County of Los Angeles

2011-12 Recommended Budget

Board of Supervisors

Gloria Molina
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Zev Yaroslavsky
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

Submitted to the
Board of Supervisors
April 2011

Volume One

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Volume One

"To Enrich Lives Through Effective and Caring Service"

lacounty•gov

County of Los Angeles Board of Supervisors

Gloria Molina
Supervisor, First District
Population: 2,119,830
Square Miles: 228

Mark Ridley-Thomas
Supervisor, Second District
Population: 2,106,775
Square Miles: 158

Zev Yaroslavsky
Supervisor, Third District
Population: 2,093,139
Square Miles: 432

Don Knabe
Supervisor, Fourth District
Population: 2,034,255
Square Miles: 428

Michael D. Antonovich
Supervisor, Fifth District
Population: 2,130,094
Square Miles: 2,838

Enriching Lives

County of Los Angeles

2011-12 Recommended Budget

April 2011

Submitted to the

County of Los Angeles Board of Supervisors

by

William T Fujioka
Chief Executive Officer

and

Wendy L. Watanabe
Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
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500 West Temple Street, Room 713, Los Angeles, California 90012
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WILLIAM T FUJIOKA
Chief Executive Officer

Board of Supervisors
GLORIA MOLINA
First District

MARK RIDLEY-THOMAS
Second District

ZEV YAROSLAVSKY
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

April 19, 2011

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2011-12 RECOMMENDED COUNTY BUDGET
(3-VOTES)

The Fiscal Year (FY) 2011-12 County of Los Angeles Recommended Budget total of $23.303 billion reflects a decrease of $941.8 million in total requirements. General County funds, including the General Fund and Hospital Enterprise Funds ($18.019 billion) reflect a net decrease of $488.7 million. Special District/Special Funds reflect a decrease of $453.1 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2011-12
(Billions of Dollars)

Fund	2010-11 Budget	2011-12 Recommended	Change	% Change
Total General County	$18.508	$18.019	$(0.489)	-2.6%
Special Districts/Special Funds	5.737	5.284	(0.453)	-7.9%
Total Budget	$24.245	$23.303	$(0.942)	-3.9%
Budgeted Positions	101,296	101,039	(257)	-0.3%

BUDGET ECONOMIC OUTLOOK

The nation continues to struggle with the far reaching effects of the recession. The recession, which began in December 2007 and ended in June 2009, was the longest post World War II recession lasting eighteen months. The root causes of the recession, the troubles in the real estate and financial sectors, continue to hamper employment growth and consumer spending. Unemployment rates for the County increased to 13.1 percent in January 2011, up from 12.4 percent in February 2010. County sales tax revenues, which peaked in 2006-07, are down by 15 percent when compared to taxable sales we project to collect in FY 2010-11.

The mainstream view for the near-term outlook for the nation and California shows slow growth for the remainder of 2011 with recovery beginning in the State's coastal regions first. Unfortunately, most economists continue to forecast high unemployment rates through at least the end of 2011, then dropping slightly in 2012.

BUDGET OVERVIEW

The lingering effects of the recession have again shaped the County's Recommended Budget. Last year the County faced a projected $500.0 million net County cost (NCC) budget gap. The gap was closed through a combination of ongoing departmental curtailments and revenue solutions along with one-time funding from County reserves, efficiency savings and reductions in the County's capital program. This year we face a NCC budget gap estimated to be $220.9 million. The primary drivers of the budget gap are outlined below.

2010-11 One-Time Budget Solution Strategy

In order to manage our budget during the recession and its aftermath, the County has employed a balanced approach of curtailing departmental budgets, achieving savings through efficiencies, and using reserves and capital funding to achieve a balanced budget. Had the County relied solely on departmental curtailments, the impact to County services and its residents would have been much more draconian and most likely would have resulted in the reduction of critical services and the layoff of a large number of County employees. This would have surely put an even greater strain on an already fragile local economy. We believe that the effects of the recession on our budget (i.e., declines in revenues and increases in assistance caseloads) are a cyclical consequence of the recession. Since we believe that revenues and caseload will not return to pre-recessionary levels in the short-term, we have over the last four years made structural changes to the budget through departmental curtailments in excess of $400.0 million. These measured actions, along with the use of one-time funding sources, have allowed us to more strategically achieve a balanced budget by

maintaining sustainable core services. While we firmly believe that over time revenues will increase and caseloads will drop as the local economy improves, we have sought to avoid wholesale cuts to department budgets, and we will continue to conservatively use one-time funding solutions to bridge us forward.

Expiration of Federal Stimulus Funding

The American Recovery and Reinvestment Act of 2009 (ARRA), among other things, temporarily increased the Federal Medical Assistance Percentage (FMAP), which is the federal match rate for non-administrative costs. The FMAP change temporarily decreased the County's contribution to the In-Home Supportive Services (IHSS) program. A change in the FMAP percentage also affected other County administered programs. Now that the increase in the FMAP federal match will end in June 2011, the County's share of the IHSS program will increase by $63.9 million. However, in the recently enacted State Budget, which was signed into law by the Governor on March 24, 2011, the County could realize approximately $50.0 million in savings from IHSS program reductions. We strongly recommend that we use this savings to supplement County reserves.

Unavoidable Cost Increase

The primary drivers of unavoidable cost increases are increases in the pension costs and health insurance costs. The County's retirement contribution rates will increase by almost fifteen percent (15%) primarily due to the losses sustained by the Los Angeles County Employees Retirement Association (LACERA) in FY 2008-09 from the worldwide financial crisis. The investment losses suffered by LACERA created an unfunded actuarial accrued liability of $7.8 billion as of June 30, 2010. Under California county retirement law, liabilities not funded through member contributions are the responsibility of the employer. LACERA's funding policy calls for asset gains and losses to be smoothed over a five-year period, and the unfunded portion of the liability to be amortized over thirty years. It is important to note, however, that LACERA's investment portfolio is showing positive signs. In FY 2009-10, the pension fund grew by 11.6 percent, which exceeded their 7.75 percent investment assumption. During the first seven (7) months of the current fiscal year, further positive growth in excess of the assumed rate of return has been achieved. In addition, increases in health insurance premiums for County employees of roughly seven percent (7%) are also a contributing factor effecting unavoidable cost increases.

Assistance Caseload Increases

The high unemployment rate has caused many to seek public assistance from the County. This in turn caused assistance caseloads and costs to dramatically increase since 2006-07. The cost of providing general relief (GR) assistance is particularly acute, since the County bears the entire cost of providing this assistance.

Fiscal Year	Average GR Caseload	
2006-07	58,599	
2007-08	62,897	
2008-09	74,763	
2009-10	91,499	
2010-11	106,894	(Estimated)
2011-12	114,440	(Projected)

For 2010-11, we estimate that GR caseloads will average almost 107,000 per month and continue to grow into next year and average just over 114,000 per month in 2011-12. As one can see, since 2006-07, when GR caseload averaged just over 58,000 per month, the caseload will have almost doubled. Consistent with economic forecasts of unemployment, our budget assumes that GR caseloads will peak in December 2011 and gradually decline ending 2011-12 with caseload of 112,000.

Revenue Increases

As the economy begins to stabilize and improve, we are forecasting increases in a variety of locally generated revenues along with increases in statewide sales tax revenues.

After two (2) years of declines in assessed valuation, the Assessor now is projecting an overall increase in assessed property valuation. At this time for FY 2011-12, the Assessor is forecasting a 0.7 percent increase in assessed property valuation, which translates to $27.9 million in additional property taxes. Since the Assessor's forecast is preliminary and is scheduled to release updated forecasts in May 2011 and a final assessment roll forecast in July 2011, our office will continue to monitor and update our property tax projection accordingly.

For the first time since 2006-07, we are starting to see a year-over-year increase in Proposition 172 Sales Tax and Realignment Sales Tax. Based upon this increase and survey of local economic forecasts, we have assumed a five percent (5%) growth factor in all our sales tax projections for the 2011-12 Recommended Budget. In addition, we are forecasting a three percent (3%) increase from the current-year estimate in Vehicle License Fees (VLF) - Realignment. Like property taxes, we will continue to monitor these revenue sources and update our projections accordingly.

Retirement of Pension Obligation Bonds

In October 1994, the County issued pension obligation bonds to finance an unfunded actuarial accrued liability in the County's pension system. Since 2010-11 marks the final year of debt service on the bonds, the County can now redirect $106.6 million in NCC dollars (overall savings of $372.1 million) to help address some of the budget issues the County faces from the affects of the recession. In addition, other non-General Fund County departments will also share in this debt retirement savings and can be used to mitigate other cost increases. We estimate this savings to those departments to be $141.5 million.

Labor-Management Savings

On December 7, 2010, your Board approved amendments to County labor agreements that among other things, partially suspended the County's deferred compensation plans to reduce the County contributions for 2010-11 and 2011-12. This change to employee benefits creates an estimated savings of $104.7 million and translates into a $42.1 million NCC savings. In addition, other non-General Fund County departments will also share in this cost reduction and can be used to mitigate other cost increases. We estimate this savings to those departments to be $33.6 million. We commend our partners in labor for their contribution in helping the County during these difficult economic times.

All of these changes to the budget are projected to create a $220.9 million General Fund net County cost (NCC) budget gap. NCC is the portion of our budget that is financed with County discretionary funding (also known as locally generated revenues). Below are the major components of the 2011-12 NCC Budget Gap:

2011-12 NCC Budget Gap

2010-11 One-Time Budget Solutions	$(262.0) million
Expiration of Federal Stimulus Funding	(63.9) million
Unavoidable Cost Increases	(89.0) million
Assistance Caseload Changes	(32.7) million
Revenue Increases	78.0 million
Retirement of Pension Obligation Bonds	106.6 million
Labor-Management Savings	42.1 million
Total Budget Gap	$ (220.9) million

To close this budget gap, we are recommending a combination of ongoing and one-time budget solutions.

2011-12 NCC Budget Gap Solutions

Ongoing Curtailments/Consolidations	$ 35.7 million
One-Time Bridge Funding	185.2 million
Budget Gap Solutions	$220.9 million

Departmental Budget Reductions/Consolidations

The 2011-12 marks the fourth consecutive year of departmental budget curtailments, which as illustrated below has totaled over $400.0 million in funding reductions.

Budget Year	NCC Curtailment
2008-09	$ 33.0 million
2009-10	162.9 million
2010-11	175.0 million
2011-12	35.1 million
Total	$406.1 million

Throughout this period, many departments have lost over twenty percent (20%) of their NCC budget, while some departments' curtailments have been as high as thirty-eight percent (38%). Over this same period, departments have sustained on average seventeen percent (17%) in curtailments, while 2,735 budgeted positions have been eliminated countywide. This is a significant structural change and improvement to the budget and has well positioned the County going forward. The leadership of your Board, County managers, and the hard work of staff has allowed for the continuation of critical services to County residents despite these challenging times.

Each County department was asked to submit a 2011-12 Recommended Budget that included a seven-percent (7%) NCC reduction. After reviewing departmental submissions of the NCC reduction exercise and analyzing the potential impact, plus considering the history of curtailments that departments have endured, our office selectively reduced most curtailments downward.

Listed below are some of the material curtailments that are included in our Recommended Budget.

- The Sheriff's Department reflects a $15.0 million reduction in their services and supplies budget, which reflects a 1.3 percent reduction in the Sheriff's NCC budget.

- The Department of Public Social Services' administrative budget reflects a $5.1 million reduction in the department's NCC budget, which equates to a 7.0 percent cut. The curtailment is primarily to the Department's services and supplies appropriation.

- The Department of Parks and Recreation's budget reflects a $2.6 million reduction that translates to a 3.3 percent reduction in County funding for the Department. The reduction eliminates 39 vacant budgeted positions.

- The District Attorney's budget reflects a $2.0 million reduction and the elimination of 19 vacant budgeted positions. This adjustment reflects a 1.1 percent reduction in the District Attorney's NCC budget.

- The Department of Children and Family Services' administrative budget reflects a budget reduction of $2.0 million primarily to the Department's services and supplies budget. This budget cutback reflects a 4.1 percent reduction in County funding.

- The Assessor's budget reflects a $1.9 million reduction and the elimination of 10 budgeted positions for temporary employees. These cuts account for a 2.5 percent reduction in County funding for the Department. The reductions primarily impact services, supplies and equipment.

Consolidations and Efficiencies

Although the County's budget gap is too large to be balanced exclusively with consolidations and efficiencies, our office continues to explore both areas as a means to generate ongoing and one-time savings while improving operations.

We have identified opportunities where consolidation can be achieved to optimize organizational efficiencies. Our office is recommending that the Department of Consumer Affairs (DCA) be merged with the Department of Community and Senior Services. In addition, we are recommending that the Office of Affirmative Action Compliance (OAAC) be consolidated within the Department of Human Resources. This consolidation also includes portions of OAAC merging with the Internal Services Department and the Chief Executive Office. The mergers, which will result in savings of $0.5 million and the reduction of 14 budgeted positions (10 positions from OAAC and four (4) positions from DCA), will afford these newly configured units with greater access to resources, through allocation of services at community service centers, and continue to provide the public and County employees with more efficient and effective services. While our Recommended Budget includes the consolidation of the DCA, we recognize some of your offices have concerns with this change. Over the coming weeks, we will continue to work with your offices to address your concerns.

With the support of your Board, our office has placed a high emphasis on both countywide and departmental efficiencies over the last three (3) years with efficiency initiatives in the areas of pharmacy cost savings, energy savings projects, review of telephone line usage and various information technology initiatives. Countywide these initiative projects have resulted in $155.0 million in savings through September 2010, and we estimate savings of $163.0 million by the end of the current fiscal year.

Critical Departmental Funding Issues

As a result of projected budget gaps in the operations of the following departments, we are not recommending any reduction in County funding. A more detailed discussion of the issues facing these departments is outlined below.

- **Health Services** – The Department's Recommended Budget contains a $312.7 million placeholder reduction. The Department plans to address the deficit primarily with additional 1115 Waiver revenue and other cost-cutting measures.

- **Mental Health** – The Department's Recommended Budget reflects a $14.7 million placeholder reduction in services and supplies to close its projected budget gap. The Department will collaborate with stakeholders and community partners to develop a curtailment plan for restructuring the mental health service delivery system to achieve these savings.

- **Public Health** – Since 2005-06, the Department of Public Health has faced an $85.7 million reduction in federal, State and County funding along with the elimination of over 300 budgeted positions. Today the Department faces an $18.2 million budget gap. The Department's budget submission to the Chief Executive Officer included $9.9 million in curtailments, $1.0 million in cost-cutting savings, $2.9 million in new revenue solutions, and a $4.4 million placeholder reduction. At this time, our office is recommending the $1.0 million in cost cutting savings along with $2.9 million in new revenues, and a placeholder reduction of $14.3 million to the Department's services and supplies budget. Over the next weeks, the Chief Executive Officer, along with the Department of Public Health, will work with your offices to develop a plan to close this gap while maintaining core public health mandates. This plan will be available for your consideration in time for June Budget Deliberations.

- **Probation Department** - The Department faces a structural imbalance of approximately $35.0 million. A majority of this problem is rooted in a projected shortfall in VLF revenue, which is used by the State to fund the probation camps and provide grants for juvenile services under the Juvenile Justice Crime Prevention Act. A significant portion of the remaining structural problem is attributable to unavoidable cost increases and the over expenditure from staff over-hires at the County juvenile halls.

  The Chief Executive Officer, along with the Probation Department, has already started a dialogue with your offices and other stakeholders in the juvenile justice system regarding plans to address these issues. We intend to have a final plan in place for your consideration in time for Budget Deliberations in June.

<u>One-Time Bridge Funding</u>

Over the past decade, the County was able to set aside funds for capital projects and for a "rainy day" reserve. One generally accepted use of a rainy day fund is to protect against reducing service levels due to temporary revenue shortfalls. Since it appears that we have weathered the worst of the economic crisis and the economy is growing slowly, we believe that it is fiscally responsible to utilize some one-time funding sources and modifying the financial structure of the County's capital program to help bridge our budget gap. It is important to note that neither the Reserve for Rainy Day Fund

($93.2 million) nor the Provisional Financing Uses-Economic Reserve ($82.9 million) were used to close this year's budget gap. These reserves remain intact and available to address future uncertainties, help meet daily cash flow needs, and preserve our credit ratings.

We must also keep in mind that once the County's budget situation improves, we must do whatever is necessary to replenish and grow these reserves. If the County's revenue situation improves in the coming months, we would likely recommend that this increase be used to supplement County reserves. County budget policy requires a ten percent (10%) reserve of locally generated revenues be set aside in the Reserve for Rainy Day Fund.

OTHER FUNDING RECOMMENDATIONS

Listed below are some important budget recommendations included in the 2011-12 Recommended Budget.

- **Public Works' Road Fund –** The fund's budget reflects a $165.3 million reduction in appropriation and financing primarily due to a $30.0 million ongoing revenue decrease attributable to the July 2010 State gas tax swap and the deletion of $143.1 million reduction in one-time funding related to the reimbursement for unincorporated County road projects ($34.0 million), State Transportation Infrastructure Bond-Proposition 1B funding ($85.0 million) and federal stimulus funding of $24.1 million. These funding decreases are partially offset by a $4.2 million increase in Traffic Congestion Management program funding.

- **Emergency Contingency Funds (ECF)** – The Department of Public Social Services Administrative budget reflects a $104.0 million reduction in appropriation and federal Temporary Assistance for Needy Families (TANF) ECF revenues. The funding for this program, which provides transitional subsidized employment, short-term non-recurrent and basic assistance, expired in September 2010.

- **Employment and Training** – Reflects a $15.0 million reduction in appropriation and federal funding in the Department of Community and Senior Services' budget due to the elimination of federal stimulus funding that provided employment and training services.

- **Emergency Preparedness and Response** - Reflects appropriation and revenue increases of $25.4 million in various federal and State disaster grants.

- **Sheriff's Department** – Reflects $7.2 million in one-time funding for closed-circuit television (CCTV) to complete phase II and III of the installation of CCTV's at Men's Central Jail. The funding increase will enhance jail security and allow for video documentation of significant incidents.

- **Public Library** – Reflects a $4.2 million reduction in appropriation and revenue associated with the City of Santa Clarita withdrawing from the County's Public Library System. This decrease is partially offset by a $1.2 million increase in appropriation and revenue due to expanded services at the West Hollywood Library based on negotiated city-county agreements.

Other Post Employment Benefits (OPEB)

The County retiree health care benefits (also known as OPEB) are currently funded on a pay-as-you-go basis and not a pre-funded basis, like retirement costs. This pay-as-you-go approach has led to the accumulation of a financial liability. This liability, which must now be quantified under governmental accounting rules, is estimated to be $22.9 billion. The County, working with labor, is in the final stages of establishing an OPEB trust fund with the LACERA. The OPEB trust fund would serve as the vehicle to begin pre-funding retiree health care benefits and reduce our financial liability. The County set aside $11.8 million in a reserve for these future costs, in addition to a projected balance in excess of $400.0 million from pension fund surplus earnings. We will submit a request to your Board to move these funds in to the OPEB trust fund in the Final Budget.

We will return to your Board later in the fiscal year with a policy for your consideration that proposes that any excess premiums reserves associated with the retiree health care program be transferred to the OPEB trust fund. Such a transfer would help reduce the OPEB liability. Your board recently approved actions that will strengthen our ability to address this critical issue. CEO staff will be working with LACERA and labor over the next few months and we will report back to your Board on our progress.

POTENTIAL STATE/FEDERAL BUDGET IMPACTS

State Budget

In January 2011, the Governor released his 2011-12 Proposed State Budget that addresses a projected $26.6 billion budget gap. The Governor's budget closes the gap with $12.5 billion in cuts, $11.2 billion in revenue extensions and $2.9 billion in fund transfers. The Governor's budget also proposes a vast and historic restructure of government operations through the realignment of programs from the State to the local governments. The impact of the Governor's budget to the County was estimated to be approximately $450.8 million. The impact was detailed in separate correspondence to your Board.

On March 24, 2011, Governor Brown signed 13 budget trailer bills to address an estimated $11.2 billion of the State's $26.6 billion deficit, which included $8.2 billion in expenditure reductions primarily to health and social services programs. Our office estimates the impact of these cuts to be approximately $366.4 million to the County in 2011-12. The major elements of the cuts would reduce Medi-Cal, redirect Mental Health Services Act Funds, reduce CalWORKS grants and provide program reductions to the IHSS program. Most of the State Budget actions will result in funding reductions to County-administered health and social services programs; however, the County could realize NCC savings of approximately $50.0 million from IHSS program reductions

The revenue solutions of the State budget calls for a special election in June where voters will be asked to approve the continuation of $11.2 billion personal income and sales taxes, as well as the current VLF rate, for five years. The Governor proposes that revenue from the sales tax and the VLF be transferred directly to local governments to finance the first phase of his realignment plan.

Since the State budget situation continues to unfold and remains fluid, we are deferring recommendations to align the County budget with actions by the Governor and the Legislature until later phases of the State Budget process when their situation becomes clearer. Consequently, we strongly recommend that we do not appropriate any potential savings until the State Budget is finalized. If these savings do occur, we would recommend that the savings be used to supplement County reserves.

Federal Budget

On February 14, 2011, President Obama released his proposed $3.7 trillion budget for Federal Fiscal Year (FFY) 2012, which will begin on October 1, 2011. As estimated by the Office of Management and Budget, the federal budget deficit will drop from $1.6 trillion in FFY 2011 to $1.1 trillion in FFY 2012. The President proposes to freeze overall non-security discretionary spending over the next five years, and does not propose significant net reductions in entitlement (mandatory) spending, such as Medicaid, Title IV-E Foster Care and Adoption Assistance, TANF, and Child Support Enforcement, which account for most of the federal revenue received by the County.

The federal budget outlook is unclear since there are major differences on budget issues between the two parties. These differences are so great that none of the 12 FFY 2011 appropriations bills had been enacted as of April 1, 2011, which is halfway through FFY 2011. While both parties believe that the federal budget deficit should be significantly reduced, there is not any consensus on how (and how quickly) the budget deficit should be reduced. Historically, federal programs are funded at or near their prior-year levels when there is "gridlock" in Washington, D.C. In addition, when major changes are enacted in federal legislation, there typically is a delayed effective date. This means that most of the impact of federal budget legislation enacted later in this calendar year is unlikely to be felt by the County until after 2011-12.

CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

Capital Projects

The 2011-12 Recommended Capital Projects/Refurbishments Budget appropriates $1.1 billion for continued development, design, and construction of projects that address high priority health, public safety, recreation, and infrastructure needs. The recommended appropriation reflects a decrease of $343.3 million from the 2010-11 Final Adopted Budget, due to the completion of 40 projects in 2010-11, the transfer of funds to supplement the County's 2011-12 Recommended Budget, and the issuance of bonds to finance certain projects. The recommended 2011-12 appropriation is highlighted by the following:

- Public protection facilities, such as the construction of new housing for females at Pitchess Detention Center, new construction at the Biscailuz Center Training Academy, construction of new fire stations in the Santa Clarita Valley, implementation of fire station privacy and access improvements, security improvements at Probation juvenile halls and camps, and construction of a new animal shelter in the east Antelope Valley;

- Recreational facilities including construction of swimming pool facilities, athletic fields, and gymnasiums at County parks, and facility refurbishments at County beaches;

- General government facilities highlighted by the construction of a new countywide data center in Downey;

- Health, public health, and mental health facilities, including build-out of a community hospital and construction of a new multi-service ambulatory care center at the Martin Luther King, Jr. medical campus, construction of a mental health outpatient clinic at Harbor-UCLA Medical Center, construction of a new public health center in South Los Angeles, and construction of new surgery and emergency suites at Harbor-UCLA Medical Center;

- Construction of new or replacement libraries in the unincorporated area of Stevenson Ranch, the San Gabriel Valley, Diamond Bar, and East Rancho Dominguez, and refurbishment of the historic Patriotic Hall; and

- High priority infrastructure improvements in the County's roads, flood control and aviation facilities, soil and groundwater investigation and remediation activities, beautification of the County's Eastern Hill complex and watershed testing efforts.

Sustainable Design Program

In January 2007, the Board of Supervisors approved the establishment of the Sustainable Design Program as a component of the County's Energy and Environmental Policy. The purpose of the program is to support the County's goal of a twenty-percent (20%) reduction in its facility's energy and resource consumption by the year 2015 through the integration of sustainable, "green building" technologies into the designs of the County's capital improvement and refurbishment projects.

The 2011-12 Recommended Capital Projects/Refurbishments Budget reflects the County's continued commitment to the ideal of sustainability, with the incorporation of sustainable design technologies into 135, or 46.3 percent of the County's 292 active building or refurbishment related projects (projects related to land acquisition or non-structural in nature have been excluded from this count). In 2011-12, Leadership in Energy and Environmental Design (LEED) certification is being pursued on 21 projects, including 19 that are expected to be certified at a level of Silver, and one at a Gold level.

Of the 135 County projects that incorporate sustainable design elements, 80 projects utilize designs and technologies that will reduce energy consumption. Water efficiency technologies are integrated into the building designs of 57 projects, while drought tolerant landscaping or xeriscaping (no irrigation) is incorporated into 72 projects. Measures to reduce storm water runoff and to treat waste water are applied in 65 projects. Priority has also been placed on the introduction of solar power generation, which is incorporated into 14 projects. In addition, 35 projects will include use of recycled building materials, and 116 projects incorporate energy efficient design measures.

On August 10, 2010, the Board of Supervisors approved two renewable energy programs that will be funded with $39.0 million of Qualified Energy Conservation Bonds authorized under the American Recovery and Reinvestment Act of 2009. The High Desert Complex Solar Farm Project involves the design and installation of a 2 megawatt solar power system to service County-owned facilities in the City of Lancaster. The solar roof program includes the installation of photovoltaic panels onto the roofs of nine County-owned facilities resulting in the production of approximately 4.5 megawatts of electricity.

Extraordinary Maintenance

The County's infrastructure requires ongoing investment to meet performance requirements and expectations. The 2010-11 Final Adopted Budget appropriated funds for critical repairs at County beaches, parks, probation facilities and for various roof repairs throughout the County. On September 28, 2010, the Board of Supervisors approved $59.9 million for a Deferred Maintenance Program to address critical repairs and maintenance at public health centers, community and senior centers, County cultural institutions, and County waste water treatment facilities. The 2011-12 Recommended Budget appropriates $131.4 million for these and other high priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, health centers, and animal shelters.

BUDGET TIMETABLE

Approved schedule for budget hearings and deliberation is as follows:

Board Action	Approval Date
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Hearings	April 19, 2011
Commence Public Budget Hearings	May 11, 2011
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 20, 2011

Prior to deliberations on the FY 2011-12 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other FY 2011-12 State and federal budget legislation and the impact on the County's Recommended Budget;

- Final revisions reflecting the latest estimates of requirements and available funds;

- Issues raised in public hearings or written testimony;

- Specific matters with potential fiscal impact; and

- Issues as instructed by your Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before your Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.

- Adjustments to the budget, including revisions to reflect your Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.

- Pursuant to State law, your Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).

- Changes not based on the "permanent record" require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT YOUR BOARD:

1. Order such revisions, additions and changes to the Chief Executive Officer's budget recommendations as deemed necessary and approve the revised figures as the Recommended Budget for FY 2011-12; order the publication of the necessary notices; and set May 11, 2011 as the date that public budget hearings will begin.

2. Approve discounted prepayment on the County's retirement contribution, if it is within the County economic interest to do so, and authorize the Chief Executive Officer to negotiate with LACERA on the County's behalf in this regard.

Respectfully submitted,

WILLIAM T FUJIOKA
Chief Executive Officer

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General Information

County of Los Angeles

Strategic Plan

County Mission

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of teamwork and collaboration is anchored in our shared values:

- **Accountability** — We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude** — We approach each challenge believing that, together, a solution can be achieved.
- **Compassion** — We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** — We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity** — We act consistent with our values and the highest ethical standards.
- **Leadership** — We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** — We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity** — We value the uniqueness of every individual and their perspective.
- **Responsiveness** — We take the action needed in a timely manner.

Strategic Plan Goals

1. **Operational Effectiveness:** Maximize the effectiveness of the County's processes, structure, and operations to support timely delivery of customer-oriented and efficient public services.
2. **Children, Family and Adult Well-Being:** Enrich lives through integrated, cost-effective and client-centered supportive services.
3. **Community and Municipal Services:** Enrich the lives of Los Angeles County's residents and visitors by providing access to cultural, recreational and lifelong learning facilities programs; ensure quality regional open space, recreational and public works infrastructure services for County residents; and deliver customer oriented municipal services to the County's diverse unincorporated communities.
4. **Health and Mental Health:** Improve health and mental health outcomes and efficient use of scarce resources, by promoting proven service models and prevention principles that are population-based, client-centered and family-focused.
5. **Public Safety:** Ensure that the committed efforts of the public safety partners continue to maintain and improve the safety and security of the people of Los Angeles County.

RECOMMENDED BUDGET FINANCIAL SUMMARY 2011-12 TOTAL COUNTY

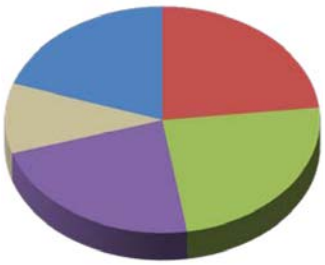
(in Billions of Dollars)

	2010-11 Budget	2011-12 Recommended Budget	Change	Percent Change
General County	$ 18.508	$ 18.019	-$ 0.489	-2.6%
Special Funds	2.901	2.537	-0.364	-12.5%
Special Districts	1.996	1.927	-0.069	-3.5%
Other Proprietary Funds	0.346	0.321	-0.025	-7.2%
Other Funds	0.494	0.499	0.005	1.0%
TOTAL	**$ 24.245**	**$ 23.303**	**-$ 0.942**	**-3.9%**

The 2011-12 recommended net operating budget totals $23.3 billion, a decrease of $942.0 million, or 3.9 percent less than the fiscal year (FY) 2010-11 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2011-12 are subject to public hearings, scheduled for May 2011, and adoption by the Board of Supervisors, anticipated in June. Changes are detailed by department and/or funds within the 2011-12 Recommended Budget.

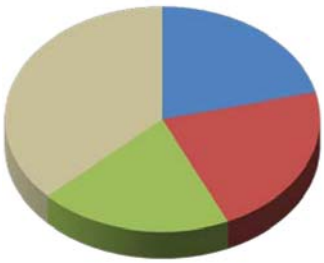
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $2.1 billion, artificially inflate the budget by 9 percent, resulting in an operating budget of $25.4 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY REQUIREMENTS: $23.3 Billion



Social Services	24%
Health	23%
Public Protection	20%
Other	10%
Special Districts/Funds	23%

TOTAL COUNTY RESOURCES: $23.3 Billion



Property Taxes	20%
State Assistance	22%
Federal Assistance	21%
Other	37%

RECOMMENDED BUDGET FINANCIAL SUMMARY 2011-12 GENERAL COUNTY

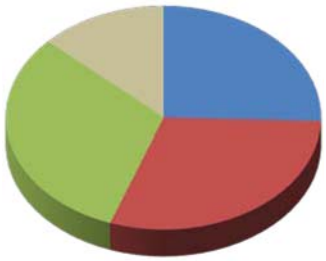
(in Billions of Dollars)

	2010-11 Budget	2011-12 Recommended Budget	Change	Percent Change
General Fund	$ 16.380	$ 15.833	-$ 0.547	-3.3%
Hospital Enterprise Funds	2.128	2.186	0.058	2.7%
TOTAL	**$18.508**	**$ 18.019**	**-$ 0.489**	**-2.6%**

The 2011-12 recommended net operating budget for general County operations is $18.0 billion, a decrease of $489.0 million, or 2.6 percent less than the fiscal year 2010-11 budget. General County funds provide for a multitude of services to individuals and communities within the County of Los Angeles. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

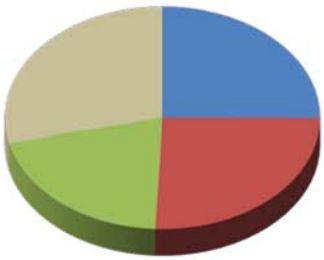
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $1.4 billion, artificially inflate the budget by 8 percent, resulting in an operating budget of $19.4 billion.

GENERAL COUNTY REQUIREMENTS: $18.0 Billion



Social Services	31%
Health	30%
Public Protection	26%
Other	13%

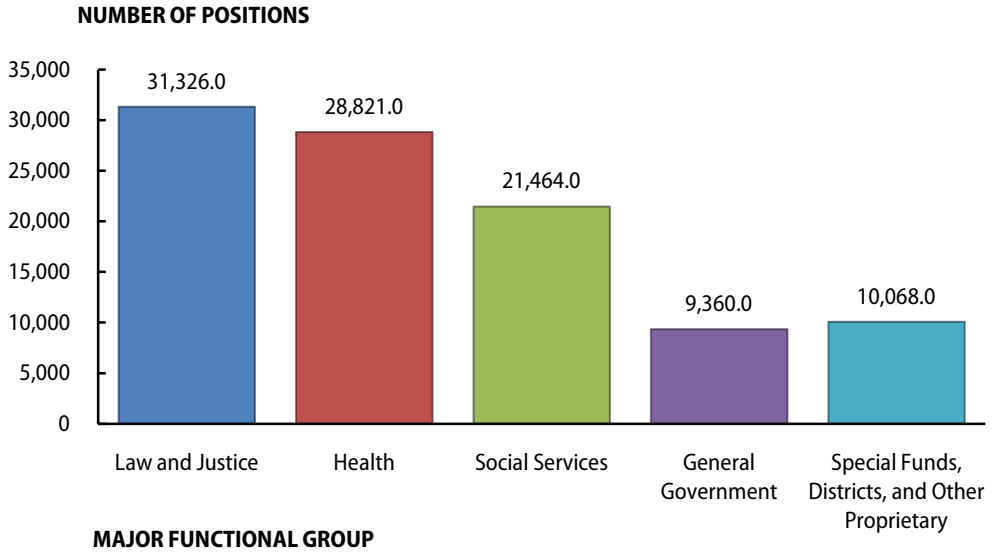
GENERAL COUNTY RESOURCES: $18.0 Billion



Property Taxes	21%
State Assistance	26%
Federal Assistance	25%
Other	28%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP

TOTAL BUDGETED POSITIONS: 101,039.0



The 2011-12 Recommended Budget provides funding for 101,039.0 budgeted full-time equivalent positions, which represents a decrease of 257.0 from the 2010-11 level of 101,296.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice functional group and the health functional group (which includes Mental Health and Hospital Enterprise Fund positions).

The major changes in budgeted positions are attributable to the following:

- Child Support Services (-122.0) reflects the elimination of vacant budgeted positions to address the department's structural deficit;
- District Attorney (-36.0) reflects the deletion of positions related to the termination of a Memorandum of Understanding with the Department of Child Support Services and the reduction of various grant funds, as well as the elimination of other vacant budgeted positions;
- Mental Health (+53.0) reflects the net increase in positions needed primarily for the implementation of the Probation camps settlement care program, the implementation of the Board-approved initiative to integrate health and mental health services, and the implementation of the Board-approved General Relief restructuring initiative;
- Parks and Recreation (-40.0) primarily reflects the elimination of vacant budgeted positions; and
- Other (-112.0) reflects the net change in the remaining departments primarily to address the County's structural deficit.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2010-11	RECOMMENDED FISCAL YEAR 2011-12	NET CHANGE
GENERAL FUND	AFFIRMATIVE ACTION COMPLIANCE	91.0	0.0	(91.0)
	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	400.0	392.0	(8.0)
	ALTERNATE PUBLIC DEFENDER	285.0	285.0	0.0
	ANIMAL CARE AND CONTROL	358.0	351.0	(7.0)
	ASSESSOR	1,467.0	1,457.0	(10.0)
	AUDITOR-CONTROLLER	587.0	590.0	3.0
	BEACHES AND HARBORS	256.0	255.0	(1.0)
	BOARD OF SUPERVISORS	332.0	330.0	(2.0)
	CHIEF EXECUTIVE OFFICER	509.0	513.0	4.0
	CHIEF INFORMATION OFFICE	21.0	20.0	(1.0)
	CHILD SUPPORT SERVICES	1,796.0	1,674.0	(122.0)
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	7,323.0	7,355.0	32.0
	COMMUNITY AND SENIOR SERVICES - ADMINISTRATION	542.0	553.0	11.0
	CONSUMER AFFAIRS	59.0	0.0	(59.0)
	CORONER	204.0	203.0	(1.0)
	COUNTY COUNSEL	547.0	548.0	1.0
	DISTRICT ATTORNEY	2,142.0	2,106.0	(36.0)
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,478.0	1,491.0	13.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	272.0	272.0	0.0
	HEALTH SERVICES - OFFICE OF MANAGED CARE	257.0	257.0	0.0
	HUMAN RESOURCES	290.0	343.0	53.0
	INTERNAL SERVICES	2,248.0	2,235.0	(13.0)
	MENTAL HEALTH	4,185.0	4,238.0	53.0
	MILITARY AND VETERANS AFFAIRS	25.0	25.0	0.0
	MUSEUM OF ART	42.0	42.0	0.0
	MUSEUM OF NATURAL HISTORY	26.0	22.0	(4.0)
	PARKS AND RECREATION	1,461.0	1,421.0	(40.0)
	PROBATION	6,211.0	6,205.0	(6.0)
	PUBLIC DEFENDER	1,122.0	1,118.0	(4.0)
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	102.0	102.0	0.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	801.0	801.0	0.0
	PUBLIC HEALTH - OFFICE OF AIDS PROGRAMS AND POLICY	228.0	228.0	0.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	2,984.0	2,986.0	2.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	224.0	224.0	0.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,515.0	13,531.0	16.0
	REGIONAL PLANNING	189.0	186.0	(3.0)
	REGISTRAR-RECORDER AND COUNTY CLERK	1,066.0	1,066.0	0.0
	SHERIFF	18,747.0	18,751.0	4.0

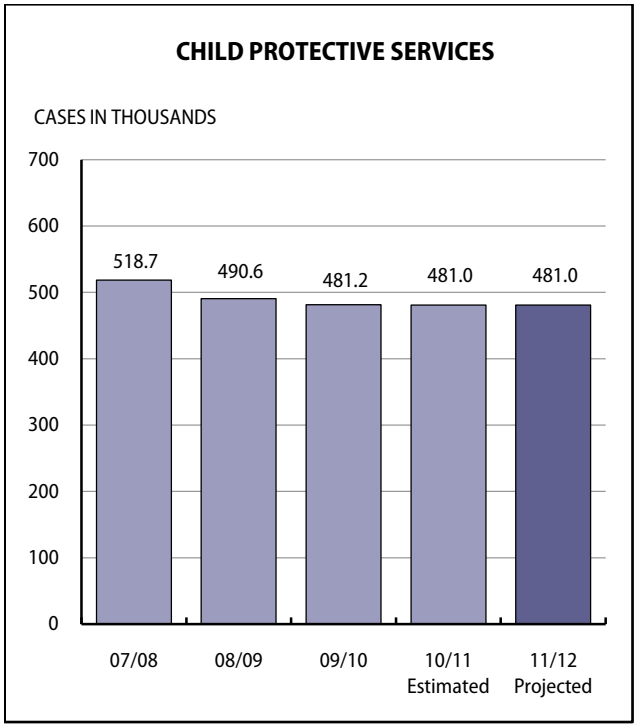
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2010-11	RECOMMENDED FISCAL YEAR 2011-12	NET CHANGE
GENERAL FUND	TREASURER AND TAX COLLECTOR	517.0	518.0	1.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	TOTAL GENERAL FUND	**72,964.0**	**72,749.0**	**(215.0)**
HOSPITAL ENTERPRISE	LAC+USC HEALTHCARE NETWORK	8,364.0	8,344.0	(20.0)
	METROCARE NETWORK	4,015.0	5,133.0	1,118.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,648.0	1,648.0	0.0
	SOUTHWEST NETWORK	1,117.0	0.0	(1,117.0)
	VALLEYCARE NETWORK	3,097.0	3,097.0	0.0
	TOTAL HOSPITAL ENTERPRISE	**18,241.0**	**18,222.0**	**(19.0)**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**91,205.0**	**90,971.0**	**(234.0)**
INTERNAL SERVICE FUNDS	PUBLIC WORKS	4,222.0	4,219.0	(3.0)
	TOTAL INTERNAL SERVICE FUNDS	**4,222.0**	**4,219.0**	**(3.0)**
	TOTAL OTHER PROPRIETARY FUNDS	**4,222.0**	**4,219.0**	**(3.0)**
SPECIAL DISTRICTS	FIRE DEPARTMENT	4,518.0	4,518.0	0.0
	TOTAL SPECIAL DISTRICTS	**4,518.0**	**4,518.0**	**0.0**
SPECIAL FUNDS	PUBLIC LIBRARY	1,351.0	1,331.0	(20.0)
	TOTAL SPECIAL FUNDS	**1,351.0**	**1,331.0**	**(20.0)**
	TOTAL ALL FUNDS	**101,296.0**	**101,039.0**	**(257.0)**

CHILDREN AND FAMILY SERVICES

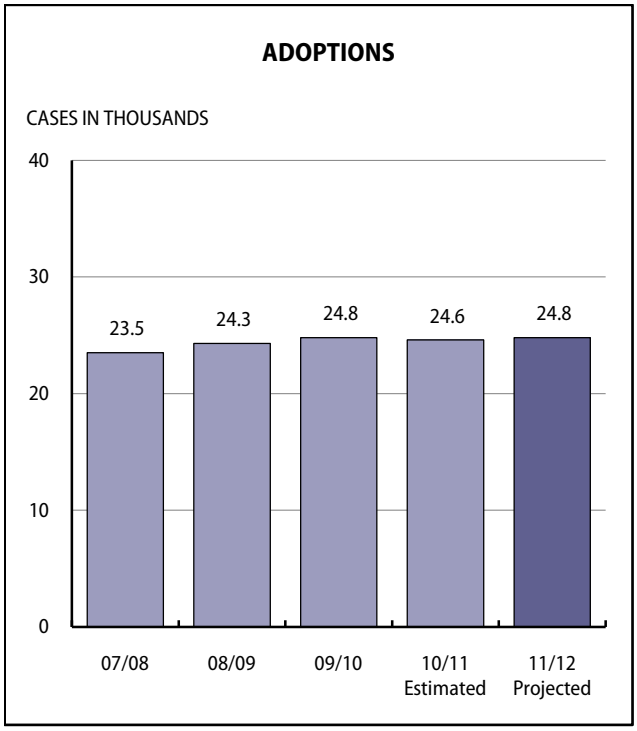
MAJOR CASELOADS

These caseloads reflect the major workload of the Department:

Child Protective Services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



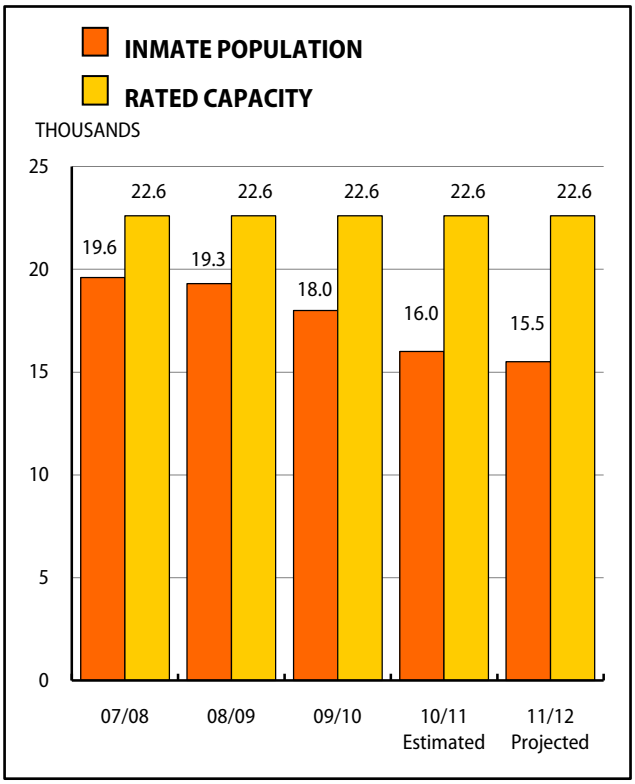
The adoption caseloads represent the average number of families receiving adoption assistance payments.



DETENTION POPULATION

SHERIFF INMATE POPULATION

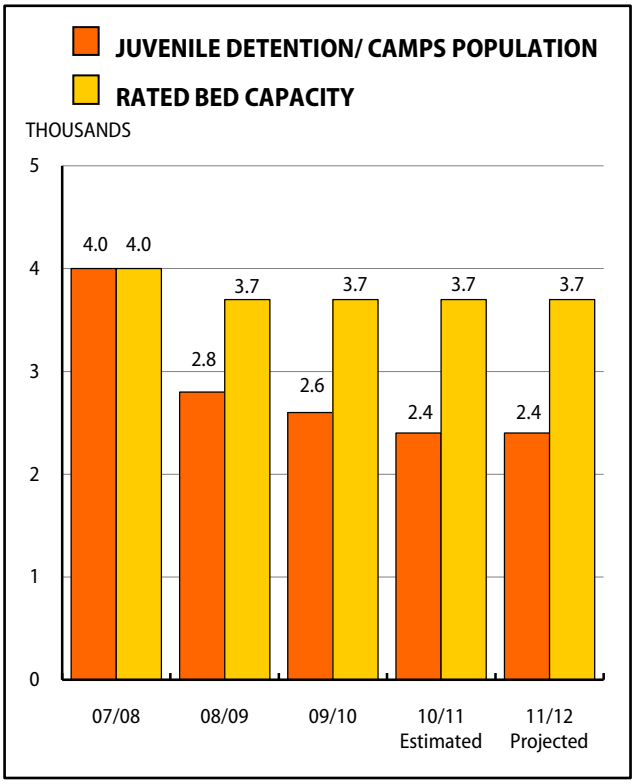
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in six custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, and the Peter J. Pitchess Detention Center Facilities (South Facility, East Facility, and the North County Correctional Facility). The estimated average length of stay that inmates spend in jail in 2010-11 has decreased to 48.7 days compared to an average of 55.8 days in 2009-10. The Mira Loma Detention Center, which houses federal detainees, is not included in the inmate population count.



PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors ranging in age from eight to eighteen who are awaiting adjudication and disposition of legal matters in three separate facilities.

The camps provide treatment, care, custody, and training for the rehabilitation of delinquent minors placed in these 17 facilities as wards of the Juvenile Court for an average period of 24 weeks. The estimated 2010-11 and projected 2011-12 figures reflect two camps that are not operational.



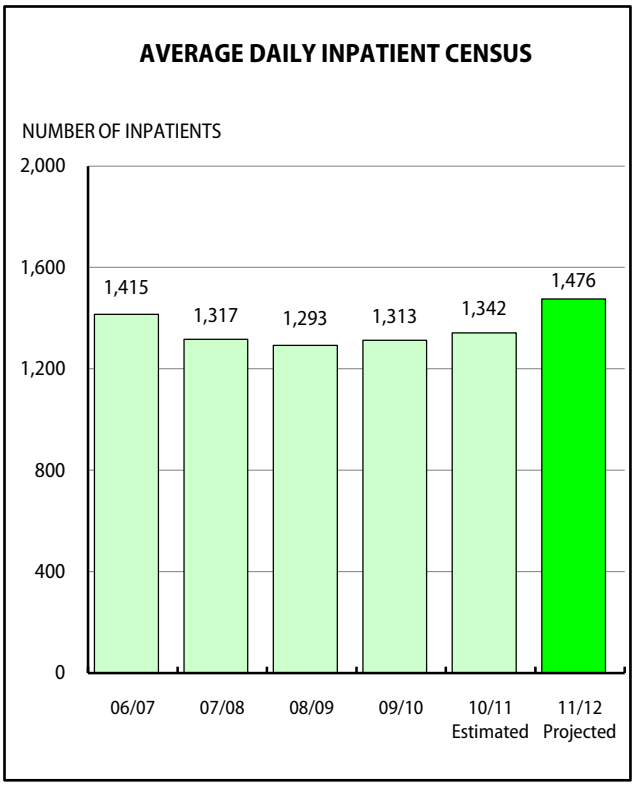
HEALTH SERVICES

INPATIENT CENSUS

The Department of Health Services' (DHS) inpatient census has seen an overall decline in past years. Changes in inpatient census through 2009-10 were impacted by various factors, including a continuing decrease in obstetrics patients and births; vigorous marketing to Medi-Cal patients by the private sector; efforts by DHS to reduce the average length of stay at their hospitals; the conversion of Martin Luther King, Jr.-Harbor Hospital (MLK) to MLK Multi-Service Ambulatory Care Center, which included the purchase of inpatient beds in the community, rather than inpatient beds directly operated by the County; and the transition of LAC+USC Medical Center (LAC+USC) to a smaller replacement facility in November 2008. During LAC+USC's transition to the new facility, the census was suppressed to allow for the move, with a gradual increase in census after the move.

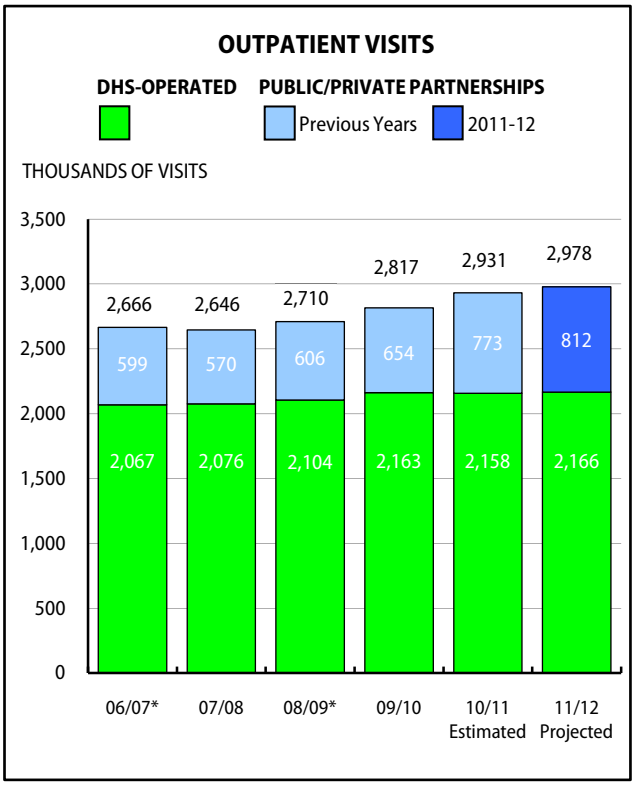
The inpatient census is anticipated to increase slightly for 2010-11. LAC+USC's census continues to increase after the move, and Rancho Los Amigos National Rehabilitation Center's (RLANRC) census has increased due to overflow patients from LAC+USC.

DHS projects this upward trend to continue for 2011-12 at LAC+USC and RLANRC. In addition, Olive View-UCLA Medical Center's census is also projected to increase due to the full implementation of the new Tuberculosis Unit. However, longer term, the trend is expected to decline with implementation of the California 1115 Waiver and transition to health reform.



OUTPATIENT VISITS

In past years, DHS made substantial progress on increasing outpatient visits while reducing costly hospital inpatient care. This was largely due to the creation of the Public/Private Partnership (PPP) Program, which allowed DHS to buy additional outpatient visits from private providers in the community. Outpatient visits increased further in 2008-09, due to the Healthy Way LA program and expanded access to health care in South Los Angeles, as well as in 2009-10, due to the PPP clinic capacity expansion related to additional funding approved by the Board of Supervisors. DHS projects this upward trend to continue for 2010-11 and 2011-12 due to the previously mentioned programs and with implementation of the California 1115 Waiver and transition to health reform.

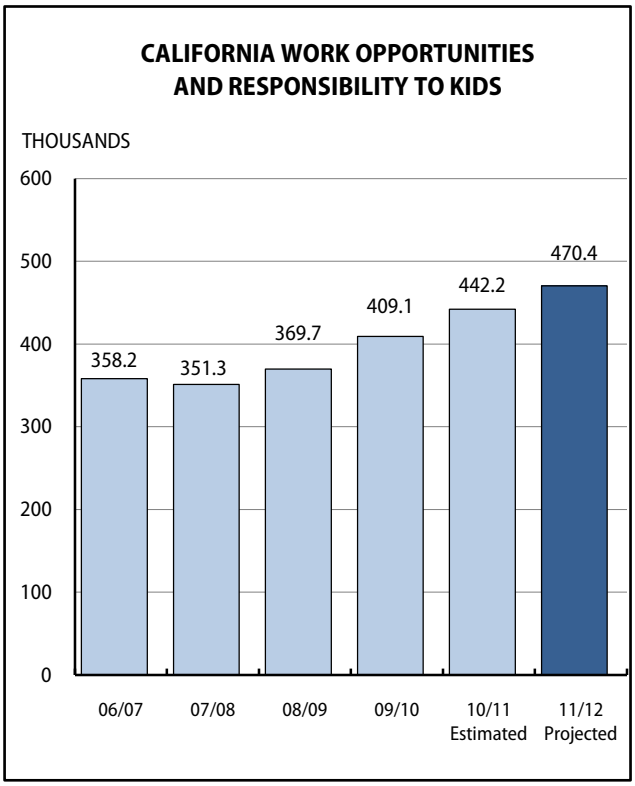


* Data change is due to maturation from previous fiscal year.

PUBLIC ASSISTANCE

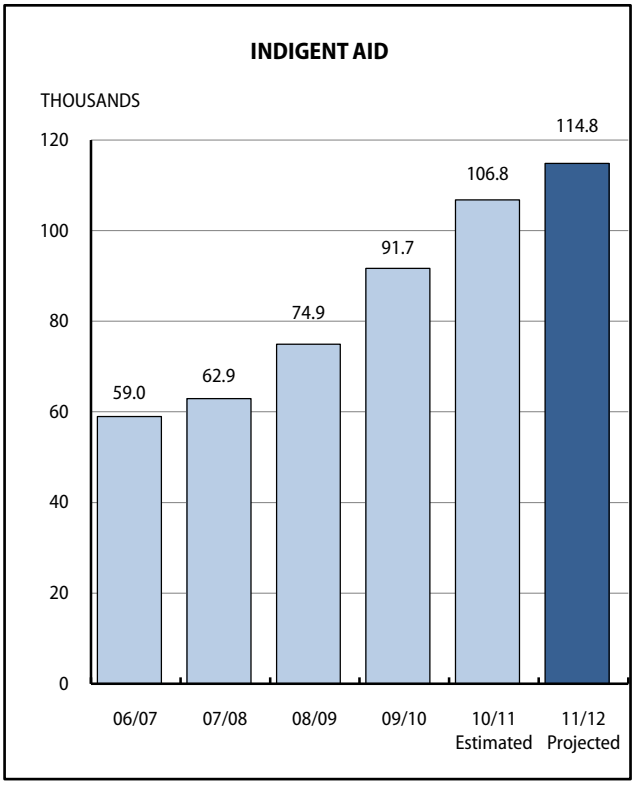
CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS

The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

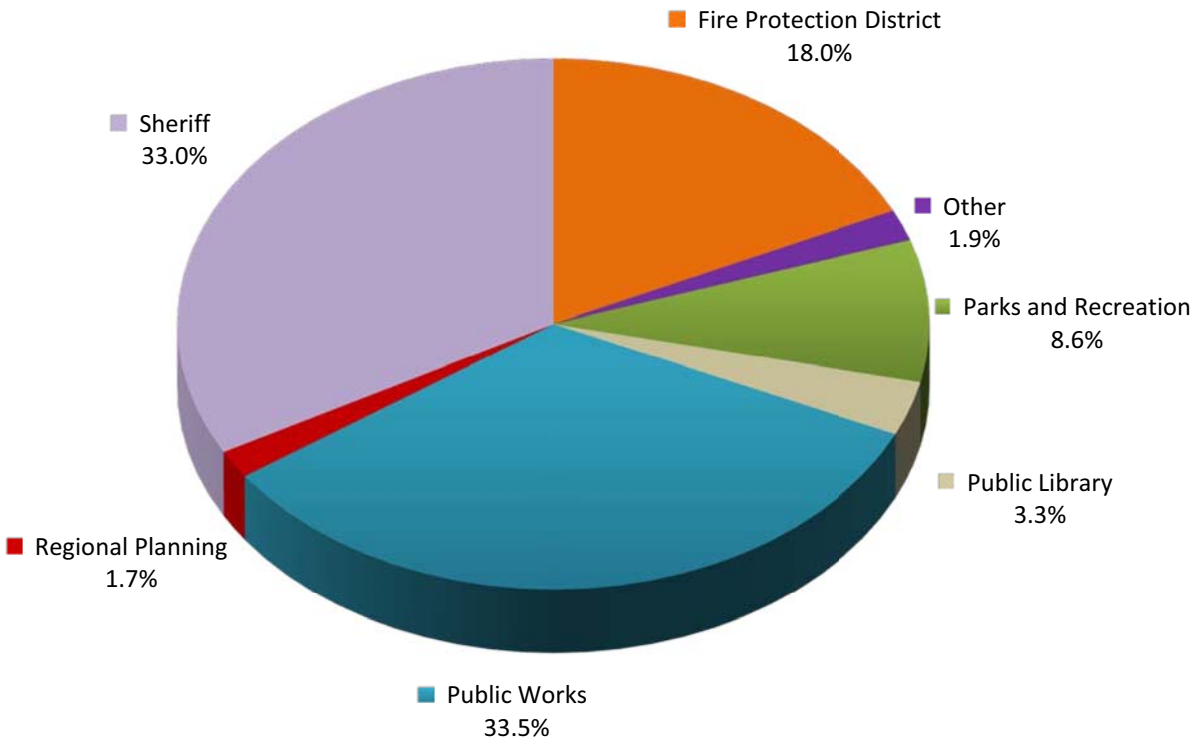


INDIGENT AID

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1,355.68 Million



			Amounts in Millions
	Public Works - Public Works Services		$ 455.04
	Sheriff - Patrol Services		447.51
	Fire Protection District - Regional Operations		243.43
	Parks and Recreation - Parks Services		116.57
	Public Library - Library Services		44.11
	Regional Planning - Planning and Land Use Regulation Services		23.34
	Other		
	Animal Care and Control - Animal Housing and Field Services	9.76	
	Beaches and Harbors - Marina del Rey	2.56	
	Chief Executive Office - Unincorporated Area Services	1.74	
	Community and Senior Services - Community and Senior Centers	4.72	
	County Counsel - Code Enforcement	2.46	
	District Attorney - Prosecution and Code Enforcement Services	3.00	
	Treasurer and Tax Collector - Business License Services	1.44	
			25.68

Reader's Guide to Understanding the Budget

The Recommended (*formerly Proposed*) County Budget contains the proposed financial and operating plan for the County of Los Angeles (County) for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at http://lacounty.gov.

THE GOVERNING BODY

A five-member elected Board of Supervisors (Board) that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has six major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Fund

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples of this type of fund are the Hospital Enterprise Funds.

III. Internal Service Fund

Internal Service Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

IV. Other Funds

Included in the category of Other Funds are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

V. Special District

Funded by specific taxes and assessments, Special Districts are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples of Special Districts are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Special Fund

Special Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES (Volume 1)

The Budget Summaries section of the Recommended County Budget provides detailed information about each budget. The following information is included in this section for each department:

- 2011-12 Budget Summary
- Mission Statement
- 2011-12 Budget Message
- Critical/Strategic Planning Initiatives
- Changes From 2010-11 Budget
- Unmet Needs *(as applicable)*
- Departmental Budget Detail
- Organizational Chart

BUDGET SUMMARIES DETAIL (Volume 2)

The Budget Summaries Detail section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into five subsections: Capital Projects/Refurbishments, Special Funds, Special Districts, Other Proprietary Funds (Enterprise and Internal Service Funds), and Other Funds (the Community Development Commission and the Housing Authority Funds).

CAPITAL PROJECTS/REFURBISHMENTS (Volume 2)

The Capital Projects/Refurbishments schedule is a section in the Budget Summaries Detail (Volume 2). The Capital Projects/Refurbishments schedule provides summary information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Capital Assets-Land and Capital Assets-Buildings and Improvements.

BUDGET SUMMARY SCHEDULES (Volume 2)

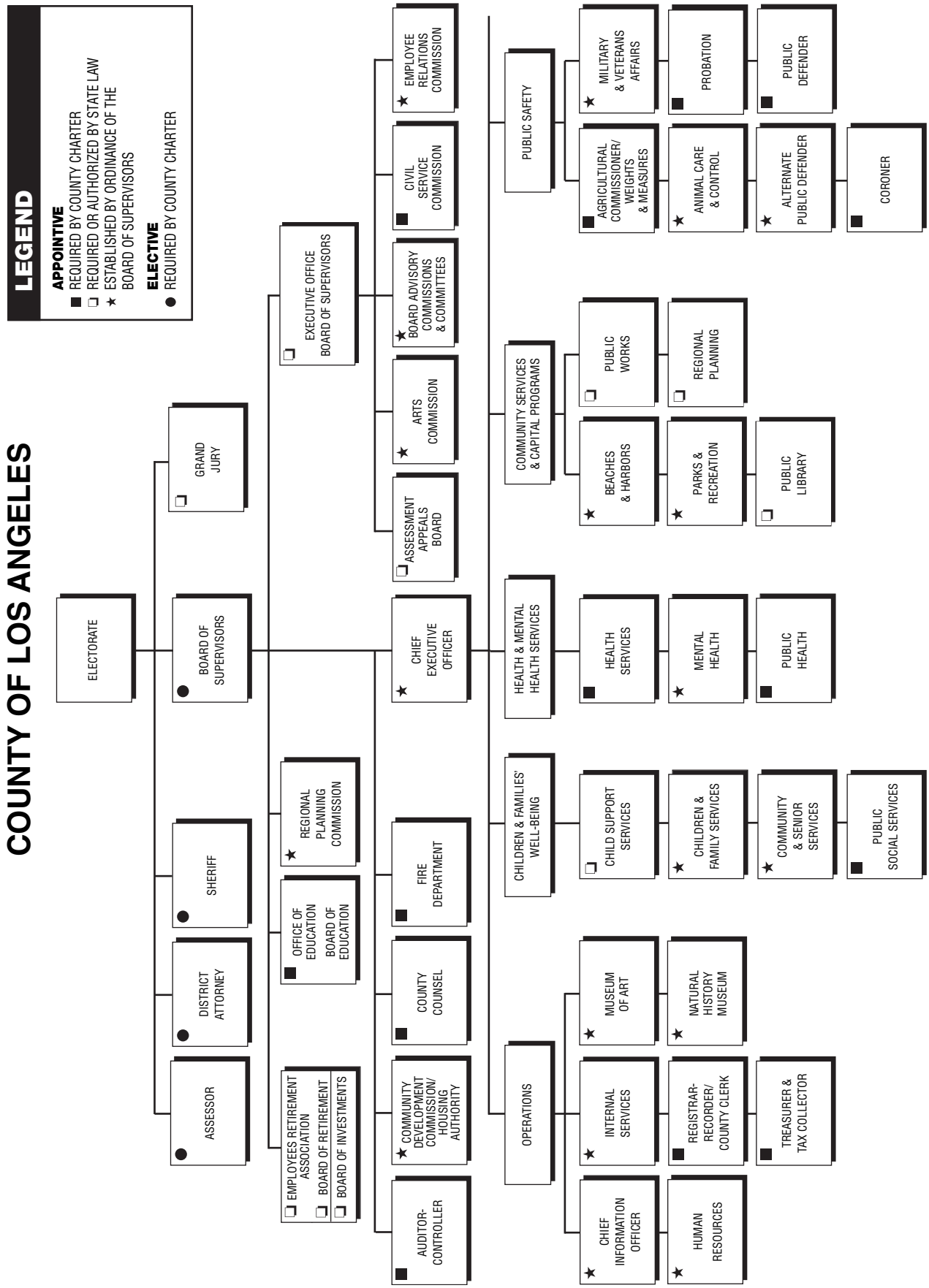
These schedules provide summary and detailed information on financing uses and sources.

AUDITOR-CONTROLLER SCHEDULES (Volume 2)

These schedules provide summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

PROGRAM SUMMARY AND PERFORMANCE MEASURES ADDENDUM

The Program Summary and Performance Measures Addendum provides program summary information such as the legal authority for the program, identifies whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget. Also included are performance measures intended to convey the result of a program or service, the degree to which the County is achieving the intended results and how well the operational, programmatic and administrative process is working to achieve this result. This Addendum is available online at http://lacounty.gov.



Footnote: Several departments report directly to the Board of Supervisors or are headed by elected officials, but work with the Chief Executive Office through the clusters. These are: Assessor, Auditor-Controller, Executive Office of the Board of Supervisors, County Counsel (Operations); Community Development Commission (Community Services and Capital Programs); Sheriff, District Attorney, Fire (Public Safety).

Budget Summaries

Affirmative Action Compliance Office

Dennis A. Tafoya, Director

Affirmative Action Compliance Office Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 10,211,601.99	$ 10,437,000	$ 11,159,000	$ 11,159,000	$ 0	$ (11,159,000)
SERVICES & SUPPLIES	1,835,212.07	1,629,000	1,717,000	1,717,000	0	(1,717,000)
OTHER CHARGES	9,001.00	14,000	14,000	14,000	0	(14,000)
OTHER FINANCING USES	24,750.00	0	26,000	26,000	0	(26,000)
GROSS TOTAL	$ 12,080,565.06	$ 12,080,000	$ 12,916,000	$ 12,916,000	$ 0	$ (12,916,000)
INTRAFUND TRANSFERS	(6,726,615.98)	(6,974,000)	(7,810,000)	(7,810,000)	0	7,810,000
NET TOTAL	$ 5,353,949.08	$ 5,106,000	$ 5,106,000	$ 5,106,000	$ 0	$ (5,106,000)
REVENUE	2,430,355.72	2,268,000	2,268,000	2,268,000	0	(2,268,000)
NET COUNTY COST	$ 2,923,593.36	$ 2,838,000	$ 2,838,000	$ 2,838,000	$ 0	$ (2,838,000)
BUDGETED POSITIONS	93.0	91.0	91.0	91.0	0.0	(91.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

To ensure equal opportunity and respect for diversity in employment, programs, and services.

Critical/Strategic Planning Initiatives

See Human Resources on page 29.1.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects the consolidation of the Office of Affirmative Action Compliance with the Department of Human Resources (DHR), the Internal Services Department (ISD), and the Chief Executive Office (CEO) to create efficiencies.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**12,916,000**	**7,810,000**	**2,268,000**	**2,838,000**	**91.0**
Efficiencies					
1. DHR Consolidation: Reflects the consolidation of employment discrimination investigations and affirmative action/diversity programs within DHR.	(9,352,000)	(7,180,000)	(1,220,000)	(952,000)	(64.0)
2. ISD Consolidation: Reflects the consolidation of the Contract Compliance program within ISD.	(1,365,000)	(263,000)	(962,000)	(140,000)	(11.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. CEO Consolidation: Reflects the consolidation of the Disability Civil Rights Compliance program within the CEO.	(729,000)	(134,000)	(18,000)	(577,000)	(6.0)
4. Administration: Reflects the elimination of 10.0 duplicative administrative positions as a result of the consolidation with other departments.	(1,333,000)	(158,000)	(46,000)	(1,129,000)	(10.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	29,000	18,000	5,000	6,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	141,000	82,000	24,000	35,000	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(4,000)	--	--	(4,000)	--
4. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(138,000)	(75,000)	(22,000)	(41,000)	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(165,000)	(100,000)	(29,000)	(36,000)	--
Total Changes	**(12,916,000)**	**(7,810,000)**	**(2,268,000)**	**(2,838,000)**	**(91.0)**
2011-12 Recommended Budget	**0**	**0**	**0**	**0**	**0.0**

AFFIRMATIVE ACTION COMPLIANCE BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 6,928,028.56	$ 7,068,000	$ 7,492,000	$ 7,492,000	$ 0	$ (7,492,000)
CAFETERIA PLAN BENEFITS	1,059,639.88	1,003,000	1,263,000	1,263,000	0	(1,263,000)
DEFERRED COMPENSATION BENEFITS	386,872.34	422,000	459,000	459,000	0	(459,000)
EMPLOYEE GROUP INS - E/B	422,132.33	328,000	328,000	328,000	0	(328,000)
OTHER EMPLOYEE BENEFITS	13,197.00	23,000	23,000	23,000	0	(23,000)
RETIREMENT - EMP BENEFITS	1,350,852.28	1,553,000	1,553,000	1,553,000	0	(1,553,000)
WORKERS' COMPENSATION	50,879.60	40,000	41,000	41,000	0	(41,000)
TOTAL S & E B	10,211,601.99	10,437,000	11,159,000	11,159,000	0	(11,159,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	360,811.64	249,000	331,000	331,000	0	(331,000)
CLOTHING & PERSONAL SUPPLIES	477.68	0	0	0	0	0
COMMUNICATIONS	18,353.86	10,000	10,000	10,000	0	(10,000)
COMPUTING-MAINFRAME	3,821.20	5,000	5,000	5,000	0	(5,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	47,455.00	43,000	22,000	22,000	0	(22,000)
COMPUTING-PERSONAL	191,541.77	100,000	100,000	100,000	0	(100,000)
HOUSEHOLD EXPENSE	1,506.80	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	105,320.00	116,000	92,000	92,000	0	(92,000)
INSURANCE	1,912.45	4,000	4,000	4,000	0	(4,000)
MAINTENANCE - EQUIPMENT	74.82	1,000	6,000	6,000	0	(6,000)
MAINTENANCE--BUILDINGS & IMPRV	100,783.38	80,000	85,000	85,000	0	(85,000)
MEDICAL DENTAL & LAB SUPPLIES	55.79	0	0	0	0	0
MEMBERSHIPS	0.00	0	1,000	1,000	0	(1,000)
MISCELLANEOUS EXPENSE	1,789.05	5,000	3,000	3,000	0	(3,000)
OFFICE EXPENSE	84,508.04	65,000	47,000	47,000	0	(47,000)
PROFESSIONAL SERVICES	164,650.15	125,000	106,000	106,000	0	(106,000)
RENTS & LEASES - BLDG & IMPRV	503,351.67	520,000	532,000	532,000	0	(532,000)
RENTS & LEASES - EQUIPMENT	23,472.82	31,000	50,000	50,000	0	(50,000)
SMALL TOOLS & MINOR EQUIPMENT	89.05	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	38.41	15,000	15,000	15,000	0	(15,000)
TECHNICAL SERVICES	5,842.74	2,000	2,000	2,000	0	(2,000)
TELECOMMUNICATIONS	120,289.20	126,000	126,000	126,000	0	(126,000)
TRAINING	695.00	30,000	30,000	30,000	0	(30,000)
TRANSPORTATION AND TRAVEL	26,108.06	29,000	72,000	72,000	0	(72,000)
UTILITIES	72,263.49	73,000	78,000	78,000	0	(78,000)
TOTAL S & S	1,835,212.07	1,629,000	1,717,000	1,717,000	0	(1,717,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	152.40	5,000	5,000	5,000	0	(5,000)
RET-OTHER LONG TERM DEBT	8,848.60	9,000	9,000	9,000	0	(9,000)
TOTAL OTH CHARGES	9,001.00	14,000	14,000	14,000	0	(14,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	24,750.00	0	26,000	26,000	0	(26,000)
TOTAL OTH FIN USES	24,750.00	0	26,000	26,000	0	(26,000)
GROSS TOTAL	$ 12,080,565.06	$ 12,080,000	$ 12,916,000	$ 12,916,000	$ 0	$ (12,916,000)
INTRAFUND TRANSFERS	(6,726,615.98)	(6,974,000)	(7,810,000)	(7,810,000)	0	7,810,000

AFFIRMATIVE ACTION COMPLIANCE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
NET TOTAL	$ 5,353,949.08	$ 5,106,000	$ 5,106,000	$ 5,106,000	$ 0	$ (5,106,000)
REVENUE	2,430,355.72	2,268,000	2,268,000	2,268,000	0	(2,268,000)
NET COUNTY COST	$ 2,923,593.36	$ 2,838,000	$ 2,838,000	$ 2,838,000	$ 0	$ (2,838,000)
BUDGETED POSITIONS	93.0	91.0	91.0	91.0	0.0	(91.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 2,413,247.70	$ 2,268,000	$ 2,250,000	$ 2,250,000	$ 0	$ (2,250,000)
RECORDING FEES	15.00	0	0	0	0	0
TOTAL CHARGES-SVS	2,413,262.70	2,268,000	2,250,000	2,250,000	0	(2,250,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	17,093.02	0	18,000	18,000	0	(18,000)
TOTAL MISC REV	17,093.02	0	18,000	18,000	0	(18,000)
TOTAL REVENUE	$ 2,430,355.72	$ 2,268,000	$ 2,268,000	$ 2,268,000	$ 0	$ (2,268,000)

Organizational Chart

See Human Resources' Organizational Chart on page 29.6.

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 29,068,970.47	$ 29,800,000	$ 31,564,000	$ 31,077,000	$ 30,958,000	$ (606,000)
SERVICES & SUPPLIES	7,707,102.00	7,790,000	7,900,000	7,740,000	7,740,000	(160,000)
OTHER CHARGES	3,052,426.61	248,000	248,000	340,000	340,000	92,000
CAPITAL ASSETS - EQUIPMENT	508,747.37	275,000	250,000	0	0	(250,000)
GROSS TOTAL	$ 40,337,246.45	$ 38,113,000	$ 39,962,000	$ 39,157,000	$ 39,038,000	$ (924,000)
INTRAFUND TRANSFERS	(599,171.51)	(591,000)	(591,000)	(635,000)	(635,000)	(44,000)
NET TOTAL	$ 39,738,074.94	$ 37,522,000	$ 39,371,000	$ 38,522,000	$ 38,403,000	$ (968,000)
REVENUE	28,260,742.07	28,387,000	29,913,000	30,206,000	30,206,000	293,000
NET COUNTY COST	$ 11,477,332.87	$ 9,135,000	$ 9,458,000	$ 8,316,000	$ 8,197,000	$ (1,261,000)
BUDGETED POSITIONS	402.0	400.0	400.0	393.0	392.0	(8.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

The Department of Agricultural Commissioner/Weights and Measures (ACWM) serves to protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

2011-12 Budget Message

The 2011-12 Recommended Budget totals approximately $39.0 million in gross appropriation which includes increases in the Pest Exclusion and Pesticide Use Regulation subprograms, partially offset by $30.8 million in intrafund transfers and revenue. The Department's share of the County's projected structural deficit for fiscal year (FY) 2011-12 is addressed primarily through the elimination of the Red Imported Fire Ant (RIFA) and Integrated Pest Management subprograms.

Critical/Strategic Planning Initiatives

The Department continues to:

- Pursue additional revenue source opportunities, through involvement in legislation development and establishment of partnerships with other agencies, to more effectively perform its mission;
- Implement the Department's long-term strategies to improve service and workforce excellence through ongoing employee development and increased public awareness of the Department and its services through development of its Internet website; and
- Enhance and prioritize its recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**39,962,000**	**591,000**	**29,913,000**	**9,458,000**	**400.0**
Collaborative Programs					
1. Environmental Toxicology Lab: Reflects a projected decrease in service requests from the Department of Public Works.	(90,000)	--	(90,000)	--	--
New/Expanded Programs					
1. Noxious Weed Control/Vertebrate Pest Control: Reflects a projected increase in service requests from the departments of Public Works and Beaches and Harbors, and an increase in revenue from various service agreements with the State of California.	85,000	44,000	162,000	(121,000)	--
2. Environmental Protection Program: Reflects an increase in services and supplies to support the Pest Detection and Pesticide Use Enforcement subprograms.	108,000	--	--	108,000	--
3. Pest Exclusion: Reflects the addition of 2.0 ACWM Inspector II positions to mitigate staff reductions from the curtailment of the RIFA and Integrated Pest Management subprograms, fully offset by an increase in revenue from the Dog Detector program.	161,000	--	161,000	--	2.0
Curtailments					
1. RIFA: Reflects the deletion of 6.0 Agricultural Inspector Aid (C item), 1.0 ACWM Inspector II, and 1.0 ACWM Inspector III positions and related services and supplies, as a result of the elimination of the RIFA subprogram, needed to address the County's projected structural deficit for FY 2011-12.	(403,000)	--	--	(403,000)	(8.0)
2. Integrated Pest Management: Reflects the deletion of 1.0 ACWM inspector II position as part of the elimination of the Integrated Pest Management subprogram needed to address the County's projected structural deficit for FY 2011-12.	(123,000)	--	--	(123,000)	(1.0)
3. Entomology/Pathology Lab: Reflects the deletion of 1.0 Lab Assistant position needed to address the County's projected structural deficit for FY 2011-12.	(51,000)	-	--	(51,000)	(1.0)
4. Administration: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2011-12.	(5,000)	--	--	(5,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	431,000	--	--	431,000	--
2. Unavoidable Costs: Reflects a projected increase in unemployment insurance offset by projected decreases in workers' compensation and long-term disability costs.	(37,000)	--	--	(37,000)	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(897,000)	--	--	(897,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	115,000	--	--	115,000	--
5. Labor Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor management savings are being replaced by changes in the County's deferred compensation program.	382,000	--	--	382,000	--
6. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(306,000)	--	--	(306,000)	--
7. Position Reclassification: Reflects a Board-approved position reclassification to classes that appropriately reflect the assigned duties and responsibilities.	39,000	--	--	39,000	--
8. Position Reallocation: Reflects the reallocation of 1.0 ACWM Inspector II item from the Weights and Measures program to the Environmental Toxicology Lab.	--	--	--	--	--
9. Other Charges: Reflects the elimination of one-time funding for the purchase of vehicles, partially offset by an increase in indemnity costs.	(158,000)	--	--	(158,000)	--
10. Various Programs: Reflects an increase in services and supplies primarily for ongoing costs associated with the vehicle tracking system, partially offset by a decrease in litigation expenses.	243,000	--	--	243,000	--
11. Pest Exclusion: Reflects a decrease in revenue and services and supplies in the Nursery/Seed and Produce Standardization subprograms to align the budget with actual cost experience.	(32,000)	--	(25,000)	(7,000)	--
12. Weed Abatement: Reflects a decrease in services and supplies in the Weed Abatement subprogram to align the projected expenditures with actual cost experience.	(401,000)	--	--	(401,000)	--
13. Weights and Measures: Reflects an increase in services and supplies and revenue in the Device Registration and Scanner Registration subprograms.	15,000	--	220,000	(205,000)	--
14. Environmental Protection: Reflects a decrease in revenue from structural fumigation fees in the Pesticide Use Regulation sub program.	--	--	(135,000)	135,000	--
Total Changes	**(924,000)**	**44,000**	**293,000**	**(1,261,000)**	**(8.0)**
2011-12 Recommended Budget	**39,038,000**	**635,000**	**30,206,000**	**8,197,000**	**392.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

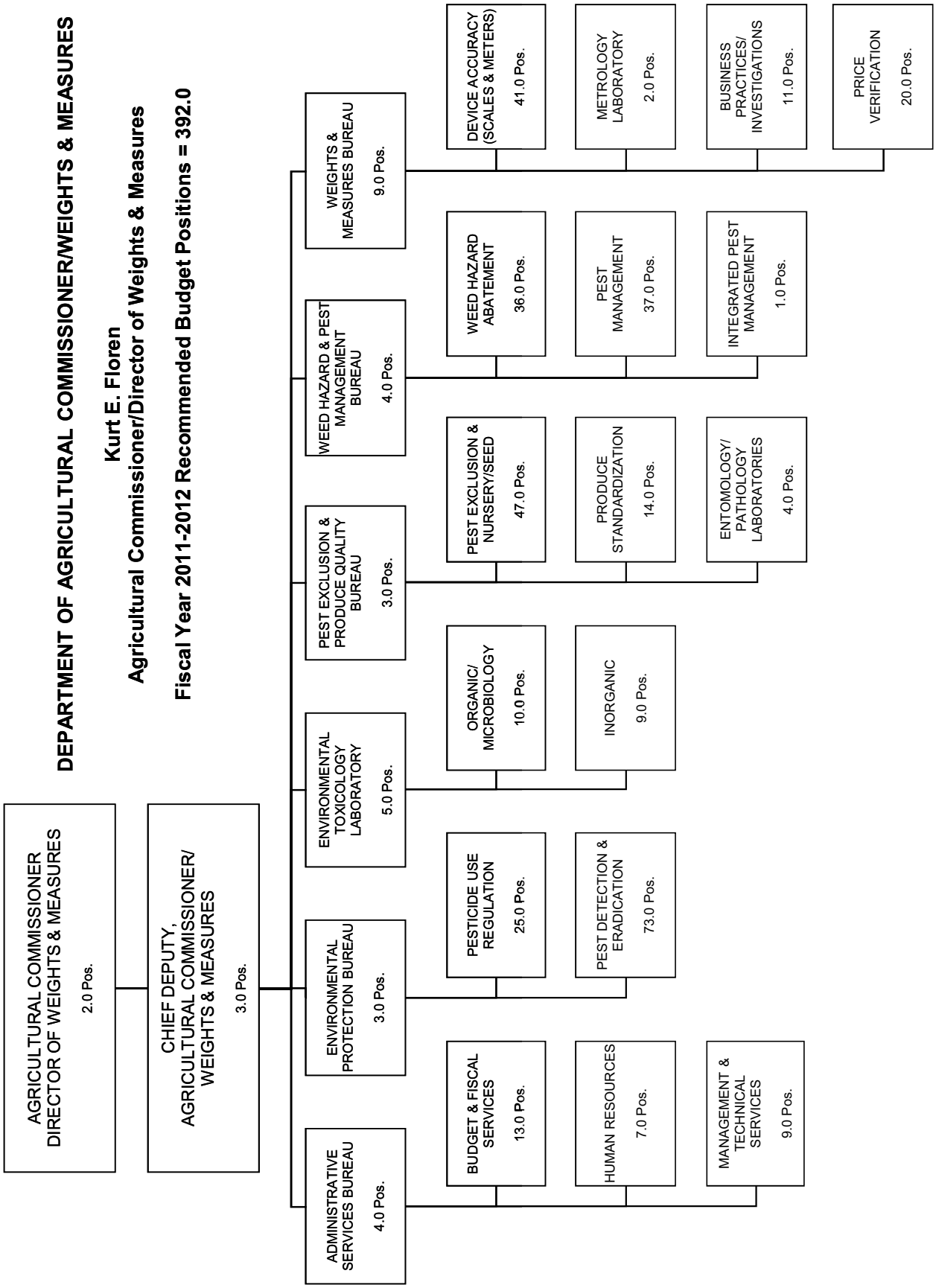
CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,119,158.47	$ 19,782,000	$ 21,024,000	$ 21,219,000	$ 21,173,000	$ 149,000
CAFETERIA PLAN BENEFITS	3,355,314.12	3,360,000	3,498,000	3,874,000	3,867,000	369,000
DEFERRED COMPENSATION BENEFITS	592,993.04	547,000	760,000	455,000	455,000	(305,000)
EMPLOYEE GROUP INS - E/B	834,961.94	676,000	676,000	704,000	746,000	70,000
OTHER EMPLOYEE BENEFITS	35,753.00	52,000	52,000	52,000	52,000	0
RETIREMENT - EMP BENEFITS	4,277,979.35	4,584,000	4,755,000	4,068,000	3,960,000	(795,000)
WORKERS' COMPENSATION	852,810.55	799,000	799,000	705,000	705,000	(94,000)
TOTAL S & E B	29,068,970.47	29,800,000	31,564,000	31,077,000	30,958,000	(606,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	860,381.35	813,000	813,000	721,000	721,000	(92,000)
AGRICULTURAL	268,108.60	600,000	594,000	552,000	552,000	(42,000)
CLOTHING & PERSONAL SUPPLIES	49,950.99	65,000	69,000	61,000	61,000	(8,000)
COMMUNICATIONS	153,203.03	150,000	150,000	150,000	150,000	0
COMPUTING-MAINFRAME	10,310.75	0	0	10,000	10,000	10,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	149,902.13	200,000	200,000	200,000	200,000	0
COMPUTING-PERSONAL	165,388.22	150,000	150,000	150,000	150,000	0
FOOD	1,268.10	0	0	0	0	0
HOUSEHOLD EXPENSE	28,991.97	40,000	49,000	49,000	49,000	0
INFORMATION TECHNOLOGY SERVICES	160,951.00	150,000	150,000	150,000	150,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	4,291.00	6,000	6,000	6,000	6,000	0
MAINTENANCE - EQUIPMENT	146,142.67	180,000	177,000	182,000	182,000	5,000
MAINTENANCE--BUILDINGS & IMPRV	327,230.32	150,000	154,000	154,000	154,000	0
MEDICAL DENTAL & LAB SUPPLIES	217,642.44	350,000	279,000	279,000	279,000	0
MEMBERSHIPS	7,118.95	10,000	10,000	10,000	10,000	0
MISCELLANEOUS EXPENSE	62,406.22	50,000	50,000	50,000	50,000	0
OFFICE EXPENSE	262,629.88	150,000	187,000	160,000	160,000	(27,000)
PROFESSIONAL SERVICES	407,275.99	437,000	437,000	150,000	150,000	(287,000)
PUBLICATIONS & LEGAL NOTICE	807.36	5,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	307,903.22	250,000	250,000	250,000	250,000	0
RENTS & LEASES - EQUIPMENT	46,725.04	2,000	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	29,826.63	135,000	153,000	153,000	153,000	0
SPECIAL DEPARTMENTAL EXPENSE	9,258.68	30,000	27,000	74,000	74,000	47,000
TECHNICAL SERVICES	2,104,940.80	1,998,000	2,122,000	2,154,000	2,154,000	32,000
TELECOMMUNICATIONS	381,210.46	315,000	315,000	350,000	350,000	35,000
TRAINING	11,084.47	5,000	10,000	19,000	19,000	9,000
TRANSPORTATION AND TRAVEL	1,311,378.15	1,270,000	1,264,000	1,412,000	1,412,000	148,000
UTILITIES	220,773.58	229,000	229,000	239,000	239,000	10,000
TOTAL S & S	7,707,102.00	7,790,000	7,900,000	7,740,000	7,740,000	(160,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,883,364.06	68,000	68,000	175,000	175,000	107,000
RET-OTHER LONG TERM DEBT	169,062.55	180,000	180,000	165,000	165,000	(15,000)
TOTAL OTH CHARGES	3,052,426.61	248,000	248,000	340,000	340,000	92,000

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	65,522.81	0	0	0	0	0
MACHINERY EQUIPMENT	38,992.33	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	134,014.63	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	10,568.44	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	259,649.16	275,000	250,000	0	0	(250,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	508,747.37	275,000	250,000	0	0	(250,000)
TOTAL CAPITAL ASSETS	508,747.37	275,000	250,000	0	0	(250,000)
GROSS TOTAL	$ 40,337,246.45	$ 38,113,000	$ 39,962,000	$ 39,157,000	$ 39,038,000	$ (924,000)
INTRAFUND TRANSFERS	(599,171.51)	(591,000)	(591,000)	(635,000)	(635,000)	(44,000)
NET TOTAL	$ 39,738,074.94	$ 37,522,000	$ 39,371,000	$ 38,522,000	$ 38,403,000	$ (968,000)
REVENUE	28,260,742.07	28,387,000	29,913,000	30,206,000	30,206,000	293,000
NET COUNTY COST	$ 11,477,332.87	$ 9,135,000	$ 9,458,000	$ 8,316,000	$ 8,197,000	$ (1,261,000)
BUDGETED POSITIONS	402.0	400.0	400.0	393.0	392.0	(8.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
AGRICULTURAL SERVICES	$ 10,718,244.32	$ 11,918,000	$ 12,825,000	$ 12,972,000	$ 12,972,000	$ 147,000
CHARGES FOR SERVICES - OTHER	4,336,524.04	4,685,000	5,254,000	5,132,000	5,132,000	(122,000)
LEGAL SERVICES	570,352.01	343,000	343,000	428,000	428,000	85,000
TOTAL CHARGES-SVS	15,625,120.37	16,946,000	18,422,000	18,532,000	18,532,000	110,000
FINES FORFEITURES & PENALTIES						
PEN INT & COSTS-DEL TAXES	187,254.23	250,000	300,000	300,000	300,000	0
TOTAL FINES FO/PEN	187,254.23	250,000	300,000	300,000	300,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	2,519.28	0	0	0	0	0
TOTAL I R - FEDERA	2,519.28	0	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	169,980.87	140,000	140,000	140,000	140,000	0
STATE AID - AGRICULTURE	4,432,524.00	3,692,000	3,692,000	3,655,000	3,655,000	(37,000)
TOTAL I R - STATE	4,602,504.87	3,832,000	3,832,000	3,795,000	3,795,000	(37,000)
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	7,558,599.13	7,058,000	7,058,000	7,278,000	7,278,000	220,000
TOTAL LIC/PER/FRAN	7,558,599.13	7,058,000	7,058,000	7,278,000	7,278,000	220,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	257,633.51	300,000	300,000	300,000	300,000	0
OTHER SALES	2,554.86	1,000	1,000	1,000	1,000	0
TOTAL MISC REV	260,188.37	301,000	301,000	301,000	301,000	0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	24,555.82	0	0	0	0	0
TOTAL OTH FIN SRCS	24,555.82	0	0	0	0	0
TOTAL REVENUE	$ 28,260,742.07	$ 28,387,000	$ 29,913,000	$ 30,206,000	$ 30,206,000	$ 293,000


DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS & MEASURES
Kurt E. Floren
Agricultural Commissioner/Director of Weights & Measures
Fiscal Year 2011-2012 Recommended Budget Positions = 392.0
AGRICULTURAL COMMISSIONER DIRECTOR OF WEIGHTS & MEASURES
2.0 Pos.
CHIEF DEPUTY, AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
3.0 Pos.
ADMINISTRATIVE SERVICES BUREAU
4.0 Pos.
BUDGET & FISCAL SERVICES
13.0 Pos.
HUMAN RESOURCES
7.0 Pos.
MANAGEMENT & TECHNICAL SERVICES
9.0 Pos.
ENVIRONMENTAL PROTECTION BUREAU
3.0 Pos.
PESTICIDE USE REGULATION
25.0 Pos.
PEST DETECTION & ERADICATION
73.0 Pos.
ENVIRONMENTAL TOXICOLOGY LABORATORY
5.0 Pos.
ORGANIC/ MICROBIOLOGY
10.0 Pos.
INORGANIC
9.0 Pos.
PEST EXCLUSION & PRODUCE QUALITY BUREAU
3.0 Pos.
PEST EXCLUSION & NURSERY/SEED
47.0 Pos.
PRODUCE STANDARDIZATION
14.0 Pos.
ENTOMOLOGY/ PATHOLOGY LABORATORIES
4.0 Pos.
WEED HAZARD & PEST MANAGEMENT BUREAU
4.0 Pos.
WEED HAZARD ABATEMENT
36.0 Pos.
PEST MANAGEMENT
37.0 Pos.
INTEGRATED PEST MANAGEMENT
1.0 Pos.
WEIGHTS & MEASURES BUREAU
9.0 Pos.
DEVICE ACCURACY (SCALES & METERS)
41.0 Pos.
METROLOGY LABORATORY
2.0 Pos.
BUSINESS PRACTICES/ INVESTIGATIONS
11.0 Pos.
PRICE VERIFICATION
20.0 Pos.

Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 47,623,457.82	$ 48,744,000	$ 49,370,000	$ 48,110,000	$ 48,262,000	$ (1,108,000)
SERVICES & SUPPLIES	4,434,488.33	4,152,000	3,583,000	4,183,000	2,983,000	(600,000)
OTHER CHARGES	1,123.25	146,000	146,000	146,000	164,000	18,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	44,000	44,000	44,000	0
GROSS TOTAL	$ 52,059,069.40	$ 53,042,000	$ 53,143,000	$ 52,483,000	$ 51,453,000	$ (1,690,000)
NET TOTAL	$ 52,059,069.40	$ 53,042,000	$ 53,143,000	$ 52,483,000	$ 51,453,000	$ (1,690,000)
REVENUE	250,848.24	158,000	158,000	158,000	158,000	0
NET COUNTY COST	$ 51,808,221.16	$ 52,884,000	$ 52,985,000	$ 52,325,000	$ 51,295,000	$ (1,690,000)
BUDGETED POSITIONS	292.0	285.0	285.0	285.0	285.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a decrease in net County cost of $1,690,000 primarily attributable to curtailment measures needed to address the County's projected structural deficit for fiscal year (FY) 2011-12, the elimination of one-time funding from FY 2010-11, and changes to employee benefits. This reduction is partially offset by Board-approved increases to health insurance subsidies.

Critical/Strategic Planning Initiatives

The Department continues to:

- Implement and refine its programs and initiatives to correspond with the County's Strategic Plan Goals, emphasizing Operational Effectiveness and Public Safety;
- Develop and implement innovative technological advances to increase Departmental efficiencies, including eDiscovery that will allow for the electronic transfer of discovery between justice agencies, ePitchess that will allow for the electronic transfer of information between the Department, County Counsel, Sheriff, and the Los Angeles Police Department, and eSubpoenas that will allow staff attorneys to subpoena police officers via a computer system;
- Implement the Department's Electronic Document Management System (Case 360) program that will allow for electronic storage of case files;
- In conjunction with the Chief Executive Office, Risk Management Branch, identify and begin implementation of corrective actions based on return-to-work and loss control assessments; and
- Enhance the quality of service provided to internal and external customers by utilizing departmental managers to assist the Department Head to conduct a countywide "Performance Survey" to evaluate and improve the Department's performance in the courts; develop Court Consolidation Contingency Plans to ensure staff can be transferred as necessary for any court consolidation; and develop programs, resources and training in case conflict identification, capital litigation, new lawyer training, mental health, and expert identification.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**53,143,000**	**0**	**158,000**	**52,985,000**	**285.0**
Curtailments					
1. Defense of Adults: Reflects a reduction in services and supplies as a result of projected savings in collect call costs from County jail facilities as well as the termination of lease space to address the County's projected structural deficit for FY 2011-12.	(300,000)	--	--	(300,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	152,000	--	--	152,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	629,000	--	--	629,000	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(1,183,000)	--	--	(1,183,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(666,000)	--	--	(666,000)	--
5. Retiree Health Insurance: Reflects the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(40,000)	--	--	(40,000)	--
6. One-Time Funding: Reflects the deletion of one-time carryover funding from FY 2010-11.	(300,000)	--	--	(300,000)	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	18,000	--	--	18,000	--
Total Changes	**(1,690,000)**	**0**	**0**	**(1,690,000)**	**0.0**
2011-12 Recommended Budget	**51,453,000**	**0**	**158,000**	**51,295,000**	**285.0**

Unmet Needs

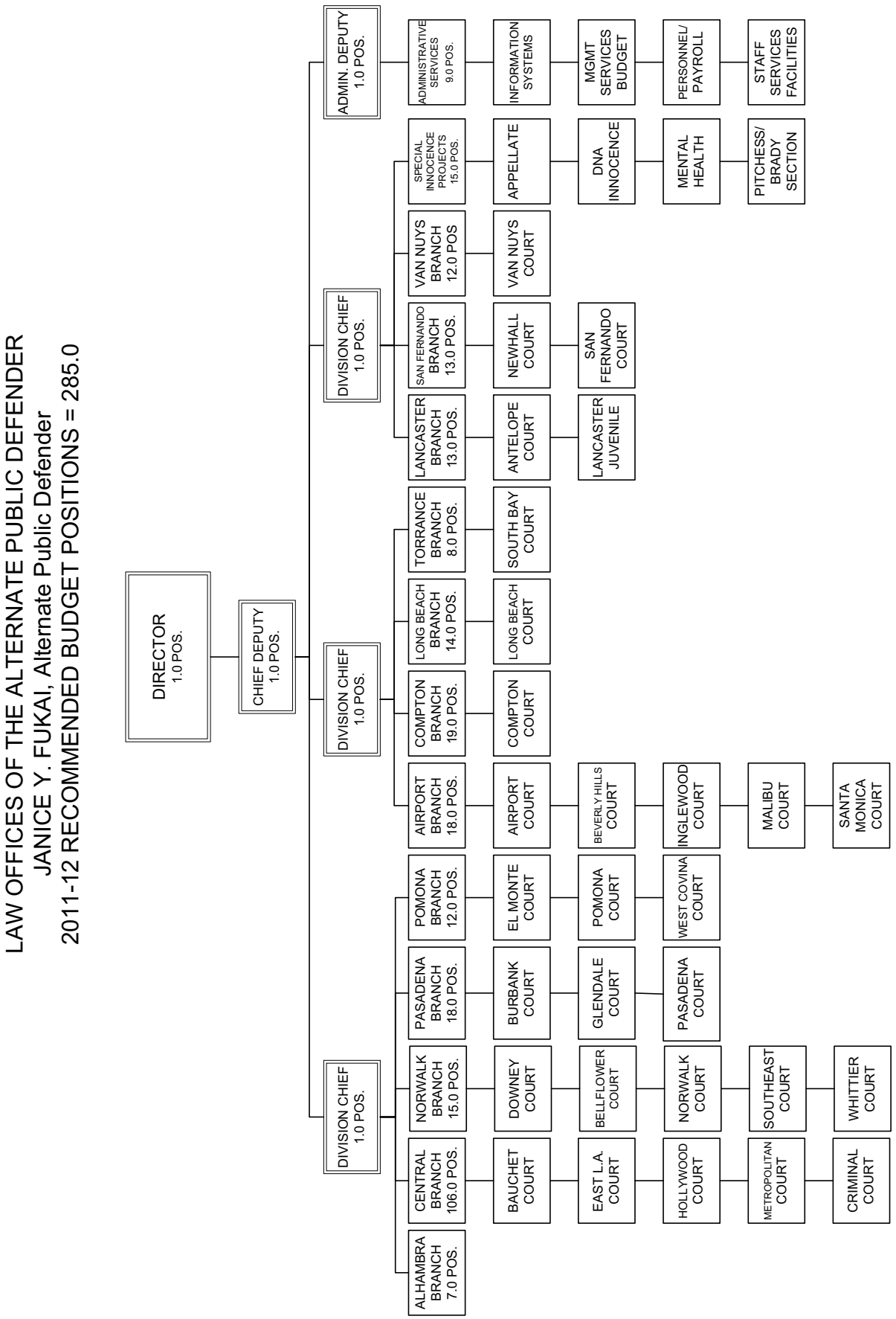
The Department requires funding for 10.0 Deputy Public Defenders, 5.0 Investigators, 1.0 Return-to-Work Coordinator, 1.0 Risk Management Analyst and 2.0 Information Systems Analysts positions.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 32,759,091.80	$ 34,180,000	$ 33,613,000	$ 34,202,000	$ 34,202,000	$ 589,000
CAFETERIA PLAN BENEFITS	4,630,757.12	4,551,000	4,668,000	4,702,000	4,702,000	34,000
DEFERRED COMPENSATION BENEFITS	2,004,277.54	904,000	2,129,000	1,463,000	1,463,000	(666,000)
EMPLOYEE GROUP INS - E/B	1,654,810.65	1,204,000	1,418,000	1,539,000	1,539,000	121,000
OTHER EMPLOYEE BENEFITS	38,467.00	49,000	49,000	49,000	49,000	0
RETIREMENT - EMP BENEFITS	6,450,440.99	6,772,000	7,401,000	6,218,000	6,218,000	(1,183,000)
WORKERS' COMPENSATION	85,612.72	82,000	92,000	89,000	89,000	(3,000)
TOTAL S & E B	47,623,457.82	47,742,000	49,370,000	48,262,000	48,262,000	(1,108,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,056,309.33	1,137,000	674,000	961,000	561,000	(113,000)
CLOTHING & PERSONAL SUPPLIES	0.00	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	88,068.27	92,000	100,000	100,000	100,000	0
COMPUTING-MAINFRAME	16,720.69	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,201.68	246,000	246,000	246,000	246,000	0
COMPUTING-PERSONAL	8,375.10	8,000	15,000	15,000	15,000	0
HOUSEHOLD EXPENSE	446.13	3,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	168,111.00	75,000	150,000	150,000	150,000	0
INSURANCE	2,001.29	2,000	2,000	2,000	2,000	0
MAINTENANCE - EQUIPMENT	427.88	7,000	5,000	5,000	5,000	0
MAINTENANCE--BUILDINGS & IMPRV	302,704.69	309,000	309,000	309,000	309,000	0
MEMBERSHIPS	83,230.00	80,000	75,000	75,000	75,000	0
MISCELLANEOUS EXPENSE	184,335.16	10,000	15,000	15,000	15,000	0
OFFICE EXPENSE	68,726.81	82,000	82,000	82,000	82,000	0
PROFESSIONAL SERVICES	133,468.43	58,000	10,000	110,000	10,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	849,826.70	873,000	668,000	848,000	403,000	(265,000)
RENTS & LEASES - EQUIPMENT	115,819.19	117,000	69,000	69,000	69,000	0
SPECIAL DEPARTMENTAL EXPENSE	386.47	10,000	210,000	210,000	210,000	0
TECHNICAL SERVICES	187,930.30	195,000	25,000	25,000	25,000	0
TELECOMMUNICATIONS	657,878.17	363,000	363,000	418,000	163,000	(200,000)
TRAINING	0.00	5,000	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	68,357.34	95,000	125,000	125,000	125,000	0
UTILITIES	433,163.70	412,000	412,000	390,000	390,000	(22,000)
TOTAL S & S	4,434,488.33	4,197,000	3,583,000	4,183,000	2,983,000	(600,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,044.93	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	0.00	143,000	143,000	161,000	161,000	18,000
TAXES & ASSESSMENTS	78.32	0	0	0	0	0
TOTAL OTH CHARGES	1,123.25	146,000	146,000	164,000	164,000	18,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	0	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	0	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	44,000	44,000	44,000	0

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	0.00	0	44,000	44,000	44,000	0
GROSS TOTAL	$ 52,059,069.40	$ 52,085,000	$ 53,143,000	$ 52,653,000	$ 51,453,000	$ (1,690,000)
NET TOTAL	$ 52,059,069.40	$ 52,085,000	$ 53,143,000	$ 52,653,000	$ 51,453,000	$ (1,690,000)
REVENUE	250,848.24	158,000	158,000	158,000	158,000	0
NET COUNTY COST	$ 51,808,221.16	$ 51,927,000	$ 52,985,000	$ 52,495,000	$ 51,295,000	$ (1,690,000)
BUDGETED POSITIONS	292.0	285.0	285.0	285.0	285.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
COURT FEES & COSTS	$ 2,019.71	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 0
TOTAL CHARGES-SVS	2,019.71	5,000	5,000	5,000	5,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	54,879.05	67,000	67,000	67,000	67,000	0
TOTAL I R - FEDERA	54,879.05	67,000	67,000	67,000	67,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	87,949.48	86,000	86,000	86,000	86,000	0
TOTAL MISC REV	87,949.48	86,000	86,000	86,000	86,000	0
OTHER FINANCING SOURCES						
TRANSFERS IN	106,000.00	0	0	0	0	0
TOTAL OTH FIN SRCS	106,000.00	0	0	0	0	0
TOTAL REVENUE	$ 250,848.24	$ 158,000	$ 158,000	$ 158,000	$ 158,000	$ 0


LAW OFFICES OF THE ALTERNATE PUBLIC DEFENDER
JANICE Y. FUKAI, Alternate Public Defender
2011-12 RECOMMENDED BUDGET POSITIONS = 285.0
DIRECTOR 1.0 POS.
CHIEF DEPUTY 1.0 POS.
DIVISION CHIEF 1.0 POS.
ALHAMBRA BRANCH 7.0 POS.
CENTRAL BRANCH 106.0 POS.
BAUCHET COURT
EAST L.A. COURT
HOLLYWOOD COURT
METROPOLITAN COURT
CRIMINAL COURT
NORWALK BRANCH 15.0 POS.
DOWNEY COURT
BELLFLOWER COURT
NORWALK COURT
SOUTHEAST COURT
WHITTIER COURT
PASADENA BRANCH 18.0 POS.
BURBANK COURT
GLENDALE COURT
PASADENA COURT
POMONA BRANCH 12.0 POS.
EL MONTE COURT
POMONA COURT
WEST COVINA COURT
DIVISION CHIEF 1.0 POS.
AIRPORT BRANCH 18.0 POS.
AIRPORT COURT
BEVERLY HILLS COURT
INGLEWOOD COURT
MALIBU COURT
SANTA MONICA COURT
COMPTON BRANCH 19.0 POS.
COMPTON COURT
LONG BEACH BRANCH 14.0 POS.
LONG BEACH COURT
TORRANCE BRANCH 8.0 POS.
SOUTH BAY COURT
DIVISION CHIEF 1.0 POS.
LANCASTER BRANCH 13.0 POS.
ANTELOPE COURT
LANCASTER JUVENILE
SAN FERNANDO BRANCH 13.0 POS.
NEWHALL COURT
SAN FERNANDO COURT
VAN NUYS BRANCH 12.0 POS
VAN NUYS COURT
SPECIAL INNOCENCE PROJECTS 15.0 POS.
APPELLATE
DNA INNOCENCE
MENTAL HEALTH
PITCHESS/ BRADY SECTION
ADMIN. DEPUTY 1.0 POS.
ADMINISTRATIVE SERVICES 9.0 POS.
INFORMATION SYSTEMS
MGMT SERVICES BUDGET
PERSONNEL/ PAYROLL
STAFF SERVICES FACILITIES

Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 23,652,840.87	$ 25,218,000	$ 25,885,000	$ 25,689,000	$ 25,527,000	$ (358,000)
SERVICES & SUPPLIES	6,935,625.06	6,971,000	6,778,000	6,663,000	6,258,000	(520,000)
OTHER CHARGES	255,140.03	257,000	257,000	257,000	258,000	1,000
CAPITAL ASSETS - EQUIPMENT	671,845.60	630,000	630,000	490,000	0	(630,000)
OTHER FINANCING USES	336,308.63	337,000	396,000	396,000	396,000	0
GROSS TOTAL	$ 31,851,760.19	$ 33,413,000	$ 33,946,000	$ 33,495,000	$ 32,439,000	$ (1,507,000)
NET TOTAL	$ 31,851,760.19	$ 33,413,000	$ 33,946,000	$ 33,495,000	$ 32,439,000	$ (1,507,000)
REVENUE	12,764,206.80	13,463,000	13,759,000	13,759,000	13,759,000	0
NET COUNTY COST	$ 19,087,553.39	$ 19,950,000	$ 20,187,000	$ 19,736,000	$ 18,680,000	$ (1,507,000)
BUDGETED POSITIONS	371.0	358.0	358.0	354.0	351.0	(7.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, provides for public safety in the community through the removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and contract cities. Central to the core mission of the Department are enforcement of applicable animal control laws, medical care and sheltering of impounded animals, recovery and redemption of lost animals with their owners, adoption and placement of available animals, investigation of animal cruelty and dangerous animal complaints, rabies vaccination, and licensing of dogs and cats. The Department also provides for public education programs, spay and neuter surgeries, and evacuation of animals during local and regional emergencies. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for various activities in the shelters.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects an overall reduction in net County cost of $1.5 million, primarily attributable to reductions needed to address the County's projected structural deficit for fiscal year (FY) 2011-12; the elimination of the Department's proportional share of costs associated with the 1994 Pension Obligation Bonds; a decrease in retiree health insurance and deferred compensation plan costs; and the deletion of one-time funding for facility improvements, acquisition of field service vehicles, medicine, shelter supplies, and information technology services. These reductions are partially offset by Board-approved increases in employee benefits and increases in services and supplies to address the Department's structural deficit. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

Critical/Strategic Planning Initiatives

In an effort to maintain levels of care related to animal welfare, the Department will continue with initiatives to enhance revenue and develop more efficient processes to improve compliance with the provisions of Title 10 (Animals) of the Los Angeles County Code. The primary effort in this regard will be the development of a Departmental administrative citation program that utilizes existing authority within the County Code as the basis of enforcement. This program has the potential to produce additional revenue to offset the costs associated with enforcement activities.

Enhancing the availability and provision of animal medical services at the County's shelters continues to be the primary component of the Department's ongoing strategy to improve animal welfare. Medical staffing resources have not grown commensurate with workload increases in animal impounds and spay/neuter surgery demands. The Department continues to work on staffing augmentation initiatives to enhance the level and quality of animal care. Veterinarians and Registered Veterinary Technicians are needed throughout the County's shelter system. The Department will also be pursuing new technology to improve the efficiency of the medical documentation process. These efforts will provide for streamlined examination processes, improved accuracy, and timely processing of medication and treatment orders.

In an effort to implement efficiencies in general operations, the Department is collaborating with the Chief Information Office to identify the information technology needs for replacement of the existing animal care and control management system. Several short-term and long-term initiatives are underway in this regard. FY 2011-12 will be a critical period in this overall effort. Momentum must be maintained for this initiative through prudent investments in planning and technology acquisition.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**33,946,000**	**0**	**13,759,000**	**20,187,000**	**358.0**
New/Expanded Programs					
1. Antelope Valley Aggressive Dog Task Force: Reflects an increase in one-time funding for the Antelope Valley Aggressive Dog Task Force.	7,000	--	--	7,000	--
2. Temporary Kennel: Reflects an increase in one-time funding for private temporary kennel services to reduce overcrowding at the Lancaster Shelter.	6,000	--	--	6,000	--
Curtailments					
1. Administrative Services: Reflects the deletion of 1.0 vacant budgeted position needed to address the County's projected structural deficit for FY 2011-12.	(63,000)	--	--	(63,000)	(1.0)
2. Field Services: Reflects the deletion of 2.0 vacant budgeted positions needed to address the County's projected structural deficit for FY 2011-12.	(120,000)	--	--	(120,000)	(2.0)
3. Housing Services: Reflects the deletion of 4.0 vacant budgeted positions needed to address the County's projected structural deficit for FY 2011-12.	(159,000)	--	--	(159,000)	(4.0)
4. Employee Benefits: Reflects a reduction in employee benefits needed to address the County's projected structural deficit for FY 2011-12.	(26,000)	--	--	(26,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	469,000	--	--	469,000	--
2. Retirement Debt Services: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(604,000)	--	--	(604,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(34,000)	--	--	(34,000)	--
4. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	296,000	--	--	296,000	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(124,000)	--	--	(124,000)	--
6. Employee Uniform Program: Reflects an augmentation to the employee uniform program to promote employee safety in the field and shelter facilities.	38,000	--	--	38,000	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	1,000	--	--	1,000	--
8. One-Time Funding: Reflects the deletion of one-time funding for vehicle replacement, information technology, shelter improvements, and critical medical and shelter supplies.	(2,289,000)	--	--	(2,289,000)	--
9. Services and Supplies: Reflects an increase in services and supplies to address the Department's structural deficit.	1,095,000	--	--	1,095,000	--
10. Position Reclassification: Reflects Board-approved position reclassifications to classes that appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
Total Changes	**(1,507,000)**	**0**	**0**	**(1,507,000)**	**(7.0)**
2011-12 Recommended Budget	**32,439,000**	**0**	**13,759,000**	**18,680,000**	**351.0**

Unmet Needs

The Critical/Strategic Planning Initiatives outlined above identified several critical unmet needs. The Department's immediate staffing needs relate to animal medical services and the expansion of the Lancaster Shelter. The Department is requesting consideration of these unmet needs as a result of continued increases in the number of impounded animals.

Operationally, the Department continues to seek stable funding for strategic replacement of its aging vehicle fleet, annual shelter repairs and improvements, information technology needs and upgrades, and security/video surveillance systems at the County's animal shelters. Sufficient ongoing funding is also requested to reimburse expenditures for work performed by other County departments. Funding these necessary costs will allay the need to curtail other areas of operations as these County departments provide critical functions that cannot be provided internally or by another entity.

A one-time funding augmentation is needed to acquire a new modular facility in the North County to house Department operations management, special enforcement, field enforcement, and medical personnel in a centrally located facility to more effectively serve the Agoura, Castaic, and Lancaster shelters.

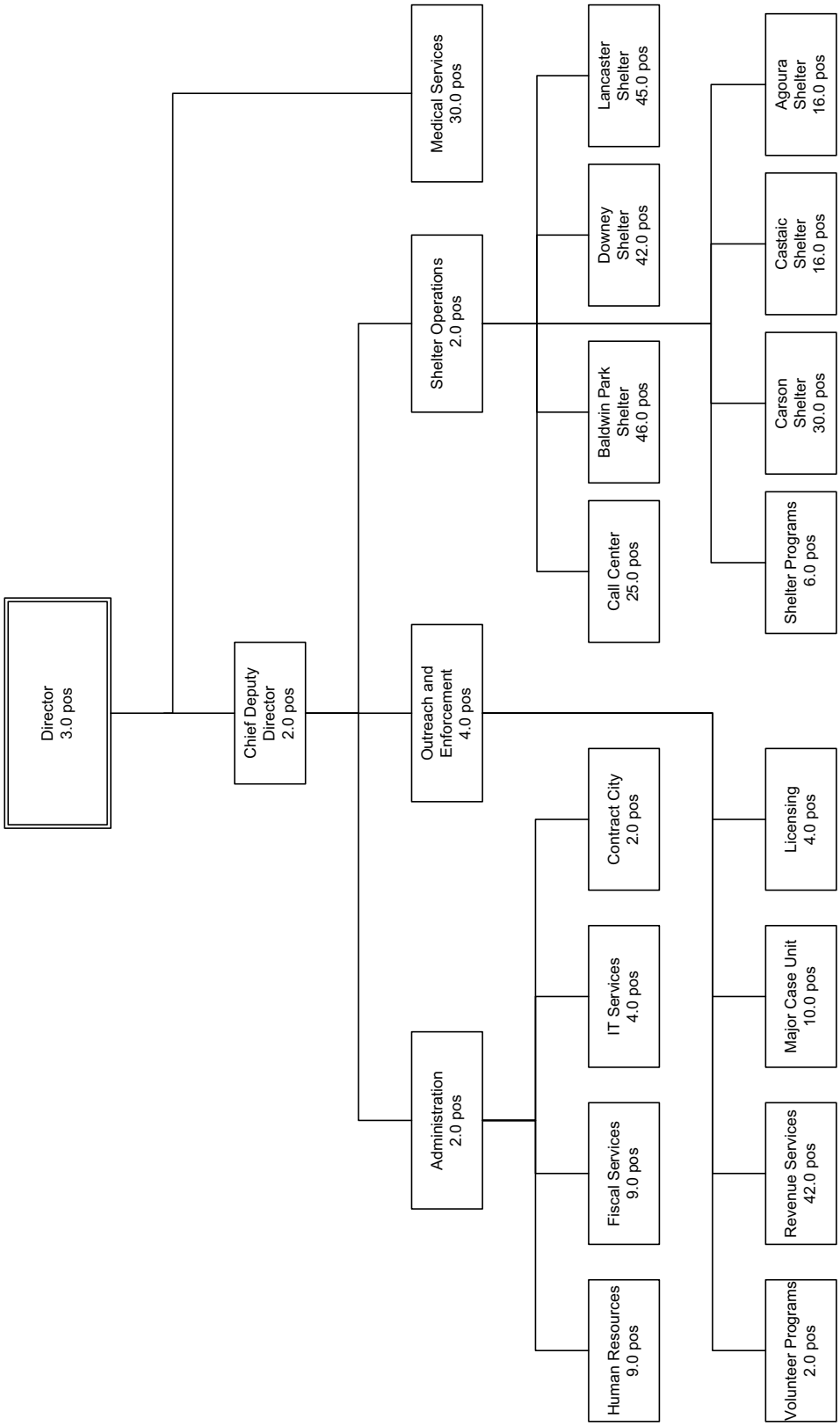
ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 14,884,104.26	$ 15,480,000	$ 16,288,000	$ 16,475,000	$ 16,279,000	$ (9,000)
CAFETERIA PLAN BENEFITS	3,383,223.96	3,844,000	3,637,000	3,644,000	4,010,000	373,000
DEFERRED COMPENSATION BENEFITS	306,829.91	164,000	366,000	251,000	235,000	(131,000)
EMPLOYEE GROUP INS - E/B	512,643.56	583,000	530,000	530,000	578,000	48,000
OTHER EMPLOYEE BENEFITS	35,368.00	37,000	48,000	48,000	48,000	0
RETIREMENT - EMP BENEFITS	3,753,012.68	4,271,000	4,149,000	3,744,000	3,499,000	(650,000)
WORKERS' COMPENSATION	777,658.50	839,000	867,000	997,000	878,000	11,000
TOTAL S & E B	23,652,840.87	25,218,000	25,885,000	25,689,000	25,527,000	(358,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	507,959.03	499,000	537,000	668,000	617,000	80,000
CLOTHING & PERSONAL SUPPLIES	65,818.59	64,000	64,000	102,000	102,000	38,000
COMMUNICATIONS	136,443.28	240,000	260,000	440,000	160,000	(100,000)
COMPUTING-MAINFRAME	44.04	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	122,782.00	114,000	66,000	81,000	66,000	0
COMPUTING-PERSONAL	313,973.89	7,000	7,000	7,000	7,000	0
CONTRACTED PROGRAM SERVICES	7,310.00	0	0	0	0	0
FOOD	17.40	0	0	0	0	0
HOUSEHOLD EXPENSE	236,170.77	272,000	267,000	277,000	277,000	10,000
INFORMATION TECHNOLOGY SERVICES	10,860.00	305,000	305,000	105,000	105,000	(200,000)
INSURANCE	4,749.63	4,000	0	0	0	0
MAINTENANCE - EQUIPMENT	42,874.65	50,000	45,000	25,000	25,000	(20,000)
MAINTENANCE--BUILDINGS & IMPRV	1,605,214.90	1,054,000	1,020,000	731,000	731,000	(289,000)
MEDICAL DENTAL & LAB SUPPLIES	470,071.78	607,000	550,000	550,000	550,000	0
MEMBERSHIPS	898.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	105,837.19	53,000	312,000	312,000	312,000	0
OFFICE EXPENSE	203,726.63	184,000	210,000	210,000	210,000	0
PROFESSIONAL SERVICES	703,115.83	897,000	526,000	666,000	601,000	75,000
RENTS & LEASES - BLDG & IMPRV	4,257.97	4,000	0	0	0	0
RENTS & LEASES - EQUIPMENT	9,426.70	9,000	6,000	6,000	6,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,244.61	3,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	737,370.58	822,000	775,000	755,000	761,000	(14,000)
TECHNICAL SERVICES	80,045.31	55,000	23,000	23,000	23,000	0
TELECOMMUNICATIONS	453,724.22	459,000	448,000	448,000	448,000	0
TRAINING	2,044.80	29,000	30,000	30,000	30,000	0
TRANSPORTATION AND TRAVEL	719,973.35	793,000	870,000	770,000	770,000	(100,000)
UTILITIES	387,669.91	445,000	455,000	455,000	455,000	0
TOTAL S & S	6,935,625.06	6,971,000	6,778,000	6,663,000	6,258,000	(520,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	73,744.03	77,000	134,000	134,000	134,000	0
RET-OTHER LONG TERM DEBT	181,396.00	180,000	123,000	123,000	124,000	1,000
TOTAL OTH CHARGES	255,140.03	257,000	257,000	257,000	258,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	671,845.60	630,000	630,000	490,000	0	(630,000)

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	671,845.60	630,000	630,000	490,000	0	(630,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	336,308.63	337,000	396,000	396,000	396,000	0
TOTAL OTH FIN USES	336,308.63	337,000	396,000	396,000	396,000	0
GROSS TOTAL	$ 31,851,760.19	$ 33,413,000	$ 33,946,000	$ 33,495,000	$ 32,439,000	$ (1,507,000)
NET TOTAL	$ 31,851,760.19	$ 33,413,000	$ 33,946,000	$ 33,495,000	$ 32,439,000	$ (1,507,000)
REVENUE	12,764,206.80	13,463,000	13,759,000	13,759,000	13,759,000	0
NET COUNTY COST	$ 19,087,553.39	$ 19,950,000	$ 20,187,000	$ 19,736,000	$ 18,680,000	$ (1,507,000)
BUDGETED POSITIONS	371.0	358.0	358.0	354.0	351.0	(7.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 831,144.62	$ 699,000	$ 369,000	$ 369,000	$ 369,000	$ 0
HUMANE SERVICES	9,611,689.07	8,955,000	9,912,000	9,912,000	9,912,000	0
TOTAL CHARGES-SVS	10,442,833.69	9,654,000	10,281,000	10,281,000	10,281,000	0
LICENSES PERMITS & FRANCHISES						
ANIMAL LICENSES	2,236,928.76	3,458,000	3,006,000	3,006,000	3,006,000	0
TOTAL LIC/PER/FRAN	2,236,928.76	3,458,000	3,006,000	3,006,000	3,006,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	79,673.11	344,000	465,000	465,000	465,000	0
TOTAL MISC REV	79,673.11	344,000	465,000	465,000	465,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	4,771.24	7,000	7,000	7,000	7,000	0
TOTAL OTH FIN SRCS	4,771.24	7,000	7,000	7,000	7,000	0
TOTAL REVENUE	$ 12,764,206.80	$ 13,463,000	$ 13,759,000	$ 13,759,000	$ 13,759,000	$ 0

Department of Animal Care and Control
2011-12 Recommended Budgeted Positions = 351.0
Marcia Mayeda, Director



Arts Commission

Laura Zucker, Executive Director

Arts Commission Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 9,598,799.99	$ 9,316,000	$ 9,316,000	$ 9,794,000	$ 7,460,000	$ (1,856,000)
GROSS TOTAL	$ 9,598,799.99	$ 9,316,000	$ 9,316,000	$ 9,794,000	$ 7,460,000	$ (1,856,000)
INTRAFUND TRANSFERS	(300,000.00)	(200,000)	(200,000)	(200,000)	(200,000)	0
NET TOTAL	$ 9,298,799.99	$ 9,116,000	$ 9,116,000	$ 9,594,000	$ 7,260,000	$ (1,856,000)
REVENUE	1,637,759.14	1,639,000	1,639,000	1,047,000	780,000	(859,000)
NET COUNTY COST	$ 7,661,040.85	$ 7,477,000	$ 7,477,000	$ 8,547,000	$ 6,480,000	$ (997,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, diversity, vitality, understanding, and accessibility of the arts in the County of Los Angeles. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations, and municipalities.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $997,000 primarily due to the deletion of one-time funding for the Organizational Grant Program, Arts Internship Program and the Holiday Celebration, partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

- Implement a number of new measures to address the fiscal challenges of the recession by developing new technical assistance services for constituents, including improving reporting instruments for the Organizational Grant Program to assist grantees with evaluating their programs while enabling the collection of data more relevant to the Board of Supervisors (Board).
- Implement the Create/Cultivate Initiative utilizing grants from the National Endowment for the Arts and the Productivity Investment Fund that will enable arts organizations to increase funds from external sources to commission new art works.
- Continue a multi-year initiative to implement the Board adopted *Arts for All*, a comprehensive strategic plan for systemic, sequential K-12 arts education in all 81 school districts in the County encompassing 1.7 million students, including the expansion of the countywide administrative credential program for principals to include arts education.
- Begin implementation of the Master Plan for the current and future facilities of the John Anson Ford Theatres to improve parking, traffic flow, and visibility, and upgrade the outdoor amphitheatre while preserving the historic elements of the theatre and surrounding buildings and incorporating environmentally sustainable technology.
- Continue to oversee the provision of professional technical and production services for the Department of Parks and Recreation's Parks After Dark concert series, part of the County's antigang initiative.
- Implement a preplanning process for new civic art projects, prior to convening the Project Coordination Committee, to determine the preferred approach to civic art with input from the Chief Executive Office Capital Projects staff and the appropriate County departments and Board offices. Improve the Project Coordination Committee component of the Civic Art process to address the unique parameters for each capital project that includes civic art and develop an evaluation process to solicit input and feedback on the civic art selection and project development process from each Project Coordination Committee.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**9,316,000**	**200,000**	**1,639,000**	**7,477,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	21,000	--	--	21,000	--
2. One-time Funding: Reflects deletion of one-time funding provided for the Organizational Grant ($287,000), Holiday Celebration ($814,000), and the Arts Internship Program ($250,000).	(1,351,000)	--	(332,000)	(1,019,000)	--
3. Technical Assistance: Reflects an increase in grant funding as well as the cost reimbursement from the national Endowment of the Arts, partially offset by a reduction from the California Arts Council.	74,000	--	74,000	--	--
4. Arts Education: Reflects a decrease in grants from various foundations.	(631,000)	--	(631,000)	--	--
5. Civic Art: Reflects an increase in revenue from the Community Development Commission for project management expenses.	30,000	--	30,000	--	--
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the fiscal year 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	37,000	--	--	37,000	--
7. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board.	(36,000)	--	--	(36,000)	--
Total Changes	**(1,856,000)**	**0**	**(859,000)**	**(997,000)**	**0.0**
2011-12 Recommended Budget	**7,460,000**	**200,000**	**780,000**	**6,480,000**	**0.0**

Unmet Needs

The Arts Commission's critical unmet needs include full restoration of funding curtailed for the Arts Internship Program, Organizational Grants, Free Concerts, the Holiday Celebration and support for eliminated staff positions in the Ford Theatre and Civic Art divisions. Additional funding is also needed for legal services received from County Counsel.

ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,095,586.16	$ 2,596,000	$ 2,596,000	$ 2,548,000	$ 2,245,000	$ (351,000)
COMMUNICATIONS	0.00	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	18,720.89	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	6,441.14	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,471,000	4,471,000	4,880,000	4,193,000	(278,000)
FOOD	0.00	4,000	4,000	4,000	4,000	0
INFORMATION TECHNOLOGY SERVICES	1,555.65	25,000	25,000	25,000	25,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	0.00	20,000	20,000	20,000	20,000	0
MAINTENANCE--BUILDINGS & IMPRV	41,144.64	35,000	35,000	35,000	35,000	0
MEMBERSHIPS	2,825.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	19,764.70	0	0	0	0	0
OFFICE EXPENSE	97,322.10	20,000	20,000	20,000	20,000	0
PROFESSIONAL SERVICES	7,218,057.51	2,098,000	2,098,000	2,215,000	871,000	(1,227,000)
RENTS & LEASES - BLDG & IMPRV	854.97	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	10,045.81	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	0.00	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	5,077.02	0	0	0	0	0
TECHNICAL SERVICES	12,749.60	0	0	0	0	0
TELECOMMUNICATIONS	46,218.17	0	0	0	0	0
TRAINING	730.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	21,706.63	7,000	7,000	7,000	7,000	0
TOTAL S & S	9,598,799.99	9,316,000	9,316,000	9,794,000	7,460,000	(1,856,000)
GROSS TOTAL	$ 9,598,799.99	$ 9,316,000	$ 9,316,000	$ 9,794,000	$ 7,460,000	$ (1,856,000)
INTRAFUND TRANSFERS	(300,000.00)	(200,000)	(200,000)	(200,000)	(200,000)	0
NET TOTAL	$ 9,298,799.99	$ 9,116,000	$ 9,116,000	$ 9,594,000	$ 7,260,000	$ (1,856,000)
REVENUE	1,637,759.14	1,639,000	1,639,000	1,047,000	780,000	(859,000)
NET COUNTY COST	$ 7,661,040.85	$ 7,477,000	$ 7,477,000	$ 8,547,000	$ 6,480,000	$ (997,000)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 0	$ 30,000	$ 30,000	$ 30,000
TOTAL CHARGES-SVS	0.00	0	0	30,000	30,000	30,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	407,007.00	121,000	121,000	140,000	140,000	19,000
TOTAL I R - FEDERA	407,007.00	121,000	121,000	140,000	140,000	19,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	36,000.00	20,000	20,000	15,000	15,000	(5,000)
TOTAL I R - STATE	36,000.00	20,000	20,000	15,000	15,000	(5,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	651,752.14	1,118,000	1,118,000	482,000	547,000	(571,000)
TOTAL MISC REV	651,752.14	1,118,000	1,118,000	482,000	547,000	(571,000)

ARTS COMMISSION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
TRANSFERS IN	543,000.00	380,000	380,000	380,000	48,000	(332,000)
TOTAL OTH FIN SRCS	543,000.00	380,000	380,000	380,000	48,000	(332,000)
TOTAL REVENUE	$ 1,637,759.14	$ 1,639,000	$ 1,639,000	$ 1,047,000	$ 780,000	$ (859,000)

Assessor

John R. Noguez, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 128,296,822.58	$ 131,734,000	$ 131,892,000	$ 129,890,000	$ 123,763,000	$ (8,129,000)
SERVICES & SUPPLIES	24,594,083.94	26,634,000	26,634,000	33,134,000	19,958,000	(6,676,000)
OTHER CHARGES	1,662,874.28	1,814,000	1,814,000	1,780,000	1,677,000	(137,000)
CAPITAL ASSETS - EQUIPMENT	282,188.44	549,000	560,000	1,079,000	0	(560,000)
GROSS TOTAL	$ 154,835,969.24	$ 160,731,000	$ 160,900,000	$ 165,883,000	$ 145,398,000	$ (15,502,000)
INTRAFUND TRANSFERS	(80,321.34)	(92,000)	(110,000)	(87,000)	(87,000)	23,000
NET TOTAL	$ 154,755,647.90	$ 160,639,000	$ 160,790,000	$ 165,796,000	$ 145,311,000	$ (15,479,000)
REVENUE	68,180,838.73	76,882,000	77,033,000	73,402,000	70,029,000	(7,004,000)
NET COUNTY COST	$ 86,574,809.17	$ 83,757,000	$ 83,757,000	$ 92,394,000	$ 75,282,000	$ (8,475,000)
BUDGETED POSITIONS	1,489.0	1,467.0	1,467.0	1,467.0	1,457.0	(10.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To create an accurate assessment roll and provide the best public service. To provide a fair, cost-effective, accurate and timely assessment roll in accordance with the law; provide high quality service to the public and other governmental agencies; and promote an environment of professionalism and high employee morale.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net decrease in net County cost of $8.5 million primarily due to the deletion of one-time funding from the prior year carryover, the Assessor's Secured Property Tax Designation, and the Property Tax Administration Program, partially offset by Board-approved increases in employee benefits.

Critical/Strategic Planning Initiatives

The Department continues to:

- Introduce operational efficiencies to improve work activities and public services;
- Pursue enhancements to Decline-In-Value appraisal tools to assist in determining the market value for properties affected by the declining housing market; and
- Pursue multi-year, shorter duration re-engineering projects to automate and improve the assessment process.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**160,900,000**	**110,000**	**77,033,000**	**83,757,000**	**1,467.0**
Curtailments					
1. Salaries and Employee Benefits: Reflects the elimination of temporary employee salaries needed to address the County's projected structural funding deficit for fiscal year (FY) 2011-12.	(566,000)	--	--	(566,000)	(10.0)
2. Services and Supplies: Reflects the elimination of various services and supplies needed to address the County's projected structural funding deficit for FY 2011-12.	(1,291,000)	--	--	(1,291,000)	--
3. Capital Assets: Reflects a reduction to the capital assets appropriation needed to address the County's projected structural funding deficit for FY 2011-12.	(46,000)	--	--	(46,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects the Board-approved increase in health insurance subsidies and corrections to salaries.	876,000	--	411,000	465,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(6,941,000)	(23,000)	(2,892,000)	(4,026,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	153,000	--	280,000	(127,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to the reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board.	(1,707,000)	--	(803,000)	(904,000)	--
5. Unavoidable Costs: Reflects an anticipated increase in the number of long-term disability claims and medical related costs, partially offset by a net decrease in workers' compensation and unemployment insurance costs based on historical experience.	30,000	--	30,000	--	--
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	1,534,000	--	675,000	859,000	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines.	(37,000)	--	(17,000)	(20,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. One-Time Funding: Reflects the deletion of one-time funding for services and supplies ($1,068,000) and funding transferred from the Assessor's Secured Property Tax Designation for the Board-approved enterprise content management project ($1,751,000).	(2,819,000)	--	--	(2,819,000)	--
9. Property Tax Administration Program (PTAP): Reflects the deletion of one-time transfer of PTAP funds for overtime ($2,000,000), services and supplies ($2,872,000), other charges ($100,000), and capital assets ($271,000) to meet the Department's increased workloads in FY 2010-11.	(5,243,000)	--	(5,243,000)	--	--
10. Ministerial Adjustments: Reflects the realignment of employee benefits, services and supplies, and revenue based on historical and anticipated trends.	555,000	--	555,000	--	--
Total Changes	**(15,502,000)**	**(23,000)**	**(7,004,000)**	**(8,475,000)**	**(10.0)**
2011-12 Recommended Budget	**145,398,000**	**87,000**	**70,029,000**	**75,282,000**	**1,457.0**

Unmet Needs

The Assessor's critical needs include an upgrade of the County's Property Tax System to keep pace with increasing workload, expanding the electronic content management system to move towards a paperless work environment, and the acquisition of integration software to combine the Department's primary disparate work processes into one integrated system. These projects will require one-time start-up costs of $3.7 million and an ongoing cost of $3.0 million.

The Department also has a critical need for the restoration of significant curtailments in overtime and services and supplies taken since FY 2009-10 to deal with unprecedented workload backlogs resulting from a declining real estate market, as well as funding for County Counsel to represent the County in high valued appeal cases, proposed legislation, and other critical services.

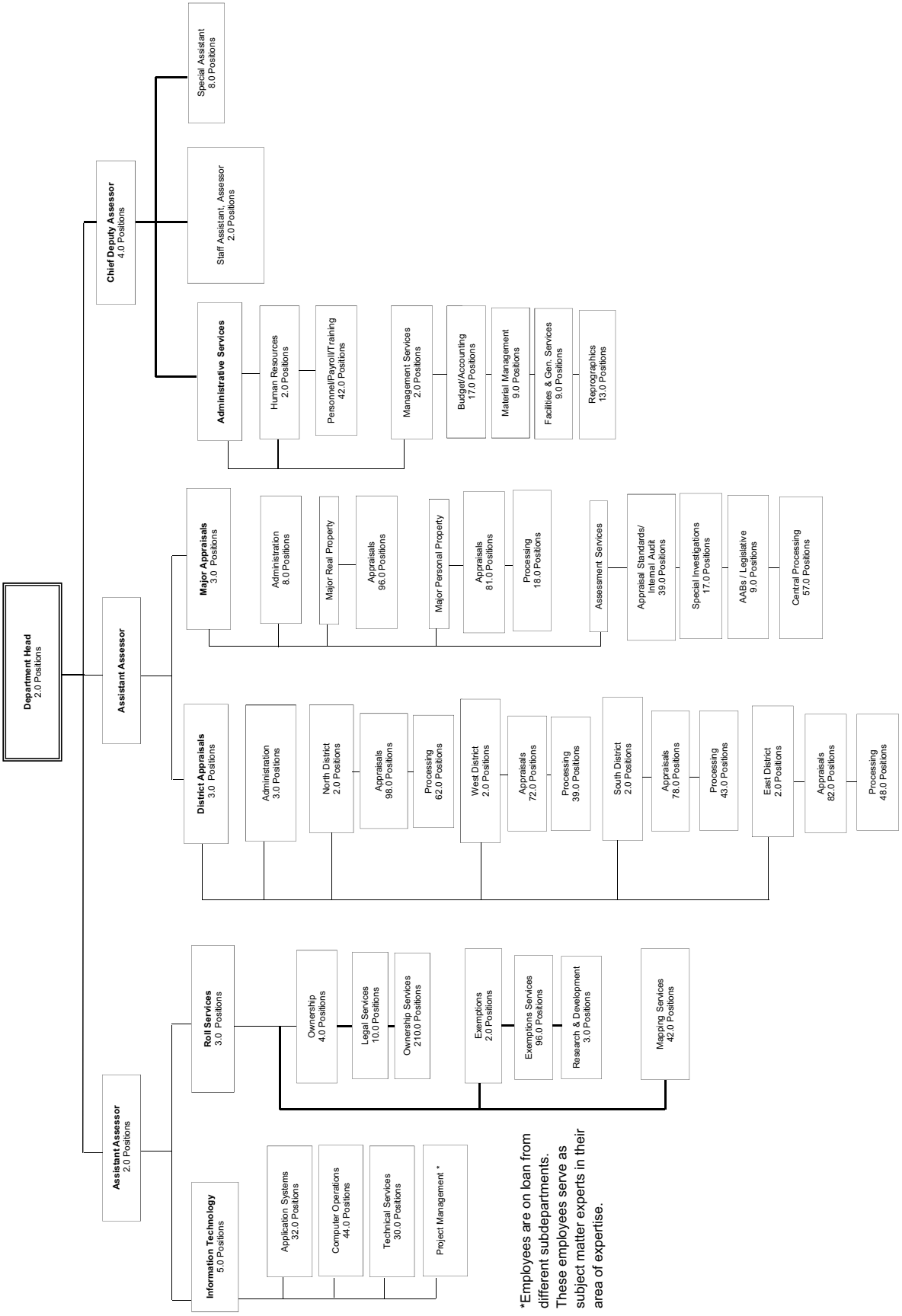
ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 84,890,934.28	$ 84,720,000	$ 84,296,000	$ 86,618,000	$ 83,808,000	$ (488,000)
CAFETERIA PLAN BENEFITS	14,498,349.70	15,229,000	15,347,000	15,347,000	16,146,000	799,000
DEFERRED COMPENSATION BENEFITS	2,484,798.09	2,834,000	3,057,000	3,057,000	1,350,000	(1,707,000)
EMPLOYEE GROUP INS - E/B	1,880,473.70	1,805,000	1,805,000	1,870,000	1,876,000	71,000
OTHER EMPLOYEE BENEFITS	232,188.23	243,000	243,000	243,000	243,000	0
RETIREMENT - EMP BENEFITS	22,956,692.43	25,577,000	25,818,000	21,389,000	19,030,000	(6,788,000)
WORKERS' COMPENSATION	1,353,386.15	1,326,000	1,326,000	1,366,000	1,310,000	(16,000)
TOTAL S & E B	128,296,822.58	131,734,000	131,892,000	129,890,000	123,763,000	(8,129,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	916,333.05	938,000	928,000	886,000	886,000	(42,000)
CLOTHING & PERSONAL SUPPLIES	60.23	0	0	0	0	0
COMMUNICATIONS	7,400.00	29,000	9,000	29,000	29,000	20,000
COMPUTING-MAINFRAME	2,238,731.00	2,316,000	2,316,000	2,221,000	1,675,000	(641,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	997,773.53	2,461,000	2,461,000	2,656,000	1,254,000	(1,207,000)
COMPUTING-PERSONAL	1,116,609.64	1,322,000	1,322,000	3,845,000	1,192,000	(130,000)
HOUSEHOLD EXPENSE	294,016.56	40,000	38,000	114,000	41,000	3,000
INFORMATION TECHNOLOGY SERVICES	3,638,250.00	4,020,000	4,020,000	4,556,000	1,224,000	(2,796,000)
INFORMATION TECHNOLOGY-SECURITY	107,003.40	297,000	297,000	182,000	70,000	(227,000)
INSURANCE	58,772.33	111,000	111,000	92,000	92,000	(19,000)
JURY & WITNESS EXPENSE	(15.00)	0	0	0	0	0
MAINTENANCE - EQUIPMENT	157,659.66	223,000	278,000	170,000	170,000	(108,000)
MAINTENANCE--BUILDINGS & IMPRV	3,712,668.50	3,444,000	3,444,000	3,748,000	3,512,000	68,000
MEDICAL DENTAL & LAB SUPPLIES	1,044.71	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	8,305.00	9,000	12,000	8,000	8,000	(4,000)
MISCELLANEOUS EXPENSE	33,935.36	26,000	26,000	30,000	30,000	4,000
OFFICE EXPENSE	1,004,441.18	738,000	705,000	657,000	657,000	(48,000)
PROFESSIONAL SERVICES	544,164.36	711,000	718,000	610,000	41,000	(677,000)
RENTS & LEASES - BLDG & IMPRV	2,593,236.49	2,775,000	2,775,000	2,650,000	2,630,000	(145,000)
RENTS & LEASES - EQUIPMENT	146,364.71	100,000	100,000	24,000	24,000	(76,000)
SMALL TOOLS & MINOR EQUIPMENT	7,021.30	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	1,800.66	3,000	3,000	2,000	2,000	(1,000)
TECHNICAL SERVICES	237,660.99	296,000	296,000	286,000	286,000	(10,000)
TELECOMMUNICATIONS	1,687,988.92	1,902,000	1,902,000	5,064,000	1,790,000	(112,000)
TRAINING	618,539.20	172,000	172,000	506,000	17,000	(155,000)
TRANSPORTATION AND TRAVEL	1,408,248.65	1,444,000	1,444,000	1,515,000	1,180,000	(264,000)
UTILITIES	3,056,069.51	3,256,000	3,256,000	3,282,000	3,147,000	(109,000)
TOTAL S & S	24,594,083.94	26,634,000	26,634,000	33,134,000	19,958,000	(6,676,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	43,407.11	65,000	65,000	62,000	62,000	(3,000)
RET-OTHER LONG TERM DEBT	1,619,334.13	1,744,000	1,744,000	1,713,000	1,610,000	(134,000)
TAXES & ASSESSMENTS	133.04	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,662,874.28	1,814,000	1,814,000	1,780,000	1,677,000	(137,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS,	282,188.44	549,000	560,000	1,079,000	0	(560,000)

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
MIDRANGE/DEPARTMENTAL						
TOTAL CAPITAL ASSETS	282,188.44	549,000	560,000	1,079,000	0	(560,000)
GROSS TOTAL	$ 154,835,969.24	$ 160,731,000	$ 160,900,000	$ 165,883,000	$ 145,398,000	$ (15,502,000)
INTRAFUND TRANSFERS	(80,321.34)	(92,000)	(110,000)	(87,000)	(87,000)	23,000
NET TOTAL	$ 154,755,647.90	$ 160,639,000	$ 160,790,000	$ 165,796,000	$ 145,311,000	$ (15,479,000)
REVENUE	68,180,838.73	76,882,000	77,033,000	73,402,000	70,029,000	(7,004,000)
NET COUNTY COST	$ 86,574,809.17	$ 83,757,000	$ 83,757,000	$ 92,394,000	$ 75,282,000	$ (8,475,000)
BUDGETED POSITIONS	1,489.0	1,467.0	1,467.0	1,467.0	1,457.0	(10.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
ASSESS & TAX COLLECT FEES	$ 63,823,508.45	$ 66,341,000	$ 66,362,000	$ 69,688,000	$ 66,822,000	$ 460,000
AUDITING - ACCOUNTING FEES	42,813.00	11,000	11,000	11,000	11,000	0
CHARGES FOR SERVICES - OTHER	3,216.65	11,000	6,000	6,000	6,000	0
COURT FEES & COSTS	5,227.28	1,000	1,000	1,000	1,000	0
LEGAL SERVICES	2,530.03	5,000	5,000	5,000	5,000	0
RECORDING FEES	685.00	1,000	1,000	1,000	1,000	0
TOTAL CHARGES-SVS	63,877,980.41	66,370,000	66,386,000	69,712,000	66,846,000	460,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	3,048,267.66	4,028,000	4,163,000	2,060,000	2,123,000	(2,040,000)
PEN INT & COSTS-DEL TAXES	227,620.82	144,000	144,000	144,000	144,000	0
TOTAL FINES FO/PEN	3,275,888.48	4,172,000	4,307,000	2,204,000	2,267,000	(2,040,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	0.00	5,243,000	5,243,000	570,000	0	(5,243,000)
TOTAL I R - STATE	0.00	5,243,000	5,243,000	570,000	0	(5,243,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	800,368.59	777,000	777,000	682,000	682,000	(95,000)
OTHER SALES	157,230.34	239,000	239,000	164,000	164,000	(75,000)
TOTAL MISC REV	957,598.93	1,016,000	1,016,000	846,000	846,000	(170,000)
REVENUE - USE OF MONEY & PROP						
ROYALTIES	69,370.91	81,000	81,000	70,000	70,000	(11,000)
TOTAL USE OF MONEY	69,370.91	81,000	81,000	70,000	70,000	(11,000)
TOTAL REVENUE	$ 68,180,838.73	$ 76,882,000	$ 77,033,000	$ 73,402,000	$ 70,029,000	$ (7,004,000)

OFFICE OF THE ASSESSOR
John R. Noguez, Assessor
FY 2011-12 Recommended Budget Positions = 1,457.0



*Employees are on loan from different subdepartments. These employees serve as subject matter experts in their area of expertise.

Auditor-Controller

Wendy L. Watanabe, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 60,132,173.02	$ 61,220,000	$ 65,224,000	$ 68,266,000	$ 63,950,000	$ (1,274,000)
SERVICES & SUPPLIES	19,312,474.94	18,973,000	19,528,000	19,858,000	16,731,000	(2,797,000)
OTHER CHARGES	196,115.86	206,000	206,000	206,000	206,000	0
CAPITAL ASSETS - EQUIPMENT	158,278.05	100,000	100,000	200,000	0	(100,000)
GROSS TOTAL	$ 79,799,041.87	$ 80,499,000	$ 85,058,000	$ 88,530,000	$ 80,887,000	$ (4,171,000)
INTRAFUND TRANSFERS	(44,266,969.07)	(42,362,000)	(46,492,000)	(49,702,000)	(44,503,000)	1,989,000
NET TOTAL	$ 35,532,072.80	$ 38,137,000	$ 38,566,000	$ 38,828,000	$ 36,384,000	$ (2,182,000)
REVENUE	19,248,732.74	19,664,000	20,193,000	20,193,000	19,263,000	(930,000)
NET COUNTY COST	$ 16,283,340.06	$ 18,473,000	$ 18,373,000	$ 18,635,000	$ 17,121,000	$ (1,252,000)
BUDGETED POSITIONS	596.0	587.0	587.0	608.0	590.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, purchasing, time collection, and payroll system; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board of Supervisors (Board) for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 19 client departments in a shared services environment; monitoring social services contracts; coordinating the reimbursement of State-mandated costs such as tax functions, including extending property tax rolls, accounting for funds allocated to community redevelopment agencies, and apportioning property taxes collected; disbursing warrants to vendors, judgment recipients and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a decrease in net County cost of $1.3 million primarily due to the various items needed to address the County's projected funding structural deficit, the elimination of one-time funding for Utility User Tax (UUT) Measure U related audits and information technology (IT) projects and the 1994 Pension Obligation Bonds; partially offset by the Shared Services expansion to provide procurement services for the Department of Beaches and Harbors, funding necessary to partially address Shared Services' structural deficit, and Board-approved increases in salaries and employee benefits. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the Chief Executive Office (CEO) to fully fund compliance audits and to identify a new method for recovering costs for investigative services, and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Ongoing implementation of eCAPS (procurement, cost accounting inventory control modules) and the Advantage eHR suite of applications to centralize and consolidate the County's financial management, reporting, human resources, and talent management functions;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Promoting use of direct deposit to pay vendors, thereby reducing the County's reliance on check disbursements; inefficient legacy application that require high levels of staff and technical support;
- Supporting fraud prevention, detection and response, operational efficiency and effectiveness through implementation of technology projects sponsored by the CEO – Information Technology Fund; and
- Promoting efficiency initiatives such as electronic paystubs.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**85,058,000**	**46,492,000**	**20,193,000**	**18,373,000**	**587.0**
Efficiencies					
1. **Information Technology Efficiency:** Reflects savings due to the elimination of hardcopy paystubs for five County departments resulting from the implementation of the Electronic Paystub Project.	(128,000)	(111,000)	(17,000)	--	--
New/Expanded Programs					
1. **Contract Monitoring Department of Justice (DOJ):** Reflects the remaining three months of funding associated with the fiscal year (FY) 2010-11 additions of 5.0 positions and associated services and supplies to provide contract monitoring services to the Probation Department to support implementation of the DOJ's Memorandum of Agreement and Probation's Corrective Action Plan.	186,000	186,000	--	--	--
2. **Shared Services Expansion:** Reflects the transfer of 2.0 Procurement Aids, 1.0 Procurement Assistant I, and 1.0 Procurement Assistant III positions, and associated services and supplies from the Department of Beaches and Harbors for procurement services.	270,000	--	--	270,000	4.0
Curtailments					
1. **Administrative Services Division:** Reflects the elimination of 1.0 Departmental Personnel Assistant needed to address the County's projected structural funding deficit for FY 2011-12.	(59,000)	--	--	(59,000)	(1.0)
2. **Services and Supplies:** Reflects the elimination of various services and supplies needed to address the County's projected structural funding deficit for FY 2011-12.	(505,000)	--	--	(505,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Capital Assets: Reflects the elimination of the capital assets budget needed to address the County's projected structural funding deficit for FY 2011-12.	(100,000)	--	--	(100,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increase in health insurance subsidies.	376,000	201,000	88,000	87,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,010,000)	(1,037,000)	(450,000)	(523,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	75,000	65,000	28,000	(18,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board.	(1,014,000)	(545,000)	(236,000)	(233,000)	--
5. Unavoidable Costs: Reflects an anticipated increase in the number of long-term disability claims and medical related costs, partially offset by a net decrease in workers' compensation and unemployment insurance costs based on historical experience.	(60,000)	(42,000)	(18,000)	--	--
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	788,000	516,000	114,000	158,000	--
7. One-Time Funding: Reflects the deletion of one-time funding to complete the initial year audit of UUT Measure U ($82,000) and various IT projects ($402,000).	(484,000)	--	--	(484,000)	--
8. Shared Services Shortfall: Reflects funding necessary to partially address the Shared Services Division's structural deficit so the program can be properly funded to support the fiscal and procurement needs of 19 client departments.	--	(250,000)	--	250,000	--
9. Data Warehouse: Reflects the transfer of costs and associated funding from data warehouse from the Auditor-Controller's operating budget to the Auditor-Controller Integrated Applications budget.	(1,000,000)	(843,000)	(62,000)	(95,000)	--
10. Ministerial Adjustments: Reflects realignment of employee benefits, services and supplies, billings for services, and various revenues based on anticipated trend and historical actual.	(506,000)	(129,000)	(377,000)	--	--
Total Changes	**(4,171,000)**	**(1,989,000)**	**(930,000)**	**(1,252,000)**	**3.0**
2011-12 Recommended Budget	**80,887,000**	**44,503,000**	**19,263,000**	**17,121,000**	**590.0**

Unmet Needs

The Auditor-Controller's unmet needs include: 1) funding for critical audit and investigative services that preserve the independence of those functions and ensures the necessary resources to respond to Board directives and carry out core fraud detection and prevention activities; 2) a subvention rate adjustment for salaries and employee benefits and retirement cost funding to accommodate expected cost increases that are not fully recoverable through billings and revenue; 3) a funding model to remedy the structural budgetary deficit in the Shared Services program; 4) staff to address the increased workload in the Shared Services program; 5) staff to supervise and manage increased workload associated with the Fraud Hotline; 6) central funding for an integrated, enterprise Property Tax System; and 7) staff to expand the direct deposit program to serve more vendors.

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 39,473,189.35	$ 40,144,000	$ 43,204,000	$ 45,247,000	$ 44,333,000	$ 1,129,000
CAFETERIA PLAN BENEFITS	6,837,530.68	7,377,000	6,869,000	7,618,000	7,223,000	354,000
DEFERRED COMPENSATION BENEFITS	2,188,632.31	1,137,000	2,612,000	2,678,000	1,603,000	(1,009,000)
EMPLOYEE GROUP INS - E/B	2,032,854.47	1,705,000	1,721,000	1,721,000	1,958,000	237,000
OTHER EMPLOYEE BENEFITS	72,972.00	80,000	95,000	95,000	95,000	0
RETIREMENT - EMP BENEFITS	9,141,823.99	10,392,000	10,348,000	10,532,000	8,444,000	(1,904,000)
WORKERS' COMPENSATION	385,170.22	385,000	375,000	375,000	294,000	(81,000)
TOTAL S & E B	60,132,173.02	61,220,000	65,224,000	68,266,000	63,950,000	(1,274,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	355,253.56	186,000	264,000	264,000	417,000	153,000
CLOTHING & PERSONAL SUPPLIES	923.66	0	0	0	0	0
COMMUNICATIONS	30,073.14	32,000	30,000	30,000	31,000	1,000
COMPUTING-MAINFRAME	7,064,816.39	6,735,000	5,898,000	5,898,000	5,654,000	(244,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	820,763.01	664,000	775,000	775,000	142,000	(633,000)
COMPUTING-PERSONAL	62,882.48	328,000	473,000	473,000	271,000	(202,000)
INFORMATION TECHNOLOGY SERVICES	4,245,742.77	3,489,000	4,228,000	4,228,000	2,570,000	(1,658,000)
INSURANCE	84,902.57	53,000	53,000	53,000	53,000	0
MAINTENANCE - EQUIPMENT	96,824.16	122,000	111,000	111,000	122,000	11,000
MAINTENANCE--BUILDINGS & IMPRV	1,042,699.19	1,083,000	1,133,000	1,133,000	1,084,000	(49,000)
MEMBERSHIPS	9,257.50	13,000	13,000	13,000	14,000	1,000
MISCELLANEOUS EXPENSE	613.64	7,000	48,000	48,000	48,000	0
OFFICE EXPENSE	1,108,861.74	1,213,000	1,213,000	1,543,000	1,222,000	9,000
PROFESSIONAL SERVICES	505,338.53	1,022,000	1,149,000	1,149,000	1,112,000	(37,000)
RENTS & LEASES - BLDG & IMPRV	1,349,753.02	1,358,000	1,337,000	1,337,000	1,393,000	56,000
RENTS & LEASES - EQUIPMENT	25,460.82	0	0	0	7,000	7,000
SPECIAL DEPARTMENTAL EXPENSE	0.00	1,000	0	0	0	0
TECHNICAL SERVICES	525,073.49	585,000	694,000	694,000	458,000	(236,000)
TELECOMMUNICATIONS	636,723.15	644,000	649,000	649,000	671,000	22,000
TRAINING	7,307.00	11,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	80,315.32	81,000	104,000	104,000	96,000	(8,000)
UTILITIES	1,258,889.80	1,346,000	1,346,000	1,346,000	1,356,000	10,000
TOTAL S & S	19,312,474.94	18,973,000	19,528,000	19,858,000	16,731,000	(2,797,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	42,781.46	25,000	25,000	25,000	25,000	0
RET-OTHER LONG TERM DEBT	153,290.40	181,000	181,000	181,000	181,000	0
TAXES & ASSESSMENTS	44.00	0	0	0	0	0
TOTAL OTH CHARGES	196,115.86	206,000	206,000	206,000	206,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	21,931.82	50,000	50,000	100,000	0	(50,000)
DATA HANDLING EQUIPMENT	136,346.23	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	50,000	50,000	100,000	0	(50,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	158,278.05	100,000	100,000	200,000	0	(100,000)
TOTAL CAPITAL ASSETS	158,278.05	100,000	100,000	200,000	0	(100,000)

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
GROSS TOTAL	$ 79,799,041.87	$ 80,499,000	$ 85,058,000	$ 88,530,000	$ 80,887,000	$ (4,171,000)
INTRAFUND TRANSFERS	(44,266,969.07)	(42,362,000)	(46,492,000)	(49,702,000)	(44,503,000)	1,989,000
NET TOTAL	$ 35,532,072.80	$ 38,137,000	$ 38,566,000	$ 38,828,000	$ 36,384,000	$ (2,182,000)
REVENUE	19,248,732.74	19,664,000	20,193,000	20,193,000	19,263,000	(930,000)
NET COUNTY COST	$ 16,283,340.06	$ 18,473,000	$ 18,373,000	$ 18,635,000	$ 17,121,000	$ (1,252,000)
BUDGETED POSITIONS	596.0	587.0	587.0	608.0	590.0	3.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
ASSESS & TAX COLLECT FEES	$ 10,431,457.43	$ 10,870,000	$ 10,882,000	$ 10,882,000	$ 10,307,000	$ (575,000)
AUDITING - ACCOUNTING FEES	2,027,718.08	2,006,000	2,294,000	2,294,000	2,214,000	(80,000)
CHARGES FOR SERVICES - OTHER	6,122,113.83	6,084,000	6,037,000	6,037,000	6,068,000	31,000
CIVIL PROCESS SERVICE	99,875.07	115,000	89,000	89,000	89,000	0
TOTAL CHARGES-SVS	18,681,164.41	19,075,000	19,302,000	19,302,000	18,678,000	(624,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	240,799.80	0	0	0	0	0
TOTAL I R - FEDERA	240,799.80	0	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	22,721.00	286,000	475,000	475,000	255,000	(220,000)
TOTAL I R - STATE	22,721.00	286,000	475,000	475,000	255,000	(220,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	304,047.53	303,000	416,000	416,000	330,000	(86,000)
TOTAL MISC REV	304,047.53	303,000	416,000	416,000	330,000	(86,000)
TOTAL REVENUE	$ 19,248,732.74	$ 19,664,000	$ 20,193,000	$ 20,193,000	$ 19,263,000	$ (930,000)

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 53,365,116.57	$ 51,304,000	$ 51,304,000	$ 46,732,000	$ 31,493,000	$ (19,811,000)
GROSS TOTAL	$ 53,365,116.57	$ 51,304,000	$ 51,304,000	$ 46,732,000	$ 31,493,000	$ (19,811,000)
INTRAFUND TRANSFERS	(17,952,000.00)	(18,943,000)	(18,933,000)	(20,233,000)	(19,776,000)	(843,000)
NET TOTAL	$ 35,413,116.57	$ 32,361,000	$ 32,371,000	$ 26,499,000	$ 11,717,000	$ (20,654,000)
REVENUE	4,431,928.00	4,705,000	4,300,000	4,448,000	4,362,000	62,000
NET COUNTY COST	$ 30,981,188.57	$ 27,656,000	$ 28,071,000	$ 22,051,000	$ 7,355,000	$ (20,716,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget reflects funding for contract, development, and maintenance costs associated with the eCAPS/eHR Project. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, grant lifecycle management, and cost accounting. The eHR project is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, and other functions.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a $20.7 million decrease in net County cost primarily due to the elimination of one-time funding for contract, development, and maintenance costs associated with the eCAPS/eHR Project. Additional funding must be identified in Final Changes to fund obligatory costs for eCAPS for fiscal year 2011-12.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**51,304,000**	**18,933,000**	**4,300,000**	**28,071,000**	**0.0**
Other Changes					
1. eCAPS/eHR Project: Reflects the deletion of one-time funding of $20.8 million partially offset by one-time funding of $9.6 million for service level agreement and County operating costs.	(20,811,000)	--	--	(20,811,000)	--
2. Internal Services Department Data Warehouse: Reflects the transfer of costs and associated funding for the data warehouse from the Auditor-Controller's operating budget to the Auditor-Controller – Integrated Applications budget.	1,000,000	843,000	62,000	95,000	--
Total Changes	**(19,811,000)**	**843,000**	**62,000**	**(20,716,000)**	**0.0**
2011-12 Recommended Budget	**31,493,000**	**19,776,000**	**4,362,000**	**7,355,000**	**0.0**

Auditor-Controller - Transportation Clearing Account Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 15,263,572.08	$ 22,000,000	$ 22,000,000	$ 24,000,000	$ 24,000,000	$ 2,000,000
S & S EXPENDITURE DISTRIBUTION	(15,263,572.08)	(22,000,000)	(22,000,000)	(24,000,000)	(24,000,000)	(2,000,000)
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

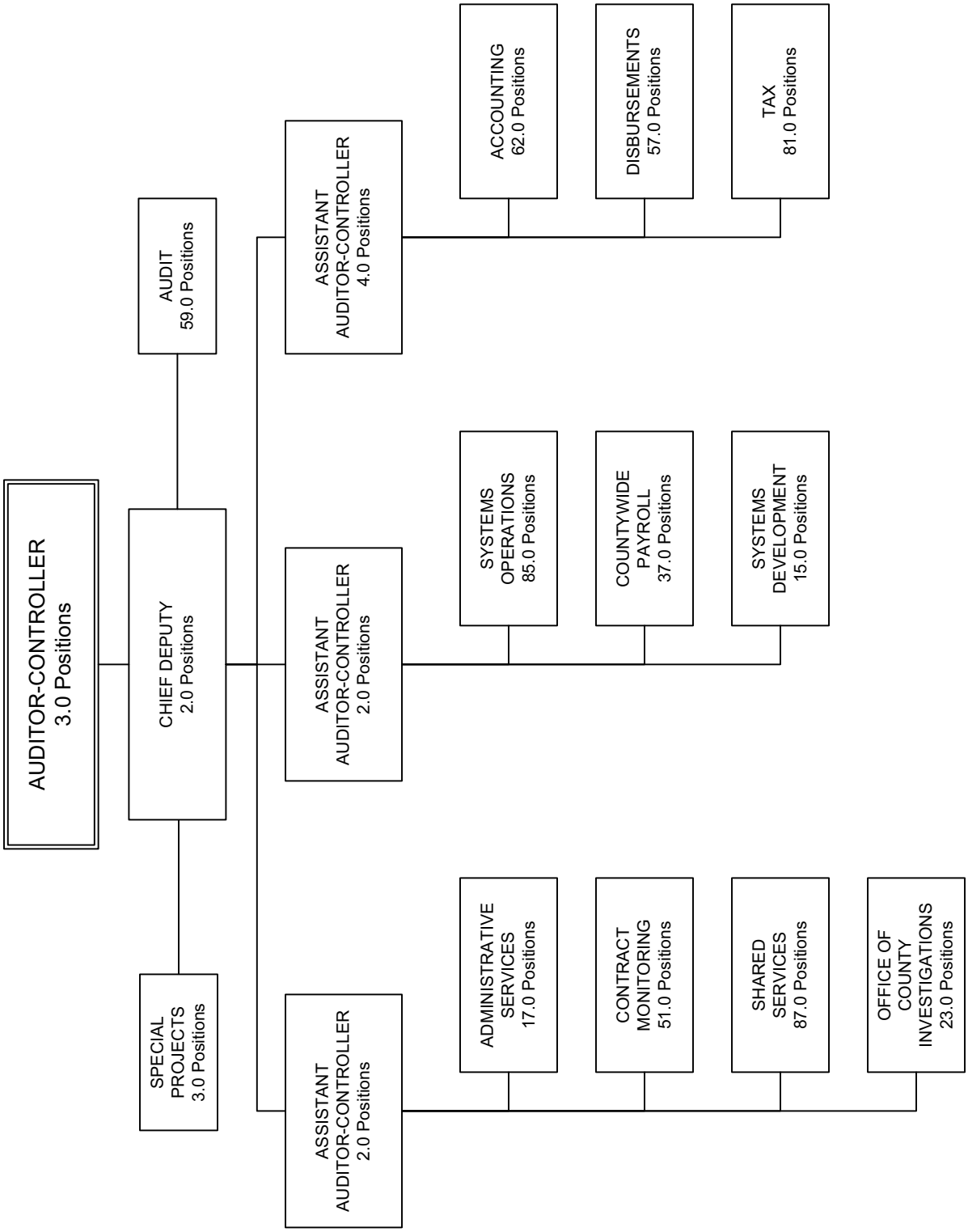
2011-12 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2011-12 Recommended Budget reflects an increase in appropriation from the 2010-11 Final Adopted Budget due to escalating fuel and transportation costs. In addition, increases are also anticipated in the number of participants of the County's various social services programs which include transit assistance to County residents and increases in travel cost related to transit vendors converting to the Transit Access Pass (TAP) program from the traditional paper bus passes.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution / IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**22,000,000**	**22,000,000**	**0**	**0**	**0.0**
Other Changes					
1. Auditor-Controller Transportation Clearing Account: Reflects an increase of $2.0 million as a result of escalating fuel and transportation costs for various social services program and the conversion of the TAP to electronic cards.	2,000,000	2,000,000	--	--	--
Total Changes	**2,000,000**	**2,000,000**	**0**	**0**	**0.0**
2011-12 Recommended Budget	**24,000,000**	**24,000,000**	**0**	**0**	**0.0**

DEPARTMENT OF AUDITOR-CONTROLLER
Wendy L. Watanabe, Auditor-Controller
FY 2011-12 Recommended Budget Positions = 590.0



Beaches and Harbors

Santos H. Kreimann, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 19,458,725.85	$ 19,511,000	$ 19,910,000	$ 21,052,000	$ 19,728,000	$ (182,000)
SERVICES & SUPPLIES	15,382,433.76	15,897,000	16,098,000	14,666,000	14,201,000	(1,897,000)
OTHER CHARGES	3,508,809.25	3,574,000	3,676,000	3,660,000	3,613,000	(63,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	50,000	0	0
OTHER FINANCING USES	2,070,142.00	1,413,000	1,413,000	1,188,000	1,188,000	(225,000)
GROSS TOTAL	$ 40,420,110.86	$ 40,395,000	$ 41,097,000	$ 40,616,000	$ 38,730,000	$ (2,367,000)
INTRAFUND TRANSFERS	(34,014.71)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 40,386,096.15	$ 40,390,000	$ 41,092,000	$ 40,611,000	$ 38,725,000	$ (2,367,000)
REVENUE	59,830,377.55	60,074,000	59,882,000	59,056,000	59,056,000	(826,000)
NET COUNTY COST	$ (19,444,281.40)	$ (19,684,000)	$ (18,790,000)	$ (18,445,000)	$ (20,331,000)	$ (1,541,000)
BUDGETED POSITIONS	256.0	256.0	256.0	265.0	255.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Caring for County-owned or operated beaches in a sustainable manner by providing clean, safe, and accessible public urban beaches and Marina del Rey harbor while promoting quality of life, economic vitality, boating and other recreational opportunities.

2011-12 Budget Message

The 2011-12 Recommended Budget Request reflects a $1.5 million decrease in net County cost (NCC) primarily attributable to reductions needed to address the County's projected structural deficit, deletion of one-time funding, as well as the transfer of the procurement function to the Auditor-Controller Shared Services Division. The Recommended Budget also includes increases in unavoidable employee benefits and services and supplies costs. All anticipated cost increases and revenue reductions are fully absorbed within the Department, resulting in no NCC impact.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes: 1) Visitors to our beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well maintained public amenities.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**41,097,000**	**5,000**	**59,882,000**	**(18,790,000)**	**256.0**
Curtailments					
1. Marina: Reflects the elimination of Graphic Design and WaterBus contracts, Day in the Marina program, movie night, Discover Marina del Rey, and summer concerts. Also reflects the reduction in Regional Planning discretionary and tree trimming services to address the County's projected structural deficit for FY 2011-12.	(852,000)	--	--	(852,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	144,000	--	--	144,000	--
2. Retiree Health Insurance: Reflects the final year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(25,000)	--	--	(25,000)	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(547,000)	--	--	(547,000)	--
4. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	6,000	--	--	6,000	--
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	128,000	--	--	128,000	--
6. One-time Funding: Reflects the deletion of one-time funding for Chace Park security cameras.	(125,000)	--	--	(125,000)	--
7. Employee Benefits: Reflects projected increases in employee benefits costs associated with retiree health insurance and long-term disability, partially offset by a decrease in unemployment insurance and workers' compensation costs based on historical experience.	47,000	--	--	47,000	--
8. Budget Realignment: Reflects a net increase of 3.0 positions, comprised of the addition of 9.0 new positions, partially offset by the elimination of 6.0 positions. Also includes a reduction in revenue and unavoidable cost increases, offset by a reduction in services and supplies, primarily contract funding for as-needed consultant contracts.	(873,000)	--	(826,000)	(47,000)	3.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Procurement Services Transfer: Reflects the transfer of the Department's procurement function to the Auditor-Controller's Shared Services Division, resulting in the deletion of 4.0 Materials Management positions and related services and supplies.	(270,000)	--	--	(270,000)	(4.0)
Total Changes	**(2,367,000)**	**0**	**(826,000)**	**(1,541,000)**	**(1.0)**
2011-12 Recommended Budget	**38,730,000**	**5,000**	**59,056,000**	**(20,331,000)**	**255.0**

Unmet Needs

The Department's 2011-12 Official Budget Request reflects an increase of $1.886 million in expenditure appropriation above that contained in the 2011-12 Recommended Budget. Included is an increase in Salaries and Employee Benefits to address a structural deficit by reducing salary savings. In FY 2010-11, eleven positions were eliminated to address the County's funding deficit, and in order to achieve salary savings, critical positions were kept vacant. A reduction in salary savings would provide the flexibility to fill critical vacant positions, most particularly the Grounds Maintenance Worker I positions that are needed to meet the demands at the beaches.

Also, included is funding for restoration of 2.0 Marina Maintenance Workers; 1.0 Power Equipment Technician Helper II; 1.0 Medium Truck Driver; and 1.0 Beach Maintenance Supervisor; as well as restoration of 1.0 Senior Departmental Personnel Technician to coordinate Department training; 1.0 Supervising Parking Control Officer to supervise the 8.0 Parking Control Officers; 1.0 General Maintenance Worker in the Parking Unit to maintain parking lots, parking meters, and backlogged painting projects; 1.0 Recreation Services Leader to expand recreational programs; and 1.0 Planner that were curtailed in FYs 2010-11 and 2009-10, respectively, to address the County's structural funding deficit; and augmentation of the Department's information technology technical training budget.

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 12,580,546.14	$ 12,479,000	$ 12,605,000	$ 14,026,000	$ 12,921,000	$ 316,000
CAFETERIA PLAN BENEFITS	2,483,948.55	2,573,000	2,453,000	2,682,000	2,552,000	99,000
DEFERRED COMPENSATION BENEFITS	355,540.62	192,000	371,000	285,000	272,000	(99,000)
EMPLOYEE GROUP INS - E/B	536,162.95	513,000	651,000	624,000	624,000	(27,000)
OTHER EMPLOYEE BENEFITS	26,271.00	29,000	33,000	33,000	33,000	0
RETIREMENT - EMP BENEFITS	2,971,654.38	3,249,000	3,263,000	2,887,000	2,811,000	(452,000)
WORKERS' COMPENSATION	504,602.21	476,000	534,000	515,000	515,000	(19,000)
TOTAL S & E B	19,458,725.85	19,511,000	19,910,000	21,052,000	19,728,000	(182,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	506,357.82	481,000	312,000	455,000	455,000	143,000
CLOTHING & PERSONAL SUPPLIES	93,526.26	109,000	113,000	113,000	113,000	0
COMMUNICATIONS	126,370.73	144,000	135,000	107,000	107,000	(28,000)
COMPUTING-MAINFRAME	21.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	64,383.41	84,000	84,000	84,000	84,000	0
COMPUTING-PERSONAL	301,731.00	82,000	302,000	136,000	47,000	(255,000)
HOUSEHOLD EXPENSE	236,355.49	195,000	380,000	179,000	179,000	(201,000)
INFORMATION TECHNOLOGY SERVICES	74,035.00	60,000	37,000	117,000	117,000	80,000
INSURANCE	22,068.82	12,000	12,000	12,000	12,000	0
MAINTENANCE - EQUIPMENT	715,139.91	629,000	410,000	426,000	426,000	16,000
MAINTENANCE--BUILDINGS & IMPRV	4,172,225.92	4,171,000	3,979,000	3,794,000	3,443,000	(536,000)
MEDICAL DENTAL & LAB SUPPLIES	657.49	0	3,000	3,000	3,000	0
MEMBERSHIPS	3,849.49	3,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	11,224.94	13,000	12,000	12,000	12,000	0
OFFICE EXPENSE	171,909.74	192,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,564,044.78	1,516,000	2,004,000	1,541,000	1,541,000	(463,000)
RENTS & LEASES - BLDG & IMPRV	9,626.08	10,000	10,000	12,000	12,000	2,000
RENTS & LEASES - EQUIPMENT	49,399.03	89,000	100,000	98,000	98,000	(2,000)
SMALL TOOLS & MINOR EQUIPMENT	88,523.63	103,000	104,000	88,000	88,000	(16,000)
SPECIAL DEPARTMENTAL EXPENSE	1,729,250.81	1,733,000	1,898,000	1,024,000	1,024,000	(874,000)
TECHNICAL SERVICES	2,915,650.77	3,634,000	3,397,000	3,529,000	3,529,000	132,000
TELECOMMUNICATIONS	449,450.61	484,000	473,000	426,000	426,000	(47,000)
TRAINING	22,173.14	21,000	21,000	121,000	96,000	75,000
TRANSPORTATION AND TRAVEL	1,180,932.23	1,222,000	1,341,000	1,328,000	1,328,000	(13,000)
UTILITIES	873,525.66	910,000	790,000	880,000	880,000	90,000
TOTAL S & S	15,382,433.76	15,897,000	16,098,000	14,666,000	14,201,000	(1,897,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	904,154.01	875,000	875,000	875,000	875,000	0
JUDGMENTS & DAMAGES	13,932.73	68,000	73,000	173,000	173,000	100,000
RET-OTHER LONG TERM DEBT	2,554,669.72	2,591,000	2,714,000	2,573,000	2,526,000	(188,000)
TAXES & ASSESSMENTS	36,052.79	40,000	14,000	39,000	39,000	25,000
TOTAL OTH CHARGES	3,508,809.25	3,574,000	3,676,000	3,660,000	3,613,000	(63,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	0	50,000	0	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	0.00	0	0	50,000	0	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,070,142.00	1,413,000	1,413,000	1,188,000	1,188,000	(225,000)
TOTAL OTH FIN USES	2,070,142.00	1,413,000	1,413,000	1,188,000	1,188,000	(225,000)
GROSS TOTAL	$ 40,420,110.86	$ 40,395,000	$ 41,097,000	$ 40,616,000	$ 38,730,000	$ (2,367,000)
INTRAFUND TRANSFERS	(34,014.71)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 40,386,096.15	$ 40,390,000	$ 41,092,000	$ 40,611,000	$ 38,725,000	$ (2,367,000)
REVENUE	59,830,377.55	60,074,000	59,882,000	59,056,000	59,056,000	(826,000)
NET COUNTY COST	$ (19,444,281.40)	$ (19,684,000)	$ (18,790,000)	$ (18,445,000)	$ (20,331,000)	$ (1,541,000)
BUDGETED POSITIONS	256.0	256.0	256.0	265.0	255.0	(1.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 13,553,957.92	$ 14,185,000	$ 14,165,000	$ 13,965,000	$ 13,965,000	$ (200,000)
PLANNING & ENGINEERING SERVICE	5,225.18	2,000	0	0	0	0
TOTAL CHARGES-SVS	13,559,183.10	14,187,000	14,165,000	13,965,000	13,965,000	(200,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	(45,186.00)	0	0	0	0	0
VEHICLE CODE FINES	772,351.66	848,000	623,000	852,000	852,000	229,000
TOTAL FINES FO/PEN	727,165.66	848,000	623,000	852,000	852,000	229,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	(3,335.22)	0	0	0	0	0
TOTAL I R - STATE	(3,335.22)	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	163,000.00	150,000	150,000	150,000	150,000	0
CONSTRUCTION PERMITS	193,200.63	145,000	145,000	145,000	145,000	0
OTHER LICENSES & PERMITS	44,410.05	31,000	0	0	0	0
TOTAL LIC/PER/FRAN	400,610.68	326,000	295,000	295,000	295,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	928,751.24	860,000	1,290,000	893,000	893,000	(397,000)
TOTAL MISC REV	928,751.24	860,000	1,290,000	893,000	893,000	(397,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	73,499.77	0	0	0	0	0
TOTAL OTH FIN SRCS	73,499.77	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
INTEREST	155,228.70	173,000	173,000	64,000	64,000	(109,000)
RENTS & CONCESSIONS	43,989,273.62	43,680,000	43,336,000	42,987,000	42,987,000	(349,000)
TOTAL USE OF MONEY	44,144,502.32	43,853,000	43,509,000	43,051,000	43,051,000	(458,000)
TOTAL REVENUE	$ 59,830,377.55	$ 60,074,000	$ 59,882,000	$ 59,056,000	$ 59,056,000	$ (826,000)

Beaches and Harbors - Beach Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 14,738,840.45	$ 14,844,000	$ 15,075,000	$ 15,865,000	$ 14,819,000	$ (256,000)
SERVICES & SUPPLIES	9,366,398.30	9,764,000	9,870,000	9,519,000	9,355,000	(515,000)
OTHER CHARGES	1,186,200.82	1,366,000	1,468,000	1,421,000	1,374,000	(94,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	50,000	0	0
OTHER FINANCING USES	69,237.00	208,000	208,000	83,000	83,000	(125,000)
GROSS TOTAL	$ 25,360,676.57	$ 26,182,000	$ 26,621,000	$ 26,938,000	$ 25,631,000	$ (990,000)
INTRAFUND TRANSFERS	(34,014.71)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 25,326,661.86	$ 26,177,000	$ 26,616,000	$ 26,933,000	$ 25,626,000	$ (990,000)
REVENUE	16,376,674.69	16,552,000	16,583,000	16,153,000	16,153,000	(430,000)
NET COUNTY COST	$ 8,949,987.17	$ 9,625,000	$ 10,033,000	$ 10,780,000	$ 9,473,000	$ (560,000)
BUDGETED POSITIONS	199.0	201.0	201.0	204.0	198.0	(3.0)

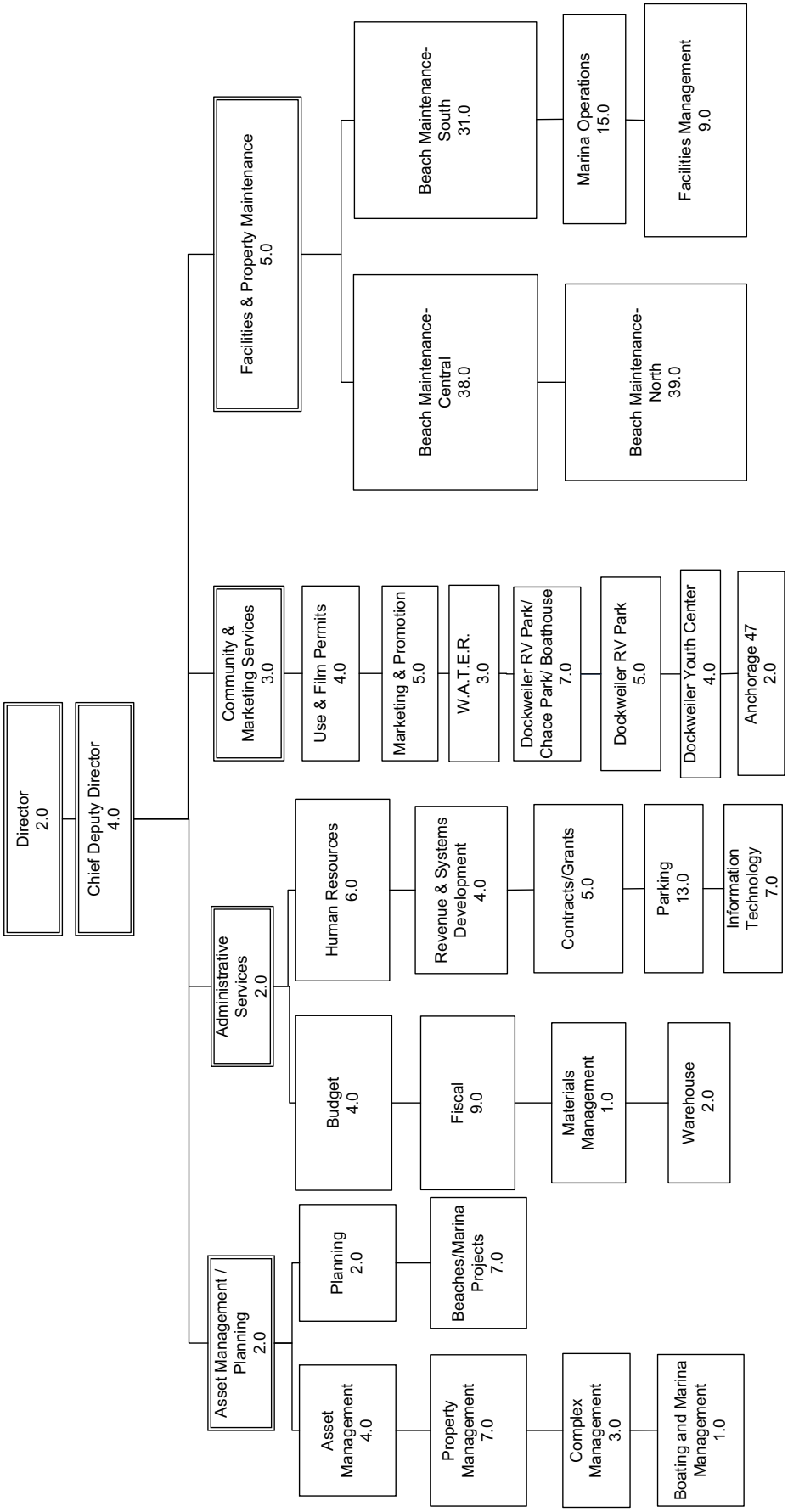
FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Beaches and Harbors - Marina Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 4,719,885.40	$ 4,667,000	$ 4,835,000	$ 5,187,000	$ 4,909,000	$ 74,000
SERVICES & SUPPLIES	6,016,035.46	6,133,000	6,228,000	5,147,000	4,846,000	(1,382,000)
OTHER CHARGES	2,322,608.43	2,208,000	2,208,000	2,239,000	2,239,000	31,000
OTHER FINANCING USES	2,000,905.00	1,205,000	1,205,000	1,105,000	1,105,000	(100,000)
GROSS TOTAL	$ 15,059,434.29	$ 14,213,000	$ 14,476,000	$ 13,678,000	$ 13,099,000	$ (1,377,000)
NET TOTAL	$ 15,059,434.29	$ 14,213,000	$ 14,476,000	$ 13,678,000	$ 13,099,000	$ (1,377,000)
REVENUE	43,453,702.86	43,522,000	43,299,000	42,903,000	42,903,000	(396,000)
NET COUNTY COST	$ (28,394,268.57)	$ (29,309,000)	$ (28,823,000)	$ (29,225,000)	$ (29,804,000)	$ (981,000)
BUDGETED POSITIONS	57.0	55.0	55.0	61.0	57.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

DEPARTMENT OF BEACHES AND HARBORS
SANTOS H. KREIMANN, DIRECTOR
FY 2011-12 Recommended Budget Positions = 255.0



Board of Supervisors

Sachi A. Hamai, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 43,689,823.44	$ 45,066,000	$ 45,066,000	$ 43,924,000	$ 43,880,000	$ (1,186,000)
SERVICES & SUPPLIES	37,545,105.84	53,757,000	122,147,000	118,483,000	114,122,000	(8,025,000)
S & S EXPENDITURE DISTRIBUTION	(8,027,090.74)	(8,226,000)	(8,226,000)	(8,754,000)	(8,668,000)	(442,000)
TOTAL S & S	29,518,015.10	45,531,000	113,921,000	109,729,000	105,454,000	(8,467,000)
OTHER CHARGES	202,029.09	302,000	302,000	302,000	301,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	542,785.65	30,000	30,000	55,000	30,000	0
GROSS TOTAL	$ 73,952,653.28	$ 90,929,000	$ 159,319,000	$ 154,010,000	$ 149,665,000	$ (9,654,000)
INTRAFUND TRANSFERS	(6,838,615.48)	(8,350,000)	(8,350,000)	(8,827,000)	(8,516,000)	(166,000)
NET TOTAL	$ 67,114,037.80	$ 82,579,000	$ 150,969,000	$ 145,183,000	$ 141,149,000	$ (9,820,000)
REVENUE	10,370,993.81	8,089,000	8,089,000	7,950,000	7,950,000	(139,000)
NET COUNTY COST	$ 56,743,043.99	$ 74,490,000	$ 142,880,000	$ 137,233,000	$ 133,199,000	$ (9,681,000)
BUDGETED POSITIONS	330.0	332.0	332.0	335.0	330.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of Los Angeles County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office provides a full range of administrative support to the Board. The mission of the Executive Office is to be a leading GREEN public entity in the State of California that provides high-quality information and services to the public.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects an overall decrease in net County cost of $9.7 million primarily due to the deletion of one-time funding and carryovers for various programs and a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for fiscal year (FY) 2011-12. The Budget Request reflects the resources needed to achieve those goals which focus on the use of technology-driven services. The Department will continue implementation of *Performance Counts!* as a method of tracking and measuring departmental progress toward strategic plan goals.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**159,319,000**	**8,350,000**	**8,089,000**	**142,880,000**	**332.0**
New/Expanded Programs					
1. County Equity Oversight Panel: Reflects the transfer of funding from the efficiency savings achieved by the consolidation of the Office of Affirmative Action Compliance with other departments to fund the panel and provide general administrative support.	924,000	--	--	924,000	3.0
Curtailments					
1. Community Programs: Reflects a reduction in the ongoing Community Programs funding for the five Board offices needed to address the County's projected structural deficit for FY 2011-12.	(750,000)	--	--	(750,000)	--
2. Administration: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2011-12.	(150,000)	--	--	(150,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	297,000	24,000	--	273,000	--
2. Retirement Debt Services: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(1,560,000)	(30,000)	--	(1,530,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	125,000	176,000	--	(51,000)	--
4. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	476,000	45,000	--	431,000	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board.	(453,000)	(41,000)	--	(412,000)	--
6. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	--	--	(1,000)	--
7. One-time and Carryover Funding: Reflects the deletion of one-time funding for the Assessment Appeals workload increase and other carryover funding.	(3,150,000)	--	--	(3,150,000)	--
8. Unavoidable Costs: Reflects projected increases in long-term disability and salary costs as well as increases in unavoidable operational costs.	396,000	367,000	29,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Community Programs: Reflects the deletion of one-time funding from the First District's Community Program Fund for the 4th Avenue Park ($2,000,000), Pocket Parks ($2,000,000), and Southeast Childcare Facility ($3,500,000).	(7,500,000)	--	--	(7,500,000)	--
10. Community Programs: Reflects the restoration of funding provided to the Public Library ($91,000) from the First District, the Department of Parks and Recreation ($70,000) from the Fourth District, and the community enhancement project ($1,059,000) from the Second District.	1,220,000	--	--	1,220,000	--
11. Community Programs: Reflects the deletion of one-time funding from the Fourth District's Community Program Fund for the Domestic Violence Program.	(335,000)	--	--	(335,000)	--
12. Community Programs: Reflects one-time funding from the Fifth District's Community Program Fund for the Antelope Valley/San Gabriel Valley One-Stop office.	(150,000)	--	--	(150,000)	--
13. Community Programs: Reflects a transfer of funding from the Capital Projects budget to the First District's Community Program Fund to support the community enhancement project.	1,500,000	--	--	1,500,000	--
14. Countywide Criminal Justice Coordination Committee Grant: Reflects a net decrease in funding due to adjustments in State and federal grants.	(168,000)	--	(168,000)	--	--
15. Arts Commission: Reflects the deletion of 5.0 vacant grant funded positions due to an overall reduction in funding.	(375,000)	(375,000)	--	--	(5.0)
16. Proprietorship Program: Reflects an increase in the building proprietorship costs ($442,000), offset by an expenditure distribution to tenant departments.	--	--	--	--	--
Total Changes	**(9,654,000)**	**166,000**	**(139,000)**	**(9,681,000)**	**(2.0)**
2011-12 Recommended Budget	**149,665,000**	**8,516,000**	**7,950,000**	**133,199,000**	**330.0**

Unmet Needs

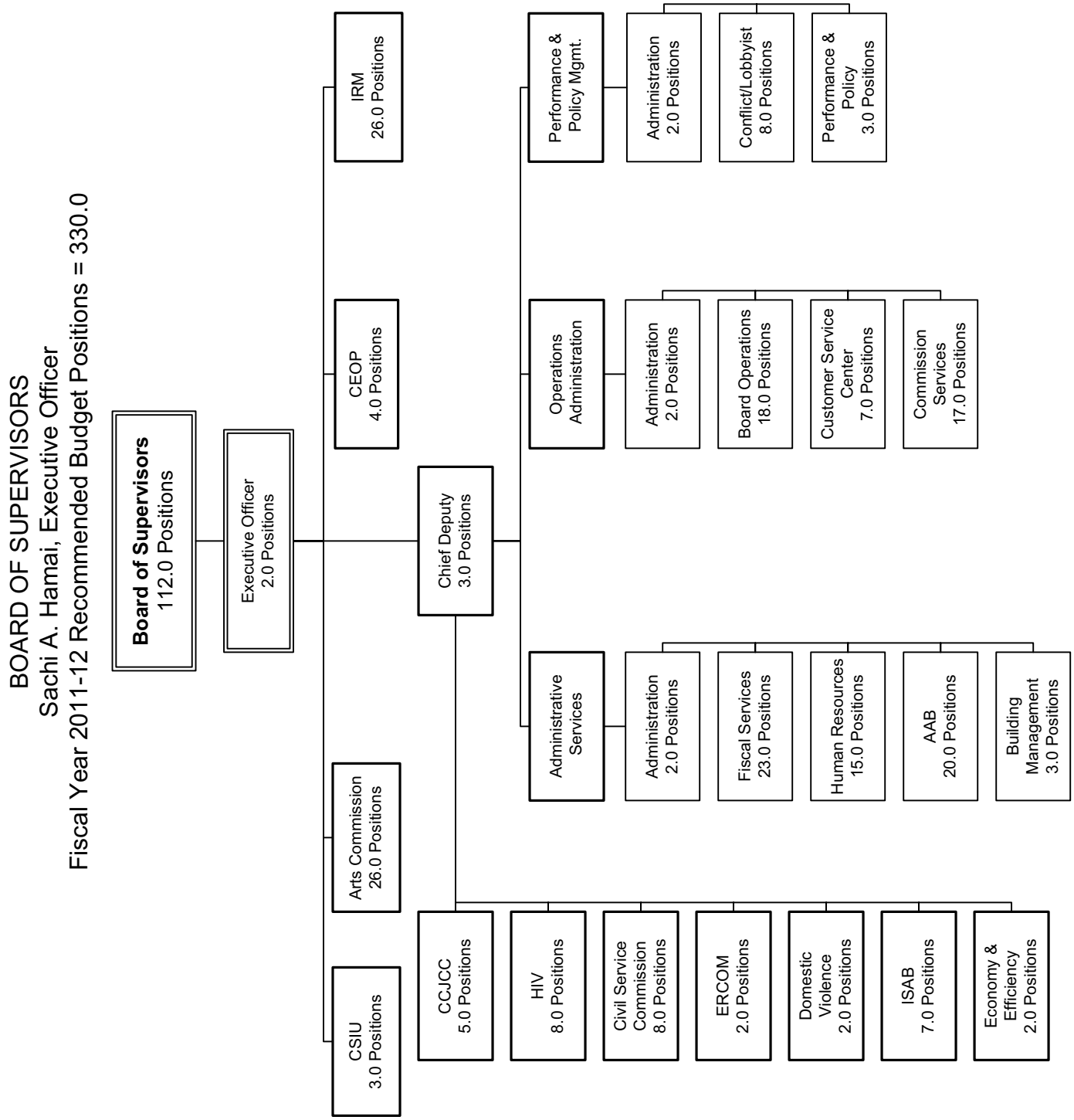
The Department's unmet needs request includes restoration of various programmatic and services and supplies curtailed to address the County's projected structural deficit.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 29,066,903.21	$ 29,765,000	$ 29,765,000	$ 30,399,000	$ 30,206,000	$ 441,000
CAFETERIA PLAN BENEFITS	4,562,961.07	4,649,000	4,649,000	4,699,000	4,583,000	(66,000)
DEFERRED COMPENSATION BENEFITS	1,487,795.79	1,554,000	1,554,000	1,125,000	1,123,000	(431,000)
EMPLOYEE GROUP INS - E/B	1,843,427.22	1,602,000	1,602,000	1,607,000	1,878,000	276,000
OTHER EMPLOYEE BENEFITS	53,995.50	38,000	38,000	38,000	38,000	0
RETIREMENT - EMP BENEFITS	6,431,463.36	7,200,000	7,200,000	5,848,000	5,844,000	(1,356,000)
WORKERS' COMPENSATION	243,277.29	258,000	258,000	208,000	208,000	(50,000)
TOTAL S & E B	43,689,823.44	45,066,000	45,066,000	43,924,000	43,880,000	(1,186,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,686,710.76	2,461,000	2,461,000	2,860,000	3,260,000	799,000
COMMUNICATIONS	632,939.01	472,000	472,000	584,000	472,000	0
COMPUTING-MAINFRAME	3,372.00	9,000	9,000	9,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	92,079.37	76,000	76,000	76,000	76,000	0
COMPUTING-PERSONAL	789,766.13	1,387,000	1,387,000	1,387,000	1,387,000	0
CONTRACTED PROGRAM SERVICES	14,084,360.34	28,580,000	96,970,000	92,125,000	88,305,000	(8,665,000)
INFORMATION TECHNOLOGY SERVICES	41,252.25	737,000	737,000	52,000	237,000	(500,000)
INSURANCE	72,171.71	50,000	50,000	50,000	50,000	0
MAINTENANCE - EQUIPMENT	6,343.59	18,000	18,000	33,000	18,000	0
MAINTENANCE--BUILDINGS & IMPRV	7,113,799.03	7,243,000	7,243,000	7,820,000	7,494,000	251,000
MEMBERSHIPS	3,903.00	8,000	8,000	2,000	8,000	0
MISCELLANEOUS EXPENSE	354,416.72	425,000	425,000	225,000	425,000	0
OFFICE EXPENSE	963,363.44	2,038,000	2,038,000	2,393,000	2,065,000	27,000
PROFESSIONAL SERVICES	1,408,798.24	2,141,000	2,141,000	2,302,000	2,002,000	(139,000)
PUBLICATIONS & LEGAL NOTICE	1,216,368.84	475,000	475,000	486,000	486,000	11,000
RENTS & LEASES - BLDG & IMPRV	836,651.70	757,000	757,000	757,000	757,000	0
RENTS & LEASES - EQUIPMENT	307,604.40	250,000	250,000	200,000	250,000	0
SPECIAL DEPARTMENTAL EXPENSE	402,027.15	72,000	72,000	55,000	72,000	0
TECHNICAL SERVICES	2,382,024.10	2,488,000	2,488,000	2,749,000	2,629,000	141,000
TELECOMMUNICATIONS	1,924,811.83	1,811,000	1,811,000	1,994,000	1,861,000	50,000
TRAINING	108,645.73	265,000	265,000	225,000	265,000	0
TRANSPORTATION AND TRAVEL	652,470.50	508,000	508,000	523,000	508,000	0
UTILITIES	1,461,226.00	1,486,000	1,486,000	1,576,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(8,027,090.74)	(8,226,000)	(8,226,000)	(8,754,000)	(8,668,000)	(442,000)
TOTAL S & S	29,518,015.10	45,531,000	113,921,000	109,729,000	105,454,000	(8,467,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,430.44	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	194,156.53	194,000	194,000	194,000	193,000	(1,000)
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	442.12	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	202,029.09	302,000	302,000	302,000	301,000	(1,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	495,287.26	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	47,498.39	0	0	25,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	542,785.65	30,000	30,000	55,000	30,000	0
TOTAL CAPITAL ASSETS	542,785.65	30,000	30,000	55,000	30,000	0
GROSS TOTAL	$ 73,952,653.28	$ 90,929,000	$ 159,319,000	$ 154,010,000	$ 149,665,000	$ (9,654,000)
INTRAFUND TRANSFERS	(6,838,615.48)	(8,350,000)	(8,350,000)	(8,827,000)	(8,516,000)	(166,000)
NET TOTAL	$ 67,114,037.80	$ 82,579,000	$ 150,969,000	$ 145,183,000	$ 141,149,000	$ (9,820,000)
REVENUE	10,370,993.81	8,089,000	8,089,000	7,950,000	7,950,000	(139,000)
NET COUNTY COST	$ 56,743,043.99	$ 74,490,000	$ 142,880,000	$ 137,233,000	$ 133,199,000	$ (9,681,000)
BUDGETED POSITIONS	330.0	332.0	332.0	335.0	330.0	(2.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
ASSESS & TAX COLLECT FEES	$ 1,303,645.75	$ 1,124,000	$ 1,124,000	$ 1,124,000	$ 1,124,000	$ 0
CHARGES FOR SERVICES - OTHER	1,043,805.09	949,000	949,000	959,000	959,000	10,000
CIVIL PROCESS SERVICE	59,207.50	71,000	71,000	81,000	81,000	10,000
TOTAL CHARGES-SVS	2,406,658.34	2,144,000	2,144,000	2,164,000	2,164,000	20,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	16,668.00	100,000	100,000	432,000	432,000	332,000
TOTAL I R - FEDERA	16,668.00	100,000	100,000	432,000	432,000	332,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	419,800.00	0	0	0	0	0
TOTAL I R - STATE	419,800.00	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	8,300.00	0	0	0	0	0
TOTAL LIC/PER/FRAN	8,300.00	0	0	0	0	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	7,312,976.48	5,845,000	5,845,000	5,354,000	5,354,000	(491,000)
TOTAL MISC REV	7,312,976.48	5,845,000	5,845,000	5,354,000	5,354,000	(491,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,593.32	0	0	0	0	0
TRANSFERS IN	180,452.00	0	0	0	0	0
TOTAL OTH FIN SRCS	182,045.32	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
INTEREST	24,545.67	0	0	0	0	0
TOTAL USE OF MONEY	24,545.67	0	0	0	0	0
TOTAL REVENUE	$ 10,370,993.81	$ 8,089,000	$ 8,089,000	$ 7,950,000	$ 7,950,000	$ (139,000)


BOARD OF SUPERVISORS
Sachi A. Hamai, Executive Officer
Fiscal Year 2011-12 Recommended Budget Positions = 330.0
Board of Supervisors
112.0 Positions
Executive Officer
2.0 Positions
CSIU
3.0 Positions
Arts Commission
26.0 Positions
CEOP
4.0 Positions
IRM
26.0 Positions
Chief Deputy
3.0 Positions
CCJCC
5.0 Positions
HIV
8.0 Positions
Civil Service Commission
8.0 Positions
ERCOM
2.0 Positions
Domestic Violence
2.0 Positions
ISAB
7.0 Positions
Economy & Efficiency
2.0 Positions
Administrative Services
Administration
2.0 Positions
Fiscal Services
23.0 Positions
Human Resources
15.0 Positions
AAB
20.0 Positions
Building Management
3.0 Positions
Operations Administration
Administration
2.0 Positions
Board Operations
18.0 Positions
Customer Service Center
7.0 Positions
Commission Services
17.0 Positions
Performance & Policy Mgmt.
Administration
2.0 Positions
Conflict/Lobbyist
8.0 Positions
Performance & Policy
3.0 Positions

Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
CAPITAL ASSETS - LAND	$ 1,210,892.50	$ 0	$ 3,340,000	$ 3,301,000	$ 3,301,000	$ (39,000)
CAPITAL ASSETS - B & I	85,610,773.57	115,516,000	961,837,000	757,185,000	757,185,000	(204,652,000)
TOTAL CAPITAL PROJECT	86,821,666.07	115,516,000	965,177,000	760,486,000	760,486,000	(204,691,000)
TOTAL CAPITAL ASSETS	86,821,666.07	115,516,000	965,177,000	760,486,000	760,486,000	(204,691,000)
GROSS TOTAL	$ 86,821,666.07	$ 115,516,000	$ 965,177,000	$ 760,486,000	$ 760,486,000	$ (204,691,000)
REVENUE	26,675,301.24	52,914,000	228,822,000	193,326,000	193,326,000	(35,496,000)
NET COUNTY COST	$ 60,146,364.83	$ 62,602,000	$ 736,355,000	$ 567,160,000	$ 567,160,000	$ (169,195,000)

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

2011-12 Budget Message

The 2011-12 Recommended Capital Projects/Refurbishments Budget reflects the Board of Supervisors' continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates $1.13 billion for 299 active projects that address high priority health, public safety, recreation, and infrastructure needs. The following table provides a summary of the recommended appropriations by program.

2011-12 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENT GENERAL FUND BUDGET

Department *	Appropriation	Revenue	Net County Cost (NCC)
Animal Care and Control	15,598,000	15,598,000	0
Beaches and Harbors	21,266,000	19,582,000	1,684,000
Child Care Facilities	560,000	0	560,000
Community and Senior Services	340,000	0	340,000
Coroner	51,000	51,000	0
Federal and State Disaster Aid	6,855,000	5,809,000	1,046,000
Health Services	28,081,000	12,562,000	15,519,000
Los Angeles Regional Interoperable Communications System Project	5,945,000	5,945,000	0
Mental Health	8,656,000	8,211,000	445,000
Military and Veterans Affairs	19,000	19,000	0
Museum of Natural History	1,473,000	1,373,000	100,000
Parks and Recreation	167,176,000	88,831,000	78,345,000
Probation	18,523,000	867,000	17,656,000
Public Health	5,257,000	2,477,000	2,780,000
Public Library	65,588,000	1,013,000	64,575,000
Public Works	9,436,000	426,000	9,010,000
Sheriff	215,061,000	5,405,000	209,656,000
Trial Courts	2,882,000	1,208,000	1,674,000
Various Capital Projects/Refurbishments	187,719,000	23,949,000	163,770,000
Total - General Fund	**760,486,000**	**193,326,000**	**567,160,000**

*Departments not mentioned have no budgeted Capital Projects.

Of the total recommended 2011-12 appropriation, $760.5 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, law enforcement, health, and general government functions funded by $193.3 million in one-time revenue from grants and other sources, and $567.2 million in local discretionary monies. The General Fund appropriation represents the 2011-12 budgetary requirements for 178 projects that are currently under development, design, or construction.

In addition to those projects appropriated in the General Fund, the capital program consists of critical projects, which are financed with special district revenue, commercial paper proceeds, or lease revenue bonds, and are appropriated in certain special funds. These projects are in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are not limited to, the Harbor-UCLA Medical Center Surgery/Emergency Room Replacement Project, the Martin Luther King, Jr. Inpatient Tower Project, the Hall of Justice Rehabilitation Project, the Bob Hope Patriotic Hall General Improvements Project, the Coroner's Crypt Building Addition and Tenant Improvements Renovation Project, and various Fire District projects. There are 66 projects in development design, or construction with a total construction value of $2.0 billion.

The total appropriation for the 2011-12 Recommended Budget represents a decrease of $204.7 million from the 2010-11 Final Adopted Budget. The net decrease reflects the completion of 29 projects in fiscal year 2010-11 and continuing progress on 178 other projects that are currently under development, design, or construction.

Changes from 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**965,177,000**	**0**	**228,822,000**	**736,355,000**	**0.0**
Other Changes					
1. Animal Care and Control: Animal Care and Control's capital program is valued at $23.8 million and includes the development of the East Antelope Valley Animal Shelter. The decrease in appropriation, revenue, and net County cost (NCC) reflects the project budget closeout of three Spay/Neuter Clinics and the Lancaster Shelter Expansion Project.	(1,203,000)	--	(808,000)	(395,000)	--
2. Beaches and Harbors: Beaches and Harbors' capital program is valued at $45.7 million and includes 19 projects: four projects in development, four projects in design, four projects in construction, and seven projects scheduled for completion or in project budget closeout. The reduction in appropriation, revenue, and NCC reflects the completion and project budget closeout of seven projects at Marina del Rey Beach, Venice Beach, Malibu Beach, Zuma Beach, Dockweiler Beach, and Manhattan Beach; ongoing design and construction expenditures on 12 access way refurbishments and erosion mitigation projects; and general improvement projects.	(2,763,000)	--	(2,133,000)	(630,000)	--
3. Community and Senior Services: Community and Senior Services' capital program is valued at $2.7 million. The decrease in appropriation and NCC reflects the completion of the San Pedro Senior Center Renovation Project.	(562,000)	--	--	(562,000)	--
4. Coroner: The reduction in appropriation and revenue reflects civic art expenditures for a meditative garden at the Crypt Building Addition Project, which is bond financed.	(110,000)	--	(110,000)	--	--
5. East Los Angeles Civic Center: The decrease in appropriation and NCC reflects the project budget closeout of the completed Replacement Facilities Project.	(144,000)	--	--	(144,000)	--
6. Federal and State Disaster Aid: The increase in appropriation, revenue, and NCC reflects the addition of six capital projects to replace various structures, destroyed by the 2008 Sayre and 2009 Station Fires, located at Olive View Medical Center and the Mill Creek Road Maintenance Division Yard.	6,855,000	--	5,809,000	1,046,000	--
7. Health Services: Health Services' capital program is valued at $76.1 million and includes 29 projects that are not bond financed: five projects in development, four projects in design, 13 projects in construction, six projects in project budget closeout, and one project was cancelled. The decrease in appropriation, revenue, and NCC reflect the completion of the Olive View USP 797 Pharmacy Renovation Project and the Hubert H. Humphrey General Improvements Project; and expenditures for the refurbishment of psychiatric units at the Augustus F. Hawkins Mental Health Center.	(8,137,000)	--	(5,236,000)	(2,901,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. LA-RICS Project: The LA-RICS Project is currently appropriated at $7.05 million and includes four active projects currently in design. The reduction in appropriation and revenue reflects expenditures for the design and development of the Rio Hondo New Tower and Communications Equipment Building, the Puente Hills New Tower and Communications Equipment Building, and the new towers at Hauser Peak and Bald Mountain.	(1,108,000)	--	(1,108,000)	--	--
9. Mental Health: Mental Health's capital program is valued at $20.4 million and consists of four capital projects: two projects in project budget closeout, one project in design, and one design-build project. The decrease in appropriation, revenue, and NCC reflects continued expenditures for the Public Guardian Office Refurbishment Project and the Urgent Care Center at Olive View-UCLA Medical Center.	(1,314,000)	--	(1,160,000)	(154,000)	--
10. Military and Veteran's Affairs: The decrease in appropriation and revenue reflects civic art expenditures for three large scale murals at the Bob Hope Patriotic Hall General Improvements Project, which is bond-financed.	(285,000)	--	(285,000)	--	--
11. Museum of Natural History: Museum of Natural History's capital program is valued at $5.2 million and includes the ongoing design of the Replacement of Obsolete Electrical Panels Project, construction of the Hancock Park Pit 91 Drainage Project, and the completion of the Museum's Freight Elevator Project.	(723,000)	--	(174,000)	(549,000)	--
12. Parks and Recreation: Parks and Recreation's capital program is valued at $309.1 million and consists of 152 projects: 37 projects in development, 20 projects in construction, five design-build projects, seven in design, one in acquisition, and 80 are in completion or in project budget closeout. The reduction in appropriation, revenue, and NCC reflects continuing construction expenditures and completion of 26 projects in FY 2010-11, which include, but are not limited to: the refurbishment of pools and pool houses at Ruben F. Salazar and Everett Martin Parks; new and refurbished comfort stations at Alondra, Enterprise and Mona Parks; refurbishment and/or expansion of the Placerita Canyon Nature Center, which received a LEED Silver certificate; the Athens and Loma Alta Park community buildings; the park office building at William S. Hart Park; and the replacement of play area equipment at Richard Rioux, Two Strike, Pamela, Crescenta Valley, and Frank G. Bonelli Parks. One of seven general improvement projects worth noting is the replacement of the irrigation system at the Los Amigos Golf Course, which is designed to store recycled water in the golf course lakes for irrigation of the greens.	(28,488,000)	--	(3,408,000)	(25,080,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. Probation: Probation's capital program is valued at $41.8 million and includes 11 projects: one project in development, seven projects in design, and three projects in project budget closeout. The decrease in appropriation, revenue, and NCC reflects ongoing planning and design expenditures for security enhancements at various juvenile halls and camps, completion of the Centinela Area Office replacement, and modular living unit installations at Camps Challenger and Scott/Scudder.	(994,000)	--	(81,000)	(913,000)	--
14. Public Health: Public Health's capital program is valued at $22.8 million and includes the development of the refurbishment of the Torrance Health Center. The reduction in appropriation and revenue reflects expenditures for the South Health Center Replacement Project.	(16,849,000)	--	(16,849,000)	--	--
15. Public Library: Public Library's capital program is valued at $125.3 million and includes 13 projects: five projects in development, five projects in project budget closeout, and three projects in construction. The increase in appropriation and NCC reflects the addition of funding for the development, design, and construction of the East San Gabriel, Lake Los Angeles, Diamond Bar, Stevenson Ranch, and Topanga Libraries. The decrease in revenue reflects expenditures for the ongoing design and construction of the East Rancho Dominguez, Topanga, and Canyon Country Libraries.	11,894,000	--	(2,264,000)	14,158,000	--
16. Public Works: Public Work's capital program is valued at $20.1 million and consists of 13 capital projects: two projects in development, one project in design, and ten projects in project budget closeout. The decrease in appropriation, revenue, and NCC reflects continued design and project budget closeout expenditures for various projects.	(1,299,000)	--	(311,000)	(988,000)	--
17. Sheriff: The Sheriff Department's capital program is valued at $295.1 million and includes 20 capital projects: ten projects in development, seven projects in construction, two projects in project budget closeout, and one project was cancelled. The decrease in appropriation, revenue, and NCC reflects design and construction expenditures for the remaining phase of the Special Enforcement Bureau Replacement Facility and Biscailuz Center Regional Training Campus Projects; construction of general improvements at the Altadena Sheriff Station and Sheriff Department's Emergency Vehicle Operation Center; the project budget closeout of the Athens Sheriff Station Project; and the continuation of soil and water remediation projects at various Sheriff facilities. The decrease also includes a transfer of funding to the Project and Facility Development Budget to transfer monies to the Community Development Commission for the development of a family service center within the Sheriff's STARS Center.	(132,606,000)	--	(146,000)	(132,460,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
18. Treasurer and Tax Collector: Treasurer and Tax Collector's capital program is valued at $257,000 and includes the completion of the Kenneth Hahn Hall of Administration 1st Floor Office Refurbishment Project and the City of Industry Warehouse Heating and Irrigation System Project.	(74,000)	--	--	(74,000)	--
19. Trial Courts: The Trial Courts' capital program is valued at $20.9 million and includes eight projects: three projects in development, two scheduled for completion, and three projects in project budget closeout. The reduction in appropriation and revenue reflects the completion of the Long Beach Courthouse Retrofit Project and the Compton Courthouse Room Remodel Project. The increase in NCC reflects the cancellation of a prior year encumbrance related to the Michael D. Antonovich Antelope Valley Superior Court Courtroom Buildout Project.	(2,031,000)	--	(2,043,000)	12,000	--
20. Various Capital Projects: The Various Capital Projects capital program is valued at $278.7 million for various non-departmental or countywide projects. The decrease in appropriation and revenue reflects the ongoing development, design, and construction expenditures on various high-priority projects such as the replacement of septic systems for various beaches; major soil and groundwater remediation expenditures; and improvement expenditures that are countywide in nature and not linked to a specific department's function or operation. The decrease also reflects the transfer of funding to the Community Development Commission to fund construction of the Hacienda Heights Community Center and Rowland Heights Community Center; to the Museum Associates for the rehabilitation and expansion of the Los Angeles County Museum of Art; and is partially offset by an increase in NCC for the addition of $10.0 million for the Various Third District Homeless Projects and $3.0 million for the San Fernando High School School-Based Health Center and the Monroe High School School-Based Health Center Projects.	(24,750,000)	--	(5,189,000)	(19,561,000)	--
Total Changes	**(204,691,000)**	**0**	**(35,496,000)**	**(169,195,000)**	**0.0**
2011-12 Recommended Budget	**760,486,000**	**0**	**193,326,000**	**567,160,000**	**0.0**

Chief Executive Officer

William T Fujioka, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 64,623,584.59	$ 66,255,000	$ 71,661,000	$ 70,587,000	$ 70,587,000	$ (1,074,000)
SERVICES & SUPPLIES	17,204,663.50	27,196,000	32,978,000	25,429,000	25,429,000	(7,549,000)
OTHER CHARGES	484,010.05	542,000	542,000	548,000	548,000	6,000
CAPITAL ASSETS - EQUIPMENT	208,037.79	500,000	500,000	500,000	500,000	0
OTHER FINANCING USES	5,000.00	0	0	0	0	0
GROSS TOTAL	$ 82,525,295.93	$ 94,493,000	$ 105,681,000	$ 97,064,000	$ 97,064,000	$ (8,617,000)
INTRAFUND TRANSFERS	(31,811,343.22)	(34,458,000)	(41,317,000)	(42,153,000)	(42,153,000)	(836,000)
NET TOTAL	$ 50,713,952.71	$ 60,035,000	$ 64,364,000	$ 54,911,000	$ 54,911,000	$ (9,453,000)
REVENUE	16,085,662.02	16,288,000	20,617,000	20,630,000	20,630,000	13,000
NET COUNTY COST	$ 34,628,290.69	$ 43,747,000	$ 43,747,000	$ 34,281,000	$ 34,281,000	$ (9,466,000)
BUDGETED POSITIONS	518.0	509.0	509.0	513.0	513.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

Provide fiscal and management leadership to facilitate policy development and effective program implementation, on behalf of the Board of Supervisors (Board), to achieve the County of Los Angeles' (County) mission.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects the deletion of $7.6 million in carryover funds; a reduction of $1.0 million needed to address the County's projected structural deficit; $2.6 million reduction due to debt service and deferred compensation adjustments; the addition of $1.2 million in countywide allocation adjustments in benefits and rent charges; an additional $0.6 million from the consolidation and transfer of Office of Affirmative Action Compliance (OAAC) operations; and the realignment of operating requirements to meet projected operating expenditures.

Critical/Strategic Planning Initiatives

The last County Strategic Plan update was approved by the Board on March 2, 2010, which included updated Strategies under the five Goals: 1) Operational Effectiveness; 2) Children, Family and Adult Well-Being; 3) Health and Mental Health; 4) Community and Municipal Services; and 5) Public Safety. The Strategic Plan and the related development, monitoring and implementation process continue to provide a collaborative and interdepartmental/cross-cluster forum for guiding the County's strategic efforts. During 2010, Strategic Plan discussions centered on developing a proposed restructuring of the Strategic Plan to focus on countywide issues common to all departments under an expanded Operational Effectiveness Goal with four key Initiatives: Fiscal Management, Human Resources Management, Risk Management and Communications. The proposed restructuring includes recommendations to focus pursuit and monitoring of the four programmatic Goals (2 through 5) at the Cluster level. Submission of the proposed update for Board approval is targeted for April 2011.

The Department continues ongoing efforts to promote collaboration between operating units and the identification and implementation of efficiency measures and initiatives throughout the County.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**105,681,0000**	**41,317,000**	**20,617,000**	**43,747,000**	**509.0**
Efficiencies					
1. Consolidation: Reflects an increase of 6.0 positions and services and supplies due to the operational transfer of the Disability Civil Rights Compliance unit from the OAAC.	729,000	134,000	18,000	577,000	6.0
Curtailments					
1. Administration: Reflects a reduction in salaries and employee benefits and an increase in revenue needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(301,000)	(106,000)	795,000	(990,000)	(2.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	275,000	--	--	275,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,016,000)	--	--	(2,016,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(61,000)	--	--	(61,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(534,000)	--	--	(534,000)	--
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	885,000	--	--	885,000	--
6. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	6,000	--	--	6,000	--
7. Departmental Adjustments: Reflects the deletion of prior year fund balance carryover, the realignment of operating requirements due to projected departmental expenditures, and the reclassification of revenue sources.	(7,600,000)	808,000	(800,000)	(7,608,000)	--
Total Changes	**(8,617,000)**	**836,000**	**13,000**	**(9,466,000)**	**4.0**
2011-12 Recommended Budget	**97,064,000**	**42,153,000**	**20,630,000**	**34,281,000**	**513.0**

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

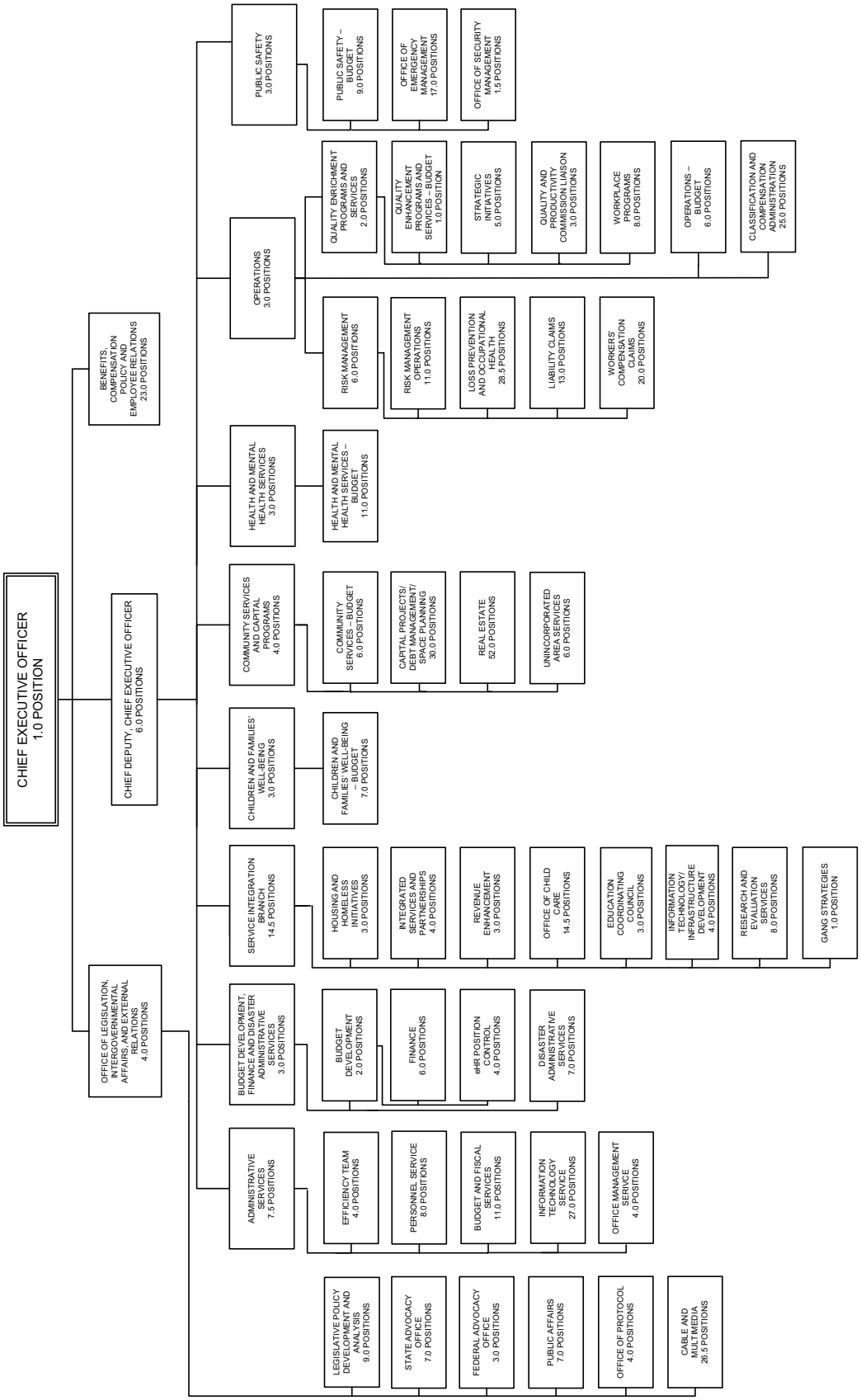
CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 43,287,105.99	$ 43,297,000	$ 48,633,000	$ 49,783,000	$ 49,783,000	$ 1,150,000
CAFETERIA PLAN BENEFITS	6,727,665.52	7,545,000	7,638,000	7,820,000	7,820,000	182,000
DEFERRED COMPENSATION BENEFITS	2,563,276.71	2,519,000	2,403,000	1,857,000	1,857,000	(546,000)
EMPLOYEE GROUP INS - E/B	2,252,919.57	1,805,000	1,770,000	1,980,000	1,980,000	210,000
OTHER EMPLOYEE BENEFITS	78,508.75	89,000	96,000	96,000	96,000	0
RETIREMENT - EMP BENEFITS	9,272,112.28	10,529,000	10,650,000	8,590,000	8,590,000	(2,060,000)
WORKERS' COMPENSATION	441,995.77	471,000	471,000	461,000	461,000	(10,000)
TOTAL S & E B	64,623,584.59	66,255,000	71,661,000	70,587,000	70,587,000	(1,074,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,304,449.74	1,060,000	1,449,000	1,459,000	1,459,000	10,000
CLOTHING & PERSONAL SUPPLIES	1,165.44	0	0	0	0	0
COMMUNICATIONS	100,859.72	61,000	77,000	64,000	64,000	(13,000)
COMPUTING-MAINFRAME	233,100.96	287,000	228,000	75,000	75,000	(153,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	287,071.03	307,000	254,000	353,000	353,000	99,000
COMPUTING-PERSONAL	190,858.29	155,000	90,000	107,000	107,000	17,000
CONTRACTED PROGRAM SERVICES	9,060.43	5,240,000	4,186,000	1,584,000	1,584,000	(2,602,000)
FOOD	34.23	0	0	0	0	0
HOUSEHOLD EXPENSE	5,554.05	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,494,605.64	1,414,000	1,440,000	1,549,000	1,549,000	109,000
INFORMATION TECHNOLOGY-SECURITY	0.00	41,000	165,000	165,000	165,000	0
INSURANCE	11,116.00	7,000	61,000	81,000	81,000	20,000
MAINTENANCE - EQUIPMENT	92,745.73	131,000	154,000	152,000	152,000	(2,000)
MAINTENANCE--BUILDINGS & IMPRV	1,329,281.30	1,391,000	1,407,000	1,408,000	1,408,000	1,000
MEDICAL DENTAL & LAB SUPPLIES	1,114.84	0	0	0	0	0
MEMBERSHIPS	13,369.00	14,000	0	14,000	14,000	14,000
MISCELLANEOUS EXPENSE	130,050.53	182,000	175,000	175,000	175,000	0
OFFICE EXPENSE	513,512.04	949,000	1,807,000	1,505,000	1,505,000	(302,000)
PROFESSIONAL SERVICES	3,520,302.03	7,010,000	8,896,000	6,449,000	6,449,000	(2,447,000)
PUBLICATIONS & LEGAL NOTICE	12,188.90	28,000	26,000	26,000	26,000	0
RENTS & LEASES - BLDG & IMPRV	1,072,165.73	1,125,000	1,307,000	1,343,000	1,343,000	36,000
RENTS & LEASES - EQUIPMENT	143,695.69	31,000	207,000	207,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	406.26	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	4,096,919.21	3,056,000	4,107,000	3,977,000	3,977,000	(130,000)
TECHNICAL SERVICES	309,679.21	267,000	475,000	266,000	266,000	(209,000)
TELECOMMUNICATIONS	886,293.62	2,870,000	4,867,000	2,902,000	2,902,000	(1,965,000)
TRAINING	30,249.33	60,000	58,000	58,000	58,000	0
TRANSPORTATION AND TRAVEL	246,274.66	200,000	256,000	256,000	256,000	0
UTILITIES	1,168,539.89	1,310,000	1,286,000	1,254,000	1,254,000	(32,000)
TOTAL S & S	17,204,663.50	27,196,000	32,978,000	25,429,000	25,429,000	(7,549,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	8,345.00	30,000	43,000	37,000	37,000	(6,000)
RET-OTHER LONG TERM DEBT	475,612.38	512,000	498,000	510,000	510,000	12,000
TAXES & ASSESSMENTS	52.67	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	484,010.05	542,000	542,000	548,000	548,000	6,000

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	123,868.33	16,000	0	0	0	0
ELECTRONIC EQUIPMENT	71,197.01	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	12,972.45	484,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	208,037.79	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	208,037.79	500,000	500,000	500,000	500,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	5,000.00	0	0	0	0	0
TOTAL OTH FIN USES	5,000.00	0	0	0	0	0
GROSS TOTAL	$ 82,525,295.93	$ 94,493,000	$ 105,681,000	$ 97,064,000	$ 97,064,000	$ (8,617,000)
INTRAFUND TRANSFERS	(31,811,343.22)	(34,458,000)	(41,317,000)	(42,153,000)	(42,153,000)	(836,000)
NET TOTAL	$ 50,713,952.71	$ 60,035,000	$ 64,364,000	$ 54,911,000	$ 54,911,000	$ (9,453,000)
REVENUE	16,085,662.02	16,288,000	20,617,000	20,630,000	20,630,000	13,000
NET COUNTY COST	$ 34,628,290.69	$ 43,747,000	$ 43,747,000	$ 34,281,000	$ 34,281,000	$ (9,466,000)
BUDGETED POSITIONS	518.0	509.0	509.0	513.0	513.0	4.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
AUDITING - ACCOUNTING FEES	$ 1,603.47	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	7,957,651.72	8,377,000	12,369,000	12,155,000	12,155,000	(214,000)
PERSONNEL SERVICES	880,842.93	889,000	860,000	905,000	905,000	45,000
TOTAL CHARGES-SVS	8,840,098.12	9,266,000	13,229,000	13,060,000	13,060,000	(169,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	363,516.91	1,030,000	0	0	0	0
TOTAL I R - FEDERA	363,516.91	1,030,000	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	5,183,964.84	4,111,000	5,219,000	5,266,000	5,266,000	47,000
TOTAL I R - STATE	5,183,964.84	4,111,000	5,219,000	5,266,000	5,266,000	47,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	443,317.66	581,000	579,000	610,000	610,000	31,000
OTHER SALES	300.00	0	0	0	0	0
TOTAL MISC REV	443,617.66	581,000	579,000	610,000	610,000	31,000
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,879.35	0	0	0	0	0
TRANSFERS IN	37,942.00	0	0	0	0	0
TOTAL OTH FIN SRCS	39,821.35	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	1,214,643.14	1,300,000	1,590,000	1,694,000	1,694,000	104,000
TOTAL USE OF MONEY	1,214,643.14	1,300,000	1,590,000	1,694,000	1,694,000	104,000
TOTAL REVENUE	$ 16,085,662.02	$ 16,288,000	$ 20,617,000	$ 20,630,000	$ 20,630,000	$ 13,000

CHIEF EXECUTIVE OFFICER
WILLIAM T FUJIOKA

2011-12 RECOMMENDED BUDGET
BUDGET POSITIONS = 513.0



Chief Information Office

Richard Sanchez, Chief Information Officer

Chief Information Office Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 3,612,518.68	$ 3,830,000	$ 3,830,000	$ 3,833,000	$ 3,676,000	$ (154,000)
SERVICES & SUPPLIES	961,692.68	1,024,000	1,024,000	1,005,000	884,000	(140,000)
OTHER CHARGES	8,848.60	7,000	7,000	7,000	0	(7,000)
CAPITAL ASSETS - EQUIPMENT	73,960.94	10,000	10,000	0	0	(10,000)
GROSS TOTAL	$ 4,657,020.90	$ 4,871,000	$ 4,871,000	$ 4,845,000	$ 4,560,000	$ (311,000)
INTRAFUND TRANSFERS	(76,677.00)	0	0	0	0	0
NET TOTAL	$ 4,580,343.90	$ 4,871,000	$ 4,871,000	$ 4,845,000	$ 4,560,000	$ (311,000)
REVENUE	921.76	0	0	0	0	0
NET COUNTY COST	$ 4,579,422.14	$ 4,871,000	$ 4,871,000	$ 4,845,000	$ 4,560,000	$ (311,000)
BUDGETED POSITIONS	20.0	21.0	21.0	21.0	20.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board of Supervisors (Board) regarding prudent allocation of IT resources.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $311,000 primarily due to a reduction needed to address the County's projected structural deficit as well as the deletion of one-time carryover funding, partially offset by Board-approved increases in salaries and employee benefits. The Recommended Budget also reflects a reduction in services and supplies, and the elimination of capital assets needed to offset unavoidable operational cost increases.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Establish a countywide strategic IT planning program that includes the creation of an IT governance structure, which ensures alignment of IT initiatives with County strategic goals, strategies and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**4,871,000**	**0**	**0**	**4,871,000**	**21.0**
Curtailments					
1. Administration: Reflects a reduction in overtime as well as services and supplies to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(123,000)	--	--	(123,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	22,000	--	--	22,000	--
2. One-time Carryover Funding: Reflects the deletion of one-time funding that was used to mitigate the elimination of a position in FY 2010-11. Deletion of this funding will result in one layoff.	(177,000)	--	--	(177,000)	(1.0)
3. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	45,000	--	--	45,000	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(1,000)	--	--	(1,000)	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board.	(70,000)	--	--	(70,000)	--
6. Unavoidable Costs: Reflects projected increases in workers' compensation costs as well as minor salaries adjustments fully offset by reductions in services and supplies.	--	--	--	--	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(7,000)	--	--	(7,000)	--
Total Changes	**(311,000)**	**0**	**0**	**(311,000)**	**(1.0)**
2011-12 Recommended Budget	**4,560,000**	**0**	**0**	**4,560,000**	**20.0**

Unmet Needs

The Department's unmet needs include the restoration of funding needed to avoid the elimination of 1.0 Information Technology Consultant, CIO position. The elimination of this position will severely impact the Department's ability to administer the County's Business Automation Planning program, which facilitates countywide and departmental IT planning and inter-departmental coordination. Also, it would impact the ability to provide project management and consultation services for cross-departmental and enterprise projects.

CHIEF INFORMATION OFFICE BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,520,738.28	$ 2,603,000	$ 2,603,000	$ 2,652,000	$ 2,517,000	$ (86,000)
CAFETERIA PLAN BENEFITS	356,475.23	412,000	412,000	412,000	392,000	(20,000)
DEFERRED COMPENSATION BENEFITS	180,764.73	212,000	212,000	142,000	132,000	(80,000)
EMPLOYEE GROUP INS - E/B	168,257.00	134,000	134,000	134,000	156,000	22,000
OTHER EMPLOYEE BENEFITS	1,899.00	2,000	2,000	2,000	2,000	0
RETIREMENT - EMP BENEFITS	374,945.94	444,000	444,000	466,000	452,000	8,000
WORKERS' COMPENSATION	9,438.50	23,000	23,000	25,000	25,000	2,000
TOTAL S & E B	3,612,518.68	3,830,000	3,830,000	3,833,000	3,676,000	(154,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	78,589.79	99,000	99,000	139,000	139,000	40,000
COMMUNICATIONS	5,000.00	5,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	154,921.00	105,000	105,000	114,000	114,000	9,000
COMPUTING-PERSONAL	47,250.68	16,000	16,000	49,000	49,000	33,000
INFORMATION TECHNOLOGY SERVICES	160,098.99	165,000	165,000	110,000	69,000	(96,000)
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	12,909.00	12,000	12,000	12,000	12,000	0
MAINTENANCE--BUILDINGS & IMPRV	5,429.00	7,000	7,000	6,000	6,000	(1,000)
MEMBERSHIPS	28,575.00	30,000	30,000	25,000	0	(30,000)
MISCELLANEOUS EXPENSE	1,661.32	10,000	10,000	7,000	3,000	(7,000)
OFFICE EXPENSE	5,714.05	50,000	50,000	45,000	25,000	(25,000)
PROFESSIONAL SERVICES	38,005.83	40,000	40,000	20,000	0	(40,000)
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	5,000	2,000	(4,000)
RENTS & LEASES - BLDG & IMPRV	341,388.51	360,000	360,000	366,000	366,000	6,000
SPECIAL DEPARTMENTAL EXPENSE	0.00	3,000	3,000	3,000	3,000	0
TECHNICAL SERVICES	2,881.00	1,000	1,000	1,000	1,000	0
TELECOMMUNICATIONS	59,767.36	94,000	94,000	77,000	72,000	(22,000)
TRAINING	2,045.00	5,000	5,000	5,000	2,000	(3,000)
TRANSPORTATION AND TRAVEL	18,063.15	15,000	15,000	15,000	15,000	0
UTILITIES	(607.00)	0	0	0	0	0
TOTAL S & S	961,692.68	1,024,000	1,024,000	1,005,000	884,000	(140,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	8,848.60	7,000	7,000	7,000	0	(7,000)
TOTAL OTH CHARGES	8,848.60	7,000	7,000	7,000	0	(7,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	78,252.40	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	(4,291.46)	10,000	10,000	0	0	(10,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	73,960.94	10,000	10,000	0	0	(10,000)
TOTAL CAPITAL ASSETS	73,960.94	10,000	10,000	0	0	(10,000)
GROSS TOTAL	$ 4,657,020.90	$ 4,871,000	$ 4,871,000	$ 4,845,000	$ 4,560,000	$ (311,000)
INTRAFUND TRANSFERS	(76,677.00)	0	0	0	0	0
NET TOTAL	$ 4,580,343.90	$ 4,871,000	$ 4,871,000	$ 4,845,000	$ 4,560,000	$ (311,000)
REVENUE	921.76	0	0	0	0	0

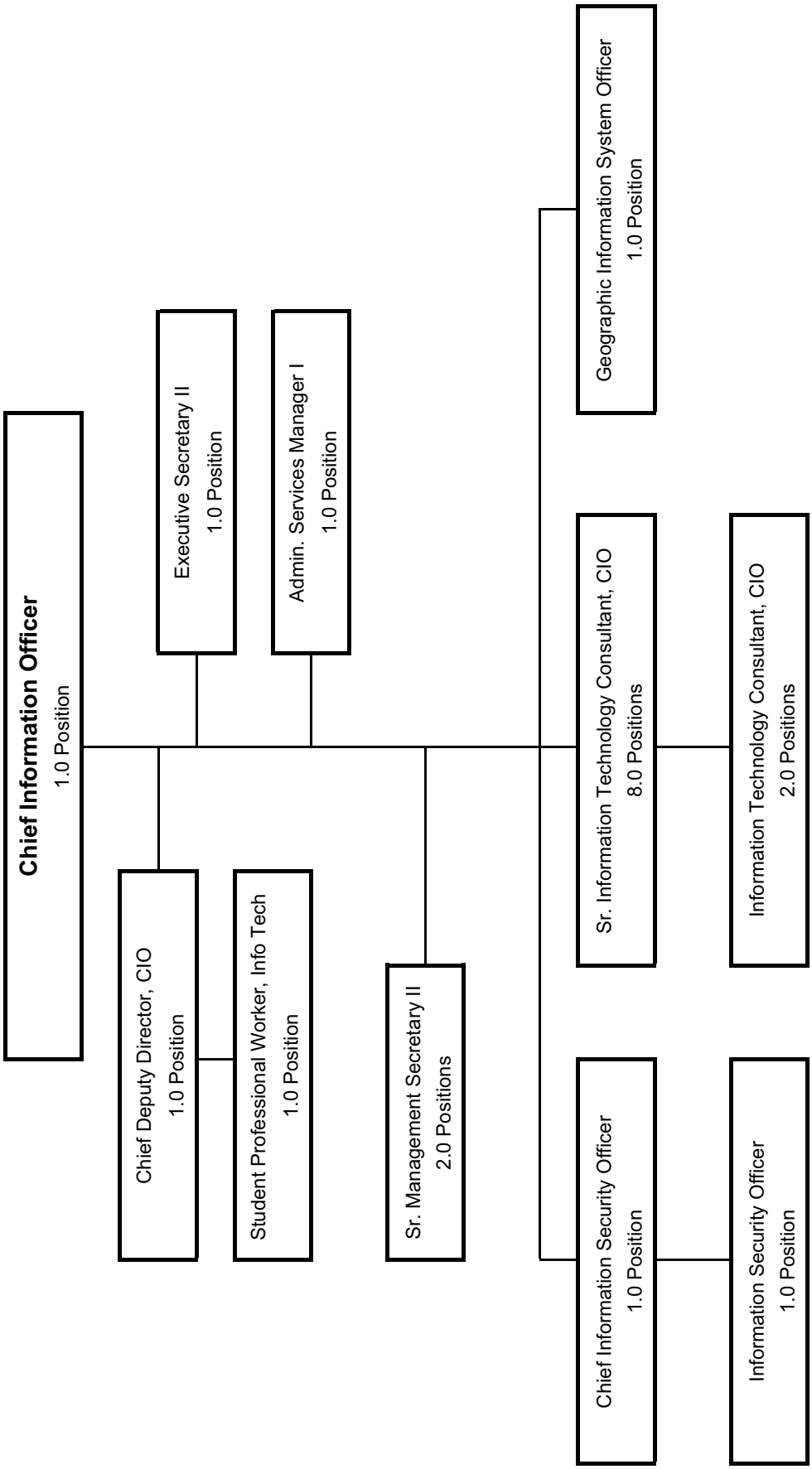
CHIEF INFORMATION OFFICE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
NET COUNTY COST	$ 4,579,422.14	$ 4,871,000	$ 4,871,000	$ 4,845,000	$ 4,560,000	$ (311,000)
BUDGETED POSITIONS	20.0	21.0	21.0	21.0	20.0	(1.0)
REVENUE DETAIL						
MISCELLANEOUS REVENUE						
MISCELLANEOUS	$ 921.76	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL MISC REV	921.76	0	0	0	0	0
TOTAL REVENUE	$ 921.76	$ 0	$ 0	$ 0	$ 0	$ 0

CHIEF INFORMATION OFFICE

Richard Sanchez, Chief Information Officer

Fiscal Year 2011-12 Recommended Budget Positions = 20.0



Child Support Services

Steven J. Golightly, Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 144,320,936.58	$ 143,748,000	$ 145,738,000	$ 144,256,000	$ 144,256,000	$ (1,482,000)
SERVICES & SUPPLIES	21,995,057.80	21,942,000	24,160,000	19,526,000	19,526,000	(4,634,000)
OTHER CHARGES	2,244,466.35	2,515,000	2,877,000	2,336,000	2,336,000	(541,000)
CAPITAL ASSETS - EQUIPMENT	182,433.04	0	0	54,000	54,000	54,000
GROSS TOTAL	$ 168,742,893.77	$ 168,205,000	$ 172,775,000	$ 166,172,000	$ 166,172,000	$ (6,603,000)
INTRAFUND TRANSFERS	(100,199.11)	(125,000)	(125,000)	(106,000)	(106,000)	19,000
NET TOTAL	$ 168,642,694.66	$ 168,080,000	$ 172,650,000	$ 166,066,000	$ 166,066,000	$ (6,584,000)
REVENUE	168,587,947.70	167,437,000	171,833,000	166,043,000	166,043,000	(5,790,000)
NET COUNTY COST	$ 54,746.96	$ 643,000	$ 817,000	$ 23,000	$ 23,000	$ (794,000)
BUDGETED POSITIONS	1,797.0	1,796.0	1,796.0	1,674.0	1,674.0	(122.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to improve the quality of life for children and families of Los Angeles County by providing timely, accurate, and responsive child support services.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects $166.2 million in gross appropriation and the deletion of 122.0 budgeted vacant positions. This budget reflects a decrease of $6.6 million in gross appropriation to offset unavoidable employee benefit increases and reductions in available funding. This is the ninth consecutive year that CSSD receives a flat baseline administrative cost allocation from the California Department of Child Support Services (DCSS). The budget also assumes a flat funding allocation for the Electronic Data Processing (EDP) budget. The continued flat funding allocation from the State has caused a structural deficit within the Department. As part of the continued effort to align expenditures with allocations, the Department developed an attrition plan which began in fiscal year (FY) 2010-11. The Recommended Budget deletes all vacant positions, continues a hard-hiring freeze, and provides significant reductions in services and supplies expenditures and other charges.

The budget also reflects the elimination of one-time State Health Insurance Incentive Funds for the medical support program which identified and matched non-custodial parents with health care benefit coverage for their children on public assistance. The budget eliminates one-time funding for the pilot imaging project commenced in August 2007 and scheduled for completion in June 2011 to image and archive documents in child support cases. The budget eliminates one-time funding for the joint project with the Public Defender to extend child support services to incarcerated parents and the District Attorney to bring the most egregious child support evaders to justice. The budget also eliminates the Department's reliance on one-time trust fund dollars.

Critical/Strategic Planning Initiatives

Despite a struggling economy and a challenging budget, CSSD has worked on several organizational changes to continue to improve their overall performance. The Department has continued to improve its percentage rate in the area of current child support collections, which is one of the key measures for the program. To date this federal fiscal year, CSSD collections are at 55.7 percent. Last year at this time, this measure was at 51.5 percent and just two years ago collections were at 45.3 percent.

CSSD also continues to align performance measures with the County's Strategic Plan and the federal and State measures for local child support agencies. The Department will continue to engage senior, mid-level and line staff to identify areas within the Department requiring improvement, strategize, redesign and implement business practices to optimize resources and increase performance. The Department will continue to implement its Business Process Redesign project which encourages case ownership and identifies key areas within the Department's case processing structure which require modification or refinement.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**172,775,000**	**125,000**	**171,833,000**	**817,000**	**1,796.0**
Curtailments					
1. Health Insurance Incentives Fund: Reflects the elimination of one-time funding and 28.0 vacant budgeted positions associated with the Health Insurance Incentive Fund dollars and associated federal match dollars.	(1,588,000)	--	(1,588,000)	--	(28.0)
2. Imaging Project: Reflects the elimination of one-time funding for the pilot project to image and archive documents for child support cases.	(2,071,000)	--	(1,367,000)	(704,000)	--
3. EDP: Reflects a reduction in intrafund transfer from the Department of Children and Family Services (DCFS) associated with the decreased utilization of the EDP contract by DCFS.	(19,000)	(19,000)	--	--	--
4. Investigative Arrest Warrants and Prisoners with Child Support Assistance: Reflects the elimination of one-time funding for the joint project with the Public Defender to extend child support services to incarcerated parents and the District Attorney to bring the most egregious child support evaders to justice.	(2,082,000)	--	(2,082,000)	--	--
5. California Child Support Automation System (CCSAS): Reflects the elimination of funding and the deletion of 7.0 CSSD Information Technology (IT) programmers providing IT support to the CCSAS.	(979,000)	--	(979,000)	--	(7.0)
6. Integration Project: Reflects the elimination of one-time funding carried over for the integration project at 8300 Vermont and Magnolia Place County buildings.	(265,000)	--	(175,000)	(90,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Trust Fund Adjustment: Reflects the reduction of Trust Fund (S30) dollars and the deletion of 87.0 vacant budgeted positions partially offset by the increase of Family Support Trust Fund (TQ2) dollars.	(4,713,000)	--	(4,713,000)	--	(87.0)
2. Labor Management Savings: Reflects the reversal of the labor-management savings placeholder adjustment included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	1,726,000	--	1,726,000	--	--
3. Unavoidable Costs: Reflects increases in employee benefits and capital assets, fully offset by reductions in services and supplies and other charges.	--	--	--	--	--
4. Countywide Cost Allocation Plan (A-87): Reflects an increase in the billable A-87 countywide cost allocation plan for FY 2011-12 and the deletion of the FY 2010-11 adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	3,388,000	--	3,388,000	--	--
Total Changes	**(6,603,000)**	**(19,000)**	**(5,790,000)**	**(794,000)**	**(122.0)**
2011-12 Recommended Budget	**166,172,000**	**106,000**	**166,043,000**	**23,000**	**1,674.0**

Unmet Needs

Since FY 2006-07, employee benefits have increased by $7.1 million (13 percent), while the State's Child Support administrative cost allocation has remained flat. Although, the County has provided some relief to mitigate the shortfalls, CSSD has had to reduce its workforce. In FY 2003-04, CSSD employed a workforce of 2,008.0 full-time equivalent (FTE); in FY 2010-11, the number dropped to 1,796.0 FTE, a 12 percent reduction.

Also, as part of its continued effort to align expenditures with allocation, CSSD developed an attrition plan which began in FY 2010-11. To mitigate the structural deficit shortfall for FY 2011-12, CSSD is eliminating 122.0 vacant budgeted positions. The Department will achieve the attrition plan goal in FY 2012-13 by reducing an additional 183.0 positions, and it is not anticipated that any layoffs of staff will occur.

CHILD SUPPORT SERVICES DEPARTMENT BUDGET DETAIL

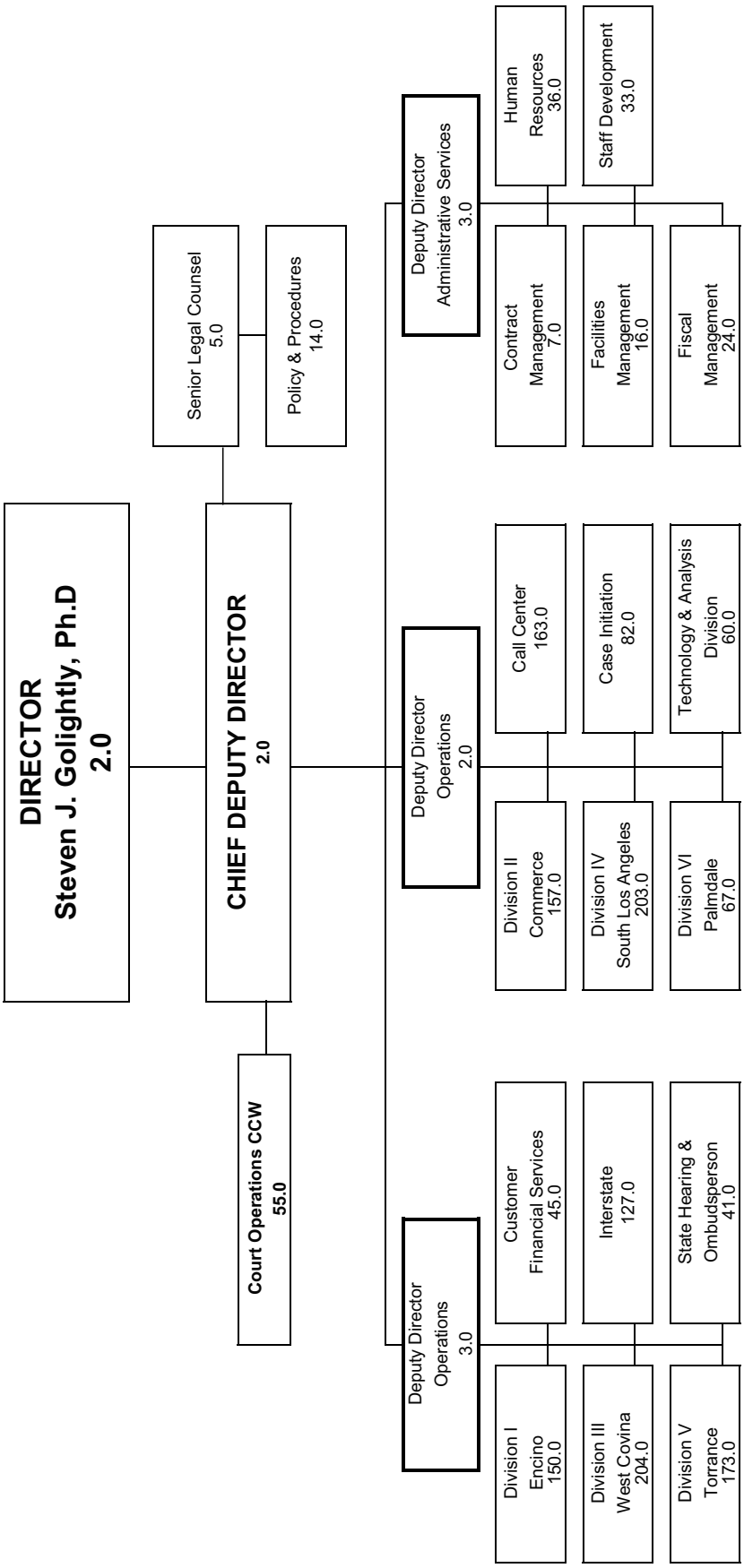
CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 92,972,797.04	$ 91,383,000	$ 91,946,000	$ 91,219,000	$ 91,219,000	$ (727,000)
CAFETERIA PLAN BENEFITS	18,664,796.58	19,879,000	19,337,000	20,021,000	20,021,000	684,000
DEFERRED COMPENSATION BENEFITS	3,167,458.03	1,842,000	2,994,000	2,246,000	2,246,000	(748,000)
EMPLOYEE GROUP INS - E/B	3,224,436.38	3,354,000	2,727,000	3,085,000	3,085,000	358,000
OTHER EMPLOYEE BENEFITS	242,030.00	248,000	261,000	243,000	243,000	(18,000)
RETIREMENT - EMP BENEFITS	22,855,858.52	23,779,000	24,970,000	24,050,000	24,050,000	(920,000)
WORKERS' COMPENSATION	3,193,560.03	3,263,000	3,503,000	3,392,000	3,392,000	(111,000)
TOTAL S & E B	144,320,936.58	143,748,000	145,738,000	144,256,000	144,256,000	(1,482,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,752,137.33	3,030,000	4,412,000	3,032,000	3,032,000	(1,380,000)
COMMUNICATIONS	109,489.00	117,000	119,000	113,000	113,000	(6,000)
COMPUTING-MAINFRAME	128,448.00	130,000	209,000	96,000	96,000	(113,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	59,305.59	106,000	302,000	50,000	50,000	(252,000)
COMPUTING-PERSONAL	80,867.10	101,000	18,000	80,000	80,000	62,000
HOUSEHOLD EXPENSE	23,104.59	25,000	0	27,000	27,000	27,000
INFORMATION TECHNOLOGY SERVICES	133,132.53	135,000	103,000	54,000	54,000	(49,000)
INSURANCE	52,274.84	55,000	324,000	56,000	56,000	(268,000)
MAINTENANCE - EQUIPMENT	182,933.81	192,000	180,000	165,000	165,000	(15,000)
MAINTENANCE--BUILDINGS & IMPRV	137,494.12	140,000	128,000	90,000	90,000	(38,000)
MEDICAL DENTAL & LAB SUPPLIES	3,478.46	6,000	0	6,000	6,000	6,000
MEMBERSHIPS	46,368.32	124,000	127,000	127,000	127,000	0
MISCELLANEOUS EXPENSE	26,436.83	48,000	18,000	15,000	15,000	(3,000)
OFFICE EXPENSE	589,374.87	600,000	1,296,000	600,000	600,000	(696,000)
PROFESSIONAL SERVICES	2,199,484.17	1,715,000	1,032,000	441,000	441,000	(591,000)
RENTS & LEASES - BLDG & IMPRV	9,668,027.57	9,872,000	10,021,000	10,045,000	10,045,000	24,000
RENTS & LEASES - EQUIPMENT	159,803.62	162,000	142,000	141,000	141,000	(1,000)
SMALL TOOLS & MINOR EQUIPMENT	208.39	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	13,481.54	14,000	9,000	3,000	3,000	(6,000)
TECHNICAL SERVICES	3,063,260.20	2,800,000	3,518,000	2,205,000	2,205,000	(1,313,000)
TELECOMMUNICATIONS	2,126,565.83	2,127,000	1,879,000	1,828,000	1,828,000	(51,000)
TRAINING	62,981.73	65,000	31,000	65,000	65,000	34,000
TRANSPORTATION AND TRAVEL	321,085.52	321,000	243,000	222,000	222,000	(21,000)
UTILITIES	55,313.84	57,000	49,000	65,000	65,000	16,000
TOTAL S & S	21,995,057.80	21,942,000	24,160,000	19,526,000	19,526,000	(4,634,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	245,147.67	76,000	71,000	67,000	67,000	(4,000)
RET-OTHER LONG TERM DEBT	1,999,318.68	2,439,000	2,806,000	2,269,000	2,269,000	(537,000)
TOTAL OTH CHARGES	2,244,466.35	2,515,000	2,877,000	2,336,000	2,336,000	(541,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	54,000	54,000	54,000
ELECTRONIC EQUIPMENT	182,433.04	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	182,433.04	0	0	54,000	54,000	54,000
TOTAL CAPITAL ASSETS	182,433.04	0	0	54,000	54,000	54,000

CHILD SUPPORT SERVICES DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
GROSS TOTAL	$ 168,742,893.77	$ 168,205,000	$ 172,775,000	$ 166,172,000	$ 166,172,000	$ (6,603,000)
INTRAFUND TRANSFERS	(100,199.11)	(125,000)	(125,000)	(106,000)	(106,000)	19,000
NET TOTAL	$ 168,642,694.66	$ 168,080,000	$ 172,650,000	$ 166,066,000	$ 166,066,000	$ (6,584,000)
REVENUE	168,587,947.70	167,437,000	171,833,000	166,043,000	166,043,000	(5,790,000)
NET COUNTY COST	$ 54,746.96	$ 643,000	$ 817,000	$ 23,000	$ 23,000	$ (794,000)
BUDGETED POSITIONS	1,797.0	1,796.0	1,796.0	1,674.0	1,674.0	(122.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 758.70	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL CHARGES-SVS	758.70	0	0	0	0	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	114,602,458.00	111,326,000	114,060,000	109,601,000	109,601,000	(4,459,000)
TOTAL I R - FEDERA	114,602,458.00	111,326,000	114,060,000	109,601,000	109,601,000	(4,459,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	50,144,905.00	50,638,000	50,771,000	49,899,000	49,899,000	(872,000)
TOTAL I R - STATE	50,144,905.00	50,638,000	50,771,000	49,899,000	49,899,000	(872,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	3,818,026.00	5,473,000	7,002,000	6,543,000	6,543,000	(459,000)
TOTAL MISC REV	3,818,026.00	5,473,000	7,002,000	6,543,000	6,543,000	(459,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS/CP	21,800.00	0	0	0	0	0
TOTAL OTH FIN SRCS	21,800.00	0	0	0	0	0
TOTAL REVENUE	$ 168,587,947.70	$ 167,437,000	$ 171,833,000	$ 166,043,000	$ 166,043,000	$ (5,790,000)

CHILD SUPPORT SERVICES DEPARTMENT

Fiscal Year 2011-12 Recommended Budget Positions = 1,674.0



Children and Family Services

Antonia Jiménez, Acting Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 647,429,272.91	$ 674,256,000	$ 662,475,000	$ 794,970,000	$ 653,990,000	$ (8,485,000)
SERVICES & SUPPLIES	186,733,227.42	224,399,000	232,835,000	242,328,000	226,035,000	(6,800,000)
OTHER CHARGES	842,726,612.10	872,040,000	912,209,000	921,765,000	921,696,000	9,487,000
CAPITAL ASSETS - EQUIPMENT	116,133.79	1,502,000	1,817,000	1,200,000	1,200,000	(617,000)
GROSS TOTAL	$1,677,005,246.22	$ 1,772,197,000	$ 1,809,336,000	$ 1,960,263,000	$ 1,802,921,000	$ (6,415,000)
INTRAFUND TRANSFERS	(2,836,799.84)	(25,876,000)	(9,372,000)	(8,731,000)	(8,731,000)	641,000
NET TOTAL	$1,674,168,446.38	$ 1,746,321,000	$ 1,799,964,000	$ 1,951,532,000	$ 1,794,190,000	$ (5,774,000)
REVENUE	1,376,230,810.53	1,385,109,000	1,426,566,000	1,439,093,000	1,420,886,000	(5,680,000)
NET COUNTY COST	$ 297,937,635.85	$ 361,212,000	$ 373,398,000	$ 512,439,000	$ 373,304,000	$ (94,000)
BUDGETED POSITIONS	7,389.0	7,323.0	7,323.0	8,715.0	7,355.0	32.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 647,429,272.91	$ 674,256,000	$ 662,475,000	$ 794,970,000	$ 653,990,000	$ (8,485,000)
SERVICES & SUPPLIES	183,326,513.42	219,825,000	228,261,000	237,087,000	220,794,000	(7,467,000)
OTHER CHARGES	30,973,879.88	31,251,000	32,449,000	33,560,000	33,560,000	1,111,000
CAPITAL ASSETS - EQUIPMENT	116,133.79	1,502,000	1,817,000	1,200,000	1,200,000	(617,000)
GROSS TOTAL	$ 861,845,800.00	$ 926,834,000	$ 925,002,000	$ 1,066,817,000	$ 909,544,000	$ (15,458,000)
INTRAFUND TRANSFERS	(1,463,249.26)	(628,000)	(628,000)	(553,000)	(553,000)	75,000
NET TOTAL	$ 860,382,550.74	$ 926,206,000	$ 924,374,000	$ 1,066,264,000	$ 908,991,000	$ (15,383,000)
REVENUE	616,376,693.27	652,174,000	653,263,000	656,525,000	644,352,000	(8,911,000)
NET COUNTY COST	$ 244,005,857.47	$ 274,032,000	$ 271,111,000	$ 409,739,000	$ 264,639,000	$ (6,472,000)
BUDGETED POSITIONS	7,389.0	7,323.0	7,323.0	8,715.0	7,355.0	32.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS), with public, private, and community partners, provides quality child welfare services and support so children grow up safe, healthy, educated, and with permanent families.

2011-12 Budget Message

The 2011-12 Recommended Budget for Administration reflects a $15.5 million decrease in gross appropriation and a $6.5 million decrease in net County cost (NCC). The decrease in NCC is primarily due to:

- The elimination of the Retirement Debt Services payment;
- The elimination of one-time funding associated with the transfer of the Department's Information Technology (IT) function to the Internal Services Department;
- The elimination of one-time carryover Productivity Investment Fund (PIF) grant funding for the Electronic System for Suspected Child Abuse Reports System (E-SCARS);
- The elimination of one-time funding for the Service Integration Project at two multi-agency integration sites; and
- A reduction in non-essential services and supplies required to address the County's projected structural deficit.

These decreases are partially offset by NCC increases due to:

- Funding for critically needed child safety and administrative support positions;
- Unavoidable operating cost increases; and
- An increase in employee benefits.

The Recommended Budget also reflects reductions in State funding for various programs including:

- Independent Living Program;
- Child Care Program; and
- Specialized Care Incentives and Assistance Program.

The Recommended Budget reflects additional positions as follows: 1) 1.0 position for the First District Education Pilot Project, fully offset by a federal Investing in Innovation (i3) grant from Children Youth and Family Collaborative; 2) 2.0 positions for California Partnership to Reduce Long-Term Foster Care, fully offset by a California Partner for Permanency Grant; 3) 3.0 part-time positions for Diligent Recruitment Program, fully offset by a federal grant from the Federal Children's Bureau Discretionary Grant and Cooperative Agreement Award entitled "Diligent Recruitment of Families for Children in the Foster Care System"; and 4) 26.0 positions for critically needed administrative support and program services, fully offset by Title IV-E Waiver revenue and Provisional Financing Uses reinvestment funds.

Critical/Strategic Planning Initiatives

The Recommended Budget will allow the Department to continue collaborative initiatives with the Chief Executive Office, other County departments and community partners to increase child safety, decrease timelines to permanence, reduce reliance on the use of out-of-home care, improve self-sufficiency of youth when they reach adulthood, improve child and family well-being, and increase organizational excellence.

Initiatives aimed at improving child safety include:

- Strengthening of the child protective emergency response system to increase the quality of investigations while redesigning and streamlining processes to help social workers focus on ensuring child safety and conducting investigations quickly and thoroughly. Revising the way policy changes are communicated to be more accessible, and improving training for new hires with an emphasis on field experiences and for social workers while in service using e-Learning tools, as well as Core Practice Model elements for emergency response;
- Improvement of quality assurance at the Child Protection Hotline and the quality of service delivery and resource availability at the Emergency Response Command Post after hours and on weekends;
- Implementation of a new SB 39 unit that will collaborate with the California Department of Social Services (CDSS), County Counsel, District Attorney's Office, Sheriff's Department and local law enforcement agencies to release legally mandated information on child abuse fatalities as required by federal and State law;
- Continuation of the Multi-Agency Response Team, which is a joint effort with the Sherriff's Department and other local law enforcement agencies, to rescue children from homes where drugs, gangs and weapons pose a threat to their safety; and
- Establishment of an Out-of-Home Care Investigation Section to strengthen the investigations of abuse and neglect allegations against County-contracted foster care providers.

Initiatives aimed at decreasing timelines to permanence include:

- Participation in the California Partnership to Reduce Long-Term Foster Care grant which is a four county five-year project, overseen by the CDSS, which will develop and implement model practices to prevent and reduce the number of African-American and Native American children languishing in foster care at disproportionate rates to the youth population in the County;

- Collaboration with the Department of Mental Health (DMH), Probation Department, and Los Angeles Gay and Lesbian Center, which also received a five-year federal Permanency Innovations Initiative Grant, to develop the Recognize, Intervene, Support, Empower Project to reduce long-term foster care for lesbian, gay, bisexual, transgender, and questioning youth;
- Participation in the Diligent Recruitment of Families for Children in the Foster Care System funded by grant funds from the U.S. Department of Health and Human Services Children's Bureau to promote the recruitment of resource families that will promote earlier permanency for children; and
- Development of the Core Practice Model elements necessary for continuing services for children and families with open cases, and expansion of the Quality Services Review quality improvement initiative, a joint project with DMH, to monitor the quality of child welfare social work practice and mental health services being provided to children jointly served by both departments.

Initiatives aimed at increasing well-being include:

- Implementation of Self-Sufficiency for all DCFS youth by partnering with other County departments and community advocates to develop an implementation plan for AB 12 (KinGAP and extending foster care to age 21), draft a Request for Proposal for a new Life Skills Contract, and collect data from youth for the National Youth in Transition Database;
- Development and implementation of Crossover Youth Practice Model in collaboration with the Probation Department, Georgetown University, Juvenile Court, DMH, Los Angeles County Office of Education, attorneys representing parties in both Dependency and Delinquency court, and law enforcement. The goals are to reduce the number of youth who crossover from the child welfare system to the juvenile justice system, improve outcomes for youth who are involved with both agencies or at risk for involvement, and reduce the time a youth is engaged in the juvenile justice system, promoting self sufficiency and long-term success in adulthood;
- Operation of Medical Hubs, a DCFS partnership with the Departments of Health Services and DMH to offer forensic, medical and mental health assessment services, 24 hours a day, 7 days a week to ensure safety, permanency and well-being for children;
- Continued expansion of the Enhanced Mental Health Service to Children and Youth collaboration with the DMH and community providers to ensure that all children entering foster care and in care receive timely screening, assessment and delivery of needed mental health services; and
- Expansion of the First District Education Pilot Project, which provides for collaborative tracking, assessment and delivery of educational services for children and youth to promote their educational outcomes and enhanced self-sufficiency at the time of their transition out of foster care.

The Department is participating in year four of the five-year Title IV-E Waiver Capped Allocation Demonstration Project (Waiver), which allows the Department to flexibly utilize funding for innovative practices, including: prevention efforts with community-based organizations; up-front assessments on high-risk cases for domestic violence, substance abuse and mental health issues; Permanency Planning Conferences for youth in extended care without identified permanency resources; and specialized Youth Permanency Units, serving high-need youth most at risk of leaving care without connections.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**925,002,000**	**628,000**	**653,263,000**	**271,111,000**	**7,323.0**
Collaborative Programs					
1. Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan): Reflects the elimination of funding for consultant contracts for the Board-approved Katie A. Strategic Plan.	(1,184,000)	--	18,000	(1,202,000)	--
New/Expanded Programs					
1. Emancipated Foster Youth Stipends (EYS): Reflects an increase in State funding for EYS.	639,000	--	639,000	--	--
2. Supportive and Therapeutic Options Program (STOP): Reflects an increase in State funding for STOP.	281,000	--	281,000	--	--
3. Enterprise Master Person Index (EMPI): Reflects funding for EMPI funded by a grant from the PIF.	112,000	--	112,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. First District Education Pilot Project: Reflects funding for 1.0 position associated with the First District Education Pilot funded by a four-year i3 grant from Children Youth and Family Collaborative.	110,000	--	110,000	--	1.0
5. California Partnership to Reduce Long-Term Foster Care: Reflects funding for the California Partnership to Reduce Long-Term Foster Care project, which includes 2.0 positions, and is funded by a five-year California Partner for Permanency Grant.	1,000,000	--	1,000,000	--	2.0
6. Diligent Recruitment Program: Reflects funding for 3.0 part-time positions and an evaluation consultant for the Diligent Recruitment Program funded by a five-year federal grant from the Federal Children's Bureau Discretionary Grant and Cooperative Agreement Award entitled "Diligent Recruitment of Families for Children in the Foster Care System."	400,000	--	400,000	--	3.0
7. Youth Development Services (YDS) / Independent Living Program (ILP): Reflects funding from a federal grant from the Office of Justice Program for YDS/ILP.	63,000	--	63,000	--	--
Curtailments					
1. Various Curtailments: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(6,345,000)	--	(4,304,000)	(2,041,000)	--
2. E-SCARS: Reflects the elimination of one-time carryover PIF grant funding for E-SCARS project.	(414,000)	--	--	(414,000)	--
3. Integration Project: Reflects the elimination of one-time funding to enhance the LACountyHelps.org website application to provide support for two multi-agency integration projects.	(278,000)	--	--	(278,000)	--
4. IT Transfer: Reflects the elimination of one-time funding associated with the transfer of departmental IT infrastructure functions to the Internal Services Department.	(5,581,000)	--	--	(5,581,000)	--
5. Child Care: Reflects a decrease in State funding for the Child Care Program.	(1,942,000)	--	(1,942,000)	--	--
6. ILP: Reflects a decrease in State funding for ILP.	(421,000)	--	(421,000)	--	--
7. Specialized Care Incentives and Assistance Program (SCIAP): Reflects a decrease in SCIAP funding due to a reduction in the State allocation.	(479,000)	--	(479,000)	--	--
8. Parents in Partnership (PIP): Reflects the elimination of funding from the Department of Public Social Services for PIP.	(75,000)	(75,000)	--	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	5,656,000	--	681,000	4,975,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	7,877,000	--	610,000	7,267,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(5,422,000)	--	(420,000)	(5,002,000)	--
4. Various Employee Benefits: Reflects reduction in one-time funding for various employee benefits from Waiver reinvestment funds in Provisional Financing Uses (PFU), which will be funded with ongoing Waiver revenue.	--	--	1,603,000	(1,603,000)	--
5. Quality Assurance/Quality Improvement (QA/QI): Reflects an increase to provide full-year funding for the QA/QI Katie A. positions.	210,000	--	--	210,000	--
6. Retirement Debt Services: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(22,589,000)	--	(17,085,000)	(5,504,000)	--
7. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	1,879,000	--	1,990,000	(111,000)	--
8. LTD: Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	156,000	--	108,000	48,000	--
9. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in the recently passed workers' compensation law.	514,000	--	358,000	156,000	--
10. Unemployment Insurance: Reflects a projected decrease in unemployment insurance costs based on historical experience.	(111,000)	--	--	(111,000)	--
11. Administrative Support: Reflects Waiver reinvestment funding from PFU and ongoing Waiver revenue for 14.0 positions for critically needed administrative support.	1,520,000	--	1,060,000	460,000	14.0
12. Child Welfare Services: Reflects Waiver reinvestment funding from PFU and ongoing Waiver revenue for 12.0 positions for critically needed program support.	1,463,000	--	945,000	518,000	12.0
13. Unavoidable Operating Costs: Reflects unavoidable operating cost increases primarily for services provided by other County departments, fully offset by the Waiver reinvestment funds.	7,619,000	--	5,314,000	2,305,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
14. Realignment Sales Tax Revenue: Reflects an increase in Realignment Sales Tax revenue.	--	--	457,000	(457,000)	--
15. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(116,000)	--	(9,000)	(107,000)	--
Total Changes	**(15,458,000)**	**(75,000)**	**(8,911,000)**	**(6,472,000)**	**32.0**
2011-12 Recommended Budget	**909,544,000**	**553,000**	**644,352,000**	**264,639,000**	**7,355.0**

Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for Generic workers and 12 for Emergency Response workers in order to ensure maximum services to children and families; 2) continue to increase staffing for administrative functions, including human resources, procurement, and fiscal operations, to strengthen the Department's internal processes, and 3) ensure adequate funding is available to accommodate the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 435,721,957.42	$ 447,999,000	$ 429,927,000	$ 541,376,000	$ 440,257,000	$ 10,330,000
CAFETERIA PLAN BENEFITS	71,108,770.96	75,887,000	75,825,000	104,377,000	81,896,000	6,071,000
DEFERRED COMPENSATION BENEFITS	11,454,724.77	6,517,000	12,314,000	10,144,000	6,988,000	(5,326,000)
EMPLOYEE GROUP INS - E/B	9,733,648.57	9,661,000	8,829,000	9,058,000	8,876,000	47,000
OTHER EMPLOYEE BENEFITS	966,797.64	942,000	956,000	967,000	956,000	0
RETIREMENT - EMP BENEFITS	103,370,896.74	117,333,000	116,990,000	110,900,000	96,869,000	(20,121,000)
WORKERS' COMPENSATION	15,072,476.81	15,917,000	17,634,000	18,148,000	18,148,000	514,000
TOTAL S & E B	647,429,272.91	674,256,000	662,475,000	794,970,000	653,990,000	(8,485,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	14,505,785.37	35,498,000	29,222,000	30,403,000	30,403,000	1,181,000
CLOTHING & PERSONAL SUPPLIES	188,076.36	205,000	205,000	205,000	205,000	0
COMMUNICATIONS	720,765.41	656,000	851,000	802,000	802,000	(49,000)
COMPUTING-MAINFRAME	2,979,930.38	1,874,000	3,352,000	2,220,000	2,220,000	(1,132,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	667,904.00	456,000	300,000	500,000	500,000	200,000
COMPUTING-PERSONAL	2,921,576.83	1,878,000	5,784,000	2,375,000	2,375,000	(3,409,000)
CONTRACTED PROGRAM SERVICES	34,685,779.17	40,362,000	42,746,000	60,832,000	44,539,000	1,793,000
FOOD	284,823.67	371,000	371,000	371,000	371,000	0
HOUSEHOLD EXPENSE	64,436.41	17,000	61,000	61,000	61,000	0
INFORMATION TECHNOLOGY SERVICES	3,356,597.74	3,222,000	4,951,000	3,845,000	3,845,000	(1,106,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	492,000	150,000	150,000	(342,000)
INSURANCE	136,341.15	125,000	125,000	155,000	155,000	30,000
MAINTENANCE - EQUIPMENT	506,143.52	480,000	645,000	645,000	645,000	0
MAINTENANCE--BUILDINGS & IMPRV	1,723,149.19	2,389,000	2,535,000	2,593,000	2,593,000	58,000
MEDICAL DENTAL & LAB SUPPLIES	55,616.62	51,000	71,000	56,000	56,000	(15,000)
MEMBERSHIPS	94,572.70	103,000	103,000	103,000	103,000	0
MISCELLANEOUS EXPENSE	460,361.46	518,000	676,000	676,000	676,000	0
OFFICE EXPENSE	4,053,647.83	4,050,000	4,968,000	4,180,000	4,180,000	(788,000)
PROFESSIONAL SERVICES	38,707,891.09	40,920,000	40,379,000	39,094,000	39,094,000	(1,285,000)
PUBLICATIONS & LEGAL NOTICE	43,350.00	43,000	65,000	65,000	65,000	0
RENTS & LEASES - BLDG & IMPRV	28,740,228.74	37,249,000	37,249,000	37,249,000	37,249,000	0
RENTS & LEASES - EQUIPMENT	539,097.20	506,000	506,000	506,000	506,000	0
SMALL TOOLS & MINOR EQUIPMENT	37,275.90	4,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	96,742.24	173,000	128,000	109,000	109,000	(19,000)
TECHNICAL SERVICES	6,029,527.01	6,746,000	7,209,000	7,202,000	7,202,000	(7,000)
TELECOMMUNICATIONS	11,516,563.09	9,840,000	12,040,000	9,537,000	9,537,000	(2,503,000)
TRAINING	11,296,226.75	12,790,000	13,145,000	13,283,000	13,283,000	138,000
TRANSPORTATION AND TRAVEL	16,647,700.81	16,756,000	17,484,000	17,229,000	17,229,000	(255,000)
UTILITIES	2,266,402.78	2,543,000	2,590,000	2,633,000	2,633,000	43,000
TOTAL S & S	183,326,513.42	219,825,000	228,261,000	237,087,000	220,794,000	(7,467,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,288,311.21	1,597,000	2,996,000	5,996,000	5,996,000	3,000,000
RET-OTHER LONG TERM DEBT	6,621,969.93	6,097,000	5,868,000	6,217,000	6,217,000	349,000
SUPPORT & CARE OF PERSONS	21,063,598.74	23,557,000	23,585,000	21,347,000	21,347,000	(2,238,000)
TOTAL OTH CHARGES	30,973,879.88	31,251,000	32,449,000	33,560,000	33,560,000	1,111,000

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	1,152,000	1,467,000	50,000	50,000	(1,417,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	200,000	200,000	1,000,000	1,000,000	800,000
VEHICLES & TRANSPORTATION EQUIPMENT	116,133.79	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	116,133.79	1,502,000	1,817,000	1,200,000	1,200,000	(617,000)
TOTAL CAPITAL ASSETS	116,133.79	1,502,000	1,817,000	1,200,000	1,200,000	(617,000)
GROSS TOTAL	$ 861,845,800.00	$ 926,834,000	$ 925,002,000	$ 1,066,817,000	$ 909,544,000	$ (15,458,000)
INTRAFUND TRANSFERS	(1,463,249.26)	(628,000)	(628,000)	(553,000)	(553,000)	75,000
NET TOTAL	$ 860,382,550.74	$ 926,206,000	$ 924,374,000	$ 1,066,264,000	$ 908,991,000	$ (15,383,000)
REVENUE	616,376,693.27	652,174,000	653,263,000	656,525,000	644,352,000	(8,911,000)
NET COUNTY COST	$ 244,005,857.47	$ 274,032,000	$ 271,111,000	$ 409,739,000	$ 264,639,000	$ (6,472,000)
BUDGETED POSITIONS	7,389.0	7,323.0	7,323.0	8,715.0	7,355.0	32.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
ADOPTION FEES	$ 732,653.50	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CALIFORNIA CHILDRENS SERVICES	112.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	85,418.22	0	0	0	0	0
TOTAL CHARGES-SVS	818,183.72	650,000	650,000	650,000	650,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	2,279,749.99	2,381,000	2,381,000	3,904,000	3,904,000	1,523,000
FEDERAL - PUB ASSIST - ADMIN	356,460,945.00	388,371,000	388,605,000	395,916,000	383,743,000	(4,862,000)
TOTAL I R - FEDERA	358,740,694.99	390,752,000	390,986,000	399,820,000	387,647,000	(3,339,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	108,249.03	0	0	0	0	0
STATE - PUB ASSIST - ADMIN	235,461,255.00	239,063,000	239,918,000	233,777,000	233,777,000	(6,141,000)
STATE-REALIGNMENT REVENUE	19,963,366.01	19,880,000	19,880,000	20,337,000	20,337,000	457,000
TOTAL I R - STATE	255,532,870.04	258,943,000	259,798,000	254,114,000	254,114,000	(5,684,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,268,140.75	1,829,000	1,829,000	1,829,000	1,829,000	0
OTHER SALES	120.00	0	0	0	0	0
TOTAL MISC REV	1,268,260.75	1,829,000	1,829,000	1,829,000	1,829,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	16,683.77	0	0	0	0	0
TRANSFERS IN	0.00	0	0	112,000	112,000	112,000
TOTAL OTH FIN SRCS	16,683.77	0	0	112,000	112,000	112,000
TOTAL REVENUE	$ 616,376,693.27	$ 652,174,000	$ 653,263,000	$ 656,525,000	$ 644,352,000	$ (8,911,000)

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 3,406,714.00	$ 4,574,000	$ 4,574,000	$ 5,241,000	$ 5,241,000	$ 667,000
OTHER CHARGES	811,752,732.22	840,789,000	879,760,000	888,205,000	888,136,000	8,376,000
GROSS TOTAL	$ 815,159,446.22	$ 845,363,000	$ 884,334,000	$ 893,446,000	$ 893,377,000	$ 9,043,000
INTRAFUND TRANSFERS	(1,373,550.58)	(25,248,000)	(8,744,000)	(8,178,000)	(8,178,000)	566,000
NET TOTAL	$ 813,785,895.64	$ 820,115,000	$ 875,590,000	$ 885,268,000	$ 885,199,000	$ 9,609,000
REVENUE	759,854,117.26	732,935,000	773,303,000	782,568,000	776,534,000	3,231,000
NET COUNTY COST	$ 53,931,778.38	$ 87,180,000	$ 102,287,000	$ 102,700,000	$ 108,665,000	$ 6,378,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Children and Family Services-Assistance Budget funds programs to: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) provide for seriously emotionally disturbed children who require services as part of an Individualized Education Plan; 3) aid prospective adoptive parents in meeting the additional expenses of special needs children; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children.

2011-12 Budget Message

The 2011-12 Recommended Budget for Assistance Payments reflects an overall $6.4 million increase in net County cost (NCC) primarily due to: 1) an increase of $7.0 million in funding for the Tier II Wraparound case costs included in the Board-approved Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan) for children who need intensive mental health services; 2) a projected $6.6 million increase in caseloads and/or case costs consisting of $3.5 million in Adoptions Assistance, and $3.1 million in Emergency Assistance; 3) a projected $6.8 million increase due to the implementation of AB12 which will extend foster care services to youth from 18 to 21 years of age; and 4) a projected $1.1 million as a result of California Necessities Index (CNI) rate increase for Group Homes consisting of $0.8 million in Title IV-E Waiver Capped Allocation Demonstration Project (Waiver) and $0.3 million in non Title IV-E Waiver programs. The NCC increases are partially offset by: 1) a projected $3.7 million decrease in caseload and/or case cost in Waiver Foster Care assistance payments; 2) a projected $9.5 million decrease in General Relief Ineligible (GRI) due to projected caseload reductions and the implementation of AB12; and 3) a projected $1.6 million decrease in Seriously Emotionally Disturbed (SED) due to projected caseload reductions; and 4) a $0.3 million increase in Realignment Sales Tax revenue.

Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies under the Waiver to ensure safety, stability and permanency for children under its care. The efficiencies as a result of the strategic changes are projected to reduce Foster Care costs. The three key areas that are projected to affect the assistance costs include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families to enable the children to safely remain in their home or achieve timely permanency.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**884,334,000**	**8,744,000**	**773,303,000**	**102,287,000**	**0.0**
Program Changes					
1. Foster Care-Waiver: Reflects a reduction in Waiver assistance programs appropriation and revenues due to a projected reduction in caseload partially offset by a projected increase in case costs and a 1.81 percent Group Home CNI rate increase.	(5,854,000)	--	(2,967,000)	(2,887,000)	--
2. Katie A. Strategic Plan: Reflects an increase in appropriation to fund the Tier II Wraparound case rates included in the Board-approved Katie A. Strategic Plan.	7,031,000	--	--	7,031,000	--
3. Emergency Assistance-Foster Care: Reflects an increase in appropriation due to a projected increase in caseload and case costs.	9,717,000	--	6,641,000	3,076,000	--
4. General Relief Ineligible (GRI): Reflects a decrease in appropriation due to a projected decrease in caseload.	(541,000)	--	--	(541,000)	--
5. GRI: Reflects a decrease in appropriation due to the implementation of AB12.	(8,852,000)	--	--	(8,852,000)	--
6. Foster Care Non-Waiver: Reflects an increase in appropriation with the associated revenue due to the implementation of AB12.	16,040,000	--	9,358,000	6,682,000	--
7. Seriously Emotionally Disturbed (SED): Reflects a decrease in appropriation due to a projected decrease in caseload partially offset by a 1.81 percent Group Home CNI rate increase.	(2,324,000)	--	(929,000)	(1,395,000)	--
8. Adoption Assistance Program: Reflects a decrease in appropriation due to a projected decrease in caseload, partially offset by the Federal Medical Assistance Percentages reimbursement rate reversal back to 50 percent, an increase in Realignment Sales Tax revenue and an increase in case costs.	(3,004,000)	--	(6,221,000)	3,217,000	--
9. Kinship Guardianship Assistance Payments: Reflects a 5.1 percent decrease in appropriation due to a projected 8.7 percent decrease in caseloads.	(2,604,000)	--	(2,651,000)	47,000	--
10. Promoting Safe and Stable Families: Reflects a decrease in appropriation and intrafund transfer from the Department of Public Social Services due to the expiration of the Emergency Contingency Fund.	(566,000)	(566,000)	--	--	--
Total Changes	**9,043,000**	**(566,000)**	**3,231,000**	**6,378,000**	**0.0**
2011-12 Recommended Budget	**893,377,000**	**8,178,000**	**776,534,000**	**108,665,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 3,406,714.00	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
PROFESSIONAL SERVICES	0.00	1,462,000	1,462,000	2,129,000	2,129,000	667,000
TOTAL S & S	3,406,714.00	4,574,000	4,574,000	5,241,000	5,241,000	667,000
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	811,752,732.22	840,789,000	879,760,000	888,205,000	888,136,000	8,376,000
TOTAL OTH CHARGES	811,752,732.22	840,789,000	879,760,000	888,205,000	888,136,000	8,376,000
GROSS TOTAL	$ 815,159,446.22	$ 845,363,000	$ 884,334,000	$ 893,446,000	$ 893,377,000	$ 9,043,000
INTRAFUND TRANSFERS	(1,373,550.58)	(25,248,000)	(8,744,000)	(8,178,000)	(8,178,000)	566,000
NET TOTAL	$ 813,785,895.64	$ 820,115,000	$ 875,590,000	$ 885,268,000	$ 885,199,000	$ 9,609,000
REVENUE	759,854,117.26	732,935,000	773,303,000	782,568,000	776,534,000	3,231,000
NET COUNTY COST	$ 53,931,778.38	$ 87,180,000	$ 102,287,000	$ 102,700,000	$ 108,665,000	$ 6,378,000
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FED AID - PUB ASSIST PROGRAM	$ 249,317,548.55	$ 262,007,000	$ 275,744,000	$ 293,805,000	$ 269,033,000	$ (6,711,000)
FEDERAL - OTHER	55,506,164.00	0	0	0	0	0
FEDERAL - PUB ASSIST - ADMIN	9,785,020.00	8,807,000	8,807,000	8,807,000	8,807,000	0
TOTAL I R - FEDERA	314,608,732.55	270,814,000	284,551,000	302,612,000	277,840,000	(6,711,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	21,763,692.00	15,209,000	8,075,000	8,075,000	8,075,000	0
STATE - PUB ASSIST - ADMIN	11,191,588.28	10,838,000	10,838,000	10,838,000	10,838,000	0
STATE AID - PUB ASSIST PROGRAM	247,792,178.68	269,019,000	298,398,000	289,602,000	308,157,000	9,759,000
STATE-REALIGNMENT REVENUE	163,346,351.00	166,376,000	170,762,000	170,762,000	171,080,000	318,000
TOTAL I R - STATE	444,093,809.96	461,442,000	488,073,000	479,277,000	498,150,000	10,077,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,151,574.75	679,000	679,000	679,000	544,000	(135,000)
TOTAL MISC REV	1,151,574.75	679,000	679,000	679,000	544,000	(135,000)
TOTAL REVENUE	$ 759,854,117.26	$ 732,935,000	$ 773,303,000	$ 782,568,000	$ 776,534,000	$ 3,231,000

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 252,438,884.25	$ 253,663,000	$ 262,762,000	$ 259,759,000	$ 259,758,000	$ (3,004,000)
GROSS TOTAL	$ 252,438,884.25	$ 253,663,000	$ 262,762,000	$ 259,759,000	$ 259,758,000	$ (3,004,000)
NET TOTAL	$ 252,438,884.25	$ 253,663,000	$ 262,762,000	$ 259,759,000	$ 259,758,000	$ (3,004,000)
REVENUE	232,418,203.88	231,420,000	240,567,000	234,028,000	234,346,000	(6,221,000)
NET COUNTY COST	$ 20,020,680.37	$ 22,243,000	$ 22,195,000	$ 25,731,000	$ 25,412,000	$ 3,217,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 3,111,714.00	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
GROSS TOTAL	$ 3,111,714.00	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
NET TOTAL	$ 3,111,714.00	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 3,112,000	$ 0
REVENUE	3,111,602.00	3,112,000	3,112,000	3,112,000	3,112,000	0
NET COUNTY COST	$ 112.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 295,000.00	$ 1,462,000	$ 1,462,000	$ 2,129,000	$ 2,129,000	$ 667,000
OTHER CHARGES	407,034,553.20	433,727,000	457,491,000	474,365,000	474,365,000	16,874,000
GROSS TOTAL	$ 407,329,553.20	$ 435,189,000	$ 458,953,000	$ 476,494,000	$ 476,494,000	$ 17,541,000
INTRAFUND TRANSFERS	(1,265,109.26)	(678,000)	(678,000)	(678,000)	(678,000)	0
NET TOTAL	$ 406,064,443.94	$ 434,511,000	$ 458,275,000	$ 475,816,000	$ 475,816,000	$ 17,541,000
REVENUE	422,545,872.71	412,404,000	429,282,000	442,448,000	442,314,000	13,032,000
NET COUNTY COST	$ (16,481,428.77)	$ 22,107,000	$ 28,993,000	$ 33,368,000	$ 33,502,000	$ 4,509,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 52,472,148.76	$ 50,930,000	$ 53,258,000	$ 50,722,000	$ 50,654,000	$ (2,604,000)
GROSS TOTAL	$ 52,472,148.76	$ 50,930,000	$ 53,258,000	$ 50,722,000	$ 50,654,000	$ (2,604,000)
NET TOTAL	$ 52,472,148.76	$ 50,930,000	$ 53,258,000	$ 50,722,000	$ 50,654,000	$ (2,604,000)
REVENUE	40,910,896.00	39,845,000	41,872,000	45,439,000	39,221,000	(2,651,000)
NET COUNTY COST	$ 11,561,252.76	$ 11,085,000	$ 11,386,000	$ 5,283,000	$ 11,433,000	$ 47,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 58,487,335.62	$ 57,916,000	$ 57,916,000	$ 57,350,000	$ 57,350,000	$ (566,000)
GROSS TOTAL	$ 58,487,335.62	$ 57,916,000	$ 57,916,000	$ 57,350,000	$ 57,350,000	$ (566,000)
INTRAFUND TRANSFERS	(108,441.32)	(566,000)	(566,000)	0	0	566,000
NET TOTAL	$ 58,378,894.30	$ 57,350,000	$ 57,350,000	$ 57,350,000	$ 57,350,000	$ 0
REVENUE	21,294,079.67	29,605,000	29,605,000	29,605,000	29,605,000	0
NET COUNTY COST	$ 37,084,814.63	$ 27,745,000	$ 27,745,000	$ 27,745,000	$ 27,745,000	$ 0

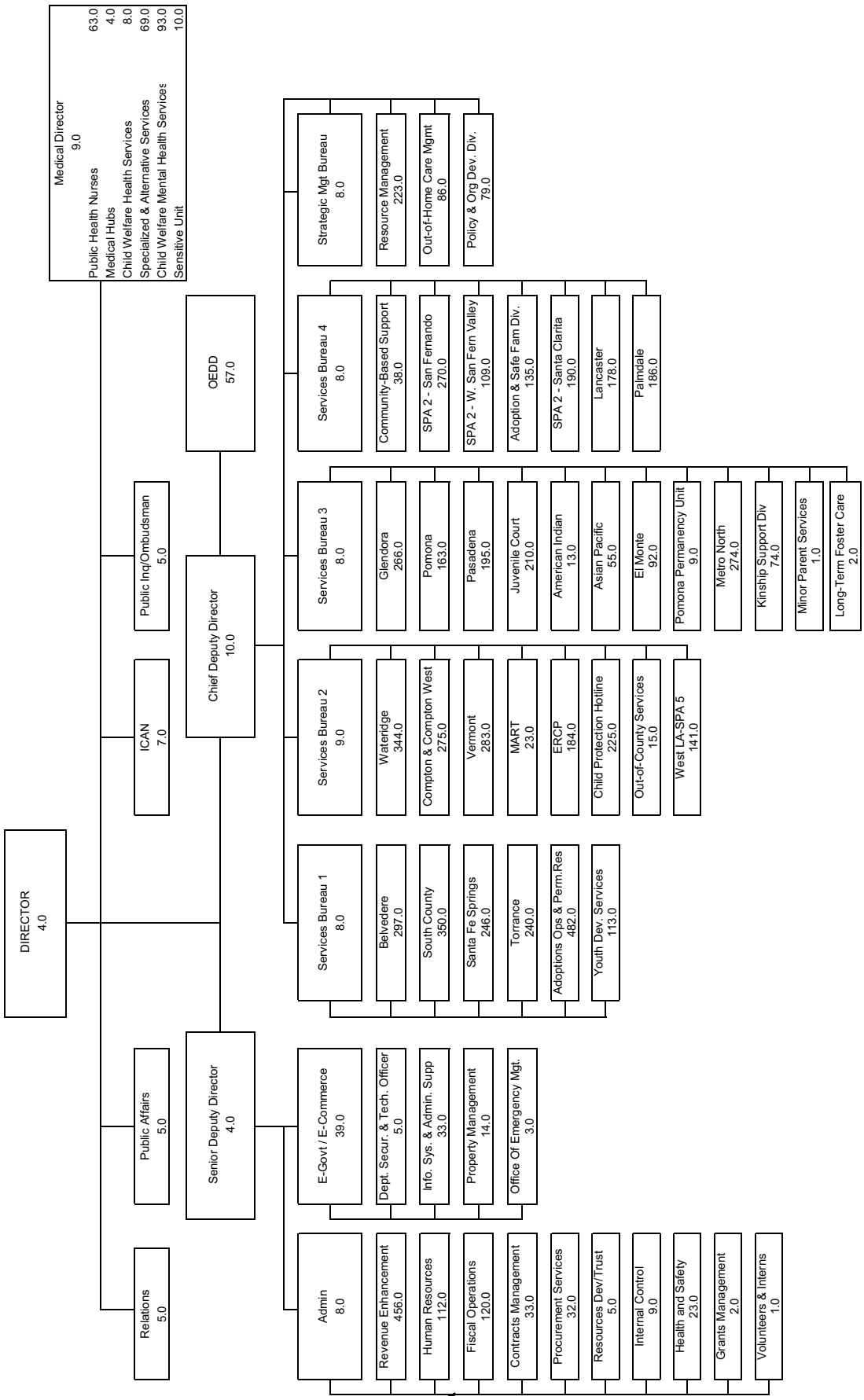
FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Seriously Emotionally Disturbed Children Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 41,319,810.39	$ 44,553,000	$ 48,333,000	$ 46,009,000	$ 46,009,000	$ (2,324,000)
GROSS TOTAL	$ 41,319,810.39	$ 44,553,000	$ 48,333,000	$ 46,009,000	$ 46,009,000	$ (2,324,000)
INTRAFUND TRANSFERS	0.00	(24,004,000)	(7,500,000)	(7,500,000)	(7,500,000)	0
NET TOTAL	$ 41,319,810.39	$ 20,549,000	$ 40,833,000	$ 38,509,000	$ 38,509,000	$ (2,324,000)
REVENUE	39,573,463.00	16,549,000	28,865,000	27,936,000	27,936,000	(929,000)
NET COUNTY COST	$ 1,746,347.39	$ 4,000,000	$ 11,968,000	$ 10,573,000	$ 10,573,000	$ (1,395,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

DEPARTMENT OF CHILDREN AND FAMILY SERVICES
Antonia Jiménez, Acting Director
Fiscal Year 2011-12 Recommended Budget Positions = 7,355.0



Community and Senior Services

Cynthia D. Banks, Director

Community and Senior Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 42,553,458.27	$ 43,606,000	$ 45,173,000	$ 50,777,000	$ 48,899,000	$ 3,726,000
SERVICES & SUPPLIES	107,177,416.57	63,095,000	96,089,000	94,193,000	75,890,000	(20,199,000)
OTHER CHARGES	693,371.16	413,000	424,000	459,000	453,000	29,000
CAPITAL ASSETS - EQUIPMENT	11,364.46	181,000	231,000	80,000	70,000	(161,000)
GROSS TOTAL	$ 150,435,610.46	$ 107,295,000	$ 141,917,000	$ 145,509,000	$ 125,312,000	$ (16,605,000)
INTRAFUND TRANSFERS	(47,438,187.70)	(29,274,000)	(30,185,000)	(31,292,000)	(31,292,000)	(1,107,000)
NET TOTAL	$ 102,997,422.76	$ 78,021,000	$ 111,732,000	$ 114,217,000	$ 94,020,000	$ (17,712,000)
REVENUE	84,883,930.53	60,294,000	92,939,000	76,056,000	74,901,000	(18,038,000)
NET COUNTY COST	$ 18,113,492.23	$ 17,727,000	$ 18,793,000	$ 38,161,000	$ 19,119,000	$ 326,000
BUDGETED POSITIONS	504.0	542.0	542.0	573.0	553.0	11.0

Community and Senior Services - Administration Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 42,553,458.27	$ 43,606,000	$ 45,173,000	$ 50,777,000	$ 48,899,000	$ 3,726,000
SERVICES & SUPPLIES	15,434,561.68	16,595,000	21,296,000	21,335,000	16,987,000	(4,309,000)
OTHER CHARGES	693,371.16	413,000	424,000	459,000	453,000	29,000
CAPITAL ASSETS - EQUIPMENT	11,364.46	181,000	231,000	80,000	70,000	(161,000)
GROSS TOTAL	$ 58,692,755.57	$ 60,795,000	$ 67,124,000	$ 72,651,000	$ 66,409,000	$ (715,000)
INTRAFUND TRANSFERS	(28,513,512.21)	(29,045,000)	(29,885,000)	(30,992,000)	(30,992,000)	(1,107,000)
NET TOTAL	$ 30,179,243.36	$ 31,750,000	$ 37,239,000	$ 41,659,000	$ 35,417,000	$ (1,822,000)
REVENUE	15,346,230.65	14,356,000	18,779,000	16,631,000	16,631,000	(2,148,000)
NET COUNTY COST	$ 14,833,012.71	$ 17,394,000	$ 18,460,000	$ 25,028,000	$ 18,786,000	$ 326,000
BUDGETED POSITIONS	504.0	542.0	542.0	573.0	553.0	11.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost (NCC) increase of $0.32 million due primarily to the merger of the Department of Consumer Affairs under the structural umbrella of CSS. This merger resulted in overall efficiency savings of $0.51 million and the elimination of 4.0 budgeted positions from the merged department. The budget includes $0.13 million in funding for employee benefit increases; and $0.93 million increase in intrafund transfer from the Department of Public Social Services (DPSS) for health related services for eligible seniors and dependent adults. The recent implementation of a new Adult Protective Services (APS) case tracking system will allow social workers to better track claimable health related services to eligible clients. The budget also incorporates $0.22 million to implement a "door-to-door" transportation assistance program for seniors and a job access and reverse commute needs assessment study for a portal-to-portal transportation pilot program to enhance transportation access to welfare recipients and eligible low-income individuals; and $0.39 million in pass-through funding from the County general fund to continue the collaborative University of California Cooperative Extension program which provides training and programs in agriculture, gardening, nutrition, and the 4-H Youth Development program for County residents.

The budget also reflects the elimination of $3.61 million in American Recovery and Reinvestment Act (ARRA) dollars and the deletion of 37.0 budgeted positions for the Workforce Investment Act (WIA) program; $2.18 million in intrafund transfer from DPSS for administrative activities for the Temporary Aid to Needy Families (TANF) ARRA Emergency Contingency Fund (ECF) Summer Youth Employment Program (SYEP); $0.85 million in one-time funding for security guard services at community and senior centers; $2.50 million in Utility Users Tax (UUT) Cy Pres funding for service center repairs and the Community Development Commission's Whittier Resource Center project. The budget eliminates $0.20 million for the California Clean Energy Workforce Training Program and Alternative and Renewable Fuel and Vehicle Technology Workforce Development Program training collaboration with the Los Angeles Community College District; and $1.06 million to address the County's projected structural deficit for fiscal year (FY) 2011-12 resulting in the reduction of 3.0 budgeted positions, various services and supplies expenditures, partially offset with additional federal funding associated with the integration of service centers with the APS program.

During FY 2011-12, CSS will continue to achieve greater efficiencies through the use of technology and strategies that leverage federal and State revenue to support the growth of its programs. CSS will aggressively collect service data to maximize revenue opportunities. Every effort will be made to collaborate with funding partners on projects that enable the Department to leverage revenue and reduce NCC.

Critical/Strategic Planning Initiatives

- Promote sound, prudent, and transparent fiscal policies and processes that help ensure maintenance of critical programs and services.
- Enhance economic and social outcomes through integrated services and best practices.
- Implement human capital best practices to enhance the recruitment, development, retention and well-being of qualified County employees.
- Develop and implement client-centered approaches through integrated services and best practices.
- Maximize the effectiveness of processes, structures and operations to support timely delivery of customer-oriented and efficient public services.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**67,124,000**	**29,885,000**	**18,779,000**	**18,460,000**	**542.0**
Efficiencies					
1. Department of Consumer Affairs (DCA) Merger: Reflects the merger of DCA within CSS.	7,029,000	284,000	2,542,000	4,203,000	53.0
2. APS: Reflects an increase in health related intrafund transfer from DPSS. The recent implementation of a new APS Case Management System will allow social workers to better track claimable health related services to eligible clients. Also reflects the deletion of 2.0 clerical positions attributable to these increased efficiencies.	935,000	935,000	--	--	(2.0)
Collaborative Programs					
1. Aging and Adult Services: Reflects funding from the Los Angeles Metropolitan Transportation Authority (LAMTA) for the administration of the New Freedom Program for a "Door-to-Door Assistance Transportation Pilot Program."	93,000	--	93,000	--	--
2. Employment and Training: Reflects funding from the LAMTA for the administration of the Job Access and Reverse Commute (JARC) needs assessment study for a Portal-to-Portal Transportation Pilot Program.	131,000	--	131,000	--	--
Curtailments					
1. Employment and Training: Reflects the elimination of the WIA ARRA funding partially offset by a slight increase in WIA formula funding. The loss of one-time ARRA dollars will result in the deletion of 37.0 budgeted positions.	(3,614,000)	--	(3,614,000)	--	(37.0)
2. Employment and Training: Reflects the elimination of one-time funding from the TANF ARRA ECF for the SYEP.	(2,180,000)	(2,180,000)	--	--	--
3. Employment and Training: Reflects the elimination of one-time funding for the California Clean Energy Workforce Training Program and Alternative and Renewable Fuel and Vehicle Technologies Workforce Development Program.	(201,000)	--	(201,000)	--	--
4. UUT Cy Pres: Reflects elimination of one-time UUT Cy Pres funding for service center repairs and the Community Development Commission's Whittier Resource Center project.	(2,549,000)	--	--	(2,549,000)	--
5. Community and Senior Centers: Reflects the elimination of one-time funding for security guards at 10 centers.	(850,000)	--	--	(850,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Community and Senior Services: Reflects the deletion of 1.0 community services counselor from the Office of Ombudsman; 1.0 senior human relations consultant from the Human Relation Branch; 1.0 nutritionist II from the Aging and Adult Services Branch; and reductions in various services and supplies expenditures. The community services counselor incumbent will be redeployed to another assignment. Also reflects additional federal funding from the integration of service centers with the APS program. These actions are needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(851,000)	--	206,000	(1,057,000)	(3.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases for various employee benefits and health insurance subsidies.	387,000	--	--	387,000	--
2. UC Cooperative Extension Program: Reflects pass-through funding for the UC Cooperative Extension Program.	135,000	--	--	135,000	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(1,581,000)	--	(1,290,000)	(291,000)	--
4. Retiree Health Insurance: Reflects the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earning to subsidize retiree insurance costs.	(62,000)	--	--	(62,000)	--
5. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	20,000	--	4,000	16,000	--
6. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(177,000)	--	(129,000)	(48,000)	--
7. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	552,000	--	110,000	442,000	--
8. Miscellaneous Appropriation/Intrafund Transfer Adjustments: Reflects an adjustment of appropriation and intrafund transfer funding from the DPSS to reflect current projections.	2,068,000	2,068,000	--	--	--
Total Changes	**(715,000)**	**1,107,000**	**(2,148,000)**	**326,000**	**11.0**
2011-12 Recommended Budget	**66,409,000**	**30,992,000**	**16,631,000**	**18,786,000**	**553.0**

Unmet Needs

The Department is requesting $1.55 million for critically needed repairs to 11 community center and three senior center; $0.85 million to cover ongoing security costs at ten centers; $0.58 million to cover costs associated with operating a new community center in Montebello; $1.5 million for the Summer Youth Employment Program; $0.37 million to purchase an automation system for each center to enable the Department to collect service data and maximize revenue; $0.15 million to replace the Department's existing computers; funds (to be determined) to cover costs associated with operating a new community center in Torrance; and $0.17 million for the consumer affairs fraud notification program to continue providing counseling and case investigation for homeowners at risk of losing their homes.

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 28,423,528.86	$ 28,762,000	$ 29,901,000	$ 33,835,000	$ 32,297,000	$ 2,396,000
CAFETERIA PLAN BENEFITS	4,678,561.07	5,299,000	4,734,000	6,133,000	6,523,000	1,789,000
DEFERRED COMPENSATION BENEFITS	796,700.52	803,000	715,000	543,000	616,000	(99,000)
EMPLOYEE GROUP INS - E/B	1,005,130.41	847,000	867,000	997,000	1,064,000	197,000
OTHER EMPLOYEE BENEFITS	80,256.00	73,000	77,000	93,000	100,000	23,000
RETIREMENT - EMP BENEFITS	6,791,757.85	7,037,000	8,104,000	8,308,000	7,288,000	(816,000)
WORKERS' COMPENSATION	777,523.56	785,000	775,000	868,000	1,011,000	236,000
TOTAL S & E B	42,553,458.27	43,606,000	45,173,000	50,777,000	48,899,000	3,726,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,211,027.34	1,239,000	919,000	915,000	1,067,000	148,000
COMMUNICATIONS	151,957.00	172,000	152,000	152,000	161,000	9,000
COMPUTING-MAINFRAME	712.00	1,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	302,783.00	343,000	171,000	171,000	171,000	0
COMPUTING-PERSONAL	1,563,193.69	1,670,000	1,670,000	1,820,000	1,670,000	0
CONTRACTED PROGRAM SERVICES	1,672,274.40	1,675,000	1,690,000	1,592,000	3,701,000	2,011,000
FOOD	47,516.54	50,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	19,563.95	20,000	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	1,210,767.04	1,154,000	5,322,000	6,112,000	1,365,000	(3,957,000)
INSURANCE	9,305.05	9,000	15,000	15,000	23,000	8,000
MAINTENANCE - EQUIPMENT	16,039.42	22,000	30,000	30,000	55,000	25,000
MAINTENANCE--BUILDINGS & IMPRV	2,006,352.68	2,923,000	3,878,000	3,060,000	1,673,000	(2,205,000)
MEDICAL DENTAL & LAB SUPPLIES	0.00	0	1,000	0	0	(1,000)
MEMBERSHIPS	52,909.00	53,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	249,209.49	85,000	193,000	213,000	219,000	26,000
OFFICE EXPENSE	118,610.96	133,000	308,000	308,000	362,000	54,000
PROFESSIONAL SERVICES	2,039,802.47	1,659,000	1,387,000	1,387,000	1,496,000	109,000
PUBLICATIONS & LEGAL NOTICE	19,774.78	47,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,241,175.40	1,350,000	1,118,000	1,118,000	1,129,000	11,000
RENTS & LEASES - EQUIPMENT	427,321.05	427,000	335,000	335,000	335,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,262.07	0	29,000	29,000	29,000	0
TECHNICAL SERVICES	660,221.28	1,062,000	1,494,000	1,494,000	659,000	(835,000)
TELECOMMUNICATIONS	1,260,621.36	1,261,000	995,000	995,000	1,128,000	133,000
TRAINING	35,091.33	25,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	405,856.30	405,000	519,000	519,000	532,000	13,000
UTILITIES	710,214.08	810,000	756,000	756,000	898,000	142,000
TOTAL S & S	15,434,561.68	16,595,000	21,296,000	21,335,000	16,987,000	(4,309,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	325,869.27	90,000	44,000	125,000	98,000	54,000
RET-OTHER LONG TERM DEBT	367,217.00	322,000	378,000	332,000	353,000	(25,000)
TAXES & ASSESSMENTS	284.89	1,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	693,371.16	413,000	424,000	459,000	453,000	29,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	11,364.46	0	0	0	0	0

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	181,000	231,000	80,000	70,000	(161,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	11,364.46	181,000	231,000	80,000	70,000	(161,000)
TOTAL CAPITAL ASSETS	11,364.46	181,000	231,000	80,000	70,000	(161,000)
GROSS TOTAL	$ 58,692,755.57	$ 60,795,000	$ 67,124,000	$ 72,651,000	$ 66,409,000	$ (715,000)
INTRAFUND TRANSFERS	(28,513,512.21)	(29,045,000)	(29,885,000)	(30,992,000)	(30,992,000)	(1,107,000)
NET TOTAL	$ 30,179,243.36	$ 31,750,000	$ 37,239,000	$ 41,659,000	$ 35,417,000	$ (1,822,000)
REVENUE	15,346,230.65	14,356,000	18,779,000	16,631,000	16,631,000	(2,148,000)
NET COUNTY COST	$ 14,833,012.71	$ 17,394,000	$ 18,460,000	$ 25,028,000	$ 18,786,000	$ 326,000
BUDGETED POSITIONS	504.0	542.0	542.0	573.0	553.0	11.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 2,222.00	$ 0	$ 0	$ 0	$ 1,603,000	$ 1,603,000
COURT FEES & COSTS	0.00	0	0	0	730,000	730,000
TOTAL CHARGES-SVS	2,222.00	0	0	0	2,333,000	2,333,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	14,603,392.37	13,602,000	17,908,000	15,739,000	13,369,000	(4,539,000)
TOTAL I R - FEDERA	14,603,392.37	13,602,000	17,908,000	15,739,000	13,369,000	(4,539,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	81,048.00	47,000	47,000	47,000	47,000	0
TOTAL I R - STATE	81,048.00	47,000	47,000	47,000	47,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	281,111.28	366,000	442,000	442,000	479,000	37,000
TOTAL MISC REV	281,111.28	366,000	442,000	442,000	479,000	37,000
OTHER FINANCING SOURCES						
TRANSFERS IN	378,457.00	341,000	382,000	403,000	403,000	21,000
TOTAL OTH FIN SRCS	378,457.00	341,000	382,000	403,000	403,000	21,000
TOTAL REVENUE	$ 15,346,230.65	$ 14,356,000	$ 18,779,000	$ 16,631,000	$ 16,631,000	$ (2,148,000)

Community and Senior Services - Assistance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 91,742,854.89	$ 46,500,000	$ 74,793,000	$ 72,858,000	$ 58,703,000	$ (16,090,000)
GROSS TOTAL	$ 91,742,854.89	$ 46,500,000	$ 74,793,000	$ 72,858,000	$ 58,703,000	$ (16,090,000)
INTRAFUND TRANSFERS	(18,924,675.49)	(229,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 72,818,179.40	$ 46,271,000	$ 74,493,000	$ 72,558,000	$ 58,403,000	$ (16,090,000)
REVENUE	69,537,699.88	45,938,000	74,160,000	59,425,000	58,270,000	(15,890,000)
NET COUNTY COST	$ 3,280,479.52	$ 333,000	$ 333,000	$ 13,133,000	$ 133,000	$ (200,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Department of Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors promoting independence, dignity, choice, and social well-being. The CSS Assistance Budget provides for the administration of State and federally funded programs designed to promote economic and personal self-sufficiency; timely access to superior services for individuals and families in crisis; creative response to emerging human services needs; and the establishment of partnerships that respond to the needs of the communities served.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net decrease of $15.9 million primarily resulting from the elimination of one-time federal stimulus American Recovery and Reinvestment Act (ARRA) funds; $1.2 million reduction in one-time funding for the Senior Community Employment Program (SCEP); $0.6 million reduction in one-time Community Services Native American Indian Block Grant funding. These one-time dollars allowed the Department to provide critical support services and employment training to adults, dislocated workers, youth, senior workers, and the County's Native American Indian population. The budget also includes $0.8 million increase in funding from the Los Angeles Metropolitan Transportation Authority (LAMTA) to support a "Door-to-Door" Assistance Transportation Pilot Program for disabled, frail elderly, and low-income individuals.

Critical/Strategic Planning Initiatives

CSS will continue to work collaboratively with County departments and the network of non-profit and community agencies to provide the best possible services. CSS will leverage and maximize funding to increase opportunities to create subsidized employment for County residents and businesses.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**74,793,000**	**300,000**	**74,160,000**	**333,000**	**0.0**
Collaborative Programs					
1. Aging and Adult Services: Reflects funding from the LAMTA for the administration of the New Freedom Program to fund a "Door-to-Door" Assistance Transportation Pilot Program to enhance transportation related services for disabled, frail elderly, and low-income individuals seeking integration into the work force.	839,000	--	839,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Curtailments					
1. Employment and Training: Reflects the elimination of funding from the Workforce Investment Act ARRA to provide employment and training services to the adult, dislocated worker, and youth populations.	(14,980,000)	--	(14,980,000)	--	--
2. Native American Indian Program: Reflects the elimination of ARRA funding to support employment, nutrition, and education needs of the County's Native American Indian population.	(594,000)	--	(594,000)	--	--
3. Older American Act: Reflects the elimination of Title V SCEP Appropriations Act funding for part-time subsidized community service employment for unemployed or low-income older workers.	(1,155,000)	--	(1,155,000)	--	--
Total Changes	**(15,890,000)**	**0**	**(15,890,000)**	**0**	**0.0**
2011-12 Recommended Budget	**58,903,000**	**300,000**	**58,270,000**	**333,000**	**0.0**

Unmet Needs

The Department is requesting consideration of funding in the amount of $13.0 million for the Youth Jobs Program to provide paid work experience to at-risk, foster youth and youth residing in low-income households. The Youth Jobs Program will enable youth to develop key employment skills, strong work discipline, and exposure to the positive influence of working mentors.

COMMUNITY AND SENIOR SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 583,700.36	$ 768,000	$ 914,000	$ 768,000	$ 768,000	$ (146,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	720.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	91,135,446.32	45,122,000	73,274,000	71,480,000	57,325,000	(15,949,000)
INFORMATION TECHNOLOGY SERVICES	51,667.00	80,000	75,000	80,000	80,000	5,000
MISCELLANEOUS EXPENSE	(418,298.55)	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	389,619.76	530,000	530,000	530,000	530,000	0
TOTAL S & S	91,742,854.89	46,500,000	74,793,000	72,858,000	58,703,000	(16,090,000)
GROSS TOTAL	$ 91,742,854.89	$ 46,500,000	$ 74,793,000	$ 72,858,000	$ 58,703,000	$ (16,090,000)
INTRAFUND TRANSFERS	(18,924,675.49)	(229,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 72,818,179.40	$ 46,271,000	$ 74,493,000	$ 72,558,000	$ 58,403,000	$ (16,090,000)
REVENUE	69,537,699.88	45,938,000	74,160,000	59,425,000	58,270,000	(15,890,000)
NET COUNTY COST	$ 3,280,479.52	$ 333,000	$ 333,000	$ 13,133,000	$ 133,000	$ (200,000)
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	$ 67,284,651.76	$ 44,252,000	$ 72,474,000	$ 57,739,000	$ 56,584,000	$ (15,890,000)
TOTAL I R - FEDERA	67,284,651.76	44,252,000	72,474,000	57,739,000	56,584,000	(15,890,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	2,216,837.00	1,686,000	1,686,000	1,686,000	1,686,000	0
TOTAL I R - STATE	2,216,837.00	1,686,000	1,686,000	1,686,000	1,686,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	36,211.12	0	0	0	0	0
TOTAL MISC REV	36,211.12	0	0	0	0	0
TOTAL REVENUE	$ 69,537,699.88	$ 45,938,000	$ 74,160,000	$ 59,425,000	$ 58,270,000	$ (15,890,000)

Workforce Investment Act Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 67,162,971.61	$ 25,383,000	$ 48,868,000	$ 46,294,000	$ 33,294,000	$ (15,574,000)
GROSS TOTAL	$ 67,162,971.61	$ 25,383,000	$ 48,868,000	$ 46,294,000	$ 33,294,000	$ (15,574,000)
INTRAFUND TRANSFERS	(18,900,000.00)	0	0	0	0	0
NET TOTAL	$ 48,262,971.61	$ 25,383,000	$ 48,868,000	$ 46,294,000	$ 33,294,000	$ (15,574,000)
REVENUE	45,787,765.16	25,383,000	48,868,000	33,294,000	33,294,000	(15,574,000)
NET COUNTY COST	$ 2,475,206.45	$ 0	$ 0	$ 13,000,000	$ 0	$ 0

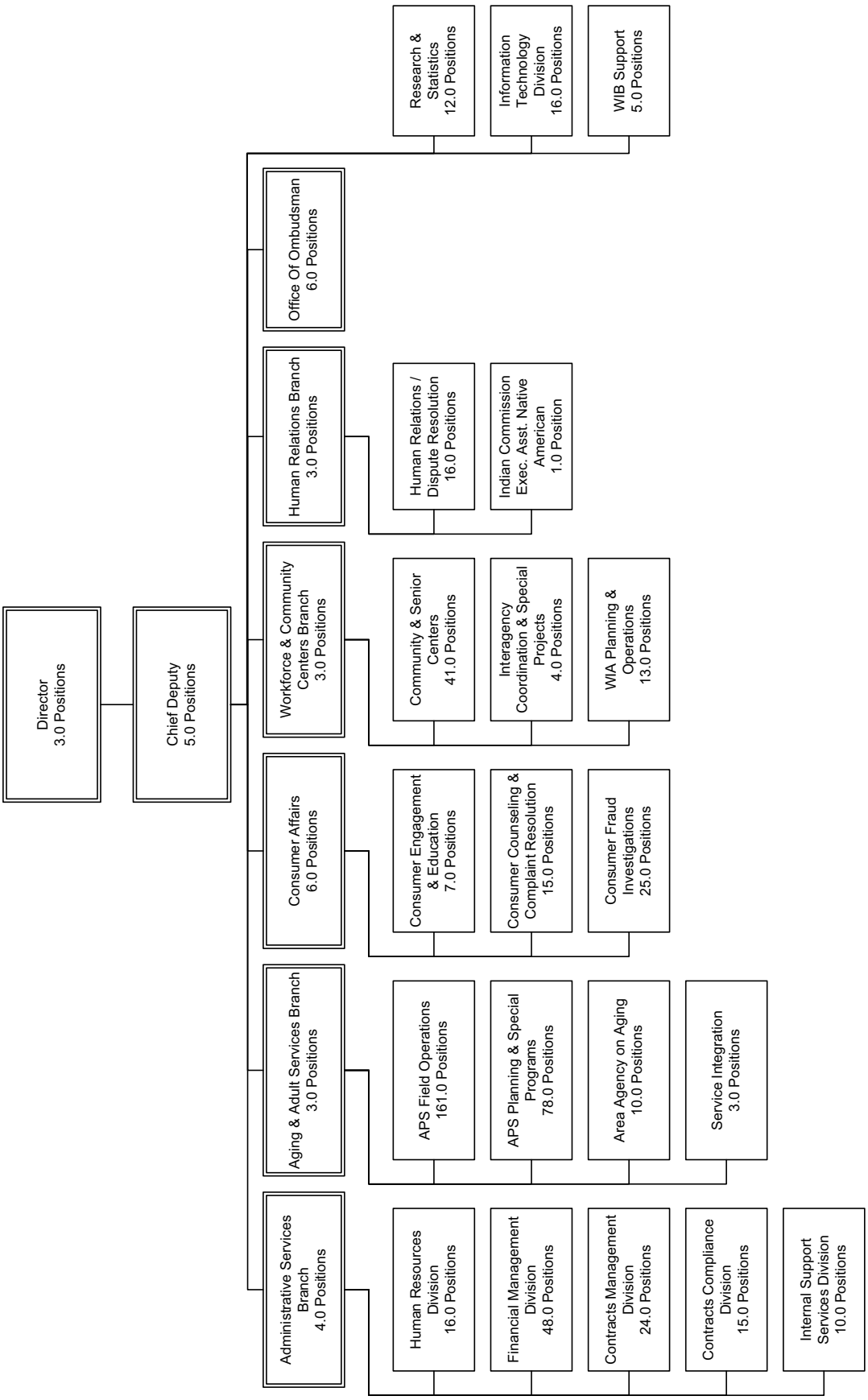
FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Older American Act Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 24,579,883.28	$ 21,117,000	$ 25,925,000	$ 26,564,000	$ 25,409,000	$ (516,000)
GROSS TOTAL	$ 24,579,883.28	$ 21,117,000	$ 25,925,000	$ 26,564,000	$ 25,409,000	$ (516,000)
INTRAFUND TRANSFERS	(24,675.49)	(229,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 24,555,207.79	$ 20,888,000	$ 25,625,000	$ 26,264,000	$ 25,109,000	$ (516,000)
REVENUE	23,749,934.72	20,555,000	25,292,000	26,131,000	24,976,000	(316,000)
NET COUNTY COST	$ 805,273.07	$ 333,000	$ 333,000	$ 133,000	$ 133,000	$ (200,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

COMMUNITY AND SENIOR SERVICES
CYNTHIA D. BANKS, DIRECTOR
Fiscal Year 2011-12 Recommended Budget Positions = 553.0



Consumer Affairs

Rigoberto Reyes, Acting Director

Consumer Affairs Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 4,097,433.64	$ 4,173,000	$ 4,389,000	$ 4,267,000	$ 0	$ (4,389,000)
SERVICES & SUPPLIES	3,196,460.39	3,580,000	3,714,000	2,886,000	0	(3,714,000)
OTHER CHARGES	19,921.70	28,000	28,000	28,000	0	(28,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	20,000	20,000	0	(20,000)
GROSS TOTAL	$ 7,313,815.73	$ 7,781,000	$ 8,151,000	$ 7,201,000	$ 0	$ (8,151,000)
INTRAFUND TRANSFERS	(280,252.00)	(284,000)	(284,000)	(290,000)	0	284,000
NET TOTAL	$ 7,033,563.73	$ 7,497,000	$ 7,867,000	$ 6,911,000	$ 0	$ (7,867,000)
REVENUE	1,979,006.58	2,514,000	2,860,000	2,039,000	0	(2,860,000)
NET COUNTY COST	$ 5,054,557.15	$ 4,983,000	$ 5,007,000	$ 4,872,000	$ 0	$ (5,007,000)
BUDGETED POSITIONS	54.0	59.0	59.0	57.0	0.0	(59.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To provide professional and responsive services to the consumers and businesses of Los Angeles County through advocacy, empowerment, and education.

Critical/Strategic Planning Initiatives

See Community and Senior Services on page 15.1.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects the consolidation of the Department of Consumer Affairs (DCA) with the Department of Community and Senior Services (CSS) to create efficiencies.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**8,151,000**	**284,000**	**2,860,000**	**5,007,000**	**59.0**
Efficiencies					
1. CSS Merger: Reflects the consolidation of the DCA within CSS.	(7,029,000)	(284,000)	(2,542,000)	(4,203,000)	(53.0)
2. Administration: Reflects the elimination of 4.0 duplicative administrative positions as a result of the consolidation with CSS.	(205,000)	--	305,000	(510,000)	(4.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
New/Expanded Programs					
1. Foster Youth Identity Theft Program: Reflects additional funding to expand the pilot Foster Youth Identity Theft program.	171,000	--	171,000	--	--
Curtailments					
1. Fraud Notification Program: Reflects the deletion of one-time funding for the Fraud Notification program.	(171,000)	--	--	(171,000)	--
2. Deletion of One-Time Funding: Reflects the deletion of one-time funding for the automated call distribution system.	(60,000)	--	--	(60,000)	--
3. Small Claims Court Advisor Program: Reflects the decreased funding and elimination of 1.0 vacant Consumer Affairs Representative II and 1.0 vacant Student Professional Worker positions.	(88,000)	--	(88,000)	--	(2.0)
4. Federal Homeless Prevention and Rapid Re-Housing Program (HPRP) Grant: Reflects a decrease in revenue associated with one-time HPRP funding.	(700,000)	--	(700,000)	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	11,000	--	--	11,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	54,000	--	20,000	34,000	--
3. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(33,000)	--	--	(33,000)	--
4. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(129,000)	--	(59,000)	(70,000)	--
5. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	32,000	--	28,000	4,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Miscellaneous: Reflects ministerial adjustments to align anticipated services and supplies and revenue based on prior year expenditure and revenue trends.	(5,000)	--	5,000	(10,000)	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	1,000	--	--	1,000	--
Total Changes	**(8,151,000)**	**(284,000)**	**(2,860,000)**	**(5,007,000)**	**(59.0)**
2011-12 Recommended Budget	**0**	**0**	**0**	**0**	**0.0**

CONSUMER AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,685,506.06	$ 2,657,000	$ 2,893,000	$ 2,914,000	$ 0	$ (2,893,000)
CAFETERIA PLAN BENEFITS	468,522.19	486,000	456,000	441,000	0	(456,000)
DEFERRED COMPENSATION BENEFITS	105,057.90	107,000	122,000	85,000	0	(122,000)
EMPLOYEE GROUP INS - E/B	87,817.29	81,000	65,000	65,000	0	(65,000)
OTHER EMPLOYEE BENEFITS	6,826.00	7,000	7,000	7,000	0	(7,000)
RETIREMENT - EMP BENEFITS	646,811.71	708,000	703,000	601,000	0	(703,000)
WORKERS' COMPENSATION	96,892.49	127,000	143,000	154,000	0	(143,000)
TOTAL S & E B	4,097,433.64	4,173,000	4,389,000	4,267,000	0	(4,389,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	208,318.65	205,000	433,000	152,000	0	(433,000)
CLOTHING & PERSONAL SUPPLIES	72.44	0	0	0	0	0
COMMUNICATIONS	9,000.00	69,000	8,000	9,000	0	(8,000)
COMPUTING-MAINFRAME	1,562.09	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	360.00	0	0	0	0	0
COMPUTING-PERSONAL	123,098.76	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	1,241,504.40	845,000	2,436,000	2,109,000	0	(2,436,000)
INFORMATION TECHNOLOGY SERVICES	0.00	1,000	32,000	0	0	(32,000)
INSURANCE	2,747.92	3,000	8,000	8,000	0	(8,000)
MAINTENANCE - EQUIPMENT	22,951.20	35,000	31,000	25,000	0	(31,000)
MAINTENANCE--BUILDINGS & IMPRV	167,615.28	160,000	179,000	163,000	0	(179,000)
MISCELLANEOUS EXPENSE	7,414.22	12,000	13,000	6,000	0	(13,000)
OFFICE EXPENSE	55,415.50	46,000	56,000	84,000	0	(56,000)
PROFESSIONAL SERVICES	1,007,581.92	1,875,000	187,000	16,000	0	(187,000)
RENTS & LEASES - BLDG & IMPRV	10,379.35	10,000	7,000	11,000	0	(7,000)
SPECIAL DEPARTMENTAL EXPENSE	452.09	0	0	0	0	0
TECHNICAL SERVICES	36,521.06	20,000	17,000	15,000	0	(17,000)
TELECOMMUNICATIONS	145,525.47	134,000	148,000	133,000	0	(148,000)
TRAINING	190.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	19,640.75	10,000	14,000	13,000	0	(14,000)
UTILITIES	136,109.29	155,000	145,000	142,000	0	(145,000)
TOTAL S & S	3,196,460.39	3,580,000	3,714,000	2,886,000	0	(3,714,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	8,000	8,000	8,000	0	(8,000)
RET-OTHER LONG TERM DEBT	19,909.36	20,000	20,000	20,000	0	(20,000)
TAXES & ASSESSMENTS	12.34	0	0	0	0	0
TOTAL OTH CHARGES	19,921.70	28,000	28,000	28,000	0	(28,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	20,000	20,000	0	(20,000)
TOTAL CAPITAL ASSETS	0.00	0	20,000	20,000	0	(20,000)
GROSS TOTAL	$ 7,313,815.73	$ 7,781,000	$ 8,151,000	$ 7,201,000	$ 0	$ (8,151,000)
INTRAFUND TRANSFERS	(280,252.00)	(284,000)	(284,000)	(290,000)	0	284,000
NET TOTAL	$ 7,033,563.73	$ 7,497,000	$ 7,867,000	$ 6,911,000	$ 0	$ (7,867,000)
REVENUE	1,979,006.58	2,514,000	2,860,000	2,039,000	0	(2,860,000)

CONSUMER AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
NET COUNTY COST	$ 5,054,557.15	$ 4,983,000	$ 5,007,000	$ 4,872,000	$ 0	$ (5,007,000)
BUDGETED POSITIONS	54.0	59.0	59.0	57.0	0.0	(59.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 782,253.00	$ 964,000	$ 1,124,000	$ 1,100,000	$ 0	$ (1,124,000)
COURT FEES & COSTS	717,000.00	818,000	818,000	730,000	0	(818,000)
TOTAL CHARGES-SVS	1,499,253.00	1,782,000	1,942,000	1,830,000	0	(1,942,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	448,397.00	700,000	872,000	172,000	0	(872,000)
TOTAL I R - FEDERA	448,397.00	700,000	872,000	172,000	0	(872,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	31,356.58	32,000	46,000	37,000	0	(46,000)
TOTAL MISC REV	31,356.58	32,000	46,000	37,000	0	(46,000)
TOTAL REVENUE	$ 1,979,006.58	$ 2,514,000	$ 2,860,000	$ 2,039,000	$ 0	$ (2,860,000)

Organizational Chart

See Community and Senior Services' Organizational Chart on page 15.12.

Coroner

Anthony T. Hernandez, Director/Dr. L. Sathyavagiswaran, CME - Coroner

Coroner Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 23,292,723.06	$ 22,966,000	$ 23,017,000	$ 27,117,000	$ 22,635,000	$ (382,000)
SERVICES & SUPPLIES	4,143,174.54	4,986,000	5,284,000	6,917,000	5,608,000	324,000
OTHER CHARGES	690,960.04	750,000	855,000	648,000	648,000	(207,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	295,000	0	0
GROSS TOTAL	$ 28,126,857.64	$ 28,702,000	$ 29,156,000	$ 34,977,000	$ 28,891,000	$ (265,000)
INTRAFUND TRANSFERS	(427,820.59)	(120,000)	(120,000)	(100,000)	(100,000)	20,000
NET TOTAL	$ 27,699,037.05	$ 28,582,000	$ 29,036,000	$ 34,877,000	$ 28,791,000	$ (245,000)
REVENUE	1,946,232.75	2,056,000	2,205,000	2,471,000	2,471,000	266,000
NET COUNTY COST	$ 25,752,804.30	$ 26,526,000	$ 26,831,000	$ 32,406,000	$ 26,320,000	$ (511,000)
BUDGETED POSITIONS	209.0	204.0	204.0	257.0	203.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within Los Angeles County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $511,000 primarily due to the elimination of 1.0 vacant budgeted position needed to address the County's projected structural deficit in fiscal year (FY) 2011-12, elimination of the costs associated with the 1994 Pension Obligation Bonds, and a decrease in deferred compensation plan costs, partially offset by increases in funding to implement a custodial services contract, transfer management of lab personal computers to the Internal Services Department (ISD), and Board-approved increases in health insurance subsidies. The Department's budget also reflects an increase of $213,000 in services and supplies needed to address unavoidable costs increases in fuel, equipment maintenance, and household expense, partially offset by a decrease in insurance claims and lease financing costs. In addition, the Department anticipates an increase in revenue of $266,000 for the transportation and handling of decedents and online document sales, which fully offset cost increases in workers' compensation, long-term disability (LTD) and retiree health. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

Critical/Strategic Planning Initiatives

Despite the difficult economic conditions, the Coroner's Strategic Plan continues to focus on the delivery of effective and compassionate services to the public. Construction of the new 500-body capacity crypt facility is complete, which has dramatically improved the need for decedent storage. This triggers the next phase of this goal, which is the renovation of the existing biological building (1104 North Mission Road). This will address critical needs to improve the efficiency of the biological building, create additional doctor and autopsy space, and improve the health and safety of employees. The Department is progressing towards its goal of implementing a DNA Laboratory, which will provide Coroner decedent identifications and market services to the public and outside agencies. With the final selection of the Sorenson Forensic

contracting firm complete, the start of the lead consultant overview and analysis for the three-year laboratory implementation phase will begin soon. The Department continues its ongoing effort in the Homeland Security acquisitions. The Department has also successfully implemented efficiencies, and its efficiency committee continues to meet to explore additional cost savings measures.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**29,156,000**	**120,000**	**2,205,000**	**26,831,000**	**204.0**
New/Expanded Programs					
1. Custodial Services Contract: Reflects funding needed to fully implement a custodial services contract to replace services currently performed by work-release or community services workers in response to management audit findings.	75,000	--	--	75,000	--
2. Laboratory Information Technology Integration: Reflects funding needed to fully transfer the management of lab personal computers to ISD to ensure adequate back-up of data files.	37,000	--	--	37,000	--
Curtailments					
1. Salaries and Employee Benefits: Reflects the elimination of 1.0 vacant budgeted position needed to address the County's projected structural deficit for FY 2011-12.	(35,000)	--	--	(35,000)	(1.0)
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in health insurance subsidies.	141,000	--	--	141,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(893,000)	--	--	(893,000)	--
3. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in the recently passed workers' compensation law.	98,000	--	--	98,000	--
4. LTD: Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	9,000	--	--	9,000	--
5. Unemployment Insurance: Reflects an anticipated decrease in the number of unemployment insurance claims.	(5,000)	--	--	(5,000)	--
6. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	69,000	--	--	69,000	--
7. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(70,000)	--	--	(70,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	266,000	--	--	266,000	--
9. Position Reclassification: Reflects Board-approved position reclassifications to classes that appropriately reflect the assigned duties and responsibilities.	38,000	--	--	38,000	--
10. Services and Supplies: Reflects an increase in services and supplies to fund cost increases in fuel, equipment maintenance, household expense, and administrative services received from other County departments.	213,000	--	--	213,000	--
11. Other Charges: Reflects a decrease in insurance claims and lease financing costs for the Scanning Electron Microscopy Equipment System.	(207,000)	--	--	(207,000)	--
12. Intrafund Transfers: Reflects a decrease in services requested from other County departments.	--	(20,000)	--	20,000	--
13. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	--	--	(1,000)	--
14. Decedent Transportation and Handling: Reflects an increase in revenue associated with the transportation and handling of decedents and online document sales.	--	--	266,000	(266,000)	--
15. Revenue Realignment: Reflects ministerial adjustments to better align the revenue budget with actual experience.	--	--	--	--	--
Total Changes	**(265,000)**	**(20,000)**	**266,000**	**(511,000)**	**(1.0)**
2011-12 Recommended Budget	**28,891,000**	**100,000**	**2,471,000**	**26,320,000**	**203.0**

Unmet Needs

The Coroner requests restoration of the 9.0 positions eliminated in FY 2010-11. These resources are critical to maintaining the current level of service and securing the Department's accreditation with the National Association of Medical Examiners and the American Society of Crime Laboratories. The Department also requests funding for employee benefits which have increased over the past couple of years due to the recently negotiated physician pay plan. The Coroner has a critical need to replace its case management tracking system (CME). This system is the backbone for tracking and documenting all Coroner cases and is a critical tool/component to accomplishing the Department's mission. CME was last updated in 2000, is not web-based and no longer supported by the vendor or any other entity. Replacement of the outdated and security comprised system is a management audit recommendation and there is a serious concern that the system will not continue to function in the near future.

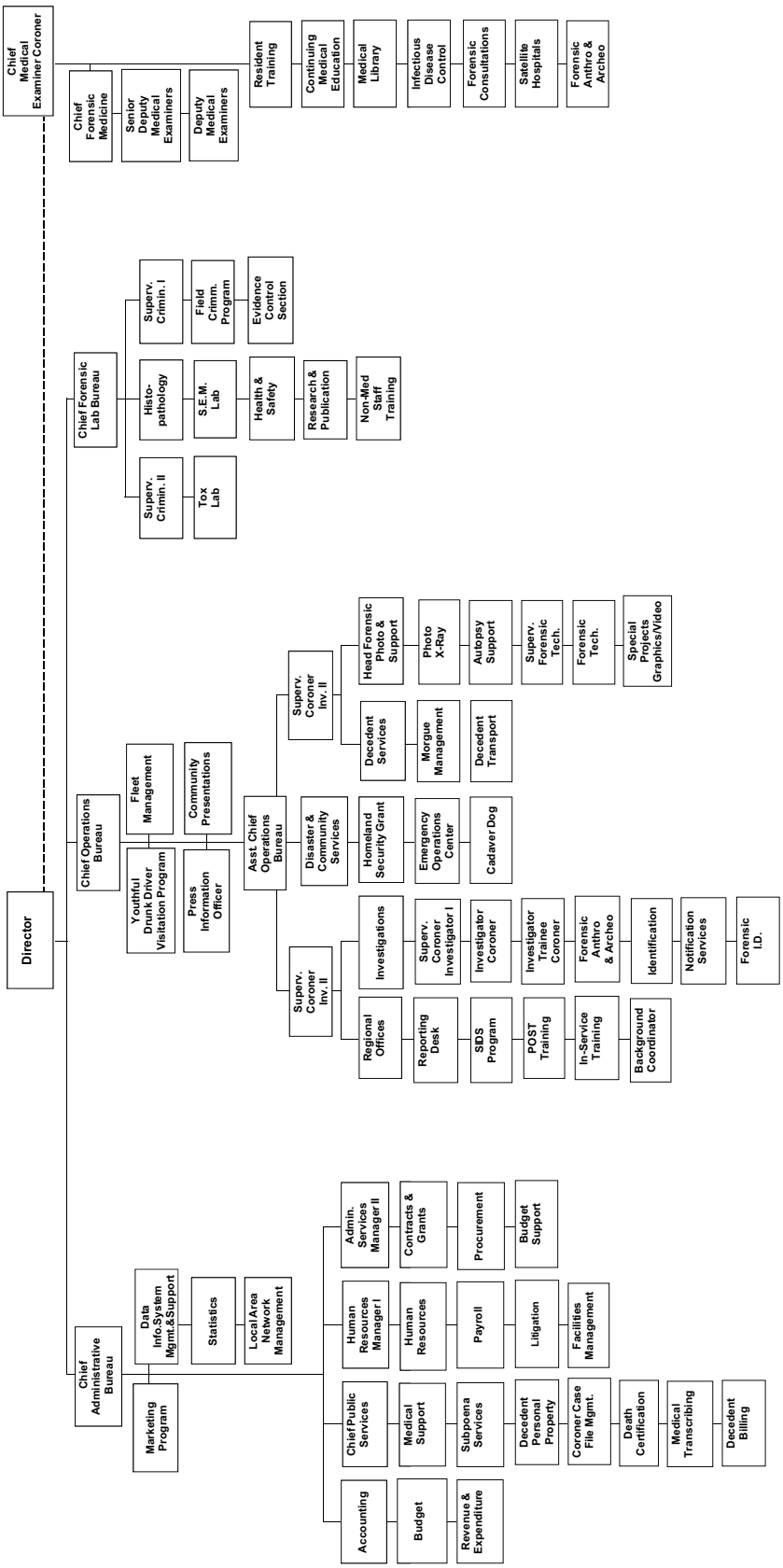
CORONER BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,400,944.16	$ 15,016,000	$ 15,603,000	$ 19,018,000	$ 15,860,000	$ 257,000
CAFETERIA PLAN BENEFITS	2,474,811.40	2,602,000	2,307,000	2,950,000	2,437,000	130,000
DEFERRED COMPENSATION BENEFITS	493,677.05	390,000	381,000	458,000	311,000	(70,000)
EMPLOYEE GROUP INS - E/B	576,160.49	477,000	360,000	433,000	364,000	4,000
OTHER EMPLOYEE BENEFITS	17,341.00	12,000	19,000	19,000	19,000	0
RETIREMENT - EMP BENEFITS	3,490,438.08	3,700,000	3,559,000	3,289,000	2,758,000	(801,000)
WORKERS' COMPENSATION	839,350.88	769,000	788,000	950,000	886,000	98,000
TOTAL S & E B	23,292,723.06	22,966,000	23,017,000	27,117,000	22,635,000	(382,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	486,374.17	406,000	367,000	493,000	491,000	124,000
CLOTHING & PERSONAL SUPPLIES	9,897.87	31,000	20,000	43,000	35,000	15,000
COMMUNICATIONS	77,960.02	60,000	55,000	60,000	60,000	5,000
COMPUTING-MAINFRAME	0.00	2,000	2,000	0	0	(2,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,048.00	3,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	348,968.18	147,000	175,000	220,000	212,000	37,000
CONTRACTED PROGRAM SERVICES	7,740.49	141,000	200,000	200,000	200,000	0
HOUSEHOLD EXPENSE	128,628.86	197,000	100,000	203,000	131,000	31,000
INFORMATION TECHNOLOGY SERVICES	337,202.00	316,000	320,000	300,000	300,000	(20,000)
INSURANCE	8,132.68	7,000	5,000	7,000	7,000	2,000
MAINTENANCE - EQUIPMENT	152,298.02	304,000	209,000	288,000	232,000	23,000
MAINTENANCE--BUILDINGS & IMPRV	536,156.94	564,000	681,000	1,159,000	659,000	(22,000)
MEDICAL DENTAL & LAB SUPPLIES	358,373.23	478,000	517,000	604,000	517,000	0
MEMBERSHIPS	300.00	1,000	1,000	7,000	1,000	0
MISCELLANEOUS EXPENSE	56,997.69	216,000	144,000	216,000	167,000	23,000
OFFICE EXPENSE	139,600.53	148,000	80,000	159,000	101,000	21,000
PROFESSIONAL SERVICES	445,649.74	580,000	939,000	954,000	939,000	0
RENTS & LEASES - BLDG & IMPRV	44,007.42	66,000	75,000	74,000	74,000	(1,000)
RENTS & LEASES - EQUIPMENT	53,286.80	65,000	35,000	65,000	65,000	30,000
SMALL TOOLS & MINOR EQUIPMENT	8,250.85	16,000	17,000	18,000	17,000	0
SPECIAL DEPARTMENTAL EXPENSE	27,362.52	40,000	25,000	60,000	40,000	15,000
TECHNICAL SERVICES	323,470.69	440,000	445,000	584,000	445,000	0
TELECOMMUNICATIONS	231,390.45	331,000	481,000	689,000	438,000	(43,000)
TRAINING	21,449.00	11,000	21,000	22,000	22,000	1,000
TRANSPORTATION AND TRAVEL	280,395.15	353,000	275,000	393,000	360,000	85,000
UTILITIES	56,233.24	63,000	91,000	95,000	91,000	0
TOTAL S & S	4,143,174.54	4,986,000	5,284,000	6,917,000	5,608,000	324,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,582.33	56,000	250,000	57,000	57,000	(193,000)
RET-OTHER LONG TERM DEBT	689,377.71	694,000	605,000	591,000	591,000	(14,000)
TOTAL OTH CHARGES	690,960.04	750,000	855,000	648,000	648,000	(207,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL - CAPITAL EQUIPMENT	0.00	0	0	60,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	235,000	0	0

CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	0	295,000	0	0
TOTAL CAPITAL ASSETS	0.00	0	0	295,000	0	0
GROSS TOTAL	$ 28,126,857.64	$ 28,702,000	$ 29,156,000	$ 34,977,000	$ 28,891,000	$ (265,000)
INTRAFUND TRANSFERS	(427,820.59)	(120,000)	(120,000)	(100,000)	(100,000)	20,000
NET TOTAL	$ 27,699,037.05	$ 28,582,000	$ 29,036,000	$ 34,877,000	$ 28,791,000	$ (245,000)
REVENUE	1,946,232.75	2,056,000	2,205,000	2,471,000	2,471,000	266,000
NET COUNTY COST	$ 25,752,804.30	$ 26,526,000	$ 26,831,000	$ 32,406,000	$ 26,320,000	$ (511,000)
BUDGETED POSITIONS	209.0	204.0	204.0	257.0	203.0	(1.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 1,335,930.46	$ 1,423,000	$ 1,456,000	$ 1,827,000	$ 1,827,000	$ 371,000
COURT FEES & COSTS	274,113.53	287,000	385,000	302,000	302,000	(83,000)
PERSONNEL SERVICES	23,804.00	24,000	29,000	24,000	24,000	(5,000)
RECORDING FEES	180.00	0	0	0	0	0
TOTAL CHARGES-SVS	1,634,027.99	1,734,000	1,870,000	2,153,000	2,153,000	283,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	13,270.04	18,000	29,000	17,000	17,000	(12,000)
TOTAL I R - STATE	13,270.04	18,000	29,000	17,000	17,000	(12,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	104,291.95	95,000	113,000	96,000	96,000	(17,000)
OTHER SALES	191,914.77	204,000	190,000	205,000	205,000	15,000
TOTAL MISC REV	296,206.72	299,000	303,000	301,000	301,000	(2,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,422.47	5,000	3,000	0	0	(3,000)
TOTAL OTH FIN SRCS	1,422.47	5,000	3,000	0	0	(3,000)
REVENUE - USE OF MONEY & PROP						
ROYALTIES	1,305.53	0	0	0	0	0
TOTAL USE OF MONEY	1,305.53	0	0	0	0	0
TOTAL REVENUE	$ 1,946,232.75	$ 2,056,000	$ 2,205,000	$ 2,471,000	$ 2,471,000	$ 266,000

Los Angeles County Department of Coroner
Anthony T. Hernandez, Director / Dr. L. Sathyavagiswaran, CME-Coroner
2011-12 Recommended Budget Positions = 203.0



County Counsel

Andrea Sheridan Ordin, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 75,788,182.33	$ 80,827,000	$ 81,552,000	$ 83,187,000	$ 80,124,000	$ (1,428,000)
SERVICES & SUPPLIES	7,263,425.55	9,380,000	9,880,000	9,880,000	10,453,000	573,000
OTHER CHARGES	314,162.78	325,000	325,000	330,000	325,000	0
CAPITAL ASSETS - EQUIPMENT	29,365.79	22,000	0	0	0	0
GROSS TOTAL	$ 83,395,136.45	$ 90,554,000	$ 91,757,000	$ 93,397,000	$ 90,902,000	$ (855,000)
INTRAFUND TRANSFERS	(67,370,219.69)	(73,217,000)	(74,243,000)	(76,437,000)	(73,312,000)	931,000
NET TOTAL	$ 16,024,916.76	$ 17,337,000	$ 17,514,000	$ 16,960,000	$ 17,590,000	$ 76,000
REVENUE	11,407,945.26	12,649,000	12,826,000	12,754,000	13,197,000	371,000
NET COUNTY COST	$ 4,616,971.50	$ 4,688,000	$ 4,688,000	$ 4,206,000	$ 4,393,000	$ (295,000)
BUDGETED POSITIONS	552.0	547.0	547.0	547.0	548.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

To be a trusted advisor providing advice, counsel, and guidance to the Board of Supervisors, County departments and other public offices and agencies while maintaining high-quality, cost-effective legal representation.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a decrease in net County cost of $295,000 primarily due to the Department's share of a reduction needed to address the County's projected structural deficit and the reduction of funding for legal services related to the Los Angeles Regional Interoperable Communications System (LA-RICS), partially offset by Board-approved increases in salaries and employee benefits and ongoing funding for legal services related to the County Equity Oversight Panel (CEOP).

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives in support of the County's Strategic Plan including:

- Improve the quality of services provided to client departments by strengthening current practices; enhancing our client relations through communication and training; and developing policies and procedures to support and address client needs;
- Implement training programs and best practices (succession planning and professional development) to enhance the development, retention, and productivity of a qualified diverse workforce;
- Improve organizational effectiveness by utilizing new and effective technologies to update office systems and programs with an emphasis on data integrity and security;
- Manage resources more effectively by promoting prudent fiscal policies and practices;
- Continue to be involved with the Legal Exposure Reduction Committee to reduce countywide indemnity and legal costs associated with the County's claims and litigation; and
- Implement environmentally responsible practices in the Department's operations, including active participation in the County's Efficiency Initiative website.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**91,757,000**	**74,243,000**	**12,826,000**	**4,688,000**	**547.0**
Efficiencies					
1. e-Billing: Reflects funding for a comprehensive web-based legal billing review system that will improve case budget and expenditure analysis and reduce staff time spent on reviewing invoices.	600,000	--	600,000	--	--
New/Expanded Programs					
1. CEOP: Reflects transfer of funding from the efficiency savings achieved by the consolidation of the Office of Affirmative Action Compliance with other departments to fund 1.0 Senior Deputy, County Counsel position in order to provide legal services to the CEOP.	205,000	--	--	205,000	1.0
Curtailments					
1. House Counsel: Reflects a reduction in overtime ($8,000) and services and supplies ($27,000) to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(35,000)	--	--	(35,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	391,000	315,000	56,000	20,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,097,000)	(1,675,000)	(296,000)	(126,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	67,000	60,000	10,000	(3,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(942,000)	(760,000)	(134,000)	(48,000)	--
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	998,000	797,000	141,000	60,000	--

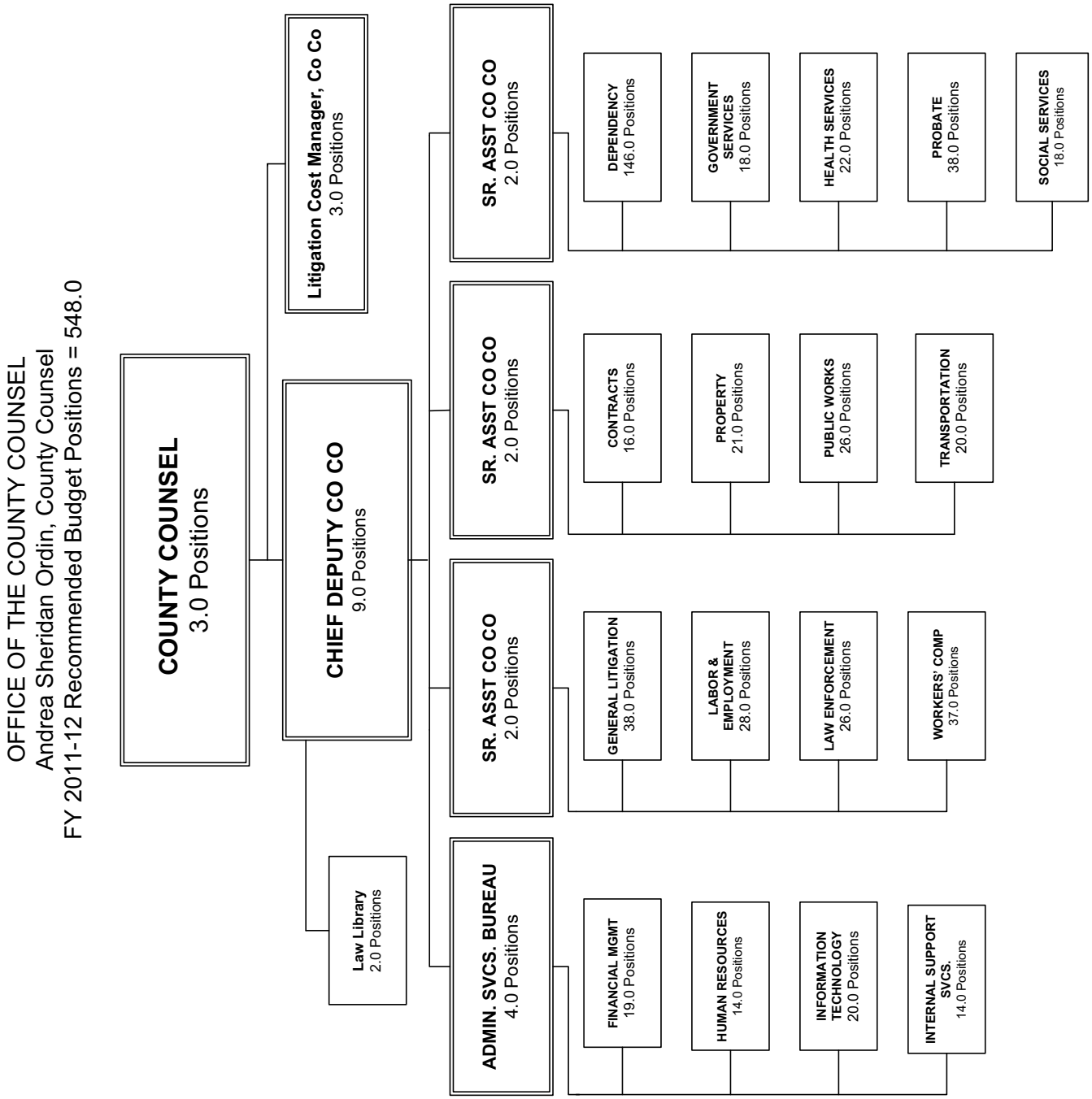
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Unavoidable Costs: Reflects an anticipated increase in the number of long-term disability claims and medical-related cost increases offset by a decrease in workers' compensation and unemployment insurance costs based on historical experience.	(42,000)	(36,000)	(6,000)	--	--
7. One-Time Funding: Reflects the deletion of one-time funding for counsel services for LA-RICS.	--	368,000	--	(368,000)	--
Total Changes	**(855,000)**	**(931,000)**	**371,000**	**(295,000)**	**1.0**
2011-12 Recommended Budget	**90,902,000**	**73,312,000**	**13,197,000**	**4,393,000**	**548.0**

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 50,908,986.28	$ 53,831,000	$ 53,671,000	$ 55,711,000	$ 54,852,000	$ 1,181,000
CAFETERIA PLAN BENEFITS	7,786,483.21	8,597,000	9,618,000	9,353,000	9,750,000	132,000
DEFERRED COMPENSATION BENEFITS	3,254,469.47	3,271,000	3,307,000	2,581,000	2,379,000	(928,000)
EMPLOYEE GROUP INS - E/B	2,688,933.55	2,573,000	2,238,000	2,725,000	2,471,000	233,000
OTHER EMPLOYEE BENEFITS	70,960.00	78,000	80,000	78,000	80,000	0
RETIREMENT - EMP BENEFITS	10,636,819.49	12,021,000	12,194,000	12,282,000	10,187,000	(2,007,000)
WORKERS' COMPENSATION	441,530.33	456,000	444,000	457,000	405,000	(39,000)
TOTAL S & E B	75,788,182.33	80,827,000	81,552,000	83,187,000	80,124,000	(1,428,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,099,458.98	1,086,000	1,206,000	1,190,000	1,206,000	0
CLOTHING & PERSONAL SUPPLIES	450.97	0	0	0	0	0
COMMUNICATIONS	250,643.17	353,000	353,000	353,000	353,000	0
COMPUTING-MAINFRAME	362,069.22	8,000	8,000	8,000	8,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	230,094.91	404,000	404,000	226,000	404,000	0
COMPUTING-PERSONAL	285,021.61	415,000	415,000	408,000	415,000	0
HOUSEHOLD EXPENSE	492.56	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	463,878.67	881,000	881,000	918,000	881,000	0
INSURANCE	0.00	0	48,000	0	48,000	0
MAINTENANCE - EQUIPMENT	134,257.55	145,000	115,000	156,000	115,000	0
MAINTENANCE--BUILDINGS & IMPRV	992,123.82	1,450,000	1,450,000	1,474,000	1,450,000	0
MEMBERSHIPS	122,828.05	137,000	137,000	137,000	137,000	0
MISCELLANEOUS EXPENSE	15,940.29	0	0	0	0	0
OFFICE EXPENSE	363,088.11	466,000	696,000	680,000	696,000	0
PROFESSIONAL SERVICES	116,083.47	355,000	307,000	355,000	907,000	600,000
PUBLICATIONS & LEGAL NOTICE	0.00	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	554,543.31	627,000	627,000	627,000	627,000	0
RENTS & LEASES - EQUIPMENT	50,210.46	199,000	199,000	262,000	199,000	0
SMALL TOOLS & MINOR EQUIPMENT	167.80	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	486,267.89	610,000	610,000	610,000	610,000	0
TECHNICAL SERVICES	131,339.78	266,000	266,000	266,000	266,000	0
TELECOMMUNICATIONS	623,610.63	768,000	768,000	820,000	768,000	0
TRAINING	20,607.50	79,000	174,000	174,000	174,000	0
TRANSPORTATION AND TRAVEL	76,432.81	94,000	179,000	179,000	152,000	(27,000)
UTILITIES	883,813.99	1,035,000	1,035,000	1,035,000	1,035,000	0
TOTAL S & S	7,263,425.55	9,380,000	9,880,000	9,880,000	10,453,000	573,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	11,000	16,000	15,000	16,000	0
RET-OTHER LONG TERM DEBT	314,125.39	314,000	309,000	315,000	309,000	0
TAXES & ASSESSMENTS	37.39	0	0	0	0	0
TOTAL OTH CHARGES	314,162.78	325,000	325,000	330,000	325,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	22,000	0	0	0	0
VEHICLES & TRANSPORTATION	29,365.79	0	0	0	0	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
EQUIPMENT						
TOTAL CAPITAL ASSETS - EQUIPMENT	29,365.79	22,000	0	0	0	0
TOTAL CAPITAL ASSETS	29,365.79	22,000	0	0	0	0
GROSS TOTAL	$ 83,395,136.45	$ 90,554,000	$ 91,757,000	$ 93,397,000	$ 90,902,000	$ (855,000)
INTRAFUND TRANSFERS	(67,370,219.69)	(73,217,000)	(74,243,000)	(76,437,000)	(73,312,000)	931,000
NET TOTAL	$ 16,024,916.76	$ 17,337,000	$ 17,514,000	$ 16,960,000	$ 17,590,000	$ 76,000
REVENUE	11,407,945.26	12,649,000	12,826,000	12,754,000	13,197,000	371,000
NET COUNTY COST	$ 4,616,971.50	$ 4,688,000	$ 4,688,000	$ 4,206,000	$ 4,393,000	$ (295,000)
BUDGETED POSITIONS	552.0	547.0	547.0	547.0	548.0	1.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
AUDITING - ACCOUNTING FEES	$ (25.69)	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	424,715.73	681,778	599,000	684,000	599,000	0
COURT FEES & COSTS	8,300.00	0	0	0	0	0
LEGAL SERVICES	10,724,884.28	11,769,224	12,081,000	11,818,000	11,852,000	(229,000)
PARK & RECREATION SVS	17,792.05	31,998	0	32,000	0	0
TOTAL CHARGES-SVS	11,175,666.37	12,483,000	12,680,000	12,534,000	12,451,000	(229,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	210,922.64	166,000	146,000	220,000	746,000	600,000
TOTAL MISC REV	210,922.64	166,000	146,000	220,000	746,000	600,000
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	21,356.25	0	0	0	0	0
TOTAL OTH FIN SRCS	21,356.25	0	0	0	0	0
TOTAL REVENUE	$ 11,407,945.26	$ 12,649,000	$ 12,826,000	$ 12,754,000	$ 13,197,000	$ 371,000


OFFICE OF THE COUNTY COUNSEL
Andrea Sheridan Ordin, County Counsel
FY 2011-12 Recommended Budget Positions = 548.0
COUNTY COUNSEL
3.0 Positions
Litigation Cost Manager, Co Co
3.0 Positions
CHIEF DEPUTY CO CO
9.0 Positions
Law Library
2.0 Positions
SR. ASST CO CO
2.0 Positions
DEPENDENCY
146.0 Positions
GOVERNMENT SERVICES
18.0 Positions
HEALTH SERVICES
22.0 Positions
PROBATE
38.0 Positions
SOCIAL SERVICES
18.0 Positions
SR. ASST CO CO
2.0 Positions
CONTRACTS
16.0 Positions
PROPERTY
21.0 Positions
PUBLIC WORKS
26.0 Positions
TRANSPORTATION
20.0 Positions
SR. ASST CO CO
2.0 Positions
GENERAL LITIGATION
38.0 Positions
LABOR & EMPLOYMENT
28.0 Positions
LAW ENFORCEMENT
26.0 Positions
WORKERS' COMP
37.0 Positions
ADMIN. SVCS. BUREAU
4.0 Positions
FINANCIAL MGMT
19.0 Positions
HUMAN RESOURCES
14.0 Positions
INFORMATION TECHNOLOGY
20.0 Positions
INTERNAL SUPPORT SVCS.
14.0 Positions

District Attorney

Steve Cooley, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 308,025,229.21	$ 299,462,000	$ 299,488,000	$ 300,762,000	$ 285,404,000	$ (14,084,000)
SERVICES & SUPPLIES	36,626,049.48	33,601,000	33,601,000	33,414,000	33,414,000	(187,000)
OTHER CHARGES	294,947.94	998,000	998,000	998,000	998,000	0
CAPITAL ASSETS - EQUIPMENT	756,114.71	360,000	610,000	575,000	575,000	(35,000)
GROSS TOTAL	$ 345,702,341.34	$ 334,421,000	$ 334,697,000	$ 335,749,000	$ 320,391,000	$ (14,306,000)
INTRAFUND TRANSFERS	(12,338,171.18)	(12,539,000)	(12,996,000)	(12,123,000)	(12,123,000)	873,000
NET TOTAL	$ 333,364,170.16	$ 321,882,000	$ 321,701,000	$ 323,626,000	$ 308,268,000	$ (13,433,000)
REVENUE	131,698,716.74	128,628,000	128,447,000	131,683,000	128,985,000	538,000
NET COUNTY COST	$ 201,665,453.42	$ 193,254,000	$ 193,254,000	$ 191,943,000	$ 179,283,000	$ (13,971,000)
BUDGETED POSITIONS	2,163.0	2,142.0	2,142.0	2,273.0	2,106.0	(36.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The District Attorney of Los Angeles County, as a constitutional officer and the public prosecutor acting on behalf of the people, is vested with the independent power to conduct prosecutions for public offenses, to detect crime and to investigate criminal activity. The District Attorney advises the Grand Jury in its investigations. By law, the District Attorney sponsors and participates in programs to improve the administration of justice.

The District Attorney fulfills these responsibilities through the efforts of the employees of the Office of the District Attorney. Each employee shall adopt the highest standards of ethical behavior and professionalism. Each employee, moreover, is integral to achieving the Department's mission and shares the District Attorney's obligation to enhance the fundamental right of the people of Los Angeles County to a safe and just society. At all times, the mission shall be carried out in a fair, evenhanded and compassionate manner.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost reduction of $14.0 million primarily due to the elimination of costs associated with the 1994 Pension Obligation Bonds, the elimination of 19.0 positions needed to address the County's projected structural deficit for fiscal year (FY) 2011-12 and the partial suspension of the County's deferred compensation contribution. The Recommended Budget also reflects a decrease of 17.0 positions due to a reduction in various grants as the termination of a Memorandum of Understanding between the District Attorney and the Child Support Services Department for the Child Support Arrest Warrant Project. The overall decrease in net County cost is partially offset by Board-approved increases in health insurance subsidies and changes to salaries and an increase of $1.8 million in public safety sales tax receipts. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

Critical/Strategic Planning Initiatives

After three straight years of curtailments primarily impacting attorneys, the District Attorney's strategic planning efforts are focused on maximizing resources to ensure that core mission prosecutorial services are provided according to State law. A top down assessment of every organizational unit within the Department is underway to evaluate efficiency and effectiveness of current business practices. Expanded use of technology remains a critical aspect of organizational effectiveness and as such, the Department continues to work with Los Angeles County law enforcement to implement electronic subpoenas and the Electronic Suspected Child Abuse Report System (E-SCARS) in their respective agencies. With the success of the Wi-Fi pilot in the Clara Shortridge-Foltz Criminal Justice Center, the Department is collaborating with the Los Angeles Superior Court to expand Wi-Fi to more courts. Finally, exploring cost savings measures continues to be a high priority with many efficiency efforts already implemented. The resultant savings has enabled the Department to absorb a portion of the unfunded cost increases sustained over the last three fiscal years.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**334,697,000**	**12,996,000**	**128,447,000**	**193,254,000**	**2,142.0**
Curtailments					
1. Administration: Reflects the elimination of 1.0 Senior Secretary III, 1.0 Intermediate Typist Clerk, 1.0 Legal Office Support Assistant I, 1.0 Senior Photocopy Machine Operator and 1.0 Management Secretary V positions needed to address the County's projected structural deficit for FY 2011-12.	(334,000)	--	--	(334,000)	(5.0)
2. Prosecution Support: Reflects the elimination of 2.0 Victim Service Representative II positions needed to address the County's projected structural deficit for FY 2011-12.	(124,000)	--	--	(124,000)	(2.0)
3. Prosecution Support: Reflects the elimination of Secretary V position needed to address the County's projected structural deficit for FY 2011-12.	(68,000)	--	--	(68,000)	(1.0)
4. Public Assistance Fraud Division: Reflects the elimination of 4.0 Senior Investigator positions needed to address the County's projected structural deficit for FY 2011-12	(653,000)	--	--	(653,000)	(5.0)
5. Joint Terrorism Task Force: Reflects the elimination of 1.0 Supervising Investigator and 5.0 Senior Investigator positions needed to address the County's projected structural deficit for FY 2011-12	(791,000)	--	--	(791,000)	(6.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	1,325,000	--	--	1,325,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(12,967,000)	--	--	(12,967,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(215,000)	--	--	(215,000)	--
4. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	3,621,000	--	--	3,621,000	--
5. Deferred compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(1,868,000)	--	--	(1,868,000)	--
6. Public Safety Sales Tax (Proposition 172 Revenue): Reflects an anticipated increase in public safety sales tax receipts.	--	--	1,799,000	(1,799,000)	--
7. Position Reclassification: Reflects a Board-approved position reclassification to classes that more appropriately reflect the assigned duties and responsibilities.	(1,000)	--	--	(1,000)	--
8. Intrafund Transfers: Reflects the deletion of 7.0 Investigator and 1.0 support staff positions due to the termination of the Memorandum of Understanding between the Department of Child Support Services partially offset by an increase in appropriation for the In-Home Support Services program.	(620,000)	(873,000)	--	253,000	(8.0)
9. Miscellaneous Adjustments: Reflects the deletion of 4.0 Deputy District Attorney and 5.0 Senior Investigator positions in various grant programs, offset by an increase in grant funding for the Underserved Victim Advocacy and Outreach Program.	(1,424,00)	--	(1,336,000)	(88,000)	(9.0)
10. Other Changes: Reflects an overall decrease in services and supplies partially offset by an increase in revenue due to the implementation of cost-saving measures as well as adjustments to align with historical expenditures and collections.	(187,000)	--	75,000	(262,000)	--
11. Ordinance Authority: Reflects ordinance authority for 1.0 Administrative Services Manager III position for the Los Angeles Regional Interoperable Communications System (LA-RICS).	--	--	--	--	--
12. Realignment: Reflects a realignment of $11,000 in services and supplies as a result of the Department assuming billing coordination responsibilities for the Van Nuys Child Care Center.	--	--	--	--	--
Total Changes	**(14,306,000)**	**(873,000)**	**538,000**	**(13,971,000)**	**(36.0)**
2011-12 Recommended Budget	**320,391,000**	**12,123,000**	**128,985,000**	**179,283,000**	**2,106.0**

Unmet Needs

The District Attorney's Office is not requesting new positions for FY 2011-12. The Department is, however, requesting restoration of specific curtailments taken in FYs 2008-09, 2009-10 and 2010-11. Therefore, the Department's Official Budget Request includes restoration of 148.0 positions as follows: 65.0 Attorney positions curtailed from both General and Specialized Prosecution; 11.0 Investigative positions curtailed from Prosecution Support and Special Investigative Units; 56.0 part-time Legal Support positions (Law Clerks, Senior Law Clerks and Student Professional Workers); 10.0 Paralegals curtailed from Central Trials and Specialized Prosecutions such as Major Crimes, and Hardcore Gangs; and 6.0 Hearing Officer positions from the Abolish Chronic Truancy (ACT), Juvenile Offender Intervention Network (JOIN) and Adult Hearing Officer programs.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 205,992,642.84	$ 199,059,000	$ 199,085,000	$ 210,063,000	$ 199,500,000	$ 415,000
CAFETERIA PLAN BENEFITS	26,987,007.75	24,502,000	24,502,000	25,939,000	24,718,000	216,000
DEFERRED COMPENSATION BENEFITS	10,602,516.47	9,417,000	9,417,000	9,996,000	7,504,000	(1,913,000)
EMPLOYEE GROUP INS - E/B	8,686,240.85	7,726,000	7,726,000	7,730,000	8,424,000	698,000
OTHER EMPLOYEE BENEFITS	332,520.00	357,000	357,000	357,000	357,000	0
RETIREMENT - EMP BENEFITS	50,349,354.43	53,102,000	53,102,000	41,120,000	39,602,000	(13,500,000)
WORKERS' COMPENSATION	5,074,946.87	5,299,000	5,299,000	5,557,000	5,299,000	0
TOTAL S & E B	308,025,229.21	299,462,000	299,488,000	300,762,000	285,404,000	(14,084,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,761,093.04	5,125,000	5,125,000	5,729,000	5,729,000	604,000
CLOTHING & PERSONAL SUPPLIES	1,839.37	5,000	5,000	5,000	5,000	0
COMMUNICATIONS	1,071,310.34	397,000	397,000	403,000	403,000	6,000
COMPUTING-MAINFRAME	521,543.00	633,000	633,000	406,000	406,000	(227,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	216,713.85	220,000	220,000	239,000	239,000	19,000
COMPUTING-PERSONAL	5,110.70	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	12,844.00	11,000	11,000	11,000	11,000	0
HOUSEHOLD EXPENSE	2,604.76	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	4,003,103.00	4,168,000	4,168,000	4,168,000	4,168,000	0
INSURANCE	39,725.01	45,000	45,000	45,000	45,000	0
JURY & WITNESS EXPENSE	1,915.12	0	0	0	0	0
MAINTENANCE - EQUIPMENT	48,900.51	153,000	153,000	153,000	153,000	0
MAINTENANCE--BUILDINGS & IMPRV	2,355,542.26	2,362,000	2,362,000	2,322,000	2,322,000	(40,000)
MEDICAL DENTAL & LAB SUPPLIES	55.11	0	0	0	0	0
MEMBERSHIPS	436,820.00	422,000	422,000	422,000	422,000	0
MISCELLANEOUS EXPENSE	40,993.86	5,000	5,000	5,000	5,000	0
OFFICE EXPENSE	1,732,370.03	735,000	735,000	735,000	735,000	0
PROFESSIONAL SERVICES	2,221,870.22	2,838,000	2,838,000	2,298,000	2,298,000	(540,000)
PUBLICATIONS & LEGAL NOTICE	20,330.13	28,000	28,000	28,000	28,000	0
RENTS & LEASES - BLDG & IMPRV	3,933,994.69	4,259,000	4,259,000	4,286,000	4,286,000	27,000
RENTS & LEASES - EQUIPMENT	1,326,787.93	548,000	548,000	548,000	548,000	0
SMALL TOOLS & MINOR EQUIPMENT	24,987.35	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	(13,381.65)	53,000	53,000	53,000	53,000	0
TECHNICAL SERVICES	2,922,128.93	1,058,000	1,058,000	1,163,000	1,163,000	105,000
TELECOMMUNICATIONS	4,321,777.31	4,432,000	4,432,000	4,276,000	4,276,000	(156,000)
TRAINING	39,526.52	70,000	70,000	70,000	70,000	0
TRANSPORTATION AND TRAVEL	1,569,742.21	1,716,000	1,716,000	1,749,000	1,749,000	33,000
UTILITIES	4,005,801.88	4,318,000	4,318,000	4,300,000	4,300,000	(18,000)
TOTAL S & S	36,626,049.48	33,601,000	33,601,000	33,414,000	33,414,000	(187,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	120,107.86	811,000	811,000	811,000	811,000	0
RET-OTHER LONG TERM DEBT	173,571.15	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	1,268.93	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	294,947.94	998,000	998,000	998,000	998,000	0

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	199.28	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	755,915.43	360,000	610,000	575,000	575,000	(35,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	756,114.71	360,000	610,000	575,000	575,000	(35,000)
TOTAL CAPITAL ASSETS	756,114.71	360,000	610,000	575,000	575,000	(35,000)
GROSS TOTAL	$ 345,702,341.34	$ 334,421,000	$ 334,697,000	$ 335,749,000	$ 320,391,000	$ (14,306,000)
INTRAFUND TRANSFERS	(12,338,171.18)	(12,539,000)	(12,996,000)	(12,123,000)	(12,123,000)	873,000
NET TOTAL	$ 333,364,170.16	$ 321,882,000	$ 321,701,000	$ 323,626,000	$ 308,268,000	$ (13,433,000)
REVENUE	131,698,716.74	128,628,000	128,447,000	131,683,000	128,985,000	538,000
NET COUNTY COST	$ 201,665,453.42	$ 193,254,000	$ 193,254,000	$ 191,943,000	$ 179,283,000	$ (13,971,000)
BUDGETED POSITIONS	2,163.0	2,142.0	2,142.0	2,273.0	2,106.0	(36.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 2,434,209.09	$ 2,466,000	$ 3,150,000	$ 3,150,000	$ 3,150,000	$ 0
LEGAL SERVICES	724,500.72	735,000	727,000	727,000	727,000	0
RECORDING FEES	905.85	1,000	0	0	0	0
TOTAL CHARGES-SVS	3,159,615.66	3,202,000	3,877,000	3,877,000	3,877,000	0
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	6,344,242.55	1,620,000	1,600,000	1,600,000	1,600,000	0
OTHER COURT FINES	987,426.25	750,000	750,000	750,000	750,000	0
TOTAL FINES FO/PEN	7,331,668.80	2,370,000	2,350,000	2,350,000	2,350,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	4,960,168.60	3,824,000	3,737,000	4,095,000	3,837,000	100,000
TOTAL I R - FEDERA	4,960,168.60	3,824,000	3,737,000	4,095,000	3,837,000	100,000
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	29,284.75	25,000	234,000	0	0	(234,000)
TOTAL I R - OTHER	29,284.75	25,000	234,000	0	0	(234,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	28,977,480.92	27,814,000	26,379,000	25,802,000	25,802,000	(577,000)
STATE-CITZN OPT PUB SFTY(COPS)	2,185,002.93	2,888,000	2,888,000	2,888,000	2,888,000	0
STATE-PROP 172 PUBLIC SAFETY	81,299,141.29	84,779,000	84,779,000	89,018,000	86,578,000	1,799,000
STATE-TRIAL COURTS	448,028.10	385,000	300,000	400,000	400,000	100,000
TOTAL I R - STATE	112,909,653.24	115,866,000	114,346,000	118,108,000	115,668,000	1,322,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	2,016,611.40	2,065,000	2,745,000	2,095,000	2,095,000	(650,000)
OTHER SALES	1,584.58	0	0	0	0	0
TOTAL MISC REV	2,018,195.98	2,065,000	2,745,000	2,095,000	2,095,000	(650,000)

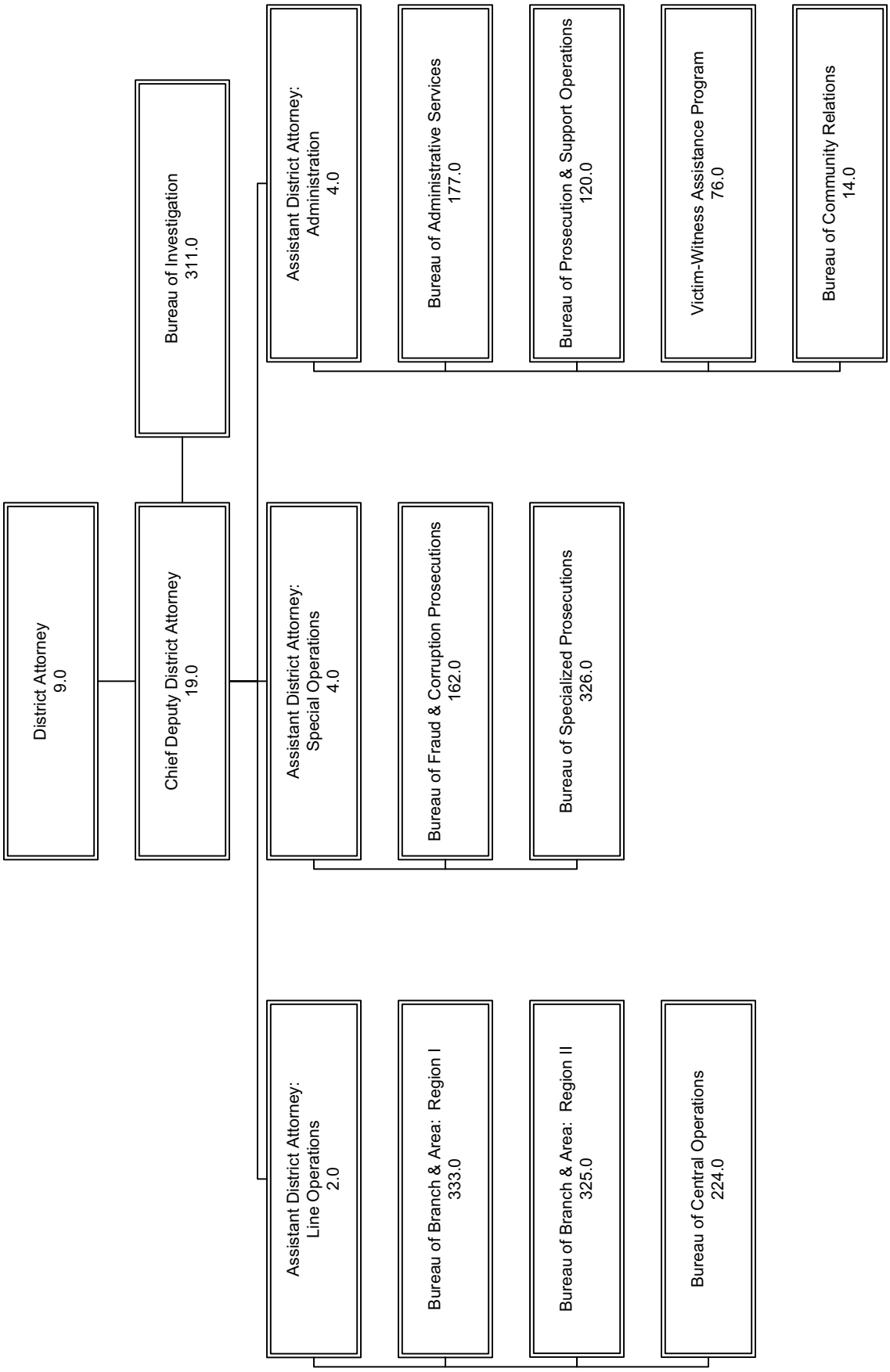
DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	15,060.71	1,000	0	0	0	0
TRANSFERS IN	1,275,069.00	1,275,000	1,158,000	1,158,000	1,158,000	0
TOTAL OTH FIN SRCS	1,290,129.71	1,276,000	1,158,000	1,158,000	1,158,000	0
TOTAL REVENUE	$ 131,698,716.74	$ 128,628,000	$ 128,447,000	$ 131,683,000	$ 128,985,000	$ 538,000

DISTRICT ATTORNEY'S OFFICE

Steve Cooley, District Attorney

FY 2011-2012 Recommended Budget Positions = 2,106.0



Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 10,017,378.54	$ 39,831,000	$ 39,831,000	$ 45,632,000	$ 45,632,000	$ 5,801,000
OTHER CHARGES	9,997,236.96	10,447,000	10,447,000	29,469,000	29,469,000	19,022,000
CAPITAL ASSETS - EQUIPMENT	0.00	50,000	50,000	50,000	50,000	0
OTHER FINANCING USES	7,000.00	0	0	0	0	0
GROSS TOTAL	$ 20,021,615.50	$ 50,328,000	$ 50,328,000	$ 75,151,000	$ 75,151,000	$ 24,823,000
NET TOTAL	$ 20,021,615.50	$ 50,328,000	$ 50,328,000	$ 75,151,000	$ 75,151,000	$ 24,823,000
REVENUE	14,791,506.38	44,985,000	44,985,000	70,392,000	70,392,000	25,407,000
NET COUNTY COST	$ 5,230,109.12	$ 5,343,000	$ 5,343,000	$ 4,759,000	$ 4,759,000	$ (584,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Emergency Preparedness and Response (EPR) budget unit was created to support County and the operational area's emergency preparedness, with high priority given to planning, training, exercising and coordination of response and recovery operations.

2011-12 Budget Message

The EPR budget provides funding for the County Office of Emergency Management (OEM) for preparation and implementation of plans and policies for the protection of life and property within the County of Los Angeles in the event of an emergency or disaster; funding for the operation and maintenance of the County Emergency Operations Center, including the associated Emergency Management Information System computer network; conducting training in emergency management policies and procedures for personnel assigned to County government, special districts, and other jurisdictions throughout the County; planning support for Homeland Security; developing and providing emergency and disaster related educational materials for the residents of the County; and conducting countywide disaster exercises. The budget also incorporates funds for Homeland Security Grants that includes the State Homeland Security Grant Program (SHSGP); Urban Area Security Initiative (UASI); Law Enforcement Terrorism Prevention Program; Citizens Corps Program; Buffer Zone Protection Program (BZPP); and the Emergency Management Performance Grant (EMPG) for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2011-12 Recommended Budget reflects funding to provide oversight and coordination of countywide emergency preparedness and response efforts. The Recommended Budget reflects a $25.4 million revenue increase and covers 2008, 2009, and 2010 SHSGP, 2010 UASI, 2011 EMPG and 2008 and 2009 BZPP. The budget also reflects the deletion of $584,000 in carryover funding.

Critical/Strategic Planning Initiatives

EPR engages in activities with the intended outcome of increasing the safety and security of the residents of Los Angeles County through the integration of public safety information systems.

In fiscal year 2011-12, EPR will continue to strive to achieve this goal by:

- Proactively engaging in the planning and development of procedures to provide rapid, coordinated response in emergencies;
- Working collaboratively to improve operations and communication with other emergency responders;
- Remaining response-ready in order to minimize the impact to the community during an emergency; and
- Continuing to coordinate the use of grant resources to maximize the utilization of available State and federal funding.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**50,328,000**	**0**	**44,985,000**	**5,343,000**	**0.0**
Other Changes					
1. Grants: Reflects additional funding for various grants funded by the State and federal governments.	25,407,000	--	25,407,000	--	--
2. One-Time Funding: Reflects the deletion of one-time carryover funding for information technology projects.	(584,000)	--	--	(584,000)	--
Total Changes	**24,823,000**	**0**	**25,407,000**	**(584,000)**	**0.0**
2011-12 Recommended Budget	**75,151,000**	**0**	**70,392,000**	**4,759,000**	**0.0**

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$2,601,528,621.15	$ 701,733,000	$ 734,880,000	$ 374,519,000	$ 374,519,000	$ (360,361,000)
S & EB EXPENDITURE DISTRIBUTION	(2,607,724,385.62)	(694,233,000)	(733,880,000)	(362,770,000)	(362,770,000)	371,110,000
TOTAL S & E B	(6,195,764.47)	7,500,000	1,000,000	11,749,000	11,749,000	10,749,000
GROSS TOTAL	$ (6,195,764.47)	$ 7,500,000	$ 1,000,000	$ 11,749,000	$ 11,749,000	$ 10,749,000
NET TOTAL	$ (6,195,764.47)	$ 7,500,000	$ 1,000,000	$ 11,749,000	$ 11,749,000	$ 10,749,000
REVENUE	414,829.69	400,000	1,000,000	300,000	300,000	(700,000)
NET COUNTY COST	$ (6,610,594.16)	$ 7,100,000	$ 0	$ 11,449,000	$ 11,449,000	$ 11,449,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County of Los Angeles provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects:

- The retirement of Pension Obligation Bonds issued in 1994 to eliminate the unfunded liability in the retirement system. This results in costs savings of $372.1 million to the County.
- An increase in employer retirement contributions primarily due to the investment loss in the Los Angeles County Employees Retirement Association (LACERA) portfolio in fiscal year (FY) 2008-09. Since then LACERA investment earnings have exceeded the actuarial assumed rate of return and are currently on track to do so for FY 2010-11. LACERA's funding policy calls for asset gains and losses to be smoothed over a five-year period. Due to delays in obtaining the FY 2011-12 employer retirement contribution rates, the entire net County cost portion of the increase is being budgeted in the Employee Benefits budget unit at this time. During the Final Changes Budget phase, increases in employer retirement contributions will be distributed to various County departments.
- A $36.1 million health premium reserve used as a budget shortfall solution. The reserve will be allocated to the appropriate operating department budgets during the Final Changes Budget phase.
- An increase in Unemployment Insurance (UI) due to anticipated increase in UI cost claims.

Employee Benefits Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
CO EMP RETIREM	$ 588,995,033.20	$ 0	$ 0	$ 47,579,000	$ 47,579,000	$ 47,579,000
CO EMP SICK LEAVE PAY	(6,507,000.00)	7,100,000	0	0	0	0
CO RET DBT SRVC	358,049,243.11	372,110,000	372,130,000	0	0	(372,130,000)
CO RET INSUR	286,294,505.38	0	0	(36,130,000)	(36,130,000)	(36,130,000)
CO RET/OASDI	58,014,068.26	0	0	0	0	0
DEPENDENT CARE SPENDING ACCOUNTS	7,301,993.32	0	0	0	0	0
DISABILITY	39,780,304.82	0	0	0	0	0
FLEXIBLE BENEFITS PLAN	756,479,699.90	0	0	0	0	0
HORIZONS	107,536,536.98	0	0	0	0	0
INS-DENTAL	17,777,678.59	0	0	0	0	0
INS-HEALTH	42,951,156.10	400,000	1,000,000	300,000	300,000	(700,000)
INS-LIFE	8,766,240.56	723,000	750,000	770,000	770,000	20,000
INS-UIB	8,734,740.54	10,400,000	11,000,000	12,000,000	12,000,000	1,000,000
SAVINGS PLAN	37,572,956.73	0	0	0	0	0
WORKERS COMPENSATION	289,781,463.66	311,000,000	350,000,000	350,000,000	350,000,000	0
TOTAL S & EB	$2,601,528,621.15	$ 701,733,000	$ 734,880,000	$ 374,519,000	$ 374,519,000	$ (360,361,000)
S & EB EXPENDITURE DISTRIBUTION	(2,607,724,385.62)	(694,233,000)	(733,880,000)	(362,770,000)	(362,770,000)	371,110,000
GROSS TOTAL	$ (6,195,764.47)	$ 7,500,000	$ 1,000,000	$ 11,749,000	$ 11,749,000	$ 10,749,000
REVENUE	414,829.69	400,000	1,000,000	300,000	300,000	(700,000)
NET COUNTY COST	$ (6,610,594.16)	$ 7,100,000	$ 0	$ 11,449,000	$ 11,449,000	$ 11,449,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	$ 698,371,000	$ 154,818,000	$ 131,951,000	$ 985,140,000
DEFERRED COMPENSATION BENEFITS	101,021,000	20,761,000	11,066,000	132,848,000
DENTAL INSURANCE	16,933,000	5,293,000	2,917,000	25,143,000
DEPENDENT CARE SPENDING ACCOUNTS	7,248,000	1,257,000	974,000	9,479,000
DISABILITY	28,421,000	10,848,000	3,178,000	42,447,000
FLEXIBLE BENEFITS	833,513,000	205,693,000	103,454,000	1,142,660,000
HEALTH INSURANCE	54,633,000	12,529,000	8,321,000	75,483,000
LIFE INSURANCE	3,288,000	1,062,000	722,000	5,072,000
OASDI - MEDICARE	58,176,000	15,776,000	9,274,000	83,226,000
OTHER EMPLOYEE BENEFITS	6,921,000	261,000	207,000	7,389,000
RETIREE INSURANCE	313,302,000	69,500,000	39,180,000	421,982,000
UNEMPLOYMENT INSURANCE BENEFITS *	6,591,000	1,482,000	954,000	9,027,000
WORKERS' COMPENSATION *	216,332,000	38,403,000	49,151,000	303,886,000
TOTAL	$ 2,344,750,000	$ 537,683,000	$ 361,349,000	$ 3,243,782,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 15,979,779.80	$ 18,000,000	$ 112,535,000	$ 131,356,000	$ 131,356,000	$ 18,821,000
GROSS TOTAL	$ 15,979,779.80	$ 18,000,000	$ 112,535,000	$ 131,356,000	$ 131,356,000	$ 18,821,000
NET TOTAL	$ 15,979,779.80	$ 18,000,000	$ 112,535,000	$ 131,356,000	$ 131,356,000	$ 18,821,000
REVENUE	1,902,480.57	2,581,000	22,969,000	20,438,000	20,438,000	(2,531,000)
NET COUNTY COST	$ 14,077,299.23	$ 15,419,000	$ 89,566,000	$ 110,918,000	$ 110,918,000	$ 21,352,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster related repairs that are not funded by the Federal Emergency Management Agency, and high priority building maintenance activities that exceed the resources available to County departments.

2011-12 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2010-11 Final Adopted Budget appropriated funds for critical repairs at County beaches, parks, probation facilities and for various roof repairs throughout the County. On September 28, 2010, the Board of Supervisors approved $59.9 million for a Deferred Maintenance Program to address critical repairs and maintenance at public health centers, community and senior centers, County cultural institutions, and County waste water treatment facilities. The 2011-12 Recommended Budget appropriates $131.4 million for these and other high priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, health centers, and animal shelters.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**112,535,000**	**0**	**22,969,000**	**89,566,000**	**0.0**
Other Changes					
1. Service and Supplies: Reflects ongoing allocation and a mid-year transfer of $43.9 million in one-time funding from the Capital Projects/Extraordinary Maintenance Designation and $1.1 million from the Community and Senior Services - Administration budget to fund various repair and maintenance activities for County facilities. This increase in appropriation is partially offset by the completion of various repair, maintenance, and accessibility modification projects at various County facilities, including roof repairs at County health facilities, and irrigation system replacements at various parks. The decrease in revenue reflects the completion of maintenance activities at juvenile detention facilities and community and senior centers that were funded with revenue from the Vehicle License Fee Gap Loan Trust Fund.	18,821,000	--	(2,531,000)	21,352,000	--
Total Changes	**18,821,000**	**0**	**(2,531,000)**	**21,352,000**	**0.0**
2011-12 Recommended Budget	**131,356,000**	**0**	**20,438,000**	**110,918,000**	**0.0**

Unmet Needs

During fiscal year 2010-11, departments identified additional deferred maintenance needs with an estimated total cost of $118.3 million. These unfunded needs include projects to perform various general facility repairs; replacement of outdated building systems such as boilers, chillers, heating, ventilating and air conditioning units; roofs; and elevator upgrades to obtain building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 5,900,036.05	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ 40,000,000	$ 0
CAPITAL ASSETS - EQUIPMENT	0.00	10,000,000	10,000,000	10,000,000	10,000,000	0
GROSS TOTAL	$ 5,900,036.05	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
INTRAFUND TRANSFERS	(305,445.71)	0	0	0	(2,000,000)	(2,000,000)
NET TOTAL	$ 5,594,590.34	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 48,000,000	$ (2,000,000)
REVENUE	5,466,802.71	50,000,000	50,000,000	50,000,000	48,000,000	(2,000,000)
NET COUNTY COST	$ 127,787.63	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2011-12 Budget Message

The Federal and State Disaster Aid budget provides economic recovery assistance following major emergencies and disasters, such as the 1994 Northridge Earthquake and Aftershocks, the Winter Storms of 2005, and the 2009 Fires (Marek, Station, Palos Verdes, Sesnon, etc.). It also includes contingency appropriation for emergency and post-emergency responses, in the addition to restoration of buildings and property, pending reimbursement from appropriate governmental agencies and insurance companies.

Recommendations for 2011-12 reflect the potential need for appropriate revenues from federal and State agencies in the event of a major disaster. In addition, this budget reflects the anticipated expenditures for the County to continue the permanent repair, restoration, and replacement of facilities damaged during disasters such as the 1994 Northridge Earthquake, the Winter Storms of 2005, the 2008 California Wildfires, the 2009 Fires, and the 2010 Severe Winter Storms.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
RESERVES						
GENERAL RESERVES	$ 3,000,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER RESERVES	260,151,622.00	22,226,000	22,226,000	0	0	(22,226,000)
DESIGNATIONS	207,555,000.00	138,780,000	63,780,000	44,769,000	44,769,000	(19,011,000)
TOTAL RESERVES	$ 470,706,622.00	$ 161,006,000	$ 86,006,000	$ 44,769,000	$ 44,769,000	$ (41,237,000)
TOTAL FINANCING USES	$ 470,706,622.00	$ 161,006,000	$ 86,006,000	$ 44,769,000	$ 44,769,000	$ (41,237,000)
FINANCING SOURCES						
FUND BALANCE	$1,713,428,000.00	$ 1,628,644,000	$ 1,628,644,000	$ 1,288,496,000	$ 1,288,496,000	$ (340,148,000)
CANCELLATION RESERVES/DESIGNATION	665,808,343.00	455,366,000	405,168,000	216,114,000	216,114,000	(189,054,000)
PROPERTY TAXES - REGULAR ROLL	3,658,232,765.85	3,654,517,000	3,654,517,000	3,682,292,000	3,682,292,000	27,775,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	22,062,252.45	21,644,000	21,644,000	21,808,000	21,808,000	164,000
REVENUE	52,169,278.60	10,952,000	11,529,000	11,171,000	11,171,000	(358,000)
TOTAL FINANCING SOURCES	$6,111,700,639.90	$ 5,771,123,000	$ 5,721,502,000	$ 5,219,881,000	$ 5,219,881,000	$ (501,621,000)
REVENUE DETAIL						
ERAF TAX REVENUE	$ 11,085,501.46	$ 10,952,000	$ 11,529,000	$ 11,171,000	$ 11,171,000	$ (358,000)
HOMEOWNER PROP TAX RELIEF	543.40	0	0	0	0	0
OTHER STATE IN-LIEU TAXES	228,603.01	0	0	0	0	0
OTHER TAXES	9,852,113.68	0	0	0	0	0
PEN INT & COSTS-DEL TAXES	31,002,517.05	0	0	0	0	0
TOTAL REVENUE	$ 52,169,278.60	$ 10,952,000	$ 11,529,000	$ 11,171,000	$ 11,171,000	$ (358,000)

Mission Statement

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2011-12 Budget Message

The 2011-12 Recommended Budget includes financing uses and financing sources as follows:

Financing Uses

The designation totaling $44.8 million is for legal or contractual obligations and restrictions and future spending for specific needs:

- The Designation for Health Services Tobacco Settlement will increase by $44.8 million for health-related costs.

Financing Sources

For budgetary planning purposes, the Chief Executive Office considers total financing sources the difference generated in fiscal year (FY) 2010-11 from County revenues exceeding expenditures (fund balance), the cancellation of prior year reserves and designations, and property taxes. Any decrease in fund balance from the budgeted amount will require expenditure reductions or the identification of additional financing. The recommended fund balance of $1,288.5 million is comprised of the following:

- $120.7 million from General Fund operations;
- $655.0 million of unused FY 2010-11 Capital Projects funds being carried over to FY 2011-12 for the completion of various projects and refurbishment needs;
- $102.8 million of unused FY 2010-11 Extraordinary Maintenance funds being carried over to FY 2011-12 for major repairs and maintenance of County facilities and assets;

- $53.7 million of unused FY 2010-11 Project and Facility Development funds being carried over to FY 2010-11 for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- $254.8 million of unused FY 2010-11 Provisional Financing Uses funds being carried over to FY 2011-12 for the Departments of Children and Family Services (DCFS), Beaches and Harbors, Auditor-Controller, Probation, Board of Supervisors, Parks and Recreation, Public Library, and Public Social Services, Infoline 2-1-1 projects, Information Technology Shared Services, Office of Public Safety/Sheriff merger, the Department of Health Services Public/Private Partnerships and potential State budget impacts;
- $68.4 million of unused FY 2010-11 Board of Supervisors funds being carried over to FY 2011-12 for various community programs;
- $18.4 million of unused FY 2010-11 Homeless and Housing Program funds being carried over to FY 2011-12 for Homeless Prevention Initiative projects;
- $10.0 million of unused FY 2010-11 Sheriff's Department funds being carried over to FY 2011-12 that were generated by reducing prior year operational costs; and
- $4.7 million of unused FY 2010-11 Department of Public Social Services funds being carried over to FY 2011-12 primarily for General Relief enhancements, Domestic Violence Council, and Volunteer Income Tax Assistance (VITA) for California Work Opportunities and Responsibility to Kids (CalWORKs) recipients.

The cancellation of prior year reserves and designations of $216.1 million includes the following:

- $150.2 million in Designation for Health Services Tobacco Settlement for health-related costs;
- $27.6 million in Designation for Local Taxes to close the County budget gap and offset curtailments for the Departments of Community and Senior Services, Parks and Recreation, Public Library, Public Works, Animal Care and Control and Sheriff;
- $17.4 million in Designation for Reopening Jail Beds to provide funding for closed circuit television cameras in the Men's Central Jail, as well as to close the County budget gap;
- $12.0 million in Designation for Unincorporated Patrol to provide funding for Sheriff Department's patrol operations in the unincorporated areas;
- $7.4 million in Designation for Interoperability and Countywide Communications to fund the Los Angeles Regional Interoperable Communications System (LA-RICS); and
- $1.5 million in Designation for Healthier Communities, Stronger Families and Thriving Children to improve the quality of life for children and families.

Property Tax revenues reflect an increase of $27.5 million from the FY 2010-11 Final Adopted Budget. An increase of $27.9 million is primarily due to the increase in the assessed valuation estimate for the Los Angeles County property tax roll, offset by a $0.4 million decrease related to the sales tax (Triple Flip) revenue resulting from the slight decline in taxable sales in Los Angeles County. Property Tax revenues include Educational Revenue Augmentation Fund (ERAF) in-lieu of Vehicle License Fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended Property Tax revenue increases are comprised of the following:

- $27.7 million increase in the Regular Roll;
- $0.2 million increase in the Supplemental Roll; and
- $0.4 million decrease related to the taxable sales in Los Angeles County and the dollar for dollar swap of sales tax revenue with ERAF property tax revenue (Triple Flip).

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 741,212,918.78	$ 736,813,000	$ 766,933,000	$ 765,198,000	$ 765,080,000	$ (1,853,000)
SERVICES & SUPPLIES	106,258,939.88	137,682,000	138,159,000	125,017,000	125,046,000	(13,113,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	106,258,939.88	130,682,000	131,159,000	118,017,000	118,046,000	(13,113,000)
OTHER CHARGES	1,618,950.71	6,076,000	6,798,000	5,318,000	5,318,000	(1,480,000)
CAPITAL ASSETS - EQUIPMENT	18,259,386.21	16,616,000	16,013,000	9,314,000	9,314,000	(6,699,000)
OTHER FINANCING USES	11,402,000.00	2,438,000	2,438,000	13,123,000	13,123,000	10,685,000
GROSS TOTAL	$ 878,752,195.58	$ 892,625,000	$ 923,341,000	$ 910,970,000	$ 910,881,000	$ (12,460,000)
RESERVES						
DESIGNATIONS	$ 0.00	$ 45,325,000	$ 45,325,000	$ 0	$ 0	$ (45,325,000)
TOTAL FINANCING USES	$ 878,752,195.58	$ 937,950,000	$ 968,666,000	$ 910,970,000	$ 910,881,000	$ (57,785,000)
FINANCING SOURCES						
FUND BALANCE	$ 58,248,000.00	$ 93,819,000	$ 93,819,000	$ 36,638,000	$ 36,638,000	$ (57,181,000)
CANCEL RES DES	35,382,946.00	25,694,000	15,000,000	16,110,000	16,021,000	1,021,000
PROPERTY TAXES	535,150,164.53	521,419,000	521,259,000	524,382,000	524,382,000	3,123,000
SPECIAL ASSESSMENTS	19,361.29	9,000	7,000	8,000	8,000	1,000
VOTER APPROVED SPECIAL TAXES	67,597,401.36	68,177,000	68,044,000	73,132,000	73,132,000	5,088,000
REVENUE	276,173,657.41	265,470,000	270,537,000	260,700,000	260,700,000	(9,837,000)
TOTAL FINANCING SOURCES	$ 972,571,530.59	$ 974,588,000	$ 968,666,000	$ 910,970,000	$ 910,881,000	$ (57,785,000)
BUDGETED POSITIONS	4,402.0	4,518.0	4,518.0	4,520.0	4,518.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2011-12 Budget Message

The Fire Department is able to maintain the current level of emergency staffing and essential support services, and meet increases in retirement, workers' compensation and other employee benefits costs in the 2011-12 Recommended Budget by continuing its freeze in non-emergency positions, firm restrictions on non-emergency overtime, cuts in discretionary expenditures and implementation of other cost containment and revenue enhancement measures. The Recommended Budget also includes the use of one-time reserve funds originally designated for other purposes to address privacy and access compliance requirements and operational needs in department facilities. Fire station construction and fleet replacements will continue as scheduled to maintain emergency service delivery.

Critical/Strategic Planning Initiatives

The Fire Department's Strategic Plan focuses on long-term strategies to provide fire protection and life safety services in line with the County's mission and values. This year, the focus is to continue the evaluation of infrastructure improvements and efficiencies, and enhance essential services to the communities we serve. The Department will also continue with its financial strategies to achieve budgetary savings, minimize reliance on one-time funds and renew funding stability.

Public Safety

- Develop and deliver community-based safety outreach programs structured to address both public and personal needs to increase self-reliance in the event of emergencies and disasters. This will be accomplished by evaluating and prioritizing current community outreach efforts; creating guidelines for specific large-scale emergency situations such as severe weather, power outages, and terrorism-related attacks; modifying Community Emergency Response Team delivery; sun-setting certain station activities; and implementing safety outreach programs such as *Ready, Set, Go!,* neighborhood safety briefings in high-risk areas, and mobile home park safety assessments and briefings.

Operational Effectiveness

- Establish a Fire Department professional training and development institute for command officers, managers, and supervisors to improve leadership effectiveness in areas of diversity, workforce excellence, and policy compliance.
- Continue to conduct ongoing assessments and improvements of organizational practices to increase the efficiency and effectiveness of Department operations.

Community and Municipal Services

- Work with local businesses, schools and institutions to develop and provide "occupancy support" based fire prevention inspection services.
- Take a leadership role in the partnership of the Los Angeles Regional Interoperable Communications System project to bring unified communication services to all emergency service providers in the County.
- Convene workshops with cities to evaluate appropriate staffing levels based on service needs and financial drivers to help prepare for service delivery during the next three to five year period.

Health and Mental Health

- Collaborate with the Office of Homeland Security to provide regular updates to department personnel on the latest chemical and biological terrorism tactics.
- Continue to develop training and procedures to protect department personnel and the public from public health emergencies.

Changes From 2010-11 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2010-11 Final Adopted Budget	**968,666,000**	**968,666,000**	**4,518.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	6,927,000	6,927,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in fiscal year (FY) 2010-11.	(11,945,000)	(11,945,000)	--
3. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in the recently passed workers' compensation law.	2,493,000	2,493,000	--
4. Overtime: Reflects a reduction in overtime based on historical overtime expenditures.	(4,298,000)	(4,298,000)	--
5. Retirement: Reflects anticipated increases in retirement rates in FY 2011-12.	4,970,000	4,970,000	--
6. Services and Supplies: Reflects the elimination of one-time funding and implementation of cost-saving measures to reduce expenditures in services and supplies.	(13,113,000)	(13,113,000)	--
7. Other Charges: Reflects decreases for commercial paper interest and settlements.	(1,480,000)	(1,480,000)	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
8. Capital Assets: Reflects a decrease in capital assets purchases as part of the Department's plan to curtail costs.	(6,699,000)	(6,699,000)	--
9. Other Financing Uses: Reflects an increase in the operating transfers out to the Department's special funds, to address privacy and access compliance requirements.	10,685,000	10,685,000	--
10. Designations: Reflects a decrease in the designations from the 2010-11 level.	(45,325,000)	(45,325,000)	--
Total Changes	**(57,785,000)**	**(57,785,000)**	**0.0**
2011-12 Recommended Budget	**910,881,000**	**910,881,000**	**4,518.0**

Unmet Needs

The Fire Department's critical needs are financed in the 2011-12 Recommended Budget Request. The Department, as a Special District, relies on multi-year fiscal forecast planning to ensure that adequate funding is available to sustain departmental operations. While the current financial outlook appears stable, there is a financial imbalance evident between revenue and costs. Significant reduction in property tax revenues and increases in costs beyond the Department's control have created financial instability for the Fire Department in future years. Continued cost curtailments and use of one-time reserve funds are only a stop-gap measure to address this financial imbalance and are not sustainable for the long-term. Long-term stability will require drastic emergency service cuts in future years or an infusion of additional ongoing revenue to stabilize emergency service funding.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 529,927,658.45	$ 519,444,000	$ 533,256,000	$ 535,047,000	$ 534,934,000	$ 1,678,000
CAFETERIA PLAN BENEFITS	49,999,229.08	51,430,000	50,705,000	54,693,000	54,702,000	3,997,000
DEFERRED COMPENSATION BENEFITS	11,285,593.07	6,272,000	12,151,000	6,010,000	6,007,000	(6,144,000)
EMPLOYEE GROUP INS - E/B	4,811,540.00	4,860,000	4,830,000	5,095,000	5,091,000	261,000
OTHER EMPLOYEE BENEFITS	353,340.15	378,000	367,000	379,000	379,000	12,000
RETIREMENT - EMP BENEFITS	109,531,929.41	116,617,000	126,233,000	122,090,000	122,083,000	(4,150,000)
WORKERS' COMPENSATION	35,303,628.62	37,812,000	39,391,000	41,884,000	41,884,000	2,493,000
TOTAL S & E B	741,212,918.78	736,813,000	766,933,000	765,198,000	765,080,000	(1,853,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,675,822.81	19,417,000	16,327,000	18,747,000	18,776,000	2,449,000
AGRICULTURAL	18,598.18	13,000	3,000	3,000	3,000	0
CLOTHING & PERSONAL SUPPLIES	959,447.28	1,047,000	7,193,000	6,202,000	6,202,000	(991,000)
COMMUNICATIONS	1,783,756.09	1,440,000	9,921,000	8,980,000	8,980,000	(941,000)
COMPUTING-MAINFRAME	1,129,651.18	1,890,000	2,169,000	1,666,000	1,666,000	(503,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	305,137.40	255,000	569,000	532,000	532,000	(37,000)
COMPUTING-PERSONAL	1,570,577.43	1,798,000	2,451,000	2,088,000	2,088,000	(363,000)
CONTRACTED PROGRAM SERVICES	296,308.27	635,000	658,000	314,000	314,000	(344,000)
FOOD	548,769.85	692,000	692,000	699,000	699,000	7,000
HOUSEHOLD EXPENSE	887,835.89	944,000	1,343,000	1,110,000	1,110,000	(233,000)
INFORMATION TECHNOLOGY SERVICES	1,423,011.69	1,030,000	906,000	786,000	786,000	(120,000)
INFORMATION TECHNOLOGY-SECURITY	53,153.04	15,000	37,000	37,000	37,000	0
INSURANCE	3,785,788.52	3,758,000	5,122,000	5,945,000	5,945,000	823,000
MAINTENANCE - EQUIPMENT	11,046,917.96	12,350,000	10,571,000	9,629,000	9,629,000	(942,000)
MAINTENANCE--BUILDINGS & IMPRV	15,903,922.71	15,203,000	14,004,000	12,626,000	12,626,000	(1,378,000)
MEDICAL DENTAL & LAB SUPPLIES	2,859,167.62	1,473,000	2,006,000	1,614,000	1,614,000	(392,000)
MEMBERSHIPS	53,569.81	57,000	49,000	45,000	45,000	(4,000)
MISCELLANEOUS EXPENSE	955,453.82	14,039,000	16,663,000	15,991,000	15,991,000	(672,000)
OFFICE EXPENSE	1,252,995.29	1,410,000	5,111,000	4,497,000	4,497,000	(614,000)
PROFESSIONAL SERVICES	3,594,721.50	6,177,000	8,064,000	5,605,000	5,605,000	(2,459,000)
PUBLICATIONS & LEGAL NOTICE	30,783.14	48,000	60,000	51,000	51,000	(9,000)
RENTS & LEASES - BLDG & IMPRV	2,286,623.40	2,472,000	2,789,000	2,516,000	2,516,000	(273,000)
RENTS & LEASES - EQUIPMENT	3,780,758.29	4,157,000	1,220,000	853,000	853,000	(367,000)
SMALL TOOLS & MINOR EQUIPMENT	5,382,618.64	5,778,000	5,991,000	4,620,000	4,620,000	(1,371,000)
SPECIAL DEPARTMENTAL EXPENSE	587,782.04	570,000	725,000	507,000	507,000	(218,000)
TECHNICAL SERVICES	5,895,611.90	5,062,000	1,372,000	1,181,000	1,181,000	(191,000)
TELECOMMUNICATIONS	12,499,064.95	20,855,000	5,073,000	4,376,000	4,376,000	(697,000)
TRAINING	568,670.52	2,057,000	3,568,000	2,113,000	2,113,000	(1,455,000)
TRANSPORTATION AND TRAVEL	7,371,764.98	8,292,000	8,494,000	7,111,000	7,111,000	(1,383,000)
UTILITIES	3,750,655.68	4,748,000	5,008,000	4,573,000	4,573,000	(435,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	106,258,939.88	130,682,000	131,159,000	118,017,000	118,046,000	(13,113,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	3,361.69	500,000	1,440,000	1,880,000	1,880,000	440,000
JUDGMENTS & DAMAGES	1,466,918.20	5,131,000	5,049,000	2,723,000	2,723,000	(2,326,000)
RET-OTHER LONG TERM DEBT	69,781.53	368,000	232,000	638,000	638,000	406,000
TAXES & ASSESSMENTS	78,889.29	77,000	77,000	77,000	77,000	0
TOTAL OTH CHARGES	1,618,950.71	6,076,000	6,798,000	5,318,000	5,318,000	(1,480,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	106,547.50	0	6,000	0	0	(6,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	116,000	132,000	33,000	33,000	(99,000)
COMPUTERS, MAINFRAME	463,789.20	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	253,099.59	1,282,000	1,250,000	337,000	337,000	(913,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	7,003.31	0	0	156,000	156,000	156,000
ELECTRONIC EQUIPMENT	0.00	648,000	622,000	19,000	19,000	(603,000)
FOOD PREPARATION EQUIPMENT	0.00	13,000	6,000	10,000	10,000	4,000
MACHINERY EQUIPMENT	71,400.91	16,000	30,000	7,000	7,000	(23,000)
MANUFACTURED/PREFABRICATED STRUCTURE	4,373,335.69	273,000	385,000	71,000	71,000	(314,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	82,418.76	207,000	201,000	30,000	30,000	(171,000)
MEDICAL-MINOR EQUIPMENT	22,116.32	225,000	257,000	0	0	(257,000)
NON-MEDICAL LAB/TESTING EQUIP	119,037.64	0	0	0	0	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	41,000	41,000	41,000
TANKS-STORAGE & TRANSPORT	5,999.56	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	2,559,143.88	3,577,000	2,877,000	60,000	60,000	(2,817,000)
VEHICLES & TRANSPORTATION EQUIPMENT	10,195,493.85	10,259,000	10,247,000	8,550,000	8,550,000	(1,697,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	18,259,386.21	16,616,000	16,013,000	9,314,000	9,314,000	(6,699,000)
TOTAL CAPITAL ASSETS	18,259,386.21	16,616,000	16,013,000	9,314,000	9,314,000	(6,699,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	11,402,000.00	2,438,000	2,438,000	13,123,000	13,123,000	10,685,000
TOTAL OTH FIN USES	11,402,000.00	2,438,000	2,438,000	13,123,000	13,123,000	10,685,000
RESERVES						
DESIGNATIONS	$ 0.00	$ 45,325,000	$ 45,325,000	$ 0	$ 0	$ (45,325,000)
TOTAL FINANCING USES	$ 878,752,195.58	$ 937,950,000	$ 968,666,000	$ 910,970,000	$ 910,881,000	$ (57,785,000)
FINANCING SOURCES						
FUND BALANCE	$ 58,248,000.00	$ 93,819,000	$ 93,819,000	$ 36,638,000	$ 36,638,000	$ (57,181,000)
CANCEL RES/DES	35,382,946.00	25,694,000	15,000,000	16,110,000	16,021,000	1,021,000
REVENUE	878,940,584.59	855,075,000	859,847,000	858,222,000	858,222,000	(1,625,000)
TOTAL FINANCING SOURCES	$ 972,571,530.59	$ 974,588,000	$ 968,666,000	$ 910,970,000	$ 910,881,000	$ (57,785,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
BUDGETED POSITIONS	4,402.0	4,518.0	4,518.0	4,520.0	4,518.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
AUDITING - ACCOUNTING FEES	$ 1,964,854.86	$ 2,044,000	$ 2,293,000	$ 2,044,000	$ 2,044,000	$ (249,000)
CHARGES FOR SERVICES - OTHER	169,466,482.88	164,941,000	173,654,000	178,789,000	178,789,000	5,135,000
COURT FEES & COSTS	24,770.00	28,000	28,000	28,000	28,000	0
EDUCATIONAL SERVICES	2,876,478.80	2,548,000	1,522,000	2,391,000	2,391,000	869,000
ELECTION SERVICES	398.00	1,000	0	0	0	0
PLANNING & ENGINEERING SERVICE	371,349.00	432,000	330,000	455,000	455,000	125,000
ROAD & STREET SERVICES	136,200.85	194,000	0	194,000	194,000	194,000
SPECIAL ASSESSMENTS	19,361.29	9,000	7,000	8,000	8,000	1,000
TOTAL CHARGES-SVS	174,859,895.68	170,197,000	177,834,000	183,909,000	183,909,000	6,075,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	41,509.50	37,000	15,000	49,000	49,000	34,000
PEN INT & COSTS-DEL TAXES	6,779,520.19	4,129,000	5,834,000	5,129,000	5,129,000	(705,000)
TOTAL FINES FO/PEN	6,821,029.69	4,166,000	5,849,000	5,178,000	5,178,000	(671,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	14,763,906.95	14,996,000	15,086,000	729,000	729,000	(14,357,000)
TOTAL I R - FEDERA	14,763,906.95	14,996,000	15,086,000	729,000	729,000	(14,357,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	32,937,296.81	32,185,000	32,716,000	34,716,000	34,716,000	2,000,000
TOTAL I R - OTHER	32,937,296.81	32,185,000	32,716,000	34,716,000	34,716,000	2,000,000
INTERGVMTL REVENUE - STATE						
HOMEOWNER PROP TAX RELIEF	4,742,394.49	4,863,000	4,863,000	4,863,000	4,863,000	0
OTHER STATE IN-LIEU TAXES	17,463.64	13,000	13,000	13,000	13,000	0
STATE - OTHER	9,244,181.22	6,919,000	6,919,000	7,019,000	7,019,000	100,000
TOTAL I R - STATE	14,004,039.35	11,795,000	11,795,000	11,895,000	11,895,000	100,000
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	(582,538.18)	582,000	130,000	1,082,000	1,082,000	952,000
OTHER LICENSES & PERMITS	10,456,977.42	11,656,000	7,635,000	11,656,000	11,656,000	4,021,000
TOTAL LIC/PER/FRAN	9,874,439.24	12,238,000	7,765,000	12,738,000	12,738,000	4,973,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	332,522.01	458,000	390,000	114,000	114,000	(276,000)
OTHER SALES	14,150.37	12,000	24,000	24,000	24,000	0
TOTAL MISC REV	346,672.38	470,000	414,000	138,000	138,000	(276,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	268,544.72	217,000	104,000	117,000	117,000	13,000
TRANSFERS IN	2,700,000.00	0	0	0	0	0
TOTAL OTH FIN SRCS	2,968,544.72	217,000	104,000	117,000	117,000	13,000
OTHER TAXES						
ERAF TAX REVENUE	18,000,000.00	18,000,000	18,000,000	9,703,000	9,703,000	(8,297,000)
VOTER APPROVED SPECIAL TAXES	67,597,401.36	68,177,000	68,044,000	73,132,000	73,132,000	5,088,000
TOTAL OTHER TAXES	85,597,401.36	86,177,000	86,044,000	82,835,000	82,835,000	(3,209,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC	510,124,219.11	491,399,000	490,079,000	494,135,000	494,135,000	4,056,000
PROP TAXES - CURRENT - UNSEC	20,901,593.52	19,104,000	20,493,000	19,249,000	19,249,000	(1,244,000)
PROP TAXES - PRIOR - SEC	608,793.76	2,618,000	6,788,000	2,638,000	2,638,000	(4,150,000)
PROP TAXES - PRIOR - UNSEC	111,553.58	563,000	148,000	567,000	567,000	419,000
SUPPLEMENTAL PROP TAXES - CURR	1,758,137.90	6,885,000	2,143,000	6,937,000	6,937,000	4,794,000
SUPPLEMENTAL PROP TAXES- PRIOR	1,645,866.66	850,000	1,608,000	856,000	856,000	(752,000)
TOTAL PROP TAXES	535,150,164.53	521,419,000	521,259,000	524,382,000	524,382,000	3,123,000
REVENUE - USE OF MONEY & PROP						
INTEREST	1,449,510.89	1,130,000	900,000	1,500,000	1,500,000	600,000
RENTS & CONCESSIONS	167,682.99	85,000	81,000	85,000	85,000	4,000
TOTAL USE OF MONEY	1,617,193.88	1,215,000	981,000	1,585,000	1,585,000	604,000
TOTAL REVENUE	$ 878,940,584.59	$ 855,075,000	$ 859,847,000	$ 858,222,000	$ 858,222,000	$ (1,625,000)

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 21,050,689.63	$ 15,466,000	$ 15,392,000	$ 15,030,000	$ 15,003,000	$ (389,000)
SERVICES & SUPPLIES	9,890,150.84	4,521,000	5,036,000	5,102,000	5,131,000	95,000
CAPITAL ASSETS - EQUIPMENT	671,561.87	0	0	41,000	41,000	41,000
GROSS TOTAL	$ 31,612,402.34	$ 19,987,000	$ 20,428,000	$ 20,173,000	$ 20,175,000	$ (253,000)
TOTAL FINANCING USES	$ 31,612,402.34	$ 19,987,000	$ 20,428,000	$ 20,173,000	$ 20,175,000	$ (253,000)
FINANCING SOURCES						
REVENUE	$ 65,918.82	$ 46,000	$ 7,000	$ 44,000	$ 44,000	$ 37,000
TOTAL FINANCING SOURCES	$ 65,918.82	$ 46,000	$ 7,000	$ 44,000	$ 44,000	$ 37,000
BUDGETED POSITIONS	261.0	210.0	210.0	211.0	210.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 9,692,733.26	$ 22,721,000	$ 26,302,000	$ 25,050,000	$ 24,946,000	$ (1,356,000)
SERVICES & SUPPLIES	2,528,973.02	20,678,000	23,427,000	11,019,000	11,019,000	(12,408,000)
CAPITAL ASSETS - EQUIPMENT	13,218.73	3,564,000	3,676,000	63,000	63,000	(3,613,000)
GROSS TOTAL	$ 12,234,925.01	$ 46,963,000	$ 53,405,000	$ 36,132,000	$ 36,028,000	$ (17,377,000)
TOTAL FINANCING USES	$ 12,234,925.01	$ 46,963,000	$ 53,405,000	$ 36,132,000	$ 36,028,000	$ (17,377,000)
FINANCING SOURCES						
REVENUE	$ 1,511,239.57	$ 14,947,000	$ 13,134,000	$ 703,000	$ 703,000	$ (12,431,000)
TOTAL FINANCING SOURCES	$ 1,511,239.57	$ 14,947,000	$ 13,134,000	$ 703,000	$ 703,000	$ (12,431,000)
BUDGETED POSITIONS	89.0	194.0	194.0	195.0	194.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ (97,111.25)	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	(97,111.25)	0	0	0	0	0
GROSS TOTAL	$ (97,111.25)	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ (97,111.25)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 14,842,299.04	$ 17,327,000	$ 17,655,000	$ 21,800,000	$ 21,800,000	$ 4,145,000
OTHER CHARGES	1,510,447.61	5,208,000	5,126,000	2,800,000	2,800,000	(2,326,000)
GROSS TOTAL	$ 16,352,746.65	$ 22,535,000	$ 22,781,000	$ 24,600,000	$ 24,600,000	$ 1,819,000
RESERVES						
DESIGNATIONS	$ 0.00	$ 45,325,000	$ 45,325,000	$ 0	$ 0	$ (45,325,000)
TOTAL FINANCING USES	$ 16,352,746.65	$ 67,860,000	$ 68,106,000	$ 24,600,000	$ 24,600,000	$ (43,506,000)
FINANCING SOURCES						
FUND BALANCE	$ 58,248,000.00	$ 93,819,000	$ 93,819,000	$ 36,638,000	$ 36,638,000	$ (57,181,000)
CANCEL RES DES	35,382,946.00	25,694,000	15,000,000	16,110,000	16,021,000	1,021,000
PROPERTY TAXES	535,150,164.53	521,419,000	521,259,000	524,382,000	524,382,000	3,123,000
SPECIAL ASSESSMENTS	10,605.29	2,000	0	0	0	0
VOTER APPROVED SPECIAL TAXES	67,597,401.36	68,177,000	68,044,000	73,132,000	73,132,000	5,088,000
REVENUE	67,683,966.00	64,618,000	65,154,000	60,197,000	60,197,000	(4,957,000)
TOTAL FINANCING SOURCES	$ 764,073,083.18	$ 773,729,000	$ 763,276,000	$ 710,459,000	$ 710,370,000	$ (52,906,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 13,780,787.01	$ 13,476,000	$ 16,647,000	$ 16,164,000	$ 16,164,000	$ (483,000)
SERVICES & SUPPLIES	539,884.98	618,000	743,000	724,000	724,000	(19,000)
GROSS TOTAL	$ 14,320,671.99	$ 14,094,000	$ 17,390,000	$ 16,888,000	$ 16,888,000	$ (502,000)
TOTAL FINANCING USES	$ 14,320,671.99	$ 14,094,000	$ 17,390,000	$ 16,888,000	$ 16,888,000	$ (502,000)
FINANCING SOURCES						
REVENUE	$ 16,158,469.39	$ 17,005,000	$ 16,408,000	$ 17,005,000	$ 17,005,000	$ 597,000
TOTAL FINANCING SOURCES	$ 16,158,469.39	$ 17,005,000	$ 16,408,000	$ 17,005,000	$ 17,005,000	$ 597,000
BUDGETED POSITIONS	139.0	145.0	145.0	145.0	145.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 33,323,286.99	$ 33,322,000	$ 34,771,000	$ 34,996,000	$ 34,996,000	$ 225,000
SERVICES & SUPPLIES	2,187,399.48	2,068,000	2,068,000	2,105,000	2,105,000	37,000
CAPITAL ASSETS - EQUIPMENT	53,506.09	0	0	0	0	0
GROSS TOTAL	$ 35,564,192.56	$ 35,390,000	$ 36,839,000	$ 37,101,000	$ 37,101,000	$ 262,000
TOTAL FINANCING USES	$ 35,564,192.56	$ 35,390,000	$ 36,839,000	$ 37,101,000	$ 37,101,000	$ 262,000
FINANCING SOURCES						
REVENUE	$ 34,514,116.90	$ 32,789,000	$ 32,962,000	$ 32,948,000	$ 32,948,000	$ (14,000)
TOTAL FINANCING SOURCES	$ 34,514,116.90	$ 32,789,000	$ 32,962,000	$ 32,948,000	$ 32,948,000	$ (14,000)
BUDGETED POSITIONS	292.0	287.0	287.0	287.0	287.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 583,133,862.21	$ 580,394,000	$ 600,597,000	$ 600,280,000	$ 600,333,000	$ (264,000)
SERVICES & SUPPLIES	21,875,117.29	23,015,000	26,584,000	26,958,000	26,958,000	374,000
CAPITAL ASSETS - EQUIPMENT	215,089.94	754,000	751,000	137,000	137,000	(614,000)
OTHER FINANCING USES	4,002,000.00	2,438,000	2,438,000	874,000	874,000	(1,564,000)
GROSS TOTAL	$ 609,226,069.44	$ 606,601,000	$ 630,370,000	$ 628,249,000	$ 628,302,000	$ (2,068,000)
TOTAL FINANCING USES	$ 609,226,069.44	$ 606,601,000	$ 630,370,000	$ 628,249,000	$ 628,302,000	$ (2,068,000)
FINANCING SOURCES						
REVENUE	$ 133,047,288.08	$ 126,513,000	$ 133,071,000	$ 139,851,000	$ 139,851,000	$ 6,780,000
TOTAL FINANCING SOURCES	$ 133,047,288.08	$ 126,513,000	$ 133,071,000	$ 139,851,000	$ 139,851,000	$ 6,780,000
BUDGETED POSITIONS	3,030.0	3,107.0	3,107.0	3,106.0	3,107.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 43,255,854.87	$ 35,510,000	$ 35,410,000	$ 36,787,000	$ 36,787,000	$ 1,377,000
SERVICES & SUPPLIES	11,827,204.57	628,000	865,000	927,000	927,000	62,000
CAPITAL ASSETS - EQUIPMENT	9,783,609.52	0	0	0	0	0
GROSS TOTAL	$ 64,866,668.96	$ 36,138,000	$ 36,275,000	$ 37,714,000	$ 37,714,000	$ 1,439,000
TOTAL FINANCING USES	$ 64,866,668.96	$ 36,138,000	$ 36,275,000	$ 37,714,000	$ 37,714,000	$ 1,439,000
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 8,756.00	$ 7,000	$ 7,000	$ 8,000	$ 8,000	$ 1,000
REVENUE	6,499,267.75	5,918,000	5,362,000	6,517,000	6,517,000	1,155,000
TOTAL FINANCING SOURCES	$ 6,508,023.75	$ 5,925,000	$ 5,369,000	$ 6,525,000	$ 6,525,000	$ 1,156,000
BUDGETED POSITIONS	323.0	244.0	244.0	244.0	244.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 36,975,704.81	$ 35,924,000	$ 37,814,000	$ 36,891,000	$ 36,851,000	$ (963,000)
SERVICES & SUPPLIES	42,665,021.91	61,827,000	54,781,000	49,382,000	49,382,000	(5,399,000)
OTHER CHARGES	108,503.10	868,000	1,672,000	2,518,000	2,518,000	846,000
CAPITAL ASSETS - EQUIPMENT	7,522,400.06	12,298,000	11,586,000	9,073,000	9,073,000	(2,513,000)
OTHER FINANCING USES	7,400,000.00	0	0	12,249,000	12,249,000	12,249,000
GROSS TOTAL	$ 94,671,629.88	$ 110,917,000	$ 105,853,000	$ 110,113,000	$ 110,073,000	$ 4,220,000
TOTAL FINANCING USES	$ 94,671,629.88	$ 110,917,000	$ 105,853,000	$ 110,113,000	$ 110,073,000	$ 4,220,000
FINANCING SOURCES						
REVENUE	$ 16,693,390.90	$ 3,634,000	$ 4,439,000	$ 3,435,000	$ 3,435,000	$ (1,004,000)
TOTAL FINANCING SOURCES	$ 16,693,390.90	$ 3,634,000	$ 4,439,000	$ 3,435,000	$ 3,435,000	$ (1,004,000)
BUDGETED POSITIONS	268.0	331.0	331.0	332.0	331.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)
GROSS TOTAL	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)
NET TOTAL	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)
NET COUNTY COST	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2011-12 Budget Message

The Fire Department - Lifeguards Budget provides funding for lifeguard services at County-operated beaches that are the responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2011-12 Recommended Budget reflects a decrease in net County cost of $73,000 primarily due to various employee benefits adjustments.

Critical/Strategic Planning Initiatives

The Fire Department's Strategic Plan focuses on long-term strategies to provide fire protection and life safety services in line with the County's mission and vision. This year, the focus is to continue the evaluation of infrastructure improvements and efficiencies, and enhance essential services to the communities served by the Department. The Department will also continue with its financial strategies to achieve budgetary savings, minimize reliance on one-time funds, and renewed funding stability. Key objectives of this plan are identified under the Fire Department's Recommended Budget.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**25,567,000**	**0**	**0**	**25,567,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	119,000	--	--	119,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	248,000	--	--	248,000	--
3. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(206,000)	--	--	(206,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010 -11.	(234,000)	--	--	(234,000)	--
Total Changes	**(73,000)**	**0**	**0**	**(73,000)**	**0.0**
2011-12 Recommended Budget	**25,494,000**	**0**	**0**	**25,494,000**	**0.0**

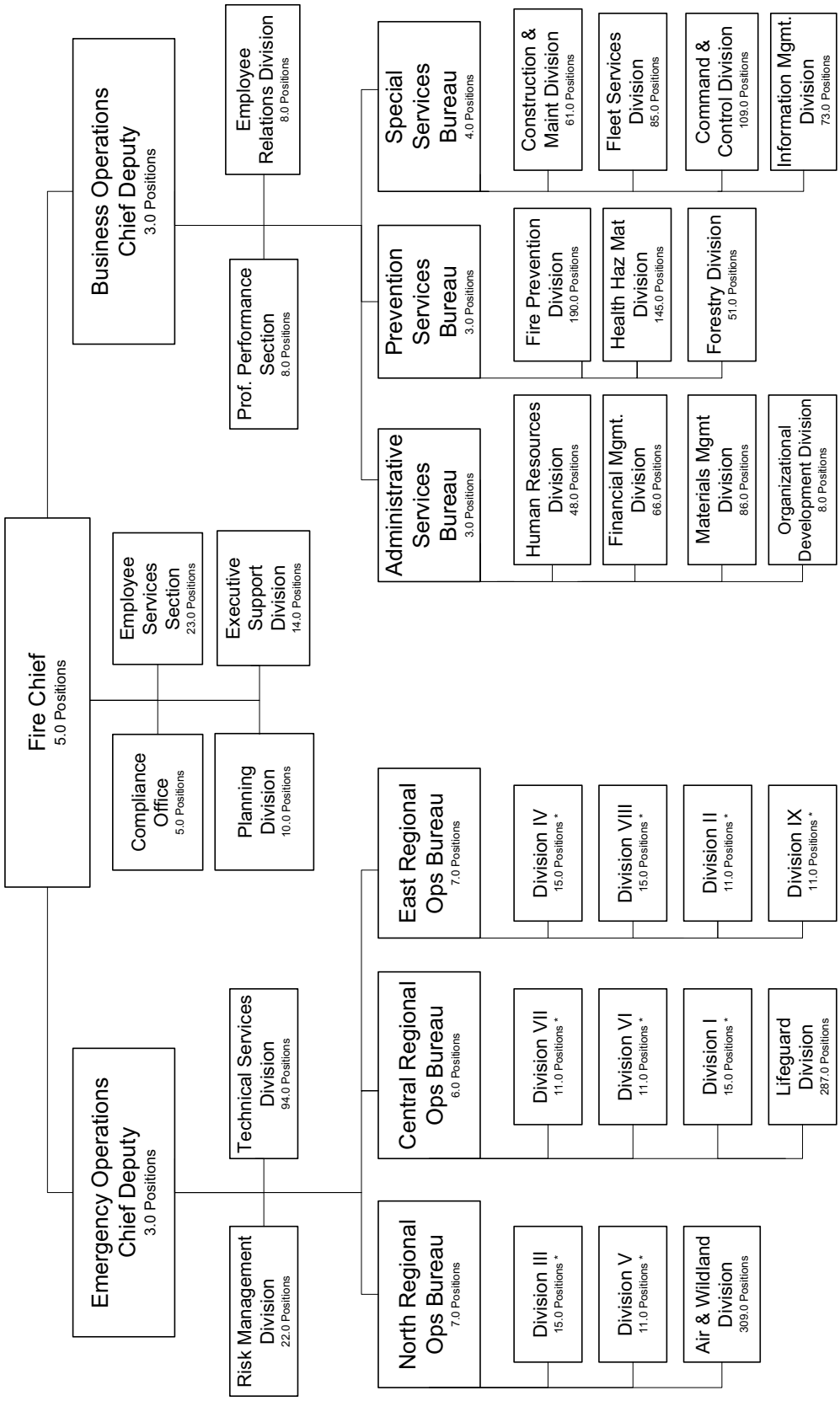
Unmet Needs

The 2011-12 Official Lifeguards Recommended Budget includes the County's 70 percent funding share for increases in Board-approved employee benefits, medical examination costs associated with the Fitness for Life bonus, and the State College Affiliation revenue reduction. The Official Recommended Budget also includes restoration of the countywide curtailments for FYs 2009-10 and 2010-11.

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
SPECIAL DEPARTMENTAL EXPENSE	$ 0.00	$ 25,687,000	$ 25,567,000	$ 25,494,000	$ 25,494,000	$ (73,000)
TECHNICAL SERVICES	27,288,507.00	0	0	3,904,000	0	0
TOTAL S & S	27,288,507.00	25,687,000	25,567,000	29,398,000	25,494,000	(73,000)
GROSS TOTAL	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)
NET TOTAL	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)
NET COUNTY COST	$ 27,288,507.00	$ 25,687,000	$ 25,567,000	$ 29,398,000	$ 25,494,000	$ (73,000)

LOS ANGELES COUNTY FIRE DEPARTMENT
Daryl L. Osby, Fire Chief, Forester and Fire Warden
2011-12 Recommended Budget Positions = 4,518.0



* Includes 2,662.0 Emergency Field personnel positions.

Grand Jury

Gloria M. Gomez, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 526,819.89	$ 473,000	$ 561,000	$ 564,000	$ 564,000	$ 3,000
SERVICES & SUPPLIES	800,956.77	1,140,000	1,158,000	1,158,000	1,158,000	0
OTHER CHARGES	0.00	0	13,000	13,000	13,000	0
GROSS TOTAL	$ 1,327,776.66	$ 1,613,000	$ 1,732,000	$ 1,735,000	$ 1,735,000	$ 3,000
NET TOTAL	$ 1,327,776.66	$ 1,613,000	$ 1,732,000	$ 1,735,000	$ 1,735,000	$ 3,000
REVENUE	16,203.34	15,000	15,000	15,000	15,000	0
NET COUNTY COST	$ 1,311,573.32	$ 1,598,000	$ 1,717,000	$ 1,720,000	$ 1,720,000	$ 3,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into all public offenses committed or triable within the County and presents them to the court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost increase of $3,000 due to Board-approved increases in health insurance subsidies, and an increase of $7,000 due to the reversal of labor-management savings offset by a decrease of $7,000 in deferred compensation plan costs.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of Los Angeles County;
- Protect valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**1,732,000**	**0**	**15,000**	**1,717,000**	**5.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	3,000	--	--	3,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the fiscal year 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	7,000	--	--	7,000	--
3. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(7,000)	--	--	(7,000)	--
Total Changes	**3,000**	**0**	**0**	**3,000**	**0.0**
2011-12 Recommended Budget	**1,735,000**	**0**	**15,000**	**1,720,000**	**5.0**

Unmet Needs

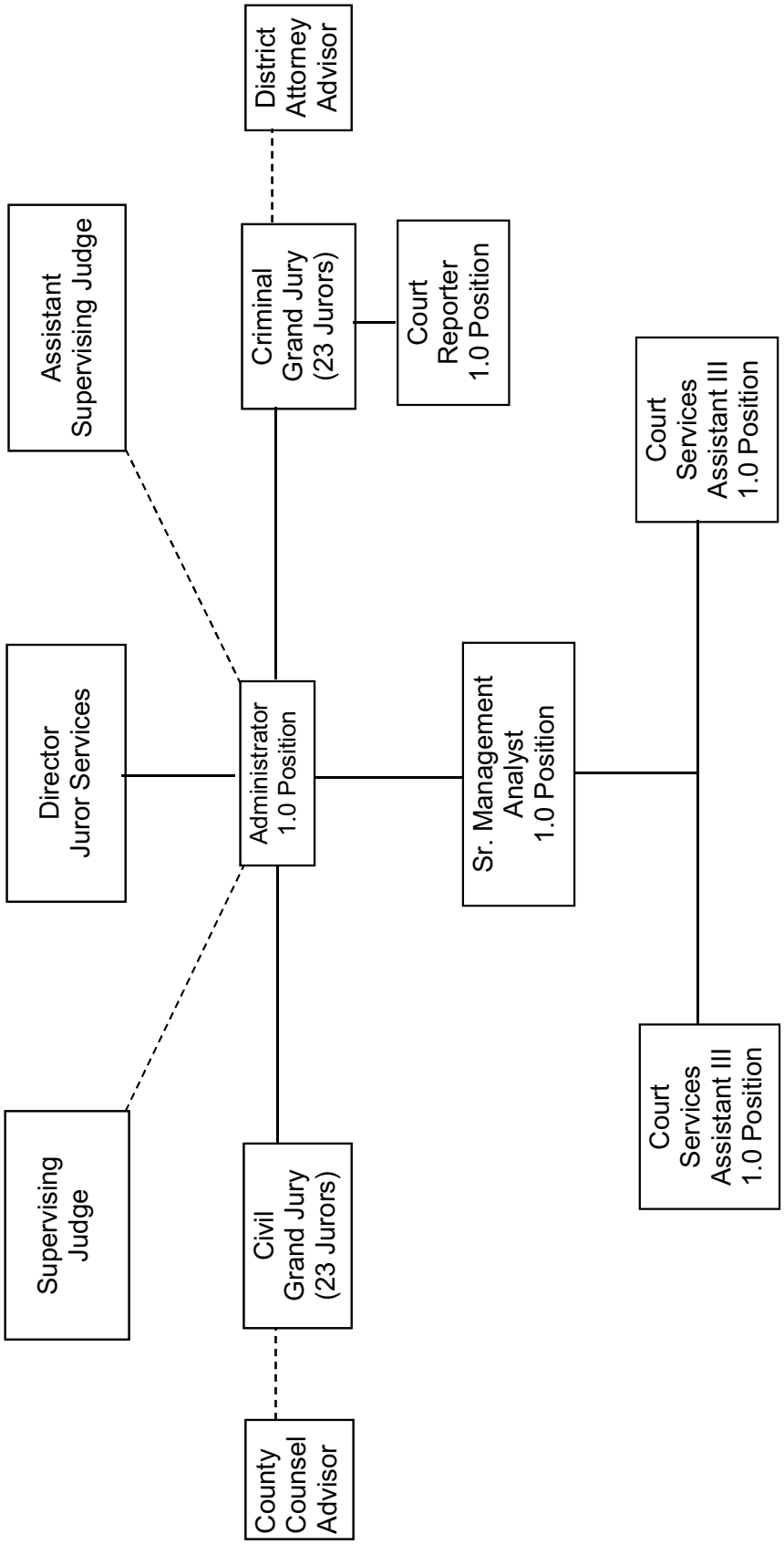
The Los Angeles County Grand Jury still faces increased recruiting and selection workloads without additional staffing. In order to meet the expectations of the Board of Supervisors and the law, recruitment to all segments of the County's population is required. The addition of an Administrative Assistant II position (estimated cost of $75,000) would permit the Grand Jury to devote one staff to increased recruitment and selection efforts.

The authorized second Criminal Grand Jury (Senate Bill 796 added Section 904.8 to the California Penal Code), if and when impaneled, will require additional staff, grand juror expense, space and infrastructure which is estimated to cost approximately $900,000.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 373,367.61	$ 339,000	$ 358,000	$ 365,000	$ 365,000	$ 7,000
CAFETERIA PLAN BENEFITS	67,520.82	52,000	78,000	81,000	81,000	3,000
DEFERRED COMPENSATION BENEFITS	9,913.32	10,000	15,000	8,000	8,000	(7,000)
EMPLOYEE GROUP INS - E/B	16,460.95	14,000	20,000	20,000	20,000	0
RETIREMENT - EMP BENEFITS	59,557.19	58,000	86,000	86,000	86,000	0
WORKERS' COMPENSATION	0.00	0	4,000	4,000	4,000	0
TOTAL S & E B	526,819.89	473,000	561,000	564,000	564,000	3,000
SERVICES & SUPPLIES						
COMMUNICATIONS	5,000.00	5,000	5,000	5,000	5,000	0
HOUSEHOLD EXPENSE	162.97	0	0	0	0	0
JURY & WITNESS EXPENSE	593,631.85	660,000	647,000	647,000	647,000	0
MAINTENANCE--BUILDINGS & IMPRV	38,679.00	13,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	32.58	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	34,456.53	34,000	38,000	38,000	38,000	0
PROFESSIONAL SERVICES	11,447.28	265,000	275,000	275,000	275,000	0
PUBLICATIONS & LEGAL NOTICE	30,770.78	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	1,817.26	13,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	6,043.75	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	3,690.00	4,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	6,385.84	17,000	9,000	9,000	9,000	0
TRAINING	7,550.00	6,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	0.00	16,000	22,000	22,000	22,000	0
UTILITIES	61,288.93	75,000	71,000	71,000	71,000	0
TOTAL S & S	800,956.77	1,140,000	1,158,000	1,158,000	1,158,000	0
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	0.00	0	13,000	13,000	13,000	0
TOTAL OTH CHARGES	0.00	0	13,000	13,000	13,000	0
GROSS TOTAL	$ 1,327,776.66	$ 1,613,000	$ 1,732,000	$ 1,735,000	$ 1,735,000	$ 3,000
NET TOTAL	$ 1,327,776.66	$ 1,613,000	$ 1,732,000	$ 1,735,000	$ 1,735,000	$ 3,000
REVENUE	16,203.34	15,000	15,000	15,000	15,000	0
NET COUNTY COST	$ 1,311,573.32	$ 1,598,000	$ 1,717,000	$ 1,720,000	$ 1,720,000	$ 3,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0
REVENUE DETAIL						
MISCELLANEOUS REVENUE						
MISCELLANEOUS	$ 16,203.34	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 0
TOTAL MISC REV	16,203.34	15,000	15,000	15,000	15,000	0
TOTAL REVENUE	$ 16,203.34	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 0

GRAND JURY
Juror Services Division
FY 2011-12 Recommended Budget Positions = 5.0
Gloria M. Gomez, Director



Health Services

Mitchell H. Katz, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,896,947,232.36	$ 1,933,550,000	$ 1,975,173,000	$ 1,927,243,000	$ 1,920,800,000	$ (54,373,000)
SERVICES & SUPPLIES	1,555,233,150.17	1,676,057,000	1,603,613,000	1,664,933,000	1,660,620,000	57,007,000
S & S EXPENDITURE DISTRIBUTION	(131,297,307.46)	(137,284,000)	(144,870,000)	(142,951,000)	(142,971,000)	1,899,000
TOTAL S & S	1,423,935,842.71	1,538,773,000	1,458,743,000	1,521,982,000	1,517,649,000	58,906,000
OTHER CHARGES	107,825,933.77	120,964,000	118,153,000	151,824,000	151,118,000	32,965,000
CAPITAL ASSETS - EQUIPMENT	6,480,940.76	9,650,000	13,530,000	12,512,000	9,437,000	(4,093,000)
OTHER FINANCING USES	667,188,639.43	644,825,000	644,825,000	591,012,000	587,937,000	(56,888,000)
GROSS TOTAL	$4,102,378,589.03	$ 4,247,762,000	$ 4,210,424,000	$ 4,204,573,000	$ 4,186,941,000	$ (23,483,000)
INTRAFUND TRANSFERS	(35,314,101.46)	(42,654,000)	(43,229,000)	(43,224,000)	(43,105,000)	124,000
NET TOTAL	$4,067,064,487.57	$ 4,205,108,000	$ 4,167,195,000	$ 4,161,349,000	$ 4,143,836,000	$ (23,359,000)
DESIGNATIONS	3,929,000.00	0	0	0	0	0
TOTAL FINANCING USES	4,070,993,487.57	4,205,108,000	4,167,195,000	4,161,349,000	4,143,836,000	(23,359,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 48,419,332.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
REVENUE	3,350,852,912.83	3,277,575,000	3,482,704,000	3,487,487,000	3,472,999,000	(9,705,000)
NET COUNTY COST	671,725,570.68	680,175,000	680,562,000	673,862,000	670,837,000	(9,725,000)
TOTAL FINANCING SOURCES	4,070,997,815.51	3,961,679,000	4,167,195,000	4,161,349,000	4,143,836,000	(23,359,000)
BUDGETED POSITIONS	20,098.0	20,248.0	20,248.0	20,249.0	20,242.0	(6.0)

Mission Statement

The mission of the Los Angeles County Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care to Los Angeles County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two Multi-Service Ambulatory Care Centers (MACCs), six comprehensive health centers, 11 health centers, and over 100 Public/Private Partnership (PPP) clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services and Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department operates a health plan, the Community Health Plan (CHP), which serves more than 200,000 members. The Department further manages emergency medical services for the entire County, and trains approximately 1,360 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

The Department is a partner with the private sector, other County departments, and affiliated educational institutions in training health professionals and delivering health care services to the community.

2011-12 Budget Message

DHS continues to implement its multi-faceted and multi-phased Financial Stabilization Plan, which includes system efficiencies and revenue generating initiatives. The 2011-12 Recommended Budget includes an unspecified net cost reduction of $312.7 million as a deficit reduction placeholder, as the Department works with the Chief Executive Office (CEO) on specific proposals to address the structural deficit in its operating budget.

On November 2, 2010, the Centers for Medicare and Medicaid Services (CMS) approved the California Section 1115 Medicaid Demonstration (Waiver), entitled "California's Bridge to Reform," for a five-year period starting November 1, 2010. Many details of this Waiver still remain to be worked out, including the allocation of funding to individual counties across the State. The impact of the Waiver is not included in the 2011-12 Recommended Budget and will be addressed at a later time once additional information is provided and the analysis is completed.

As recommended, the 2011-12 Budget is fully funded with available resources, and reflects the minimum amount of local resources required by law ($124.2 million and Vehicle License Fees (VLF)-Realignment revenue of $275.8 million), plus an additional $307.2 million in County funding. The additional County funding components include: $211.6 million from the General Fund and $95.6 million in Tobacco Settlement funds; partially offset by $21.7 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and $14.7 million allocated to the Capital Projects/Refurbishments Budget for health-related capital projects.

The Recommended Budget reflects $195.9 million in Measure B Special Tax revenue, of which $194.1 million is allocated for County hospital emergency and trauma care costs at LAC+USC Medical Center (LAC+USC) and Harbor-UCLA Medical Center (H-UCLA), and for County hospital emergency care costs at Olive View-UCLA Medical Center (OV-UCLA), and $1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration (HSA)-Emergency Medical Services.

The Recommended Budget reflects a net County cost (NCC) decrease of $9.7 million. This consists primarily of a decrease of $8.6 million, including the reversal of $6.7 million of one-time Tobacco Settlement funds for PPP carryover claims from fiscal year (FY) 2009-10; the reversal of $1.0 million of one-time funding for OV-UCLA's tuberculosis (TB) unit operational costs; the reduction of $0.8 million of one-time Tobacco Settlement funds for LAC+USC transition capital projects; and the transfer of one budgeted position to the Department of Public Health (DPH) for $47,000; partially offset by an increase of $3.8 million of Tobacco Settlement funds for the Managed Care Rate Supplement (MCRS) intergovernmental transfer. The 2011-12 Recommended Budget also reflects an increase of NCC transferred to the capital projects budget of $22,000 and an increase to DPSS for the IHSS Provider Health Care Plan of $5.0 million.

After accounting for revenue decreases related solely to reversals of one-time funds from the 2010-11 Final Adopted Budget, the Recommended Budget reflects a net increase of approximately $4.7 million in revenues from ongoing sources, primarily for increases in IHSS Provider Health Care Plan, MCRS, Cost-Based Reimbursement Clinics (CBRC), mental health and Realignment Sales Tax revenues, partially offset by reductions in CHP equity distribution and Healthy Families Program revenues.

The Recommended Budget provides funding for increased operational costs, primarily due to the annualization of the net cost of the OV-UCLA emergency room expansion and TB unit of $4.4 million, increased debt service costs of $19.5 million, increased medical malpractice and insurance costs of $2.6 million, and increased services and supplies costs for a Consumer Price Index (CPI) adjustment of $3.0 million.

The Department's Enterprise Fund designation was used in prior years to fund Departmental expenses; however, it was depleted in FY 2010-11 and the Department is not currently projecting a fund balance amount at the close of the fiscal year. Therefore, there is no balance available to fund the 2011-12 Recommended Budget.

The Recommended Budget also includes a net decrease of 6.0 budgeted positions, primarily attributed to a net reduction of vacant budgeted positions at LAC+USC (new budgeted positions for emergency room services, offset by the deletion of a greater number of vacant budgeted positions) and the transfer of a budgeted position to the DPH; partially offset by positions for the Department's Quality Improvement Program; the conversion of contract staff to County staff for the Healthcare Interpreter Program; and positions for the Department's Radiology Picture Archive and Communications System (PACS).

Critical/Strategic Planning Initiatives

DHS continues to implement a multi-faceted and multi-phased plan to address its structural deficit, with additional phases to be developed in collaboration with the CEO to address the remaining deficit, using an approach which provides the highest quality and most cost-effective services delivery system within available financial resources. The Department has already implemented a number of cost savings and revenue generating initiatives through their Financial Stabilization Plan efforts, and has achieved a total savings of $239.3 million for FY 2007-08 through FY 2009-10. The current annual savings for FY 2010-11 is estimated to be $139.1 million.

On November 2, 2010, CMS approved the Waiver for a five-year period starting November 1, 2010. Many details of this Waiver still remain to be worked out, including the allocation of funding to individual counties across the State. However, the Department has already begun work in each of the critical areas of the Waiver, such as the development of low income health programs; the development of proposed protocols for accessing the Delivery System Reform Incentive Payment Pool funds; plans to draw down Safety Net Care Pool (SNCP) uncompensated care funds; partnering with L.A. Care Health Plan to move seniors and persons with disabilities (SPDs) into managed care; plans for preparing the Department's workforce to implement the Waiver via the ambulatory care restructuring project; plans to implement the integration of health, mental health and substance abuse programs, including the integration of outcome tracking across all three systems; and plans to pilot the concept of patient-centered behavioral health care homes. The Department will include the outcome of this work once it is available in a future budget phase.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**4,210,424,000**	**43,229,000**	**3,486,633,000**	**680,562,000**	**20,248.0**
Efficiencies					
1. **Pharmaceutical Expenditures:** Reflects a net reduction in pharmaceutical costs based on projected savings from efficiency initiatives, partially offset by anticipated cost increases related to the pharmaceutical CPI of 7.6 percent, which has been applied to the FY 2011-12 estimated costs.	(3,923,000)	--	--	(3,923,000)	--
New/Expanded Programs					
1. **Address CMS Emergency Medical Treatment and Labor Act (EMTALA) at LAC+USC Medical Center:** Reflects an increase of 5.0 nurse practitioners and contract physicians to help the facility address CMS EMTALA requirements to provide prompt medical screening exams, timely reassessment of patient's medical conditions, and any necessary stabilizing treatment. This request is offset with the reduction of 26.0 vacant budgeted positions.	--	--	--	--	(21.0)
2. **Annualize Emergency Room (ER) Expansion and TB Unit at OV-UCLA Medical Center:** Reflects the annualization of the operational costs for the ER expansion and TB unit and the reversal of one-time NCC of $1.0 million for the TB unit.	6,298,000	--	1,926,000	4,372,000	--
3. **Quality Improvement Program:** Reflects an increase of 8.0 positions for the DHS Quality Improvement Program to reduce the time frame for processing Correction Action Plans (CAPs), and creating accurate CAPs, and to provide a systemwide culture of patient safety with clear priorities that will improve quality and reduce claims.	891,000	--	--	891,000	8.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Healthcare Interpreters: Reflects an increase of 6.0 positions to convert contract staff to County staff that will continue the Video Medical Interpretation (VMI) project to provide interpreter services to patients, help establish a cultural and linguistic service infrastructure, and aid in the transition to the new Health Care Reform, which requires certain language capability for patients needing a medical home.	299,000	--	--	299,000	6.0
5. Radiology PACS: Reflects an increase of 4.0 positions, offset by the reduction of services and supplies appropriation, to meet the CMS requirement of providing dedicated staff to administer the PACS, which provide digital diagnostic radiology images.	--	--	--	--	4.0
6. Central Sterile Processing at H-UCLA: Reflects an increase of 3.0 positions, funded by the deletion of 3.0 vacant budgeted positions, to provide cleaning and sterilization services during the hours of 11:00 p.m. to 7:00 a.m., seven days per week. This will allow Central Sterile Processing to be open on a 24/7 basis to address emergent sterilization and equipment needs required of a Level I Trauma Center.	--	--	--	--	--
7. Office of Managed Care (OMC) IHSS Provider Health Care Plan and Healthy Families Program: Reflects a net increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment; partially offset with decreased funding and related revenue for the CHP Healthy Families Program based on membership projections.	458,000	--	3,944,000	(3,486,000)	--
Critical Issues					
1. Realignment: Reflects an increase in estimated Realignment Sales Tax due to the anticipated economic improvement.	--	--	2,026,000	(2,026,000)	--
Curtailments					
1. Unidentified Reductions: Reflects a net increase of $82.0 million to the placeholder reduction to address the Department's projected structural deficit for FY 2011-12. When coupled with the reversal of the labor-management savings shown below in "Other Changes," which was part of the Department's placeholder in FY 2010-11, the placeholder increases from $253.3 million in FY 2010-11 to $312.7 million in FY 2011-12. These adjustments result in a placeholder made up of a $290.1 million increase in revenue and a $22.6 million reduction in appropriation. DHS anticipates addressing the deficit primarily with the use of 1115 Waiver revenue, and is working on a plan to achieve savings and/or generate additional revenue to mitigate the remaining deficit placeholder.	83,089,000	--	165,061,000	(81,972,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.	17,930,000	--	--	17,930,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.	(101,411,000)	--	--	(101,411,000)	--
3. Retiree Health Insurance: Reflects a projected ten-percent (10%) increase in insurance premiums in FY 2011-12.	2,930,000	--	--	2,930,000	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(17,081,000)	--	--	(17,081,000)	--
5. Retirement: Reflects an increase of seventeen percent (17%) in the employer retirement contributions due to the decline in Los Angeles County Employees Retirement Association's portfolio and revised investment return assumptions.	21,488,000	--	--	21,488,000	--
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	22,844,000	--	249,000	22,595,000	--
7. Utilities: Reflects a decrease in utilities costs primarily due to current and estimated reductions in electricity, natural gas, and telephone costs.	(5,863,000)	--	--	(5,863,000)	--
8. Debt Service: Reflects an increase in debt service, primarily due to the start of the capital lease payments for the H-UCLA Surgery/ER and OV-UCLA ER/TB unit building costs, partially offset with the discontinued use of the commercial paper program to fund these projects on a short-term basis. Also includes a minor adjustment to the associated Senate Bill 1732 revenue.	19,457,000	--	(1,000)	19,458,000	--
9. General County Overhead (GCO): Reflects a decrease in GCO based on the FY 2011-12 County Cost Allocation Plan.	(6,528,000)	--	--	(6,528,000)	--
10. Medical Malpractice/Insurance: Reflects an increase in indemnity and litigation costs associated with medical malpractice, partially offset by reductions for commercial insurance premiums, automotive liability and general liability.	2,568,000	--	--	2,568,000	--
11. Experience Adjustment: Reflects a reduction in funding for salaries and equipment, offset with a reduction in projected overrealized prior year revenue, based on the Department's past experience with year-end surpluses.	(10,000,000)	--	(10,000,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Other Program Changes: Reflects a reduction in funding for the one-time cost of restoring buildings and structures lost on the OV-UCLA campus in the Sayre Fire and the transfer of construction funding to the capital projects budget unit; a reduction in funding and associated grant revenue for Year 9 of the Emergency Medical Services Urban Area Security Initiative; the reversal of funding and associated grant revenue for the expiration of the Homeless Prevention Initiative Project 50 program; and the reversal of one-time equipment funding for Juvenile Court Health Services related to the Department of Justice Probation Camps Settlement, partially offset by the annualization of ongoing operational costs to comply with the settlement.	(4,091,000)	(216,000)	(682,000)	(3,193,000)	--
13. Other Cost Changes: Reflects an increase in funding adjustments for supplies; approved classification and position allocation changes; rents and leases; and a net cost decrease for various services billed among DHS facilities, including overhead charges, and other interdepartmental billings; partially offset by reductions for prior year equipment leases; annualization of the Information Technology Support Services Master Agreement (ITTSMA) conversion of contract to County staff; a net reduction in overtime; and the transfer of 1.0 position and the associated NCC to DPH. Also includes: various minor appropriation and revenue realignments based on current operations; the addition of 1.0 speech pathologist item offset with the reduction of 2.0 vacant budgeted positions and the conversion of 2.0 part-time respiratory therapy items to 1.0 full-time item at OV-UCLA.	(1,015,000)	92,000	(5,044,000)	3,937,000	(3.0)
14. One-Time Funding Reversals: Reflects the reversal of one-time Tobacco Settlement funding for PPP FY 2010-11 carryover costs from FY 2009-10.	(6,671,000)	--	--	(6,671,000)	--
15. Revenue Changes: Reflects a net decrease in revenue, primarily due to the deletion of the Hospital Provider Fee; the elimination of the enhanced Federal Medical Assistance Percentage (FMAP) impact on various Medi-Cal revenues; the deletion of one-time Measure B reserves; and decreases in CHP equity distribution, Medi-Cal and Medicare revenues; partially offset by increases in CBRC, MCRS, and mental health revenues. Also reflects an increase in the MCRS intergovernmental transfer as a result of the enhanced FMAP reversal and the associated increase in Tobacco Settlement funding.	11,736,000	--	(110,296,000)	122,032,000	--
16. Use of Designation: Reflects the depletion of the DHS designation from $3.9 million in FY 2010-11 to zero in the budget year, and other adjustments to balance the Department's budget with available financing sources.	(56,888,000)	--	(60,817,000)	3,929,000	--
Total Changes	**(23,483,000)**	**(124,000)**	**(13,634,000)**	**(9,725,000)**	**(6.0)**
2011-12 Recommended Budget	**4,186,941,000**	**43,105,000**	**3,472,999,000**	**670,837,000**	**20,242.0**

Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and delaying investments in areas such as training, medical equipment purchases and facility maintenance. The Department has identified $137.6 million in unmet needs as follows: $60.5 million for nurse staffing, primarily to comply with additional nurse staffing ratio requirements; $19.7 million for various information technology needs; $7.8 million for additional staffing to meet clinical program needs for the LAC+USC Healthcare Network (LAC+USC HCN); $5.3 million for Outpatient Surgery for the LAC+USC HCN; $5.2 million for additional staffing for Juvenile Court Health Services; and numerous, various other unmet needs across DHS, which are primarily patient care related, totaling $39.1 million.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,282,700,103.81	$ 1,292,772,000	$ 1,302,389,000	$ 1,329,035,000	$ 1,322,693,000	$ 20,304,000
CAFETERIA PLAN BENEFITS	193,931,648.58	208,917,000	212,034,000	228,567,000	228,199,000	16,165,000
DEFERRED COMPENSATION BENEFITS	36,463,005.00	21,504,000	40,622,000	24,206,000	24,212,000	(16,410,000)
EMPLOYEE GROUP INS - E/B	36,153,145.99	34,879,000	33,777,000	35,885,000	36,194,000	2,417,000
OTHER EMPLOYEE BENEFITS	1,549,160.46	1,630,000	1,476,000	1,667,000	1,667,000	191,000
RETIREMENT - EMP BENEFITS	308,950,373.03	333,284,000	343,671,000	267,317,000	267,269,000	(76,402,000)
WORKERS' COMPENSATION	37,199,795.49	40,564,000	41,204,000	40,566,000	40,566,000	(638,000)
TOTAL S & E B	1,896,947,232.36	1,933,550,000	1,975,173,000	1,927,243,000	1,920,800,000	(54,373,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	240,034,206.85	256,398,000	268,657,000	259,462,000	257,217,000	(11,440,000)
CLOTHING & PERSONAL SUPPLIES	5,533,354.54	5,589,000	5,175,000	5,336,000	5,336,000	161,000
COMMUNICATIONS	1,274,688.88	1,333,000	1,295,000	1,297,000	1,297,000	2,000
COMPUTING-MAINFRAME	1,813,686.39	6,713,000	5,805,000	5,889,000	5,889,000	84,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,110,664.04	6,539,000	827,000	3,600,000	3,600,000	2,773,000
COMPUTING-PERSONAL	16,441,664.59	14,699,000	3,761,000	6,403,000	6,392,000	2,631,000
CONTRACTED PROGRAM SERVICES	231,009,495.27	282,856,000	333,400,000	325,266,000	324,013,000	(9,387,000)
FOOD	164,850.31	169,000	296,000	341,000	341,000	45,000
HOUSEHOLD EXPENSE	9,759,589.08	9,854,000	9,932,000	10,104,000	10,102,000	170,000
INFORMATION TECHNOLOGY SERVICES	14,389,929.34	16,151,000	18,681,000	16,847,000	16,847,000	(1,834,000)
INFORMATION TECHNOLOGY-SECURITY	(140.00)	0	5,954,000	859,000	859,000	(5,095,000)
INSURANCE	14,768,895.45	25,155,000	23,636,000	23,803,000	23,803,000	167,000
JURY & WITNESS EXPENSE	0.00	(790,000)	(105,724,000)	(36,016,000)	(22,635,000)	83,089,000
MAINTENANCE - EQUIPMENT	25,842,842.56	35,774,000	35,138,000	34,204,000	34,204,000	(934,000)
MAINTENANCE--BUILDINGS & IMPRV	37,293,815.26	32,755,000	29,791,000	28,675,000	28,631,000	(1,160,000)
MEDICAL DENTAL & LAB SUPPLIES	411,924,528.32	433,410,000	418,198,000	430,696,000	417,677,000	(521,000)
MEMBERSHIPS	1,107,171.10	1,075,000	1,399,000	1,471,000	1,471,000	72,000
MISCELLANEOUS EXPENSE	2,043,933.38	2,758,000	5,147,000	5,224,000	5,242,000	95,000
OFFICE EXPENSE	16,395,933.46	18,179,000	18,369,000	17,638,000	17,636,000	(733,000)
PROFESSIONAL SERVICES	311,984,356.41	324,590,000	322,197,000	328,818,000	328,402,000	6,205,000
PUBLICATIONS & LEGAL NOTICE	9,419.91	4,000	72,000	77,000	77,000	5,000
RENTS & LEASES - BLDG & IMPRV	11,124,741.65	9,103,000	11,747,000	11,565,000	11,565,000	(182,000)
RENTS & LEASES - EQUIPMENT	9,482,289.55	9,661,000	13,003,000	12,739,000	12,739,000	(264,000)
SMALL TOOLS & MINOR EQUIPMENT	1,117,813.47	1,138,000	1,765,000	1,229,000	1,229,000	(536,000)
SPECIAL DEPARTMENTAL EXPENSE	2,559,274.09	2,601,000	3,141,000	2,841,000	2,608,000	(533,000)
TECHNICAL SERVICES	120,195,405.14	104,743,000	91,928,000	92,278,000	91,792,000	(136,000)
TELECOMMUNICATIONS	20,184,127.52	21,667,000	21,094,000	20,268,000	20,268,000	(826,000)
TRAINING	1,190,091.36	1,324,000	1,347,000	1,306,000	1,306,000	(41,000)
TRANSPORTATION AND TRAVEL	3,127,622.27	3,079,000	2,769,000	2,771,000	2,770,000	1,000
UTILITIES	38,348,899.98	49,530,000	54,813,000	49,942,000	49,942,000	(4,871,000)
S & S EXPENDITURE DISTRIBUTION	(131,297,307.46)	(137,284,000)	(144,870,000)	(142,951,000)	(142,971,000)	1,899,000
TOTAL S & S	1,423,935,842.71	1,538,773,000	1,458,743,000	1,521,982,000	1,517,649,000	58,906,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	56,932,035.00	54,704,000	54,744,000	66,480,000	66,480,000	11,736,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
INT-OTHER LONG TERM DEBT	1,715,344.93	13,165,000	13,165,000	6,825,000	6,825,000	(6,340,000)
INTEREST ON NOTES & WARRANTS	7,249,822.61	7,633,000	6,299,000	6,299,000	6,299,000	0
JUDGMENTS & DAMAGES	14,985,517.40	16,938,000	12,996,000	16,960,000	16,960,000	3,964,000
RET-OTHER LONG TERM DEBT	24,256,897.33	25,838,000	28,706,000	53,017,000	52,311,000	23,605,000
SUPPORT & CARE OF PERSONS	2,526,973.52	2,518,000	2,209,000	2,209,000	2,209,000	0
TAXES & ASSESSMENTS	159,342.98	168,000	34,000	34,000	34,000	0
TOTAL OTH CHARGES	107,825,933.77	120,964,000	118,153,000	151,824,000	151,118,000	32,965,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	278,757.81	21,000	21,000	20,000	20,000	(1,000)
COMPUTERS, MAINFRAME	0.00	12,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,337,203.02	159,000	159,000	177,000	177,000	18,000
DATA HANDLING EQUIPMENT	0.00	4,548,000	6,308,000	5,873,000	3,873,000	(2,435,000)
ELECTRONIC EQUIPMENT	72,403.30	0	0	0	0	0
MACHINERY EQUIPMENT	58,614.18	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	17,414.05	0	50,000	50,000	50,000	0
MEDICAL - CAPITAL EQUIPMENT	1,148,928.60	722,000	2,102,000	2,012,000	1,143,000	(959,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,803,836.90	2,585,000	1,739,000	1,283,000	1,223,000	(516,000)
MEDICAL-MINOR EQUIPMENT	1,606,146.78	1,549,000	3,056,000	3,056,000	2,940,000	(116,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	30,000	30,000	0	(30,000)
TELECOMMUNICATIONS EQUIPMENT	50,447.66	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	107,188.46	54,000	65,000	11,000	11,000	(54,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	6,480,940.76	9,650,000	13,530,000	12,512,000	9,437,000	(4,093,000)
TOTAL CAPITAL ASSETS	6,480,940.76	9,650,000	13,530,000	12,512,000	9,437,000	(4,093,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	667,188,639.43	644,825,000	644,825,000	591,012,000	587,937,000	(56,888,000)
TOTAL OTH FIN USES	667,188,639.43	644,825,000	644,825,000	591,012,000	587,937,000	(56,888,000)
GROSS TOTAL	$4,102,378,589.03	$ 4,247,762,000	$ 4,210,424,000	$ 4,204,573,000	$ 4,186,941,000	$ (23,483,000)
INTRAFUND TRANSFERS	(35,314,101.46)	(42,654,000)	(43,229,000)	(43,224,000)	(43,105,000)	124,000
NET TOTAL	$4,067,064,487.57	$ 4,205,108,000	$ 4,167,195,000	$ 4,161,349,000	$ 4,143,836,000	$ (23,359,000)
DESIGNATIONS	3,929,000.00	0	0	0	0	0
TOTAL FINANCING USES	4,070,993,487.57	4,205,108,000	4,167,195,000	4,161,349,000	4,143,836,000	(23,359,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 48,419,332.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
REVENUE	3,350,852,912.83	3,277,575,000	3,482,704,000	3,487,487,000	3,472,999,000	(9,705,000)
NET COUNTY COST	671,725,570.68	680,175,000	680,562,000	673,862,000	670,837,000	(9,725,000)
TOTAL FINANCING SOURCES	4,070,997,815.51	3,961,679,000	4,167,195,000	4,161,349,000	4,143,836,000	(23,359,000)
BUDGETED POSITIONS	20,098.0	20,248.0	20,248.0	20,249.0	20,242.0	(6.0)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 4,581,615.58	$ 3,339,000	$ 272,000	$ 741,000	$ 741,000	$ 469,000
CHARGES FOR SERVICES - OTHER	250,665,095.03	290,233,000	464,539,000	625,511,000	612,040,000	147,501,000
COURT FEES & COSTS	167.24	0	0	0	0	0
EDUCATIONAL SERVICES	1,266,612.84	1,272,000	1,308,000	1,308,000	1,308,000	0
INSTITUTIONAL CARE & SVS	2,001,491,315.73	1,942,397,000	1,963,965,000	1,878,203,000	1,878,195,000	(85,770,000)
LIBRARY SERVICES	1,682.26	3,000	10,000	8,000	8,000	(2,000)
PERSONNEL SERVICES	568,952.66	0	0	0	0	0
TOTAL CHARGES-SVS	2,258,575,441.34	2,237,244,000	2,430,094,000	2,505,771,000	2,492,292,000	62,198,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	6,459,875.62	8,208,000	8,492,000	8,492,000	8,492,000	0
TOTAL FINES FO/PEN	6,459,875.62	8,208,000	8,492,000	8,492,000	8,492,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	19,174,951.15	16,303,000	16,949,000	16,267,000	16,267,000	(682,000)
FEDERAL AID-MENTAL HEALTH	30,280.35	0	0	0	0	0
TOTAL I R - FEDERA	19,205,231.50	16,303,000	16,949,000	16,267,000	16,267,000	(682,000)
INTERGVMTL REVENUE - STATE						
STATE - CALIF CHILDREN	440,801.56	638,000	1,362,000	1,362,000	1,362,000	0
STATE - HEALTH - ADMIN	3,685,476.39	3,398,000	5,256,000	5,708,000	5,708,000	452,000
STATE - OTHER	77,735,707.39	44,009,000	47,683,000	46,485,000	46,485,000	(1,198,000)
STATE-REALIGNMENT REVENUE	84,378,256.75	87,930,000	87,930,000	87,930,000	89,956,000	2,026,000
TOTAL I R - STATE	166,240,242.09	135,975,000	142,231,000	141,485,000	143,511,000	1,280,000
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	372,423.70	297,000	343,000	343,000	343,000	0
TOTAL LIC/PER/FRAN	372,423.70	297,000	343,000	343,000	343,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	34,977,716.06	30,774,000	35,035,000	26,882,000	26,922,000	(8,113,000)
OTHER SALES	320,087.28	392,000	341,000	341,000	341,000	0
TOTAL MISC REV	35,297,803.34	31,166,000	35,376,000	27,223,000	27,263,000	(8,113,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	52,329.77	0	0	0	0	0
TRANSFERS IN	864,264,856.74	848,068,000	848,793,000	787,480,000	784,405,000	(64,388,000)
TOTAL OTH FIN SRCS	864,317,186.51	848,068,000	848,793,000	787,480,000	784,405,000	(64,388,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	324,446.49	314,000	426,000	426,000	426,000	0
RENTS & CONCESSIONS	60,262.24	0	0	0	0	0
TOTAL USE OF MONEY	384,708.73	314,000	426,000	426,000	426,000	0
TOTAL REVENUE	$3,350,852,912.83	$ 3,277,575,000	$ 3,482,704,000	$ 3,487,487,000	$ 3,472,999,000	$ (9,705,000)

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 174,887,902.12	$ 181,083,000	$ 188,545,000	$ 189,820,000	$ 189,820,000	$ 1,275,000
SERVICES & SUPPLIES	329,775,641.46	364,466,000	386,037,000	409,357,000	409,890,000	23,853,000
S & S EXPENDITURE DISTRIBUTION	(34,591,587.31)	(35,706,000)	(39,813,000)	(39,813,000)	(39,813,000)	0
TOTAL S & S	295,184,054.15	328,760,000	346,224,000	369,544,000	370,077,000	23,853,000
OTHER CHARGES	57,321,634.25	54,824,000	54,707,000	66,429,000	66,429,000	11,722,000
CAPITAL ASSETS - EQUIPMENT	3,798,827.74	5,467,000	6,701,000	6,210,000	4,210,000	(2,491,000)
OTHER FINANCING USES	631,935,181.19	640,751,000	640,751,000	590,867,000	587,792,000	(52,959,000)
GROSS TOTAL	$1,163,127,599.45	$ 1,210,885,000	$ 1,236,928,000	$ 1,222,870,000	$ 1,218,328,000	$ (18,600,000)
INTRAFUND TRANSFERS	(35,314,101.46)	(42,654,000)	(43,229,000)	(43,224,000)	(43,105,000)	124,000
NET TOTAL	$1,127,813,497.99	$ 1,168,231,000	$ 1,193,699,000	$ 1,179,646,000	$ 1,175,223,000	$ (18,476,000)
REVENUE	456,087,927.31	488,056,000	513,137,000	505,784,000	504,386,000	(8,751,000)
NET COUNTY COST	$ 671,725,570.68	$ 680,175,000	$ 680,562,000	$ 673,862,000	$ 670,837,000	$ (9,725,000)
BUDGETED POSITIONS	1,974.0	2,007.0	2,007.0	2,020.0	2,020.0	13.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 129,494,047.62	$ 134,309,000	$ 140,394,000	$ 141,183,000	$ 141,183,000	$ 789,000
SERVICES & SUPPLIES	159,683,448.45	176,692,000	179,575,000	200,550,000	202,332,000	22,757,000
OTHER CHARGES	5,485,448.00	5,335,000	5,211,000	5,195,000	5,195,000	(16,000)
CAPITAL ASSETS - EQUIPMENT	3,751,214.89	4,798,000	6,032,000	6,033,000	4,033,000	(1,999,000)
GROSS TOTAL	$ 298,414,158.96	$ 321,134,000	$ 331,212,000	$ 352,961,000	$ 352,743,000	$ 21,531,000
INTRAFUND TRANSFERS	(8,162,269.02)	(12,822,000)	(12,743,000)	(12,721,000)	(12,677,000)	66,000
NET TOTAL	$ 290,251,889.94	$ 308,312,000	$ 318,469,000	$ 340,240,000	$ 340,066,000	$ 21,597,000
REVENUE	209,728,061.61	224,000,000	232,794,000	230,427,000	228,227,000	(4,567,000)
NET COUNTY COST	$ 80,523,828.33	$ 84,312,000	$ 85,675,000	$ 109,813,000	$ 111,839,000	$ 26,164,000
BUDGETED POSITIONS	1,471.0	1,478.0	1,478.0	1,491.0	1,491.0	13.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer the Department of Health Services (DHS). The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, clinical resource management, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Enterprise Fund units.

The 2011-12 Recommended Budget reflects:

- The reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.
- An increase of 8.0 positions for the DHS Quality Improvement Program to reduce the time frame for processing Correction Action Plans (CAPs), and creating accurate CAPs, and to provide a system-wide culture of patient safety with clear priorities that will improve quality and reduce claims.
- An increase of 6.0 positions to convert contract staff to County staff that will continue the Video Medical Interpretation (VMI) project to provide interpreter services to patients, help establish a cultural and linguistic service infrastructure, and to aid in the transition to the new Health Care Reform, which requires certain language capability for patients needing a medical home.
- Adjustments for the Emergency Medical Services Urban Area Security Initiative for Year 9 of the grant and the reversal of funding and revenue for the expiration of the Homeless Prevention Initiative Project 50 grant.
- Funding of Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.

- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- Various other cost changes, including: Annualization of the Information Technology Support Services Master Agreement (ITTSMA) conversion of contract to County staff; increases for projected consumer price index adjustments on supplies, and a net cost increase for overhead charges, billed among departments and within the Department.
- The reversal of one-time Tobacco Settlement funding for Public/Private Partnership (PPP) carryover costs from fiscal year (FY) 2009-10.
- A net decrease to the services and supplies placeholder reduction as a result of an increase in the placeholder revenues included in the Enterprise Funds for the 1115 Waiver. The Department is working on a mitigation plan to achieve savings and/or generate additional revenue to address the remaining deficit placeholder for FY 2011-12.

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 85,701,355.22	$ 88,509,000	$ 91,889,000	$ 94,819,000	$ 94,819,000	$ 2,930,000
CAFETERIA PLAN BENEFITS	14,069,904.07	16,074,000	16,020,000	17,496,000	17,496,000	1,476,000
DEFERRED COMPENSATION BENEFITS	3,940,844.09	2,070,000	4,525,000	2,881,000	2,881,000	(1,644,000)
EMPLOYEE GROUP INS - E/B	4,153,984.28	3,733,000	3,367,000	4,004,000	4,004,000	637,000
OTHER EMPLOYEE BENEFITS	105,801.27	103,000	103,000	103,000	103,000	0
RETIREMENT - EMP BENEFITS	20,125,604.75	22,502,000	23,097,000	20,561,000	20,561,000	(2,536,000)
WORKERS' COMPENSATION	1,396,553.94	1,318,000	1,393,000	1,319,000	1,319,000	(74,000)
TOTAL S & E B	129,494,047.62	134,309,000	140,394,000	141,183,000	141,183,000	789,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	22,879,778.80	23,595,000	31,281,000	31,277,000	31,277,000	(4,000)
CLOTHING & PERSONAL SUPPLIES	32,661.12	33,000	32,000	32,000	32,000	0
COMMUNICATIONS	762,979.75	763,000	759,000	761,000	761,000	2,000
COMPUTING-MAINFRAME	1,684,804.00	5,879,000	5,066,000	5,150,000	5,150,000	84,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,110,664.04	6,111,000	322,000	3,095,000	3,095,000	2,773,000
COMPUTING-PERSONAL	7,044,340.67	7,044,000	113,000	2,588,000	2,577,000	2,464,000
CONTRACTED PROGRAM SERVICES	82,699,995.20	93,547,000	111,184,000	104,447,000	104,447,000	(6,737,000)
HOUSEHOLD EXPENSE	306,160.60	306,000	140,000	302,000	302,000	162,000
INFORMATION TECHNOLOGY SERVICES	11,556,919.36	12,582,000	13,782,000	11,809,000	11,809,000	(1,973,000)
INFORMATION TECHNOLOGY-SECURITY	(140.00)	0	5,954,000	859,000	859,000	(5,095,000)
INSURANCE	92,526.06	103,000	328,000	246,000	246,000	(82,000)
JURY & WITNESS EXPENSE	0.00	0	(32,318,000)	(3,027,000)	(1,001,000)	31,317,000
MAINTENANCE - EQUIPMENT	128,594.30	129,000	76,000	182,000	182,000	106,000
MAINTENANCE--BUILDINGS & IMPRV	3,158,562.09	3,159,000	3,491,000	3,380,000	3,380,000	(111,000)
MEDICAL DENTAL & LAB SUPPLIES	1,397,556.47	1,397,000	3,628,000	3,642,000	3,642,000	14,000
MEMBERSHIPS	72,444.00	72,000	226,000	227,000	227,000	1,000
MISCELLANEOUS EXPENSE	330,410.65	330,000	3,222,000	3,222,000	3,222,000	0
OFFICE EXPENSE	726,627.11	827,000	1,839,000	1,584,000	1,584,000	(255,000)
PROFESSIONAL SERVICES	7,685,977.22	7,686,000	13,744,000	13,764,000	13,764,000	20,000
PUBLICATIONS & LEGAL NOTICE	0.00	0	67,000	67,000	67,000	0
RENTS & LEASES - BLDG & IMPRV	3,104,543.22	3,105,000	5,472,000	5,460,000	5,460,000	(12,000)
RENTS & LEASES - EQUIPMENT	225,244.85	225,000	1,761,000	1,764,000	1,764,000	3,000
SMALL TOOLS & MINOR EQUIPMENT	12,080.96	12,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	125,451.62	125,000	11,000	245,000	12,000	1,000
TECHNICAL SERVICES	2,702,994.01	2,703,000	2,775,000	2,789,000	2,789,000	14,000
TELECOMMUNICATIONS	3,274,210.69	3,274,000	2,858,000	2,916,000	2,916,000	58,000
TRAINING	1,048,755.21	1,166,000	1,084,000	1,091,000	1,091,000	7,000
TRANSPORTATION AND TRAVEL	724,988.78	725,000	711,000	704,000	704,000	(7,000)
UTILITIES	1,794,317.67	1,794,000	1,967,000	1,974,000	1,974,000	7,000
TOTAL S & S	159,683,448.45	176,692,000	179,575,000	200,550,000	202,332,000	22,757,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	5,096,000.00	5,000,000	5,000,000	5,000,000	5,000,000	0
INTEREST ON NOTES & WARRANTS	322,019.00	0	0	0	0	0
JUDGMENTS & DAMAGES	17,939.30	287,000	100,000	93,000	93,000	(7,000)
RET-OTHER LONG TERM DEBT	0.00	9,000	9,000	0	0	(9,000)
SUPPORT & CARE OF PERSONS	47,772.00	39,000	102,000	102,000	102,000	0

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	1,717.70	0	0	0	0	0
TOTAL OTH CHARGES	5,485,448.00	5,335,000	5,211,000	5,195,000	5,195,000	(16,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	278,757.81	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,227,875.00	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	4,548,000	5,782,000	5,873,000	3,873,000	(1,909,000)
MANUFACTURED/PREFABRICATED STRUCTURE	17,414.05	0	0	0	0	0
MEDICAL - CAPITAL EQUIPMENT	735,291.77	250,000	250,000	160,000	160,000	(90,000)
MEDICAL-MINOR EQUIPMENT	1,334,240.14	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	50,447.66	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	107,188.46	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,751,214.89	4,798,000	6,032,000	6,033,000	4,033,000	(1,999,000)
TOTAL CAPITAL ASSETS	3,751,214.89	4,798,000	6,032,000	6,033,000	4,033,000	(1,999,000)
GROSS TOTAL	$ 298,414,158.96	$ 321,134,000	$ 331,212,000	$ 352,961,000	$ 352,743,000	$ 21,531,000
INTRAFUND TRANSFERS	(8,162,269.02)	(12,822,000)	(12,743,000)	(12,721,000)	(12,677,000)	66,000
NET TOTAL	$ 290,251,889.94	$ 308,312,000	$ 318,469,000	$ 340,240,000	$ 340,066,000	$ 21,597,000
REVENUE	209,728,061.61	224,000,000	232,794,000	230,427,000	228,227,000	(4,567,000)
NET COUNTY COST	$ 80,523,828.33	$ 84,312,000	$ 85,675,000	$ 109,813,000	$ 111,839,000	$ 26,164,000
BUDGETED POSITIONS	1,471.0	1,478.0	1,478.0	1,491.0	1,491.0	13.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 11,136.28	$ 10,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	175,176,133.82	182,768,000	191,221,000	189,536,000	187,336,000	(3,885,000)
COURT FEES & COSTS	167.24	0	0	0	0	0
EDUCATIONAL SERVICES	407,807.42	547,000	679,000	679,000	679,000	0
INSTITUTIONAL CARE & SVS	6,800,058.07	12,813,000	12,813,000	12,813,000	12,813,000	0
TOTAL CHARGES-SVS	182,395,302.83	196,138,000	204,713,000	203,028,000	200,828,000	(3,885,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	6,459,875.62	8,208,000	8,492,000	8,492,000	8,492,000	0
TOTAL FINES FO/PEN	6,459,875.62	8,208,000	8,492,000	8,492,000	8,492,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	15,315,859.26	14,910,000	14,439,000	13,757,000	13,757,000	(682,000)
FEDERAL AID-MENTAL HEALTH	30,280.35	0	0	0	0	0
TOTAL I R - FEDERA	15,346,139.61	14,910,000	14,439,000	13,757,000	13,757,000	(682,000)
INTERGVMTL REVENUE - STATE						
STATE - HEALTH - ADMIN	0.00	0	50,000	50,000	50,000	0

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - OTHER	1,896,694.85	1,067,000	1,056,000	1,056,000	1,056,000	0
TOTAL I R - STATE	1,896,694.85	1,067,000	1,106,000	1,106,000	1,106,000	0
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	248,887.70	217,000	217,000	217,000	217,000	0
TOTAL LIC/PER/FRAN	248,887.70	217,000	217,000	217,000	217,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,578,802.94	1,702,000	1,333,000	1,333,000	1,333,000	0
OTHER SALES	6,874.68	2,000	13,000	13,000	13,000	0
TOTAL MISC REV	1,585,677.62	1,704,000	1,346,000	1,346,000	1,346,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	39,483.38	0	0	0	0	0
TRANSFERS IN	1,756,000.00	1,756,000	2,481,000	2,481,000	2,481,000	0
TOTAL OTH FIN SRCS	1,795,483.38	1,756,000	2,481,000	2,481,000	2,481,000	0
TOTAL REVENUE	$ 209,728,061.61	$ 224,000,000	$ 232,794,000	$ 230,427,000	$ 228,227,000	$ (4,567,000)

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 26,443,082.49	$ 27,185,000	$ 28,429,000	$ 28,274,000	$ 28,274,000	$ (155,000)
SERVICES & SUPPLIES	7,910,338.62	9,369,000	7,895,000	8,928,000	8,943,000	1,048,000
OTHER CHARGES	151.25	12,000	19,000	21,000	21,000	2,000
CAPITAL ASSETS - EQUIPMENT	0.00	510,000	510,000	0	0	(510,000)
GROSS TOTAL	$ 34,353,572.36	$ 37,076,000	$ 36,853,000	$ 37,223,000	$ 37,238,000	$ 385,000
INTRAFUND TRANSFERS	(27,151,832.44)	(29,832,000)	(30,486,000)	(30,503,000)	(30,428,000)	58,000
NET TOTAL	$ 7,201,739.92	$ 7,244,000	$ 6,367,000	$ 6,720,000	$ 6,810,000	$ 443,000
REVENUE	1,026,399.00	511,000	913,000	1,452,000	1,452,000	539,000
NET COUNTY COST	$ 6,175,340.92	$ 6,733,000	$ 5,454,000	$ 5,268,000	$ 5,358,000	$ (96,000)
BUDGETED POSITIONS	248.0	272.0	272.0	272.0	272.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the Los Angeles County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides 24-hour medical services to approximately 38,000 youths annually. Comprehensive health services include pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and health education. All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are partially funded by the Probation Department.

The 2011-12 Recommended Budget reflects:

- The annualization of increased operational costs partially offset by one-time equipment to address the Department of Justice Probation Camps Settlement at JCHS, approved by the Board of Supervisors on August 17, 2010.
- Funding for Board-approved adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.
- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in the Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- A decrease in litigation costs associated with medical malpractice, partially offset by an increase in indemnity costs.
- An increase in funding for projected Cost-of-Living Adjustment on purchase orders; net cost increase for various services provided/received by other County departments; and various minor appropriation and revenue realignments based on current operations.

- Adjustments for approved classification and position allocation changes.
- Various other cost changes, including increases in charges billed among departments and within the Department.
- A net decrease to the services and supplies placeholder as a result of an increase in the placeholder revenues primarily included in the Enterprise Funds for the 1115 Waiver. The Department is working on a mitigation plan to achieve savings and/or generate additional revenue to address the remaining deficit placeholder for FY 2011-12.
- A net reduction in pharmaceutical costs based on projected savings from efficiency initiatives, partially offset by anticipated cost increases related to the pharmaceutical Consumer Price Index (CPI) of 7.6 percent, which has been applied to the FY 2011-12 estimated costs.

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,058,192.62	$ 19,552,000	$ 20,118,000	$ 20,975,000	$ 20,975,000	$ 857,000
CAFETERIA PLAN BENEFITS	2,192,174.68	2,415,000	2,595,000	2,493,000	2,493,000	(102,000)
DEFERRED COMPENSATION BENEFITS	462,042.44	252,000	514,000	258,000	258,000	(256,000)
EMPLOYEE GROUP INS - E/B	385,143.25	408,000	413,000	424,000	424,000	11,000
OTHER EMPLOYEE BENEFITS	23,712.00	24,000	20,000	24,000	24,000	4,000
RETIREMENT - EMP BENEFITS	3,661,052.86	3,900,000	4,110,000	3,466,000	3,466,000	(644,000)
WORKERS' COMPENSATION	660,764.64	634,000	659,000	634,000	634,000	(25,000)
TOTAL S & E B	26,443,082.49	27,185,000	28,429,000	28,274,000	28,274,000	(155,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	297,965.32	513,000	529,000	462,000	457,000	(72,000)
CLOTHING & PERSONAL SUPPLIES	21,658.24	22,000	9,000	9,000	9,000	0
COMMUNICATIONS	5,200.00	6,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	261.00	0	1,000	1,000	1,000	0
COMPUTING-PERSONAL	28,377.41	29,000	10,000	10,000	10,000	0
CONTRACTED PROGRAM SERVICES	2,635,745.06	2,637,000	2,777,000	3,505,000	3,505,000	728,000
FOOD	3,812.27	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	23,917.84	25,000	30,000	30,000	30,000	0
INFORMATION TECHNOLOGY SERVICES	583.00	1,000	1,000	1,000	1,000	0
INSURANCE	389,316.14	103,000	172,000	146,000	146,000	(26,000)
JURY & WITNESS EXPENSE	0.00	0	(693,000)	(61,000)	(61,000)	632,000
MAINTENANCE - EQUIPMENT	23,883.74	57,000	72,000	84,000	84,000	12,000
MAINTENANCE--BUILDINGS & IMPRV	53,445.00	51,000	46,000	46,000	46,000	0
MEDICAL DENTAL & LAB SUPPLIES	2,257,045.27	2,777,000	3,117,000	2,866,000	2,886,000	(231,000)
MEMBERSHIPS	0.00	0	5,000	5,000	5,000	0
OFFICE EXPENSE	127,590.40	134,000	69,000	71,000	71,000	2,000
PROFESSIONAL SERVICES	1,389,340.83	2,366,000	1,100,000	1,100,000	1,100,000	0
RENTS & LEASES - BLDG & IMPRV	163.20	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	31,855.92	33,000	42,000	42,000	42,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,127.67	3,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	29,355.01	30,000	30,000	30,000	30,000	0
TECHNICAL SERVICES	410,366.64	396,000	389,000	390,000	390,000	1,000
TELECOMMUNICATIONS	90,289.63	93,000	103,000	104,000	104,000	1,000
TRAINING	524.00	1,000	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	74,477.55	76,000	54,000	55,000	55,000	1,000
UTILITIES	12,037.48	12,000	14,000	14,000	14,000	0
TOTAL S & S	7,910,338.62	9,369,000	7,895,000	8,928,000	8,943,000	1,048,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	12,000	19,000	21,000	21,000	2,000
TAXES & ASSESSMENTS	151.25	0	0	0	0	0
TOTAL OTH CHARGES	151.25	12,000	19,000	21,000	21,000	2,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	456,000	456,000	0	0	(456,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	54,000	54,000	0	0	(54,000)

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	510,000	510,000	0	0	(510,000)
TOTAL CAPITAL ASSETS	0.00	510,000	510,000	0	0	(510,000)
GROSS TOTAL	$ 34,353,572.36	$ 37,076,000	$ 36,853,000	$ 37,223,000	$ 37,238,000	$ 385,000
INTRAFUND TRANSFERS	(27,151,832.44)	(29,832,000)	(30,486,000)	(30,503,000)	(30,428,000)	58,000
NET TOTAL	$ 7,201,739.92	$ 7,244,000	$ 6,367,000	$ 6,720,000	$ 6,810,000	$ 443,000
REVENUE	1,026,399.00	511,000	913,000	1,452,000	1,452,000	539,000
NET COUNTY COST	$ 6,175,340.92	$ 6,733,000	$ 5,454,000	$ 5,268,000	$ 5,358,000	$ (96,000)
BUDGETED POSITIONS	248.0	272.0	272.0	272.0	272.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 402,000	$ 933,000	$ 933,000	$ 531,000
INSTITUTIONAL CARE & SVS	1,026,399.00	511,000	511,000	519,000	519,000	8,000
TOTAL CHARGES-SVS	1,026,399.00	511,000	913,000	1,452,000	1,452,000	539,000
TOTAL REVENUE	$ 1,026,399.00	$ 511,000	$ 913,000	$ 1,452,000	$ 1,452,000	$ 539,000

Managed Care Rate Supplement Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000
GROSS TOTAL	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000
NET TOTAL	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000
NET COUNTY COST	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers (IGT) for the non-federal share of the Managed Care Rate Supplement.

The 2011-12 Recommended Budget reflects an increase to the Managed Care Rate Supplement IGT due to a reduction in the Federal Medical Assistance Percentage (FMAP).

HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000
TOTAL OTH CHARGES	51,836,035.00	49,472,000	49,472,000	61,208,000	61,208,000	11,736,000
GROSS TOTAL	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000
NET TOTAL	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000
NET COUNTY COST	$ 51,836,035.00	$ 49,472,000	$ 49,472,000	$ 61,208,000	$ 61,208,000	$ 11,736,000

Office of Managed Care Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 18,950,772.01	$ 19,589,000	$ 19,722,000	$ 20,363,000	$ 20,363,000	$ 641,000
SERVICES & SUPPLIES	162,181,854.39	178,405,000	198,567,000	199,879,000	198,615,000	48,000
S & S EXPENDITURE DISTRIBUTION	(34,591,587.31)	(35,706,000)	(39,813,000)	(39,813,000)	(39,813,000)	0
TOTAL S & S	127,590,267.08	142,699,000	158,754,000	160,066,000	158,802,000	48,000
OTHER CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS - EQUIPMENT	47,612.85	159,000	159,000	177,000	177,000	18,000
GROSS TOTAL	$ 146,588,651.94	$ 162,452,000	$ 178,640,000	$ 180,611,000	$ 179,347,000	$ 707,000
NET TOTAL	$ 146,588,651.94	$ 162,452,000	$ 178,640,000	$ 180,611,000	$ 179,347,000	$ 707,000
REVENUE	160,955,209.95	175,615,000	191,500,000	185,975,000	184,751,000	(6,749,000)
NET COUNTY COST	$ (14,366,558.01)	$ (13,163,000)	$ (12,860,000)	$ (5,364,000)	$ (5,404,000)	$ 7,456,000
BUDGETED POSITIONS	255.0	257.0	257.0	257.0	257.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Office of Managed Care (OMC) provides for the administration of the Community Health Plan (CHP). Through the CHP, the County delivers a full spectrum of health care services to Medi-Cal beneficiaries, eligible beneficiaries of the Healthy Families Program and eligible In-Home Supportive Services (IHSS) providers, in a managed care environment, either as a direct service provider through Department of Health Services (DHS) facilities or through contracts.

The 2011-12 Recommended Budget reflects:

- The reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.
- A decrease in funding and related revenue for the CHP Healthy Families Program based on membership projections.
- An increase in funding and related revenue for the IHSS Provider Health Care Plan to recognize an increase in enrollment.
- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.
- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in the Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- Various other cost changes, including adjustments for operating expenses and overhead charges billed among departments and within the Department.
- A decrease in CHP Equity Distribution reflecting recent changes in the Medi-Cal Managed Care Program contract with L.A. Care Health Plan related to rate changes.

HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,174,600.68	$ 13,542,000	$ 13,353,000	$ 13,602,000	$ 13,602,000	$ 249,000
CAFETERIA PLAN BENEFITS	2,225,079.90	2,416,000	2,395,000	2,517,000	2,517,000	122,000
DEFERRED COMPENSATION BENEFITS	462,346.72	247,000	498,000	312,000	312,000	(186,000)
EMPLOYEE GROUP INS - E/B	484,158.71	420,000	509,000	552,000	552,000	43,000
OTHER EMPLOYEE BENEFITS	22,273.00	22,000	18,000	22,000	22,000	4,000
RETIREMENT - EMP BENEFITS	2,489,389.06	2,732,000	2,856,000	3,148,000	3,148,000	292,000
WORKERS' COMPENSATION	92,923.94	210,000	93,000	210,000	210,000	117,000
TOTAL S & E B	18,950,772.01	19,589,000	19,722,000	20,363,000	20,363,000	641,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,465,025.00	3,879,000	3,318,000	3,629,000	3,589,000	271,000
COMMUNICATIONS	0.00	0	2,000	2,000	2,000	0
COMPUTING-MAINFRAME	205.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	68,000	150,000	150,000	150,000	0
COMPUTING-PERSONAL	3,079,686.32	3,135,000	0	0	0	0
CONTRACTED PROGRAM SERVICES	123,135,085.50	130,995,000	147,886,000	147,024,000	145,800,000	(2,086,000)
HOUSEHOLD EXPENSE	16,989.65	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	31,333.00	0	1,000	1,000	1,000	0
INSURANCE	2,145.00	6,000	6,000	4,000	4,000	(2,000)
MAINTENANCE - EQUIPMENT	19,907.00	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	3,644.12	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	21,258,855.87	22,897,000	22,395,000	23,936,000	23,936,000	1,541,000
MEMBERSHIPS	36,462.00	37,000	37,000	37,000	37,000	0
MISCELLANEOUS EXPENSE	25,412.50	35,000	70,000	70,000	70,000	0
OFFICE EXPENSE	3,966,772.71	5,353,000	1,933,000	1,798,000	1,798,000	(135,000)
PROFESSIONAL SERVICES	4,785,480.11	8,475,000	19,664,000	20,107,000	20,107,000	443,000
RENTS & LEASES - BLDG & IMPRV	1,163,400.37	1,622,000	1,853,000	2,098,000	2,098,000	245,000
RENTS & LEASES - EQUIPMENT	62,250.41	77,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	220,191.53	486,000	463,000	332,000	332,000	(131,000)
TECHNICAL SERVICES	324,814.93	416,000	44,000	52,000	52,000	8,000
TELECOMMUNICATIONS	554,397.23	888,000	656,000	587,000	587,000	(69,000)
TRAINING	2,910.00	0	50,000	0	0	(50,000)
TRANSPORTATION AND TRAVEL	26,886.14	26,000	29,000	42,000	42,000	13,000
UTILITIES	0.00	10,000	10,000	10,000	10,000	0
S & S EXPENDITURE DISTRIBUTION	(34,591,587.31)	(35,706,000)	(39,813,000)	(39,813,000)	(39,813,000)	0
TOTAL S & S	127,590,267.08	142,699,000	158,754,000	160,066,000	158,802,000	48,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	47,612.85	159,000	159,000	177,000	177,000	18,000
TOTAL CAPITAL ASSETS	47,612.85	159,000	159,000	177,000	177,000	18,000
GROSS TOTAL	$ 146,588,651.94	$ 162,452,000	$ 178,640,000	$ 180,611,000	$ 179,347,000	$ 707,000

HEALTH SERVICES - OFFICE OF MANAGED CARE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
NET TOTAL	$ 146,588,651.94	$ 162,452,000	$ 178,640,000	$ 180,611,000	$ 179,347,000	$ 707,000
REVENUE	160,955,209.95	175,615,000	191,500,000	185,975,000	184,751,000	(6,749,000)
NET COUNTY COST	$ (14,366,558.01)	$ (13,163,000)	$ (12,860,000)	$ (5,364,000)	$ (5,404,000)	$ 7,456,000
BUDGETED POSITIONS	255.0	257.0	257.0	257.0	257.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
INSTITUTIONAL CARE & SVS	$ 136,072,517.00	$ 151,158,000	$ 163,962,000	$ 167,045,000	$ 165,781,000	$ 1,819,000
TOTAL CHARGES-SVS	136,072,517.00	151,158,000	163,962,000	167,045,000	165,781,000	1,819,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	10,593,920.00	11,524,000	12,206,000	11,094,000	11,094,000	(1,112,000)
TOTAL I R - STATE	10,593,920.00	11,524,000	12,206,000	11,094,000	11,094,000	(1,112,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	14,041,327.95	12,680,000	15,079,000	7,583,000	7,623,000	(7,456,000)
TOTAL MISC REV	14,041,327.95	12,680,000	15,079,000	7,583,000	7,623,000	(7,456,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	247,445.00	253,000	253,000	253,000	253,000	0
TOTAL USE OF MONEY	247,445.00	253,000	253,000	253,000	253,000	0
TOTAL REVENUE	$ 160,955,209.95	$ 175,615,000	$ 191,500,000	$ 185,975,000	$ 184,751,000	$ (6,749,000)

Realignment Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE	84,378,256.75	87,930,000	87,930,000	87,930,000	89,956,000	2,026,000
NET COUNTY COST	$ (84,378,256.75)	$ (87,930,000)	$ (87,930,000)	$ (87,930,000)	$ (89,956,000)	$ (2,026,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

The 2011-12 Recommended Budget reflects an increase in estimated Realignment Sales Tax revenues due to the anticipated economic improvement.

HEALTH SERVICES - REALIGNMENT BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	84,378,256.75	87,930,000	87,930,000	87,930,000	89,956,000	2,026,000
NET COUNTY COST	$ (84,378,256.75)	$ (87,930,000)	$ (87,930,000)	$ (87,930,000)	$ (89,956,000)	$ (2,026,000)
REVENUE DETAIL						
INTERGVMTL REVENUE - STATE						
STATE-REALIGNMENT REVENUE	$ 84,378,256.75	$ 87,930,000	$ 87,930,000	$ 87,930,000	$ 89,956,000	$ 2,026,000
TOTAL I R - STATE	84,378,256.75	87,930,000	87,930,000	87,930,000	89,956,000	2,026,000
TOTAL REVENUE	$ 84,378,256.75	$ 87,930,000	$ 87,930,000	$ 87,930,000	$ 89,956,000	$ 2,026,000

Contributions to Hospital Enterprise Funds Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER FINANCING USES						
LAC+USC HEALTHCARE NETWORK	$216,085,580.07	$ 276,517,000	$ 276,517,000	$ 266,687,000	$ 266,377,000	$ (10,140,000)
METROCARE NETWORK	110,812,078.94	129,294,000	129,294,000	136,985,000	189,374,000	60,080,000
SOUTHWEST NETWORK	124,974,619.87	80,432,000	80,432,000	52,508,000	0	(80,432,000)
RANCHO LOS AMIGOS NATIONAL REHAB	46,898,293.72	51,790,000	51,790,000	45,593,000	43,900,000	(7,890,000)
VALLEYCARE NETWORK	133,164,608.59	102,718,000	102,718,000	89,094,000	88,141,000	(14,577,000)
TOTAL	$ 631,935,181.19	$ 640,751,000	$ 640,751,000	$ 590,867,000	$ 587,792,000	$ (52,959,000)

The General Fund Contribution to Hospital Enterprise Funds provides a financial subsidy of General Fund resources to support the operation of the four Enterprise Funds.

The 2011-12 Recommended Budget reflects a decrease in net County cost to the Hospital Enterprise Funds.

HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 631,935,181.19	$ 640,751,000	$ 640,751,000	$ 590,867,000	$ 587,792,000	$ (52,959,000)
TOTAL OTH FIN USES	631,935,181.19	640,751,000	640,751,000	590,867,000	587,792,000	(52,959,000)
GROSS TOTAL	$ 631,935,181.19	$ 640,751,000	$ 640,751,000	$ 590,867,000	$ 587,792,000	$ (52,959,000)
NET TOTAL	$ 631,935,181.19	$ 640,751,000	$ 640,751,000	$ 590,867,000	$ 587,792,000	$ (52,959,000)
NET COUNTY COST	$ 631,935,181.19	$ 640,751,000	$ 640,751,000	$ 590,867,000	$ 587,792,000	$ (52,959,000)

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$1,722,059,330.24	$ 1,752,467,000	$ 1,786,628,000	$ 1,737,423,000	$ 1,730,980,000	$ (55,648,000)
SERVICES & SUPPLIES	1,225,457,508.71	1,311,591,000	1,217,576,000	1,255,576,000	1,250,730,000	33,154,000
S & S EXPENDITURE DISTRIBUTION	(96,705,720.15)	(101,578,000)	(105,057,000)	(103,138,000)	(103,158,000)	1,899,000
TOTAL S & S	1,128,751,788.56	1,210,013,000	1,112,519,000	1,152,438,000	1,147,572,000	35,053,000
OTHER CHARGES	50,504,299.52	66,140,000	63,446,000	85,395,000	84,689,000	21,243,000
CAPITAL ASSETS - EQUIPMENT	2,682,113.02	4,183,000	6,829,000	6,302,000	5,227,000	(1,602,000)
OTHER FINANCING USES	35,253,458.24	4,074,000	4,074,000	145,000	145,000	(3,929,000)
TOTAL OPERATING EXPENSE	$2,939,250,989.58	$ 3,036,877,000	$ 2,973,496,000	$ 2,981,703,000	$ 2,968,613,000	$ (4,883,000)
RESERVES						
DESIGNATIONS	$ 3,929,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$2,943,179,989.58	$ 3,036,877,000	$ 2,973,496,000	$ 2,981,703,000	$ 2,968,613,000	$ (4,883,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 48,419,332.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
REVENUE	2,262,829,804.33	2,148,768,000	2,328,816,000	2,390,836,000	2,380,821,000	52,005,000
TOTAL FINANCING SOURCES	$2,311,249,136.33	$ 2,152,697,000	$ 2,332,745,000	$ 2,390,836,000	$ 2,380,821,000	$ 48,076,000
GAIN OR LOSS	$ (631,930,853.25)	$ (884,180,000)	$ (640,751,000)	$ (590,867,000)	$ (587,792,000)	$ 52,959,000
OPERATING SUBSIDY-GF	$ 631,935,181.19	$ 640,751,000	$ 640,751,000	$ 590,867,000	$ 587,792,000	$ (52,959,000)
BUDGETED POSITIONS	18,124.0	18,241.0	18,241.0	18,229.0	18,222.0	(19.0)

Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 745,398,182.08	$ 754,288,000	$ 763,609,000	$ 740,046,000	$ 737,914,000	$ (25,695,000)
SERVICES & SUPPLIES	605,896,521.10	654,097,000	594,507,000	620,210,000	620,328,000	25,821,000
S & S EXPENDITURE DISTRIBUTION	(81,187,720.15)	(86,060,000)	(89,539,000)	(87,620,000)	(87,640,000)	1,899,000
TOTAL S & S	524,708,800.95	568,037,000	504,968,000	532,590,000	532,688,000	27,720,000
OTHER CHARGES	15,906,026.39	15,108,000	16,340,000	17,122,000	16,893,000	553,000
CAPITAL ASSETS - EQUIPMENT	359,691.53	1,020,000	1,020,000	1,020,000	930,000	(90,000)
TOTAL OPERATING EXPENSE	$1,286,372,700.95	$ 1,338,453,000	$ 1,285,937,000	$ 1,290,778,000	$ 1,288,425,000	$ 2,488,000
TOTAL FINANCING USES	$1,286,372,700.95	$ 1,338,453,000	$ 1,285,937,000	$ 1,290,778,000	$ 1,288,425,000	$ 2,488,000
FINANCING SOURCES						
CANCEL RES/DES	$ 3,318,061.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,066,972,651.65	932,523,000	1,009,420,000	1,024,091,000	1,022,048,000	12,628,000
TOTAL FINANCING SOURCES	$1,070,290,712.65	$ 932,523,000	$ 1,009,420,000	$ 1,024,091,000	$ 1,022,048,000	$ 12,628,000
GAIN OR LOSS	$ (216,081,988.30)	$ (405,930,000)	$ (276,517,000)	$ (266,687,000)	$ (266,377,000)	$ 10,140,000
OPERATING SUBSIDY-GF	$ 216,085,580.07	$ 276,517,000	$ 276,517,000	$ 266,687,000	$ 266,377,000	$ (10,140,000)
BUDGETED POSITIONS	8,338.0	8,364.0	8,364.0	8,345.0	8,344.0	(20.0)

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

The 2011-12 Recommended Budget reflects:

- The reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.
- An increase of 5.0 nurse practitioners and contract physicians to help the facility address Centers for Medicare and Medicaid Services (CMS) Emergency Medical Treatment and Active Labor Act (EMTALA) requirements to provide prompt medical screening exams, timely reassessment of patient's medical conditions, and any necessary stabilizing treatment. This request is offset with the reduction of 26.0 vacant budgeted positions.
- An increase of 2.0 positions to meet the CMS requirement of providing dedicated staff to administer the Picture Archive and Communication System (PACS), which provide digital diagnostic radiology images.
- An increase in revenue for the In-Home Supportive Services (IHSS) Provider Health Care Plan to recognize an increase in enrollment.
- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.
- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.

- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in the Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- A decrease in utilities costs primarily due to current and estimated reductions in electricity, natural gas, and telephone costs.
- A decrease in General County Overhead (GCO) based on the FY 2011-12 County Cost Allocation Plan.
- An increase in indemnity and litigation costs associated with medical malpractice, partially offset by reductions for commercial insurance premiums, automotive liability and general liability.
- An increase of 1.0 position for Speech Pathology at LAC+USC Medical Center funded by the deletion of 2.0 vacant positions.
- An increase in funding for projected Cost-of-Living Adjustments for supplies and rents and leases; net cost increase for various services provided/received by other County departments; partially offset by a decrease in funding requirements for prior year lease payments; and various minor appropriation and revenue realignments based on current operations.
- A net decrease in revenue, primarily due to the deletion of the Hospital Provider Fee; the elimination of the enhanced Federal Medical Assistance Percentage (FMAP) impact on various Medi-Cal revenues; the deletion of one-time Measure B reserves; reduced Medi-Cal Assembly Bill 915 revenue; and decreased Managed Care Rate Supplement revenue; partially offset by increases for Cost-Based Reimbursement Clinics revenue and Medicare revenue.
- A net reduction in pharmaceutical costs based on projected savings from efficiency initiatives, partially offset by anticipated cost increases related to the pharmaceutical Consumer Price Index (CPI) of 7.6 percent, which has been applied to the FY 2011-12 estimated costs.
- A net increase to the placeholder reduction in revenues to address the Department's deficit for FY 2011-12. The Department anticipates addressing the deficit primarily with the use of 1115 Waiver revenue, and is working on a plan to achieve savings and/or generate additional revenue to mitigate the remaining deficit placeholder.

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 507,470,386.26	$ 505,443,000	$ 502,510,000	$ 509,911,000	$ 507,783,000	$ 5,273,000
CAFETERIA PLAN BENEFITS	76,510,669.50	80,893,000	82,672,000	87,882,000	87,872,000	5,200,000
DEFERRED COMPENSATION BENEFITS	12,972,071.26	7,993,000	14,674,000	8,377,000	8,383,000	(6,291,000)
EMPLOYEE GROUP INS - E/B	11,982,593.29	11,442,000	11,878,000	12,069,000	12,069,000	191,000
OTHER EMPLOYEE BENEFITS	588,880.31	586,000	573,000	591,000	591,000	18,000
RETIREMENT - EMP BENEFITS	120,539,386.68	128,412,000	134,271,000	101,697,000	101,697,000	(32,574,000)
WORKERS' COMPENSATION	15,334,194.78	19,519,000	17,031,000	19,519,000	19,519,000	2,488,000
TOTAL S & E B	745,398,182.08	754,288,000	763,609,000	740,046,000	737,914,000	(25,695,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	96,197,545.07	102,499,000	104,764,000	101,538,000	100,601,000	(4,163,000)
CLOTHING & PERSONAL SUPPLIES	2,917,547.15	3,005,000	3,037,000	3,073,000	3,073,000	36,000
COMMUNICATIONS	200,352.00	206,000	162,000	162,000	162,000	0
COMPUTING-MAINFRAME	94,149.99	156,000	535,000	535,000	535,000	0
COMPUTING-PERSONAL	1,855,151.61	2,117,000	1,322,000	1,334,000	1,334,000	12,000
CONTRACTED PROGRAM SERVICES	4,344,842.09	7,765,000	12,909,000	12,949,000	12,930,000	21,000
FOOD	88,437.17	91,000	256,000	257,000	257,000	1,000
HOUSEHOLD EXPENSE	4,409,240.26	4,481,000	4,893,000	4,930,000	4,930,000	37,000
INFORMATION TECHNOLOGY SERVICES	1,633,999.98	2,096,000	2,854,000	2,854,000	2,854,000	0
INSURANCE	4,270,081.57	6,659,000	7,392,000	8,692,000	8,692,000	1,300,000
JURY & WITNESS EXPENSE	0.00	0	(34,737,000)	(11,080,000)	(3,096,000)	31,641,000
MAINTENANCE - EQUIPMENT	9,433,860.42	15,726,000	13,798,000	12,400,000	12,400,000	(1,398,000)
MAINTENANCE--BUILDINGS & IMPRV	9,634,310.68	10,276,000	5,293,000	5,342,000	5,342,000	49,000
MEDICAL DENTAL & LAB SUPPLIES	225,544,728.48	239,354,000	226,474,000	230,586,000	224,009,000	(2,465,000)
MEMBERSHIPS	442,522.00	443,000	416,000	460,000	460,000	44,000
MISCELLANEOUS EXPENSE	326,137.69	1,066,000	324,000	330,000	330,000	6,000
OFFICE EXPENSE	4,489,950.50	4,632,000	7,081,000	7,131,000	7,131,000	50,000
PROFESSIONAL SERVICES	165,376,399.74	170,843,000	163,082,000	166,975,000	166,642,000	3,560,000
RENTS & LEASES - BLDG & IMPRV	3,683,026.49	1,377,000	1,364,000	993,000	993,000	(371,000)
RENTS & LEASES - EQUIPMENT	3,856,912.70	3,972,000	4,840,000	4,887,000	4,887,000	47,000
SMALL TOOLS & MINOR EQUIPMENT	707,156.65	729,000	738,000	746,000	746,000	8,000
SPECIAL DEPARTMENTAL EXPENSE	1,013,765.36	1,044,000	1,318,000	1,331,000	1,331,000	13,000
TECHNICAL SERVICES	40,877,249.86	48,948,000	38,361,000	38,498,000	38,498,000	137,000
TELECOMMUNICATIONS	8,155,236.06	8,485,000	7,497,000	7,210,000	7,210,000	(287,000)
TRAINING	95,722.66	99,000	99,000	101,000	101,000	2,000
TRANSPORTATION AND TRAVEL	783,942.73	884,000	563,000	567,000	567,000	4,000
UTILITIES	15,464,252.19	17,144,000	19,872,000	17,409,000	17,409,000	(2,463,000)
S & S EXPENDITURE DISTRIBUTION	(81,187,720.15)	(86,060,000)	(89,539,000)	(87,620,000)	(87,640,000)	1,899,000
TOTAL S & S	524,708,800.95	568,037,000	504,968,000	532,590,000	532,688,000	27,720,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	232,000	272,000	272,000	272,000	0
INT-OTHER LONG TERM DEBT	1,582,354.00	2,946,000	2,946,000	2,680,000	2,680,000	(266,000)
INTEREST ON NOTES & WARRANTS	2,401,018.89	2,733,000	2,004,000	2,247,000	2,247,000	243,000
JUDGMENTS & DAMAGES	6,927,366.03	4,028,000	4,870,000	6,472,000	6,472,000	1,602,000

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	4,975,250.60	5,139,000	6,218,000	5,421,000	5,192,000	(1,026,000)
TAXES & ASSESSMENTS	20,036.87	30,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	15,906,026.39	15,108,000	16,340,000	17,122,000	16,893,000	553,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MAJOR MOVEABLE EQUIPMENT	359,691.53	1,020,000	990,000	990,000	930,000	(60,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	30,000	30,000	0	(30,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	359,691.53	1,020,000	1,020,000	1,020,000	930,000	(90,000)
TOTAL CAPITAL ASSETS	359,691.53	1,020,000	1,020,000	1,020,000	930,000	(90,000)
TOTAL OPERATING EXPENSE	$1,286,372,700.95	$ 1,338,453,000	$ 1,285,937,000	$ 1,290,778,000	$ 1,288,425,000	$ 2,488,000
TOTAL FINANCING USES	$1,286,372,700.95	$ 1,338,453,000	$ 1,285,937,000	$ 1,290,778,000	$ 1,288,425,000	$ 2,488,000
FINANCING SOURCES						
CANCEL RES/DES	$ 3,318,061.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,066,972,651.65	932,523,000	1,009,420,000	1,024,091,000	1,022,048,000	12,628,000
TOTAL FINANCING SOURCES	$1,070,290,712.65	$ 932,523,000	$ 1,009,420,000	$ 1,024,091,000	$ 1,022,048,000	$ 12,628,000
GAIN OR LOSS	$ (216,081,988.30)	$ (405,930,000)	$ (276,517,000)	$ (266,687,000)	$ (266,377,000)	$ 10,140,000
OPERATING SUBSIDY-GF	$ 216,085,580.07	$ 276,517,000	$ 276,517,000	$ 266,687,000	$ 266,377,000	$ (10,140,000)
BUDGETED POSITIONS	8,338.0	8,364.0	8,364.0	8,345.0	8,344.0	(20.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 2,524,374.04	$ 2,239,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	30,844,357.45	38,946,000	111,368,000	178,808,000	175,535,000	64,167,000
EDUCATIONAL SERVICES	858,805.42	725,000	629,000	629,000	629,000	0
INSTITUTIONAL CARE & SVS	876,012,620.49	753,385,000	752,058,000	705,224,000	706,454,000	(45,604,000)
LIBRARY SERVICES	804.10	1,000	5,000	5,000	5,000	0
PERSONNEL SERVICES	42,079.98	0	0	0	0	0
TOTAL CHARGES-SVS	910,283,041.48	795,296,000	864,060,000	884,666,000	882,623,000	18,563,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	2,811,364.24	708,000	1,201,000	1,201,000	1,201,000	0
TOTAL I R - FEDERA	2,811,364.24	708,000	1,201,000	1,201,000	1,201,000	0
INTERGVMTL REVENUE - STATE						
STATE - CALIF CHILDREN	386,614.74	387,000	580,000	580,000	580,000	0
STATE - HEALTH - ADMIN	2,580,930.86	2,154,000	4,424,000	4,424,000	4,424,000	0
STATE - OTHER	28,596,073.98	11,901,000	15,126,000	15,094,000	15,094,000	(32,000)
TOTAL I R - STATE	31,563,619.58	14,442,000	20,130,000	20,098,000	20,098,000	(32,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	123,536.00	80,000	126,000	126,000	126,000	0
TOTAL LIC/PER/FRAN	123,536.00	80,000	126,000	126,000	126,000	0

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS REVENUE						
MISCELLANEOUS	13,714,266.07	12,696,000	14,561,000	14,561,000	14,561,000	0
OTHER SALES	146,259.59	117,000	130,000	130,000	130,000	0
TOTAL MISC REV	13,860,525.66	12,813,000	14,691,000	14,691,000	14,691,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,494.93	0	0	0	0	0
TRANSFERS IN	108,303,460.93	109,164,000	109,164,000	103,261,000	103,261,000	(5,903,000)
TOTAL OTH FIN SRCS	108,304,955.86	109,164,000	109,164,000	103,261,000	103,261,000	(5,903,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	25,608.83	20,000	48,000	48,000	48,000	0
TOTAL USE OF MONEY	25,608.83	20,000	48,000	48,000	48,000	0
TOTAL REVENUE	$1,066,972,651.65	$ 932,523,000	$ 1,009,420,000	$ 1,024,091,000	$ 1,022,048,000	$ 12,628,000

LAC+USC MEDICAL CENTER

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	682,292,000	689,642,000	668,493,000	666,415,000	(23,227,000)
Services and Supplies	606,038,000	548,344,000	573,583,000	573,790,000	25,446,000
Less: Expenditure Distribution	86,060,000	89,539,000	87,620,000	87,640,000	(1,899,000)
Net Services and Supplies	519,978,000	458,805,000	485,963,000	486,150,000	27,345,000
Other Charges	14,719,000	16,127,000	16,910,000	16,681,000	554,000
Capital Assets - Equipment	1,010,000	1,020,000	1,020,000	930,000	(90,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,217,999,000	1,165,594,000	1,172,386,000	1,170,176,000	4,582,000
Revenue/Fund Balance	901,963,000	977,236,000	991,317,000	989,107,000	11,871,000
County Contribution	316,036,000	188,358,000	181,069,000	181,069,000	(7,289,000)
Positions	6,500.9	7,590.0	7,571.0	7,571.0	(19.0)
Budgeted Beds (Average Daily Census)	594	671	671	671	0

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	71,996,000	73,967,000	71,553,000	71,499,000	(2,468,000)
Services and Supplies	48,059,000	46,163,000	46,627,000	46,538,000	375,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	48,059,000	46,163,000	46,627,000	46,538,000	375,000
Other Charges	389,000	213,000	212,000	212,000	(1,000)
Capital Assets - Equipment	10,000	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	120,454,000	120,343,000	118,392,000	118,249,000	(2,094,000)
Revenue/Fund Balance	30,560,000	32,184,000	32,774,000	32,941,000	757,000
County Contribution	89,894,000	88,159,000	85,618,000	85,308,000	(2,851,000)
Positions	686.4	774.0	774.0	773.0	(1.0)

Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 409,991,806.73	$ 417,596,000	$ 426,392,000	$ 533,419,000	$ 531,176,000	$ 104,784,000
SERVICES & SUPPLIES	244,288,829.69	258,684,000	240,144,000	356,397,000	355,529,000	115,385,000
S & S EXPENDITURE DISTRIBUTION	(15,518,000.00)	(15,518,000)	(15,518,000)	(15,518,000)	(15,518,000)	0
TOTAL S & S	228,770,829.69	243,166,000	224,626,000	340,879,000	340,011,000	115,385,000
OTHER CHARGES	8,523,371.96	21,614,000	17,168,000	47,053,000	46,991,000	29,823,000
CAPITAL ASSETS - EQUIPMENT	562,212.91	1,361,000	2,827,000	4,234,000	3,279,000	452,000
TOTAL OPERATING EXPENSE	$ 647,848,221.29	$ 683,737,000	$ 671,013,000	$ 925,585,000	$ 921,457,000	$ 250,444,000
TOTAL FINANCING USES	$ 647,848,221.29	$ 683,737,000	$ 671,013,000	$ 925,585,000	$ 921,457,000	$ 250,444,000
FINANCING SOURCES						
CANCEL RES/DES	$ 1,294,878.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	535,741,263.65	497,852,000	541,719,000	736,092,000	732,083,000	190,364,000
TOTAL FINANCING SOURCES	$ 537,036,141.65	$ 497,852,000	$ 541,719,000	$ 736,092,000	$ 732,083,000	$ 190,364,000
GAIN OR LOSS	$ (110,812,079.64)	$ (185,885,000)	$ (129,294,000)	$ (189,493,000)	$ (189,374,000)	$ (60,080,000)
OPERATING SUBSIDY-GF	$ 110,812,078.94	$ 129,294,000	$ 129,294,000	$ 189,493,000	$ 189,374,000	$ 60,080,000
BUDGETED POSITIONS	4,010.0	4,015.0	4,015.0	5,133.0	5,133.0	1,118.0

The MetroCare Network consists of the Harbor-UCLA (H-UCLA) Medical Center, the Martin Luther King, Jr. Multi-Ambulatory Care Center (MLK MACC), the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center, and four health centers. Affiliated with the University of California at Los Angeles (UCLA) School of Medicine, H-UCLA Medical Center provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. The H-UCLA Medical Center provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK MACC provides a patient-centered, community-oriented approach to outpatient services, and a full array of ambulatory services to address the most pressing clinical issues of the community such as diabetes, hypertension, cholesterol, heart disease, cancer and HIV/AIDS.

The Southwest Network, which consists of the MLK MACC, one comprehensive health center and one health center, is being transitioned from a separate Hospital Enterprise Fund and consolidated with the MetroCare Network Hospital Enterprise Fund, effective July 1, 2011, as a result of the earlier conversion of the former MLK-Harbor Hospital to the MLK MACC.

The 2011-12 Recommended Budget reflects:

- The reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.
- An increase of 1.0 position to convert contract staff to County staff that will continue the Video Medical Interpretation project at the MLK MACC to provide interpreter services to patients, help establish a cultural and linguistic service infrastructure, and to aid in the transition to the new Health Care Reform, which requires certain language capability for patients needing a medical home.
- An increase of 1.0 position to meet regulatory requirements for providing dedicated staff to administer the Picture Archive and Communications System, which provides digital diagnostic radiology images.

- An increase of 3.0 positions, offset by the deletion of 3.0 vacant positions, to provide cleaning and sterilization services at the H-UCLA Medical Center during the hours of 11:00 pm to 7:00 am, seven days per week. This will allow Central Sterile Processing to be open on a 24/7 basis to address emergent sterilization and equipment needs required of a Level I Trauma center.
- An increase in funding and related revenue for the In-Home Supportive Services (IHSS) Provider Health Care Plan to recognize an increase in enrollment.
- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.
- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in the Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- A decrease in utilities costs primarily due to current and estimated reductions in electricity, natural gas, and telephone costs.
- A decrease in General County Overhead (GCO) based on the FY 2011-12 County Cost Allocation Plan.
- An increase in indemnity and litigation costs associated with medical malpractice, partially offset by reductions for commercial insurance premiums, automotive liability and general liability.
- A net decrease in revenue, primarily due to the deletion of the Hospital Provider Fee; the reversal of the enhanced Federal Medical Assistance Percentage (FMAP) impact on various Medi-Cal revenues; the deletion of one-time Measure B reserves; and decreased Medicare revenue; partially offset with increased Managed Care Rate Supplement revenue and Cost-Based Reimbursement Clinics revenue.
- An increase in funding for projected cost-of-living adjustments for supplies; increased debt services costs; increased rents and leases costs; and a net cost decrease for overhead charges billed among departments and within the Department.
- A net reduction in pharmaceutical costs based on projected savings from efficiency initiatives, partially offset by anticipated cost increases related to the pharmaceutical Consumer Price Index (CPI) of 7.6 percent, which has been applied to the FY 2011-12 estimated costs.
- A net increase to the placeholder reduction in revenues to address the Department's deficit for FY 2011-12. The Department anticipates addressing the deficit primarily with the use of 1115 Waiver revenue and is working on a plan to achieve savings and/or generate additional revenue to mitigate the remaining deficit placeholder.

METROCARE NETWORK ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 289,039,940.67	$ 290,773,000	$ 294,326,000	$ 370,660,000	$ 368,417,000	$ 74,091,000
CAFETERIA PLAN BENEFITS	41,750,780.31	44,632,000	46,190,000	62,562,000	62,562,000	16,372,000
DEFERRED COMPENSATION BENEFITS	8,283,580.50	5,203,000	8,822,000	7,015,000	7,015,000	(1,807,000)
EMPLOYEE GROUP INS - E/B	7,235,511.48	7,761,000	6,130,000	11,226,000	11,226,000	5,096,000
OTHER EMPLOYEE BENEFITS	377,731.11	394,000	335,000	471,000	471,000	136,000
RETIREMENT - EMP BENEFITS	58,284,650.21	63,521,000	64,794,000	71,007,000	71,007,000	6,213,000
WORKERS' COMPENSATION	5,019,612.45	5,312,000	5,795,000	10,478,000	10,478,000	4,683,000
TOTAL S & E B	409,991,806.73	417,596,000	426,392,000	533,419,000	531,176,000	104,784,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	46,186,504.21	50,559,000	51,018,000	65,330,000	64,653,000	13,635,000
CLOTHING & PERSONAL SUPPLIES	2,177,511.71	2,178,000	1,709,000	1,921,000	1,921,000	212,000
COMMUNICATIONS	30,480.00	32,000	34,000	296,000	296,000	262,000
COMPUTING-MAINFRAME	9,017.00	75,000	10,000	18,000	18,000	8,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	0	101,000	101,000	101,000
COMPUTING-PERSONAL	616,437.10	617,000	659,000	797,000	797,000	138,000
CONTRACTED PROGRAM SERVICES	3,818,383.58	10,991,000	12,632,000	29,016,000	29,016,000	16,384,000
FOOD	72,146.78	72,000	34,000	78,000	78,000	44,000
HOUSEHOLD EXPENSE	2,096,218.02	2,109,000	2,066,000	2,643,000	2,643,000	577,000
INFORMATION TECHNOLOGY SERVICES	102,367.00	373,000	627,000	1,159,000	1,159,000	532,000
INSURANCE	4,655,193.72	8,560,000	7,345,000	9,802,000	9,802,000	2,457,000
JURY & WITNESS EXPENSE	0.00	(614,000)	(13,099,000)	(11,553,000)	(10,020,000)	3,079,000
MAINTENANCE - EQUIPMENT	6,862,457.92	8,327,000	7,929,000	13,634,000	13,634,000	5,705,000
MAINTENANCE--BUILDINGS & IMPRV	6,474,648.20	6,566,000	7,179,000	10,074,000	10,074,000	2,895,000
MEDICAL DENTAL & LAB SUPPLIES	78,914,589.21	80,868,000	76,722,000	100,824,000	99,100,000	22,378,000
MEMBERSHIPS	212,999.00	206,000	228,000	249,000	249,000	21,000
MISCELLANEOUS EXPENSE	511,147.72	436,000	441,000	953,000	953,000	512,000
OFFICE EXPENSE	2,917,776.20	2,918,000	3,235,000	3,917,000	3,917,000	682,000
PROFESSIONAL SERVICES	50,891,284.90	52,637,000	50,209,000	73,263,000	73,263,000	23,054,000
PUBLICATIONS & LEGAL NOTICE	235.41	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,569,744.14	742,000	690,000	1,022,000	1,022,000	332,000
RENTS & LEASES - EQUIPMENT	2,564,438.88	2,564,000	1,570,000	1,685,000	1,685,000	115,000
SMALL TOOLS & MINOR EQUIPMENT	338,570.56	339,000	793,000	370,000	370,000	(423,000)
SPECIAL DEPARTMENTAL EXPENSE	444,557.42	445,000	890,000	502,000	502,000	(388,000)
TECHNICAL SERVICES	24,468,568.66	18,517,000	17,771,000	29,538,000	29,538,000	11,767,000
TELECOMMUNICATIONS	2,852,442.31	2,747,000	3,050,000	4,641,000	4,641,000	1,591,000
TRAINING	17,517.94	18,000	20,000	24,000	24,000	4,000
TRANSPORTATION AND TRAVEL	539,720.01	544,000	524,000	785,000	785,000	261,000
UTILITIES	4,943,872.09	5,858,000	5,858,000	15,308,000	15,308,000	9,450,000
S & S EXPENDITURE DISTRIBUTION	(15,518,000.00)	(15,518,000)	(15,518,000)	(15,518,000)	(15,518,000)	0
TOTAL S & S	228,770,829.69	243,166,000	224,626,000	340,879,000	340,011,000	115,385,000
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	0.00	5,934,000	5,934,000	3,031,000	3,031,000	(2,903,000)

METROCARE NETWORK ENTERPRISE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
INTEREST ON NOTES & WARRANTS	1,332,973.63	1,538,000	897,000	2,107,000	2,107,000	1,210,000
JUDGMENTS & DAMAGES	1,158,330.67	7,913,000	4,380,000	7,323,000	7,323,000	2,943,000
RET-OTHER LONG TERM DEBT	3,552,866.14	3,750,000	3,850,000	32,485,000	32,423,000	28,573,000
SUPPORT & CARE OF PERSONS	2,479,201.52	2,479,000	2,107,000	2,107,000	2,107,000	0
TOTAL OTH CHARGES	8,523,371.96	21,614,000	17,168,000	47,053,000	46,991,000	29,823,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	19,263.87	0	0	0	0	0
ELECTRONIC EQUIPMENT	72,403.30	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - CAPITAL EQUIPMENT	(782.91)	0	0	1,407,000	537,000	537,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	471,328.65	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	0.00	1,361,000	2,766,000	2,766,000	2,681,000	(85,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	562,212.91	1,361,000	2,827,000	4,234,000	3,279,000	452,000
TOTAL CAPITAL ASSETS	562,212.91	1,361,000	2,827,000	4,234,000	3,279,000	452,000
TOTAL OPERATING EXPENSE	$ 647,848,221.29	$ 683,737,000	$ 671,013,000	$ 925,585,000	$ 921,457,000	$ 250,444,000
TOTAL FINANCING USES	$ 647,848,221.29	$ 683,737,000	$ 671,013,000	$ 925,585,000	$ 921,457,000	$ 250,444,000
FINANCING SOURCES						
CANCEL RES/DES	$ 1,294,878.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	535,741,263.65	497,852,000	541,719,000	736,092,000	732,083,000	190,364,000
TOTAL FINANCING SOURCES	$ 537,036,141.65	$ 497,852,000	$ 541,719,000	$ 736,092,000	$ 732,083,000	$ 190,364,000
GAIN OR LOSS	$ (110,812,079.64)	$ (185,885,000)	$ (129,294,000)	$ (189,493,000)	$ (189,374,000)	$ (60,080,000)
OPERATING SUBSIDY-GF	$ 110,812,078.94	$ 129,294,000	$ 129,294,000	$ 189,493,000	$ 189,374,000	$ 60,080,000
BUDGETED POSITIONS	4,010.0	4,015.0	4,015.0	5,133.0	5,133.0	1,118.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 855,525.61	$ 688,000	$ 88,000	$ 741,000	$ 741,000	$ 653,000
CHARGES FOR SERVICES - OTHER	19,346,193.23	20,718,000	57,887,000	121,056,000	117,191,000	59,304,000
INSTITUTIONAL CARE & SVS	443,221,329.40	411,781,000	418,449,000	550,181,000	550,037,000	131,588,000
LIBRARY SERVICES	238.75	0	3,000	2,000	2,000	(1,000)
PERSONNEL SERVICES	1,000.00	0	0	0	0	0
TOTAL CHARGES-SVS	463,424,286.99	433,187,000	476,427,000	671,980,000	667,971,000	191,544,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	953,009.02	327,000	951,000	1,173,000	1,173,000	222,000
TOTAL I R - FEDERA	953,009.02	327,000	951,000	1,173,000	1,173,000	222,000

METROCARE NETWORK ENTERPRISE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - STATE						
STATE - CALIF CHILDREN	0.00	0	585,000	585,000	585,000	0
STATE - HEALTH - ADMIN	971,140.02	942,000	480,000	932,000	932,000	452,000
STATE - OTHER	15,292,027.12	7,456,000	7,067,000	8,266,000	8,266,000	1,199,000
TOTAL I R - STATE	16,263,167.14	8,398,000	8,132,000	9,783,000	9,783,000	1,651,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	3,160,768.58	2,244,000	2,502,000	2,275,000	2,275,000	(227,000)
OTHER SALES	86,540.61	101,000	82,000	98,000	98,000	16,000
TOTAL MISC REV	3,247,309.19	2,345,000	2,584,000	2,373,000	2,373,000	(211,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	8,551.43	0	0	0	0	0
TRANSFERS IN	51,831,928.22	53,583,000	53,583,000	50,727,000	50,727,000	(2,856,000)
TOTAL OTH FIN SRCS	51,840,479.65	53,583,000	53,583,000	50,727,000	50,727,000	(2,856,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	13,011.66	12,000	42,000	56,000	56,000	14,000
TOTAL USE OF MONEY	13,011.66	12,000	42,000	56,000	56,000	14,000
TOTAL REVENUE	$ 535,741,263.65	$ 497,852,000	$ 541,719,000	$ 736,092,000	$ 732,083,000	$ 190,364,000

HARBOR/UCLA MEDICAL CENTER

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	399,092,000	405,605,000	405,363,000	404,187,000	(1,418,000)
Services and Supplies	243,904,000	225,197,000	230,894,000	230,550,000	5,353,000
Less: Expenditure Distribution	15,518,000	15,518,000	15,518,000	15,518,000	0
Net Services and Supplies	228,386,000	209,679,000	215,376,000	215,032,000	5,353,000
Other Charges	21,614,000	17,168,000	35,559,000	35,559,000	18,391,000
Capital Assets – Equipment	1,361,000	2,784,000	2,784,000	2,699,000	(85,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	650,453,000	635,236,000	659,082,000	657,477,000	22,241,000
Revenue/Fund Balance	485,959,000	529,780,000	545,822,000	544,217,000	14,437,000
County Contribution	164,494,000	105,456,000	113,260,000	113,260,000	7,804,000
Positions	3,794.0	3,794.0	3,795.0	3,795.0	1.0
Budgeted Beds (Average Daily Census)	373	373	373	373	0

SUMMARY OF COASTAL HEALTH CENTERS

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	18,504,000	20,787,000	20,305,000	20,305,000	(482,000)
Services and Supplies	14,780,000	14,947,000	15,296,000	15,269,000	322,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	14,780,000	14,947,000	15,296,000	15,269,000	322,000
Other Charges	0	0	0	0	0
Capital Assets – Equipment	0	43,000	43,000	43,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	33,284,000	35,777,000	35,644,000	35,617,000	(160,000)
Revenue/Fund Balance	11,893,000	11,939,000	11,919,000	11,903,000	(36,000)
County Contribution	21,391,000	23,838,000	23,725,000	23,714,000	(124,000)
Positions	221.0	221.0	221.0	221.0	0.0

MARTIN LUTHER KING, JR.-MULTI-AMBULATORY CARE CENTER

	FY 2010-11 ESTIMATED (1)	FY 2010-11 BUDGET (1)	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	85,535,000	92,053,000	73,598,000	72,531,000	(19,522,000)
Services and Supplies	94,767,000	100,871,000	93,110,000	92,650,000	(8,221,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	94,767,000	100,871,000	93,110,000	92,650,000	(8,221,000)
Other Charges	8,714,000	11,101,000	11,398,000	11,336,000	235,000
Capital Assets – Equipment	83,000	1,050,000	1,050,000	400,000	(650,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	189,099,000	205,075,000	179,156,000	176,917,000	(28,158,000)
Revenue/Fund Balance	155,530,000	162,290,000	164,840,000	162,601,000	311,000
County Contribution	33,569,000	42,785,000	14,316,000	14,316,000	(28,469,000)
Positions	699.0	699.0	700.0	700.0	1.0

SUMMARY OF SOUTHWEST HEALTH CENTERS

	FY 2010-11 ESTIMATED (1)	FY 2010-11 BUDGET (1)	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	30,960,000	32,275,000	34,153,000	34,153,000	1,878,000
Services and Supplies	18,802,000	18,010,000	17,097,000	17,060,000	(950,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	18,802,000	18,010,000	17,097,000	17,060,000	(950,000)
Other Charges	27,000	229,000	96,000	96,000	(133,000)
Capital Assets – Equipment	144,000	357,000	357,000	137,000	(220,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	49,933,000	50,871,000	51,703,000	51,446,000	575,000
Revenue/Fund Balance	13,001,000	13,224,000	13,511,000	13,362,000	138,000
County Contribution	36,932,000	37,647,000	38,192,000	38,084,000	437,000
Positions	418.0	418.0	417.0	417.0	(1.0)

(1) The FY 2010-11 Southwest Network Enterprise Fund Estimated and Budget amounts are not included in the MetroCare Network Enterprise Fund Budget Summary and Detail report. This information is provided separately in the Southwest Network Enterprise Fund.

Hospital Enterprise Fund - Southwest Network Operating Plan Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 118,525,261.28	$ 116,495,000	$ 124,328,000	$ 0	$ 0	$ (124,328,000)
SERVICES & SUPPLIES	109,451,917.04	113,569,000	118,881,000	0	0	(118,881,000)
OTHER CHARGES	8,338,122.83	8,741,000	11,330,000	0	0	(11,330,000)
CAPITAL ASSETS - EQUIPMENT	0.00	227,000	1,407,000	0	0	(1,407,000)
TOTAL OPERATING EXPENSE	$ 236,315,301.15	$ 239,032,000	$ 255,946,000	$ 0	$ 0	$ (255,946,000)
TOTAL FINANCING USES	$ 236,315,301.15	$ 239,032,000	$ 255,946,000	$ 0	$ 0	$ (255,946,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 4,287,197.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	107,053,483.22	168,531,000	175,514,000	0	0	(175,514,000)
TOTAL FINANCING SOURCES	$ 111,340,680.22	$ 168,531,000	$ 175,514,000	$ 0	$ 0	$ (175,514,000)
GAIN OR LOSS	$ (124,974,620.93)	$ (70,501,000)	$ (80,432,000)	$ 0	$ 0	$ 80,432,000
OPERATING SUBSIDY-GF	$ 124,974,619.87	$ 80,432,000	$ 80,432,000	$ 0	$ 0	$ (80,432,000)
BUDGETED POSITIONS	1,117.0	1,117.0	1,117.0	0.0	0.0	(1,117.0)

The 2011-12 Recommended Budget reflects the incorporation of the Southwest Network Enterprise Fund, which consists of Martin Luther King, Jr. Multi-Service Ambulatory Care Center (MLK-MACC), one comprehensive health center and one health center, into the MetroCare Network Enterprise Fund. Since this transition will be effective July 1, 2011, the information provided reflects fiscal year (FY) 2009-10 actual expenditures and revenues, as well as FY 2010-11 budget projections.

The 2011-12 recommendations are provided as part of the MetroCare Network Enterprise Fund.

SOUTHWEST NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 67,331,231.61	$ 64,744,000	$ 69,239,000	$ 0	$ 0	$ (69,239,000)
CAFETERIA PLAN BENEFITS	10,820,692.82	11,674,000	11,778,000	0	0	(11,778,000)
DEFERRED COMPENSATION BENEFITS	1,881,584.12	1,003,000	2,122,000	0	0	(2,122,000)
EMPLOYEE GROUP INS - E/B	3,973,349.10	3,925,000	3,795,000	0	0	(3,795,000)
OTHER EMPLOYEE BENEFITS	66,462.19	68,000	64,000	0	0	(64,000)
RETIREMENT - EMP BENEFITS	28,226,454.83	29,915,000	30,388,000	0	0	(30,388,000)
WORKERS' COMPENSATION	6,225,486.61	5,166,000	6,942,000	0	0	(6,942,000)
TOTAL S & E B	118,525,261.28	116,495,000	124,328,000	0	0	(124,328,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	21,870,601.28	19,072,000	19,978,000	0	0	(19,978,000)
CLOTHING & PERSONAL SUPPLIES	136,505.35	136,000	123,000	0	0	(123,000)
COMMUNICATIONS	218,480.00	263,000	262,000	0	0	(262,000)
COMPUTING-MAINFRAME	7,764.00	72,000	8,000	0	0	(8,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	101,000	0	0	(101,000)
COMPUTING-PERSONAL	1,495,895.69	85,000	66,000	0	0	(66,000)
CONTRACTED PROGRAM SERVICES	10,478,459.13	12,220,000	17,611,000	0	0	(17,611,000)
FOOD	164.13	0	0	0	0	0
HOUSEHOLD EXPENSE	600,481.75	608,000	649,000	0	0	(649,000)
INFORMATION TECHNOLOGY SERVICES	418,918.00	412,000	532,000	0	0	(532,000)
INSURANCE	1,855,134.83	1,943,000	2,424,000	0	0	(2,424,000)
JURY & WITNESS EXPENSE	0.00	(176,000)	0	0	0	0
MAINTENANCE - EQUIPMENT	3,156,466.77	5,520,000	5,195,000	0	0	(5,195,000)
MAINTENANCE--BUILDINGS & IMPRV	5,908,910.53	2,365,000	2,742,000	0	0	(2,742,000)
MEDICAL DENTAL & LAB SUPPLIES	18,742,231.37	19,368,000	20,641,000	0	0	(20,641,000)
MEMBERSHIPS	4,000.00	6,000	8,000	0	0	(8,000)
MISCELLANEOUS EXPENSE	716,114.17	412,000	458,000	0	0	(458,000)
OFFICE EXPENSE	1,048,785.92	1,049,000	1,057,000	0	0	(1,057,000)
PROFESSIONAL SERVICES	22,196,722.06	24,315,000	21,024,000	0	0	(21,024,000)
RENTS & LEASES - BLDG & IMPRV	313,862.21	290,000	360,000	0	0	(360,000)
RENTS & LEASES - EQUIPMENT	176,331.79	176,000	508,000	0	0	(508,000)
SMALL TOOLS & MINOR EQUIPMENT	13,848.60	14,000	21,000	0	0	(21,000)
SPECIAL DEPARTMENTAL EXPENSE	30,034.46	31,000	33,000	0	0	(33,000)
TECHNICAL SERVICES	12,557,131.29	12,282,000	11,629,000	0	0	(11,629,000)
TELECOMMUNICATIONS	1,575,581.99	1,923,000	1,948,000	0	0	(1,948,000)
TRAINING	0.00	0	4,000	0	0	(4,000)
TRANSPORTATION AND TRAVEL	201,067.69	271,000	272,000	0	0	(272,000)
UTILITIES	5,728,424.03	10,912,000	11,227,000	0	0	(11,227,000)
TOTAL S & S	109,451,917.04	113,569,000	118,881,000	0	0	(118,881,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	0.00	100,000	100,000	0	0	(100,000)
INTEREST ON NOTES & WARRANTS	1,021,015.08	1,025,000	2,024,000	0	0	(2,024,000)
JUDGMENTS & DAMAGES	155,619.25	581,000	1,814,000	0	0	(1,814,000)
RET-OTHER LONG TERM DEBT	7,158,128.72	7,035,000	7,392,000	0	0	(7,392,000)

SOUTHWEST NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	3,359.78	0	0	0	0	0
TOTAL OTH CHARGES	8,338,122.83	8,741,000	11,330,000	0	0	(11,330,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	12,000	0	0	0	0
MEDICAL - CAPITAL EQUIPMENT	0.00	27,000	1,407,000	0	0	(1,407,000)
MEDICAL-MINOR EQUIPMENT	0.00	188,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	227,000	1,407,000	0	0	(1,407,000)
TOTAL CAPITAL ASSETS	0.00	227,000	1,407,000	0	0	(1,407,000)
TOTAL OPERATING EXPENSE	$ 236,315,301.15	$ 239,032,000	$ 255,946,000	$ 0	$ 0	$ (255,946,000)
TOTAL FINANCING USES	$ 236,315,301.15	$ 239,032,000	$ 255,946,000	$ 0	$ 0	$ (255,946,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 4,287,197.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	107,053,483.22	168,531,000	175,514,000	0	0	(175,514,000)
TOTAL FINANCING SOURCES	$ 111,340,680.22	$ 168,531,000	$ 175,514,000	$ 0	$ 0	$ (175,514,000)
GAIN OR LOSS	$ (124,974,620.93)	$ (70,501,000)	$ (80,432,000)	$ 0	$ 0	$ 80,432,000
OPERATING SUBSIDY-GF	$ 124,974,619.87	$ 80,432,000	$ 80,432,000	$ 0	$ 0	$ (80,432,000)
BUDGETED POSITIONS	1,117.0	1,117.0	1,117.0	0.0	0.0	(1,117.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 247,985.73	$ 205,000	$ 184,000	$ 0	$ 0	$ (184,000)
CHARGES FOR SERVICES - OTHER	7,323,904.10	18,185,000	24,157,000	0	0	(24,157,000)
INSTITUTIONAL CARE & SVS	97,189,607.56	148,549,000	149,293,000	0	0	(149,293,000)
LIBRARY SERVICES	627.50	1,000	1,000	0	0	(1,000)
PERSONNEL SERVICES	484,995.17	0	0	0	0	0
TOTAL CHARGES-SVS	105,247,120.06	166,940,000	173,635,000	0	0	(173,635,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	0.00	222,000	222,000	0	0	(222,000)
TOTAL I R - FEDERA	0.00	222,000	222,000	0	0	(222,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	501,170.18	1,154,000	1,197,000	0	0	(1,197,000)
TOTAL I R - STATE	501,170.18	1,154,000	1,197,000	0	0	(1,197,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,221,339.19	203,000	430,000	0	0	(430,000)
OTHER SALES	11,044.92	7,000	16,000	0	0	(16,000)
TOTAL MISC REV	1,232,384.11	210,000	446,000	0	0	(446,000)
OTHER FINANCING SOURCES						
TRANSFERS IN	8,144.11	0	0	0	0	0
TOTAL OTH FIN SRCS	8,144.11	0	0	0	0	0

SOUTHWEST NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
REVENUE - USE OF MONEY & PROP						
INTEREST	4,762.52	5,000	14,000	0	0	(14,000)
RENTS & CONCESSIONS	59,902.24	0	0	0	0	0
TOTAL USE OF MONEY	64,664.76	5,000	14,000	0	0	(14,000)
TOTAL REVENUE	$ 107,053,483.22	$ 168,531,000	$ 175,514,000	$ 0	$ 0	$ (175,514,000)

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 143,398,130.88	$ 150,062,000	$ 156,207,000	$ 149,706,000	$ 149,102,000	$ (7,105,000)
SERVICES & SUPPLIES	63,671,010.73	67,396,000	56,313,000	64,708,000	62,664,000	6,351,000
OTHER CHARGES	8,194,786.90	10,669,000	9,781,000	10,474,000	10,059,000	278,000
CAPITAL ASSETS - EQUIPMENT	346,040.54	355,000	355,000	355,000	356,000	1,000
TOTAL OPERATING EXPENSE	$ 215,609,969.05	$ 228,482,000	$ 222,656,000	$ 225,243,000	$ 222,181,000	$ (475,000)
TOTAL FINANCING USES	$ 215,609,969.05	$ 228,482,000	$ 222,656,000	$ 225,243,000	$ 222,181,000	$ (475,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 144,151.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	168,568,454.38	151,707,000	170,866,000	179,650,000	178,281,000	7,415,000
TOTAL FINANCING SOURCES	$ 168,712,605.38	$ 151,707,000	$ 170,866,000	$ 179,650,000	$ 178,281,000	$ 7,415,000
GAIN OR LOSS	$ (46,897,363.67)	$ (76,775,000)	$ (51,790,000)	$ (45,593,000)	$ (43,900,000)	$ 7,890,000
OPERATING SUBSIDY-GF	$ 46,898,293.72	$ 51,790,000	$ 51,790,000	$ 45,593,000	$ 43,900,000	$ (7,890,000)
BUDGETED POSITIONS	1,636.0	1,648.0	1,648.0	1,648.0	1,648.0	0.0

Affiliated with the University of Southern California School of Medicine, Rancho Los Amigos National Rehabilitation Center provides patients with medical and rehabilitation services in a culturally sensitive environment.

The 2011-12 Recommended Budget reflects:

- The reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.
- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.
- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in the Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- A decrease in General County Overhead (GCO) based on the FY 2011-12 County Cost Allocation Plan.
- An increase in indemnity and litigation costs associated with medical malpractice and commercial insurance premiums, automotive liability and general liability.
- A net decrease in revenue, primarily due to the deletion of the Hospital Provider Fee and the elimination of the enhanced Federal Medical Assistance Percentage (FMAP) impact on various Medi-Cal revenues; partially offset by increased Managed Care Rate Supplement revenue, Cost-Based Reimbursement Clinics revenue, and Medicare revenue.

- An increase in funding for projected Cost-of-Living Adjustments for supplies, decreased debt services costs, decreased rents and leases, and a net cost decrease for overhead charges, billed among departments and within the Department.
- A net reduction in pharmaceutical costs based on projected savings from efficiency initiatives, partially offset by anticipated cost increases related to the pharmaceutical Consumer Price Index (CPI) of 7.6 percent, which has been applied to the FY 2011-12 estimated costs.
- A net increase to the placeholder reduction in revenues to address the Department's deficit for FY 2011-12. The Department anticipates addressing the deficit primarily with the use of 1115 Waiver revenue, and is working on a plan to achieve savings and/or generate additional revenue to mitigate the remaining deficit placeholder.

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 93,468,107.97	$ 97,607,000	$ 101,741,000	$ 103,576,000	$ 102,972,000	$ 1,231,000
CAFETERIA PLAN BENEFITS	14,331,010.33	15,754,000	15,482,000	17,158,000	16,849,000	1,367,000
DEFERRED COMPENSATION BENEFITS	2,570,666.33	1,410,000	2,910,000	1,576,000	1,576,000	(1,334,000)
EMPLOYEE GROUP INS - E/B	2,665,969.05	2,547,000	2,703,000	2,687,000	2,996,000	293,000
OTHER EMPLOYEE BENEFITS	128,214.58	192,000	125,000	214,000	214,000	89,000
RETIREMENT - EMP BENEFITS	27,028,077.35	29,435,000	29,785,000	21,378,000	21,378,000	(8,407,000)
WORKERS' COMPENSATION	3,206,085.27	3,117,000	3,461,000	3,117,000	3,117,000	(344,000)
TOTAL S & E B	143,398,130.88	150,062,000	156,207,000	149,706,000	149,102,000	(7,105,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,696,288.97	18,524,000	19,178,000	18,061,000	17,877,000	(1,301,000)
CLOTHING & PERSONAL SUPPLIES	121,850.22	98,000	96,000	131,000	131,000	35,000
COMMUNICATIONS	10,000.00	10,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	142.40	0	0	0	0	0
COMPUTING-PERSONAL	977,804.67	137,000	470,000	501,000	501,000	31,000
CONTRACTED PROGRAM SERVICES	1,409,270.62	1,626,000	1,231,000	1,237,000	1,237,000	6,000
HOUSEHOLD EXPENSE	1,007,938.30	932,000	1,071,000	1,078,000	1,078,000	7,000
INFORMATION TECHNOLOGY SERVICES	420,875.00	593,000	703,000	703,000	703,000	0
INSURANCE	1,016,710.99	2,309,000	1,370,000	2,135,000	2,135,000	765,000
JURY & WITNESS EXPENSE	0.00	0	(15,761,000)	(6,597,000)	(8,457,000)	7,304,000
MAINTENANCE - EQUIPMENT	1,111,377.33	1,038,000	2,375,000	1,948,000	1,948,000	(427,000)
MAINTENANCE--BUILDINGS & IMPRV	2,499,051.12	2,588,000	1,842,000	1,670,000	1,670,000	(172,000)
MEDICAL DENTAL & LAB SUPPLIES	14,402,017.91	15,078,000	18,934,000	19,013,000	19,013,000	79,000
MEMBERSHIPS	117,763.00	116,000	120,000	126,000	126,000	6,000
MISCELLANEOUS EXPENSE	33,877.76	43,000	153,000	184,000	184,000	31,000
OFFICE EXPENSE	475,652.31	498,000	621,000	546,000	546,000	(75,000)
PROFESSIONAL SERVICES	13,079,291.98	12,159,000	11,478,000	11,499,000	11,499,000	21,000
PUBLICATIONS & LEGAL NOTICE	550.00	0	0	5,000	5,000	5,000
RENTS & LEASES - BLDG & IMPRV	(17,429.00)	49,000	49,000	4,000	4,000	(45,000)
RENTS & LEASES - EQUIPMENT	1,297,803.14	1,065,000	1,217,000	1,230,000	1,230,000	13,000
SMALL TOOLS & MINOR EQUIPMENT	9,281.64	5,000	145,000	45,000	45,000	(100,000)
SPECIAL DEPARTMENTAL EXPENSE	337,728.97	126,000	381,000	383,000	383,000	2,000
TECHNICAL SERVICES	3,740,584.60	4,688,000	4,203,000	4,343,000	4,343,000	140,000
TELECOMMUNICATIONS	989,050.94	1,077,000	1,137,000	1,134,000	1,134,000	(3,000)
TRAINING	2,847.24	14,000	46,000	46,000	46,000	0
TRANSPORTATION AND TRAVEL	218,221.56	173,000	306,000	307,000	307,000	1,000
UTILITIES	4,712,459.06	4,450,000	4,918,000	4,946,000	4,946,000	28,000
TOTAL S & S	63,671,010.73	67,396,000	56,313,000	64,708,000	62,664,000	6,351,000
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	0.00	792,000	792,000	538,000	538,000	(254,000)
INTEREST ON NOTES & WARRANTS	552,077.06	663,000	655,000	569,000	569,000	(86,000)
JUDGMENTS & DAMAGES	30,000.00	1,626,000	245,000	1,277,000	1,277,000	1,032,000
RET-OTHER LONG TERM DEBT	7,612,709.84	7,587,000	8,088,000	8,089,000	7,674,000	(414,000)
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	8,194,786.90	10,669,000	9,781,000	10,474,000	10,059,000	278,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	42,451.30	0	0	0	0	0
MEDICAL - CAPITAL EQUIPMENT	0.00	355,000	355,000	355,000	356,000	1,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	177,660.01	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	125,929.23	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	346,040.54	355,000	355,000	355,000	356,000	1,000
TOTAL CAPITAL ASSETS	346,040.54	355,000	355,000	355,000	356,000	1,000
TOTAL OPERATING EXPENSE	$ 215,609,969.05	$ 228,482,000	$ 222,656,000	$ 225,243,000	$ 222,181,000	$ (475,000)
TOTAL FINANCING USES	$ 215,609,969.05	$ 228,482,000	$ 222,656,000	$ 225,243,000	$ 222,181,000	$ (475,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 144,151.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	168,568,454.38	151,707,000	170,866,000	179,650,000	178,281,000	7,415,000
TOTAL FINANCING SOURCES	$ 168,712,605.38	$ 151,707,000	$ 170,866,000	$ 179,650,000	$ 178,281,000	$ 7,415,000
GAIN OR LOSS	$ (46,897,363.67)	$ (76,775,000)	$ (51,790,000)	$ (45,593,000)	$ (43,900,000)	$ 7,890,000
OPERATING SUBSIDY-GF	$ 46,898,293.72	$ 51,790,000	$ 51,790,000	$ 45,593,000	$ 43,900,000	$ (7,890,000)
BUDGETED POSITIONS	1,636.0	1,648.0	1,648.0	1,648.0	1,648.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 197,006.26	$ 197,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	657,933.07	6,114,000	24,277,000	43,814,000	42,445,000	18,168,000
INSTITUTIONAL CARE & SVS	132,009,501.28	140,558,000	141,865,000	131,528,000	131,528,000	(10,337,000)
LIBRARY SERVICES	11.91	1,000	1,000	1,000	1,000	0
TOTAL CHARGES-SVS	132,864,452.52	146,870,000	166,143,000	175,343,000	173,974,000	7,831,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	76,678.00	59,000	59,000	59,000	59,000	0
TOTAL I R - FEDERA	76,678.00	59,000	59,000	59,000	59,000	0
INTERGVMTL REVENUE - STATE						
STATE - CALIF CHILDREN	54,186.82	54,000	0	0	0	0
STATE - OTHER	9,088,349.42	3,979,000	4,098,000	4,098,000	4,098,000	0
TOTAL I R - STATE	9,142,536.24	4,033,000	4,098,000	4,098,000	4,098,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	269,651.97	255,000	136,000	136,000	136,000	0
OTHER SALES	17.00	70,000	5,000	5,000	5,000	0
TOTAL MISC REV	269,668.97	325,000	141,000	141,000	141,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,134.25	0	0	0	0	0

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	26,210,651.27	416,000	416,000	0	0	(416,000)
TOTAL OTH FIN SRCS	26,211,785.52	416,000	416,000	0	0	(416,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	3,333.13	4,000	9,000	9,000	9,000	0
TOTAL USE OF MONEY	3,333.13	4,000	9,000	9,000	9,000	0
TOTAL REVENUE	$ 168,568,454.38	$ 151,707,000	$ 170,866,000	$ 179,650,000	$ 178,281,000	$ 7,415,000

Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 304,745,949.27	$ 314,026,000	$ 316,092,000	$ 314,252,000	$ 312,788,000	$ (3,304,000)
SERVICES & SUPPLIES	202,149,230.15	217,845,000	207,731,000	214,261,000	212,209,000	4,478,000
OTHER CHARGES	9,541,991.44	10,008,000	8,827,000	10,746,000	10,746,000	1,919,000
CAPITAL ASSETS - EQUIPMENT	1,414,168.04	1,220,000	1,220,000	693,000	662,000	(558,000)
OTHER FINANCING USES	144,267.24	145,000	145,000	145,000	145,000	0
TOTAL OPERATING EXPENSE	$ 517,995,606.14	$ 543,244,000	$ 534,015,000	$ 540,097,000	$ 536,550,000	$ 2,535,000
TOTAL FINANCING USES	$ 517,995,606.14	$ 543,244,000	$ 534,015,000	$ 540,097,000	$ 536,550,000	$ 2,535,000
FINANCING SOURCES						
CANCEL RES/DES	$ 337,045.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	384,493,951.43	398,155,000	431,297,000	451,003,000	448,409,000	17,112,000
TOTAL FINANCING SOURCES	$ 384,830,996.43	$ 398,155,000	$ 431,297,000	$ 451,003,000	$ 448,409,000	$ 17,112,000
GAIN OR LOSS	$ (133,164,609.71)	$ (145,089,000)	$ (102,718,000)	$ (89,094,000)	$ (88,141,000)	$ 14,577,000
OPERATING SUBSIDY-GF	$ 133,164,608.59	$ 102,718,000	$ 102,718,000	$ 89,094,000	$ 88,141,000	$ (14,577,000)
BUDGETED POSITIONS	3,023.0	3,097.0	3,097.0	3,103.0	3,097.0	0.0

The ValleyCare Network consists of the Olive View-UCLA Medical Center (OV-UCLA), High Desert Multi-Service Ambulatory Care Center (HD MACC), Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the University of California at Los Angeles (UCLA) School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HD MACC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and the HD MACC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

The 2011-12 Recommended Budget reflects:

- The reversal of the labor-management savings placeholder adjustments included in the fiscal year (FY) 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.
- The annualization of the operational costs for the new Emergency Room Expansion and Tuberculosis (TB) Unit and the reversal of one-time net County cost of $1.0 million for the TB unit.
- An increase of 1.0 position to meet the Centers for Medicare and Medicaid Services (CMS) requirement of providing dedicated staff to administer the Radiology Picture Archive and Communications System (PACS), which provide digital diagnostic radiology images.
- An increase in revenue for the In-Home Supportive Services (IHSS) Provider Health Care Plan to recognize an increase in enrollment.
- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- The elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects a reduction in expense that will partially offset other net cost increases.

- A projected ten-percent (10%) increase in retiree health insurance premiums in FY 2011-12.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- An increase of seventeen percent (17%) in the employer retirement contributions due to the decline in the Los Angeles County Employees Retirement Association (LACERA) portfolio and revised investment return assumptions.
- A decrease in utilities costs primarily due to current and estimated reductions in electricity, natural gas, and telephone costs.
- A decrease in General County Overhead (GCO) based on the FY 2011-12 County Cost Allocation Plan.
- A decrease in commercial insurance premiums, automotive liability and general liability, partially offset by an increase in indemnity and litigation costs associated with medical malpractice.
- A net decrease in revenue, primarily due to the deletion of the Hospital Provider Fee; the reversal of the enhanced Federal Medical Assistance Percentage (FMAP) impact on various Medi-Cal revenues; and the deletion of one-time Measure B reserves; partially offset by increases for Cost-Based Reimbursement Clinics revenue, Managed Care Rate Supplement (MCRS) revenues, mental health revenue, and Medicare and an increase in Assembly Bill 915 revenues based on revenue trends.
- Various other cost changes and position adjustments including: increases for projected Cost-of-Living Adjustments for supplies; increased debt service costs; partially offset by decreased funding for Sayre Fire building replacement costs; decreased rents and leases costs; and a net cost decrease for overhead charges, billed among departments and within the Department.
- A net reduction in pharmaceutical costs based on projected savings from efficiency initiatives, partially offset by anticipated cost increases related to the pharmaceutical Consumer Price Index (CPI) of 7.6 percent, which has been applied to the FY 2011-12 estimated costs.
- A net increase to the placeholder reduction in revenues to address the Department's deficit for FY 2011-12. The Department anticipates addressing the deficit primarily with the use of 1115 Waiver revenue, and is working on a plan to achieve savings and/or generate additional revenue to mitigate the remaining deficit placeholder.

VALLEYCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 207,456,288.78	$ 212,602,000	$ 209,213,000	$ 215,492,000	$ 214,125,000	$ 4,912,000
CAFETERIA PLAN BENEFITS	32,031,336.97	35,059,000	34,902,000	38,459,000	38,410,000	3,508,000
DEFERRED COMPENSATION BENEFITS	5,889,869.54	3,326,000	6,557,000	3,787,000	3,787,000	(2,770,000)
EMPLOYEE GROUP INS - E/B	5,272,436.83	4,643,000	4,982,000	4,923,000	4,923,000	(59,000)
OTHER EMPLOYEE BENEFITS	236,086.00	241,000	238,000	242,000	242,000	4,000
RETIREMENT - EMP BENEFITS	48,595,757.29	52,867,000	54,370,000	46,060,000	46,012,000	(8,358,000)
WORKERS' COMPENSATION	5,264,173.86	5,288,000	5,830,000	5,289,000	5,289,000	(541,000)
TOTAL S & E B	304,745,949.27	314,026,000	316,092,000	314,252,000	312,788,000	(3,304,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	33,440,498.20	37,757,000	38,591,000	39,165,000	38,763,000	172,000
CLOTHING & PERSONAL SUPPLIES	125,620.75	117,000	169,000	170,000	170,000	1,000
COMMUNICATIONS	47,197.13	53,000	41,000	41,000	41,000	0
COMPUTING-MAINFRAME	17,343.00	531,000	185,000	185,000	185,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	360,000	254,000	254,000	254,000	0
COMPUTING-PERSONAL	1,343,971.12	1,535,000	1,121,000	1,173,000	1,173,000	52,000
CONTRACTED PROGRAM SERVICES	2,487,714.09	23,075,000	27,170,000	27,088,000	27,078,000	(92,000)
FOOD	289.96	2,000	2,000	2,000	2,000	0
HOUSEHOLD EXPENSE	1,298,642.66	1,393,000	1,083,000	1,121,000	1,119,000	36,000
INFORMATION TECHNOLOGY SERVICES	224,934.00	94,000	181,000	320,000	320,000	139,000
INSURANCE	2,487,787.14	5,472,000	4,599,000	2,778,000	2,778,000	(1,821,000)
JURY & WITNESS EXPENSE	0.00	0	(9,116,000)	(3,698,000)	0	9,116,000
MAINTENANCE - EQUIPMENT	5,106,295.08	4,977,000	5,693,000	5,956,000	5,956,000	263,000
MAINTENANCE--BUILDINGS & IMPRV	9,561,243.52	7,750,000	9,198,000	8,163,000	8,119,000	(1,079,000)
MEDICAL DENTAL & LAB SUPPLIES	49,407,503.74	51,671,000	46,287,000	49,829,000	45,091,000	(1,196,000)
MEMBERSHIPS	220,981.10	195,000	359,000	367,000	367,000	8,000
MISCELLANEOUS EXPENSE	100,832.89	436,000	479,000	465,000	483,000	4,000
OFFICE EXPENSE	2,642,778.31	2,768,000	2,534,000	2,591,000	2,589,000	55,000
PROFESSIONAL SERVICES	46,579,859.57	46,109,000	41,896,000	42,110,000	42,027,000	131,000
PUBLICATIONS & LEGAL NOTICE	8,634.50	4,000	5,000	5,000	5,000	0
RENTS & LEASES - BLDG & IMPRV	1,307,431.02	1,918,000	1,959,000	1,988,000	1,988,000	29,000
RENTS & LEASES - EQUIPMENT	1,267,451.86	1,549,000	3,065,000	3,131,000	3,131,000	66,000
SMALL TOOLS & MINOR EQUIPMENT	33,747.39	36,000	64,000	64,000	64,000	0
SPECIAL DEPARTMENTAL EXPENSE	358,189.72	314,000	15,000	18,000	18,000	3,000
TECHNICAL SERVICES	35,113,695.15	16,793,000	16,756,000	16,668,000	16,182,000	(574,000)
TELECOMMUNICATIONS	2,692,918.67	3,180,000	3,845,000	3,676,000	3,676,000	(169,000)
TRAINING	21,814.31	26,000	39,000	39,000	39,000	0
TRANSPORTATION AND TRAVEL	558,317.81	380,000	310,000	311,000	310,000	0
UTILITIES	5,693,537.46	9,350,000	10,947,000	10,281,000	10,281,000	(666,000)
TOTAL S & S	202,149,230.15	217,845,000	207,731,000	214,261,000	212,209,000	4,478,000
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	132,990.93	3,393,000	3,393,000	576,000	576,000	(2,817,000)
INTEREST ON NOTES & WARRANTS	1,620,718.95	1,674,000	719,000	1,376,000	1,376,000	657,000
JUDGMENTS & DAMAGES	6,696,262.15	2,486,000	1,563,000	1,769,000	1,769,000	206,000

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
RET-OTHER LONG TERM DEBT	957,942.03	2,318,000	3,149,000	7,022,000	7,022,000	3,873,000
TAXES & ASSESSMENTS	134,077.38	137,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	9,541,991.44	10,008,000	8,827,000	10,746,000	10,746,000	1,919,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	21,000	21,000	20,000	20,000	(1,000)
DATA HANDLING EQUIPMENT	0.00	0	526,000	0	0	(526,000)
MACHINERY EQUIPMENT	58,614.18	0	0	0	0	0
MEDICAL - CAPITAL EQUIPMENT	414,419.74	90,000	90,000	90,000	90,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	795,156.71	1,109,000	293,000	293,000	293,000	0
MEDICAL-MINOR EQUIPMENT	145,977.41	0	290,000	290,000	259,000	(31,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,414,168.04	1,220,000	1,220,000	693,000	662,000	(558,000)
TOTAL CAPITAL ASSETS	1,414,168.04	1,220,000	1,220,000	693,000	662,000	(558,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	144,267.24	145,000	145,000	145,000	145,000	0
TOTAL OPERATING EXPENSE	$ 517,995,606.14	$ 543,244,000	$ 534,015,000	$ 540,097,000	$ 536,550,000	$ 2,535,000
TOTAL FINANCING USES	$ 517,995,606.14	$ 543,244,000	$ 534,015,000	$ 540,097,000	$ 536,550,000	$ 2,535,000
FINANCING SOURCES						
CANCEL RES/DES	$ 337,045.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	384,493,951.43	398,155,000	431,297,000	451,003,000	448,409,000	17,112,000
TOTAL FINANCING SOURCES	$ 384,830,996.43	$ 398,155,000	$ 431,297,000	$ 451,003,000	$ 448,409,000	$ 17,112,000
GAIN OR LOSS	$ (133,164,609.71)	$ (145,089,000)	$ (102,718,000)	$ (89,094,000)	$ (88,141,000)	$ 14,577,000
OPERATING SUBSIDY-GF	$ 133,164,608.59	$ 102,718,000	$ 102,718,000	$ 89,094,000	$ 88,141,000	$ (14,577,000)
BUDGETED POSITIONS	3,023.0	3,097.0	3,097.0	3,103.0	3,097.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 745,587.66	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	17,316,573.36	23,502,000	55,227,000	91,364,000	88,600,000	33,373,000
INSTITUTIONAL CARE & SVS	309,159,282.93	323,642,000	325,014,000	310,893,000	311,063,000	(13,951,000)
PERSONNEL SERVICES	40,877.51	0	0	0	0	0
TOTAL CHARGES-SVS	327,262,321.46	347,144,000	380,241,000	402,257,000	399,663,000	19,422,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	18,040.63	77,000	77,000	77,000	77,000	0
TOTAL I R - FEDERA	18,040.63	77,000	77,000	77,000	77,000	0
INTERGVMTL REVENUE - STATE						
STATE - CALIF CHILDREN	0.00	197,000	197,000	197,000	197,000	0
STATE - HEALTH - ADMIN	133,405.51	302,000	302,000	302,000	302,000	0

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - OTHER	11,767,471.84	6,928,000	6,933,000	6,877,000	6,877,000	(56,000)
TOTAL I R - STATE	11,900,877.35	7,427,000	7,432,000	7,376,000	7,376,000	(56,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	991,559.36	994,000	994,000	994,000	994,000	0
OTHER SALES	69,350.48	95,000	95,000	95,000	95,000	0
TOTAL MISC REV	1,060,909.84	1,089,000	1,089,000	1,089,000	1,089,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,665.78	0	0	0	0	0
TRANSFERS IN	44,219,491.02	42,398,000	42,398,000	40,144,000	40,144,000	(2,254,000)
TOTAL OTH FIN SRCS	44,221,156.80	42,398,000	42,398,000	40,144,000	40,144,000	(2,254,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	30,285.35	20,000	60,000	60,000	60,000	0
RENTS & CONCESSIONS	360.00	0	0	0	0	0
TOTAL USE OF MONEY	30,645.35	20,000	60,000	60,000	60,000	0
TOTAL REVENUE	$ 384,493,951.43	$ 398,155,000	$ 431,297,000	$ 451,003,000	$ 448,409,000	$ 17,112,000

OLIVE VIEW-UCLA MEDICAL CENTER

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	237,138,000	238,287,000	239,802,000	238,710,000	423,000
Services and Supplies	153,987,000	142,079,000	148,718,000	147,108,000	5,029,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	153,987,000	142,079,000	148,718,000	147,108,000	5,029,000
Other Charges	8,929,000	7,589,000	9,164,000	9,164,000	1,575,000
Capital Assets – Equipment	1,055,000	1,055,000	529,000	498,000	(557,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	401,109,000	389,010,000	398,213,000	395,480,000	6,470,000
Revenue/Fund Balance	355,353,000	389,010,000	398,213,000	395,480,000	6,470,000
County Contribution	45,756,000	0	0	0	0
Positions	2,048.3	2,208.3	2,208.3	2,208.3	0.0
Budgeted Beds (Average Daily Census)	199	206	213	213	7

SUMMARY OF SAN FERNANDO VALLEY HEALTH CENTERS

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	26,235,000	27,513,000	26,087,000	26,087,000	(1,426,000)
Services and Supplies	15,203,000	13,417,000	12,855,000	12,823,000	(594,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	15,203,000	13,417,000	12,855,000	12,823,000	(594,000)
Other Charges	4,000	0	0	0	0
Capital Assets - Equipment	54,000	54,000	54,000	54,000	0
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	41,641,000	41,129,000	39,141,000	39,109,000	(2,020,000)
Revenue/Fund Balance	41,111,000	41,129,000	39,141,000	39,109,000	(2,020,000)
County Contribution	530,000	0	0	0	0
Positions	261.4	344.5	344.5	344.5	0.0

HIGH DESERT HEALTH SYSTEM / MULTI-SERVICE AMBULATORY CARE CENTER

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	40,188,000	41,235,000	38,586,000	38,586,000	(2,649,000)
Services and Supplies	39,755,000	43,394,000	43,554,000	43,489,000	95,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	39,755,000	43,394,000	43,554,000	43,489,000	95,000
Other Charges	867,000	1,030,000	1,366,000	1,366,000	336,000
Capital Assets - Equipment	111,000	111,000	110,000	110,000	(1,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	80,921,000	85,770,000	83,616,000	83,551,000	(2,219,000)
Revenue/Fund Balance	86,651,000	85,770,000	83,616,000	83,551,000	(2,219,000)
County Contribution	(5,730,000)	0	0	0	0
Positions	361.8	411.5	411.5	411.5	0.0

SUMMARY OF HIGH DESERT HEALTH CENTERS

	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	10,465,000	9,057,000	9,777,000	9,405,000	348,000
Services and Supplies	8,900,000	8,841,000	9,134,000	8,789,000	(52,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	8,900,000	8,841,000	9,134,000	8,789,000	(52,000)
Other Charges	208,000	208,000	216,000	216,000	8,000
Capital Assets – Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,573,000	18,106,000	19,127,000	18,410,000	304,000
Revenue/Fund Balance	17,758,000	18,106,000	19,127,000	18,410,000	304,000
County Contribution	1,815,000	0	0	0	0
Positions	116.1	132.7	138.7	132.7	0.0

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

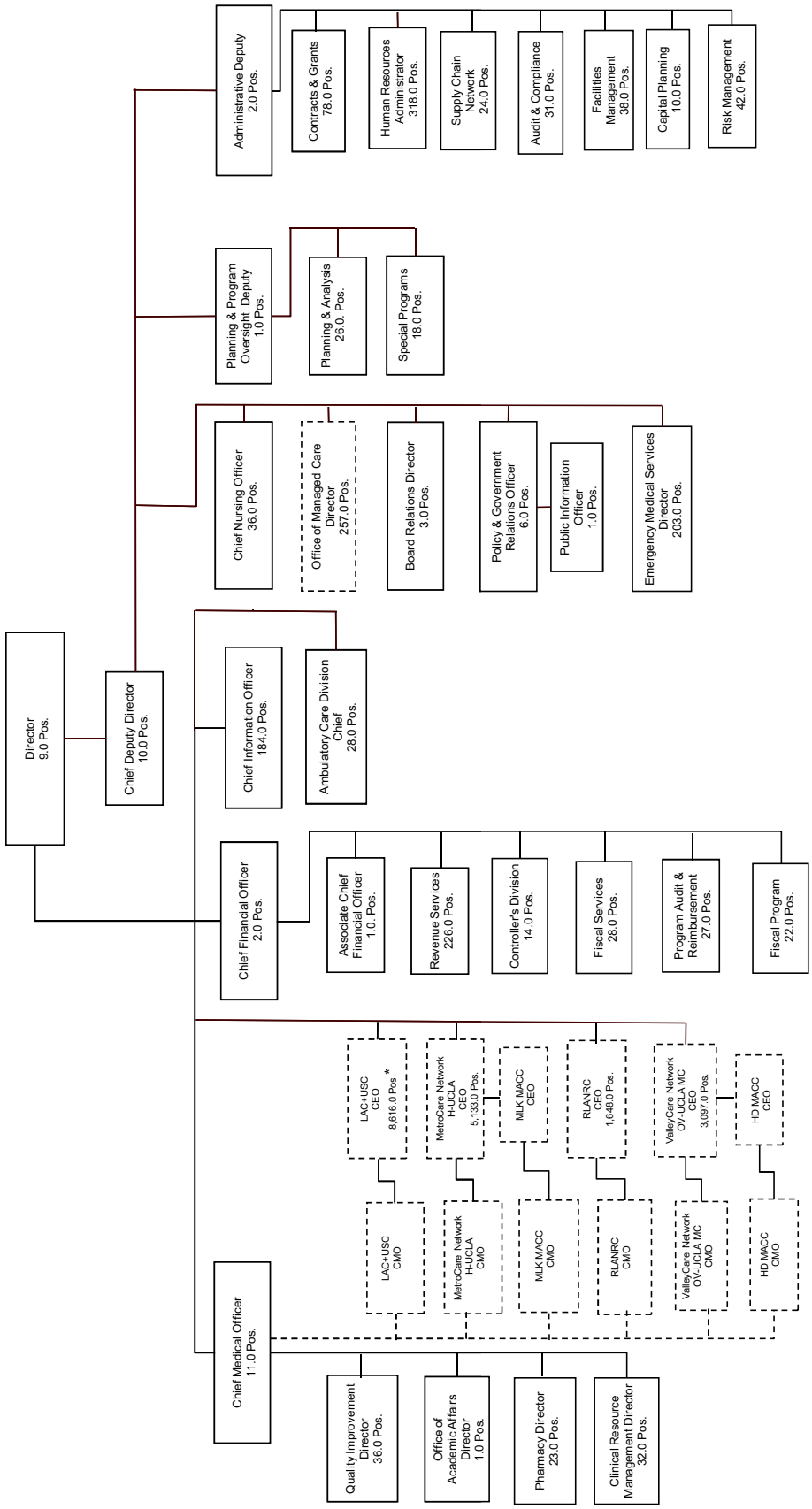
CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
OTHER FINANCING USES	$ 35,109,191.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
RESERVES						
DESIGNATIONS	$ 3,929,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 39,038,191.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 39,038,000.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
TOTAL FINANCING SOURCES	$ 39,038,000.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
GAIN OR LOSS	$ (191.00)	$ 0	$ 0	$ 0	$ 0	$ 0

The Department of Health Services Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. As of the 2010-11 Final Adopted Budget, the remaining designation was transferred to the four hospital enterprise funds and was depleted. There is no surplus projected for fiscal year 2010-11 and, therefore, the designation is expected to remain depleted. The 2011-12 Recommended Budget reflects no appropriation to be transferred to the four hospital enterprise funds.

DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 35,109,191.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
RESERVES						
DESIGNATIONS	$ 3,929,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 39,038,191.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
FINANCING SOURCES						
CANCEL RES/DES	$ 39,038,000.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
TOTAL FINANCING SOURCES	$ 39,038,000.00	$ 3,929,000	$ 3,929,000	$ 0	$ 0	$ (3,929,000)
GAIN OR LOSS	$ (191.00)	$ 0	$ 0	$ 0	$ 0	$ 0

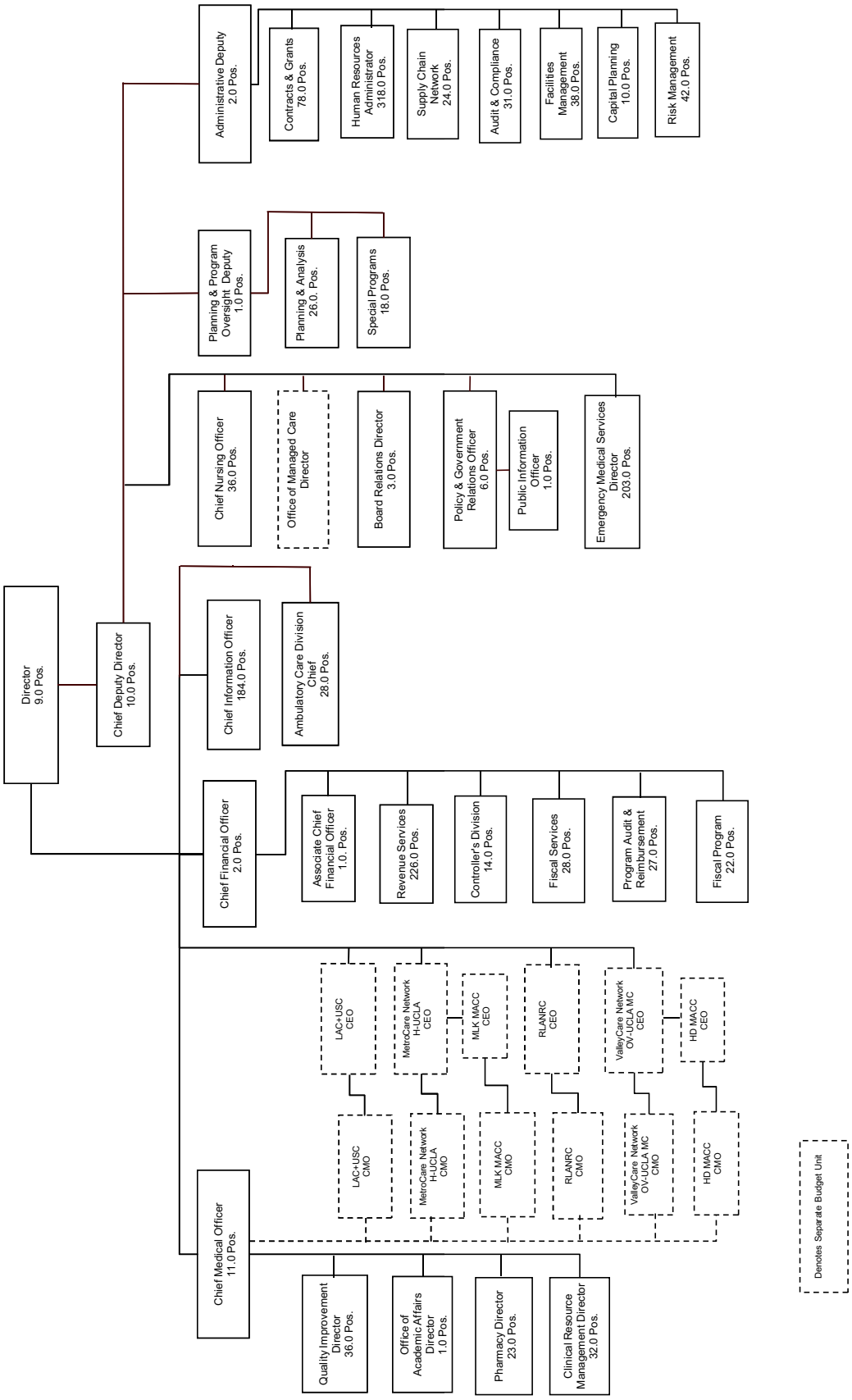
Department of Health Services
Mitchell H. Katz, M.D., Director
2011-12 Recommended Budget Total Positions: 20,242.0



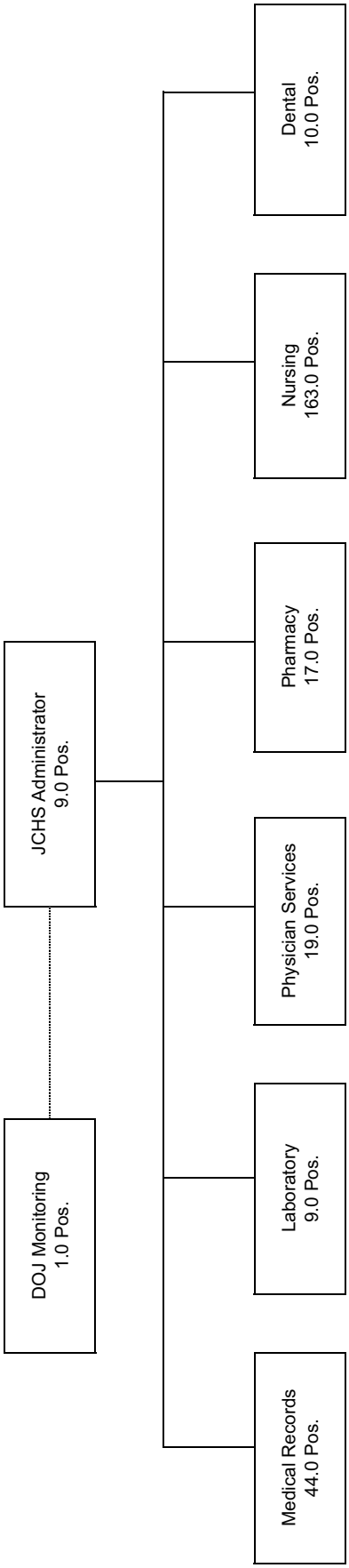
* Includes 272.0 positions for Juvenile Court Health Services

Health Services Administration

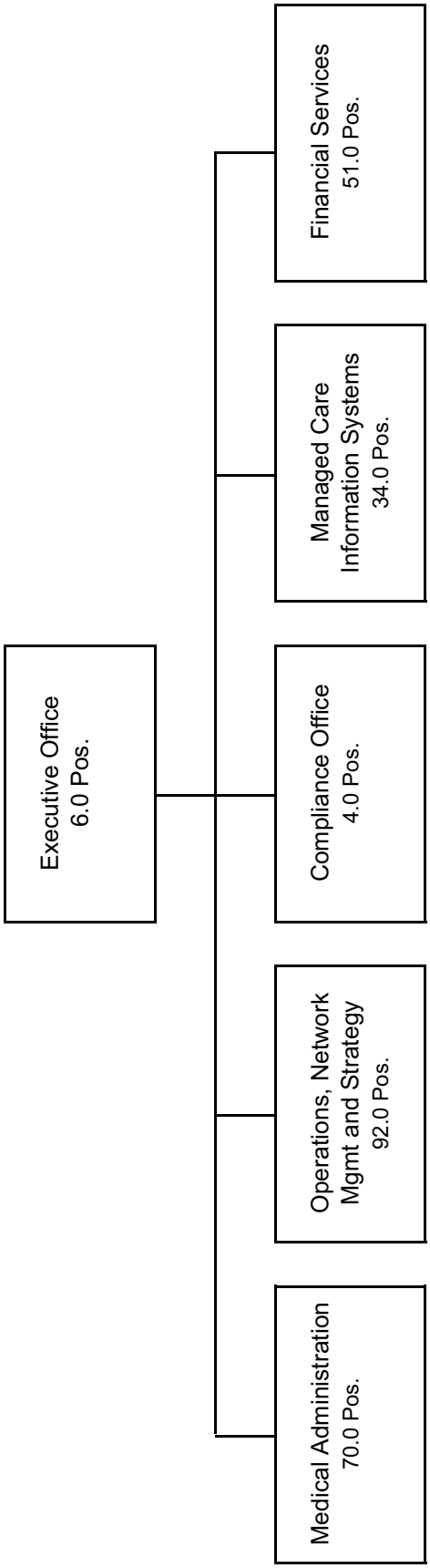
2011-12 Recommended Budget Total Positions: 1,491.0



Health Services - Juvenile Court Health Services
2011-12 Recommended Budget Total Positions: 272.0

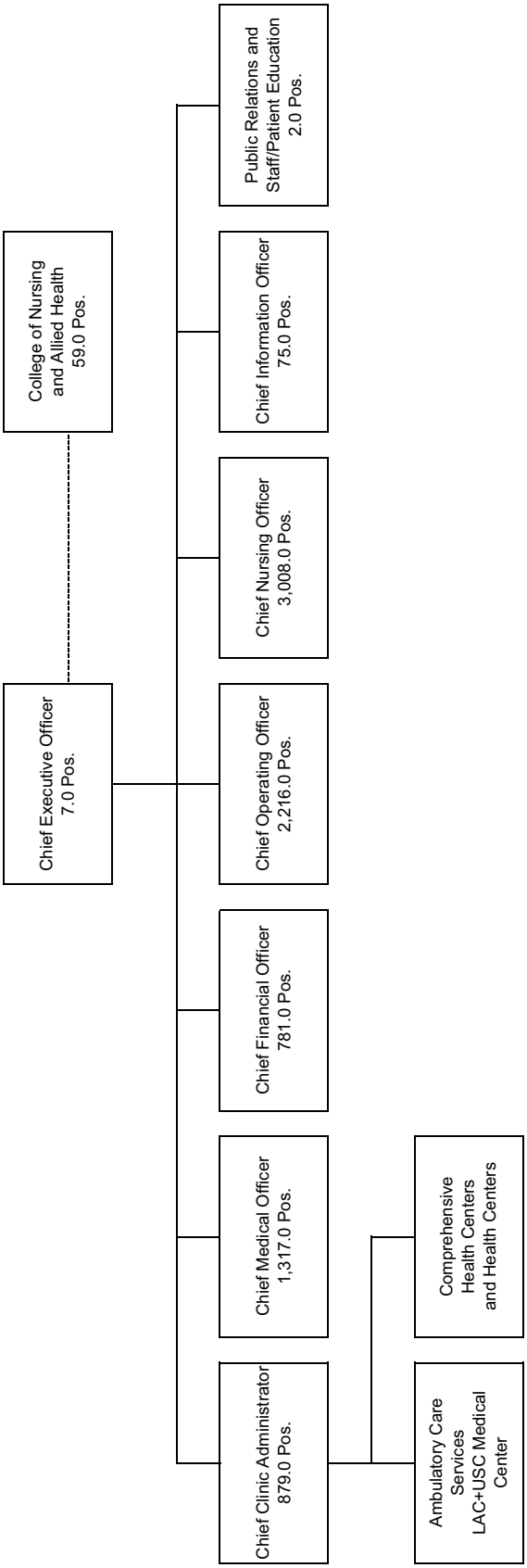


Health Services - Office of Managed Care
2011-12 Recommended Budget Total Positions: 257.0

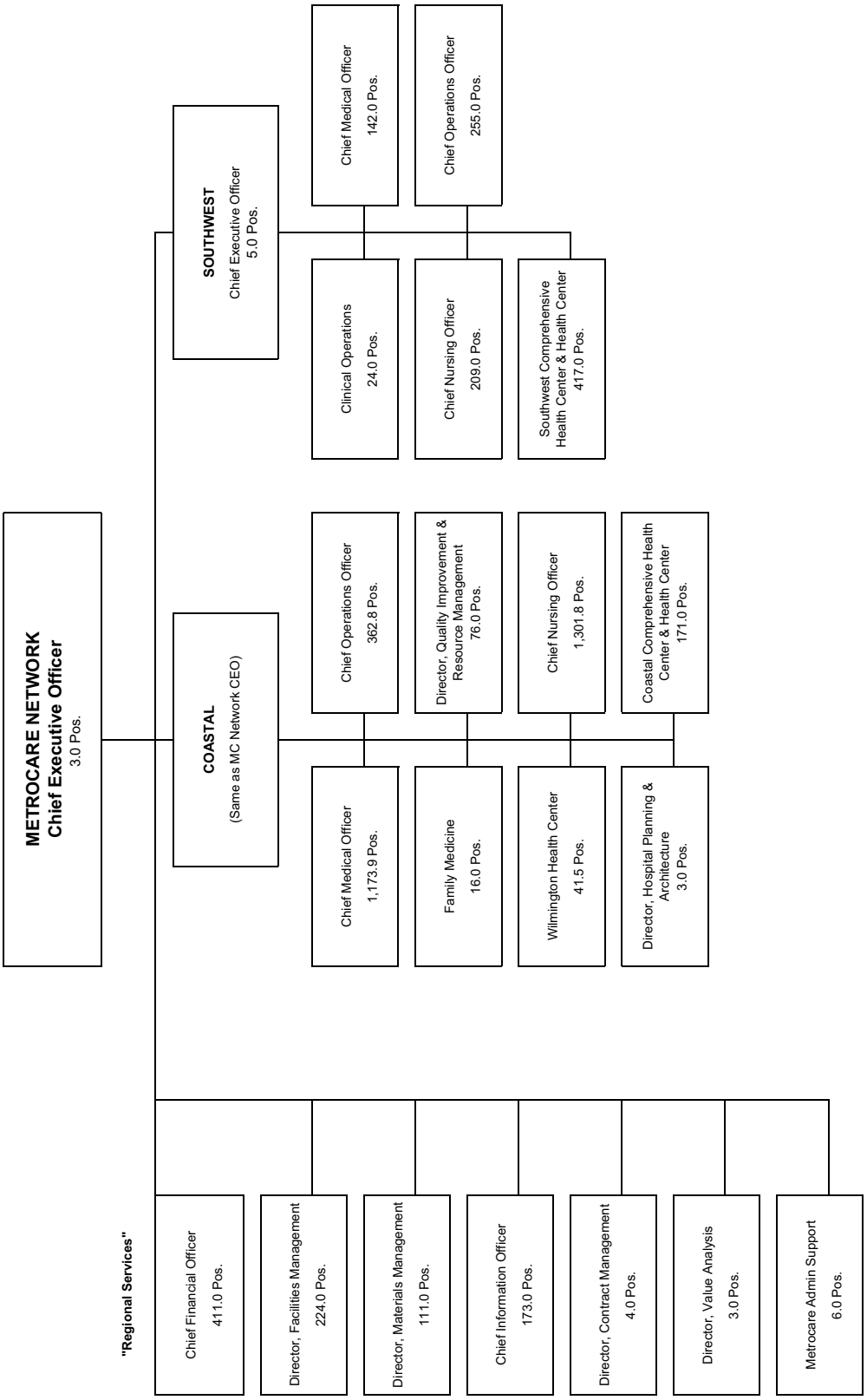


Health Services - LAC+USC Healthcare Network

2011-12 Recommended Budget Total Positions: 8,344.0

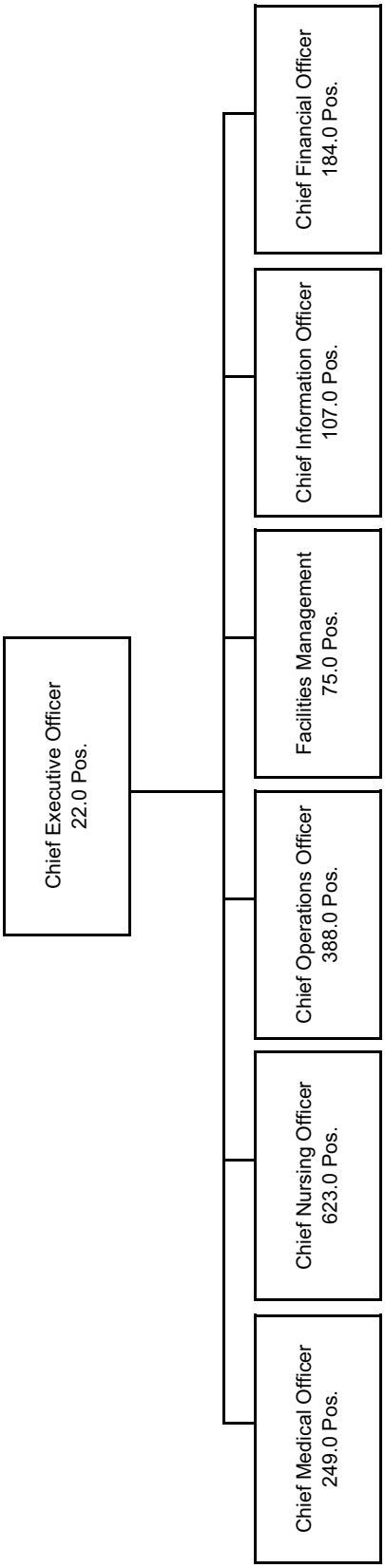


Health Services - MetroCare Network
2011-12 Recommended Budget Total Positions: 5,133.0



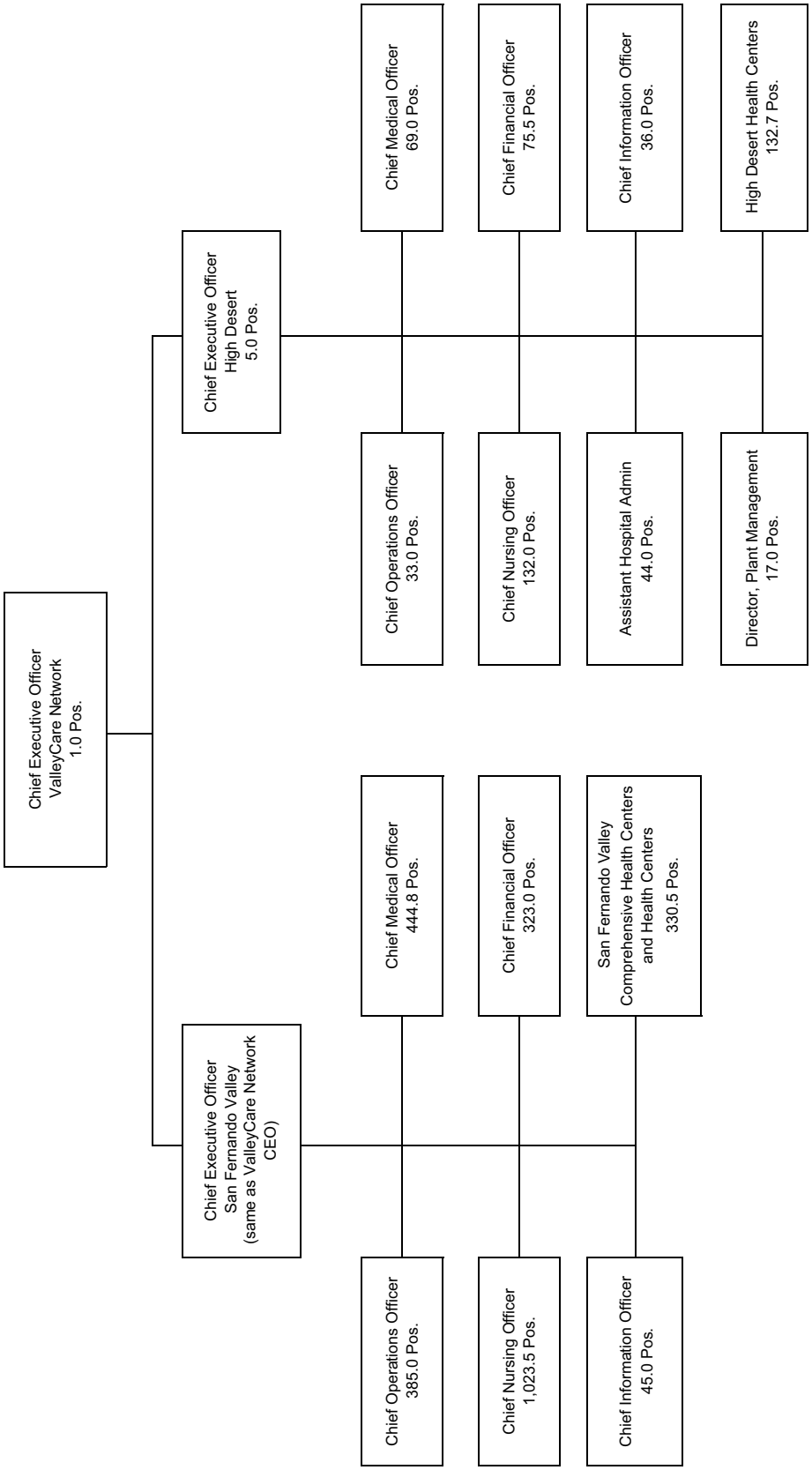
Health Services - Rancho Los Amigos National Rehabilitation Center

2011-12 Recommended Budget Total Positions: 1,648.0



Health Services - ValleyCare Network

2011-12 Recommended Budget Total Positions: 3,097.0



Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 19,232,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)
GROSS TOTAL	$ 19,232,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)
NET TOTAL	$ 19,232,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)
REVENUE	160,000.00	0	0	0	0	0
NET COUNTY COST	$ 19,072,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Homeless and Housing Program (HHP) was designed to prevent and reduce homelessness in Los Angeles County by using a regional and multi-dimensional approach to increase housing and supportive services for individuals, families, and youth. The HHP continues to implement specific programs in partnership with County departments, the Los Angeles Homeless Services Authority (LAHSA), Community Development Commission, various cities, and non-profit partners. The Program focuses on preventing and reducing homelessness through the following six strategies: housing assistance to maintain permanent housing; discharge planning at hospitals and jails; community capacity building with local housing developers and service providers; regional planning to develop housing resources and service networks; supportive services integration and linkages to housing; and innovative programs for the most vulnerable chronically homeless.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $16.3 million in one-time funding used for the provision of homeless and housing program services which include the Jail "In-Reach" Case Management program; the Moving Assistance/Rental Subsidies for Transitional Age Youth Exiting Dependency and Probation Systems; and the Respite Center for Homeless Families. Some of these programs were provided by County departments and others by contract agencies. The budget also provides $41.4 million in one-time and ongoing funding to continue homeless assistance programs including the prototype court program for defendants who are homeless and have co-occurring illnesses (mental health and substance abuse); rental subsidies; moving assistance; supportive services for homeless families, individual, and veterans. The budget also includes ongoing funding to pay for County Counsel legal services for the Homeless Prevention Initiative (HPI) program.

Critical/Strategic Planning Initiatives

The HHP has successfully implemented 30 programs and served nearly 50,500 individuals, 21,900 families, and 1,223 transition-age youth. The HHP funding has:

- Placed 14,377 individuals and 7,256 families into emergency, transitional, and permanent supportive housing.
- Opened the Center for Community Health Downtown Los Angeles, a state-of-the-art, 21,000-square-foot medical facility, in partnership with JWCH Institute, Inc., the Weingart Center Association, and funded in part by a coalition of foundations. The Center has received 33,117 visits from homeless and low-income persons in and around Skid Row for medical, mental health, and substance abuse services.
- Assisted 897 households, as of December 2010, with securing housing stability through the $12.0 million Homeless Prevention and Rapid Re-Housing Program funded by American Recovery and Reinvestment Act in collaboration with the Community Development Commission, other County departments and LAHSA.

- Registered 58,000 low-income families with young children into the Los Angeles County Centralized Eligibility List, as single point access to the California Department of Education subsidized child care services.
- Implemented a Homeless Encampment Protocol, a collaboration between Chief Executive Office, Sheriff Department, and LAHSA which addresses reported homeless encampments throughout the County.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**57,699,000**	**0**	**0**	**57,699,000**	**0.0**
Other Changes					
1. HPI: Reflects the shift of one-time funding back to HPI from the Department of Mental Health for the Psychiatric Diversion Program and Institution for Mental Health Disease beds program.	1,758,000	--	--	1,758,000	--
2. HPI: Reflects the shift of one-time funding back to HPI from the Department of Mental Health for the San Fernando Valley Community Mental Health Center and the St. Joseph Center pilot projects.	338,000	--	--	338,000	--
3. HPI: Reflects funding to cover County Counsel legal services.	355,000	--	--	355,000	--
4. HPI: Reflects one-time carryover funding for various homeless assistance programs.	18,407,000	--	--	18,407,000	--
5. HPI: Reflects the reversal of prior-year one-time carryover funds for various homeless projects.	(37,185,000)	--	--	(37,185,000)	--
Total Changes	**(16,327,000)**	**0**	**0**	**(16,327,000)**	**0.0**
2011-12 Recommended Budget	**41,372,000**	**0**	**0**	**41,372,000**	**0.0**

Unmet Needs

The HHP continues to have a critical need for greater availability of affordable and subsidized housing, which will help move the homeless into safe housing.

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 329,475.26	$ 0	$ 0	$ 0	$ 0	$ 0
CONTRACTED PROGRAM SERVICES	0.00	38,480,000	57,699,000	41,372,000	41,372,000	(16,327,000)
PROFESSIONAL SERVICES	18,777,601.98	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	125,344.34	0	0	0	0	0
TOTAL S & S	19,232,421.58	38,480,000	57,699,000	41,372,000	41,372,000	(16,327,000)
GROSS TOTAL	$ 19,232,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)
NET TOTAL	$ 19,232,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)
REVENUE	160,000.00	0	0	0	0	0
NET COUNTY COST	$ 19,072,421.58	$ 38,480,000	$ 57,699,000	$ 41,372,000	$ 41,372,000	$ (16,327,000)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 160,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL CHARGES-SVS	160,000.00	0	0	0	0	0
TOTAL REVENUE	$ 160,000.00	$ 0	$ 0	$ 0	$ 0	$ 0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 29,910,890.85	$ 29,421,000	$ 34,676,000	$ 36,935,000	$ 40,618,000	$ 5,942,000
SERVICES & SUPPLIES	12,161,347.01	14,557,000	16,311,000	16,857,000	17,796,000	1,485,000
OTHER CHARGES	28,770.11	29,000	40,000	40,000	55,000	15,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES	0.00	0	0	0	26,000	26,000
GROSS TOTAL	$ 42,101,007.97	$ 44,007,000	$ 51,219,000	$ 54,024,000	$ 58,687,000	$ 7,468,000
INTRAFUND TRANSFERS	(26,267,003.23)	(28,179,000)	(33,111,000)	(33,152,000)	(39,175,000)	(6,064,000)
NET TOTAL	$ 15,834,004.74	$ 15,828,000	$ 18,108,000	$ 20,872,000	$ 19,512,000	$ 1,404,000
REVENUE	7,622,000.74	7,595,000	9,875,000	9,898,000	10,778,000	903,000
NET COUNTY COST	$ 8,212,004.00	$ 8,233,000	$ 8,233,000	$ 10,974,000	$ 8,734,000	$ 501,000
BUDGETED POSITIONS	299.0	290.0	290.0	315.0	343.0	53.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resources solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects an overall increase in net County cost of $501,000 primarily due to program mergers with the Office of Affirmative Action Compliance (OAAC) to optimize organizational efficiencies, partially offset by the Department's share of reductions needed to address the County's structural deficit.

Critical/Strategic Planning Initiatives

In accordance with the County Strategic Plan, the Department of Human Resources (DHR) is on target to complete several objectives related to workforce excellence and implementing human capital management best practices to enhance the recruitment, development, and retention and well-being of qualified County employees. In addition, the Department is also implementing recommendations from the Human Resources (HR) Study which called for substantive restructuring, modernization, and improvement in the core human resources functions of recruitment and selection, classification, and compensation.

In addition, the Department will assume the core responsibilities of the OAAC and ensure equal opportunity and respect for diversity in employment, program, and services.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**51,219,000**	**33,111,000**	**9,875,000**	**8,233,000**	**290.0**
Efficiencies					
1. OAAC Merger: Reflects the merger of affirmative action diversity programs, employment discrimination investigations, and dispute resolution mediation divisions of OAAC to DHR.	9,352,000	7,180,000	1,220,000	952,000	63.0
2. Broad-Based Testing: Reflects funding for services and supplies to support ongoing efforts and network upgrades to implement broad-based testing for master calendar exams.	115,000	--	--	115,000	--
3. PeopleStats: Reflects funding for custom reporting, data collection, and ongoing maintenance costs for an employee performance metrics program.	120,000	--	--	120,000	--
Curtailments					
1. Administration: Reflects the elimination of 1.0 Senior Typist Clerk position needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(43,000)	(26,000)	(7,000)	(10,000)	(1.0)
2. Ombudsman: Reflects the elimination of 1.0 Human Resources Analyst IV, 1.0 Human Resources Analyst III, and 1.0 Human Resources Analyst I positions and a reduction in services and supplies ($274,000) needed to address the County's projected structural deficit for FY 2011-12.	(595,000)	(362,000)	(102,000)	(131,000)	(3.0)
3. Talent Management: Reflects the elimination of 1.0 Human Resources Analyst IV position needed to address the County's projected structural deficit for FY 2011-12.	(76,000)	(45,000)	(14,000)	(17,000)	(1.0)
4. Countywide Examination Administration: Reflects the elimination of 1.0 Human Resources Analyst III and 2.0 Exam Proctors positions needed to address the County's projected structural deficit for FY 2011-12.	(136,000)	(83,000)	(23,000)	(30,000)	(3.0)
5. Training Academy: Reflects the elimination of 1.0 Human Resources Analyst III and 1.0 Senior Personnel Assistant positions needed to address the County's projected structural deficit for FY 2011-12.	(197,000)	--	--	(197,000)	(2.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	51,000	10,000	12,000	29,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(744,000)	(424,000)	(127,000)	(193,000)	--
3. Retiree Health Insurance: Reflects the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	--	5,000	1,000	(6,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(640,000)	(382,000)	(114,000)	(144,000)	--
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	435,000	242,000	72,000	121,000	--
6. Unavoidable Costs: Reflects an increase in long-term disability due to an anticipated increase in the number of long-term disability claims and medical related cost increases, offset by a decrease in workers' compensation and unemployment insurance costs based on historical experience.	(67,000)	(52,000)	(15,000)	--	--
7. One-Time Funding: Reflects the deletion of one-time funding for supervisor/management training and salaries and employee benefits.	(108,000)	--	--	(108,000)	--
8. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent changes to comply with Federal Office of Management and Budget claiming guidelines.	1,000	1,000	--	--	--
Total Changes	**7,468,000**	**6,064,000**	**903,000**	**501,000**	**53.0**
2011-12 Recommended Budget	**58,687,000**	**39,175,000**	**10,778,000**	**8,734,000**	**343.0**

Unmet Needs

The Department's unmet needs include additional funding and staffing for 1.0 additional position to update the Interpretive Manual to ensure that information is updated timely and is consistent with new policies, procedures, and guidelines, County ordinances, eHR functionalities, and/or changes in countywide systems and practices and for 3.0 additional positions to perform ongoing routine audits of all HR functions delegated to line departments to ensure departments adhere to County policies and Civil Service Rules.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,772,918.78	$ 19,507,000	$ 23,370,000	$ 25,513,000	$ 28,468,000	$ 5,098,000
CAFETERIA PLAN BENEFITS	3,314,433.42	3,589,000	3,796,000	3,872,000	4,480,000	684,000
DEFERRED COMPENSATION BENEFITS	1,162,403.24	586,000	1,491,000	1,525,000	971,000	(520,000)
EMPLOYEE GROUP INS - E/B	1,136,170.98	925,000	944,000	944,000	1,323,000	379,000
OTHER EMPLOYEE BENEFITS	34,305.00	38,000	37,000	37,000	45,000	8,000
RETIREMENT - EMP BENEFITS	4,288,348.93	4,616,000	4,869,000	4,875,000	5,188,000	319,000
WORKERS' COMPENSATION	202,310.50	160,000	169,000	169,000	143,000	(26,000)
TOTAL S & E B	29,910,890.85	29,421,000	34,676,000	36,935,000	40,618,000	5,942,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,233,411.13	5,828,000	5,228,000	5,774,000	5,489,000	261,000
CLOTHING & PERSONAL SUPPLIES	5,150.33	0	0	0	0	0
COMMUNICATIONS	18,566.37	7,000	15,000	15,000	25,000	10,000
COMPUTING-MAINFRAME	31,480.43	6,000	104,000	104,000	107,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	980,925.24	926,000	964,000	964,000	994,000	30,000
COMPUTING-PERSONAL	233,464.80	794,000	379,000	379,000	400,000	21,000
CONTRACTED PROGRAM SERVICES	390.00	0	0	0	0	0
HOUSEHOLD EXPENSE	0.00	2,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	704,815.00	1,558,000	2,351,000	2,351,000	2,587,000	236,000
INSURANCE	3,482.04	2,000	30,000	30,000	34,000	4,000
JURY & WITNESS EXPENSE	216.20	1,000	2,000	2,000	2,000	0
MAINTENANCE - EQUIPMENT	56,354.57	47,000	43,000	43,000	49,000	6,000
MAINTENANCE--BUILDINGS & IMPRV	357,589.94	318,000	412,000	412,000	497,000	85,000
MEDICAL DENTAL & LAB SUPPLIES	72.16	0	0	0	0	0
MEMBERSHIPS	1,799.00	18,000	54,000	54,000	55,000	1,000
MISCELLANEOUS EXPENSE	13,895.08	16,000	274,000	274,000	56,000	(218,000)
OFFICE EXPENSE	501,984.51	440,000	483,000	483,000	562,000	79,000
PROFESSIONAL SERVICES	1,039,987.80	1,015,000	1,412,000	1,412,000	1,562,000	150,000
PUBLICATIONS & LEGAL NOTICE	179.04	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	783,292.76	833,000	850,000	850,000	1,311,000	461,000
RENTS & LEASES - EQUIPMENT	191,604.26	193,000	269,000	269,000	295,000	26,000
SMALL TOOLS & MINOR EQUIPMENT	1.74	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	2,965.49	7,000	22,000	22,000	22,000	0
TECHNICAL SERVICES	663,560.20	163,000	632,000	632,000	634,000	2,000
TELECOMMUNICATIONS	451,852.52	521,000	550,000	550,000	785,000	235,000
TRAINING	561,606.00	1,583,000	1,781,000	1,781,000	1,754,000	(27,000)
TRANSPORTATION AND TRAVEL	55,747.58	49,000	156,000	156,000	198,000	42,000
UTILITIES	266,952.82	230,000	300,000	300,000	378,000	78,000
TOTAL S & S	12,161,347.01	14,557,000	16,311,000	16,857,000	17,796,000	1,485,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	0	11,000	11,000	16,000	5,000
RET-OTHER LONG TERM DEBT	28,757.96	29,000	29,000	29,000	39,000	10,000
TAXES & ASSESSMENTS	12.15	0	0	0	0	0
TOTAL OTH CHARGES	28,770.11	29,000	40,000	40,000	55,000	15,000

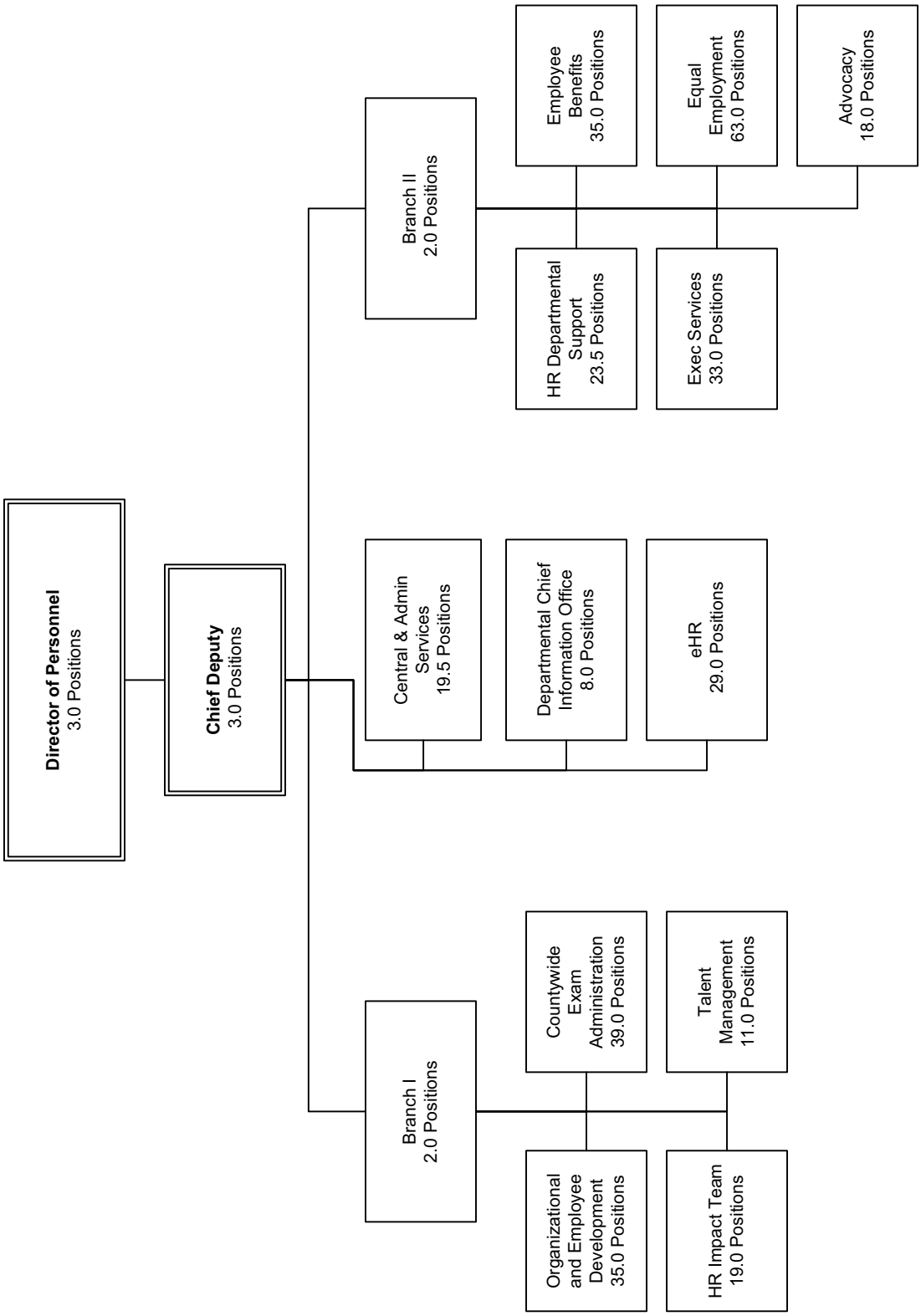
HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	0	0	26,000	26,000
TOTAL OTH FIN USES	0.00	0	0	0	26,000	26,000
GROSS TOTAL	$ 42,101,007.97	$ 44,007,000	$ 51,219,000	$ 54,024,000	$ 58,687,000	$ 7,468,000
INTRAFUND TRANSFERS	(26,267,003.23)	(28,179,000)	(33,111,000)	(33,152,000)	(39,175,000)	(6,064,000)
NET TOTAL	$ 15,834,004.74	$ 15,828,000	$ 18,108,000	$ 20,872,000	$ 19,512,000	$ 1,404,000
REVENUE	7,622,000.74	7,595,000	9,875,000	9,898,000	10,778,000	903,000
NET COUNTY COST	$ 8,212,004.00	$ 8,233,000	$ 8,233,000	$ 10,974,000	$ 8,734,000	$ 501,000
BUDGETED POSITIONS	299.0	290.0	290.0	315.0	343.0	53.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
AUDITING - ACCOUNTING FEES	$ 5.76	$ 0	$ 0	$ 0	$ 0	$ 0
CALIFORNIA CHILDRENS SERVICES	7.60	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	7,529,662.31	7,463,000	9,049,000	9,072,000	9,934,000	885,000
PERSONNEL SERVICES	0.00	0	759,000	759,000	759,000	0
TOTAL CHARGES-SVS	7,529,675.67	7,463,000	9,808,000	9,831,000	10,693,000	885,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	65,002.57	59,000	67,000	67,000	85,000	18,000
TOTAL MISC REV	65,002.57	59,000	67,000	67,000	85,000	18,000
OTHER FINANCING SOURCES						
TRANSFERS IN	27,322.50	73,000	0	0	0	0
TOTAL OTH FIN SRCS	27,322.50	73,000	0	0	0	0
TOTAL REVENUE	$ 7,622,000.74	$ 7,595,000	$ 9,875,000	$ 9,898,000	$ 10,778,000	$ 903,000

Department of Human Resources

Lisa M. Garrett, Director of Personnel

FY 2011-12 Recommended Budget Positions = 343.0



Information Systems Advisory Body

John Ruegg, Director

Information Systems Advisory Body Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 12,980,808.43	$ 12,185,000	$ 12,185,000	$ 12,185,000	$ 12,185,000	$ 0
CAPITAL ASSETS - EQUIPMENT	106,245.62	205,000	205,000	205,000	205,000	0
GROSS TOTAL	$ 13,087,054.05	$ 12,390,000	$ 12,390,000	$ 12,390,000	$ 12,390,000	$ 0
INTRAFUND TRANSFERS	(10,208,476.00)	(10,608,000)	(10,608,000)	(10,608,000)	(10,608,000)	0
NET TOTAL	$ 2,878,578.05	$ 1,782,000	$ 1,782,000	$ 1,782,000	$ 1,782,000	$ 0
REVENUE	1,472,508.38	1,567,000	1,567,000	1,567,000	1,567,000	0
NET COUNTY COST	$ 1,406,069.67	$ 215,000	$ 215,000	$ 215,000	$ 215,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To coordinate the development and implementation of justice information systems; to assist in the protection of the total community by efficiently and effectively providing accessible, accurate information for the speedy apprehension and legal processing of alleged law violators, and for the enhanced management of justice programs.

2011-12 Budget Message

The 2011-12 Recommended Budget provides the same level of funding as the 2010-11 Final Adopted Budget to continue the development of the Integration Services Program, Consolidated Criminal History Reporting System (CCHRS), and DNA Offender Tracking System (DOTS); and to expand the inmate videoconferencing, online legal research, and e-Delivery projects.

Critical/Strategic Planning Initiatives

The Information Systems Advisory Body (ISAB) continues to:

- Develop multi-year plans for upgrading network accessibility at each criminal justice facility;
- Expand system integration tools for interagency data and document exchange; and
- Prioritize the development and enhancement of new and existing interagency systems.

Unmet Needs

ISAB has unmet funding needs for supporting legacy applications (10-15 year-old criminal justice systems); developing and maintaining systems that will be shared by member organizations; piloting new collaborative technologies like automated workflow, e-Delivery capability for sharing documents, web services to access legacy applications, Extensible Markup Language based exchange points; and expanding videoconferencing projects.

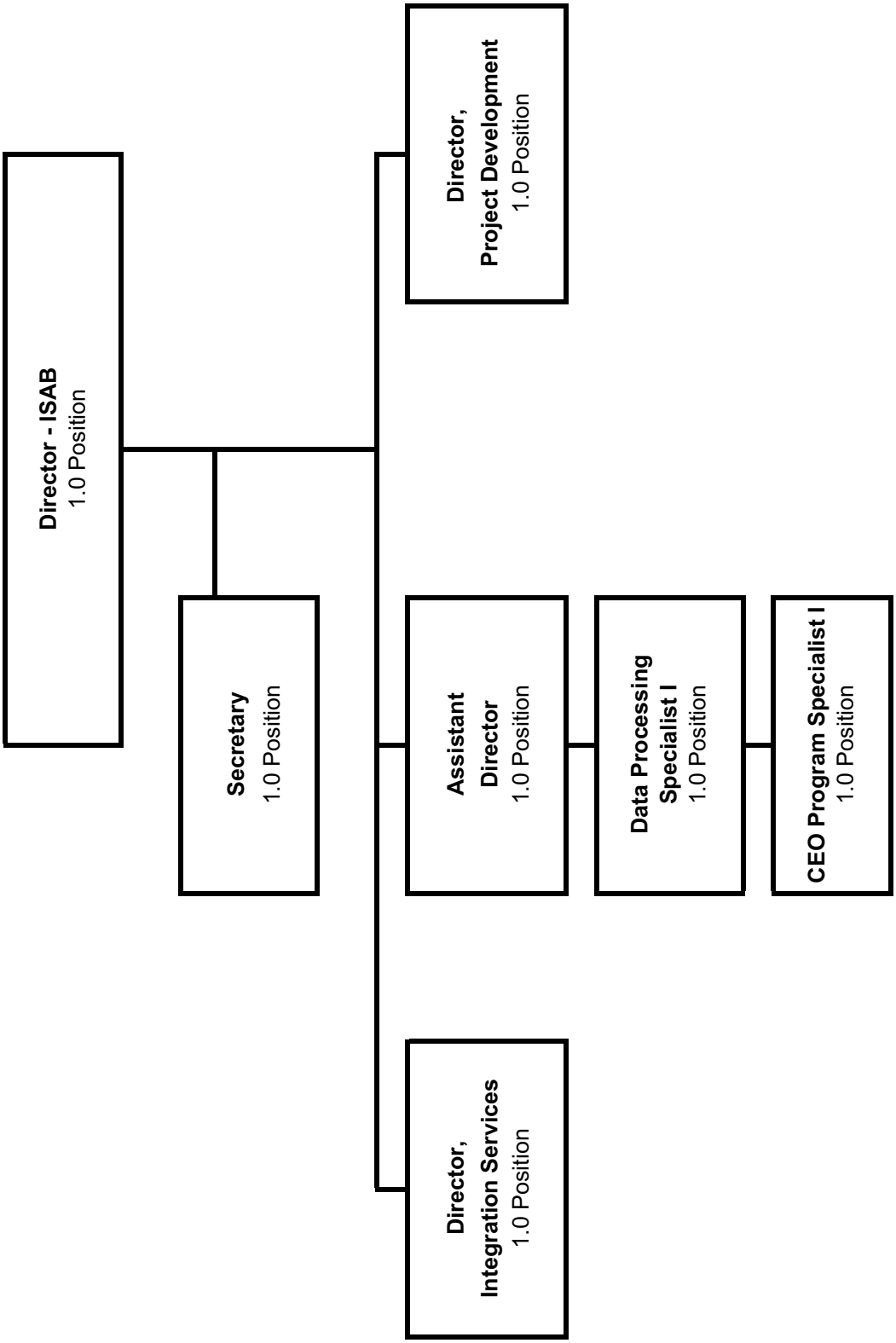
INFORMATION SYSTEMS ADVISORY BODY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 946,673.57	$ 979,000	$ 979,000	$ 1,034,000	$ 1,034,000	$ 55,000
COMMUNICATIONS	224,673.00	0	0	0	0	0
COMPUTING-MAINFRAME	980,228.08	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,056,929.94	1,335,000	1,335,000	1,335,000	1,335,000	0
COMPUTING-PERSONAL	2,989,018.79	2,427,000	2,427,000	2,427,000	2,427,000	0
INFORMATION TECHNOLOGY SERVICES	3,616,997.40	5,276,000	5,276,000	5,199,000	5,199,000	(77,000)
MAINTENANCE - EQUIPMENT	20,903.98	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	1,220.00	0	0	0	0	0
MEMBERSHIPS	1,100.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	(77.76)	0	0	0	0	0
OFFICE EXPENSE	34,942.45	0	0	0	0	0
PROFESSIONAL SERVICES	1,426,804.52	1,615,000	1,615,000	1,615,000	1,615,000	0
RENTS & LEASES - BLDG & IMPRV	326,953.31	382,000	382,000	404,000	404,000	22,000
TECHNICAL SERVICES	70,674.00	0	0	0	0	0
TELECOMMUNICATIONS	229,597.02	151,000	151,000	151,000	151,000	0
TRAINING	46,022.50	20,000	20,000	20,000	20,000	0
TRANSPORTATION AND TRAVEL	655.22	0	0	0	0	0
UTILITIES	7,492.41	0	0	0	0	0
TOTAL S & S	12,980,808.43	12,185,000	12,185,000	12,185,000	12,185,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	106,245.62	205,000	205,000	205,000	205,000	0
TOTAL CAPITAL ASSETS	106,245.62	205,000	205,000	205,000	205,000	0
GROSS TOTAL	$ 13,087,054.05	$ 12,390,000	$ 12,390,000	$ 12,390,000	$ 12,390,000	$ 0
INTRAFUND TRANSFERS	(10,208,476.00)	(10,608,000)	(10,608,000)	(10,608,000)	(10,608,000)	0
NET TOTAL	$ 2,878,578.05	$ 1,782,000	$ 1,782,000	$ 1,782,000	$ 1,782,000	$ 0
REVENUE	1,472,508.38	1,567,000	1,567,000	1,567,000	1,567,000	0
NET COUNTY COST	$ 1,406,069.67	$ 215,000	$ 215,000	$ 215,000	$ 215,000	$ 0
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	$ 0.00	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 0
TOTAL I R - FEDERA	0.00	10,000	10,000	10,000	10,000	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	250,000.00	250,000	250,000	250,000	250,000	0
TOTAL I R - STATE	250,000.00	250,000	250,000	250,000	250,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,222,508.38	1,257,000	1,257,000	1,257,000	1,257,000	0
TOTAL MISC REV	1,222,508.38	1,257,000	1,257,000	1,257,000	1,257,000	0

INFORMATION SYSTEMS ADVISORY BODY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
TRANSFERS IN	0.00	50,000	50,000	50,000	50,000	0
TOTAL OTH FIN SRCS	0.00	50,000	50,000	50,000	50,000	0
TOTAL REVENUE	$ 1,472,508.38	$ 1,567,000	$ 1,567,000	$ 1,567,000	$ 1,567,000	$ 0

INFORMATION SYSTEMS ADVISORY BODY (ISAB)
John Ruegg, Director
Fiscal Year 2011-12 Recommended Budget Positions = 7.0



Internal Services

Tom Tindall, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 228,915,309.69	$ 235,823,000	$ 250,823,000	$ 240,596,000	$ 239,685,000	$ (11,138,000)
SERVICES & SUPPLIES	143,450,061.11	139,456,000	189,886,000	187,811,000	187,100,000	(2,786,000)
OTHER CHARGES	8,740,248.54	9,295,000	15,171,000	13,980,000	13,980,000	(1,191,000)
CAPITAL ASSETS - EQUIPMENT	7,775,379.52	6,273,000	6,273,000	1,033,000	1,033,000	(5,240,000)
GROSS TOTAL	$ 388,880,998.86	$ 390,847,000	$ 462,153,000	$ 443,420,000	$ 441,798,000	$ (20,355,000)
INTRAFUND TRANSFERS	(264,418,094.97)	(280,218,000)	(334,003,000)	(319,390,000)	(319,124,000)	14,879,000
NET TOTAL	$ 124,462,903.89	$ 110,629,000	$ 128,150,000	$ 124,030,000	$ 122,674,000	$ (5,476,000)
REVENUE	107,630,506.68	90,797,000	108,224,000	106,464,000	105,681,000	(2,543,000)
NET COUNTY COST	$ 16,832,397.21	$ 19,832,000	$ 19,926,000	$ 17,566,000	$ 16,993,000	$ (2,933,000)
BUDGETED POSITIONS	2,308.0	2,248.0	2,248.0	2,225.0	2,235.0	(13.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost reduction of $2.9 million, primarily due to the deletion of one-time funding to acquire the necessary infrastructure for Information Technology Shared Services (ITSS); deletion of one-time funding to coordinate the procurement of assets for the Los Angeles Regional Interoperable Communication System; deletion of one-time carryover funding for various projects; the transfer of net County cost to the Department of Community and Senior Services (DCSS) for the Cooperative Extension Program; curtailments needed to address the County's structural deficit; and a net reduction of funding for various centrally planned employee benefits. This reduction is partially offset by the transfer of net County cost and budgeted positions from the Office of Affirmative Action Compliance for the consolidation of the Contract Compliance Program to ISD. Also, reflected is a net reduction in gross appropriation of $20.4 million and 13.0 positions in various reimbursable services provided to County departments and other agencies, such as computing services, telecommunication services, and facilities operations services, and purchasing and contracting services.

Critical/Strategic Planning Initiatives

ISD's Strategic Plan identifies steps to improve service delivery, develop new initiatives to support County priorities, and develop green projects to support the County's Energy and Environmental Policy. The fiscal year (FY) 2011-12 plan includes the following new or continuing strategic objectives:

- Implement the Energy Upgrade California - Los Angeles County program to promote energy efficiency in private residences and create green jobs in the County. (including Environmental Service Centers (ESC) as "one-stop-shops" for County residents);
- Expand centralized email and other services within the County's private cloud computing environment, to include data center consolidation;
- Provide management and technical support to build the Los Angeles Regional Interoperable Communications Systems (LA-RICS) – a new public service radio system;

- Complete the implementation of the eCAPS Procurement System for all departments except Health Services and Public Health. ISD will continue to work closely with the health-related departments on their specialized procurement needs; and
- Implement a countywide deferred maintenance program to improve County buildings and conserve water and energy.

Major accomplishments from last year include:

- Established the County Office of Sustainability (COS) to coordinate enterprise-wide environmental and energy initiatives;
- Provided Geographic Information Systems (GIS) technical expertise and support, statistics, and mapping services to the Chief Executive Office (CEO) for the 2010 Decennial Census Project;
- Provided support to the Registrar-Recorder/County Clerk for recent elections;
- Continued to implement e-Commerce projects to provide online reservation and payment services to the public; and
- Provided technical support for the eCAPS financial system upgrade, e-HR payroll system implementation, and ongoing eCAPS procurement system rollout.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**462,153,000**	**334,003,000**	**108,224,000**	**19,926,000**	**2,248.0**
Efficiencies					
1. Computing Services: Reflects a net decrease in reimbursable funding and the net deletion of 5.0 positions for consultant services and expired lease payments for long-term financed equipment. Also reflects the alignment of positions to the requested organizational structure.	(1,164,000)	(873,000)	(291,000)	--	(5.0)
2. Customer Applications: Reflects a decrease in reimbursable funding primarily due to a reduction in customer demands for consultant services and software needs.	(213,000)	(160,000)	(53,000)	--	--
Collaborative Programs					
1. Telecommunications: Reflects a net decrease in reimbursable funding primarily due to the deletion of one-time capital assets funding from the LA-RICS.	(5,151,000)	(4,612,000)	(539,000)	--	--
2. Purchasing and Contract Services: Reflects a net increase in reimbursable funding primarily due to an increase in office equipment maintenance expenditures as the equipment's pre-paid maintenance expire, partially offset by the deletion of 2.0 vacant positions.	282,000	54,000	228,000	--	(2.0)
3. Facilities Operations: Reflects a net decrease in reimbursable funding primarily due to reduced or expired lease payments for long-term financed equipment, and a reduction in crafts services from clients.	(895,000)	(3,430,000)	2,535,000	--	--
4. Administration: Reflects a net increase in reimbursable funding primarily for judgments and damages charges from the CEO and audit charges from the Auditor-Controller, partially offset by a decrease in building proprietorship charges from the Board and reduced printing services.	371,000	278,000	93,000	--	--
5. LA-RICS: Reflects the deletion of one-time funding for dedicated staff needed to coordinate the procurement of assets for the LA-RICS.	--	162,000	--	(162,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. ITSS: Reflects the deletion of one-time funding needed to acquire the necessary infrastructure and the deployment of thin-client technology for ITSS.	(1,925,000)	--	--	(1,925,000)	--
7. Operating Carryovers: Reflects the deletion of various operating carryovers to complete unfinished projects and one-time funding provided to augment the Cooperative Extension Program (CEP).	(178,000)	--	--	(178,000)	--
8. CEP: Reflects the transfer of net County cost to DCSS for the CEP.	(387,000)	--	--	(387,000)	--
New/Expanded Programs					
1. Office of Affirmative Action Compliance Consolidation: Reflects an increase in reimbursable funding and 11.0 positions for the consolidation of the Contract Compliance Program within the Department.	1,365,000	919,000	306,000	140,000	11.0
2. COS: Reflects a net increase in reimbursable funding and 1.0 position to provide administrative support in managing the $53.0 million in grant programs funded in the Utilities budget as well as the planning and administration functions needed for the COS, partially offset by a reduction in electrical supplies for the Enterprise Energy Management Information System.	77,000	77,000	--	--	1.0
Critical Issues					
1. Senate Bill 1732: Reflects a decrease in reimbursable funding and the deletion of 18.0 positions as a result of the Courts' decision to discontinue building maintenance services provided by ISD. The budgetary impact of this legislation is estimated to conclude in FY 2012-13.	(2,287,000)	--	(2,287,000)	--	(18.0)
Curtailments					
1. Surplus Property: Reflects a reduction in the Surplus Property Program needed to address the County's projected structural deficit for FY 2011-12, offset by realignment of 1.0 position to billable purchasing activities.	--	114,000	--	(114,000)	--
2. Internet Portal: Reflects a reduction to the Internet Portal funding needed to address the County's projected structural deficit for FY 2011-12, offset by realignment of 1.0 position to other billable IT projects.	--	196,000	--	(196,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	1,952,000	1,400,000	467,000	85,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the cost associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(12,971,000)	(9,581,000)	(3,193,000)	(197,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	735,000	554,000	184,000	(3,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board.	(2,978,000)	(2,137,000)	(712,000)	(129,000)	--
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	2,966,000	2,136,000	711,000	119,000	--
6. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	14,000	--	--	14,000	--
7. Classification Allocation Variance: Reflects alignment of FY 2010-11 approved positions to classification findings.	32,000	24,000	8,000	--	--
Total Changes	**(20,355,000)**	**(14,879,000)**	**(2,543,000)**	**(2,933,000)**	**(13.0)**
2011-12 Recommended Budget	**441,798,000**	**319,124,000**	**105,681,000**	**16,993,000**	**2,235.0**

Unmet Needs

Deferred maintenance remains a critical County unmet need. Additional funding has been requested in prior years, but not provided before last year due to the County's financial condition. Unfunded deferred maintenance requirements for facilities maintained by ISD are currently estimated at $118.0 million. This level of deferred maintenance causes operational problems (e.g., roof leaks, elevator malfunctions, etc.) and ultimately higher repair costs, that need to be addressed.

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 149,853,501.64	$ 152,295,000	$ 164,213,000	$ 162,697,000	$ 164,446,000	$ 233,000
CAFETERIA PLAN BENEFITS	23,412,756.31	25,701,000	26,145,000	27,302,000	27,311,000	1,166,000
DEFERRED COMPENSATION BENEFITS	5,588,386.78	5,842,000	6,705,000	5,964,000	5,999,000	(706,000)
EMPLOYEE GROUP INS - E/B	5,794,404.31	5,273,000	4,901,000	5,661,000	5,530,000	629,000
OTHER EMPLOYEE BENEFITS	131,878.04	123,000	147,000	137,000	138,000	(9,000)
RETIREMENT - EMP BENEFITS	38,767,893.72	41,639,000	43,517,000	33,921,000	31,347,000	(12,170,000)
WORKERS' COMPENSATION	5,366,488.89	4,950,000	5,195,000	4,914,000	4,914,000	(281,000)
TOTAL S & E B	228,915,309.69	235,823,000	250,823,000	240,596,000	239,685,000	(11,138,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,688,222.21	2,276,000	3,099,000	3,298,000	3,298,000	199,000
CLOTHING & PERSONAL SUPPLIES	316,109.38	161,000	219,000	214,000	214,000	(5,000)
COMMUNICATIONS	411,880.59	2,003,000	2,728,000	2,749,000	2,749,000	21,000
COMPUTING-MAINFRAME	25,394,477.16	6,671,000	9,083,000	8,085,000	8,085,000	(998,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,489,510.29	15,971,000	21,747,000	22,727,000	22,727,000	980,000
COMPUTING-PERSONAL	7,451,599.86	1,966,000	2,677,000	1,384,000	1,384,000	(1,293,000)
CONTRACTED PROGRAM SERVICES	2,415.10	0	0	0	0	0
FOOD	196,871.95	0	0	2,000	2,000	2,000
HOUSEHOLD EXPENSE	893,810.75	325,000	442,000	415,000	415,000	(27,000)
INFORMATION TECHNOLOGY SERVICES	6,847,929.78	9,870,000	13,439,000	12,408,000	12,408,000	(1,031,000)
INFORMATION TECHNOLOGY-SECURITY	19,426.54	1,266,000	1,724,000	1,724,000	1,724,000	0
INSURANCE	146,478.86	120,000	164,000	196,000	196,000	32,000
MAINTENANCE - EQUIPMENT	8,796,637.29	10,321,000	14,053,000	14,419,000	14,419,000	366,000
MAINTENANCE--BUILDINGS & IMPRV	43,799,472.83	57,641,000	78,488,000	78,551,000	78,201,000	(287,000)
MEDICAL DENTAL & LAB SUPPLIES	66,182.14	5,000	7,000	5,000	5,000	(2,000)
MEMBERSHIPS	15,595.98	70,000	95,000	105,000	105,000	10,000
MISCELLANEOUS EXPENSE	742,095.12	625,000	851,000	723,000	248,000	(603,000)
OFFICE EXPENSE	1,442,766.06	947,000	1,289,000	1,245,000	1,273,000	(16,000)
PROFESSIONAL SERVICES	5,500,830.38	7,218,000	9,828,000	9,992,000	9,992,000	164,000
PUBLICATIONS & LEGAL NOTICE	8,704.76	20,000	27,000	14,000	14,000	(13,000)
RENTS & LEASES - BLDG & IMPRV	1,298,869.75	1,214,000	1,653,000	1,706,000	1,792,000	139,000
RENTS & LEASES - EQUIPMENT	1,940,116.10	781,000	1,063,000	1,162,000	1,162,000	99,000
SMALL TOOLS & MINOR EQUIPMENT	941,421.28	269,000	366,000	361,000	361,000	(5,000)
SPECIAL DEPARTMENTAL EXPENSE	1,167,384.89	87,000	118,000	119,000	119,000	1,000
TECHNICAL SERVICES	9,153,200.57	4,504,000	6,133,000	5,926,000	5,926,000	(207,000)
TELECOMMUNICATIONS	14,231,989.36	8,490,000	11,560,000	11,517,000	11,517,000	(43,000)
TRAINING	40,831.33	657,000	894,000	881,000	881,000	(13,000)
TRANSPORTATION AND TRAVEL	4,025,465.89	3,084,000	4,199,000	4,002,000	4,002,000	(197,000)
UTILITIES	3,419,764.91	2,894,000	3,940,000	3,881,000	3,881,000	(59,000)
TOTAL S & S	143,450,061.11	139,456,000	189,886,000	187,811,000	187,100,000	(2,786,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	61,524.71	1,016,000	1,658,000	1,978,000	1,978,000	320,000
RET-OTHER LONG TERM DEBT	8,678,723.83	8,279,000	13,513,000	12,002,000	12,002,000	(1,511,000)
TOTAL OTH CHARGES	8,740,248.54	9,295,000	15,171,000	13,980,000	13,980,000	(1,191,000)

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	6,397,136.67	866,000	866,000	1,016,000	1,016,000	150,000
MACHINERY EQUIPMENT	102,187.94	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,276,054.91	5,407,000	5,407,000	17,000	17,000	(5,390,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	7,775,379.52	6,273,000	6,273,000	1,033,000	1,033,000	(5,240,000)
TOTAL CAPITAL ASSETS	7,775,379.52	6,273,000	6,273,000	1,033,000	1,033,000	(5,240,000)
GROSS TOTAL	$ 388,880,998.86	$ 390,847,000	$ 462,153,000	$ 443,420,000	$ 441,798,000	$ (20,355,000)
INTRAFUND TRANSFERS	(264,418,094.97)	(280,218,000)	(334,003,000)	(319,390,000)	(319,124,000)	14,879,000
NET TOTAL	$ 124,462,903.89	$ 110,629,000	$ 128,150,000	$ 124,030,000	$ 122,674,000	$ (5,476,000)
REVENUE	107,630,506.68	90,797,000	108,224,000	106,464,000	105,681,000	(2,543,000)
NET COUNTY COST	$ 16,832,397.21	$ 19,832,000	$ 19,926,000	$ 17,566,000	$ 16,993,000	$ (2,933,000)
BUDGETED POSITIONS	2,308.0	2,248.0	2,248.0	2,225.0	2,235.0	(13.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 74,307,785.63	$ 69,373,000	$ 87,272,000	$ 81,703,000	$ 81,270,000	$ (6,002,000)
LEGAL SERVICES	23,946.93	24,000	440,000	571,000	571,000	131,000
RECORDING FEES	1,642,993.56	766,000	888,000	1,643,000	1,643,000	755,000
TOTAL CHARGES-SVS	75,974,726.12	70,163,000	88,600,000	83,917,000	83,484,000	(5,116,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	240,930.00	269,000	257,000	214,000	214,000	(43,000)
TOTAL I R - FEDERA	240,930.00	269,000	257,000	214,000	214,000	(43,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	20,485,532.00	10,520,000	10,995,000	12,548,000	12,198,000	1,203,000
TOTAL I R - STATE	20,485,532.00	10,520,000	10,995,000	12,548,000	12,198,000	1,203,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	3,561,149.28	2,477,000	511,000	1,668,000	1,668,000	1,157,000
OTHER SALES	88,173.11	88,000	107,000	110,000	110,000	3,000
TOTAL MISC REV	3,649,322.39	2,565,000	618,000	1,778,000	1,778,000	1,160,000
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	110,920.37	111,000	178,000	147,000	147,000	(31,000)
TOTAL OTH FIN SRCS	110,920.37	111,000	178,000	147,000	147,000	(31,000)
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	7,169,075.80	7,169,000	7,576,000	7,860,000	7,860,000	284,000
TOTAL USE OF MONEY	7,169,075.80	7,169,000	7,576,000	7,860,000	7,860,000	284,000
TOTAL REVENUE	$ 107,630,506.68	$ 90,797,000	$ 108,224,000	$ 106,464,000	$ 105,681,000	$ (2,543,000)

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 13,355,083.38	$ 11,000,000	$ 22,695,000	$ 22,435,000	$ 22,435,000	$ (260,000)
S & S EXPENDITURE DISTRIBUTION	(13,341,069.77)	(10,980,000)	(22,675,000)	(22,420,000)	(22,420,000)	255,000
TOTAL S & S	14,013.61	20,000	20,000	15,000	15,000	(5,000)
GROSS TOTAL	$ 14,013.61	$ 20,000	$ 20,000	$ 15,000	$ 15,000	$ (5,000)
NET TOTAL	$ 14,013.61	$ 20,000	$ 20,000	$ 15,000	$ 15,000	$ (5,000)
REVENUE	14,015.37	20,000	20,000	15,000	15,000	(5,000)
NET COUNTY COST	$ (1.76)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2011-12 Budget Message

The Customer Direct Services and Supplies is a "pass through" budget to account for various services and supplies that the Internal Services Department purchases directly from outside vendors on behalf of customer departments.

The 2011-12 Recommended Budget reflects a $0.3 million decrease in anticipated requirements from customer departments.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**22,695,000**	**22,675,000**	**20,000**	**0**	**0.0**
Curtailments					
1. Information Technology (IT) Contract Services: Reflects a decrease in IT contractor services that the Internal Services Department purchases on behalf of other County departments.	(260,000)	(255,000)	(5,000)	--	--
Total Changes	**(260,000)**	**(255,000)**	**(5,000)**	**0**	**0.0**
2011-12 Recommended Budget	**22,435,000**	**22,420,000**	**15,000**	**0**	**0.0**

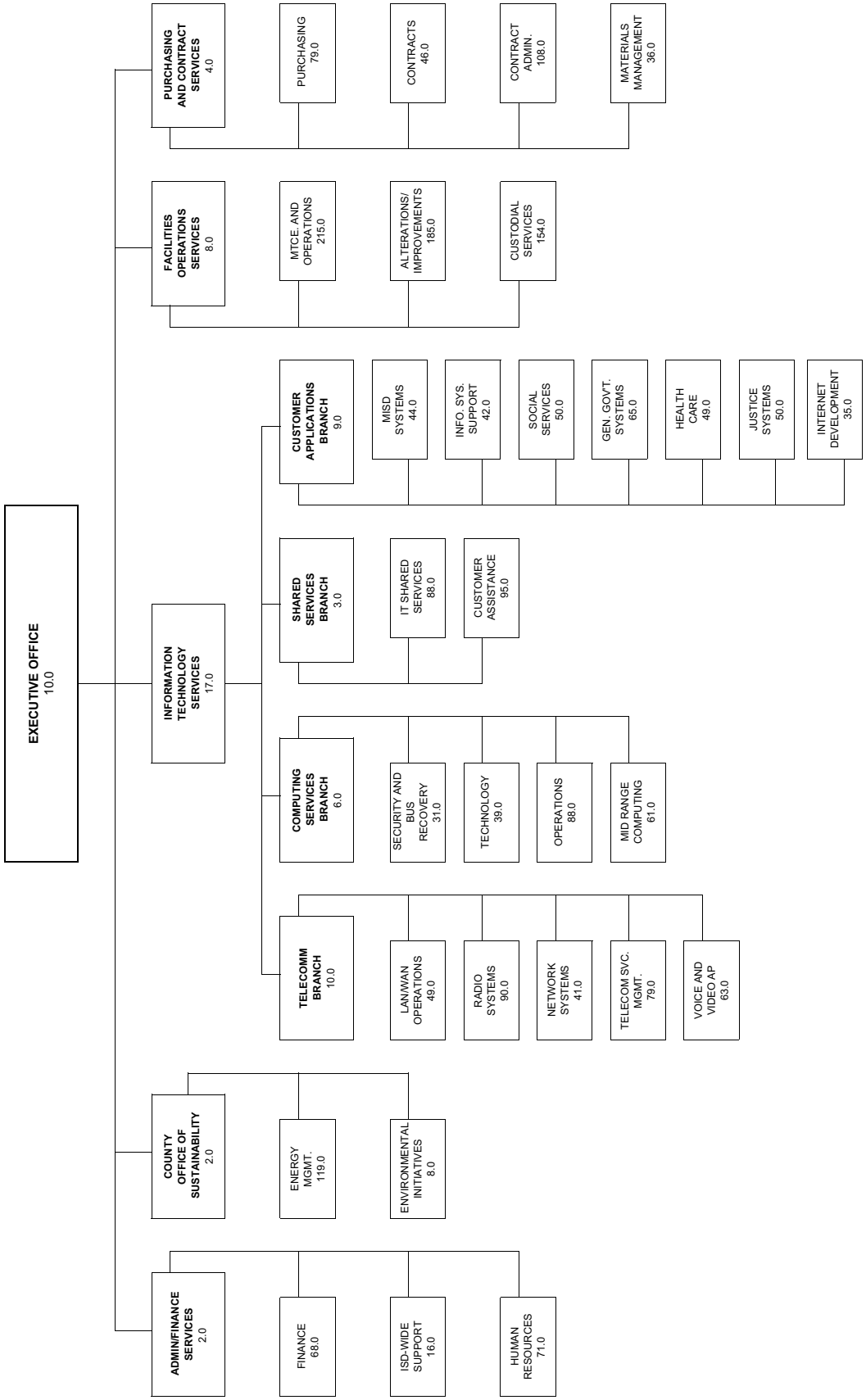
INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 1,015,466.00	$ 0	$ 0	$ 0	$ 0	$ 0
COMPUTING-MAINFRAME	2,863,931.66	0	0	0	0	0
COMPUTING-PERSONAL	855,309.79	267,000	275,000	230,000	230,000	(45,000)
INFORMATION TECHNOLOGY SERVICES	8,425,792.57	10,733,000	22,420,000	22,205,000	22,205,000	(215,000)
OFFICE EXPENSE	1,214.83	0	0	0	0	0
TECHNICAL SERVICES	193,368.53	0	0	0	0	0
S & S EXPENDITURE DISTRIBUTION	(13,341,069.77)	(10,980,000)	(22,675,000)	(22,420,000)	(22,420,000)	255,000
TOTAL S & S	14,013.61	20,000	20,000	15,000	15,000	(5,000)
GROSS TOTAL	$ 14,013.61	$ 20,000	$ 20,000	$ 15,000	$ 15,000	$ (5,000)
NET TOTAL	$ 14,013.61	$ 20,000	$ 20,000	$ 15,000	$ 15,000	$ (5,000)
REVENUE	14,015.37	20,000	20,000	15,000	15,000	(5,000)
NET COUNTY COST	$ (1.76)	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 14,015.37	$ 20,000	$ 20,000	$ 15,000	$ 15,000	$ (5,000)
TOTAL CHARGES-SVS	14,015.37	20,000	20,000	15,000	15,000	(5,000)
TOTAL REVENUE	$ 14,015.37	$ 20,000	$ 20,000	$ 15,000	$ 15,000	$ (5,000)

Internal Services Department

Tom Tindall, Director

FY 2011-12 Recommended Budget Positions = 2,235.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 117,519,919.06	$ 128,884,000	$ 133,056,000	$ 133,022,000	$ 133,073,000	$ 17,000
S & S EXPENDITURE DISTRIBUTION	(112,682,531.45)	(123,020,000)	(127,192,000)	(127,158,000)	(127,209,000)	(17,000)
TOTAL S & S	4,837,387.61	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	80,848,801.34	99,229,000	99,351,000	95,253,000	109,156,000	9,805,000
OC EXPENDITURE DISTRIBUTION	(81,749,725.05)	(85,399,000)	(85,521,000)	(81,423,000)	(95,326,000)	(9,805,000)
TOTAL OTH CHARGES	(900,923.71)	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ 3,936,463.90	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0
REVENUE	1,827,743.35	0	0	0	0	0
NET COUNTY COST	$ 2,108,720.55	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 70,256,908.46	$ 74,380,000	$ 74,380,000	$ 74,346,000	$ 74,346,000	$ (34,000)
S & S EXPENDITURE DISTRIBUTION	(65,982,555.22)	(68,516,000)	(68,516,000)	(68,482,000)	(68,482,000)	34,000
TOTAL S & S	4,274,353.24	5,864,000	5,864,000	5,864,000	5,864,000	0
OTHER CHARGES	47,175,582.35	66,613,000	67,863,000	63,765,000	63,765,000	(4,098,000)
OC EXPENDITURE DISTRIBUTION	(48,408,071.62)	(52,783,000)	(54,033,000)	(49,935,000)	(49,935,000)	4,098,000
TOTAL OTH CHARGES	(1,232,489.27)	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ 3,041,863.97	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0
NET TOTAL	$ 3,041,863.97	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0
REVENUE	745,993.12	0	0	0	0	0
NET COUNTY COST	$ 2,295,870.85	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 19,694,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**142,243,000**	**122,549,000**	**0**	**19,694,000**	**0.0**
Other Changes					
1. Legal Fees and Costs: Reflects a decrease in service levels provided and the redistribution of charges to other County departments.	(34,000)	(34,000)	--	--	--
2. Judgments and Damages: Reflects a decrease in judgments and settlements, and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	(4,098,000)	(4,098,000)	--	--	--
Total Changes	**(4,132,000)**	**(4,132,000)**	**0**	**0**	**0.0**
2011-12 Recommended Budget	**138,111,000**	**118,417,000**	**0**	**19,694,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 47,263,010.60	$ 54,504,000	$ 58,676,000	$ 58,676,000	$ 58,727,000	$ 51,000
S & S EXPENDITURE DISTRIBUTION	(46,699,976.23)	(54,504,000)	(58,676,000)	(58,676,000)	(58,727,000)	(51,000)
TOTAL S & S	563,034.37	0	0	0	0	0
OTHER CHARGES	33,673,218.99	32,616,000	31,488,000	31,488,000	45,391,000	13,903,000
OC EXPENDITURE DISTRIBUTION	(33,341,653.43)	(32,616,000)	(31,488,000)	(31,488,000)	(45,391,000)	(13,903,000)
TOTAL OTH CHARGES	331,565.56	0	0	0	0	0
GROSS TOTAL	$ 894,599.93	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 894,599.93	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,081,750.23	0	0	0	0	0
NET COUNTY COST	$ (187,150.30)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**90,164,000**	**90,164,000**	**0**	**0**	**0.0**
Other Changes					
1. General Fund: Reflects increases in projected auto and general liability settlement costs for the Departments of Children and Family Services, Parks and Recreation, Public Social Services, and Sheriff.	11,408,000	11,408,000	--	--	--
2. Enterprise Fund: Reflects an increase in projected medical malpractice settlement costs for the Department of Health Services.	2,709,000	2,709,000	--	--	--
3. Special Funds: Reflects an increase in projected general liability settlement costs for the Department of Public Works.	2,849,000	2,849,000	--	--	--
4. Other Funds: Reflects a decrease in projected auto liability settlement costs for the Special Districts Trust Funds.	(3,012,000)	(3,012,000)	--	--	--
Total Changes	**13,954,000**	**13,954,000**	**0**	**0**	**0.0**
2011-12 Recommended Budget	**104,118,000**	**104,118,000**	**0**	**0**	**0.0**

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000
GROSS TOTAL	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000
NET TOTAL	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000
NET COUNTY COST	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in Los Angeles County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects an increase of $200,000 in net County cost to provide full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**800,000**	**0**	**0**	**800,000**	**0.0**
Other Changes					
1. **Services and Supplies:** Reflects full-year funding for buildings and grounds maintenance, utilities, and other operational costs.	200,000	--	--	200,000	--
Total Changes	**200,000**	**0**	**0**	**200,000**	**0.0**
2011-12 Recommended Budget	**1,000,000**	**0**	**0**	**1,000,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
INSURANCE	$ 0.00	$ 0	$ 0	$ 0	$ 17,000	$ 17,000
MAINTENANCE--BUILDINGS & IMPRV	0.00	200,000	800,000	800,000	524,000	(276,000)
TECHNICAL SERVICES	0.00	0	0	0	337,000	337,000
UTILITIES	0.00	0	0	0	122,000	122,000
TOTAL S & S	0.00	200,000	800,000	800,000	1,000,000	200,000
GROSS TOTAL	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000
NET TOTAL	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000
NET COUNTY COST	$ 0.00	$ 200,000	$ 800,000	$ 800,000	$ 1,000,000	$ 200,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 335,714.00	$ 600,000	$ 800,000	$ 600,000	$ 600,000	$ (200,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(600,000)	(800,000)	(600,000)	(600,000)	200,000
TOTAL S & S	335,714.00	0	0	0	0	0
OTHER CHARGES	23,434,811.88	81,000,000	81,000,000	45,000,000	45,000,000	(36,000,000)
OC EXPENDITURE DISTRIBUTION	(23,786,348.61)	(81,000,000)	(81,000,000)	(45,000,000)	(45,000,000)	36,000,000
TOTAL OTH CHARGES	(351,536.73)	0	0	0	0	0
GROSS TOTAL	$ (15,822.73)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (15,822.73)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (15,822.73)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board of Supervisors in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes. Outstanding bond anticipation notes are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2011-12 Budget Message

The LAC-CAL budget unit provides for the collection of lease payments due on LAC-CAL equipment leases from County departmental budget units and the transfer of such payments to the LAC-CAL Corporation. The LAC-CAL budget unit also reflects the payment of insurance premiums for which expenditures will be distributed to anticipated departments.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**81,800,000**	**81,800,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease in appropriation due to a decrease in equipment purchases to be financed through the LAC-CAL program, resulting in lower insurance premiums.	(200,000)	(200,000)	--	--	--
2. Other Charges: Reflects a decrease in appropriation and expenditure distribution due to a decrease in equipment purchases to be financed through the LAC-CAL program.	(36,000,000)	(36,000,000)	--	--	--
Total Changes	**(36,200,000)**	**(36,200,000)**	**0**	**0**	**0.0**
2011-12 Recommended Budget	**45,600,000**	**45,600,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications Systems

Scott L. Poster, Task Force Leader

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 0.00	$ 2,561,000	$ 12,761,000	$ 12,436,000	$ 12,436,000	$ (325,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	5,000,000	5,000,000	5,000,000	0
GROSS TOTAL	$ 0.00	$ 2,561,000	$ 17,761,000	$ 17,436,000	$ 17,436,000	$ (325,000)
INTRAFUND TRANSFERS	0.00	(800,000)	(10,000,000)	(10,000,000)	(10,000,000)	0
NET TOTAL	$ 0.00	$ 1,761,000	$ 7,761,000	$ 7,436,000	$ 7,436,000	$ (325,000)
NET COUNTY COST	$ 0.00	$ 1,761,000	$ 7,761,000	$ 7,436,000	$ 7,436,000	$ (325,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area. Through the collaborative support of Mayors, City Councils, and the Board of Supervisors, federal and State grants as well as County General Fund resources provide funding to support the administration and implementation of a public safety region-wide communications system.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects funding for administrative costs related to the operation of the LA-RICS and for a long-term receivable that will operate as bridge funding for grant-funded expenditures.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**17,761,000**	**10,000,000**	**0**	**7,761,000**	**0.0**
Other Changes					
1. Technical Services: Reflects a projected reduction in technical services costs.	(325,000)	--	--	(325,000)	--
Total Changes	**(325,000)**	**0**	**0**	**(325,000)**	**0.0**
2011-12 Recommended Budget	**17,436,000**	**10,000,000**	**0**	**7,436,000**	**0.0**

Mental Health

Marvin J. Southard, D.S.W., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 378,375,155.08	$ 387,798,000	$ 416,109,000	$ 443,819,000	$ 420,395,000	$ 4,286,000
SERVICES & SUPPLIES	997,396,818.90	1,163,450,000	1,291,778,000	1,326,869,000	1,324,220,000	32,442,000
OTHER CHARGES	40,469,115.96	45,747,000	50,907,000	51,874,000	51,874,000	967,000
CAPITAL ASSETS - EQUIPMENT	84,307.76	800,000	1,599,000	6,881,000	1,739,000	140,000
GROSS TOTAL	$1,416,325,397.70	$ 1,597,795,000	$ 1,760,393,000	$ 1,829,443,000	$ 1,798,228,000	$ 37,835,000
INTRAFUND TRANSFERS	(61,010,727.57)	(72,421,000)	(76,562,000)	(84,370,000)	(84,370,000)	(7,808,000)
NET TOTAL	$1,355,314,670.13	$ 1,525,374,000	$ 1,683,831,000	$ 1,745,073,000	$ 1,713,858,000	$ 30,027,000
REVENUE	1,171,023,182.14	1,387,270,000	1,551,154,000	1,576,895,000	1,581,973,000	30,819,000
NET COUNTY COST	$ 184,291,487.99	$ 138,104,000	$ 132,677,000	$ 168,178,000	$ 131,885,000	$ (792,000)
BUDGETED POSITIONS	4,011.0	4,185.0	4,185.0	4,484.0	4,238.0	53.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

"Partnering with clients, families and communities to create hope, wellness and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders, and community partners in the County's public mental health system. Building upon the earlier framework of Comprehensive Community Care, DMH developed a strategic plan designed to achieve this vision and guide the system's mission, "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH, through its directly operated and contracted agencies, aims to provide clinically competent, culturally sensitive and linguistically appropriate mental health services to its clients in the least restrictive manner possible; to ensure services are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to support their leading the most constructive and satisfying life possible; and to expand the scope of its services to include prevention and early intervention.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects an overall appropriation increase of $37.8 million due primarily to the continued implementation of the Mental Health Services Act (MHSA) programs, Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan) and the County's Action Plan pursuant to the Memorandum of Agreement with the Department of Justice (DOJ) for the juvenile halls and camps. In addition, the overall appropriation increase reflects the restoration of outpatient Medi-Cal eligible services delivered by contract providers, cost increases for State hospital beds, the restructuring of the General Relief (GR) Program, and increases for salaries and employee benefits and services provided by other County departments. There is also a $454,000 decrease in net County cost for the final year of the four-year plan to recover a one-time augmentation provided in fiscal year (FY) 2007-08 for retiree insurance.

The elimination of the increase in American Recovery and Reinvestment Act (ARRA) Federal Medicaid Assistance Percentage (FMAP), which is the federal match rate for non-administrative Medicaid costs, reduced the Department's FY 2011-12 revenue by approximately $19.6 million. DMH will utilize the Bridge to Reform Section 1115 Medicaid Demonstration (Waiver) to access new federal funding to partially mitigate the budget gap created by the loss of the FMAP increase. To address the remaining balance, the Department is working with its stakeholders and community partners to continue the process of restructuring the service delivery system to achieve the necessary savings.

The Recommended Budget reflects a net increase of 53.0 positions. The increase in positions includes: 1) implementation of the County's Action Plan pursuant to the Memorandum of Agreement with the DOJ (22.0 positions); 2) the restructuring of the GR Program with the expectation that more GR participants will be able to transition off of County assistance (14.0 positions); 3) redirection of funds previously paid to the Treasurer and Tax Collector (TTC) to fund positions to enable the Office of the Public Guardian to assume fiscal and accounting services TTC is no longer able to provide (3.0 positions); 4) implementation of the Collaborative Care Integration program with the Department of Health Services (DHS) to deliver Prevention and Early Intervention (PEI) mental health services at DHS facilities (22.0 positions); and 5) additional supervision to address the critical oversight required to comply with the Katie A. Strategic Plan (2.0 positions). The increase in positions is partially offset by the elimination of the Day Reporting Center Program (2.0 positions), elimination of the Lancaster Screening Program (2.0 positions), and miscellaneous position changes resulting from the Information Technology Occupational Study (6.0 positions).

The Recommended Budget will allow the Department to continue collaborating with County departments, its stakeholders, and community partners to implement MHSA programs, Board priorities, and other mandates that ensure the provision of highest quality and most cost-effective services to children, adolescents, adults and older adults with serious mental illnesses or disorders. These include, but are not limited to, the following: 1) the ongoing assessment of services provided by MHSA funded programs to children, transition-age youth, adults and older adults to ensure they reflect the Department's commitment to a wellness and recovery-oriented system of care; 2) the continued collaboration with the Department of Children and Family Services on the implementation of the Katie A. Strategic Plan; 3) active participation in the restructuring of the GR Program in association with the Department of Public Social Services; 4) the implementation of the Collaborative Care Integration program with DHS to deliver PEI mental health services at DHS facilities; 5) services to chronically homeless individuals with serious mental illness and co-occurring substance abuse disorders; and 6) the execution of the County Action Plan to address the needs of the DOJ in conjunction with the Probation Department.

The Recommended Budget also reflects cost-saving efforts for the Department's pharmacy program by requiring all mental health directly operated clinics to participate in the Patients Assistance Program (PAP) to increase the number of clients eligible for benefits. Additional efficiencies, such as, reduction of cell phone and printer costs, implementation of telepsychiatry and video conferencing, and the reduced reliance on portable laptop computers will be realized throughout FY 2011-12, enabling the Department to offset other cost increases without impacting the delivery of mental health services.

Critical/Strategic Planning Initiatives

The Department continues to identify and implement strategic approaches to ensure the provision of high quality and cost-effective care to individuals with serious mental illness/ disorders. In FY 2011-12 these will include:

- Implementation of the 1115 Waiver as a transition to Health Care Reform.
- Implementation of evidence-based or promising practices through the rollout of MHSA – PEI programs.
- Collaboration with other County departments such as Children and Family Services (Katie A. Strategic Plan), Probation (Juvenile Justice), and Public Social Services (General Relief).
- Inclusion of stakeholders and community partners in efforts to transform the entire mental health system.
- Continuation of focus on outcomes and increasing services for underserved ethnic populations.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**1,760,393,000**	**76,562,000**	**1,551,154,000**	**132,677,000**	**4,185.0**
Efficiencies					
1. Pharmacy Program: Reflects a savings in funding for medication costs by requiring all directly operated mental health clinics to participate in a Patients Assistance Program to increase the number of clients eligible for benefits and by changing the Department's management of the medication formulary by educating psychiatrists on the cost of therapy and the possible use of alternative medications.	(1,595,000)	--	148,000	(1,743,000)	--
Collaborative Programs					
1. Katie A. Settlement Agreement Strategic Plan (Katie A. Strategic Plan): Reflects the continued implementation of the Katie A. Settlement Agreement Corrective Action Plan for the mental health screening and assessment and the mental health services delivery component of the Board-approved Katie A. Strategic Plan. Funding is provided for contract providers' wraparound services to augment intensive in-home mental health services in accordance with the phased-in approach originally planned with the Katie A. Strategic Plan. The shift in appropriation from services and supplies to salaries and employee benefits will fund 2.0 positions for additional oversight to ensure compliance with the Katie A. Strategic Plan, fully funded with State and federal revenues and intrafund transfer from the Department of Children and Family Services (DCFS).	10,339,000	1,180,000	9,159,000	--	2.0
2. Juvenile Justice Programs: Reflects funding for 22.0 positions, completing the addition of positions that began in FY 2010-11, to provide enhanced mental health services in the Probation Camps to comply with the County's Action Plan pursuant to the Memorandum of Agreement with the Department of Justice, partially offset by the reduction of 2.0 positions for the Adult Day Reporting Center, and reduced funding from the Probation Department. Also reflects funding for overtime to retrieve patient's real-time electronic health records information to assist in the clinical decision-making process and for contracted services related to the Countywide Gang and Violence Reduction Initiative to reduce gang violence, improve public safety, and promote positive behavioral change for those at risk. In addition, reflects a decrease in intrafund transfer from DCFS for the Supportive and Therapeutic Option Program.	4,490,000	3,987,000	503,000	--	20.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Other Collaborative Programs: Reflects funding to implement programs in collaboration with the Department of Public Social Services (DPSS), as follows: 1) General Relief (GR) Services - a) 11.0 positions to participate in the restructuring of the delivery of mental health services to GR and GR Opportunities for Work participants; b) 3.0 positions for the retrieval of medical and mental health records needed to substantiate disability claims for Supplemental Security Income (SSI) benefits; c) the reduction of 2.0 positions for the Lancaster Screening Program, which are no longer needed due to the GR Restructuring Plan approved by the Board of Supervisors on October 9, 2009; 2) Collaborative Care Integration Program - 21.0 positions to implement a Collaborative Care Integration program with the Department of Health Services (DHS), approved by the Board of Supervisors on November 30, 2010, for the delivery of prevention and early intervention mental health services in DHS facilities, fully funded by State Mental Health Services Act and Federal Financial Participation (FFP) Medi-Cal revenue; and 3) California Work Opportunity for Kids (CalWORKs) - restoration of funding for the continuation of a wide range of mental health treatment services specifically designed to help individuals overcome barriers hindering them from obtaining and retaining employment.	4,962,000	2,514,000	2,448,000	--	33.0
New/Expanded Programs					
1. Mental Health Services Act (MHSA): Reflects funding for the annualization of FY 2010-11 positions and associated operating costs for the Psychiatric Urgent Care Center at Olive View/UCLA Medical Center campus. The appropriation increase also reflects funding for the development of the Integrated Behavioral Health Information System for the integration of clinical, financial and administrative data and reporting, and the addition of 1.0 position to provide secretarial support in the planning, design and implementation of the Office of Behavioral Healthcare, fully funded by State MHSA revenue.	7,924,000	--	7,924,000	--	1.0
2. Public Guardian: Reflects a shift in appropriation to fund 3.0 positions to assume fiscal and accounting services the Treasurer and Tax Collector is no longer able to provide, increased Targeted Case Management services, and revenue reductions for one-time State disallowed claims, Medi-Cal Administrative Activity, earned interest, and investigative services.	55,000	--	(1,166,000)	1,221,000	3.0
3. Contract Providers: Reflects additional Federal Financial Participation Medi-Cal revenue for outpatient mental health services provided by Fee-For-Service Contract Providers, and the restoration of State and federal revenue for outpatient mental health services provided by Legal Entity Contract Providers, commensurate with the restoration of funding to Early Periodic Screening, Diagnosis, and Treatment providers as determined by consultation between the Department and its stakeholders.	26,205,000	--	25,878,000	327,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Homeless Services: Reflects additional funding from the Homeless Prevention Initiative (HPI) allocation from the First and Third Supervisorial District to provide housing, supportive residential services, mental health and medical services to homeless mental health clients, partially offset by the expiration of a federal grant which provided emergency food and shelter. Also reflects the planned reduction of the Third District HPI funding for the Project 500 homeless pilot program as approved by the Board on April 14, 2009.	396,000	672,000	62,000	(338,000)	--
Critical Issues					
1. American Recovery and Reinvestment Act (ARRA) Federal Medical Assistance Percentage (FMAP): Reflects the expiration of the increase in the ARRA FMAP which provided additional federal revenue for services to Medi-Cal eligible clients.	3,477,000	53,000	(19,609,000)	23,033,000	--
2. Realignment Sales Tax: Reflects an increase in estimated Realignment Sales Tax due to the anticipated economic improvement.	--	--	5,078,000	(5,078,000)	--
3. State Hospital Beds: Reflects a State hospital bed rate increase of approximately four percent (4%).	1,606,000	--	--	1,606,000	--
Curtailments					
1. Unidentified Curtailment: Reflects a placeholder reduction in services and supplies to address the Department's projected budget shortfall in FY 2011-12. The Department will collaborate with stakeholders and community partners to develop a curtailment plan for restructuring the service delivery system to achieve these savings.	(14,673,000)	--	--	(14,673,000)	--
Other Changes					
1. Position Realignment: Reflects the realignment of various positions to more accurately reflect assigned duties and responsibilities, including the deletion of vacant positions to fund the additional cost of approved reclassifications.	11,000	--	11,000	--	(6.0)
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	1,412,000	--	1,412,000	--	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(7,623,000)	--	(298,000)	(7,325,000)	--
4. Retiree Health Insurance: Reflects the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	948,000	--	510,000	438,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in the recently passed workers' compensation law.	889,000	--	324,000	565,000	--
6. Long-Term Disability (LTD): Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	50,000	--	18,000	32,000	--
7. Unemployment Insurance: Reflects an anticipated decrease in unemployment insurance costs based on historical experience.	(88,000)	--	--	(88,000)	--
8. Operating Costs: Reflects a net increase in unavoidable costs for services provided by other County departments, an increase in rents and leases, and ministerial adjustments to properly align appropriation and revenue. Also reflects adjustments to various grant-funded programs in accordance with available grant revenue, including the following: 1) a net reduction for the ART S.M.A.R.T. (Social-Multicultural-Academic-Recreational-Therapeutic) Project, Ties for Families Project and Enterprise Master Person Index Productivity Investment Funds; 2) expiration of revenue received from federal and city grants; and 3) reduction of intrafund transfer from the Department of Public Health for training.	(950,000)	(598,000)	(1,583,000)	1,231,000	--
Total Changes	**37,835,000**	**7,808,000**	**30,819,000**	**(792,000)**	**53.0**
2011-12 Recommended Budget	**1,798,228,000**	**84,370,000**	**1,581,973,000**	**131,885,000**	**4,238.0**

Unmet Needs

The Department's unmet needs include: 1) additional funding and positions for the Lanterman-Petris-Short Act within the Office of the Public Guardian to address the significant caseload issues within the operation; 2) funding to address services for uninsured consumers, including homeless, dually diagnosed and the underserved ethnic populations; 3) positions for the Department's ACCESS Call Center to enhance the provision of timely services, crisis intervention, linkage/referrals, language translation assistance and to avoid dropped calls; 4) program and central administrative infrastructure to support the growth in mental health services' programs and revenue sources; and 5) positions to establish a Risk Management and Loss Prevention Unit to deal with significant risk management issues related to General Liability and Title II Americans with Disabilities Act requirements.

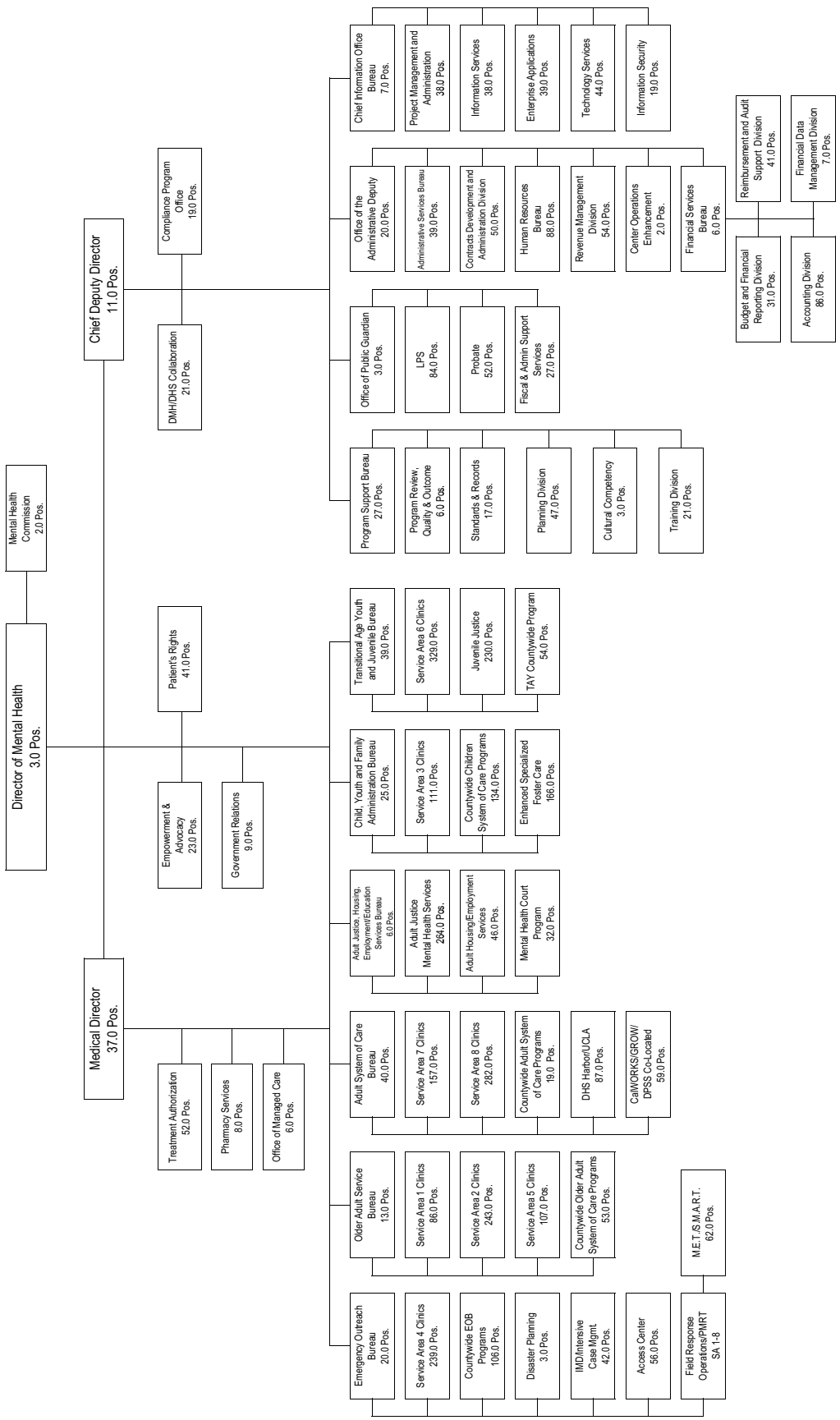
MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 267,696,682.30	$ 271,034,000	$ 294,965,000	$ 325,896,000	$ 307,232,000	$ 12,267,000
CAFETERIA PLAN BENEFITS	37,023,206.72	39,486,000	36,610,000	39,019,000	37,095,000	485,000
DEFERRED COMPENSATION BENEFITS	7,443,485.24	8,505,000	8,928,000	5,704,000	5,235,000	(3,693,000)
EMPLOYEE GROUP INS - E/B	6,140,256.43	5,251,000	5,653,000	5,892,000	5,671,000	18,000
OTHER EMPLOYEE BENEFITS	429,056.00	374,000	368,000	392,000	373,000	5,000
RETIREMENT - EMP BENEFITS	54,919,067.43	58,173,000	64,946,000	61,388,000	59,261,000	(5,685,000)
WORKERS' COMPENSATION	4,723,400.96	4,975,000	4,639,000	5,528,000	5,528,000	889,000
TOTAL S & E B	378,375,155.08	387,798,000	416,109,000	443,819,000	420,395,000	4,286,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	10,429,724.02	11,602,000	9,925,000	10,256,000	9,806,000	(119,000)
CLOTHING & PERSONAL SUPPLIES	209,534.67	218,000	3,898,000	1,398,000	1,398,000	(2,500,000)
COMMUNICATIONS	444,069.49	525,000	382,000	410,000	410,000	28,000
COMPUTING-MAINFRAME	1,589,765.00	2,109,000	2,111,000	2,111,000	2,111,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,700,279.64	2,432,000	4,895,000	2,951,000	2,651,000	(2,244,000)
COMPUTING-PERSONAL	1,452,487.79	1,628,000	3,350,000	4,038,000	3,491,000	141,000
CONTRACTED PROGRAM SERVICES	873,677,430.59	1,021,503,000	1,104,349,000	1,133,422,000	1,138,910,000	34,561,000
FOOD	257,044.86	395,000	350,000	359,000	359,000	9,000
HOUSEHOLD EXPENSE	67,838.01	62,000	47,000	47,000	47,000	0
INFORMATION TECHNOLOGY SERVICES	5,161,693.22	4,579,000	8,011,000	7,612,000	7,509,000	(502,000)
INFORMATION TECHNOLOGY-SECURITY	11,305.00	22,000	30,000	30,000	30,000	0
INSURANCE	0.00	0	113,000	113,000	113,000	0
MAINTENANCE - EQUIPMENT	30,776.07	306,000	53,000	336,000	336,000	283,000
MAINTENANCE--BUILDINGS & IMPRV	2,888,916.12	2,786,000	3,288,000	3,577,000	3,548,000	260,000
MEDICAL DENTAL & LAB SUPPLIES	29,809,702.93	33,987,000	46,942,000	48,824,000	48,048,000	1,106,000
MEMBERSHIPS	114,977.68	93,000	102,000	175,000	175,000	73,000
MISCELLANEOUS EXPENSE	219,977.79	325,000	938,000	615,000	611,000	(327,000)
OFFICE EXPENSE	2,612,539.83	2,030,000	2,934,000	3,156,000	2,950,000	16,000
PROFESSIONAL SERVICES	22,669,469.66	23,049,000	35,409,000	35,565,000	35,565,000	156,000
PUBLICATIONS & LEGAL NOTICE	83,878.03	68,000	264,000	264,000	264,000	0
RENTS & LEASES - BLDG & IMPRV	16,033,495.26	17,052,000	23,286,000	26,677,000	23,563,000	277,000
RENTS & LEASES - EQUIPMENT	1,494,858.32	1,150,000	1,472,000	1,348,000	1,348,000	(124,000)
SMALL TOOLS & MINOR EQUIPMENT	2,030.85	2,000	0	150,000	150,000	150,000
SPECIAL DEPARTMENTAL EXPENSE	13,291.21	185,000	63,000	43,000	40,000	(23,000)
TECHNICAL SERVICES	13,493,161.08	14,688,000	14,455,000	15,349,000	14,958,000	503,000
TELECOMMUNICATIONS	6,159,522.08	5,483,000	7,228,000	9,847,000	7,918,000	690,000
TRAINING	2,095,336.94	13,702,000	14,081,000	14,355,000	14,206,000	125,000
TRANSPORTATION AND TRAVEL	2,143,401.79	1,892,000	2,029,000	2,158,000	2,084,000	55,000
UTILITIES	1,530,310.97	1,577,000	1,773,000	1,683,000	1,621,000	(152,000)
TOTAL S & S	997,396,818.90	1,163,450,000	1,291,778,000	1,326,869,000	1,324,220,000	32,442,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	653,606.37	2,155,000	1,680,000	1,679,000	1,679,000	(1,000)
RET-OTHER LONG TERM DEBT	1,323,604.38	1,326,000	1,258,000	1,258,000	1,258,000	0
SUPPORT & CARE OF PERSONS	38,490,885.46	42,265,000	47,966,000	48,934,000	48,934,000	968,000
TAXES & ASSESSMENTS	1,019.75	1,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	40,469,115.96	45,747,000	50,907,000	51,874,000	51,874,000	967,000

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	84,307.76	750,000	950,000	5,053,000	1,090,000	140,000
DATA HANDLING EQUIPMENT	0.00	0	15,000	15,000	15,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	16,000	21,000	16,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	50,000	618,000	1,792,000	618,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	84,307.76	800,000	1,599,000	6,881,000	1,739,000	140,000
TOTAL CAPITAL ASSETS	84,307.76	800,000	1,599,000	6,881,000	1,739,000	140,000
GROSS TOTAL	$1,416,325,397.70	$ 1,597,795,000	$ 1,760,393,000	$ 1,829,443,000	$ 1,798,228,000	$ 37,835,000
INTRAFUND TRANSFERS	(61,010,727.57)	(72,421,000)	(76,562,000)	(84,370,000)	(84,370,000)	(7,808,000)
NET TOTAL	$1,355,314,670.13	$ 1,525,374,000	$ 1,683,831,000	$ 1,745,073,000	$ 1,713,858,000	$ 30,027,000
REVENUE	1,171,023,182.14	1,387,270,000	1,551,154,000	1,576,895,000	1,581,973,000	30,819,000
NET COUNTY COST	$ 184,291,487.99	$ 138,104,000	$ 132,677,000	$ 168,178,000	$ 131,885,000	$ (792,000)
BUDGETED POSITIONS	4,011.0	4,185.0	4,185.0	4,484.0	4,238.0	53.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 1,452,465.76	$ 2,126,000	$ 4,644,000	$ 4,623,000	$ 4,623,000	$ (21,000)
ESTATE FEES	1,279,947.13	1,013,000	995,000	1,281,000	1,281,000	286,000
MENTAL HEALTH SERVICES	70,472.95	70,000	102,000	102,000	102,000	0
PERSONNEL SERVICES	1,670.38	2,000	0	0	0	0
TOTAL CHARGES-SVS	2,804,556.22	3,211,000	5,741,000	6,006,000	6,006,000	265,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	50,477,343.21	46,891,000	130,615,000	47,965,000	47,965,000	(82,650,000)
FEDERAL AID-MENTAL HEALTH	460,096,423.94	517,213,000	497,926,000	518,993,000	518,993,000	21,067,000
TOTAL I R - FEDERA	510,573,767.15	564,104,000	628,541,000	566,958,000	566,958,000	(61,583,000)
INTERGVMTL REVENUE - STATE						
OTHER STATE AID - HEALTH	147,789,421.59	214,572,000	228,622,000	288,467,000	288,467,000	59,845,000
STATE - OTHER	1,555,846.00	28,467,000	30,509,000	30,509,000	30,509,000	0
STATE AID - MENTAL HEALTH	35,005,579.00	35,006,000	35,005,000	35,005,000	35,005,000	0
STATE-REALIGNMENT REVENUE	224,454,728.38	220,468,000	220,468,000	220,468,000	225,546,000	5,078,000
TOTAL I R - STATE	408,805,574.97	498,513,000	514,604,000	574,449,000	579,527,000	64,923,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	14,224,155.64	2,092,000	2,469,000	2,249,000	2,249,000	(220,000)
TOTAL MISC REV	14,224,155.64	2,092,000	2,469,000	2,249,000	2,249,000	(220,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	8,802.85	9,000	10,000	10,000	10,000	0
TRANSFERS IN	234,606,325.31	319,341,000	399,789,000	427,223,000	427,223,000	27,434,000
TOTAL OTH FIN SRCS	234,615,128.16	319,350,000	399,799,000	427,233,000	427,233,000	27,434,000
TOTAL REVENUE	$1,171,023,182.14	$ 1,387,270,000	$ 1,551,154,000	$ 1,576,895,000	$ 1,581,973,000	$ 30,819,000

DEPARTMENT OF MENTAL HEALTH
Marvin J. Southard, D.S.W., Director
Fiscal Year 2011-12 Recommended Budget Total Positions: 4,238.0



Military and Veterans Affairs

Joseph N. Smith, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 1,996,068.05	$ 2,190,000	$ 2,190,000	$ 2,254,000	$ 2,234,000	$ 44,000
SERVICES & SUPPLIES	261,263.59	300,000	309,000	309,000	309,000	0
OTHER CHARGES	50,981.53	60,000	51,000	51,000	50,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	37,194.28	0	0	0	0	0
GROSS TOTAL	$ 2,345,507.45	$ 2,550,000	$ 2,550,000	$ 2,614,000	$ 2,593,000	$ 43,000
INTRAFUND TRANSFERS	(90,000.00)	(375,000)	(375,000)	(375,000)	(375,000)	0
NET TOTAL	$ 2,255,507.45	$ 2,175,000	$ 2,175,000	$ 2,239,000	$ 2,218,000	$ 43,000
REVENUE	405,484.20	370,000	370,000	370,000	442,000	72,000
NET COUNTY COST	$ 1,850,023.25	$ 1,805,000	$ 1,805,000	$ 1,869,000	$ 1,776,000	$ (29,000)
BUDGETED POSITIONS	24.0	25.0	25.0	25.0	25.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

To assist veterans, their dependents, and survivors in pursuing legal claims for federal, State and County benefits earned by virtue of military service, liaison with the Armed Services active and reserve components and the National Guard, and operate and maintain Bob Hope Patriotic Hall (scheduled to reopen in 2012) for use by veterans organizations and the public.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $29,000 primarily attributable to an increase in revenue for work related to the Bob Hope Patriotic Hall renovation project partially offset by Board-approved increases in employee benefits.

Critical/Strategic Planning Initiatives

As part of the County's Strategic Plan, the Department continues to focus on maintaining adequate service levels emphasizing quality and efficiency, and will continue to explore and utilize technology, improve performance, increase productivity, and engage in interdepartmental initiatives. Specific areas of focus are:

- Expand web page data to promote public information and departmental services;
- Expand outreach services to elderly veterans and widows confined to nursing homes and convalescent hospitals, and to senior homeless veterans;
- Collaborate with Southern California County Veterans Service Offices to conduct quarterly regional training sessions pertaining to legal decisions, new veterans' benefits, and changes in the United States Department of Veterans Affairs (DVA) policies and procedures;
- Streamline intra-department process with the Department of Public Social Services to identify unemployable General Relief veterans to pursue compensation claims with the United States DVA;
- Partner with the Department of Community and Senior Services to assist homeless senior citizens;
- Work with the County of Los Angeles Housing Authority on a homeless veterans voucher system to expand the number of homeless veterans obtaining low-income housing;
- Work with the Department of Mental Health to provide claims assistance to veterans to determine the veteran's eligibility for federal services, and also, the availability of mental health services provided by the United States DVA or other federal health care providers;

- Work with the California Department of Veterans Affairs (CDVA), Veterans Home of California, Lancaster to provide claims assistance to veterans in accessing federal services;
- Integrate the in-house Veterans Program computer system with the United States Veterans Administration's Benefits Delivery Network (BDN) system to improve staff access to information; and
- Increase revenue from veterans' license plate sales through targeted advertising.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**2,550,000**	**375,000**	**370,000**	**1,805,000**	**25.0**
New/Expanded Programs					
Curtailments					
1. Bob Hope Patriotic Hall: Reflects an increase in revenue for expenditures related to the Bob Hope Patriotic Hall renovation project needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	--	--	72,000	(72,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	31,000	--	--	31,000	--
2. Retiree Health Insurance: Reflects the fourth year of a four-year plan to recover the one-time augmentation provided to Department in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	15,000	--	--	15,000	--
3. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in recently passed workers' compensation law.	(20,000)	--	--	(20,000)	--
4. Long-Term Disability (LTD): Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	2,000	--	--	2,000	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(8,000)	--	--	(8,000)	--
6. Labor Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	24,000	--	--	24,000	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(1,000)	--	--	(1,000)	--
Total Changes	**43,000**	**0**	**72,000**	**(29,000)**	**0.0**
2011-12 Recommended Budget	**2,593,000**	**375,000**	**442,000**	**1,776,000**	**25.0**

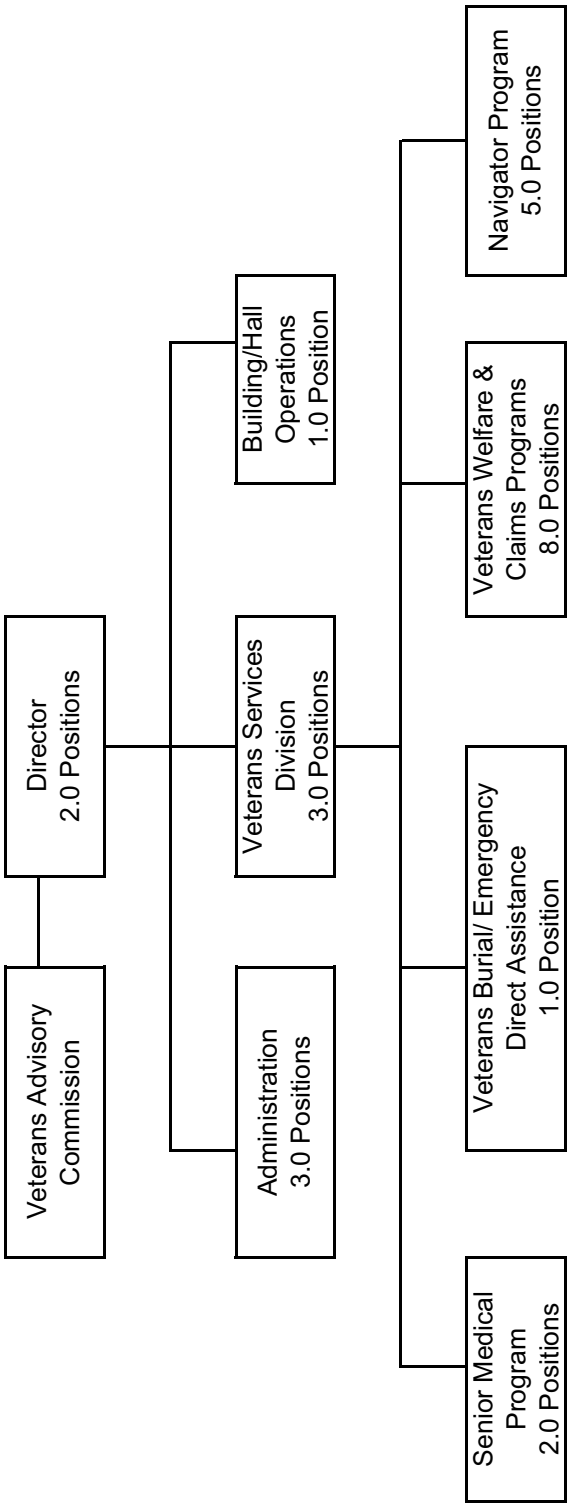
MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,195,357.04	$ 1,287,000	$ 1,287,000	$ 1,311,000	$ 1,311,000	$ 24,000
CAFETERIA PLAN BENEFITS	269,581.84	308,000	308,000	338,000	338,000	30,000
DEFERRED COMPENSATION BENEFITS	20,938.66	24,000	24,000	16,000	16,000	(8,000)
EMPLOYEE GROUP INS - E/B	103,230.63	97,000	97,000	100,000	100,000	3,000
OTHER EMPLOYEE BENEFITS	8,490.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	337,139.14	406,000	406,000	421,000	421,000	15,000
WORKERS' COMPENSATION	61,330.74	60,000	60,000	60,000	40,000	(20,000)
TOTAL S & E B	1,996,068.05	2,190,000	2,190,000	2,254,000	2,234,000	44,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	59,526.39	44,000	53,000	53,000	53,000	0
CLOTHING & PERSONAL SUPPLIES	122.79	0	0	0	0	0
COMMUNICATIONS	2,988.82	56,000	56,000	56,000	56,000	0
COMPUTING-MAINFRAME	3,500.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	270.00	0	0	0	0	0
COMPUTING-PERSONAL	17,827.88	0	0	0	0	0
HOUSEHOLD EXPENSE	565.48	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	23,805.00	25,000	25,000	25,000	25,000	0
INSURANCE	301.79	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	1,715.89	1,000	1,000	1,000	1,000	0
MAINTENANCE--BUILDINGS & IMPRV	20,020.00	0	0	0	0	0
MEMBERSHIPS	1,890.00	3,000	3,000	3,000	3,000	0
MISCELLANEOUS EXPENSE	11,188.50	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	10,973.39	33,000	33,000	33,000	33,000	0
PROFESSIONAL SERVICES	4,023.81	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	9,099.17	73,000	73,000	73,000	73,000	0
RENTS & LEASES - EQUIPMENT	12,691.44	13,000	13,000	13,000	13,000	0
SMALL TOOLS & MINOR EQUIPMENT	65.82	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	17.54	15,000	15,000	15,000	15,000	0
TECHNICAL SERVICES	2,871.55	13,000	13,000	13,000	13,000	0
TELECOMMUNICATIONS	33,062.30	0	0	0	0	0
TRANSPORTATION AND TRAVEL	21,271.82	18,000	18,000	18,000	18,000	0
UTILITIES	23,464.21	3,000	3,000	3,000	3,000	0
TOTAL S & S	261,263.59	300,000	309,000	309,000	309,000	0
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	31,981.53	34,000	31,000	31,000	31,000	0
SUPPORT & CARE OF PERSONS	19,000.00	15,000	12,000	12,000	12,000	0
TAXES & ASSESSMENTS	0.00	11,000	8,000	8,000	7,000	(1,000)
TOTAL OTH CHARGES	50,981.53	60,000	51,000	51,000	50,000	(1,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	37,194.28	0	0	0	0	0
TOTAL CAPITAL ASSETS	37,194.28	0	0	0	0	0
GROSS TOTAL	$ 2,345,507.45	$ 2,550,000	$ 2,550,000	$ 2,614,000	$ 2,593,000	$ 43,000

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(90,000.00)	(375,000)	(375,000)	(375,000)	(375,000)	0
NET TOTAL	$ 2,255,507.45	$ 2,175,000	$ 2,175,000	$ 2,239,000	$ 2,218,000	$ 43,000
REVENUE	405,484.20	370,000	370,000	370,000	442,000	72,000
NET COUNTY COST	$ 1,850,023.25	$ 1,805,000	$ 1,805,000	$ 1,869,000	$ 1,776,000	$ (29,000)
BUDGETED POSITIONS	24.0	25.0	25.0	25.0	25.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 0	$ 0	$ 72,000	$ 72,000
TOTAL CHARGES-SVS	0.00	0	0	0	72,000	72,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	142,814.00	214,000	214,000	214,000	214,000	0
STATE AID - VETERAN AFFAIRS	227,379.00	155,000	155,000	155,000	155,000	0
TOTAL I R - STATE	370,193.00	369,000	369,000	369,000	369,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	291.20	1,000	1,000	1,000	1,000	0
TOTAL MISC REV	291.20	1,000	1,000	1,000	1,000	0
OTHER FINANCING SOURCES						
TRANSFERS IN	35,000.00	0	0	0	0	0
TOTAL OTH FIN SRCS	35,000.00	0	0	0	0	0
TOTAL REVENUE	$ 405,484.20	$ 370,000	$ 370,000	$ 370,000	$ 442,000	$ 72,000

MILITARY AND VETERANS AFFAIRS
Fiscal Year 2011-12 Recommended Budget Positions= 25.0
Joseph N. Smith, Director



Museum of Art

Michael Govan, President and Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 5,254,631.83	$ 5,416,000	$ 5,394,000	$ 5,148,000	$ 5,148,000	$ (246,000)
SERVICES & SUPPLIES	19,651,753.77	28,460,000	21,643,000	22,158,000	22,158,000	515,000
OTHER CHARGES	915,632.71	925,000	922,000	922,000	922,000	0
OTHER FINANCING USES	0.00	10,000	10,000	0	0	(10,000)
GROSS TOTAL	$ 25,822,018.31	$ 34,811,000	$ 27,969,000	$ 28,228,000	$ 28,228,000	$ 259,000
NET TOTAL	$ 25,822,018.31	$ 34,811,000	$ 27,969,000	$ 28,228,000	$ 28,228,000	$ 259,000
REVENUE	272,170.00	133,000	10,000	0	0	(10,000)
NET COUNTY COST	$ 25,549,848.31	$ 34,678,000	$ 27,959,000	$ 28,228,000	$ 28,228,000	$ 269,000
BUDGETED POSITIONS	42.0	42.0	42.0	42.0	42.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net increase of $269,000 due to an increase in the Consumer Price Index based cost-of-living adjustment pursuant to the 1994 operating agreement amended on May 20, 2008, partially offset by the deletion of one-time carryover funding.

The Recommended Budget continues support for a full exhibition schedule planned for 2011-12, including *Tim Burton; Gifts of the Sultan: The Arts of Giving at the Islamic Courts; California Design, 1930 – 1965: Living in a Modern Way; Contested Visions in the Spanish Colonial World; Children of the Plumed Serpent: The Legacy of Quetzalcoatl in Ancient Mexico; In Wonderland: The Surrealist Adventures of Women Artists in Mexico and the United States;* and *Kienholz: Five Card Stud*. Permanent Collection installations will include *Natural Wonder: European Embroidery in the Age of Discovery; the Vernon Collection;* and *Reigning Men: From Macaroni to Metrosexual*. LACMA will continue a cooperative venture with the City of Los Angeles and private donors in preservation of the historic Watts Towers.

In its fifth year, Art Programs with the Community will continue to focus educational outreach to selected Los Angeles Unified School Districts 4 and 7 schools. The program includes LACMA On-Site in 2006 as a multi-year partnership providing art programs and materials to schools, libraries, and community organizations. The program also includes artist-led workshops in classrooms, local libraries, and community centers; curriculum materials; professional development for teachers; and free youth memberships to LACMA.

Critical/Strategic Planning Initiatives

The Museum of Art will continue implementation of its long-range strategic objectives:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Enlarge and improve the museum campus; and
- Develop a stable and sustainable financial and organizational plan.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**27,969,000**	**0**	**10,000**	**27,959,000**	**42.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and an anticipated increase in overtime, partially offset by a projected decrease in various employee benefits.	54,000	--	--	54,000	--
2. One-time Carryover: Reflects the deletion of one-time carryover funding consistent with the 1994 operating agreement amended on September 26, 2006.	(82,000)	--	--	(82,000)	--
3. Cost-of-Living Adjustment: Reflects a cost-of-living increase based on the Board-approved operating agreements.	351,000	--	--	351,000	--
4. Retirement Debt Services: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in fiscal year (FY) 2010-11.	(400,000)	--	--	(400,000)	--
5. Unavoidable Costs: Reflects a net increase in projected retirement, unemployment, and workers' compensation costs based on historical experience and claim trends.	100,000	--	--	100,000	--
6. Productivity Investment Fund (PIF) Grant: Reflects the elimination of one-time funding for the evaluation of the Improving Audience Access project funded in FY 2009-10 by a PIF grant.	(10,000)	--	(10,000)	--	--
7. Services and Supplies: Reflects a net increase in contracted program services fully offset by cost decreases in salaries and employee benefits.	246,000	--	--	246,000	--
Total Changes	**259,000**	**0**	**(10,000)**	**269,000**	**0.0**
2011-12 Recommended Budget	**28,228,000**	**0**	**0**	**28,228,000**	**42.0**

Unmet Needs

The Department continues to face unfunded deferred maintenance needs.

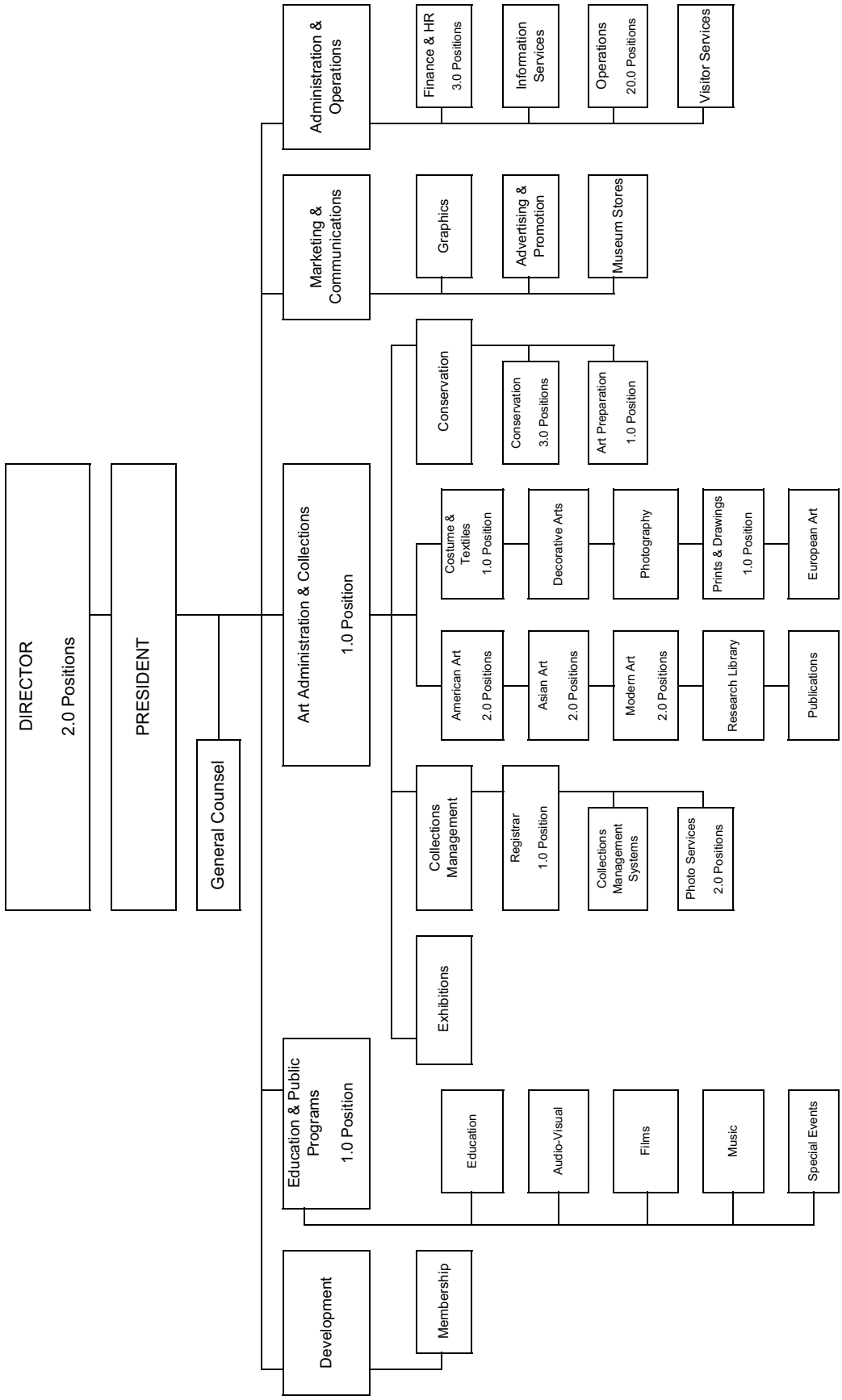
MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,390,031.86	$ 3,497,000	$ 3,367,000	$ 3,423,000	$ 3,423,000	$ 56,000
CAFETERIA PLAN BENEFITS	460,397.80	485,000	531,000	547,000	547,000	16,000
DEFERRED COMPENSATION BENEFITS	103,510.89	55,000	120,000	80,000	80,000	(40,000)
EMPLOYEE GROUP INS - E/B	221,503.18	266,000	213,000	271,000	271,000	58,000
OTHER EMPLOYEE BENEFITS	7,950.00	7,000	10,000	8,000	8,000	(2,000)
RETIREMENT - EMP BENEFITS	889,003.80	968,000	994,000	675,000	675,000	(319,000)
WORKERS' COMPENSATION	182,234.30	138,000	159,000	144,000	144,000	(15,000)
TOTAL S & E B	5,254,631.83	5,416,000	5,394,000	5,148,000	5,148,000	(246,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	34,747.77	40,000	45,000	55,000	55,000	10,000
COMMUNICATIONS	9,264.00	13,000	14,000	14,000	14,000	0
CONTRACTED PROGRAM SERVICES	19,159,000.00	27,765,000	21,029,000	21,584,000	21,584,000	555,000
INSURANCE	(5,601.18)	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	56,720.00	71,000	99,000	99,000	99,000	0
PROFESSIONAL SERVICES	2,714.87	4,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	49,593.73	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	104,824.08	280,000	100,000	100,000	100,000	0
TELECOMMUNICATIONS	3,636.00	0	0	0	0	0
UTILITIES	236,854.50	237,000	300,000	250,000	250,000	(50,000)
TOTAL S & S	19,651,753.77	28,460,000	21,643,000	22,158,000	22,158,000	515,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	403.24	7,000	5,000	5,000	5,000	0
RET-OTHER LONG TERM DEBT	893,708.84	895,000	894,000	894,000	894,000	0
TAXES & ASSESSMENTS	21,520.63	23,000	23,000	23,000	23,000	0
TOTAL OTH CHARGES	915,632.71	925,000	922,000	922,000	922,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	10,000	10,000	0	0	(10,000)
TOTAL OTH FIN USES	0.00	10,000	10,000	0	0	(10,000)
GROSS TOTAL	$ 25,822,018.31	$ 34,811,000	$ 27,969,000	$ 28,228,000	$ 28,228,000	$ 259,000
NET TOTAL	$ 25,822,018.31	$ 34,811,000	$ 27,969,000	$ 28,228,000	$ 28,228,000	$ 259,000
REVENUE	272,170.00	133,000	10,000	0	0	(10,000)
NET COUNTY COST	$ 25,549,848.31	$ 34,678,000	$ 27,959,000	$ 28,228,000	$ 28,228,000	$ 269,000
BUDGETED POSITIONS	42.0	42.0	42.0	42.0	42.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 123,000	$ 0	$ 0	$ 0	$ 0
TOTAL CHARGES-SVS	0.00	123,000	0	0	0	0

MUSEUM OF ART BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
TRANSFERS IN	272,170.00	10,000	10,000	0	0	(10,000)
TOTAL OTH FIN SRCS	272,170.00	10,000	10,000	0	0	(10,000)
TOTAL REVENUE	$ 272,170.00	$ 133,000	$ 10,000	$ 0	$ 0	$ (10,000)

Museum of Art
Michael Govan, President and Director
FY 2011-12 Recommended Budget Positions = 42.0



Museum of Natural History

Dr. Jane G. Pisano, President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 3,288,646.61	$ 3,316,000	$ 3,482,000	$ 2,961,000	$ 2,961,000	$ (521,000)
SERVICES & SUPPLIES	11,233,730.68	20,014,000	10,955,000	11,163,000	11,163,000	208,000
OTHER CHARGES	317,372.28	395,000	338,000	411,000	411,000	73,000
GROSS TOTAL	$ 14,839,749.57	$ 23,725,000	$ 14,775,000	$ 14,535,000	$ 14,535,000	$ (240,000)
NET TOTAL	$ 14,839,749.57	$ 23,725,000	$ 14,775,000	$ 14,535,000	$ 14,535,000	$ (240,000)
REVENUE	218,966.86	200,000	150,000	150,000	150,000	0
NET COUNTY COST	$ 14,620,782.71	$ 23,525,000	$ 14,625,000	$ 14,385,000	$ 14,385,000	$ (240,000)
BUDGETED POSITIONS	26.0	26.0	26.0	22.0	22.0	(4.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) of Los Angeles County is to inspire wonder, discovery, and responsibility for our natural and cultural worlds.

2011-12 Budget Message

The 2011-12 Recommended Budget is based on the 1994 operating agreement amended on September 26, 2006, between the County and the Museum of Natural History Foundation, which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the Museum of Natural History located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits and the William S. Hart Museum in Newhall. The Recommended Budget reflects a net County cost decrease of $240,000 primarily attributed to the deletion of one-time carryover funding, partially offset by an increase in the Consumer Price Index based cost-of-living adjustment.

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in fiscal year (FY) 2011-12 that furthers its mission.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**14,775,000**	**0**	**150,000**	**14,625,000**	**26.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 4.0 budgeted positions due to retirement.	(199,000)	--	--	(199,000)	(4.0)
2. Cost-of-Living Adjustment: Reflects an estimated cost-of-living increase based on the Board-approved operating agreements.	180,000	--	--	180,000	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(331,000)	--	--	(331,000)	--
4. One-Time Carryover: Reflects the deletion of one-time carryover funding consistent with the 1994 operating agreement amended on September 26, 2006.	(420,000)	--	--	(420,000)	--
5. Unavoidable Costs: Reflects a projected increase in long-term disability and workers' compensation costs.	9,000	--	--	9,000	--
6. Other Charges: Reflects estimated increases in rent charges, assessments, and judgments and damages.	73,000	--	--	73,000	--
7. Services and Supplies: Reflects a net increase in contracted program services due to various decreases in salaries and employee benefits.	448,000	--	--	448,000	--
Total Changes	**(240,000)**	**0**	**0**	**(240,000)**	**(4.0)**
2011-12 Recommended Budget	**14,535,000**	**0**	**150,000**	**14,385,000**	**22.0**

Unmet Needs

In recognition of the economic crisis that is impacting the County, the Museum is not requesting any additional items for the Capital Budget for FY 2011-12.

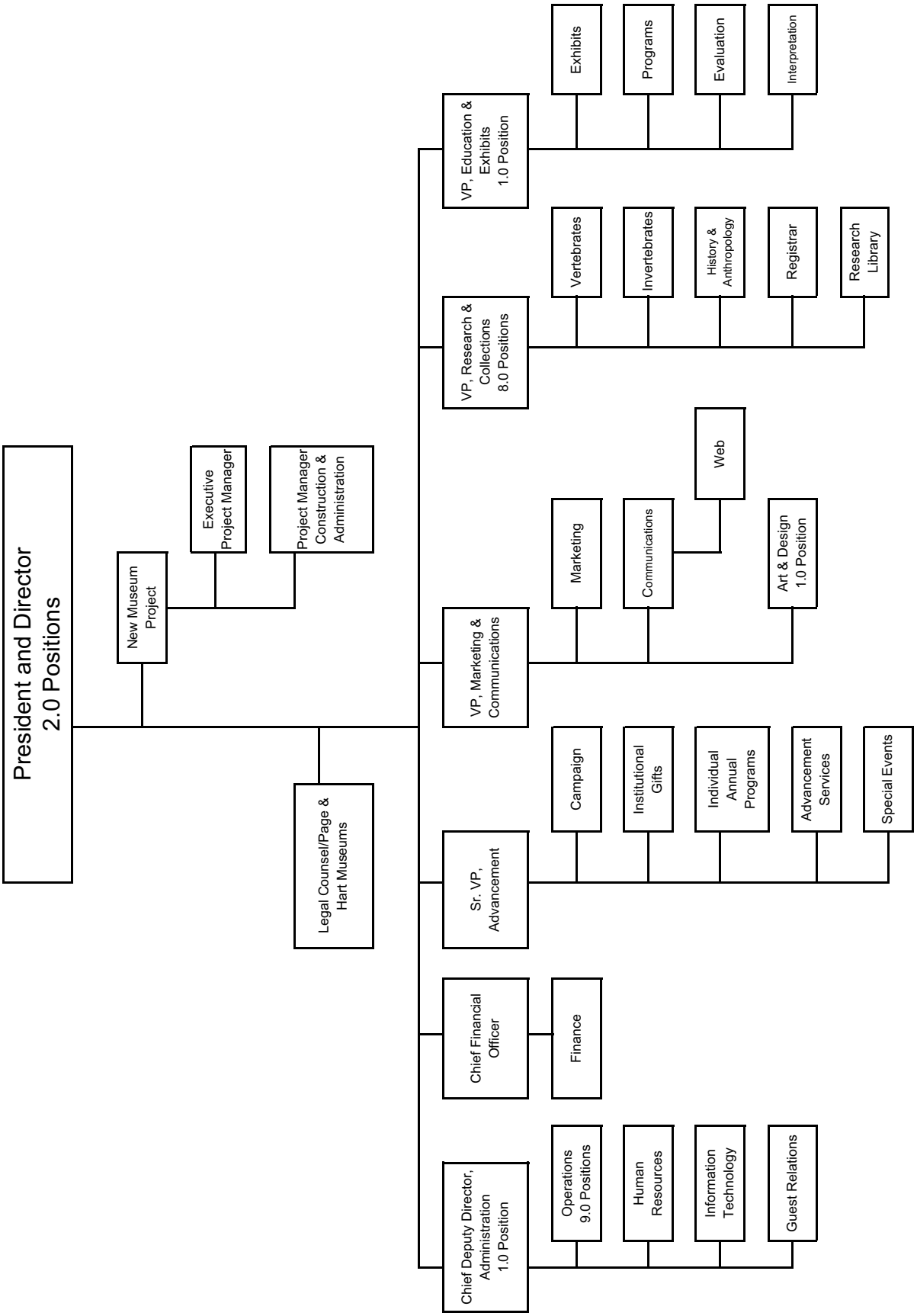
MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,905,219.74	$ 1,835,000	$ 1,925,000	$ 1,725,000	$ 1,725,000	$ (200,000)
CAFETERIA PLAN BENEFITS	313,546.78	302,000	329,000	329,000	329,000	0
DEFERRED COMPENSATION BENEFITS	78,926.90	78,000	76,000	77,000	77,000	1,000
EMPLOYEE GROUP INS - E/B	157,030.60	154,000	171,000	174,000	174,000	3,000
OTHER EMPLOYEE BENEFITS	6,300.00	8,000	8,000	8,000	8,000	0
RETIREMENT - EMP BENEFITS	689,970.18	764,000	777,000	446,000	446,000	(331,000)
WORKERS' COMPENSATION	137,652.41	175,000	196,000	202,000	202,000	6,000
TOTAL S & E B	3,288,646.61	3,316,000	3,482,000	2,961,000	2,961,000	(521,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	36,885.25	71,000	71,000	60,000	60,000	(11,000)
COMMUNICATIONS	24,380.00	28,000	159,000	26,000	26,000	(133,000)
CONTRACTED PROGRAM SERVICES	9,179,723.00	17,725,000	8,755,000	8,564,000	8,564,000	(191,000)
INFORMATION TECHNOLOGY SERVICES	5,006.00	0	0	0	0	0
INSURANCE	(12,311.05)	254,000	254,000	254,000	254,000	0
MAINTENANCE--BUILDINGS & IMPRV	322,003.00	193,000	193,000	237,000	237,000	44,000
PROFESSIONAL SERVICES	283,997.03	16,000	16,000	81,000	81,000	65,000
RENTS & LEASES - BLDG & IMPRV	398,913.70	400,000	544,000	548,000	548,000	4,000
TELECOMMUNICATIONS	121,641.80	135,000	4,000	167,000	167,000	163,000
TRANSPORTATION AND TRAVEL	25,701.61	26,000	26,000	26,000	26,000	0
UTILITIES	847,790.34	1,166,000	933,000	1,200,000	1,200,000	267,000
TOTAL S & S	11,233,730.68	20,014,000	10,955,000	11,163,000	11,163,000	208,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	20,790.00	100,000	43,000	110,000	110,000	67,000
RET-OTHER LONG TERM DEBT	283,155.28	282,000	282,000	286,000	286,000	4,000
TAXES & ASSESSMENTS	13,427.00	13,000	13,000	15,000	15,000	2,000
TOTAL OTH CHARGES	317,372.28	395,000	338,000	411,000	411,000	73,000
GROSS TOTAL	$ 14,839,749.57	$ 23,725,000	$ 14,775,000	$ 14,535,000	$ 14,535,000	$ (240,000)
NET TOTAL	$ 14,839,749.57	$ 23,725,000	$ 14,775,000	$ 14,535,000	$ 14,535,000	$ (240,000)
REVENUE	218,966.86	200,000	150,000	150,000	150,000	0
NET COUNTY COST	$ 14,620,782.71	$ 23,525,000	$ 14,625,000	$ 14,385,000	$ 14,385,000	$ (240,000)
BUDGETED POSITIONS	26.0	26.0	26.0	22.0	22.0	(4.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 215,881.74	$ 200,000	$ 150,000	$ 150,000	$ 150,000	$ 0
TOTAL CHARGES-SVS	215,881.74	200,000	150,000	150,000	150,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	2,828.85	0	0	0	0	0
TOTAL MISC REV	2,828.85	0	0	0	0	0

MUSEUM OF NATURAL HISTORY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	256.27	0	0	0	0	0
TOTAL OTH FIN SRCS	256.27	0	0	0	0	0
TOTAL REVENUE	$ 218,966.86	$ 200,000	$ 150,000	$ 150,000	$ 150,000	$ 0

Museum of Natural History
Dr. Jane G. Pisano, President and Director
FY 2011-12 Recommended Budget Positions = 22.0



The Music Center

Stephen D. Rountree, President

The Music Center Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 19,921,339.32	$ 20,491,000	$ 21,187,000	$ 22,938,000	$ 21,278,000	$ 91,000
OTHER CHARGES	815,281.55	822,000	822,000	822,000	791,000	(31,000)
GROSS TOTAL	$ 20,736,620.87	$ 21,313,000	$ 22,009,000	$ 23,760,000	$ 22,069,000	$ 60,000
NET TOTAL	$ 20,736,620.87	$ 21,313,000	$ 22,009,000	$ 23,760,000	$ 22,069,000	$ 60,000
REVENUE	806,437.66	824,000	824,000	915,000	915,000	91,000
NET COUNTY COST	$ 19,930,183.21	$ 20,489,000	$ 21,185,000	$ 22,845,000	$ 21,154,000	$ (31,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Music Center (Center), a private non-profit corporation, in partnership with the County of Los Angeles, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for the building and grounds maintenance; custodial, security, and usher services; utilities; insurance; long-term lease; and miscellaneous administrative support services at the Center.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $31,000 due to an adjustment in capital lease costs. The Recommended Budget also reflects a cost-of-living adjustment and partial funding associated with the management of the Center's building and grounds maintenance, custodial, security, and usher services, fully offset by an anticipated decrease in utilities costs. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus by providing educational services in the region's schools.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**22,009,000**	**0**	**824,000**	**21,185,000**	**0.0**
New/Expanded Programs					
1. Cost-of-Living Adjustment: Reflects a cost-of-living adjustment which offsets funding increases for building and grounds maintenance, custodial, security, and usher services.	195,000	--	--	195,000	--
Other Changes					
1. Administration: Reflects funding associated with the management of building and grounds maintenance, custodial, security, and usher services.	592,000	--	--	592,000	--
2. Utilities: Reflects a net decrease in utilities costs, primarily due to current expenditure and usage trends.	(696,000)	--	--	(696,000)	--
3. Revenue Adjustment: Reflects an increase in anticipated cogeneration revenue.	--	--	91,000	(91,000)	--
4. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(31,000)	--	--	(31,000)	--
Total Changes	**60,000**	**0**	**91,000**	**(31,000)**	**0.0**
2011-12 Recommended Budget	**22,069,000**	**0**	**915,000**	**21,154,000**	**0.0**

Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,200.00	$ 9,000	$ 9,000	$ 9,000	$ 9,000	$ 0
COMMUNICATIONS	820.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	0	2,252,000	592,000	592,000
INSURANCE	992,000.00	1,010,000	1,010,000	1,023,000	1,023,000	13,000
MAINTENANCE--BUILDINGS & IMPRV	6,490,000.00	6,606,000	6,606,000	6,692,000	6,692,000	86,000
MISCELLANEOUS EXPENSE	2,498,000.00	2,543,000	2,543,000	2,576,000	2,576,000	33,000
RENTS & LEASES - BLDG & IMPRV	96,641.56	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	4,768,000.00	4,854,000	4,854,000	4,917,000	4,917,000	63,000
TELECOMMUNICATIONS	306.41	1,000	1,000	1,000	1,000	0
UTILITIES	5,070,371.35	5,404,000	6,100,000	5,404,000	5,404,000	(696,000)
TOTAL S & S	19,921,339.32	20,491,000	21,187,000	22,938,000	21,278,000	91,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	788,230.02	785,000	785,000	785,000	754,000	(31,000)
TAXES & ASSESSMENTS	27,051.53	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	815,281.55	822,000	822,000	822,000	791,000	(31,000)
GROSS TOTAL	$ 20,736,620.87	$ 21,313,000	$ 22,009,000	$ 23,760,000	$ 22,069,000	$ 60,000
NET TOTAL	$ 20,736,620.87	$ 21,313,000	$ 22,009,000	$ 23,760,000	$ 22,069,000	$ 60,000
REVENUE	806,437.66	824,000	824,000	915,000	915,000	91,000
NET COUNTY COST	$ 19,930,183.21	$ 20,489,000	$ 21,185,000	$ 22,845,000	$ 21,154,000	$ (31,000)

REVENUE DETAIL						
MISCELLANEOUS REVENUE						
MISCELLANEOUS	$ 806,437.66	$ 824,000	$ 824,000	$ 915,000	$ 915,000	$ 91,000
TOTAL MISC REV	806,437.66	824,000	824,000	915,000	915,000	91,000
TOTAL REVENUE	$ 806,437.66	$ 824,000	$ 824,000	$ 915,000	$ 915,000	$ 91,000

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESS & TAX COLLECT FEES	$ 6,614,822.72	$ 4,800,000	$ 4,300,000	$ 4,300,000	$ 4,300,000	$ 0
BUSINESS LICENSE TAXES	12,159,064.24	12,000,000	12,000,000	12,000,000	12,000,000	0
BUSINESS LICENSES	(892,633.60)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	34,461,183.00	41,400,000	25,320,000	39,793,000	39,793,000	14,473,000
FRANCHISES	10,412,225.94	8,303,000	6,303,000	6,303,000	6,303,000	0
HOMEOWNER PROP TAX RELIEF	21,965,643.33	20,500,000	20,500,000	20,500,000	20,500,000	0
INTEREST	6,927,803.61	4,000,000	4,000,000	4,000,000	4,000,000	0
MISCELLANEOUS	10,786,897.05	4,720,000	4,590,000	12,590,000	12,590,000	8,000,000
OTHER GOVERNMENTAL AGENCIES	102,836,549.10	92,000,000	77,635,000	87,635,000	87,635,000	10,000,000
OTHER TAXES	55,375,524.00	53,644,000	52,593,000	56,940,000	56,940,000	4,347,000
PEN INT & COSTS-DEL TAXES	58,179,159.48	51,697,000	51,697,000	55,697,000	55,697,000	4,000,000
RENTS & CONCESSIONS	3,291,459.78	2,307,000	1,982,000	1,982,000	1,982,000	0
ROYALTIES	297,604.76	180,000	150,000	150,000	150,000	0
SALES & USE TAXES	33,331,711.91	34,000,000	37,474,000	35,700,000	35,700,000	(1,774,000)
STATE - OTHER	1.14	0	0	0	0	0
TOBACCO SETTLEMENT	96,417,857.68	75,000,000	0	0	0	0
TRANSFERS IN	38,600,000.00	0	0	0	0	0
TOTAL REVENUE	$490,764,874.14	$ 404,551,000	$ 298,544,000	$ 337,590,000	$ 337,590,000	$ 39,046,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2011-12 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2011-12 Recommended Budget primarily reflects:

- An increase of $14.5 million in Charges for Services revenue associated with the recovery of costs for services provided by General Fund central service departments to the Public Library, Fire Protection District, the Department of Public Works and the Hospital Enterprise Funds;
- An increase of $4.3 million in Deed Transfer Tax revenue based on actual trend and an anticipated growth in the County's housing market;
- An increase of $4.0 million in Penalties, Interest and Costs revenue based on current year estimates;
- A decrease of $1.8 million in Sales and Use Tax revenue primarily due to lower than anticipated collections in the current year;
- An increase of $10.0 million in Community Redevelopment Agencies revenue based on historical collection activity; and
- An increase of $8.0 million in Nonrecurring Miscellaneous revenue from forfeited employee healthcare spending accounts.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 14,178,515.95	$ 24,600,000	$ 66,054,000	$ 66,054,000	$ 62,253,000	$ (3,801,000)
OTHER CHARGES	12,005,287.79	14,602,000	14,685,000	14,685,000	13,904,000	(781,000)
OTHER FINANCING USES	36,756,722.53	47,009,000	48,605,000	48,605,000	38,616,000	(9,989,000)
GROSS TOTAL	$ 62,940,526.27	$ 86,211,000	$ 129,344,000	$ 129,344,000	$ 114,773,000	$ (14,571,000)
INTRAFUND TRANSFERS	(1,287,251.31)	(1,546,000)	(1,546,000)	(1,546,000)	(1,719,000)	(173,000)
NET TOTAL	$ 61,653,274.96	$ 84,665,000	$ 127,798,000	$ 127,798,000	$ 113,054,000	$ (14,744,000)
REVENUE	55,998,787.14	51,891,000	53,491,000	53,491,000	52,600,000	(891,000)
NET COUNTY COST	$ 5,654,487.82	$ 32,774,000	$ 74,307,000	$ 74,307,000	$ 60,454,000	$ (13,853,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects:

- A decrease in services and supplies to offset salaries and employee benefits increases for various departments, and the deletion of one-time funding for various programs.
- A decrease in other charges due to a reduction in debt service payment for the La Alameda Project, and the elimination of one-time interest expense.
- A decrease in other financing uses due to the deletion of one-time carryovers for various Public Library projects and Public Library Utility User Tax funds, partially offset by an increase in the General County overhead costs for Public Library.
- A decrease in revenue due to the deletion of a one-time operating transfer from Public Library, partially offset by a one-time transfer of funds from the Motor Vehicle ACO fund into the General Fund.

Office of Public Safety

Office of Public Safety Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 49,900,741.49	$ 6,801,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
SERVICES & SUPPLIES	50,263,772.03	1,819,000	0	0	0	0
OTHER CHARGES	709,721.58	847,000	0	0	0	0
GROSS TOTAL	$ 100,874,235.10	$ 9,467,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
INTRAFUND TRANSFERS	(42,812,932.67)	0	0	0	0	0
NET TOTAL	$ 58,061,302.43	$ 9,467,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
REVENUE	44,752,130.84	17,000	0	0	0	0
NET COUNTY COST	$ 13,309,171.59	$ 9,450,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
BUDGETED POSITIONS	666.0	0.0	0.0	0.0	0.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

See Sheriff's Department on page 56.1.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects the consolidation with the Sheriff's Department, as approved by the Board of Supervisors on December 15, 2009. The Sheriff's Department is now responsible for all budgetary and operating requirements in providing protection for patrons, employees, and properties of Los Angeles County departments which contract for such services, and in providing a safe environment for those who use County parks and recreation areas.

Critical/Strategic Planning Initiatives

See Sheriff's Department on page 56.1.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**2,438,000**	**0**	**0**	**2,438,000**	**0.0**
Efficiencies					
1. Transfer of Services to the Sheriff's Department: Reflects the consolidation with the Sheriff's Department.	(2,438,000)	--	--	(2,438,000)	--
Total Changes	**(2,438,000)**	**0**	**0**	**(2,438,000)**	**0.0**
2011-12 Recommended Budget	**0**	**0**	**0**	**0**	**0.0**

OFFICE OF PUBLIC SAFETY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 33,288,927.44	$ 6,801,000	$ 1,613,000	$ 0	$ 0	$ (1,613,000)
CAFETERIA PLAN BENEFITS	5,027,206.28	0	214,000	0	0	(214,000)
DEFERRED COMPENSATION BENEFITS	584,061.66	0	31,000	0	0	(31,000)
EMPLOYEE GROUP INS - E/B	548,050.24	0	17,000	0	0	(17,000)
OTHER EMPLOYEE BENEFITS	26,647.30	0	1,000	0	0	(1,000)
RETIREMENT - EMP BENEFITS	7,190,174.87	0	495,000	0	0	(495,000)
WORKERS' COMPENSATION	3,235,673.70	0	67,000	0	0	(67,000)
TOTAL S & E B	49,900,741.49	6,801,000	2,438,000	0	0	(2,438,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,149,305.00	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	10,275.23	0	0	0	0	0
COMMUNICATIONS	496,218.75	0	0	0	0	0
COMPUTING-MAINFRAME	58,570.52	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	39,573.63	0	0	0	0	0
COMPUTING-PERSONAL	146,917.02	0	0	0	0	0
FOOD	1,258.97	0	0	0	0	0
HOUSEHOLD EXPENSE	849.93	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	302.00	0	0	0	0	0
MAINTENANCE - EQUIPMENT	13,518.63	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	399,391.02	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	482.85	0	0	0	0	0
MEMBERSHIPS	2,110.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	52,213.94	0	0	0	0	0
OFFICE EXPENSE	122,966.98	0	0	0	0	0
PROFESSIONAL SERVICES	1,188,699.92	1,819,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	36,948.71	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	120,531.96	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	12,915.60	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	207,128.34	0	0	0	0	0
TECHNICAL SERVICES	40,953,356.85	0	0	0	0	0
TELECOMMUNICATIONS	4,195,410.98	0	0	0	0	0
TRAINING	15,769.30	0	0	0	0	0
TRANSPORTATION AND TRAVEL	827,913.81	0	0	0	0	0
UTILITIES	211,142.09	0	0	0	0	0
TOTAL S & S	50,263,772.03	1,819,000	0	0	0	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	657,451.93	847,000	0	0	0	0
RET-OTHER LONG TERM DEBT	50,879.46	0	0	0	0	0
TAXES & ASSESSMENTS	1,390.19	0	0	0	0	0
TOTAL OTH CHARGES	709,721.58	847,000	0	0	0	0
GROSS TOTAL	$ 100,874,235.10	$ 9,467,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
INTRAFUND TRANSFERS	(42,812,932.67)	0	0	0	0	0
NET TOTAL	$ 58,061,302.43	$ 9,467,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
REVENUE	44,752,130.84	17,000	0	0	0	0

OFFICE OF PUBLIC SAFETY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
NET COUNTY COST	$ 13,309,171.59	$ 9,450,000	$ 2,438,000	$ 0	$ 0	$ (2,438,000)
BUDGETED POSITIONS	666.0	0.0	0.0	0.0	0.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 200.00	$ 17,000	$ 0	$ 0	$ 0	$ 0
COURT FEES & COSTS	165.00	0	0	0	0	0
LAW ENFORCEMENT SERVICES	44,111,526.94	0	0	0	0	0
TOTAL CHARGES-SVS	44,111,891.94	17,000	0	0	0	0
FINES FORFEITURES & PENALTIES						
VEHICLE CODE FINES	437,560.78	0	0	0	0	0
TOTAL FINES FO/PEN	437,560.78	0	0	0	0	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	80,000.00	0	0	0	0	0
TOTAL I R - STATE	80,000.00	0	0	0	0	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	92,757.49	0	0	0	0	0
TOTAL MISC REV	92,757.49	0	0	0	0	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	15,175.86	0	0	0	0	0
TRANSFERS IN	14,744.77	0	0	0	0	0
TOTAL OTH FIN SRCS	29,920.63	0	0	0	0	0
TOTAL REVENUE	$ 44,752,130.84	$ 17,000	$ 0	$ 0	$ 0	$ 0

Organizational Chart

See Sheriff's Department Organizational Chart on page 56.13.

Parks and Recreation

Russ Guiney, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 102,217,808.93	$ 104,321,000	$ 107,051,000	$ 103,818,000	$ 102,035,000	$ (5,016,000)
SERVICES & SUPPLIES	33,649,406.75	39,110,000	39,110,000	39,536,000	36,176,000	(2,934,000)
OTHER CHARGES	7,730,365.07	8,895,000	7,645,000	8,212,000	8,212,000	567,000
CAPITAL ASSETS - EQUIPMENT	159,091.76	773,000	773,000	4,546,000	615,000	(158,000)
OTHER FINANCING USES	164,000.00	164,000	164,000	94,000	94,000	(70,000)
GROSS TOTAL	$ 143,920,672.51	$ 153,263,000	$ 154,743,000	$ 156,206,000	$ 147,132,000	$ (7,611,000)
INTRAFUND TRANSFERS	(942,979.30)	(914,000)	(659,000)	(599,000)	(599,000)	60,000
NET TOTAL	$ 142,977,693.21	$ 152,349,000	$ 154,084,000	$ 155,607,000	$ 146,533,000	$ (7,551,000)
REVENUE	39,172,378.52	42,787,000	43,387,000	41,927,000	41,827,000	(1,560,000)
NET COUNTY COST	$ 103,805,314.69	$ 109,562,000	$ 110,697,000	$ 113,680,000	$ 104,706,000	$ (5,991,000)
BUDGETED POSITIONS	1,477.0	1,461.0	1,461.0	1,451.0	1,421.0	(40.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Through "Creating Community through People, Parks and Programs" provides the residents of Los Angeles County with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational and cultural programs and to positively enhance their environment through the acquisition, development and maintenance of County parks, gardens, golf courses, trails and open space areas.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a $6.0 million decrease in net County cost primarily attributable to reductions needed to address the County's projected structural deficit for fiscal year (FY) 2011-12, deletion of one-time funding, and the elimination of costs associated with the Pension Obligation Bonds, partially offset by additional funding for the Trails Project within the Fifth Supervisorial District. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget. The Recommended Budget also reflects the Department's effort to realign the budget to actual service levels and to offset non-centrally funded employee benefits cost increases. The reductions taken to realign the Department's budget and to address the County's projected structural deficit will have minimal impact on the Department's operations.

Critical/Strategic Planning Initiatives

- The Department remains committed to maintaining the County's Strategic Plan Goals and Strategies and furthering them where possible. Continued and enhanced efforts found in efficiencies, exploring new possibilities to augment revenue, and discovering creative methods to sustain with minimum funding will all be necessary for the Department's operations and to support the five Strategic Planning Initiatives: Operational Effectiveness (Goal 1), Children, Family and Adult Well-Being (Goal 2), Community and Municipal Services (Goal 3), Health and Mental Health (Goal 4), and Public Safety (Goal 5).

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**154,743,000**	**659,000**	**43,387,000**	**110,697,000**	**1,461.0**
Critical Issues					
1. Structural Deficit: Reflects a reduction to services and supplies, and additions to revenue to address a structural deficit (unavoidable costs, golf play decline).	(83,000)	(8,000)	236,000	(311,000)	--
Curtailments					
1. Revenue Enhancements: Reflects an increase in revenue (lease of water rights) needed to address the County's projected structural deficit for FY 2011-12.	--	--	179,000	(179,000)	--
2. Vacant Positions: Reflects a reduction in salaries and employee benefits needed to address the County's projected structural deficit for FY 2011-12.	(2,146,000)	--	--	(2,146,000)	(34.0)
3. Transfer of Parks: Reflects a reduction in salaries and employee benefits, services and supplies and revenue due to returning Chesebrough, Northbridge and Summerhill Parks to the City of Santa Clarita needed to address the County's projected structural deficit for FY 2011-12.	(322,000)	--	(7,000)	(315,000)	(5.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	490,000	--	--	490,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,519,000)	--	--	(2,519,000)	--
3. Retiree Health Insurance: Reflects the final year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earning to subsidize retiree insurance costs.	(144,000)	--	--	(144,000)	--
4. Unavoidable Costs: Reflects an increase in various employee benefits costs partially offset by a decrease in unemployment insurance.	311,000	--	--	311,000	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(505,000)	--	--	(505,000)	--
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	1,234,000	--	--	1,234,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. One-Time Funding: Reflects the deletion of one-time funding for new facilities, Enhancing Park Services, efficiencies, botanic gardens and arboreta improvements, grant projects, Board requested projects, Utility User Tax Cy Pres-funded projects, and pool services. This is partially offset by reductions in intrafund transfers, federal, charges for services and miscellaneous revenue.	(9,071,000)	(52,000)	(2,610,000)	(6,409,000)	(6.0)
8. Countywide Cost Allocation Adjustment (A-87): Reflects an increase to other charges and an adjustment in rent charges to comply with the Federal Office of Management and Budget Claiming guidelines.	572,000	--	--	572,000	--
9. One-Time Funding: Reflects an increase to capital assets for one-time funding of various regulated equipment.	470,000	--	470,000	--	--
10. Junior Golf Program: Reflects a decrease in other financing uses appropriation for Junior Golf.	(70,000)	--	--	(70,000)	--
11. Special Districts: Reflects an increase in salaries and employee benefits fully offset by revenue for 2.0 administrative positions for contract development.	172,000	--	172,000	--	2.0
12. Revenue Realignment: Reflects adjustments to revenues to align budget to actuals.	--	--	--	--	--
13. Trails Project: Reflects an increase in salaries and employee benefits, services and supplies and capital assets for one-time funding for the mapping and inventory of trails within the Fifth Supervisorial District.	4,000,000	--	--	4,000,000	3.0
Total Changes	**(7,611,000)**	**(60,000)**	**(1,560,000)**	**(5,991,000)**	**(40.0)**
2011-12 Recommended Budget	**147,132,000**	**599,000**	**41,827,000**	**104,706,000**	**1,421.0**

Unmet Needs

The Department's FY 2011-12 critical needs consist of funding to restore the reduction of appropriation from the current recommended curtailment; one-time and ongoing obligations arising from opening new park facilities and amenities; compliance with air quality regulatory agencies and diesel powered vehicles and equipment; replacement of aging vehicles significantly beyond their useful life; and the accumulation of various operational needs from previous curtailments.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 67,387,539.52	$ 67,859,000	$ 68,925,000	$ 68,293,000	$ 66,903,000	$ (2,022,000)
CAFETERIA PLAN BENEFITS	11,645,689.52	11,620,000	12,458,000	12,683,000	12,470,000	12,000
DEFERRED COMPENSATION BENEFITS	1,692,995.22	1,849,000	1,886,000	1,380,000	1,317,000	(569,000)
EMPLOYEE GROUP INS - E/B	3,866,127.33	4,156,000	4,069,000	4,088,000	4,087,000	18,000
OTHER EMPLOYEE BENEFITS	95,081.00	91,000	153,000	153,000	153,000	0
RETIREMENT - EMP BENEFITS	14,397,595.15	15,505,000	16,455,000	13,971,000	13,855,000	(2,600,000)
WORKERS' COMPENSATION	3,132,781.19	3,241,000	3,105,000	3,250,000	3,250,000	145,000
TOTAL S & E B	102,217,808.93	104,321,000	107,051,000	103,818,000	102,035,000	(5,016,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,177,606.48	644,000	644,000	644,000	644,000	0
CLOTHING & PERSONAL SUPPLIES	189,317.94	215,000	215,000	236,000	215,000	0
COMMUNICATIONS	261,248.27	200,000	200,000	203,000	200,000	0
COMPUTING-MAINFRAME	2,152.00	16,000	16,000	16,000	16,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	494,862.30	330,000	330,000	1,274,000	180,000	(150,000)
COMPUTING-PERSONAL	205,658.08	346,000	346,000	421,000	336,000	(10,000)
FOOD	518,221.40	0	0	0	0	0
HOUSEHOLD EXPENSE	544,561.67	383,000	383,000	443,000	377,000	(6,000)
INFORMATION TECHNOLOGY SERVICES	60,309.00	159,000	159,000	270,000	85,000	(74,000)
INFORMATION TECHNOLOGY-SECURITY	56,449.60	0	0	0	0	0
INSURANCE	528,182.38	301,000	301,000	301,000	301,000	0
MAINTENANCE - EQUIPMENT	463,034.11	552,000	552,000	567,000	552,000	0
MAINTENANCE--BUILDINGS & IMPRV	8,385,015.42	10,404,000	10,404,000	11,392,000	9,995,000	(409,000)
MEDICAL DENTAL & LAB SUPPLIES	22,711.53	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	7,089.00	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	28,428.34	0	0	0	0	0
OFFICE EXPENSE	439,129.98	108,000	108,000	199,000	70,000	(38,000)
PROFESSIONAL SERVICES	720,393.85	1,296,000	1,296,000	2,811,000	2,711,000	1,415,000
PUBLICATIONS & LEGAL NOTICE	7,557.89	3,000	3,000	3,000	3,000	0
RENTS & LEASES - BLDG & IMPRV	168,517.06	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	236,417.91	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	413,859.56	197,000	197,000	56,000	5,000	(192,000)
SPECIAL DEPARTMENTAL EXPENSE	1,486,915.24	7,295,000	7,295,000	2,668,000	2,612,000	(4,683,000)
TECHNICAL SERVICES	1,289,806.12	1,739,000	1,739,000	3,038,000	3,038,000	1,299,000
TELECOMMUNICATIONS	1,752,303.07	1,248,000	1,248,000	1,297,000	1,203,000	(45,000)
TRAINING	32,783.23	187,000	187,000	187,000	187,000	0
TRANSPORTATION AND TRAVEL	2,430,621.54	1,604,000	1,604,000	1,598,000	1,596,000	(8,000)
UTILITIES	11,726,253.78	11,499,000	11,499,000	11,528,000	11,466,000	(33,000)
TOTAL S & S	33,649,406.75	39,110,000	39,110,000	39,536,000	36,176,000	(2,934,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	223,689.83	1,763,000	513,000	513,000	513,000	0
RET-OTHER LONG TERM DEBT	7,458,648.45	7,097,000	7,097,000	7,669,000	7,669,000	572,000
TAXES & ASSESSMENTS	48,026.79	35,000	35,000	30,000	30,000	(5,000)
TOTAL OTH CHARGES	7,730,365.07	8,895,000	7,645,000	8,212,000	8,212,000	567,000

PARKS AND RECREATION BUDGET DETAIL (Continued)

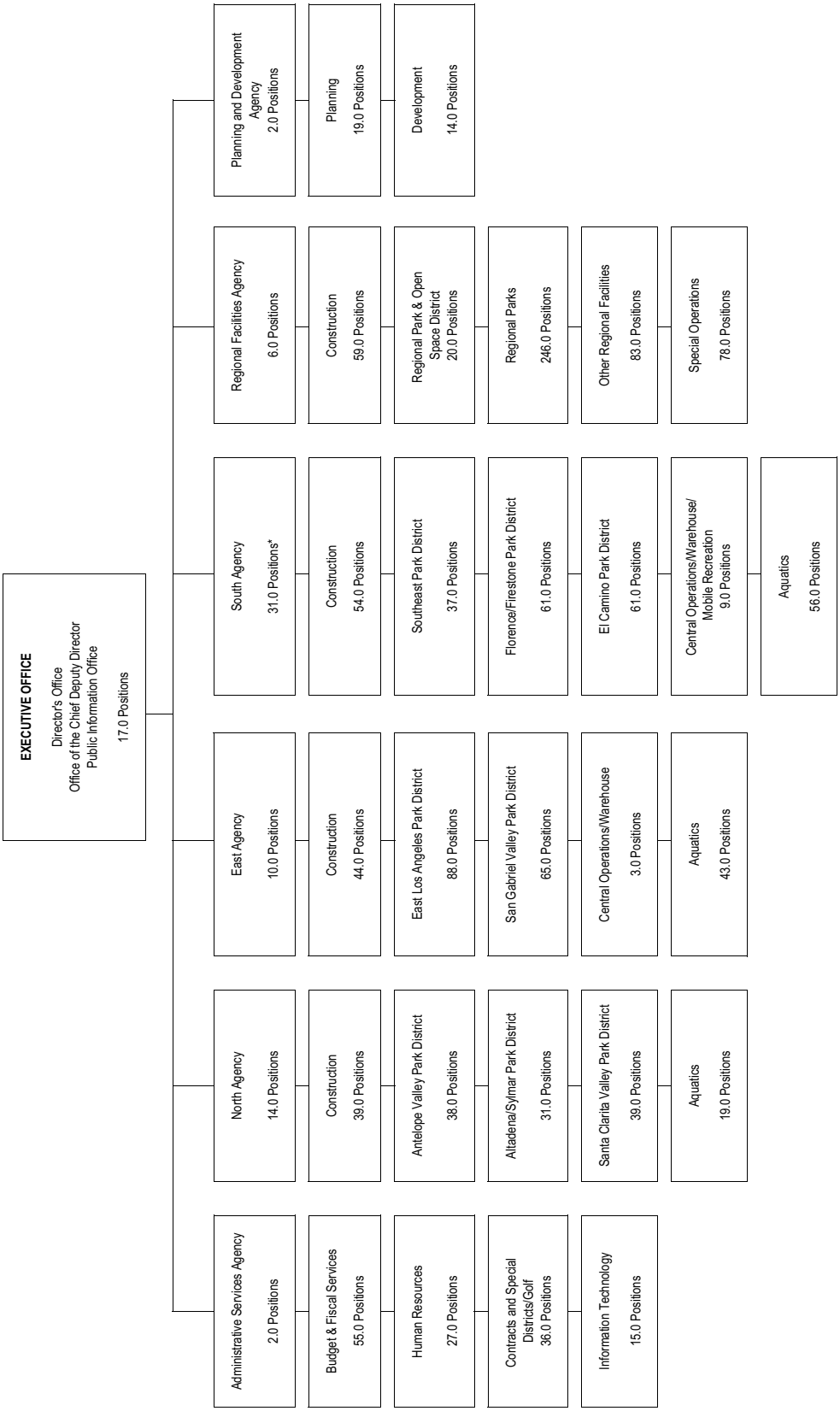
CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	32,808.67	0	0	0	0	0
PARK/RECREATION EQUIPMENT	0.00	623,000	623,000	1,554,000	697,000	74,000
VEHICLES & TRANSPORTATION EQUIPMENT	126,283.09	150,000	150,000	2,992,000	(82,000)	(232,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	159,091.76	773,000	773,000	4,546,000	615,000	(158,000)
TOTAL CAPITAL ASSETS	159,091.76	773,000	773,000	4,546,000	615,000	(158,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	164,000.00	164,000	164,000	94,000	94,000	(70,000)
TOTAL OTH FIN USES	164,000.00	164,000	164,000	94,000	94,000	(70,000)
GROSS TOTAL	$ 143,920,672.51	$ 153,263,000	$ 154,743,000	$ 156,206,000	$ 147,132,000	$ (7,611,000)
INTRAFUND TRANSFERS	(942,979.30)	(914,000)	(659,000)	(599,000)	(599,000)	60,000
NET TOTAL	$ 142,977,693.21	$ 152,349,000	$ 154,084,000	$ 155,607,000	$ 146,533,000	$ (7,551,000)
REVENUE	39,172,378.52	42,787,000	43,387,000	41,927,000	41,827,000	(1,560,000)
NET COUNTY COST	$ 103,805,314.69	$ 109,562,000	$ 110,697,000	$ 113,680,000	$ 104,706,000	$ (5,991,000)
BUDGETED POSITIONS	1,477.0	1,461.0	1,461.0	1,451.0	1,421.0	(40.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 7,149,729.22	$ 7,762,000	$ 7,256,000	$ 7,325,000	$ 7,325,000	$ 69,000
LEGAL SERVICES	4,848,474.42	4,961,000	4,913,000	5,313,000	5,313,000	400,000
PARK & RECREATION SVS	16,115,119.62	15,728,000	16,809,000	16,263,000	16,163,000	(646,000)
PLANNING & ENGINEERING SERVICE	3,861,626.61	4,993,000	4,993,000	4,993,000	4,993,000	0
TOTAL CHARGES-SVS	31,974,949.87	33,444,000	33,971,000	33,894,000	33,794,000	(177,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	0.00	2,000	2,000	0	0	(2,000)
OTHER COURT FINES	2,992.91	3,000	1,000	1,000	1,000	0
VEHICLE CODE FINES	903.65	1,000	1,000	1,000	1,000	0
TOTAL FINES FO/PEN	3,896.56	6,000	4,000	2,000	2,000	(2,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	781,509.05	1,111,000	1,341,000	1,053,000	1,053,000	(288,000)
FEDERAL IN-LIEU TAXES	1,297,082.00	1,235,000	1,235,000	1,235,000	1,235,000	0
TOTAL I R - FEDERA	2,078,591.05	2,346,000	2,576,000	2,288,000	2,288,000	(288,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	0.00	142,000	142,000	0	0	(142,000)
TOTAL I R - STATE	0.00	142,000	142,000	0	0	(142,000)
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	238,001.69	248,000	214,000	240,000	240,000	26,000
OTHER LICENSES & PERMITS	9,464.00	10,000	15,000	15,000	15,000	0
TOTAL LIC/PER/FRAN	247,465.69	258,000	229,000	255,000	255,000	26,000

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS REVENUE						
MISCELLANEOUS	4,506,924.88	5,270,000	5,124,000	4,110,000	4,110,000	(1,014,000)
OTHER SALES	22,028.13	10,000	10,000	10,000	10,000	0
TOTAL MISC REV	4,528,953.01	5,280,000	5,134,000	4,120,000	4,120,000	(1,014,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	13,552.75	6,000	15,000	15,000	15,000	0
TRANSFERS IN	0.00	1,006,000	1,006,000	806,000	806,000	(200,000)
TOTAL OTH FIN SRCS	13,552.75	1,012,000	1,021,000	821,000	821,000	(200,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	0.00	2,000	3,000	0	0	(3,000)
RENTS & CONCESSIONS	324,969.59	297,000	307,000	547,000	547,000	240,000
TOTAL USE OF MONEY	324,969.59	299,000	310,000	547,000	547,000	237,000
TOTAL REVENUE	$ 39,172,378.52	$ 42,787,000	$ 43,387,000	$ 41,927,000	$ 41,827,000	$ (1,560,000)

PARKS AND RECREATION
RUSS GUINEY, DIRECTOR

FY 2011-12 Recommended Budget Positions = 1,421.0



*South Agency includes grounds maintenance travel crews.

Probation

Donald H. Blevins, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 554,431,346.62	$ 562,388,000	$ 562,732,000	$ 562,773,000	$ 547,819,000	$ (14,913,000)
SERVICES & SUPPLIES	127,788,083.80	143,612,000	143,163,000	143,163,000	146,227,000	3,064,000
OTHER CHARGES	7,884,426.64	9,406,000	9,494,000	9,494,000	9,778,000	284,000
CAPITAL ASSETS - EQUIPMENT	119,950.62	350,000	623,000	623,000	578,000	(45,000)
GROSS TOTAL	$ 690,223,807.68	$ 715,756,000	$ 716,012,000	$ 716,053,000	$ 704,402,000	$ (11,610,000)
INTRAFUND TRANSFERS	(6,732,003.70)	(7,310,000)	(7,169,000)	(7,169,000)	(7,115,000)	54,000
NET TOTAL	$ 683,491,803.98	$ 708,446,000	$ 708,843,000	$ 708,884,000	$ 697,287,000	$ (11,556,000)
REVENUE	201,467,031.15	216,308,000	251,555,000	251,555,000	253,687,000	2,132,000
NET COUNTY COST	$ 482,024,772.83	$ 492,138,000	$ 457,288,000	$ 457,329,000	$ 443,600,000	$ (13,688,000)
BUDGETED POSITIONS	6,136.0	6,211.0	6,211.0	6,211.0	6,205.0	(6.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive behavioral change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. The Department proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget funds administrative, information technology, quality assurance and training, and support services. The Juvenile Institutions Services budget, which consolidates the former Detention and Residential Treatment budget units, funds the three juvenile halls (Central, Los Padrinos and Barry J. Nidorf), transportation, and 18 probation camps of which two (Camps Routh and Holton) are temporarily closed. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds intake and detention control, the Dorothy Kirby Center, and juvenile placement services. The Care of Juvenile Court Wards budget funds the placement of juvenile court wards in residential facilities, foster homes, and the Department of Corrections and Rehabilitation housing and parole placements as mandated by law.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $13.7 million primarily due to a reduction of $24.5 million in retirement debt service, retiree health insurance, and deferred compensation, and the elimination of $0.9 million in one-time carryover funding for the Juvenile Day Reporting Center and the Van Nuys Child Care Center. These decreases are partially offset by a $6.4 million increase to reverse the labor-management savings placeholder; $3.5 million for Board-approved increases in salaries and employee benefits; $1.5 million for the implementation of the Corrective Action Plan (CAP) pursuant to the Department of Justice (DOJ) Memorandum of Agreement at probation camps; and $0.3 million for the countywide cost allocation adjustment.

The Probation Department, in collaboration with the Board of Supervisors and the Chief Executive Office, is developing a plan to address a structural deficit estimated at $35.0 million. This is primarily due to a projected continuing shortfall in Vehicle License Fee (VLF) and collection based revenues, unavoidable costs increases, and over expenditures in salaries and employee benefits resulting from staff over-hires at the juvenile halls. The joint plan will also address the reduction in daily population at the halls and camps through various efficiencies and consolidation measures, and a corresponding reduction in staffing and facilities to reflect the overall workload reduction in the Department. This joint plan will be presented for the Board of Supervisors' consideration during the Final Changes Phase of the budget process.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan continues to focus on transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The goals are to implement evidence-based practices; develop and expand collaborative efforts and community capacity; and maintain a commitment to organizational development. The Department is continuing to explore efficiencies, both internally and by collaborating with other County departments. Examples include:

- Working closely with the Departments of Children and Family Services and Mental Health on the Title IV-E Waiver Initiative; and
- Working with the Sheriff and Fire Departments on the Automated Scheduling System.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**716,012,000**	**7,169,000**	**251,555,000**	**457,288,000**	**6,211.0**
Critical Issues					
1. DOJ Camps Settlement: Reflects the remaining annualized funding needed to fully implement the CAP approved by the Board of Supervisors on August 17, 2010 to provide adequate health and mental health services to minors and improve quality assurance for youth within probation camps.	3,647,000	--	2,147,000	1,500,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	3,549,000	--	--	3,549,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in fiscal year (FY) 2010-11.	(19,872,000)	--	--	(19,872,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance cost.	(840,000)	--	--	(840,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(3,806,000)	--	--	(3,806,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	6,394,000	--	--	6,394,000	--
6. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	284,000	--	--	284,000	--
7. One-Time Funding: Reflects the elimination of one-time carryover funding for the Juvenile Day Reporting Center ($874,000 and 6.0 positions) and the Van Nuys Child Care Center ($23,000).	(897,000)	--	--	(897,000)	(6.0)
8. Miscellaneous Adjustment: Reflects the transfer of administrative oversight for the Van Nuys Child Care Center to the District Attorney's Office.	(69,000)	(54,000)	(15,000)	--	--
9. Position Reclasses: Reflects Board-approved position reclassifications to classes that appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
Total Changes	**(11,610,000)**	**(54,000)**	**2,132,000**	**(13,688,000)**	**(6.0)**
2011-12 Recommended Budget	**704,402,000**	**7,115,000**	**253,687,000**	**443,600,000**	**6,205.0**

Unmet Needs

The Department's most critical needs include the following: 1) $24.0 million realignment of the Department's VLF revenue shortfalls; 2) $8.8 million to fulfill management organizational structure at the camps; 3) $1.5 million for the enhancement of the Detention Services' Transportation unit; 4) $1.0 million for the enhancement of the Human Resources Management Office's Return to Work unit; 5) $250,000 for a Global Positioning System; 6) $435,000 for the enhancement of the Human Resources Management Office's Payroll unit; 7) $183,000 for the purchase of a new Spousal Abuse Risk Assessment tool; 8) $1.1 million for the purchase of new personal computers and supplies; and 9) $503,000 to fulfill management organizational structure for administrative support of the Juvenile Special Services Bureau.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 365,780,973.91	$ 359,353,000	$ 361,382,000	$ 361,423,000	$ 367,989,000	$ 6,607,000
CAFETERIA PLAN BENEFITS	62,656,218.71	67,423,000	68,214,000	68,214,000	71,015,000	2,801,000
DEFERRED COMPENSATION BENEFITS	7,655,428.80	7,052,000	8,283,000	8,283,000	4,501,000	(3,782,000)
EMPLOYEE GROUP INS - E/B	7,458,999.57	7,633,000	7,216,000	7,216,000	7,410,000	194,000
OTHER EMPLOYEE BENEFITS	727,433.50	790,000	593,000	593,000	593,000	0
RETIREMENT - EMP BENEFITS	89,123,569.10	96,309,000	96,137,000	96,137,000	75,407,000	(20,730,000)
WORKERS' COMPENSATION	21,028,723.03	23,828,000	20,907,000	20,907,000	20,904,000	(3,000)
TOTAL S & E B	554,431,346.62	562,388,000	562,732,000	562,773,000	547,819,000	(14,913,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	11,955,289.99	13,778,000	10,682,000	10,682,000	10,868,000	186,000
CLOTHING & PERSONAL SUPPLIES	1,016,734.35	910,000	1,072,000	1,072,000	1,072,000	0
COMMUNICATIONS	1,216,442.72	1,195,000	1,288,000	1,288,000	1,288,000	0
COMPUTING-MAINFRAME	4,509,543.38	5,096,000	5,429,000	5,429,000	5,429,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,902,811.02	2,671,000	2,486,000	2,486,000	2,486,000	0
COMPUTING-PERSONAL	4,050,711.72	3,163,000	3,361,000	3,361,000	3,361,000	0
CONTRACTED PROGRAM SERVICES	46,389,643.48	56,737,000	60,205,000	60,205,000	62,945,000	2,740,000
FOOD	10,351,540.88	10,603,000	10,318,000	10,318,000	10,318,000	0
HOUSEHOLD EXPENSE	1,767,991.01	1,710,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	2,120,506.00	2,924,000	3,358,000	3,358,000	3,358,000	0
INSURANCE	2,346,014.26	1,359,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - EQUIPMENT	169,655.93	507,000	288,000	288,000	288,000	0
MAINTENANCE--BUILDINGS & IMPRV	3,557,942.41	3,714,000	3,802,000	3,802,000	3,802,000	0
MEDICAL DENTAL & LAB SUPPLIES	4,956.13	0	0	0	0	0
MEMBERSHIPS	101,344.00	101,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	4,812.69	100,000	103,000	103,000	103,000	0
OFFICE EXPENSE	1,359,165.89	2,132,000	1,777,000	1,777,000	1,777,000	0
PROFESSIONAL SERVICES	2,273,761.89	3,203,000	2,566,000	2,566,000	2,704,000	138,000
PUBLICATIONS & LEGAL NOTICE	1,524.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	2,662,753.69	2,476,000	2,668,000	2,668,000	2,668,000	0
RENTS & LEASES - EQUIPMENT	1,356,376.72	1,109,000	853,000	853,000	853,000	0
SMALL TOOLS & MINOR EQUIPMENT	54,289.96	89,000	125,000	125,000	125,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,157,926.39	1,195,000	935,000	935,000	935,000	0
TECHNICAL SERVICES	8,041,188.10	9,016,000	10,071,000	10,071,000	10,071,000	0
TELECOMMUNICATIONS	7,603,403.15	7,531,000	7,152,000	7,152,000	7,152,000	0
TRAINING	585,994.68	1,418,000	2,086,000	2,086,000	2,086,000	0
TRANSPORTATION AND TRAVEL	2,800,802.65	2,980,000	1,914,000	1,914,000	1,914,000	0
UTILITIES	7,424,956.71	7,894,000	7,931,000	7,931,000	7,931,000	0
TOTAL S & S	127,788,083.80	143,612,000	143,163,000	143,163,000	146,227,000	3,064,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,354,105.00	2,160,000	2,245,000	2,245,000	2,245,000	0
RET-OTHER LONG TERM DEBT	4,213,270.59	4,342,000	4,344,000	4,344,000	4,628,000	284,000
SUPPORT & CARE OF PERSONS	2,121,030.46	2,891,000	2,891,000	2,891,000	2,891,000	0
TAXES & ASSESSMENTS	196,020.59	13,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	7,884,426.64	9,406,000	9,494,000	9,494,000	9,778,000	284,000

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	260,000	10,000	10,000	10,000	0
DATA HANDLING EQUIPMENT	33,454.00	0	0	0	0	0
ELECTRONIC EQUIPMENT	35,098.05	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	13,548.59	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	19,000	19,000	19,000	19,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	523,000	523,000	523,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	37,849.98	71,000	71,000	71,000	26,000	(45,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	119,950.62	350,000	623,000	623,000	578,000	(45,000)
TOTAL CAPITAL ASSETS	119,950.62	350,000	623,000	623,000	578,000	(45,000)
GROSS TOTAL	$ 690,223,807.68	$ 715,756,000	$ 716,012,000	$ 716,053,000	$ 704,402,000	$ (11,610,000)
INTRAFUND TRANSFERS	(6,732,003.70)	(7,310,000)	(7,169,000)	(7,169,000)	(7,115,000)	54,000
NET TOTAL	$ 683,491,803.98	$ 708,446,000	$ 708,843,000	$ 708,884,000	$ 697,287,000	$ (11,556,000)
REVENUE	201,467,031.15	216,308,000	251,555,000	251,555,000	253,687,000	2,132,000
NET COUNTY COST	$ 482,024,772.83	$ 492,138,000	$ 457,288,000	$ 457,329,000	$ 443,600,000	$ (13,688,000)
BUDGETED POSITIONS	6,136.0	6,211.0	6,211.0	6,211.0	6,205.0	(6.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 1,481.50	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	3,333,764.90	3,540,000	4,416,000	4,416,000	4,401,000	(15,000)
COURT FEES & COSTS	706,709.50	650,000	1,545,000	1,545,000	1,545,000	0
INSTITUTIONAL CARE & SVS	10,443,206.00	8,349,000	14,942,000	14,942,000	14,942,000	0
RECORDING FEES	211.98	0	0	0	0	0
TOTAL CHARGES-SVS	14,485,373.88	12,539,000	20,903,000	20,903,000	20,888,000	(15,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	48,771.24	0	200,000	200,000	200,000	0
OTHER COURT FINES	2,373,154.33	2,169,000	1,674,000	1,674,000	1,674,000	0
TOTAL FINES FO/PEN	2,421,925.57	2,169,000	1,874,000	1,874,000	1,874,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	70,602,783.12	75,276,000	77,982,000	77,982,000	77,982,000	0
FEDERAL AID-MENTAL HEALTH	3,796,547.60	3,798,000	3,798,000	3,798,000	3,798,000	0
TOTAL I R - FEDERA	74,399,330.72	79,074,000	81,780,000	81,780,000	81,780,000	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	109,523,956.32	114,045,000	138,035,000	138,035,000	138,035,000	0
TOTAL I R - STATE	109,523,956.32	114,045,000	138,035,000	138,035,000	138,035,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	553,099.71	344,000	757,000	757,000	757,000	0
TOTAL MISC REV	553,099.71	344,000	757,000	757,000	757,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,281.37	0	0	0	0	0
TRANSFERS IN	40,000.00	7,899,000	7,899,000	7,899,000	10,046,000	2,147,000
TOTAL OTH FIN SRCS	41,281.37	7,899,000	7,899,000	7,899,000	10,046,000	2,147,000
REVENUE - USE OF MONEY & PROP						
INTEREST	0.00	174,000	174,000	174,000	174,000	0
RENTS & CONCESSIONS	42,063.58	64,000	128,000	128,000	128,000	0
ROYALTIES	0.00	0	5,000	5,000	5,000	0
TOTAL USE OF MONEY	42,063.58	238,000	307,000	307,000	307,000	0
TOTAL REVENUE	$ 201,467,031.15	$ 216,308,000	$ 251,555,000	$ 251,555,000	$ 253,687,000	$ 2,132,000

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 2,094,130.46	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
GROSS TOTAL	$ 2,094,130.46	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
NET TOTAL	$ 2,094,130.46	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
NET COUNTY COST	$ 2,094,130.46	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 135,954,599.39	$ 136,296,000	$ 145,830,000	$ 145,830,000	$ 141,162,000	$ (4,668,000)
SERVICES & SUPPLIES	10,521,551.90	11,079,000	11,079,000	11,079,000	11,079,000	0
OTHER CHARGES	2,906,765.89	2,973,000	2,973,000	2,973,000	3,227,000	254,000
CAPITAL ASSETS - EQUIPMENT	35,098.05	0	0	0	0	0
GROSS TOTAL	$ 149,418,015.23	$ 150,348,000	$ 159,882,000	$ 159,882,000	$ 155,468,000	$ (4,414,000)
INTRAFUND TRANSFERS	(902,159.00)	(954,000)	(954,000)	(954,000)	(954,000)	0
NET TOTAL	$ 148,515,856.23	$ 149,394,000	$ 158,928,000	$ 158,928,000	$ 154,514,000	$ (4,414,000)
REVENUE	39,633,868.73	45,581,000	59,418,000	59,418,000	59,418,000	0
NET COUNTY COST	$ 108,881,987.50	$ 103,813,000	$ 99,510,000	$ 99,510,000	$ 95,096,000	$ (4,414,000)
BUDGETED POSITIONS	1,508.0	1,574.0	1,574.0	1,574.0	1,574.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 265,104,296.67	$ 266,478,000	$ 259,368,000	$ 259,368,000	$ 252,621,000	$ (6,747,000)
SERVICES & SUPPLIES	57,862,209.91	61,161,000	63,563,000	63,563,000	63,563,000	0
OTHER CHARGES	286,006.07	266,000	294,000	294,000	294,000	0
CAPITAL ASSETS - EQUIPMENT	33,454.00	0	523,000	523,000	523,000	0
GROSS TOTAL	$ 323,285,966.65	$ 327,905,000	$ 323,748,000	$ 323,748,000	$ 317,001,000	$ (6,747,000)
INTRAFUND TRANSFERS	(276,794.48)	(432,000)	(432,000)	(432,000)	(432,000)	0
NET TOTAL	$ 323,009,172.17	$ 327,473,000	$ 323,316,000	$ 323,316,000	$ 316,569,000	$ (6,747,000)
REVENUE	66,680,868.86	71,057,000	83,336,000	83,336,000	83,336,000	0
NET COUNTY COST	$ 256,328,303.31	$ 256,416,000	$ 239,980,000	$ 239,980,000	$ 233,233,000	$ (6,747,000)
BUDGETED POSITIONS	2,777.0	2,777.0	2,777.0	2,777.0	2,777.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 87,813,793.24	$ 91,646,000	$ 90,118,000	$ 90,118,000	$ 88,246,000	$ (1,872,000)
SERVICES & SUPPLIES	19,628,414.10	22,369,000	23,868,000	23,868,000	23,377,000	(491,000)
OTHER CHARGES	26,900.00	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	45,000	45,000	45,000	0	(45,000)
GROSS TOTAL	$ 107,469,107.34	$ 114,060,000	$ 114,031,000	$ 114,031,000	$ 111,623,000	$ (2,408,000)
INTRAFUND TRANSFERS	(4,561,421.22)	(4,864,000)	(4,789,000)	(4,789,000)	(4,789,000)	0
NET TOTAL	$ 102,907,686.12	$ 109,196,000	$ 109,242,000	$ 109,242,000	$ 106,834,000	$ (2,408,000)
REVENUE	91,180,913.58	88,333,000	95,664,000	95,664,000	95,664,000	0
NET COUNTY COST	$ 11,726,772.54	$ 20,863,000	$ 13,578,000	$ 13,578,000	$ 11,170,000	$ (2,408,000)
BUDGETED POSITIONS	981.0	990.0	990.0	990.0	984.0	(6.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 65,558,657.32	$ 67,968,000	$ 67,416,000	$ 67,457,000	$ 65,790,000	$ (1,626,000)
SERVICES & SUPPLIES	39,775,907.89	49,003,000	44,653,000	44,653,000	48,208,000	3,555,000
OTHER CHARGES	2,570,624.22	3,276,000	3,336,000	3,336,000	3,366,000	30,000
CAPITAL ASSETS - EQUIPMENT	51,398.57	305,000	55,000	55,000	55,000	0
GROSS TOTAL	$ 107,956,588.00	$ 120,552,000	$ 115,460,000	$ 115,501,000	$ 117,419,000	$ 1,959,000
INTRAFUND TRANSFERS	(991,629.00)	(1,060,000)	(994,000)	(994,000)	(940,000)	54,000
NET TOTAL	$ 106,964,959.00	$ 119,492,000	$ 114,466,000	$ 114,507,000	$ 116,479,000	$ 2,013,000
REVENUE	3,971,379.98	11,337,000	13,137,000	13,137,000	15,269,000	2,132,000
NET COUNTY COST	$ 102,993,579.02	$ 108,155,000	$ 101,329,000	$ 101,370,000	$ 101,210,000	$ (119,000)
BUDGETED POSITIONS	870.0	870.0	870.0	870.0	870.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Community - Based Contracts Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)
GROSS TOTAL	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)
NET TOTAL	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)
NET COUNTY COST	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2011-12 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

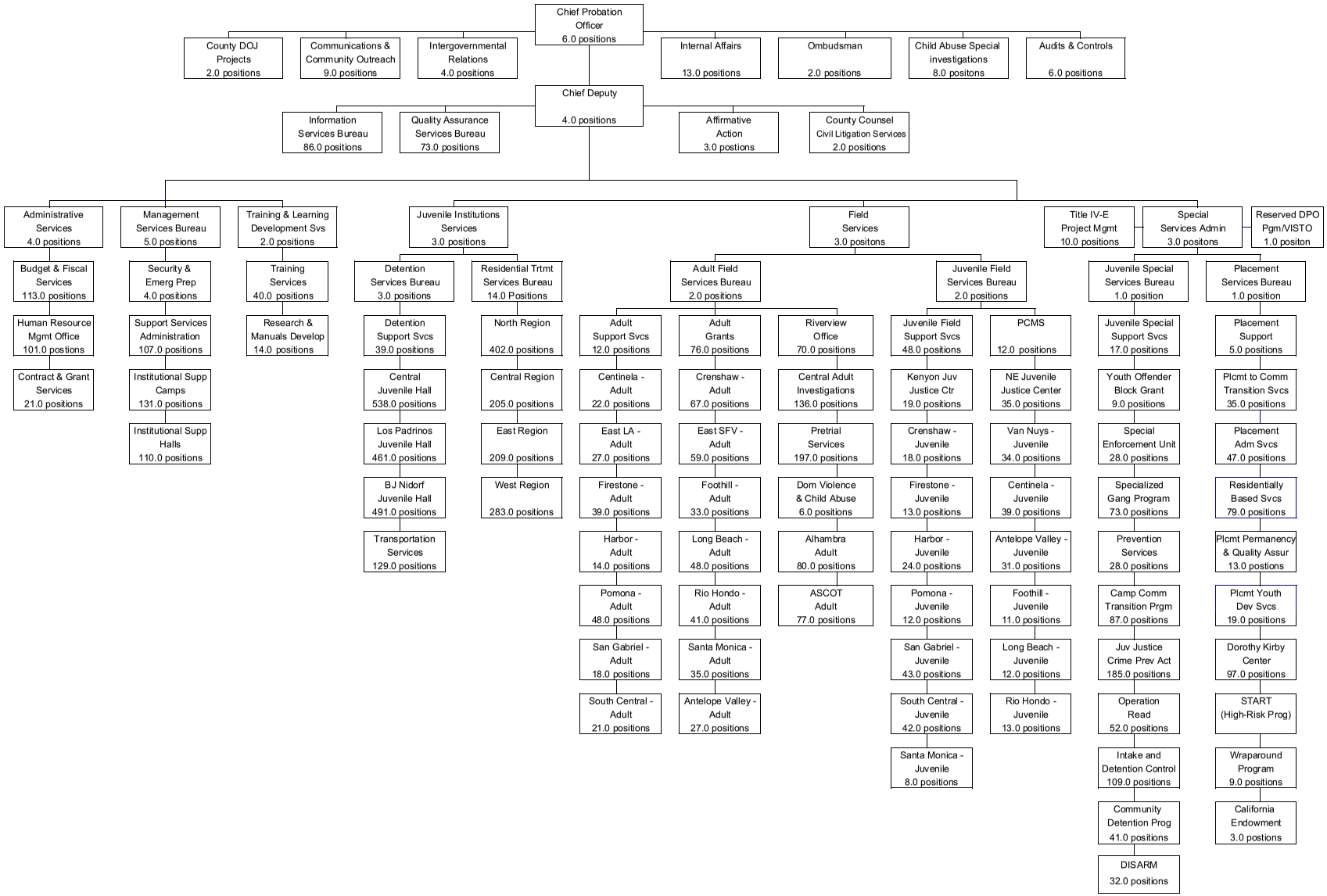
Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**3,955,000**	**0**	**0**	**3,955,000**	**0.0**
Other Changes					
1. Carryover Funds: Reflects the deletion of one-time carryover funds.	(1,153,000)	--	--	(1,153,000)	--
Total Changes	**(1,153,000)**	**0**	**0**	**(1,153,000)**	**0.0**
2011-12 Recommended Budget	**2,802,000**	**0**	**0**	**2,802,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 3,052,055.51	$ 3,073,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)
INFORMATION TECHNOLOGY SERVICES	34,955.62	35,000	0	0	0	0
TOTAL S & S	3,087,011.13	3,108,000	3,955,000	3,955,000	2,802,000	(1,153,000)
GROSS TOTAL	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)
NET TOTAL	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)
NET COUNTY COST	$ 3,087,011.13	$ 3,108,000	$ 3,955,000	$ 3,955,000	$ 2,802,000	$ (1,153,000)

LOS ANGELES COUNTY PROBATION DEPARTMENT
DONALD H. BLEVINS, CHIEF PROBATION OFFICER
2011-12 Recommended Budget Positions = 6,205.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 4,612,718.42	$ 5,000,000	$ 36,888,000	$ 37,669,000	$ 37,669,000	$ 781,000
OTHER CHARGES	31,506,512.74	50,700,000	26,527,000	15,989,000	15,989,000	(10,538,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	344,000	344,000	344,000	0
OTHER FINANCING USES	4,554,717.55	3,009,000	8,702,000	5,519,000	5,519,000	(3,183,000)
GROSS TOTAL	$ 40,673,948.71	$ 58,709,000	$ 72,461,000	$ 59,521,000	$ 59,521,000	$ (12,940,000)
NET TOTAL	$ 40,673,948.71	$ 58,709,000	$ 72,461,000	$ 59,521,000	$ 59,521,000	$ (12,940,000)
REVENUE	(166,000.00)	1,228,000	216,000	216,000	216,000	0
NET COUNTY COST	$ 40,839,948.71	$ 57,481,000	$ 72,245,000	$ 59,305,000	$ 59,305,000	$ (12,940,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board of Supervisors.

2011-12 Budget Message

The 2011-12 Recommended Budget appropriates $37.7 million in services and supplies to fund consultant studies that quantify departmental space needs; provide technical, structural, master plans, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $16.0 million in other charges to fund County contributions for improvements to County facilities provided by other agencies or jurisdictions; $0.3 million in capital assets – equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and $5.5 million in other financing uses which represents transfers from various previously approved capital projects to be reallocated to departments' operating budget for furniture and equipment and the Civic Art Special Fund per Board policy.

Critical/Strategic Planning Initiatives

- The Project and Facility Development Budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget unit contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**72,461,000**	**0**	**216,000**	**72,245,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects an ongoing allocation and a one-time funding transfer for various planning, project development, environmental, and facility studies that support development and management of the County's capital program. It also reflects $0.9 million in ongoing funding for activities supporting program studies. This increase is partially offset by expenditures for studies related to the development of projects.	781,000	--	--	781,000	--
2. Other Charges: Reflects the transfers of funds to LA Plaza de Cultura y Artes Foundation, Museum of Art, and Mountain Conservancy Authority for various property acquisitions. The decrease is partially offset by the transfer of one-time funding to the Community Development Commission for the construction of community centers in Hacienda Heights and Rowland Heights, Sheriff's STARS Family Service Center, and improvements at First Supervisorial District Child Care Centers.	(10,538,000)	--	--	(10,538,000)	--
3. Other Financing Uses: Reflects the transfers of funding to Health Facilities Capital Improvement, Public Library's operating budget for furniture and equipment, and Civic Art Special Fund to fund Board-approved civic art capital project related expenditures.	(3,183,000)	--	--	(3,183,000)	--
Total Changes	**(12,940,000)**	**0**	**0**	**(12,940,000)**	**0.0**
2011-12 Recommended Budget	**59,521,000**	**0**	**216,000**	**59,305,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 0	$ 1,000,000	$ 6,566,000	$ 6,566,000	$ 5,566,000
PFU-CHILDREN AND FAMILY SERVICES	0.00	8,978,000	58,292,000	28,797,000	28,797,000	(29,495,000)
PFU-ECONOMIC RESERVE	0.00	0	94,681,000	94,681,000	94,681,000	0
PFU-HEALTH SERVICES	0.00	0	30,211,000	16,443,000	16,443,000	(13,768,000)
PFU-PARKS AND RECREATION	0.00	0	2,378,000	2,993,000	2,993,000	615,000
PFU-PROBATION	0.00	6,629,000	30,748,000	24,421,000	24,421,000	(6,327,000)
PFU-SHERIFF	0.00	0	533,000	3,133,000	3,133,000	2,600,000
PFU-VARIOUS	0.00	15,117,000	93,486,000	244,200,000	94,200,000	714,000
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 30,724,000	$ 311,329,000	$ 421,234,000	$ 271,234,000	$ (40,095,000)
GROSS TOTAL	$ 0.00	$ 30,724,000	$ 311,329,000	$ 421,234,000	$ 271,234,000	$ (40,095,000)
REVENUE	0.00	0	4,993,000	1,750,000	1,750,000	(3,243,000)
NET COUNTY COST	$ 0.00	$ 30,724,000	$ 306,336,000	$ 419,484,000	$ 269,484,000	$ (36,852,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2011-12 Budget Message

The Provisional Financing Uses (PFU) budget unit serves as a temporary budget for program funding that has yet to be formalized. Once funding needs have been determined, funds are transferred from the PFU budget to the affected budget unit by Board order.

The 2011-12 Recommended Budget reflects a $36.9 million reduction in funding. The following is a description of each budget category change:

Department of Children and Family Services (DCFS)

Reflects a net decrease of $29.5 million primarily related to the transfer of $8.1 million for Title IV-E Waiver programs, $18.7 million in Katie A. Settlement funding, $3.1 million due to the elimination of Federal Medical Assistance Percentage funding and $0.3 million in group home rate increase funding to DCFS. This decrease is partially offset with a $0.7 million increase related to the AB 12 implementation.

Department of Health Services (DHS)

Reflects the transfer of $13.8 million to DHS for the Public/ Private Partnership Program.

Parks and Recreation – Operational Requirements

Reflects the transfer of $0.6 million from the Department of Parks and Recreation for unanticipated operational costs associated with newly constructed or refurbished park facilities.

Probation Department

Reflects the transfer of $3.1 million to the Probation Department for programs to improve health and mental health services at the juvenile detention camps pursuant to the Department of Justice Memorandum of Agreement. Also reflects the transfer of $3.2 million in appropriation and revenue to the Probation Budget from the Criminal Justice Facilities Temporary Construction Fund.

Sheriff

Reflects the transfer of $2.6 million from the Sheriff's Department for unincorporated area patrol.

Auditor-Controller

Reflects an increase of $5.6 million primarily for the anticipated increase in eCAPS/eHR project maintenance costs.

PFU - Various

Reflects a net increase of $0.7 million primarily due to an increase in carryover savings from the prior year ($13.9 million), and funding for the eHR "G" grid schedule ($2.2 million) partially offset by the elimination of one-time funding that was transferred to various budget units in fiscal year 2010-11 ($14.4 million) and funding for various community programs ($1.0 million).

Public Defender

Ronald L. Brown, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 169,952,169.87	$ 165,728,000	$ 167,066,000	$ 172,120,000	$ 159,842,000	$ (7,224,000)
SERVICES & SUPPLIES	12,543,582.93	12,158,000	11,517,000	17,982,000	11,557,000	40,000
OTHER CHARGES	1,000,735.00	1,054,000	1,054,000	1,411,000	1,098,000	44,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	150,000	0	0
GROSS TOTAL	$ 183,496,487.80	$ 178,940,000	$ 179,637,000	$ 191,663,000	$ 172,497,000	$ (7,140,000)
INTRAFUND TRANSFERS	(755,546.52)	(482,000)	(756,000)	(756,000)	(158,000)	598,000
NET TOTAL	$ 182,740,941.28	$ 178,458,000	$ 178,881,000	$ 190,907,000	$ 172,339,000	$ (6,542,000)
REVENUE	6,769,131.95	6,789,000	8,619,000	8,619,000	8,863,000	244,000
NET COUNTY COST	$ 175,971,809.33	$ 171,669,000	$ 170,262,000	$ 182,288,000	$ 163,476,000	$ (6,786,000)
BUDGETED POSITIONS	1,138.0	1,122.0	1,122.0	1,144.0	1,118.0	(4.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of Los Angeles County as well as in State and federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost (NCC) decrease of $6.8 million and the deletion of 4.0 positions primarily attributable to the termination of a Memorandum of Understanding with the Child Support Services Department, curtailment measures needed to address the County's projected structural deficit for fiscal year (FY) 2011-12 and the elimination of the costs associated with the 1994 Pension Obligation Bonds. This decrease is partially offset by Board-approved increases to health insurance subsidies as well as grant funding from the federal Department of Justice for forensic science training. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

Critical/Strategic Planning Initiatives

- Augment risk management efforts through ensuring that attorney and non-attorney supervisors are trained in a broad range of topics related to departmental and County operations including applicable federal and State law, County Code, policies and procedures, performance evaluation, Americans with Disabilities Act/Fair Employment and Housing Act, Family Medical Leave Act, return to work, discrimination and retaliation, and information technology systems and information security.
- Improve communication of values, goals, strategies, and policies through internal resources. Review and revise communications technology and protocols to reflect the current needs of the Department, and initiate a cultural change for every employee regardless of job classification or assignment. Also, expand statistical analysis capabilities used as caseload and workload management tools, and prepare a foundation for the next phase of the Public Defender-Electronic Document Management System (PD-EDMS) and Defense Case Management System.

- Develop and implement a model to assure effective representation of at-risk recidivist clients with mental health and/or developmental/intellectual disabilities as related to the Regional Center System and other providers in order to broaden opportunities for these clients to obtain needed services.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**179,637,000**	**756,000**	**8,619,000**	**170,262,000**	**1,122.0**
Curtailments					
1. Various Programs: Reflects the implementation of a hiring freeze for 1.0 Assistant Public Defender and 1.0 Deputy Public Defender IV positions needed to address the County's projected structural deficit for FY 2011-12.	(500,000)	--	--	(500,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	622,000	--	--	622,000	--
2. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	2,059,000	--	--	2,059,000	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(7,336,000)	--	--	(7,336,000)	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(159,000)	--	--	(159,000)	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(1,516,000)	--	--	(1,516,000)	--
6. Position Reclassification: Reflects a Board-approved position reclassification to classes that appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
7. Memorandum of Understanding: Reflects the elimination of 4.0 positions due to the termination of a Memorandum of Understanding with the Child Support Services Department.	(598,000)	(598,000)	--	--	(4.0)
8. Revenue Adjustment: Reflects a projected increase of $20,000 in co-generation revenue offset by a decrease of $6,000 due to the termination of the Retail Skills Vocational Program.	14,000	--	14,000	--	--
9. Forensic Science Training: Reflects an increase in grant funding from the federal Department of Justice for forensic science training.	230,000	--	230,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with federal Office of Management and Budget claiming guidelines.	44,000	--	--	44,000	--
11. Ordinance Authority: Reflects ordinance authority for 1.0 Head Departmental Personnel Technician position.	--	--	--	--	--
Total Changes	**(7,140,000)**	**(598,000)**	**244,000**	**(6,786,000)**	**(4.0)**
2011-12 Recommended Budget	**172,497,000**	**158,000**	**8,863,000**	**163,476,000**	**1,118.0**

Unmet Needs

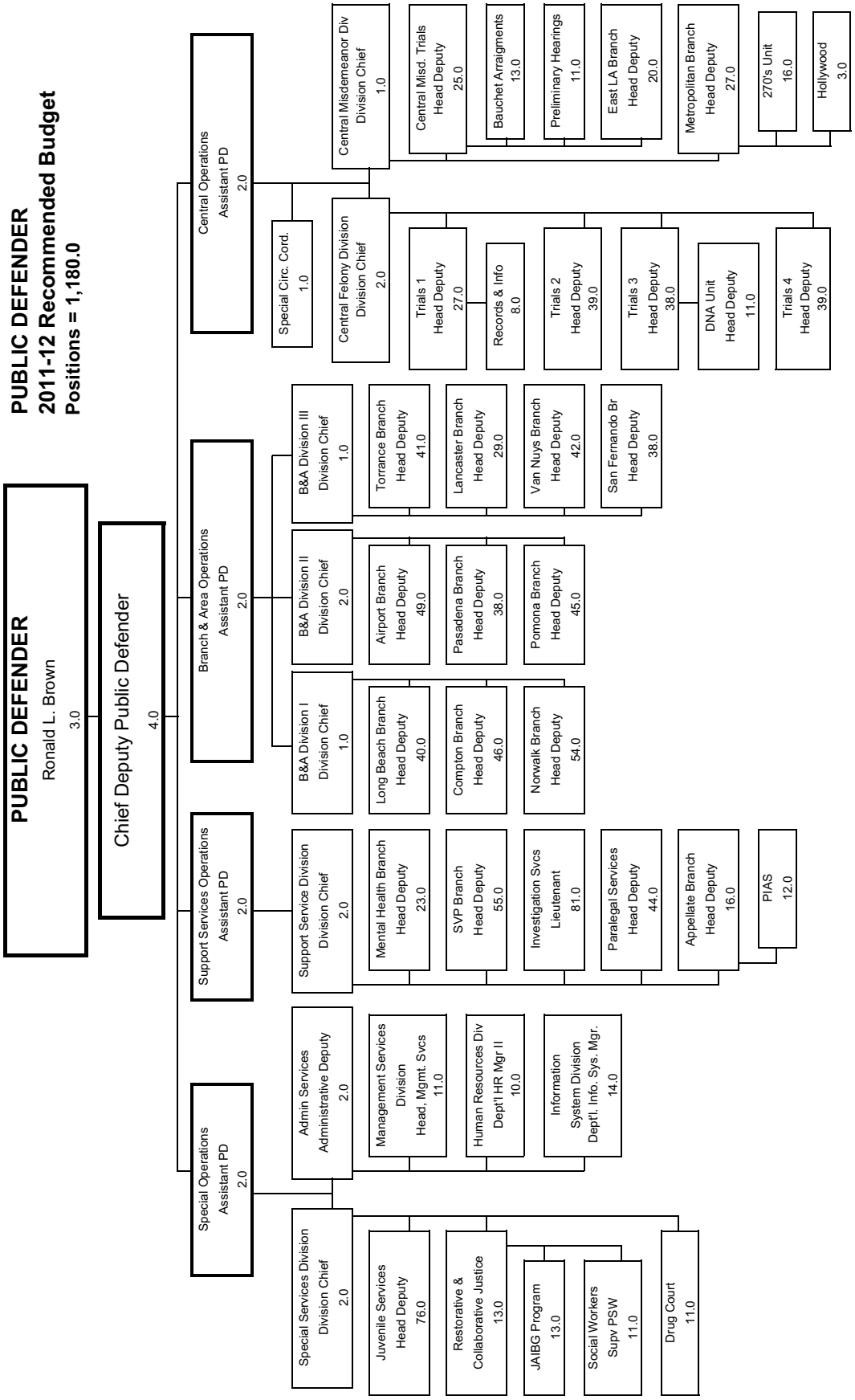
The Public Defender continues to need additional funding for: 1) salaries and employee benefits increases; 2) shortfalls in services and supplies and other charges for increased service costs from County departments; 3) staffing and services and supplies for information technology, expansion of video technologies and remote access/Wi-Fi, PD–EDMS, and existing business systems. The Department also continues to have unmet needs for direct support, administrative, and information technology staff.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 114,833,993.66	$ 111,622,000	$ 110,996,000	$ 112,669,000	$ 111,949,000	$ 953,000
CAFETERIA PLAN BENEFITS	15,650,920.54	16,443,000	14,404,000	17,542,000	14,642,000	238,000
DEFERRED COMPENSATION BENEFITS	6,727,110.98	3,301,000	6,352,000	6,406,000	4,816,000	(1,536,000)
EMPLOYEE GROUP INS - E/B	5,406,764.63	4,712,000	4,865,000	4,866,000	5,326,000	461,000
OTHER EMPLOYEE BENEFITS	129,083.00	128,000	150,000	150,000	150,000	0
RETIREMENT - EMP BENEFITS	26,002,444.13	28,453,000	29,091,000	29,279,000	21,837,000	(7,254,000)
WORKERS' COMPENSATION	1,201,852.93	1,069,000	1,208,000	1,208,000	1,122,000	(86,000)
TOTAL S & E B	169,952,169.87	165,728,000	167,066,000	172,120,000	159,842,000	(7,224,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,121,487.21	2,249,000	2,445,000	3,649,000	2,361,000	(84,000)
CLOTHING & PERSONAL SUPPLIES	100.00	0	0	0	0	0
COMMUNICATIONS	196,548.04	248,000	216,000	216,000	204,000	(12,000)
COMPUTING-MAINFRAME	129,485.40	118,000	118,000	118,000	104,000	(14,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	286,458.00	287,000	287,000	287,000	257,000	(30,000)
COMPUTING-PERSONAL	162,448.17	68,000	20,000	20,000	20,000	0
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	11,000	11,000	0	(11,000)
HOUSEHOLD EXPENSE	1,695.11	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	937,340.00	935,000	994,000	2,994,000	994,000	0
INSURANCE	14,442.00	10,000	25,000	25,000	25,000	0
MAINTENANCE - EQUIPMENT	97,351.53	91,000	94,000	94,000	78,000	(16,000)
MAINTENANCE--BUILDINGS & IMPRV	1,061,152.65	1,023,000	1,055,000	1,888,000	1,022,000	(33,000)
MEMBERSHIPS	322,326.75	306,000	327,000	327,000	327,000	0
MISCELLANEOUS EXPENSE	20,996.07	23,000	23,000	23,000	19,000	(4,000)
OFFICE EXPENSE	589,473.86	641,000	410,000	751,000	455,000	45,000
PROFESSIONAL SERVICES	644,043.83	226,000	125,000	125,000	133,000	8,000
RENTS & LEASES - BLDG & IMPRV	885,468.60	992,000	792,000	792,000	881,000	89,000
RENTS & LEASES - EQUIPMENT	113,628.47	82,000	92,000	422,000	92,000	0
SMALL TOOLS & MINOR EQUIPMENT	880.17	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	24,598.68	16,000	30,000	30,000	28,000	(2,000)
TECHNICAL SERVICES	60,725.35	60,000	47,000	1,357,000	48,000	1,000
TELECOMMUNICATIONS	2,527,574.37	2,406,000	2,307,000	2,861,000	2,305,000	(2,000)
TRAINING	55,438.10	66,000	80,000	80,000	17,000	(63,000)
TRANSPORTATION AND TRAVEL	378,285.47	350,000	368,000	368,000	516,000	148,000
UTILITIES	1,900,802.10	1,950,000	1,651,000	1,544,000	1,671,000	20,000
TOTAL S & S	12,543,582.93	12,158,000	11,517,000	17,982,000	11,557,000	40,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	28,963.38	78,000	98,000	455,000	98,000	0
RET-OTHER LONG TERM DEBT	970,071.41	974,000	954,000	954,000	998,000	44,000
TAXES & ASSESSMENTS	1,700.21	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	1,000,735.00	1,054,000	1,054,000	1,411,000	1,098,000	44,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	150,000	0	0
TOTAL CAPITAL ASSETS	0.00	0	0	150,000	0	0

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
GROSS TOTAL	$ 183,496,487.80	$ 178,940,000	$ 179,637,000	$ 191,663,000	$ 172,497,000	$ (7,140,000)
INTRAFUND TRANSFERS	(755,546.52)	(482,000)	(756,000)	(756,000)	(158,000)	598,000
NET TOTAL	$ 182,740,941.28	$ 178,458,000	$ 178,881,000	$ 190,907,000	$ 172,339,000	$ (6,542,000)
REVENUE	6,769,131.95	6,789,000	8,619,000	8,619,000	8,863,000	244,000
NET COUNTY COST	$ 175,971,809.33	$ 171,669,000	$ 170,262,000	$ 182,288,000	$ 163,476,000	$ (6,786,000)
BUDGETED POSITIONS	1,138.0	1,122.0	1,122.0	1,144.0	1,118.0	(4.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 207,756.34	$ 222,000	$ 222,000	$ 222,000	$ 222,000	$ 0
COURT FEES & COSTS	202,420.45	332,000	700,000	700,000	700,000	0
LEGAL SERVICES	270,929.06	270,000	200,000	200,000	200,000	0
TOTAL CHARGES-SVS	681,105.85	824,000	1,122,000	1,122,000	1,122,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	(2,974.53)	214,000	449,000	449,000	673,000	224,000
TOTAL I R - FEDERA	(2,974.53)	214,000	449,000	449,000	673,000	224,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	5,767,983.73	5,464,000	6,800,000	6,800,000	6,800,000	0
TOTAL I R - STATE	5,767,983.73	5,464,000	6,800,000	6,800,000	6,800,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	197,396.85	287,000	248,000	248,000	268,000	20,000
OTHER SALES	74,983.80	0	0	0	0	0
TOTAL MISC REV	272,380.65	287,000	248,000	248,000	268,000	20,000
OTHER FINANCING SOURCES						
TRANSFERS IN	50,636.25	0	0	0	0	0
TOTAL OTH FIN SRCS	50,636.25	0	0	0	0	0
TOTAL REVENUE	$ 6,769,131.95	$ 6,789,000	$ 8,619,000	$ 8,619,000	$ 8,863,000	$ 244,000


PUBLIC DEFENDER
2011-12 Recommended Budget
Positions = 1,180.0
PUBLIC DEFENDER
Ronald L. Brown
3.0
Chief Deputy Public Defender
4.0
Central Operations
Assistant PD
2.0
Special Circ. Cord.
1.0
Central Felony Division
Division Chief
2.0
Central Misdemeanor Div
Division Chief
1.0
Central Misd. Trials
Head Deputy
25.0
Bauchet Arraigments
13.0
Preliminary Hearings
11.0
East LA Branch
Head Deputy
20.0
Metropolitan Branch
Head Deputy
27.0
270's Unit
16.0
Hollywood
3.0
Trials 1
Head Deputy
27.0
Records & Info
8.0
Trials 2
Head Deputy
39.0
Trials 3
Head Deputy
38.0
DNA Unit
Head Deputy
11.0
Trials 4
Head Deputy
39.0
Branch & Area Operations
Assistant PD
2.0
B&A Division III
Division Chief
1.0
Torrance Branch
Head Deputy
41.0
Lancaster Branch
Head Deputy
29.0
Van Nuys Branch
Head Deputy
42.0
San Fernando Br
Head Deputy
38.0
B&A Division II
Division Chief
2.0
Airport Branch
Head Deputy
49.0
Pasadena Branch
Head Deputy
38.0
Pomona Branch
Head Deputy
45.0
B&A Division I
Division Chief
1.0
Long Beach Branch
Head Deputy
40.0
Compton Branch
Head Deputy
46.0
Norwalk Branch
Head Deputy
54.0
Support Services Operations
Assistant PD
2.0
Support Service Division
Division Chief
2.0
Mental Health Branch
Head Deputy
23.0
SVP Branch
Head Deputy
55.0
Investigation Svcs
Lieutenant
81.0
Paralegal Services
Head Deputy
44.0
Appellate Branch
Head Deputy
16.0
PIAS
12.0
Special Operations
Assistant PD
2.0
Admin Services
Administrative Deputy
2.0
Management Services
Division
Head, Mgmt. Svcs
11.0
Human Resources Div
Dept'l HR Mgr II
10.0
Information
System Division
Dept'l. Info. Sys. Mgr.
14.0
Special Services Division
Division Chief
2.0
Juvenile Services
Head Deputy
76.0
Restorative &
Collaborative Justice
13.0
JAIBG Program
13.0
Social Workers
Supv PSW
11.0
Drug Court
11.0

Public Health

Jonathan E. Fielding, M.D., M.P.H., Director and Health Officer

Public Health Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 385,164,867.78	$ 402,761,000	$ 414,789,000	$ 406,565,000	$ 405,729,000	$ (9,060,000)
SERVICES & SUPPLIES	359,777,123.33	396,556,000	416,235,000	399,430,000	376,052,000	(40,183,000)
OTHER CHARGES	7,736,011.82	8,452,000	10,462,000	10,462,000	10,462,000	0
CAPITAL ASSETS - EQUIPMENT	2,356,709.46	2,365,000	3,919,000	4,444,000	4,306,000	387,000
GROSS TOTAL	$ 755,034,712.39	$ 810,134,000	$ 845,405,000	$ 820,901,000	$ 796,549,000	$ (48,856,000)
INTRAFUND TRANSFERS	(45,763,893.34)	(49,689,000)	(50,757,000)	(52,356,000)	(51,570,000)	(813,000)
NET TOTAL	$ 709,270,819.05	$ 760,445,000	$ 794,648,000	$ 768,545,000	$ 744,979,000	$ (49,669,000)
REVENUE	523,407,838.39	577,207,000	611,410,000	594,502,000	574,904,000	(36,506,000)
NET COUNTY COST	$ 185,862,980.66	$ 183,238,000	$ 183,238,000	$ 174,043,000	$ 170,075,000	$ (13,163,000)
BUDGETED POSITIONS	4,258.0	4,339.0	4,339.0	4,348.0	4,341.0	2.0

Mission Statement

The Department of Public Health's (DPH) mission is to protect health, prevent disease, and promote health and well-being. The Department's overarching goal is to improve the quality of life in our communities, increase years of healthy life among residents, and reduce current and future health risks while reducing health disparities within a diverse population. The Department is working towards achieving this goal by focusing its work in four main areas: 1) protecting the public against harmful health effects of natural or man-made disasters; 2) minimizing the impact of serious communicable diseases (such as influenza) and food-borne and environmental-related illness; 3) helping all individuals, families, and communities prevent chronic diseases (such as diabetes and heart disease) and injuries; 4) helping communities reduce ethnic and racial disparities in rates of diseases such as diabetes, cancer, and heart disease.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects the fourth consecutive year of budgetary challenges facing DPH, principally attributable to the downturn in the economy and the resulting revenue declines. Since fiscal year (FY) 2005-06, DPH has incurred over $85.7 million in State, federal, and net County cost (NCC) reductions, resulting in the elimination of over 300.0 budgeted positions, and a decline of more than 200 actual staff, related to attrition and the countywide hiring freeze. The loss of staff not only impacts the capacity of DPH to address important community health problems, but also reduces the available staffing margin potentially needed to respond to disease outbreaks and other emergent health events. Additionally, a significant amount of services, primarily delivered via contracted community-based providers, have also been reduced or eliminated. The State and federal reductions have affected the areas of Human Immunodeficiency Virus/Acquired Immune Deficiency Syndrome (HIV/AIDS), Children's Medical Services (CMS), Black Infant Health, immunization, and substance abuse services. The NCC reductions, principally attributable to the decline in State Vehicle License Fees - Realignment revenues, have affected DPH programs and services across-the-board with the exception of HIV/AIDS, which has an NCC Maintenance of Effort requirement, and Environmental Health which is fee-supported.

Over the past four years, DPH has avoided even further reductions through a combination of one-time budget solutions provided by the Board of Supervisors and the Chief Executive Office, realization of new revenues, implementation of efficiencies, and the imposition of austerity measures. Since FY 2006-07, DPH has achieved more than $66.0 million in cumulative revenue increases and efficiencies, and has imposed more than $10.0 million in cumulative austerity measures in lieu of service reductions.

The 2011-12 Recommended Budget includes a NCC decrease of $13.2 million primarily attributable to the expiration of one-time budget solutions provided in FY 2010-11 to maintain critical public health programs and services and the elimination of prior-year carryover and one-time funds provided for various public health programs and/or projects, as further described below; partially offset by the reversal of the labor-management placeholder adjustment included in the FY 2010-11 Final Adopted Budget and Board-approved increases in health insurance subsidies and ministerial changes/ corrections to salaries.

To address the Department's recession-related funding challenges, the expiration of one-time budget solutions, the elimination of prior-year carryover and one-time funds, and unavoidable and unfunded cost increases, the FY 2011-12 Recommended Budget includes a $14.3 million placeholder reduction to services and supplies and a minor increase in available revenue and services and supplies savings. The placeholder reduction will be addressed during the FY 2011-12 budget process with the identification of curtailments and other cost-savings initiatives being guided by several principles including the need to maintain the ability to fulfill the County's public health mandates and essential services, maintain a balanced portfolio of activities, and ensure that staffing levels are adequate enough to respond to public health emergencies. Potential cost savings initiatives that may be considered and that attempt to minimize service disruptions, may include, but are not limited to:

- Prioritization of program and service reductions in various public health programs including: Communicable Disease Control and Prevention; Chronic Disease and Injury Prevention; Substance Abuse Prevention and Control; Maternal, Child and Adolescent Health, Environmental Health, and Administration; and
- Regionalization of clinic services at various public health centers that may result in the closure of one or more health centers and that result in the elimination of certain services at other health centers. Specifically, the regionalization proposal developed by DPH proposes to consolidate tuberculosis (TB) and sexually transmitted disease (STD) services at fewer locations, rather than operating both services at existing health center locations.

The Recommended Budget also reflects a net increase of 2.0 budgeted positions due to the addition of 1.0 budgeted position in the Environmental Health Division funded by State revenue for the Radiation Management Program and the transfer of 1.0 budgeted position, and related funding, from the Department of Health Services (DHS).

Critical/Strategic Planning Initiatives

Public Health's Strategic Plan adopted the County's plan, with departmental goals for Health Protection, Health Improvement, Organizational Effectiveness, Workforce Excellence, and Fiscal Sustainability. To the extent possible, given the Department's efforts to address its projected structural deficit, the Department's Recommended Budget supports efforts to preserve an organizational infrastructure focused on maximizing organizational effectiveness and meeting service excellence goals. A strong organizational infrastructure enables all public health programs to better serve their clients, address the public health needs of all County residents, and meet program goals more effectively. The Recommended Budget supports programmatic areas such as Environmental Health, HIV/AIDS, and substance abuse prevention and treatment, all of which support the Department's Strategic Plan Goal of improving and increasing years of healthy life among County residents and reducing current and future health risks, while also reducing health disparities.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**845,405,000**	**50,757,000**	**611,410,000**	**183,238,000**	**4,339.0**
Critical Issues					
1. Realignment: Reflects an increase in Realignment Sales Tax revenues due to the anticipated economic improvement.	494,000	--	494,000	--	--
2. Substance Abuse State and Federal Funding Reductions: Reflects a reduction in State and federal funding and related costs for the time-limited American Recovery and Reinvestment Act-funded Justice Assistance Grant-Offender Treatment Program; State Offender Treatment Program; Women's Re-Entry Program; and Screening, Brief Intervention, Referral and Treatment Program.	(16,346,000)	--	(16,346,000)	--	--
3. Public Health Local Grant Funding Reduction: Reflects a reduction in local grant funding and related costs for a youth education and awareness program related to eating habits.	(306,000)	--	(306,000)	--	--
4. HIV/AIDS Federal Funding Reduction: Reflects a reduction in federal funding and related costs for HIV/AIDS prevention services.	(5,000)	--	(5,000)	--	--
5. Public Health Operational Financing Adjustment: Reflects various unavoidable operational cost increases and a net decrease in State and federal revenue which contribute to the Department's structural deficit for FY 2011-12 and is addressed through the Department's unidentified placeholder reduction of $14.3 million and $3.9 million in projected revenue and cost savings solutions.	1,184,000	--	(16,980,000)	18,164,000	--
6. Prior Year Carryover and One-Time Funds: Reflects the deletion of prior-year carryover and one-time funds to support the preservation of critical public health services and programs, start-up costs for the new South Health Center, the Department's Tobacco Cessation Project, the Baldwin Hills Survey, Cy Pres/ Utility Users Tax funds for public health services in unincorporated areas of the Second Supervisorial District, and DPH's Data Center Consolidation project.	(13,557,000)	(345,000)	--	(13,212,000)	--
7. Transfers-In: Reflects a net decrease in special fund revenue and related services and supplies to support programmatic costs.	(2,477,000)	--	(2,477,000)	--	--
Curtailments					
1. Unidentified Reductions: Reflects the unidentified placeholder reduction in services and supplies to address the Department's projected structural deficit for FY 2011-12 primarily due to the removal of one-time budget solutions from FY 2010-11 that were provided to preserve critical public health services and programs, State and federal revenue losses, and unavoidable and unfunded cost increases.	(14,267,000)	--	--	(14,267,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. Also reflects Board-approved increases in health insurance subsidies and changes/corrections to salaries.	(11,060,000)	--	(10,933,000)	(127,000)	--
2. Revenue Improvement and Additional Cost Savings: Reflects a net increase in revenue, a net decrease in appropriation, and a corresponding NCC savings to reflect increased Medi-Cal Administrative Activities and State Health Facilities revenue, as well as additional cost reductions to address the Department's financing shortfall in FY 2011-12.	(1,000,000)	--	2,897,000	(3,897,000)	--
3. Retiree Health: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	426,000	--	969,000	(543,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(3,311,000)	--	(1,877,000)	(1,434,000)	--
5. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	4,800,000	--	2,692,000	2,108,000	--
6. Staffing Allocation Adjustments and Corrections: Reflects various position level adjustments related to midyear allocation/reporting out letters and reclassification reviews, as well as corrections to prior year position adjustments.	15,000	(17,000)	32,000	--	--
7. Substance Abuse State and Federal Funding: Reflects an increase in State and federal funding and services and supplies to support substance abuse treatment and recovery services and Comprehensive Drug Court Initiative services.	3,311,000	--	3,311,000	--	--
8. HIV/AIDS State and Federal Funding: Reflects an increase in State and federal grant funding and services and supplies to support expanded and integrated testing; treatment; prevention planning; adult hepatitis prevention; and the improvement of patient care coordination and health outcomes for persons living with HIV/AIDS.	1,705,000	--	1,705,000	--	--
9. Radiation Management State Funding: Reflects an increase in State grant funding and the addition of 1.0 budgeted position in DPH's Environmental Health Division to assist with radiologic inspections, investigations, and emergency response.	93,000	--	93,000	--	1.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. DHS Transfer: Reflects the transfer of NCC and 1.0 budgeted position on an ongoing basis from the DHS to support administrative functions in DPH's Environmental Health Division.	47,000	--	--	47,000	1.0
11. Other County Departments and A-87 Rent Expense: Reflects an increase in intrafund transfer funding, offset by a minor decrease in revenue related to a net increase in public health laboratory and substance abuse services provided to the Office of AIDS Programs and Policy, DHS, and the Executive Office, Board of Supervisors, as well as a decrease in NCC related to a decrease in rent expense charges.	1,679,000	1,776,000	(95,000)	(2,000)	--
12. Miscellaneous Cost Changes: Reflects a net decrease in services and supplies and intrafund transfer funding related to the removal of funding support to the Antelope Valley Rehabilitation Center (AVRC) for operational costs in FY 2010-11, offset by a minor increase in services and supplies and intrafund transfer funding provided to the AVRC to secure the program's residential bed license, as well as a net increase in revenue to partially support cost increases in services and supplies.	(281,000)	(601,000)	320,000	--	--
Total Changes	**(48,856,000)**	**813,000**	**(36,506,000)**	**(13,163,000)**	**2.0**
2011-12 Recommended Budget	**796,549,000**	**51,570,000**	**574,904,000**	**170,075,000**	**4,341.0**

Unmet Needs

Aside from the unmet needs originating from the proposed programmatic/service curtailments included in the Recommended Budget, the Department has an unmet need of $2.6 million to fund 37.0 positions. The Department's unmet need is comprised of: $1.3 million and 22.0 positions for various administrative and operational support needs; $0.8 million and 10.0 positions for the Communicable Disease Control and Prevention Division's HIV Epidemiology, Immunization, Sexually Transmitted Disease, Tuberculosis Control, and Veterinary Programs; and $0.5 million and 5.0 positions for the Maternal, Child, and Adolescent Health Program. In addition, the Department has identified an unmet need for 65.0 positions for the Environmental Health Division. Although the Environmental Health positions identified in the Department's unmet needs request can be 100 percent offset by fee revenue, the necessary increases in the fees are subject to approval by the Board of Supervisors.

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 261,748,918.19	$ 269,418,000	$ 280,021,000	$ 286,873,000	$ 286,110,000	$ 6,089,000
CAFETERIA PLAN BENEFITS	40,204,603.33	43,518,000	43,584,000	45,362,000	45,408,000	1,824,000
DEFERRED COMPENSATION BENEFITS	8,111,882.75	8,877,000	8,588,000	5,037,000	4,999,000	(3,589,000)
EMPLOYEE GROUP INS - E/B	7,076,200.24	6,889,000	5,740,000	6,277,000	6,209,000	469,000
OTHER EMPLOYEE BENEFITS	302,196.73	71,000	260,000	260,000	260,000	0
RETIREMENT - EMP BENEFITS	60,922,519.96	67,153,000	69,378,000	55,563,000	55,550,000	(13,828,000)
WORKERS' COMPENSATION	6,798,546.58	6,835,000	7,218,000	7,193,000	7,193,000	(25,000)
TOTAL S & E B	385,164,867.78	402,761,000	414,789,000	406,565,000	405,729,000	(9,060,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	14,282,999.63	14,216,000	11,267,000	11,164,000	11,164,000	(103,000)
CLOTHING & PERSONAL SUPPLIES	58,521.46	44,000	25,000	35,000	35,000	10,000
COMMUNICATIONS	683,564.97	843,000	694,000	692,000	692,000	(2,000)
COMPUTING-MAINFRAME	304,182.80	36,000	219,000	219,000	219,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	189,181.00	4,361,000	3,214,000	3,205,000	3,205,000	(9,000)
COMPUTING-PERSONAL	5,010,870.00	4,152,000	1,110,000	1,248,000	1,248,000	138,000
CONTRACTED PROGRAM SERVICES	277,265,022.30	303,894,000	338,291,000	319,657,000	296,722,000	(41,569,000)
FOOD	839,925.15	769,000	882,000	869,000	869,000	(13,000)
HOUSEHOLD EXPENSE	1,475,046.37	1,742,000	440,000	450,000	450,000	10,000
INFORMATION TECHNOLOGY SERVICES	4,216,571.96	1,350,000	719,000	732,000	732,000	13,000
INSURANCE	485,610.99	751,000	1,104,000	1,104,000	1,104,000	0
JURY & WITNESS EXPENSE	406.86	11,000	20,000	10,000	10,000	(10,000)
MAINTENANCE - EQUIPMENT	994,892.79	820,000	727,000	801,000	801,000	74,000
MAINTENANCE--BUILDINGS & IMPRV	4,958,970.40	5,132,000	3,983,000	3,661,000	3,531,000	(452,000)
MEDICAL DENTAL & LAB SUPPLIES	7,822,608.02	7,246,000	4,351,000	5,916,000	5,916,000	1,565,000
MEMBERSHIPS	152,706.36	157,000	117,000	118,000	118,000	1,000
MISCELLANEOUS EXPENSE	80,602.78	87,000	1,898,000	1,941,000	1,923,000	25,000
OFFICE EXPENSE	4,918,388.13	3,738,000	4,555,000	5,396,000	5,396,000	841,000
PROFESSIONAL SERVICES	2,695,852.44	9,770,000	8,592,000	8,090,000	8,090,000	(502,000)
PUBLICATIONS & LEGAL NOTICE	727.63	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	13,934,184.73	18,188,000	17,386,000	17,369,000	17,365,000	(21,000)
RENTS & LEASES - EQUIPMENT	808,554.67	856,000	815,000	822,000	531,000	(284,000)
SMALL TOOLS & MINOR EQUIPMENT	267,186.74	125,000	11,000	11,000	11,000	0
SPECIAL DEPARTMENTAL EXPENSE	833,780.92	461,000	285,000	359,000	359,000	74,000
TECHNICAL SERVICES	5,573,396.89	5,314,000	5,205,000	5,208,000	5,208,000	3,000
TELECOMMUNICATIONS	5,896,796.21	6,505,000	5,666,000	5,452,000	5,452,000	(214,000)
TRAINING	441,537.58	121,000	217,000	334,000	334,000	117,000
TRANSPORTATION AND TRAVEL	3,327,412.04	3,020,000	2,154,000	2,213,000	2,213,000	59,000
UTILITIES	2,257,621.51	2,846,000	2,246,000	2,312,000	2,312,000	66,000
TOTAL S & S	359,777,123.33	396,556,000	416,235,000	399,430,000	376,052,000	(40,183,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	474,015.62	864,000	750,000	750,000	750,000	0
RET-OTHER LONG TERM DEBT	22,361.58	29,000	45,000	45,000	45,000	0
SUPPORT & CARE OF PERSONS	7,224,736.90	7,544,000	9,544,000	9,544,000	9,544,000	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
TAXES & ASSESSMENTS	14,897.72	15,000	123,000	123,000	123,000	0
TOTAL OTH CHARGES	7,736,011.82	8,452,000	10,462,000	10,462,000	10,462,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	567,000	373,000	373,000	373,000	0
COMPUTERS, MAINFRAME	0.00	12,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,025,523.47	8,000	16,000	363,000	256,000	240,000
DATA HANDLING EQUIPMENT	0.00	30,000	1,942,000	1,942,000	1,942,000	0
ELECTRONIC EQUIPMENT	20,966.64	147,000	17,000	77,000	17,000	0
MEDICAL - CAPITAL EQUIPMENT	0.00	281,000	133,000	133,000	133,000	0
MEDICAL-MINOR EQUIPMENT	0.00	0	294,000	294,000	294,000	0
NON-MEDICAL LAB/TESTING EQUIP	613,474.68	0	100,000	100,000	100,000	0
OFFICE FURNITURE,FIXTURES & EQ	78,176.17	76,000	194,000	194,000	194,000	0
TELECOMMUNICATIONS EQUIPMENT	33,130.76	0	0	118,000	147,000	147,000
VEHICLES & TRANSPORTATION EQUIPMENT	585,437.74	1,244,000	850,000	850,000	850,000	0
TOTAL CAPITAL ASSETS	2,356,709.46	2,365,000	3,919,000	4,444,000	4,306,000	387,000
GROSS TOTAL	$ 755,034,712.39	$ 810,134,000	$ 845,405,000	$ 820,901,000	$ 796,549,000	$ (48,856,000)
INTRAFUND TRANSFERS	(45,763,893.34)	(49,689,000)	(50,757,000)	(52,356,000)	(51,570,000)	(813,000)
NET TOTAL	709,270,819.05	760,445,000	794,648,000	768,545,000	744,979,000	(49,669,000)
REVENUE	523,407,838.39	577,207,000	611,410,000	594,502,000	574,904,000	(36,506,000)
NET COUNTY COST	$ 185,862,980.66	$ 183,238,000	$ 183,238,000	$ 174,043,000	$ 170,075,000	$ (13,163,000)
BUDGETED POSITIONS	4,258.0	4,339.0	4,339.0	4,348.0	4,341.0	2.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 2,787,680.74	$ 3,527,000	$ 5,589,000	$ 5,493,000	$ 5,493,000	$ (96,000)
INSTITUTIONAL CARE & SVS	114,987,937.50	116,562,300	123,580,000	130,820,000	129,744,000	6,164,000
SANITATION SERVICES	860,126.43	912,000	912,000	912,000	912,000	0
CALIFORNIA CHILDRENS SERVICES	51,051.96	2,000	0	0	0	0
COMMUNICATION SERVICES	7,726.62	0	0	0	0	0
RECORDING FEES	2,043,933.99	1,634,000	1,634,000	1,634,000	1,634,000	0
PLANNING & ENGINEERING SERVICE	142,438.76	408,000	408,000	408,000	408,000	0
PERSONNEL SERVICES	21,744.68	0	0	0	0	0
HEALTH FEES	71,914,498.32	72,023,000	72,823,000	69,956,000	68,449,000	(4,374,000)
TOTAL CHARGES-SVS	192,817,139.00	195,068,300	204,946,000	209,223,000	206,640,000	1,694,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	114,290.59	30,000	30,000	30,000	30,000	0
TOTAL FINES FO/PEN	114,290.59	30,000	30,000	30,000	30,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL AID-MENTAL HEALTH	4,179,716.80	5,333,000	3,833,000	8,511,000	8,214,000	4,381,000

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	181,217,495.53	225,421,300	244,589,000	229,864,000	212,664,000	(31,925,000)
TOTAL I R - FEDERA	185,397,212.33	230,754,300	248,422,000	238,375,000	220,878,000	(27,544,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	853,856.72	744,000	744,000	438,000	438,000	(306,000)
TOTAL I R - OTHER	853,856.72	744,000	744,000	438,000	438,000	(306,000)
INTERGVMTL REVENUE - STATE						
STATE-REALIGNMENT REVENUE	24,616,987.92	25,705,000	25,705,000	25,705,000	26,199,000	494,000
STATE - OTHER	105,959,183.43	110,337,400	117,323,000	108,997,000	108,956,000	(8,367,000)
TOTAL I R - STATE	130,576,171.35	136,042,400	143,028,000	134,702,000	135,155,000	(7,873,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	2,944,053.39	1,334,000	1,334,000	1,334,000	1,334,000	0
TOTAL LIC/PER/FRAN	2,944,053.39	1,334,000	1,334,000	1,334,000	1,334,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	2,609,334.64	1,735,000	1,707,000	1,707,000	1,707,000	0
OTHER SALES	12,546.38	59,000	59,000	59,000	59,000	0
TOTAL MISC REV	2,621,881.02	1,794,000	1,766,000	1,766,000	1,766,000	0
OTHER FINANCING SOURCES						
TRANSFERS IN	8,075,287.81	11,440,000	11,140,000	8,634,000	8,663,000	(2,477,000)
SALE OF CAPITAL ASSETS	7,944.49	0	0	0	0	0
TOTAL OTH FIN SRCS	8,083,232.30	11,440,000	11,140,000	8,634,000	8,663,000	(2,477,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	1.69	0	0	0	0	0
TOTAL USE OF MONEY	1.69	0	0	0	0	0
TOTAL REVENUE	$ 523,407,838.39	$ 577,207,000	$ 611,410,000	$ 594,502,000	$ 574,904,000	$ (36,506,000)

Public Health Programs Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 269,930,155.19	$ 282,825,000	$ 290,776,000	$ 284,007,000	$ 284,007,000	$ (6,769,000)
SERVICES & SUPPLIES	95,828,869.70	124,101,000	127,048,000	124,544,000	102,523,000	(24,525,000)
OTHER CHARGES	390,988.18	858,000	858,000	858,000	858,000	0
CAPITAL ASSETS - EQUIPMENT	2,297,919.53	2,265,000	3,718,000	4,243,000	4,105,000	387,000
GROSS TOTAL	$ 368,447,932.60	$ 410,049,000	$ 422,400,000	$ 413,652,000	$ 391,493,000	$ (30,907,000)
INTRAFUND TRANSFERS	(6,463,968.09)	(9,408,000)	(9,408,000)	(10,984,000)	(10,984,000)	(1,576,000)
NET TOTAL	$ 361,983,964.51	$ 400,641,000	$ 412,992,000	$ 402,668,000	$ 380,509,000	$ (32,483,000)
REVENUE	237,665,271.51	272,874,000	284,789,000	281,136,000	262,945,000	(21,844,000)
NET COUNTY COST	$ 124,318,693.00	$ 127,767,000	$ 128,203,000	$ 121,532,000	$ 117,564,000	$ (10,639,000)
BUDGETED POSITIONS	2,896.0	2,984.0	2,984.0	2,970.0	2,986.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

The 2011-12 Recommended Budget reflects:

- Additional State funding and 1.0 budgeted position for the Environmental Health – Radiation Management Program.
- Additional ongoing net County cost (NCC) funding and 1.0 budgeted position from the Department of Health Services to address operational needs, as agreed upon by the two departments.
- A placeholder reduction in services and supplies and increased revenue and services and supplies savings to address the Department's projected structural deficit for fiscal year (FY) 2011-12, primarily attributable to State and federal revenue losses, the removal of one-time budget solutions, and unavoidable and unfunded cost increases.
- Deletion of prior-year carryover for start-up costs at the new South Health Center, the Department's tobacco cessation project, methamphetamine treatment services, and the Baldwin Hills survey.
- Deletion of one-time funding from the Utility User Tax/Cy Pres Fund to provide public health services that include children's health improvement and outreach, sexually transmitted disease prevention, and nutrition education for youth.
- Deletion of local grant funding for youth education and awareness of the health risks associated with unhealthy eating habits.
- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- Elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.
- A projected three-percent (3%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- The reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 182,959,030.96	$ 187,923,000	$ 196,836,000	$ 201,716,000	$ 201,589,000	$ 4,753,000
CAFETERIA PLAN BENEFITS	28,383,088.80	31,455,000	30,492,000	31,377,000	31,482,000	990,000
DEFERRED COMPENSATION BENEFITS	5,819,490.59	6,225,000	5,596,000	3,589,000	3,602,000	(1,994,000)
EMPLOYEE GROUP INS - E/B	4,994,239.13	4,312,000	3,938,000	3,886,000	3,885,000	(53,000)
OTHER EMPLOYEE BENEFITS	211,848.28	28,000	216,000	216,000	216,000	0
RETIREMENT - EMP BENEFITS	42,968,746.86	48,440,000	48,585,000	38,079,000	38,089,000	(10,496,000)
WORKERS' COMPENSATION	4,593,710.57	4,442,000	5,113,000	5,144,000	5,144,000	31,000
TOTAL S & E B	269,930,155.19	282,825,000	290,776,000	284,007,000	284,007,000	(6,769,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,860,709.09	7,901,000	6,149,000	6,202,000	6,202,000	53,000
CLOTHING & PERSONAL SUPPLIES	39,395.23	33,000	14,000	15,000	15,000	1,000
COMMUNICATIONS	483,544.00	617,000	445,000	445,000	445,000	0
COMPUTING-MAINFRAME	41,924.20	35,000	213,000	213,000	213,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	189,181.00	4,257,000	2,971,000	2,971,000	2,971,000	0
COMPUTING-PERSONAL	4,842,035.93	3,909,000	540,000	689,000	689,000	149,000
CONTRACTED PROGRAM SERVICES	37,062,416.43	54,441,000	72,344,000	68,715,000	47,119,000	(25,225,000)
FOOD	71,297.42	0	0	0	0	0
HOUSEHOLD EXPENSE	1,281,795.45	1,550,000	258,000	258,000	258,000	0
INFORMATION TECHNOLOGY SERVICES	3,742,425.96	867,000	177,000	190,000	190,000	13,000
INSURANCE	463,742.30	725,000	839,000	839,000	839,000	0
MAINTENANCE - EQUIPMENT	700,629.24	562,000	537,000	534,000	534,000	(3,000)
MAINTENANCE--BUILDINGS & IMPRV	2,829,643.59	3,653,000	2,596,000	2,589,000	2,459,000	(137,000)
MEDICAL DENTAL & LAB SUPPLIES	7,325,487.17	6,566,000	4,067,000	5,405,000	5,405,000	1,338,000
MEMBERSHIPS	78,501.36	83,000	30,000	31,000	31,000	1,000
MISCELLANEOUS EXPENSE	8,402.34	10,000	1,797,000	1,798,000	1,798,000	1,000
OFFICE EXPENSE	3,477,253.48	2,461,000	3,206,000	3,210,000	3,210,000	4,000
PROFESSIONAL SERVICES	1,974,872.93	9,056,000	8,165,000	7,363,000	7,363,000	(802,000)
PUBLICATIONS & LEGAL NOTICE	727.63	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	7,522,220.14	11,604,000	10,359,000	10,329,000	10,325,000	(34,000)
RENTS & LEASES - EQUIPMENT	646,360.50	695,000	658,000	669,000	378,000	(280,000)
SMALL TOOLS & MINOR EQUIPMENT	258,877.78	118,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	497,803.57	206,000	60,000	67,000	67,000	7,000
TECHNICAL SERVICES	4,471,752.00	4,170,000	3,333,000	3,949,000	3,949,000	616,000
TELECOMMUNICATIONS	4,865,471.68	5,524,000	4,476,000	4,247,000	4,247,000	(229,000)
TRAINING	374,778.19	56,000	166,000	166,000	166,000	0
TRANSPORTATION AND TRAVEL	2,906,223.59	2,555,000	1,688,000	1,690,000	1,690,000	2,000
UTILITIES	1,811,397.50	2,446,000	1,917,000	1,917,000	1,917,000	0
TOTAL S & S	95,828,869.70	124,101,000	127,048,000	124,544,000	102,523,000	(24,525,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	348,772.00	815,000	705,000	705,000	705,000	0
RET-OTHER LONG TERM DEBT	22,361.58	29,000	45,000	45,000	45,000	0
SUPPORT & CARE OF PERSONS	5,000.00	0	0	0	0	0
TAXES & ASSESSMENTS	14,854.60	14,000	108,000	108,000	108,000	0
TOTAL OTH CHARGES	390,988.18	858,000	858,000	858,000	858,000	0

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	567,000	373,000	373,000	373,000	0
COMPUTERS, MAINFRAME	0.00	12,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,025,523.47	0	0	347,000	240,000	240,000
DATA HANDLING EQUIPMENT	0.00	0	1,882,000	1,882,000	1,882,000	0
ELECTRONIC EQUIPMENT	20,966.64	147,000	17,000	77,000	17,000	0
MEDICAL - CAPITAL EQUIPMENT	0.00	281,000	133,000	133,000	133,000	0
MEDICAL-MINOR EQUIPMENT	0.00	0	294,000	294,000	294,000	0
NON-MEDICAL LAB/TESTING EQUIP	613,474.68	0	100,000	100,000	100,000	0
OFFICE FURNITURE,FIXTURES & EQ	19,386.24	14,000	94,000	94,000	94,000	0
TELECOMMUNICATIONS EQUIPMENT	33,130.76	0	0	118,000	147,000	147,000
VEHICLES & TRANSPORTATION EQUIPMENT	585,437.74	1,244,000	825,000	825,000	825,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,297,919.53	2,265,000	3,718,000	4,243,000	4,105,000	387,000
TOTAL CAPITAL ASSETS	2,297,919.53	2,265,000	3,718,000	4,243,000	4,105,000	387,000
GROSS TOTAL	$ 368,447,932.60	$ 410,049,000	$ 422,400,000	$ 413,652,000	$ 391,493,000	$ (30,907,000)
INTRAFUND TRANSFERS	(6,463,968.09)	(9,408,000)	(9,408,000)	(10,984,000)	(10,984,000)	(1,576,000)
NET TOTAL	$ 361,983,964.51	$ 400,641,000	$ 412,992,000	$ 402,668,000	$ 380,509,000	$ (32,483,000)
REVENUE	237,665,271.51	272,874,000	284,789,000	281,136,000	262,945,000	(21,844,000)
NET COUNTY COST	$ 124,318,693.00	$ 127,767,000	$ 128,203,000	$ 121,532,000	$ 117,564,000	$ (10,639,000)
BUDGETED POSITIONS	2,896.0	2,984.0	2,984.0	2,970.0	2,986.0	2.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 49,249.19	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	2,685,823.73	3,422,000	5,484,000	5,388,000	5,388,000	(96,000)
COMMUNICATION SERVICES	7,726.62	0	0	0	0	0
HEALTH FEES	71,914,498.32	72,023,000	72,823,000	69,956,000	68,449,000	(4,374,000)
INSTITUTIONAL CARE & SVS	1,217,948.51	271,000	864,000	1,117,000	864,000	0
PERSONNEL SERVICES	21,744.68	0	0	0	0	0
PLANNING & ENGINEERING SERVICE	142,438.76	408,000	408,000	408,000	408,000	0
RECORDING FEES	2,043,933.99	1,634,000	1,634,000	1,634,000	1,634,000	0
SANITATION SERVICES	860,126.43	912,000	912,000	912,000	912,000	0
TOTAL CHARGES-SVS	78,943,490.23	78,670,000	82,125,000	79,415,000	77,655,000	(4,470,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	114,290.59	30,000	30,000	30,000	30,000	0
TOTAL FINES FO/PEN	114,290.59	30,000	30,000	30,000	30,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	57,756,879.00	82,259,000	90,371,000	89,181,000	72,505,000	(17,866,000)
FEDERAL AID-MENTAL HEALTH	4,179,716.80	5,333,000	3,833,000	8,511,000	8,214,000	4,381,000
TOTAL I R - FEDERA	61,936,595.80	87,592,000	94,204,000	97,692,000	80,719,000	(13,485,000)

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	853,856.72	744,000	744,000	438,000	438,000	(306,000)
TOTAL I R - OTHER	853,856.72	744,000	744,000	438,000	438,000	(306,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	62,016,793.43	72,818,000	74,966,000	70,841,000	70,860,000	(4,106,000)
STATE-REALIGNMENT REVENUE	24,616,987.92	25,705,000	25,705,000	25,705,000	26,199,000	494,000
TOTAL I R - STATE	86,633,781.35	98,523,000	100,671,000	96,546,000	97,059,000	(3,612,000)
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	2,944,053.39	1,334,000	1,334,000	1,334,000	1,334,000	0
TOTAL LIC/PER/FRAN	2,944,053.39	1,334,000	1,334,000	1,334,000	1,334,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	2,256,886.65	1,388,000	1,388,000	1,388,000	1,388,000	0
OTHER SALES	12,325.95	59,000	59,000	59,000	59,000	0
TOTAL MISC REV	2,269,212.60	1,447,000	1,447,000	1,447,000	1,447,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	7,944.49	0	0	0	0	0
TRANSFERS IN	3,962,046.34	4,534,000	4,234,000	4,234,000	4,263,000	29,000
TOTAL OTH FIN SRCS	3,969,990.83	4,534,000	4,234,000	4,234,000	4,263,000	29,000
TOTAL REVENUE	$ 237,665,271.51	$ 272,874,000	$ 284,789,000	$ 281,136,000	$ 262,945,000	$ (21,844,000)

Office of Aids Programs and Policy Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,831,087.76	$ 18,241,000	$ 18,488,000	$ 18,106,000	$ 18,093,000	$ (395,000)
SERVICES & SUPPLIES	67,034,572.28	70,584,000	67,794,000	70,115,000	69,544,000	1,750,000
OTHER CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	8,000	16,000	16,000	16,000	0
GROSS TOTAL	$ 83,865,660.04	$ 88,838,000	$ 86,303,000	$ 88,242,000	$ 87,658,000	$ 1,355,000
INTRAFUND TRANSFERS	(4,779,182.44)	(4,119,000)	(4,119,000)	(3,774,000)	(3,774,000)	345,000
NET TOTAL	$ 79,086,477.60	$ 84,719,000	$ 82,184,000	$ 84,468,000	$ 83,884,000	$ 1,700,000
REVENUE	61,224,646.44	67,309,000	64,774,000	67,058,000	66,474,000	1,700,000
NET COUNTY COST	$ 17,861,831.16	$ 17,410,000	$ 17,410,000	$ 17,410,000	$ 17,410,000	$ 0
BUDGETED POSITIONS	243.0	228.0	228.0	231.0	228.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Office of AIDS Programs and Policy is to respond to the HIV/AIDS epidemic in Los Angeles County by preventing its spread, maximizing health and social outcomes, and coordinating effective and efficient targeted services for those at risk for, living with, or affected by HIV.

The 2011-12 Recommended Budget reflects:

- Additional federal funding to support expanded and integrated testing, treatment, prevention planning, and adult hepatitis prevention services, as well as an increase in State funding to support the improvement of patient care coordination and the improvement of health outcomes for persons living with HIV/AIDS.
- Deletion of prior-year carryover funding to support methamphetamine treatment services.
- Funding for Board-approved increases in health insurance subsidies and adjustments for various employee benefits.
- The fourth year of a four-year plan to recover the one-time augmentation provided to departments in fiscal year (FY) 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- Elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- The reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.

PUBLIC HEALTH - OFFICE OF AIDS PROGRAMS AND POLICY BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 10,869,523.87	$ 11,780,000	$ 11,693,000	$ 11,808,000	$ 11,760,000	$ 67,000
CAFETERIA PLAN BENEFITS	1,765,625.87	1,979,000	2,033,000	2,160,000	2,298,000	265,000
DEFERRED COMPENSATION BENEFITS	302,642.79	346,000	337,000	209,000	209,000	(128,000)
EMPLOYEE GROUP INS - E/B	473,386.68	611,000	449,000	906,000	805,000	356,000
OTHER EMPLOYEE BENEFITS	13,784.45	13,000	20,000	20,000	20,000	0
RETIREMENT - EMP BENEFITS	3,003,096.59	3,158,000	3,567,000	2,556,000	2,554,000	(1,013,000)
WORKERS' COMPENSATION	403,027.51	354,000	389,000	447,000	447,000	58,000
TOTAL S & E B	16,831,087.76	18,241,000	18,488,000	18,106,000	18,093,000	(395,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,738,377.63	1,738,000	1,830,000	2,081,000	2,081,000	251,000
COMMUNICATIONS	19,583.63	20,000	26,000	26,000	26,000	0
COMPUTING-MAINFRAME	0.00	0	4,000	4,000	4,000	0
COMPUTING-PERSONAL	114,526.10	208,000	226,000	245,000	245,000	19,000
CONTRACTED PROGRAM SERVICES	61,853,366.24	65,118,000	62,258,000	63,800,000	63,229,000	971,000
HOUSEHOLD EXPENSE	1,361.40	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	127,929.00	127,000	180,000	180,000	180,000	0
INSURANCE	2,504.00	3,000	7,000	7,000	7,000	0
MAINTENANCE - EQUIPMENT	636.56	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	8,741.48	9,000	27,000	27,000	27,000	0
MEDICAL DENTAL & LAB SUPPLIES	453,684.06	625,000	157,000	455,000	455,000	298,000
MEMBERSHIPS	60,090.00	60,000	70,000	70,000	70,000	0
MISCELLANEOUS EXPENSE	0.00	0	5,000	5,000	5,000	0
OFFICE EXPENSE	44,924.60	45,000	152,000	174,000	174,000	22,000
PROFESSIONAL SERVICES	430,871.85	431,000	355,000	450,000	450,000	95,000
RENTS & LEASES - BLDG & IMPRV	1,630,159.49	1,723,000	1,779,000	1,786,000	1,786,000	7,000
RENTS & LEASES - EQUIPMENT	41,886.00	42,000	43,000	43,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	210,190.00	204,000	204,000	204,000	204,000	0
TECHNICAL SERVICES	16,416.83	16,000	64,000	64,000	64,000	0
TELECOMMUNICATIONS	191,592.57	118,000	292,000	292,000	292,000	0
TRAINING	7,173.29	17,000	26,000	81,000	81,000	55,000
TRANSPORTATION AND TRAVEL	80,557.55	80,000	87,000	119,000	119,000	32,000
UTILITIES	0.00	0	2,000	2,000	2,000	0
TOTAL S & S	67,034,572.28	70,584,000	67,794,000	70,115,000	69,544,000	1,750,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	0.00	5,000	5,000	5,000	5,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	8,000	16,000	16,000	16,000	0
TOTAL CAPITAL ASSETS	0.00	8,000	16,000	16,000	16,000	0
GROSS TOTAL	$ 83,865,660.04	$ 88,838,000	$ 86,303,000	$ 88,242,000	$ 87,658,000	$ 1,355,000
INTRAFUND TRANSFERS	(4,779,182.44)	(4,119,000)	(4,119,000)	(3,774,000)	(3,774,000)	345,000
NET TOTAL	$ 79,086,477.60	$ 84,719,000	$ 82,184,000	$ 84,468,000	$ 83,884,000	$ 1,700,000
REVENUE	61,224,646.44	67,309,000	64,774,000	67,058,000	66,474,000	1,700,000

PUBLIC HEALTH - OFFICE OF AIDS PROGRAMS AND POLICY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
NET COUNTY COST	$ 17,861,831.16	$ 17,410,000	$ 17,410,000	$ 17,410,000	$ 17,410,000	$ 0
BUDGETED POSITIONS	243.0	228.0	228.0	231.0	228.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 101,857.01	$ 105,000	$ 105,000	$ 105,000	$ 105,000	$ 0
TOTAL CHARGES-SVS	101,857.01	105,000	105,000	105,000	105,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	60,647,337.53	66,346,000	64,241,000	66,065,000	65,541,000	1,300,000
TOTAL I R - FEDERA	60,647,337.53	66,346,000	64,241,000	66,065,000	65,541,000	1,300,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	374,379.00	858,000	428,000	888,000	828,000	400,000
TOTAL I R - STATE	374,379.00	858,000	428,000	888,000	828,000	400,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	101,072.90	0	0	0	0	0
TOTAL MISC REV	101,072.90	0	0	0	0	0
TOTAL REVENUE	$ 61,224,646.44	$ 67,309,000	$ 64,774,000	$ 67,058,000	$ 66,474,000	$ 1,700,000

Antelope Valley Rehabilitation Center Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 6,328,017.54	$ 6,711,000	$ 7,861,000	$ 7,524,000	$ 7,524,000	$ (337,000)
SERVICES & SUPPLIES	7,555,673.16	6,347,000	6,038,000	5,803,000	5,017,000	(1,021,000)
OTHER CHARGES	104,193.41	15,000	15,000	15,000	15,000	0
CAPITAL ASSETS - EQUIPMENT	23,263.59	12,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 14,011,147.70	$ 13,085,000	$ 13,939,000	$ 13,367,000	$ 12,581,000	$ (1,358,000)
INTRAFUND TRANSFERS	(6,038,986.53)	(7,018,000)	(7,541,000)	(7,708,000)	(6,922,000)	619,000
NET TOTAL	$ 7,972,161.17	$ 6,067,000	$ 6,398,000	$ 5,659,000	$ 5,659,000	$ (739,000)
REVENUE	1,184,362.28	1,246,000	2,013,000	2,063,000	2,063,000	50,000
NET COUNTY COST	$ 6,787,798.89	$ 4,821,000	$ 4,385,000	$ 3,596,000	$ 3,596,000	$ (789,000)
BUDGETED POSITIONS	102.0	102.0	102.0	102.0	102.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Antelope Valley Rehabilitation Centers (AVRCs) is to contribute to the restoration of the overall health and function of those Los Angeles County residents who suffer from substance abuse and addiction. This is accomplished by providing cost-effective, comprehensive services which include residential, psycho-social, literacy training, self-help, after-care planning, and networking with a variety of community-based resources.

The 2011-12 Recommended Budget reflects:

- A placeholder reduction in services and supplies to address the Department's projected structural deficit for fiscal year (FY) 2011-12, primarily attributable to the removal of one-time budget solutions and unavoidable and unfunded cost increases.
- Funding for various employee benefits.
- Elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.
- A projected two-percent (2%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- The reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,884,360.17	$ 3,905,000	$ 5,084,000	$ 5,171,000	$ 5,142,000	$ 58,000
CAFETERIA PLAN BENEFITS	756,082.91	832,000	832,000	844,000	844,000	12,000
DEFERRED COMPENSATION BENEFITS	93,681.46	117,000	117,000	49,000	49,000	(68,000)
EMPLOYEE GROUP INS - E/B	214,445.31	288,000	259,000	260,000	289,000	30,000
OTHER EMPLOYEE BENEFITS	4,644.00	7,000	7,000	7,000	7,000	0
RETIREMENT - EMP BENEFITS	1,179,811.26	1,316,000	1,316,000	903,000	903,000	(413,000)
WORKERS' COMPENSATION	194,992.43	246,000	246,000	290,000	290,000	44,000
TOTAL S & E B	6,328,017.54	6,711,000	7,861,000	7,524,000	7,524,000	(337,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	159,104.96	159,000	166,000	166,000	166,000	0
CLOTHING & PERSONAL SUPPLIES	19,126.23	11,000	11,000	20,000	20,000	9,000
COMMUNICATIONS	9,634.90	5,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	6,425.10	0	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	5,000	5,000	5,000	0
COMPUTING-PERSONAL	0.00	0	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	2,296,758.77	1,946,000	1,702,000	1,458,000	690,000	(1,012,000)
FOOD	768,627.73	769,000	882,000	869,000	869,000	(13,000)
HOUSEHOLD EXPENSE	191,553.51	192,000	172,000	192,000	192,000	20,000
INSURANCE	4,377.99	4,000	129,000	129,000	129,000	0
MAINTENANCE - EQUIPMENT	158,958.91	119,000	48,000	129,000	129,000	81,000
MAINTENANCE--BUILDINGS & IMPRV	2,049,735.28	1,383,000	1,281,000	969,000	969,000	(312,000)
MEDICAL DENTAL & LAB SUPPLIES	8,749.54	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	195.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	62,306.85	64,000	20,000	82,000	64,000	44,000
OFFICE EXPENSE	91,997.79	88,000	69,000	114,000	114,000	45,000
PROFESSIONAL SERVICES	11,820.59	13,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,110.00	4,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	39,939.12	38,000	25,000	25,000	25,000	0
SMALL TOOLS & MINOR EQUIPMENT	8,308.96	7,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	103,857.03	29,000	20,000	65,000	65,000	45,000
TECHNICAL SERVICES	887,706.37	888,000	951,000	951,000	951,000	0
TELECOMMUNICATIONS	124,455.35	52,000	48,000	44,000	44,000	(4,000)
TRAINING	18,835.58	19,000	4,000	24,000	24,000	20,000
TRANSPORTATION AND TRAVEL	89,290.78	148,000	138,000	128,000	128,000	(10,000)
UTILITIES	439,796.82	394,000	319,000	385,000	385,000	66,000
TOTAL S & S	7,555,673.16	6,347,000	6,038,000	5,803,000	5,017,000	(1,021,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	104,193.41	15,000	15,000	15,000	15,000	0
TOTAL OTH CHARGES	104,193.41	15,000	15,000	15,000	15,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	23,263.59	12,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	23,263.59	12,000	25,000	25,000	25,000	0

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	23,263.59	12,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 14,011,147.70	$ 13,085,000	$ 13,939,000	$ 13,367,000	$ 12,581,000	$ (1,358,000)
INTRAFUND TRANSFERS	(6,038,986.53)	(7,018,000)	(7,541,000)	(7,708,000)	(6,922,000)	619,000
NET TOTAL	$ 7,972,161.17	$ 6,067,000	$ 6,398,000	$ 5,659,000	$ 5,659,000	$ (739,000)
REVENUE	1,184,362.28	1,246,000	2,013,000	2,063,000	2,063,000	50,000
NET COUNTY COST	$ 6,787,798.89	$ 4,821,000	$ 4,385,000	$ 3,596,000	$ 3,596,000	$ (789,000)
BUDGETED POSITIONS	102.0	102.0	102.0	102.0	102.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CALIFORNIA CHILDRENS SERVICES	$ 1,802.77	$ 2,000	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SVS	1,182,255.03	1,244,000	1,996,000	2,046,000	2,046,000	50,000
TOTAL CHARGES-SVS	1,184,057.80	1,246,000	1,996,000	2,046,000	2,046,000	50,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	82.36	0	17,000	17,000	17,000	0
OTHER SALES	220.43	0	0	0	0	0
TOTAL MISC REV	302.79	0	17,000	17,000	17,000	0
REVENUE - USE OF MONEY & PROP						
INTEREST	1.69	0	0	0	0	0
TOTAL USE OF MONEY	1.69	0	0	0	0	0
TOTAL REVENUE	$ 1,184,362.28	$ 1,246,000	$ 2,013,000	$ 2,063,000	$ 2,063,000	$ 50,000

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 75,537,675.12	$ 77,197,000	$ 79,237,000	$ 77,996,000	$ 77,996,000	$ (1,241,000)
SERVICES & SUPPLIES	8,035,573.19	8,056,000	9,332,000	9,348,000	9,348,000	16,000
OTHER CHARGES	7,234,831.11	7,559,000	9,569,000	9,569,000	9,569,000	0
CAPITAL ASSETS - EQUIPMENT	35,526.34	50,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 90,843,605.76	$ 92,862,000	$ 98,238,000	$ 97,013,000	$ 97,013,000	$ (1,225,000)
INTRAFUND TRANSFERS	(558,998.33)	0	0	0	0	0
NET TOTAL	$ 90,284,607.43	$ 92,862,000	$ 98,238,000	$ 97,013,000	$ 97,013,000	$ (1,225,000)
REVENUE	68,395,366.61	63,950,000	69,326,000	68,238,000	68,238,000	(1,088,000)
NET COUNTY COST	$ 21,889,240.82	$ 28,912,000	$ 28,912,000	$ 28,775,000	$ 28,775,000	$ (137,000)
BUDGETED POSITIONS	800.0	801.0	801.0	801.0	801.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	CALIFORNIA CHILDRENS SERVICES

Children's Medical Services (CMS) is responsible for assuring health care for children with special needs due to chronic or physically disabling conditions through prevention, screening, diagnosis, treatment, rehabilitation, and case management, through the California Children's Services (CCS) Program. CMS is also comprised of the Child Health and Disability Prevention (CHDP) Program and the Health Care Program for Children in Foster Care (HCPCFC). CHDP provides early and periodic screening to Medi-Cal eligible and low-income children up to age 21. The HCPCFC provides public health nurses who function as health care consultants to ensure that children under the supervision of the Department of Children and Family Services and the Probation Department receive needed, comprehensive health care services.

The 2011-12 Recommended Budget reflects:

- Funding for Board-approved increases in health insurance subsidies and adjustments to salaries and various employee benefits.
- Elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in fiscal year (FY) 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.
- A projected four-percent (4%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- The reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 53,166,321.67	$ 54,377,000	$ 53,981,000	$ 54,969,000	$ 54,969,000	$ 988,000
CAFETERIA PLAN BENEFITS	7,440,062.29	7,364,000	8,339,000	8,752,000	8,747,000	408,000
DEFERRED COMPENSATION BENEFITS	1,467,181.24	1,728,000	2,077,000	822,000	822,000	(1,255,000)
EMPLOYEE GROUP INS - E/B	955,447.03	907,000	677,000	750,000	755,000	78,000
OTHER EMPLOYEE BENEFITS	52,239.00	6,000	0	0	0	0
RETIREMENT - EMP BENEFITS	11,063,468.24	11,177,000	12,848,000	11,532,000	11,532,000	(1,316,000)
WORKERS' COMPENSATION	1,392,955.65	1,638,000	1,315,000	1,171,000	1,171,000	(144,000)
TOTAL S & E B	75,537,675.12	77,197,000	79,237,000	77,996,000	77,996,000	(1,241,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,135,596.68	2,167,000	2,429,000	2,429,000	2,429,000	0
COMMUNICATIONS	163,562.44	193,000	205,000	203,000	203,000	(2,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	10,000	61,000	52,000	52,000	(9,000)
COMPUTING-PERSONAL	0.00	20,000	135,000	105,000	105,000	(30,000)
CONTRACTED PROGRAM SERVICES	0.00	5,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	10,000	100,000	100,000	100,000	0
INSURANCE	10,248.00	15,000	109,000	109,000	109,000	0
JURY & WITNESS EXPENSE	406.86	11,000	20,000	10,000	10,000	(10,000)
MAINTENANCE - EQUIPMENT	134,668.08	139,000	139,000	138,000	138,000	(1,000)
MAINTENANCE--BUILDINGS & IMPRV	29,300.00	50,000	50,000	51,000	51,000	1,000
MEDICAL DENTAL & LAB SUPPLIES	34,687.25	40,000	112,000	41,000	41,000	(71,000)
MISCELLANEOUS EXPENSE	6,827.17	10,000	30,000	10,000	10,000	(20,000)
OFFICE EXPENSE	1,194,397.95	970,000	720,000	1,205,000	1,205,000	485,000
PROFESSIONAL SERVICES	27,152.08	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	3,260,135.01	3,340,000	3,741,000	3,741,000	3,741,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	10,000	0	0	(10,000)
TECHNICAL SERVICES	197,012.16	229,000	623,000	228,000	228,000	(395,000)
TELECOMMUNICATIONS	639,588.78	638,000	664,000	683,000	683,000	19,000
TRAINING	22,497.45	11,000	1,000	25,000	25,000	24,000
TRANSPORTATION AND TRAVEL	179,493.28	167,000	152,000	187,000	187,000	35,000
TOTAL S & S	8,035,573.19	8,056,000	9,332,000	9,348,000	9,348,000	16,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	15,094.21	15,000	25,000	25,000	25,000	0
SUPPORT & CARE OF PERSONS	7,219,736.90	7,544,000	9,544,000	9,544,000	9,544,000	0
TOTAL OTH CHARGES	7,234,831.11	7,559,000	9,569,000	9,569,000	9,569,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	35,526.34	50,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	35,526.34	50,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 90,843,605.76	$ 92,862,000	$ 98,238,000	$ 97,013,000	$ 97,013,000	$ (1,225,000)
INTRAFUND TRANSFERS	(558,998.33)	0	0	0	0	0
NET TOTAL	$ 90,284,607.43	$ 92,862,000	$ 98,238,000	$ 97,013,000	$ 97,013,000	$ (1,225,000)
REVENUE	68,395,366.61	63,950,000	69,326,000	68,238,000	68,238,000	(1,088,000)
NET COUNTY COST	$ 21,889,240.82	$ 28,912,000	$ 28,912,000	$ 28,775,000	$ 28,775,000	$ (137,000)

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
BUDGETED POSITIONS	800.0	801.0	801.0	801.0	801.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
INSTITUTIONAL CARE & SVS	$ 44,055,114.47	$ 41,714,000	$ 46,302,000	$ 45,551,000	$ 45,551,000	$ (751,000)
TOTAL CHARGES-SVS	44,055,114.47	41,714,000	46,302,000	45,551,000	45,551,000	(751,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	24,295,384.00	22,191,000	23,024,000	22,687,000	22,687,000	(337,000)
TOTAL I R - STATE	24,295,384.00	22,191,000	23,024,000	22,687,000	22,687,000	(337,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	44,868.14	45,000	0	0	0	0
TOTAL MISC REV	44,868.14	45,000	0	0	0	0
TOTAL REVENUE	$ 68,395,366.61	$ 63,950,000	$ 69,326,000	$ 68,238,000	$ 68,238,000	$ (1,088,000)

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,537,932.17	$ 17,787,000	$ 18,427,000	$ 18,932,000	$ 18,109,000	$ (318,000)
SERVICES & SUPPLIES	181,322,435.00	187,468,000	206,023,000	189,620,000	189,620,000	(16,403,000)
OTHER CHARGES	5,999.12	15,000	15,000	15,000	15,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	30,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 197,866,366.29	$ 205,300,000	$ 224,525,000	$ 208,627,000	$ 207,804,000	$ (16,721,000)
INTRAFUND TRANSFERS	(27,922,757.95)	(29,144,000)	(29,689,000)	(29,890,000)	(29,890,000)	(201,000)
NET TOTAL	$ 169,943,608.34	$ 176,156,000	$ 194,836,000	$ 178,737,000	$ 177,914,000	$ (16,922,000)
REVENUE	154,938,191.55	171,828,000	190,508,000	176,007,000	175,184,000	(15,324,000)
NET COUNTY COST	$ 15,005,416.79	$ 4,328,000	$ 4,328,000	$ 2,730,000	$ 2,730,000	$ (1,598,000)
BUDGETED POSITIONS	217.0	224.0	224.0	244.0	224.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Substance Abuse Prevention and Control (SAPC) is to reduce community and individual problems related to alcohol and drug use by contracting with community-based agencies. SAPC promotes public involvement, change in public policy, and environmental strategies to reduce alcohol and drug use. Specific services include: alcohol and drug prevention; alcohol and drug detoxification programs; transitional living and alcohol/ drug-free housing; social model alcohol recovery programs; residential and outpatient drug treatment programs; perinatal and women's programs; narcotic treatment programs; alcohol and drug criminal justice treatment programs; California Penal Code Section 1000 drug diversion programs, and drinking driver programs.

The 2011-12 Recommended Budget reflects:

- A placeholder reduction in services and supplies to address the Department's projected structural deficit for fiscal year (FY) 2011-12, primarily attributable to the removal of one-time budget solutions and unavoidable and unfunded cost increases.
- A decrease in revenue due to reduced or eliminated federal or State funding for the Offender Treatment Program; Justice Assistance Grant Offender Treatment Program; Screening and Brief Intervention and Referral to Treatment Program; and Co-occurring Disorders Court Program.
- A reduction in the transfer of funds to the operating budget from the program's dedicated Special Funds consistent with available resources.
- Deletion of remaining one-time carryover funding for methamphetamine treatment services.
- Board-approved increases in health insurance subsidies.
- Elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.
- A projected twelve-percent (12%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.
- An overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.
- The reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 10,869,681.52	$ 11,433,000	$ 12,427,000	$ 13,209,000	$ 12,650,000	$ 223,000
CAFETERIA PLAN BENEFITS	1,859,743.46	1,888,000	1,888,000	2,229,000	2,037,000	149,000
DEFERRED COMPENSATION BENEFITS	428,886.67	461,000	461,000	368,000	317,000	(144,000)
EMPLOYEE GROUP INS - E/B	438,682.09	771,000	417,000	475,000	475,000	58,000
OTHER EMPLOYEE BENEFITS	19,681.00	17,000	17,000	17,000	17,000	0
RETIREMENT - EMP BENEFITS	2,707,397.01	3,062,000	3,062,000	2,493,000	2,472,000	(590,000)
WORKERS' COMPENSATION	213,860.42	155,000	155,000	141,000	141,000	(14,000)
TOTAL S & E B	16,537,932.17	17,787,000	18,427,000	18,932,000	18,109,000	(318,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,389,211.27	2,251,000	693,000	286,000	286,000	(407,000)
COMMUNICATIONS	7,240.00	8,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	255,833.50	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	94,000	177,000	177,000	177,000	0
COMPUTING-PERSONAL	54,307.97	15,000	208,000	208,000	208,000	0
CONTRACTED PROGRAM SERVICES	176,052,480.86	182,384,000	201,987,000	185,684,000	185,684,000	(16,303,000)
HOUSEHOLD EXPENSE	336.01	0	10,000	0	0	(10,000)
INFORMATION TECHNOLOGY SERVICES	346,217.00	346,000	262,000	262,000	262,000	0
INSURANCE	4,738.70	4,000	20,000	20,000	20,000	0
MAINTENANCE - EQUIPMENT	0.00	0	3,000	0	0	(3,000)
MAINTENANCE--BUILDINGS & IMPRV	41,550.05	37,000	29,000	25,000	25,000	(4,000)
MEMBERSHIPS	13,920.00	14,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	3,066.42	3,000	46,000	46,000	46,000	0
OFFICE EXPENSE	109,814.31	174,000	408,000	693,000	693,000	285,000
PROFESSIONAL SERVICES	251,134.99	239,000	31,000	236,000	236,000	205,000
RENTS & LEASES - BLDG & IMPRV	1,517,560.09	1,517,000	1,502,000	1,508,000	1,508,000	6,000
RENTS & LEASES - EQUIPMENT	80,369.05	81,000	79,000	85,000	85,000	6,000
SPECIAL DEPARTMENTAL EXPENSE	21,930.32	22,000	1,000	23,000	23,000	22,000
TECHNICAL SERVICES	509.53	11,000	234,000	16,000	16,000	(218,000)
TELECOMMUNICATIONS	75,687.83	173,000	186,000	186,000	186,000	0
TRAINING	18,253.07	18,000	20,000	38,000	38,000	18,000
TRANSPORTATION AND TRAVEL	71,846.84	70,000	89,000	89,000	89,000	0
UTILITIES	6,427.19	6,000	8,000	8,000	8,000	0
TOTAL S & S	181,322,435.00	187,468,000	206,023,000	189,620,000	189,620,000	(16,403,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	5,956.00	14,000	0	0	0	0
TAXES & ASSESSMENTS	43.12	1,000	15,000	15,000	15,000	0
TOTAL OTH CHARGES	5,999.12	15,000	15,000	15,000	15,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	30,000	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS	0.00	30,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 197,866,366.29	$ 205,300,000	$ 224,525,000	$ 208,627,000	$ 207,804,000	$ (16,721,000)
INTRAFUND TRANSFERS	(27,922,757.95)	(29,144,000)	(29,689,000)	(29,890,000)	(29,890,000)	(201,000)
NET TOTAL	$ 169,943,608.34	$ 176,156,000	$ 194,836,000	$ 178,737,000	$ 177,914,000	$ (16,922,000)

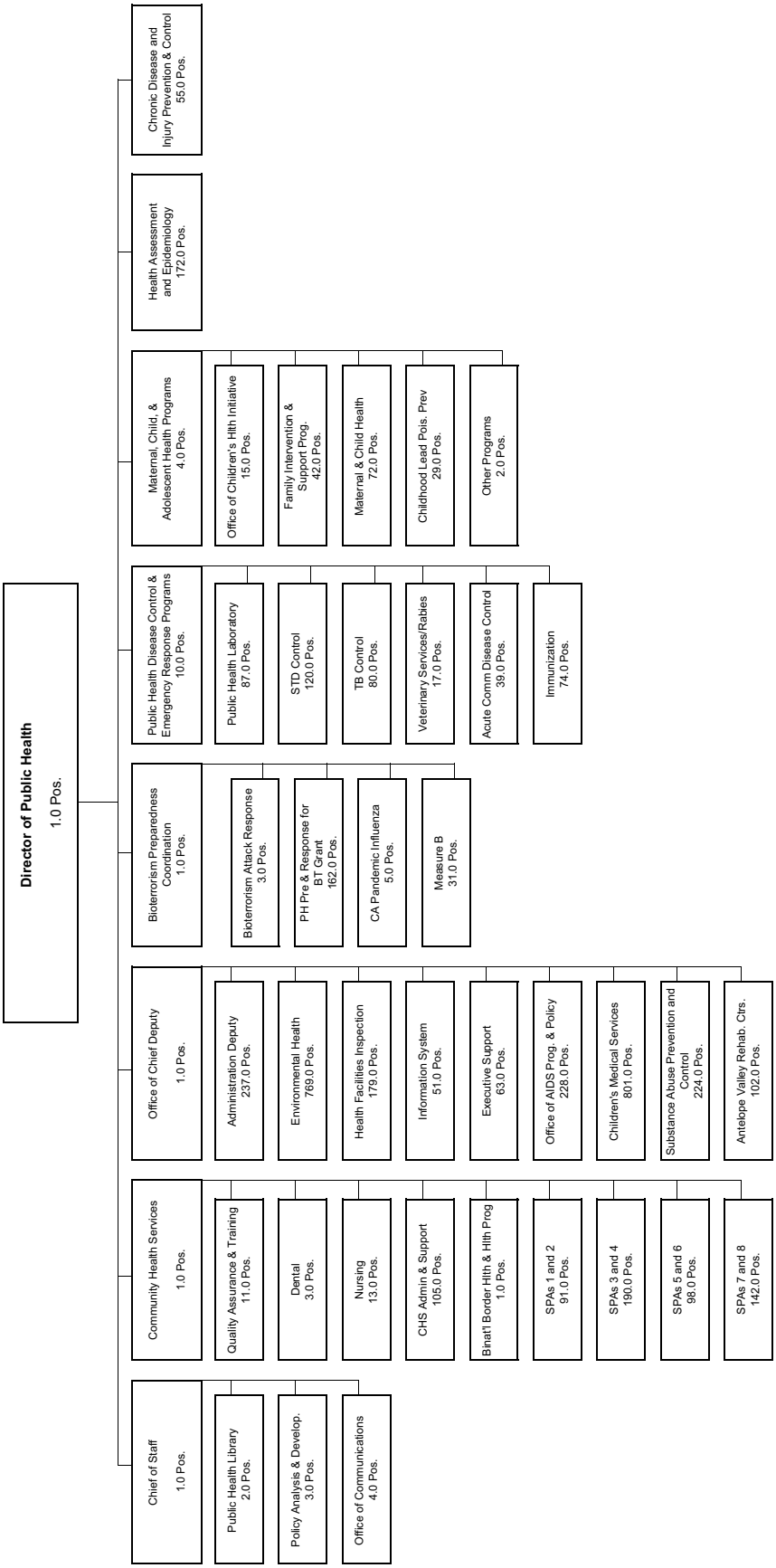
PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	154,938,191.55	171,828,000	190,508,000	176,007,000	175,184,000	(15,324,000)
NET COUNTY COST	$ 15,005,416.79	$ 4,328,000	$ 4,328,000	$ 2,730,000	$ 2,730,000	$ (1,598,000)
BUDGETED POSITIONS	217.0	224.0	224.0	244.0	224.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
INSTITUTIONAL CARE & SVS	$ 68,532,619.49	$ 73,333,300	$ 74,418,000	$ 82,106,000	$ 81,283,000	$ 6,865,000
TOTAL CHARGES-SVS	68,532,619.49	73,333,300	74,418,000	82,106,000	81,283,000	6,865,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	62,813,279.00	76,816,300	89,977,000	74,618,000	74,618,000	(15,359,000)
TOTAL I R - FEDERA	62,813,279.00	76,816,300	89,977,000	74,618,000	74,618,000	(15,359,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	19,272,627.00	14,470,400	18,905,000	14,581,000	14,581,000	(4,324,000)
TOTAL I R - STATE	19,272,627.00	14,470,400	18,905,000	14,581,000	14,581,000	(4,324,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	206,424.59	302,000	302,000	302,000	302,000	0
TOTAL MISC REV	206,424.59	302,000	302,000	302,000	302,000	0
OTHER FINANCING SOURCES						
TRANSFERS IN	4,113,241.47	6,906,000	6,906,000	4,400,000	4,400,000	(2,506,000)
TOTAL OTH FIN SRCS	4,113,241.47	6,906,000	6,906,000	4,400,000	4,400,000	(2,506,000)
TOTAL REVENUE	$ 154,938,191.55	$ 171,828,000	$ 190,508,000	$ 176,007,000	$ 175,184,000	$ (15,324,000)

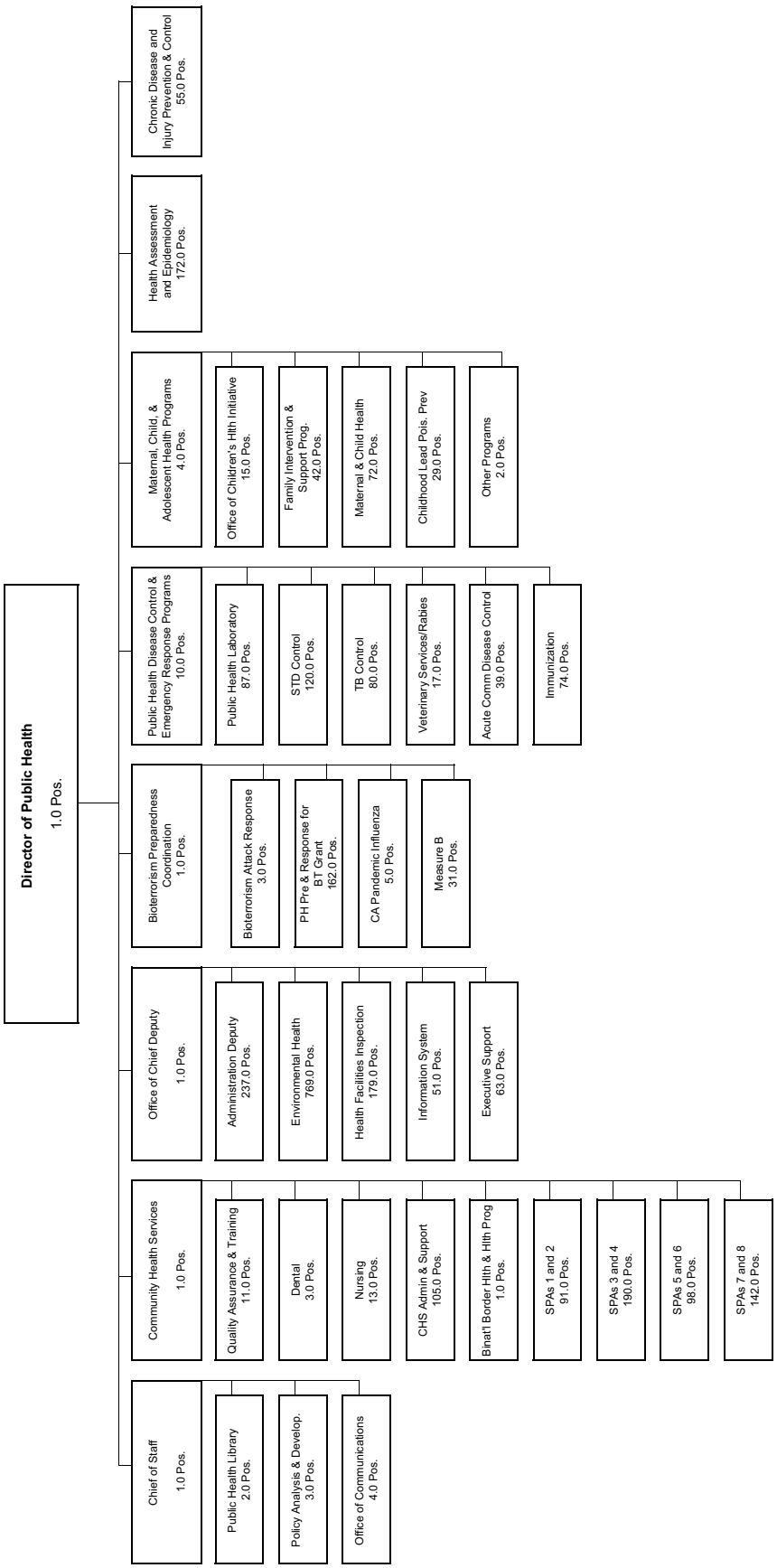
Department of Public Health

Jonathan E. Fielding, M.D., M.P.H., Director and Health Officer

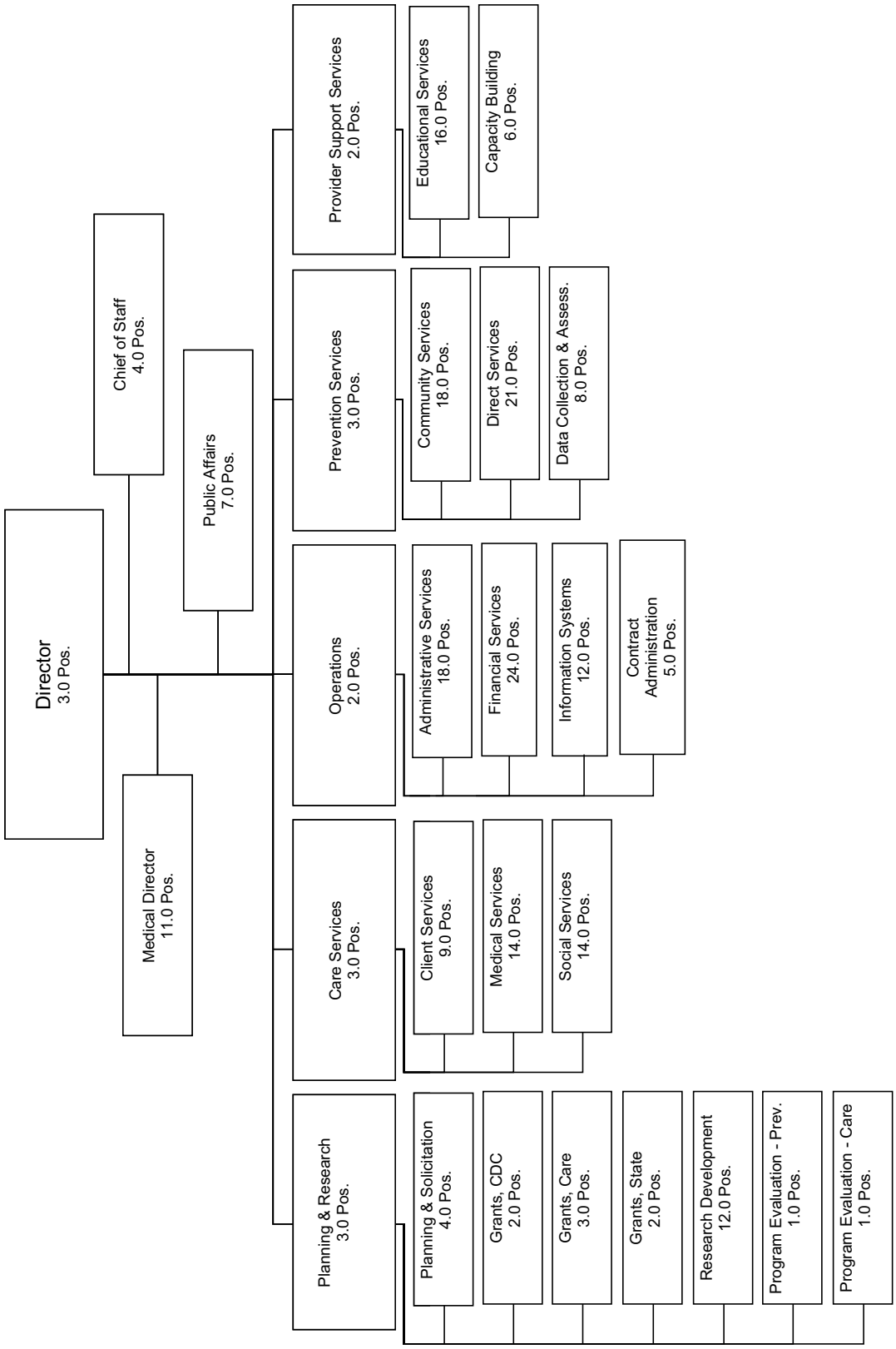
2011-12 Recommended Budget Total Positions: 4,341.0



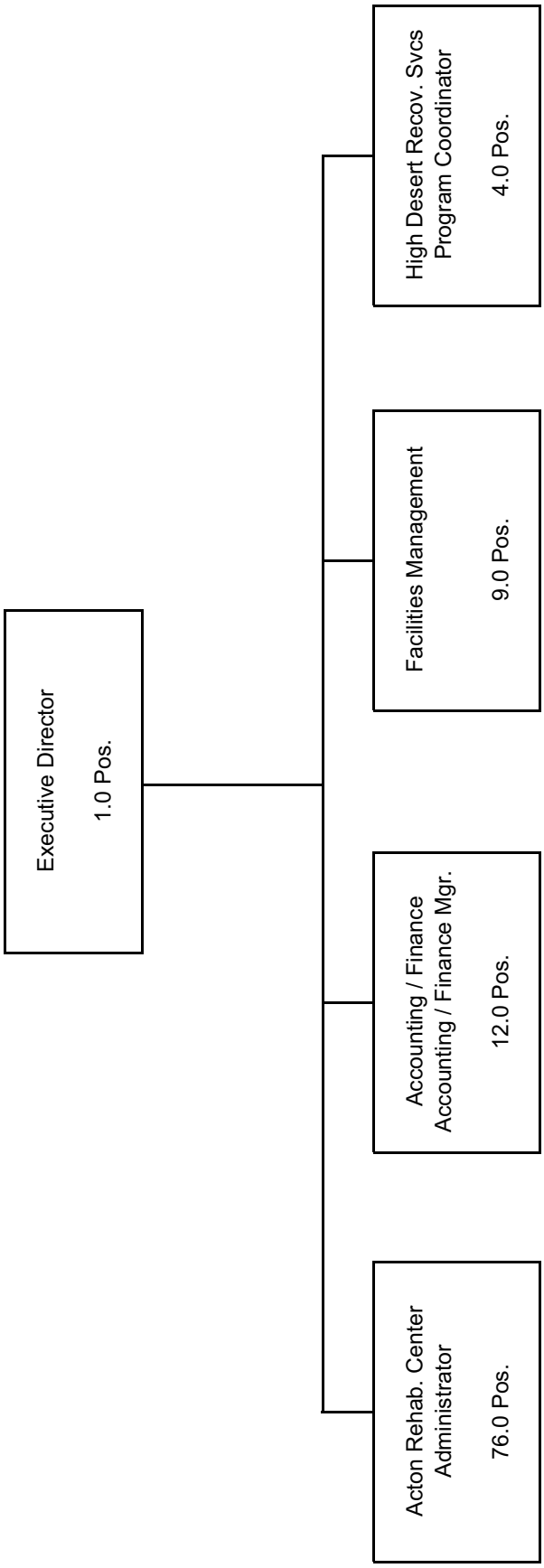
Public Health - Public Health Programs
2011-12 Recommended Budget Total Positions: 2,986.0

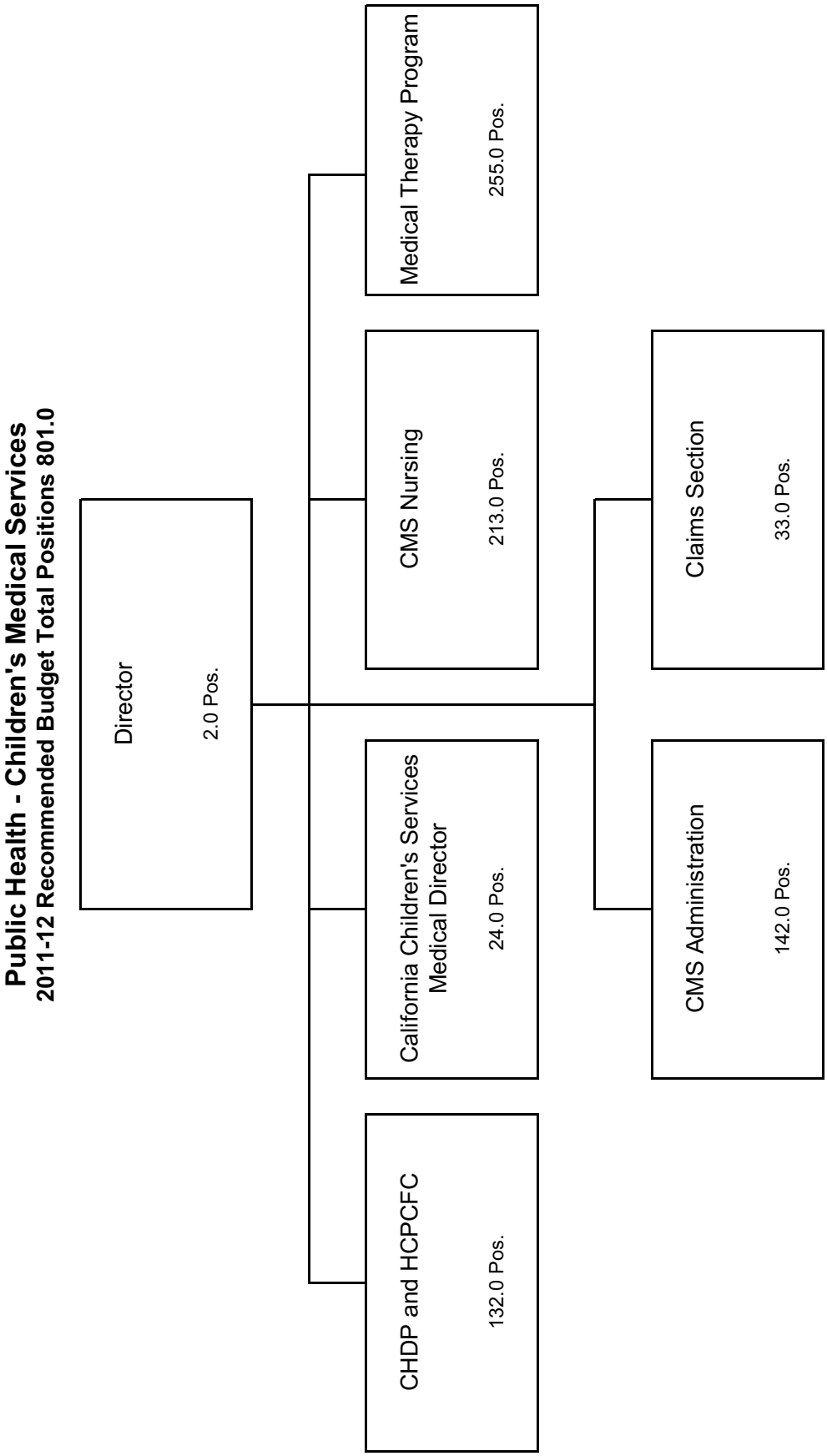


Public Health - Office of AIDS Programs and Policy
2011-12 Recommended Budget Total Positions: 228.0



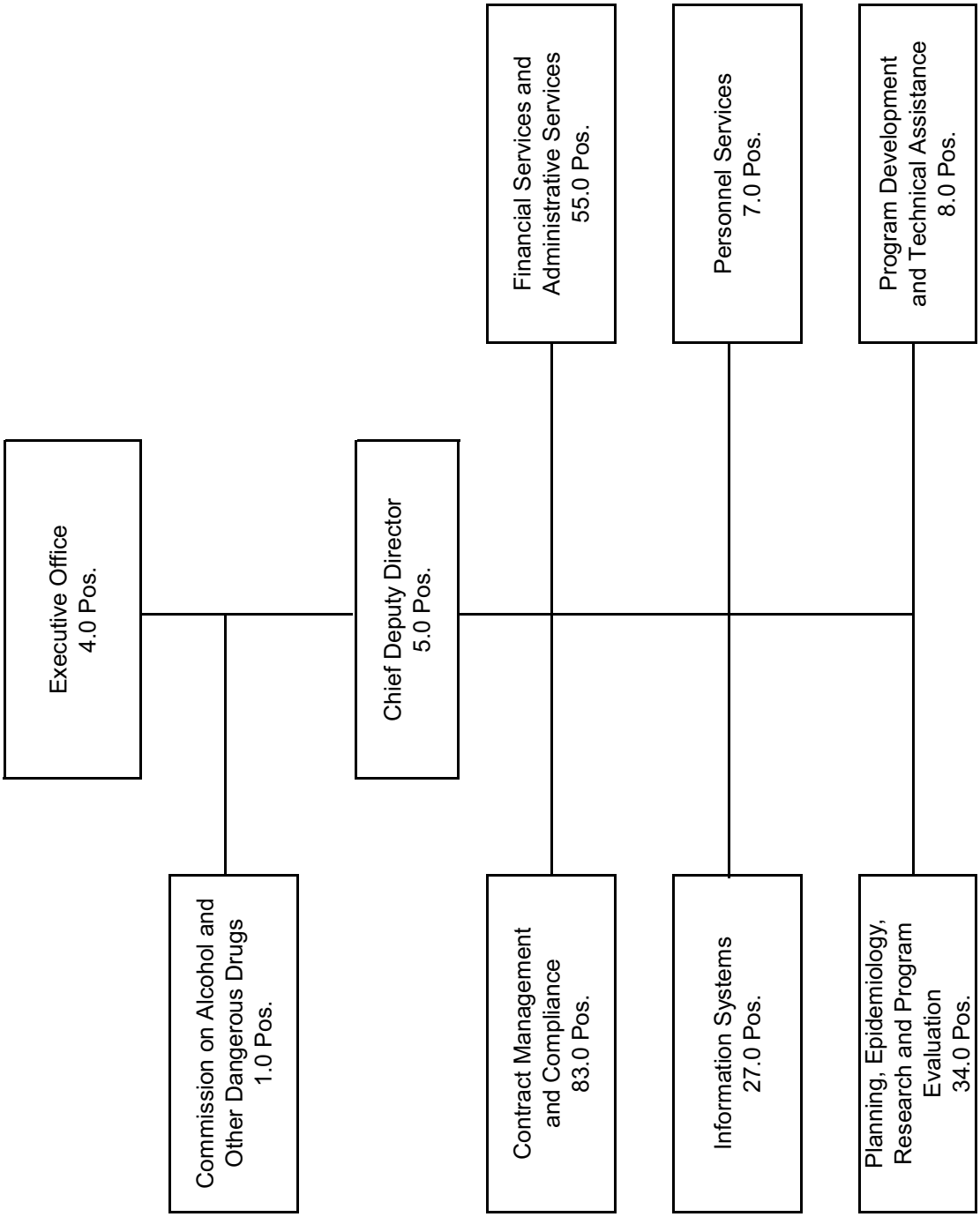
Public Health - Antelope Valley Rehabilitation Centers
2011-12 Recommended Budget Total Positions: 102.0




Public Health - Children's Medical Services
2011-12 Recommended Budget Total Positions 801.0
Director
2.0 Pos.
CHDP and HCPCFC
132.0 Pos.
California Children's Services Medical Director
24.0 Pos.
CMS Nursing
213.0 Pos.
Medical Therapy Program
255.0 Pos.
CMS Administration
142.0 Pos.
Claims Section
33.0 Pos.

Public Health - Substance Abuse Prevention and Control

2011-12 Recommended Budget Total Positions: 224.0



Public Library

Margaret Donnellan Todd, County Librarian

Public Library Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 73,526,251.00	$ 73,935,000	$ 79,769,000	$ 79,472,000	$ 79,472,000	$ (297,000)
SERVICES & SUPPLIES	39,528,913.33	50,389,000	63,513,000	43,720,000	43,720,000	(19,793,000)
OTHER CHARGES	348,459.83	3,055,000	373,000	376,000	376,000	3,000
CAPITAL ASSETS - B & I	153,327.04	4,631,000	4,631,000	349,000	349,000	(4,282,000)
CAPITAL ASSETS - EQUIPMENT	455,180.67	839,000	1,026,000	863,000	863,000	(163,000)
TOTAL CAPITAL ASSETS	608,507.71	5,470,000	5,657,000	1,212,000	1,212,000	(4,445,000)
OTHER FINANCING USES	2,197,000.00	3,433,000	3,433,000	849,000	849,000	(2,584,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	22,000	0	0	(22,000)
GROSS TOTAL	$ 116,209,131.87	$ 136,282,000	$ 152,767,000	$ 125,629,000	$ 125,629,000	$ (27,138,000)
RESERVES						
DESIGNATIONS	$ 10,910,000.00	$ 7,281,000	$ 7,464,000	$ 8,735,000	$ 8,735,000	$ 1,271,000
TOTAL FINANCING USES	$ 127,119,131.87	$ 143,563,000	$ 160,231,000	$ 134,364,000	$ 134,364,000	$ (25,867,000)
FINANCING SOURCES						
FUND BALANCE	$ 19,051,000.00	$ 22,020,000	$ 22,020,000	$ 15,279,000	$ 15,279,000	$ (6,741,000)
CANCEL RES/DES	9,847,624.00	8,264,000	8,264,000	7,281,000	7,281,000	(983,000)
PROPERTY TAXES	59,412,744.79	58,728,000	57,310,000	53,976,000	53,976,000	(3,334,000)
VOTER APPROVED SPECIAL TAXES	12,458,328.06	12,845,000	12,791,000	11,616,000	11,616,000	(1,175,000)
REVENUE	48,368,590.19	56,985,000	59,846,000	46,212,000	46,212,000	(13,634,000)
TOTAL FINANCING SOURCES	$ 149,138,287.04	$ 158,842,000	$ 160,231,000	$ 134,364,000	$ 134,364,000	$ (25,867,000)
BUDGETED POSITIONS	1,147.0	1,351.0	1,351.0	1,331.0	1,331.0	(20.0)

Mission Statement

To provide the diverse communities with easy access to information and knowledge they need to nurture their cultural exploration and life long learning.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a reduction of $25.9 million and 20.0 budgeted positions, primarily attributable to low property tax growth, the loss of State Public Library Foundation (PLF) funding, withdrawal of City of Santa Clarita from the County's library system, and reductions needed to address the Public Library's projected structural deficit. The budget also includes deletion of one-time project funding, funding of Board-approved increases in employee benefits, and reflects funding adjustments from various sources based on current information and actual experience.

Critical/Strategic Planning Initiatives

In FY 2011-12, the Public Library will continue to implement long-term strategic objectives in order to maintain its position as a premier 21st century library. The Public Library is committed to developing innovative services and programs that will help address the needs of residents of the unincorporated areas of the County of Los Angeles. Notwithstanding the current economic climate, which limits some service expansion, the Library capitalizes on internal resources to develop innovative, no or low-cost programs designed to keep pace with the diverse and changing demands of library customers. The Public Library's priorities are to maintain a broad, diverse and quality materials collection, including electronic materials; explore and pilot information technology projects that improve operational efficiencies and

customer services; and design/redesign library space using the most optimal, efficient, and sustainable space planning practices.

In the forthcoming fiscal year, the Public Library will:

- Continue with multi-year phased implementation of the self-service model at community libraries and explore other modern technologies such as self-serve kiosks, self-registrations units, and self-service computing;
- Explore implementing a full-range of e-Commerce technologies that provide customers with a more convenient method of paying fines and fees while streamlining departmentwide internal processes;
- Redevelop long-range financial planning strategies, including but not limited to, expanding partnerships with external agencies, private and non-profit organizations; investigating solutions for e-Rate certification; and evaluating various fee structures to ensure optimal reimbursement of costs; and
- Continue to focus on short-range and long-range facilities planning efforts to ensure library planning standards are continually evaluated for optimal space designs, routine and preventive maintenance requirements, and safety measures in community libraries.

Changes from 2010-11 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2010-11 Final Adopted Budget	**160,231,000**	**160,231,000**	**1351.0**
New/Expanded Programs			
1. West Hollywood: Reflects budgetary increase for the expansion of the West Hollywood library based on negotiated city-county agreements.	1,218,000	1,218,000	22.0
2. Diamond Bar: Reflects budgetary increase for the expansion of the Diamond Bar library based on negotiated city-county agreements.	89,000	89,000	1.0
3. Mental Health Program: Reflects the execution of a Memorandum of Understanding with the Department of Mental Health for public access computer services.	178,000	178,000	2.0
Other Changes			
1. Santa Clarita Withdrawal: Reflects the withdrawal of the City of Santa Clarita from the County's Library System.	(4,200,000)	(4,200,000)	(46.0)
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and County retirement.	3,047,000	3,047,000	--
3. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,653,000)	(2,653,,000)	--
4. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12.	49,000	49,000	--
5. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(633,000)	(633,000)	--
6. Facilities Maintenance: Reflects an increase in the facility maintenance budget (e.g. roofing, parking lots, air-conditioning, and extraordinary maintenance) to mitigate the impact of three years of delayed preventative maintenance.	1,000,000	1,000,000	--
7. Designations: Reflects budgetary changes in the designation accounts for the cities of West Hollywood, Manhattan Beach, Hermosa Beach and Santa Clarita, and the Castaic Library.	2,263,000	2,263,000	--
8. One-Time Measure U Funding: Reflects the deletion of one-time funding from Utility User Tax (UUT) Measure U to enhance services for unincorporated areas.	(1,125,000)	(1,125,000)	--
9. Other One-Time Funding: Reflects the deletion of one-time funding from UUT Measure U Cy Pres fund and the First Supervisorial District for additional day service at the El Monte library.	(389,000)	(389,000)	--
10. Carryover Savings: Reflects the deletion of one-time prior year carryover savings for the unincorporated area libraries.	(9,979,000)	(9,979,000)	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
11. Carryover Savings: Reflects the deletion of one-time prior excess fund balance carryover for heating/air conditioning and Office of Public Safety/Sheriff merger.	(230,000)	(230,000)	--
12. Expansion Projects: Reflects the adjustments for Malibu, Lennox and West Hollywood expansion projects.	(3,693,000)	(3,693,000)	--
13. One-time Capital and Board-Funded Maintenance Projects and Other Library Programs: Reflects the deletion of carryover refurbishment projects for Diamond Bar ($115,000), Gardena ($47,000), Compton ($47,000), the Second District ($424,000), Castaic ($224,000), La Crescenta (289,000), Acton Agua Dulce ($297,000), ADA Projects ($23,000), library headquarter modular ($66,000), Canyon Country ($67,000), Lake Los Angeles ($408,000), Topanga capital project ($2,248,000), and Anti-Gang Initiative ($164,000).	(4,419,000)	(4,419,000)	--
14. Excess Fund Balance to the General Fund: Reflects the reversal of excess fund balance to the General Fund.	(1,891,000)	(1,891,000)	--
15. Reclassifications and New Position: Reflects reclassification of positions and the addition of one position for the Contract unit.	156,000	156,000	1.0
16. Other Changes: Reflects various changes and realignments to better match actual to budget.	734,000	734,000	--
17. Public Library Foundation Revenue: Reflects the loss of State Public Library Foundation revenue.	(1,008,000)	(1,008,000)	--
18. ACO Fund: Reflects a reduction primarily due to expenditures associated with the Malibu Library capital project.	(4,381,000)	(4,381,000)	--
Total Changes	**(25,867,000)**	**(25,867,000)**	**(20.0)**
2011-12 Recommended Budget	**134,364,000**	**134,364,000**	**1,331.0**

Unmet Needs

The Public Library's Official Budget request includes $3.5 million to augment the books and materials budget, resulting from multi-year reductions in State PLF funding, County General Fund contributions, and lower property tax revenues. The Official Budget request also includes $1.5 million to augment the Department's facilities and maintenance budget to address structural or other building maintenance issues due to extended deferred maintenance at various library facilities.

PUBLIC LIBRARY BUDGET DETAIL

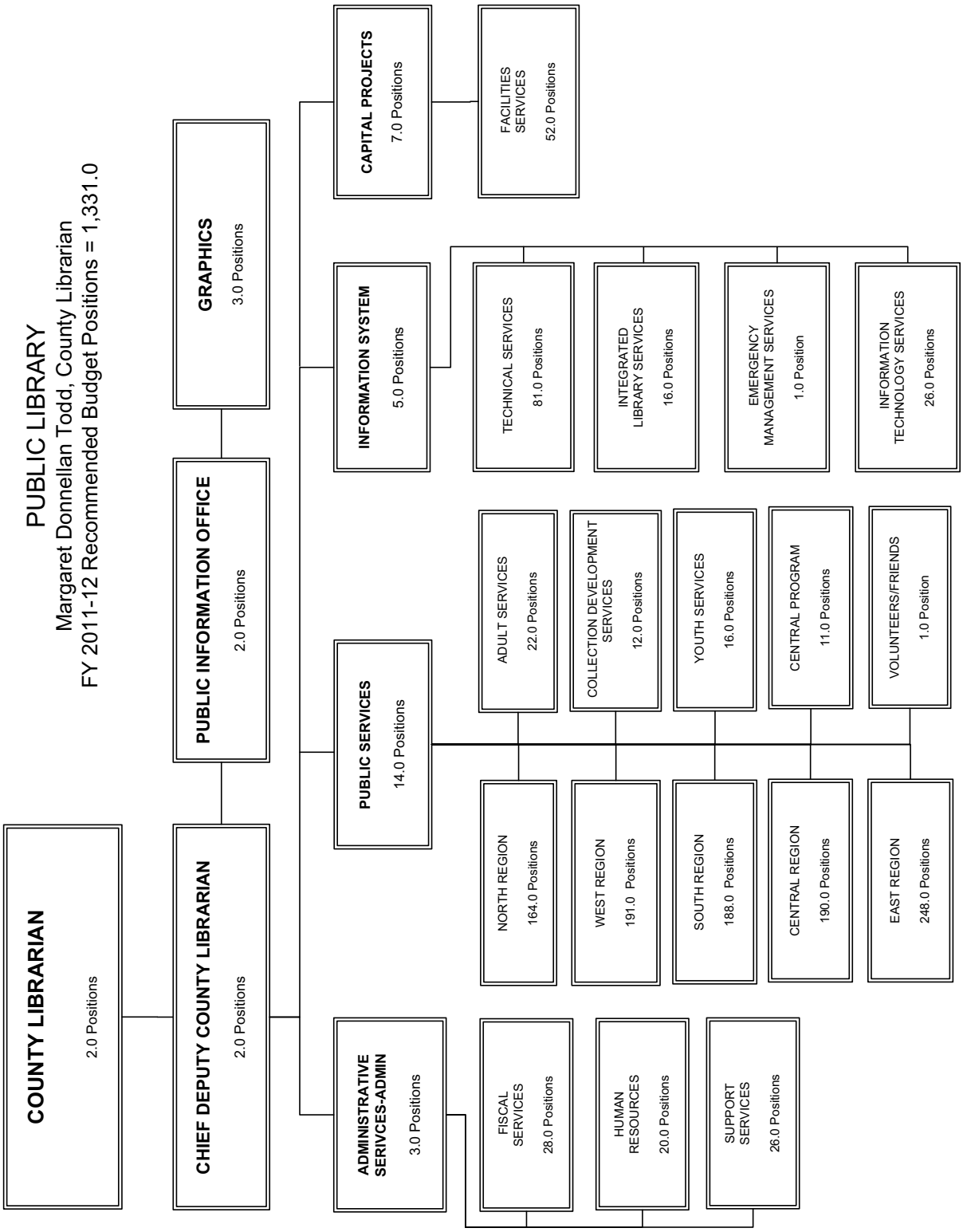
CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 50,304,317.62	$ 49,832,000	$ 55,647,000	$ 56,285,000	$ 56,285,000	$ 638,000
CAFETERIA PLAN BENEFITS	6,189,588.15	6,174,000	6,524,000	6,283,000	6,283,000	(241,000)
DEFERRED COMPENSATION BENEFITS	1,164,185.18	775,000	1,581,000	880,000	880,000	(701,000)
EMPLOYEE GROUP INS - E/B	5,061,233.66	5,364,000	3,640,000	5,293,000	5,293,000	1,653,000
OTHER EMPLOYEE BENEFITS	49,251.00	46,000	47,000	32,000	32,000	(15,000)
RETIREMENT - EMP BENEFITS	10,186,565.80	11,147,000	11,373,000	9,823,000	9,823,000	(1,550,000)
WORKERS' COMPENSATION	571,109.59	597,000	957,000	876,000	876,000	(81,000)
TOTAL S & E B	73,526,251.00	73,935,000	79,769,000	79,472,000	79,472,000	(297,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,855,069.15	4,405,000	4,416,000	6,400,000	6,400,000	1,984,000
COMMUNICATIONS	114,931.00	114,000	95,000	116,000	116,000	21,000
COMPUTING-MAINFRAME	38,506.00	123,000	39,000	61,000	61,000	22,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	316,045.00	306,000	365,000	358,000	358,000	(7,000)
COMPUTING-PERSONAL	1,528,923.94	1,529,000	4,520,000	4,505,000	4,505,000	(15,000)
HOUSEHOLD EXPENSE	580,476.72	512,000	474,000	404,000	404,000	(70,000)
INFORMATION TECHNOLOGY SERVICES	576,657.56	1,003,000	986,000	1,116,000	1,116,000	130,000
INSURANCE	711,817.76	782,000	830,000	1,043,000	1,043,000	213,000
MAINTENANCE - EQUIPMENT	208,154.00	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	6,787,060.36	9,160,000	9,242,000	6,498,000	6,498,000	(2,744,000)
MEMBERSHIPS	71,900.00	90,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	11,250.97	25,000	25,000	25,000	25,000	0
OFFICE EXPENSE	3,314,369.32	2,152,000	2,521,000	2,261,000	2,261,000	(260,000)
PROFESSIONAL SERVICES	408,195.72	259,000	405,000	472,000	472,000	67,000
RENTS & LEASES - BLDG & IMPRV	1,450,077.32	1,681,000	1,656,000	1,471,000	1,471,000	(185,000)
RENTS & LEASES - EQUIPMENT	195,483.54	106,000	125,000	109,000	109,000	(16,000)
SMALL TOOLS & MINOR EQUIPMENT	206,674.39	200,000	200,000	300,000	300,000	100,000
SPECIAL DEPARTMENTAL EXPENSE	11,288,278.90	19,554,000	28,945,000	9,280,000	9,280,000	(19,665,000)
TECHNICAL SERVICES	892,875.43	1,140,000	1,090,000	1,185,000	1,185,000	95,000
TELECOMMUNICATIONS	2,386,426.71	2,874,000	2,981,000	2,841,000	2,841,000	(140,000)
TRAINING	102,973.27	151,000	151,000	157,000	157,000	6,000
TRANSPORTATION AND TRAVEL	1,265,673.27	1,300,000	1,380,000	1,383,000	1,383,000	3,000
UTILITIES	3,217,093.00	2,923,000	2,977,000	3,645,000	3,645,000	668,000
TOTAL S & S	39,528,913.33	50,389,000	63,513,000	43,720,000	43,720,000	(19,793,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	2,500,000	0	0	0	0
JUDGMENTS & DAMAGES	9,711.76	33,000	33,000	32,000	32,000	(1,000)
RET-OTHER LONG TERM DEBT	334,382.02	519,000	337,000	339,000	339,000	2,000
TAXES & ASSESSMENTS	4,366.05	3,000	3,000	5,000	5,000	2,000
TOTAL OTH CHARGES	348,459.83	3,055,000	373,000	376,000	376,000	3,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	12,588.00	4,631,000	4,631,000	0	0	(4,631,000)
BUILDINGS & IMPROVEMENTS -	134,300.00	0	0	0	0	0

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
CONSULTANT SERVICES						
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	5,852.00	0	0	349,000	349,000	349,000
BUILDINGS & IMPROVEMENTS-JURISDICTIONAL REVIEW/PLAN CHK/PRMT	587.04	0	0	0	0	0
TOTAL Capital Project	153,327.04	4,631,000	4,631,000	349,000	349,000	(4,282,000)
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	281,125.65	610,000	847,000	542,000	542,000	(305,000)
ELECTRONIC EQUIPMENT	291.20	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	150,673.88	129,000	79,000	221,000	221,000	142,000
VEHICLES & TRANSPORTATION EQUIPMENT	23,089.94	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	455,180.67	839,000	1,026,000	863,000	863,000	(163,000)
TOTAL CAPITAL ASSETS	608,507.71	5,470,000	5,657,000	1,212,000	1,212,000	(4,445,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,197,000.00	3,433,000	3,433,000	849,000	849,000	(2,584,000)
TOTAL OTH FIN USES	2,197,000.00	3,433,000	3,433,000	849,000	849,000	(2,584,000)
APPROPRIATION FOR CONTINGENCY						
FUND BALANCE-AVAILABLE	0.00	0	22,000	0	0	(22,000)
GROSS TOTAL	$ 116,209,131.87	$ 136,282,000	$ 152,767,000	$ 125,629,000	$ 125,629,000	$ (27,138,000)
RESERVES						
DESIGNATIONS	$ 10,910,000.00	$ 7,281,000	$ 7,464,000	$ 8,735,000	$ 8,735,000	$ 1,271,000
TOTAL FINANCING USES	$ 127,119,131.87	$ 143,563,000	$ 160,231,000	$ 134,364,000	$ 134,364,000	$ (25,867,000)
FINANCING SOURCES						
FUND BALANCE	$ 19,051,000.00	$ 22,020,000	$ 22,020,000	$ 15,279,000	$ 15,279,000	$ (6,741,000)
CANCEL RES/DES	9,847,624.00	8,264,000	8,264,000	7,281,000	7,281,000	(983,000)
PROPERTY TAXES	59,412,744.79	58,728,000	57,310,000	53,976,000	53,976,000	(3,334,000)
VOTER APPROVAL SPECIAL TAXES	12,458,328.06	12,845,000	12,791,000	11,616,000	11,616,000	(1,175,000)
REVENUE	48,368,590.19	56,985,000	59,846,000	46,212,000	46,212,000	(13,634,000)
TOTAL FINANCING SOURCES	$ 149,138,287.04	$ 158,842,000	$ 160,231,000	$ 134,364,000	$ 134,364,000	$ (25,867,000)
BUDGETED POSITIONS	1,147.0	1,351.0	1,351.0	1,331.0	1,331.0	(20.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 1,767,582.77	$ 1,426,000	$ 997,000	$ 1,379,000	$ 1,379,000	$ 382,000
COURT FEES & COSTS	363.00	0	0	0	0	0
ELECTION SERVICES	168.00	1,000	1,000	1,000	1,000	0
LIBRARY SERVICES	2,313,571.18	2,391,000	1,900,000	2,000,000	2,000,000	100,000
RECORDING FEES	30.00	0	0	0	0	0
TOTAL CHARGES-SVS	4,081,714.95	3,818,000	2,898,000	3,380,000	3,380,000	482,000

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FINES FORFEITURES & PENALTIES						
PEN INT & COSTS-DEL TAXES	876,815.62	0	0	0	0	0
TOTAL FINES FO/PEN	876,815.62	0	0	0	0	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	352,834.59	218,000	350,000	61,000	61,000	(289,000)
TOTAL I R - FEDERA	352,834.59	218,000	350,000	61,000	61,000	(289,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	1,331,231.40	1,175,000	1,351,000	1,415,000	1,415,000	64,000
TOTAL I R - OTHER	1,331,231.40	1,175,000	1,351,000	1,415,000	1,415,000	64,000
INTERGVMTL REVENUE - STATE						
HOMEOWNER PROP TAX RELIEF	529,727.78	530,000	543,000	530,000	530,000	(13,000)
OTHER STATE IN-LIEU TAXES	1,765.22	0	1,000	0	0	(1,000)
STATE - OTHER	1,630,210.48	1,430,000	1,335,000	327,000	327,000	(1,008,000)
TOTAL I R - STATE	2,161,703.48	1,960,000	1,879,000	857,000	857,000	(1,022,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,111,149.08	2,177,000	1,486,000	1,266,000	1,266,000	(220,000)
OTHER SALES	2,356.29	10,000	5,000	3,000	3,000	(2,000)
TOTAL MISC REV	1,113,505.37	2,187,000	1,491,000	1,269,000	1,269,000	(222,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	12,463.97	2,000	1,000	13,000	13,000	12,000
TRANSFERS IN	38,017,554.00	46,189,000	50,110,000	38,373,000	38,373,000	(11,737,000)
TRANSFERS IN/CP	0.00	1,146,000	1,146,000	349,000	349,000	(797,000)
TOTAL OTH FIN SRCS	38,030,017.97	47,337,000	51,257,000	38,735,000	38,735,000	(12,522,000)
OTHER TAXES						
VOTER APPROVED SPECIAL TAXES	12,458,328.06	12,845,000	12,791,000	11,616,000	11,616,000	(1,175,000)
TOTAL OTHER TAXES	12,458,328.06	12,845,000	12,791,000	11,616,000	11,616,000	(1,175,000)
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC	56,537,736.91	58,728,000	57,310,000	53,976,000	53,976,000	(3,334,000)
PROP TAXES - CURRENT - UNSEC	2,324,464.13	0	0	0	0	0
PROP TAXES - PRIOR - SEC	161,788.70	0	0	0	0	0
PROP TAXES - PRIOR - UNSEC	10,574.81	0	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURR	199,342.91	0	0	0	0	0
SUPPLEMENTAL PROP TAXES- PRIOR	178,837.33	0	0	0	0	0
TOTAL PROP TAXES	59,412,744.79	58,728,000	57,310,000	53,976,000	53,976,000	(3,334,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	407,913.45	280,000	600,000	480,000	480,000	(120,000)
RENTS & CONCESSIONS	12,853.36	10,000	20,000	15,000	15,000	(5,000)
TOTAL USE OF MONEY	420,766.81	290,000	620,000	495,000	495,000	(125,000)
TOTAL REVENUE	$ 120,239,663.04	$ 128,558,000	$ 129,947,000	$ 111,804,000	$ 111,804,000	$ (18,143,000)


PUBLIC LIBRARY
Margaret Donnellan Todd, County Librarian
FY 2011-12 Recommended Budget Positions = 1,331.0
COUNTY LIBRARIAN
2.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
2.0 Positions
PUBLIC INFORMATION OFFICE
2.0 Positions
GRAPHICS
3.0 Positions
ADMINISTRATIVE SERIVCES-ADMIN
3.0 Positions
FISCAL SERVICES
28.0 Positions
HUMAN RESOURCES
20.0 Positions
SUPPORT SERVICES
26.0 Positions
PUBLIC SERVICES
14.0 Positions
NORTH REGION
164.0 Positions
WEST REGION
191.0 Positions
SOUTH REGION
188.0 Positions
CENTRAL REGION
190.0 Positions
EAST REGION
248.0 Positions
ADULT SERVICES
22.0 Positions
COLLECTION DEVELOPMENT SERVICES
12.0 Positions
YOUTH SERVICES
16.0 Positions
CENTRAL PROGRAM
11.0 Positions
VOLUNTEERS/FRIENDS
1.0 Position
INFORMATION SYSTEM
5.0 Positions
TECHNICAL SERVICES
81.0 Positions
INTEGRATED LIBRARY SERVICES
16.0 Positions
EMERGENCY MANAGEMENT SERVICES
1.0 Position
INFORMATION TECHNOLOGY SERVICES
26.0 Positions
CAPITAL PROJECTS
7.0 Positions
FACILITIES SERVICES
52.0 Positions

Public Social Services

Philip L. Browning, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 986,548,452.89	$ 1,001,102,000	$ 1,029,246,000	$ 1,345,057,000	$ 1,007,037,000	$ (22,209,000)
SERVICES & SUPPLIES	629,385,277.67	683,239,000	723,318,000	677,364,000	664,624,000	(58,694,000)
OTHER CHARGES	1,706,831,531.31	1,844,292,000	1,929,353,000	2,035,925,000	2,029,538,000	100,185,000
CAPITAL ASSETS - EQUIPMENT	3,702,595.52	2,977,000	2,977,000	4,614,000	2,347,000	(630,000)
OTHER FINANCING USES	0.00	169,000	0	0	0	0
GROSS TOTAL	$3,326,467,857.39	$ 3,531,779,000	$ 3,684,894,000	$ 4,062,960,000	$ 3,703,546,000	$ 18,652,000
INTRAFUND TRANSFERS	(6,740,315.75)	(7,060,000)	(7,612,000)	(6,804,000)	(6,804,000)	808,000
NET TOTAL	$3,319,727,541.64	$ 3,524,719,000	$ 3,677,282,000	$ 4,056,156,000	$ 3,696,742,000	$ 19,460,000
REVENUE	2,944,664,124.66	3,066,868,000	3,212,054,000	3,269,104,000	3,148,660,000	(63,394,000)
NET COUNTY COST	$ 375,063,416.98	$ 457,851,000	$ 465,228,000	$ 787,052,000	$ 548,082,000	$ 82,854,000
BUDGETED POSITIONS	13,866.0	13,515.0	13,515.0	18,546.0	13,531.0	16.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 986,548,452.89	$ 1,001,102,000	$ 1,029,246,000	$ 1,345,057,000	$ 1,007,037,000	$ (22,209,000)
SERVICES & SUPPLIES	495,704,378.43	535,480,000	570,417,000	519,330,000	511,881,000	(58,536,000)
OTHER CHARGES	164,318,922.20	160,242,000	178,103,000	183,573,000	177,186,000	(917,000)
CAPITAL ASSETS - EQUIPMENT	3,702,595.52	2,977,000	2,977,000	4,614,000	2,347,000	(630,000)
OTHER FINANCING USES	0.00	169,000	0	0	0	0
GROSS TOTAL	$1,650,274,349.04	$ 1,699,970,000	$ 1,780,743,000	$ 2,052,574,000	$ 1,698,451,000	$ (82,292,000)
INTRAFUND TRANSFERS	(3,098,818.75)	(2,658,000)	(3,210,000)	(2,402,000)	(2,402,000)	808,000
NET TOTAL	$1,647,175,530.29	$ 1,697,312,000	$ 1,777,533,000	$ 2,050,172,000	$ 1,696,049,000	$ (81,484,000)
REVENUE	1,567,140,127.03	1,582,550,000	1,662,264,000	1,712,515,000	1,587,825,000	(74,439,000)
NET COUNTY COST	$ 80,035,403.26	$ 114,762,000	$ 115,269,000	$ 337,657,000	$ 108,224,000	$ (7,045,000)
BUDGETED POSITIONS	13,866.0	13,515.0	13,515.0	18,546.0	13,531.0	16.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To Enrich Lives Through Effective and Caring Service.

2011-12 Budget Message

The Recommended Budget for the Department of Public Social Services (DPSS) – Administration reflects an $82.3 million decrease in gross appropriation and a $7.0 million decrease in net County cost (NCC). The NCC reduction is due to a curtailment of $5.1 million needed to address the County's projected structural deficit for fiscal year (FY) 2011-12, a $3.4 million NCC reduction due to the elimination of the Department's share of costs associated with the issuance of the 1994 Pension Obligation Bonds, and recovery of $2.0 million in NCC for the one-time Retiree Health Insurance augmentation provided to departments in FY 2007-08. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in fudning and expense. The funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget. The NCC reductions are partially offset by funding for the Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) Replacement System, increases in employee benefits and a reduction in one-time funding.

FY 2011-12 is the fourth consecutive year of base NCC reductions through curtailments for DPSS. The previous curtailments were $2.7 million in FY 2008-09, $6.1 million in FY 2009-10, and $7.4 million in FY 2010-11. Due to the Department's high revenue subvention rate, these curtailments resulted in substantial revenue reductions, the reduction of numerous budgeted positions and reductions in administration, alterations and improvements, printing, and miscellaneous services and supplies.

The Recommended Budget reflects a $104.0 million reduction in federal Temporary Assistance for Needy Families (TANF) Emergency Contingency Funds (ECF) and a $4.3 million reduction in American Recovery and Reinvestment Act (ARRA) of 2009, Community Service Block Grant (CSBG) and Homeless Prevention and Rapid Re-Housing Program (HPRP) funds, partially offset with a $1.7 million carryover of unspent funding for the HPRP projects. The majority of the projects funded by these stimulus funds ended on September 30, 2010. The Department will continue to fund a smaller scale version of the Transitional Subsidized Employment (TSE) Program and supportive services for Welfare-to-Work (WtW) participants using the California Work Opportunities and Responsibility to Kids (CalWORKs) Single Allocation funding.

The Recommended Budget reflects a $5.5 million appropriation increase associated with CalWORKs WtW employment and supportive services due to increased caseload growth and a $4.3 million increase to partially supplement the loss of ECF funding. In addition, the budget includes a $38.4 million appropriation increase for the LEADER Replacement System (LRS) to annualize the full-year costs needed for the second year of the project.

The Recommended Budget includes a net increase of 16.0 positions to participate in the expansion of the In-Home Supportive Services (IHSS) Anti-Fraud Projects. The cost for these positions is fully revenue offset. In addition, the budget reflects the transfer of 9.0 former ECF positions to the CalWORKs program, and 10.0 former General Relief positions to the CalFresh program (formerly known as Food Stamp), maximizing revenue and reducing NCC, while preserving the positions within the Department.

During the economic downturn and recession, the unemployment rate steadily increased as did the demand for DPSS services. While economic projections may have become more optimistic, the caseloads for the programs administered by the Department continue to increase. Consequently, the Department must meet high demands for vital services with significantly reduced funding and resources. Despite the harsh budget and economic realities, the Department remains committed to developing efficiencies that allow providing essential services with fewer resources.

Critical/Strategic Planning Initiatives

The Department remains committed to measures that ensure effective and professional service delivery and support the County's overarching goals of Service Excellence, Workforce Excellence, Organizational Effectiveness, Fiscal Responsibility, and Children and Families' Well-Being. The current fiscal crisis has made reaching these goals an incredible challenge. DPSS staff has continued to perform at a very high level despite the financial hardship imposed on the delivery of public services during these difficult times.

The Department continues to proceed with the 2010-13 DPSS Strategic Plan**,** "The Leading Edge", which consists of five goals, 25 strategies, and 110 objectives. The implementation phase has begun, with many objectives targeted for completion by the end of FY 2010-11. In addition, DPSS Total Accountability, Total Success continues to generate measurable impacts on work performance and management accountability.

- **Service Excellence:** The Department takes pride in the continued expansion and improvement of its customer service to ensure delivery of effective and professional services to the County's constituents. The Customer Service Center expanded to a second location in September 2010 and continues to be an effective service delivery module in enhancing access and improving the timeliness of case actions. The newly-implemented Outbound Dialing System revolutionized communication and customer service to DPSS

participants and customers. This automated telephone system assists DPSS participants by making reminder telephone calls in ten different threshold languages. The system received an *LA County STARS!* Award in the category of Service Excellence and Organizational Effectiveness given by the Board of Supervisors in November 2010.

To enhance service outreach, the Department deployed a 34-foot mobile unit equipped with wireless technology and a self-contained power generator to support the use of laptops and Electronic Benefit Transfer equipment. The unit is functioning not only as a one-stop Food Stamp/Medi-Cal office to allow walk-in applicants to conveniently apply for Food Stamps (now called CalFresh) and/or Medi-Cal without having to go to the District Offices, but also serves as an emergency response unit during any type of natural disaster.

The Department has continued to achieve significant success in the delivery of its core programs. The TANF work participation rate has increased from 21 percent to 43 percent in federal fiscal year (FFY) 2010 and has placed thousands of individuals in employment and other WtW activities. The Department continues to maintain its efforts to reduce the error rate despite the continued rapid rise in CalFresh caseloads. Los Angeles County's CalFresh Quality Control payment error rate for FFY 2009 was an incredible 2.82 percent compared to the California and National average error rate of 4.4 percent for the same period. In fact, the CalFresh payment error rate is the lowest in the Department's history since the United States Department of Agriculture imposed quality control performance measurements more than 25 years ago. As a result, California and Los Angeles County are once again sanction-free for maintaining the error rate under the national average for the last three consecutive years. Furthermore, the Department's efforts to improve Medi-Cal case management has yielded resounding results as evidenced by the 97.8 percent accuracy rate received in the recent mid-year status audit.

The Department continues to receive recognition for its innovative improvements in service delivery. The 10,000 Jobs Initiative, which was funded with TANF ECF, surpassed its original goals. By the closing of the project on September 30, 2010, the project had created TSE placements for approximately 12,000 adults and 18,000 youth at over 2,100 worksites, including saving 121 County jobs in Library and Parks and Recreation. In October 2010, the Department received the Los Angeles Productivity and Quality Award Top Ten award for its General Relief to Supplemental Security Income (GR-to-SSI) collaborative project. The project goal was to assist 1,000 GR recipients, who had been receiving GR benefits for the longest consecutive period of time, transition to SSI. By May 21, 2010, this project had generated 542 SSI approvals resulting in total projected County savings of $13.0 million over a five-year period.

The Department continues its collaboration and partnership with other County departments and stakeholders to improve service delivery. This is evidenced in the creation and formation of the General Relief (GR) Restructuring Project. The five-year project, which was developed by a Workgroup of 11 County departments and ten stakeholders, was designed to better assist GR participants with the expectation that more of these individuals would be able to transition off County assistance by securing employment or State/federal disability benefits. The project consists of 27 recommendations approved by the Board in October 2009 and an additional 15 approved by the Board in February 2010. About one-third of these recommendations have already been implemented, and most of the remainder is scheduled to be implemented by June 2011. Savings are expected to be compounded in future years of this long-term project.

- **Workforce Excellence:** The Department assesses current and future staffing needs based on organizational goals and budget realities. Despite the current economic conditions, the Department continues to offer opportunities to develop and enhance the skills of its workforce. The Department's Succession Plan is designed to provide opportunities for training and guidance to create a qualified pool of highly educated, well-trained, and success-oriented successors. The Mentorship Program is expanding into its second phase for Human Services Administrator/Administrative Services Manager positions. To ensure a departmentwide expansion as outlined in the DPSS Strategic Plan, the DPSS Academy has been working with departmental representatives to enhance the program and develop a comprehensive training curriculum for mentors and mentees. Since 2005, the Department has partnered with California State University, Northridge, and initiated a unique Master's of Public Administration Program to offer its employees an opportunity to further advance their education. As an expansion of this career/education opportunity, the Department began implementing a new Masters in Social Work program in September 2010. To provide employees with career guidance, the Department Volunteer Career Resource Coordinator Program is on target to serve 1,000 employees in 2010-11. The Wellness Program continues to thrive. The program is designed to encourage employees to improve their health and well-being, thereby improving productivity and attendance. In October 2010, the Board of Supervisors recognized DPSS for vigorously participating in the Countywide Fitness Challenge, the "Biggest Loser" campaign. A total of 1,494 DPSS employees, forming 211 teams, participated in the challenge which resulted in an astounding total weight loss of almost three tons.
- **Organizational Effectiveness:** The Department continues its transition from manual processes to a system of

technology-based solutions as outlined in the Department's Strategic Goal of Technological Leadership to maximize the use of leading edge technology to improve outcomes and program excellence. The Electronic Document Management System Committee has been working diligently to eventually bring DPSS to a paperless office. The Committee introduced document imaging and case management systems, and has started working with the Eligibility Workers, Case Folder Management, and LEADER to incorporate all relevant program-related documents into a single electronic case file that is stored, managed, and accessed through LEADER. The Department deployed the Directory and Online Roster Application to replace distribution of paper and Portable Document Format rosters, and to provide the benefits of automated search for employee or office in the organizational chart. The implementation of the Appeals and State Hearing (ASH) Tracking System allows the district and regional offices the ability to instantly track their compliances with decisions and ASH Case Correction Memos. The Department's leading edge automation efforts received a number of Productivity and Quality Awards for several of its projects**,** including the Citrix Expansion Project that allows other departments to access the LEADER system, the LEADER Network Refresh, the Interactive Voice Response (IVR) expansion, and the Outbound Dialing System. IVR is a 24-hour Automated System that allows participants to "self-serve" and meet basic needs (case status, benefits amount, quarterly reporting questions, etc.) without the need to walk into the district offices. Additionally, the Customer Service Center allows customers the ability to access the 24-hour, 7-days a week automated system for case-specific and general information.

- **Fiscal Responsibility:** In difficult economic times, County departments become increasingly mindful of fiscal challenges. DPSS' top management have chosen a preventive course of action in identifying potential fiscal and operational problems by developing a full-fledged fiscal/operational internal audit team to connect top managers to every aspect of organizational performance. This effort allows executive staff to use audit information strategically to improve the operations of the Department. The Department also deployed the Risk Management Cost Reduction Campaign with a goal of reducing the number of new claims filed and achieved a three percent reduction in Workers' Compensation liability. Consequently, the Department has experienced a significant decrease in new claims filed and continues its efforts to maintain the downward trends. In addition, the Department continues its efforts to identify new funding opportunities to maximize revenue as evidenced in generating close to $200.0 million in America Recovery and Reinvestment Act (ARRA) revenue during 2009 and 2010. This is a result of cohesive efforts among fiscal, budget, contract, and program staff who worked seamlessly with the Chief Executive Office and the Department's counterparts at the County and State level to expeditiously launch several projects to take advantage of this available funding source.
- **Child and Family Well-being:** DPSS administers programs that provide a vast array of services to families, children, single adults, and the elderly, and are designed to alleviate financial hardship and promote family health, personal responsibility, and economic self-sufficiency. Over 2.3 million participants are served monthly. DPSS operates 79 facilities and parking lots, in over 3.5 million square feet of space. The Department also serves as the Los Angeles County Operational Area Coordinator for care and shelter and the Operational Area Liaison with the grocery industry and not-for-profit human services organizations. In this capacity, the Department has the lead responsibility for coordinating shelter support in the event of a disaster or emergency.

The Department continues its leadership in providing quality services as evidenced in its continued efforts in the Linkages Program. It has partnered with the Department of Children and Family Services (DCFS) to provide integrated services for mutual families and resources for other needy DCFS families and caretaker relatives. As a result, over 6,000 mutual families have benefited from this service coordination. In addition, the Department was instrumental in designing and launching ARRA projects to strengthen needy families by providing services for homeless prevention, job training and employment, and housing relocation.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**1,780,743,000**	**3,210,000**	**1,662,264,000**	**115,269,000**	**13,515.0**
New/Expanded Programs					
1. Information and Technology: Reflects additional appropriation and funding needed to annualize full-year costs for the LRS.	38,411,000	--	35,707,000	2,704,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. IHSS Anti-Fraud Plan: Reflects additional staffing and service increases for the second year of the Plan for fraud prevention, detection, referral, investigation, prosecution and integrity efforts for the IHSS Program, partially offset by funding from the District Attorney.	559,000	42,000	563,000	(46,000)	16.0
Curtailment					
1. Curtailments: Reflects reductions in overtime, bilingual bonus, mileage, vehicles, lease and computer costs, in addition to increased CalFresh and CSBG revenue.	(4,174,000)	--	894,000	(5,068,000)	--
Other Changes					
1. ECF: Reflects reductions in the Transitional Subsidized Employment, Short-term Non-Recurrent and Basic Assistance projects due to the September 30, 2010 expiration of ECF funding.	(104,039,000)	--	(104,039,000)	--	(9.0)
2. ARRA of 2009: Reflects reductions in the CSBG project due to the September 30, 2010 expiration of the federal stimulus and partial expiration of the HPRP funding.	(4,305,000)	--	(4,305,000)	--	--
3. Post-ECF Costs: Reflects increased staffing and service costs for projects that qualify for CalWORKs Single Allocation funding, as a result of the expiration of federal stimulus funding on September 30, 2010.	4,269,000	--	4,269,000	--	9.0
4. CalWORKs Greater Avenues for Independence (GAIN): Reflects supportive services cost increases for child care, vocational services, transportation, ancillary, etc., related to caseload growth; funded with the CalWORKs Single Allocation.	5,489,000	--	5,489,000	--	--
5. One-Time Funding: Reflects the elimination of one-time funding for the Domestic Violence Council, Voluntary Income Tax Assistance (VITA) Project, Vermont Integration Project, Child Support Audit Services, and the Mobile Outreach Vehicle.	(1,402,000)	(850,000)	(103,000)	(449,000)	--
6. Carryover of Unspent Funding: Reflects the one-time carryover of unspent 2010-11 funding to continue the Homeless Prevention and Rapid Re-Housing Program projects, the Domestic Violence Council, the VITA Project, and the Customer Service Center expansion.	2,868,000	--	2,519,000	349,000	--
7. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	11,398,000	--	10,313,000	1,085,000	--
8. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(8,455,000)	--	(7,694,000)	(761,000)	--
9. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	7,853,000	--	7,238,000	615,000	--
10. Long-Term Disability (LTD): Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	340,000	--	340,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in the recently passed workers' compensation law.	2,276,000	--	2,276,000	--	--
12. Unemployment Insurance: Reflects a projected increase in unemployment insurance based on a three-year trend analysis.	190,000	--	190,000	--	--
13. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(38,314,000)	--	(34,865,000)	(3,449,000)	--
14. Retiree Health Insurance: Reflects changes due to a projected ten-percent increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	2,035,000	--	4,076,000	(2,041,000)	--
15. Miscellaneous Adjustments: Reflects cost increases for judgment and damages, capital leases, and computer replacement, partially offset by a prior-year adjustment and miscellaneous classification adjustments.	2,709,000	--	2,693,000	16,000	--
Total Changes	**(82,292,000)**	**(808,000)**	**(74,439,000)**	**(7,045,000)**	**16.0**
2011-12 Recommended Budget	**1,698,451,000**	**2,402,000**	**1,587,825,000**	**108,224,000**	**13,531.0**

Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The FY 2011-12 Recommended Budget assumes sufficient funding to support the current operational level. However, final State funding allocations will not be known until after the State's FY 2011-12 budget is signed. Therefore, the Department will continue to provide leadership in advocacy efforts focused on adequate funding levels to effectively administer its programs.

The Department's unmet needs for FY 2011-12 are primarily focused on additional staffing needed to meet the increased demand. Over the past several years, State and County funds have not kept pace with increasing caseloads and program demands. Currently, case workers for the approved caseload in the Department's core programs are staffed significantly below the full need level. With the exception of CalWORKs, all other eligibility determination programs including CalFresh, Medi-Cal, and General Relief have been consistently staffed on an average of 50 percent of need level. Therefore, caseworkers are carrying close to double the recommended caseload. The Department finds it to be critical to increase the staffing level and decrease the caseload.

The unmet needs are especially critical in the General Relief program. Over the past three years, GR caseloads and Assistance costs have grown dramatically. However, the NCC needed to maintain GR staffing levels at FY 2007-08 levels has actually decreased.

Additionally, understaffing in the Human Resources Division may hinder the Department's ability to meet the increasing demand for risk management including, but not limited to, return-to-work evaluations, investigations, workers' compensation claims, etc.; and understaffing in the Contract Management Division could potentially impede the Department's ability to execute, renew, and monitor contracts in a timely manner.

The Department requests resources to continue its innovation in information technology to generate long-term cost savings and efficiency, and provide timely and effective services to its clients.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 610,259,590.40	$ 604,142,000	$ 621,122,000	$ 843,394,000	$ 632,545,000	$ 11,423,000
CAFETERIA PLAN BENEFITS	141,864,510.07	151,576,000	145,067,000	240,903,000	152,516,000	7,449,000
DEFERRED COMPENSATION BENEFITS	15,389,542.05	9,465,000	19,953,000	16,612,000	11,526,000	(8,427,000)
EMPLOYEE GROUP INS - E/B	15,874,034.01	15,826,000	15,425,000	21,457,000	15,979,000	554,000
OTHER EMPLOYEE BENEFITS	1,951,737.69	1,876,000	1,997,000	3,094,000	2,000,000	3,000
RETIREMENT - EMP BENEFITS	169,226,842.47	185,031,000	189,543,000	181,182,000	154,056,000	(35,487,000)
WORKERS' COMPENSATION	31,982,196.20	33,186,000	36,139,000	38,415,000	38,415,000	2,276,000
TOTAL S & E B	986,548,452.89	1,001,102,000	1,029,246,000	1,345,057,000	1,007,037,000	(22,209,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	19,543,385.55	21,787,000	21,986,000	21,690,000	21,690,000	(296,000)
COMMUNICATIONS	942,625.00	982,000	990,000	1,150,000	1,150,000	160,000
COMPUTING-MAINFRAME	8,331,895.72	8,523,000	7,969,000	10,139,000	10,139,000	2,170,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	8,891,862.00	12,027,000	11,629,000	12,429,000	12,429,000	800,000
COMPUTING-PERSONAL	9,610,081.45	3,387,000	870,000	10,084,000	6,134,000	5,264,000
CONTRACTED PROGRAM SERVICES	254,511,788.17	270,022,000	289,376,000	197,095,000	195,000,000	(94,376,000)
INFORMATION TECHNOLOGY SERVICES	47,000,666.58	68,364,000	89,773,000	106,990,000	106,990,000	17,217,000
INSURANCE	924,541.63	956,000	1,264,000	1,211,000	1,211,000	(53,000)
MAINTENANCE - EQUIPMENT	161,460.46	183,000	103,000	180,000	180,000	77,000
MAINTENANCE--BUILDINGS & IMPRV	9,477,692.06	13,068,000	5,683,000	16,849,000	16,349,000	10,666,000
MEMBERSHIPS	100,767.70	101,000	80,000	101,000	101,000	21,000
MISCELLANEOUS EXPENSE	12,645.50	247,000	30,000	55,000	55,000	25,000
OFFICE EXPENSE	21,312,994.29	23,191,000	28,444,000	23,192,000	23,192,000	(5,252,000)
PROFESSIONAL SERVICES	12,297,635.66	14,952,000	5,569,000	13,607,000	14,474,000	8,905,000
PUBLICATIONS & LEGAL NOTICE	78,156.53	54,000	100,000	154,000	154,000	54,000
RENTS & LEASES - BLDG & IMPRV	54,107,114.77	48,500,000	56,865,000	52,930,000	51,837,000	(5,028,000)
RENTS & LEASES - EQUIPMENT	4,454,050.16	3,007,000	3,542,000	3,009,000	3,009,000	(533,000)
SPECIAL DEPARTMENTAL EXPENSE	6,529.45	20,000	85,000	40,000	40,000	(45,000)
TECHNICAL SERVICES	18,282,066.25	19,455,000	19,918,000	19,760,000	19,760,000	(158,000)
TELECOMMUNICATIONS	18,276,734.70	18,232,000	16,248,000	19,317,000	19,214,000	2,966,000
TRAINING	368,121.86	381,000	1,960,000	917,000	917,000	(1,043,000)
TRANSPORTATION AND TRAVEL	2,139,334.27	2,341,000	2,714,000	3,031,000	2,456,000	(258,000)
UTILITIES	4,872,228.67	5,700,000	5,219,000	5,400,000	5,400,000	181,000
TOTAL S & S	495,704,378.43	535,480,000	570,417,000	519,330,000	511,881,000	(58,536,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	112,166.35	527,000	492,000	1,444,000	1,444,000	952,000
RET-OTHER LONG TERM DEBT	12,536,574.78	14,200,000	13,365,000	14,127,000	14,127,000	762,000
SUPPORT & CARE OF PERSONS	151,656,627.80	145,499,000	164,241,000	167,986,000	161,599,000	(2,642,000)
TAXES & ASSESSMENTS	13,553.27	16,000	5,000	16,000	16,000	11,000
TOTAL OTH CHARGES	164,318,922.20	160,242,000	178,103,000	183,573,000	177,186,000	(917,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,102,778.43	2,827,000	2,842,000	4,464,000	2,232,000	(610,000)
OFFICE FURNITURE,FIXTURES & EQ	145,472.96	150,000	50,000	115,000	115,000	65,000
VEHICLES & TRANSPORTATION	454,344.13	0	85,000	35,000	0	(85,000)

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
EQUIPMENT						
TOTAL CAPITAL ASSETS - EQUIPMENT	3,702,595.52	2,977,000	2,977,000	4,614,000	2,347,000	(630,000)
TOTAL CAPITAL ASSETS	3,702,595.52	2,977,000	2,977,000	4,614,000	2,347,000	(630,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	169,000	0	0	0	0
TOTAL OTH FIN USES	0.00	169,000	0	0	0	0
GROSS TOTAL	$1,650,274,349.04	$ 1,699,970,000	$ 1,780,743,000	$ 2,052,574,000	$ 1,698,451,000	$ (82,292,000)
INTRAFUND TRANSFERS	(3,098,818.75)	(2,658,000)	(3,210,000)	(2,402,000)	(2,402,000)	808,000
NET TOTAL	$1,647,175,530.29	$ 1,697,312,000	$ 1,777,533,000	$ 2,050,172,000	$ 1,696,049,000	$ (81,484,000)
REVENUE	1,567,140,127.03	1,582,550,000	1,662,264,000	1,712,515,000	1,587,825,000	(74,439,000)
NET COUNTY COST	$ 80,035,403.26	$ 114,762,000	$ 115,269,000	$ 337,657,000	$ 108,224,000	$ (7,045,000)
BUDGETED POSITIONS	13,866.0	13,515.0	13,515.0	18,546.0	13,531.0	16.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 496.14	$ 1,000	$ 0	$ 0	$ 0	$ 0
TOTAL CHARGES-SVS	496.14	1,000	0	0	0	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	89,183,768.13	0	83,350,000	0	0	(83,350,000)
FEDERAL - PUB ASSIST - ADMIN	953,934,665.53	1,096,771,000	1,070,668,000	1,217,203,000	1,096,412,000	25,744,000
TOTAL I R - FEDERA	1,043,118,433.66	1,096,771,000	1,154,018,000	1,217,203,000	1,096,412,000	(57,606,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	0.00	3,169,000	3,169,000	3,169,000	3,066,000	(103,000)
TOTAL I R - OTHER	0.00	3,169,000	3,169,000	3,169,000	3,066,000	(103,000)
INTERGVMTL REVENUE - STATE						
STATE - PUB ASSIST - ADMIN	522,266,250.30	479,125,000	504,199,000	491,265,000	487,469,000	(16,730,000)
TOTAL I R - STATE	522,266,250.30	479,125,000	504,199,000	491,265,000	487,469,000	(16,730,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	1,013,554.61	3,300,000	694,000	694,000	694,000	0
WELFARE REPAYMENTS	357,072.70	0	0	0	0	0
TOTAL MISC REV	1,370,627.31	3,300,000	694,000	694,000	694,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	8,969.62	0	0	0	0	0
TRANSFERS IN	375,350.00	184,000	184,000	184,000	184,000	0
TOTAL OTH FIN SRCS	384,319.62	184,000	184,000	184,000	184,000	0
TOTAL REVENUE	$1,567,140,127.03	$ 1,582,550,000	$ 1,662,264,000	$ 1,712,515,000	$ 1,587,825,000	$ (74,439,000)

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 133,680,899.24	$ 147,759,000	$ 152,901,000	$ 158,034,000	$ 152,743,000	$ (158,000)
OTHER CHARGES	1,542,512,609.11	1,684,050,000	1,751,250,000	1,852,352,000	1,852,352,000	101,102,000
GROSS TOTAL	$1,676,193,508.35	$ 1,831,809,000	$ 1,904,151,000	$ 2,010,386,000	$ 2,005,095,000	$ 100,944,000
INTRAFUND TRANSFERS	(3,641,497.00)	(4,402,000)	(4,402,000)	(4,402,000)	(4,402,000)	0
NET TOTAL	$1,672,552,011.35	$ 1,827,407,000	$ 1,899,749,000	$ 2,005,984,000	$ 2,000,693,000	$ 100,944,000
REVENUE	1,377,523,997.63	1,484,318,000	1,549,790,000	1,556,589,000	1,560,835,000	11,045,000
NET COUNTY COST	$ 295,028,013.72	$ 343,089,000	$ 349,959,000	$ 449,395,000	$ 439,858,000	$ 89,899,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2011-12 Budget Message

The Public Social Services – Assistance Budget funds mandated and discretionary public assistance and social services programs by the federal, State, and County governments. These programs include: California Work Opportunities and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); In-Home Supportive Services (IHSS); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Cash Assistance Program for Immigrants (CAPI); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and General Relief Anti-Homelessness.

The 2011-12 Recommended Budget reflects higher provider payment costs in IHSS due to the expiration of the enhanced Federal Medical Assistance Percentage (FMAP) under the American Recovery and Reinvestment Act of 2009 (ARRA) effective through June 30, 2011 and an increase in the number of providers enrolled in the provider Health Care Plan. CalWORKs and GR expenditures are expected to increase primarily due to higher caseloads compared to the fiscal year (FY) 2010-11 budget level. Overall Assistance expenditures are projected to increase by $100.9 million and revenues are projected to increase by $11.0 million from the FY 2010-11 budget level, resulting in additional net County cost (NCC) of $89.9 million.

The estimated $89.9 million increase in NCC is comprised of the following:

- IHSS: Effective July 1, 2011, the FMAP decreases by 9.6 percent, from the current fiscal year's average of 59.6 percent to 50 percent. The Health Care Plan enrollments are projected to increase by 9.8 percent. Revenue is projected to increase by $10.0 million due to an increase in Realignment Sales Tax revenue. The NCC is projected to increase by $43.2 million.
- GR: The total expenditure is projected to increase by 21.6 percent from the current budget level. The NCC is projected to increase by $49.9 million.
- GR Anti-Homelessness: Reflects a decrease in appropriation and an increase in revenue from the current budget level due to the Interim Assistance Reimbursement (IAR) resulting in a $3.2 million decrease in NCC.
- CalWORKs: The aided caseload is projected to increase by 0.7 percent partially offset by a slight decrease in average cost per case from the current budget level, resulting in higher expenditures with a corresponding increase in State and federal revenues.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**1,904,151,000**	**4,402,000**	**1,549,790,000**	**349,959,000**	**0.0**
Other Changes					
1. IHSS: Reflects a projected decrease of 2.3 percent in caseload; 2.3 percent in paid hours; and $0.05 in the cost per hour from the current budget levels.	(15,441,000)	--	--	(15,441,000)	--
2. IHSS: Reflects the expiration of the enhanced FMAP rate back to 50 percent.	62,193,000	--	--	62,193,000	--
3. IHSS: Reflects an increase in the Provider Health Care Plan expenditures due to a 5.2 percent increase in enrollment.	6,488,000	--	1,509,000	4,979,000	--
4. IHSS: Reflects an increase in Realignment Sales Tax revenue.	--	--	8,540,000	(8,540,000)	--
5. CalWORKs: Reflects decreased expenditures resulting from a decrease in the average cost per case from the current budget level.	(6,074,000)	--	(5,922,000)	(152,000)	--
6. CalWORKs: Reflects increased expenditures resulting from a 0.7 percent increase in the aided caseload from the current budget level.	8,656,000	--	8,440,000	216,000	--
7. CalWORKs: Reflects an increase in Realignment Sales Tax revenue.	--	--	193,000	(193,000)	--
8. CalWORKs: Reflects a ministerial adjustment to record revenues in the appropriate categories and a projected decrease in child support collections.	--	--	(135,000)	135,000	--
9. GR: Reflects a 20.9 percent increase in the caseload from the current budget level.	48,746,000	--	--	48,746,000	--
10. GR: Reflects increased expenditures resulting from an increase in the average cost per case from the current budget level.	3,323,000	--	--	3,323,000	--
11. GR: Reflects increased revenue resulting from an increase in Supplemental Security Income Approvals.	--	--	2,135,000	(2,135,000)	--
12. GR Anti-Homelessness: Reflects the elimination of one-time funding from the prior fiscal year.	(11,506,000)	--	(4,384,000)	(7,122,000)	--
13. GR Anti-Homelessness: Reflects the carryover of unspent one-time funding to support the GR Restructuring project.	6,563,000	--	2,242,000	4,321,000	--
14. GR Anti-Homelessness: Reflects increased expenditures due to the full-year cost of services.	2,742,000	--	1,294,000	1,448,000	--
15. GR Anti-Homelessness: Reflects the increase of Food Stamp Employment Training and IAR revenues.	--	--	1,879,000	(1,879,000)	--
16. RCA: Reflects decreased expenditures resulting from a 52.8 percent decrease in the aided caseload from the current budget level.	(3,987,000)	--	(3,987,000)	--	--
17. RCA: Reflects decreased expenditures resulting from a decrease in the average cost per case from the current budget level.	(57,000)	--	(57,000)	--	--
18. CAPI: Reflects a 6.6 percent increase in aided cases from the current budget level.	2,550,000	--	2,550,000	--	--
19. CAPI: Reflects an increase in the projected cost per case based on current trends.	3,279,000	--	3,279,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
20. CSBG – ARRA: Reflects decreased expenditures due to the expiration of the CSBG ARRA project which ended on September 30, 2010.	(6,362,000)	--	(6,362,000)	--	--
21. CSBG: Reflects decreased expenditures due to a reduction in funding for CSGB contracted services.	(100,000)	--	(100,000)	--	--
22. REP: Reflects decreased expenditures due to a decrease in the projected costs for REP Vocational Assessment Services.	(69,000)	--	(69,000)	--	--
Total Changes	**100,944,000**	**0**	**11,045,000**	**89,899,000**	**0.0**
2011-12 Recommended Budget	**2,005,095,000**	**4,402,000**	**1,560,835,000**	**439,858,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 133,680,899.24	$ 141,128,000	$ 143,712,000	$ 149,106,000	$ 143,815,000	$ 103,000
PROFESSIONAL SERVICES	0.00	6,631,000	9,189,000	8,928,000	8,928,000	(261,000)
TOTAL S & S	133,680,899.24	147,759,000	152,901,000	158,034,000	152,743,000	(158,000)
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,542,512,609.11	1,684,050,000	1,751,250,000	1,852,352,000	1,852,352,000	101,102,000
TOTAL OTH CHARGES	1,542,512,609.11	1,684,050,000	1,751,250,000	1,852,352,000	1,852,352,000	101,102,000
GROSS TOTAL	$1,676,193,508.35	$ 1,831,809,000	$ 1,904,151,000	$ 2,010,386,000	$ 2,005,095,000	$ 100,944,000
INTRAFUND TRANSFERS	(3,641,497.00)	(4,402,000)	(4,402,000)	(4,402,000)	(4,402,000)	0
NET TOTAL	$1,672,552,011.35	$ 1,827,407,000	$ 1,899,749,000	$ 2,005,984,000	$ 2,000,693,000	$ 100,944,000
REVENUE	1,377,523,997.63	1,484,318,000	1,549,790,000	1,556,589,000	1,560,835,000	11,045,000
NET COUNTY COST	$ 295,028,013.72	$ 343,089,000	$ 349,959,000	$ 449,395,000	$ 439,858,000	$ 89,899,000
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FED AID - PUB ASSIST PROGRAM	$ 563,459,217.21	$ 589,561,000	$ 715,264,000	$ 642,944,000	$ 640,336,000	$ (74,928,000)
FEDERAL - OTHER	40,998,179.87	33,743,000	33,960,000	30,570,000	30,570,000	(3,390,000)
FEDERAL - PUB ASSIST - ADMIN	87,007.10	0	0	0	0	0
TOTAL I R - FEDERA	604,544,404.18	623,304,000	749,224,000	673,514,000	670,906,000	(78,318,000)
INTERGVMTL REVENUE - STATE						
STATE - PUB ASSIST - ADMIN	(165.44)	0	0	0	0	0
STATE AID - PUB ASSIST PROGRAM	557,542,566.60	642,565,000	575,261,000	658,916,000	657,172,000	81,911,000
STATE-REALIGNMENT REVENUE	209,199,423.69	212,363,000	217,961,000	217,961,000	226,694,000	8,733,000
TOTAL I R - STATE	766,741,824.85	854,928,000	793,222,000	876,877,000	883,866,000	90,644,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	759,753.96	775,000	798,000	798,000	663,000	(135,000)
WELFARE REPAYMENTS	5,478,014.64	5,311,000	6,546,000	5,400,000	5,400,000	(1,146,000)
TOTAL MISC REV	6,237,768.60	6,086,000	7,344,000	6,198,000	6,063,000	(1,281,000)
TOTAL REVENUE	$1,377,523,997.63	$ 1,484,318,000	$ 1,549,790,000	$ 1,556,589,000	$ 1,560,835,000	$ 11,045,000

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$1,029,733,670.85	$ 1,109,621,000	$ 1,178,562,000	$ 1,181,144,000	$ 1,181,144,000	$ 2,582,000
GROSS TOTAL	$1,029,733,670.85	$ 1,109,621,000	$ 1,178,562,000	$ 1,181,144,000	$ 1,181,144,000	$ 2,582,000
NET TOTAL	$1,029,733,670.85	$ 1,109,621,000	$ 1,178,562,000	$ 1,181,144,000	$ 1,181,144,000	$ 2,582,000
REVENUE	1,015,141,984.60	1,099,934,000	1,158,289,000	1,160,807,000	1,160,865,000	2,576,000
NET COUNTY COST	$ 14,591,686.25	$ 9,687,000	$ 20,273,000	$ 20,337,000	$ 20,279,000	$ 6,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 30,561,750.71	$ 38,685,000	$ 38,897,000	$ 44,726,000	$ 44,726,000	$ 5,829,000
GROSS TOTAL	$ 30,561,750.71	$ 38,685,000	$ 38,897,000	$ 44,726,000	$ 44,726,000	$ 5,829,000
NET TOTAL	$ 30,561,750.71	$ 38,685,000	$ 38,897,000	$ 44,726,000	$ 44,726,000	$ 5,829,000
REVENUE	30,623,232.00	38,685,000	38,897,000	44,726,000	44,726,000	5,829,000
NET COUNTY COST	$ (61,481.29)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 10,369,703.93	$ 11,237,000	$ 11,562,000	$ 5,100,000	$ 5,100,000	$ (6,462,000)
GROSS TOTAL	$ 10,369,703.93	$ 11,237,000	$ 11,562,000	$ 5,100,000	$ 5,100,000	$ (6,462,000)
NET TOTAL	$ 10,369,703.93	$ 11,237,000	$ 11,562,000	$ 5,100,000	$ 5,100,000	$ (6,462,000)
REVENUE	10,246,687.20	11,237,000	11,562,000	5,100,000	5,100,000	(6,462,000)
NET COUNTY COST	$ 123,016.73	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 0.00	$ 6,631,000	$ 9,189,000	$ 8,928,000	$ 8,928,000	$ (261,000)
OTHER CHARGES	0.00	1,231,000	5,236,000	3,296,000	3,296,000	(1,940,000)
GROSS TOTAL	$ 0.00	$ 7,862,000	$ 14,425,000	$ 12,224,000	$ 12,224,000	$ (2,201,000)
NET TOTAL	$ 0.00	$ 7,862,000	$ 14,425,000	$ 12,224,000	$ 12,224,000	$ (2,201,000)
REVENUE	0.00	3,311,000	5,553,000	6,584,000	6,584,000	1,031,000
NET COUNTY COST	$ 0.00	$ 4,551,000	$ 8,872,000	$ 5,640,000	$ 5,640,000	$ (3,232,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 7,588,500.00	$ 7,589,000	$ 7,589,000	$ 7,589,000	$ 7,589,000	$ 0
OTHER CHARGES	228,017,372.56	267,542,000	233,709,000	285,778,000	285,778,000	52,069,000
GROSS TOTAL	$ 235,605,872.56	$ 275,131,000	$ 241,298,000	$ 293,367,000	$ 293,367,000	$ 52,069,000
INTRAFUND TRANSFERS	(3,641,497.00)	(4,402,000)	(4,402,000)	(4,402,000)	(4,402,000)	0
NET TOTAL	$ 231,964,375.56	$ 270,729,000	$ 236,896,000	$ 288,965,000	$ 288,965,000	$ 52,069,000
REVENUE	12,953,915.36	13,605,000	10,815,000	12,950,000	12,950,000	2,135,000
NET COUNTY COST	$ 219,010,460.20	$ 257,124,000	$ 226,081,000	$ 276,015,000	$ 276,015,000	$ 49,934,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 109,970,134.00	$ 116,703,000	$ 118,577,000	$ 130,356,000	$ 125,065,000	$ 6,488,000
OTHER CHARGES	248,682,873.65	263,484,000	287,079,000	333,831,000	333,831,000	46,752,000
GROSS TOTAL	$ 358,653,007.65	$ 380,187,000	$ 405,656,000	$ 464,187,000	$ 458,896,000	$ 53,240,000
NET TOTAL	$ 358,653,007.65	$ 380,187,000	$ 405,656,000	$ 464,187,000	$ 458,896,000	$ 53,240,000
REVENUE	297,195,812.15	308,460,000	310,923,000	316,784,000	320,972,000	10,049,000
NET COUNTY COST	$ 61,457,195.50	$ 71,727,000	$ 94,733,000	$ 147,403,000	$ 137,924,000	$ 43,191,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER CHARGES	$ 5,516,941.34	$ 3,387,000	$ 7,546,000	$ 3,502,000	$ 3,502,000	$ (4,044,000)
GROSS TOTAL	$ 5,516,941.34	$ 3,387,000	$ 7,546,000	$ 3,502,000	$ 3,502,000	$ (4,044,000)
NET TOTAL	$ 5,516,941.34	$ 3,387,000	$ 7,546,000	$ 3,502,000	$ 3,502,000	$ (4,044,000)
REVENUE	5,609,804.86	3,387,000	7,546,000	3,502,000	3,502,000	(4,044,000)
NET COUNTY COST	$ (92,863.52)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

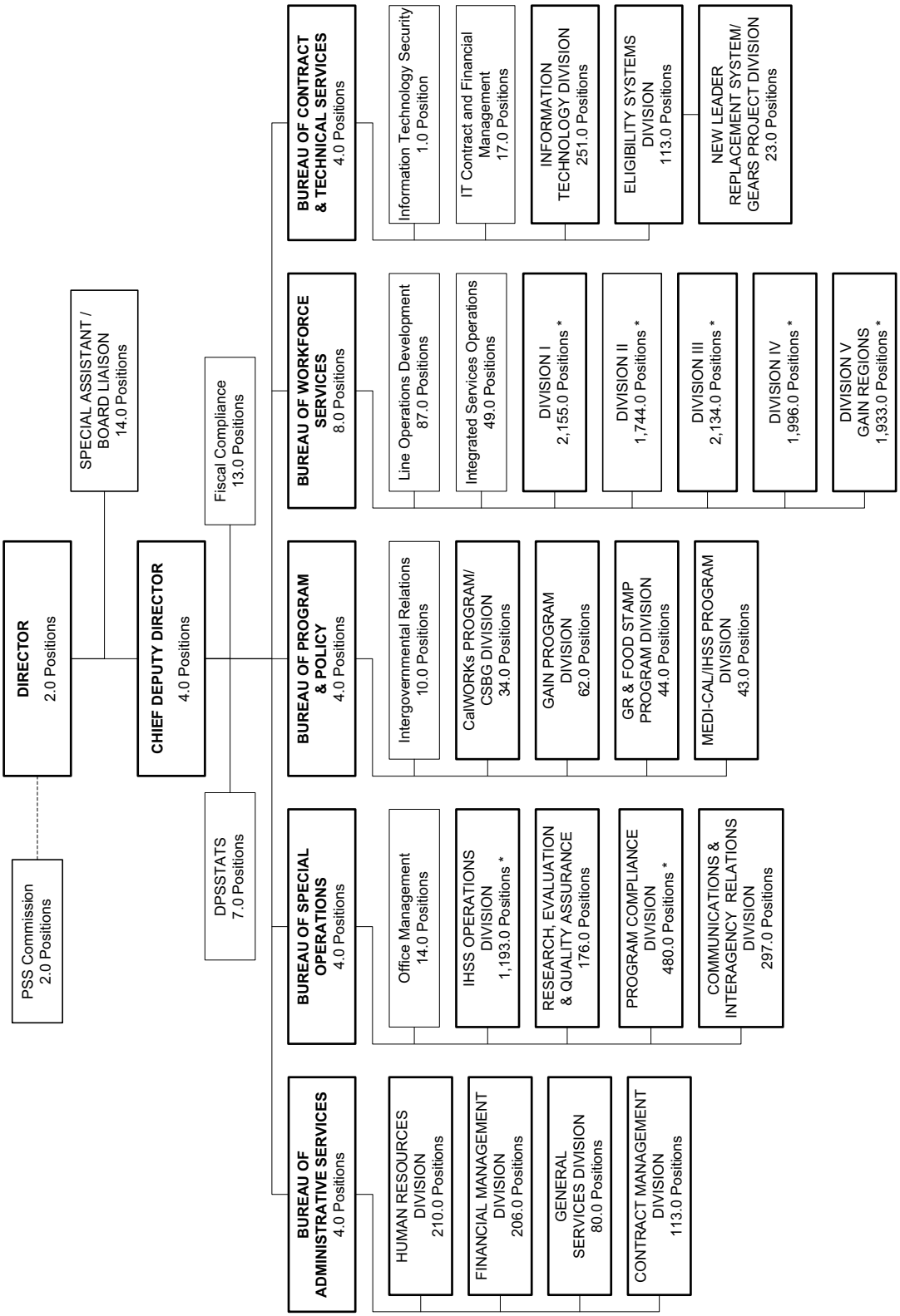
Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 5,752,561.31	$ 5,599,000	$ 5,984,000	$ 6,061,000	$ 6,061,000	$ 77,000
OTHER CHARGES	0.00	100,000	221,000	75,000	75,000	(146,000)
GROSS TOTAL	$ 5,752,561.31	$ 5,699,000	$ 6,205,000	$ 6,136,000	$ 6,136,000	$ (69,000)
NET TOTAL	$ 5,752,561.31	$ 5,699,000	$ 6,205,000	$ 6,136,000	$ 6,136,000	$ (69,000)
REVENUE	5,752,561.46	5,699,000	6,205,000	6,136,000	6,136,000	(69,000)
NET COUNTY COST	$ (0.15)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

DEPARTMENT OF PUBLIC SOCIAL SERVICES

PHILIP L. BROWNING, DIRECTOR
FY 2011-12 Recommended Budget Positions: 13,531.0



* Line Operations caseloads determine the number of direct service positions allocated to each district/region including the first line supervisors and clerical support.

Public Works

Gail Farber, Director

Public Works Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 347,602,841.54	$ 354,585,000	$ 406,660,000	$ 392,917,000	$ 392,917,000	$ (13,743,000)
SERVICES & SUPPLIES	866,499,490.13	803,807,000	918,367,000	928,603,000	928,603,000	10,236,000
OTHER CHARGES	28,113,933.47	26,354,000	34,642,000	32,060,000	32,060,000	(2,582,000)
CAPITAL ASSETS - LAND	7,227,000.00	775,000	0	0	0	0
CAPITAL ASSETS - B & I	33,974,219.91	6,746,000	8,042,000	10,683,000	10,683,000	2,641,000
TOTAL CAPITAL PROJECT	41,201,219.91	7,521,000	8,042,000	10,683,000	10,683,000	2,641,000
CAPITAL ASSETS - EQUIPMENT	10,821,530.66	38,467,000	38,620,000	23,588,000	23,588,000	(15,032,000)
CAPITAL ASSETS - INFRASTRUCTURE	0.00	182,838,000	253,429,000	160,276,000	160,276,000	(93,153,000)
TOTAL CAPITAL ASSETS	52,022,750.57	228,826,000	300,091,000	194,547,000	194,547,000	(105,544,000)
OTHER FINANCING USES	4,677,820.13	30,005,000	51,353,000	39,172,000	39,172,000	(12,181,000)
RESIDUAL EQUITY TRANSFERS	1,264,211.21	0	0	0	0	0
TOTAL OPERATING EXPENSE	$ 1,300,181,047.05	$ 1,443,577,000	$ 1,711,113,000	$ 1,587,299,000	$ 1,587,299,000	$ (123,814,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	42,564,000	2,640,000	2,640,000	(39,924,000)
GROSS TOTAL	$ 1,300,181,047.05	$ 1,443,577,000	$ 1,753,677,000	$ 1,589,939,000	$ 1,589,939,000	$ (163,738,000)
INTRAFUND TRANSFERS	(5,777.17)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 1,300,175,269.88	$ 1,443,547,000	$ 1,753,647,000	$ 1,589,909,000	$ 1,589,909,000	$ (163,738,000)
RESERVES						
GENERAL RESERVES	$ 17,000.00	$ 13,000	$ 13,000	$ 13,000	$ 13,000	$ 0
OTHER RESERVES	2,302,565.00	0	0	0	0	0
DESIGNATIONS	179,912,000.00	288,099,000	288,045,000	197,734,000	197,734,000	(90,311,000)
ESTIMATED DELINQUENCIES	0.00	0	2,000	0	0	(2,000)
TOTAL RESERVES	$ 182,231,565.00	$ 288,112,000	$ 288,060,000	$ 197,747,000	$ 197,747,000	$ (90,313,000)
TOTAL FINANCING USES	$1,482,406,834.88	$ 1,731,659,000	$ 2,041,707,000	$ 1,787,656,000	$ 1,787,656,000	$ (254,051,000)
FINANCING SOURCES						
FUND BALANCE	$ 273,311,000.00	$ 284,807,000	$ 284,807,000	$ 185,822,000	$ 185,822,000	$ (98,985,000)
CANCEL RES/DES	233,826,198.00	211,003,000	189,648,000	288,088,000	288,088,000	98,440,000
OPERATING REVENUE	1,055,290,895.50	1,147,991,000	1,262,776,000	1,074,507,000	1,074,507,000	(188,269,000)
NON OPERATING REVENUE	175,202,235.28	179,378,000	189,896,000	180,950,000	180,950,000	(8,946,000)
OTHER FINANCING SOURCES	7,137,551.27	35,212,000	56,677,000	43,064,000	43,064,000	(13,613,000)
RESIDUAL EQUITY TRANSFERS	1,264,211.21	0	0	0	0	0
NET COUNTY COST	20,241,752.24	57,887,000	57,903,000	15,225,000	15,225,000	(42,678,000)
TOTAL FINANCING SOURCES	$1,767,209,414.84	$ 1,917,481,000	$ 2,041,707,000	$ 1,787,656,000	$ 1,787,656,000	$ (254,051,000)
BUDGETED POSITIONS	4,088.0	4,222.0	4,222.0	4,219.0	4,219.0	(3.0)

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 49,004,956.50	$ 87,459,000	$ 90,671,000	$ 45,759,000	$ 45,759,000	$ (44,912,000)
OTHER CHARGES	1,000,969.80	818,000	837,000	514,000	514,000	(323,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	80,000	80,000	80,000
OTHER FINANCING USES	0.00	229,000	229,000	211,000	211,000	(18,000)
RESIDUAL EQUITY TRANSFERS	115,479.40	0	0	0	0	0
GROSS TOTAL	$ 50,121,405.70	$ 88,506,000	$ 91,737,000	$ 46,564,000	$ 46,564,000	$ (45,173,000)
INTRAFUND TRANSFERS	(5,777.17)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 50,115,628.53	$ 88,476,000	$ 91,707,000	$ 46,534,000	$ 46,534,000	$ (45,173,000)
REVENUE	29,873,876.29	30,589,000	33,804,000	31,309,000	31,309,000	(2,495,000)
NET COUNTY COST	$ 20,241,752.24	$ 57,887,000	$ 57,903,000	$ 15,225,000	$ 15,225,000	$ (42,678,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing our communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams in order to enhance the quality of life to the residents in the community.

2011-12 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from net County cost (NCC).

The 2011-12 Recommended Budget reflects a $42.7 million NCC decrease primarily attributable to the elimination of $42.4 million in one-time funding for road and waterworks projects ($36.2 million), Unincorporated Stormwater Urban Runoff Quality Program ($5.0 million), and Seamless Cadastral Land Base Project ($1.0 million).

Critical/Strategic Planning Initiatives

- To maximize public safety, ongoing training is provided to the employees to enhance employee and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.

- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed from the adjusted allowance approved by the Board of Supervisors.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**91,737,000**	**30,000**	**33,804,000**	**57,903,000**	**0.0**
Curtailments					
1. Building Permits and Inspection: Reflects a reduction to services and supplies needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(2,000)	--	--	(2,000)	--
2. Director's Discretionary Funds: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2011-12.	(15,000)	--	--	(15,000)	--
3. Land Development: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2011-12.	(36,000)	--	--	(36,000)	--
4. Pre-County Improvements: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2011-12.	(10,000)	--	--	(10,000)	--
5. Public Works Services to Cities and Agencies: Reflects a reduction in services and supplies needed to address the County's projected structural deficit for FY 2011-12.	(1,000)	--	--	(1,000)	--
Other Changes					
1. Building Permits and Inspection: Reflects a reduction in services and supplies, other charges, capital assets-equipment and other financing uses for building permits and plan check services.	(1,731,000)	--	(1,731,000)	--	--
2. Public Works Services to Cities and Agencies: Reflects an increase in services and supplies for billable services provided to cities.	373,000	--	373,000	--	--
3. Stormwater Urban Runoff Quality Program: Reflects an increase in services and supplies for Stormwater Industrial Commercial Facilities Program.	24,000	--	24,000	--	--
4. Regulation of Industrial Waste and Underground Tanks: Reflects an increase in services and supplies for industrial waste services.	10,000	--	10,000	--	--
5. Encroachment Permit Issuance and Inspection: Reflects a reduction in services and supplies for permit issuance and inspection services.	(2,000)	--	(2,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Property Rehabilitation and Nuisance Abatement: Reflects reductions in services and supplies for property rehabilitation services and for suspended deferred compensation and retirement debt service.	(576,000)	--	(241,000)	(335,000)	--
7. Land Development: Reflects an increase in services and supplies for land development activities, partially offset by a reduction for suspended deferred compensation and retirement debt service.	354,000	--	372,000	(18,000)	--
8. Graffiti Abatement: Reflects a reduction in funding for suspended deferred compensation and retirement debt service.	(7,000)	--	--	(7,000)	--
9. Pre-County Improvements: Reflects a reduction in funding for suspended deferred compensation and retirement debt service.	(6,000)	--	--	(6,000)	--
10. Unincorporated County Roads: Reflects an increase in one-time funding for the Interstate-5/Pico Landscape road project.	49,000	--	--	49,000	--
11. Building Permits and Inspection: Reflects an increase in one-time funding for the Antelope Valley and San Gabriel Valley one-stop building permits and inspection offices.	150,000	--	--	150,000	--
12. One-Time Funding: Reflects the elimination of one-time funding for road and waterworks projects ($36,230,000), Unincorporated Stormwater Urban Runoff Quality Program ($5,028,000), Seamless Cadastral Land Base Project ($1,020,000), Florence-Firestone Community Enhancement Team ($167,000), and Graffiti Abatement ($2,000).	(43,747,000)	--	(1,300,000)	(42,447,000)	--
Total Changes	**(45,173,000)**	**0**	**(2,495,000)**	**(42,678,000)**	**0.0**
2011-12 Recommended Budget	**46,564,000**	**30,000**	**31,309,000**	**15,225,000**	**0.0**

PUBLIC WORKS - GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 15,408.72	$ 1,000	$ 12,000	$ 16,000	$ 16,000	$ 4,000
COMMUNICATIONS	2,010.00	1,000	2,000	3,000	3,000	1,000
COMPUTING-MAINFRAME	16,438.33	10,000	14,000	17,000	17,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	104,200.00	48,000	4,000	107,000	107,000	103,000
COMPUTING-PERSONAL	26,876.88	87,000	6,000	28,000	28,000	22,000
CONTRACTED PROGRAM SERVICES	20,419.00	21,000	17,000	21,000	21,000	4,000
HOUSEHOLD EXPENSE	0.00	2,000	5,000	0	0	(5,000)
INFORMATION TECHNOLOGY SERVICES	9,840.38	11,000	132,000	10,000	10,000	(122,000)
INSURANCE	148,014.21	30,000	101,000	152,000	152,000	51,000
MAINTENANCE - EQUIPMENT	3.30	1,000	7,000	0	0	(7,000)
MAINTENANCE--BUILDINGS & IMPRV	351,092.96	322,000	285,000	359,000	359,000	74,000
MEMBERSHIPS	720.00	2,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	(104.12)	0	0	0	0	0
OFFICE EXPENSE	27,514.10	31,000	60,000	28,000	28,000	(32,000)
PROFESSIONAL SERVICES	2,980,466.27	4,471,000	1,818,000	965,000	965,000	(853,000)
PUBLICATIONS & LEGAL NOTICE	0.00	0	2,000	0	0	(2,000)
RENTS & LEASES - BLDG & IMPRV	967,317.77	905,000	852,000	990,000	990,000	138,000
RENTS & LEASES - EQUIPMENT	75,955.67	76,000	63,000	78,000	78,000	15,000
SMALL TOOLS & MINOR EQUIPMENT	745.86	0	2,000	1,000	1,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	40,827,489.24	76,741,000	83,975,000	39,777,000	39,777,000	(44,198,000)
TECHNICAL SERVICES	3,192,508.99	4,448,000	3,076,000	2,922,000	2,922,000	(154,000)
TELECOMMUNICATIONS	104,107.80	107,000	86,000	106,000	106,000	20,000
TRAINING	0.00	0	31,000	31,000	31,000	0
TRANSPORTATION AND TRAVEL	7,227.47	10,000	17,000	17,000	17,000	0
UTILITIES	126,703.67	134,000	103,000	130,000	130,000	27,000
TOTAL S & S	49,004,956.50	87,459,000	90,671,000	45,759,000	45,759,000	(44,912,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	867,308.83	459,000	460,000	250,000	250,000	(210,000)
JUDGMENTS & DAMAGES	28,086.35	245,000	121,000	151,000	151,000	30,000
RET-OTHER LONG TERM DEBT	105,574.62	113,000	256,000	113,000	113,000	(143,000)
TAXES & ASSESSMENTS	0.00	1,000	0	0	0	0
TOTAL OTH CHARGES	1,000,969.80	818,000	837,000	514,000	514,000	(323,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	0	25,000	25,000	25,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	55,000	55,000	55,000
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	0	80,000	80,000	80,000
TOTAL CAPITAL ASSETS	0.00	0	0	80,000	80,000	80,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	229,000	229,000	211,000	211,000	(18,000)
TOTAL OTH FIN USES	0.00	229,000	229,000	211,000	211,000	(18,000)
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS	115,479.40	0	0	0	0	0

PUBLIC WORKS - GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL RES EQ TRANS	115,479.40	0	0	0	0	0
GROSS TOTAL	$ 50,121,405.70	$ 88,506,000	$ 91,737,000	$ 46,564,000	$ 46,564,000	$ (45,173,000)
INTRAFUND TRANSFERS	(5,777.17)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 50,115,628.53	$ 88,476,000	$ 91,707,000	$ 46,534,000	$ 46,534,000	$ (45,173,000)
REVENUE	29,873,876.29	30,589,000	33,804,000	31,309,000	31,309,000	(2,495,000)
NET COUNTY COST	$ 20,241,752.24	$ 57,887,000	$ 57,903,000	$ 15,225,000	$ 15,225,000	$ (42,678,000)
REVENUE DETAIL						
CHARGES FOR SERVICES						
AGRICULTURAL SERVICES	$ 57,705.87	$ 0	$ 9,000	$ 0	$ 0	$ (9,000)
CHARGES FOR SERVICES - OTHER	3,279,044.20	2,059,000	3,069,000	2,775,000	2,775,000	(294,000)
PLANNING & ENGINEERING SERVICE	15,296,728.02	15,967,000	17,370,000	16,567,000	16,567,000	(803,000)
SANITATION SERVICES	3,406,608.63	3,593,000	3,714,000	3,753,000	3,753,000	39,000
TOTAL CHARGES-SVS	22,040,086.72	21,619,000	24,162,000	23,095,000	23,095,000	(1,067,000)
FINES FORFEITURES & PENALTIES						
PEN INT & COSTS-DEL TAXES	144,697.65	145,000	203,000	145,000	145,000	(58,000)
TOTAL FINES FO/PEN	144,697.65	145,000	203,000	145,000	145,000	(58,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	80,000.00	80,000	80,000	80,000	80,000	0
TOTAL I R - FEDERA	80,000.00	80,000	80,000	80,000	80,000	0
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	2,251.94	105,000	0	107,000	107,000	107,000
TOTAL I R - OTHER	2,251.94	105,000	0	107,000	107,000	107,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	29,973.44	0	0	0	0	0
TOTAL I R - STATE	29,973.44	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	(42,262.55)	0	0	0	0	0
CONSTRUCTION PERMITS	7,012,804.72	7,025,000	7,200,000	7,270,000	7,270,000	70,000
TOTAL LIC/PER/FRAN	6,970,542.17	7,025,000	7,200,000	7,270,000	7,270,000	70,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	175,392.56	6,000	315,000	170,000	170,000	(145,000)
OTHER SALES	1,427.07	1,000	0	0	0	0
TOTAL MISC REV	176,819.63	7,000	315,000	170,000	170,000	(145,000)
OTHER FINANCING SOURCES						
TRANSFERS IN	0.00	1,300,000	1,300,000	0	0	(1,300,000)
TOTAL OTH FIN SRCS	0.00	1,300,000	1,300,000	0	0	(1,300,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	429,504.74	308,000	544,000	442,000	442,000	(102,000)
TOTAL USE OF MONEY	429,504.74	308,000	544,000	442,000	442,000	(102,000)
TOTAL REVENUE	$ 29,873,876.29	$ 30,589,000	$ 33,804,000	$ 31,309,000	$ 31,309,000	$ (2,495,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 233,793,524.90	$ 173,734,000	$ 173,739,000	$ 206,257,000	$ 206,257,000	$ 32,518,000
OTHER CHARGES	25,168,062.63	19,743,000	19,942,000	20,445,000	20,445,000	503,000
CAPITAL ASSETS - LAND	7,227,000.00	775,000	0	0	0	0
CAPITAL ASSETS - B & I	767,607.11	5,000	5,000	0	0	(5,000)
TOTAL CAPITAL PROJECT	7,994,607.11	780,000	5,000	0	0	(5,000)
CAPITAL ASSETS - EQUIPMENT	286,834.39	400,000	400,000	245,000	245,000	(155,000)
CAPITAL ASSETS - INFRASTRUCTURE	0.00	49,808,000	52,465,000	21,196,000	21,196,000	(31,269,000)
TOTAL CAPITAL ASSETS	8,281,441.50	50,988,000	52,870,000	21,441,000	21,441,000	(31,429,000)
OTHER FINANCING USES	0.00	2,583,000	2,583,000	2,835,000	2,835,000	252,000
RESIDUAL EQUITY TRANSFERS	210,191.01	0	0	0	0	0
APPROPRIATION FOR CONTINGENCY	0.00	0	618,000	0	0	(618,000)
GROSS TOTAL	$ 267,453,220.04	$ 247,048,000	$ 249,752,000	$ 250,978,000	$ 250,978,000	$ 1,226,000
RESERVES						
DESIGNATIONS	$ 49,789,000.00	$ 55,789,000	$ 55,789,000	$ 45,314,000	$ 45,314,000	$ (10,475,000)
TOTAL FINANCING USES	$ 317,242,220.04	$ 302,837,000	$ 305,541,000	$ 296,292,000	$ 296,292,000	$ (9,249,000)
FINANCING SOURCES						
FUND BALANCE	$ 28,386,000.00	$ 14,623,000	$ 14,623,000	$ 8,000,000	$ 8,000,000	$ (6,623,000)
CANCEL RES/DES	55,439,632.00	63,264,000	60,264,000	55,789,000	55,789,000	(4,475,000)
PROPERTY TAXES	97,308,055.54	97,311,000	98,200,000	97,311,000	97,311,000	(889,000)
SPECIAL ASSESSMENTS	110,702,460.81	110,703,000	109,109,000	110,703,000	110,703,000	1,594,000
REVENUE	40,028,845.29	24,936,000	23,345,000	24,489,000	24,489,000	1,144,000
TOTAL FINANCING SOURCES	$ 331,864,993.64	$ 310,837,000	$ 305,541,000	$ 296,292,000	$ 296,292,000	$ (9,249,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Flood Control District (District), the mission is to provide flood protection services that incorporate an integrated water resource management approach in providing flood protection; increase local water availability through conservation efforts; and provide passive recreational opportunities.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a $9.2 million decrease from the fiscal year 2010-11 Final Adopted Budget. The decrease is primarily attributable to a $6.6 million decrease in fund balance due to the completion of sediment removal projects and a $4.5 million decrease in canceled designations. The overall decrease is partially offset by a $1.6 million increase in benefit assessment revenue. The Recommended Budget also reflects a $20.9 million transfer from capital assets-infrastructure to services and supplies for additional sediment removal projects.

The primary sources of revenue are property taxes and benefit assessments. The objectives of the District are outlined within the Flood Control Act, which mandates the District to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in safe and effective condition, to respond to emergencies, to perform maintenance and repair, and to conserve water. The District proactively seeks grants for construction and rehabilitation projects; however, with aging

infrastructure and new and evolving regulations, the District will be challenged to meet these needs without developing new ongoing funding sources.

Critical/Strategic Planning Initiatives

- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2010-11 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2010-11 Final Adopted Budget	**305,541,000**	**305,541,000**	**0.0**
Other Changes			
1. Encroachment Permit Issuance and Inspection: Reflects an anticipated increase in the issuance of permits and inspection activities financed with fees from licenses and permits and property taxes.	263,000	263,000	--
2. Environmental Defenders: Reflects an anticipated increase in requirements for kindergarten-6th grade student stormwater pollution education.	252,000	252,000	--
3. Flood Control: Reflects an anticipated decrease in the construction of aesthetic enhancement of flood control and runoff regulation facilities, and the repair and rehabilitation of the runoff regulation facilities and pumping plants.	(6,897,000)	(6,897,000)	--
4. Graffiti Abatement: Reflects a decrease in requirements for graffiti removal activities within the District's various rights of way.	(7,000)	(7,000)	--
5. Integrated Water Resource Planning: Reflects an anticipated increase in flood plain management activities and watershed multiuse studies.	2,106,000	2,106,000	--
6. Land Development: Reflects an anticipated decrease in subdivision plan checking and private drain permit inspections.	(626,000)	(626,000)	--
7. Public Works Services to Cities and Agencies: Reflects an anticipated decrease in reimbursable flood control services to cities and other agencies.	(558,000)	(558,000)	--
8. Stormwater and Urban Runoff Quality: Reflects an anticipated increase in the compliance requirements under the National Pollution Discharge Elimination System Permit.	2,358,000	2,358,000	--
9. Water Conservation: Reflects an anticipated increase in the construction, repair and rehabilitation of groundwater recharge and seawater intrusion control facilities.	4,953,000	4,953,000	--
10. Contingencies: Reflects a reduction to finance the District's operating requirements.	(618,000)	(618,000)	--
11. Designations: Reflects a reduction to finance the District's operating requirements.	(10,475,000)	(10,475,000)	--
Total Changes	**(9,249,000)**	**(9,249,000)**	**0.0**
2011-12 Recommended Budget	**296,292,000**	**296,292,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,325,196.21	$ 1,729,000	$ 2,281,000	$ 2,052,000	$ 2,052,000	$ (229,000)
AGRICULTURAL	173.91	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	45,464.03	33,000	11,000	40,000	40,000	29,000
COMMUNICATIONS	151,252.70	113,000	345,000	134,000	134,000	(211,000)
COMPUTING-MAINFRAME	11,567.83	9,000	27,000	10,000	10,000	(17,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	60,362.02	45,000	128,000	53,000	53,000	(75,000)
COMPUTING-PERSONAL	67,582.30	51,000	71,000	60,000	60,000	(11,000)
CONTRACTED PROGRAM SERVICES	2,533.64	2,000	0	2,000	2,000	2,000
HOUSEHOLD EXPENSE	153,446.74	113,000	159,000	135,000	135,000	(24,000)
INFORMATION TECHNOLOGY SERVICES	172,196.08	128,000	214,000	152,000	152,000	(62,000)
INSURANCE	374,390.51	278,000	798,000	1,100,000	1,100,000	302,000
MAINTENANCE - EQUIPMENT	557,239.31	412,000	435,000	492,000	492,000	57,000
MAINTENANCE--BUILDINGS & IMPRV	3,989,622.87	2,963,000	3,540,000	3,520,000	3,520,000	(20,000)
MEDICAL DENTAL & LAB SUPPLIES	85,593.92	0	0	0	0	0
MEMBERSHIPS	31,250.03	23,000	406,000	28,000	28,000	(378,000)
MISCELLANEOUS EXPENSE	27,747.58	20,000	97,000	24,000	24,000	(73,000)
OFFICE EXPENSE	55,803.69	39,000	22,000	47,000	47,000	25,000
PROFESSIONAL SERVICES	17,038,529.57	12,664,000	10,206,000	15,037,000	15,037,000	4,831,000
PUBLICATIONS & LEGAL NOTICE	129.44	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,435,448.79	1,067,000	1,389,000	1,267,000	1,267,000	(122,000)
RENTS & LEASES - EQUIPMENT	35,179,440.62	26,143,000	7,617,000	31,042,000	31,042,000	23,425,000
SMALL TOOLS & MINOR EQUIPMENT	299,965.37	222,000	283,000	265,000	265,000	(18,000)
SPECIAL DEPARTMENTAL EXPENSE	164,873,225.57	122,583,000	141,148,000	145,294,000	145,294,000	4,146,000
TECHNICAL SERVICES	4,032,609.38	2,999,000	2,588,000	3,558,000	3,558,000	970,000
TELECOMMUNICATIONS	156,516.40	116,000	71,000	137,000	137,000	66,000
TRAINING	5,334.44	4,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	1,196,821.56	890,000	406,000	406,000	406,000	0
UTILITIES	1,464,080.39	1,088,000	1,387,000	1,292,000	1,292,000	(95,000)
TOTAL S & S	233,793,524.90	173,734,000	173,739,000	206,257,000	206,257,000	32,518,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	400,500.00	26,000	0	25,000	25,000	25,000
INT-OTHER LONG TERM DEBT	3,983,444.90	3,268,000	4,583,000	2,485,000	2,485,000	(2,098,000)
JUDGMENTS & DAMAGES	5,090,483.02	622,000	616,000	1,335,000	1,335,000	719,000
RET-OTHER LONG TERM DEBT	15,094,999.45	15,816,000	14,607,000	16,600,000	16,600,000	1,993,000
RIGHTS OF WAY	592,673.00	0	130,000	0	0	(130,000)
TAXES & ASSESSMENTS	5,962.26	11,000	6,000	0	0	(6,000)
TOTAL OTH CHARGES	25,168,062.63	19,743,000	19,942,000	20,445,000	20,445,000	503,000
CAPITAL ASSETS						
LAND	7,227,000.00	775,000	0	0	0	0
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	502,374.43	0	0	0	0	0
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	246,424.59	0	0	0	0	0
BUILDINGS & IMPROVEMENTS - COUNTY	18,808.09	5,000	5,000	0	0	(5,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES						
TOTAL Capital Project	7,994,607.11	780,000	5,000	0	0	(5,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	100,000	100,000	100,000	100,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	19,000	19,000	0	0	(19,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	0	70,000	70,000	70,000
ELECTRONIC EQUIPMENT	(138.36)	38,000	38,000	0	0	(38,000)
MACHINERY EQUIPMENT	54,303.89	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	14,114.63	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	0.00	175,000	175,000	0	0	(175,000)
OFFICE FURNITURE,FIXTURES & EQ	36,742.38	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	32,990.85	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	33,000	33,000	40,000	40,000	7,000
WATERCRAFT/VESSEL/BARGES/TUGS	148,821.00	35,000	35,000	35,000	35,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	286,834.39	400,000	400,000	245,000	245,000	(155,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	0.00	392,000	22,000	0	0	(22,000)
INFRASTRUCTURE	0.00	49,416,000	52,443,000	21,196,000	21,196,000	(31,247,000)
TOTAL CAPITAL ASSETS	8,281,441.50	50,988,000	52,870,000	21,441,000	21,441,000	(31,429,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	2,583,000	2,583,000	2,835,000	2,835,000	252,000
TOTAL OTH FIN USES	0.00	2,583,000	2,583,000	2,835,000	2,835,000	252,000
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS	210,191.01	0	0	0	0	0
TOTAL RES EQ TRANS	210,191.01	0	0	0	0	0
APPROPRIATION FOR CONTINGENCY						
FUND BALANCE-AVAILABLE	0.00	0	618,000	0	0	(618,000)
GROSS TOTAL	$ 267,453,220.04	$ 247,048,000	$ 249,752,000	$ 250,978,000	$ 250,978,000	$ 1,226,000
RESERVES						
DESIGNATIONS	$ 49,789,000.00	$ 55,789,000	$ 55,789,000	$ 45,314,000	$ 45,314,000	$ (10,475,000)
TOTAL FINANCING USES	$ 317,242,220.04	$ 302,837,000	$ 305,541,000	$ 296,292,000	$ 296,292,000	$ (9,249,000)
FINANCING SOURCES						
FUND BALANCE	$ 28,386,000.00	$ 14,623,000	$ 14,623,000	$ 8,000,000	$ 8,000,000	$ (6,623,000)
CANCEL RES/DES	55,439,632.00	63,264,000	60,264,000	55,789,000	55,789,000	(4,475,000)
PROPERTY TAXES	97,308,055.54	97,311,000	98,200,000	97,311,000	97,311,000	(889,000)
SPECIAL ASSESSMENTS	110,702,460.81	110,703,000	109,109,000	110,703,000	110,703,000	1,594,000
REVENUE	40,028,845.29	24,936,000	23,345,000	24,489,000	24,489,000	1,144,000
TOTAL FINANCING SOURCES	$ 331,864,993.64	$ 310,837,000	$ 305,541,000	$ 296,292,000	$ 296,292,000	$ (9,249,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 917,652.66	$ 974,000	$ 693,000	$ 967,000	$ 967,000	$ 274,000
COURT FEES & COSTS	75,842.28	0	0	0	0	0
PLANNING & ENGINEERING SERVICE	1,000,760.24	1,051,000	1,343,000	1,466,000	1,466,000	123,000
ROAD & STREET SERVICES	4,020,843.32	211,000	239,000	213,000	213,000	(26,000)
SPECIAL ASSESSMENTS	110,702,460.81	110,703,000	109,109,000	110,703,000	110,703,000	1,594,000
TOTAL CHARGES-SVS	116,717,559.31	112,939,000	111,384,000	113,349,000	113,349,000	1,965,000
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	37,429.40	30,000	0	0	0	0
PEN INT & COSTS-DEL TAXES	2,177,959.91	2,178,000	1,500,000	2,178,000	2,178,000	678,000
TOTAL FINES FO/PEN	2,215,389.31	2,208,000	1,500,000	2,178,000	2,178,000	678,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	9,637,303.90	4,000	0	0	0	0
FEDERAL AID - DISASTER	1,471,051.62	1,203,000	0	0	0	0
TOTAL I R - FEDERA	11,108,355.52	1,207,000	0	0	0	0
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	6,539,383.68	6,126,000	5,648,000	5,726,000	5,726,000	78,000
TOTAL I R - OTHER	6,539,383.68	6,126,000	5,648,000	5,726,000	5,726,000	78,000
INTERGVMTL REVENUE - STATE						
HOMEOWNER PROP TAX RELIEF	843,637.25	844,000	834,000	844,000	844,000	10,000
OTHER STATE IN-LIEU TAXES	7,432.85	8,000	7,000	8,000	8,000	1,000
STATE - OTHER	109,234.08	0	0	0	0	0
TOTAL I R - STATE	960,304.18	852,000	841,000	852,000	852,000	11,000
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	(2,835.26)	0	0	0	0	0
CONSTRUCTION PERMITS	14,543.89	15,000	30,000	15,000	15,000	(15,000)
OTHER LICENSES & PERMITS	581,501.42	680,000	600,000	680,000	680,000	80,000
TOTAL LIC/PER/FRAN	593,210.05	695,000	630,000	695,000	695,000	65,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	278,151.54	542,000	422,000	207,000	207,000	(215,000)
OTHER SALES	852,517.21	1,012,000	1,013,000	1,012,000	1,012,000	(1,000)
TOTAL MISC REV	1,130,668.75	1,554,000	1,435,000	1,219,000	1,219,000	(216,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	367,936.59	100,000	300,000	300,000	300,000	0
TRANSFERS IN	328,000.00	40,000	40,000	0	0	(40,000)
TOTAL OTH FIN SRCS	695,936.59	140,000	340,000	300,000	300,000	(40,000)
PROPERTY TAXES						
PROP TAXES - CURRENT - SEC	92,920,857.32	91,818,000	92,660,000	93,404,000	93,404,000	744,000
PROP TAXES - CURRENT - UNSEC	3,308,599.05	3,303,000	3,304,000	3,342,000	3,342,000	38,000
PROP TAXES - PRIOR - SEC	482,339.44	1,586,000	0	0	0	0
PROP TAXES - PRIOR - UNSEC	32,967.76	39,000	0	0	0	0
SUPPLEMENTAL PROP TAXES - CURR	266,038.93	267,000	2,236,000	565,000	565,000	(1,671,000)
SUPPLEMENTAL PROP TAXES- PRIOR	297,253.04	298,000	0	0	0	0
TOTAL PROP TAXES	97,308,055.54	97,311,000	98,200,000	97,311,000	97,311,000	(889,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
REVENUE - USE OF MONEY & PROP						
INTEREST	2,345,547.65	1,614,000	3,001,000	2,360,000	2,360,000	(641,000)
RENTS & CONCESSIONS	7,791,482.51	7,670,000	7,275,000	7,879,000	7,879,000	604,000
ROYALTIES	633,468.55	634,000	400,000	634,000	634,000	234,000
TOTAL USE OF MONEY	10,770,498.71	9,918,000	10,676,000	10,873,000	10,873,000	197,000
TOTAL REVENUE	$ 248,039,361.64	$ 232,950,000	$ 230,654,000	$ 232,503,000	$ 232,503,000	$ 1,849,000

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 294,144,768.33	$ 205,199,000	$ 209,427,000	$ 190,276,000	$ 190,276,000	$ (19,151,000)
OTHER CHARGES	1,262,446.04	4,636,000	6,143,000	8,186,000	8,186,000	2,043,000
CAPITAL ASSETS - B & I	0.00	1,584,000	0	1,620,000	1,620,000	1,620,000
CAPITAL ASSETS - EQUIPMENT	447,975.41	3,029,000	3,029,000	919,000	919,000	(2,110,000)
CAPITAL ASSETS - INFRASTRUCTURE	0.00	108,401,000	122,924,000	53,864,000	53,864,000	(69,060,000)
TOTAL CAPITAL ASSETS	447,975.41	113,014,000	125,953,000	56,403,000	56,403,000	(69,550,000)
OTHER FINANCING USES	0.00	20,078,000	20,078,000	6,465,000	6,465,000	(13,613,000)
RESIDUAL EQUITY TRANSFERS	564,849.23	0	0	0	0	0
GROSS TOTAL	$ 296,420,039.01	$ 342,927,000	$ 361,601,000	$ 261,330,000	$ 261,330,000	$ (100,271,000)
RESERVES						
DESIGNATIONS	$ 39,509,000.00	$ 102,501,000	$ 102,501,000	$ 37,501,000	$ 37,501,000	$ (65,000,000)
TOTAL FINANCING USES	$ 335,929,039.01	$ 445,428,000	$ 464,102,000	$ 298,831,000	$ 298,831,000	$ (165,271,000)
FINANCING SOURCES						
FUND BALANCE	$ 36,260,000.00	$ 61,988,000	$ 61,988,000	$ 9,664,000	$ 9,664,000	$ (52,324,000)
CANCEL RES/DES	83,940,740.00	43,446,000	39,509,000	102,501,000	102,501,000	62,992,000
REVENUE	277,716,419.63	349,658,000	362,605,000	186,666,000	186,666,000	(175,939,000)
TOTAL FINANCING SOURCES	$ 397,917,159.63	$ 455,092,000	$ 464,102,000	$ 298,831,000	$ 298,831,000	$ (165,271,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing the communities through responsive and effective public works services. Specific to the Unincorporated County Roads Program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations. The Road Fund provides for the construction and maintenance of streets, roads, bridges, and tunnels and the installation, operation, and maintenance of traffic signals.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a $165.3 million decrease from the 2010-11 Final Adopted Budget. The decrease is primarily due to a $30.0 million ongoing revenue decrease attributable to the July 2010 State gas tax swap and the deletion of $143.1 million in one-time funding related to the reimbursement for unincorporated County Road projects ($34.0 million), State Transportation Infrastructure Bond – Proposition 1B funding ($85.0 million), and American Recovery and Reinvestment Act funding ($24.1 million). These decreases are partially offset by a $4.2 million increase in funding for the Traffic Congestion Management program.

Critical/Strategic Planning Initiatives

- The Recommended Budget was assembled with an emphasis on optimizing the use of new gas tax (formerly Proposition 42) funds for maintenance and preservation of the existing roadway system. This strategy meets the County Strategic Plan goals of Operational Effectiveness and Community and Municipal Services by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide them with the necessary mobility options for work, education, and recreation.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2010-11 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2010-11 Final Adopted Budget	**464,102,000**	**464,102,000**	**0.0**
Critical Issues			
1. **Unincorporated County Roads:** Reflects a decrease in available funding to finance road construction and maintenance activities, including the construction of roads, highways, and bridges/tunnels.	(90,078,000)	(90,078,000)	--
2. **Public Works Services to Cities and Agencies:** Reflects a decrease in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal and Metropolitan Transportation Authority grants.	(7,409,000)	(7,409,000)	--
3. **Stormwater and Urban Runoff Quality:** Reflects a decrease in requirements for public agency maintenance/storage facilities and retrofit of drainage systems.	(6,950,000)	(6,950,000)	--
4. **Traffic Congestion Management:** Reflects an increase in requirements for the construction of traffic volume capacity enhancement projects on roads and highways, and traffic studies and maintenance of the Master Plan of Highways.	4,238,000	4,238,000	--
5. **Encroachment Permit Issuance and Inspection/Land Development:** Reflects a decrease in the issuance of permits and inspections related to private improvements within public rights of way.	(94,000)	(94,000)	--
6. **Graffiti Abatement:** Reflects an increase in requirements for graffiti removal within road rights of way.	22,000	22,000	--
Other Changes			
1. **Designations:** Reflects a reduction to make funds available for Proposition 1B and infrastructure growth construction projects.	(65,000,000)	(65,000,000)	--
Total Changes	**(165,271,000)**	**(165,271,000)**	**0.0**
2011-12 Recommended Budget	**298,831,000**	**298,831,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 1,135,250.39	$ 589,000	$ 591,000	$ 1,329,000	$ 1,329,000	$ 738,000
AGRICULTURAL	2,202.87	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	86,274.09	77,000	5,000	45,000	45,000	40,000
COMMUNICATIONS	6,389.44	7,000	8,000	7,000	7,000	(1,000)
COMPUTING-MAINFRAME	0.00	0	1,000	0	0	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	88,361.61	199,000	274,000	104,000	104,000	(170,000)
COMPUTING-PERSONAL	34,793.65	41,000	40,000	41,000	41,000	1,000
CONTRACTED PROGRAM SERVICES	582,895.61	792,000	928,000	157,000	157,000	(771,000)
FOOD	4,740.39	0	0	0	0	0
HOUSEHOLD EXPENSE	174,762.06	11,000	20,000	4,000	4,000	(16,000)
INFORMATION TECHNOLOGY SERVICES	224,496.45	84,000	196,000	263,000	263,000	67,000
INSURANCE	3,231,940.52	3,704,000	4,120,000	3,948,000	3,948,000	(172,000)
MAINTENANCE - EQUIPMENT	477,066.21	538,000	268,000	517,000	517,000	249,000
MAINTENANCE--BUILDINGS & IMPRV	6,932,784.70	7,978,000	6,990,000	6,220,000	6,220,000	(770,000)
MEDICAL DENTAL & LAB SUPPLIES	14,746.90	0	0	0	0	0
MEMBERSHIPS	29,415.02	28,000	25,000	34,000	34,000	9,000
MISCELLANEOUS EXPENSE	25,499.09	0	0	7,000	7,000	7,000
OFFICE EXPENSE	31,746.61	27,000	9,000	16,000	16,000	7,000
PROFESSIONAL SERVICES	9,226,847.76	9,798,000	4,906,000	10,942,000	10,942,000	6,036,000
PUBLICATIONS & LEGAL NOTICE	86.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	2,034,233.23	1,777,000	1,850,000	2,005,000	2,005,000	155,000
RENTS & LEASES - EQUIPMENT	10,003,767.64	6,542,000	1,810,000	5,793,000	5,793,000	3,983,000
SMALL TOOLS & MINOR EQUIPMENT	945,491.38	346,000	113,000	352,000	352,000	239,000
SPECIAL DEPARTMENTAL EXPENSE	252,660,180.22	165,913,000	181,975,000	153,222,000	153,222,000	(28,753,000)
TECHNICAL SERVICES	3,870,150.57	4,310,000	3,395,000	2,888,000	2,888,000	(507,000)
TELECOMMUNICATIONS	4,546.92	6,000	7,000	5,000	5,000	(2,000)
TRAINING	11,305.58	15,000	19,000	19,000	19,000	0
TRANSPORTATION AND TRAVEL	519,038.89	589,000	284,000	620,000	620,000	336,000
UTILITIES	1,785,754.53	1,828,000	1,593,000	1,738,000	1,738,000	145,000
TOTAL S & S	294,144,768.33	205,199,000	209,427,000	190,276,000	190,276,000	(19,151,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	983,367.90	4,632,000	6,140,000	8,183,000	8,183,000	2,043,000
RIGHTS OF WAY	276,036.00	0	0	0	0	0
TAXES & ASSESSMENTS	3,042.14	4,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	1,262,446.04	4,636,000	6,143,000	8,186,000	8,186,000	2,043,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	0.00	1,449,000	0	1,438,000	1,438,000	1,438,000
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	30,000	0	5,000	5,000	5,000
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	0.00	105,000	0	177,000	177,000	177,000
TOTAL Capital Project	0.00	1,584,000	0	1,620,000	1,620,000	1,620,000
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	45,359.68	55,000	55,000	0	0	(55,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	36,059.08	27,000	27,000	0	0	(27,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	103,550.96	1,588,000	1,588,000	480,000	480,000	(1,108,000)
ELECTRONIC EQUIPMENT	31,223.88	514,000	514,000	50,000	50,000	(464,000)
MACHINERY EQUIPMENT	162,572.36	105,000	105,000	0	0	(105,000)
NON-MEDICAL LAB/TESTING EQUIP	14,377.25	100,000	100,000	89,000	89,000	(11,000)
TELECOMMUNICATIONS EQUIPMENT	54,832.20	125,000	125,000	0	0	(125,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	215,000	215,000	0	0	(215,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	447,975.41	3,029,000	3,029,000	919,000	919,000	(2,110,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	0.00	77,000	625,000	1,260,000	1,260,000	635,000
INFRASTRUCTURE	0.00	108,324,000	122,299,000	52,604,000	52,604,000	(69,695,000)
TOTAL CAPITAL ASSETS	447,975.41	113,014,000	125,953,000	56,403,000	56,403,000	(69,550,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	20,078,000	20,078,000	6,465,000	6,465,000	(13,613,000)
TOTAL OTH FIN USES	0.00	20,078,000	20,078,000	6,465,000	6,465,000	(13,613,000)
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS	564,849.23	0	0	0	0	0
TOTAL RES EQ TRANS	564,849.23	0	0	0	0	0
GROSS TOTAL	$ 296,420,039.01	$ 342,927,000	$ 361,601,000	$ 261,330,000	$ 261,330,000	$ (100,271,000)
RESERVES						
DESIGNATIONS	$ 39,509,000.00	$ 102,501,000	$ 102,501,000	$ 37,501,000	$ 37,501,000	$ (65,000,000)
TOTAL FINANCING USES	$ 335,929,039.01	$ 445,428,000	$ 464,102,000	$ 298,831,000	$ 298,831,000	$ (165,271,000)
FINANCING SOURCES						
FUND BALANCE	$ 36,260,000.00	$ 61,988,000	$ 61,988,000	$ 9,664,000	$ 9,664,000	$ (52,324,000)
CANCEL RES/DES	83,940,740.00	43,446,000	39,509,000	102,501,000	102,501,000	62,992,000
REVENUE	277,716,419.63	349,658,000	362,605,000	186,666,000	186,666,000	(175,939,000)
TOTAL FINANCING SOURCES	$ 397,917,159.63	$ 455,092,000	$ 464,102,000	$ 298,831,000	$ 298,831,000	$ (165,271,000)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 16,523,774.77	$ 46,160,000	$ 47,878,000	$ 9,984,000	$ 9,984,000	$ (37,894,000)
PLANNING & ENGINEERING SERVICE	638,819.10	1,250,000	1,757,000	1,464,000	1,464,000	(293,000)
ROAD & STREET SERVICES	1,969,024.16	746,000	2,413,000	3,652,000	3,652,000	1,239,000
TOTAL CHARGES-SVS	19,131,618.03	48,156,000	52,048,000	15,100,000	15,100,000	(36,948,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	16.05	0	0	0	0	0
TOTAL FINES FO/PEN	16.05	0	0	0	0	0

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	43,349,875.40	40,988,000	44,782,000	19,633,000	19,633,000	(25,149,000)
FEDERAL AID - DISASTER	2,126,050.91	573,000	6,087,000	3,081,000	3,081,000	(3,006,000)
FEDERAL-FOREST RESERVE REVENUE	482,216.31	482,000	387,000	482,000	482,000	95,000
TOTAL I R - FEDERA	45,958,142.62	42,043,000	51,256,000	23,196,000	23,196,000	(28,060,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	2,281,121.60	587,000	1,205,000	0	0	(1,205,000)
TOTAL I R - OTHER	2,281,121.60	587,000	1,205,000	0	0	(1,205,000)
INTERGVMTL REVENUE - STATE						
STATE - HIGHWAY USERS TAX	115,031,209.44	160,000,000	115,000,000	130,033,000	130,033,000	15,033,000
STATE - OTHER	58,261,515.99	3,985,000	46,141,000	8,264,000	8,264,000	(37,877,000)
STATE AID - CONSTRUCTION/CP	28,625,710.47	84,977,000	85,000,000	0	0	(85,000,000)
STATE AID - DISASTER	718,834.95	92,000	0	0	0	0
TOTAL I R - STATE	202,637,270.85	249,054,000	246,141,000	138,297,000	138,297,000	(107,844,000)
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	(29,008.89)	0	0	0	0	0
CONSTRUCTION PERMITS	3,014,583.89	2,773,000	3,205,000	3,104,000	3,104,000	(101,000)
FRANCHISES	200.00	0	1,000	1,000	1,000	0
OTHER LICENSES & PERMITS	9,380.08	0	24,000	10,000	10,000	(14,000)
ROAD PRIVILEGES & PERMITS	294,837.04	321,000	309,000	297,000	297,000	(12,000)
TOTAL LIC/PER/FRAN	3,289,992.12	3,094,000	3,539,000	3,412,000	3,412,000	(127,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	240,148.76	429,000	377,000	147,000	147,000	(230,000)
OTHER SALES	871.51	1,000	1,000	1,000	1,000	0
TOTAL MISC REV	241,020.27	430,000	378,000	148,000	148,000	(230,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	84,393.05	81,000	49,000	0	0	(49,000)
TOTAL OTH FIN SRCS	84,393.05	81,000	49,000	0	0	(49,000)
OTHER TAXES						
SALES & USE TAXES	3,468,327.00	3,236,000	3,800,000	3,236,000	3,236,000	(564,000)
TOTAL OTHER TAXES	3,468,327.00	3,236,000	3,800,000	3,236,000	3,236,000	(564,000)
REVENUE - USE OF MONEY & PROP						
INTEREST	610,479.45	2,962,000	4,164,000	3,263,000	3,263,000	(901,000)
RENTS & CONCESSIONS	14,038.59	15,000	25,000	14,000	14,000	(11,000)
TOTAL USE OF MONEY	624,518.04	2,977,000	4,189,000	3,277,000	3,277,000	(912,000)
TOTAL REVENUE	$ 277,716,419.63	$ 349,658,000	$ 362,605,000	$ 186,666,000	$ 186,666,000	$ (175,939,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS	$ 347,602,841.54	$ 354,585,000	$ 406,660,000	$ 392,917,000	$ 392,917,000	$ (13,743,000)
SERVICES & SUPPLIES	74,780,511.32	121,524,000	144,137,000	146,888,000	146,888,000	2,751,000
OTHER CHARGES	106,069.00	339,000	1,240,000	1,790,000	1,790,000	550,000
CAPITAL ASSETS - EQUIPMENT	9,377,676.74	30,331,000	30,331,000	17,986,000	17,986,000	(12,345,000)
TOTAL OPERATING EXPENSE	$ 431,867,098.60	$ 506,779,000	$ 582,368,000	$ 559,581,000	$ 559,581,000	$ (22,787,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	3,354,000	0	0	(3,354,000)
GROSS TOTAL	$ 431,867,098.60	$ 506,779,000	$ 585,722,000	$ 559,581,000	$ 559,581,000	$ (26,141,000)
RESERVES						
DESIGNATIONS	$ 8,131,000.00	$ 8,381,000	$ 8,381,000	$ 8,131,000	$ 8,131,000	$ (250,000)
TOTAL FINANCING USES	$ 439,998,098.60	$ 515,160,000	$ 594,103,000	$ 567,712,000	$ 567,712,000	$ (26,391,000)
FINANCING SOURCES						
FUND BALANCE	$ 2,207,000.00	$ 3,354,000	$ 3,354,000	$ 0	$ 0	$ (3,354,000)
CANCEL RES/DES	9,927,353.00	8,131,000	8,131,000	8,381,000	8,381,000	250,000
OPERATING REVENUE	429,774,259.62	478,637,000	557,612,000	547,956,000	547,956,000	(9,656,000)
NON OPERATING REVENUE	0.00	168,000	187,000	255,000	255,000	68,000
OTHER FINANCING SOURCES	178,698.00	24,870,000	24,819,000	11,120,000	11,120,000	(13,699,000)
RESIDUAL EQUITY TRANSFERS	1,264,211.21	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 443,351,521.83	$ 515,160,000	$ 594,103,000	$ 567,712,000	$ 567,712,000	$ (26,391,000)
BUDGETED POSITIONS	4,088.0	4,222.0	4,222.0	4,219.0	4,219.0	(3.0)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of enhancing our communities through responsive and effective public works services. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads; highways; bridges; flood control facilities; water conservation programs; sanitary sewers; water distribution systems; airports; facility capital projects; and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County of Los Angeles and contract cities.

2011-12 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2011-12 Recommended Budget reflects a $26.4 million decrease from the 2010-11 Final Adopted Budget. This decrease is primarily due to an $18.5 million decrease in the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds and a $12.3 million decrease in requirements for fleet and information technology equipment. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget. The overall decrease is partially offset by the $4.9 million reversal of the labor-management savings placeholder adjustments included in the 2010-11 Final Adopted Budget.

Critical/Strategic Planning Initiatives

- The Recommended Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board of Supervisors' approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2010-11 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2010-11 Final Adopted Budget	**594,103,000**	**594,103,000**	**4,222.0**
New/Expanded Programs			
1. Administrative Support Services – Information Technology (IT): Reflects an increase in business automation plan and IT enhancement upgrade costs.	2,012,000	2,012,000	--
Other Changes			
1. Administrative Support Services: Reflects a decrease to align the budget to anticipated costs.	(392,000)	(392,000)	--
2. Capital Building Projects: Reflects a decrease for capital project management services for County capital projects.	(171,000)	(171,000)	--
3. Salaries and Employee Benefits: Reflects Board-approved increases in health insurance subsidies.	66,000	66,000	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(94,000)	(94,000)	--
5. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in fiscal year (FY) 2010-11.	(18,459,000)	(18,459,000)	--
6. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12.	576,000	576,000	--
7. Long-Term Disability (LTD): Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	155,000	155,000	--
8. Unemployment Insurance: Reflects a decrease in unemployment insurance costs based on historical experience.	(112,000)	(112,000)	--
9. Workers' Compensation: Reflects an anticipated benefit decrease based on historical experience.	(219,000)	(219,000)	--
10. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	4,872,000	4,872,000	--
11. Other Employee Benefits: Reflects adjustments in various employee benefits based on actual experience, position changes based on Board-approved reclassifications, and position changes to meet operational needs.	(528,000)	(528,000)	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
12. Services and Supplies: Reflects an increase in services received from other County departments.	1,852,000	1,852,000	--
13. Capital Assets-Equipment: Reflects a decrease in requirements for fleet and information technology equipment.	(12,345,000)	(12,345,000)	--
14. Contingencies: Reflects a reduction to finance operating requirements.	(3,354,000)	(3,354,000)	--
15. Designations: Reflects a reduction to finance anticipated major software upgrades.	(250,000)	(250,000)	--
Total Changes	**(26,391,000)**	**(26,391,000)**	**(3.0)**
2011-12 Recommended Budget	**567,712,000**	**567,712,000**	**4,219.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OPERATING EXPENSE						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 234,795,667.94	$ 234,242,000	$ 279,959,000	$ 284,901,000	$ 284,901,000	$ 4,942,000
CAFETERIA PLAN BENEFITS	36,364,514.97	40,303,000	39,638,000	42,469,000	42,469,000	2,831,000
DEFERRED COMPENSATION BENEFITS	7,027,915.27	3,929,000	7,885,000	4,179,000	4,179,000	(3,706,000)
EMPLOYEE GROUP INS - E/B	5,326,931.42	5,407,000	5,622,000	5,708,000	5,708,000	86,000
OTHER EMPLOYEE BENEFITS	306,478.76	770,000	770,000	770,000	770,000	0
RETIREMENT - EMP BENEFITS	58,804,683.72	64,957,000	66,176,000	48,499,000	48,499,000	(17,677,000)
WORKERS' COMPENSATION	4,976,649.46	4,977,000	6,610,000	6,391,000	6,391,000	(219,000)
TOTAL S & E B	347,602,841.54	354,585,000	406,660,000	392,917,000	392,917,000	(13,743,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,759,192.42	6,603,000	6,357,000	6,832,000	6,832,000	475,000
CLOTHING & PERSONAL SUPPLIES	133,859.77	248,000	242,000	248,000	248,000	6,000
COMMUNICATIONS	1,172,949.85	1,244,000	1,074,000	1,304,000	1,304,000	230,000
COMPUTING-MAINFRAME	132,645.71	159,000	137,000	159,000	159,000	22,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,312,036.57	4,837,000	5,007,000	4,539,000	4,539,000	(468,000)
COMPUTING-PERSONAL	617,709.62	2,102,000	2,051,000	2,637,000	2,637,000	586,000
CONTRACTED PROGRAM SERVICES	9,732.79	15,000	1,000	3,000	3,000	2,000
FOOD	8,505.63	0	0	0	0	0
HOUSEHOLD EXPENSE	120,000.29	132,000	640,000	640,000	640,000	0
INFORMATION TECHNOLOGY SERVICES	963,329.43	2,112,000	3,648,000	4,937,000	4,937,000	1,289,000
INFORMATION TECHNOLOGY-SECURITY	33,994.50	86,000	86,000	99,000	99,000	13,000
INSURANCE	185,932.87	832,000	845,000	862,000	862,000	17,000
JURY & WITNESS EXPENSE	8.69	0	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	5,440,889.06	11,177,000	12,769,000	12,015,000	12,015,000	(754,000)
MAINTENANCE--BUILDINGS & IMPRV	2,642,448.15	2,868,000	3,949,000	4,653,000	4,653,000	704,000
MEDICAL DENTAL & LAB SUPPLIES	48,322.19	0	0	0	0	0
MEMBERSHIPS	111,840.75	214,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	35,206.25	92,000	186,000	186,000	186,000	0
OFFICE EXPENSE	688,622.77	1,366,000	1,409,000	1,624,000	1,624,000	215,000
PROFESSIONAL SERVICES	11,140,448.78	12,685,000	14,677,000	14,330,000	14,330,000	(347,000)
PUBLICATIONS & LEGAL NOTICE	3,379.60	6,000	234,000	237,000	237,000	3,000
RENTS & LEASES - BLDG & IMPRV	5,313,861.68	5,452,000	5,897,000	6,215,000	6,215,000	318,000
RENTS & LEASES - EQUIPMENT	1,316,612.32	1,738,000	3,695,000	1,893,000	1,893,000	(1,802,000)
SMALL TOOLS & MINOR EQUIPMENT	274,662.46	226,000	226,000	226,000	226,000	0
SPECIAL DEPARTMENTAL EXPENSE	9,284,431.97	38,717,000	48,324,000	49,236,000	49,236,000	912,000
TECHNICAL SERVICES	13,303,136.16	15,801,000	20,109,000	18,916,000	18,916,000	(1,193,000)
TELECOMMUNICATIONS	4,096,629.41	5,562,000	6,565,000	6,208,000	6,208,000	(357,000)
TRAINING	381,954.66	893,000	893,000	886,000	886,000	(7,000)
TRANSPORTATION AND TRAVEL	6,145,661.50	3,753,000	1,156,000	4,139,000	4,139,000	2,983,000
UTILITIES	2,102,505.47	2,604,000	3,736,000	3,640,000	3,640,000	(96,000)
TOTAL S & S	74,780,511.32	121,524,000	144,137,000	146,888,000	146,888,000	2,751,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	106,069.00	329,000	840,000	1,390,000	1,390,000	550,000

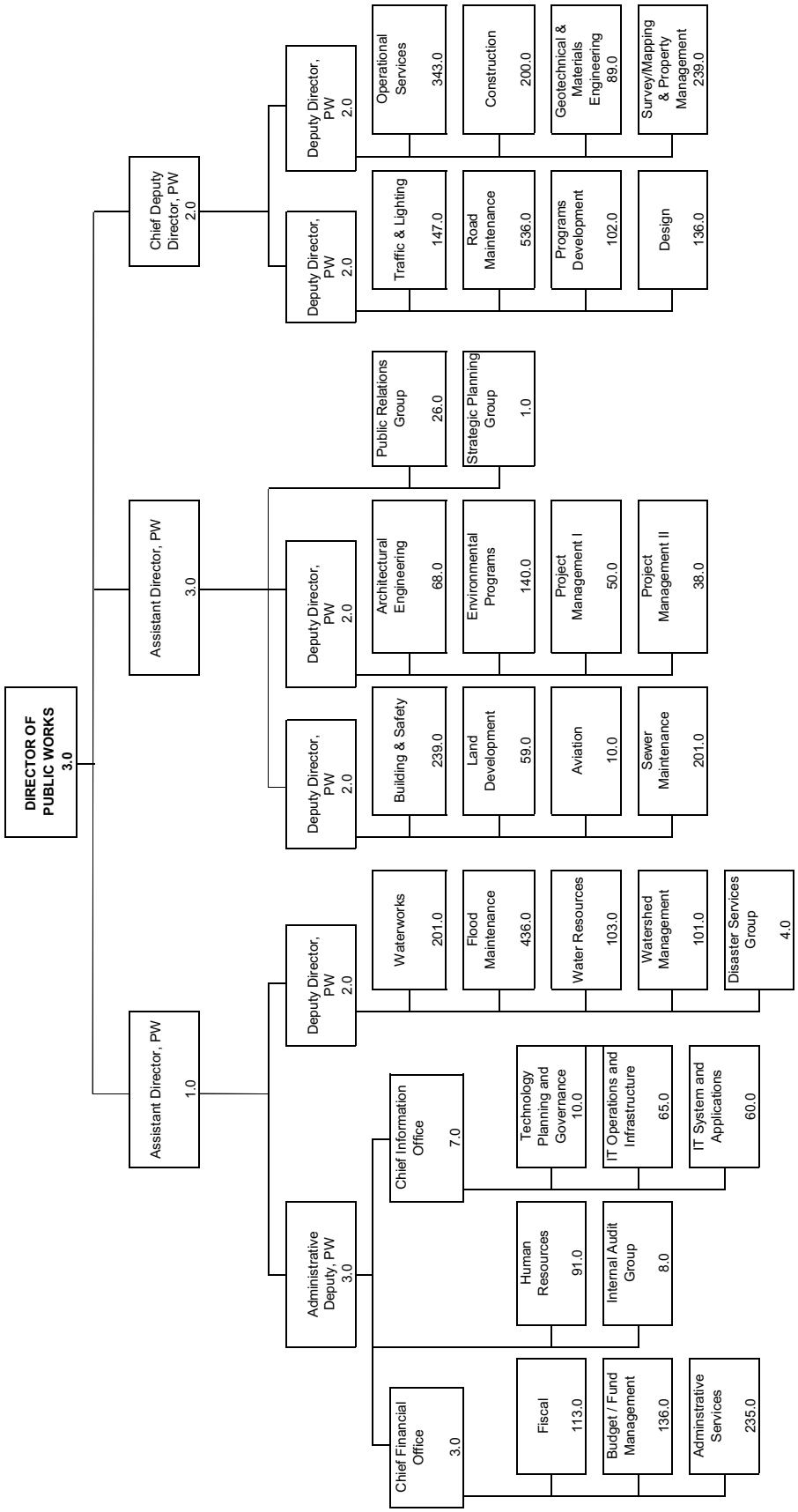
PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
RIGHTS OF WAY	0.00	0	390,000	390,000	390,000	0
TAXES & ASSESSMENTS	0.00	10,000	10,000	10,000	10,000	0
TOTAL OTH CHARGES	106,069.00	339,000	1,240,000	1,790,000	1,790,000	550,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	77,000	77,000	122,000	122,000	45,000
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,605,000	1,605,000	1,000,000	1,000,000	(605,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,505,024.65	666,000	666,000	628,000	628,000	(38,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	4,873,824.80	23,487,000	23,487,000	10,266,000	10,266,000	(13,221,000)
DATA HANDLING EQUIPMENT	11,335.48	0	0	0	0	0
ELECTRONIC EQUIPMENT	92,283.58	10,000	10,000	194,000	194,000	184,000
MACHINERY EQUIPMENT	198,045.90	517,000	517,000	351,000	351,000	(166,000)
TELECOMMUNICATIONS EQUIPMENT	220,753.93	805,000	805,000	1,111,000	1,111,000	306,000
VEHICLES & TRANSPORTATION EQUIPMENT	2,476,408.40	3,164,000	3,164,000	4,314,000	4,314,000	1,150,000
TOTAL CAPITAL ASSETS - EQUIPMENT	9,377,676.74	30,331,000	30,331,000	17,986,000	17,986,000	(12,345,000)
TOTAL CAPITAL ASSETS	9,377,676.74	30,331,000	30,331,000	17,986,000	17,986,000	(12,345,000)
TOTAL OPERATING EXPENSE	$ 431,867,098.60	$ 506,779,000	$ 582,368,000	$ 559,581,000	$ 559,581,000	$ (22,787,000)
APPROPRIATION FOR CONTINGENCY	0.00	0	3,354,000	0	0	(3,354,000)
GROSS TOTAL	$ 431,867,098.60	$ 506,779,000	$ 585,722,000	$ 559,581,000	$ 559,581,000	$ (26,141,000)
RESERVES						
DESIGNATIONS	$ 8,131,000.00	$ 8,381,000	$ 8,381,000	$ 8,131,000	$ 8,131,000	$ (250,000)
TOTAL FINANCING USES	$ 439,998,098.60	$ 515,160,000	$ 594,103,000	$ 567,712,000	$ 567,712,000	$ (26,391,000)
FINANCING SOURCES						
FUND BALANCE	$ 2,207,000.00	$ 3,354,000	$ 3,354,000	$ 0	$ 0	$ (3,354,000)
CANCEL RES/DES	9,927,353.00	8,131,000	8,131,000	8,381,000	8,381,000	250,000
OPERATING REVENUE	429,774,259.62	478,637,000	557,612,000	547,956,000	547,956,000	(9,656,000)
NON OPERATING REVENUE	0.00	168,000	187,000	255,000	255,000	68,000
OTHER FINANCING SOURCES	178,698.00	24,870,000	24,819,000	11,120,000	11,120,000	(13,699,000)
RESIDUAL EQUITY TRANSFERS	1,264,211.21	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 443,351,521.83	$ 515,160,000	$ 594,103,000	$ 567,712,000	$ 567,712,000	$ (26,391,000)
BUDGETED POSITIONS	4,088.0	4,222.0	4,222.0	4,219.0	4,219.0	(3.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
AGRICULTURAL SERVICES	$ 1,165.63	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 0
CHARGES FOR SERVICES - OTHE	429,350,371.99	477,000,000	555,822,000	546,114,000	546,114,000	(9,708,000)
COURT FEES & COSTS	0.00	1,000	1,000	1,000	1,000	0
INSTITUTIONAL CARE & SVS	1,280.00	0	0	0	0	0
PLANNING & ENGINEERING SERV	381.20	1,000	0	0	0	0
RECORDING FEES	3,094.20	5,000	5,000	5,000	5,000	0

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ROAD & STREET SERVICES	0.00	0	20,000	5,000	5,000	(15,000)
TOTAL CHARGES-SVS	429,356,293.02	477,008,000	555,849,000	546,126,000	546,126,000	(9,723,000)
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	58,841.88	15,000	0	15,000	15,000	15,000
TOTAL I R - FEDERA	58,841.88	15,000	0	15,000	15,000	15,000
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	(10,389.13)	0	0	0	0	0
TOTAL I R - OTHER	(10,389.13)	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
CONSTRUCTION PERMITS	186,642.15	216,000	178,000	230,000	230,000	52,000
TOTAL LIC/PER/FRAN	186,642.15	216,000	178,000	230,000	230,000	52,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	82,219.55	1,309,000	1,313,000	1,313,000	1,313,000	0
OTHER SALES	99,310.22	83,000	251,000	251,000	251,000	0
TOTAL MISC REV	181,529.77	1,392,000	1,564,000	1,564,000	1,564,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	178,698.00	171,000	120,000	120,000	120,000	0
TRANSFERS IN	0.00	24,699,000	24,699,000	11,000,000	11,000,000	(13,699,000)
TOTAL OTH FIN SRCS	178,698.00	24,870,000	24,819,000	11,120,000	11,120,000	(13,699,000)
RESIDUAL EQUITY TRANSFERS						
RESIDUAL EQUITY TRANS IN	1,264,211.21	0	0	0	0	0
TOTAL RES EQ TRANS	1,264,211.21	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
INTEREST	0.00	168,000	187,000	255,000	255,000	68,000
RENTS & CONCESSIONS	1,341.93	6,000	21,000	21,000	21,000	0
TOTAL USE OF MONEY	1,341.93	174,000	208,000	276,000	276,000	68,000
TOTAL REVENUE	$ 431,217,168.83	$ 503,675,000	$ 582,618,000	$ 559,331,000	$ 559,331,000	$ (23,287,000)

DEPARTMENT OF PUBLIC WORKS
GAIL FARBER, DIRECTOR
FY 2011-12 RECOMMENDED BUDGET POSITIONS = 4,219.0



Regional Planning

Richard J. Bruckner, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 19,048,469.68	$ 19,335,000	$ 19,890,000	$ 19,501,000	$ 19,272,000	$ (618,000)
SERVICES & SUPPLIES	4,008,917.81	4,176,000	4,268,000	4,004,000	3,975,000	(293,000)
OTHER CHARGES	71,851.26	81,000	82,000	82,000	80,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	15,000	15,000	15,000
OTHER FINANCING USES	161,505.00	150,000	150,000	0	0	(150,000)
GROSS TOTAL	$ 23,290,743.75	$ 23,742,000	$ 24,390,000	$ 23,602,000	$ 23,342,000	$ (1,048,000)
INTRAFUND TRANSFERS	(182,593.25)	(390,000)	(398,000)	(322,000)	(322,000)	76,000
NET TOTAL	$ 23,108,150.50	$ 23,352,000	$ 23,992,000	$ 23,280,000	$ 23,020,000	$ (972,000)
REVENUE	6,223,279.00	7,659,000	8,294,000	7,864,000	7,870,000	(424,000)
NET COUNTY COST	$ 16,884,871.50	$ 15,693,000	$ 15,698,000	$ 15,416,000	$ 15,150,000	$ (548,000)
BUDGETED POSITIONS	188.0	189.0	189.0	189.0	186.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To improve the quality of life through excellence in physical and environmental planning that preserves individual rights, improves environmental quality, and services community needs with outstanding customer service.

2011-12 Budget Message

The 2011-12 Recommended Budget provides for the maintenance of essential core mission activities including planning processes, public service, and business retention efforts. Regional Planning will maintain its Land Development Coordinating Center, one-stop counseling, field office counseling services in nine different locations, concurrent case processing, concentrated zoning enforcement activities, and review of major development and affordable housing projects. Environmental Impact Review (EIR) and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the countywide General Plan update and Santa Monica Mountains Local Coastal Program.

The 2011-12 Recommended Budget reflects a $548,000 decrease primarily attributable to net County cost reductions needed to address the County's projected deficit for fiscal year (FY) 2011-12; the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds; and a decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget. The Recommended Budget also includes Board-approved increases salaries and employee benefits and the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget.

Critical/Strategic Planning Initiatives

The Department continues to:

- Implement the County's Strategic Plan;
- Continue proactive code enforcement of land development, zoning and subdivision regulations in unincorporated areas. Enhance resources for the Nuisance Abatement Team (NAT) and Neighborhood Enhancement Team (NET);
- Enhance public service through improved development of the permit process and web-based environmental and case processing materials, as well as new Geographic Information Systems (GIS) based aerial imagery on the internet;
- Enhance communication with the landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;
- Support the County's vision statement through its development of land use, circulation, open space, noise, safety and housing elements of the draft countywide General Plan update; and
- Secure Regional Planning Commission and Board approval of community standards districts and zone changes for Leona Valley and Antelope Acres.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**24,390,000**	**398,000**	**8,294,000**	**15,698,000**	**189.0**
Critical Issues					
1. Budget Realignment: Reflects increases in salaries and employee benefits, services and supplies, and capital assets-equipment to meet operational needs and the realignment of various revenue categories and intrafund transfers based on historical experience.	111,000	(76,000)	59,000	128,000	--
Curtailments					
1. Administration: Reflects the deletion of 1.0 vacant position to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(67,000)	--	--	(67,000)	(1.0)
2. Advance Planning: Reflects the deletion of 2.0 vacant positions to address the County's projected structural deficit for FY 2011-12.	(134,000)	--	--	(134,000)	(2.0)
3. Overtime: Reflects a reduction in overtime to address the County's projected structural deficit for FY 2011-12.	(23,000)	--	--	(23,000)	--
4. Services and supplies: Reflects a decrease in services and supplies under information technology to address the County's projected structural deficit for FY 2011-12.	(29,000)	--	--	(29,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and/or changes/corrections to salaries.	105,000	--	8,000	97,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(532,000)	--	(207,000)	(325,000)	--
3. Retiree Health Insurance: Reflects a decrease related to the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(21,000)	--	--	(21,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Workers' Compensation: Reflects changes due to anticipated benefit increases, escalating medical cost trends and changes in the recently passed workers' compensation law.	6,000	--	--	6,000	--
5. Long-Term Disability (LTD): Reflects an anticipated increase in the number of LTD claims and medical related cost increases.	(5,000)	--	--	(5,000)	--
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	247,000	--	23,000	224,000	--
7. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(236,000)	--	(18,000)	(218,000)	--
8. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines.	(2,000)	--	--	(2,000)	
9. Delete One-Time Funding: Reflects the deletion of one-time funding for the Commission Hearing Room Upgrade project; the Town & Country project; the Coastal Impact Assistance Program; and human resources recruitment.	(489,000)	--	(289,000)	(200,000)	
10. Other Salaries and Employee Benefits: Reflects an increase due to the Board approved reclassification of the Fiscal Officer position.	21,000	--	--	21,000	--
Total Changes	**(1,048,000)**	**(76,000)**	**(424,000)**	**(548,000)**	**(3.0)**
2011-12 Recommended Budget	**23,342,000**	**322,000**	**7,870,000**	**15,150,000**	**186.0**

Unmet Needs

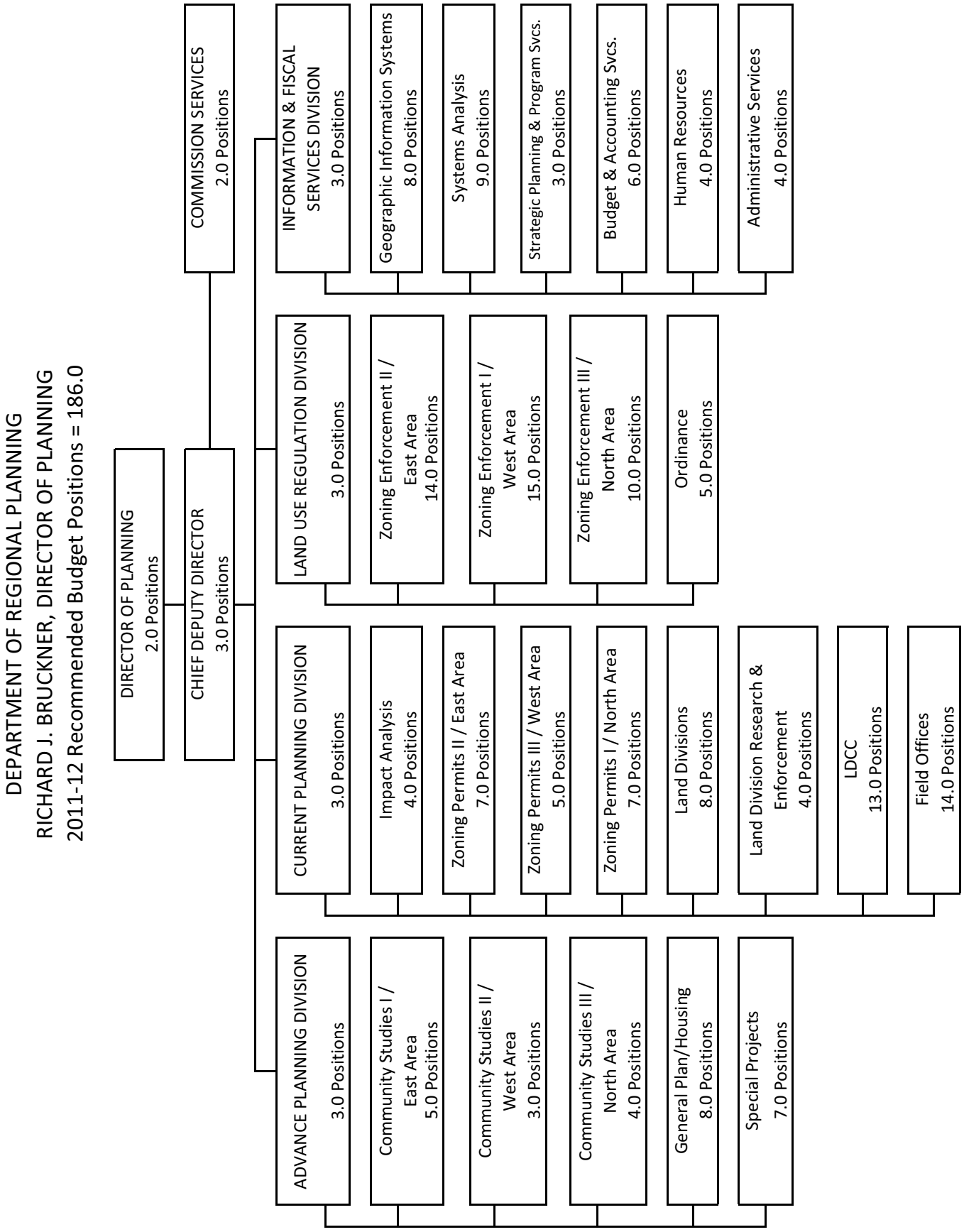
The Department's unmet needs include programs which will enhance services within the Current Planning, Land Use Regulation, Advance Planning, and Information and Fiscal Services Divisions. The Department's critical needs consist of restoring reductions (3.0 positions and services and supplies) to address the County's projected structural deficit for FY 2011-12.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,525,832.28	$ 13,338,000	$ 13,959,000	$ 14,243,000	$ 14,014,000	$ 55,000
CAFETERIA PLAN BENEFITS	1,756,307.23	1,791,000	1,684,000	1,758,000	1,758,000	74,000
DEFERRED COMPENSATION BENEFITS	410,566.10	464,000	464,000	231,000	231,000	(233,000)
EMPLOYEE GROUP INS - E/B	314,954.15	284,000	265,000	274,000	274,000	9,000
OTHER EMPLOYEE BENEFITS	25,863.50	26,000	23,000	23,000	23,000	0
RETIREMENT - EMP BENEFITS	2,913,832.09	3,284,000	3,329,000	2,800,000	2,800,000	(529,000)
WORKERS' COMPENSATION	101,114.33	148,000	166,000	172,000	172,000	6,000
TOTAL S & E B	19,048,469.68	19,335,000	19,890,000	19,501,000	19,272,000	(618,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	510,736.54	530,000	416,000	413,000	413,000	(3,000)
CLOTHING & PERSONAL SUPPLIES	9,389.85	4,000	0	4,000	4,000	4,000
COMMUNICATIONS	115,103.29	169,000	169,000	116,000	116,000	(53,000)
COMPUTING-MAINFRAME	113,678.54	63,000	35,000	1,000	1,000	(34,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	250,573.76	259,000	370,000	356,000	356,000	(14,000)
COMPUTING-PERSONAL	148,163.55	191,000	198,000	228,000	199,000	1,000
FOOD	35.56	0	0	0	0	0
HOUSEHOLD EXPENSE	2,751.16	3,000	2,000	3,000	3,000	1,000
INFORMATION TECHNOLOGY SERVICES	21,825.00	50,000	68,000	20,000	20,000	(48,000)
INSURANCE	2,273.00	5,000	3,000	3,000	3,000	0
MAINTENANCE - EQUIPMENT	2,783.76	4,000	3,000	4,000	4,000	1,000
MAINTENANCE--BUILDINGS & IMPRV	327,062.05	369,000	398,000	348,000	348,000	(50,000)
MEDICAL DENTAL & LAB SUPPLIES	0.00	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	420.00	1,000	2,000	1,000	1,000	(1,000)
MISCELLANEOUS EXPENSE	5,933.56	14,000	5,000	11,000	11,000	6,000
OFFICE EXPENSE	117,227.72	128,000	125,000	165,000	165,000	40,000
PROFESSIONAL SERVICES	884,316.79	670,000	749,000	493,000	493,000	(256,000)
PUBLICATIONS & LEGAL NOTICE	26,229.78	25,000	67,000	37,000	37,000	(30,000)
RENTS & LEASES - BLDG & IMPRV	104,914.13	115,000	84,000	100,000	100,000	16,000
RENTS & LEASES - EQUIPMENT	37,723.64	59,000	40,000	49,000	49,000	9,000
SMALL TOOLS & MINOR EQUIPMENT	97.47	1,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	28,941.16	29,000	3,000	26,000	26,000	23,000
TECHNICAL SERVICES	415,486.80	498,000	510,000	661,000	661,000	151,000
TELECOMMUNICATIONS	265,718.97	282,000	276,000	272,000	272,000	(4,000)
TRAINING	14,576.23	25,000	42,000	42,000	42,000	0
TRANSPORTATION AND TRAVEL	113,305.77	138,000	166,000	139,000	139,000	(27,000)
UTILITIES	489,649.73	543,000	535,000	510,000	510,000	(25,000)
TOTAL S & S	4,008,917.81	4,176,000	4,268,000	4,004,000	3,975,000	(293,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	8,695.95	13,000	15,000	15,000	15,000	0
RET-OTHER LONG TERM DEBT	63,155.31	67,000	66,000	66,000	64,000	(2,000)
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	71,851.26	81,000	82,000	82,000	80,000	(2,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS,	0.00	0	0	15,000	15,000	15,000

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
MIDRANGE/DEPARTMENTAL						
TOTAL CAPITAL ASSETS	0.00	0	0	15,000	15,000	15,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	161,505.00	150,000	150,000	0	0	(150,000)
TOTAL OTH FIN USES	161,505.00	150,000	150,000	0	0	(150,000)
GROSS TOTAL	$ 23,290,743.75	$ 23,742,000	$ 24,390,000	$ 23,602,000	$ 23,342,000	$ (1,048,000)
INTRAFUND TRANSFERS	(182,593.25)	(390,000)	(398,000)	(322,000)	(322,000)	76,000
NET TOTAL	$ 23,108,150.50	$ 23,352,000	$ 23,992,000	$ 23,280,000	$ 23,020,000	$ (972,000)
REVENUE	6,223,279.00	7,659,000	8,294,000	7,864,000	7,870,000	(424,000)
NET COUNTY COST	$ 16,884,871.50	$ 15,693,000	$ 15,698,000	$ 15,416,000	$ 15,150,000	$ (548,000)
BUDGETED POSITIONS	188.0	189.0	189.0	189.0	186.0	(3.0)
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 42,454.67	$ 11,000	$ 12,000	$ 12,000	$ 12,000	$ 0
COURT FEES & COSTS	172.76	1,000	1,000	1,000	1,000	0
LEGAL SERVICES	2,327.45	1,000	2,000	1,000	1,000	(1,000)
PLANNING & ENGINEERING SERVICE	1,824,593.60	1,926,000	2,370,000	2,223,000	2,229,000	(141,000)
TOTAL CHARGES-SVS	1,869,548.48	1,939,000	2,385,000	2,237,000	2,243,000	(142,000)
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	549,898.17	711,000	770,000	681,000	681,000	(89,000)
TOTAL I R - OTHER	549,898.17	711,000	770,000	681,000	681,000	(89,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	157,230.31	0	0	0	0	0
TOTAL I R - STATE	157,230.31	0	0	0	0	0
LICENSES PERMITS & FRANCHISES						
ZONING PERMITS	3,508,974.78	4,690,000	4,933,000	4,792,000	4,792,000	(141,000)
TOTAL LIC/PER/FRAN	3,508,974.78	4,690,000	4,933,000	4,792,000	4,792,000	(141,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	137,627.26	119,000	6,000	154,000	154,000	148,000
TOTAL MISC REV	137,627.26	119,000	6,000	154,000	154,000	148,000
OTHER FINANCING SOURCES						
TRANSFERS IN	0.00	200,000	200,000	0	0	(200,000)
TOTAL OTH FIN SRCS	0.00	200,000	200,000	0	0	(200,000)
TOTAL REVENUE	$ 6,223,279.00	$ 7,659,000	$ 8,294,000	$ 7,864,000	$ 7,870,000	$ (424,000)


DEPARTMENT OF REGIONAL PLANNING
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING
2011-12 Recommended Budget Positions = 186.0
DIRECTOR OF PLANNING 2.0 Positions
CHIEF DEPUTY DIRECTOR 3.0 Positions
COMMISSION SERVICES 2.0 Positions
INFORMATION & FISCAL SERVICES DIVISION 3.0 Positions
Geographic Information Systems 8.0 Positions
Systems Analysis 9.0 Positions
Strategic Planning & Program Svcs. 3.0 Positions
Budget & Accounting Svcs. 6.0 Positions
Human Resources 4.0 Positions
Administrative Services 4.0 Positions
LAND USE REGULATION DIVISION 3.0 Positions
Zoning Enforcement II / East Area 14.0 Positions
Zoning Enforcement I / West Area 15.0 Positions
Zoning Enforcement III / North Area 10.0 Positions
Ordinance 5.0 Positions
CURRENT PLANNING DIVISION 3.0 Positions
Impact Analysis 4.0 Positions
Zoning Permits II / East Area 7.0 Positions
Zoning Permits III / West Area 5.0 Positions
Zoning Permits I / North Area 7.0 Positions
Land Divisions 8.0 Positions
Land Division Research & Enforcement 4.0 Positions
LDCC 13.0 Positions
Field Offices 14.0 Positions
ADVANCE PLANNING DIVISION 3.0 Positions
Community Studies I / East Area 5.0 Positions
Community Studies II / West Area 3.0 Positions
Community Studies III / North Area 4.0 Positions
General Plan/Housing 8.0 Positions
Special Projects 7.0 Positions

Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 72,435,575.99	$ 78,988,000	$ 75,116,000	$ 75,731,000	$ 75,179,000	$ 63,000
SERVICES & SUPPLIES	39,292,726.31	61,898,000	55,912,000	83,718,000	80,877,000	24,965,000
OTHER CHARGES	1,330,732.39	1,195,000	1,295,000	1,193,000	1,207,000	(88,000)
CAPITAL ASSETS - EQUIPMENT	526,765.47	812,000	824,000	848,000	833,000	9,000
GROSS TOTAL	$ 113,585,800.16	$ 142,893,000	$ 133,147,000	$ 161,490,000	$ 158,096,000	$ 24,949,000
INTRAFUND TRANSFERS	(403,546.61)	(386,000)	(387,000)	(414,000)	(414,000)	(27,000)
NET TOTAL	$ 113,182,253.55	$ 142,507,000	$ 132,760,000	$ 161,076,000	$ 157,682,000	$ 24,922,000
REVENUE	62,758,979.85	105,696,000	95,949,000	128,165,000	128,980,000	33,031,000
NET COUNTY COST	$ 50,423,273.70	$ 36,811,000	$ 36,811,000	$ 32,911,000	$ 28,702,000	$ (8,109,000)
BUDGETED POSITIONS	966.0	1,066.0	1,066.0	1,066.0	1,066.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

To register voters; conduct federal, State, local, and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death, and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes, and County Ordinances.

2011-12 Budget Message

The 2011-12 Recommended Budget includes resources necessary to conduct the November 2011 Uniform District and Election Law (UDEL), the February 2012 Presidential Primary, and the June 2012 Statewide Primary elections, and perform basic Recorder/County Clerk operations. Factors affecting the development of the budget are increasing and complex regulatory election requirements, unreimbursed vacancy elections, and the economic downturn in the real estate market.

The 2011-12 Recommended Budget reflects an overall decrease in net County cost of $8.1 million primarily due to the deletion of one-time funding and a reduction needed to address the County's projected structural deficit, partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services.

- Modernize the Voter Information Management System (VIMS) through various client software and platform upgrades.
- Continue enhancement of Campaign Finance Disclosure tracking system by implementing capabilities that provide comprehensive management of campaign finance forms related to Proposition B.
- Develop a multi-year plan for consolidating data center servers utilizing virtualization technology with the goal of consolidating 30 percent of current servers by 2012.
- Initiate a multi-year project to upgrade desktop and portable computers to Windows 7 for the entire Department by 2013.
- Develop an Election Contest and Ballot Management System to replace the existing Automated Ballot Layout System and incorporate candidate filing and reporting capabilities.
- Based on the 2010 Census data, implement the new district boundary lines for all districts in Los Angeles County that are subject to redistricting and whose elections are administered by the Department.

- Continue developing a Business Filing and Registration System to improve services related to all filed documents, including oaths, bond filings, and fictitious business names.
- Continue the post implementation phase to expand approved submitter participation in the Multi-County Electronic Recording System.
- Continue the implementation of the Social Security Number Truncation Program (Assembly Bill 1168) to protect personal information contained in recorded documents.
- Continue to expand efficiency initiative strategies to identify and evaluate cost saving alternatives and/or operational efficiencies and encourage employee involvement through creative efficiency programs.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**133,147,000**	**387,000**	**95,949,000**	**36,811,000**	**1,066.0**
Collaborative Programs					
1. e-Recording: Reflects a net increase in funding needed for the electronic delivery system that enables the submission of recording documents to multiple counties at a single point.	281,000	--	281,000	--	--
New/Expanded Programs					
1. Reapportionment: Reflects one-time funding needed to implement the new district boundary lines for all districts in the County of Los Angeles that are subject to redistricting and whose elections are administered by the Department, following the approval and release of the 2010 Census data.	188,000	--	--	188,000	--
2. Pay-for-Parking Project: Reflects one-time funding to implement the project at the Department's headquarters in Norwalk.	400,000	--	280,000	120,000	--
Critical Issues					
1. Recorder Fee Revenue: Reflects one-time funding needed to stabilize critical departmental operations, which includes mandated election and recorder services as a result of the continued severe downturn in the real estate market.	--	--	(11,384,000)	11,384,000	--
Curtailments					
1. Administration: Reflects reductions in various operational costs as well as revenue maximization needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(336,000)	--	264,000	(600,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	605,000	--	465,000	140,000	--
2. One-time Funding Deletion: Reflects reversal of one-time funding provided to mitigate a revenue shortfall in the FY 2010-11 Final Adopted Budget as well as one-time funding provided for census related activities.	(208,000)	--	18,785,000	(18,993,000)	--
3. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	802,000	--	610,000	192,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Retirement Debt Services: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,024,000)	--	(1,611,000)	(413,000)	--
5. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	135,000	--	160,000	(25,000)	--
6. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	14,000	--	11,000	3,000	--
7. Unavoidable Costs: Reflects projected increases in workers' compensation costs as well as increases in unavoidable operational costs and critical safety related building maintenance projects.	1,481,000	--	369,000	1,112,000	--
8. Social Security Truncation: Reflects a net reduction in funding for the program (pursuant to Assembly Bill 1168) designed to prevent the fraudulent misuse of personal information contained in recorded documents.	(387,000)	--	(387,000)	--	--
9. Classification Changes: Reflects the Board-approved reclassification of the countywide Departmental Finance Manager series.	--	--	--	--	--
10. Election Cycle Changes: Reflects cyclical adjustments in appropriations and revenue between even-numbered General Election years and odd-numbered UDEL/Primary Election years.	24,401,000	--	25,777,000	(1,376,000)	--
11. Ministerial Adjustments: Reflects the alignment of appropriation, intrafund transfers, and revenue based on actual experience.	36,000	27,000	(255,000)	264,000	--
12. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(439,000)	--	(334,000)	(105,000)	--
Total Changes	**24,949,000**	**27,000**	**33,031,000**	**(8,109,000)**	**0.0**
2011-12 Recommended Budget	**158,096,000**	**414,000**	**128,980,000**	**28,702,000**	**1,066.0**

Unmet Needs

The Department's budget request includes $2.8 million in unmet needs which consists of $425,000 for extraordinary maintenance funding and $2.4 million in other unmet needs. The extraordinary maintenance funding is being requested to replace an obsolete uninterruptible power system needed to continue critical business functions in the event of a power outage. Unmet needs include building security systems improvements, and maintenance and repairs to support proper health, safety, and working conditions for employees and the 3,000 customers that visit the facility on a daily basis.

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 45,981,021.74	$ 50,841,000	$ 45,068,000	$ 46,689,000	$ 46,539,000	$ 1,471,000
CAFETERIA PLAN BENEFITS	9,425,880.71	9,580,000	10,234,000	9,637,000	10,799,000	565,000
DEFERRED COMPENSATION BENEFITS	1,172,739.47	626,000	1,215,000	663,000	776,000	(439,000)
EMPLOYEE GROUP INS - E/B	3,433,762.45	4,293,000	4,210,000	3,862,000	3,811,000	(399,000)
OTHER EMPLOYEE BENEFITS	95,391.00	81,000	88,000	88,000	88,000	0
RETIREMENT - EMP BENEFITS	10,844,109.71	11,829,000	12,338,000	12,165,000	10,539,000	(1,799,000)
WORKERS' COMPENSATION	1,482,670.91	1,738,000	1,963,000	2,627,000	2,627,000	664,000
TOTAL S & E B	72,435,575.99	78,988,000	75,116,000	75,731,000	75,179,000	63,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	713,504.37	765,000	774,000	835,000	835,000	61,000
COMMUNICATIONS	147,240.01	92,000	62,000	96,000	96,000	34,000
COMPUTING-MAINFRAME	483,900.98	606,000	453,000	473,000	473,000	20,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,489,120.21	1,651,000	1,833,000	2,406,000	2,406,000	573,000
COMPUTING-PERSONAL	932,332.75	1,042,000	1,036,000	1,315,000	1,262,000	226,000
HOUSEHOLD EXPENSE	22,993.08	27,000	26,000	28,000	28,000	2,000
INFORMATION TECHNOLOGY SERVICES	2,432,478.35	4,885,000	3,438,000	4,421,000	4,421,000	983,000
INFORMATION TECHNOLOGY-SECURITY	0.00	0	81,000	91,000	91,000	10,000
INSURANCE	38,554.33	58,000	58,000	53,000	53,000	(5,000)
MAINTENANCE - EQUIPMENT	401,827.26	403,000	350,000	331,000	331,000	(19,000)
MAINTENANCE--BUILDINGS & IMPRV	1,096,904.78	1,177,000	1,149,000	5,145,000	2,357,000	1,208,000
MEDICAL DENTAL & LAB SUPPLIES	2,299.79	2,000	2,000	2,000	2,000	0
MEMBERSHIPS	3,705.00	4,000	6,000	4,000	4,000	(2,000)
MISCELLANEOUS EXPENSE	17,971.70	30,000	30,000	20,000	20,000	(10,000)
OFFICE EXPENSE	2,996,433.88	3,786,000	2,753,000	4,453,000	4,453,000	1,700,000
PROFESSIONAL SERVICES	882,580.30	837,000	808,000	790,000	790,000	(18,000)
PUBLICATIONS & LEGAL NOTICE	49,680.18	251,000	52,000	127,000	127,000	75,000
RENTS & LEASES - BLDG & IMPRV	645,086.63	899,000	743,000	950,000	950,000	207,000
RENTS & LEASES - EQUIPMENT	520.74	2,000	1,000	2,000	2,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	4,142.03	5,000	5,000	5,000	5,000	0
SPECIAL DEPARTMENTAL EXPENSE	21,378,594.55	37,060,000	34,704,000	53,810,000	53,810,000	19,106,000
TECHNICAL SERVICES	2,360,357.17	4,592,000	3,793,000	4,404,000	4,404,000	611,000
TELECOMMUNICATIONS	2,030,062.20	2,405,000	2,520,000	2,702,000	2,702,000	182,000
TRAINING	3,480.94	41,000	41,000	36,000	36,000	(5,000)
TRANSPORTATION AND TRAVEL	190,965.60	242,000	188,000	259,000	259,000	71,000
UTILITIES	967,989.48	1,036,000	1,006,000	960,000	960,000	(46,000)
TOTAL S & S	39,292,726.31	61,898,000	55,912,000	83,718,000	80,877,000	24,965,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	215,000.00	229,000	329,000	121,000	121,000	(208,000)
RET-OTHER LONG TERM DEBT	1,115,732.39	966,000	966,000	1,072,000	1,086,000	120,000
TOTAL OTH CHARGES	1,330,732.39	1,195,000	1,295,000	1,193,000	1,207,000	(88,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	526,765.47	412,000	759,000	848,000	833,000	74,000
DATA HANDLING EQUIPMENT	0.00	0	65,000	0	0	(65,000)

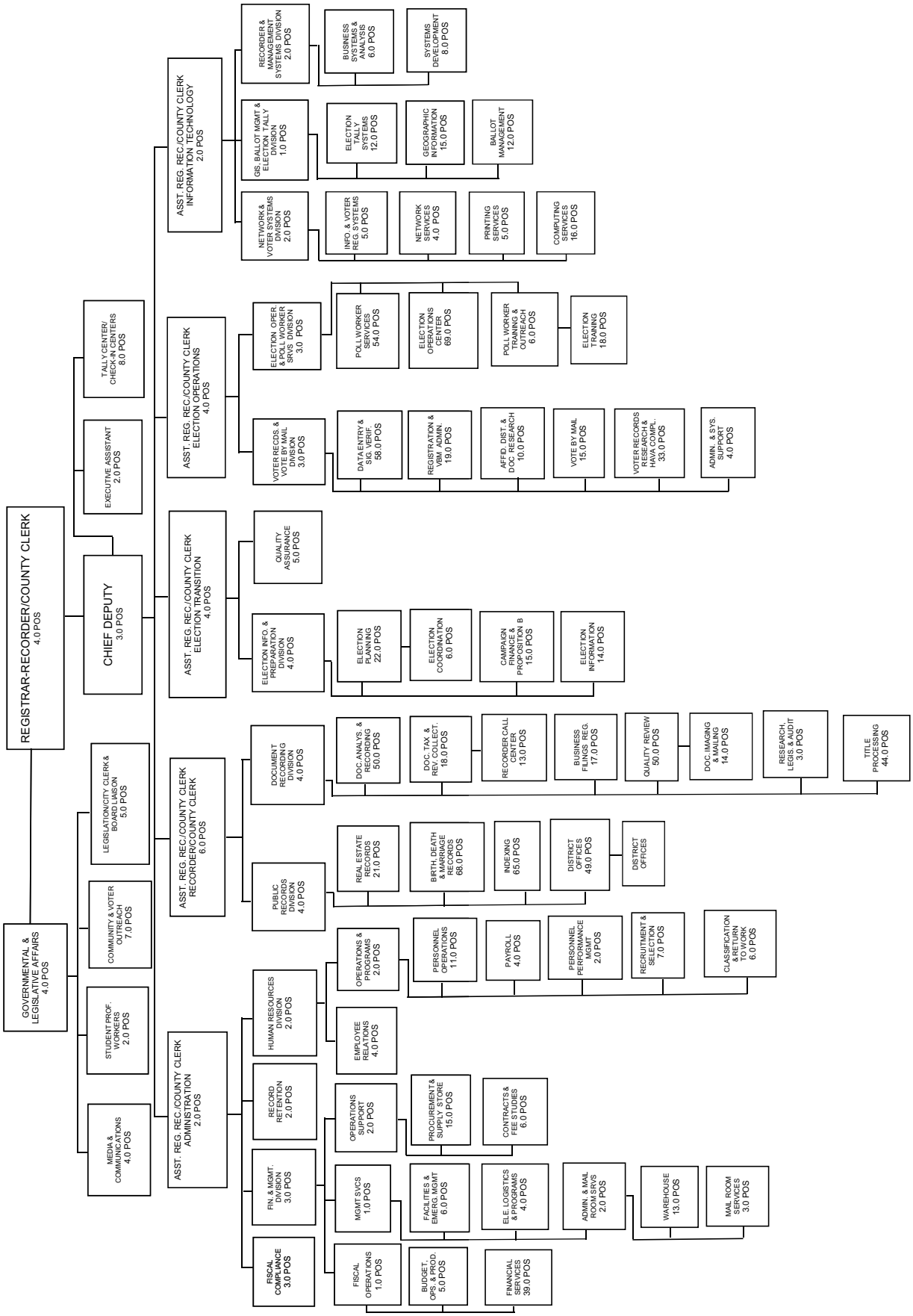
REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
OFFICE FURNITURE,FIXTURES & EQ	0.00	400,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	526,765.47	812,000	824,000	848,000	833,000	9,000
TOTAL CAPITAL ASSETS	526,765.47	812,000	824,000	848,000	833,000	9,000
GROSS TOTAL	$ 113,585,800.16	$ 142,893,000	$ 133,147,000	$ 161,490,000	$ 158,096,000	$ 24,949,000
INTRAFUND TRANSFERS	(403,546.61)	(386,000)	(387,000)	(414,000)	(414,000)	(27,000)
NET TOTAL	$ 113,182,253.55	$ 142,507,000	$ 132,760,000	$ 161,076,000	$ 157,682,000	$ 24,922,000
REVENUE	62,758,979.85	105,696,000	95,949,000	128,165,000	128,980,000	33,031,000
NET COUNTY COST	$ 50,423,273.70	$ 36,811,000	$ 36,811,000	$ 32,911,000	$ 28,702,000	$ (8,109,000)
BUDGETED POSITIONS	966.0	1,066.0	1,066.0	1,066.0	1,066.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 35,386.15	$ 276,000	$ 688,000	$ 132,000	$ 132,000	$ (556,000)
ELECTION SERVICES	16,566,513.64	8,136,000	9,068,000	16,613,000	16,613,000	7,545,000
RECORDING FEES	29,642,919.30	38,583,000	33,748,000	40,426,000	40,701,000	6,953,000
TOTAL CHARGES-SVS	46,244,819.09	46,995,000	43,504,000	57,171,000	57,446,000	13,942,000
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	2,539,176.36	12,900,000	25,800,000	25,800,000	25,800,000	0
TOTAL I R - FEDERA	2,539,176.36	12,900,000	25,800,000	25,800,000	25,800,000	0
INTERGVMTL REVENUE - STATE						
STATE - OTHER	(3,928,011.47)	24,427,000	4,475,000	22,707,000	22,707,000	18,232,000
TOTAL I R - STATE	(3,928,011.47)	24,427,000	4,475,000	22,707,000	22,707,000	18,232,000
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	1,758,356.50	1,726,000	1,610,000	1,762,000	1,762,000	152,000
TOTAL LIC/PER/FRAN	1,758,356.50	1,726,000	1,610,000	1,762,000	1,762,000	152,000
MISCELLANEOUS REVENUE						
MISCELLANEOUS	788,002.60	703,000	1,747,000	660,000	660,000	(1,087,000)
OTHER SALES	22,629.07	15,000	13,000	15,000	15,000	2,000
TOTAL MISC REV	810,631.67	718,000	1,760,000	675,000	675,000	(1,085,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,366.80	2,000	5,000	2,000	2,000	(3,000)
TRANSFERS IN	15,332,640.90	18,928,000	18,795,000	20,048,000	20,588,000	1,793,000
TOTAL OTH FIN SRCS	15,334,007.70	18,930,000	18,800,000	20,050,000	20,590,000	1,790,000
TOTAL REVENUE	$ 62,758,979.85	$ 105,696,000	$ 95,949,000	$ 128,165,000	$ 128,980,000	$ 33,031,000

REGISTRAR-RECORDER/COUNTY CLERK

Dean Logan, Registrar-Recorder/County Clerk

FY 2011-12 Recommended Budget Positions = 1,066.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 184,607,497.79	$ 190,730,000	$ 214,522,000	$ 216,032,000	$ 216,032,000	$ 1,510,000
S & S EXPENDITURE DISTRIBUTION	(173,033,521.71)	(177,365,000)	(200,734,000)	(201,782,000)	(201,782,000)	(1,048,000)
TOTAL S & S	11,573,976.08	13,365,000	13,788,000	14,250,000	14,250,000	462,000
OTHER CHARGES	124,589,927.32	141,945,000	141,945,000	214,866,000	216,396,000	74,451,000
OC EXPENDITURE DISTRIBUTION	(121,344,462.17)	(137,919,000)	(137,919,000)	(155,497,000)	(155,497,000)	(17,578,000)
TOTAL OTH CHARGES	3,245,465.15	4,026,000	4,026,000	59,369,000	60,899,000	56,873,000
GROSS TOTAL	$ 14,819,441.23	$ 17,391,000	$ 17,814,000	$ 73,619,000	$ 75,149,000	$ 57,335,000
NET TOTAL	$ 14,819,441.23	$ 17,391,000	$ 17,814,000	$ 73,619,000	$ 75,149,000	$ 57,335,000
REVENUE	3,445,666.53	4,274,000	4,274,000	40,745,000	40,935,000	36,661,000
NET COUNTY COST	$ 11,373,774.70	$ 13,117,000	$ 13,540,000	$ 32,874,000	$ 34,214,000	$ 20,674,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

This budget provides centralized financing of real property lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. With the exception of the Emergency Operations Center, the Walt Disney Concert Hall garage, Hall of Justice, the Coroner building, the South Health Center, Patriotic Hall, the Internal Services Department (ISD) Data Center, and various incidental costs related to real property, all federally allowable lease and debt services costs are financed from respective departmental operating budgets of the benefitting departments.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a $20.7 million increase in net County cost due primarily to the debt service for capital projects for the Hall of Justice, the Coroner building, Patriotic Hall, the South Health Center, Harbor-UCLA and Olive View Medical Center campuses and the ancillary costs related to commercial paper primarily used for the ISD Data Center.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**356,467,000**	**338,653,000**	**4,274,000**	**13,540,000**	**0.0**
Other Changes					
1. **New Projects:** Reflects an increase for new debt services costs for new capital projects at the Hall of Justice, Coroner building, Patriotic Hall, South Health Center, Olive View Medical Center, Harbor-UCLA and the ISD Data Center offset by federal interest subsidy from Build America Bonds.	69,061,000	26,014,000	22,703,000	20,344,000	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Debt Service Changes: Reflects an increase in debt service cost for the Walt Disney Concert Hall garage and the projected payoff of the bonds for the Los Angeles Opera partially offset by the reduction in debt service costs.	6,796,000	(7,711,000)	13,899,000	608,000	--
3. Various Capital and Operating Costs: Reflects elimination of one-time funding for the Antelope Valley One-Stop Center and various other lease costs changes.	104,000	323,000	59,000	(278,000)	--
Total Changes	**75,961,000**	**18,626,000**	**36,661,000**	**20,674,000**	**0.0**
2011-12 Recommended Budget	**432,428,000**	**357,279,000**	**40,935,000**	**34,214,000**	**0.0**

Sheriff

Leroy D. Baca, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$2,136,160,676.91	$ 2,165,318,000	$ 2,142,340,000	$ 2,222,766,000	$ 2,084,941,000	$ (57,399,000)
SERVICES & SUPPLIES	306,322,723.09	409,877,000	495,121,000	590,132,000	464,903,000	(30,218,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(58,585,000)	(61,460,000)	(62,000,000)	(3,415,000)
TOTAL S & S	306,322,723.09	409,877,000	436,536,000	528,672,000	402,903,000	(33,633,000)
OTHER CHARGES	61,203,734.80	65,976,000	65,980,000	70,804,000	67,896,000	1,916,000
CAPITAL ASSETS - EQUIPMENT	16,969,143.92	39,056,000	60,485,000	62,428,000	36,980,000	(23,505,000)
GROSS TOTAL	$2,520,656,278.72	$ 2,680,227,000	$ 2,705,341,000	$ 2,884,670,000	$ 2,592,720,000	$ (112,621,000)
INTRAFUND TRANSFERS	(5,065,654.24)	(85,663,000)	(106,492,000)	(106,492,000)	(106,492,000)	0
NET TOTAL	$2,515,590,624.48	$ 2,594,564,000	$ 2,598,849,000	$ 2,778,178,000	$ 2,486,228,000	$ (112,621,000)
REVENUE	1,205,150,286.59	1,279,309,000	1,283,594,000	1,304,764,000	1,291,323,000	7,729,000
NET COUNTY COST	$1,310,440,337.89	$ 1,315,255,000	$ 1,315,255,000	$ 1,473,414,000	$ 1,194,905,000	$ (120,350,000)
BUDGETED POSITIONS	18,347.0	18,747.0	18,747.0	19,849.0	18,751.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated areas, which cover 75 percent of the total square miles within Los Angeles County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides direct traffic and general law enforcement services, through contract, to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority, and the Community College Districts.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $120.4 million primarily due to $15.0 million in curtailments needed to address the County's projected structural deficit and the elimination of $108.3 million in one-time funding comprised of: $1.0 million in State homeland security grant funds; $2.3 million for DNA testing of backlogged sexual assault kits; $3.6 million for Summer Gang Suppression activities; $33.5 million in services and supplies and equipment purchases for the Los Angeles Regional Interoperable Communications System (LA-RICS) project; $2.6 million in Electronic Monitoring Program funds; $18.2 million in Utility User Tax (UUT) funds for unincorporated area patrol; $0.5 million to complete Phase I of the installation of closed-circuit television (CCTV) at Men's Central Jail (MCJ); $9.1 million for the consolidation of the Office of Public Safety (OPS) with the Department; and $37.5 million in 2009-10 fund balance savings carried over to mitigate 2010-11 curtailments.

Also reflected is a decrease of $83.3 million for 1994 Pension Obligation Bonds, retiree health, rent charges, changes in deferred compensation plan costs, and a reduction in net County cost due to anticipated increases in public safety sales tax receipts and intergovernmental revenue for the LA-RICS project. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

The above increases are partially offset by $38.8 million for Board-approved increases in salaries and employee benefits; the transfer of funds from the former OPS budget unit to the Department, and the reversal of the labor-management savings placeholder. Additional offsets are due to an increase of $7.2 million to complete Phases II and III of the installation of CCTV at MCJ to enhance jail security; $18.2 million in one-time UUT funding and $12.0 million in one-time funding for unincorporated area patrol from the Designation for Unincorporated Patrol; and $10.0 million in projected 2010-11 fund balance savings carried over to mitigate 2011-12 curtailments.

Critical/Strategic Planning Initiatives

The Department has developed a long-term Strategic Plan to realign functions in order to streamline law enforcement and support services, and maximize the Department's use of available resources. The Department continues to explore efficiencies, both internally and by collaborating with other County departments. Examples include:

- Energy savings;
- Water initiatives; and
- Providing food, training, laundry, and printing services to other County departments or outside agencies.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**2,705,341,000**	**106,492,000**	**1,283,594,000**	**1,315,255,000**	**18,747.0**
New/Expanded Programs					
1. CCTV Phases II and III: Reflects funding needed to complete Phases II and III of the installation of CCTV at MCJ to enhance jail security and allow for video documentation of significant incidents.	7,200,000	--	--	7,200,000	--
Curtailments					
1. Services and Supplies: Reflects a reduction in services and supplies for a placeholder adjustment needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	(15,000,000)	--	--	(15,000,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies and changes to salaries.	15,049,000	--	--	15,049,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(43,596,000)	--	--	(43,596,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12, and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	(2,284,000)	--	--	(2,284,000)	--
4. Unavoidable Costs: Reflects a net increase in retiree health insurance, long-term disability, and unemployment costs offset by a decrease in workers' compensation.	--	--	--	--	--
5. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	9,969,000	(9,969,000)	--
6. State Homeland Security Grant Program: Reflects the deletion of one-time funding for the State Homeland Security Grant Program.	(1,000,000)	--	--	(1,000,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Sexual Assault Kit Backlog: Reflects the deletion of one-time funding for DNA testing of sexual assault kits.	(2,300,000)	--	--	(2,300,000)	--
8. Summer Gang Suppression: Reflects the deletion of one-time funding in the Patrol Budget for the Summer Gang Suppression Program.	(3,634,000)	--	--	(3,634,000)	--
9. LA-RICS: Reflects the deletion of one-time funding in the General Support Budget for the purchase of mobile data computers, a console switch interface, and automatic vehicle locators needed for the LA-RICS project.	(33,468,000)	--	--	(33,468,000)	--
10. Unincorporated Patrol: Reflects the deletion of one-time Electronic Monitoring Program funds in the Patrol Budget for patrol in the unincorporated areas.	(2,600,000)	--	--	(2,600,000)	--
11. Services and Supplies Realignment: Reflects the realignment of services and supplies expenditures in various budget units.	--	--	--	--	--
12. Position Restoration: Reflects the restoration of 1.0 Senior Network Systems Administrator position in the General Support Budget and 1.0 Registered Nurse III position in the Custody Budget to more accurately reflect the current departmental position count.	--	--	--	--	2.0
13. Budget Realignment: Reflects the realignment of services and supplies, capital assets, and other charges to more accurately reflect current departmental expenditure needs.	--	--	--	--	--
14. Rape Kit Backlog Reduction Program: Reflects an increase of 2.0 Senior Criminalist positions in the General Support Budget to reduce the backlog in the processing of rape kits, fully offset by grant funding from the Department of Justice/National Institute of Justice.	304,000	--	304,000	--	2.0
15. Position Reclassification: Reflects Board-approved position reclassifications to classes that more appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
16. Appropriation/Revenue Correction: Reflects the deletion of funding provided for retiree health insurance fully offset by a deletion in revenue.	(4,500,000)	--	(4,500,000)	--	--
17. OPS Consolidation: Reflects the transfer of funds from the former OPS budget unit to the County Services Budget.	2,438,000	--	--	2,438,000	--
18. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	21,289,000	--	--	21,289,000	--
19. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(22,555,000)	--	--	(22,555,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
20. Revenue Realignment: Reflects a net decrease in operating transfer in fully offset by an increase in Institutional Care and Services – Prisoner Maintenance revenue to more accurately reflect current departmental receipts.	--	--	--	--	--
21. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	(2,908,000)	--	--	(2,908,000)	--
22. One-Time Funding: Reflects the deletion of one-time fund balance carryover in the Patrol and County Services Budgets for operational costs associated with patrol in the unincorporated areas.	(26,000)	--	--	(26,000)	--
23. CCTV Phase I: Reflects the deletion of one-time fund balance carryover in the Custody Budget to complete Phase I of the installation of CCTV in the MCJ.	(488,000)	--	--	(488,000)	--
24. OPS: Reflects the deletion of one-time fund balance carryover in the County Services and General Support Budgets for overtime and equipments costs associated with the consolidation of OPS with the Sheriff's Department.	(9,065,000)	--	--	(9,065,000)	--
25. Year-End Fund Balance: Reflects the deletion of one-time fund balance carryover savings in various budget units used to mitigate 2010-11 curtailments.	(5,477,000)	--	--	(5,477,000)	--
26. 2009-10 Operational Savings: Reflects the deletion of one-time fund balance carryover savings in various budget units used to mitigate 2010-11 curtailments.	(32,000,000)	--	--	(32,000,000)	--
27. LA-RICS: Reflects an increase in intergovernmental revenue for the LA-RICS project.	--	--	1,956,000	(1,956,000)	--
28. UUT: Reflects the deletion of one-time UUT funding in the Patrol Budget for patrol in the unincorporated areas.	(18,191,000)	--	--	(18,191,000)	--
29. UUT: Reflects the restoration of one-time UUT funding in the Patrol Budget for patrol in the unincorporated areas.	18,191,000	--	--	18,191,000	--
30. Designation for Unincorporated Patrol (Designation): Reflects one-time funding from the Designation to the Patrol Budget for patrol in the unincorporated areas.	12,000,000	--	--	12,000,000	--
31. Operational Savings: Reflects projected FY 2010-11 fund balance savings carried over to FY 2011-12.	10,000,000	--	--	10,000,000	--
Total Changes	**(112,621,000)**	**0**	**7,729,000**	**(120,350,000)**	**4.0**
2011-12 Recommended Budget	**2,592,720,000**	**106,492,000**	**1,291,323,000**	**1,194,905,000**	**18,751.0**

Unmet Needs

The Department's most critical needs, in addition to offsetting any proposed curtailments, include the following: 1) $24.8 million and 214.0 positions to re-open Pitchess Detention Center-North, recently closed due to countywide curtailments; 2) $41.1 million to cover the cost of fulfilling the duties of 300.0 deputy positions held vacant to address salary savings; 3) $20.8 million to fund unavoidable cost increases such as food for inmates, fuel and maintenance of helicopters, jail facilities, and patrol stations; 4) $2.3 million to backfill the loss of net County cost for retiree health insurance and avoid the curtailment of critical law enforcement services; 5) $42.7 million to provide adequate funding for Peace Officer Standard Training bonuses; 6) $8.8 million to offset the shortfall for security guard services contracts; 7) $0.5 million and 3.0 positions to fund a Grand Jury recommendation to enhance the Risk Management Bureau and reduce potential liability; and 8) $50.0 million for the purchase of three replacement rescue helicopters.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,441,449,489.98	$ 1,429,401,000	$ 1,375,575,000	$ 1,465,814,000	$ 1,376,792,000	$ 1,217,000
CAFETERIA PLAN BENEFITS	184,370,937.24	202,928,000	198,649,000	216,274,000	211,978,000	13,329,000
DEFERRED COMPENSATION BENEFITS	35,784,430.14	23,436,000	43,007,000	22,859,000	20,495,000	(22,512,000)
EMPLOYEE GROUP INS - E/B	13,215,134.00	15,398,000	10,531,000	17,003,000	11,716,000	1,185,000
OTHER EMPLOYEE BENEFITS	5,083,664.38	4,280,000	4,292,000	4,509,000	4,293,000	1,000
RETIREMENT - EMP BENEFITS	363,995,683.44	402,275,000	412,493,000	384,028,000	364,881,000	(47,612,000)
WORKERS' COMPENSATION	92,261,337.73	87,600,000	97,793,000	112,279,000	94,786,000	(3,007,000)
TOTAL S & E B	2,136,160,676.91	2,165,318,000	2,142,340,000	2,222,766,000	2,084,941,000	(57,399,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	16,007,113.67	18,605,000	17,388,000	19,899,000	19,108,000	1,720,000
CLOTHING & PERSONAL SUPPLIES	6,379,953.08	7,316,000	11,754,000	14,233,000	12,762,000	1,008,000
COMMUNICATIONS	6,943,912.03	8,497,000	729,000	7,509,000	6,279,000	5,550,000
COMPUTING-MAINFRAME	4,502,757.72	6,028,000	26,045,000	7,373,000	6,000,000	(20,045,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	96,114.87	148,000	4,911,000	60,000	60,000	(4,851,000)
COMPUTING-PERSONAL	11,479,802.55	23,502,000	9,416,000	22,618,000	12,844,000	3,428,000
CONTRACTED PROGRAM SERVICES	8,352,671.63	12,107,000	34,102,000	33,102,000	33,102,000	(1,000,000)
FOOD	24,693,315.13	28,032,000	24,115,000	25,615,000	24,115,000	0
HOUSEHOLD EXPENSE	8,321,059.07	10,552,000	9,650,000	10,353,000	10,187,000	537,000
INFORMATION TECHNOLOGY SERVICES	2,120,616.71	3,482,000	10,183,000	917,000	329,000	(9,854,000)
INSURANCE	3,852,650.25	4,579,000	5,660,000	5,931,000	5,931,000	271,000
MAINTENANCE - EQUIPMENT	26,211,993.09	35,015,000	31,102,000	49,265,000	28,095,000	(3,007,000)
MAINTENANCE--BUILDINGS & IMPRV	9,625,433.25	10,819,000	6,263,000	24,832,000	6,263,000	0
MEDICAL DENTAL & LAB SUPPLIES	19,420,211.75	23,030,000	16,476,000	17,744,000	17,085,000	609,000
MEMBERSHIPS	452,315.44	516,000	120,000	171,000	120,000	0
MISCELLANEOUS EXPENSE	(1,169,398.54)	2,060,000	110,262,000	90,217,000	75,214,000	(35,048,000)
OFFICE EXPENSE	7,398,585.76	11,578,000	5,787,000	40,303,000	17,143,000	11,356,000
PROFESSIONAL SERVICES	24,436,999.35	25,908,000	28,360,000	36,045,000	33,980,000	5,620,000
PUBLICATIONS & LEGAL NOTICE	2,091.62	83,000	46,000	46,000	46,000	0
RENTS & LEASES - BLDG & IMPRV	13,092,503.73	14,876,000	12,923,000	13,622,000	13,373,000	450,000
RENTS & LEASES - EQUIPMENT	1,144,726.09	2,087,000	300,000	584,000	576,000	276,000
SMALL TOOLS & MINOR EQUIPMENT	1,121,604.97	1,591,000	43,000	2,470,000	943,000	900,000
SPECIAL DEPARTMENTAL EXPENSE	9,300,832.94	10,166,000	9,181,000	14,337,000	10,647,000	1,466,000
TECHNICAL SERVICES	18,229,449.95	59,310,000	44,733,000	51,445,000	42,433,000	(2,300,000)
TELECOMMUNICATIONS	23,881,956.29	24,620,000	11,736,000	27,291,000	23,477,000	11,741,000
TRAINING	659,692.83	1,059,000	2,834,000	3,358,000	2,789,000	(45,000)
TRANSPORTATION AND TRAVEL	22,741,080.86	24,509,000	13,024,000	22,114,000	14,224,000	1,200,000
UTILITIES	37,022,677.00	39,802,000	47,978,000	48,678,000	47,778,000	(200,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(58,585,000)	(61,460,000)	(62,000,000)	(3,415,000)
TOTAL S & S	306,322,723.09	409,877,000	436,536,000	528,672,000	402,903,000	(33,633,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	962,328.00	972,000	0	1,000,000	1,000,000	1,000,000
JUDGMENTS & DAMAGES	19,145,636.55	19,685,000	18,981,000	22,040,000	22,040,000	3,059,000
RET-OTHER LONG TERM DEBT	40,909,311.19	45,121,000	46,784,000	47,549,000	44,641,000	(2,143,000)
SUPPORT & CARE OF PERSONS	174,787.28	175,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	11,671.78	23,000	15,000	15,000	15,000	0

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	61,203,734.80	65,976,000	65,980,000	70,804,000	67,896,000	1,916,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	361,002.52	8,200,000	8,145,000	8,145,000	8,145,000	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	28,887.15	8,407,000	6,658,000	7,183,000	7,948,000	1,290,000
COMPUTERS, MAINFRAME	159,557.33	0	76,000	76,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,595,680.20	1,695,000	16,539,000	1,169,000	1,086,000	(15,453,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	25,647.48	0	49,000	158,000	49,000	0
DATA HANDLING EQUIPMENT	347,551.97	268,000	1,727,000	2,082,000	1,727,000	0
ELECTRONIC EQUIPMENT	350,829.01	574,000	193,000	1,241,000	370,000	177,000
FOOD PREPARATION EQUIPMENT	32,758.65	167,000	1,370,000	3,155,000	1,370,000	0
MACHINERY EQUIPMENT	386,596.04	422,000	24,000	1,024,000	524,000	500,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	60,000	140,000	60,000	0
MEDICAL - CAPITAL EQUIPMENT	220,516.84	773,000	1,065,000	1,265,000	1,265,000	200,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	15,000	0	450,000	50,000	50,000
MEDICAL-MINOR EQUIPMENT	130,788.30	574,000	0	820,000	100,000	100,000
NON-MEDICAL LAB/TESTING EQUIP	147,576.44	450,000	1,688,000	1,161,000	1,161,000	(527,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	487,000	512,000	1,505,000	512,000	0
OTHER EQUIPMENT - INACTIVE	0.00	0	329,000	329,000	329,000	0
PARK/RECREATION EQUIPMENT	0.00	8,000	0	0	0	0
TANKS-STORAGE & TRANSPORT	118,432.50	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	485,906.52	8,534,000	11,335,000	11,525,000	8,134,000	(3,201,000)
VEHICLES & TRANSPORTATION EQUIPMENT	12,030,477.97	8,482,000	9,965,000	20,250,000	3,324,000	(6,641,000)
WATERCRAFT/VESSEL/BARGES/TUGS	546,935.00	0	750,000	750,000	750,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	16,969,143.92	39,056,000	60,485,000	62,428,000	36,980,000	(23,505,000)
TOTAL CAPITAL ASSETS	16,969,143.92	39,056,000	60,485,000	62,428,000	36,980,000	(23,505,000)
GROSS TOTAL	$2,520,656,278.72	$ 2,680,227,000	$ 2,705,341,000	$ 2,884,670,000	$ 2,592,720,000	$ (112,621,000)
INTRAFUND TRANSFERS	(5,065,654.24)	(85,663,000)	(106,492,000)	(106,492,000)	(106,492,000)	0
NET TOTAL	$2,515,590,624.48	$ 2,594,564,000	$ 2,598,849,000	$ 2,778,178,000	$ 2,486,228,000	$ (112,621,000)
REVENUE	1,205,150,286.59	1,279,309,000	1,283,594,000	1,304,764,000	1,291,323,000	7,729,000
NET COUNTY COST	$1,310,440,337.89	$ 1,315,255,000	$ 1,315,255,000	$ 1,473,414,000	$ 1,194,905,000	$ (120,350,000)
BUDGETED POSITIONS	18,347.0	18,747.0	18,747.0	19,849.0	18,751.0	4.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 3,510,852.67	$ 3,688,000	$ 3,860,000	$ 3,860,000	$ 3,860,000	$ 0
CIVIL PROCESS SERVICE	6,665,447.71	5,950,000	6,743,000	8,514,000	6,743,000	0
COURT FEES & COSTS	0.00	85,000	0	0	0	0
INSTITUTIONAL CARE & SVS	127,158,197.14	116,720,000	99,116,000	99,116,000	101,840,000	2,724,000
LAW ENFORCEMENT SERVICES	520,583,524.94	579,118,000	581,131,000	576,631,000	576,631,000	(4,500,000)

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
RECORDING FEES	608,938.77	694,000	400,000	400,000	400,000	0
TOTAL CHARGES-SVS	658,526,961.23	706,255,000	691,250,000	688,521,000	689,474,000	(1,776,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	1,123,892.97	1,124,000	924,000	924,000	924,000	0
VEHICLE CODE FINES	8,676,211.50	11,417,000	11,744,000	11,854,000	11,744,000	0
TOTAL FINES FO/PEN	9,800,104.47	12,541,000	12,668,000	12,778,000	12,668,000	0
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	37,646,935.03	27,899,000	33,732,000	34,036,000	34,036,000	304,000
TOTAL I R - FEDERA	37,646,935.03	27,899,000	33,732,000	34,036,000	34,036,000	304,000
INTERGVMTL REVENUE - OTHER						
OTHER GOVERNMENTAL AGENCIES	1,261,323.02	1,211,000	167,000	167,000	2,123,000	1,956,000
TOTAL I R - OTHER	1,261,323.02	1,211,000	167,000	167,000	2,123,000	1,956,000
INTERGVMTL REVENUE - STATE						
STATE - OTHER	10,618,248.67	4,915,000	11,460,000	11,460,000	11,460,000	0
STATE-CITZN OPT PUB SFTY(COPS)	4,023,654.98	3,349,000	3,349,000	3,349,000	3,349,000	0
STATE-PROP 172 PUBLIC SAFETY	450,414,862.28	469,692,000	469,692,000	493,177,000	479,661,000	9,969,000
TOTAL I R - STATE	465,056,765.93	477,956,000	484,501,000	507,986,000	494,470,000	9,969,000
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	20,200.00	20,000	53,000	53,000	53,000	0
TOTAL LIC/PER/FRAN	20,200.00	20,000	53,000	53,000	53,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	15,131,398.51	22,562,000	24,872,000	24,872,000	24,872,000	0
OTHER SALES	50,893.14	26,000	140,000	140,000	140,000	0
TOTAL MISC REV	15,182,291.65	22,588,000	25,012,000	25,012,000	25,012,000	0
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	568,109.67	8,311,000	8,290,000	8,290,000	8,290,000	0
TRANSFERS IN	16,926,668.10	22,328,000	27,721,000	27,721,000	24,997,000	(2,724,000)
TOTAL OTH FIN SRCS	17,494,777.77	30,639,000	36,011,000	36,011,000	33,287,000	(2,724,000)
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	160,927.49	200,000	200,000	200,000	200,000	0
TOTAL USE OF MONEY	160,927.49	200,000	200,000	200,000	200,000	0
TOTAL REVENUE	$1,205,150,286.59	$ 1,279,309,000	$ 1,283,594,000	$ 1,304,764,000	$ 1,291,323,000	$ 7,729,000

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 78,602,605.71	$ 71,792,000	$ 70,022,000	$ 69,834,000	$ 68,606,000	$ (1,416,000)
SERVICES & SUPPLIES	18,557,861.55	19,704,000	22,975,000	24,763,000	23,200,000	225,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	225,000	0	0	(225,000)
TOTAL S & S	18,557,861.55	19,704,000	23,200,000	24,763,000	23,200,000	0
CAPITAL ASSETS - EQUIPMENT	14,315.66	275,000	285,000	367,000	285,000	0
GROSS TOTAL	$ 97,174,782.92	$ 91,771,000	$ 93,507,000	$ 94,964,000	$ 92,091,000	$ (1,416,000)
INTRAFUND TRANSFERS	(442,449.44)	(307,000)	(597,000)	(597,000)	(597,000)	0
NET TOTAL	$ 96,732,333.48	$ 91,464,000	$ 92,910,000	$ 94,367,000	$ 91,494,000	$ (1,416,000)
REVENUE	6,663,621.77	5,934,000	5,778,000	5,989,000	5,599,000	(179,000)
NET COUNTY COST	$ 90,068,711.71	$ 85,530,000	$ 87,132,000	$ 88,378,000	$ 85,895,000	$ (1,237,000)
BUDGETED POSITIONS	672.0	733.0	733.0	744.0	733.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 19,796.85	$ 0	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	19,796.85	0	0	0	0	0
GROSS TOTAL	$ 19,796.85	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 19,796.85	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 19,796.85	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 70,928,000	$ 72,178,000	$ 75,933,000	$ 74,090,000	$ 1,912,000
SERVICES & SUPPLIES	0.00	41,979,000	40,928,000	49,732,000	41,204,000	276,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	270,000	540,000	0	(270,000)
TOTAL S & S	0.00	41,979,000	41,198,000	50,272,000	41,204,000	6,000
OTHER CHARGES	0.00	505,000	481,000	481,000	481,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	500,000	260,000	260,000	(240,000)
GROSS TOTAL	$ 0.00	$ 113,412,000	$ 114,357,000	$ 126,946,000	$ 116,035,000	$ 1,678,000
INTRAFUND TRANSFERS	0.00	(45,018,000)	(50,280,000)	(50,280,000)	(50,280,000)	0
NET TOTAL	$ 0.00	$ 68,394,000	$ 64,077,000	$ 76,666,000	$ 65,755,000	$ 1,678,000
REVENUE	0.00	55,181,000	49,079,000	49,079,000	49,332,000	253,000
NET COUNTY COST	$ 0.00	$ 13,213,000	$ 14,998,000	$ 27,587,000	$ 16,423,000	$ 1,425,000
BUDGETED POSITIONS	0.0	686.0	686.0	686.0	686.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 201,893,086.85	$ 210,808,000	$ 210,443,000	$ 204,855,000	$ 198,633,000	$ (11,810,000)
SERVICES & SUPPLIES	4,950,436.79	10,186,000	11,111,000	12,105,000	11,391,000	280,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	280,000	0	0	(280,000)
TOTAL S & S	4,950,436.79	10,186,000	11,391,000	12,105,000	11,391,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	140,000	140,000	5,140,000	140,000	0
GROSS TOTAL	$ 206,843,523.64	$ 221,134,000	$ 221,974,000	$ 222,100,000	$ 210,164,000	$ (11,810,000)
INTRAFUND TRANSFERS	(3,323.44)	(3,000)	(152,000)	(152,000)	(152,000)	0
NET TOTAL	$ 206,840,200.20	$ 221,131,000	$ 221,822,000	$ 221,948,000	$ 210,012,000	$ (11,810,000)
REVENUE	160,859,104.28	162,640,000	168,586,000	165,857,000	162,138,000	(6,448,000)
NET COUNTY COST	$ 45,981,095.92	$ 58,491,000	$ 53,236,000	$ 56,091,000	$ 47,874,000	$ (5,362,000)
BUDGETED POSITIONS	1,668.0	1,682.0	1,682.0	1,692.0	1,682.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 710,586,286.38	$ 687,934,000	$ 678,992,000	$ 709,821,000	$ 663,513,000	$ (15,479,000)
SERVICES & SUPPLIES	114,016,339.71	121,438,000	130,762,000	155,109,000	121,184,000	(9,578,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(1,290,000)	0	0	1,290,000
TOTAL S & S	114,016,339.71	121,438,000	129,472,000	155,109,000	121,184,000	(8,288,000)
CAPITAL ASSETS - EQUIPMENT	227,333.15	2,270,000	5,528,000	11,493,000	5,528,000	0
GROSS TOTAL	$ 824,829,959.24	$ 811,642,000	$ 813,992,000	$ 876,423,000	$ 790,225,000	$ (23,767,000)
INTRAFUND TRANSFERS	(266,054.64)	(480,000)	(64,000)	(64,000)	(64,000)	0
NET TOTAL	$ 824,563,904.60	$ 811,162,000	$ 813,928,000	$ 876,359,000	$ 790,161,000	$ (23,767,000)
REVENUE	315,918,563.03	300,936,000	291,328,000	299,101,000	295,423,000	4,095,000
NET COUNTY COST	$ 508,645,341.57	$ 510,226,000	$ 522,600,000	$ 577,258,000	$ 494,738,000	$ (27,862,000)
BUDGETED POSITIONS	7,191.0	6,876.0	6,876.0	7,304.0	6,877.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 111,877,632.47	$ 102,338,000	$ 100,797,000	$ 107,253,000	$ 97,253,000	$ (3,544,000)
SERVICES & SUPPLIES	5,280,565.37	6,566,000	8,307,000	8,346,000	6,561,000	(1,746,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(1,746,000)	0	0	1,746,000
TOTAL S & S	5,280,565.37	6,566,000	6,561,000	8,346,000	6,561,000	0
CAPITAL ASSETS - EQUIPMENT	85,740.03	75,000	75,000	1,522,000	75,000	0
GROSS TOTAL	$ 117,243,937.87	$ 108,979,000	$ 107,433,000	$ 117,121,000	$ 103,889,000	$ (3,544,000)
INTRAFUND TRANSFERS	(798,332.72)	(815,000)	(700,000)	(700,000)	(700,000)	0
NET TOTAL	$ 116,445,605.15	$ 108,164,000	$ 106,733,000	$ 116,421,000	$ 103,189,000	$ (3,544,000)
REVENUE	46,920,223.39	42,832,000	48,551,000	50,243,000	44,846,000	(3,705,000)
NET COUNTY COST	$ 69,525,381.76	$ 65,332,000	$ 58,182,000	$ 66,178,000	$ 58,343,000	$ 161,000
BUDGETED POSITIONS	683.0	676.0	676.0	722.0	676.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 214,179,516.92	$ 221,255,000	$ 217,149,000	$ 224,791,000	$ 211,706,000	$ (5,443,000)
SERVICES & SUPPLIES	141,876,837.66	174,096,000	186,651,000	206,796,000	164,928,000	(21,723,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	3,627,000	0	0	(3,627,000)
TOTAL S & S	141,876,837.66	174,096,000	190,278,000	206,796,000	164,928,000	(25,350,000)
OTHER CHARGES	61,203,734.80	65,471,000	65,499,000	70,323,000	67,415,000	1,916,000
CAPITAL ASSETS - EQUIPMENT	14,623,135.31	25,067,000	42,728,000	24,444,000	19,479,000	(23,249,000)
GROSS TOTAL	$ 431,883,224.69	$ 485,889,000	$ 515,654,000	$ 526,354,000	$ 463,528,000	$ (52,126,000)
INTRAFUND TRANSFERS	(1,025,702.12)	(15,977,000)	(30,963,000)	(30,963,000)	(30,963,000)	0
NET TOTAL	$ 430,857,522.57	$ 469,912,000	$ 484,691,000	$ 495,391,000	$ 432,565,000	$ (52,126,000)
REVENUE	75,386,453.20	86,837,000	93,228,000	95,482,000	101,794,000	8,566,000
NET COUNTY COST	$ 355,471,069.37	$ 383,075,000	$ 391,463,000	$ 399,909,000	$ 330,771,000	$ (60,692,000)
BUDGETED POSITIONS	2,039.0	2,070.0	2,070.0	2,166.0	2,073.0	3.0

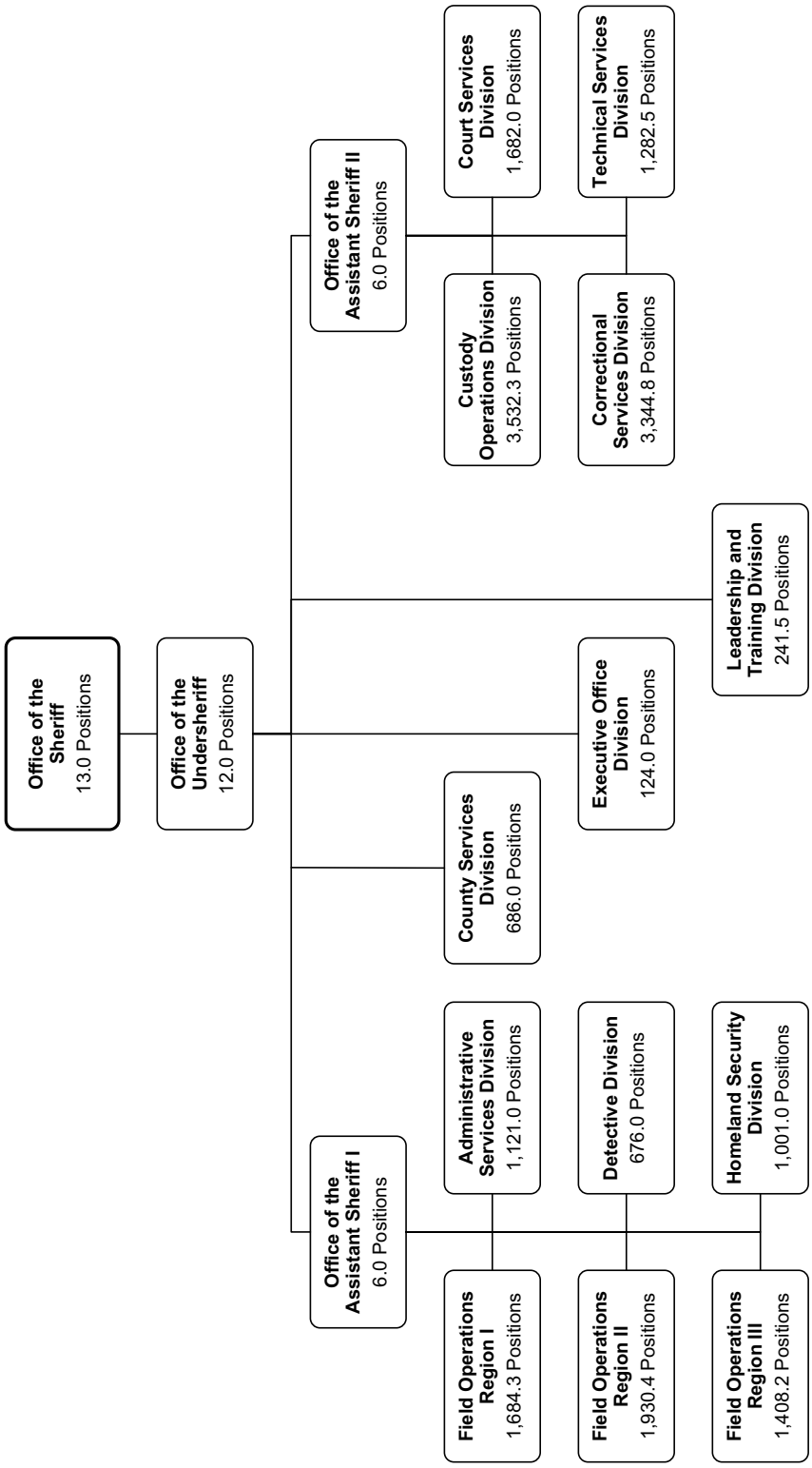
FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 819,021,548.58	$ 800,263,000	$ 792,759,000	$ 830,279,000	$ 771,140,000	$ (21,619,000)
SERVICES & SUPPLIES	21,620,885.16	35,908,000	32,387,000	71,281,000	34,435,000	2,048,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	2,049,000	0	0	(2,049,000)
TOTAL S & S	21,620,885.16	35,908,000	34,436,000	71,281,000	34,435,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	2,018,619.77	11,229,000	11,229,000	19,202,000	11,213,000	(16,000)
GROSS TOTAL	$ 842,661,053.51	$ 847,400,000	$ 838,424,000	$ 920,762,000	$ 816,788,000	$ (21,636,000)
INTRAFUND TRANSFERS	(2,529,791.88)	(23,063,000)	(23,736,000)	(23,736,000)	(23,736,000)	0
NET TOTAL	$ 840,131,261.63	$ 824,337,000	$ 814,688,000	$ 897,026,000	$ 793,052,000	$ (21,636,000)
REVENUE	599,402,320.92	624,949,000	627,044,000	639,013,000	632,191,000	5,147,000
NET COUNTY COST	$ 240,728,940.71	$ 199,388,000	$ 187,644,000	$ 258,013,000	$ 160,861,000	$ (26,783,000)
BUDGETED POSITIONS	6,094.0	6,024.0	6,024.0	6,535.0	6,024.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

SHERIFF'S DEPARTMENT
LEROY D. BACA, SHERIFF
FY 2011-12 Recommended Budget Positions = 18,751.0



Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 76,008,392.25	$ 75,128,000	$ 81,617,000	$ 78,458,000	$ 79,458,000	$ (2,159,000)
S & S EXPENDITURE DISTRIBUTION	(79,007,673.08)	(74,967,000)	(81,323,000)	(78,256,000)	(79,256,000)	2,067,000
TOTAL S & S	(2,999,280.83)	161,000	294,000	202,000	202,000	(92,000)
OTHER CHARGES	2,925,525.53	1,913,000	2,984,000	2,791,000	2,791,000	(193,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,913,000)	(2,984,000)	(2,791,000)	(2,791,000)	193,000
TOTAL OTH CHARGES	2,925,525.53	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	1,000,000	1,000,000	1,000,000	0	(1,000,000)
GROSS TOTAL	$ (73,755.30)	$ 1,161,000	$ 1,294,000	$ 1,202,000	$ 202,000	$ (1,092,000)
INTRAFUND TRANSFERS	0.00	(1,000,000)	(1,000,000)	(1,000,000)	0	1,000,000
NET TOTAL	$ (73,755.30)	$ 161,000	$ 294,000	$ 202,000	$ 202,000	$ (92,000)
REVENUE	252,270.73	161,000	294,000	202,000	202,000	(92,000)
NET COUNTY COST	$ (326,026.03)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks, and telephone utilities administration.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects: 1) $2.5 million net decrease in telephone utilities; 2) $1.5 million net increase for ENIA costs; 3) $2.4 million net decrease for Criminal Justice Information Systems projects; 4) $0.2 million net increase due to increased Voice-over Internet Protocol (VoIP) maintenance costs partially offset by reduced telephone system equipment lease costs; and 5) $1.0 million for the re-categorization of capital assets expenditures to services and supplies expenditures for purchases that are classified as routine maintenance expenditures.

Critical/Strategic Planning Initiatives

ISD will continue to:

- Work with other County departments to achieve savings by identifying and disconnecting unused phone lines (Zero Usage initiative); and
- Maximize the performance of the County's telecommunications systems which would minimize costs.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**85,601,000**	**85,307,000**	**294,000**	**0**	**0.0**
Efficiencies					
1. Carrier Costs: Reflects a net decrease in carrier costs primarily based on the current year expenditure trend, partially offset by additional circuits.	(2,544,000)	(2,452,000)	(92,000)	--	--
2. ENIA: Reflects a net increase primarily due to higher Internet services costs and additional network installations.	1,461,000	1,461,000	--	--	--
3. Criminal Justice Information Systems: Reflects a net decrease primarily due to the shift of the Superior Courts' projects to the ISD Operating Budget.	(2,448,000)	(2,448,000)	--	--	--
4. VoIP: Reflects a net increase primarily due to additional labor and maintenance costs, partially offset by reduced telephone system equipment lease costs.	179,000	179,000	--	--	--
5. Re-Categorize Approved Equipment: Reflects the reversal of last year's re-categorization of switches and routers (unit cost over $5,000) from services and supplies to capital assets. The switches and routers are considered to be routine maintenance expenditures and should be budgeted as services and supplies.	--	--	--	--	--
Total Changes	**(3,352,000)**	**(3,260,000)**	**(92,000)**	**0**	**0.0**
2011-12 Recommended Budget	**82,249,000**	**82,047,000**	**202,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 22,127.00	$ 69,000	$ 37,000	$ 36,000	$ 36,000	$ (1,000)
COMPUTING-MAINFRAME	2,418,069.38	1,758,000	1,758,000	1,738,000	1,738,000	(20,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,527,737.00	3,468,000	3,322,000	3,192,000	3,192,000	(130,000)
COMPUTING-PERSONAL	1,176,326.42	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	787,141.00	469,000	464,000	467,000	467,000	3,000
INFORMATION TECHNOLOGY-SECURITY	0.00	2,580,000	2,602,000	2,519,000	2,519,000	(83,000)
INSURANCE	31,771.00	38,000	38,000	33,000	33,000	(5,000)
MAINTENANCE - EQUIPMENT	35,172.04	397,000	400,000	200,000	200,000	(200,000)
MAINTENANCE--BUILDINGS & IMPRV	47,779.94	301,000	952,000	450,000	450,000	(502,000)
OFFICE EXPENSE	0.00	75,000	80,000	68,000	68,000	(12,000)
PROFESSIONAL SERVICES	10,907.50	360,000	674,000	281,000	281,000	(393,000)
TECHNICAL SERVICES	102,314.28	34,000	29,000	21,000	21,000	(8,000)
TELECOMMUNICATIONS	18,782,458.65	32,387,000	33,795,000	34,531,000	35,531,000	1,736,000
UTILITIES	49,066,588.04	33,192,000	37,466,000	34,922,000	34,922,000	(2,544,000)
S & S EXPENDITURE DISTRIBUTION	(79,007,673.08)	(74,967,000)	(81,323,000)	(78,256,000)	(79,256,000)	2,067,000
TOTAL S & S	(2,999,280.83)	161,000	294,000	202,000	202,000	(92,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	2,925,525.53	1,913,000	2,984,000	2,791,000	2,791,000	(193,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,913,000)	(2,984,000)	(2,791,000)	(2,791,000)	193,000
TOTAL OTH CHARGES	2,925,525.53	0	0	0	0	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	0.00	1,000,000	1,000,000	1,000,000	0	(1,000,000)
TOTAL CAPITAL ASSETS	0.00	1,000,000	1,000,000	1,000,000	0	(1,000,000)
GROSS TOTAL	$ (73,755.30)	$ 1,161,000	$ 1,294,000	$ 1,202,000	$ 202,000	$ (1,092,000)
INTRAFUND TRANSFERS	0.00	(1,000,000)	(1,000,000)	(1,000,000)	0	1,000,000
NET TOTAL	$ (73,755.30)	$ 161,000	$ 294,000	$ 202,000	$ 202,000	$ (92,000)
REVENUE	252,270.73	161,000	294,000	202,000	202,000	(92,000)
NET COUNTY COST	$ (326,026.03)	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE DETAIL						
CHARGES FOR SERVICES						
COMMUNICATION SERVICES	$ 177,194.51	$ 116,000	$ 234,000	$ 159,000	$ 159,000	$ (75,000)
TOTAL CHARGES-SVS	177,194.51	116,000	234,000	159,000	159,000	(75,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	4,779.67	0	0	0	0	0
OTHER SALES	4,864.96	0	0	0	0	0
TOTAL MISC REV	9,644.63	0	0	0	0	0
REVENUE - USE OF MONEY & PROP						
RENTS & CONCESSIONS	65,431.59	45,000	60,000	43,000	43,000	(17,000)
TOTAL USE OF MONEY	65,431.59	45,000	60,000	43,000	43,000	(17,000)
TOTAL REVENUE	$ 252,270.73	$ 161,000	$ 294,000	$ 202,000	$ 202,000	$ (92,000)

Treasurer and Tax Collector

Mark J. Saladino, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 43,389,215.84	$ 44,550,000	$ 46,449,000	$ 44,978,000	$ 44,677,000	$ (1,772,000)
SERVICES & SUPPLIES	23,268,964.93	24,727,000	23,827,000	28,323,000	24,755,000	928,000
OTHER CHARGES	286,015.26	431,000	464,000	468,000	465,000	1,000
CAPITAL ASSETS - EQUIPMENT	89,064.67	100,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 67,033,260.70	$ 69,808,000	$ 70,840,000	$ 73,869,000	$ 69,997,000	$ (843,000)
INTRAFUND TRANSFERS	(10,094,387.33)	(9,404,000)	(10,670,000)	(9,760,000)	(10,587,000)	83,000
NET TOTAL	$ 56,938,873.37	$ 60,404,000	$ 60,170,000	$ 64,109,000	$ 59,410,000	$ (760,000)
REVENUE	36,389,619.36	39,769,000	40,554,000	41,488,000	40,023,000	(531,000)
NET COUNTY COST	$ 20,549,254.01	$ 20,635,000	$ 19,616,000	$ 22,621,000	$ 19,387,000	$ (229,000)
BUDGETED POSITIONS	536.0	517.0	517.0	518.0	518.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Department of Treasurer and Tax Collector (TTC) borrows money on behalf of Los Angeles County and various school and special districts, and receives, invests, and disburses funds belonging to the County and more than 100 other public agencies. TTC also collects various taxes, issues business licenses, and enforces payment of most other debts owed to the County. Through the Public Administrator operations, TTC administers the estates of deceased County residents who die without a qualified and willing estate administrator.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net decrease in net County cost of $229,000 primarily due to the elimination of the 1994 Pension Obligation Bonds, partially offset by ongoing funding for the annual maintenance costs of the Client and Asset Management System (CAMS) and Board-approved increases in salaries and employee benefits. Additional one-time funding must be identified in Final Changes for the final phase of the CAMS project in 2011-12. The retirement of the 1994 Pension Obligation Bonds reflects both a reduction in funding and expense. This funding is no longer required because this debt obligation has been fully paid. Elimination of this funding and its equivalent expense does not impact the Department's operating budget.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Entered into a collaborative effort with the Los Angeles County Superior Court to provide remittance processing for traffic tickets and citations, resulting in more timely and efficient processing and depositing for the Superior Court;
- Reduced unnecessary telecommunications costs and equipment by reducing cellular telephone inventory by 25 percent, voice/data lines by 15 percent, fax machines by five percent, and post office boxes by two percent;
- Received, in October 2010, the *"Best Service Improvement Award"* by the Los Angeles County Quality and Productivity Commission in recognition of TTC's collaborative efforts with other County departments in the development and coordination of various collection programs, which resulted in additional collections in excess of $3.7 million;

- Continued to focus on improving the collections of delinquent accounts receivable, including the utilization of eCommerce to accept credit cards;
- Identified, in collaboration with the Auditor-Controller and the Chief Information Office, the need to replace disparate legacy property tax systems with an Integrated Property Tax System, also known as eTAX. The new system will incorporate all tax rolls with a common database to provide faster and reliable access to property data and improve information integrity and timeliness for updating information; and
- Continued to implement the electronic presentment of paper checks to the Treasurer's depository banks.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**70,840,000**	**10,670,000**	**40,554,000**	**19,616,000**	**517.0**
New/Expanded Programs					
1. CAMS: Reflects ongoing funding for the annual maintenance costs of the system provided by the Internal Services Department.	900,000	--	--	900,000	--
2. Treasury Program: Reflects the addition of 1.0 Finance Analyst position to support the workload increase and perform new tasks associated with restructuring the County's Deferred Income Program investment options.	125,000	--	125,000	--	1.0
Curtailments					
1. Credit Card Acceptance for Collections: Reflects an anticipated increase in revenue due to the acceptance of credit card payments for accounts in collections debt needed to address the County's projected structural deficit for fiscal year (FY) 2011-12.	28,000	--	56,000	(28,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	335,000	96,000	145,000	94,000	--
2. Retirement Debt Service: Reflects the elimination of the Department's proportional share of the costs associated with the issuance of the 1994 Pension Obligation Bonds. The bonds were fully paid in FY 2010-11.	(2,616,000)	(269,000)	(1,144,000)	(1,203,000)	--
3. Retiree Health Insurance: Reflects changes due to a projected ten-percent (10%) increase in insurance premiums in FY 2011-12 and the fourth year of a four-year plan to recover the one-time augmentation provided to departments in FY 2007-08 to assist in the transition from the use of retirement surplus earnings to subsidize retiree insurance costs.	47,000	--	87,000	(40,000)	--
4. Deferred Compensation: Reflects an overall decrease in deferred compensation plan costs due to reduced County contribution rates along with a corresponding decrease in the County's total annual contribution limit as approved by the Board of Supervisors.	(404,000)	(73,000)	(218,000)	(113,000)	--
5. Unavoidable Costs: Reflects a net increase in workers' compensation and long-term disability costs partially offset by a decrease in unemployment insurance costs based on historical experience.	204,000	51,000	153,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Labor-Management Savings: Reflects the reversal of the labor-management savings placeholder adjustments included in the FY 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	537,000	112,000	264,000	161,000	--
7. Countywide Cost Allocation Adjustment (A-87): Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines.	1,000	--	1,000	--	--
Total Changes	**(843,000)**	**(83,000)**	**(531,000)**	**(229,000)**	**1.0**
2011-12 Recommended Budget	**69,997,000**	**10,587,000**	**40,023,000**	**19,387,000**	**518.0**

Unmet Needs

TTC's unmet needs include one-time funding necessary to complete the CAMS project, restoration of 7.0 positions deleted due to the County's projected structural deficit, and staff to support the implementation of eTAX.

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 27,168,525.65	$ 27,319,000	$ 28,958,000	$ 29,761,000	$ 29,593,000	$ 635,000
CAFETERIA PLAN BENEFITS	5,320,661.30	5,680,000	5,607,000	5,946,000	5,922,000	315,000
DEFERRED COMPENSATION BENEFITS	1,084,109.71	1,142,000	1,114,000	947,000	718,000	(396,000)
EMPLOYEE GROUP INS - E/B	1,041,399.91	992,000	952,000	1,012,000	995,000	43,000
OTHER EMPLOYEE BENEFITS	51,390.00	56,000	64,000	64,000	64,000	0
RETIREMENT - EMP BENEFITS	7,957,921.32	8,564,000	8,854,000	6,248,000	6,286,000	(2,568,000)
WORKERS' COMPENSATION	765,207.95	797,000	900,000	1,000,000	1,099,000	199,000
TOTAL S & E B	43,389,215.84	44,550,000	46,449,000	44,978,000	44,677,000	(1,772,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,675,891.07	5,573,000	5,834,000	5,550,000	5,578,000	(256,000)
COMMUNICATIONS	13,560.99	15,000	17,000	16,000	16,000	(1,000)
COMPUTING-MAINFRAME	3,170,868.32	3,406,000	3,803,000	3,566,000	3,566,000	(237,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,969.06	23,000	0	23,000	23,000	23,000
COMPUTING-PERSONAL	240,779.57	365,000	367,000	367,000	367,000	0
HOUSEHOLD EXPENSE	94,412.68	37,000	34,000	33,000	33,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	1,650,412.84	933,000	71,000	4,262,000	666,000	595,000
INFORMATION TECHNOLOGY-SECURITY	10,416.00	40,000	40,000	40,000	40,000	0
INSURANCE	15,915.82	14,000	14,000	14,000	14,000	0
MAINTENANCE - EQUIPMENT	289,780.12	313,000	294,000	630,000	630,000	336,000
MAINTENANCE--BUILDINGS & IMPRV	1,788,659.90	1,849,000	1,823,000	1,740,000	1,740,000	(83,000)
MEMBERSHIPS	5,328.50	2,000	6,000	5,000	5,000	(1,000)
MISCELLANEOUS EXPENSE	74,109.90	71,000	14,000	90,000	90,000	76,000
OFFICE EXPENSE	3,809,643.17	4,375,000	4,280,000	4,323,000	4,323,000	43,000
PROFESSIONAL SERVICES	1,336,729.81	1,103,000	851,000	982,000	982,000	131,000
PUBLICATIONS & LEGAL NOTICE	691,934.58	965,000	621,000	710,000	710,000	89,000
RENTS & LEASES - BLDG & IMPRV	136,039.77	133,000	128,000	102,000	102,000	(26,000)
RENTS & LEASES - EQUIPMENT	202,478.12	228,000	260,000	31,000	31,000	(229,000)
SMALL TOOLS & MINOR EQUIPMENT	5,009.52	0	0	4,000	4,000	4,000
SPECIAL DEPARTMENTAL EXPENSE	842,990.92	942,000	962,000	964,000	964,000	2,000
TECHNICAL SERVICES	1,094,745.91	1,115,000	1,142,000	1,474,000	1,474,000	332,000
TELECOMMUNICATIONS	988,040.76	910,000	933,000	1,101,000	1,101,000	168,000
TRAINING	71,186.97	61,000	62,000	62,000	62,000	0
TRANSPORTATION AND TRAVEL	89,248.79	98,000	114,000	117,000	117,000	3,000
UTILITIES	1,968,811.84	2,156,000	2,157,000	2,117,000	2,117,000	(40,000)
TOTAL S & S	23,268,964.93	24,727,000	23,827,000	28,323,000	24,755,000	928,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	27,500.00	0	30,000	10,000	10,000	(20,000)
RET-OTHER LONG TERM DEBT	258,441.99	430,000	432,000	457,000	454,000	22,000
TAXES & ASSESSMENTS	73.27	1,000	2,000	1,000	1,000	(1,000)
TOTAL OTH CHARGES	286,015.26	431,000	464,000	468,000	465,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	26,835.51	0	0	0	0	0
DATA HANDLING EQUIPMENT	62,229.16	100,000	100,000	100,000	100,000	0

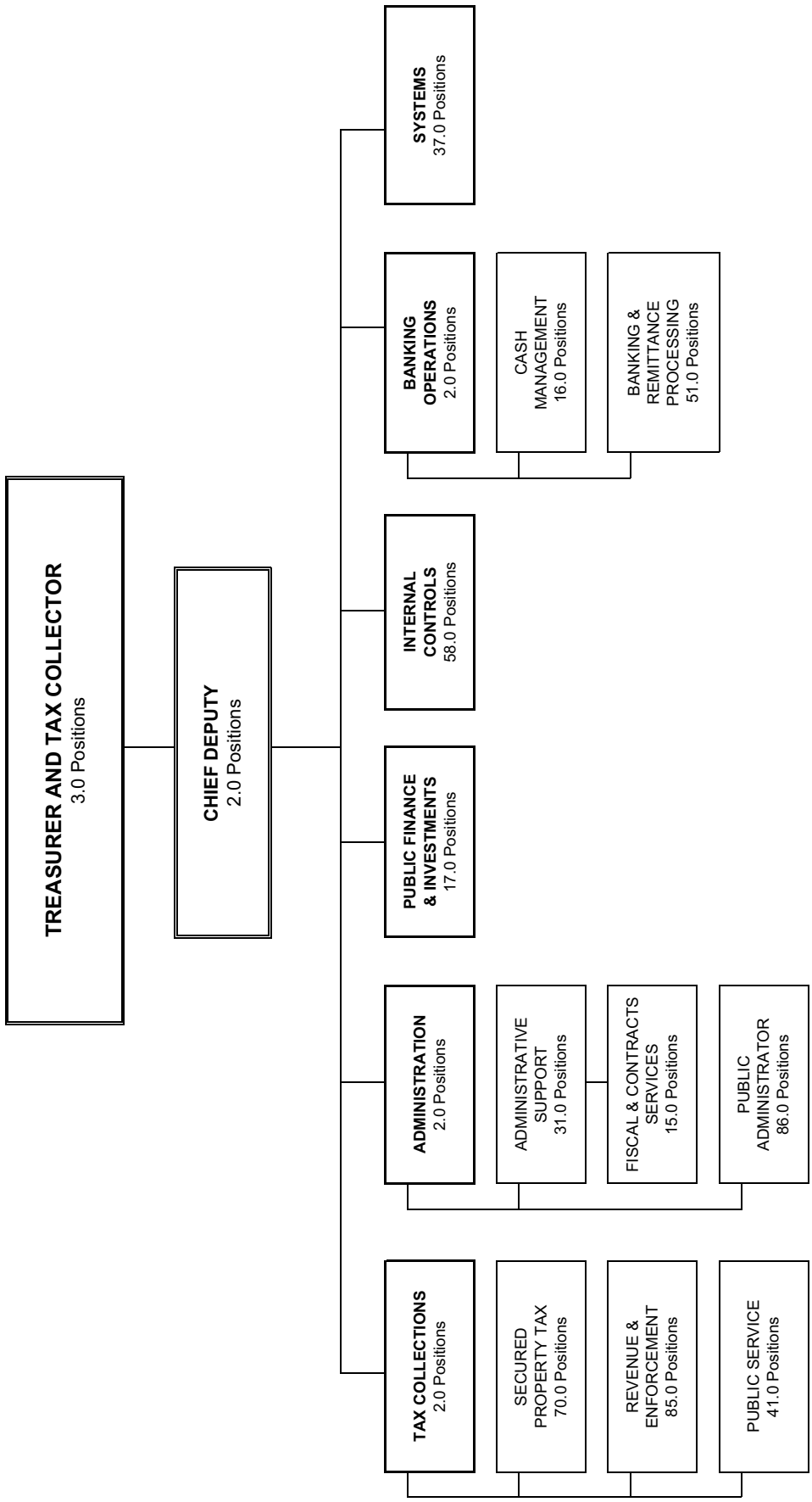
TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - EQUIPMENT	89,064.67	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	89,064.67	100,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 67,033,260.70	$ 69,808,000	$ 70,840,000	$ 73,869,000	$ 69,997,000	$ (843,000)
INTRAFUND TRANSFERS	(10,094,387.33)	(9,404,000)	(10,670,000)	(9,760,000)	(10,587,000)	83,000
NET TOTAL	$ 56,938,873.37	$ 60,404,000	$ 60,170,000	$ 64,109,000	$ 59,410,000	$ (760,000)
REVENUE	36,389,619.36	39,769,000	40,554,000	41,488,000	40,023,000	(531,000)
NET COUNTY COST	$ 20,549,254.01	$ 20,635,000	$ 19,616,000	$ 22,621,000	$ 19,387,000	$ (229,000)
BUDGETED POSITIONS	536.0	517.0	517.0	518.0	518.0	1.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
ASSESS & TAX COLLECT FEES	$ 12,750,319.51	$ 16,527,000	$ 15,507,000	$ 15,763,000	$ 14,871,000	$ (636,000)
CHARGES FOR SERVICES - OTHER	12,142,618.85	11,195,000	11,175,000	11,778,000	11,205,000	30,000
CIVIL PROCESS SERVICE	36,611.87	13,000	6,000	16,000	16,000	10,000
COURT FEES & COSTS	7,391.95	5,000	7,000	7,000	7,000	0
ESTATE FEES	2,127,924.17	2,584,000	2,660,000	2,660,000	2,660,000	0
INHERITANCE TAX FEES	392,469.59	463,000	462,000	610,000	610,000	148,000
LEGAL SERVICES	832.16	0	1,000	2,000	2,000	1,000
RECORDING FEES	10,849.71	11,000	7,000	8,000	8,000	1,000
TOTAL CHARGES-SVS	27,469,017.81	30,798,000	29,825,000	30,844,000	29,379,000	(446,000)
FINES FORFEITURES & PENALTIES						
FORFEITURES & PENALTIES	41.28	0	0	0	0	0
PEN INT & COSTS-DEL TAXES	3,789,322.33	3,742,000	4,571,000	4,573,000	4,573,000	2,000
TOTAL FINES FO/PEN	3,789,363.61	3,742,000	4,571,000	4,573,000	4,573,000	2,000
LICENSES PERMITS & FRANCHISES						
BUSINESS LICENSES	1,337,880.86	1,338,000	1,530,000	1,530,000	1,530,000	0
TOTAL LIC/PER/FRAN	1,337,880.86	1,338,000	1,530,000	1,530,000	1,530,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	3,616,091.67	3,769,000	4,552,000	4,476,000	4,476,000	(76,000)
OTHER SALES	63,176.68	117,000	76,000	65,000	65,000	(11,000)
TOTAL MISC REV	3,679,268.35	3,886,000	4,628,000	4,541,000	4,541,000	(87,000)
OTHER FINANCING SOURCES						
SALE OF CAPITAL ASSETS	1,964.77	0	0	0	0	0
TOTAL OTH FIN SRCS	1,964.77	0	0	0	0	0
OTHER TAXES						
OTHER TAXES	112,123.96	5,000	0	0	0	0
TOTAL OTHER TAXES	112,123.96	5,000	0	0	0	0
TOTAL REVENUE	$ 36,389,619.36	$ 39,769,000	$ 40,554,000	$ 41,488,000	$ 40,023,000	$ (531,000)

TREASURER AND TAX COLLECTOR

Mark J. Saladino, Treasurer and Tax Collector

FY 2011-12 Recommended Budget Positions = 518.0



Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 28,919,756.05	$ 30,091,000	$ 30,908,000	$ 31,740,000	$ 31,740,000	$ 832,000
SERVICES & SUPPLIES	77,018,602.49	78,824,000	77,019,000	78,064,000	78,064,000	1,045,000
OTHER CHARGES	291,380,496.64	291,500,000	294,650,000	294,650,000	294,650,000	0
GROSS TOTAL	$ 397,318,855.18	$ 400,415,000	$ 402,577,000	$ 404,454,000	$ 404,454,000	$ 1,877,000
REVENUE	145,857,259.57	143,156,000	148,218,000	148,218,000	149,613,000	1,395,000
NET COUNTY COST	$ 251,461,595.61	$ 257,259,000	$ 254,359,000	$ 256,236,000	$ 254,841,000	$ 482,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

2011-12 Budget Message

The Lockyer-Isenberg Trial Court Funding Act of 1997, Assembly Bill (AB) 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, Senate Bill 1732, Chapter 1082, Statutes of 2002, authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

The 2011-12 Recommended Budget reflects funding for the County's $294.7 million MOE payment to the State, which is comprised of $245.9 million base MOE, $37.6 million CFP, and $11.2 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE, and $109.8 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects anticipated increases in costs related to court collection enhancement, employee benefit increases, and the deletion of one-time funding for an assessment of the Professional Appointee Court Expenditures (PACE) system.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**402,577,000**	**0**	**148,218,000**	**254,359,000**	**50.0**
Other Changes					
1. **Salaries and Employee Benefits:** Primarily reflects Board-approved increases in health insurance subsidies, and local judicial benefits.	783,000	--	--	783,000	--
2. **Labor-Management Savings:** Reflects the reversal of the labor-management savings placeholder adjustments included in the fiscal year 2010-11 Final Adopted Budget. Labor-management savings are being replaced by changes in the County's deferred compensation program.	49,000	--	--	49,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Services and Supplies: Reflects an increase in costs associated with the Collection Enhancement Program fully offset by an increase in revenues collected.	1,395,000	--	1,395,000	--	--
4. One-time Funding: Reflects the deletion of one-time funding for an assessment of the PACE system.	(350,000)	--	--	(350,000)	--
Total Changes	**1,877,000**	**0**	**1,395,000**	**482,000**	**0.0**
2011-12 Recommended Budget	**404,454,000**	**0**	**149,613,000**	**254,841,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,345,798.46	$ 2,385,000	$ 2,529,000	$ 2,578,000	$ 2,578,000	$ 49,000
CAFETERIA PLAN BENEFITS	15,075,654.31	17,168,000	17,662,000	17,678,000	17,678,000	16,000
DEFERRED COMPENSATION BENEFITS	6,007,173.25	6,726,000	6,759,000	7,271,000	7,271,000	512,000
EMPLOYEE GROUP INS - E/B	1,966,640.36	173,000	293,000	371,000	371,000	78,000
OTHER EMPLOYEE BENEFITS	3,218,151.00	3,292,000	3,225,000	3,405,000	3,405,000	180,000
RETIREMENT - EMP BENEFITS	306,338.67	347,000	440,000	437,000	437,000	(3,000)
TOTAL S & E B	28,919,756.05	30,091,000	30,908,000	31,740,000	31,740,000	832,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,874,766.68	16,786,000	15,315,000	16,710,000	16,710,000	1,395,000
COMPUTING-PERSONAL	1,008.28	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	30,000	363,000	363,000	363,000	0
JURY & WITNESS EXPENSE	1,129,068.30	1,000,000	1,700,000	1,700,000	1,700,000	0
MAINTENANCE - EQUIPMENT	115.63	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	101,532.14	105,000	135,000	135,000	135,000	0
MISCELLANEOUS EXPENSE	13,147.52	8,000	33,000	33,000	33,000	0
OFFICE EXPENSE	85,084.77	27,000	100,000	100,000	100,000	0
PROFESSIONAL SERVICES	58,060,455.60	58,927,000	57,827,000	57,827,000	57,827,000	0
TECHNICAL SERVICES	1,738,165.31	1,941,000	1,546,000	1,196,000	1,196,000	(350,000)
TRAINING	100.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	2,486.26	0	0	0	0	0
TOTAL S & S	77,018,602.49	78,824,000	77,019,000	78,064,000	78,064,000	1,045,000
OTHER CHARGES						
TAXES & ASSESSMENTS	943.11	0	0	0	0	0
TRIAL COURT-MAINTENANCE OF EFFORT	291,379,553.53	291,500,000	294,650,000	294,650,000	294,650,000	0
TOTAL OTH CHARGES	291,380,496.64	291,500,000	294,650,000	294,650,000	294,650,000	0
GROSS TOTAL	$ 397,318,855.18	$ 400,415,000	$ 402,577,000	$ 404,454,000	$ 404,454,000	$ 1,877,000
NET TOTAL	397,318,855.18	400,415,000	402,577,000	404,454,000	404,454,000	1,877,000
REVENUE	145,857,259.57	143,156,000	148,218,000	148,218,000	149,613,000	1,395,000
NET COUNTY COST	$ 251,461,595.61	$ 257,259,000	$ 254,359,000	$ 256,236,000	$ 254,841,000	$ 482,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0
REVENUE DETAIL						
CHARGES FOR SERVICES						
LEGAL SERVICES	$ 3,737,013.20	$ 3,649,000	$ 3,439,000	$ 3,439,000	$ 3,439,000	$ 0
RECORDING FEES	107,060.00	111,000	130,000	130,000	130,000	0
COURT FEES & COSTS	6,716,862.83	5,374,000	6,729,000	6,729,000	6,729,000	0
TOTAL CHARGES-SVS	10,560,936.03	9,134,000	10,298,000	10,298,000	10,298,000	0
FINES FORFEITURES & PENALTIES						
OTHER COURT FINES	128,224,137.08	127,326,000	130,805,000	130,805,000	132,200,000	1,395,000

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
VEHICLE CODE FINES	6,743,018.63	6,384,000	6,701,000	6,701,000	6,701,000	0
TOTAL FINES FO/PEN	134,967,155.71	133,710,000	137,506,000	137,506,000	138,901,000	1,395,000
LICENSES PERMITS & FRANCHISES						
OTHER LICENSES & PERMITS	159,860.00	169,000	160,000	160,000	160,000	0
BUSINESS LICENSES	0.00	0	10,000	10,000	10,000	0
TOTAL LIC/PER/FRAN	159,860.00	169,000	170,000	170,000	170,000	0
MISCELLANEOUS REVENUE						
MISCELLANEOUS	169,307.83	143,000	235,000	235,000	235,000	0
TOTAL MISC REV	169,307.83	143,000	235,000	235,000	235,000	0
OTHER FINANCING SOURCES						
TRANSFERS IN	0.00	0	9,000	9,000	9,000	0
TOTAL OTH FIN SRCS	0.00	0	9,000	9,000	9,000	0
TOTAL REVENUE	$ 145,857,259.57	$ 143,156,000	$ 148,218,000	$ 148,218,000	$ 149,613,000	$ 1,395,000

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 170,817,025.28	$ 198,300,000	$ 228,666,000	$ 212,477,000	$ 212,477,000	$ (16,189,000)
S & S EXPENDITURE DISTRIBUTION	(139,372,520.93)	(142,625,000)	(167,144,000)	(159,272,000)	(159,272,000)	7,872,000
TOTAL S & S	31,444,504.35	55,675,000	61,522,000	53,205,000	53,205,000	(8,317,000)
OTHER CHARGES	19,482.24	29,000	1,019,000	1,019,000	1,019,000	0
GROSS TOTAL	$ 31,463,986.59	$ 55,704,000	$ 62,541,000	$ 54,224,000	$ 54,224,000	$ (8,317,000)
NET TOTAL	$ 31,463,986.59	$ 55,704,000	$ 62,541,000	$ 54,224,000	$ 54,224,000	$ (8,317,000)
REVENUE	32,065,408.91	56,016,000	62,313,000	54,005,000	54,005,000	(8,308,000)
NET COUNTY COST	$ (601,422.32)	$ (312,000)	$ 228,000	$ 219,000	$ 219,000	$ (9,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

2011-12 Budget Message

The 2011-12 Recommended Budget reflects a net County cost decrease of $9,000 attributable to the Lynwood Regional Justice Center's share of overall decreased funding for natural gas costs. The budget also reflects decrease in funding for electricity, water, energy management programs, Productivity Investment Fund (PIF) Grant and Loan, Energy Efficiency and Conservation Block Grants, and the California Public Utilities Commission (CPUC) Partnership Program, partially offset by increased funding for power plant operations, the remaining balance of the multi-year Energy Efficiency Conservation Block Grant (EECBG) to implement the Los Angeles County Energy Program (LACEP), Enterprises Energy Management Information System (EEMIS) expansion, and a Southern California Edison (SCE) Grant.

Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects and centrally administer utilities costs throughout the County.

Changes From 2010-11 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2010-11 Final Adopted Budget	**229,685,000**	**167,144,000**	**62,313,000**	**228,000**	**0.0**
Other Changes					
1. Natural Gas: Reflects a decrease in natural gas expenditures based on the current price trend of the non-core gas accounts and reduced contracted prices with the State Department of General Services for the core accounts. The net County cost decrease is attributable to the Lynwood Regional Justice Center.	(5,444,000)	(5,039,000)	(396,000)	(9,000)	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Electricity: Reflects a decrease in funding based on the current year expenditure trend, partially offset by anticipated electricity rate increases from the City of Los Angeles Department of Water and Power (DWP) and SCE.	(1,712,000)	(1,585,000)	(127,000)	--	--
3. Water and Other Utilities: Reflects a decrease in funding based on the current year expenditure trend, partially offset by anticipated water and industrial waste rate increases from DWP and various water companies.	(884,000)	(818,000)	(66,000)	--	--
4. Cogeneration and Power Plants: Reflects a net increase in funding primarily for the boiler burner retrofit at the Pitchess Cogeneration Power Plant to comply with a South Coast Air Quality Management District mandate.	218,000	202,000	16,000	--	--
5. Energy Management Programs: Reflects a decrease in anticipated contract and support costs for engineering, retrofit, and a regulatory consultant needed for retro-commissioning projects and the County's Office of Sustainability.	(683,000)	(632,000)	(51,000)	--	--
6. Barakat Settlement: Reflects a reduction in funding for the remainder of the Barakat agreement with DWP for the electricity overcharges to public agencies.	(3,276,000)	--	(3,276,000)	--	--
7. PIF Grant and Loan: Reflects a decrease in funding based on the final PIF grant and loan agreement.	(262,000)	--	(262,000)	--	--
8. EECBG: Reflects a reduction for projects funded by the American Recovery and Reinvestment Act of 2009.	(4,500,000)	--	(4,500,000)	--	--
9. EECBG - California Energy Commission (CEC): Reflects a decrease in funding for the remaining balance of the intergovernmental contract with CEC to implement residential energy efficiency retrofit projects under the LACEP.	(4,589,000)	--	(4,589,000)	--	--
10. CPUC Partnership Program: Reflects a decrease in funding for the remaining balance of the multi-year (fiscal years 2010-11 and 2011-12) CPUC Partnership Program as approved by the Board of Supervisors on February 16, 2010. This program continues to focus on identifying energy efficiency activities in County facilities in support of the adopted Energy and Environmental Plan.	(500,000)	--	(500,000)	--	--
11. EECBG – Retrofit California: Reflects an increase in funding for the remaining balance of the grant funding needed for fiscal year 2011-12 to implement the LACEP.	4,412,000	--	4,412,000	--	--
12. EEMIS Expansion: Reflects an increase in funding for the EEMIS program expansion to be fully funded by 44 cities and SCE.	831,000	--	831,000	--	--
13. SCE Grant: Reflects an increase in funding from SCE to develop a program of standardized technical resources to be utilized by local governments to implement energy efficiency projects in government buildings.	200,000	--	200,000	--	--
Total Changes	**(16,189,000)**	**(7,872,000)**	**(8,308,000)**	**(9,000)**	**0.0**
2011-12 Recommended Budget	**213,496,000**	**159,272,000**	**54,005,000**	**219,000**	**0.0**

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 670,567.94	$ 454,000	$ 426,000	$ 504,000	$ 504,000	$ 78,000
AGRICULTURAL	149.46	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	17,917.64	0	0	0	0	0
COMMUNICATIONS	27,371.88	0	0	0	0	0
COMPUTING-MAINFRAME	73,615.12	1,000	1,000	2,000	2,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	214,392.00	428,000	346,000	439,000	439,000	93,000
COMPUTING-PERSONAL	134,080.16	0	0	0	0	0
FOOD	5,748.29	0	0	0	0	0
HOUSEHOLD EXPENSE	196,550.60	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	666,768.82	586,000	516,000	706,000	706,000	190,000
INSURANCE	271,056.44	1,076,000	1,076,000	1,063,000	1,063,000	(13,000)
MAINTENANCE - EQUIPMENT	457,375.19	0	0	0	0	0
MAINTENANCE--BUILDINGS & IMPRV	5,214,257.96	10,363,000	12,397,000	12,471,000	12,471,000	74,000
MEDICAL DENTAL & LAB SUPPLIES	84,269.21	0	0	0	0	0
MEMBERSHIPS	13,000.00	50,000	50,000	55,000	55,000	5,000
MISCELLANEOUS EXPENSE	4,637.54	0	0	0	0	0
OFFICE EXPENSE	788,358.17	0	0	0	0	0
PROFESSIONAL SERVICES	7,705,125.72	1,535,000	1,711,000	2,458,000	2,458,000	747,000
PUBLICATIONS & LEGAL NOTICE	614.27	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	50,529.09	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	279,536.03	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	1,511,083.55	0	0	0	0	0
TECHNICAL SERVICES	20,326,818.16	16,860,000	18,720,000	18,415,000	18,415,000	(305,000)
TELECOMMUNICATIONS	29,210.72	21,000	13,000	14,000	14,000	1,000
TRAINING	0.00	50,000	0	50,000	50,000	50,000
TRANSPORTATION AND TRAVEL	743,666.07	50,000	53,000	50,000	50,000	(3,000)
UTILITIES	131,330,325.25	166,826,000	193,357,000	176,250,000	176,250,000	(17,107,000)
S & S EXPENDITURE DISTRIBUTION	(139,372,520.93)	(142,625,000)	(167,144,000)	(159,272,000)	(159,272,000)	7,872,000
TOTAL S & S	31,444,504.35	55,675,000	61,522,000	53,205,000	53,205,000	(8,317,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	19,482.24	29,000	1,019,000	1,019,000	1,019,000	0
TOTAL OTH CHARGES	19,482.24	29,000	1,019,000	1,019,000	1,019,000	0
GROSS TOTAL	$ 31,463,986.59	$ 55,704,000	$ 62,541,000	$ 54,224,000	$ 54,224,000	$ (8,317,000)
NET TOTAL	$ 31,463,986.59	$ 55,704,000	$ 62,541,000	$ 54,224,000	$ 54,224,000	$ (8,317,000)
REVENUE	32,065,408.91	56,016,000	62,313,000	54,005,000	54,005,000	(8,308,000)
NET COUNTY COST	$ (601,422.32)	$ (312,000)	$ 228,000	$ 219,000	$ 219,000	$ (9,000)

REVENUE DETAIL

CHARGES FOR SERVICES						
CHARGES FOR SERVICES - OTHER	$ 531,063.24	$ 3,732,000	$ 10,714,000	$ 8,337,000	$ 8,337,000	$ (2,377,000)
TOTAL CHARGES-SVS	531,063.24	3,732,000	10,714,000	8,337,000	8,337,000	(2,377,000)

UTILITIES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INTERGVMTL REVENUE - FEDERAL						
FEDERAL - OTHER	7,130,967.44	27,189,000	23,769,000	19,092,000	19,092,000	(4,677,000)
TOTAL I R - FEDERA	7,130,967.44	27,189,000	23,769,000	19,092,000	19,092,000	(4,677,000)
INTERGVMTL REVENUE - STATE						
STATE - OTHER	23,614,823.30	23,752,000	25,522,000	25,023,000	25,023,000	(499,000)
TOTAL I R - STATE	23,614,823.30	23,752,000	25,522,000	25,023,000	25,023,000	(499,000)
MISCELLANEOUS REVENUE						
MISCELLANEOUS	650,742.93	1,213,000	2,046,000	1,553,000	1,553,000	(493,000)
TOTAL MISC REV	650,742.93	1,213,000	2,046,000	1,553,000	1,553,000	(493,000)
OTHER FINANCING SOURCES						
TRANSFERS IN	137,812.00	130,000	262,000	0	0	(262,000)
TOTAL OTH FIN SRCS	137,812.00	130,000	262,000	0	0	(262,000)
TOTAL REVENUE	$ 32,065,408.91	$ 56,016,000	$ 62,313,000	$ 54,005,000	$ 54,005,000	$ (8,308,000)

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 61,634,704.26	$ 61,424,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0
NET COUNTY COST	$ (61,634,704.26)	$ (61,424,000)	$ (65,620,000)	$ (65,620,000)	$ (65,620,000)	$ 0
REVENUE DETAIL						
ELECTRIC USER TAX	$ 24,359,434.94	$ 25,260,000	$ 28,705,000	$ 28,705,000	$ 28,705,000	$ 0
GAS USER TAX	6,384,927.58	7,040,000	8,911,000	8,911,000	8,911,000	0
COMMUNICATION USER TAX	30,885,356.30	29,124,000	28,004,000	28,004,000	28,004,000	0
COMMUNICATION USERS TAX PE	4,985.44	0	0	0	0	0
UTILITY USER TAX	$ 61,634,704.26	$ 61,424,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0
TOTAL REVENUE	$ 61,634,704.26	$ 61,424,000	$ 65,620,000	$ 65,620,000	$ 65,620,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2011-12 Budget Message

On November 4, 2008, voters in unincorporated Los Angeles County approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in the Departments of Board of Supervisors, District Attorney, Health Services, Parks and Recreation, Public Library, Public Works, and Sheriff for various programs within the unincorporated areas of the County.

Vehicle License Fees - Realignment

Vehicle License Fees Budget Summary

CLASSIFICATION	FY 2009-10 ACTUAL	FY 2010-11 ESTIMATED	FY 2010-11 BUDGET	FY 2011-12 REQUESTED	FY 2011-12 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE						
VLFR-HLTH SVCS	$ 320,521,568.96	$ 314,824,000	$ 324,269,000	$ 324,269,000	$ 324,269,000	$ 0
VLFR-MENTAL HLTH	88,612,475.75	87,053,000	89,665,000	89,665,000	89,665,000	0
VLFR-SOCIAL SERVICES	15,954,052.06	15,671,000	16,141,000	16,141,000	16,141,000	0
TOTAL REVENUE	425,088,096.77	417,548,000	430,075,000	430,075,000	430,075,000	0
NET COUNTY COST	$ (425,088,096.77)	$ (417,548,000)	$ (430,075,000)	$ (430,075,000)	$ (430,075,000)	$ 0
REVENUE DETAIL						
ST - MOTOR VEH IN-LIEU TAX						
VLFR-HLTH SVCS	$ 320,521,568.96	$ 314,824,000	$ 324,269,000	$ 324,269,000	$ 324,269,000	$ 0
VLFR-MENTAL HLTH	88,612,475.75	87,053,000	89,665,000	89,665,000	89,665,000	0
VLFR-SOCIAL SERVICES	15,954,052.06	15,671,000	16,141,000	16,141,000	16,141,000	0
TOTAL REVENUE	$ 425,088,096.77	$ 417,548,000	$ 430,075,000	$ 430,075,000	$ 430,075,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2011-12 Budget Message

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health and Public Social Services for various health and social services programs.

The 2011-12 Recommended Budget reflects no change from the 2010-11 Final Adopted Budget, based on current trends and economic conditions.

Appendix/Index

Statistics

GEOGRAPHY: The County of Los Angeles has an area of 4,084.0 square miles with altitudes that vary from nine feet below to 10,080.0 feet above sea level.

WEATHER:

Annual mean temperature (for calendar year 2010)	65.7 degrees F.
Annual precipitation (for calendar year 2010)	22.8 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter of the County of Los Angeles to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5 Supervisors
1 Sheriff
1 District Attorney
1 Assessor

Congressional Delegation

18 Members of the House of Representatives
2 Senators

State

14 Senators
26 Assembly Members
456 Superior Court Judges

REGISTERED VOTERS: 4,475,798 as of January 27, 2011

ASSESSED VALUATION:
(2010-11)

Local Assessed – Secured	$ 996,903,383,710
Local Assessed – Unsecured	45,641,802,100
State Assessed	12,924,903,786
Total	$ 1,055,470,089,596

CITIES: There are 88 cities within the County (see following page)

POPULATION:
(Estimate as of 1/1/11)

Incorporated areas	9,384,900
Unincorporated Areas	1,099,400
Total	10,484,300

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	23,500
Alhambra	89,800
Arcadia	56,900
Artesia	17,700
Avalon	3,600
Azusa	49,400
Baldwin Park	81,900
Bell	39,000
Bell Gardens	47,200
Bellflower	77,600
Beverly Hills	36,400
Bradbury	1,000
Burbank	108,900
Calabasas	23,900
Carson	98,300
Cerritos	55,100
Claremont	37,700
Commerce	13,600
Compton	100,100
Covina	49,800
Cudahy	26,100
Culver City	40,900
Diamond Bar	61,400
Downey	114,100
Duarte	23,200
El Monte	126,900
El Segundo	17,100
Gardena	62,100
Glendale	208,700
Glendora	53,100
Hawaiian Gardens	15,900
Hawthorne	90,500
Hermosa Beach	19,700
Hidden Hills	2,000
Huntington Park	64,400
Industry	800
Inglewood	119,500
Irwindale	1,700
La Canada Flintridge	21,300
La Habra Heights	6,200
La Mirada	50,200
La Puente	43,500
La Verne	34,200
Lakewood	83,900

INCORPORATED CITIES	POPULATION*
Lancaster	146,500
Lawndale	33,800
Lomita	21,100
Long Beach	496,700
Los Angeles	4,114,100
Lynwood	73,500
Malibu	13,800
Manhattan Beach	36,900
Maywood	30,100
Monrovia	40,200
Montebello	66,000
Monterey Park	65,300
Norwalk	110,200
Palmdale	153,400
Palos Verdes Estates	14,100
Paramount	58,200
Pasadena	152,400
Pico Rivera	67,200
Pomona	164,200
Rancho Palos Verdes	43,000
Redondo Beach	68,400
Rolling Hills	2,000
Rolling Hills Estates	8,200
Rosemead	58,000
San Dimas	37,100
San Fernando	25,500
San Gabriel	43,100
San Marino	13,500
Santa Clarita	178,300
Santa Fe Springs	18,000
Santa Monica	93,000
Sierra Madre	11,100
Signal Hill	11,500
South El Monte	22,700
South Gate	102,100
South Pasadena	26,000
Temple City	36,000
Torrance	150,300
Vernon	100
Walnut	32,800
West Covina	113,300
West Hollywood	38,000
Westlake Village	8,900
Whittier	87,500

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2011.

Cultural and Recreational Opportunities

The County of Los Angeles offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2011). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: http://lacounty.gov, under the "Arts and Recreation" section. *Italicized* items are funded and/or operated by the County of Los Angeles.

CULTURAL/RECREATIONAL ATTRACTIONS
Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
El Pueblo de Los Angeles
Gibson Amphitheatre
Greek Theatre
Griffith Observatory
Hollywood Bowl
Huntington Library, Art Collections, and Botanical Gardens
John Anson Ford Amphitheatre
Kodak Theatre
L.A. LIVE (Including Nokia Theatre)
Los Angeles County Arboretum and Botanic Garden
Los Angeles County Fairplex
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- Ahmanson Theatre
- Walt Disney Concert Hall
- Dorothy Chandler Pavilion
- Mark Taper Forum

Pantages Theatre
Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium
Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
Staples Center
Universal Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS
MGM Studios
Paramount Pictures
Sony Pictures
Twentieth Century Fox
Universal Pictures
Walt Disney Pictures (Includes Pixar)
Warner Brothers Pictures

SPORTS
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

MUSEUMS
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum of Cultural History
Hammer Museum
J. Paul Getty Museum
Japanese American National Museum
LA Plaza de Cultura y Artes (Scheduled to open in April 2011)
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of the American West
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum of Art
Pacific Asia Museum
Page Museum at the La Brea Tar Pits
Petersen Automotive Museum
Southwest Museum (Closed for renovation until 2013)
Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES
Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute of Applied Life Sciences
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's College
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

* Not listed are 87 parks, 19 golf courses, 20 beaches covering 27 miles of coastline, Marina del Rey Harbor, 86 public libraries, and four bookmobiles owned and/or operated by the County of Los Angeles.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and available financing sources for two fiscal years prior to the Recommended Budget fiscal year.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATION FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses that is set aside to meet unforeseen expenditure requirements.

AUDITOR-CONTROLLER SCHEDULES: Provides summary and detailed countywide financing and use information necessary to meet mandated State Controller requirements.

AVAILABLE FUND BALANCE: That portion of the fund balance that is not reserved or designated and therefore is available for financing the budgetary requirements.

BOND ANTICIPATION NOTES (BANs): An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities (JPAs) and Non-profit Corporations (NPCs) as authorized by the California Government and Corporations Codes, respectively.

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provides summary and detailed information on financing uses/sources and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenue into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board of Supervisors.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full-time for one year; this facilitates analytical comparisons.

CANCEL RESERVES/DESIGNATION: An accounting transaction to release reserved or designated balances to finance appropriations. Abbreviation: CANCEL RES/DES

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Summaries Detail (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

CLUSTER: The alignment of County departments reflecting the County's four Strategic Plan programmatic goals that are based upon a department's service mission, as well as, interdepartmental collaborations that are required to achieve service integration goals. There are four (4) programmatic clusters: Children and Families' Well-Being, Health and Mental Health Services, Community and Municipal Services, and Public Safety. The fifth cluster, Operations, is structured to align County functions that impact the overall organizational effectiveness of the County.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal government.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either federal, State or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY AND PERFORMANCE MEASURES: A summary of countywide programs and services intended to convey the result of a program or service, the degree to which the County is achieving the intended results and how well the operational, programmatic and administrative process is working to achieve this result. The Departmental Program Summary and Performance Measures is available online.

DESIGNATIONS: Portions of fund balance set aside to indicate tentative plans for future spending.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more proficient manner.

ENTERPRISE FUNDS: A fund used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and available financing sources for the entire current fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

FINANCING USES: Total needs requiring financing for the fiscal year (formerly known as financing requirements).

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year that they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing uses, sources, assets and liabilities.

FUND BALANCE: The amount remaining at year-end representing the difference between current assets and current liabilities.

GENERAL COUNTY: Term referencing all General Fund operations, general obligation bond and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board of Supervisors is required to expend these monies.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER (IFT): An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures.

JOINT POWERS AUTHORITY (JPA): A separate legal entity, authorized by the California Government Code that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing.

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST (NCC): The amount of the operation financed by general purpose revenues, such as property taxes.

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NON-PROFIT CORPORATION (NPC): A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing.

OBJECT OF EXPENDITURE: A chart of accounts elements that classifies expenditures into groups.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OPERATIONAL MEASURE: A component of the *Performance Counts!* performance measurement reporting framework. A measure of how efficient a program, agency, or service system is working in the areas of cost, resources, time commitment and productivity. Operational Measures quantify workload and the amount of outputs produced.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER FUNDS: Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board of Supervisors.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

***PERFORMANCE COUNTS!*:** *Performance Counts!* is the County's common framework for reporting performance measures that identify: 1) the program result intended from the specific services/intervention provided; 2) program indicators that reflect/quantify achievement of the intended result and the quality of that achievement; and 3) operational measures that quantify the efficiency of the service or intervention provided. These terms are defined elsewhere in this Glossary.

PROGRAM: A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM INDICATOR: A component of the *Performance Counts!* performance measurement reporting framework. A measure, for which data is available, that quantifies the achievement of a program result and the quality of the achievement. It answers the questions: "What did we achieve? How well did we achieve our intended outcome? What desired change occurred?"

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

PROGRAM RESULT: A component of the *Performance Counts!* performance measurement reporting framework. A statement of the intended result from the services or interventions provided. The program result defines the change that should occur in the clients served from the services/intervention provided.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board of Supervisors, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year (formerly known as Proposed Budget). The Board of Supervisors normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and available financing sources to implement its stated objectives for the next fiscal year.

RESERVES: Portions of fund balance set aside due to legal or contractual restrictions and not available for appropriation.

RESIDUAL EQUITY TRANSFERS: Non-recurring or non-routine transfers of equity between funds (e.g., contributions to Enterprise or Internal Service Fund capital by the General Fund), subsequent return of all or part of such contributions to the General Fund, and transfers of residual balances of discontinued funds to the General Fund or a Debt Service Fund. Beginning in fiscal year 2010-11, residual equity transfers is no longer utilized and only historical information is displayed.

REVENUE: Source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

SERVICES AND SUPPLIES: An object of expense reflecting purchase of goods and services.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board of Supervisors.

SPECIAL FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Values. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers, other than residual equity transfers, legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

UNMET NEEDS: Department's critical unmet requirements not currently addressed in the budget.

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