County of Los Angeles

2015-16 Recommended Budget

Board of Supervisors

Hilda L. Solis
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

Sachi A. Hamai
Interim Chief Executive Officer

John Naimo
Auditor-Controller

Submitted to the
Board of Supervisors
April 2015

Volume One

County of Los Angeles

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Volume One

"To Enrich Lives Through Effective and Caring Service"

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County of Los Angeles Board of Supervisors

Hilda L. Solis
Supervisor, First District
Population: 2,013,474
Square Miles: 246

Mark Ridley-Thomas
Supervisor, Second District
Population: 2,041,723
Square Miles: 162

Sheila Kuehl
Supervisor, Third District
Population: 2,022,905
Square Miles: 431

Don Knabe
Supervisor, Fourth District
Population: 2,016,690
Square Miles: 440

Michael D. Antonovich
Supervisor, Fifth District
Population: 2,001,483
Square Miles: 2,807

Enriching Lives

County of Los Angeles

2015-16 Recommended Budget

April 2015

Submitted to the

County of Los Angeles Board of Supervisors

by

Sachi A. Hamai
Interim Chief Executive Officer

and

John Naimo
Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
http://ceo.lacounty.gov

SACHI A. HAMAI
Interim Chief Executive Officer

Board of Supervisors
HILDA L. SOLIS
First District

MARK RIDLEY-THOMAS
Second District

SHEILA KUEHL
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

April 14, 2015

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2015-16 RECOMMENDED COUNTY BUDGET
(3-VOTES)

The 2015-16 Recommended Budget proposes new funding and positions to address critical issues that the Board is working to resolve. This includes improvements to the criminal justice system and jail facilities, reforms in the child welfare system, and improvements in patient care as the implementation of the Affordable Care Act (ACA) continues. The budget also includes recommendations to allocate funding to strengthen the County's financial reserves and continues our investment in the construction and refurbishment of community facilities, including libraries, parks and beaches.

This Board letter recommends that $99.2 million new ongoing funding be added to the budget to address mental health needs in County jails ($23.5 million), curb excess use of force at County jails ($64.5 million), continue the creation of a diversion - inmate treatment program ($10.0 million) and address Americans with Disabilities Act compliance in County jails ($1.2 million). We also recommend that 542.0 budgeted positions be added to the Department of Children and Family Services' budget to reduce caseload and improve child safety. As the Health Department continues with the implementation of the ACA, we recommend the addition of 351.0 positions that will provide nursing services and 30.0 positions for the Community Health Worker initiative.

The Fiscal Year (FY) 2015-16 County of Los Angeles Recommended Budget total of $26.923 billion reflects a decrease of $218 million in total requirements when compared to the 2014-15 Final Adopted Budget. General County funds, including the General Fund and Hospital Enterprise Funds ($21.119 billion) reflect a net increase of $171 million. Special District/Special Funds reflect a decrease of $389 million.

TOTAL REQUIREMENTS – ALL FUNDS – 2015-16 (Dollars in Billions)					
Fund	**2014-15 Recommended**	**2014-15 Final Adopted Budget**	**2015-16 Recommended**	**Change**	**% Change**
Total General County	$20.271	$20.948	$21.119	$0.171	0.8%
Special Districts/Special Funds	5.783	6.193	5.804	(0.389)	-6.3%
Total Budget	$26.054	$27.141	$26.923	$(0.218)	-0.8%
Budgeted Positions	105,023	105,503	106,807	1,304	1.2%

BUDGET ECONOMIC OUTLOOK

The current economic outlook for the nation and California shows positive growth for the remainder of 2015 and is expected to hold steady in 2016. While the housing market has seen rapid gains in prices as well as a surging demand in recent years, growth has slowed and has begun to level off in the coming year. The labor market continues to improve, with the County expecting to surpass its pre-recession peak for the number of jobs during 2015-16. Furthermore, the unemployment rate is expected to continue its trend downward into 2016.

The economic outlook, although positive, continues to face challenges and uncertainties. Current economic indicators show steady domestic growth. However, the far-reaching effects of instability in global markets may potentially hinder the sustainability of the national and local recovery. Additionally, the overall impact from the recent significant decline in oil prices remains unclear. While declining prices are expected to result in higher consumer and business spending, government entities that rely on oil-related revenues, such as the gasoline tax, sales and use taxes, and property taxes collected by the County, face reduced funding sources. Nevertheless, the economic recovery is expected to continue, and we will continue to monitor economic indicators and analyze their implications throughout the budget process.

Our office, in consultation with the Assessor's office, is forecasting a 5.05 percent increase to the 2015 tax assessment roll. Since this forecast is preliminary and the Assessor is scheduled to issue its official forecast in May 2015, and release the final roll in July 2015, our office will continue to work with the Assessor's office to update our property tax projections accordingly. We are also forecasting a 5.0 percent increase in statewide sales tax growth.

BUDGET OVERVIEW

The Board of Supervisors' commitment to adhere to the County's long-standing conservative budget practices allowed the County to weather the Great Recession without major service reductions, layoffs, or furloughs. As a result of the recession, the County employed a strategy that, along with other measures (i.e. curtailments and efficiencies), used one-time budget solutions as a bridge until the economy strengthened. The use of one-time funding solutions to balance the budget ended in 2013-14, and for the third year in a row, we are recommending a budget with no budget gap, meaning that the ongoing costs are funded entirely with ongoing revenues.

At this initial stage of the annual budget process, we find that the amount of estimated revenue growth, coupled with unavoidable cost increases and the need to fund critical programs will, once again, challenge us to maintain the balance between fiscal sustainability and service delivery. In a departure from many of the County's budget proposals over the past five years, which focused on closing budget gaps, recovery and budget stabilization, the 2015-16 Recommended Budget provides funding to address many of the critical programmatic issues the Board is working to resolve.

Program Changes

Outlined below are some of the significant program changes that are financed with locally generated revenues.

- **County Jails Mental Health Needs** – Adds $23.5 million in ongoing funding to the Provisional Financing Uses (PFU) budget unit. This amount, along with $10.0 million in ongoing funding included in the 2014-15 Final Adopted Budget, brings the total ongoing amount up to $33.5 million for mental health issues at County jails. On June 4, 2014, the Department of Justice (DOJ) issued a report outlining fifty-three (53) recommendations that pertain to mental health services and suicide prevention issues in the County jail system. This Board letter recommends that $45.3 million be set aside in the PFU budget unit to address the DOJ recommendations pending negotiations with DOJ and Board approval.

- **County Jails Excessive Use of Force** – Reflects $64.5 million in ongoing funding and $10.5 million in one-time funding, for a total of $75.0 million to be set aside in the PFU budget unit to address allegations of excessive use of force in the jails. The Chief Executive Office will continue to work with the Sheriff's Department to determine the level of resources that are required and present final recommendations to the Board in June.

- **Comprehensive Diversion – Inmate Treatment Program** – Supplements $20.0 million in one-time funding in the PFU budget unit with $10.0 million of ongoing funding for this program. This funding is set aside in anticipation of the District Attorney's report on a Comprehensive Criminal Justice Mental Health plan. Although General Fund dollars are being set aside, our office continues to explore other outside revenue sources to fund this program.

- **Animal Care and Control** – Sets aside a total of $3.6 million in funding ($2.7 million ongoing and $0.9 million in one-time funding) in the PFU budget unit for the Palmdale Animal Care Center, which is scheduled to open in late Spring of 2016. This amount includes both one-time start-up costs and the day-to-day operating costs for the new Care Center.

- **Fire-Lifeguards** – Restores $1.5 million in funding that was curtailed from the Fire-Lifeguard budget during the Great Recession. This funding is being set aside in the PFU budget unit and will be moved to the Fire-Lifeguard budget unit in a later budget phase.

- **In-Home Supportive Services (IHSS) Program** – Increases funding for the IHSS program by $5.5 million based upon State law that requires counties to adjust the maintenance of effort base amount by an annual 3.5 percent inflation factor.

- **General Relief (GR) Caseload** – Reflects a $21.4 million reduction in the Department of Public Social Services' Assistance budget unit due to an expected 8.7 percent decline in the GR caseload.

- **Unincorporated Area Stormwater Program** – Sets aside $6.5 million in the PFU budget unit, along with $2.3 million already included in the Capital Projects/Refurbishments budget, to help comply with the 2012 adopted National Pollutant Discharge Elimination System (NPDES) permit in the unincorporated areas.

- **Budget and Fiscal Policies** – In accordance with County budget and fiscal policies, we are recommending that $11.6 million be assigned to Appropriation for Contingencies and $5.0 million be added to the County Extraordinary Maintenance budget unit to help address deferred maintenance needs throughout the County.

In addition, we are recommending important program changes that are financed with outside revenues sources, primarily with State and federal funding.

- **Children and Family Services** – Reflects appropriation and revenue increases of $66.9 million, and the addition of 542.0 budgeted positions, to further reduce caseloads and improve child safety. The new budgeted positions will be allocated to the following areas:

  - **Child Welfare Services** – Adds 444.0 line-operational positions, including 250.0 Children's Social Workers (CSWs), 70.0 Supervising CSWs, and 124.0 line staff to support these additional items to reduce caseloads;

  - **Specialized Programs** – Increases 58.0 positions, including 16.0 CSWs, 10.0 Supervising CSWs, and 32.0 line staff to provide specialized services that support child safety;

  - **Foster Youth Programs** – Adds 22.0 positions to develop an employment training program for foster youth; and

  - **Administrative Support** – Augments 18.0 positions for critically needed administrative support.

- **Investment in Mental Health Wellness Act (SB 82)** – Reflects a $111.5 million increase in appropriation for the Department of Mental Health (DMH) to implement SB 82, the Investment in Mental Health Wellness Act, which is fully funded with State revenue. SB 82 expands urgent care centers, crisis residential treatment, and mobile crisis support teams. In addition, it adds four types of teams providing mental health triage and field-based crisis response services. This adjustment adds 88.0 budgeted positions.

- **Mental Health Services Act (MHSA)** - Reflects an increase in appropriation of $7.4 million for the DMH, fully offset by MHSA funding, for continued implementation of MHSA plans approved by the Board on July 14, 2014, including the Assisted Outpatient Treatment Program, also known as "Laura's Law", approved by the Board on November 25, 2014. This recommendation adds 30.0 budgeted positions.

Health Services

The ACA was implemented on January 1, 2014 and the Department of Health Services continues to refine its analysis of the impact. The Department is making good progress on an integrated care delivery model to help it succeed under the ACA. The Department's 2015-16 Recommended Budget includes a revenue placeholder of $81.3 million while the Department continues to develop its revenue projections related to the ACA, the upcoming replacement 1115 Waiver, and the reconciliation of the Assembly Bill (AB) 85 realignment revenue redirection.

The Recommended Budget is fully funded with available resources and also reflects the use of $184.9 million in estimated obligated fund balance to be transferred to the four hospital enterprise funds for ongoing health care costs. Highlighted below are the significant recommended changes for Health Services:

- A net increase of 351.0 positions and $22.3 million in related funding for the second phase of the standardized nurse staffing plan to comply with State regulations;

- An increase of 30.0 positions and $1.7 million in related funding for the second phase of the Community Health Worker initiative to facilitate medical care for high-risk, high-need patients;

- An increase of 27.0 positions and $3.2 million in related funding to establish additional primary care medical homes;

- An increase of 14.0 positions and $2.0 million in related funding to support the Medical Hubs expansion; and

- A net increase of $42.3 million to annualize funding for the Department's support of patient care for the new Martin Luther King, Jr. Community Hospital, which is anticipated to open in May 2015.

CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

<u>Capital Projects</u>

The 2015-16 Recommended Capital Projects/Refurbishments appropriates $726.3 million for continued development, design, and construction of projects that address high-priority health, public safety, recreation, and infrastructure needs.

The 2015-16 Recommended Budget for Capital Projects/Refurbishments reflects a decrease of $109.8 million from the 2014-15 Final Adopt Budget, due to the completion of 42 projects in 2014-15. In addition, several bond-financed projects, which are not accounted for in the Capital Projects/Refurbishments Budget once bonds have been issued, were also completed, including the Hall of Justice Renovation Project and the Manhattan Beach Library Project.

The 2015-16 Recommended Budget allocates $44.2 million for soil and groundwater investigation, monitoring, and remediation projects at County-owned sites in the cities of Downey, Carson, and throughout the unincorporated area.

The County continues to address facility needs resulting from the enactment of the State's Public Safety Realignment Act (AB 109), which resulted in an influx of new inmates into County jails. The 2015-16 Recommended Budget appropriates $162.7 million for facility improvements to various jail facilities, including the refurbishment of the Mira Loma Detention Center.

In addition to these environmental and public protection projects, the County continues to refurbish and construct new libraries, parks, and beach facilities, as well as address its own governmental needs through the construction of new facilities.

Extraordinary Maintenance

The County continues to invest in deferred maintenance to meet performance requirements and expectations for its facilities. The 2015-16 Recommended Budget earmarks $170.8 million for high-priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, animal shelters, County beaches, parks, and for various roof repairs.

In 2015-16, the second phase of building condition assessments of 24.1 million square feet of approximately 1,200 County-owned and/or County-maintained facilities and the development of prioritized capital plans to address deferred maintenance will continue. It is anticipated that the condition of approximately nine (9) million square feet of buildings will be assessed during the fiscal year.

POTENTIAL STATE/FEDERAL BUDGET IMPACTS

State Budget

On January 9, 2015, Governor Jerry Brown released his FY 2015-16 Proposed Budget, which includes $113.3 billion in State General Fund expenditures. The proposed budget assumes $3.5 billion in additional State revenues above the amount projected in the FY 2014-15 State Budget Act. Governor Brown indicated that while the economy continues to improve, maintaining a balanced State Budget for the long-term will be an ongoing challenge, and it will require fiscal restraint.

The Governor's proposed budget contains no reductions to County-administered programs, and it includes the repayment of $533 million statewide in pre-2004 deferred State mandate payments owed to local governments, with a County estimated repayment of $88 million. The Governor's plan also reflects an increase in the base allocation for the AB 109/2011 Public Safety Realignment from $934.1 million to $1.1 billion statewide, and proposes to redirect an estimated $698.2 million statewide from counties to the State to reflect potential county indigent health care savings due to the implementation of the Medi-Cal expansion under the federal ACA. DHS estimates the amount of 1991 Health Realignment funding to be redirected from the County to the State in 2015-16 at $100.0 million.

The Legislature is currently conducting Budget Subcommittee hearings on the Governor's Proposed Budget. However, most actions on the State Budget will be held pending the release of the Governor's May Budget Revision that will contain updated revenue estimates and budget allocations.

Federal Budget

The overall federal budget outlook for the County in 2015-16 is positive largely because the County's revenue for Medicaid, which is by far the County's largest source of federal revenue, will continue to grow due to the ACA's Medicaid expansions. The County also will receive increased revenue for Title IV-E Foster Care, which is its third largest federal revenue source, under the terms and conditions of California's Title IV-E waiver, which provides participating counties with steadily increasing annual capped allocations. Moreover, the County's federal revenue will be stable through 2015-16 under the Temporary Assistance for Needy Families Program (CalWORKs in California), Child Support Enforcement, the Supplemental Nutrition Assistance Program (CalFresh in California), and federal discretionary programs through which the County receives its remaining federal revenue.

It is expected that the new Republican-controlled Congress will seek to reduce overall federal spending, including deep cuts in Medicaid, which is the third largest federal program after Social Security and Medicaid. Republicans, however, lack the two-thirds majority in both houses needed to override expected presidential vetoes of legislation that would significantly reduce Medicaid spending, such as by repealing the ACA. Nevertheless, the risk of cuts in Medicaid and other federal programs through which the County receives federal revenue is greater than in recent years when Democrats controlled one or both houses of Congress. However, even if federal spending cuts are enacted, their fiscal impacts are unlikely to be felt until after the end of 2015-16 at the earliest.

Long-Term Budgetary Issues

As we look forward, we recognize that many budgetary hurdles lie ahead and will require significant County spending. Some of the major challenges that will require a multi-year funding approach include replenishing the County's Rainy Day Fund, addressing deferred maintenance needs, investing in capital improvements, and establishing a fleet vehicle replacement program. Although, the County has taken important steps to address retiree healthcare benefits, serious consideration needs to be given to developing and implementing a plan to prefund this benefit.

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Public Hearings	April 14, 2015
Commence Public Budget Hearings	May 13, 2015
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 22, 2015

Prior to deliberations on the FY 2015-16 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other 2015-16 State and federal budget legislation and the impact on the County's Recommended Budget;

- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2015-16; order the publication of the necessary notices; and set May 13, 2015, as the date that public budget hearings will begin.

Respectfully submitted,

SACHI A. HAMAI
Interim Chief Executive Officer

Table of Contents

General Information

Strategic Plan i
Financial Summary - Total County ii
Financial Summary - General County iii
Budgeted Positions by Major Functional Group iv
Recommended Budgeted Positions v
Children and Family Services vii
Detention Population viii
Health Services ix
Public Assistance x
Unincorporated Area Services Program Summary xi
Reader's Guide to Understanding the Budget xii
Organization Chart xiv

Budget Summaries

Agricultural Commissioner/Weights and Measures 1.1
Alternate Public Defender 2.1
Animal Care and Control 3.1
Arts Commission 4.1
Assessor 5.1
Auditor-Controller 6.1
Beaches and Harbors 7.1
Board of Supervisors 8.1
Capital Projects/Refurbishments 9.1
Chief Executive Officer 10.1
Chief Information Office 11.1
Child Support Services 12.1
Children and Family Services 13.1
Community and Senior Services 14.1
Consumer and Business Affairs 15.1
County Counsel 16.1
District Attorney 17.1
Emergency Preparedness and Response 18.1
Employee Benefits 19.1
Extraordinary Maintenance 20.1
Federal and State Disaster Aid 21.1
Financing Elements 22.1
Fire 23.1
Grand Jury 24.1
Grand Park 25.1

Health Services 26.1
Martin Luther King, Jr. Community Hospital-Financial Assistance 27.1
Homeless and Housing Program 28.1
Human Resources 29.1
Internal Services 30.1
Judgments and Damages/Insurance 31.1
LA Plaza de Cultura y Artes 32.1
Los Angeles County Capital Asset Leasing 33.1
Los Angeles Regional Interoperable Communications Systems 34.1
Medical Examiner - Coroner 35.1
Mental Health 36.1
Military and Veterans Affairs 37.1
Museum of Art 38.1
Museum of Natural History 39.1
Music Center 40.1
Nondepartmental Revenue 41.1
Nondepartmental Special Accounts 42.1
Parks and Recreation 43.1
Probation 44.1
Project and Facility Development 45.1
Provisional Financing Uses 46.1
Public Defender 47.1
Public Health 48.1
Public Library 49.1
Public Social Services 50.1
Public Works 51.1
Regional Planning 52.1
Registrar-Recorder/County Clerk 53.1
Rent Expense 54.1
Sheriff 55.1
Telephone Utilities 56.1
Treasurer and Tax Collector 57.1
Trial Court Operations 58.1
Utilities 59.1
Utility User Tax - Measure U 60.1
Vehicle License Fees - Realignment 61.1

Appendix/Index

Statistics 62.1
Estimated Population of the 88 Cities of the County of Los Angeles 63.1
Cultural and Recreational Opportunities 64.1
Glossary 65.1
Index 66.1

General Information

County of Los Angeles
Strategic Plan

Enriching Lives
lacounty.gov

County Mission

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of **teamwork** and **collaboration** is anchored in our shared values:

- **Accountability** —We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude** —We approach each challenge believing that, together, a solution can be achieved.
- **Compassion** —We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** —We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity** —We act consistent with our values and the highest ethical standards.
- **Leadership** —We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** —We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity** —We value the uniqueness of every individual and their perspective.
- **Responsiveness** —We take the action needed in a timely manner.

Strategic Plan Goals

1. **Operational Effectiveness/Fiscal Sustainability:** Maximize the effectiveness of processes, structure, operations, and strong fiscal management to support timely delivery of customer-oriented and efficient public services.
2. **Community Support and Responsiveness:** Enrich lives of Los Angeles County residents by providing enhanced services, and effectively planning and responding to economic, social, and environmental challenges.
3. **Integrated Services Delivery:** Maximize opportunities to measurably improve client and community outcomes and leverage resources through the continuous integration of health, community, and public safety services.

Hilda L. Solis	Mark Ridley-Thomas	Sheila Kuehl	Don Knabe	Michael D. Antonovich
Supervisor, First District	Supervisor, Second District	Supervisor, Third District	Supervisor, Fourth District	Supervisor, Fifth District

2015-16 RECOMMENDED BUDGET
FINANCIAL SUMMARY
TOTAL COUNTY

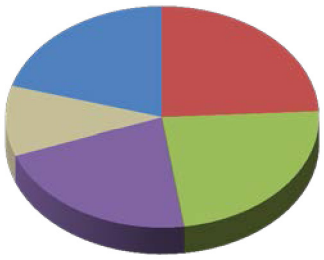
(in Billions of Dollars)

	2014-15 Budget	2015-16 Recommended Budget	Change	Percent Change
General County	$ 20.948	$ 21.119	$ 0.171	0.8%
Special Revenue Funds	2.780	2.669	-0.111	-4.0%
Capital Project Special Funds	0.422	0.354	-0.068	-16.1%
Special District Funds	2.272	2.132	-0.140	-6.2%
Other Proprietary Funds	0.244	0.232	-0.012	-4.9%
Agency Fund	0.475	0.417	-0.058	-12.2%
TOTAL	**$ 27.141**	**$ 26.923**	**-$ 0.218**	**-0.8%**

The 2015-16 recommended net operating budget totals $26.9 billion, a decrease of $218.0 million, or 0.8 percent less than the FY 2014-15 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2015-16 are subject to public hearings, scheduled for May 2015, and adoption by the Board, anticipated in June. Changes are detailed by department and/or funds within the 2015-16 Recommended Budget.

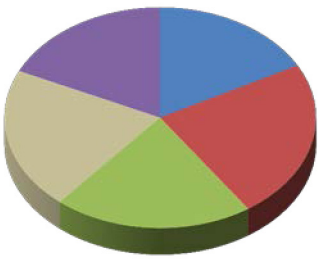
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $2.1 billion, artificially inflate the budget by almost 8 percent, resulting in an operating budget of $29.0 billion, which is reflected in the Auditor-Controller budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY
REQUIREMENTS: $26.9 Billion



Social Services	24%
Health	24%
Public Protection	20%
Other	10%
Special Districts/Funds	22%

TOTAL COUNTY
RESOURCES: $26.9 Billion



Property Taxes	21%
State Assistance	23%
Federal Assistance	17%
Other	21%
Charges for Services	18%

2015-16 RECOMMENDED BUDGET
FINANCIAL SUMMARY
GENERAL COUNTY

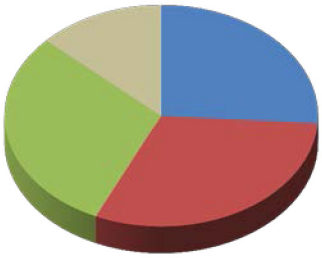
(in Billions of Dollars)

	2014-15 Budget	2015-16 Recommended Budget	Change	Percent Change
General Fund	$ 17.783	$ 17.968	$ 0.185	1.04%
Hospital Enterprise Funds	3.165	3.151	-0.014	-0.44%
TOTAL	**$ 20.948**	**$ 21.119**	**$ 0.171**	**0.82%**

The 2015-16 recommended net operating budget for general County operations is $21.1 billion, an increase of $171.0 million, or 0.82 percent higher than the FY 2014-15 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

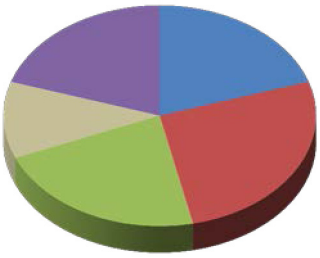
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $1.4 billion, artificially inflate the budget by approximately 6.6 percent, resulting in an operating budget of $22.5 billion.

GENERAL COUNTY
REQUIREMENTS: $21.1 Billion



Social Services	30%
Health	31%
Public Protection	26%
Other	13%

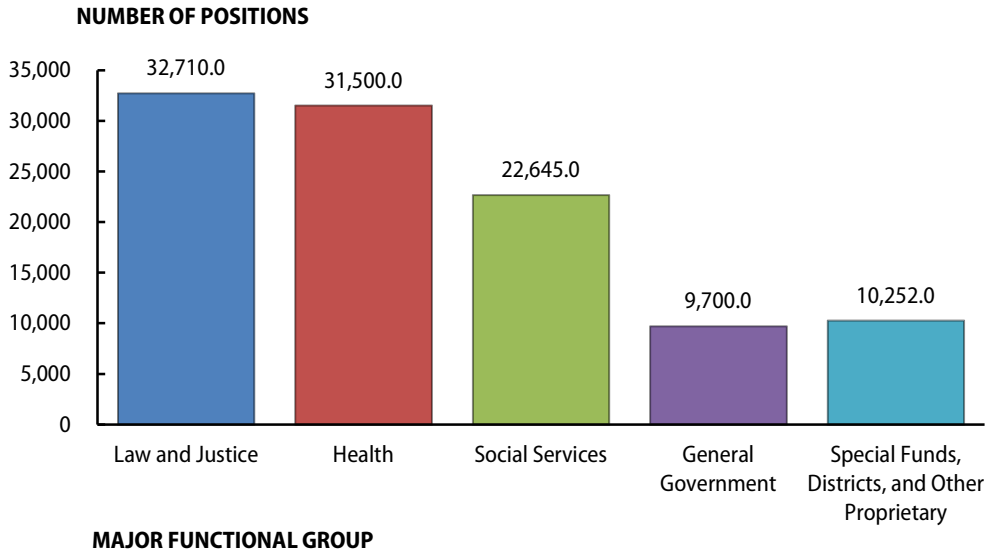
GENERAL COUNTY
RESOURCES: $21.1 Billion



Property Taxes	22%
State Assistance	27%
Federal Assistance	20%
Other	11%
Charges for Services	20%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP

TOTAL BUDGETED POSITIONS: 106,807.0



The 2015-16 Recommended Budget provides funding for 106,807.0 budgeted full-time equivalent positions, which represents an increase of 1,304.0 from the 2014-15 level of 105,503.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice, and the health functional groups.

The major changes in budgeted positions are attributable to the following:

- Children and Family Services - increase of 542.0 primarily to support continuing efforts to reduce caseloads, improve child safety and quality of service, and to serve various administrative functions within the Department.
- District Attorney - increase of 19.0 primarily to support expansion of the Electronic Suspected Child Abuse Reports System, provide investigative support for the Workers' Compensation Fraud Unit, provide paralegal support to Deputy District Attorneys, and establish a Conviction Review Unit, dedicated to reviewing convictions and addressing claims of innocence.
- Health Services/Hospital Enterprise - increase of 366.0 primarily to meet State mandated Assembly Bill (AB) 394 nurse staffing ratios, establish additional primary care medical homes, support medical hubs, and facilitate medical care for high-risk, high-need patients.
- Mental Health - increase of 130.0 primarily to implement provisions of Senate Bill 82 Investment in Mental Health Wellness Act, as well as to implement Mental Health Services Act programs, including the Assisted Outpatient Treatment Program.
- Public Health - increase of 40.0 primarily to provide HIV testing and prevention services, tuberculosis services for the homeless, and support for various clinical, laboratory, research and administrative functions.
- Public Social Services - increase of 31.0 primarily to support the AB 402 School Lunch Program, the Restaurant Meals Program, In-Home Support Services, the Department's risk and materials management efforts, and various information technology initiatives.
- Sheriff - increase of 119.0 primarily to implement phase II of a three-year implementation plan to address the Citizen's Commission on Jail Violence recommendations on jail reforms; and to provide law enforcement services to Metropolitan Transportation Authority, Southern California Regional Rail Authority, and other contract agencies.
- Other - net increase of 57.0 in the remaining departments primarily to implement and support various programs within the County.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2014-15	RECOMMENDED FISCAL YEAR 2015-16	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	398.0	406.0	8.0
	ALTERNATE PUBLIC DEFENDER	294.0	294.0	0.0
	ANIMAL CARE AND CONTROL	387.0	387.0	0.0
	ASSESSOR	1,432.0	1,444.0	12.0
	AUDITOR-CONTROLLER	617.0	619.0	2.0
	BEACHES AND HARBORS	288.0	291.0	3.0
	BOARD OF SUPERVISORS	400.0	401.0	1.0
	CHIEF EXECUTIVE OFFICER	539.0	541.0	2.0
	CHIEF INFORMATION OFFICE	28.0	28.0	0.0
	CHILD SUPPORT SERVICES	1,582.0	1,583.0	1.0
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	7,827.0	8,369.0	542.0
	COMMUNITY AND SENIOR SERVICES - ADMINISTRATION	524.0	527.0	3.0
	CONSUMER AND BUSINESS AFFAIRS	71.0	85.0	14.0
	COUNTY COUNSEL	574.0	580.0	6.0
	DISTRICT ATTORNEY	2,151.0	2,170.0	19.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,496.0	1,524.0	28.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	252.0	251.0	(1.0)
	HEALTH SERVICES - MANAGED CARE SERVICES	313.0	310.0	(3.0)
	HEALTH SERVICES - ONLINE REAL-TIME CENTRAL HEALTH INFO DB	85.0	85.0	0.0
	HUMAN RESOURCES	370.0	374.0	4.0
	INTERNAL SERVICES	2,177.0	2,188.0	11.0
	MEDICAL EXAMINER - CORONER	244.0	224.0	(20.0)
	MENTAL HEALTH	4,816.0	4,946.0	130.0
	MILITARY AND VETERANS AFFAIRS	37.0	37.0	0.0
	MUSEUM OF ART	38.0	38.0	0.0
	MUSEUM OF NATURAL HISTORY	16.0	16.0	0.0
	PARKS AND RECREATION	1,581.0	1,574.0	(7.0)
	PROBATION	6,659.0	6,665.0	6.0
	PUBLIC DEFENDER	1,138.0	1,141.0	3.0
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	105.0	105.0	0.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	812.0	817.0	5.0
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	228.0	240.0	12.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,138.0	3,160.0	22.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	288.0	289.0	1.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,681.0	13,712.0	31.0
	REGIONAL PLANNING	191.0	193.0	2.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,081.0	1,078.0	(3.0)
	SHERIFF	19,388.0	19,507.0	119.0
	TREASURER AND TAX COLLECTOR	526.0	528.0	2.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	TOTAL GENERAL FUND	**75,827.0**	**76,782.0**	**955.0**

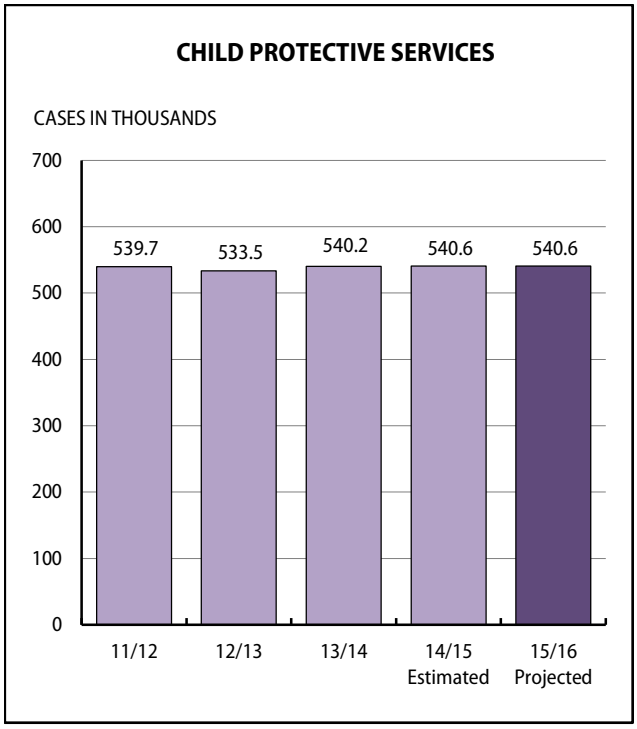
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2014-15	RECOMMENDED FISCAL YEAR 2015-16	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	LAC+USC HEALTHCARE NETWORK	8,775.0	8,935.0	160.0
	METROCARE NETWORK	5,653.0	5,788.0	135.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,631.0	1,648.0	17.0
	VALLEYCARE NETWORK	3,372.0	3,402.0	30.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	**19,431.0**	**19,773.0**	**342.0**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**95,258.0**	**96,555.0**	**1,297.0**
INTERNAL SERVICE FUND	PUBLIC WORKS	4,269.0	4,269.0	0.0
	TOTAL INTERNAL SERVICE FUND	**4,269.0**	**4,269.0**	**0.0**
	TOTAL OTHER PROPRIETARY FUNDS	**4,269.0**	**4,269.0**	**0.0**
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,589.0	4,591.0	2.0
	TOTAL SPECIAL DISTRICT FUNDS	**4,589.0**	**4,591.0**	**2.0**
SPECIAL REVENUE FUNDS	PUBLIC LIBRARY	1,387.0	1,392.0	5.0
	TOTAL SPECIAL REVENUE FUNDS	**1,387.0**	**1,392.0**	**5.0**
	TOTAL ALL FUNDS	**105,503.0**	**106,807.0**	**1,304.0**

CHILDREN AND FAMILY SERVICES

MAJOR CASELOADS

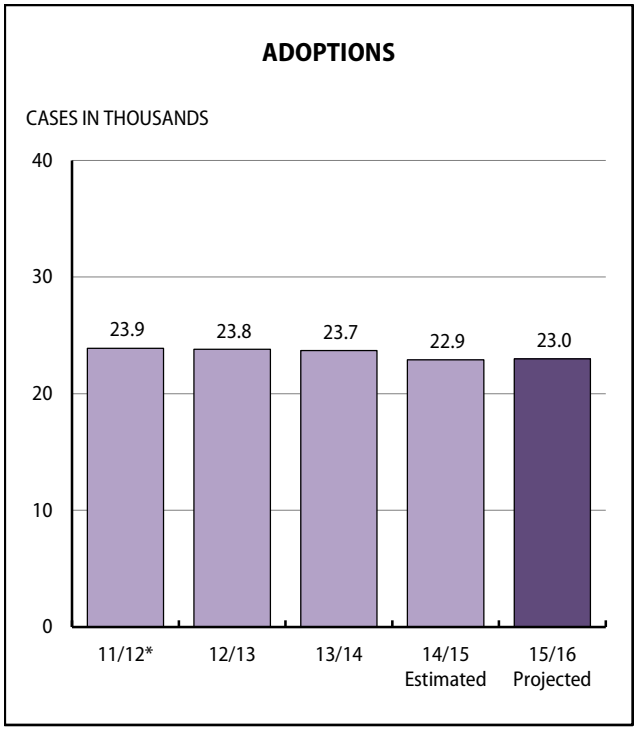
These caseloads reflect the major workload of the Department:

Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



The adoption caseloads represent the average number of families receiving adoption assistance payments.

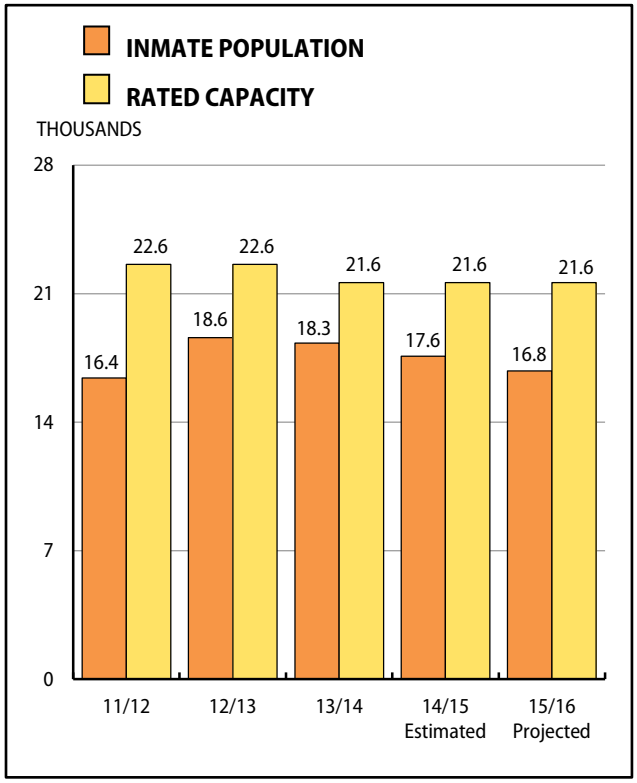
*2011-12 caseloads have been revised from previous publications.



DETENTION POPULATION

SHERIFF INMATE POPULATION

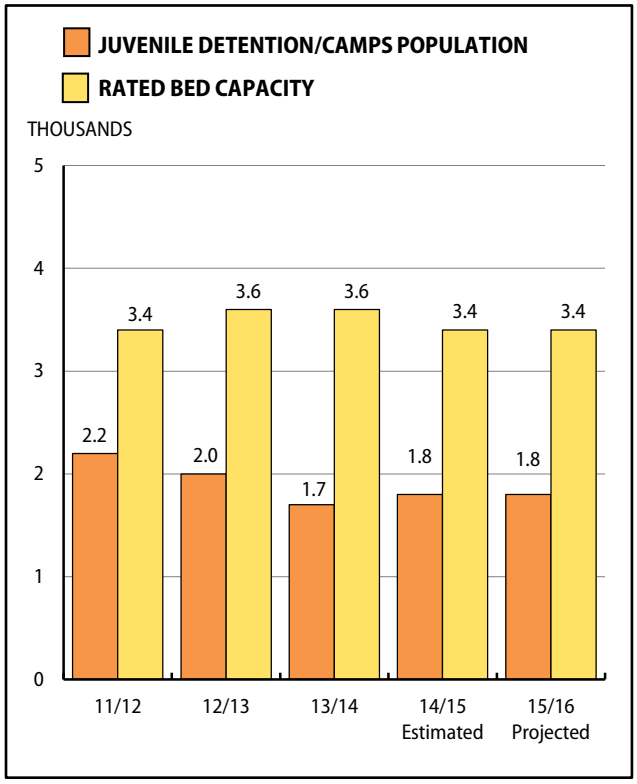
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in six custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, South Facility, North County Correctional Facility, and East Facility. It should be noted, East Facility only houses approximately 70 fire camp inmates. The estimated average length of stay that an inmate will spend in jail in 2014-15 has increased to 73 days, compared to an average of 59 days in 2013-14. For 2015-16, the projected average length of stay is expected to increase to 84.5 days.



PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors (generally under the age of 18 years), who are awaiting adjudication and disposition of legal matters as well as for various post-disposition matters, in three separate facilities: Central, Los Padrinos and Barry J. Nidorf.

The Residential Treatment Services Bureau provides a safe, secure and therapeutic residential environment for youth in the Probation Camps. The youth are exposed to a rehabilitative camp experience that leads to successful reentry into the community and reduced recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 21 weeks. The estimated 2014-15 and projected 2015-16 figures reflect five camps that are temporarily closed.

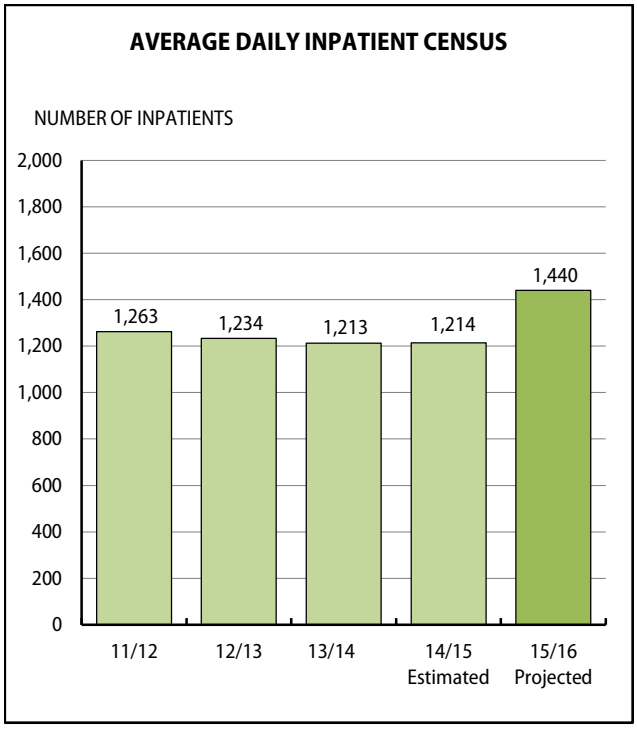


HEALTH SERVICES

INPATIENT CENSUS

The Department of Health Services' (DHS) inpatient census has remained relatively static over the past few years and is estimated to remain at similar levels for 2014-15.

DHS projects the 2015-16 census to be in line with the budget. DHS continues to review their budgeted census as they evaluate the impact of the Affordable Care Act (ACA), which was implemented on January 1, 2014, on their inpatient census in future years.



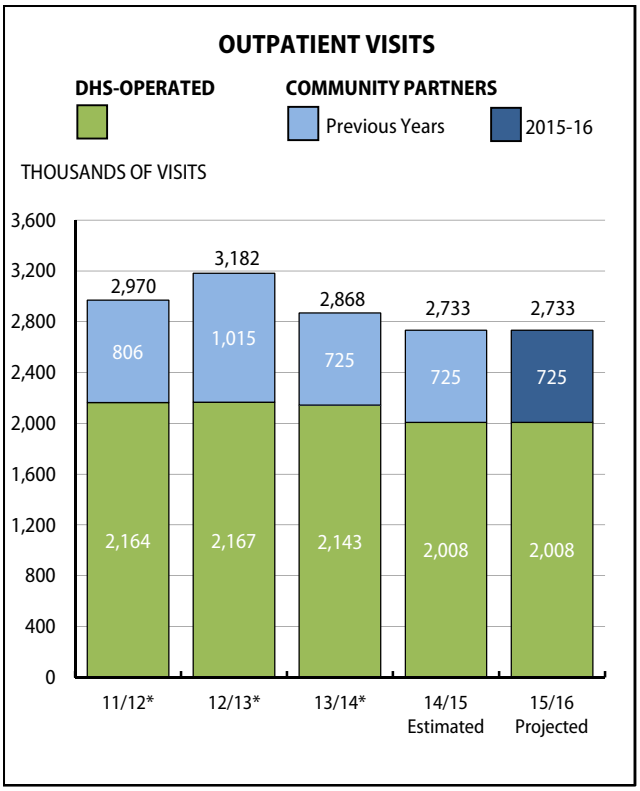
OUTPATIENT VISITS

In past years, DHS made substantial progress on increasing outpatient visits while reducing costly hospital inpatient care. This was largely due to the purchase of additional outpatient visits from community-based private providers also known as Community Partners (CP).

Outpatient visits at DHS-operated clinics remained static from 2010-11 through 2013-14. For 2014-15, estimates are projected to decrease due to the implementation of DHS' electronic health record system, ORCHID. DHS projects outpatient visits will remain at similar levels for 2015-16 as the implementation of ORCHID will continue and the Department further evaluates the impact of the ACA on outpatient visits.

Outpatient visits at CP clinics increased in 2012-13 as a result of additional funding from the Board for the CP clinic capacity expansion program and decreased in 2013-14 as a result of the transition of the Healthy Way LA program to the My Health LA program. DHS is currently analyzing the impact of the transition on the CPs and is forecasting consistent visits in 2014-15 and 2015-16.

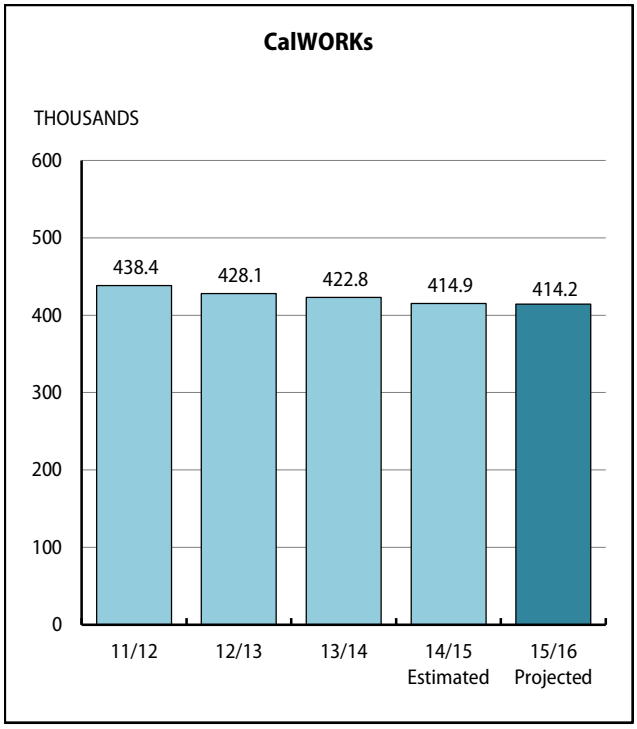
*Visits for CP have been revised from previous publications.



PUBLIC ASSISTANCE

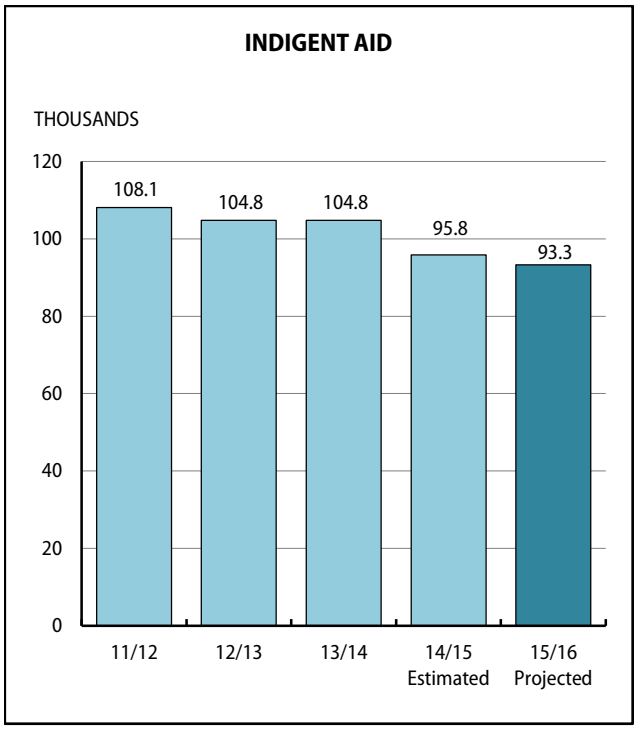
CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS (CalWORKs)

The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the CalWORKs program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

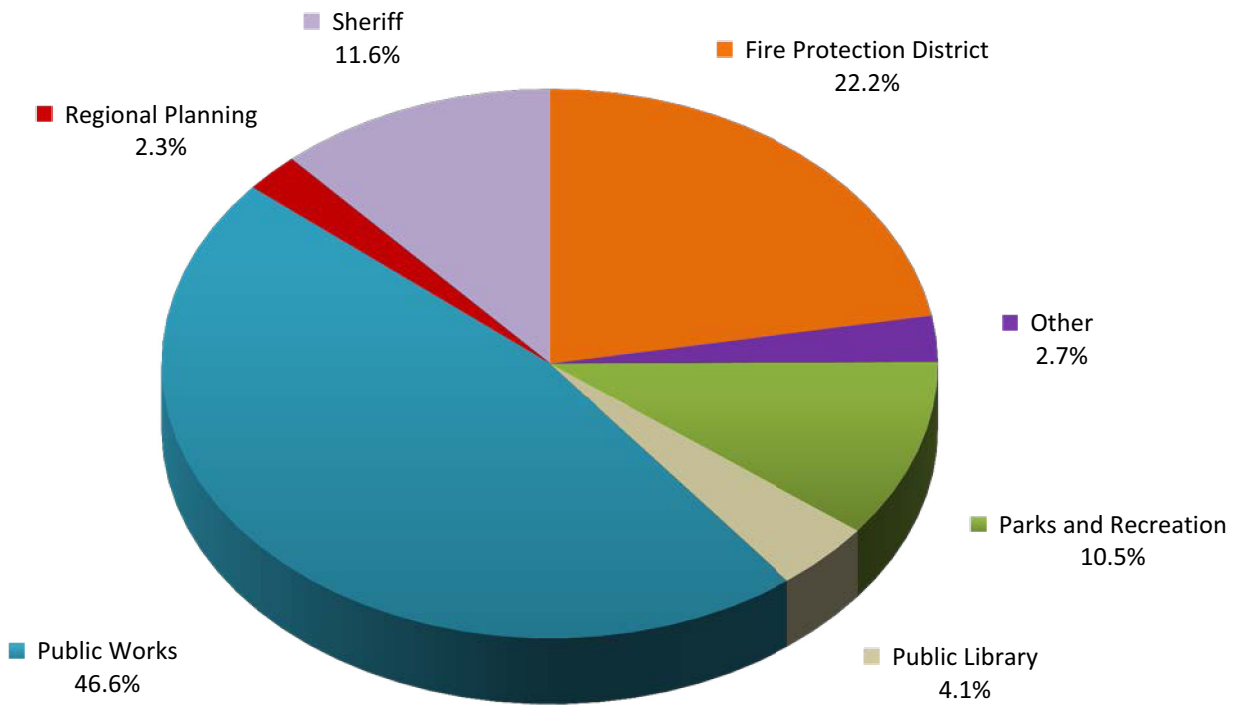


INDIGENT AID

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1,216.66 Million



		Amounts in Millions	
	Public Works - Public Works Services	$	567.05
	Fire Protection District - Regional Operations		269.80
	Sheriff - Patrol Services		140.41
	Parks and Recreation - Parks Services		128.24
	Public Library - Library Services		50.22
	Regional Planning - Planning and Land Use Regulation Services		27.60
	Other		
	Animal Care and Control - Animal Housing and Field Services	12.03	
	Beaches and Harbors - Marina del Rey	3.13	
	Chief Executive Office - Unincorporated Area Services	2.00	
	Community and Senior Services - Community and Senior Centers	7.69	
	County Counsel - Code Enforcement	2.92	
	District Attorney - Prosecution and Code Enforcement Services	0.18	
	Public Health Programs - Environmental Health Services	3.77	
	Treasurer and Tax Collector - Business License Services	1.62	
			33.34

Reader's Guide to Understanding the Budget

The Recommended County Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at http://lacounty.gov.

THE GOVERNING BODY

A five-member elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Funded by specific taxes and assessments, Special District Funds are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

VII. Agency Fund

Included in this category are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

VOLUME ONE

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section of the Recommended County Budget provides information about each budget. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Unmet Needs *(as applicable)*
- Budget Detail
- Program Summary
- Organization Chart

PROGRAM SUMMARY

The Program Summary, a section in the Budget Summaries, provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

VOLUME TWO

BUDGET DETAIL SCHEDULES

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

CAPITAL PROJECTS/REFURBISHMENTS

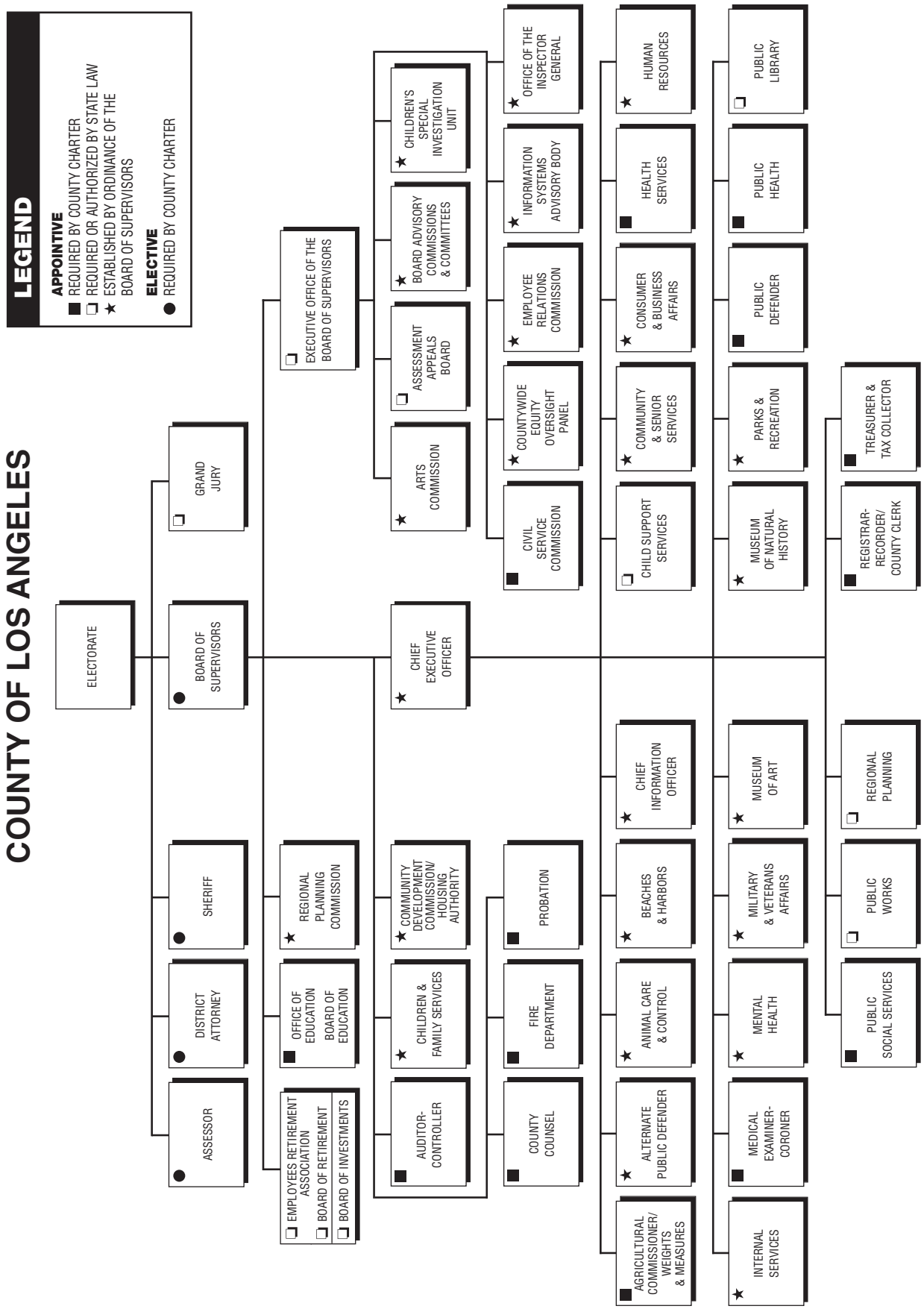
The Capital Projects/Refurbishments schedule, a section in the Budget Detail Schedules, provides information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Land Acquisition, Buildings and Improvements, and Infrastructure.

BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing sources and uses.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.



Note: Several departments report directly to the Board of Supervisors or are headed by elected officials, but work with the Chief Executive Office. These are: Assessor, Auditor-Controller, Children & Family Services, Community Development Commission, County Counsel, District Attorney, Executive Office of the Board of Supervisors, Fire, Probation, and Sheriff.

Budget Summaries

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,941,719.32	$ 30,800,000	$ 31,200,000	$ 32,418,000	$ 32,335,000	$ 1,135,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 32,233,648.40	$ 33,200,000	$ 35,464,000	$ 36,618,000	$ 36,567,000	$ 1,103,000
SERVICES & SUPPLIES	7,063,194.12	7,956,000	7,956,000	7,661,000	7,661,000	(295,000)
OTHER CHARGES	188,016.06	250,000	335,000	338,000	338,000	3,000
CAPITAL ASSETS - EQUIPMENT	619,491.17	730,000	730,000	700,000	700,000	(30,000)
GROSS TOTAL	$ 40,104,349.75	$ 42,136,000	$ 44,485,000	$ 45,317,000	$ 45,266,000	$ 781,000
INTRAFUND TRANSFERS	(480,019.07)	(480,000)	(599,000)	(546,000)	(546,000)	53,000
NET TOTAL	$ 39,624,330.68	$ 41,656,000	$ 43,886,000	$ 44,771,000	$ 44,720,000	$ 834,000
NET COUNTY COST	$ 8,682,611.36	$ 10,856,000	$ 12,686,000	$ 12,353,000	$ 12,385,000	$ (301,000)
BUDGETED POSITIONS	397.0	398.0	398.0	406.0	406.0	8.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

To protect the environment, the agricultural industry, consumers, and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an overall net County cost (NCC) decrease of $0.3 million primarily due to the deletion of one-time funding for various projects, partially offset by Board-approved increases in salaries and employee benefits. The Recommended Budget also reflects a net increase of 8.0 revenue-offset positions including 3.0 positions in Pest Exclusion/Produce Quality Bureau, 3.0 positions in Weed Hazard/Integrated Pest Management Bureau, and 2.0 positions in Administration.

Critical/Strategic Planning Initiatives

The Department continues to:

- Investigate and pursue increased revenue source opportunities through proactive involvement in legislation and regulation development, coordination with administrators and management of California Department of Food and Agriculture (CDFA) and California Department of Pesticide Regulation to influence program funding and levels of local support, and active collaboration with statewide partners to secure enhancements in federal funds.
- Improve Service Excellence and Workforce Excellence through ongoing employee development, continuing enhancement of the Agricultural Commissioner/Weight and Measures (ACWM) Internet website, and other outreach efforts to maximize public awareness of the Department and its services.

- Maintain focus of recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.
- Utilize its $250,000 Productivity Investment Fund (PIF) grant from the County Quality and Productivity Commission to support development of a geographic information system (GIS)-mapping and data management system for the Exotic Pest Detection Program and to coordinate efforts with CDFA to establish the system as a statewide standard.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**44,485,000**	**599,000**	**31,200,000**	**12,686,000**	**398.0**
New/Expanded Programs					
1. Weed Hazard/Integrated Pest Management Program: Reflects changes in operations and funding levels for the Weed Hazard/Integrated Pest Management Program and adds 3.0 revenue-offset positions.	86,000	(53,000)	139,000	--	3.0
2. Administration: Reflects increases of 2.0 positions and services and supplies associated with the Monrovia Field Station, fully offset by an increase in revenue.	468,000	--	468,000	--	2.0
3. Pest Exclusion/Produce Quality Program: Reflects the addition of 3.0 Agricultural/Weights & Measures Inspector II positions and capital assets for truck purchases fully offset by an increase in agricultural services revenue.	382,000	--	382,000	--	3.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	602,000	--	--	602,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, unemployment insurance and retiree health insurance costs due to anticipated benefit increases and escalating medical costs trends.	46,000	--	46,000	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(226,000)	--	--	(226,000)	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	3,000	--	--	3,000	--
5. One-Time Funding: Reflects the deletion of one-time carryover funding for the purchase of a specialty truck, Arcadia Headquarters building maintenance, and PIF grant for the Detection Program.	(680,000)	--	--	(680,000)	--
6. Weights and Measures Program: Reflects an increase in capital assets for truck purchases fully offset by an increase in revenue for the Weighmaster State Contract.	100,000	--	100,000	--	--
Total Changes	**781,000**	**(53,000)**	**1,135,000**	**(301,000)**	**8.0**
2015-16 Recommended Budget	**45,266,000**	**546,000**	**32,335,000**	**12,385,000**	**406.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	$ 11,410,251.53	$ 11,936,000	$ 12,438,000	$ 13,522,000	$ 13,439,000	$ 1,001,000
BUSINESS LICENSES	8,035,805.60	8,000,000	7,882,000	7,947,000	7,947,000	65,000
CHARGES FOR SERVICES - OTHER	3,400,616.89	3,462,000	4,218,000	4,162,000	4,162,000	(56,000)
FEDERAL - OTHER	1.96	0	0	0	0	0
LEGAL SERVICES	540,294.90	502,000	502,000	499,000	499,000	(3,000)
MISCELLANEOUS	444,035.58	297,000	262,000	315,000	315,000	53,000
OTHER SALES	(3,937.97)	3,000	3,000	3,000	3,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	328,068.63	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	19,919.35	0	0	0	0	0
STATE - OTHER	155,235.72	142,000	142,000	217,000	217,000	75,000
STATE AID - AGRICULTURE	6,361,427.13	6,158,000	5,453,000	5,453,000	5,453,000	0
TRANSFERS IN	250,000.00	0	0	0	0	0
TOTAL REVENUE	$ 30,941,719.32	$ 30,800,000	$ 31,200,000	$ 32,418,000	$ 32,335,000	$ 1,135,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,819,385.50	$ 20,142,000	$ 22,206,000	$ 23,031,000	$ 23,031,000	$ 825,000
CAFETERIA BENEFIT PLANS	4,678,117.45	4,854,000	4,869,000	5,109,000	5,078,000	209,000
COUNTY EMPLOYEE RETIREMENT	3,354,278.26	3,791,000	3,831,000	3,701,000	3,686,000	(145,000)
DENTAL INSURANCE	98,979.34	115,000	71,000	71,000	71,000	0
DEPENDENT CARE SPENDING ACCOUNTS	67,422.76	44,000	47,000	47,000	47,000	0
DISABILITY BENEFITS	125,118.09	80,000	86,000	99,000	99,000	13,000
FICA (OASDI)	274,567.11	286,000	207,000	214,000	214,000	7,000
HEALTH INSURANCE	663,286.04	649,000	683,000	683,000	683,000	0
LIFE INSURANCE	59,286.50	63,000	38,000	38,000	38,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	5,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	1,673,184.00	1,657,000	1,747,000	1,959,000	1,959,000	212,000
SAVINGS PLAN	109,071.30	120,000	241,000	241,000	241,000	0
THRIFT PLAN (HORIZONS)	498,332.89	571,000	519,000	458,000	453,000	(66,000)
UNEMPLOYMENT INSURANCE	69,084.15	43,000	69,000	54,000	54,000	(15,000)
WORKERS' COMPENSATION	744,135.01	780,000	845,000	908,000	908,000	63,000
TOTAL S & E B	32,233,648.40	33,200,000	35,464,000	36,618,000	36,567,000	1,103,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	659,992.41	733,000	733,000	730,000	730,000	(3,000)
AGRICULTURAL	294,079.24	602,000	602,000	620,000	620,000	18,000
CLOTHING & PERSONAL SUPPLIES	86,266.34	65,000	65,000	73,000	73,000	8,000
COMMUNICATIONS	96,982.64	214,000	214,000	218,000	218,000	4,000
COMPUTING-MAINFRAME	139,165.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	189,306.68	117,000	117,000	117,000	117,000	0
COMPUTING-PERSONAL	61,140.87	200,000	200,000	179,000	179,000	(21,000)
HOUSEHOLD EXPENSE	22,550.15	27,000	27,000	29,000	29,000	2,000
INFORMATION TECHNOLOGY SERVICES	44,174.33	231,000	231,000	231,000	231,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	4,651.00	6,000	6,000	6,000	6,000	0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	450,212.23	446,000	446,000	311,000	311,000	(135,000)
MAINTENANCE - EQUIPMENT	169,060.39	211,000	211,000	222,000	222,000	11,000
MEDICAL DENTAL & LAB SUPPLIES	220,545.29	215,000	215,000	165,000	165,000	(50,000)
MEMBERSHIPS	22,607.00	11,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	84,076.67	50,000	50,000	50,000	50,000	0
OFFICE EXPENSE	298,658.29	171,000	171,000	252,000	252,000	81,000
PROFESSIONAL SERVICES	245,923.26	129,000	129,000	379,000	379,000	250,000
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	329,730.97	278,000	278,000	167,000	167,000	(111,000)
SMALL TOOLS & MINOR EQUIPMENT	56,292.74	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	23,627.24	328,000	328,000	52,000	52,000	(276,000)
TECHNICAL SERVICES	1,493,796.37	1,486,000	1,486,000	1,392,000	1,392,000	(94,000)
TELECOMMUNICATIONS	460,658.51	442,000	442,000	442,000	442,000	0
TRAINING	55,500.00	112,000	112,000	115,000	115,000	3,000
TRANSPORTATION AND TRAVEL	1,320,652.62	1,448,000	1,448,000	1,466,000	1,466,000	18,000
UTILITIES	233,543.88	254,000	254,000	254,000	254,000	0
TOTAL S & S	7,063,194.12	7,956,000	7,956,000	7,661,000	7,661,000	(295,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	25,818.11	87,000	172,000	172,000	172,000	0
RET-OTHER LONG TERM DEBT	159,923.73	163,000	163,000	166,000	166,000	3,000
TAXES & ASSESSMENTS	2,274.22	0	0	0	0	0
TOTAL OTH CHARGES	188,016.06	250,000	335,000	338,000	338,000	3,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
NON-MEDICAL LAB/TESTING EQUIP	155,881.90	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	463,609.27	730,000	730,000	700,000	700,000	(30,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	619,491.17	730,000	730,000	700,000	700,000	(30,000)
TOTAL CAPITAL ASSETS	619,491.17	730,000	730,000	700,000	700,000	(30,000)
GROSS TOTAL	$ 40,104,349.75	$ 42,136,000	$ 44,485,000	$ 45,317,000	$ 45,266,000	$ 781,000
INTRAFUND TRANSFERS	(480,019.07)	(480,000)	(599,000)	(546,000)	(546,000)	53,000
NET TOTAL	$ 39,624,330.68	$ 41,656,000	$ 43,886,000	$ 44,771,000	$ 44,720,000	$ 834,000
NET COUNTY COST	$ 8,682,611.36	$ 10,856,000	$ 12,686,000	$ 12,353,000	$ 12,385,000	$ (301,000)
BUDGETED POSITIONS	397.0	398.0	398.0	406.0	406.0	8.0

Departmental Program Summary

1. Exotic Pest Detection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,725,000	--	4,515,000	3,210,000	75.0
Less Administration	*1,625,000*	--	*150,000*	*1,475,000*	--
Net Program Costs	6,100,000	--	4,365,000	1,735,000	75.0

Authority: Mandated program - California Food and Agricultural Code (CFAC), Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	142,000	--	105,000	37,000	1.0
Less Administration	*23,000*	--	--	*23,000*	--
Net Program Costs	119,000	--	105,000	14,000	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

The Commissioner shall conduct inspections of agricultural handlers of hazardous materials, and forward these inventories to the County Certified Unified Program Agency (LACoCUPA) for review and incorporation into LACoCUPA's Business Plan database.

3. Agricultural Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	276,000	--	221,000	55,000	3.0
Less Administration	*45,000*	--	--	*45,000*	--
Net Program Costs	231,000	--	221,000	10,000	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentations for public, private, and governmental employees, fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

4. Pesticide Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,098,000	--	2,610,000	488,000	23.0
Less Administration	*542,000*	--	*100,000*	*442,000*	--
Net Program Costs	2,556,000	--	2,510,000	46,000	23.0

Authority: Mandated program – CFAC Sections 22872(B)(5), 11501, 2272, and 2279.

Provide direct services, regulatory oversight, and local administration of pesticide use enforcement; and develop an annual statistical report of the County's agricultural production.

5. Nursery and Seed

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	277,000	--	107,000	170,000	2.0
Less Administration	*46,000*	--	--	*46,000*	--
Net Program Costs	231,000	--	107,000	124,000	2.0

Authority: Mandated program – CFAC, Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,286,000	--	2,448,000	(162,000)	17.0
Less Administration	*366,000*	--	*100,000*	*266,000*	--
Net Program Costs	1,920,000	--	2,348,000	(428,000)	17.0

Authority: Mandated program – CFAC, Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as postal carriers, express carriers, air and sea ports, and specialty produce markets. Shipments infested with quarantine pests and/or in violation of established quarantines are required to be treated under the supervision of County agricultural inspectors.

Low Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Phytosanitary Certification)	2,216,000	--	1,799,000	417,000	16.0
Less Administration	*366,000*	--	*75,000*	*291,000*	--
Net Program Costs	1,850,000	--	1,724,000	126,000	16.0

Authority: Mandated program – CFAC, Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The program also promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories and Sudden Oak Death (SOD)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	402,000	--	226,000	176,000	3.0
Less Administration	*69,000*	--	--	*69,000*	--
Net Program Costs	333,000	--	226,000	107,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to Department programs, such as, Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

The program enforces federal and State quarantine against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with an SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

7. Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,711,000	--	1,298,000	413,000	18.0
Less Administration	*389,000*	--	*100,000*	*289,000*	--
Net Program Costs	1,322,000	--	1,198,000	124,000	18.0

Authority: Mandated program – CFAC, Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate and prevent the artificial spread of the insect pests that carry Pierce's Disease of grapevines, a disease that threatens grape and wine production in Northern California.

8. Produce Standardization

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,846,000	--	1,093,000	753,000	15.0
Less Administration	*320,000*	--	*75,000*	*245,000*	--
Net Program Costs	1,526,000	--	1,018,000	508,000	15.0

Authority: Mandated program – CFAC, Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

9. Scales and Meters Accuracy – Device

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,537,000	--	5,794,000	743,000	48.0
Less Administration	*1,069,000*	--	--	*1,069,000*	--
Net Program Costs	5,468,000	--	5,794,000	(326,000)	48.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Department employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology (NIST), and specialized equipment to conduct these tests.

10. Scanner Inspection – Price Verification

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,792,000	--	2,188,000	604,000	22.0
Less Administration	*477,000*	--	--	*477,000*	--
Net Program Costs	2,315,000	--	2,188,000	127,000	22.0

Authority: Mandated program - CBPC Section 12103.5.

Department employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

11. Business Practices and Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,625,000	--	297,000	1,328,000	13.0
Less Administration	*273,000*	--	--	*273,000*	--
Net Program Costs	1,352,000	--	297,000	1,055,000	13.0

Authority: Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

12. Integrated Pest Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,575,000	165,000	3,996,000	1,414,000	44.0
Less Administration	*977,000*	--	*53,000*	*924,000*	--
Net Program Costs	4,598,000	165,000	3,943,000	490,000	44.0

Authority: Mandated program – California Government Code, Section 25842; CFAC, Sections 5404, 6022, and 6024; and Los Angeles County Code, Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping, or the environment through biologically sound and efficient control methods.

13. Weed Abatement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,999,000	335,000	4,499,000	1,165,000	40.0
Less Administration	*863,000*	--	--	*863,000*	--
Net Program Costs	5,136,000	335,000	4,499,000	302,000	40.0

Authority: Mandated program – CHSC, Sections 14875-14922; California Government Code, Sections 39560-39588, and 51182; and California Public Resources Code, Section 4291.

Provide fire protection to homes, businesses, and the citizens of the County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

14. Environmental Toxicology Laboratory

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,759,000	46,000	1,139,000	1,574,000	19.0
Less Administration	*416,000*	--	--	*416,000*	--
Net Program Costs	2,343,000	46,000	1,139,000	1,158,000	19.0

Authority: Non-mandated, discretionary program.

Analyze water, produce, wipe, paint and other environmental samples for toxic contaminants including heavy metals, pesticides and bacteria as the base for health policy decisions. Samples are analyzed for County agencies and private firms.

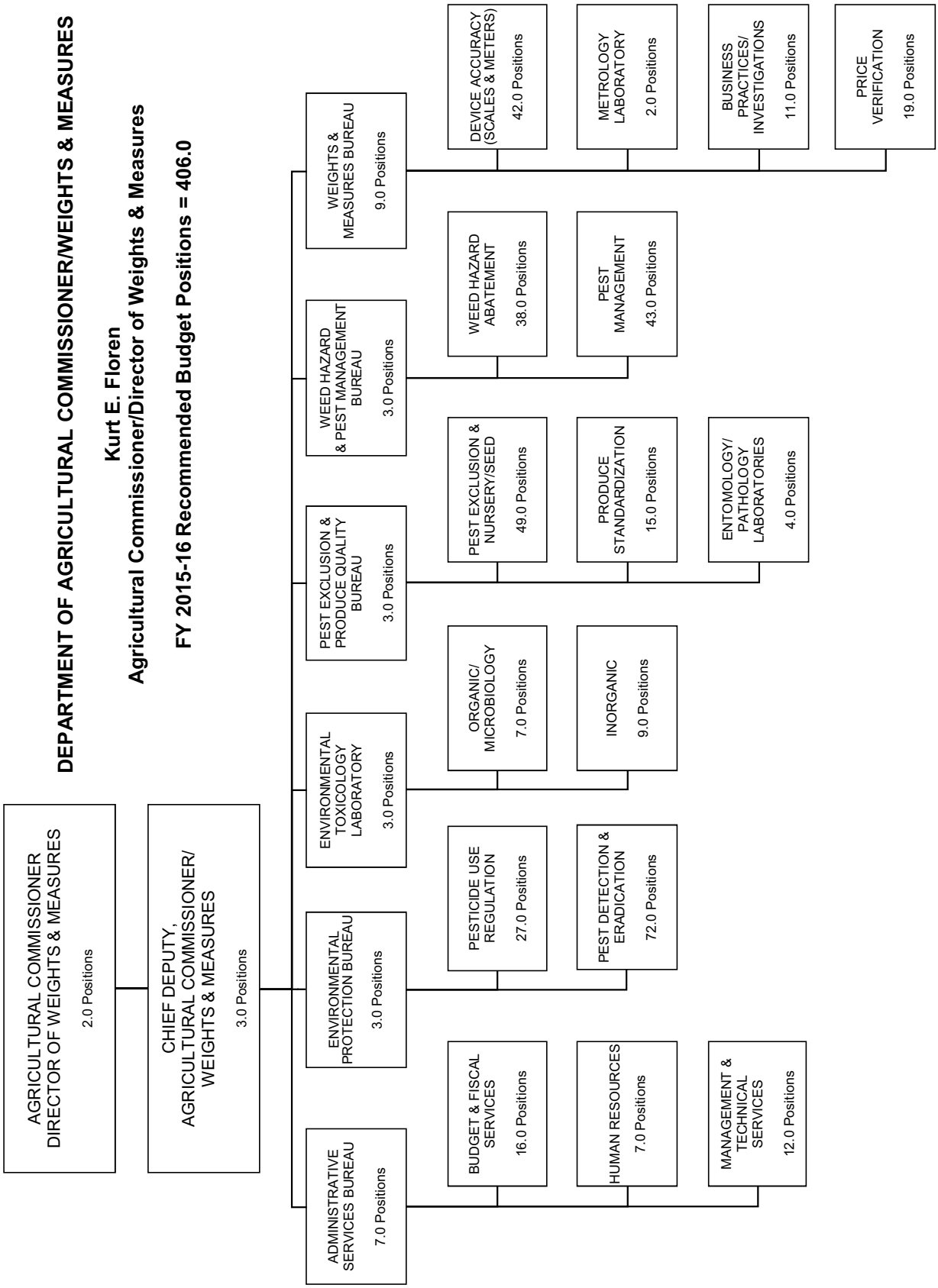
15. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,866,000	--	653,000	7,213,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	7,866,000	--	653,000	7,213,000	47.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department, including the executive office, in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	45,266,000	546,000	32,335,000	12,385,000	406.0


DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS & MEASURES
Kurt E. Floren
Agricultural Commissioner/Director of Weights & Measures
FY 2015-16 Recommended Budget Positions = 406.0
AGRICULTURAL COMMISSIONER DIRECTOR OF WEIGHTS & MEASURES
2.0 Positions
CHIEF DEPUTY, AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
3.0 Positions
ADMINISTRATIVE SERVICES BUREAU
7.0 Positions
BUDGET & FISCAL SERVICES
16.0 Positions
HUMAN RESOURCES
7.0 Positions
MANAGEMENT & TECHNICAL SERVICES
12.0 Positions
ENVIRONMENTAL PROTECTION BUREAU
3.0 Positions
PESTICIDE USE REGULATION
27.0 Positions
PEST DETECTION & ERADICATION
72.0 Positions
ENVIRONMENTAL TOXICOLOGY LABORATORY
3.0 Positions
ORGANIC/ MICROBIOLOGY
7.0 Positions
INORGANIC
9.0 Positions
PEST EXCLUSION & PRODUCE QUALITY BUREAU
3.0 Positions
PEST EXCLUSION & NURSERY/SEED
49.0 Positions
PRODUCE STANDARDIZATION
15.0 Positions
ENTOMOLOGY/ PATHOLOGY LABORATORIES
4.0 Positions
WEED HAZARD & PEST MANAGEMENT BUREAU
3.0 Positions
WEED HAZARD ABATEMENT
38.0 Positions
PEST MANAGEMENT
43.0 Positions
WEIGHTS & MEASURES BUREAU
9.0 Positions
DEVICE ACCURACY (SCALES & METERS)
42.0 Positions
METROLOGY LABORATORY
2.0 Positions
BUSINESS PRACTICES/ INVESTIGATIONS
11.0 Positions
PRICE VERIFICATION
19.0 Positions

Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 772,757.63	$ 1,123,000	$ 1,123,000	$ 967,000	$ 967,000	$ (156,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 50,362,801.36	$ 53,823,000	$ 55,014,000	$ 56,125,000	$ 55,917,000	$ 903,000
SERVICES & SUPPLIES	4,615,289.26	5,519,000	5,519,000	4,532,000	4,032,000	(1,487,000)
OTHER CHARGES	132,134.16	185,000	185,000	184,000	184,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	21,244.02	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 55,131,468.80	$ 59,571,000	$ 60,762,000	$ 60,885,000	$ 60,177,000	$ (585,000)
NET TOTAL	$ 55,131,468.80	$ 59,571,000	$ 60,762,000	$ 60,885,000	$ 60,177,000	$ (585,000)
NET COUNTY COST	$ 54,358,711.17	$ 58,448,000	$ 59,639,000	$ 59,918,000	$ 59,210,000	$ (429,000)
BUDGETED POSITIONS	293.0	294.0	294.0	296.0	294.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net decrease in NCC of $0.4 million primarily due to the deletion of one-time carryover funding and a decrease in retirement contributions. The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department continues to:

- Work with the Superior Court, Public Defender, District Attorney, and Probation Department to implement Proposition 47;
- Collaborate with the Internal Services Department to implement Microsoft Office 365 cloud based services; and
- Develop, in association with the District Attorney, Public Defender, Superior Court, Countywide Criminal Justice Coordination Committee, and the Departments of Mental Health, Sheriff, Public Health, and Public Social Services, an integrated program for pre-filing and post-arrest mental health diversion.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**60,762,000**	**0**	**1,123,000**	**59,639,000**	**294.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,247,000	--	--	1,247,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employee Retirement Association's investment portfolio.	(371,000)	--	--	(371,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	12,000	--	--	12,000	--
4. Public Safety Realignment Assembly Bill (AB) 109 Program: Reflects Board-approved increases in health insurance subsidies related to the AB109 program fully offset by a decrease in services and supplies.	--	--	--	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(1,000)	--	--	(1,000)	--
6. One-time Funding: Reflects the deletion of one-time funding for eDiscovery, Case Management System, furniture and the move to the Criminal Courts Building.	(1,316,000)	--	--	(1,316,000)	--
7. AB 109 One-time Funding: Reflects the deletion of one-time funding for services and supplies related to the AB 109 program fully offset by the deletion of one-time AB 109 revenue.	(156,000)	--	(156,000)	--	--
8. Unemployment Insurance: Reflects an increase in unemployment insurance cost fully offset by a decrease in services and supplies.	--	--	--	--	--
Total Changes	**(585,000)**	**0**	**(156,000)**	**(429,000)**	**0.0**
2015-16 Recommended Budget	**60,177,000**	**0**	**967,000**	**59,210,000**	**294.0**

Unmet Needs

The Department requires 2.0 Psychiatric Social Worker II positions to provide mental health evaluations and referrals to mental health facilities.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,572.43	$ 0	$ 0	$ 0	$ 0	$ 0
COURT FEES & COSTS	10,420.00	5,000	5,000	5,000	5,000	0
FEDERAL - OTHER	54,703.99	67,000	67,000	67,000	67,000	0
MISCELLANEOUS	188,133.21	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT REVENUE	517,928.00	965,000	965,000	809,000	809,000	(156,000)
TOTAL REVENUE	$ 772,757.63	$ 1,123,000	$ 1,123,000	$ 967,000	$ 967,000	$ (156,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 32,879,322.58	$ 34,462,000	$ 36,492,000	$ 37,360,000	$ 37,199,000	$ 707,000
CAFETERIA BENEFIT PLANS	4,910,046.59	5,717,000	5,079,000	5,244,000	5,229,000	150,000
COUNTY EMPLOYEE RETIREMENT	6,145,237.51	7,077,000	6,932,000	6,581,000	6,561,000	(371,000)
DENTAL INSURANCE	89,091.80	109,000	88,000	88,000	88,000	0
DEPENDENT CARE SPENDING ACCOUNTS	32,726.93	26,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	359,402.67	54,000	37,000	37,000	37,000	0
FICA (OASDI)	493,790.34	539,000	529,000	540,000	540,000	11,000
HEALTH INSURANCE	1,763,316.67	2,027,000	2,002,000	2,346,000	2,346,000	344,000
LIFE INSURANCE	133,939.87	20,000	25,000	25,000	25,000	0
OTHER EMPLOYEE BENEFITS	1,157.50	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	1,433,968.00	1,436,000	1,387,000	1,387,000	1,387,000	0
SAVINGS PLAN	1,115,336.84	1,332,000	1,434,000	1,466,000	1,460,000	26,000
THRIFT PLAN (HORIZONS)	915,742.68	952,000	861,000	901,000	895,000	34,000
UNEMPLOYMENT INSURANCE	295.95	0	0	2,000	2,000	2,000
WORKERS' COMPENSATION	89,425.43	66,000	99,000	99,000	99,000	0
TOTAL S & E B	50,362,801.36	53,823,000	55,014,000	56,125,000	55,917,000	903,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,116,600.54	888,000	888,000	888,000	888,000	0
CLOTHING & PERSONAL SUPPLIES	386.39	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	110,340.91	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	18,035.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	30,673.97	46,000	46,000	46,000	46,000	0
COMPUTING-PERSONAL	128,786.51	20,000	20,000	20,000	20,000	0
HOUSEHOLD EXPENSE	506.13	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	6,284.00	448,000	448,000	10,000	10,000	(438,000)
INSURANCE	681.00	2,000	2,000	2,000	2,000	0
JURY & WITNESS EXPENSE	200.00	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	409,957.84	945,000	945,000	319,000	319,000	(626,000)
MAINTENANCE - EQUIPMENT	1,799.12	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	76,878.49	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	175,333.94	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	106,319.06	633,000	633,000	1,068,000	568,000	(65,000)
PROFESSIONAL SERVICES	12,019.65	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	824,353.52	641,000	641,000	641,000	641,000	0
RENTS & LEASES - EQUIPMENT	107,528.86	320,000	320,000	118,000	118,000	(202,000)

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	5,866.15	104,000	104,000	104,000	104,000	0
TECHNICAL SERVICES	81,359.03	40,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	636,435.64	515,000	515,000	359,000	359,000	(156,000)
TRAINING	7,682.07	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	68,618.69	128,000	128,000	128,000	128,000	0
UTILITIES	688,642.75	410,000	410,000	410,000	410,000	0
TOTAL S & S	4,615,289.26	5,519,000	5,519,000	4,532,000	4,032,000	(1,487,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	925.02	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	129,821.82	182,000	182,000	181,000	181,000	(1,000)
TAXES & ASSESSMENTS	1,387.32	0	0	0	0	0
TOTAL OTH CHARGES	132,134.16	185,000	185,000	184,000	184,000	(1,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	21,244.02	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	21,244.02	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	21,244.02	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 55,131,468.80	$ 59,571,000	$ 60,762,000	$ 60,885,000	$ 60,177,000	$ (585,000)
NET TOTAL	$ 55,131,468.80	$ 59,571,000	$ 60,762,000	$ 60,885,000	$ 60,177,000	$ (585,000)
NET COUNTY COST	$ 54,358,711.17	$ 58,448,000	$ 59,639,000	$ 59,918,000	$ 59,210,000	$ (429,000)
BUDGETED POSITIONS	293.0	294.0	294.0	296.0	294.0	0.0

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	56,839,000	--	967,000	55,872,000	277.0
Less Administration	--	--	--	--	--
Net Program Costs	56,839,000	--	967,000	55,872,000	277.0

Authority: Mandated program – Federal and State Constitutions and Section 987.2 of the California Penal Code.

This program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandated program with discretionary service levels. Unavoidable costs are leases and utilities.

2. Administration

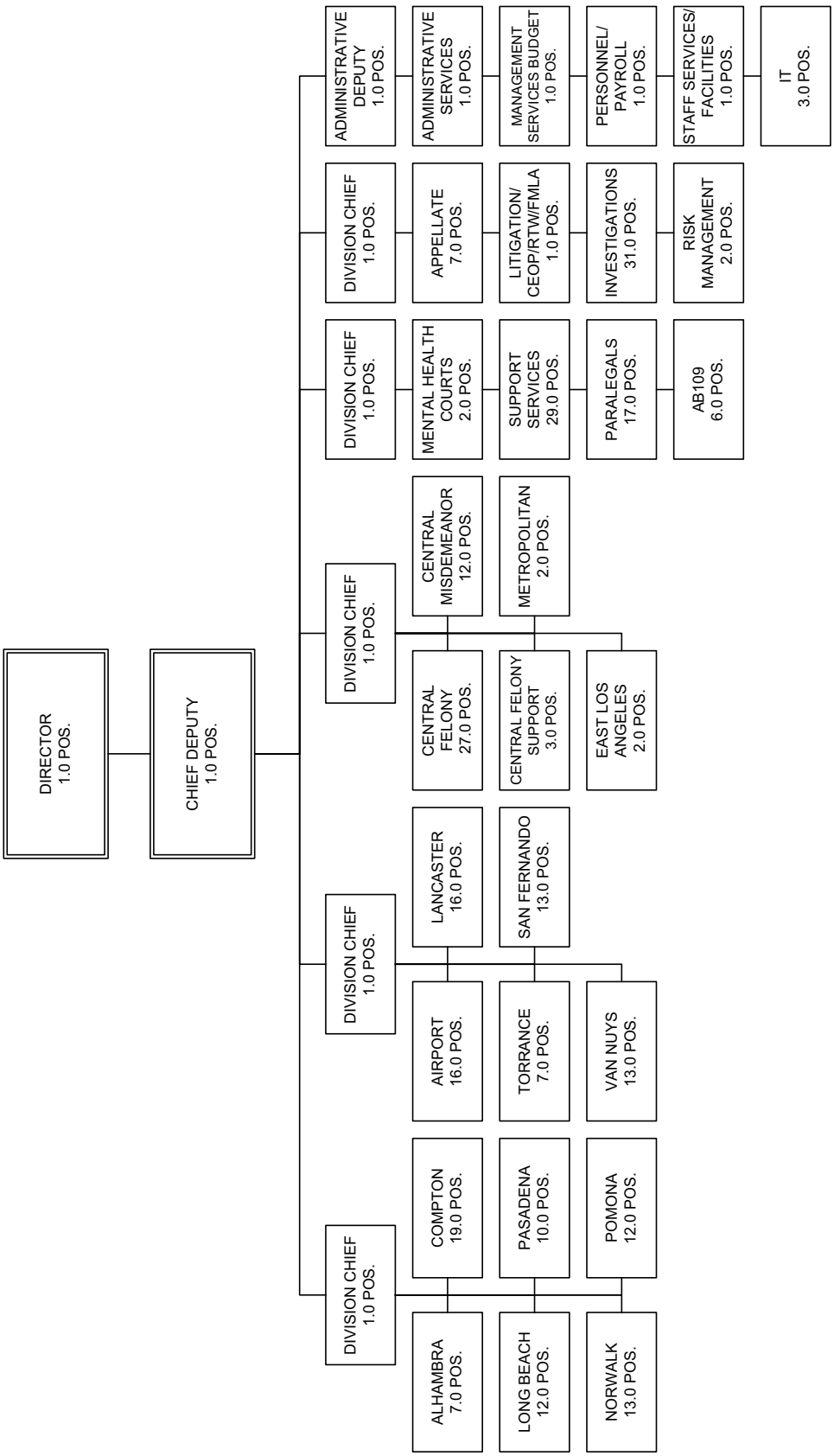
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,338,000	--	--	3,338,000	17.0
Less Administration	--	--	--	---	--
Net Program Costs	3,338,000	--	--	3,338,000	17.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	60,177,000	0	967,000	59,210,000	294.0

ALTERNATE PUBLIC DEFENDER
JANICE Y FUKAI, ALTERNATE PUBLIC DEFENDER
FY 2015-16 RECOMMENDED BUDGET POSITIONS = 294.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,556,172.82	$ 13,493,000	$ 14,659,000	$ 14,659,000	$ 14,659,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 27,606,868.34	$ 30,532,000	$ 31,834,000	$ 42,065,000	$ 31,995,000	$ 161,000
SERVICES & SUPPLIES	7,028,334.68	8,949,000	8,905,000	11,402,000	7,124,000	(1,781,000)
OTHER CHARGES	254,697.87	516,000	422,000	498,000	498,000	76,000
CAPITAL ASSETS - EQUIPMENT	475,022.85	552,000	310,000	670,000	0	(310,000)
OTHER FINANCING USES	236,129.67	(50,000)	296,000	0	0	(296,000)
GROSS TOTAL	$ 35,601,053.41	$ 40,499,000	$ 41,767,000	$ 54,635,000	$ 39,617,000	$ (2,150,000)
NET TOTAL	$ 35,601,053.41	$ 40,499,000	$ 41,767,000	$ 54,635,000	$ 39,617,000	$ (2,150,000)
NET COUNTY COST	$ 22,044,880.59	$ 27,006,000	$ 27,108,000	$ 39,976,000	$ 24,958,000	$ (2,150,000)
BUDGETED POSITIONS	371.0	387.0	387.0	519.0	387.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, provides for public safety in the community through the removal and impoundment of domestic animals and livestock in the unincorporated areas of the County and contract cities. Central to the core mission of the Department is enforcement of applicable animal control laws, medical care and sheltering of impounded animals, recovery and redemption of lost animals with their owners, adoption and placement of available animals, investigation of animal cruelty and dangerous animal complaints, rabies vaccinations, and licensing of dogs and cats. The Department also provides for public education programs, spay and neuter surgeries and evacuation of animals during local and regional emergencies. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for various activities in the shelters.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an overall decrease in NCC of $2.2 million primarily due to the deletion of one-time funding for a voice recorder system, mobile connectivity, dead animal pick-up services, and vehicles. The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department is finalizing its strategic plan which incorporates five Key Focus Areas that align with the County Strategic Goals and Initiatives:

- Improved Financial Planning and Decision Making: Develop a plan to improve the Department's ability to make strategic decisions based on revenue, available resources and needs that are measured using a decision matrix that considers various factors including safety, the Department's areas of key focus, and prudent financial management.

- Improved Training, Staff Development and Succession Planning: Develop a plan to implement programs to respond to the Department's need for succession planning, entry level training, promotional training, and annual recertification.
- Revisit Contract Methodology and Practices: Develop a plan to improve establishment of contract city rates, not limited to the request for proposals (RFP) for a consultant to recommend and implement new rate setting methodologies, including assessment of organizational barriers to obtaining accurate data and development of recommendations to establish methods that improve accuracy.
- Strategic Implementation of Information Technology Priorities: Develop a plan to respond to IT project requirements and operational data base improvements with a focus on the Department's key focus areas, recommend priorities and establish a methodology to track and measure implementation.
- Actualization of Shelter Vision: Develop a plan to move the organization toward its vision for animal care centers. The shelter vision is: "Clean, open, current, well-equipped, organized animal care centers and clinics filled with healthy living things thriving under the care of professional engaged employees, volunteers, and adoption partners in a harmonious environment that is enriched for our animals and welcoming to our happy, satisfied community families."

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**41,767,000**	**0**	**14,659,000**	**27,108,000**	**387.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	388,000	--	--	388,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(395,000)	--	--	(395,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	8,000	--	--	8,000	--
4. One-time Funding and Carryover: Reflects the deletion of one-time funding for ongoing projects and implementation of mobile connectivity, voice recorder system, dead animal pick up services, and vehicles.	(2,151,000)	--	--	(2,151,000)	--
5. Unavoidable Costs: Reflects changes in various employee benefits due to escalating medical cost trends and an increase in retiree health premiums, fully offset by a reduction in workers' compensation costs and other financing uses.	--	--	--	--	--
6. Reclassification: Reflects the reclassification of a Warehouse Worker Aid to Staff Assistant I position.	--	--	--	--	--
Total Changes	**(2,150,000)**	**0**	**0**	**(2,150,000)**	**0.0**
2015-16 Recommended Budget	**39,617,000**	**0**	**14,659,000**	**24,958,000**	**387.0**

Unmet Needs

The Department's unmet needs cover a wide array of requirements. The Department is requesting funding for facilities improvement and deferred maintenance projects to repair and improve the Department's animal care infrastructure, as well as to mitigate safety risks to the public, its employees, and the animals in its care. Further, the Department requires funding for critically needed positions to augment staffing in field, kennel, and clerical services.

The 2015-16 Recommended Budget sets aside a total of $3.6 million in the Provisional Financing Uses budget unit for the Palmdale Animal Care Center which is scheduled to open during fiscal year (FY) 2015-16. This amount includes both one-time start up costs and ongoing operational costs.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	$ 3,243,751.65	$ 3,611,000	$ 3,200,000	$ 3,200,000	$ 3,200,000	$ 0
CHARGES FOR SERVICES - OTHER	1,279,846.53	1,157,000	1,452,000	1,452,000	1,452,000	0
HUMANE SERVICES	8,560,650.70	8,206,000	9,600,000	9,600,000	9,600,000	0
MISCELLANEOUS	464,613.03	514,000	400,000	400,000	400,000	0
SALE OF CAPITAL ASSETS	1,198.91	5,000	7,000	7,000	7,000	0
STATE - OTHER	6,112.00	0	0	0	0	0
TOTAL REVENUE	$ 13,556,172.82	$ 13,493,000	$ 14,659,000	$ 14,659,000	$ 14,659,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 16,214,507.76	$ 17,652,000	$ 18,966,000	$ 25,146,000	$ 19,256,000	$ 290,000
CAFETERIA BENEFIT PLANS	4,650,545.84	5,242,000	5,327,000	8,022,000	5,348,000	21,000
COUNTY EMPLOYEE RETIREMENT	2,956,744.94	3,532,000	3,509,000	4,266,000	3,114,000	(395,000)
DENTAL INSURANCE	89,184.42	104,000	72,000	72,000	72,000	0
DEPENDENT CARE SPENDING ACCOUNTS	40,301.00	45,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	134,717.30	100,000	96,000	159,000	159,000	63,000
FICA (OASDI)	239,801.56	265,000	222,000	307,000	222,000	0
HEALTH INSURANCE	273,674.39	292,000	225,000	244,000	242,000	17,000
LIFE INSURANCE	34,333.02	21,000	41,000	41,000	41,000	0
OTHER EMPLOYEE BENEFITS	(500.00)	0	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	1,620,748.00	1,684,000	1,684,000	1,917,000	1,917,000	233,000
SAVINGS PLAN	112,563.86	149,000	165,000	196,000	165,000	0
THRIFT PLAN (HORIZONS)	267,207.94	314,000	347,000	591,000	355,000	8,000
UNEMPLOYMENT INSURANCE	31,736.30	39,000	39,000	35,000	35,000	(4,000)
WORKERS' COMPENSATION	941,302.01	1,093,000	1,093,000	1,021,000	1,021,000	(72,000)
TOTAL S & E B	27,606,868.34	30,532,000	31,834,000	42,065,000	31,995,000	161,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	680,933.24	560,000	1,191,000	1,763,000	611,000	(580,000)
AGRICULTURAL	46.21	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	124,948.63	197,000	139,000	353,000	139,000	0
COMMUNICATIONS	171,144.90	585,000	583,000	188,000	183,000	(400,000)
COMPUTING-MAINFRAME	84.00	3,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	106,438.25	120,000	120,000	120,000	120,000	0
COMPUTING-PERSONAL	5,781.54	30,000	7,000	7,000	7,000	0
CONTRACTED PROGRAM SERVICES	5,776.92	13,000	10,000	10,000	10,000	0
HOUSEHOLD EXPENSE	258,621.63	414,000	249,000	305,000	249,000	0
INFORMATION TECHNOLOGY SERVICES	101,169.00	57,000	57,000	57,000	57,000	0
INSURANCE	4,188.43	4,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,112,016.62	868,000	868,000	1,899,000	668,000	(200,000)
MAINTENANCE - EQUIPMENT	20,745.57	95,000	53,000	57,000	53,000	0
MEDICAL DENTAL & LAB SUPPLIES	696,681.90	936,000	939,000	1,019,000	939,000	0
MEMBERSHIPS	300.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	96,594.50	156,000	156,000	382,000	156,000	0
OFFICE EXPENSE	154,637.26	584,000	180,000	253,000	180,000	0
PROFESSIONAL SERVICES	671,689.76	804,000	960,000	1,003,000	960,000	0

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	0.00	0	2,000	2,000	2,000	0
RENTS & LEASES - BLDG & IMPRV	100,841.16	267,000	88,000	88,000	88,000	0
RENTS & LEASES - EQUIPMENT	47,644.49	71,000	40,000	40,000	40,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,663.68	11,000	5,000	7,000	5,000	0
SPECIAL DEPARTMENTAL EXPENSE	999,638.82	1,121,000	1,290,000	1,511,000	839,000	(451,000)
TECHNICAL SERVICES	72,991.33	77,000	35,000	35,000	35,000	0
TELECOMMUNICATIONS	453,093.63	712,000	712,000	766,000	562,000	(150,000)
TRAINING	9,048.00	5,000	30,000	130,000	30,000	0
TRANSPORTATION AND TRAVEL	694,883.19	759,000	750,000	906,000	750,000	0
UTILITIES	435,732.02	498,000	435,000	495,000	435,000	0
TOTAL S & S	7,028,334.68	8,949,000	8,905,000	11,402,000	7,124,000	(1,781,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	39,299.99	171,000	139,000	125,000	125,000	(14,000)
RET-OTHER LONG TERM DEBT	213,231.64	345,000	283,000	373,000	373,000	90,000
TAXES & ASSESSMENTS	2,166.24	0	0	0	0	0
TOTAL OTH CHARGES	254,697.87	516,000	422,000	498,000	498,000	76,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	0.00	0	0	11,000	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	95,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	475,022.85	552,000	310,000	564,000	0	(310,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	475,022.85	552,000	310,000	670,000	0	(310,000)
TOTAL CAPITAL ASSETS	475,022.85	552,000	310,000	670,000	0	(310,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	236,129.67	(50,000)	296,000	0	0	(296,000)
TOTAL OTH FIN USES	236,129.67	(50,000)	296,000	0	0	(296,000)
GROSS TOTAL	$ 35,601,053.41	$ 40,499,000	$ 41,767,000	$ 54,635,000	$ 39,617,000	$ (2,150,000)
NET TOTAL	$ 35,601,053.41	$ 40,499,000	$ 41,767,000	$ 54,635,000	$ 39,617,000	$ (2,150,000)
NET COUNTY COST	$ 22,044,880.59	$ 27,006,000	$ 27,108,000	$ 39,976,000	$ 24,958,000	$ (2,150,000)
BUDGETED POSITIONS	371.0	387.0	387.0	519.0	387.0	0.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,480,000	--	4,637,000	4,843,000	99.0
Less Administration	--	--	--	--	--
Net Program Costs	9,480,000	--	4,637,000	4,843,000	99.0

Authority: Mandated program - California Food and Agriculture Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

The program includes: (1) impound, housing, and provision of medical care to stray and abandoned animals; (2) return of licensed, microchipped, or tagged animals to owners of record; (3) adoption of available animals to the public, animal rescues, and adoption partners; and (4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Canvassing)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,947,000	--	3,947,000	--	50.0
Less Administration	--	--	--	--	--
Net Program Costs	3,947,000	--	3,947,000	--	50.0

Authority: Mandated program - California Food and Agricultural Code Sections 30801-05, 30952, 31105-08, 31252, 31254, and 32252-53 and County Code Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated areas of the County and contract cities.

The Canvassing program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,301,000	--	5,106,000	7,195,000	147.0
Less Administration	--	--	--	--	--
Net Program Costs	12,301,000	--	5,106,000	7,195,000	147.0

Authority: Mandated program - California Food and Agriculture Code Sections 30501, 31101, 31105, and 31602 and California Penal Code Section 597.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,693,000	--	969,000	4,724,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	5,693,000	--	969,000	4,724,000	33.0

Authority: Mandated program - California Food and Agricultural Code Sections 30501, 30503, 31101, 31105, 31602, and 31751.3.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. Medical Services provides examinations, vaccinations, deworming, treatment, surgical repair, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay/Neuter Program, Major Case and Critical Case Processing Unit)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,161,000	--	--	2,161,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,161,000	--	--	2,161,000	25.0

Authority: Spay and Neuter Program: Mandated program - California Food and Agricultural Code Sections 30503 and 31751.3. Major Case Unit: Mandated program - California Food and Agricultural Code Sections 31645 and 31646; California Penal Code Sections 399.5, 597, and 599aa; and County Code Sections 10.20.280, 10.28.020, 10.28.270, and 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated communities of the County.

The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals.

The Critical Case Processing Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and to investigate and process potentially dangerous and vicious dog cases.

6. Administration

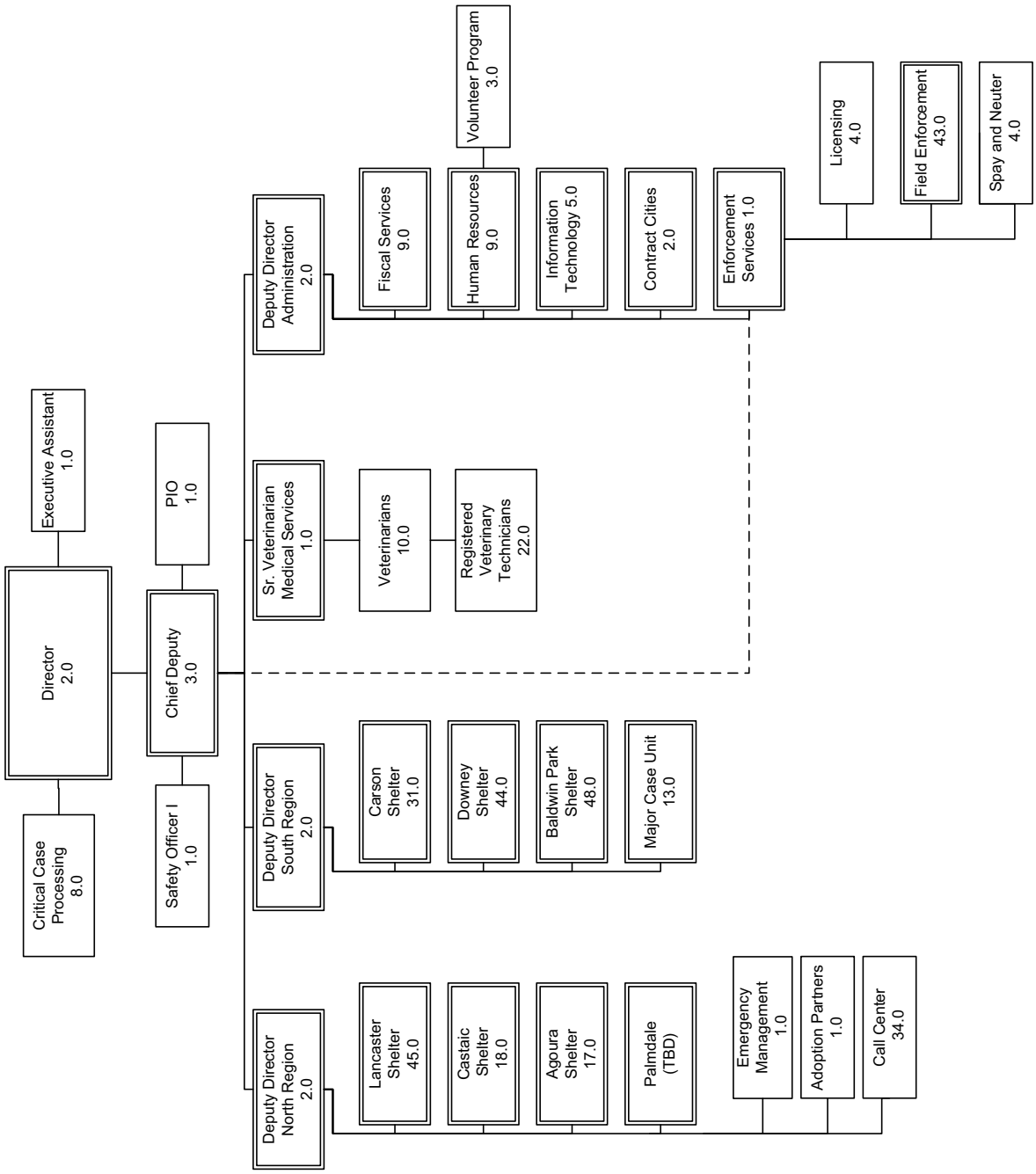
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,035,000	--	--	6,035,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	6,035,000	--	--	6,035,000	33.0

Authority: Non-mandated, discretionary program.

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	39,617,000	0	14,659,000	24,958,000	387.0

Department of Animal Care and Control
Marcia Mayeda, Director
FY 2015-16 Recommended Budget Positions = 387.0



Arts Commission

Laura Zucker, Executive Director

Arts Commission Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,936,845.70	$ 1,817,000	$ 1,817,000	$ 1,956,000	$ 1,956,000	$ 139,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 11,439,606.80	$ 12,536,000	$ 12,536,000	$ 20,235,000	$ 12,241,000	$ (295,000)
GROSS TOTAL	$ 11,439,606.80	$ 12,536,000	$ 12,536,000	$ 20,235,000	$ 12,241,000	$ (295,000)
INTRAFUND TRANSFERS	(561,976.10)	(1,022,000)	(1,022,000)	(778,000)	(778,000)	244,000
NET TOTAL	$ 10,877,630.70	$ 11,514,000	$ 11,514,000	$ 19,457,000	$ 11,463,000	$ (51,000)
NET COUNTY COST	$ 8,940,785.00	$ 9,697,000	$ 9,697,000	$ 17,501,000	$ 9,507,000	$ (190,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, diversity, vitality, understanding and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations and municipalities.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net NCC decrease of $190,000 primarily due to the deletion of one-time funding and a reduction in retirement contributions, partially offset by funding for Board-approved increases in salaries and employee benefits, additional funding for 1.0 position for the John Anson Ford Theatres and unavoidable cost increases.

Critical/Strategic Planning Initiatives

- Continue a multi-year initiative to implement the Board-adopted *Arts for All* strategic plan to make the arts core in K-12 for 1.7 million students in the County by launching a partnership with the County Office of Education to expand the reach of teacher professional development offerings through online support systems.
- Continue construction and planning for the current and future facilities of the Ford Theatres, including upgrades such as amphitheatre stage reconstruction, creation of a new picnic terrace with concessions and office space. Reopen the theatre in spring 2016 with a full slate of programming and re-branding campaign.
- Implement, through LA County Open Spaces District grant funds, a new Civic Art Graffiti Abatement Project which will create innovative arts based projects designed to reduce the reoccurrence of or minimize the visual appearance of graffiti, while helping youth utilize their artistic talents for personal expression and instill a sense of neighborhood pride.
- Redesign the Arts Commission website along with update the *Arts for All* and Ford Theatres sites, and roll out the updated ExperienceLA.com platform and integrate with LA Tourism's website, DiscoverLosAngeles.com.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**12,536,000**	**1,022,000**	**1,817,000**	**9,697,000**	**0.0**
New/Expanded Programs					
1. Ford Theatres: Reflects funding for 1.0 position to provide support to the Theatres during the renovation and to address the anticipated increase in workload once completed.	110,000	--	--	110,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	91,000	9,000	--	82,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(88,000)	(13,000)	--	(75,000)	--
3. One-Time Funding: Reflects the deletion of one-time funding for the Community Books Project ($280,000), a mural at Martin Luther King, Jr. Community Hospital ($42,000), temporary lease costs for displaced Ford Theatres staff ($45,000), the Civic Art Inventory Project ($240,000), and the Free Concerts program ($9,000).	(616,000)	(240,000)	--	(376,000)	--
4. Unavoidable Costs: Reflects funding for unavoidable production cost increases for the Holiday Celebration ($54,000) and operating costs ($15,000).	69,000	--	--	69,000	--
5. Ministerial Adjustments: Reflects appropriation and revenue adjustments for the Arts Education and Technical Assistance programs based on anticipated revenue changes.	139,000	--	139,000	--	--
Total Changes	**(295,000)**	**(244,000)**	**139,000**	**(190,000)**	**0.0**
2015-16 Recommended Budget	**12,241,000**	**778,000**	**1,956,000**	**9,507,000**	**0.0**

Unmet Needs

The Arts Commission's critical unmet needs include additional funding to bring *Arts for All* fully to scale to serve all 81 County school districts; stabilize the Organizational Grant Program to adequately fund an increased number of grantees; and launch a project grant program to fund arts programming in non-arts organizations such as social service and health organizations. In addition, funds and positions are needed to support the re-opening of Ford Theatres, including public information and digital marketing activities, and to provide support for the Organizational Grant and Civic Arts programs due to increases in workloads of core operations and for overall administrative support.

ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 46,000	$ 46,000	$ 46,000	$ 46,000	$ 0
FEDERAL - OTHER	170,000.00	70,000	70,000	0	0	(70,000)
MISCELLANEOUS	1,311,232.70	1,293,000	1,293,000	1,005,000	1,005,000	(288,000)
OTHER GOVERNMENTAL AGENCIES	0.00	13,000	13,000	501,000	501,000	488,000
STATE - OTHER	10,493.00	15,000	15,000	24,000	24,000	9,000
TRANSFERS IN	445,120.00	380,000	380,000	380,000	380,000	0
TOTAL REVENUE	$ 1,936,845.70	$ 1,817,000	$ 1,817,000	$ 1,956,000	$ 1,956,000	$ 139,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,862,728.83	$ 3,156,000	$ 3,156,000	$ 3,855,000	$ 3,269,000	$ 113,000
CLOTHING & PERSONAL SUPPLIES	629.55	0	0	0	0	0
COMMUNICATIONS	11,814.51	30,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	70.59	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	7,823.71	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,518,000	4,518,000	7,925,000	4,518,000	0
FOOD	770.68	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	9,132.23	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	61,000	61,000	61,000	61,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	15,230.22	35,000	35,000	35,000	35,000	0
MAINTENANCE - EQUIPMENT	136.47	20,000	20,000	20,000	20,000	0
MEDICAL DENTAL & LAB SUPPLIES	733.73	0	0	0	0	0
MEMBERSHIPS	5,808.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	84.97	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	49,842.09	20,000	20,000	65,000	35,000	15,000
PROFESSIONAL SERVICES	8,329,907.81	4,594,000	4,594,000	8,097,000	4,216,000	(378,000)
PUBLICATIONS & LEGAL NOTICE	281.88	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	0.00	45,000	45,000	90,000	0	(45,000)
RENTS & LEASES - EQUIPMENT	18,811.00	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	277.79	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,091.75	0	0	0	0	0
TECHNICAL SERVICES	67,231.07	0	0	0	0	0
TELECOMMUNICATIONS	33,361.63	0	0	0	0	0
TRANSPORTATION AND TRAVEL	22,838.29	7,000	7,000	7,000	7,000	0
TOTAL S & S	11,439,606.80	12,536,000	12,536,000	20,235,000	12,241,000	(295,000)
GROSS TOTAL	$ 11,439,606.80	$ 12,536,000	$ 12,536,000	$ 20,235,000	$ 12,241,000	$ (295,000)
INTRAFUND TRANSFERS	(561,976.10)	(1,022,000)	(1,022,000)	(778,000)	(778,000)	244,000
NET TOTAL	$ 10,877,630.70	$ 11,514,000	$ 11,514,000	$ 19,457,000	$ 11,463,000	$ (51,000)
NET COUNTY COST	$ 8,940,785.00	$ 9,697,000	$ 9,697,000	$ 17,501,000	$ 9,507,000	$ (190,000)

Arts Commission - Arts Programs Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,729,493.00	$ 1,817,000	$ 1,817,000	$ 1,956,000	$ 1,956,000	$ 139,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 10,670,278.01	$ 11,192,000	$ 11,192,000	$ 18,989,000	$ 11,463,000	$ 271,000
GROSS TOTAL	$ 10,670,278.01	$ 11,192,000	$ 11,192,000	$ 18,989,000	$ 11,463,000	$ 271,000
NET TOTAL	$ 10,670,278.01	$ 11,192,000	$ 11,192,000	$ 18,989,000	$ 11,463,000	$ 271,000
NET COUNTY COST	$ 8,940,785.01	$ 9,375,000	$ 9,375,000	$ 17,033,000	$ 9,507,000	$ 132,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Arts Commission - Civic Art Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 207,352.70	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 769,328.79	$ 1,344,000	$ 1,344,000	$ 1,246,000	$ 778,000	$ (566,000)
GROSS TOTAL	$ 769,328.79	$ 1,344,000	$ 1,344,000	$ 1,246,000	$ 778,000	$ (566,000)
INTRAFUND TRANSFERS	(561,976.10)	(1,022,000)	(1,022,000)	(778,000)	(778,000)	244,000
NET TOTAL	$ 207,352.69	$ 322,000	$ 322,000	$ 468,000	$ 0	$ (322,000)
NET COUNTY COST	$ (0.01)	$ 322,000	$ 322,000	$ 468,000	$ 0	$ (322,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Departmental Program Summary

1. Organizational Grants and Professional Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,933,000	--	25,000	4,908,000	--
Less Administration	--	--	--	--	--
Net Program Costs	4,933,000	--	25,000	4,908,000	--

Authority: Non-mandated, discretionary program.

The program provides financial support, technical assistance, and professional development services to 380 nonprofit arts organizations annually. Programs assist and strengthen nonprofit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, which include in depth leadership training for executive, artistic and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Nonprofit Management and Long Beach Nonprofit Partnership, and to attend local conferences.

2. Arts Internships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	696,000	--	45,000	651,000	--
Less Administration	--	--	--	--	--
Net Program Costs	696,000	--	45,000	651,000	--

Authority: Non-mandated, discretionary program.

The program provides approximately 125 paid, 10 week summer internships for undergraduate college students at 105 performing and literary arts nonprofits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,012,000	--	1,506,000	506,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,012,000	--	1,506,000	506,000	--

Authority: Non-mandated, discretionary program.

Arts for All was established in 2002 by the Board as a public-private collaborative working to make the arts core in K-12 public education for all 1.6 million students attending County public schools. With backbone support from the Arts Commission and in partnership with the County Office of Education, *Arts for All* supports and connects school districts and arts organizations through policy development, strategic planning, grants to improve teaching and learning, advocacy, research and partnership building among stakeholders. Currently, 59 of the County's 81 school districts, as well as two charter school networks, are part of the *Arts for All* network.

4. Community Programs - John Anson Ford Theatres

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,808,000	--	48,000	1,760,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,808,000	--	48,000	1,760,000	--

Authority: Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatres and supports its flagship program, the Ford Amphitheatre Summer Partnership Program, which provides resources to County resident arts organizations and assists them to successfully present performances in its historic 1,200 seat amphitheatre. This appropriation does not reflect earned income, which is deposited in the Ford Theatre Special Development Fund, and contributed income, which is in the budget of the Ford Theatre Foundation, the nonprofit fundraising arm of the Ford.

5. Community Programs – Holiday Celebration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,003,000	--	332,000	671,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,003,000	--	332,000	671,000	--

Authority: Non-mandated, discretionary program.

The County Holiday Celebration, which celebrated its 55th year in 2014, is a three-hour music and dance production held every December 24 at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of the County. The Holiday Celebration is broadcast live on PBS SoCal and streamed on the Internet and watched by an estimated one million local viewers. The program is also aired on the Armed Forces Network, bringing the show to United States service men and women living on military bases around the world.

6. Community Programs – Free Concerts in Public Sites

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,000	--	--	30,000	--
Less Administration	--	--	--	--	--
Net Program Costs	30,000	--	--	30,000	--

Authority: Non-mandated, discretionary program.

Free Concerts in Public Sites includes concerts and participatory workshops that are free to the public. Events include concerts at nonprofit, municipal, and County sites which apply for funding from the Board to support musician fees, and interactive music and dance workshops designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

7. Civic Art

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	778,000	778,000	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	778,000	778,000	--	--	--

Authority: Non-mandated, discretionary program.

The program provides leadership in the development of high-quality civic spaces by integrating the work of artists into the planning, design and construction of County infrastructure and facilities. The Civic Art Program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to County residents and visitors. The program also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The program has developed and maintains the records and inventory for County-owned civic artwork.

8. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	981,000	--	--	981,000	--
Less Administration	--	--	--	--	--
Net Program Costs	981,000	--	--	981,000	--

Authority: Non-mandated, discretionary program.

The administrative unit, made up of five staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology, marketing and communications, and provides support for the 15 Arts Commissioners appointed by the Board. This appropriation also includes general administrative and IT supplies.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	12,241,000	778,000	1,956,000	9,507,000	0.0

Assessor

Jeffrey Prang, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 59,760,756.29	$ 57,503,000	$ 65,602,000	$ 65,890,000	$ 66,044,000	$ 442,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 127,515,523.49	$ 131,861,000	$ 140,735,000	$ 145,839,000	$ 144,235,000	$ 3,500,000
SERVICES & SUPPLIES	27,799,894.50	38,273,000	37,732,000	26,268,000	24,453,000	(13,279,000)
OTHER CHARGES	1,457,108.44	1,411,000	1,421,000	1,421,000	1,421,000	0
CAPITAL ASSETS - EQUIPMENT	913,625.45	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 157,686,151.88	$ 171,570,000	$ 179,913,000	$ 173,553,000	$ 170,134,000	$ (9,779,000)
INTRAFUND TRANSFERS	(57,769.12)	(66,000)	(85,000)	(85,000)	(85,000)	0
NET TOTAL	$ 157,628,382.76	$ 171,504,000	$ 179,828,000	$ 173,468,000	$ 170,049,000	$ (9,779,000)
NET COUNTY COST	$ 97,867,626.47	$ 114,001,000	$ 114,226,000	$ 107,578,000	$ 104,005,000	$ (10,221,000)
BUDGETED POSITIONS	1,432.0	1,432.0	1,432.0	1,455.0	1,444.0	12.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To value people and property by creating an accurate and timely assessment roll while delivering exceptional and professional public service with integrity.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net decrease in NCC of $10.2 million primarily due to the deletion of one-time funding for the Legacy System Replacement Project Phase II, deletion of one-time carryover funding for the Voice-over Internet Protocol (VoIP) Project and live scan requirements, and a projected decrease in retirement contributions. The Recommended Budget also includes Board-approved increases in salaries and employee benefits, partial prior-year curtailment restoration, and additional one-time funding for 15.0 Appraiser positions needed to support the Legacy System Replacement Project.

Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce operational efficiencies to improve work activities and public services including a partnership with tax system departments to create a "one-stop" counter for tax services;
- Increase the use of social media and the internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the second phase of development of the Assessor Legacy System Replacement Project while partnering with County stakeholders and tax system departments;
- Recruit, train and develop additional staff to increase operational effectiveness; and
- Pursue shorter duration projects that automate and improve the assessment process.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**179,913,000**	**85,000**	**65,602,000**	**114,226,000**	**1,432.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,248,000	--	877,000	1,371,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,100,000)	--	(429,000)	(671,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	81,000	--	32,000	49,000	--
4. One-time Legacy System Replacement Phase II: Reflects the deletion of one-time funding for the Legacy System Replacement Project Phase II.	(12,762,000)	--	--	(12,762,000)	--
5. VoIP: Reflects the deletion of one-time funding for the VoIP telephone system and live scan requirements.	(686,000)	--	--	(686,000)	--
6. One-time Funding: Reflects the deletion of one-time funding for appraisal related training requirements and information technology-related training for staff.	(300,000)	--	--	(300,000)	--
7. Business Solutions Group Appraisers: Reflects one-time Legacy System Replacement Project funding for 15.0 Appraiser positions to serve as subject matter experts for the duration of the Replacement Project.	1,494,000	--	--	1,494,000	15.0
8. Appraisers: Reflects funding for 6.0 Appraiser positions needed to meet the Department's critical appraisal production needs, fully offset by the deletion of 5.0 Intermediate Clerk, 3.0 Head Clerk and 1.0 Senior Clerk vacant positions.	--	--	--	--	(3.0)
9. Appraiser Senior Staff: Reflects funding for 3.0 Supervising Appraiser positions needed to meet appropriate staffing ratios, fully offset by the deletion of 3.0 Appraiser Specialist II vacant positions.	--	--	--	--	--
10. Curtailment Restoration: Reflects partial restoration of funding for positions deleted as part of prior-year curtailments.	777,000	--	--	777,000	--
11. Assessment Appeals Board: Reflects one-time funding for outside counsel to assist the Department with various Assessment Appeals Board caseloads.	172,000	--	--	172,000	--
12. Services and Supplies: Reflects one-time bridge funding associated with increased lease costs for the Department's West District office.	395,000	--	--	395,000	--
13. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(98,000)	--	(38,000)	(60,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
14. Ministerial Realignment: Reflects a ministerial realignment of appropriation based on expenditure trends.	--	--	--	--	--
Total Changes	**(9,779,000)**	**0**	**442,000**	**(10,221,000)**	**12.0**
2015-16 Recommended Budget	**170,134,000**	**85,000**	**66,044,000**	**104,005,000**	**1,444.0**

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 55,896,151.87	$ 53,596,000	$ 57,686,000	$ 57,974,000	$ 58,128,000	$ 442,000
AUDITING AND ACCOUNTING FEES	4,582.00	6,000	11,000	11,000	11,000	0
CHARGES FOR SERVICES - OTHER	1,571.53	2,000	3,000	3,000	3,000	0
COURT FEES & COSTS	1,665.00	2,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	2,320,467.34	2,039,000	1,807,000	1,807,000	1,807,000	0
LEGAL SERVICES	0.00	0	10,000	10,000	10,000	0
MISCELLANEOUS	1,174,402.65	1,055,000	1,098,000	1,098,000	1,098,000	0
OTHER SALES	199,219.82	185,000	168,000	168,000	168,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	36,781.89	51,000	80,000	80,000	80,000	0
RECORDING FEES	933.00	1,000	1,000	1,000	1,000	0
ROYALTIES	124,981.19	110,000	70,000	70,000	70,000	0
STATE - OTHER	0.00	456,000	4,667,000	4,667,000	4,667,000	0
TOTAL REVENUE	$ 59,760,756.29	$ 57,503,000	$ 65,602,000	$ 65,890,000	$ 66,044,000	$ 442,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 81,383,435.67	$ 83,178,000	$ 90,385,000	$ 95,535,000	$ 93,846,000	$ 3,461,000
CAFETERIA BENEFIT PLANS	18,043,592.54	18,602,000	18,512,000	19,444,000	19,751,000	1,239,000
COUNTY EMPLOYEE RETIREMENT	14,428,592.91	16,135,000	16,305,000	15,575,000	15,408,000	(897,000)
DENTAL INSURANCE	377,863.44	433,000	446,000	446,000	446,000	0
DEPENDENT CARE SPENDING ACCOUNTS	186,787.90	185,000	244,000	244,000	244,000	0
DISABILITY BENEFITS	925,411.61	948,000	1,013,000	1,000,000	1,000,000	(13,000)
FICA (OASDI)	1,094,634.82	1,097,000	1,152,000	1,181,000	1,168,000	16,000
HEALTH INSURANCE	534,214.08	612,000	470,000	532,000	538,000	68,000
LIFE INSURANCE	147,644.66	141,000	342,000	342,000	342,000	0
OTHER EMPLOYEE BENEFITS	812.00	4,000	1,000	1,000	1,000	0
RETIREE HEALTH INSURANCE	6,571,131.00	6,524,000	6,948,000	7,541,000	7,541,000	593,000
SAVINGS PLAN	160,008.09	182,000	452,000	192,000	180,000	(272,000)
THRIFT PLAN (HORIZONS)	2,241,727.46	2,429,000	2,921,000	2,355,000	2,319,000	(602,000)
UNEMPLOYMENT INSURANCE	34,111.01	36,000	46,000	42,000	42,000	(4,000)
WORKERS' COMPENSATION	1,385,556.30	1,355,000	1,498,000	1,409,000	1,409,000	(89,000)
TOTAL S & E B	127,515,523.49	131,861,000	140,735,000	145,839,000	144,235,000	3,500,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	846,095.16	952,000	1,111,000	1,158,000	1,158,000	47,000
CLOTHING & PERSONAL SUPPLIES	0.00	25,000	1,000	1,000	1,000	0
COMMUNICATIONS	52,863.17	38,000	33,000	39,000	39,000	6,000
COMPUTING-MAINFRAME	1,280,812.54	1,402,000	1,562,000	1,490,000	1,490,000	(72,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,737,495.05	7,856,000	7,946,000	1,984,000	1,702,000	(6,244,000)
COMPUTING-PERSONAL	2,011,105.43	770,000	1,077,000	1,003,000	975,000	(102,000)
HOUSEHOLD EXPENSE	6,695.19	9,000	45,000	20,000	20,000	(25,000)
INFORMATION TECHNOLOGY SERVICES	4,337,391.00	9,445,000	9,461,000	3,976,000	3,472,000	(5,989,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	4,000	38,000	0	(4,000)
INSURANCE	18,615.00	41,000	27,000	27,000	27,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,765,656.02	4,372,000	3,790,000	4,058,000	3,830,000	40,000

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	244,373.15	243,000	301,000	271,000	271,000	(30,000)
MEDICAL DENTAL & LAB SUPPLIES	494.52	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	7,037.50	8,000	9,000	9,000	9,000	0
MISCELLANEOUS EXPENSE	7,407.16	8,000	17,000	17,000	17,000	0
OFFICE EXPENSE	1,114,581.16	991,000	821,000	845,000	795,000	(26,000)
PROFESSIONAL SERVICES	598,459.93	954,000	856,000	806,000	706,000	(150,000)
RENTS & LEASES - BLDG & IMPRV	2,561,884.29	2,636,000	2,667,000	3,062,000	2,964,000	297,000
RENTS & LEASES - EQUIPMENT	35,106.15	193,000	225,000	36,000	36,000	(189,000)
SMALL TOOLS & MINOR EQUIPMENT	533.66	1,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	43,895.93	8,000	1,000	7,000	1,000	0
TECHNICAL SERVICES	215,589.63	231,000	368,000	256,000	256,000	(112,000)
TELECOMMUNICATIONS	3,685,088.25	2,799,000	1,824,000	1,752,000	1,728,000	(96,000)
TRAINING	796,392.25	574,000	738,000	645,000	188,000	(550,000)
TRANSPORTATION AND TRAVEL	1,297,075.87	1,337,000	1,454,000	1,447,000	1,447,000	(7,000)
UTILITIES	3,135,246.49	3,379,000	3,393,000	3,320,000	3,320,000	(73,000)
TOTAL S & S	27,799,894.50	38,273,000	37,732,000	26,268,000	24,453,000	(13,279,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	25,471.38	36,000	70,000	70,000	70,000	0
RET-OTHER LONG TERM DEBT	1,412,397.01	1,374,000	1,346,000	1,346,000	1,346,000	0
TAXES & ASSESSMENTS	19,240.05	1,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,457,108.44	1,411,000	1,421,000	1,421,000	1,421,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	329,695.42	25,000	25,000	25,000	25,000	0
DATA HANDLING EQUIPMENT	295,777.24	0	0	0	0	0
ELECTRONIC EQUIPMENT	236,432.29	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	51,720.50	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	913,625.45	25,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS	913,625.45	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 157,686,151.88	$ 171,570,000	$ 179,913,000	$ 173,553,000	$ 170,134,000	$ (9,779,000)
INTRAFUND TRANSFERS	(57,769.12)	(66,000)	(85,000)	(85,000)	(85,000)	0
NET TOTAL	$ 157,628,382.76	$ 171,504,000	$ 179,828,000	$ 173,468,000	$ 170,049,000	$ (9,779,000)
NET COUNTY COST	$ 97,867,626.47	$ 114,001,000	$ 114,226,000	$ 107,578,000	$ 104,005,000	$ (10,221,000)
BUDGETED POSITIONS	1,432.0	1,432.0	1,432.0	1,455.0	1,444.0	12.0

Departmental Program Summary

1. Appraisals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	95,953,000	47,000	36,290,000	59,616,000	797.0
Less Administration	--	--	--	--	--
Net Program Costs	95,953,000	47,000	36,290,000	59,616,000	797.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes well over 2.3 million parcels throughout the County and over 300,000 business properties, which together have a revenue-producing assessment value of over $1.0 trillion. This program also provides public service throughout the Assessor's Office. The district offices also handle approximately 194,000 telephone calls a year and assist nearly 58,000 taxpayers in person.

2. Roll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,109,000	24,000	18,996,000	30,089,000	411.0
Less Administration	--	--	--	--	--
Net Program Costs	49,109,000	24,000	18,996,000	30,089,000	411.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; providing advice on legal and ownership matters to staff; creating and maintaining over 3,141 map books; processing property tax exemptions; serving as the nucleus of the Assessor's public information efforts; and handling over 141,367 telephone calls, of which 103,703 were public service issues and 37,664 were ownership issuesin 2014. In addition, the Ownership Division received 58,592 inquiries related to ownership in 2014.

3. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,802,000	7,000	5,247,000	5,548,000	107.0
Less Administration	--	--	--	--	--
Net Program Costs	10,802,000	7,000	5,247,000	5,548,000	107.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support and production of the Department's automated systems. It is composed of a highly technical group of analysts, programmers and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contract management through the Help Desk. This program also supports its multi-departmental property tax websites, which provided information on assessments, taxation and appeals to over 5.5 million visitors in 2014.

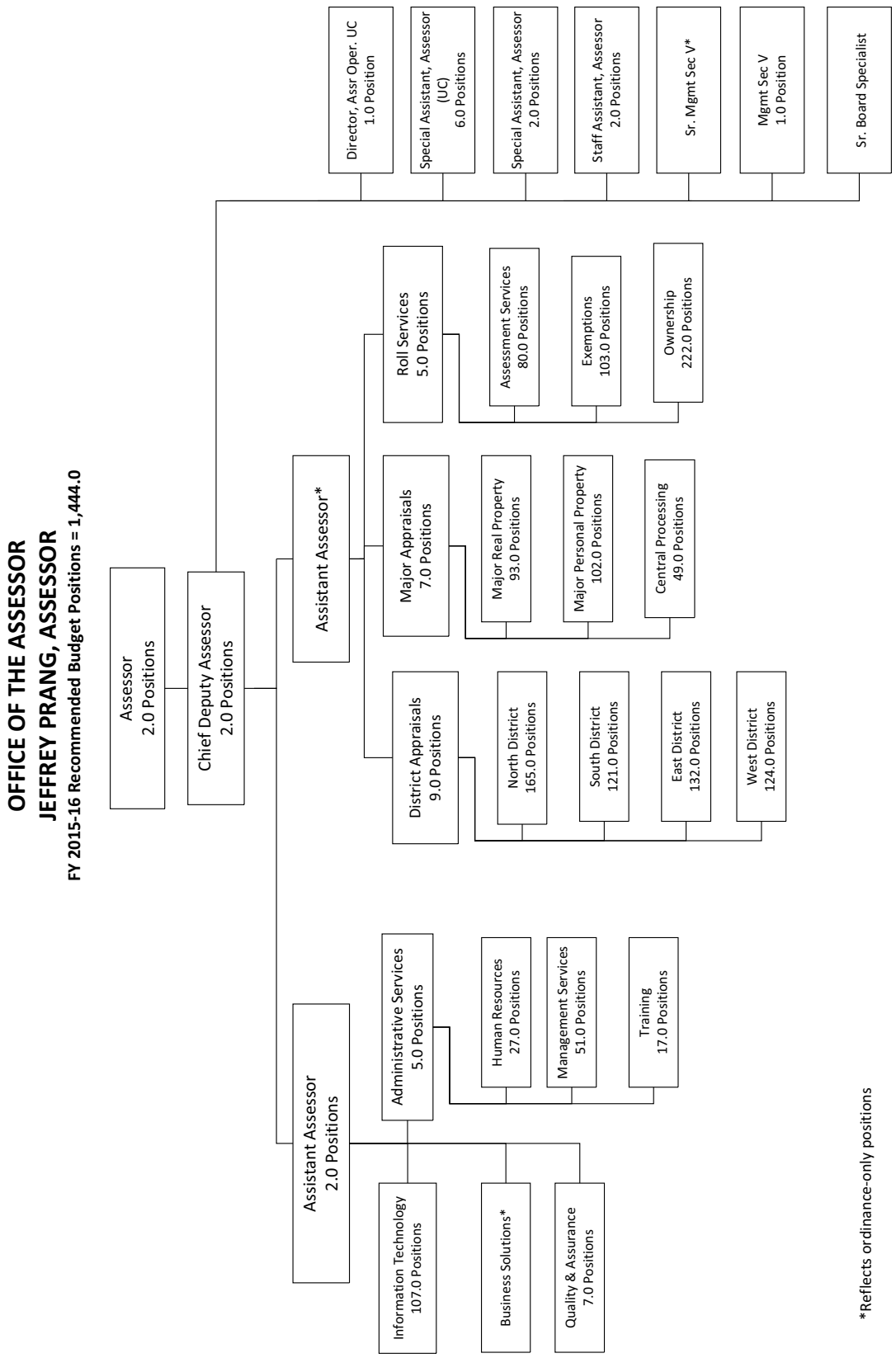
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,270,000	7,000	5,511,000	8,752,000	129.0
Less Administration	--	--	--	--	--
Net Program Costs	14,270,000	7,000	5,511,000	8,752,000	129.0

Authority: Non-mandated, discretionary program.

This program consists of the executive office, which provides leadership and direction, budget services, accounting, human resources, facilities and general services, as well as reprographics and materials management sections which provide administrative support to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	170,134,000	85,000	66,044,000	104,005,000	1,444.0


OFFICE OF THE ASSESSOR
JEFFREY PRANG, ASSESSOR
FY 2015-16 Recommended Budget Positions = 1,444.0
Assessor
2.0 Positions
Chief Deputy Assessor
2.0 Positions
Director, Assr Oper. UC
1.0 Position
Special Assistant, Assessor (UC)
6.0 Positions
Special Assistant, Assessor
2.0 Positions
Staff Assistant, Assessor
2.0 Positions
Sr. Mgmt Sec V*
Mgmt Sec V
1.0 Position
Sr. Board Specialist
Assistant Assessor*
Roll Services
5.0 Positions
Assessment Services
80.0 Positions
Exemptions
103.0 Positions
Ownership
222.0 Positions
Major Appraisals
7.0 Positions
Major Real Property
93.0 Positions
Major Personal Property
102.0 Positions
Central Processing
49.0 Positions
District Appraisals
9.0 Positions
North District
165.0 Positions
South District
121.0 Positions
East District
132.0 Positions
West District
124.0 Positions
Assistant Assessor
2.0 Positions
Administrative Services
5.0 Positions
Human Resources
27.0 Positions
Management Services
51.0 Positions
Training
17.0 Positions
Information Technology
107.0 Positions
Business Solutions*
Quality & Assurance
7.0 Positions
*Reflects ordinance-only positions

Auditor-Controller

John Naimo, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 17,507,658.03	$ 18,183,000	$ 19,446,000	$ 20,577,000	$ 20,577,000	$ 1,131,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 64,369,854.93	$ 68,621,000	$ 74,623,000	$ 76,205,000	$ 76,205,000	$ 1,582,000
SERVICES & SUPPLIES	11,983,669.59	13,715,000	15,238,000	13,514,000	13,514,000	(1,724,000)
OTHER CHARGES	177,437.46	175,000	230,000	230,000	230,000	0
CAPITAL ASSETS - EQUIPMENT	18,924.13	0	0	8,000	8,000	8,000
GROSS TOTAL	$ 76,549,886.11	$ 82,511,000	$ 90,091,000	$ 89,957,000	$ 89,957,000	$ (134,000)
INTRAFUND TRANSFERS	(38,666,893.93)	(40,765,000)	(46,807,000)	(46,415,000)	(46,415,000)	392,000
NET TOTAL	$ 37,882,992.18	$ 41,746,000	$ 43,284,000	$ 43,542,000	$ 43,542,000	$ 258,000
NET COUNTY COST	$ 20,375,334.15	$ 23,563,000	$ 23,838,000	$ 22,965,000	$ 22,965,000	$ (873,000)
BUDGETED POSITIONS	603.0	617.0	617.0	619.0	619.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $0.9 million primarily due to the elimination of one-time carryover funding, partially offset by the addition of 2.0 payroll support positions and Board-approved increases in salaries and health insurance subsidies. The Recommended Budget also includes 1.0 position for ePayables Solutions, fully offset by the deletion of 2.0 lower level positions and 1.0 revenue offset investigation position to assist the Fire Department.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the Chief Executive Office to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Continuing the enhancement of eCAPS and the Advantage eHR suite of applications to centralize and consolidate the County's financial management, reporting, human resources, and talent management functions;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Promoting use of direct deposit to pay vendors, thereby reducing the County's reliance on check disbursements;
- Advocating for development of an integrated, enterprise Property Tax System to replace aging, obsolete and inefficient legacy applications that require high levels of staff and technical support; and
- Promoting County efficiency initiatives such as eForms, the Countywide Contract Management System, and the Countywide Open Data Initiative.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**90,091,000**	**46,807,000**	**19,446,000**	**23,838,000**	**617.0**
New/Expanded Programs					
1. Payroll Support: Reflects the addition of 1.0 Payroll Specialist II and 1.0 Payroll Specialist III positions in the Shared Services Division to address increased workload in payroll services.	150,000	--	--	150,000	2.0
2. Investigations: Reflects the addition of 1.0 Program Specialist III position in the Office of County Investigations Division to conduct investigations at the Fire Department.	158,000	--	158,000	--	1.0
3. ePayables Solutions: Reflects the addition of 1.0 Program Specialist II position in the Disbursements Division to develop and implement the countywide ePayables Solutions fully offset by the deletion of 2.0 Senior Clerk positions.	--	--	--	--	(1.0)
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	1,272,000	652,000	269,000	351,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(513,000)	(265,000)	(110,000)	(138,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	405,000	286,000	119,000	--	--
4. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	23,000	12,000	5,000	6,000	--
5. Unavoidable Costs: Reflects increases in workers' compensation and long-term disability costs, partially offset by a decrease in unemployment insurance.	49,000	35,000	14,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. eCAPS/eHR Support: Reflects the reclassification of 5.0 positions from "N" to "A" items currently assigned to provide central support to the eCAPS/eHR project.	--	--	--	--	--
7. Small Business Liaison: Reflects funding for the Board-approved Small Business Liaison position.	--	(191,000)	--	191,000	--
8. Critical Renovations: Reflects the deletion of one-time carryover funding for critical renovations.	(200,000)	--	--	(200,000)	--
9. Measure U: Reflects the deletion of one-time carryover funding for Measure U.	(1,232,000)	--	--	(1,232,000)	--
10. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(3,000)	(1,000)	(1,000)	(1,000)	--
11. Ministerial Adjustments: Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	(243,000)	(920,000)	677,000	--	--
Total Changes	**(134,000)**	**(392,000)**	**1,131,000**	**(873,000)**	**2.0**
2015-16 Recommended Budget	**89,957,000**	**46,415,000**	**20,577,000**	**22,965,000**	**619.0**

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 7,697,353.13	$ 7,667,000	$ 7,150,000	$ 7,860,000	$ 7,860,000	$ 710,000
AUDITING AND ACCOUNTING FEES	6,510,963.71	6,913,000	8,288,000	8,901,000	8,901,000	613,000
CHARGES FOR SERVICES - OTHER	2,169,328.50	2,498,000	2,507,000	2,608,000	2,608,000	101,000
CIVIL PROCESS SERVICES	130,516.00	127,000	155,000	131,000	131,000	(24,000)
FEDERAL AID - MENTAL HEALTH	299,521.48	262,000	426,000	426,000	426,000	0
MISCELLANEOUS	520,974.54	419,000	403,000	414,000	414,000	11,000
STATE - 2011 REALIGNMENT REVENUE	144,617.67	297,000	517,000	237,000	237,000	(280,000)
STATE - OTHER	34,383.00	0	0	0	0	0
TOTAL REVENUE	$ 17,507,658.03	$ 18,183,000	$ 19,446,000	$ 20,577,000	$ 20,577,000	$ 1,131,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 40,469,493.44	$ 43,113,000	$ 48,290,000	$ 49,452,000	$ 49,452,000	$ 1,162,000
CAFETERIA BENEFIT PLANS	7,476,180.69	7,974,000	8,319,000	8,555,000	8,555,000	236,000
COUNTY EMPLOYEE RETIREMENT	7,508,498.84	8,571,000	8,617,000	8,129,000	8,129,000	(488,000)
DENTAL INSURANCE	167,821.78	201,000	151,000	211,000	211,000	60,000
DEPENDENT CARE SPENDING ACCOUNTS	57,036.00	60,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	561,180.28	245,000	246,000	266,000	266,000	20,000
FICA (OASDI)	561,602.75	595,000	661,000	665,000	665,000	4,000
HEALTH INSURANCE	2,115,471.42	2,254,000	2,152,000	2,261,000	2,261,000	109,000
LIFE INSURANCE	124,652.51	39,000	39,000	39,000	39,000	0
OTHER EMPLOYEE BENEFITS	5,774.50	5,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	2,697,797.00	2,785,000	2,814,000	3,219,000	3,219,000	405,000
SAVINGS PLAN	1,132,986.16	1,251,000	1,568,000	1,580,000	1,580,000	12,000
THRIFT PLAN (HORIZONS)	1,172,792.09	1,180,000	1,286,000	1,319,000	1,319,000	33,000
UNEMPLOYMENT INSURANCE	9,708.40	8,000	8,000	4,000	4,000	(4,000)
WORKERS' COMPENSATION	308,859.07	340,000	377,000	410,000	410,000	33,000
TOTAL S & E B	64,369,854.93	68,621,000	74,623,000	76,205,000	76,205,000	1,582,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	679,832.93	700,000	486,000	642,000	642,000	156,000
CLOTHING & PERSONAL SUPPLIES	7.95	0	0	0	0	0
COMMUNICATIONS	30,295.22	31,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	1,583,319.19	1,049,000	1,009,000	1,114,000	1,114,000	105,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	109,254.00	276,000	340,000	403,000	403,000	63,000
COMPUTING-PERSONAL	85,557.03	153,000	132,000	169,000	169,000	37,000
INFORMATION TECHNOLOGY SERVICES	3,008,934.57	2,275,000	2,280,000	2,415,000	2,415,000	135,000
INSURANCE	121,641.59	65,000	87,000	55,000	55,000	(32,000)
MAINTENANCE - BUILDINGS & IMPRV	1,231,184.22	1,305,000	1,599,000	1,320,000	1,320,000	(279,000)
MAINTENANCE - EQUIPMENT	118,427.79	54,000	182,000	57,000	57,000	(125,000)
MEDICAL DENTAL & LAB SUPPLIES	902.80	0	0	0	0	0
MEMBERSHIPS	6,604.00	10,000	13,000	13,000	13,000	0
MISCELLANEOUS EXPENSE	4,030.72	6,000	48,000	48,000	48,000	0
OFFICE EXPENSE	735,087.24	1,240,000	1,567,000	1,265,000	1,265,000	(302,000)
PROFESSIONAL SERVICES	732,354.67	2,514,000	3,462,000	2,099,000	2,099,000	(1,363,000)
RENTS & LEASES - BLDG & IMPRV	1,381,896.23	1,412,000	1,425,000	1,454,000	1,454,000	29,000

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	20,654.26	113,000	7,000	127,000	127,000	120,000
SMALL TOOLS & MINOR EQUIPMENT	547.36	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	10,954.72	3,000	0	3,000	3,000	3,000
TECHNICAL SERVICES	99,471.29	267,000	341,000	135,000	135,000	(206,000)
TELECOMMUNICATIONS	602,293.84	644,000	647,000	639,000	639,000	(8,000)
TRAINING	34,304.20	69,000	48,000	48,000	48,000	0
TRANSPORTATION AND TRAVEL	81,725.95	95,000	90,000	100,000	100,000	10,000
UTILITIES	1,304,387.82	1,434,000	1,445,000	1,378,000	1,378,000	(67,000)
TOTAL S & S	11,983,669.59	13,715,000	15,238,000	13,514,000	13,514,000	(1,724,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	5,367.19	8,000	45,000	49,000	49,000	4,000
RET-OTHER LONG TERM DEBT	167,034.36	167,000	185,000	181,000	181,000	(4,000)
TAXES & ASSESSMENTS	5,035.91	0	0	0	0	0
TOTAL OTH CHARGES	177,437.46	175,000	230,000	230,000	230,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	18,643.82	0	0	8,000	8,000	8,000
OFFICE FURNITURE,FIXTURES & EQ	280.31	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	18,924.13	0	0	8,000	8,000	8,000
TOTAL CAPITAL ASSETS	18,924.13	0	0	8,000	8,000	8,000
GROSS TOTAL	$ 76,549,886.11	$ 82,511,000	$ 90,091,000	$ 89,957,000	$ 89,957,000	$ (134,000)
INTRAFUND TRANSFERS	(38,666,893.93)	(40,765,000)	(46,807,000)	(46,415,000)	(46,415,000)	392,000
NET TOTAL	$ 37,882,992.18	$ 41,746,000	$ 43,284,000	$ 43,542,000	$ 43,542,000	$ 258,000
NET COUNTY COST	$ 20,375,334.15	$ 23,563,000	$ 23,838,000	$ 22,965,000	$ 22,965,000	$ (873,000)
BUDGETED POSITIONS	603.0	617.0	617.0	619.0	619.0	2.0

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,818,000	1,500,000	1,904,000	5,414,000	66.0
Less Administration	--	--	--	--	--
Net Program Costs	8,818,000	1,500,000	1,904,000	5,414,000	66.0

Authority: Mandated program – United States Government Code Title 26; State Controller Office of Management and Budget (OMB) A-87 and A-133; State Constitution, Section 24, Article 13; California Government Code various Titles; California Education Codes 41760.2 and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and, per legal agreement, serves as controller for JPAs and nonprofit corporations. This program also provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to Board directives, legal mandates and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,066,000	6,038,000	1,266,000	1,762,000	63.0
Less Administration	--	--	--	--	--
Net Program Costs	9,066,000	6,038,000	1,266,000	1,762,000	63.0

Authority: Mandated program – California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The program performs financial, compliance, management and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,375,000	8,388,000	--	(13,000)	58.0
Less Administration	--	--	--	--	--
Net Program Costs	8,375,000	8,388,000	--	(13,000)	58.0

Authority: Non-mandated, discretionary program.

The program performs monitoring of County contractors in seven social services programs. The program also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,390,000	4,827,000	267,000	2,296,000	56.0
Less Administration	--	--	--	--	--
Net Program Costs	7,390,000	4,827,000	267,000	2,296,000	56.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,785,000	4,456,000	1,037,000	(708,000)	37.0
Less Administration	--	--	--	--	--
Net Program Costs	4,785,000	4,456,000	1,037,000	(708,000)	37.0

Authority: Mandated program – United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI), Children's Group Home Ombudsman, and Health Insurance Portability and Accountability Act (HIPAA) Privacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,271,000	4,549,000	714,000	8,000	31.0
Less Administration	--	--	--	--	--
Net Program Costs	5,271,000	4,549,000	714,000	8,000	31.0

OCI

Authority: Mandated program – United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

The OCI is responsible for conducting criminal and administrative investigations of misconduct and fraud by County employees, contractors, and vendors. The OCI responds immediately to all Board special requests for investigations, and investigates, and reports on allegations of fraud reported to the County Fraud Hotline or other referrals. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman

Authority: Non-mandated, discretionary program.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, who will look into the issues that are raised and provide assistance in resolving problems.

HIPAA Privacy

Authority: Mandated program – The federal HIPAA and Health Information Technology for Economic Clinical Health (HITECH) Act 45 CFR Parts 160, 162 and 164.

The HIPAA Compliance Unit maintains oversight of and provides guidance to the County's HIPAA-covered and business associate functioning departments. The principal activities of the HIPAA Compliance Unit are: liaison to the U.S. Department of Health and Human Services Office for Civil Rights; implement the HIPAA and HITECH privacy regulations to the covered and business associate function departments; audit covered departments to ensure compliance; develop and update policies and procedures in order to maintain compliance with the regulations; investigate complaints and breaches; ensure departments train workforce members on HIPAA and HITECH regulations; coordinate efforts with the Chief Information Office on HIPAA/HITECH Security Rule matters; and provide periodic reports to the Board.

7. Shared Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,858,000	3,300,000	--	5,558,000	92.0
Less Administration	--	--	--	--	--
Net Program Costs	8,858,000	3,300,000	--	5,558,000	92.0

Authority: Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions and delivers optimum service in a cost-effective, high-quality manner, enhancing overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide Information Technology (IT) Development and Maintenance and IT Network and Personal Computer (PC) Support Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,415,000	12,362,000	3,204,000	1,849,000	101.0
Less Administration	--	--	--	--	--
Net Program Costs	17,415,000	12,362,000	3,204,000	1,849,000	101.0

Countywide IT Development and Maintenance

Authority: Non-mandated, discretionary program.

While the program is not specifically mandated, it provides program support for separately reported, mandated programs (i.e., Accounting and Reporting, Property Tax, Countywide Payroll, and Disbursements Programs). The program develops, installs, and maintains automated systems which support operations of the Department and provides business services for all other departments through countywide programs which include the following major automated systems: eCAPS, eHR, Secured Tax Roll System, and other property tax systems.

IT Network and PC Support Services (ITS)

Authority: Non-mandated, discretionary program.

While ITS is not specifically mandated, its many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

9. Property Tax

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,262,000	222,000	11,395,000	1,645,000	85.0
Less Administration	--	--	--	--	--
Net Program Costs	13,262,000	222,000	11,395,000	1,645,000	85.0

Authority: Mandated program – State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

The program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,717,000	773,000	790,000	5,154,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	6,717,000	773,000	790,000	5,154,000	30.0

Authority: Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, and special projects.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	89,957,000	46,415,000	20,577,000	22,965,000	619.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,150,000.00	$ 5,785,000	$ 5,686,000	$ 5,785,000	$ 5,785,000	$ 99,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 53,803,366.55	$ 52,714,000	$ 54,743,000	$ 48,856,000	$ 48,856,000	$ (5,887,000)
GROSS TOTAL	$ 53,803,366.55	$ 52,714,000	$ 54,743,000	$ 48,856,000	$ 48,856,000	$ (5,887,000)
INTRAFUND TRANSFERS	(23,644,000.00)	(27,019,000)	(27,118,000)	(27,019,000)	(27,019,000)	99,000
NET TOTAL	$ 30,159,366.55	$ 25,695,000	$ 27,625,000	$ 21,837,000	$ 21,837,000	$ (5,788,000)
NET COUNTY COST	$ 25,009,366.55	$ 19,910,000	$ 21,939,000	$ 16,052,000	$ 16,052,000	$ (5,887,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget includes the costs associated with the development and operation of enterprise applications managed by the Auditor-Controller. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, mileage reimbursement, manager self-service, and other functions. In the future, other Auditor-Controller managed or major County enterprise applications will be included in this budget.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $5.9 million primarily due to the elimination of one-time funding for contract, development, and maintenance costs associated with the enterprise system. The Recommended Budget also includes ongoing funding for 5.0 positions for the continuation of central support to the eCAPS/eHR project.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**54,743,000**	**27,118,000**	**5,686,000**	**21,939,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects the deletion of one-time funding for eCAPS project deliverables ($4.2 million), facilities costs ($0.7 million) and 5.0 positions assigned to provide central support to the eCAPS/eHR project ($0.5 million).	(5,365,000)	--	--	(5,365,000)	--
2. Contract Management System: Reflects the deletion of one-time carryover funding for Contract Management System enhancements and associated eCAPS maintenance costs.	(1,210,000)	--	--	(1,21,000)	--
3. Enterprise System Project: Reflects ongoing funding for 5.0 positions assigned to provide central support to the eCAPS/eHR project.	688,000	--	--	688,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Ministerial Adjustment: Reflects an adjustment to align the enterprise systems maintenance billing to appropriate chart of account codes.	--	(99,000)	99,000	--	--
Total Changes	**(5,887,000)**	**(99,000)**	**99,000**	**(5,887,000)**	**0.0**
2015-16 Recommended Budget	**48,856,000**	**27,019,000**	**5,785,000**	**16,052,000**	**0.0**

Auditor-Controller - Transportation Clearing Account Budget Summary

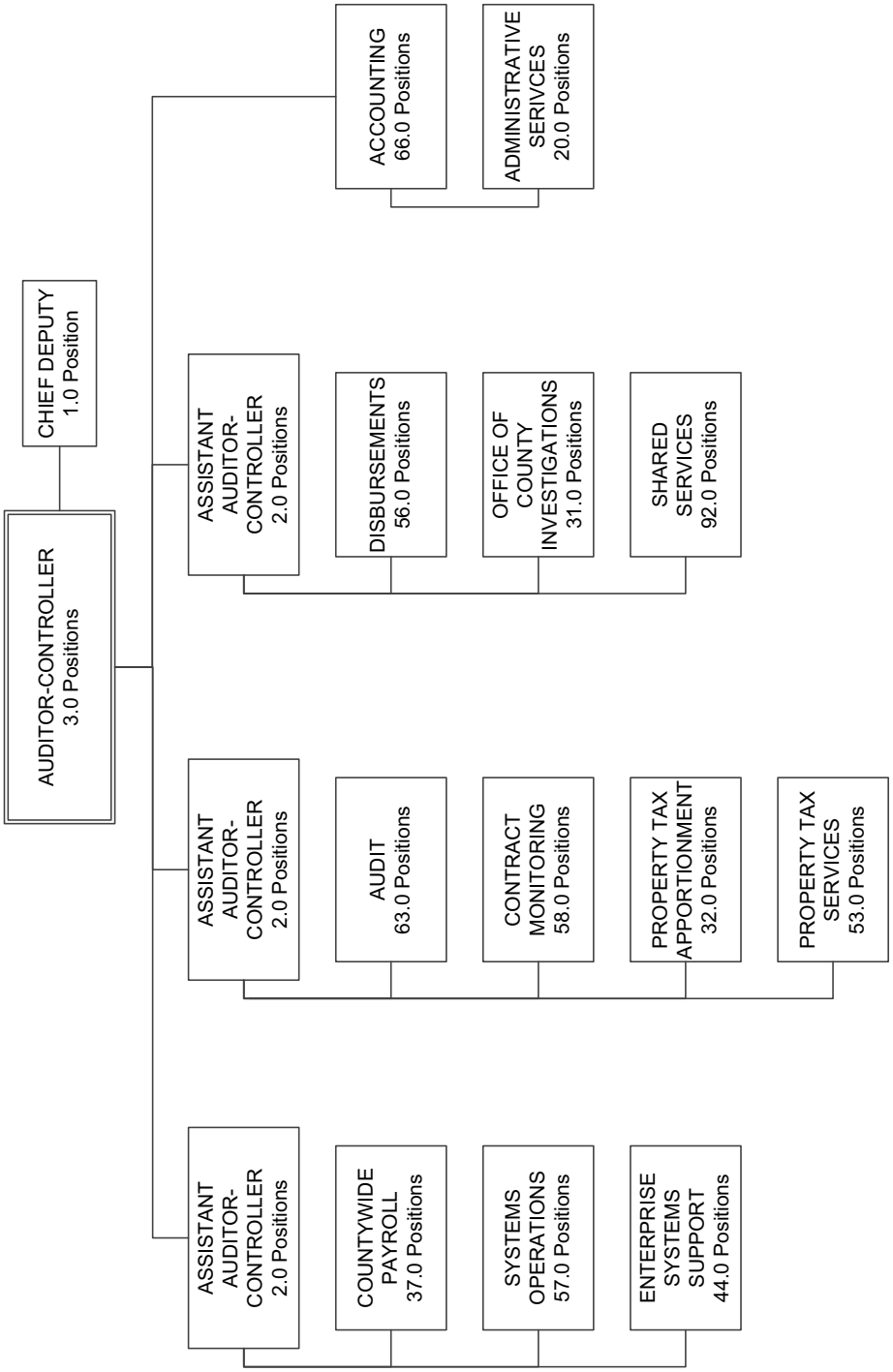
CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 19,012,025.05	$ 23,000,000	$ 23,000,000	$ 23,000,000	$ 23,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	(19,011,853.24)	(23,000,000)	(23,000,000)	(23,000,000)	(23,000,000)	0
TOTAL S & S	171.81	0	0	0	0	0
GROSS TOTAL	$ 171.81	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 171.81	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 171.81	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2015-16 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2015-16 Recommended Budget reflects the continuation of the countywide transportation program.

DEPARTMENT OF AUDITOR-CONTROLLER
JOHN NAIMO, AUDITOR-CONTROLLER
FY 2015-16 Recommended Budget Positions = 619.0



Beaches and Harbors

Gary Jones, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 76,939,874.41	$ 69,259,000	$ 64,799,000	$ 65,726,000	$ 65,726,000	$ 927,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 20,550,120.56	$ 22,790,000	$ 24,425,000	$ 25,433,000	$ 25,433,000	$ 1,008,000
SERVICES & SUPPLIES	14,716,827.61	17,607,000	20,502,000	17,330,000	17,330,000	(3,172,000)
OTHER CHARGES	2,800,740.02	3,304,000	3,632,000	3,670,000	3,670,000	38,000
CAPITAL ASSETS - EQUIPMENT	155,979.37	228,000	228,000	113,000	113,000	(115,000)
OTHER FINANCING USES	8,076,448.00	10,786,000	9,086,000	4,086,000	4,086,000	(5,000,000)
GROSS TOTAL	$ 46,300,115.56	$ 54,715,000	$ 57,873,000	$ 50,632,000	$ 50,632,000	$ (7,241,000)
INTRAFUND TRANSFERS	(82,530.74)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 46,217,584.82	$ 54,710,000	$ 57,868,000	$ 50,627,000	$ 50,627,000	$ (7,241,000)
NET COUNTY COST	$ (30,722,289.59)	$ (14,549,000)	$ (6,931,000)	$ (15,099,000)	$ (15,099,000)	$ (8,168,000)
BUDGETED POSITIONS	282.0	288.0	288.0	291.0	291.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County's coastline and Marina del Rey.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an $8.2 net decrease in NCC primarily attributable to the deletion of one-time funding, partially offset by increases in Board-approved salaries and employee benefits. The Recommended Budget includes the addition of 1.0 Grounds Maintenance Worker I, 1.0 Senior Painter, and 1.0 Student Worker, Information Technology positions, fully offset by a reduction in appropriation. The Department increased funding for Beach and Marina programs, maintenance and repair, utilities, and training, fully offset with increases in Beach and Marina revenues. The Recommended Budget also reflects budgetary realignments based on historical experience and anticipated requirements.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's Strategic Plans will accomplish the following outcomes: 1) visitors to County beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well-maintained public amenities.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**57,873,000**	**5,000**	**64,799,000**	**(6,931,000)**	**288.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and fringe benefits.	741,000	--	--	741,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(122,000)	--	--	(122,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	10,000	--	--	10,000	--
4. One-time Funding: Reflects the deletion of one-time funding of $4.0 million for the Anchorage 47 Dock Replacement project, $4.0 million for the Total Maximum Daily Load Program, $684,000 for transient occupancy tax revenue, $60,000 for two parking kiosks, and $55,000 from the Third District for the Beach Dog Enforcement Program.	(8,799,000)	--	--	(8,799,000)	--
5. Unavoidable Costs: Reflects an increase in retiree health insurance and workers' compensation, and a decrease in long-term disability, offset by an increase in Marina revenue.	175,000	--	175,000	--	--
6. County Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guideline (2CFR Section 225).	2,000	--	--	2,000	--
7. New Positions: Reflects the addition of 1.0 Grounds Maintenance Worker I, 1.0 Senior Painter, and 1.0 Student Worker, Information Technology positions, fully offset by a reduction in appropriation.	--	--	--	--	3.0
8. Position Reclassification: Reflects the Board-approved reclassification of 3.0 Refuse Truck Driver and 3.0 Medium Truck Driver positions to 6.0 Heavy Truck Driver positions, fully offset by a reduction in appropriation.	--	--	--	--	--
9. Marketing and Promotions: Reflects an increase in appropriation to fund various Beach and Marina program cost increases, fully offset by increases in Beach and Marina revenues.	251,000	--	251,000	--	--
10. Other County Departments: Reflects an increase in appropriation related to the anticipated increases from other County departments for maintenance and repair, utilities, and training costs, offset by an increase in Marina revenue.	501,000	--	501,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Budget Realignment: Reflects budgetary realignments based on historical experience and anticipated requirements.	--	--	--	--	--
Total Changes	**(7,241,000)**	**0**	**927,000**	**(8,168,000)**	**3.0**
2015-16 Recommended Budget	**50,632,000**	**5,000**	**65,726,000**	**(15,099,000)**	**291.0**

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 244,000.00	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 0
CHARGES FOR SERVICES - OTHER	16,374,158.61	15,602,000	15,200,000	14,995,000	14,995,000	(205,000)
CONSTRUCTION PERMITS	295,635.57	0	0	0	0	0
INTEREST	21,634.78	9,000	9,000	9,000	9,000	0
MISCELLANEOUS	324,152.70	274,000	265,000	265,000	265,000	0
OTHER LICENSES & PERMITS	29,966.29	188,000	171,000	171,000	171,000	0
PLANNING & ENGINEERING SERVICES	7,867.94	2,000	0	0	0	0
RENTS & CONCESSIONS	58,856,360.00	52,347,000	48,104,000	49,236,000	49,236,000	1,132,000
SALE OF CAPITAL ASSETS	47,907.40	13,000	0	0	0	0
STATE - OTHER	69,815.00	0	0	0	0	0
VEHICLE CODE FINES	668,376.12	624,000	850,000	850,000	850,000	0
TOTAL REVENUE	$ 76,939,874.41	$ 69,259,000	$ 64,799,000	$ 65,726,000	$ 65,726,000	$ 927,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 12,506,588.48	$ 13,797,000	$ 15,478,000	$ 15,901,000	$ 15,901,000	$ 423,000
CAFETERIA BENEFIT PLANS	3,074,637.74	3,426,000	3,271,000	3,677,000	3,677,000	406,000
COUNTY EMPLOYEE RETIREMENT	2,203,917.21	2,573,000	2,581,000	2,482,000	2,482,000	(99,000)
DENTAL INSURANCE	61,742.27	72,000	48,000	48,000	48,000	0
DEPENDENT CARE SPENDING ACCOUNTS	18,909.48	9,000	23,000	23,000	23,000	0
DISABILITY BENEFITS	210,291.36	172,000	233,000	195,000	195,000	(38,000)
FICA (OASDI)	171,859.25	185,000	191,000	193,000	193,000	2,000
HEALTH INSURANCE	288,519.45	359,000	324,000	411,000	411,000	87,000
LIFE INSURANCE	31,823.59	50,000	43,000	43,000	43,000	0
OTHER EMPLOYEE BENEFITS	2,727.00	10,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	1,068,183.00	1,099,000	1,099,000	1,308,000	1,308,000	209,000
SAVINGS PLAN	128,686.71	166,000	151,000	151,000	151,000	0
THRIFT PLAN (HORIZONS)	260,002.10	305,000	345,000	359,000	359,000	14,000
UNEMPLOYMENT INSURANCE	19,079.81	19,000	19,000	19,000	19,000	0
WORKERS' COMPENSATION	503,153.11	548,000	609,000	613,000	613,000	4,000
TOTAL S & E B	20,550,120.56	22,790,000	24,425,000	25,433,000	25,433,000	1,008,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	685,054.22	653,000	576,000	759,000	759,000	183,000
CLOTHING & PERSONAL SUPPLIES	40,563.37	57,000	113,000	113,000	113,000	0
COMMUNICATIONS	136,418.21	130,000	107,000	107,000	107,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	47,109.00	65,000	84,000	84,000	84,000	0
COMPUTING-PERSONAL	66,232.00	91,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	50,000	50,000	50,000	0
FOOD	2,091.68	6,000	0	0	0	0
HOUSEHOLD EXPENSE	510,137.97	512,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	30,590.00	52,000	129,000	129,000	129,000	0
INSURANCE	10,933.24	10,000	12,000	12,000	12,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,254,762.09	3,093,000	3,711,000	4,311,000	4,311,000	600,000
MAINTENANCE - EQUIPMENT	359,641.27	234,000	407,000	407,000	407,000	0
MEDICAL DENTAL & LAB SUPPLIES	3,203.07	2,000	3,000	3,000	3,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	8,624.05	4,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	27,880.12	11,000	12,000	12,000	12,000	0
OFFICE EXPENSE	228,147.12	183,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,321,655.77	1,646,000	1,552,000	1,922,000	1,922,000	370,000
RENTS & LEASES - BLDG & IMPRV	1,608.00	2,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	152,416.97	134,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	232,476.12	170,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,022,233.53	2,573,000	2,947,000	2,542,000	2,542,000	(405,000)
TECHNICAL SERVICES	2,856,985.26	4,716,000	7,239,000	3,214,000	3,214,000	(4,025,000)
TELECOMMUNICATIONS	372,481.75	590,000	426,000	426,000	426,000	0
TRAINING	84,062.61	96,000	96,000	126,000	126,000	30,000
TRANSPORTATION AND TRAVEL	1,340,168.85	1,607,000	1,528,000	1,528,000	1,528,000	0
UTILITIES	921,351.34	970,000	880,000	955,000	955,000	75,000
TOTAL S & S	14,716,827.61	17,607,000	20,502,000	17,330,000	17,330,000	(3,172,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	780,851.62	746,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	31,978.36	130,000	130,000	130,000	130,000	0
RET-OTHER LONG TERM DEBT	1,945,228.24	2,385,000	2,619,000	2,657,000	2,657,000	38,000
TAXES & ASSESSMENTS	42,681.80	43,000	39,000	39,000	39,000	0
TOTAL OTH CHARGES	2,800,740.02	3,304,000	3,632,000	3,670,000	3,670,000	38,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	55,000	55,000	55,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	228,000	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	0	40,000	40,000	40,000	0
MACHINERY EQUIPMENT	15,791.92	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	72,227.22	0	78,000	18,000	18,000	(60,000)
VEHICLES & TRANSPORTATION EQUIPMENT	67,960.23	0	55,000	0	0	(55,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	155,979.37	228,000	228,000	113,000	113,000	(115,000)
TOTAL CAPITAL ASSETS	155,979.37	228,000	228,000	113,000	113,000	(115,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	8,076,448.00	10,786,000	9,086,000	4,086,000	4,086,000	(5,000,000)
TOTAL OTH FIN USES	8,076,448.00	10,786,000	9,086,000	4,086,000	4,086,000	(5,000,000)
GROSS TOTAL	$ 46,300,115.56	$ 54,715,000	$ 57,873,000	$ 50,632,000	$ 50,632,000	$ (7,241,000)
INTRAFUND TRANSFERS	(82,530.74)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 46,217,584.82	$ 54,710,000	$ 57,868,000	$ 50,627,000	$ 50,627,000	$ (7,241,000)
NET COUNTY COST	$ (30,722,289.59)	$ (14,549,000)	$ (6,931,000)	$ (15,099,000)	$ (15,099,000)	$ (8,168,000)
BUDGETED POSITIONS	282.0	288.0	288.0	291.0	291.0	3.0

Departmental Program Summary

1. Marina

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,070,000	--	48,082,000	(29,012,000)	61.0
Less Administration	*1,727,000*	--	--	*1,727,000*	*17.0*
Net Program Costs	17,343,000	--	48,082,000	(30,739,000)	44.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote the County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,964,000	5,000	17,644,000	13,315,000	229.0
Less Administration	*4,243,000*	--	--	*4,243,000*	*47.0*
Net Program Costs	26,721,000	5,000	17,644,000	9,072,000	182.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned, controlled or managed beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education, Recreation Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	598,000	--	--	598,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	598,000	--	--	598,000	1.0

Authority: Non-mandated, discretionary program.

Educate the County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youths with limited access or opportunities to engage in beach and harbor activities.

4. Administration

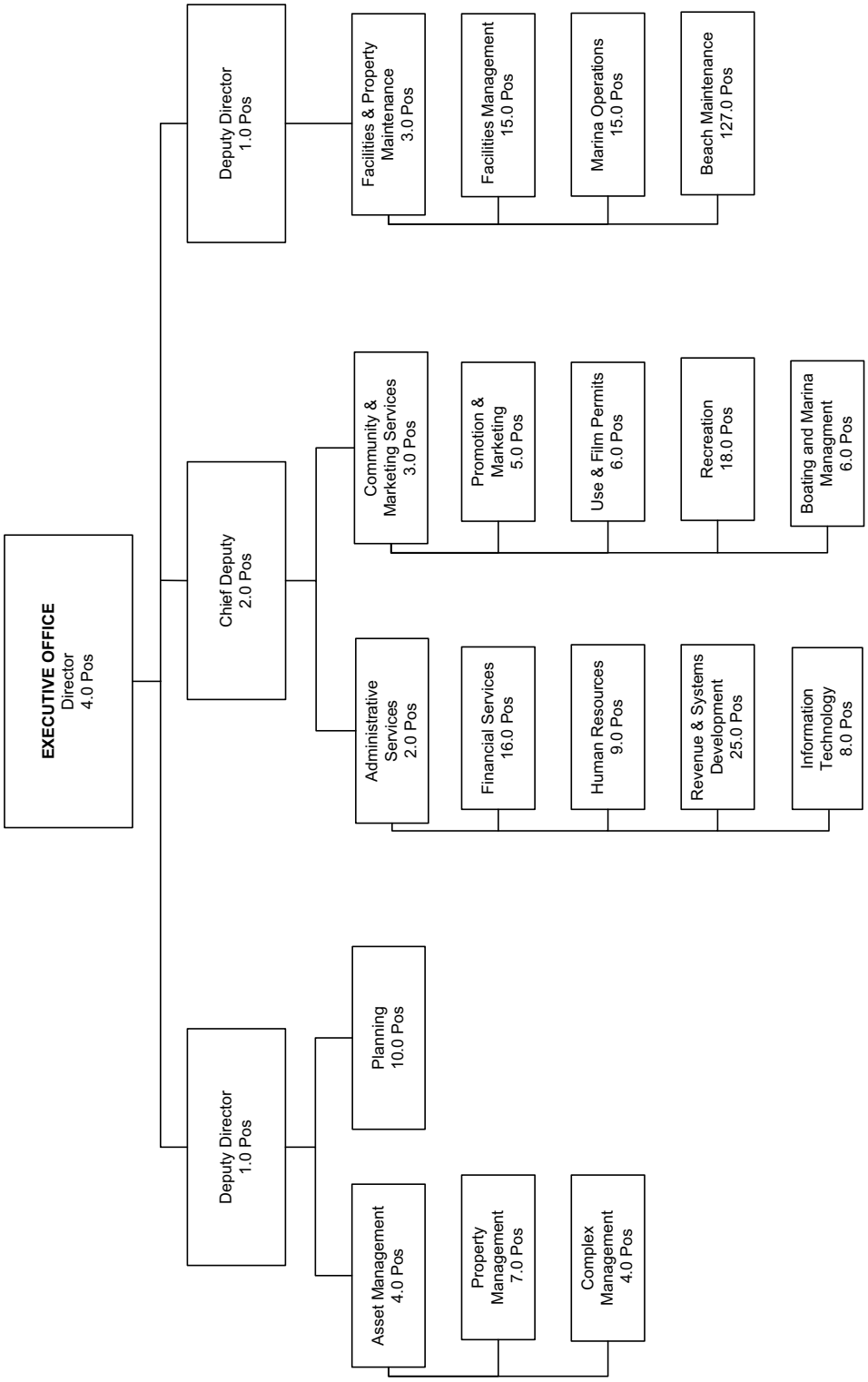
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,970,000	--	--	5,970,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	5,970,000	--	--	5,970,000	64.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, parking, and auditing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	50,632,000	5,000	65,726,000	(15,099,000)	291.0

DEPARTMENT OF BEACHES AND HARBORS
Gary Jones, Director
FY 2015-16 Recommended Budget Positions = 291.0



Board of Supervisors

Patrick Ogawa, Acting Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,500,803.58	$ 15,912,000	$ 15,912,000	$ 13,848,000	$ 13,860,000	$ (2,052,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 50,686,554.31	$ 58,986,000	$ 58,986,000	$ 61,207,000	$ 59,038,000	$ 52,000
SERVICES & SUPPLIES	49,153,356.97	62,100,000	116,988,000	118,178,000	117,432,000	444,000
S & S EXPENDITURE DISTRIBUTION	(9,176,793.36)	(9,522,000)	(9,522,000)	(10,093,000)	(10,093,000)	(571,000)
TOTAL S & S	39,976,563.61	52,578,000	107,466,000	108,085,000	107,339,000	(127,000)
OTHER CHARGES	207,166.16	303,000	303,000	303,000	296,000	(7,000)
CAPITAL ASSETS - EQUIPMENT	493,152.59	585,000	335,000	260,000	235,000	(100,000)
OTHER FINANCING USES	130,000.00	252,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 91,493,436.67	$ 112,704,000	$ 167,215,000	$ 169,980,000	$ 167,033,000	$ (182,000)
INTRAFUND TRANSFERS	(20,633,116.93)	(22,004,000)	(22,004,000)	(22,076,000)	(21,996,000)	8,000
NET TOTAL	$ 70,860,319.74	$ 90,700,000	$ 145,211,000	$ 147,904,000	$ 145,037,000	$ (174,000)
NET COUNTY COST	$ 61,359,516.16	$ 74,788,000	$ 129,299,000	$ 134,056,000	$ 131,177,000	$ 1,878,000
BUDGETED POSITIONS	366.0	400.0	400.0	414.0	401.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) provides a full range of administrative support to the Board. The mission of the Executive Office is, by 2016, to be recognized as the County's leading department providing innovative and efficient government services through quality information and customer service.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects the current levels necessary to provide efficient and responsive delivery of services to the Board and the public. The overall NCC increase of $1.9 million is primarily due to Board-approved increases in salaries and employee benefits and one-time funding adjustments related to various community programs, partially offset by deletions of carryover funding, deletions of one-time funding and a decrease in retirement costs.

Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2015-16. Resources are needed to achieve those goals which continue to focus on the use of technology-driven services.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**167,215,000**	**22,004,000**	**15,912,000**	**129,299,000**	**400.0**
New/Expanded Programs					
1. Arts Commission: Reflects funding for 1.0 position to support the Ford Theatre as well as one-time funding to cover additional lease costs associated with displaced Ford Theatre staff while it is undergoing renovation.	200,000	110,000	--	90,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,065,000	100,000	2,000	963,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,383,000)	(104,000)	--	(1,279,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	8,000	--	--	8,000	--
4. Unavoidable Costs: Reflects a projected increase in retiree health insurance premiums, unemployment insurance and long-term disability costs, partially offset by a decrease in workers' compensation costs.	277,000	(9,000)	286,000	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(7,000)	--	--	(7,000)	--
6. One-time Funding: Reflects the deletion of carryover over funding for the Information Systems Advisory Board (ISAB) ($893,000) and the Office of the Inspector General (OIG) ($2,500,000) as well as deletion of one-time funding for Board transition costs ($1,738,000) and Vector Control District annexation ($13,000).	(5,144,000)	--	--	(5,144,000)	--
7. Community Programs: Reflects the restoration of funding from the First District's Community Programs Fund provided to various Departments and projects.	7,449,000	--	--	7,449,000	--
8. Community Programs: Reflects the transfer of one-time funding from the Second District's Community Programs Fund to Provisional Financing Uses budget, partially offset by restoration of funding provided for the Free Concert program.	(56,000)	--	--	(56,000)	--
9. Community Programs: Reflects the deletion of one-time funding from the Third District's Community Programs Fund.	(409,000)	--	--	(409,000)	--
10. Community Programs: Reflects the transfer of ongoing funding from the Provisional Financing Uses budget to the Fourth District's Community Programs Fund.	150,000	--	--	150,000	--
11. Community Programs: Reflects the restoration of funding from the Fifth District's Community Programs Fund provided to Department of Parks and Recreation and Sheriff's Department.	113,000	--	--	113,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Miscellaneous Adjustments: Reflects appropriation and revenue adjustments for Countywide Criminal Justice Coordination Committee (CCJCC), Commission on HIV, and ISAB due to anticipated grant funding changes as well as ministerial departmental operating cost realignments.	(2,445,000)	(105,000)	(2,340,000)	--	--
13. Proprietorship Program: Reflects an increase in building proprietorship costs ($571,000), fully offset by an expenditure distribution to tenant departments.	--	--	--	--	--
Total Changes	**(182,000)**	**(8,000)**	**(2,052,000)**	**1,878,000**	**1.0**
2015-16 Recommended Budget	**167,033,000**	**21,996,000**	**13,860,000**	**131,177,000**	**401.0**

Unmet Needs

The Department's unmet needs include funding to finalize the establishment of the OIG, increases to fund services received from other County departments, and various staffing requests to enhance operational efficiency and service delivery.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 1,383,852.71	$ 1,126,000	$ 1,126,000	$ 1,276,000	$ 1,276,000	$ 150,000
BUSINESS LICENSES	3,200.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	623,129.28	1,143,000	1,143,000	1,044,000	1,044,000	(99,000)
CIVIL PROCESS SERVICES	31,582.50	115,000	115,000	78,000	78,000	(37,000)
ELECTION SERVICES	295,632.00	431,000	431,000	431,000	431,000	0
FEDERAL - OTHER	597,993.16	1,261,000	1,261,000	185,000	185,000	(1,076,000)
INTEREST	902.84	0	0	0	0	0
MISCELLANEOUS	5,584,688.63	6,798,000	6,798,000	6,934,000	6,933,000	135,000
PERSONNEL SERVICES	114.90	0	0	0	0	0
SALE OF CAPITAL ASSETS	14,186.06	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	830,117.00	4,412,000	4,412,000	3,774,000	3,787,000	(625,000)
STATE - OTHER	135,404.50	576,000	576,000	76,000	76,000	(500,000)
TRANSFERS IN	0.00	50,000	50,000	50,000	50,000	0
TOTAL REVENUE	$ 9,500,803.58	$ 15,912,000	$ 15,912,000	$ 13,848,000	$ 13,860,000	$ (2,052,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 32,295,811.39	$ 37,977,000	$ 37,977,000	$ 40,123,000	$ 38,810,000	$ 833,000
CAFETERIA BENEFIT PLANS	5,194,610.40	5,973,000	5,973,000	6,437,000	6,203,000	230,000
COUNTY EMPLOYEE RETIREMENT	5,867,717.38	7,252,000	7,252,000	6,320,000	5,886,000	(1,366,000)
DENTAL INSURANCE	111,227.48	100,000	100,000	100,000	100,000	0
DEPENDENT CARE SPENDING ACCOUNTS	42,441.03	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	417,134.58	68,000	68,000	73,000	73,000	5,000
FICA (OASDI)	449,340.35	414,000	414,000	458,000	424,000	10,000
HEALTH INSURANCE	2,328,223.58	2,664,000	2,664,000	2,664,000	2,664,000	0
LIFE INSURANCE	177,503.63	63,000	63,000	63,000	63,000	0
OTHER EMPLOYEE BENEFITS	16,721.70	0	0	0	0	0
RETIREE HEALTH INSURANCE	1,922,607.00	2,006,000	2,006,000	2,285,000	2,285,000	279,000
SAVINGS PLAN	862,151.13	1,231,000	1,231,000	1,342,000	1,261,000	30,000
THRIFT PLAN (HORIZONS)	773,841.37	907,000	907,000	1,018,000	945,000	38,000
UNEMPLOYMENT INSURANCE	22,873.52	36,000	36,000	38,000	38,000	2,000
WORKERS' COMPENSATION	204,349.77	257,000	257,000	248,000	248,000	(9,000)
TOTAL S & E B	50,686,554.31	58,986,000	58,986,000	61,207,000	59,038,000	52,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,920,158.23	3,068,000	3,068,000	2,454,000	2,385,000	(683,000)
CLOTHING & PERSONAL SUPPLIES	30,515.02	0	0	0	0	0
COMMUNICATIONS	908,036.50	865,000	865,000	930,000	865,000	0
COMPUTING-MAINFRAME	324,761.94	6,000	9,000	29,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,124,310.37	1,365,000	1,415,000	1,415,000	1,415,000	0
COMPUTING-PERSONAL	6,108,779.92	4,669,000	4,749,000	5,125,000	5,125,000	376,000
CONTRACTED PROGRAM SERVICES	9,795,049.46	15,158,000	69,796,000	77,030,000	77,030,000	7,234,000
FOOD	860.93	0	0	0	0	0
HOUSEHOLD EXPENSE	60,630.64	0	0	43,000	43,000	43,000
INFORMATION TECHNOLOGY SERVICES	2,699,169.81	6,711,000	6,738,000	5,445,000	5,445,000	(1,293,000)
INSURANCE	42,102.12	50,000	50,000	53,000	50,000	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	7,945,671.60	9,173,000	9,173,000	8,282,000	8,330,000	(843,000)
MAINTENANCE - EQUIPMENT	523.93	6,000	6,000	6,000	6,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,170.32	0	0	0	0	0
MEMBERSHIPS	5,180.00	5,000	5,000	2,000	2,000	(3,000)
MISCELLANEOUS EXPENSE	124,217.23	150,000	150,000	150,000	150,000	0
OFFICE EXPENSE	1,221,177.31	1,407,000	1,407,000	1,460,000	1,031,000	(376,000)
PROFESSIONAL SERVICES	3,506,712.41	10,039,000	10,039,000	6,292,000	6,303,000	(3,736,000)
PUBLICATIONS & LEGAL NOTICE	561,466.19	375,000	375,000	271,000	271,000	(104,000)
RENTS & LEASES - BLDG & IMPRV	1,277,072.62	1,395,000	1,395,000	1,631,000	1,485,000	90,000
RENTS & LEASES - EQUIPMENT	320,777.52	225,000	225,000	200,000	200,000	(25,000)
SMALL TOOLS & MINOR EQUIPMENT	2,247.15	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	211,921.78	385,000	385,000	385,000	385,000	0
TECHNICAL SERVICES	3,638,409.86	2,989,000	2,989,000	3,118,000	3,087,000	98,000
TELECOMMUNICATIONS	2,147,398.99	1,871,000	1,871,000	1,876,000	1,833,000	(38,000)
TRAINING	106,474.17	142,000	232,000	212,000	207,000	(25,000)
TRANSPORTATION AND TRAVEL	579,254.89	560,000	560,000	283,000	289,000	(271,000)
UTILITIES	1,489,306.06	1,486,000	1,486,000	1,486,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(9,176,793.36)	(9,522,000)	(9,522,000)	(10,093,000)	(10,093,000)	(571,000)
TOTAL S & S	39,976,563.61	52,578,000	107,466,000	108,085,000	107,339,000	(127,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,746.42	75,000	75,000	75,000	75,000	0
RET-OTHER LONG TERM DEBT	184,231.26	195,000	195,000	195,000	188,000	(7,000)
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	15,188.48	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	207,166.16	303,000	303,000	303,000	296,000	(7,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	412,782.68	455,000	205,000	205,000	205,000	0
DATA HANDLING EQUIPMENT	7,079.67	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	130,000	130,000	30,000	30,000	(100,000)
VEHICLES & TRANSPORTATION EQUIPMENT	73,290.24	0	0	25,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	493,152.59	585,000	335,000	260,000	235,000	(100,000)
TOTAL CAPITAL ASSETS	493,152.59	585,000	335,000	260,000	235,000	(100,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	130,000.00	252,000	125,000	125,000	125,000	0
TOTAL OTH FIN USES	130,000.00	252,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 91,493,436.67	$ 112,704,000	$ 167,215,000	$ 169,980,000	$ 167,033,000	$ (182,000)
INTRAFUND TRANSFERS	(20,633,116.93)	(22,004,000)	(22,004,000)	(22,076,000)	(21,996,000)	8,000
NET TOTAL	$ 70,860,319.74	$ 90,700,000	$ 145,211,000	$ 147,904,000	$ 145,037,000	$ (174,000)
NET COUNTY COST	$ 61,359,516.16	$ 74,788,000	$ 129,299,000	$ 134,056,000	$ 131,177,000	$ 1,878,000
BUDGETED POSITIONS	366.0	400.0	400.0	414.0	401.0	1.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	110,645,000	6,507,000	4,913,000	99,225,000	218.0
Less Administration	--	--	--	--	--
Net Program Costs	110,645,000	6,507,000	4,913,000	99,225,000	218.0

Authority: Mandated program with discretionary service levels – California Constitution, California Government Code 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, and sets salaries. The Executive Office prepares Board agendas, prepares minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology (IT) support.

2. Assessment Appeals Board

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,358,000	--	1,707,000	2,651,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	4,358,000	--	1,707,000	2,651,000	23.0

Authority: Mandated program with discretionary service levels – Article XII of the California Constitution.

The Assessment Appeals Board (AAB) hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,474,000	3,573,000	5,079,000	24,822,000	132.0
Less Administration	--	--	--	--	--
Net Program Costs	33,474,000	3,573,000	5,079,000	24,822,000	132.0

Authority: Non-mandated, discretionary program.

The program provides budget, procurement, accounting, IT, personnel and payroll services to Board offices, the Executive Office and commissions. It also provides services to client departments including office support and temporary clerical services to other County departments and budget units. It provides a comprehensive building management program for the Kenneth Hahn Hall of Administration, and provides legislation and sundry operational support.

4. ISAB

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,246,000	11,916,000	2,161,000	169,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	14,246,000	11,916,000	2,161,000	169,000	7.0

Authority: Non-mandated, discretionary program.

ISAB consists of two programs, the Integration Services program and the Videoconferencing program. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinates and ensures appropriate systems interface, and provides technical and administrative support and workload data analysis. The Videoconferencing program provides funding for the maintenance, operations, and expansion of additional videoconferencing and interviewer stations throughout the County.

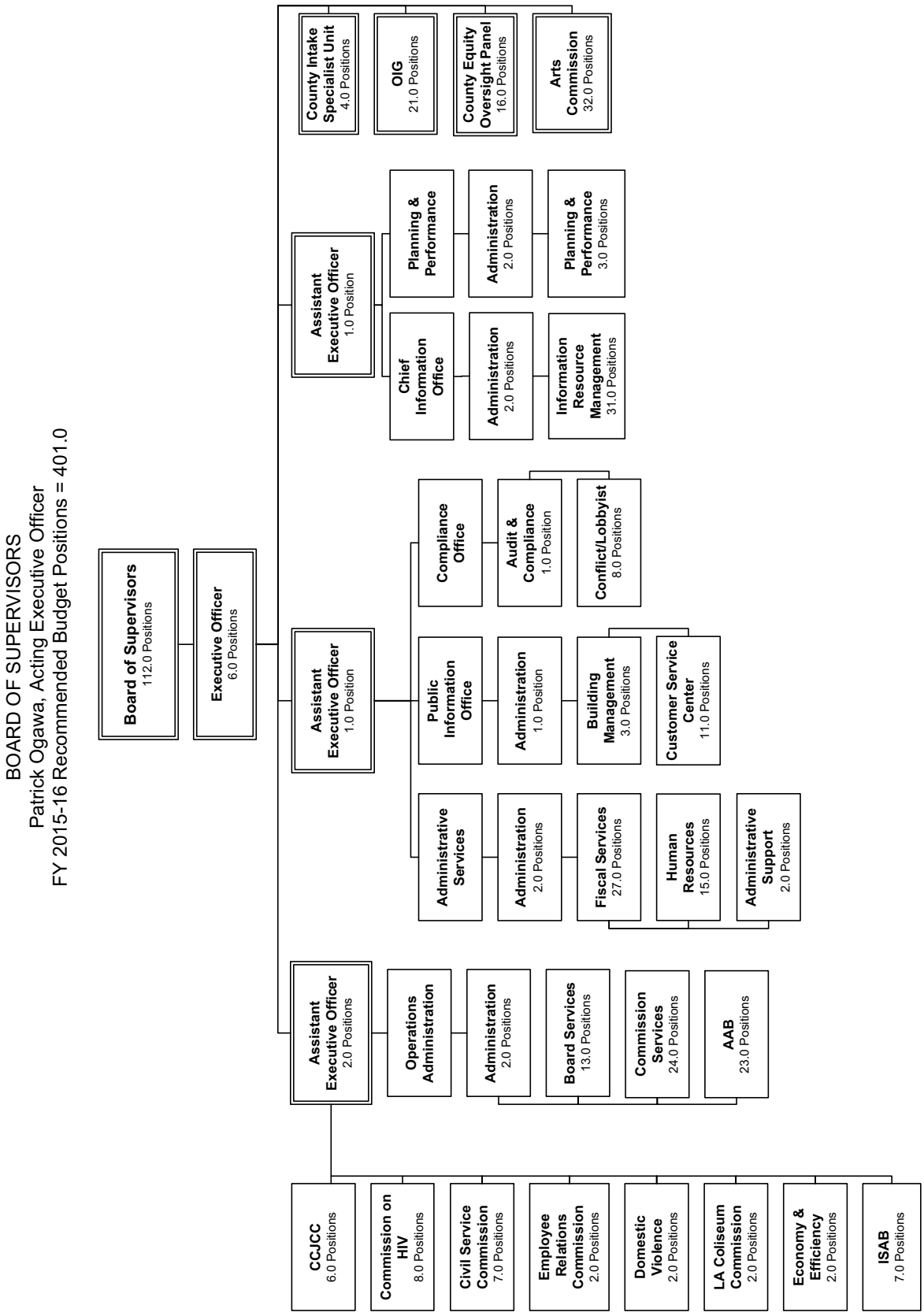
5. OIG

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,310,000	--	--	4,310,000	21.0
Less Administration	--	--	--	--	--
Net Program Costs	4,310,000	--	--	4,310,000	21.0

Authority: Non-mandated, discretionary program.

OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff's Department (Sheriff) operations and conditions in the jail facilities. The OIG consists of three functional units, a Review and Analysis division, an Audit and Investigation division, and a Monitoring and Community Outreach division. The Review and Analysis division analyzes and reviews data to produce reports and identify trends; the Audit and Investigation division audits the Sheriff's compliance with policies and procedures; and the Monitoring and Community Outreach division monitors jail facilities conditions, complaint responses from inmates and the public, and other public input.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	167,033,000	21,996,000	13,860,000	131,177,000	401.0


BOARD OF SUPERVISORS
Patrick Ogawa, Acting Executive Officer
FY 2015-16 Recommended Budget Positions = 401.0
Board of Supervisors 112.0 Positions
Executive Officer 6.0 Positions
Assistant Executive Officer 1.0 Position
Chief Information Office
Planning & Performance
Administration 2.0 Positions
Information Resource Management 31.0 Positions
Planning & Performance 3.0 Positions
Assistant Executive Officer 1.0 Position
Compliance Office
Audit & Compliance 1.0 Position
Conflict/Lobbyist 8.0 Positions
Public Information Office
Administration 1.0 Position
Building Management 3.0 Positions
Customer Service Center 11.0 Positions
Administrative Services
Administration 2.0 Positions
Fiscal Services 27.0 Positions
Human Resources 15.0 Positions
Administrative Support 2.0 Positions
Assistant Executive Officer 2.0 Positions
Operations Administration
Administration 2.0 Positions
Board Services 13.0 Positions
Commission Services 24.0 Positions
AAB 23.0 Positions
County Intake Specialist Unit 4.0 Positions
OIG 21.0 Positions
County Equity Oversight Panel 16.0 Positions
Arts Commission 32.0 Positions
CCJCC 6.0 Positions
Commission on HIV 8.0 Positions
Civil Service Commission 7.0 Positions
Employee Relations Commission 2.0 Positions
Domestic Violence 2.0 Positions
LA Coliseum Commission 2.0 Positions
Economy & Efficiency 2.0 Positions
ISAB 7.0 Positions

Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 32,254,433.42	$ 64,809,000	$ 256,610,000	$ 220,963,000	$ 220,963,000	$ (35,647,000)
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	$ 1,444,000.00	$ 3,235,000	$ 50,508,000	$ 50,352,000	$ 50,352,000	$ (156,000)
CAPITAL ASSETS - B & I	73,131,370.24	143,449,000	785,605,000	675,962,000	675,962,000	(109,643,000)
TOTAL CAPITAL PROJECT	74,575,370.24	146,684,000	836,113,000	726,314,000	726,314,000	(109,799,000)
TOTAL CAPITAL ASSETS	74,575,370.24	146,684,000	836,113,000	726,314,000	726,314,000	(109,799,000)
GROSS TOTAL	$ 74,575,370.24	$ 146,684,000	$ 836,113,000	$ 726,314,000	$ 726,314,000	$ (109,799,000)
NET COUNTY COST	$ 42,320,936.82	$ 81,875,000	$ 579,503,000	$ 505,351,000	$ 505,351,000	$ (74,152,000)

Mission Statement

The Capital Projects/Refurbishments Budget displays the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates $992.6 million for 304 active projects that address high-priority health, public safety, recreation, and infrastructure needs.

Of the total 2015-16 Recommended Budget appropriation, $726.3 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, law enforcement, health, and general government functions funded by $221.0 million in one-time revenue from grants and other sources, and $505.4 million in local discretionary monies. The General Fund appropriation represents the 2015-16 budgetary requirements of 229 projects that are currently in acquisition or under development, design, or construction. The total appropriation for the 2015-16 Recommended Budget represents a decrease of $109.8 million and the completion of 42 projects from the 2014-15 Final Adopted Budget.

2015-16 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET

Department *	Appropriation	Revenue	NCC
Agricultural Commissioner	2,197,000	--	2,197,000
Animal Care and Control	1,002,000	150,000	852,000
Assessor	1,776,000	--	1,776,000
Auditor-Controller	1,094,000	--	1,094,000
Beaches and Harbors	8,373,000	4,027,000	4,346,000
Child Care Facilities	550,000	--	550,000
Community and Senior Services	145,000	--	145,000
Consumer Affairs	142,000	--	142,000
Coroner	248,000	--	248,000
Federal and State Disaster Aid	4,507,000	2,694,000	1,813,000
Health Services	30,044,000	5,541,000	24,503,000
Internal Services Department	1,388,000	--	1,388,000
Mental Health	21,554,000	21,412,000	142,000
Parks and Recreation	50,032,000	14,786,000	35,246,000
Probation	23,837,000	--	23,837,000
Public Health	9,638,000	--	9,638,000
Public Library	44,745,000	201,000	44,544,000
Public Works - Public Ways/Public Facilities	1,473,000	--	1,473,000
Sheriff	203,437,000	108,539,000	94,898,000
Trial Courts	7,136,000	--	7,136,000
Various Capital Projects/Refurbishments	312,996,000	63,613,000	249,383,000
Total - General Fund	**726,314,000**	**220,963,000**	**505,351,000**

*Departments not listed have no budgeted Capital Projects

In addition to those projects appropriated in the General Fund, the capital program includes certain critical projects which are financed with special district revenue, commercial paper proceeds, and are appropriated in certain special funds summarized in Volume Two. These projects address capital needs in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are not limited to, Rancho Los Amigos Seismic Retrofit and Inpatient Consolidation and New Outpatient Facilities Projects, Manhattan Beach Library Project, East Antelope Valley Animal Care Center Project, Online Real-Time Centralized Health Information Database Projects, El Monte Airport Apron Parking Rehabilitation Project, and various Fire District projects. There are 75 projects in acquisition, development, design, or construction with a total project value of $1.98 billion.

The 2015-16 Recommended Budget does not reflect projects that have been financed through the issuance of long-term bonds. Such projects include the Harbor-UCLA Seismic Project, Harbor-UCLA Medical Center Psychiatric Emergency Services Expansion Project, Coroner Crypt Building Additions, and the Tenant Improvement Project with a total value of $92.4 million. Bond financed funds are held and administered by independent bond trustees.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**836,113,000**	**0**	**256,610,000**	**579,503,000**	**0.0**
Other Changes					
1. Agricultural Commissioner: Agricultural Commissioner/Weights and Measures' capital program is valued at $2.3 million and includes three projects in development: renovations to the Monrovia Field Station, expansion of the South Gate Vehicle Shelter, and upgrades to the Metrology Laboratory at the South Gate field office. The decrease in appropriation and NCC reflects project expenditures for the South Gate Vehicle Shelter Expansion Project.	(100,000)	--	--	(100,000)	--
2. Animal Care and Control: Animal Care and Control's capital program is valued at $6.5 million and includes five projects: two in design, and three in project closeout. The decrease in appropriation, revenue, and NCC reflects project expenditures for the Castaic Spay Neuter Clinic and Administration Building Project, the Agoura Animal Care Center Horse Facility, and the Antelope Valley Communications Center.	(1,288,000)	--	(147,000)	(1,141,000)	--
3. Assessor: Assessor's capital program is valued at $2.2 million and includes one project in development. The decrease in appropriation and NCC reflects project expenditures for the Assessor Hall of Administration General Improvements Project.	(370,000)	--	--	(370,000)	--
4. Auditor-Controller: Auditor-Controller's capital program is valued at $1.5 million and includes the Downey Warrant Processing Renovation Project and Auditor Project Development; and completion of the Hall of Administration B2 Renovation Project. The increase in appropriation and NCC reflects funds transferred from the Auditor-Controller's operating budget.	75,000	--	--	75,000	--
5. Beaches and Harbors: Beaches and Harbors' capital program is valued at $30.9 million and includes eight projects: two projects in development, two projects in construction, three projects in project budget closeout and one cancelled project. The decrease in appropriation, revenue, and NCC reflects project expenditures primarily for the construction of the Beach Restrooms Refurbishment and Marina Del Rey Seawall Refurbishment Projects.	(4,029,000)	--	(1,636,000)	(2,393,000)	--
6. Community and Senior Services: Community and Senior Services' capital program is valued at $2.4 million, which consists of one project in construction. The decrease in appropriation, revenue, and NCC reflects project expenditures for the construction of the Centro Maravilla Service Center Project.	(1,169,000)	--	(153,000)	(1,016,000)	--
7. Coroner: The decrease in appropriation, revenue, and NCC reflect civic art expenditures for an art element at the Crypt Replacement Project, which is bond financed.	(123,000)	--	(36,000)	(87,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Federal and State Disaster Aid: The Federal and State Disaster Aid capital program is valued at $10.7 million and provides economic recovery assistance following major emergencies. The decrease in appropriation, revenue, and NCC reflects project expenditures for five capital projects to replace various structures destroyed during the 2008 Sayre and 2009 Station Fires. Construction of the Veteran's Memorial Park Administration Building is currently underway. Replacement of the Olive View Medical Center Child Care Facility, EMS Office Garage, and Storage Building destroyed during the 2008 Sayre Fire have been completed. The projects are funded by a combination of federal and State Public Assistance Grants, and NCC from the Extraordinary Maintenance Budget and Health Services Operating Budget.	(1,256,000)	--	(325,000)	(931,000)	--
9. Health Services: Health Services' capital program is valued at $86.8 million and includes 19 projects that are not bond financed: six projects in development, seven projects in construction and six projects in completion. The decrease in appropriation, revenue, and NCC reflect the completion of the Hubert H. Humphrey Comprehensive Health Center, the transfer of funds to various Capital Projects, and project expenditures for construction related activities with various health projects.	(8,574,000)	--	(963,000)	(7,611,000)	--
10. Internal Services Department: The ISD capital program is valued at $1.4 million and includes one project in construction. The reduction in appropriation and NCC reflects expenditures for the design and development of the Hall of Administration Basement Renovation project.	(1,196,000)	--	--	(1,196,000)	--
11. Mental Health: Mental Health's capital program is valued at $47.8 million and consists of four capital projects: one project in project budget closeout, one project in development, and two design-build projects. The decrease in appropriation and revenue reflects design and construction expenditures for the Downtown Mental Health Acquisition and Refurbishment Project and the Arcadia Mental Health Replacement Project, and expenditures for project budget closeout activities of the Olive View Psychiatric Urgent Care Center Project.	(385,000)	--	(385,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Parks and Recreation: Parks and Recreation's capital program is valued at $201.5 million and consists of 94 capital improvement and refurbishment projects in various stages of development, construction or completion: 45 projects are in development, design, or construction phases; 46 are completed, cancelled or in close-out phases; three are acquisition of parcels to expand open space and recreational activities; and one is ongoing development with funds to be allocated to new projects that have yet to be identified, established and implemented. The net reduction in appropriation, revenue, and NCC reflects significant expenditures for many active projects and the close-out of completed projects. The active and developing projects are primarily new enhancements to recreational amenities, such as an interpretive nature center, pool, basketball court, fitness equipment zones, community room replacement, new pedestrian and bike trails, golf driving ranges and junior tees and greens, soccer fields, picnic shelters and tables, shade structures, play areas, equestrian staging and arenas, and multi-purpose trails. Refurbishments to existing facilities include community room renovations, irrigation system replacements, roofing, soil remediation, and general improvements, including a parking lot, restroom, and installation of a sewer line to preserve infrastructure and achieve energy efficiency, reduce water consumption, and comply with the Americans with Disabilities Act requirements.	(17,405,000)	--	(7,670,000)	(9,735,000)	--
13. Probation: Probation's capital program is valued at $99.3 million and includes 12 projects: five projects in development, five projects in project budget closeout, and two projects in construction. The decrease in appropriation, revenue and NCC reflect the project budget closeout of the security enhancement projects and construction expenditures for the Camp Vernon Kilpatrick Replacement Project.	(34,410,000)	--	(28,728,000)	(5,682,000)	--
14. Public Health: Public Health's capital program is valued at $10.9 million and consists of 10 capital projects: one project in development, eight projects in design, and one project in project budget closeout. The decrease in appropriation and NCC reflects design expenditures for the eight Public Health Center Heating, Ventilation, and Air Conditioning system refurbishment projects.	(760,000)	--	--	(760,000)	--
15. Public Library: Public Library's capital program is valued at $73.4 million and includes 15 projects: one project in acquisition, eight projects in development; three projects in construction, two projects in completion, and one project in project budget closeout. The decrease in appropriation and NCC reflects construction expenditures for the Quartz Hill, AC Bilbrew and Culver City Library Projects.	(9,453,000)	--	--	(9,453,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
16. Public Works - Public Ways/Public Facilities: The Public Ways/Public Facilities' capital program is valued at $10.7 million with one completed project and three projects in project budget closeout. The decrease in appropriation and NCC reflects the closeout expenditures for the South Bay Bike Trail Refurbishment Project, the San Gabriel River Bike Trail Phase 3 and Phase 4 Refurbishment Projects.	(74,000)	--	--	(74,000)	--
17. Sheriff: The Sheriff Department's capital program is valued at $334.1 million and includes 26 capital projects: eleven projects in development, two projects in design, six projects in construction, two projects in project budget closeout, and five projects in completion. The net increase in appropriation reflects the use of Obligated Fund Balance Committed for Capital Projects/Extraordinary Maintenance for the continuation of landfill closure maintenance activities at the Pitchess Honor Rancho. The decrease in NCC reflects design and construction expenditures for the remaining phase of the Biscailuz Center Regional Training Campus Projects; Lennox Station Refurbishment Project; Parks Bureau East Modular Building Replacement Project; and the continuation of soil and water remediation projects at various Sheriff facilities. The increase in revenue reflects the revenue offset appropriation from the City of Compton for the Compton Sheriff Station Dispatch Renovation Project and an increase in revenue offset appropriation from the Criminal Justice Facility Temporary Construction Fund for the proposed Mira Loma Women's Detention Center Project.	131,000	--	4,100,000	(3,969,000)	--
18. Various Capital Projects/Refurbishments: The Various Capital Projects capital program is valued at $433.9 million for 110 non-departmental or countywide projects in various stages of design, development. The decrease in appropriation and NCC reflects the ongoing development, design, and construction expenditures on various high-priority projects, including the LAC+USC Master Plan, Monroe High School Based Health Center, Eastern Hill Improvements, Rancho Los Amigos Hospital Renovation, Martin Luther King Parking Structure Development, San Fernando High School Teen Health Center, Hall of Justice Renovation, Lennox Library, and Community Center Projects; and life safety improvements for fire camps, replacement of septic systems for various beaches, major soil and groundwater remediation, and expenditures that are countywide in nature and not linked to a specific department's function or operation. The increase in revenue reflects additional revenue from Gap Loan Capital Project Fund to fully fund the Victoria Golf Course Soil and Ground Water Investigation Project.	(29,413,000)	--	296,000	(29,709,000)	--
Total Changes	**(109,799,000)**	**0**	**(35,647,000)**	**(74,152,000)**	**0.0**
2015-16 Recommended Budget	**726,314,000**	**0**	**220,963,000**	**505,351,000**	**0.0**

Chief Executive Officer

Sachi A. Hamai, Interim Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,846,604.99	$ 22,267,000	$ 33,524,000	$ 33,524,000	$ 33,386,000	$ (138,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 67,307,598.95	$ 71,872,000	$ 81,683,000	$ 82,821,000	$ 82,990,000	$ 1,307,000
SERVICES & SUPPLIES	16,967,658.77	36,596,000	43,949,000	43,949,000	36,552,000	(7,397,000)
OTHER CHARGES	507,841.80	502,000	502,000	502,000	543,000	41,000
CAPITAL ASSETS - EQUIPMENT	8,155.72	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 84,791,255.24	$ 109,470,000	$ 126,634,000	$ 127,772,000	$ 120,585,000	$ (6,049,000)
INTRAFUND TRANSFERS	(31,726,909.88)	(39,707,000)	(44,142,000)	(44,142,000)	(44,236,000)	(94,000)
NET TOTAL	$ 53,064,345.36	$ 69,763,000	$ 82,492,000	$ 83,630,000	$ 76,349,000	$ (6,143,000)
NET COUNTY COST	$ 38,217,740.37	$ 47,496,000	$ 48,968,000	$ 50,106,000	$ 42,963,000	$ (6,005,000)
BUDGETED POSITIONS	530.0	539.0	539.0	539.0	541.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $6.0 million primarily due to the deletion of $7.4 million in carryover funds, partially offset by $1.2 million in Board-approved increases in salaries and employee benefits. The Recommended Budget also reflects an increase in NCC of $0.2 million for 2.0 additional positions to provide specialized photographic work and video production services through countywide communications media.

Critical/Strategic Planning Initiatives

Due to a recent Board initiative, the Chief Executive Officer (CEO) is assessing the current County governance and departmental structure for the purpose of better meeting the Board's organizational objectives. Such objectives include increasing communication and collaboration to address complex issues facing the County, eliminating the unnecessary layers of management, allowing the Board to focus on establishing County policy and ensuring effective service delivery. Additionally, the new structure will address key Board priorities such as:

- Facilitate forming a close partnership between the Board and the Sheriff's Department as the Sheriff confronts numerous challenges, ranging from a federal consent decree to jail construction to new civilian oversight;
- Assist the Board to ensure the success of child protection and family support initiatives; and
- Provide guidance on the potential integration of the County's three health-related agencies by assessing organizational challenges and opportunities to improve patient care and population health.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**126,634,000**	**44,142,000**	**33,524,000**	**48,968,000**	**539.0**
New/Expanded Programs					
1. Countywide Communications: Reflects the addition of 2.0 positions to provide specialized photographic and video production services through countywide media.	190,000	--	--	190,000	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,614,000	--	--	1,614,000	--
2. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	13,000	--	--	13,000	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(510,000)	--	--	(510,000)	--
4. One-Time Funding: Reflects the deletion of prior-year carryover.	(7,353,000)	--	--	(7,353,000)	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	41,000	--	--	41,000	--
6. Ministerial Adjustment: Reflects the deletion of funding related to the transfer of Medi-Cal Administrative Activities (MAA) and Targeted Case Management (TCM) to the Department of Public Health.	(44,000)	94,000	(138,000)	--	--
Total Changes	**(6,049,000)**	**94,000**	**(138,000)**	**(6,005,000)**	**2.0**
2015-16 Recommended Budget	**120,585,000**	**44,236,000**	**33,386,000**	**42,963,000**	**541.0**

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 3,314.80	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	6,985,360.29	10,552,000	12,237,000	12,237,000	12,237,000	0
FEDERAL - OTHER	4,621,718.72	8,573,000	9,778,000	9,778,000	9,778,000	0
FEDERAL AID - MENTAL HEALTH	155,637.68	0	138,000	138,000	0	(138,000)
MISCELLANEOUS	568,779.02	735,000	735,000	735,000	735,000	0
PERSONNEL SERVICES	904,536.61	590,000	905,000	905,000	905,000	0
RENTS & CONCESSIONS	589,952.55	590,000	1,694,000	1,694,000	1,694,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	190,000	337,000	337,000	337,000	0
STATE - OTHER	1,017,305.32	1,037,000	7,700,000	7,700,000	7,700,000	0
TOTAL REVENUE	$ 14,846,604.99	$ 22,267,000	$ 33,524,000	$ 33,524,000	$ 33,386,000	$ (138,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 43,129,971.12	$ 42,926,000	$ 55,091,000	$ 56,229,000	$ 55,893,000	$ 802,000
CAFETERIA BENEFIT PLANS	6,977,720.09	8,122,000	8,585,000	8,585,000	8,823,000	238,000
COUNTY EMPLOYEE RETIREMENT	8,035,063.20	8,053,000	9,160,000	9,160,000	8,701,000	(459,000)
DENTAL INSURANCE	125,139.66	134,000	125,000	125,000	125,000	0
DEPENDENT CARE SPENDING ACCOUNTS	45,822.79	45,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	493,438.42	450,000	43,000	43,000	66,000	23,000
FICA (OASDI)	594,390.25	585,000	667,000	667,000	684,000	17,000
HEALTH INSURANCE	2,254,961.23	1,924,000	2,449,000	2,449,000	2,698,000	249,000
LIFE INSURANCE	250,998.43	215,000	59,000	59,000	59,000	0
OTHER EMPLOYEE BENEFITS	24,910.00	5,000	53,000	53,000	53,000	0
RETIREE HEALTH INSURANCE	2,253,863.36	6,261,000	2,346,000	2,346,000	2,677,000	331,000
SAVINGS PLAN	1,428,719.80	1,480,000	1,380,000	1,380,000	1,425,000	45,000
THRIFT PLAN (HORIZONS)	1,231,111.56	1,153,000	1,146,000	1,146,000	1,204,000	58,000
UNEMPLOYMENT INSURANCE	3,587.46	2,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	457,901.58	517,000	533,000	533,000	536,000	3,000
TOTAL S & E B	67,307,598.95	71,872,000	81,683,000	82,821,000	82,990,000	1,307,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,136,477.72	1,518,000	1,518,000	1,518,000	1,282,000	(236,000)
CLOTHING & PERSONAL SUPPLIES	13.08	0	0	0	0	0
COMMUNICATIONS	85,447.98	88,000	88,000	88,000	88,000	0
COMPUTING-MAINFRAME	192,209.86	215,000	215,000	215,000	215,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	314,885.93	447,000	447,000	447,000	447,000	0
COMPUTING-PERSONAL	179,899.30	144,000	144,000	144,000	144,000	0
CONTRACTED PROGRAM SERVICES	11,959.78	7,954,000	13,954,000	13,954,000	7,053,000	(6,901,000)
HOUSEHOLD EXPENSE	57,843.19	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	319,253.82	1,330,000	1,330,000	1,330,000	1,330,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	81,000	81,000	81,000	81,000	0
INSURANCE	19,334.67	81,000	81,000	81,000	81,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,830,200.63	1,964,000	1,964,000	1,964,000	1,964,000	0
MAINTENANCE - EQUIPMENT	76,652.51	131,000	131,000	131,000	131,000	0
MEDICAL DENTAL & LAB SUPPLIES	31.06	0	0	0	0	0
MEMBERSHIPS	9,290.00	14,000	14,000	14,000	14,000	0

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	155,413.83	175,000	175,000	175,000	175,000	0
OFFICE EXPENSE	327,104.64	1,358,000	1,711,000	1,711,000	1,726,000	15,000
PROFESSIONAL SERVICES	4,631,072.51	12,072,000	12,072,000	12,072,000	11,797,000	(275,000)
PUBLICATIONS & LEGAL NOTICE	22,731.61	26,000	26,000	26,000	26,000	0
RENTS & LEASES - BLDG & IMPRV	1,361,138.12	1,343,000	1,343,000	1,343,000	1,343,000	0
RENTS & LEASES - EQUIPMENT	19,761.46	70,000	70,000	70,000	70,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,151,406.84	3,809,000	3,809,000	3,809,000	3,809,000	0
TECHNICAL SERVICES	503,854.18	287,000	287,000	287,000	287,000	0
TELECOMMUNICATIONS	806,159.32	1,877,000	2,877,000	2,877,000	2,877,000	0
TRAINING	256,882.58	58,000	58,000	58,000	58,000	0
TRANSPORTATION AND TRAVEL	199,836.94	213,000	213,000	213,000	213,000	0
UTILITIES	1,298,797.21	1,341,000	1,341,000	1,341,000	1,341,000	0
TOTAL S & S	16,967,658.77	36,596,000	43,949,000	43,949,000	36,552,000	(7,397,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	931.91	34,000	34,000	34,000	34,000	0
RET-OTHER LONG TERM DEBT	498,313.17	467,000	467,000	467,000	508,000	41,000
TAXES & ASSESSMENTS	8,596.72	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	507,841.80	502,000	502,000	502,000	543,000	41,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
NON-MEDICAL LAB/TESTING EQUIP	8,155.72	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	8,155.72	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	8,155.72	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 84,791,255.24	$ 109,470,000	$ 126,634,000	$ 127,772,000	$ 120,585,000	$ (6,049,000)
INTRAFUND TRANSFERS	(31,726,909.88)	(39,707,000)	(44,142,000)	(44,142,000)	(44,236,000)	(94,000)
NET TOTAL	$ 53,064,345.36	$ 69,763,000	$ 82,492,000	$ 83,630,000	$ 76,349,000	$ (6,143,000)
NET COUNTY COST	$ 38,217,740.37	$ 47,496,000	$ 48,968,000	$ 50,106,000	$ 42,963,000	$ (6,005,000)
BUDGETED POSITIONS	530.0	539.0	539.0	539.0	541.0	2.0

Departmental Program Summary

1. Financial Resource Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,625,000	5,096,000	740,000	9,789,000	80.0
Less Administration	--	--	--	--	--
Net Program Costs	15,625,000	5,096,000	740,000	9,789,000	80.0

Authority: Mandated program with discretionary level of funding. California Government Code Sections 29040, 29042, 20944, 29060 to 29062, and 29065.5 and County Code Section 2.08.202 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board's budget policy implementation at the departmental and nondepartmental level; preparation of the County Budget, including changes in the Final Budget and ongoing adjustments based on monthly analysis of expenditures and revenue collections by departments, Special Districts, Special Revenue Funds, and other funds; and projection and management of the General Fund cash flow.

2. Facilities and Asset Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,075,000	8,290,000	4,373,000	2,412,000	89.0
Less Administration	--	--	--	--	--
Net Program Costs	15,075,000	8,290,000	4,373,000	2,412,000	89.0

Authority: Asset Management: Mandated program with discretionary level of funding. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property, new property purchases, and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's efforts to maximize Federal Emergency Management Agency funding of disaster recovery efforts and Homeland Security grants.

3. Compensation, Classification and Employee Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,747,000	4,849,000	1,419,000	2,479,000	50.0
Less Administration	--	--	--	--	--
Net Program Costs	8,747,000	4,849,000	1,419,000	2,479,000	50.0

Authority: Non-mandated, discretionary program.

The Compensation Policy function provides for the development of strategic planning and advance strategies in support of countywide economic issues and the development of timely pay and benefits program recommendations. These recommendations are generally the result of significant man hours involving classification studies and evaluations; salary surveys of other public and private entities; analysis of employee benefits programs; and researching workforce trends and employee turnover, as well as conducting vital actuarial studies touching on a variety of health and welfare issues.

The Classification and Compensation Administration function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long standing County practice, and generally accepted principles of public sector classification.

Employee Relations manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies; conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. Employee Relations also administers Memorandas of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, Employee Relations serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

4. Unincorporated Area Services (UAS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,981,000	250,000	--	1,731,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,981,000	250,000	--	1,731,000	6.0

Authority: Non-mandated, discretionary program.

This program provides coordination between Board deputies and the Community Services Cluster departments and support for: civic centers and one-stop centers; access services including community guides and websites; economic development and revitalization; emergency management planning; enhanced unincorporated community municipal services; and interdepartmental projects requiring facilitation and leadership by the UAS staff.

5. Health and Human Service Integration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,035,000	3,569,000	--	466,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	4,035,000	3,569,000	--	466,000	20.0

Authority: Non-mandated, discretionary program.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and coordinating revenue maximization efforts.

6. Child Care

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,910,000	--	18,061,000	(151,000)	14.0
Less Administration	--	--	--	--	--
Net Program Costs	17,910,000	--	18,061,000	(151,000)	14.0

Authority: Non-mandated, discretionary program.

The Office of Child Care provides collaborative policy development and implementation support on issues related to child care and development services in the County. Key initiatives include the implementation of the Investing in Early Educators Program (AB 212) and the administration of the Steps to Excellence Project.

7. Homeless Prevention Initiative (HPI) and Homeless and Housing Program Fund (HHPF)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	510,000	148,000	--	362,000	3.0
Less Administration	--	--	--	--	--
Net Program Costs	510,000	148,000	--	362,000	3.0

Authority: Non-mandated, discretionary program.

The HPI represents a $100.0 million investment, unanimously approved by the Board to focus on reducing and/or preventing homelessness. This includes two categories of program: ongoing homeless assistance programs and one-time only programs which are included in the HHPF. The programs include: rental subsidies, eviction protection, and moving assistance; low-cost predevelopment loans for developers of special needs and affordable housing; capital and operating subsidies for developers of emergency, transitional, and permanent supportive housing; and housing assistance and supportive services for homeless persons discharged from County facilities.

8. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,672,000	1,030,000	20,000	3,622,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	4,672,000	1,030,000	20,000	3,622,000	23.0

Authority: Non-mandated, discretionary program.

The purpose of the Intergovernmental and External Affairs program is to develop policy recommendations and represent the County's policies and interests at the local, State and federal levels. Major elements of this program are the development of federal and State Legislative Agendas, which are prepared in collaboration with County departments, advocates, and the Legislative Strategist. The Agendas are approved by the Board and contain policies to enhance and protect County resources and programs, provide administrative flexibility to maximize resources for services and protect against imposition of additional mandates without adequate reimbursement; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. Program staff analyze initiatives, legislation and amendments, budget proposals, and other measures affecting the County's programs and operations.

The County's policies and positions are represented in Washington, DC and Sacramento in coordination with affected departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

9. Risk Management (RM)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,111,000	13,722,000	3,361,000	1,028,000	96.0
Less Administration	--	--	--	--	--
Net Program Costs	18,111,000	13,722,000	3,361,000	1,028,000	96.0

Authority: Creation of the RM program as approved by Board order on April 30, 2002. RM Operations: Non-mandated, discretionary program. Workers' Compensation: Mandated program with discretionary level of funding - California Labor Code 3700 and County Code Section 5.31.050, 5.31.060, 5.31.070, 6.20.070. Occupational Health and Disability Management: Non-mandated, discretionary program. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of the RM programs is to use available RM tools to evaluate County risks; develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance; Loss Control and Prevention; Occupational Health; Liability Claim Management (including Small and Property Claims); Workers' Compensation (including Return-to-Work and Medical Management); Short-Term and Long-Term Disability; and RM Inspector General functions (including Corrective Action Plans).

These programs include the development and purchase of commercial insurance for a wide range of County insurance needs; claim administration and management of liability and workers' compensation claims; review of departmental contractual risk exposures; various loss control and prevention training to assist departments to reduce exposure and meet State and federal workplace safety requirements; administration of health programs to minimize effects of employee injuries and illnesses; provide psychological evaluations and counseling; monitor Corrective Action Plans; and assist employees and departments with return-to-work efforts.

10. Emergency Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,250,000	2,268,000	--	982,000	21.0
Less Administration	--	--	--	--	--
Net Program Costs	3,250,000	2,268,000	--	982,000	21.0

Authority: Non-mandated, discretionary program.

This program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas; and in support of the Operational Area. This program ensures that the County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, State, and federal governments.

11. Countywide Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,849,000	2,481,000	4,847,000	8,521,000	79.0
Less Administration	--	--	--	--	--
Net Program Costs	15,849,000	2,481,000	4,847,000	8,521,000	79.0

Authority: Office of Protocol: Non-mandated, discretionary program. Workplace Programs: Mandated with discretionary level of funding - County Code Chapter 4.30, and California Health and Safety Code Section 44223.

The Chief Executive Officer provides leadership, coordination, and support for a variety of countywide programs and efforts including the following:

Countywide Communications: serves as the County's centralized source of information for the public and serves as the media liaison for the County. The office also provides tours of the Civic Center, and serves as liaison for departments' public information officers. The Public Information Office assists the Board with special projects, including community events, plaques to honor community members, and development of memorabilia.

Cable and Multimedia: Leads and coordinates projects across the County related to cable and multimedia, including launch of the County Channel, collection and review of franchise fee revenues, one-stop service for cable customer complaints and inquiries, and policy analysis and recommendations for innovative, pragmatic solutions such as two-way videoconferencing, wireless strategies, and management of the public rights-of-way. Also, provides photographic and graphic arts services to Board and County departments as well as maintaining the County's website.

Quality and Productivity: Provides advice, assistance, and support to the County's elected officials, managers, and employees to promote the quality, productivity, and effectiveness of County activities and public services. Supports implementation of programs such as the Productivity Investment Fund, Productivity and Quality Awards, and Commission conferences that enhance the quality and productivity of the delivery of County services.

Office of Protocol: Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

Workplace Programs: Coordinates the countywide Employee Commute Reduction Program, which is a mandated Rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program and County logo merchandise.

Strategic Initiatives: Leads and coordinates several high profile countywide or multi-departmental initiatives including review of redevelopment activities of the County's cities and managing various task force efforts to address Board-identified issues.

Strategic Planning Coordination: Provides central leadership and support services for continued advancement, refinement, and implementation of the County Strategic Plan and related strategic initiatives, including the County's performance measurement and management framework, *Performance Counts!*

Countywide Information Technology Services: Provides support for countywide systems involving CEO-lead programs, including the budget system and emergency management.

12. Administration

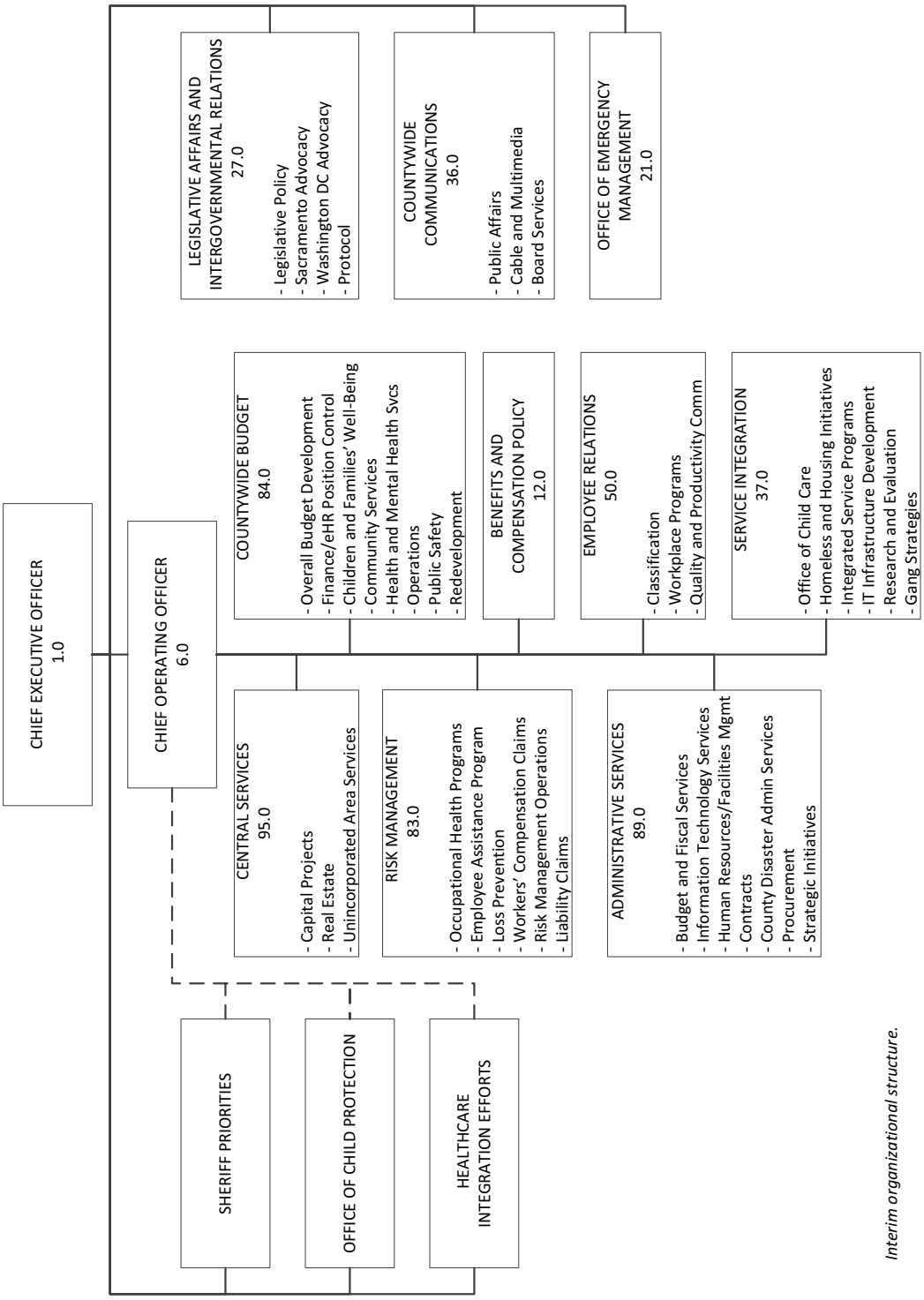
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,820,000	2,533,000	565,000	11,722,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	14,820,000	2,533,000	565,000	11,722,000	60.0

Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, procurement and facilities support, and information technology services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	120,585,000	44,236,000	33,386,000	42,963,000	541.0

CHIEF EXECUTIVE OFFICER
Sachi A. Hamai, Interim Chief Executive Officer
FY 2015-16 Recommended Budget Positions = 541.0



Interim organizational structure.

Chief Information Office

Richard Sanchez, Chief Information Officer

Chief Information Office Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 7.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,786,430.99	$ 5,364,000	$ 5,465,000	$ 5,723,000	$ 5,496,000	$ 31,000
SERVICES & SUPPLIES	998,350.87	1,386,000	1,386,000	3,171,000	1,021,000	(365,000)
OTHER CHARGES	289.33	0	0	0	0	0
GROSS TOTAL	$ 5,785,071.19	$ 6,750,000	$ 6,851,000	$ 8,894,000	$ 6,517,000	$ (334,000)
NET TOTAL	$ 5,785,071.19	$ 6,750,000	$ 6,851,000	$ 8,894,000	$ 6,517,000	$ (334,000)
NET COUNTY COST	$ 5,785,064.19	$ 6,750,000	$ 6,851,000	$ 8,894,000	$ 6,517,000	$ (334,000)
BUDGETED POSITIONS	24.0	28.0	28.0	29.0	28.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Office (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board regarding prudent allocation of IT resources.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $0.3 million primarily due to reductions in County retirement contributions and one-time allocation costs from the previous year, partially offset by Board-approved increases in salaries and employment benefits, and funding for IT security.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Maintain a countywide strategic IT planning program including an IT governance structure, which ensures alignment of IT initiatives with County strategic goals, strategies, and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**6,851,000**	**0**	**0**	**6,851,000**	**28.0**
New/Expanded Programs					
1. Security Training and Awareness: Reflects funding to support annual costs of IT security and privacy awareness training for all County departments.	45,000	--	--	45,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	106,000	--	--	106,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(85,000)	--	--	(85,000)	--
3. One-time Funding: Reflects the deletion of one-time funding.	(400,000)	--	--	(400,000)	--
4. Unavoidable Costs: Reflects a projected increase in retiree health insurance premiums offset by decreases in long-term disability and workers' compensation costs, as well as a reduction in services and supplies.	--	--	--	--	--
Total Changes	**(334,000)**	**0**	**0**	**(334,000)**	**0.0**
2015-16 Recommended Budget	**6,517,000**	**0**	**0**	**6,517,000**	**28.0**

Unmet Needs

The Department's unmet needs include additional funding for 1.0 Senior Information Technology Consultant, CIO position to develop project management practices and support departments with solicitations of large IT projects.

CHIEF INFORMATION OFFICE BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 7.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 7.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,079,103.65	$ 3,422,000	$ 3,473,000	$ 3,688,000	$ 3,545,000	$ 72,000
CAFETERIA BENEFIT PLANS	455,351.31	574,000	574,000	610,000	586,000	12,000
COUNTY EMPLOYEE RETIREMENT	559,049.70	656,000	701,000	659,000	616,000	(85,000)
DENTAL INSURANCE	7,865.04	5,000	5,000	5,000	5,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,697.00	2,000	2,000	2,000	2,000	0
DISABILITY BENEFITS	55,129.27	7,000	7,000	2,000	2,000	(5,000)
FICA (OASDI)	41,591.03	51,000	51,000	54,000	52,000	1,000
HEALTH INSURANCE	193,848.64	219,000	219,000	237,000	234,000	15,000
LIFE INSURANCE	27,580.95	11,000	11,000	11,000	11,000	0
OTHER EMPLOYEE BENEFITS	6,640.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	116,400.00	117,000	122,000	139,000	139,000	17,000
SAVINGS PLAN	120,778.26	134,000	134,000	143,000	137,000	3,000
THRIFT PLAN (HORIZONS)	101,284.34	137,000	137,000	146,000	140,000	3,000
WORKERS' COMPENSATION	20,111.80	29,000	29,000	27,000	27,000	(2,000)
TOTAL S & E B	4,786,430.99	5,364,000	5,465,000	5,723,000	5,496,000	31,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	148,784.44	130,000	130,000	93,000	93,000	(37,000)
COMMUNICATIONS	5,128.00	5,000	5,000	6,000	6,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	40,062.65	40,000	40,000	49,000	49,000	9,000
INFORMATION TECHNOLOGY SERVICES	224,381.76	215,000	215,000	75,000	75,000	(140,000)
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	37,397.32	7,000	7,000	6,000	6,000	(1,000)
MAINTENANCE - EQUIPMENT	4,133.00	9,000	9,000	9,000	9,000	0
MEMBERSHIPS	15,500.00	15,000	15,000	15,000	15,000	0
MISCELLANEOUS EXPENSE	2,477.31	2,000	2,000	2,000	2,000	0
OFFICE EXPENSE	7,343.58	45,000	45,000	50,000	45,000	0
PROFESSIONAL SERVICES	77,619.43	396,000	396,000	2,312,000	167,000	(229,000)
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	189,801.19	386,000	386,000	395,000	395,000	9,000
RENTS & LEASES - EQUIPMENT	4,133.92	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	0.00	0	0	1,000	1,000	1,000
TECHNICAL SERVICES	24,966.00	49,000	49,000	1,000	1,000	(48,000)
TELECOMMUNICATIONS	175,048.42	65,000	65,000	86,000	86,000	21,000
TRAINING	1,921.16	8,000	8,000	53,000	53,000	45,000
TRANSPORTATION AND TRAVEL	39,816.69	12,000	12,000	16,000	16,000	4,000
UTILITIES	(164.00)	0	0	0	0	0
TOTAL S & S	998,350.87	1,386,000	1,386,000	3,171,000	1,021,000	(365,000)
OTHER CHARGES						
TAXES & ASSESSMENTS	289.33	0	0	0	0	0

CHIEF INFORMATION OFFICE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TOTAL OTH CHARGES	289.33	0	0	0	0	0
GROSS TOTAL	$ 5,785,071.19	$ 6,750,000	$ 6,851,000	$ 8,894,000	$ 6,517,000	$ (334,000)
NET TOTAL	$ 5,785,071.19	$ 6,750,000	$ 6,851,000	$ 8,894,000	$ 6,517,000	$ (334,000)
NET COUNTY COST	$ 5,785,064.19	$ 6,750,000	$ 6,851,000	$ 8,894,000	$ 6,517,000	$ (334,000)
BUDGETED POSITIONS	24.0	28.0	28.0	29.0	28.0	0.0

Departmental Program Summary

1. Effective Application of Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,841,000	--	--	4,841,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	4,841,000	--	--	4,841,000	19.0

Authority: Part federally-mandated program – Health Insurance Portability Accountability Act (HIPPA) and part non-mandated, discretionary program.

This program, established by Board Policy 6.100 provides vision, direction, analysis and recommendations to facilitate collaboration among County departments on common goals and initiatives; and implements IT best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; perform risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development and implementation on federally-mandated HIPAA security regulations and countywide security issues, protects critical information assets, and mitigates the impact of the computer security incidents.

2. Administration

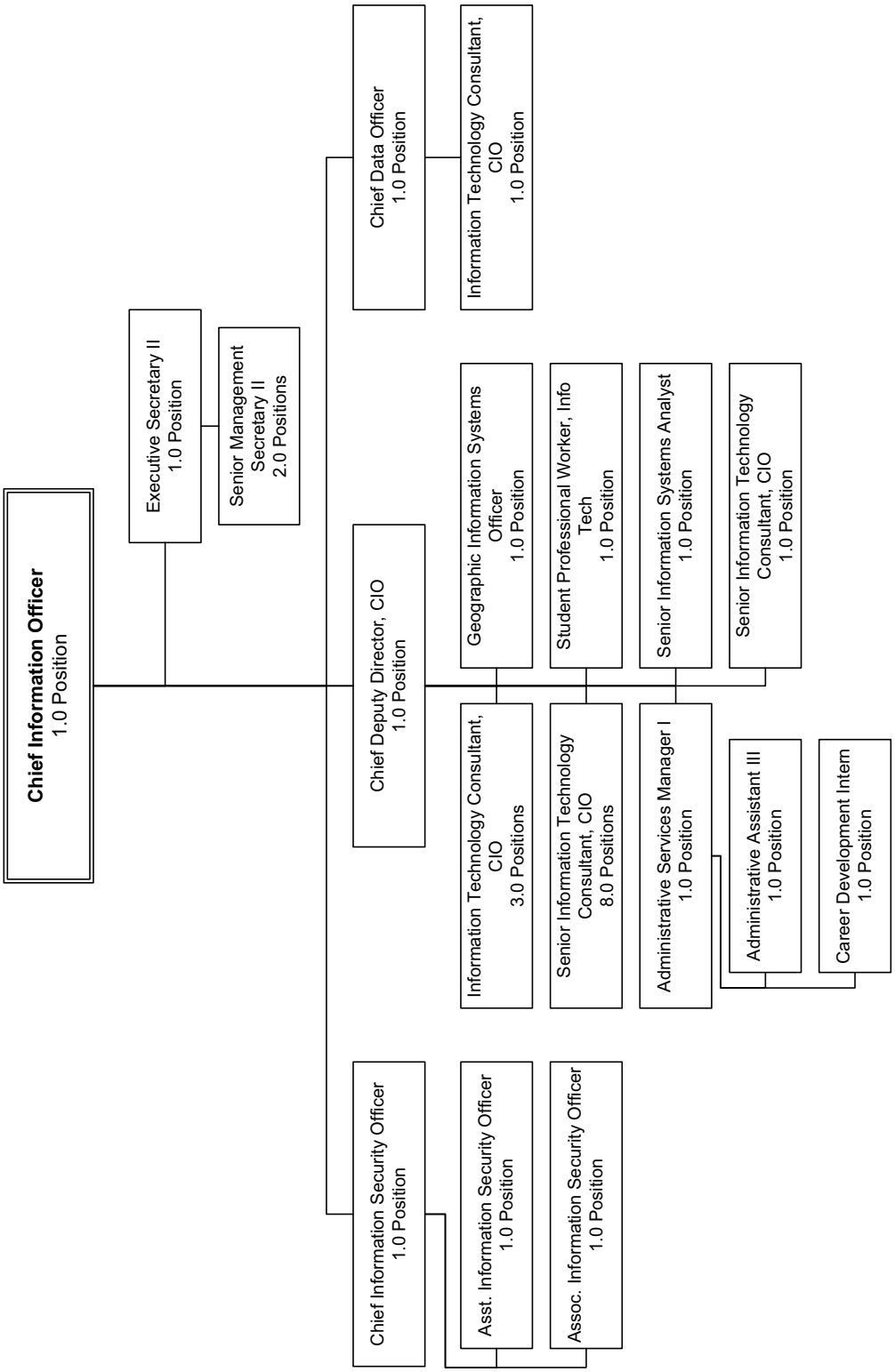
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,676,000	--	--	1,676,000	9.0
Less Administration	--	--	--	--	--
Net Program Costs	1,676,000	--	--	1,676,000	9.0

Authority: Non-mandated, discretionary program.

This program provides direction, management and administrative support to the Department, which includes departmental procurement, accounting, budgeting, contracting, and human resources.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	6,517,000	0	0	6,517,000	28.0

CHIEF INFORMATION OFFICE
Richard Sanchez, Chief Information Officer
FY 2015-16 Recommended Budget Positions = 28.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 169,504,517.31	$ 173,420,000	$ 173,605,000	$ 173,940,000	$ 173,940,000	$ 335,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 142,856,150.32	$ 148,867,000	$ 150,211,000	$ 151,546,000	$ 151,546,000	$ 1,335,000
SERVICES & SUPPLIES	20,820,023.56	22,759,000	22,122,000	22,643,000	22,643,000	521,000
OTHER CHARGES	2,040,897.38	2,533,000	2,247,000	2,869,000	2,869,000	622,000
CAPITAL ASSETS - EQUIPMENT	529,037.21	102,000	0	35,000	35,000	35,000
GROSS TOTAL	$ 166,246,108.47	$ 174,261,000	$ 174,580,000	$ 177,093,000	$ 177,093,000	$ 2,513,000
INTRAFUND TRANSFERS	(75,432.52)	0	0	0	0	0
NET TOTAL	$ 166,170,675.95	$ 174,261,000	$ 174,580,000	$ 177,093,000	$ 177,093,000	$ 2,513,000
NET COUNTY COST	$ (3,333,841.36)	$ 841,000	$ 975,000	$ 3,153,000	$ 3,153,000	$ 2,178,000
BUDGETED POSITIONS	1,630.0	1,582.0	1,582.0	1,583.0	1,583.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich our community by providing child support services in an efficient, effective, and professional manner, one family at a time.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects $177.1 million in gross appropriation and $3.2 million in NCC. The increase of $2.5 million in gross appropriation is primarily the result of increases in Board-approved salaries and employee benefits, and the utilization of available prior-year funding previously set aside in PFU. This is the 13th consecutive year that CSSD will receive a flat baseline administrative cost allocation from the California Department of Child Support Services and also assume a flat funding State allocation for the Electronic Data Processing Maintenance and Operation. The Recommended Budget also includes the net addition of 1.0 position to address the critical needs of the Department.

Critical/Strategic Planning Initiatives

The Department continues to engage senior, mid-level and line staff in its Child Support Statistical (CSTAT) process to strategize and redesign business practices using current and real time statistical data to align resources and improve performance. The Department recently introduced an AdminStats tool to look at internal administrative functions and internal customer service delivery. CSSD remains committed to practices that ensure effective and professional service delivery and support the County's Strategic Plan goals. It continues to align its performance measures with the County's Strategic Plan and federal and State performance measures for local child support agencies.

The Department recently introduced a Predictive Analytics tool to determine the appropriate amount of casework resources required to collect child support obligations. Based upon certain factors, CSSD is better able to determine which cases are more likely to pay child support obligations and assign resources accordingly.

The Department also continues to move forward with the "Child Support 2017" Strategic Initiative, taking every opportunity to leverage resources and build an organization that is structurally sound, efficient, financially healthy, and focused on its goals and mission.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**174,580,000**	**0**	**173,605,000**	**975,000**	**1,582.0**
Other Changes					
1. Salaries: Primarily reflects Board-approved increases in salaries.	1,546,000	--	1,443,000	103,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio, partially offset by an increase in retiree health insurance premiums.	27,000	--	103,000	(76,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	11,000	--	7,000	4,000	--
4. Employee Benefits: Reflects Board-approved increases in health insurance subsidies as well as an increase in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	(127,000)	--	(147,000)	20,000	--
5. Operations: Reflects the addition of 3.0 Paralegals, 1.0 ASM I, and 1.0 Application Developer II positions to meet the Department's "Child Support 2017" Strategic Initiative and increase efficiencies, fully offset by the deletion of 1.0 Head, Management Services, and 3.0 Child Support Officer II positions. Also reflects the reclassifcation of various positions.	(43,000)	--	(43,000)	--	1.0
6. Operating Costs: Reflects an increase in appropriation and a decrease in available resources from the Local Trust and Welfare Recoupment Trust Fund, as well as a one-time transfer from the Provisional Financing Uses budget unit for operating costs.	2,040,000	--	(686,000)	2,726,000	--
7. One-time Funding: Reflects the deletion of one-time funding primarily associated with operational costs.	(579,000)	--	--	(579,000)	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Section 225).	(362,000)	--	(342,000)	(20,000)	--
Total Changes	**2,513,000**	**0**	**335,000**	**2,178,000**	**1.0**
2015-16 Recommended Budget	**177,093,000**	**0**	**173,940,000**	**3,153,000**	**1,583.0**

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 3,787.02	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	0.00	0	0	116,881,000	116,881,000	116,881,000
FEDERAL - OTHER	105,719,993.00	109,916,000	115,218,000	0	0	(115,218,000)
MISCELLANEOUS	4,270,127.09	13,748,000	8,616,000	7,144,000	7,144,000	(1,472,000)
OTHER SALES	5,824.25	0	0	0	0	0
PERSONNEL SERVICES	36,913.95	8,000	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	0.00	0	0	49,915,000	49,915,000	49,915,000
STATE - OTHER	59,467,872.00	49,748,000	49,771,000	0	0	(49,771,000)
TOTAL REVENUE	$ 169,504,517.31	$ 173,420,000	$ 173,605,000	$ 173,940,000	$ 173,940,000	$ 335,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 85,397,905.52	$ 87,734,000	$ 88,525,000	$ 89,541,000	$ 89,541,000	$ 1,016,000
CAFETERIA BENEFIT PLANS	21,534,880.04	22,203,000	23,472,000	23,648,000	23,648,000	176,000
COUNTY EMPLOYEE RETIREMENT	16,275,477.45	18,658,000	17,929,000	16,953,000	16,953,000	(976,000)
DENTAL INSURANCE	456,458.67	502,000	525,000	502,000	502,000	(23,000)
DEPENDENT CARE SPENDING ACCOUNTS	146,634.09	200,000	177,000	161,000	161,000	(16,000)
DISABILITY BENEFITS	1,241,946.55	1,299,000	964,000	953,000	953,000	(11,000)
FICA (OASDI)	1,181,637.11	1,218,000	1,167,000	1,241,000	1,241,000	74,000
HEALTH INSURANCE	2,157,954.89	2,347,000	2,245,000	2,301,000	2,301,000	56,000
LIFE INSURANCE	166,787.60	175,000	61,000	69,000	69,000	8,000
OTHER EMPLOYEE BENEFITS	11,634.00	16,000	0	0	0	0
RETIREE HEALTH INSURANCE	7,790,087.00	7,663,000	8,065,000	9,000,000	9,000,000	935,000
SAVINGS PLAN	957,216.05	1,060,000	1,106,000	1,053,000	1,053,000	(53,000)
THRIFT PLAN (HORIZONS)	2,130,128.35	2,180,000	2,349,000	2,327,000	2,327,000	(22,000)
UNEMPLOYMENT INSURANCE	27,909.67	18,000	28,000	44,000	44,000	16,000
WORKERS' COMPENSATION	3,379,493.33	3,594,000	3,598,000	3,753,000	3,753,000	155,000
TOTAL S & E B	142,856,150.32	148,867,000	150,211,000	151,546,000	151,546,000	1,335,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,983,713.39	2,088,000	2,084,000	2,169,000	2,169,000	85,000
CLOTHING & PERSONAL SUPPLIES	1,964.99	1,000	0	2,000	2,000	2,000
COMMUNICATIONS	140,995.23	114,000	109,000	118,000	118,000	9,000
COMPUTING-MAINFRAME	20,491.80	10,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	82,495.75	410,000	684,000	266,000	266,000	(418,000)
COMPUTING-PERSONAL	263,206.05	279,000	255,000	106,000	106,000	(149,000)
HOUSEHOLD EXPENSE	63,887.37	2,000	0	52,000	52,000	52,000
INFORMATION TECHNOLOGY SERVICES	107,826.86	413,000	188,000	357,000	357,000	169,000
INSURANCE	66,757.87	54,000	0	47,000	47,000	47,000
MAINTENANCE - BUILDINGS & IMPRV	152,350.24	116,000	70,000	188,000	188,000	118,000
MAINTENANCE - EQUIPMENT	194,274.09	219,000	192,000	112,000	112,000	(80,000)
MEDICAL DENTAL & LAB SUPPLIES	3,690.56	0	0	5,000	5,000	5,000
MEMBERSHIPS	120,718.66	118,000	125,000	125,000	125,000	0
MISCELLANEOUS EXPENSE	11,450.19	39,000	15,000	15,000	15,000	0
OFFICE EXPENSE	1,054,950.84	765,000	1,220,000	963,000	963,000	(257,000)

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	768,577.27	892,000	987,000	1,026,000	1,026,000	39,000
RENTS & LEASES - BLDG & IMPRV	10,480,902.37	10,350,000	10,474,000	10,687,000	10,687,000	213,000
RENTS & LEASES - EQUIPMENT	10,910.80	9,000	9,000	159,000	159,000	150,000
SMALL TOOLS & MINOR EQUIPMENT	1,046.61	4,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	871,788.49	975,000	1,010,000	949,000	949,000	(61,000)
TECHNICAL SERVICES	1,785,837.64	3,237,000	2,157,000	2,457,000	2,457,000	300,000
TELECOMMUNICATIONS	2,246,183.97	2,219,000	2,154,000	2,464,000	2,464,000	310,000
TRAINING	63,496.00	85,000	111,000	70,000	70,000	(41,000)
TRANSPORTATION AND TRAVEL	284,426.21	308,000	227,000	266,000	266,000	39,000
UTILITIES	38,080.31	52,000	50,000	39,000	39,000	(11,000)
TOTAL S & S	20,820,023.56	22,759,000	22,122,000	22,643,000	22,643,000	521,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	13,867.36	65,000	68,000	220,000	220,000	152,000
RET-OTHER LONG TERM DEBT	2,020,410.09	2,468,000	2,179,000	2,649,000	2,649,000	470,000
TAXES & ASSESSMENTS	6,619.93	0	0	0	0	0
TOTAL OTH CHARGES	2,040,897.38	2,533,000	2,247,000	2,869,000	2,869,000	622,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	5,469.53	67,000	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	21,805.60	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	501,762.08	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	35,000	0	35,000	35,000	35,000
TOTAL CAPITAL ASSETS - EQUIPMENT	529,037.21	102,000	0	35,000	35,000	35,000
TOTAL CAPITAL ASSETS	529,037.21	102,000	0	35,000	35,000	35,000
GROSS TOTAL	$ 166,246,108.47	$ 174,261,000	$ 174,580,000	$ 177,093,000	$ 177,093,000	$ 2,513,000
INTRAFUND TRANSFERS	(75,432.52)	0	0	0	0	0
NET TOTAL	$ 166,170,675.95	$ 174,261,000	$ 174,580,000	$ 177,093,000	$ 177,093,000	$ 2,513,000
NET COUNTY COST	$ (3,333,841.36)	$ 841,000	$ 975,000	$ 3,153,000	$ 3,153,000	$ 2,178,000
BUDGETED POSITIONS	1,630.0	1,582.0	1,582.0	1,583.0	1,583.0	1.0

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	166,007,000	--	162,854,000	3,153,000	1,503.0
Less Administration	--	--	--	--	--
Net Program Costs	166,007,000	--	162,854,000	3,153,000	1,503.0

Authority: Mandated program – California Family Code Section 17304.

The Child Support Services Department is responsible for establishing, modifying, and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,086,000	--	11,086,000	--	80.0
Less Administration	--	--	--	--	--
Net Program Costs	11,086,000	--	11,086,000	--	80.0

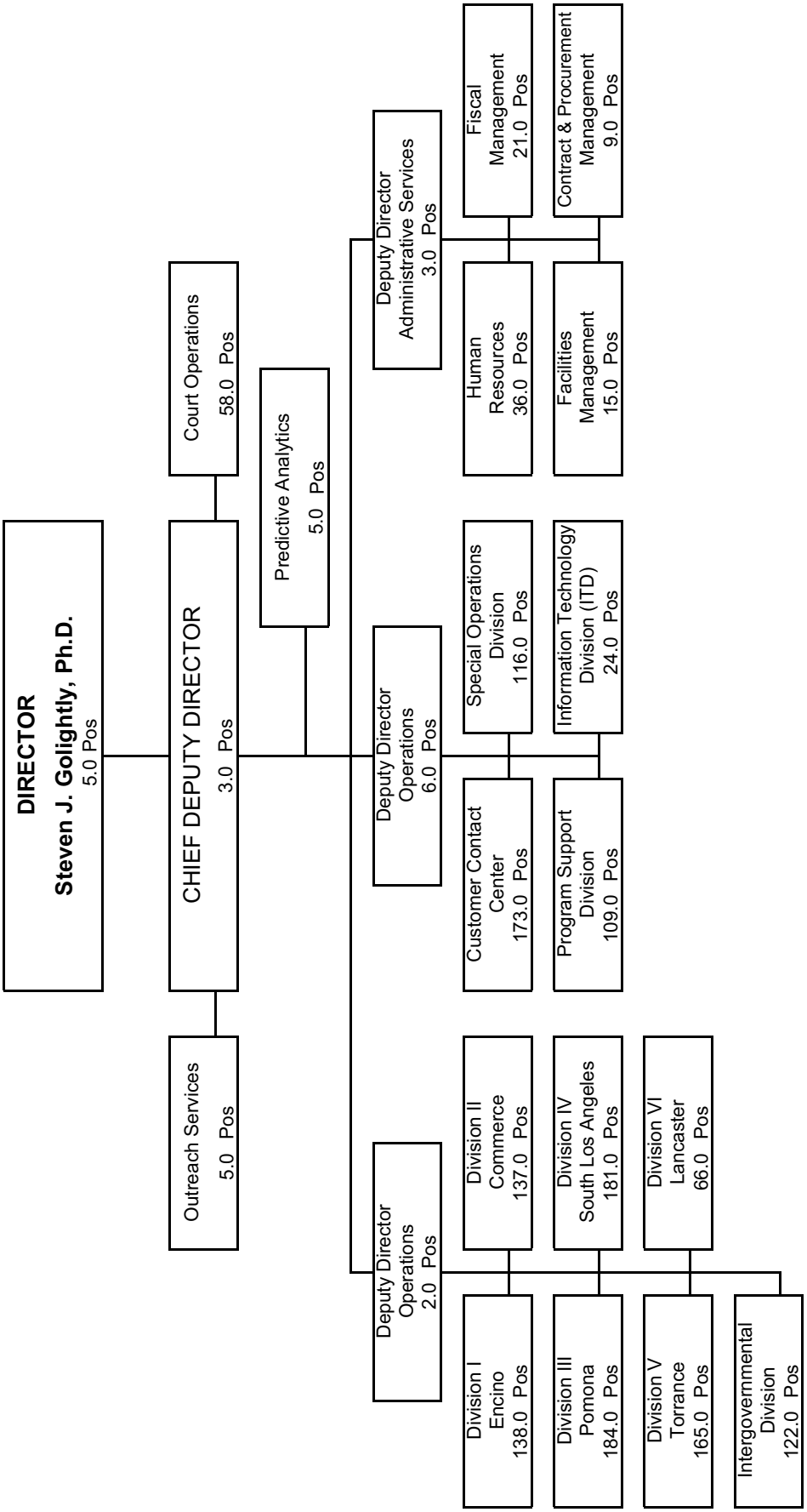
Authority: Non-mandated, discretionary program.

Administrative support provided to the department, includes executive office, fiscal management (budget and internal control, and accounting), human resources (personnel, payroll, and employee relations), facilities management, and contract and procurement management services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	177,093,000	0	173,940,000	3,153,000	1,583.0

CHILD SUPPORT SERVICES DEPARTMENT

FY 2015-16 Recommended Budget Positions = 1,583.0



Children and Family Services

Philip L. Browning, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,515,073,706.75	$ 1,601,049,000	$ 1,645,325,000	$ 1,751,144,000	$ 1,735,012,000	$ 89,687,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 709,962,962.15	$ 804,693,000	$ 815,470,000	$ 1,043,070,000	$ 883,447,000	$ 67,977,000
SERVICES & SUPPLIES	221,588,636.63	255,613,000	262,374,000	283,622,000	269,135,000	6,761,000
OTHER CHARGES	871,141,620.11	907,498,000	967,101,000	984,626,000	984,126,000	17,025,000
CAPITAL ASSETS - EQUIPMENT	515,681.00	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$1,803,208,899.89	$ 1,968,194,000	$ 2,045,335,000	$ 2,311,708,000	$ 2,137,098,000	$ 91,763,000
INTRAFUND TRANSFERS	(3,455,412.65)	(5,564,000)	(5,564,000)	(5,564,000)	(5,564,000)	0
NET TOTAL	$1,799,753,487.24	$ 1,962,630,000	$ 2,039,771,000	$ 2,306,144,000	$ 2,131,534,000	$ 91,763,000
NET COUNTY COST	$ 284,679,780.49	$ 361,581,000	$ 394,446,000	$ 555,000,000	$ 396,522,000	$ 2,076,000
BUDGETED POSITIONS	7,532.0	7,827.0	7,827.0	9,711.0	8,369.0	542.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 708,519,464.55	$ 754,602,000	$ 758,568,000	$ 846,407,000	$ 830,275,000	$ 71,707,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 709,962,962.15	$ 804,693,000	$ 815,470,000	$ 1,043,070,000	$ 883,447,000	$ 67,977,000
SERVICES & SUPPLIES	215,680,795.87	249,465,000	256,226,000	277,474,000	262,987,000	6,761,000
OTHER CHARGES	25,636,044.77	32,667,000	31,903,000	31,903,000	31,403,000	(500,000)
CAPITAL ASSETS - EQUIPMENT	515,681.00	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$ 951,795,483.79	$ 1,087,215,000	$ 1,103,989,000	$ 1,352,837,000	$ 1,178,227,000	$ 74,238,000
INTRAFUND TRANSFERS	(1,860,815.65)	(2,670,000)	(2,670,000)	(2,670,000)	(2,670,000)	0
NET TOTAL	$ 949,934,668.14	$ 1,084,545,000	$ 1,101,319,000	$ 1,350,167,000	$ 1,175,557,000	$ 74,238,000
NET COUNTY COST	$ 241,415,203.59	$ 329,943,000	$ 342,751,000	$ 503,760,000	$ 345,282,000	$ 2,531,000
BUDGETED POSITIONS	7,532.0	7,827.0	7,827.0	9,711.0	8,369.0	542.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS) will practice a uniform service delivery model that measurably improves: child safety, permanency, and access to effective and caring services.

2015-16 Budget Message

The 2015-16 Recommended Budget for Administration reflects an increase of $74.2 million in gross appropriation, funded with increases of $71.7 million in revenue, and $2.5 million in NCC.

The revenue increase consists primarily of $4.7 million in federal revenue for the Title IV-E Waiver and $67.0 million in 2011 State Realignment growth funds. The $2.5 million increase in NCC is a result of $1.7 million to support the Board-approved Katie A. Strategic Plan and $2.3 million to partially fund employee benefits subsidies. These are partially offset by a $1.0 million NCC decrease as a result of the deletion of one-time funding for the San Fernando Valley Kinship capital project and a $0.5 million decrease in rent charges.

The Recommended Budget also reflects the addition of 542.0 positions consisting of: 1) 444.0 line-operational positions, including 250.0 Children's Social Workers (CSWs), 70.0 Supervising CSWs, and 124.0 support staff positions to reduce caseloads; 2) 58.0 positions, including 16.0 CSWs, 10.0 Supervising CSWs, and 32.0 support staff for specialized programs; 3) 22.0 positions to implement a Foster Youth Work Program; and 4) 18.0 positions for critically needed administrative support.

Critical/Strategic Planning Initiatives

DCFS continues its collaborative initiatives with the CEO, other County departments, and community partners to support and strengthen the ability of families and communities to help children thrive and to maintain child and youth safety. The following initiatives are being put in place, or have been implemented, to achieve these goals.

DCFS anticipates filling all CSW vacancies within the next few months, thereby reducing individual CSW caseloads to enhance services provided by allowing for increased time spent with children and families. Having filled almost all CSW vacancies, the Department aims to further reduce caseloads through the addition of social workers, supervising social workers, and associated support staff.

The Department will implement the Foster Youth Work Program. This program will provide opportunities for DCFS-served youth to gain hands-on skills development training and work experience that will improve their job-readiness, thereby improving their chances of being self-sufficient upon emancipation. Unlike other job-training programs, this program is designed specifically for foster youth ages 16-21.

As part of the County's commitment to treating commercially sexually exploited children (CSEC) as victims of abuse and human trafficking, rather than criminalizing them, DCFS, in collaboration with other County departments, local law enforcement agencies, and community partners, helped successfully implement the CSEC First Responders' Protocol. As part of this effort, DCFS has added resources to expedite and provide intensive services to this vulnerable population.

Recognizing that, when removed from their homes, children fare better in the care of relatives, and that relative caregivers need various types of assistance to successfully bring these children into their homes, the Department continues to work on improving services to support relative caregivers. DCFS has started implementing the State's Approved Relative Caregiver (ARC) Program (SB 855), that provides funding to make per-child, per-month payments equal to the higher basic federal foster care rate, and helps to ensure that the basic needs of these children are met.

In a continuing effort to maximize the use of technology, the Department is currently working on various information technology (IT) projects that will aid social workers in serving children by improving the transmittal and record keeping of information, data-sharing decision making, and allow social workers more time to spend with children and their families.

The Court Reports and Petitions Document Management System will develop and deploy an EMC Captiva and Documentum software solution to capture, index, and store the PDF copies of court reports and petitions. Court officers, judges, County Counsel, and child attorneys will have online access to these documents. This will replace the manual process of printing and distributing copies of these documents, reduce paper and toner costs, reduce or eliminate travel and courier costs, reduce courts sanctions, and improve document tracking.

DCFS is participating in the Electronic Psychotropic Medication Authorizations (ePMA) Processes project, a multi-departmental project that seeks to develop and implement a workflow-based system to facilitate the submission, tracking and adjudication of requests for psychotropic medication for children in the care of the County. The proposed system will result in faster and more accurate processing of authorization requests, which will result in children receiving appropriate treatment and approvals faster, when appropriate. The system will also provide reporting capabilities to facilitate analyzing data and trends in the PMA process. A later phase of the project includes developing and implementing functionality within the system to track the effectiveness or outcomes of the psychotropic medication treatment.

In an effort to continue maximizing the use of data in the decision making related to child safety, the Department will continue to work on the Approach to Understanding Risk Assessment project. The goal of this project is to apply modern data mining tools and methods to currently-collected data for early identification and intervention of cases. The project will create a tool to further enhance assessment and intervention by measuring, monitoring and analyzing key risk factors associated with child abuse, which will allow DCFS to continue to ensure the well-being of children and families in its care.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**1,103,989,000**	**2,670,000**	**758,568,000**	**342,751,000**	**7,827.0**
Collaborative Programs					
1. Katie A. Strategic Plan: Reflects funding to provide continued support for the Board-approved Katie A. Strategic Plan.	1,749,000	--	--	1,749,000	--
New/Expanded Programs					
1. Child Welfare Services: Reflects funding for 250.0 CSWs, 70.0 Supervising CSWs, and 124.0 support staff positions to reduce caseloads of case-carrying CSWs.	56,080,000	--	56,080,000	--	444.0
2. Specialized Programs: Reflects funding for 16.0 CSWs, 10.0 Supervising CSWs, and 32.0 support staff positions for specialized programs.	7,419,000	--	7,419,000	--	58.0
3. Foster Youth Work Program: Reflects funding for 22.0 positions to provide opportunity for foster youth to gain work experience and become self-sufficient upon emancipation.	961,000	--	961,000	--	22.0
Other Changes					
1. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employees Retirement Association's investment portfolio.	(7,581,000)	--	(692,000)	(6,889,000)	--
2. Unavoidable Costs: Reflects changes in worker's compensation and long-term disability costs due to anticipated changes in anticipated benefits and medical cost trends. Also reflects an increase in unemployment insurance cost based on historical trend.	(264,000)	--	(264,000)	--	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	4,907,000	--	4,907,000	--	--
4. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	10,062,000	--	919,000	9,143,000	--
5. One-time Funding: Primarily reflects the elimination of one-time funding for the San Fernando Valley Kinship capital project.	(1,018,000)	--	--	(1,018,000)	--
6. Administrative Support: Reflects funding for 18.0 positions for critically needed administrative support.	2,423,000	--	2,423,000	--	18.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(500,000)	--	(46,000)	(454,000)	--
Total Changes	**74,238,000**	**0**	**71,707,000**	**2,531,000**	**542.0**
2015-16 Recommended Budget	**1,178,227,000**	**2,670,000**	**830,275,000**	**345,282,000**	**8,369.0**

Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for generic workers, and 12 for emergency response workers, in accordance with the SB 2030 Workload Study, in order to ensure maximum services to children and families; 2) increase administrative support to enhance operational efficiency and workforce accountability; and 3) meet the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	$ 458,066.00	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CHARGES FOR SERVICES - OTHER	168,008.89	0	0	0	0	0
FEDERAL - OTHER	2,402,801.98	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	395,531,446.00	421,189,000	423,972,000	444,598,000	428,721,000	4,749,000
MISCELLANEOUS	532,636.07	1,679,000	1,679,000	1,679,000	1,679,000	0
SALE OF CAPITAL ASSETS	2,025.55	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	40,232,000.00	25,232,000	25,232,000	25,232,000	25,232,000	0
STATE - 2011 REALIGNMENT REVENUE	265,087,766.00	298,557,000	299,555,000	366,768,000	366,513,000	66,958,000
STATE - OTHER	164,175.06	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	3,841,354.00	2,985,000	3,170,000	3,170,000	3,170,000	0
TRANSFERS IN	99,185.00	112,000	112,000	112,000	112,000	0
TOTAL REVENUE	$ 708,519,464.55	$ 754,602,000	$ 758,568,000	$ 846,407,000	$ 830,275,000	$ 71,707,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 450,816,170.15	$ 513,469,000	$ 523,130,000	$ 676,006,000	$ 571,239,000	$ 48,109,000
CAFETERIA BENEFIT PLANS	94,564,601.70	105,637,000	106,628,000	148,182,000	118,678,000	12,050,000
COUNTY EMPLOYEE RETIREMENT	80,473,316.45	95,091,000	94,993,000	113,888,000	94,666,000	(327,000)
DENTAL INSURANCE	1,874,233.37	2,247,000	1,751,000	1,751,000	1,751,000	0
DEPENDENT CARE SPENDING ACCOUNTS	595,904.15	659,000	951,000	957,000	952,000	1,000
DISABILITY BENEFITS	4,612,077.53	4,211,000	4,777,000	5,345,000	5,185,000	408,000
FICA (OASDI)	6,312,828.77	7,192,000	6,720,000	8,770,000	7,282,000	562,000
HEALTH INSURANCE	5,000,141.28	6,101,000	4,756,000	5,245,000	5,245,000	489,000
LIFE INSURANCE	650,881.17	372,000	166,000	191,000	173,000	7,000
OTHER EMPLOYEE BENEFITS	(600.00)	(1,000)	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	34,088,600.00	35,400,000	35,537,000	40,444,000	40,444,000	4,907,000
SAVINGS PLAN	1,850,404.87	2,739,000	2,805,000	3,304,000	2,949,000	144,000
THRIFT PLAN (HORIZONS)	10,769,457.67	12,152,000	12,435,000	18,779,000	14,675,000	2,240,000
UNEMPLOYMENT INSURANCE	217,372.89	239,000	239,000	288,000	288,000	49,000
WORKERS' COMPENSATION	18,137,572.15	19,185,000	20,576,000	19,914,000	19,914,000	(662,000)
TOTAL S & E B	709,962,962.15	804,693,000	815,470,000	1,043,070,000	883,447,000	67,977,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	35,906,016.75	40,261,000	40,776,000	42,535,000	42,532,000	1,756,000
CLOTHING & PERSONAL SUPPLIES	174,691.56	210,000	210,000	210,000	210,000	0
COMMUNICATIONS	635,072.54	880,000	1,250,000	1,250,000	1,250,000	0
COMPUTING-MAINFRAME	1,291,880.02	1,455,000	1,555,000	1,605,000	1,605,000	50,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	208,960.00	150,000	150,000	250,000	250,000	100,000
COMPUTING-PERSONAL	2,318,788.82	2,650,000	4,205,000	3,153,000	3,153,000	(1,052,000)
CONTRACTED PROGRAM SERVICES	41,849,454.26	50,380,000	52,009,000	68,591,000	54,115,000	2,106,000
FOOD	327,244.67	330,000	370,000	370,000	370,000	0
HOUSEHOLD EXPENSE	67,172.89	64,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SERVICES	1,768,616.00	2,000,000	3,254,000	3,324,000	3,324,000	70,000
INFORMATION TECHNOLOGY-SECURITY	0.00	150,000	150,000	150,000	150,000	0
INSURANCE	207,718.16	217,000	217,000	217,000	217,000	0

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	1,923,834.07	2,862,000	2,993,000	2,993,000	2,993,000	0
MAINTENANCE - EQUIPMENT	225,269.52	230,000	320,000	320,000	320,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,663.97	56,000	56,000	56,000	56,000	0
MEMBERSHIPS	123,152.24	107,000	104,000	106,000	106,000	2,000
MISCELLANEOUS EXPENSE	462,003.71	580,000	677,000	707,000	707,000	30,000
OFFICE EXPENSE	3,866,233.15	4,543,000	4,936,000	5,228,000	5,227,000	291,000
PROFESSIONAL SERVICES	43,480,428.03	44,760,000	44,208,000	45,125,000	45,125,000	917,000
PUBLICATIONS & LEGAL NOTICE	18,625.00	65,000	65,000	65,000	65,000	0
RENTS & LEASES - BLDG & IMPRV	30,090,483.39	39,088,000	39,212,000	40,849,000	40,844,000	1,632,000
RENTS & LEASES - EQUIPMENT	2,737,035.62	3,120,000	3,120,000	3,120,000	3,120,000	0
SMALL TOOLS & MINOR EQUIPMENT	8,250.39	8,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	49,085.57	37,000	37,000	37,000	37,000	0
TECHNICAL SERVICES	6,950,606.79	8,686,000	8,837,000	8,685,000	8,685,000	(152,000)
TELECOMMUNICATIONS	7,899,111.53	9,485,000	10,209,000	10,722,000	10,720,000	511,000
TRAINING	11,423,412.10	12,975,000	13,964,000	13,964,000	13,964,000	0
TRANSPORTATION AND TRAVEL	19,772,487.03	21,812,000	20,966,000	21,466,000	21,466,000	500,000
UTILITIES	1,893,498.09	2,304,000	2,304,000	2,304,000	2,304,000	0
TOTAL S & S	215,680,795.87	249,465,000	256,226,000	277,474,000	262,987,000	6,761,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,910,799.21	3,990,000	8,625,000	7,486,000	7,486,000	(1,139,000)
RET-OTHER LONG TERM DEBT	4,316,255.43	6,448,000	6,224,000	6,224,000	5,724,000	(500,000)
SUPPORT & CARE OF PERSONS	19,340,746.85	22,229,000	17,054,000	18,193,000	18,193,000	1,139,000
TAXES & ASSESSMENTS	68,243.28	0	0	0	0	0
TOTAL OTH CHARGES	25,636,044.77	32,667,000	31,903,000	31,903,000	31,403,000	(500,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	119,144.45	204,000	204,000	204,000	204,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	396,536.55	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	515,681.00	390,000	390,000	390,000	390,000	0
TOTAL CAPITAL ASSETS	515,681.00	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$ 951,795,483.79	$ 1,087,215,000	$ 1,103,989,000	$ 1,352,837,000	$ 1,178,227,000	$ 74,238,000
INTRAFUND TRANSFERS	(1,860,815.65)	(2,670,000)	(2,670,000)	(2,670,000)	(2,670,000)	0
NET TOTAL	$ 949,934,668.14	$ 1,084,545,000	$ 1,101,319,000	$ 1,350,167,000	$ 1,175,557,000	$ 74,238,000
NET COUNTY COST	$ 241,415,203.59	$ 329,943,000	$ 342,751,000	$ 503,760,000	$ 345,282,000	$ 2,531,000
BUDGETED POSITIONS	7,532.0	7,827.0	7,827.0	9,711.0	8,369.0	542.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 806,554,242.20	$ 846,447,000	$ 886,757,000	$ 904,737,000	$ 904,737,000	$ 17,980,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,907,840.76	$ 6,148,000	$ 6,148,000	$ 6,148,000	$ 6,148,000	$ 0
OTHER CHARGES	845,505,575.34	874,831,000	935,198,000	952,723,000	952,723,000	17,525,000
GROSS TOTAL	$ 851,413,416.10	$ 880,979,000	$ 941,346,000	$ 958,871,000	$ 958,871,000	$ 17,525,000
INTRAFUND TRANSFERS	(1,594,597.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 849,818,819.10	$ 878,085,000	$ 938,452,000	$ 955,977,000	$ 955,977,000	$ 17,525,000
NET COUNTY COST	$ 43,264,576.90	$ 31,638,000	$ 51,695,000	$ 51,240,000	$ 51,240,000	$ (455,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Children and Family Services-Assistance Budget funds programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

2015-16 Budget Message

The 2015-16 Recommended Budget for Assistance Payments reflects a $0.5 million decrease in NCC primarily due to the deletion of one-time funding of $2.6 million for AB 12 and $1.3 million for the Promoting Safe and Stable Families (PSSF) program. This decrease is partially offset by caseload and California Necessities Index (CNI) increases of 1) $0.1 million in the Emergency Assistance (EA) program, 2) $2.3 million in the GRI program, and 3) $1.0 million in the Kin-GAP program.

Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies to ensure safety, stability and permanency for children under its care. The efficiencies, as a result of the strategic changes, are projected to reduce foster care costs, while maintaining the best interest of each child. The three key areas that are projected to affect the assistance costs for foster care include: 1) ensuring that only those children and families, who would be appropriately served by the child welfare system, enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families that enable children to remain in their homes or achieve timely permanency.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intra-fund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**941,346,000**	**2,894,000**	**886,757,000**	**51,695,000**	**0.0**
Other Changes					
1. Adoption Assistance Program (AAP): Reflects a decrease in appropriation and funding due to a decrease in placement costs.	(1,636,000)	--	(1,633,000)	(3,000)	--
2. Foster Care-Waiver: Reflects an increase in appropriation and funding due to a projected increase in waiver assistance programs' placement costs and the Foster Family Agency (FFA) Social Worker rate increase.	2,671,000	--	2,671,000	--	--
3. Extended Foster Care (EFC): Reflects a decrease in AB 12 appropriation due to the deletion of one-time carryover from prior-year savings, partially offset by an increase in placement costs.	(1,806,000)	--	807,000	(2,613,000)	--
4. Emergency Assistance Foster Care: Reflects an increase in funding due to a projected increase in placement costs, and the FFA Social Worker rate increase.	442,000	--	309,000	133,000	--
5. GRI: Reflects an increase in appropriation due to a projected increase in placement costs and the FFA Social Worker rate increase.	2,254,000	--	--	2,254,000	--
6. PSSF: Reflects a decrease in one-time funding for the Prevention Initiatives Demonstration Project (PIDP).	(1,250,000)	--	--	(1,250,000)	--
7. PSSF: Reflects an increase in appropriation due to an increase in the Partnership for Families program, funded with realignment revenue.	5,666,000	--	5,666,000	--	--
8. PSSF: Reflects an increase in appropriation due to an increase in the Federal PSSF allocation and a 10 percent increase in family preservation realignment funding.	3,128,000	--	3,128,000	--	--
9. Kin-GAP: Reflects an increase in funding, due to a projected increase in placement costs.	8,056,000	--	7,032,000	1,024,000	--
Total Changes	**17,525,000**	**0**	**17,980,000**	**(455,000)**	**0.0**
2015-16 Recommended Budget	**958,871,000**	**2,894,000**	**904,737,000**	**51,240,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 114,702.00	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	7,777,613.00	3,696,000	3,696,000	3,696,000	3,696,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	303,904,382.50	286,411,000	303,385,000	307,835,000	307,835,000	4,450,000
MISCELLANEOUS	50,857.90	0	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE	212,789,000.00	227,789,000	227,789,000	227,789,000	227,789,000	0
STATE - 2011 REALIGNMENT REVENUE	247,653,913.12	297,892,000	320,684,000	331,391,000	331,391,000	10,707,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	244,515.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	33,828,018.40	30,659,000	30,659,000	33,482,000	33,482,000	2,823,000
STATE AID - MENTAL HEALTH	191,240.28	0	0	0	0	0
TOTAL REVENUE	$ 806,554,242.20	$ 846,447,000	$ 886,757,000	$ 904,737,000	$ 904,737,000	$ 17,980,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 5,907,840.76	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
TOTAL S & S	5,907,840.76	6,148,000	6,148,000	6,148,000	6,148,000	0
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	845,505,575.34	874,831,000	935,198,000	952,723,000	952,723,000	17,525,000
TOTAL OTH CHARGES	845,505,575.34	874,831,000	935,198,000	952,723,000	952,723,000	17,525,000
GROSS TOTAL	$ 851,413,416.10	$ 880,979,000	$ 941,346,000	$ 958,871,000	$ 958,871,000	$ 17,525,000
INTRAFUND TRANSFERS	(1,594,597.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 849,818,819.10	$ 878,085,000	$ 938,452,000	$ 955,977,000	$ 955,977,000	$ 17,525,000
NET COUNTY COST	$ 43,264,576.90	$ 31,638,000	$ 51,695,000	$ 51,240,000	$ 51,240,000	$ (455,000)

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 269,381,426.62	$ 268,964,000	$ 281,253,000	$ 279,620,000	$ 279,620,000	$ (1,633,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 270,150,424.94	$ 270,122,000	$ 284,433,000	$ 282,797,000	$ 282,797,000	$ (1,636,000)
GROSS TOTAL	$ 270,150,424.94	$ 270,122,000	$ 284,433,000	$ 282,797,000	$ 282,797,000	$ (1,636,000)
NET TOTAL	$ 270,150,424.94	$ 270,122,000	$ 284,433,000	$ 282,797,000	$ 282,797,000	$ (1,636,000)
NET COUNTY COST	$ 768,998.32	$ 1,158,000	$ 3,180,000	$ 3,177,000	$ 3,177,000	$ (3,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,736,576.00	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,111,840.76	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
GROSS TOTAL	$ 3,111,840.76	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
NET TOTAL	$ 3,111,840.76	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
NET COUNTY COST	$ 375,264.76	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 463,723,907.40	$ 497,441,000	$ 526,683,000	$ 530,470,000	$ 530,470,000	$ 3,787,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,796,000.00	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 0
OTHER CHARGES	469,710,337.01	492,531,000	539,473,000	543,034,000	543,034,000	3,561,000
GROSS TOTAL	$ 472,506,337.01	$ 495,327,000	$ 542,269,000	$ 545,830,000	$ 545,830,000	$ 3,561,000
INTRAFUND TRANSFERS	(1,594,597.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 470,911,740.01	$ 492,433,000	$ 539,375,000	$ 542,936,000	$ 542,936,000	$ 3,561,000
NET COUNTY COST	$ 7,187,832.61	$ (5,008,000)	$ 12,692,000	$ 12,466,000	$ 12,466,000	$ (226,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 49,499,491.00	$ 53,024,000	$ 51,803,000	$ 58,835,000	$ 58,835,000	$ 7,032,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 60,030,397.35	$ 63,896,000	$ 63,010,000	$ 71,066,000	$ 71,066,000	$ 8,056,000
GROSS TOTAL	$ 60,030,397.35	$ 63,896,000	$ 63,010,000	$ 71,066,000	$ 71,066,000	$ 8,056,000
NET TOTAL	$ 60,030,397.35	$ 63,896,000	$ 63,010,000	$ 71,066,000	$ 71,066,000	$ 8,056,000
NET COUNTY COST	$ 10,530,906.35	$ 10,872,000	$ 11,207,000	$ 12,231,000	$ 12,231,000	$ 1,024,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 21,021,600.90	$ 23,666,000	$ 23,666,000	$ 32,460,000	$ 32,460,000	$ 8,794,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 45,692,324.04	$ 48,282,000	$ 48,282,000	$ 55,826,000	$ 55,826,000	$ 7,544,000
GROSS TOTAL	$ 45,692,324.04	$ 48,282,000	$ 48,282,000	$ 55,826,000	$ 55,826,000	$ 7,544,000
NET TOTAL	$ 45,692,324.04	$ 48,282,000	$ 48,282,000	$ 55,826,000	$ 55,826,000	$ 7,544,000
NET COUNTY COST	$ 24,670,723.14	$ 24,616,000	$ 24,616,000	$ 23,366,000	$ 23,366,000	$ (1,250,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Seriously Emotionally Disturbed Children Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 191,240.28	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ (77,908.00)	$ 0	$ 0	$ 0	$ 0	$ 0
GROSS TOTAL	$ (77,908.00)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (77,908.00)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (269,148.28)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	43,884,000	75,000	32,224,000	11,585,000	313.0
Less Administration	*5,176,000*	*75,000*	*3,622,000*	*1,479,000*	*41.0*
Less Assistance	*3,352,000*	--	*3,352,000*	--	--
Net Program Costs	35,356,000	--	25,250,000	10,106,000	272.0

Authority: Mandated program with discretionary service levels - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	476,395,000	798,000	324,402,000	151,195,000	3,309.0
Less Administration	*68,646,000*	*798,000*	*40,692,000*	*27,156,000*	*431.0*
Less Assistance		--	--	--	--
Net Program Costs	407,749,000	--	283,710,000	124,039,000	2,878.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect; initiating legal action, when appropriate, to petition for court dependency status; and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the court.

3. Intensive Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	745,815,000	3,100,000	618,454,000	124,261,000	2,708.0
Less Administration	*43,773,000*	*654,000*	*33,797,000*	*9,322,000*	*353.0*
Less Assistance	*373,027,000*	*1,794,000*	*349,017,000*	*22,216,000*	--
Net Program Costs	329,015,000	652,000	235,640,000	92,723,000	2,355.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian with child and family maintenance or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	871,004,000	1,591,000	759,932,000	109,481,000	2,039.0
Less Administration	*38,710,000*	*491,000*	*26,036,000*	*12,183,000*	*266.0*
Less Assistance	*582,492,000*	*1,100,000*	*552,368,000*	*29,024,000*	--
Net Program Costs	249,802,000	--	181,528,000	68,274,000	1,773.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include: case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	156,305,000	2,018,000	104,147,000	50,140,000	1,091.0
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	156,305,000	2,018,000	104,147,000	50,140,000	1,091.0

Authority: Non-mandated, discretionary program.

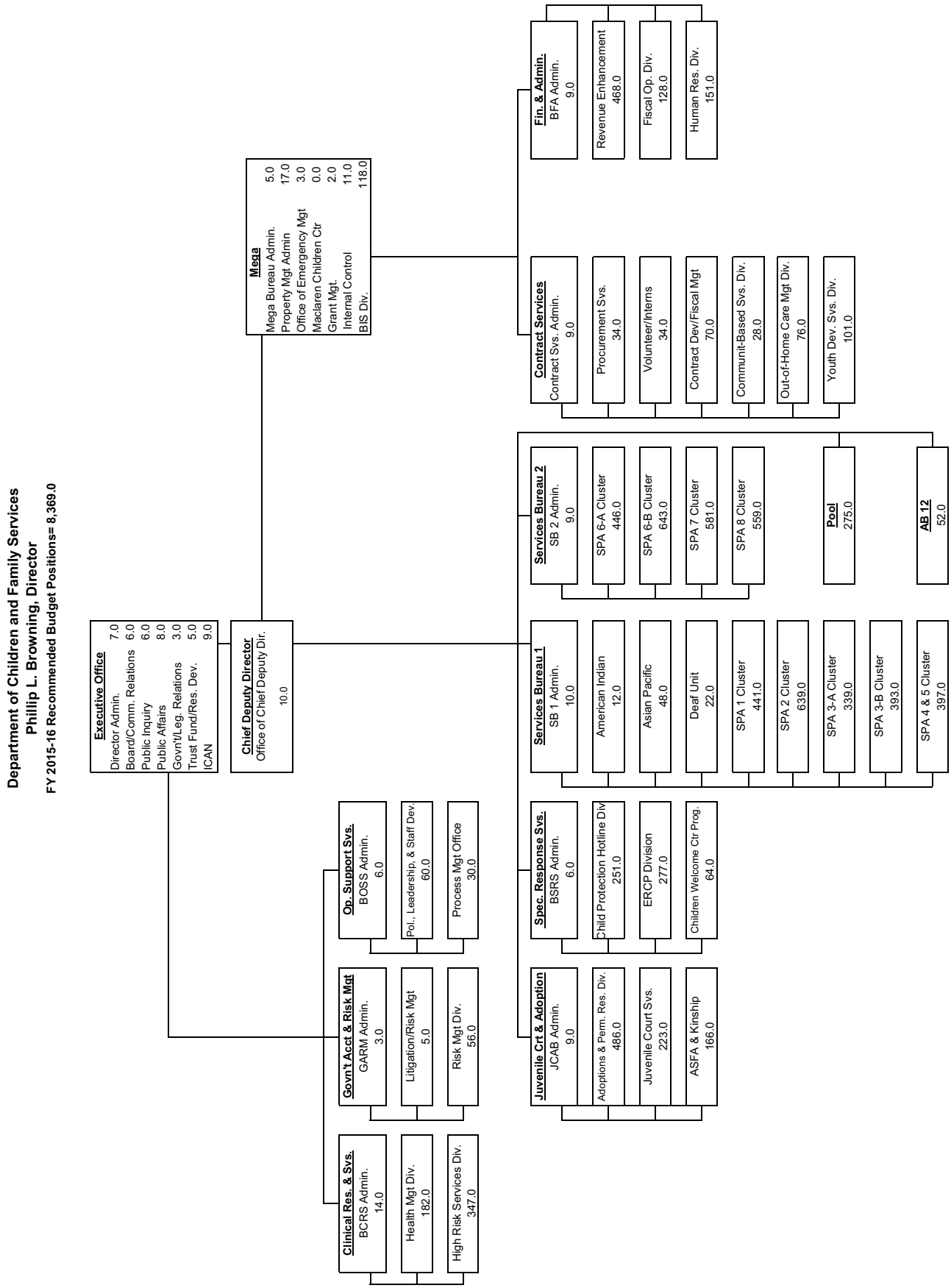
Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

6. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	958,871,000	2,894,000	904,737,000	51,240,000	--
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	958,871,000	2,894,000	904,737,000	51,240,000	--

Authority: Mandated program (except Special Services Program) - California W&I Code Sections.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,137,098,000	5,564,000	1,735,012,000	396,522,000	8,369.0


Department of Children and Family Services
Phillip L. Browning, Director
FY 2015-16 Recommended Budget Positions= 8,369.0
Executive Office
Director Admin. 7.0
Board/Comm. Relations 6.0
Public Inquiry 6.0
Public Affairs 8.0
Govn't/Leg. Relations 3.0
Trust Fund/Res. Dev. 5.0
ICAN 9.0
Chief Deputy Director
Office of Chief Deputy Dir.
10.0
Mega
Mega Bureau Admin. 5.0
Property Mgt Admin 17.0
Office of Emergency Mgt 3.0
Maclaren Children Ctr 0.0
Grant Mgt. 2.0
Internal Control 11.0
BIS Div. 118.0
Fin. & Admin.
BFA Admin. 9.0
Revenue Enhancement 468.0
Fiscal Op. Div. 128.0
Human Res. Div. 151.0
Contract Services
Contract Svs. Admin. 9.0
Procurement Svs. 34.0
Volunteer/Interns 34.0
Contract Dev/Fiscal Mgt 70.0
Communit-Based Svs. Div. 28.0
Out-of-Home Care Mgt Div. 76.0
Youth Dev. Svs. Div. 101.0
Services Bureau 2
SB 2 Admin. 9.0
SPA 6-A Cluster 446.0
SPA 6-B Cluster 643.0
SPA 7 Cluster 581.0
SPA 8 Cluster 559.0
Pool 275.0
AB 12 52.0
Services Bureau 1
SB 1 Admin. 10.0
American Indian 12.0
Asian Pacific 48.0
Deaf Unit 22.0
SPA 1 Cluster 441.0
SPA 2 Cluster 639.0
SPA 3-A Cluster 339.0
SPA 3-B Cluster 393.0
SPA 4 & 5 Cluster 397.0
Spec. Response Svs.
BSRS Admin. 6.0
Child Protection Hotline Div 251.0
ERCP Division 277.0
Children Welcome Ctr Prog. 64.0
Juvenile Crt & Adoption
JCAB Admin. 9.0
Adoptions & Perm. Res. Div. 486.0
Juvenile Court Svs. 223.0
ASFA & Kinship 166.0
Op. Support Svs.
BOSS Admin. 6.0
Pol., Leadership, & Staff Dev. 60.0
Process Mgt Office 30.0
Govn't Acct & Risk Mgt
GARM Admin. 3.0
Litigation/Risk Mgt 5.0
Risk Mgt Div. 56.0
Clinical Res. & Svs.
BCRS Admin. 14.0
Health Mgt Div. 182.0
High Risk Services Div. 347.0

Community and Senior Services

Cynthia D. Banks, Director

Community and Senior Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 61,184,795.70	$ 64,853,000	$ 77,235,000	$ 77,235,000	$ 77,228,000	$ (7,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 46,150,891.59	$ 49,228,000	$ 51,090,000	$ 53,950,000	$ 51,446,000	$ 356,000
SERVICES & SUPPLIES	78,283,316.77	84,305,000	95,126,000	92,929,000	94,634,000	(492,000)
OTHER CHARGES	385,895.23	709,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	5,180.16	10,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 124,825,283.75	$ 134,252,000	$ 146,690,000	$ 147,353,000	$ 146,554,000	$ (136,000)
INTRAFUND TRANSFERS	(40,889,583.86)	(41,225,000)	(41,228,000)	(41,917,000)	(41,917,000)	(689,000)
NET TOTAL	$ 83,935,699.89	$ 93,027,000	$ 105,462,000	$ 105,436,000	$ 104,637,000	$ (825,000)
NET COUNTY COST	$ 22,750,904.19	$ 28,174,000	$ 28,227,000	$ 28,201,000	$ 27,409,000	$ (818,000)
BUDGETED POSITIONS	513.0	524.0	524.0	544.0	527.0	3.0

Community and Senior Services - Administration Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,133,444.55	$ 14,495,000	$ 16,381,000	$ 17,787,000	$ 16,374,000	$ (7,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 46,150,891.59	$ 49,228,000	$ 51,090,000	$ 53,950,000	$ 51,446,000	$ 356,000
SERVICES & SUPPLIES	15,371,179.42	18,600,000	19,021,000	17,541,000	18,470,000	(551,000)
OTHER CHARGES	385,895.23	709,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	5,180.16	10,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 61,913,146.40	$ 68,547,000	$ 70,585,000	$ 71,965,000	$ 70,390,000	$ (195,000)
INTRAFUND TRANSFERS	(31,616,263.90)	(33,595,000)	(33,694,000)	(34,283,000)	(34,283,000)	(589,000)
NET TOTAL	$ 30,296,882.50	$ 34,952,000	$ 36,891,000	$ 37,682,000	$ 36,107,000	$ (784,000)
NET COUNTY COST	$ 17,163,437.95	$ 20,457,000	$ 20,510,000	$ 19,895,000	$ 19,733,000	$ (777,000)
BUDGETED POSITIONS	513.0	524.0	524.0	544.0	527.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

Community and Senior Services (CSS) and its partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net decrease of $0.2 million in gross appropriation primarily due to the reduction of one-time and prior year carryover funding for programs and services; a reduction of one-time funding for administration of the Youth Jobs Program; and a reduction in funding for retirement contributions. These decreases are partially offset by additional Realignment funding for Adult Protective Services (APS) and one-time funding for administration of the Youth Jobs Program.

Critical/Strategic Planning Initiatives

- Promote sound, prudent, and transparent fiscal policies and processes that help ensure maintenance of critical programs and services.
- Enhance economic and social outcomes through integrated services and best practices.
- Implement human capital best practices to enhance the recruitment, development, retention and well-being of qualified county employees.
- Develop and implement client-centered approaches through integrated services and best practices.
- Maximize the effectiveness of processes, structures and operations to support timely delivery of customer-oriented and efficient public services.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**70,585,000**	**33,694,000**	**16,381,000**	**20,510,000**	**524.0**
Other Changes					
1. One-Time and Carryover Funding: Reflects the reduction of one-time and carryover funding for programs and services ($990,000), and the reduction of one-time funding for administration of the Youth Jobs Program ($610,000).	(1,600,000)	--	--	(1,600,000)	--
2. APS: Reflects an increase in intrafund transfer from the Department Public Social Services attributable to 2011 Realignment Growth revenue. Also reflects the addition of 3.0 positions to address caseload growth.	689,000	689,000	--	--	3.0
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	678,000	--	--	678,000	--
4. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(267,000)	--	--	(267,000)	--
5. Ombudsman Dissolution: Reflects the reduction of appropriation due to the dissolution of the Ombudsman in FY 2014-15 as part of the establishment of the Office of Inspector General.	(174,000)	--	--	(174,000)	-
6. Employment and Training: Reflects the addition of one-time funding for administration of the Youth Jobs Program.	610,000	--	--	610,000	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected increase in retiree health insurance premiums. These increases are fully offset by reductions in services and supplies.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. **Countywide Cost Allocation Adjustment:** Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(31,000)	--	(7,000)	(24,000)	--
9. **APS - Emergency Shelter Services:** Reflects the transfer of funding to the Assistance budget in order to address cost increases for emergency shelter services for APS clients.	(100,000)	(100,000)	--	--	--
Total Changes	**(195,000)**	**589,000**	**(7,000)**	**(777,000)**	**3.0**
2015-16 Recommended Budget	**70,390,000**	**34,283,000**	**16,374,000**	**19,733,000**	**527.0**

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 1,000	$ 1,000	$ 1,000	$ 0
FEDERAL - OTHER	12,412,003.13	13,856,000	15,513,000	5,500,000	5,500,000	(10,013,000)
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	0.00	0	0	11,419,000	10,006,000	10,006,000
MISCELLANEOUS	321,092.42	261,000	445,000	445,000	445,000	0
RENTS & CONCESSIONS	870.00	0	0	0	0	0
STATE - OTHER	53,479.00	53,000	47,000	47,000	47,000	0
TRANSFERS IN	346,000.00	325,000	375,000	375,000	375,000	0
TOTAL REVENUE	$ 13,133,444.55	$ 14,495,000	$ 16,381,000	$ 17,787,000	$ 16,374,000	$ (7,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 28,817,526.96	$ 30,446,000	$ 32,309,000	$ 34,296,000	$ 32,744,000	$ 435,000
CAFETERIA BENEFIT PLANS	6,086,114.51	6,569,000	6,962,000	7,298,000	6,956,000	(6,000)
COUNTY EMPLOYEE RETIREMENT	5,257,042.91	5,983,000	5,974,000	5,883,000	5,992,000	18,000
DENTAL INSURANCE	121,484.55	141,000	149,000	154,000	147,000	(2,000)
DEPENDENT CARE SPENDING ACCOUNTS	50,598.00	58,000	69,000	71,000	70,000	1,000
DISABILITY BENEFITS	395,847.39	299,000	315,000	331,000	315,000	0
FICA (OASDI)	409,630.99	420,000	315,000	330,000	313,000	(2,000)
HEALTH INSURANCE	820,331.88	901,000	784,000	902,000	744,000	(40,000)
LIFE INSURANCE	86,987.65	54,000	73,000	75,000	74,000	1,000
OTHER EMPLOYEE BENEFITS	6,640.00	8,000	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	2,282,060.00	2,342,000	2,491,000	2,596,000	2,480,000	(11,000)
SAVINGS PLAN	263,589.27	300,000	202,000	428,000	174,000	(28,000)
THRIFT PLAN (HORIZONS)	677,536.62	780,000	416,000	538,000	407,000	(9,000)
UNEMPLOYMENT INSURANCE	18,237.20	20,000	26,000	39,000	25,000	(1,000)
WORKERS' COMPENSATION	857,263.66	907,000	981,000	985,000	981,000	0
TOTAL S & E B	46,150,891.59	49,228,000	51,090,000	53,950,000	51,446,000	356,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,267,139.16	2,661,000	1,699,000	2,499,000	2,804,000	1,105,000
CLOTHING & PERSONAL SUPPLIES	927.49	5,000	0	0	0	0
COMMUNICATIONS	89,106.00	37,000	37,000	37,000	37,000	0
COMPUTING-MAINFRAME	50,864.87	56,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	263,937.41	195,000	471,000	271,000	471,000	0
COMPUTING-PERSONAL	1,415,837.47	1,599,000	1,538,000	1,538,000	1,538,000	0
CONTRACTED PROGRAM SERVICES	1,935,468.21	2,125,000	2,891,000	2,177,000	2,197,000	(694,000)
FOOD	21,892.17	60,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	566.80	50,000	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	809,511.00	823,000	1,447,000	1,200,000	1,447,000	0
INSURANCE	14,156.23	13,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,529,908.10	1,521,000	1,604,000	1,554,000	1,554,000	(50,000)
MAINTENANCE - EQUIPMENT	4,016.13	50,000	130,000	130,000	130,000	0
MEMBERSHIPS	34,630.50	50,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	122,521.13	227,000	447,000	260,000	230,000	(217,000)
OFFICE EXPENSE	111,425.21	280,000	258,000	258,000	258,000	0

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	2,096,099.79	3,425,000	2,689,000	2,150,000	2,355,000	(334,000)
PUBLICATIONS & LEGAL NOTICE	20,000.00	20,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,298,839.60	1,307,000	1,118,000	1,118,000	1,087,000	(31,000)
RENTS & LEASES - EQUIPMENT	250,273.10	304,000	368,000	368,000	368,000	0
SMALL TOOLS & MINOR EQUIPMENT	109.00	5,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	6,204.59	43,000	29,000	29,000	29,000	0
TECHNICAL SERVICES	681,074.70	1,325,000	1,686,000	1,343,000	1,356,000	(330,000)
TELECOMMUNICATIONS	1,107,437.78	993,000	1,005,000	1,005,000	1,005,000	0
TRAINING	18,992.08	70,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	562,830.99	608,000	519,000	519,000	519,000	0
UTILITIES	657,409.91	748,000	756,000	756,000	756,000	0
TOTAL S & S	15,371,179.42	18,600,000	19,021,000	17,541,000	18,470,000	(551,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	32,739.09	327,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	347,660.28	380,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	5,495.86	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	385,895.23	709,000	424,000	424,000	424,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	5,180.16	10,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	5,180.16	10,000	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS	5,180.16	10,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 61,913,146.40	$ 68,547,000	$ 70,585,000	$ 71,965,000	$ 70,390,000	$ (195,000)
INTRAFUND TRANSFERS	(31,616,263.90)	(33,595,000)	(33,694,000)	(34,283,000)	(34,283,000)	(589,000)
NET TOTAL	$ 30,296,882.50	$ 34,952,000	$ 36,891,000	$ 37,682,000	$ 36,107,000	$ (784,000)
NET COUNTY COST	$ 17,163,437.95	$ 20,457,000	$ 20,510,000	$ 19,895,000	$ 19,733,000	$ (777,000)
BUDGETED POSITIONS	513.0	524.0	524.0	544.0	527.0	3.0

Community and Senior Services - Assistance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 48,051,351.15	$ 50,358,000	$ 60,854,000	$ 59,448,000	$ 60,854,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 62,912,137.35	$ 65,705,000	$ 76,105,000	$ 75,388,000	$ 76,164,000	$ 59,000
GROSS TOTAL	$ 62,912,137.35	$ 65,705,000	$ 76,105,000	$ 75,388,000	$ 76,164,000	$ 59,000
INTRAFUND TRANSFERS	(9,273,319.96)	(7,630,000)	(7,534,000)	(7,634,000)	(7,634,000)	(100,000)
NET TOTAL	$ 53,638,817.39	$ 58,075,000	$ 68,571,000	$ 67,754,000	$ 68,530,000	$ (41,000)
NET COUNTY COST	$ 5,587,466.24	$ 7,717,000	$ 7,717,000	$ 8,306,000	$ 7,676,000	$ (41,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

CSS and its partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net increase of $59,000 in appropriation primarily due to one-time funding for the Youth Jobs Program and the Senior Nutrition Program. In addition, there is a net decrease of $41,000 in NCC attributable to the reduction of prior-year one-time funding for both of the aforementioned programs.

Critical/Strategic Planning Initiatives

- Promote sound, prudent, and transparent fiscal policies and processes that help ensure maintenance of critical programs and services.
- Enhance economic and social outcomes through integrated services and best practices.
- Implement human capital best practices to enhance the recruitment, development, retention and well-being of qualified County employees.
- Develop and implement client-centered approaches through integrated services and best practices.
- Maximize the effectiveness of processes, structures and operations to support timely delivery of customer-oriented and efficient public services.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**76,105,000**	**7,534,000**	**60,854,000**	**7,717,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects the reduction of prior-year one-time funding for the Youth Jobs Program ($6.7 million), and the Senior Nutrition Meal Program ($0.3 million).	(7,011,000)	--	--	(7,011,000)	--
2. Employment and Training: Reflects one-time funding for the Youth Jobs Program.	6,700,000	--	--	6,700,000	--
3. APS - Emergency Shelter Services: Reflects the transfer of funding from the Administration budget in order to address cost increases for emergency shelter services for APS clients.	100,000	100,000	--	--	--
4. Aging and Adult Services: Reflects one-time funding for the Senior Nutrition Meal Program.	270,000	--	--	270,000	--
Total Changes	**59,000**	**100,000**	**0**	**(41,000)**	**0.0**
2015-16 Recommended Budget	**76,164,000**	**7,634,000**	**60,854,000**	**7,676,000**	**0.0**

COMMUNITY AND SENIOR SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 45,148,546.15	$ 47,600,000	$ 59,056,000	$ 57,650,000	$ 59,056,000	$ 0
STATE - OTHER	2,902,805.00	2,758,000	1,798,000	1,798,000	1,798,000	0
TOTAL REVENUE	$ 48,051,351.15	$ 50,358,000	$ 60,854,000	$ 59,448,000	$ 60,854,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 12.00	$ 0	$ 0	$ 0	$ 0	$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	553.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	62,911,572.35	65,705,000	75,500,000	74,783,000	75,559,000	59,000
INFORMATION TECHNOLOGY SERVICES	0.00	0	75,000	75,000	75,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	530,000	530,000	530,000	0
TOTAL S & S	62,912,137.35	65,705,000	76,105,000	75,388,000	76,164,000	59,000
GROSS TOTAL	$ 62,912,137.35	$ 65,705,000	$ 76,105,000	$ 75,388,000	$ 76,164,000	$ 59,000
INTRAFUND TRANSFERS	(9,273,319.96)	(7,630,000)	(7,534,000)	(7,634,000)	(7,634,000)	(100,000)
NET TOTAL	$ 53,638,817.39	$ 58,075,000	$ 68,571,000	$ 67,754,000	$ 68,530,000	$ (41,000)
NET COUNTY COST	$ 5,587,466.24	$ 7,717,000	$ 7,717,000	$ 8,306,000	$ 7,676,000	$ (41,000)

Older American Act Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 20,264,748.33	$ 22,053,000	$ 27,048,000	$ 27,048,000	$ 27,048,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 22,190,624.15	$ 23,881,000	$ 28,775,000	$ 28,854,000	$ 28,834,000	$ 59,000
GROSS TOTAL	$ 22,190,624.15	$ 23,881,000	$ 28,775,000	$ 28,854,000	$ 28,834,000	$ 59,000
INTRAFUND TRANSFERS	(283,736.10)	(400,000)	(300,000)	(400,000)	(400,000)	(100,000)
NET TOTAL	$ 21,906,888.05	$ 23,481,000	$ 28,475,000	$ 28,454,000	$ 28,434,000	$ (41,000)
NET COUNTY COST	$ 1,642,139.72	$ 1,428,000	$ 1,427,000	$ 1,406,000	$ 1,386,000	$ (41,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Workforce Investment Act Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 27,786,602.82	$ 28,305,000	$ 33,806,000	$ 32,400,000	$ 33,806,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 40,721,513.20	$ 41,824,000	$ 47,330,000	$ 46,534,000	$ 47,330,000	$ 0
GROSS TOTAL	$ 40,721,513.20	$ 41,824,000	$ 47,330,000	$ 46,534,000	$ 47,330,000	$ 0
INTRAFUND TRANSFERS	(8,989,583.86)	(7,230,000)	(7,234,000)	(7,234,000)	(7,234,000)	0
NET TOTAL	$ 31,731,929.34	$ 34,594,000	$ 40,096,000	$ 39,300,000	$ 40,096,000	$ 0
NET COUNTY COST	$ 3,945,326.52	$ 6,289,000	$ 6,290,000	$ 6,900,000	$ 6,290,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. APS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,409,000	26,234,000	--	2,175,000	235.0
Less Administration	--	--	--	--	--
Net Program Costs	28,409,000	26,234,000	--	2,175,000	235.0

Authority: Mandated program – Federal Social Security Act Title XX; California Welfare and Institutions Code (§ 15630-15637, 15640, 15750-15755, 15760, and 15762-15763); and, California Department of Social Services Regulations (§§ 33-100 through 33-805).

The APS program helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS Social Workers investigate reports of alleged abuse; assess an individual's abilities and limitations; provide referrals to community services; and provide general case management to help those who are unable to protect themselves.

2. Workforce Investment Act (WIA) – Adult, Dislocated and Youth

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,521,000	766,000	5,023,000	732,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	6,521,000	766,000	5,023,000	732,000	32.0

Authority: Mandated program – Federal Workforce Investment Act 1998, Public Law 105-220.

The WIA program goal is to increase the self-sufficiency of persons residing in the County. The program provides services that lead to successful transition into the workforce, continued training, or education.

3. Aging and Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,035,000	--	3,804,000	2,231,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	6,035,000	--	3,804,000	2,231,000	19.0

Authority: Non-mandated, discretionary program.

The Aging and Adult Services program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (aged 60+) and their spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,689,000	--	604,000	7,085,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	7,689,000	--	604,000	7,085,000	60.0

Authority: Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improve their health and well-being, and simplify access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	288,000	--	217,000	71,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	288,000	--	217,000	71,000	2.0

Authority: Non-mandated, discretionary program.

The Dispute Resolution program provides various dispute resolution services such as mediations, telephone conciliations, group facilitators, and arbitrations as an alternative to more formal court proceedings. Services are provided through contracts with non-profit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary

6. Human Relations Commission (HRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,941,000	--	187,000	1,754,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	1,941,000	--	187,000	1,754,000	19.0

Authority: Mandated program - Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

The HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes and related violence. Teaming with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders, the HRC brings key players together to resolve immediate inter-cultural conflicts.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,507,000	7,283,000	6,539,000	5,685,000	160.0
Less Administration	--	--	--	--	--
Net Program Costs	19,507,000	7,283,000	6,539,000	5,685,000	160.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support, and include strategic planning, budget planning and control; accounting; contract administration and monitoring; information technology; staff development; property and facilities management; procurement; human resources; timekeeping; and payroll services to the Department.

8. Assistance

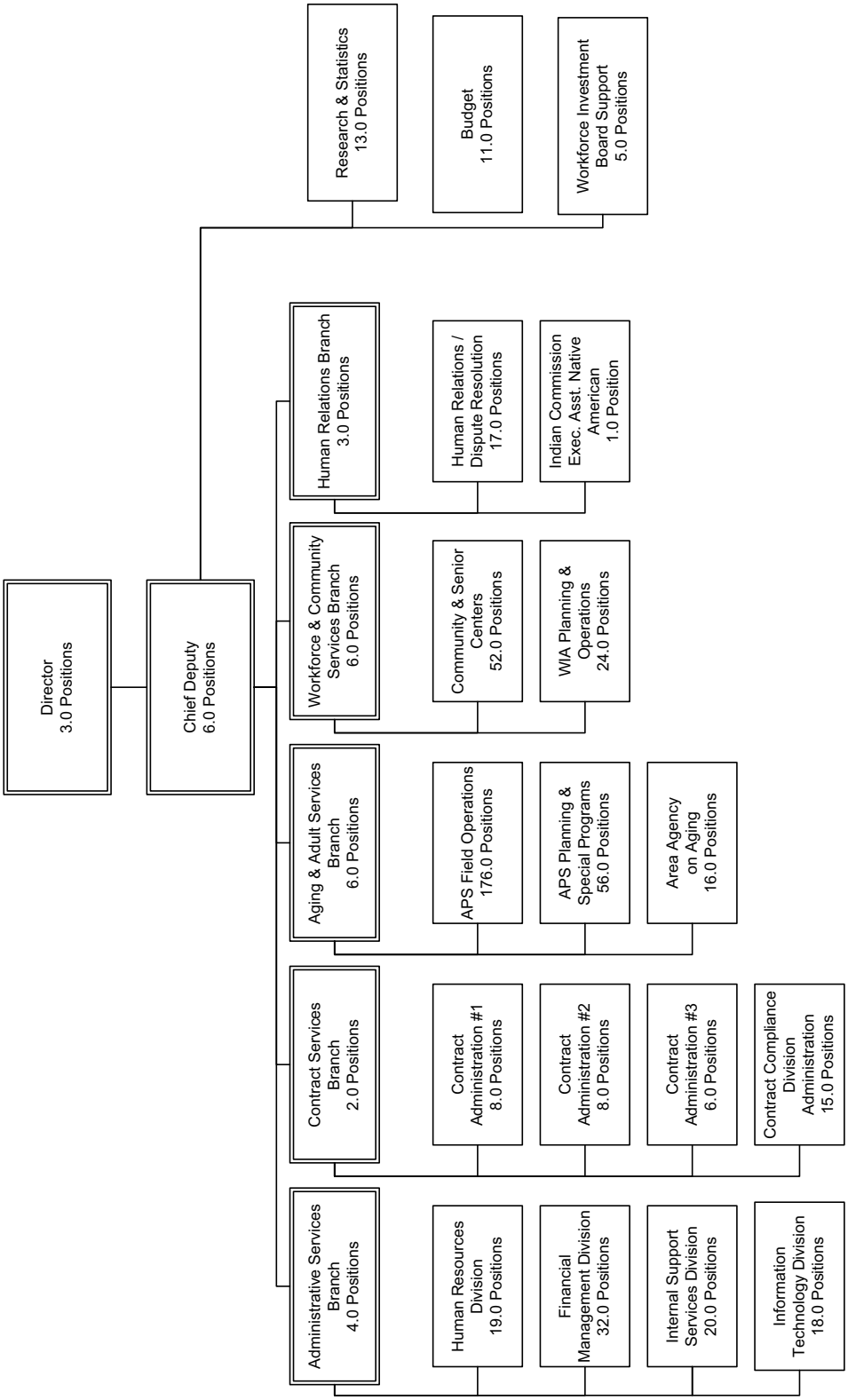
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	76,164,000	7,634,000	60,854,000	7,676,000	--
Less Administration	--	--	--	--	--
Net Program Costs	76,164,000	7,634,000	60,854,000	7,676,000	--

Authority: Non-mandated, discretionary program.

Assistance provides direct assistance and social services to the public and includes WIA, Older Americans Act, and APS.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	146,554,000	41,917,000	77,228,000	27,409,000	527.0

COMMUNITY AND SENIOR SERVICES
CYNTHIA D. BANKS, DIRECTOR
FY 2015-16 RECOMMENDED BUDGET POSITIONS – 527.0



Consumer and Business Affairs

Brian J. Stiger, Director

Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,897,742.35	$ 2,518,000	$ 2,806,000	$ 3,358,000	$ 3,231,000	$ 425,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,956,746.22	$ 6,361,000	$ 6,770,000	$ 8,526,000	$ 8,021,000	$ 1,251,000
SERVICES & SUPPLIES	3,499,216.27	3,508,000	3,508,000	4,328,000	3,590,000	82,000
OTHER CHARGES	893.78	27,000	27,000	27,000	27,000	0
CAPITAL ASSETS - EQUIPMENT	15,567.38	20,000	20,000	20,000	20,000	0
GROSS TOTAL	$ 8,472,423.65	$ 9,916,000	$ 10,325,000	$ 12,901,000	$ 11,658,000	$ 1,333,000
INTRAFUND TRANSFERS	(366,086.00)	(443,000)	(564,000)	(1,564,000)	(564,000)	0
NET TOTAL	$ 8,106,337.65	$ 9,473,000	$ 9,761,000	$ 11,337,000	$ 11,094,000	$ 1,333,000
NET COUNTY COST	$ 6,208,595.30	$ 6,955,000	$ 6,955,000	$ 7,979,000	$ 7,863,000	$ 908,000
BUDGETED POSITIONS	57.0	71.0	71.0	90.0	85.0	14.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To promote a fair and vibrant marketplace, we serve consumers, businesses, and communities through education, advocacy, and complaint resolution.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an increase in NCC of $0.9 million primarily due to the Board-approved transfer of the Office of Small Business from the Internal Services Department, creation of the Small Business Liaison, and Board-approved increases in salaries and health insurance subsidies. The Recommended Budget also includes the creation of the Consumer Corps Pilot Program to provide one-year internships to college and university students fully offset with departmental revenue.

Critical/Strategic Planning Initiatives

- Identify and secure additional office space to accommodate increased staffing and provide improved public access to our services;
- Reorganize department operations to incorporate the Office of Small Business, increase outreach and communications with existing local small businesses, and help new small businesses open in the County through the new Small Business Concierge service; and
- Implement the pilot Consumer Corps Program to create work opportunities to local college students that will help enhance the services of the Department and provide valuable work experience for youth.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**10,325,000**	**564,000**	**2,806,000**	**6,955,000**	**71.0**
New/Expanded Programs					
1. Office of Small Business (OSB): Reflects the Board-approved transfer of the OSB from the Internal Services Department and the creation of the Small Business Concierge.	1,086,000	--	275,000	811,000	8.0
2. Consumer Corps: Reflects funding for a three-year Consumer Corps pilot program to provide one-year internships to college/university students.	200,000	--	200,000	--	6.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	112,000	--	--	112,000	--
2. Retirement: Reflects a net increase primarily due to increases in staffing, partially offset by prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	37,000	--	--	37,000	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	2,000	--	--	2,000	--
4. Call Center: Reflects the deletion of one-time funding for the purchase of a hosted telephone system.	(40,000)	--	--	(40,000)	--
5. One-Time Carryover Funding: Reflects the deletion of one-time carryover funding for the purchase of miscellaneous office furniture.	(15,000)	--	--	(15,000)	--
6. Community Development Commission (CDC): Reflects a decrease in CDC funded programs.	(50,000)	--	(50,000)	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	1,000	--	--	1,000	--
Total Changes	**1,333,000**	**0**	**425,000**	**908,000**	**14.0**
2015-16 Recommended Budget	**11,658,000**	**564,000**	**3,231,000**	**7,863,000**	**85.0**

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,322,284.93	$ 1,988,000	$ 2,211,000	$ 2,488,000	$ 2,361,000	$ 150,000
COURT FEES & COSTS	0.00	485,000	550,000	550,000	550,000	0
FEDERAL - OTHER	0.00	0	0	275,000	275,000	275,000
MISCELLANEOUS	43,457.42	45,000	45,000	45,000	45,000	0
TRANSFERS IN	532,000.00	0	0	0	0	0
TOTAL REVENUE	$ 1,897,742.35	$ 2,518,000	$ 2,806,000	$ 3,358,000	$ 3,231,000	$ 425,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,136,075.85	$ 4,300,000	$ 4,651,000	$ 5,862,000	$ 5,525,000	$ 874,000
CAFETERIA BENEFIT PLANS	600,272.62	704,000	832,000	1,027,000	955,000	123,000
COUNTY EMPLOYEE RETIREMENT	525,846.26	599,000	597,000	834,000	761,000	164,000
DENTAL INSURANCE	11,325.51	15,000	10,000	10,000	10,000	0
DEPENDENT CARE SPENDING ACCOUNTS	6,119.00	2,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	17,117.87	10,000	5,000	5,000	5,000	0
FICA (OASDI)	49,265.67	57,000	41,000	70,000	65,000	24,000
HEALTH INSURANCE	111,815.38	114,000	81,000	97,000	97,000	16,000
LIFE INSURANCE	17,026.46	18,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,640.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	240,489.00	248,000	248,000	248,000	248,000	0
SAVINGS PLAN	30,273.54	40,000	33,000	62,000	57,000	24,000
THRIFT PLAN (HORIZONS)	80,474.03	99,000	102,000	141,000	128,000	26,000
UNEMPLOYMENT INSURANCE	461.39	0	0	0	0	0
WORKERS' COMPENSATION	123,543.64	155,000	155,000	155,000	155,000	0
TOTAL S & E B	4,956,746.22	6,361,000	6,770,000	8,526,000	8,021,000	1,251,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	365,607.74	208,000	208,000	208,000	208,000	0
COMMUNICATIONS	10,204.00	10,000	10,000	10,000	10,000	0
COMPUTING-MAINFRAME	749.82	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	25,647.00	4,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	4,718.73	1,000	1,000	3,000	3,000	2,000
CONTRACTED PROGRAM SERVICES	2,108,500.00	2,219,000	2,219,000	2,219,000	2,219,000	0
HOUSEHOLD EXPENSE	591.22	16,000	16,000	96,000	96,000	80,000
INFORMATION TECHNOLOGY SERVICES	126,573.00	55,000	55,000	55,000	55,000	0
INSURANCE	2,185.91	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	188,506.09	169,000	169,000	169,000	169,000	0
MAINTENANCE - EQUIPMENT	3,780.00	28,000	28,000	28,000	28,000	0
MEDICAL DENTAL & LAB SUPPLIES	200.69	0	0	0	0	0
MEMBERSHIPS	1,765.00	2,000	2,000	6,000	6,000	4,000
MISCELLANEOUS EXPENSE	23,922.31	9,000	9,000	9,000	9,000	0
OFFICE EXPENSE	49,299.79	362,000	362,000	1,089,000	350,000	(12,000)
PROFESSIONAL SERVICES	114,695.47	17,000	17,000	47,000	47,000	30,000
RENTS & LEASES - BLDG & IMPRV	3,796.03	8,000	8,000	8,000	9,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	57.68	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	5,812.24	0	0	0	0	0

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	108,069.03	22,000	22,000	31,000	31,000	9,000
TELECOMMUNICATIONS	173,661.80	194,000	194,000	154,000	154,000	(40,000)
TRAINING	21,852.89	14,000	14,000	14,000	14,000	0
TRANSPORTATION AND TRAVEL	26,359.14	25,000	25,000	33,000	33,000	8,000
UTILITIES	132,660.69	142,000	142,000	142,000	142,000	0
TOTAL S & S	3,499,216.27	3,508,000	3,508,000	4,328,000	3,590,000	82,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	0.00	19,000	19,000	19,000	19,000	0
TAXES & ASSESSMENTS	893.78	0	0	0	0	0
TOTAL OTH CHARGES	893.78	27,000	27,000	27,000	27,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	15,567.38	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	20,000	20,000	20,000	20,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	15,567.38	20,000	20,000	20,000	20,000	0
TOTAL CAPITAL ASSETS	15,567.38	20,000	20,000	20,000	20,000	0
GROSS TOTAL	$ 8,472,423.65	$ 9,916,000	$ 10,325,000	$ 12,901,000	$ 11,658,000	$ 1,333,000
INTRAFUND TRANSFERS	(366,086.00)	(443,000)	(564,000)	(1,564,000)	(564,000)	0
NET TOTAL	$ 8,106,337.65	$ 9,473,000	$ 9,761,000	$ 11,337,000	$ 11,094,000	$ 1,333,000
NET COUNTY COST	$ 6,208,595.30	$ 6,955,000	$ 6,955,000	$ 7,979,000	$ 7,863,000	$ 908,000
BUDGETED POSITIONS	57.0	71.0	71.0	90.0	85.0	14.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,305,000	564,000	525,000	2,216,000	24.6
Less Administration	*459,000*	*73,000*	*76,000*	*310,000*	*3.6*
Net Program Costs	2,846,000	491,000	449,000	1,906,000	21.0

Authority: Non-mandated, discretionary program.

The unit resolves consumer fraud, identity theft and real estate fraud through complaint investigation and advocacy. They investigate referrals relating to elder financial abuse and foster youth identity theft. The unit also works with law enforcement, prosecuting and regulatory agencies to identify and investigate appropriate consumer identity theft and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,482,000	--	2,428,000	2,054,000	47.5
Less Administration	*817,000*	--	*389,000*	*428,000*	*7.5*
Net Program Costs	3,665,000	--	2,039,000	1,626,000	40.0

Authority: Non-mandated, discretionary program.

The unit provides consumer counseling, small claims advising, and mediation services. It also includes the Department's Volunteer and Internship Program. Counselors provide answers to questions for resolving disputes, refer consumers to other appropriate resources, and identify fraud complaints and real estate fraud cases to be submitted to the Department for investigation.

3. Consumer Education and Public Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,558,000	--	278,000	1,280,000	12.9
Less Administration	*78,000*	--	*14,000*	*64,000*	*1.9*
Net Program Costs	1,480,000	--	264,000	1,216,000	11.0

Authority: Non-mandated, discretionary program.

The unit coordinates communication efforts with the public. This includes organizing and developing speaking engagements, workshops, tabling events and consumer education fairs; the departmental website and social media sites; brochures, news articles, photos, and other written materials in Plain Language; media relations and interview requests; and relations with other departments, agencies and the offices of local elected officials. This program also includes the Office of Small Business and Small Business Concierge.

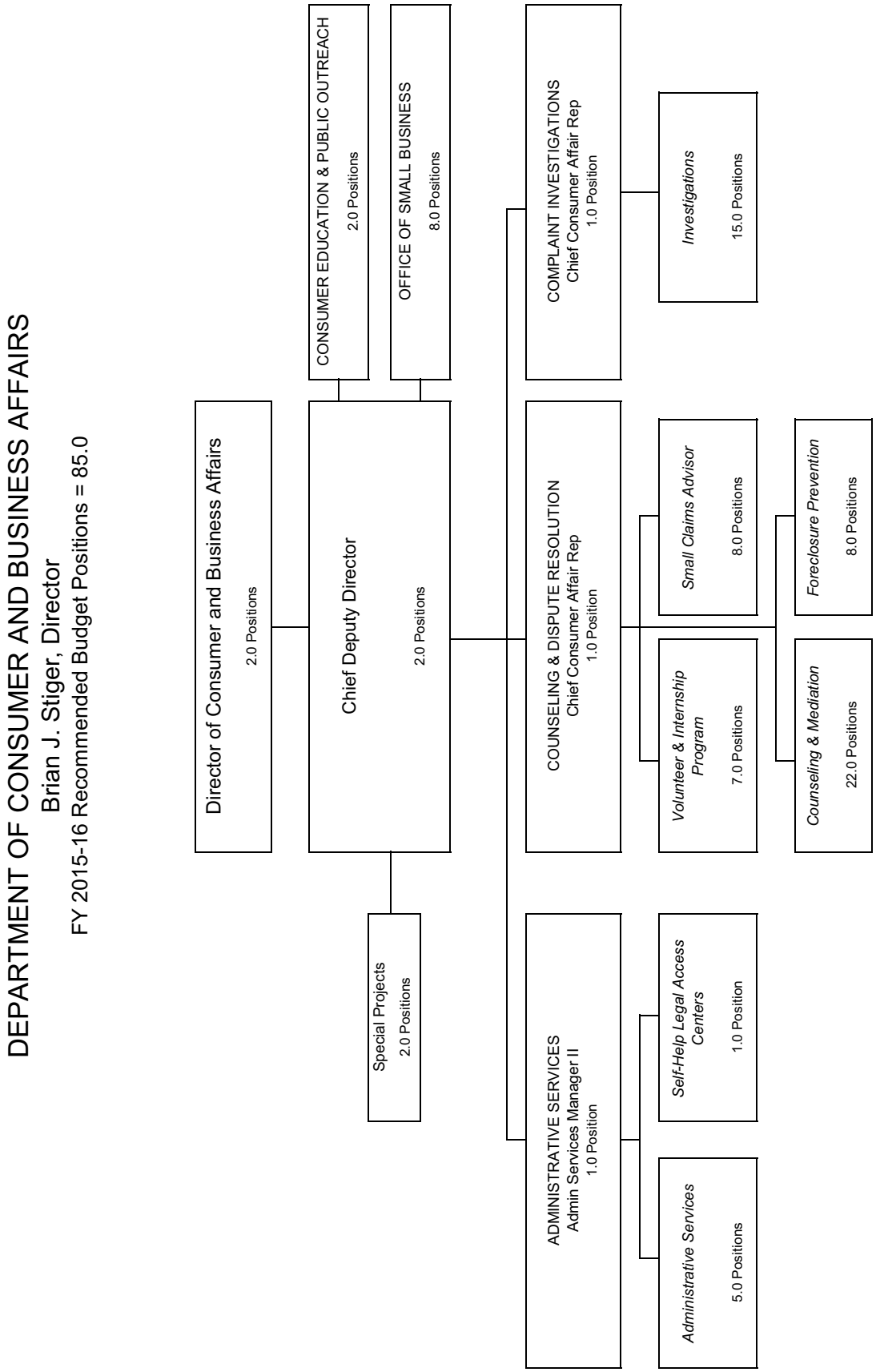
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,667,000	73,000	479,000	3,115,000	13.0
Less Administration	-	--	--	--	--
Net Program Costs	3,667,000	73,000	479,000	3,115,000	13.0

Authority: Non-mandated, discretionary program.

Administration Services provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also included is the Self-Help Legal Access Centers which counsel guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation. Also includes revenues generated by other administrative and support costs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	11,658,000	564,000	3,231,000	7,863,000	85.0


DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS
Brian J. Stiger, Director
FY 2015-16 Recommended Budget Positions = 85.0
Director of Consumer and Business Affairs
2.0 Positions
Chief Deputy Director
2.0 Positions
CONSUMER EDUCATION & PUBLIC OUTREACH
2.0 Positions
OFFICE OF SMALL BUSINESS
8.0 Positions
Special Projects
2.0 Positions
COMPLAINT INVESTIGATIONS
Chief Consumer Affair Rep
1.0 Position
Investigations
15.0 Positions
COUNSELING & DISPUTE RESOLUTION
Chief Consumer Affair Rep
1.0 Position
Small Claims Advisor
8.0 Positions
Foreclosure Prevention
8.0 Positions
Volunteer & Internship Program
7.0 Positions
Counseling & Mediation
22.0 Positions
ADMINISTRATIVE SERVICES
Admin Services Manager II
1.0 Position
Self-Help Legal Access Centers
1.0 Position
Administrative Services
5.0 Positions

County Counsel

Mark J. Saladino, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,332,839.92	$ 13,060,000	$ 13,418,000	$ 14,746,000	$ 13,937,000	$ 519,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 83,159,399.64	$ 94,238,000	$ 94,828,000	$ 102,788,000	$ 98,065,000	$ 3,237,000
SERVICES & SUPPLIES	8,167,767.36	10,132,000	10,512,000	10,762,000	10,512,000	0
OTHER CHARGES	237,944.24	247,000	247,000	247,000	248,000	1,000
CAPITAL ASSETS - B & I	0.00	0	0	2,000,000	0	0
CAPITAL ASSETS - EQUIPMENT	67,202.76	0	0	0	0	0
TOTAL CAPITAL ASSETS	67,202.76	0	0	2,000,000	0	0
GROSS TOTAL	$ 91,632,314.00	$ 104,617,000	$ 105,587,000	$ 115,797,000	$ 108,825,000	$ 3,238,000
INTRAFUND TRANSFERS	(72,209,995.35)	(82,193,000)	(82,805,000)	(88,084,000)	(84,168,000)	(1,363,000)
NET TOTAL	$ 19,422,318.65	$ 22,424,000	$ 22,782,000	$ 27,713,000	$ 24,657,000	$ 1,875,000
NET COUNTY COST	$ 6,089,478.73	$ 9,364,000	$ 9,364,000	$ 12,967,000	$ 10,720,000	$ 1,356,000
BUDGETED POSITIONS	566.0	574.0	574.0	596.0	580.0	6.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

The mission of the County Counsel's Office is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to their goals; and always acting in a responsible, professional, and ethical way.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an increase in NCC of $1.4 million, primarily due to Board-approved salaries and employee benefits and front funding for the fourth year of a five-year program for the Employment Advice Program and House Counsel Services Programs.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives in support of the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication. The Office continues to develop and finalize requirements for its website redesign to improve ease of use and enhance its content. It will continue to be updated with information of interest to the public and it will serve as a gateway to restricted client-only areas where access to non-public information and resources can be provided to client agencies with appropriate authorization. Content and functionality specifications will be reviewed to ensure alignment with the Office's client service objectives. Drawing from multiple sources of client feedback including the Client Surveys, the Office will determine priority of services and adapt business processes to an online format.

- Reviewing and improving organization policies, processes and/or structures to enhance effectiveness. The Office will focus on staff development and skill improvement opportunities. Various employees will be surveyed to determine training needs and skills gaps. In addition, a survey will be distributed to County Counsel counterparts across the State to gather feedback on how training programs are developed and implemented. All survey results will be analyzed to develop a staff development program.
- Utilizing new and effective technologies to update office systems and programs and improving organizational effectiveness. As a result, it is necessary to augment the size of the Information Technology Branch staff. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for our Workers' Compensation Division and an electronic case management system for the Dependency Division. Also, the current Risk Management Information System will be replaced with a new management system.
- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County and enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing and monitoring the cybersecurity and privacy framework and program to better protect and preserve the privacy, confidentiality, integrity and availability of the County's IT infrastructure, assets and information. County Counsel's Health Insurance Portability and Accountability Act (HIPAA) Privacy and Security Officer and members of the legal staff participate in the HIPAA/Health Information Technology for Economic and Clinical Health Act (HITECH) Privacy and Security Committee to ensure departmental compliance.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**105,587,000**	**82,805,000**	**13,418,000**	**9,364,000**	**574.0**
New/ Expanded Programs					
1. House Counsel Front Funding Program: Reflects funding for other house counsel services provided to General Fund departments.	--	(650,000)	--	650,000	--
2. Employment Advice Front Funding Program: Reflects funding for house counsel services to General Fund departments on labor and employment matters.	--	(547,000)	--	547,000	--
3. Dependency Division: Reflects funding for 1.0 Senior Deputy County Counsel position to provide legal training and on-site legal advice to the Department of Children and Family Services.	222,000	222,000	--	--	1.0
4. Health Services Division: Reflects funding for 1.0 Deputy County Counsel position to provide legal services to the Department of Public Health.	188,000	188,000	--	--	1.0
5. Probate Division: Reflects funding for 2.0 Legal Office Support Assistant positions to provide support to the attorneys for the implementation of Laura's Law.	148,000	148,000	--	--	2.0
6. Social Services Division: Reflects funding for 1.0 Senior Deputy County Counsel position to provide legal services to the Departments of Public and Social Services and Community and Senior Services.	222,000	222,000	--	--	1.0
7. Transportation Division: Reflects funding for 1.0 Senior Deputy County Counsel position to provide legal services to the Metropolitan Transportation Authority on transit and highway infrastructure projects throughout the County.	222,000	--	222,000	--	1.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,362,000	1,839,000	307,000	216,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance costs based on historical experience.	105,000	90,000	15,000	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(656,000)	(512,000)	(86,000)	(58,000)	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	414,000	355,000	59,000	--	--
5. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	10,000	8,000	1,000	1,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	1,000	--	1,000	--	--
Total Changes	**3,238,000**	**1,363,000**	**519,000**	**1,356,000**	**6.0**
2015-16 Recommended Budget	**108,825,000**	**84,168,000**	**13,937,000**	**10,720,000**	**580.0**

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 515,488.68	$ 530,000	$ 511,000	$ 634,000	$ 620,000	$ 109,000
COURT FEES & COSTS	10,648.00	0	0	0	0	0
LEGAL SERVICES	12,446,565.85	12,170,000	12,559,000	13,663,000	12,940,000	381,000
MISCELLANEOUS	305,695.25	282,000	282,000	355,000	283,000	1,000
PARK & RECREATION SERVICES	54,442.14	78,000	66,000	94,000	94,000	28,000
TOTAL REVENUE	$ 13,332,839.92	$ 13,060,000	$ 13,418,000	$ 14,746,000	$ 13,937,000	$ 519,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 52,867,691.51	$ 60,168,000	$ 60,811,000	$ 66,256,000	$ 62,781,000	$ 1,970,000
CAFETERIA BENEFIT PLANS	8,812,682.61	10,201,000	10,759,000	11,493,000	11,162,000	403,000
COUNTY EMPLOYEE RETIREMENT	9,921,446.46	11,711,000	11,445,000	11,176,000	10,907,000	(538,000)
DENTAL INSURANCE	157,815.09	198,000	152,000	205,000	152,000	0
DEPENDENT CARE SPENDING ACCOUNTS	72,173.00	69,000	80,000	80,000	80,000	0
DISABILITY BENEFITS	673,662.55	182,000	133,000	231,000	192,000	59,000
FICA (OASDI)	774,091.28	817,000	833,000	837,000	842,000	9,000
HEALTH INSURANCE	3,197,146.93	3,852,000	3,539,000	4,596,000	4,353,000	814,000
LIFE INSURANCE	224,890.38	38,000	23,000	37,000	23,000	0
OTHER EMPLOYEE BENEFITS	7,800.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,636,369.00	2,792,000	2,751,000	3,165,000	3,165,000	414,000
SAVINGS PLAN	1,859,409.66	2,044,000	2,280,000	2,280,000	2,303,000	23,000
THRIFT PLAN (HORIZONS)	1,516,874.36	1,701,000	1,527,000	1,891,000	1,564,000	37,000
UNEMPLOYMENT INSURANCE	8,176.30	8,000	10,000	14,000	14,000	4,000
WORKERS' COMPENSATION	429,170.51	457,000	485,000	527,000	527,000	42,000
TOTAL S & E B	83,159,399.64	94,238,000	94,828,000	102,788,000	98,065,000	3,237,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,084,607.39	1,196,000	1,315,000	1,274,000	1,274,000	(41,000)
CLOTHING & PERSONAL SUPPLIES	82.84	0	0	0	0	0
COMMUNICATIONS	161,023.10	163,000	140,000	172,000	172,000	32,000
COMPUTING-MAINFRAME	316.81	7,000	8,000	7,000	7,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	322,842.90	570,000	570,000	449,000	449,000	(121,000)
COMPUTING-PERSONAL	64,100.22	198,000	198,000	151,000	151,000	(47,000)
HOUSEHOLD EXPENSE	420.27	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	557,692.15	1,409,000	1,409,000	1,313,000	1,313,000	(96,000)
MAINTENANCE - BUILDINGS & IMPRV	1,350,367.37	1,367,000	1,367,000	1,375,000	1,375,000	8,000
MAINTENANCE - EQUIPMENT	96,872.96	124,000	150,000	130,000	130,000	(20,000)
MEDICAL DENTAL & LAB SUPPLIES	55.61	0	0	0	0	0
MEMBERSHIPS	119,048.15	137,000	137,000	140,000	140,000	3,000
MISCELLANEOUS EXPENSE	(763.05)	0	0	0	0	0
OFFICE EXPENSE	426,893.82	494,000	597,000	609,000	609,000	12,000
PROFESSIONAL SERVICES	546,020.20	784,000	784,000	827,000	827,000	43,000
PUBLICATIONS & LEGAL NOTICE	790.45	1,000	2,000	1,000	1,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	624,123.95	676,000	676,000	868,000	868,000	192,000
RENTS & LEASES - EQUIPMENT	31,946.28	32,000	62,000	70,000	70,000	8,000
SMALL TOOLS & MINOR EQUIPMENT	1,339.82	0	0	0	0	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	516,688.69	619,000	619,000	605,000	605,000	(14,000)
TECHNICAL SERVICES	275,583.88	275,000	279,000	279,000	279,000	0
TELECOMMUNICATIONS	806,537.98	859,000	859,000	945,000	945,000	86,000
TRAINING	181,916.73	145,000	99,000	399,000	149,000	50,000
TRANSPORTATION AND TRAVEL	113,688.41	117,000	152,000	138,000	138,000	(14,000)
UTILITIES	885,570.43	959,000	1,089,000	1,010,000	1,010,000	(79,000)
TOTAL S & S	8,167,767.36	10,132,000	10,512,000	10,762,000	10,512,000	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,750.06	16,000	16,000	14,000	14,000	(2,000)
RET-OTHER LONG TERM DEBT	231,773.52	231,000	231,000	233,000	234,000	3,000
TAXES & ASSESSMENTS	2,420.66	0	0	0	0	0
TOTAL OTH CHARGES	237,944.24	247,000	247,000	247,000	248,000	1,000
CAPITAL ASSETS						
BUILDINGS & IMPROVEMENTS	0.00	0	0	2,000,000	0	0
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	60,787.34	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	6,415.42	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	67,202.76	0	0	0	0	0
TOTAL CAPITAL ASSETS	67,202.76	0	0	2,000,000	0	0
GROSS TOTAL	$ 91,632,314.00	$ 104,617,000	$ 105,587,000	$ 115,797,000	$ 108,825,000	$ 3,238,000
INTRAFUND TRANSFERS	(72,209,995.35)	(82,193,000)	(82,805,000)	(88,084,000)	(84,168,000)	(1,363,000)
NET TOTAL	$ 19,422,318.65	$ 22,424,000	$ 22,782,000	$ 27,713,000	$ 24,657,000	$ 1,875,000
NET COUNTY COST	$ 6,089,478.73	$ 9,364,000	$ 9,364,000	$ 12,967,000	$ 10,720,000	$ 1,356,000
BUDGETED POSITIONS	566.0	574.0	574.0	596.0	580.0	6.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,167,000	34,525,000	5,653,000	8,989,000	257.4
Less Administration	--	--	--	--	--
Net Program Costs	49,167,000	34,525,000	5,653,000	8,989,000	257.4

Authority: Non-mandated, discretionary program.

The program advises the Board and other client entities as to their duties and authorities under the law, and specifically, areas such as conflict of interest, taxation, finance, legislation, public health, safety and welfare.

2. Litigation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	43,078,000	36,834,000	6,146,000	98,000	225.6
Less Administration	--	--	--	--	--
Net Program Costs	43,078,000	36,834,000	6,146,000	98,000	225.6

Authority: Non-mandated, discretionary program.

The program represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

3. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,580,000	12,809,000	2,138,000	1,633,000	97.0
Less Administration	--	--	--	--	--
Net Program Costs	16,580,000	12,809,000	2,138,000	1,633,000	97.0

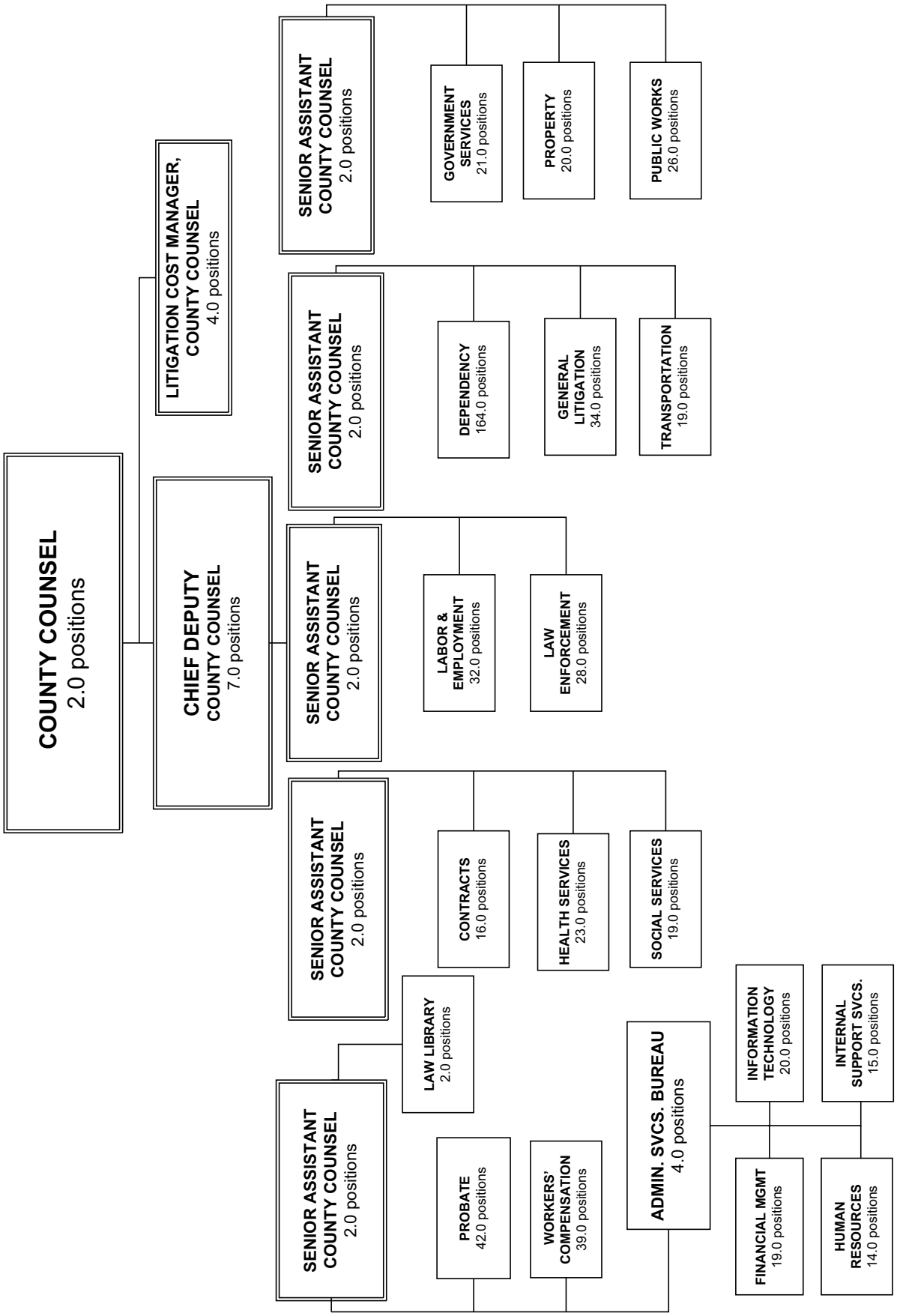
Authority: Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgments and Damages budget; administers the recruitment and selection of legal and on-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	108,825,000	84,168,000	13,937,000	10,720,000	580.0

OFFICE OF THE COUNTY COUNSEL

MARK J. SALADINO, COUNTY COUNSEL
FY 2015-16 Recommended Budget Positions = 580.0



District Attorney

Jackie Lacey, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 152,528,020.67	$ 155,936,000	$ 157,772,000	$ 167,986,000	$ 166,687,000	$ 8,915,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 311,499,812.69	$ 326,483,000	$ 326,721,000	$ 340,455,000	$ 335,922,000	$ 9,201,000
SERVICES & SUPPLIES	34,286,813.79	36,315,000	37,768,000	35,148,000	31,414,000	(6,354,000)
OTHER CHARGES	508,024.15	1,231,000	1,231,000	1,231,000	1,231,000	0
CAPITAL ASSETS - EQUIPMENT	461,130.39	525,000	525,000	2,029,000	525,000	0
GROSS TOTAL	$ 346,755,781.02	$ 364,554,000	$ 366,245,000	$ 378,863,000	$ 369,092,000	$ 2,847,000
INTRAFUND TRANSFERS	(10,900,424.56)	(10,305,000)	(10,240,000)	(10,243,000)	(10,243,000)	(3,000)
NET TOTAL	$ 335,855,356.46	$ 354,249,000	$ 356,005,000	$ 368,620,000	$ 358,849,000	$ 2,844,000
NET COUNTY COST	$ 183,327,335.79	$ 198,313,000	$ 198,233,000	$ 200,634,000	$ 192,162,000	$ (6,071,000)
BUDGETED POSITIONS	2,140.0	2,151.0	2,151.0	2,199.0	2,170.0	19.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The District Attorney of the County, as a constitutional officer and the public prosecutor acting on behalf of the people, is vested with the independent power to conduct prosecutions for public offenses, detect crime and investigate criminal activity. The District Attorney advises the Grand Jury in its investigations. By law, the District Attorney sponsors and participates in programs to improve the administration of justice.

The District Attorney fulfills these responsibilities through the efforts of the employees of the Office of the District Attorney (Office). Each employee of the Office shall adopt the highest standards of ethical behavior and professionalism. Each employee, moreover, is integral to achieving the mission of the Office and shares the District Attorney's obligation to enhance the fundamental right of the people of the County to a safe and just society. At all times, the mission of the District Attorney's Office shall be carried out in a fair, evenhanded and compassionate manner.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC decrease of $6.1 million primarily due to the deletion of one-time funding for the Hall of Justice (HOJ) Project and police radios, an increase in public safety sales tax (Proposition 172) revenue, and lease cancellation related to the HOJ Project, partially offset by Board-approved increases in salaries and employee benefits, and the additions of 4.0 positions for the Electronic Suspected Child Abuse Reports (E-SCARS) unit, 6.0 positions for Paralegal/Paraprofessional Support, 5.0 positions for a new conviction review unit, as well as funding for high tech crime training. The Recommended Budget also reflects the addition of 4.0 positions for the Cooperative Disability Investigations - Social Security Administration (CDI-SSA) fully offset by grant funding.

Critical/Strategic Planning Initiatives

The Office's FY 2015-16 strategic planning efforts remain focused on the following areas:

- Expand the application of alternatives to incarceration in appropriate cases.
- Carry out the provisions of AB 109 including training and refining internal statistical reporting mechanisms.
- Increase efforts to address the proliferation of identity theft and cyber crimes.
- Advance a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors.
- Increase involvement in the environmental crimes enforcement community.
- Continue to work on information and document exchanges with other criminal justice agencies.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**366,245,000**	**10,240,000**	**157,772,000**	**198,233,000**	**2,151.0**
New/Expanded Programs					
1. E-SCARS: Reflects funding to expand the unit with the addition of 1.0 Deputy District Attorney IV and 3.0 Paralegal positions to expedite the cross-reporting between the District Attorney, Department of Children and Family Services, Sheriff, and other law enforcement agencies regarding allegations of suspected child abuse.	467,000	--	--	467,000	4.0
2. Conviction Review Unit: Reflects the addition of 5.0 positions to establish a new unit dedicated to reviewing all convictions and addressing claims of innocence made by convicted felons, attorneys and various Innocence Project organizations.	928,000	--	--	928,000	5.0
3. Paralegal/Paraprofessional Support: Reflects the addition of 6.0 paralegal positions to provide paraprofessional support in various bureaus.	527,000	--	--	527,000	6.0
4. CDI-SSA: Reflects the addition of 1.0 Supervising Investigator, DA and 3.0 Senior Investigator, DA positions fully offset by grant funding from the CDI-SSA program.	1,384,000	--	1,384,000	--	4.0
5. High Tech Crimes: Reflects ongoing funding for high technology training for the Computer Incident Response Team (CIRT).	50,000	--	--	50,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,249,000	--	--	6,249,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,957,000)	--	--	(1,957,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	140,000	--	--	140,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, unemployment insurance, and retiree health insurance costs due to anticipated benefit increases and escalating medical cost trends.	1,385,000	--	1,385,000	--	--
5. One-Time Funding: Reflects the deletion of one-time funding for the HOJ Project and police radios.	(3,832,000)	--	--	(3,832,000)	--
6. Various Realignments: Reflects various realignments of services and supplies, intrafund transfers, and revenue based on historical expenditures, revenue collections, as well as current operations and changing needs of the Department. Also reflects a Board-approved reclassification of a Head Departmental Personnel Technician position to an Administrative Services Manager II position.	55,000	3,000	52,000	--	--
7. Position Realignment HR-Operations Section: Reflects the realignment of 1.0 Senior Clerk and 1.0 Senior Typist-Clerk positions to 2.0 Senior Departmental Personnel Assistant positions.	31,000	--	31,000	--	--
8. Bureau of Administrative Services – Systems Division: Reflects the realignment of 1.0 Senior Information Systems Analyst I position to 1.0 Information Technology Specialist position.	45,000	--	45,000	--	--
9. Cyber Child Pornography Prosecution Team: Reflects the realignment of 1.0 Special Assistant, Attorney, DA to 1.0 Deputy District Attorney III position.	6,000	--	6,000	--	--
10. Public Safety Sales Tax: Reflects a projected increase in Proposition 172 revenue based on historical trends.	--	--	6,012,000	(6,012,000)	--
11. Lease Cancellation: Reflects an adjustment to the Department's lease budget as a result of the move to the HOJ.	(2,631,000)	--	--	(2,631,000)	--
Total Changes	**2,847,000**	**3,000**	**8,915,000**	**(6,071,000)**	**19.0**
2015-16 Recommended Budget	**369,092,000**	**10,243,000**	**166,687,000**	**192,162,000**	**2,170.0**

Unmet Needs

The FY 2015-16 Official Budget includes a request to fund 40.0 additional positions to carry out critical activities in support of the Department's mission such as:

- 1.0 Bureau Chief position to support the creation of a Criminal Justice Mental Health Executive Director position;
- 1.0 Head, Marketing and Communications Manager position to develop a comprehensive communications program including the use of social media to bolster public awareness of the Department's programs and initiatives;
- 2.0 Deputy District Attorney IV, 2.0 Senior Investigator, and 1.0 Supervising Investigator, DA positions to create a specialized cyber team that will respond to private sector entities such as financial institutions and middle to small retail businesses by investigating and sharing emerging cyber threat information between government and the private sector; and
- 2.0 Adult Hearing Officer positions to increase its ability to provide non-judicial alternatives in identified criminal referrals in a non-courtroom and cost effective setting. This is consistent with the Department's goals to expand alternative sentencing models.

Also, additional funding is requested for essential space management needs.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,484,479.54	$ 3,406,000	$ 3,400,000	$ 3,400,000	$ 3,400,000	$ 0
FEDERAL - OTHER	4,506,455.24	4,847,000	5,332,000	6,136,000	6,136,000	804,000
FORFEITURES & PENALTIES	4,060,983.73	3,881,000	3,881,000	5,726,000	5,705,000	1,824,000
LEGAL SERVICES	518,314.78	512,000	545,000	545,000	545,000	0
MISCELLANEOUS	1,203,401.71	976,000	973,000	1,018,000	1,018,000	45,000
OTHER COURT FINES	720,555.10	750,000	750,000	750,000	750,000	0
OTHER GOVERNMENTAL AGENCIES	318,520.91	315,000	260,000	298,000	298,000	38,000
OTHER SALES	6,461.11	0	0	0	0	0
RECORDING FEES	276.66	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	2,732,925.85	2,899,000	2,899,000	4,177,000	2,899,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	3,054,003.57	3,054,000	3,048,000	3,160,000	3,160,000	112,000
STATE - OTHER	28,195,502.85	27,125,000	28,607,000	28,637,000	28,637,000	30,000
STATE - PROP 172 PUBLIC SAFETY FUNDS	104,326,411.16	107,727,000	107,727,000	113,739,000	113,739,000	6,012,000
STATE - TRIAL COURTS	399,728.46	444,000	350,000	400,000	400,000	50,000
TOTAL REVENUE	$ 152,528,020.67	$ 155,936,000	$ 157,772,000	$ 167,986,000	$ 166,687,000	$ 8,915,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 200,483,483.87	$ 206,253,000	$ 213,575,000	$ 222,450,000	$ 220,254,000	$ 6,679,000
CAFETERIA BENEFIT PLANS	29,918,120.52	32,039,000	31,895,000	34,049,000	33,580,000	1,685,000
COUNTY EMPLOYEE RETIREMENT	39,760,740.58	45,359,000	43,859,000	43,956,000	42,313,000	(1,546,000)
DENTAL INSURANCE	554,294.57	661,000	560,000	560,000	560,000	0
DEPENDENT CARE SPENDING ACCOUNTS	223,955.05	224,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,380,522.89	2,498,000	1,241,000	1,118,000	1,111,000	(130,000)
FICA (OASDI)	2,637,969.55	2,743,000	2,109,000	2,184,000	2,140,000	31,000
HEALTH INSURANCE	9,557,135.05	10,018,000	6,895,000	7,615,000	7,615,000	720,000
LIFE INSURANCE	333,362.79	375,000	95,000	96,000	95,000	0
OTHER EMPLOYEE BENEFITS	92,698.62	94,000	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	10,170,675.00	10,395,000	10,686,000	12,171,000	12,171,000	1,485,000
SAVINGS PLAN	5,150,490.24	5,093,000	5,093,000	5,200,000	5,147,000	54,000
THRIFT PLAN (HORIZONS)	5,285,189.57	5,538,000	4,680,000	5,023,000	4,903,000	223,000
UNEMPLOYMENT INSURANCE	37,441.32	25,000	39,000	34,000	34,000	(5,000)
WORKERS' COMPENSATION	4,913,733.07	5,168,000	5,634,000	5,639,000	5,639,000	5,000
TOTAL S & E B	311,499,812.69	326,483,000	326,721,000	340,455,000	335,922,000	9,201,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,408,806.67	4,623,000	5,980,000	5,911,000	5,911,000	(69,000)
CLOTHING & PERSONAL SUPPLIES	51,567.75	60,000	5,000	5,000	5,000	0
COMMUNICATIONS	423,543.38	425,000	363,000	363,000	363,000	0
COMPUTING-MAINFRAME	225,558.58	226,000	378,000	378,000	378,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	285,744.92	286,000	276,000	276,000	276,000	0
COMPUTING-PERSONAL	227,201.32	237,000	0	0	0	0
CONTRACTED PROGRAM SERVICES	29,749.45	30,000	11,000	14,000	14,000	3,000
HOUSEHOLD EXPENSE	11,172.63	26,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	3,716,432.00	3,716,000	4,149,000	4,562,000	4,562,000	413,000

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	59,014.52	59,000	45,000	45,000	45,000	0
JURY & WITNESS EXPENSE	721.98	1,000	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	2,141,768.59	2,160,000	2,125,000	2,583,000	2,133,000	8,000
MAINTENANCE - EQUIPMENT	94,027.00	101,000	128,000	316,000	128,000	0
MEDICAL DENTAL & LAB SUPPLIES	9,058.06	21,000	0	0	0	0
MEMBERSHIPS	399,540.00	400,000	423,000	423,000	423,000	0
MISCELLANEOUS EXPENSE	9,441.96	12,000	5,000	5,000	5,000	0
OFFICE EXPENSE	1,300,158.08	1,875,000	1,512,000	882,000	782,000	(730,000)
PROFESSIONAL SERVICES	1,594,955.88	1,637,000	1,110,000	1,148,000	1,148,000	38,000
PUBLICATIONS & LEGAL NOTICE	3,440.05	3,000	23,000	23,000	23,000	0
RENTS & LEASES - BLDG & IMPRV	5,093,333.65	5,094,000	5,289,000	4,004,000	1,073,000	(4,216,000)
RENTS & LEASES - EQUIPMENT	1,115,245.54	1,115,000	552,000	552,000	552,000	0
SMALL TOOLS & MINOR EQUIPMENT	16,150.60	18,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	131,718.96	181,000	184,000	64,000	64,000	(120,000)
TECHNICAL SERVICES	2,094,547.84	2,160,000	1,748,000	2,943,000	2,943,000	1,195,000
TELECOMMUNICATIONS	4,253,244.77	5,147,000	7,098,000	4,116,000	4,116,000	(2,982,000)
TRAINING	3,659.50	78,000	82,000	182,000	132,000	50,000
TRANSPORTATION AND TRAVEL	2,198,697.42	2,220,000	1,915,000	1,941,000	1,926,000	11,000
UTILITIES	4,388,312.69	4,404,000	4,367,000	4,412,000	4,412,000	45,000
TOTAL S & S	34,286,813.79	36,315,000	37,768,000	35,148,000	31,414,000	(6,354,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	313,388.83	1,044,000	1,044,000	1,044,000	1,044,000	0
RET-OTHER LONG TERM DEBT	183,017.07	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	11,618.25	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	508,024.15	1,231,000	1,231,000	1,231,000	1,231,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	26,623.25	0	0	0	0	0
MACHINERY EQUIPMENT	243.08	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	6,840.24	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	427,423.82	525,000	525,000	2,029,000	525,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	461,130.39	525,000	525,000	2,029,000	525,000	0
TOTAL CAPITAL ASSETS	461,130.39	525,000	525,000	2,029,000	525,000	0
GROSS TOTAL	$ 346,755,781.02	$ 364,554,000	$ 366,245,000	$ 378,863,000	$ 369,092,000	$ 2,847,000
INTRAFUND TRANSFERS	(10,900,424.56)	(10,305,000)	(10,240,000)	(10,243,000)	(10,243,000)	(3,000)
NET TOTAL	$ 335,855,356.46	$ 354,249,000	$ 356,005,000	$ 368,620,000	$ 358,849,000	$ 2,844,000
NET COUNTY COST	$ 183,327,335.79	$ 198,313,000	$ 198,233,000	$ 200,634,000	$ 192,162,000	$ (6,071,000)
BUDGETED POSITIONS	2,140.0	2,151.0	2,151.0	2,199.0	2,170.0	19.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	159,597,000	--	45,333,000	114,264,000	926.0
Less Administration	--	--	--	--	--
Net Program Costs	159,597,000	--	45,333,000	114,264,000	926.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The Program consists of 11 branch offices, nine area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	147,096,000	9,904,000	72,613,000	64,579,000	702.0
Less Administration	--	--	--	--	--
Net Program Costs	147,096,000	9,904,000	72,613,000	64,579,000	702.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The Program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,768,000	190,000	5,052,000	2,526,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	7,768,000	190,000	5,052,000	2,526,000	64.0

Authority: Non-mandated, discretionary program.

Community prosecution includes a number of programs, three of which are highlighted below. The Abolish Chronic Truancy (ACT) Program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The Juvenile Offender Intervention Network (JOIN) Program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations, and/or refer cases to the Office for investigation, remediation and/or prosecution.

4. Prosecution Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,874,000	--	21,269,000	2,605,000	201.0
Less Administration	--	--	--	--	--
Net Program Costs	23,874,000	--	21,269,000	2,605,000	201.0

Authority: Prosecution support services are non-mandated, discretionary services except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution support encompasses a number of programs including Trial Support, Parole Revocation, VWAP and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,757,000	149,000	22,420,000	8,188,000	277.0
Less Administration	--	--	--	--	--
Net Program Costs	30,757,000	149,000	22,420,000	8,188,000	277.0

Authority: Non-mandated, discretionary services, except for Charter Executive positions.

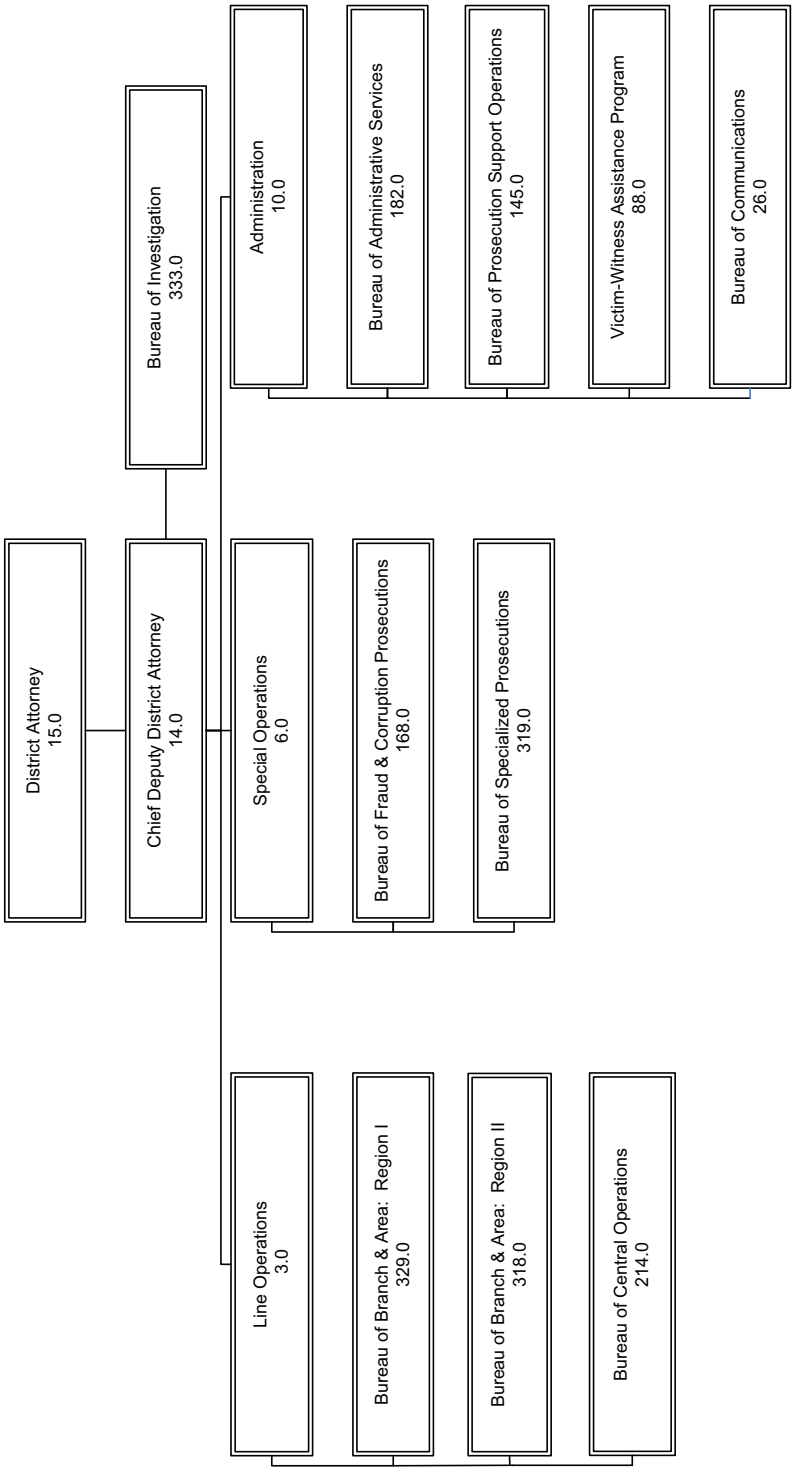
The Bureau of Administrative Services provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	369,092,000	10,243,000	166,687,000	192,162,000	2,170.0

DISTRICT ATTORNEY'S OFFICE

JACKIE LACEY, DISTRICT ATTORNEY

FY 2015-16 Recommended Budget Positions = 2,170.0



Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 26,721,585.05	$ 49,254,000	$ 49,254,000	$ 49,254,000	$ 49,254,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 20,635,023.40	$ 25,585,000	$ 25,585,000	$ 25,585,000	$ 24,619,000	$ (966,000)
OTHER CHARGES	9,443,907.00	29,264,000	29,264,000	29,264,000	29,264,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	50,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 30,078,930.40	$ 54,899,000	$ 54,899,000	$ 54,899,000	$ 53,933,000	$ (966,000)
NET TOTAL	$ 30,078,930.40	$ 54,899,000	$ 54,899,000	$ 54,899,000	$ 53,933,000	$ (966,000)
NET COUNTY COST	$ 3,357,345.35	$ 5,645,000	$ 5,645,000	$ 5,645,000	$ 4,679,000	$ (966,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Emergency Preparedness and Response (EPR) budget was created to support County and the operational area's emergency preparedness, with high priority given to planning, training, exercising and coordination of response and recovery operations.

2015-16 Budget Message

The EPR budget provides funding for the County Office of Emergency Management to prepare and implement plans and policies for the protection of life and property within the County in the event of an emergency or disaster; operate and maintain the County Emergency Operations Center (EOC), train personnel assigned to County government, special districts, and other jurisdictions throughout the County; plan support for Homeland Security; develop and provide emergency and disaster related educational materials for County residents; and conduct countywide disaster exercises.

Management of the County EOC includes the Operational Area Response and Recovery System, an internet-based information reporting and notification system used by jurisdictions and agencies in the County operational area to convey conditions and operational status as a result of an incident, emergency or disaster, and the Specific Needs Awareness Planning program, also an internet-based comprehensive planning and response tool developed to address the needs of residents that may have an insufficient ability to self-evacuate, or who may require specialized care and resources during a disaster.

The budget also incorporates funds for Homeland Security Grants that includes the State Homeland Security Grant Program; Urban Area Security Initiative; Law Enforcement Terrorism Prevention Program; Citizens Corps Program; Buffer Zone Protection Program; and the Emergency Management Performance Grant for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2015-16 Recommended Budget reflects deletion of $1.0 million in carryover funding.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**54,899,000**	**0**	**49,254,000**	**5,645,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects the deletion of carryover funding for various projects.	(966,000)	--	--	(966,000)	--
Total Changes	**(966,000)**	**0**	**0**	**(966,000)**	**0.0**
2015-16 Recommended Budget	**53,933,000**	**0**	**49,254,000**	**4,679,000**	**0.0**

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 18,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 388,342,214.56	$ 402,469,000	$ 451,616,000	$ 453,694,000	$ 453,694,000	$ 2,078,000
S & EB EXPENDITURE DISTRIBUTION	(389,358,214.56)	(402,469,000)	(451,616,000)	(453,694,000)	(453,694,000)	(2,078,000)
TOTAL S & E B	(1,016,000.00)	0	0	0	0	0
GROSS TOTAL	$ (1,016,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (1,016,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (1,034,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

Employee Benefits Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 18,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE SICK LEAVE PAY	$ (1,034,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0
LIFE INSURANCE	775,701.75	798,000	798,000	876,000	876,000	78,000
LONG TERM DISABILITY	40,117,612.85	43,064,000	48,888,000	48,888,000	48,888,000	0
UNEMPLOYMENT INSURANCE	6,310,337.54	3,877,000	8,930,000	8,930,000	8,930,000	0
WORKERS' COMPENSATION	342,172,562.42	354,730,000	393,000,000	395,000,000	395,000,000	2,000,000
TOTAL S & EB	$388,342,214.56	$ 402,469,000	$ 451,616,000	$ 453,694,000	$ 453,694,000	$ 2,078,000
S & EB EXPENDITURE DISTRIBUTION	(389,358,214.56)	(402,469,000)	(451,616,000)	(453,694,000)	(453,694,000)	(2,078,000)
GROSS TOTAL	$ (1,016,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (1,034,000.00)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Countywide Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
COUNTY EMPLOYEE RETIREMENT	$ 1,002,041,000	$ 208,169,000	$ 157,376,000	$ 1,367,586,000
DEFERRED COMPENSATION BENEFITS	206,987,000	38,582,000	23,584,000	269,153,000
DENTAL INSURANCE	19,701,000	6,008,000	3,100,000	28,809,000
DEPENDENT CARE SPENDING ACCOUNTS	8,422,000	1,397,000	982,000	10,801,000
DISABILITY *	36,515,000	10,704,000	3,466,000	50,685,000
FLEXIBLE BENEFITS	1,111,696,000	279,501,000	133,020,000	1,524,217,000
HEALTH INSURANCE	89,292,000	18,134,000	10,864,000	118,290,000
LIFE INSURANCE *	5,148,000	895,000	814,000	6,857,000
OASDI - MEDICARE	68,889,000	17,843,000	12,984,000	99,716,000
OTHER EMPLOYEE BENEFITS	7,945,000	97,000	257,000	8,299,000
RETIREE INSURANCE	378,028,000	88,433,000	46,098,000	512,559,000
UNEMPLOYMENT INSURANCE BENEFITS *	4,284,000	319,000	829,000	5,432,000
WORKERS' COMPENSATION *	241,395,000	38,662,000	61,958,000	342,015,000
TOTAL	$ 3,180,343,000	$ 708,744,000	$ 455,332,000	$ 4,344,419,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,583,202.25	$ 2,552,000	$ 8,358,000	$ 5,806,000	$ 5,806,000	$ (2,552,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 15,702,764.50	$ 37,475,000	$ 197,240,000	$ 170,810,000	$ 170,810,000	$ (26,430,000)
GROSS TOTAL	$ 15,702,764.50	$ 37,475,000	$ 197,240,000	$ 170,810,000	$ 170,810,000	$ (26,430,000)
NET TOTAL	$ 15,702,764.50	$ 37,475,000	$ 197,240,000	$ 170,810,000	$ 170,810,000	$ (26,430,000)
NET COUNTY COST	$ 12,119,562.25	$ 34,923,000	$ 188,882,000	$ 165,004,000	$ 165,004,000	$ (23,878,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2015-16 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2014-15 budget appropriated funds for critical repairs, including heating, ventilating and air conditioning (HVAC), elevators, fire safety, and roof repairs and other desperate maintenance needs throughout the County. The 2015-16 Recommended Budget appropriates $170.8 million for critical and other high-priority repairs, maintenance, and accessibility modification needs at County facilities, including beaches, parks, juvenile halls and camps, senior centers, and health centers.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**197,240,000**	**0**	**8,358,000**	**188,882,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease of allocation due to the completion of elevators, HVAC, roof repairs, high-priority repairs, maintenance, and accessibility modification projects at various County facilities, including Hall of Records, Hall of Administration, public libraries, health facilities, and parks that were partially funded by the Gap Loan Capital Project Fund. This decrease is partially offset by an ongoing allocation to fund deferred maintenance and critical repairs for various County facilities.	(26,430,000)	--	(2,552,000)	(23,878,000)	--
Total Changes	**(26,430,000)**	**0**	**(2,552,000)**	**(23,878,000)**	**0.0**
2015-16 Recommended Budget	**170,810,000**	**0**	**5,806,000**	**165,004,000**	**0.0**

Unmet Needs

During FY 2014-15, departments identified additional deferred maintenance needs with an estimated total cost of $126.7 million. These unfunded needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, HVAC units; roofs; and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,069,271.00	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,172,546.97	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
GROSS TOTAL	$ 1,172,546.97	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
INTRAFUND TRANSFERS	(109,695.25)	(2,000,000)	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 1,062,851.72	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
NET COUNTY COST	$ (6,419.28)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2015-16 Budget Message

The Federal and State Disaster Aid budget provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$1,497,581,000.00	$ 1,566,263,000	$ 1,566,263,000	$ 1,319,284,000	$ 1,319,284,000	$ (246,979,000)
CANCEL OBLIGATED FUND BAL	275,563,668.00	143,419,000	143,419,000	12,131,000	12,131,000	(131,288,000)
PROPERTY TAXES - REGULAR ROLL	4,217,617,110.20	4,425,747,000	4,414,842,000	4,626,417,000	4,626,417,000	211,575,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	86,075,488.34	57,842,000	52,398,000	52,589,000	52,589,000	191,000
OTHER REVENUE	75,433,891.75	13,447,000	15,323,000	15,859,000	15,859,000	536,000
TOTAL FINANCING SOURCES	$6,152,271,158.29	$ 6,206,718,000	$ 6,192,245,000	$ 6,026,280,000	$ 6,026,280,000	$ (165,965,000)
FINANCING USES						
APPROPRIATIONS FOR CONTINGENCIES	$ 0.00	$ 0	$ 5,000,000	$ 11,594,000	$ 11,594,000	$ 6,594,000
GROSS TOTAL	$ 0.00	$ 0	$ 5,000,000	$ 11,594,000	$ 11,594,000	$ 6,594,000
NET TOTAL	$ 0.00	$ 0	$ 5,000,000	$ 11,594,000	$ 11,594,000	$ 6,594,000
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	$ 35,033,000.00	$ 24,274,000	$ 24,274,000	$ 0	$ 0	$ (24,274,000)
COMMITTED	95,148,000.00	(44,310,000)	(44,310,000)	0	0	44,310,000
OTHER	116,943,130.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 247,124,130.00	$ (20,036,000)	$ (20,036,000)	$ 0	$ 0	$ 20,036,000
TOTAL FINANCING USES	$ 247,124,130.00	$ (20,036,000)	$ (15,036,000)	$ 11,594,000	$ 11,594,000	$ 26,630,000
OTHER REVENUE DETAIL						
ERAF TAX REVENUE	$ 18,707,968.54	$ 13,447,000	$ 15,323,000	$ 15,859,000	$ 15,859,000	$ 536,000
OTHER GOVERNMENTAL AGENCIES	35,141,629.99	0	0	0	0	0
OTHER STATE - IN-LIEU TAXES	247,628.58	0	0	0	0	0
OTHER TAXES	7,474,232.99	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	13,862,431.65	0	0	0	0	0
TOTAL REVENUE	$ 75,433,891.75	$ 13,447,000	$ 15,323,000	$ 15,859,000	$ 15,859,000	$ 536,000

Mission Statement

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2015-16 Budget Message

The 2015-16 Recommended Budget includes financing sources and financing uses as follows:

Financing Sources

For budgetary planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2014-15 from County revenues exceeding expenditures (fund balance available), the use of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of $1,319.3 million is comprised of $146.9 million from General Fund operations; and $1,172.4 million of unused FY 2014-15 funds carried over to FY 2015-16 for the following:

- $494.5 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- $151.3 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;
- $38.8 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;

- $378.8 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Probation, Public Social Services, and Mental Health, as well as the Correctional Enhancement Program, Comprehensive Diversion - Inmate Treatment programs and future budget uncertainties;
- $54.2 million of Board of Supervisors funds for various community programs;
- $22.7 million of Homeless and Housing Program funds for Homeless Prevention Initiative projects;
- $25.5 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- $4.7 million of Department of Public Social Services funds for General Relief restructuring projects; and
- $1.9 million for continued support of the Los Angeles Regional Interoperability Communications System Joint Powers Authority administrative operations.

Obligated fund balance of $12.1 million is decreased for the following:

- $9.5 million of Health Services Tobacco Settlement funds for health-related costs;
- $1.5 million for the Assessor's Legacy System Replacement Project to ensure that the design, functionality and operational effectiveness of the replacement system meet the County's operational and business objectives;
- $0.9 million for the Pitchess Detention Center Landfill to satisfy the closure requirements adopted by the Los Angeles Regional Water Quality Control Board in November 2014; and
- $0.2 million for Public Library Homework Centers.

Property tax revenues reflect a net increase of $212.3 million from the FY 2014-15 Final Adopted Budget. The increase includes $211.8 million due to a projected 5.05 percent increase in assessed valuation; and $0.5 million in sales tax (Triple Flip) revenue as a result of anticipated increases in taxable sales in the County. Property tax revenues include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- $211.6 million increase in the Regular Roll;
- $0.2 million increase in the Supplemental Roll; and
- $0.5 million increase related to the taxable sales in the County and the dollar for dollar swap of sales tax revenue with Educational Revenue Augmentation Fund (ERAF) property tax revenue (Triple Flip).

Financing Uses

Financing Uses include funding for appropriations for contingencies as outlined in the revised Board Policy 4.030 "Budget Policies and Priorities", approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed or assigned for specific needs including future legal or contractual obligations. There is no provision for obligated fund balance financing uses in 2015-16.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 104,375,000.00	$ 48,787,000	$ 48,787,000	$ 21,642,000	$ 21,642,000	$ (27,145,000)
CANCEL OBLIGATED FUND BAL	7,466,962.00	44,103,000	43,166,000	15,547,000	15,547,000	(27,619,000)
PROPERTY TAXES	631,543,696.19	654,043,000	648,437,000	683,683,000	683,683,000	35,246,000
SPECIAL ASSESSMENTS	12,009.39	7,000	8,000	8,000	8,000	0
VOTER APPROVED SPECIAL TAXES	75,456,915.38	78,996,000	78,492,000	78,996,000	78,996,000	504,000
OTHER REVENUE	224,861,848.72	226,205,000	240,463,000	224,269,000	224,269,000	(16,194,000)
TOTAL FINANCING SOURCES	$ 1,043,716,431.68	$ 1,052,141,000	$ 1,059,353,000	$ 1,024,145,000	$ 1,024,145,000	$ (35,208,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 810,433,333.42	$ 845,725,000	$ 852,040,000	$ 849,552,000	$ 849,552,000	$ (2,488,000)
SERVICES & SUPPLIES	114,594,750.92	120,033,000	150,429,000	152,887,000	152,887,000	2,458,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	114,594,750.92	120,033,000	143,429,000	145,887,000	145,887,000	2,458,000
OTHER CHARGES	5,055,573.48	6,605,000	6,468,000	5,854,000	5,854,000	(614,000)
CAPITAL ASSETS - EQUIPMENT	9,743,577.41	37,278,000	36,558,000	17,250,000	17,250,000	(19,308,000)
OTHER FINANCING USES	10,645,000.00	6,374,000	6,374,000	5,602,000	5,602,000	(772,000)
GROSS TOTAL	$ 950,472,235.23	$ 1,016,015,000	$ 1,044,869,000	$ 1,024,145,000	$ 1,024,145,000	$ (20,724,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 44,457,000.00	$ 14,484,000	$ 14,484,000	$ 0	$ 0	$ (14,484,000)
TOTAL OBLIGATED FUND BAL	$ 44,457,000.00	$ 14,484,000	$ 14,484,000	$ 0	$ 0	$ (14,484,000)
TOTAL FINANCING USES	$ 994,929,235.23	$ 1,030,499,000	$ 1,059,353,000	$ 1,024,145,000	$ 1,024,145,000	$ (35,208,000)
BUDGETED POSITIONS	4,580.0	4,589.0	4,589.0	4,591.0	4,591.0	2.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2015-16 Budget Message

The Fire Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services. The Department will be focusing on establishing the Emergency Medical Services (EMS) Bureau; ensuring fiscal sustainability by identifying new revenue streams and maintaining sufficient levels of reserves; minimizing risk; and enhancing the culture of the organization through continuing training. These efforts will provide the foundation to sustain the current level of emergency staffing and essential support services.

The 2015-16 Recommended Budget includes 2.0 support positions to assist with the firefighter examination process; funding for Board-approved increases in salaries and employee benefits; services and supplies and capital assets for the new EMS bureau and other operations, partially offset by decreases in retirement and unavoidable costs; and the deletion of one-time funding for firefighter training classes, settlement expenses, capital assets and other expenditures.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan includes 12 goals designed to support the Department's envisioned future. These goals are: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing the Leader in Each Employee; Strengthening the Department's Infrastructure; Automating its Systems; Containing Risks; Mitigating Disasters; Preparing the People Served; and Communicating the Department's Value.

Changes From 2014-15 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2014-15 Final Adopted Budget	**1,059,353,000**	**1,059,353,000**	**4,589.0**
New/Expanded Programs			
1. EMS: Reflects increases in services and supplies and capital assets for the new EMS Bureau.	1,512,000	1,512,000	--
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,742,000	5,742,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(7,395,000)	(7,395,000)	--
3. Unavoidable Costs: Reflects changes in worker's compensation, long-term disability and unemployment insurance costs.	(5,124,000)	(5,124,000)	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	2,603,000	2,603,000	--
5. Other Salaries and Employee Benefits: Reflects adjustments to various salary and employee benefits categories based on future year projections and historical costs.	2,685,000	2,685,000	--
6. Support Positions: Reflects the addition of 2.0 exams support positions, an increase in services and supplies which will improve efficiencies, and funding for Board-approved position reclassifications.	184,000	184,000	2.0
7. Firefighter Training Classes: Reflects the deletion of one-time funding for three firefighter recruit training classes expected to be completed in FY 2014-15.	(1,181,000)	(1,181,000)	--
8. Services and Supplies: Reflects an increase primarily for services provided by other departments.	1,364,000	1,364,000	--
9. Other Charges: Reflects a decrease primarily related to a reduction in settlements.	(614,000)	(614,000)	--
10. Capital Assets: Reflects a net decrease in capital assets.	(19,728,000)	(19,728,000)	--
11. Other Financing Uses: Reflects a decrease in operating transfers out to the Department's special revenue funds.	(772,000)	(772,000)	--
12. Committed Fund Balance: Reflects a decrease in obligated fund balance from the 2014-15 level.	(14,484,000)	(14,484,000)	--
Total Changes	**(35,208,000)**	**(35,208,000)**	**2.0**
2015-16 Recommended Budget	**1,024,145,000**	**1,024,145,000**	**4,591.0**

Unmet Needs

The 2015-16 budget request includes funding to sustain departmental operations. The Department will continue to evaluate new funding sources to support ongoing operations.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 104,375,000.00	$ 48,787,000	$ 48,787,000	$ 21,642,000	$ 21,642,000	$ (27,145,000)
CANCEL OBLIGATED FUND BAL	7,466,962.00	44,103,000	43,166,000	15,547,000	15,547,000	(27,619,000)
AUDITING AND ACCOUNTING FEES	2,525,612.09	2,696,000	2,702,000	2,849,000	2,849,000	147,000
BUSINESS LICENSES	982,399.00	1,082,000	1,082,000	1,332,000	1,332,000	250,000
CHARGES FOR SERVICES - OTHER	174,567,358.06	180,264,000	180,341,000	178,864,000	178,864,000	(1,477,000)
COURT FEES & COSTS	51,675.00	36,000	36,000	36,000	36,000	0
EDUCATIONAL SERVICES	628,199.47	878,000	849,000	944,000	944,000	95,000
ELECTION SERVICES	396.00	2,000	0	0	0	0
FEDERAL - OTHER	8,676,049.58	7,611,000	19,685,000	6,828,000	6,828,000	(12,857,000)
FORFEITURES & PENALTIES	6,658.49	49,000	49,000	49,000	49,000	0
INTEREST	841,476.44	700,000	700,000	700,000	700,000	0
MISCELLANEOUS	474,434.04	1,048,000	1,048,000	833,000	833,000	(215,000)
OTHER GOVERNMENTAL AGENCIES	1,933,798.41	839,000	0	0	0	0
OTHER LICENSES & PERMITS	12,727,179.06	12,085,000	12,085,000	12,085,000	12,085,000	0
OTHER SALES	7,720.21	31,000	29,000	29,000	29,000	0
OTHER STATE - IN-LIEU TAXES	18,424.41	19,000	19,000	19,000	19,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	3,780,880.56	2,197,000	3,781,000	2,197,000	2,197,000	(1,584,000)
PLANNING & ENGINEERING SERVICES	821,571.00	370,000	228,000	228,000	228,000	0
PROP TAXES - CURRENT - SECURED	570,241,835.25	598,395,000	587,469,000	618,941,000	618,941,000	31,472,000
PROP TAXES - CURRENT - UNSECURED	19,588,290.03	18,645,000	20,659,000	19,587,000	19,587,000	(1,072,000)
PROP TAXES - PRIOR - SECURED	(5,113,629.04)	(6,269,000)	2,131,000	2,583,000	2,583,000	452,000
PROP TAXES - PRIOR - UNSECURED	(1,936,092.37)	289,000	0	289,000	289,000	289,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	35,586,041.88	30,700,000	25,000,000	30,000,000	30,000,000	5,000,000
RENTS & CONCESSIONS	104,316.38	85,000	85,000	81,000	81,000	(4,000)
SALE OF CAPITAL ASSETS	228,018.81	767,000	762,000	297,000	297,000	(465,000)
SPECIAL ASSESSMENTS	12,009.39	7,000	8,000	8,000	8,000	0
STATE - 2011 REALIGNMENT REVENUE	1,113,421.00	3,509,000	5,045,000	5,045,000	5,045,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	4,177,846.76	4,607,000	4,607,000	4,607,000	4,607,000	0
STATE - OTHER	7,464,183.24	7,096,000	7,096,000	7,096,000	7,096,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	12,643,739.17	11,571,000	12,644,000	11,571,000	11,571,000	(1,073,000)
SUPPLEMENTAL PROP TAXES- PRIOR	533,511.27	712,000	534,000	712,000	712,000	178,000
TRANSFERS IN	3,730,230.71	234,000	234,000	150,000	150,000	(84,000)
VOTER APPROVED SPECIAL TAXES	75,456,915.38	78,996,000	78,492,000	78,996,000	78,996,000	504,000
TOTAL FINANCING SOURCES	$1,043,716,431.68	$ 1,052,141,000	$ 1,059,353,000	$ 1,024,145,000	$ 1,024,145,000	$ (35,208,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 547,664,251.74	$ 566,329,000	$ 562,258,000	$ 567,791,000	$ 567,791,000	$ 5,533,000
CAFETERIA BENEFIT PLANS	65,395,569.94	69,741,000	70,766,000	71,647,000	71,647,000	881,000
COUNTY EMPLOYEE RETIREMENT	100,917,815.47	110,902,000	113,895,000	106,523,000	106,523,000	(7,372,000)
DENTAL INSURANCE	1,461,741.56	1,754,000	1,793,000	1,773,000	1,773,000	(20,000)
DEPENDENT CARE SPENDING	417,701.00	335,000	365,000	395,000	395,000	30,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
ACCOUNTS						
DISABILITY BENEFITS	967,485.51	677,000	637,000	674,000	674,000	37,000
FICA (OASDI)	6,701,289.31	7,053,000	6,454,000	7,055,000	7,055,000	601,000
HEALTH INSURANCE	2,234,663.76	2,456,000	2,348,000	2,708,000	2,708,000	360,000
LIFE INSURANCE	551,908.61	394,000	422,000	434,000	434,000	12,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	19,806,521.00	19,742,000	20,720,000	23,323,000	23,323,000	2,603,000
SAVINGS PLAN	980,725.77	1,095,000	1,095,000	1,097,000	1,097,000	2,000
THRIFT PLAN (HORIZONS)	10,254,970.73	11,495,000	11,495,000	11,499,000	11,499,000	4,000
UNEMPLOYMENT INSURANCE	426,860.40	285,000	620,000	552,000	552,000	(68,000)
WORKERS' COMPENSATION	52,652,428.62	53,467,000	59,172,000	54,081,000	54,081,000	(5,091,000)
TOTAL S & E B	810,433,333.42	845,725,000	852,040,000	849,552,000	849,552,000	(2,488,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	20,214,544.17	24,144,000	23,770,000	25,344,000	25,344,000	1,574,000
AGRICULTURAL	38,692.90	47,000	47,000	54,000	54,000	7,000
CLOTHING & PERSONAL SUPPLIES	1,129,347.55	884,000	4,102,000	4,491,000	4,491,000	389,000
COMMUNICATIONS	283,709.55	864,000	1,699,000	1,337,000	1,337,000	(362,000)
COMPUTING-MAINFRAME	1,968,860.47	1,566,000	1,262,000	1,455,000	1,455,000	193,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	248,463.91	932,000	1,806,000	1,190,000	1,190,000	(616,000)
COMPUTING-PERSONAL	2,807,359.58	3,848,000	4,742,000	5,394,000	5,394,000	652,000
CONTRACTED PROGRAM SERVICES	150,000.00	335,000	3,990,000	2,904,000	2,904,000	(1,086,000)
FOOD	936,272.98	731,000	625,000	697,000	697,000	72,000
HOUSEHOLD EXPENSE	1,435,520.37	952,000	794,000	849,000	849,000	55,000
INFORMATION TECHNOLOGY SERVICES	733,189.64	620,000	992,000	1,137,000	1,137,000	145,000
INFORMATION TECHNOLOGY-SECURITY	21,557.00	21,000	13,000	15,000	15,000	2,000
INSURANCE	3,247,487.80	3,732,000	3,003,000	3,329,000	3,329,000	326,000
MAINTENANCE - BUILDINGS & IMPRV	7,369,555.03	7,810,000	7,694,000	8,743,000	8,743,000	1,049,000
MAINTENANCE - EQUIPMENT	12,234,240.54	13,241,000	11,365,000	12,895,000	12,895,000	1,530,000
MEDICAL DENTAL & LAB SUPPLIES	4,836,834.84	3,144,000	3,042,000	2,929,000	2,929,000	(113,000)
MEMBERSHIPS	14,484.24	49,000	113,000	89,000	89,000	(24,000)
MISCELLANEOUS EXPENSE	(2,341,708.99)	2,598,000	10,401,000	10,580,000	10,580,000	179,000
OFFICE EXPENSE	1,295,586.61	1,172,000	3,275,000	3,246,000	3,246,000	(29,000)
PROFESSIONAL SERVICES	3,146,976.88	5,060,000	16,115,000	9,482,000	9,482,000	(6,633,000)
PUBLICATIONS & LEGAL NOTICE	35,291.37	35,000	6,000	5,000	5,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	2,177,376.96	2,373,000	2,683,000	3,097,000	3,097,000	414,000
RENTS & LEASES - EQUIPMENT	4,286,803.12	4,354,000	6,482,000	7,134,000	7,134,000	652,000
SMALL TOOLS & MINOR EQUIPMENT	6,937,014.67	4,922,000	4,244,000	4,090,000	4,090,000	(154,000)
SPECIAL DEPARTMENTAL EXPENSE	1,176,638.52	755,000	1,102,000	1,096,000	1,096,000	(6,000)
TECHNICAL SERVICES	9,659,247.37	7,450,000	6,324,000	6,803,000	6,803,000	479,000
TELECOMMUNICATIONS	11,921,400.58	11,782,000	15,701,000	17,769,000	17,769,000	2,068,000
TRAINING	2,140,089.51	1,275,000	1,232,000	1,207,000	1,207,000	(25,000)
TRANSPORTATION AND TRAVEL	12,008,960.33	11,005,000	9,680,000	10,798,000	10,798,000	1,118,000
UTILITIES	4,480,953.42	4,332,000	4,125,000	4,728,000	4,728,000	603,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	114,594,750.92	120,033,000	143,429,000	145,887,000	145,887,000	2,458,000
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	(11,000.00)	49,000	173,000	174,000	174,000	1,000
JUDGMENTS & DAMAGES	2,782,738.96	4,352,000	4,087,000	3,481,000	3,481,000	(606,000)
RET-OTHER LONG TERM DEBT	2,187,184.97	2,131,000	2,131,000	2,122,000	2,122,000	(9,000)
TAXES & ASSESSMENTS	96,649.55	73,000	77,000	77,000	77,000	0
TOTAL OTH CHARGES	5,055,573.48	6,605,000	6,468,000	5,854,000	5,854,000	(614,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	474.70	0	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	153,144.20	2,147,000	1,967,000	1,020,000	1,020,000	(947,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	117,000	104,000	0	0	(104,000)
COMPUTERS, MAINFRAME	0.00	296,000	300,000	36,000	36,000	(264,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	516,145.19	1,438,000	1,678,000	0	0	(1,678,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	299,751.28	2,446,000	2,370,000	159,000	159,000	(2,211,000)
DATA HANDLING EQUIPMENT	0.00	13,000	13,000	0	0	(13,000)
ELECTRONIC EQUIPMENT	158,582.31	355,000	355,000	0	0	(355,000)
FOOD PREPARATION EQUIPMENT	31,232.68	195,000	160,000	11,000	11,000	(149,000)
MACHINERY EQUIPMENT	340,601.01	324,000	424,000	474,000	474,000	50,000
MANUFACTURED/PREFABRICATED STRUCTURE	20,235.51	55,000	226,000	101,000	101,000	(125,000)
MEDICAL - FIXED EQUIPMENT	0.00	0	0	40,000	40,000	40,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	129,000	129,000	300,000	300,000	171,000
MEDICAL-MINOR EQUIPMENT	0.00	9,298,000	8,298,000	126,000	126,000	(8,172,000)
NON-MEDICAL LAB/TESTING EQUIP	227,338.63	40,000	40,000	0	0	(40,000)
OTHER EQUIPMENT INSTALLATION	0.00	0	0	6,000	6,000	6,000
TANKS-STORAGE & TRANSPORT	0.00	100,000	300,000	0	0	(300,000)
TELECOMMUNICATIONS EQUIPMENT	133,217.39	2,845,000	2,845,000	80,000	80,000	(2,765,000)
VEHICLES & TRANSPORTATION EQUIPMENT	6,005,751.95	17,164,000	17,055,000	13,997,000	13,997,000	(3,058,000)
WATERCRAFT/VESSEL/BARGES/TUGS	1,857,102.56	316,000	294,000	900,000	900,000	606,000
TOTAL CAPITAL ASSETS - EQUIPMENT	9,743,577.41	37,278,000	36,558,000	17,250,000	17,250,000	(19,308,000)
TOTAL CAPITAL ASSETS	9,743,577.41	37,278,000	36,558,000	17,250,000	17,250,000	(19,308,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	10,645,000.00	6,374,000	6,374,000	5,602,000	5,602,000	(772,000)
TOTAL OTH FIN USES	10,645,000.00	6,374,000	6,374,000	5,602,000	5,602,000	(772,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 44,457,000.00	$ 14,484,000	$ 14,484,000	$ 0	$ 0	$ (14,484,000)
TOTAL OBLIGATED FUND BAL	$ 44,457,000.00	$ 14,484,000	$ 14,484,000	$ 0	$ 0	$ (14,484,000)
TOTAL FINANCING USES	$ 994,929,235.23	$ 1,030,499,000	$ 1,059,353,000	$ 1,024,145,000	$ 1,024,145,000	$ (35,208,000)
BUDGETED POSITIONS	4,580.0	4,589.0	4,589.0	4,591.0	4,591.0	2.0

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 20,813.58	$ 86,000	$ 81,000	$ 81,000	$ 81,000	$ 0
TOTAL FINANCING SOURCES	$ 20,813.58	$ 86,000	$ 81,000	$ 81,000	$ 81,000	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 15,748,404.07	$ 17,381,000	$ 17,443,000	$ 18,751,000	$ 18,751,000	$ 1,308,000
SERVICES & SUPPLIES	3,056,084.52	4,310,000	5,360,000	5,739,000	5,739,000	379,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	39,000	39,000	39,000
GROSS TOTAL	$ 18,804,488.59	$ 21,691,000	$ 22,803,000	$ 24,529,000	$ 24,529,000	$ 1,726,000
TOTAL FINANCING USES	$ 18,804,488.59	$ 21,691,000	$ 22,803,000	$ 24,529,000	$ 24,529,000	$ 1,726,000
BUDGETED POSITIONS	209.0	218.0	218.0	220.0	220.0	2.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 5,684.94	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING SOURCES	$ 5,684.94	$ 0	$ 0	$ 0	$ 0	$ 0
FINANCING USES						
SERVICES & SUPPLIES	$ 1,430,506.88	$ 271,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	1,430,506.88	271,000	0	0	0	0
GROSS TOTAL	$ 1,430,506.88	$ 271,000	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 1,430,506.88	$ 271,000	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 0	$ 0	$ 4,305,000	$ 4,305,000	$ 4,305,000
SERVICES & SUPPLIES	0.00	0	0	2,965,000	2,965,000	2,965,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	300,000	300,000	300,000
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 7,570,000	$ 7,570,000	$ 7,570,000
TOTAL FINANCING USES	$ 0.00	$ 0	$ 0	$ 7,570,000	$ 7,570,000	$ 7,570,000
BUDGETED POSITIONS	0.0	0.0	0.0	35.0	35.0	35.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 4,993,640.41	$ 7,896,000	$ 19,970,000	$ 6,273,000	$ 6,273,000	$ (13,697,000)
TOTAL FINANCING SOURCES	$ 4,993,640.41	$ 7,896,000	$ 19,970,000	$ 6,273,000	$ 6,273,000	$ (13,697,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 15,380,940.59	$ 17,714,000	$ 22,744,000	$ 16,941,000	$ 16,941,000	$ (5,803,000)
SERVICES & SUPPLIES	7,047,982.47	11,989,000	22,340,000	6,311,000	6,311,000	(16,029,000)
CAPITAL ASSETS - EQUIPMENT	1,333,217.26	15,202,000	14,184,000	36,000	36,000	(14,148,000)
GROSS TOTAL	$ 23,762,140.32	$ 44,905,000	$ 59,268,000	$ 23,288,000	$ 23,288,000	$ (35,980,000)
TOTAL FINANCING USES	$ 23,762,140.32	$ 44,905,000	$ 59,268,000	$ 23,288,000	$ 23,288,000	$ (35,980,000)
BUDGETED POSITIONS	143.0	149.0	149.0	114.0	114.0	(35.0)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 104,375,000.00	$ 48,787,000	$ 48,787,000	$ 21,642,000	$ 21,642,000	$ (27,145,000)
CANCEL OBLIGATED FUND BAL	7,466,962.00	44,103,000	43,166,000	15,547,000	15,547,000	(27,619,000)
PROPERTY TAXES	631,543,696.19	654,043,000	648,437,000	683,683,000	683,683,000	35,246,000
SPECIAL ASSESSMENTS	(1,651.61)	(1,000)	0	0	0	0
VOTER APPROVED SPECIAL TAXES	75,456,915.38	78,996,000	78,492,000	78,996,000	78,996,000	504,000
OTHER REVENUE	14,544,458.77	8,425,000	9,170,000	7,586,000	7,586,000	(1,584,000)
TOTAL FINANCING SOURCES	$ 833,385,380.73	$ 834,353,000	$ 828,052,000	$ 807,454,000	$ 807,454,000	$ (20,598,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 20,344,185.85	$ 23,035,000	$ 21,197,000	$ 23,533,000	$ 23,533,000	$ 2,336,000
OTHER CHARGES	2,879,388.51	4,425,000	4,164,000	3,558,000	3,558,000	(606,000)
GROSS TOTAL	$ 23,223,574.36	$ 27,460,000	$ 25,361,000	$ 27,091,000	$ 27,091,000	$ 1,730,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 44,457,000.00	$ 14,484,000	$ 14,484,000	$ 0	$ 0	$ (14,484,000)
TOTAL OBLIGATED FUND BAL	$ 44,457,000.00	$ 14,484,000	$ 14,484,000	$ 0	$ 0	$ (14,484,000)
TOTAL FINANCING USES	$ 67,680,574.36	$ 41,944,000	$ 39,845,000	$ 27,091,000	$ 27,091,000	$ (12,754,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 19,782,124.97	$ 18,774,000	$ 18,774,000	$ 18,801,000	$ 18,801,000	$ 27,000
TOTAL FINANCING SOURCES	$ 19,782,124.97	$ 18,774,000	$ 18,774,000	$ 18,801,000	$ 18,801,000	$ 27,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 15,787,524.48	$ 16,228,000	$ 17,950,000	$ 19,319,000	$ 19,319,000	$ 1,369,000
SERVICES & SUPPLIES	542,911.00	592,000	688,000	755,000	755,000	67,000
GROSS TOTAL	$ 16,330,435.48	$ 16,820,000	$ 18,638,000	$ 20,074,000	$ 20,074,000	$ 1,436,000
TOTAL FINANCING USES	$ 16,330,435.48	$ 16,820,000	$ 18,638,000	$ 20,074,000	$ 20,074,000	$ 1,436,000
BUDGETED POSITIONS	145.0	145.0	145.0	145.0	145.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 0.00	$ 330,000	$ 300,000	$ 332,000	$ 332,000	$ 32,000
TOTAL FINANCING SOURCES	$ 0.00	$ 330,000	$ 300,000	$ 332,000	$ 332,000	$ 32,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 10,908,457.31	$ 13,226,000	$ 12,823,000	$ 13,144,000	$ 13,144,000	$ 321,000
SERVICES & SUPPLIES	4,515,485.33	2,485,000	4,093,000	4,197,000	4,197,000	104,000
CAPITAL ASSETS - EQUIPMENT	0.00	11,000	12,000	0	0	(12,000)
GROSS TOTAL	$ 15,423,942.64	$ 15,722,000	$ 16,928,000	$ 17,341,000	$ 17,341,000	$ 413,000
TOTAL FINANCING USES	$ 15,423,942.64	$ 15,722,000	$ 16,928,000	$ 17,341,000	$ 17,341,000	$ 413,000
BUDGETED POSITIONS	70.0	76.0	76.0	76.0	76.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 36,231,353.99	$ 37,830,000	$ 37,924,000	$ 36,954,000	$ 36,954,000	$ (970,000)
TOTAL FINANCING SOURCES	$ 36,231,353.99	$ 37,830,000	$ 37,924,000	$ 36,954,000	$ 36,954,000	$ (970,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 36,187,855.29	$ 38,301,000	$ 40,006,000	$ 40,547,000	$ 40,547,000	$ 541,000
SERVICES & SUPPLIES	2,044,012.38	2,486,000	2,991,000	2,384,000	2,384,000	(607,000)
CAPITAL ASSETS - EQUIPMENT	1,844,220.31	1,154,000	1,141,000	930,000	930,000	(211,000)
GROSS TOTAL	$ 40,076,087.98	$ 41,941,000	$ 44,138,000	$ 43,861,000	$ 43,861,000	$ (277,000)
TOTAL FINANCING USES	$ 40,076,087.98	$ 41,941,000	$ 44,138,000	$ 43,861,000	$ 43,861,000	$ (277,000)
BUDGETED POSITIONS	286.0	288.0	288.0	288.0	288.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 140,815,396.04	$ 144,658,000	$ 146,191,000	$ 146,022,000	$ 146,022,000	$ (169,000)
TOTAL FINANCING SOURCES	$ 140,815,396.04	$ 144,658,000	$ 146,191,000	$ 146,022,000	$ 146,022,000	$ (169,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 639,076,207.36	$ 661,693,000	$ 655,401,000	$ 651,232,000	$ 651,232,000	$ (4,169,000)
SERVICES & SUPPLIES	29,743,423.59	26,714,000	31,552,000	36,333,000	36,333,000	4,781,000
CAPITAL ASSETS - EQUIPMENT	466,252.29	3,509,000	3,648,000	1,611,000	1,611,000	(2,037,000)
OTHER FINANCING USES	874,000.00	6,374,000	6,374,000	5,602,000	5,602,000	(772,000)
GROSS TOTAL	$ 670,159,883.24	$ 698,290,000	$ 696,975,000	$ 694,778,000	$ 694,778,000	$ (2,197,000)
TOTAL FINANCING USES	$ 670,159,883.24	$ 698,290,000	$ 696,975,000	$ 694,778,000	$ 694,778,000	$ (2,197,000)
BUDGETED POSITIONS	3,118.0	3,097.0	3,097.0	3,097.0	3,097.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 13,661.00	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 0
OTHER REVENUE	7,191,624.66	6,864,000	6,722,000	6,916,000	6,916,000	194,000
TOTAL FINANCING SOURCES	$ 7,205,285.66	$ 6,872,000	$ 6,730,000	$ 6,924,000	$ 6,924,000	$ 194,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 39,584,674.59	$ 40,804,000	$ 40,513,000	$ 41,182,000	$ 41,182,000	$ 669,000
SERVICES & SUPPLIES	437,428.32	696,000	879,000	856,000	856,000	(23,000)
CAPITAL ASSETS - EQUIPMENT	47,369.22	90,000	90,000	0	0	(90,000)
GROSS TOTAL	$ 40,069,472.13	$ 41,590,000	$ 41,482,000	$ 42,038,000	$ 42,038,000	$ 556,000
TOTAL FINANCING USES	$ 40,069,472.13	$ 41,590,000	$ 41,482,000	$ 42,038,000	$ 42,038,000	$ 556,000
BUDGETED POSITIONS	247.0	247.0	247.0	247.0	247.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 1,276,751.36	$ 1,342,000	$ 1,331,000	$ 1,304,000	$ 1,304,000	$ (27,000)
TOTAL FINANCING SOURCES	$ 1,276,751.36	$ 1,342,000	$ 1,331,000	$ 1,304,000	$ 1,304,000	$ (27,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 37,759,269.73	$ 40,378,000	$ 45,160,000	$ 44,131,000	$ 44,131,000	$ (1,029,000)
SERVICES & SUPPLIES	45,432,730.58	47,455,000	54,329,000	62,814,000	62,814,000	8,485,000
OTHER CHARGES	2,176,184.97	2,180,000	2,304,000	2,296,000	2,296,000	(8,000)
CAPITAL ASSETS - EQUIPMENT	6,052,518.33	17,312,000	17,483,000	14,334,000	14,334,000	(3,149,000)
OTHER FINANCING USES	9,771,000.00	0	0	0	0	0
GROSS TOTAL	$ 101,191,703.61	$ 107,325,000	$ 119,276,000	$ 123,575,000	$ 123,575,000	$ 4,299,000
TOTAL FINANCING USES	$ 101,191,703.61	$ 107,325,000	$ 119,276,000	$ 123,575,000	$ 123,575,000	$ 4,299,000
BUDGETED POSITIONS	362.0	369.0	369.0	369.0	369.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)
GROSS TOTAL	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)
NET TOTAL	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)
NET COUNTY COST	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2015-16 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches, which are the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2015-16 Recommended Budget reflects a net decrease of $1.1 million in NCC primarily due to the deletion of one-time funding for a dock house, Dive Team training, generators, and service and supplies and decreases for longevity bonuses and retirement contributions, partially offset by Board-approved increases in salaries and health insurance subsides.

Critical/Strategic Planning Initiatives

The Fire Department's Strategic Plan includes 12 goals designed to support the Department's envisioned future. These goals are: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing the Leader in Each Employee; Strengthening our Infrastructure; Automating its Systems; Containing Risks; Mitigating Disasters; Preparing the People We Serve; and Communicating the Department's Value.

The 2015-16 Recommended Budget supports the Fire Department's Strategic Plan efforts as it relates to the lifeguard operations.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**29,649,000**	**0**	**0**	**29,649,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	218,000	--	--	218,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(254,000)	--	--	(254,000)	--

	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	27,000	--	--	27,000	--
4. Longevity Bonuses: Reflects a reduction based on future projections.	(60,000)	--	--	(60,000)	--
5. One-Time Funding: Reflects the deletion of one-time funding.	(1,029,000)	--	--	(1,029,000)	--
Total Changes	**(1,098,000)**	**0**	**0**	**(1,098,000)**	**0.0**
2015-16 Recommended Budget	**28,551,000**	**0**	**0**	**28,551,000**	**0.0**

Unmet Needs

The Department has $2.2 million in unmet needs for underfunded items ($0.8 million) and infrastructure needs ($1.4 million). To address such needs, $1.5 million has been allocated in the Provisional Financing Uses budget unit for lifeguard operations and will be transferred to the Fire - Lifeguard budget unit after the Department's priorities have been finalized.

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
SPECIAL DEPARTMENTAL EXPENSE	$ 0.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)
TECHNICAL SERVICES	28,312,000.00	0	0	0	0	0
TOTAL S & S	28,312,000.00	29,649,000	29,649,000	28,551,000	28,551,000	(1,098,000)
GROSS TOTAL	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)
NET TOTAL	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)
NET COUNTY COST	$ 28,312,000.00	$ 29,649,000	$ 29,649,000	$ 28,551,000	$ 28,551,000	$ (1,098,000)

Departmental Program Summary

1. Emergency Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	746,209,000	746,209,000	3,420.0
Less Administration	--	--	--
Net Program Costs	746,209,000	746,209,000	3,420.0

Authority: Mandated program – County Charter, Article IV, Section 24 1/3 (a) through (j) and County Code, Section 2.20.

The program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, 9-1-1 dispatch and field communications, technical training, and homeland security and disaster preparedness.

2. Preventive Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	62,112,000	62,112,000	392.0
Less Administration	--	--	--
Net Program Costs	62,112,000	62,112,000	392.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

3. Business Services

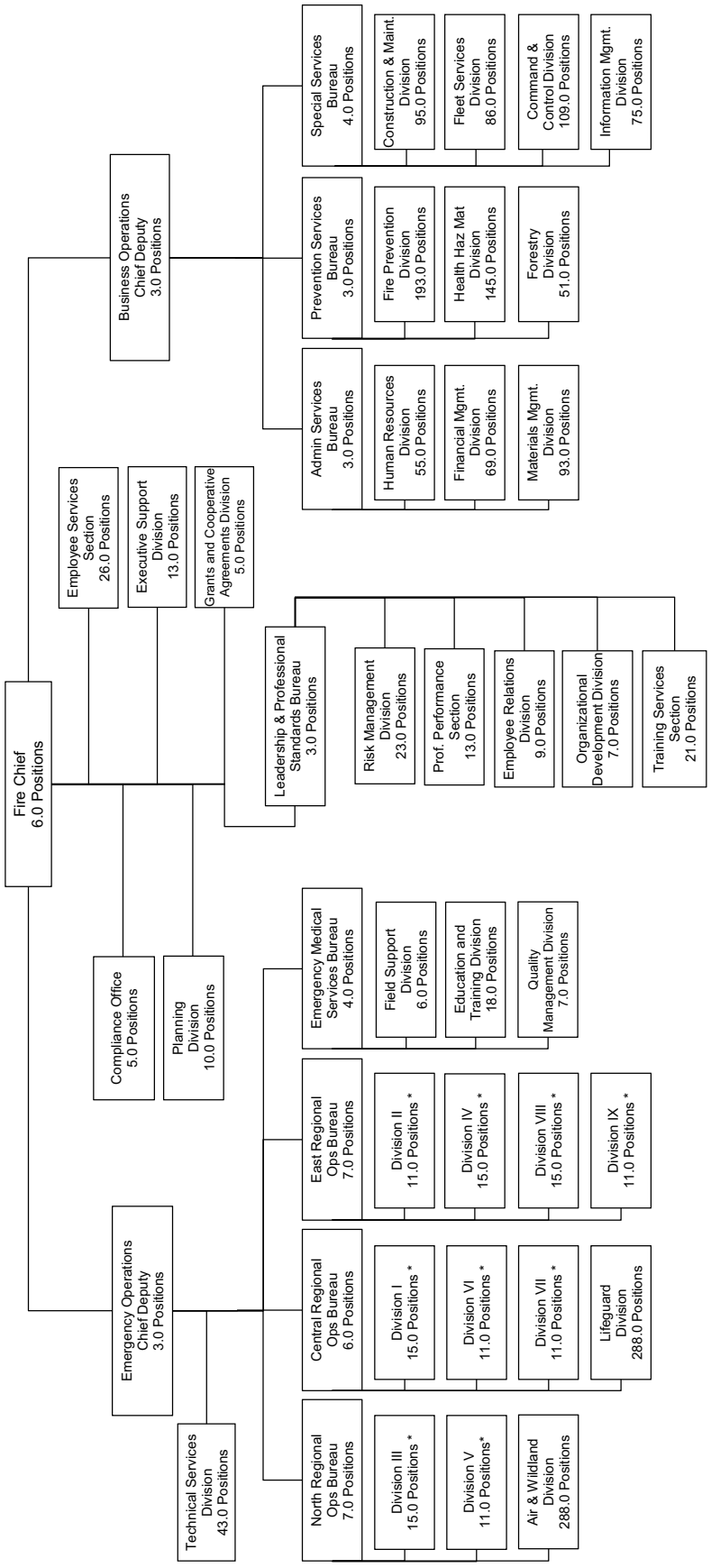
	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	215,824,000	215,824,000	779.0
Less Administration	--	--	--
Net Program Costs	215,824,000	215,824,000	779.0

Authority: Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, and construction and maintenance of departmental facilities.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	1,024,145,000	1,024,145,000	4,591.0

LOS ANGELES COUNTY FIRE DEPARTMENT
DARYL L. OSBY, FIRE CHIEF
FY 2015-16 Recommended Budget Positions= 4,591.0



* Includes 2,674 Emergency Field Personnel Positions.

Grand Jury

Darrell Mahood, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 28,803.47	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 584,691.42	$ 567,000	$ 598,000	$ 596,000	$ 596,000	$ (2,000)
SERVICES & SUPPLIES	983,085.69	1,054,000	1,210,000	1,208,000	1,208,000	(2,000)
GROSS TOTAL	$ 1,567,777.11	$ 1,621,000	$ 1,808,000	$ 1,804,000	$ 1,804,000	$ (4,000)
NET TOTAL	$ 1,567,777.11	$ 1,621,000	$ 1,808,000	$ 1,804,000	$ 1,804,000	$ (4,000)
NET COUNTY COST	$ 1,538,973.64	$ 1,601,000	$ 1,788,000	$ 1,784,000	$ 1,784,000	$ (4,000)
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $4,000 primarily due to a decrease in retirement contributions.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**1,808,000**	**0**	**20,000**	**1,788,000**	**5.0**
Other Changes					
1. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(5,000)	--	--	(5,000)	--
2. Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	1,000	--	--	1,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums fully offset by a decrease in services and supplies.	--	--	--	--	--
Total Changes	**(4,000)**	**0**	**0**	**(4,000)**	**0.0**
2015-16 Recommended Budget	**1,804,000**	**0**	**20,000**	**1,784,000**	**5.0**

Unmet Needs

The County's Grand Jury requires additional staff to address an increased workload in recruitment and selection. In order to maintain compliance with the law and meet the Board's expectations, recruitment of all segments of the County's population is required. Funding for 1.0 full-time position at the level of Administrative Assistant II (estimated cost of $75,000) is needed to address increases in workload.

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately $900,000 for staff, grand juror expenses, space, and infrastructure.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 28,803.47	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
TOTAL REVENUE	$ 28,803.47	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 386,250.38	$ 371,000	$ 371,000	$ 371,000	$ 371,000	$ 0
CAFETERIA BENEFIT PLANS	74,092.43	70,000	83,000	84,000	84,000	1,000
COUNTY EMPLOYEE RETIREMENT	70,928.73	74,000	77,000	72,000	72,000	(5,000)
DENTAL INSURANCE	631.79	1,000	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	586.00	0	0	0	0	0
DISABILITY BENEFITS	2,467.88	1,000	1,000	1,000	1,000	0
FICA (OASDI)	3,197.24	3,000	6,000	6,000	6,000	0
HEALTH INSURANCE	7,466.81	10,000	13,000	13,000	13,000	0
LIFE INSURANCE	2,065.87	0	0	0	0	0
RETIREE HEALTH INSURANCE	25,584.00	23,000	28,000	30,000	30,000	2,000
SAVINGS PLAN	3,257.90	4,000	6,000	6,000	6,000	0
THRIFT PLAN (HORIZONS)	8,162.39	9,000	9,000	9,000	9,000	0
WORKERS' COMPENSATION	0.00	1,000	1,000	1,000	1,000	0
TOTAL S & E B	584,691.42	567,000	598,000	596,000	596,000	(2,000)
SERVICES & SUPPLIES						
COMMUNICATIONS	5,128.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	557,119.78	607,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	21,492.00	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	0.00	0	1,000	1,000	1,000	0
OFFICE EXPENSE	34,010.68	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	253,821.80	252,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	17,000.00	17,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	3,829.00	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	6,801.56	9,000	9,000	9,000	9,000	0
TRAINING	4,400.00	5,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	102.40	1,000	16,000	14,000	14,000	(2,000)
UTILITIES	79,380.47	84,000	84,000	84,000	84,000	0
TOTAL S & S	983,085.69	1,054,000	1,210,000	1,208,000	1,208,000	(2,000)
GROSS TOTAL	$ 1,567,777.11	$ 1,621,000	$ 1,808,000	$ 1,804,000	$ 1,804,000	$ (4,000)
NET TOTAL	$ 1,567,777.11	$ 1,621,000	$ 1,808,000	$ 1,804,000	$ 1,804,000	$ (4,000)
NET COUNTY COST	$ 1,538,973.64	$ 1,601,000	$ 1,788,000	$ 1,784,000	$ 1,784,000	$ (4,000)
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	762,000	--	--	762,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	762,000	--	--	762,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	547,000	--	--	547,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	547,000	--	--	547,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County which are brought before them and presents them to the Court by indictment.

3. Administration (Civil and Criminal)

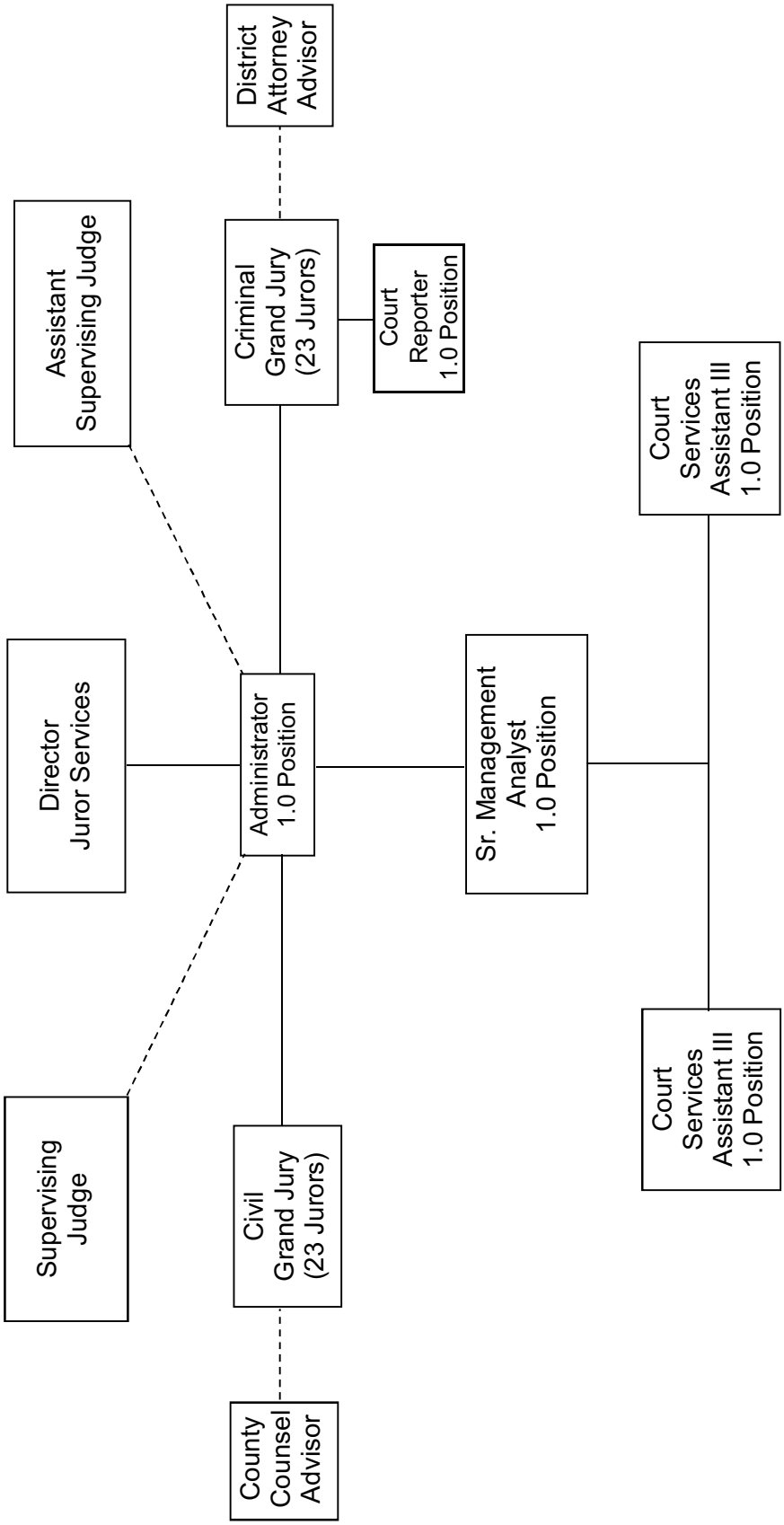
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	495,000	--	20,000	475,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	498,000	--	20,000	475,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,804,000	0	20,000	1,784,000	5.0

GRAND JURY
Darrell Mahood, Director
Juror Services Division
FY 2015-16 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,229,414.62	$ 2,100,000	$ 1,182,000	$ 1,182,000	$ 1,182,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,168,071.99	$ 6,099,000	$ 4,970,000	$ 4,970,000	$ 5,010,000	$ 40,000
GROSS TOTAL	$ 5,168,071.99	$ 6,099,000	$ 4,970,000	$ 4,970,000	$ 5,010,000	$ 40,000
NET TOTAL	$ 5,168,071.99	$ 6,099,000	$ 4,970,000	$ 4,970,000	$ 5,010,000	$ 40,000
NET COUNTY COST	$ 3,938,657.37	$ 3,999,000	$ 3,788,000	$ 3,788,000	$ 3,828,000	$ 40,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to come together to celebrate, and to protect and expand green and open spaces for public use.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC increase of $40,000 in one-time funding for the purchase of surveillance cameras for the children's playground which is consistent with established contractual obligations and demonstrates a commitment to public-private partnerships.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by assuring open spaces for casual sitting, leisurely strolling and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**4,970,000**	**0**	**1,182,000**	**3,788,000**	**0.0**
Other Changes					
1. Surveillance Camera: Reflects one-time funding for the purchase of security cameras needed to monitor the children's playground.	40,000	--	--	40,000	--
Total Changes	**40,000**	**0**	**0**	**40,000**	**0.0**
2015-16 Recommended Budget	**5,010,000**	**0**	**1,182,000**	**3,828,000**	**0.0**

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 367,000	$ 80,000	$ 80,000	$ 80,000	$ 0
MISCELLANEOUS	5,414.76	0	0	0	0	0
RENTS & CONCESSIONS	1,223,999.86	1,733,000	1,102,000	1,102,000	1,102,000	0
TOTAL REVENUE	$ 1,229,414.62	$ 2,100,000	$ 1,182,000	$ 1,182,000	$ 1,182,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 0.00	$ 3,254,000	$ 1,801,000	$ 1,801,000	$ 1,801,000	$ 0
INSURANCE	0.00	102,000	100,000	100,000	100,000	0
MAINTENANCE - BUILDINGS & IMPRV	0.00	467,000	781,000	781,000	781,000	0
MISCELLANEOUS EXPENSE	4,913,390.40	769,000	960,000	960,000	960,000	0
TECHNICAL SERVICES	0.00	1,254,000	1,078,000	1,078,000	1,118,000	40,000
UTILITIES	254,681.59	253,000	250,000	250,000	250,000	0
TOTAL S & S	5,168,071.99	6,099,000	4,970,000	4,970,000	5,010,000	40,000
GROSS TOTAL	$ 5,168,071.99	$ 6,099,000	$ 4,970,000	$ 4,970,000	$ 5,010,000	$ 40,000
NET TOTAL	$ 5,168,071.99	$ 6,099,000	$ 4,970,000	$ 4,970,000	$ 5,010,000	$ 40,000
NET COUNTY COST	$ 3,938,657.37	$ 3,999,000	$ 3,788,000	$ 3,788,000	$ 3,828,000	$ 40,000

Health Services

Mitchell H. Katz, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 143,220,775.00	$ 0	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
OTHER REVENUE	4,225,166,358.32	3,813,384,000	3,844,766,000	4,050,605,000	3,947,662,000	102,896,000
NET COUNTY COST	677,198,350.11	372,229,000	561,011,000	730,218,000	634,100,000	73,089,000
TOTAL FINANCING SOURCES	$5,045,585,483.43	$ 4,185,613,000	$ 4,405,777,000	$ 4,866,615,000	$ 4,766,702,000	$ 360,925,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$2,019,853,964.09	$ 2,182,194,000	$ 2,191,399,000	$ 2,301,808,000	$ 2,294,127,000	$ 102,728,000
SERVICES & SUPPLIES	1,983,702,128.52	1,716,090,000	1,738,543,000	1,743,836,000	1,740,461,000	1,918,000
S & S EXPENDITURE DISTRIBUTION	(147,084,432.99)	(144,761,000)	(144,761,000)	(150,631,000)	(150,631,000)	(5,870,000)
TOTAL S & S	1,836,617,695.53	1,571,329,000	1,593,782,000	1,593,205,000	1,589,830,000	(3,952,000)
OTHER CHARGES	502,613,462.07	407,264,000	426,003,000	407,017,000	402,766,000	(23,237,000)
CAPITAL ASSETS - B & I	27,919,296.19	0	27,000,000	14,886,000	14,886,000	(12,114,000)
CAPITAL ASSETS - EQUIPMENT	51,967,996.01	46,920,000	20,211,000	17,166,000	17,166,000	(3,045,000)
TOTAL CAPITAL ASSETS	79,887,292.20	46,920,000	47,211,000	32,052,000	32,052,000	(15,159,000)
OTHER FINANCING USES	465,553,758.32	196,261,000	188,734,000	574,696,000	489,415,000	300,681,000
GROSS TOTAL	$4,904,526,172.21	$ 4,403,968,000	$ 4,447,129,000	$ 4,908,778,000	$ 4,808,190,000	$ 361,061,000
INTRAFUND TRANSFERS	(40,373,176.52)	(41,652,000)	(41,352,000)	(42,163,000)	(41,488,000)	(136,000)
NET TOTAL	$4,864,152,995.69	$ 4,362,316,000	$ 4,405,777,000	$ 4,866,615,000	$ 4,766,702,000	$ 360,925,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$5,045,584,995.69	$ 4,362,316,000	$ 4,405,777,000	$ 4,866,615,000	$ 4,766,702,000	$ 360,925,000
BUDGETED POSITIONS	20,824.0	21,577.0	21,577.0	21,991.0	21,943.0	366.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers (OC), six comprehensive health centers (CHC), 11 health centers, and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services, and the Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains over 1,000 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

2015-16 Budget Message

The 2015-16 Recommended Budget is fully funded with available resources, and reflects the minimum maintenance of effort (MOE) required by law ($332.8 million and vehicle license fees (VLF)-realignment revenue of $266.8 million), plus an

additional $71.4 million in County funding. The additional County funding components include $11.7 million from the General Fund and $59.7 million in Tobacco Settlement funds. The Recommended Budget also reflects $25.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan and $11.8 million allocated to the Capital Projects/Refurbishments budget for health-related capital projects.

The Recommended Budget reflects a net increase in NCC of $73.1 million, consisting primarily of increases in VLF of $67.6 million and a one-percent increase of $3.3 million in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California.

The Recommended Budget includes a net increase of 366.0 positions and related operational costs, primarily associated with 351.0 positions for the second phase of the standardized nurse staffing plan to comply with State regulations, 30.0 positions for the second phase of the community health worker initiative to facilitate medical care for high-risk, high-need patients, 27.0 positions to establish additional primary care medical homes, and 14.0 positions to support the Medical Hubs expansion. The Recommended Budget also includes funding in support of patient care at the new Martin Luther King, Jr. Community Hospital (MLKCH) anticipated to open in May 2015.

The Recommended Budget reflects $210.3 million in Measure B Special Tax revenue, of which $208.5 million is allocated for County hospital emergency and trauma care costs and $1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Recommended Budget also reflects the use of $184.9 million in estimated obligated fund balance to be transferred to the four hospital enterprise funds for ongoing health care costs.

Critical/Strategic Planning Initiatives

The ACA was implemented on January 1, 2014 and the Department is continuing to refine its analysis of the impact. The Department is making good progress on key initiatives and operational changes that will prepare the health system to succeed under the ACA. With the support of the Board, DHS and its many partners are working together to transform its system into an integrated care delivery model that will enable it to provide the right care, at the right time, in the right location, by the right kind of provider.

The Recommended Budget includes a revenue placeholder of $81.3 million while the Department continues to work diligently to develop its revenue projections related to the ACA, the upcoming replacement 1115 Waiver, and the reconciliation of the AB 85 realignment revenue redirection.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**4,447,129,000**	**41,352,000**	**3,844,766,000**	**561,011,000**	**21,577.0**
New/Expanded Programs					
1. Nurse Staffing Plan (NSP): Reflects the addition of 371.0 positions, offset by the decrease of 20.0 vacant positions and reductions in overtime and contract registries, for the second phase of the standardized NSP to comply with State-mandated AB 394 nurse staffing ratios and the annualization of funding for the first phase of the NSP.	22,261,000	--	--	22,261,000	351.0
2. Primary Care Medical Homes: Reflects the addition of 27.0 positions to establish additional primary care medical homes at LAC+USC Medical Center, Hudson and El Monte CHCs, Harbor-UCLA (H-UCLA) Family Health Center, and MLK OC.	3,188,000	--	--	3,188,000	27.0
3. Medical Hubs: Reflects the addition of 14.0 positions to support the Medical Hubs expansion to provide exams for all children under one year of age, provide medical screenings for all children entering placement, and provide ongoing health care in the Hubs for children in out-of-home care.	1,998,000	--	1,477,000	521,000	14.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Community Health Worker (CHW) Initiative: Reflects the second phase of the CHW initiative to facilitate medical care for high-risk, high-need patients.	1,742,000	--	--	1,742,000	30.0
Other Changes					
1. MLKCH Costs: Reflects a net increase to annualize funding for DHS' support of patient care for MLKCH anticipated to open in May 2015.	42,293,000	--	--	42,293,000	--
2. Online Real-Time Centralized Health Information Database (ORCHID): Reflects a net decrease for projected ORCHID costs and related capital project costs, partially offset by an increase in cost for an outpatient pharmacy information system and a decrease in incentive payments.	(20,017,000)	--	(1,062,000)	(18,955,000)	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	57,614,000	--	--	57,614,000	--
4. Unavoidable Costs: Reflects a decrease in workers' compensation, long-term disability, and unemployment insurance costs based on historical experience.	(1,013,000)	--	--	(1,013,000)	--
5. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(16,099,000)	--	--	(16,099,000)	--
6. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	15,303,000	--	--	15,303,000	--
7. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	2,003,000	--	--	2,003,000	--
8. Consumer Price Index (CPI): Reflects a CPI increase of 1.4 percent on purchase orders and certain contracts and 4.5 percent on pharmaceuticals.	9,786,000	--	--	9,786,000	--
9. One-Time Funding Reversals: Reflects the reversal of one-time CP carryover claims; equipment for the new MLK OC and H-UCLA surgery/emergency rooms projects; carryover Sayre Fire projects at Olive View-UCLA Medical Center; a transition consultant for the new MLK OC and High Desert Regional Health Center; and a grant for the Street to Home project at LAC+USC. Also reflects the reversal of one-time Homeless Prevention Initiative funds from the Second Supervisorial District.	(13,527,000)	--	(150,000)	(13,377,000)	--
10. Other Position Changes: Reflects a decrease of vacant positions, position realignments and classification changes to address workload needs throughout DHS. Also reflects an increase of 50.0 part-time ordinance-only nursing positions to expand the internal nursing registry.	522,000	--	252,000	270,000	(56.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Other Ministerial Changes: Reflects cost increases based on historical experience; services provided/ received among budget units inside and outside of DHS, including overheads; contracted revenue collection services; and various IT projects, including maintenance and other costs for the Enterprise Patient Data Repository and ORCHID.	6,921,000	136,000	854,000	5,931,000	--
12. Revenue Changes: Reflects a net decrease in revenue and related intergovernmental transfers for conservative revenue estimates for Medi-Cal, ACA, 1115 Waiver, and Managed Care Rate Supplement, partially offset by a revenue placeholder. Also includes increases for Medicare and IHSS, partially offset by decreases for mental health and Measure B revenues.	(52,595,000)	--	(199,156,000)	146,561,000	--
13. Fund Balance and Operating Subsidies: Reflects the use of one-time fund balance and adjustments for internal operating subsidy transfers to balance the hospital enterprise funds within the Department's existing resources.	300,681,000	--	485,621,000	(184,940,000)	--
Total Changes	**361,061,000**	**136,000**	**287,836,000**	**73,089,000**	**366.0**
2015-16 Recommended Budget	**4,808,190,000**	**41,488,000**	**4,132,602,000**	**634,100,000**	**21,943.0**

Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and created unmet needs in areas such as training, medical equipment purchases and facility maintenance.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	143,220,775.00	0	0	85,792,000	184,940,000	184,940,000
CALIFORNIA CHILDRENS SERVICES	5,818,167.76	4,181,000	2,744,000	3,189,000	3,189,000	445,000
CHARGES FOR SERVICES - OTHER	282,827,678.82	372,605,000	380,414,000	383,644,000	460,970,000	80,556,000
COURT FEES & COSTS	1,095.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,579,701.42	1,536,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - OTHER	475,932,830.47	459,877,000	350,136,000	325,141,000	325,141,000	(24,995,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	38,091,502.06	28,420,000	25,435,000	24,373,000	24,373,000	(1,062,000)
FEDERAL AID - MENTAL HEALTH	32,136.60	0	0	0	0	0
FORFEITURES & PENALTIES	5,875,286.50	5,946,000	5,870,000	6,112,000	6,112,000	242,000
INSTITUTIONAL CARE & SERVICES	2,630,629,611.49	2,364,577,000	2,606,244,000	2,358,674,000	2,358,674,000	(247,570,000)
INTEREST	189,668.22	146,000	181,000	173,000	173,000	(8,000)
LIBRARY SERVICES	1,394.65	1,000	7,000	10,000	10,000	3,000
MISCELLANEOUS	26,272,529.88	20,307,000	20,108,000	20,755,000	20,755,000	647,000
OTHER LICENSES & PERMITS	576,961.59	549,000	669,000	669,000	669,000	0
OTHER SALES	1,215,344.51	591,000	364,000	589,000	589,000	225,000
PERSONNEL SERVICES	171,035.77	0	0	0	0	0
RENTS & CONCESSIONS	51,557.04	0	0	0	0	0
SALE OF CAPITAL ASSETS	40,762.74	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	36,742,450.96	94,988,000	0	94,988,000	0	0
STATE - 2011 REALIGNMENT REVENUE	13,670,512.00	16,277,000	16,277,000	16,277,000	16,277,000	0
STATE - CALIFORNIA CHILDREN SERVICES	464,332.27	465,000	968,000	580,000	580,000	(388,000)
STATE - HEALTH ADMINISTRATION	17,387,839.43	16,380,000	20,477,000	17,805,000	17,805,000	(2,672,000)
STATE - OTHER	10,678,354.48	10,790,000	12,227,000	11,313,000	11,313,000	(914,000)
TRANSFERS IN	676,915,604.66	415,748,000	401,161,000	784,829,000	699,548,000	298,387,000
NET COUNTY COST	677,198,350.11	372,229,000	561,011,000	730,218,000	634,100,000	73,089,000
TOTAL FINANCING SOURCES	$5,045,585,483.43	$ 4,185,613,000	$ 4,405,777,000	$ 4,866,615,000	$ 4,766,702,000	$ 360,925,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,332,026,081.90	$ 1,427,703,000	$ 1,436,522,000	$ 1,505,304,000	$ 1,499,568,000	$ 63,046,000
CAFETERIA BENEFIT PLANS	251,403,261.51	277,411,000	278,847,000	310,293,000	309,259,000	30,412,000
COUNTY EMPLOYEE RETIREMENT	214,882,816.47	244,766,000	250,499,000	240,005,000	239,346,000	(11,153,000)
DENTAL INSURANCE	5,292,049.10	6,239,000	6,423,000	6,705,000	6,698,000	275,000
DEPENDENT CARE SPENDING ACCOUNTS	1,558,404.03	1,542,000	1,497,000	1,551,000	1,555,000	58,000
DISABILITY BENEFITS	14,687,290.70	11,645,000	11,826,000	11,654,000	11,653,000	(173,000)
FICA (OASDI)	17,611,321.67	18,921,000	17,991,000	19,775,000	19,681,000	1,690,000
HEALTH INSURANCE	20,824,035.86	26,780,000	22,482,000	24,923,000	24,937,000	2,455,000
LIFE INSURANCE	2,431,911.54	977,000	1,230,000	960,000	959,000	(271,000)
OTHER EMPLOYEE BENEFITS	120,374.84	97,000	80,000	104,000	104,000	24,000
RETIREE HEALTH INSURANCE	82,205,958.00	85,737,000	83,297,000	98,600,000	98,600,000	15,303,000
SAVINGS PLAN	8,327,824.68	9,064,000	9,435,000	9,381,000	9,251,000	(184,000)
THRIFT PLAN (HORIZONS)	27,607,870.69	29,673,000	28,876,000	30,916,000	30,879,000	2,003,000
UNEMPLOYMENT INSURANCE	516,532.90	361,000	549,000	360,000	360,000	(189,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
WORKERS' COMPENSATION	40,358,230.20	41,278,000	41,845,000	41,277,000	41,277,000	(568,000)
TOTAL S & E B	2,019,853,964.09	2,182,194,000	2,191,399,000	2,301,808,000	2,294,127,000	102,728,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	278,526,638.73	296,232,000	318,629,000	322,484,000	324,636,000	6,007,000
CLOTHING & PERSONAL SUPPLIES	6,109,769.00	6,257,000	5,487,000	5,580,000	5,580,000	93,000
COMMUNICATIONS	1,867,400.96	2,137,000	1,322,000	1,861,000	1,861,000	539,000
COMPUTING-MAINFRAME	2,336,744.69	2,388,000	5,218,000	6,250,000	6,250,000	1,032,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	31,274,138.25	4,160,000	3,322,000	3,586,000	3,336,000	14,000
COMPUTING-PERSONAL	36,772,188.21	30,800,000	19,602,000	24,425,000	19,625,000	23,000
CONTRACTED PROGRAM SERVICES	418,269,277.78	126,414,000	149,958,000	152,550,000	152,500,000	2,542,000
FOOD	372,902.08	327,000	221,000	226,000	226,000	5,000
HOUSEHOLD EXPENSE	12,573,201.23	12,133,000	10,334,000	10,121,000	10,121,000	(213,000)
INFORMATION TECHNOLOGY SERVICES	28,264,456.07	22,449,000	23,638,000	17,234,000	17,234,000	(6,404,000)
INFORMATION TECHNOLOGY-SECURITY	45,446.47	30,000	670,000	670,000	670,000	0
INSURANCE	12,190,061.14	18,343,000	17,492,000	15,233,000	15,233,000	(2,259,000)
JURY & WITNESS EXPENSE	0.00	(648,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	43,240,753.21	42,327,000	41,467,000	41,710,000	41,710,000	243,000
MAINTENANCE - EQUIPMENT	38,181,349.06	37,218,000	41,759,000	41,640,000	41,640,000	(119,000)
MEDICAL DENTAL & LAB SUPPLIES	486,420,795.90	470,738,000	478,752,000	493,511,000	493,511,000	14,759,000
MEMBERSHIPS	2,138,580.11	2,105,000	2,209,000	2,463,000	2,463,000	254,000
MISCELLANEOUS EXPENSE	713,348.84	1,557,000	2,624,000	2,457,000	2,457,000	(167,000)
OFFICE EXPENSE	17,591,275.44	14,870,000	13,517,000	13,500,000	13,489,000	(28,000)
PROFESSIONAL SERVICES	360,018,308.68	377,332,000	350,527,000	339,651,000	339,469,000	(11,058,000)
PUBLICATIONS & LEGAL NOTICE	21,590.30	19,000	72,000	72,000	72,000	0
RENTS & LEASES - BLDG & IMPRV	11,587,358.21	6,476,000	9,132,000	9,162,000	9,162,000	30,000
RENTS & LEASES - EQUIPMENT	10,404,291.45	9,214,000	11,204,000	11,125,000	11,125,000	(79,000)
SMALL TOOLS & MINOR EQUIPMENT	2,331,382.34	2,473,000	1,327,000	1,401,000	1,401,000	74,000
SPECIAL DEPARTMENTAL EXPENSE	3,225,774.24	3,254,000	2,864,000	2,908,000	2,908,000	44,000
TECHNICAL SERVICES	104,552,076.33	147,901,000	143,795,000	145,055,000	144,823,000	1,028,000
TELECOMMUNICATIONS	26,343,746.79	23,633,000	21,803,000	20,275,000	20,275,000	(1,528,000)
TRAINING	1,704,084.65	2,121,000	6,722,000	1,967,000	1,967,000	(4,755,000)
TRANSPORTATION AND TRAVEL	4,638,984.23	4,051,000	3,612,000	3,645,000	3,643,000	31,000
UTILITIES	41,986,204.13	49,779,000	51,264,000	53,074,000	53,074,000	1,810,000
S & S EXPENDITURE DISTRIBUTION	(147,084,432.99)	(144,761,000)	(144,761,000)	(150,631,000)	(150,631,000)	(5,870,000)
TOTAL S & S	1,836,617,695.53	1,571,329,000	1,593,782,000	1,593,205,000	1,589,830,000	(3,952,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	417,340,810.13	300,343,000	317,366,000	300,509,000	300,509,000	(16,857,000)
INT-OTHER LONG TERM DEBT	145,798.33	7,248,000	7,248,000	7,248,000	4,105,000	(3,143,000)
INTEREST ON NOTES & WARRANTS	1,705,302.51	1,247,000	3,602,000	2,922,000	2,922,000	(680,000)
JUDGMENTS & DAMAGES	16,948,297.88	22,739,000	18,974,000	17,087,000	15,979,000	(2,995,000)
RET-OTHER LONG TERM DEBT	62,845,340.73	73,158,000	76,260,000	76,698,000	76,698,000	438,000
SUPPORT & CARE OF PERSONS	2,783,584.70	2,502,000	2,516,000	2,516,000	2,516,000	0
TAXES & ASSESSMENTS	844,327.79	27,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	502,613,462.07	407,264,000	426,003,000	407,017,000	402,766,000	(23,237,000)
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	18,690,062.15	0	23,885,000	13,322,000	13,372,000	(10,513,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	1,129,061.09	0	1,077,000	552,000	552,000	(525,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	2,627,213.14	0	1,194,000	463,000	413,000	(781,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	5,078,855.00	0	527,000	400,000	400,000	(127,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	394,104.81	0	317,000	149,000	149,000	(168,000)
TOTAL CAPITAL ASSETS - B & I	27,919,296.19	0	27,000,000	14,886,000	14,886,000	(12,114,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	27,480,000	10,000	0	0	(10,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	22,081,946.40	8,987,000	9,820,000	10,668,000	10,668,000	848,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	22,806.63	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	0	13,000	13,000	13,000
ELECTRONIC EQUIPMENT	378,500.53	3,219,000	3,215,000	0	0	(3,215,000)
FOOD PREPARATION EQUIPMENT	0.00	9,000	9,000	9,000	9,000	0
MACHINERY EQUIPMENT	325,572.76	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	214,824.27	695,000	795,000	484,000	484,000	(311,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	19,383,442.81	2,670,000	2,156,000	1,748,000	1,748,000	(408,000)
MEDICAL-MINOR EQUIPMENT	9,414,172.31	3,500,000	3,785,000	3,712,000	3,712,000	(73,000)
NON-MEDICAL LAB/TESTING EQUIP	113,644.01	255,000	255,000	370,000	370,000	115,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	82,000	82,000	72,000	72,000	(10,000)
OTHER EQUIPMENT INSTALLATION	0.00	23,000	23,000	29,000	29,000	6,000
TELECOMMUNICATIONS EQUIPMENT	8,004.45	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,081.84	0	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	51,967,996.01	46,920,000	20,211,000	17,166,000	17,166,000	(3,045,000)
TOTAL CAPITAL ASSETS	79,887,292.20	46,920,000	47,211,000	32,052,000	32,052,000	(15,159,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	465,553,758.32	196,261,000	188,734,000	574,696,000	489,415,000	300,681,000
TOTAL OTH FIN USES	465,553,758.32	196,261,000	188,734,000	574,696,000	489,415,000	300,681,000
GROSS TOTAL	$4,904,526,172.21	$ 4,403,968,000	$ 4,447,129,000	$ 4,908,778,000	$ 4,808,190,000	$ 361,061,000
INTRAFUND TRANSFERS	(40,373,176.52)	(41,652,000)	(41,352,000)	(42,163,000)	(41,488,000)	(136,000)
NET TOTAL	$4,864,152,995.69	$ 4,362,316,000	$ 4,405,777,000	$ 4,866,615,000	$ 4,766,702,000	$ 360,925,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 181,432,000.00	0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$5,045,584,995.69	$ 4,362,316,000	$ 4,405,777,000	$ 4,866,615,000	$ 4,766,702,000	$ 360,925,000
BUDGETED POSITIONS	20,824.0	21,577.0	21,577.0	21,991.0	21,943.0	366.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 656,470,116.41	$ 365,630,000	$ 280,002,000	$ 378,435,000	$ 283,447,000	$ 3,445,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 207,072,497.20	$ 230,908,000	$ 232,448,000	$ 241,445,000	$ 240,493,000	$ 8,045,000
SERVICES & SUPPLIES	724,258,291.66	439,393,000	461,562,000	479,165,000	473,873,000	12,311,000
S & S EXPENDITURE DISTRIBUTION	(147,084,432.99)	(144,761,000)	(144,761,000)	(150,631,000)	(150,631,000)	(5,870,000)
TOTAL S & S	577,173,858.67	294,632,000	316,801,000	328,534,000	323,242,000	6,441,000
OTHER CHARGES	93,858,068.70	28,418,000	107,399,000	66,424,000	65,316,000	(42,083,000)
CAPITAL ASSETS - B & I	27,919,296.19	0	27,000,000	14,886,000	14,886,000	(12,114,000)
CAPITAL ASSETS - EQUIPMENT	17,530,821.05	36,497,000	10,128,000	10,768,000	10,768,000	640,000
TOTAL CAPITAL ASSETS	45,450,117.24	36,497,000	37,128,000	25,654,000	25,654,000	(11,474,000)
OTHER FINANCING USES	450,487,101.23	189,056,000	188,589,000	488,759,000	304,330,000	115,741,000
GROSS TOTAL	$1,374,041,643.04	$ 779,511,000	$ 882,365,000	$ 1,150,816,000	$ 959,035,000	$ 76,670,000
INTRAFUND TRANSFERS	(40,373,176.52)	(41,652,000)	(41,352,000)	(42,163,000)	(41,488,000)	(136,000)
NET TOTAL	$1,333,668,466.52	$ 737,859,000	$ 841,013,000	$ 1,108,653,000	$ 917,547,000	$ 76,534,000
NET COUNTY COST	$ 677,198,350.11	$ 372,229,000	$ 561,011,000	$ 730,218,000	$ 634,100,000	$ 73,089,000
BUDGETED POSITIONS	2,040.0	2,146.0	2,146.0	2,171.0	2,170.0	24.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 351,888,004.64	$ 258,265,000	$ 269,388,000	$ 271,181,000	$ 271,181,000	$ 1,793,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 147,905,806.90	$ 158,116,000	$ 159,359,000	$ 166,763,000	$ 166,080,000	$ 6,721,000
SERVICES & SUPPLIES	390,416,236.13	338,570,000	363,658,000	391,164,000	385,871,000	22,213,000
S & S EXPENDITURE DISTRIBUTION	(147,084,432.99)	(144,761,000)	(144,761,000)	(150,631,000)	(150,631,000)	(5,870,000)
TOTAL S & S	243,331,803.14	193,809,000	218,897,000	240,533,000	235,240,000	16,343,000
OTHER CHARGES	21,817,192.26	13,131,000	12,636,000	50,146,000	50,146,000	37,510,000
CAPITAL ASSETS - EQUIPMENT	3,685,931.68	4,534,000	5,639,000	3,897,000	3,897,000	(1,742,000)
GROSS TOTAL	$ 416,740,733.98	$ 369,590,000	$ 396,531,000	$ 461,339,000	$ 455,363,000	$ 58,832,000
INTRAFUND TRANSFERS	(9,496,098.32)	(10,720,000)	(10,420,000)	(11,231,000)	(10,556,000)	(136,000)
NET TOTAL	$ 407,244,635.66	$ 358,870,000	$ 386,111,000	$ 450,108,000	$ 444,807,000	$ 58,696,000
NET COUNTY COST	$ 55,356,631.02	$ 100,605,000	$ 116,723,000	$ 178,927,000	$ 173,626,000	$ 56,903,000
BUDGETED POSITIONS	1,454.0	1,496.0	1,496.0	1,527.0	1,524.0	28.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, housing for health services, and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 265,751.15	$ 80,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	212,618,999.87	234,556,000	244,903,000	246,569,000	246,569,000	1,666,000
COURT FEES & COSTS	1,095.00	0	0	0	0	0
EDUCATIONAL SERVICES	785,748.81	786,000	734,000	734,000	734,000	0
FEDERAL - OTHER	79,743,343.58	11,420,000	12,383,000	12,383,000	12,383,000	0
FEDERAL AID - MENTAL HEALTH	32,136.60	0	0	0	0	0
FORFEITURES & PENALTIES	5,840,106.04	5,693,000	5,837,000	5,837,000	5,837,000	0
INSTITUTIONAL CARE & SERVICES	44,592,795.77	0	0	0	0	0
MISCELLANEOUS	4,702,518.77	1,562,000	1,213,000	1,213,000	1,213,000	0
OTHER LICENSES & PERMITS	446,967.59	447,000	543,000	543,000	543,000	0
OTHER SALES	882.50	1,000	8,000	8,000	8,000	0
SALE OF CAPITAL ASSETS	3,823.93	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	250,247.00	1,213,000	1,213,000	1,213,000	1,213,000	0
STATE - HEALTH ADMINISTRATION	881,978.47	725,000	679,000	806,000	806,000	127,000
STATE - OTHER	48,174.98	26,000	119,000	119,000	119,000	0
TRANSFERS IN	1,673,434.58	1,756,000	1,756,000	1,756,000	1,756,000	0
TOTAL REVENUE	$ 351,888,004.64	$ 258,265,000	$ 269,388,000	$ 271,181,000	$ 271,181,000	$ 1,793,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 93,166,317.98	$ 98,009,000	$ 99,537,000	$ 103,600,000	$ 103,086,000	$ 3,549,000
CAFETERIA BENEFIT PLANS	17,315,098.28	19,621,000	20,003,000	21,652,000	21,589,000	1,586,000
COUNTY EMPLOYEE RETIREMENT	17,240,283.68	19,582,000	19,726,000	19,076,000	19,013,000	(713,000)
DENTAL INSURANCE	377,389.93	468,000	480,000	503,000	503,000	23,000
DEPENDENT CARE SPENDING ACCOUNTS	113,884.50	108,000	116,000	108,000	108,000	(8,000)
DISABILITY BENEFITS	1,326,951.68	588,000	468,000	588,000	588,000	120,000
FICA (OASDI)	1,171,084.40	1,259,000	1,200,000	1,311,000	1,304,000	104,000
HEALTH INSURANCE	4,426,153.73	5,404,000	4,852,000	5,693,000	5,693,000	841,000
LIFE INSURANCE	288,012.60	61,000	328,000	38,000	38,000	(290,000)
OTHER EMPLOYEE BENEFITS	6,640.00	7,000	6,000	7,000	7,000	1,000
RETIREE HEALTH INSURANCE	6,413,694.00	6,718,000	6,523,000	7,725,000	7,725,000	1,202,000
SAVINGS PLAN	1,963,818.29	2,204,000	1,985,000	2,269,000	2,233,000	248,000
THRIFT PLAN (HORIZONS)	2,450,428.21	2,466,000	2,477,000	2,573,000	2,573,000	96,000
UNEMPLOYMENT INSURANCE	59,375.75	28,000	37,000	27,000	27,000	(10,000)
WORKERS' COMPENSATION	1,586,673.87	1,593,000	1,621,000	1,593,000	1,593,000	(28,000)
TOTAL S & E B	147,905,806.90	158,116,000	159,359,000	166,763,000	166,080,000	6,721,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	24,316,589.64	24,317,000	31,137,000	34,546,000	34,546,000	3,409,000
CLOTHING & PERSONAL SUPPLIES	27,096.44	26,000	20,000	20,000	20,000	0
COMMUNICATIONS	810,451.68	628,000	750,000	752,000	752,000	2,000
COMPUTING-MAINFRAME	1,829,172.21	1,829,000	4,318,000	4,318,000	4,318,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,621,366.48	3,621,000	2,848,000	3,117,000	2,867,000	19,000
COMPUTING-PERSONAL	12,018,298.94	12,018,000	4,509,000	19,691,000	14,891,000	10,382,000
CONTRACTED PROGRAM SERVICES	132,500,425.27	91,938,000	107,205,000	115,922,000	115,872,000	8,667,000
FOOD	23,270.00	3,000	0	0	0	0

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	123,089.81	83,000	74,000	74,000	74,000	0
INFORMATION TECHNOLOGY SERVICES	20,529,384.65	18,949,000	19,338,000	12,931,000	12,931,000	(6,407,000)
INFORMATION TECHNOLOGY-SECURITY	6,218.00	9,000	668,000	668,000	668,000	0
INSURANCE	268,661.17	467,000	588,000	674,000	674,000	86,000
MAINTENANCE - BUILDINGS & IMPRV	2,327,799.18	2,147,000	3,033,000	2,638,000	2,638,000	(395,000)
MAINTENANCE - EQUIPMENT	380,040.92	366,000	103,000	105,000	105,000	2,000
MEDICAL DENTAL & LAB SUPPLIES	157,484,088.76	147,590,000	147,582,000	153,491,000	153,491,000	5,909,000
MEMBERSHIPS	441,343.46	441,000	656,000	662,000	662,000	6,000
MISCELLANEOUS EXPENSE	23,149.65	23,000	1,214,000	1,214,000	1,214,000	0
OFFICE EXPENSE	2,141,577.69	2,432,000	1,528,000	1,574,000	1,563,000	35,000
PROFESSIONAL SERVICES	12,074,916.60	12,075,000	15,962,000	16,298,000	16,116,000	154,000
PUBLICATIONS & LEGAL NOTICE	11,200.00	8,000	66,000	66,000	66,000	0
RENTS & LEASES - BLDG & IMPRV	2,417,302.51	2,692,000	5,521,000	5,470,000	5,470,000	(51,000)
RENTS & LEASES - EQUIPMENT	248,288.15	115,000	1,759,000	1,760,000	1,760,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	335,698.52	336,000	302,000	307,000	307,000	5,000
SPECIAL DEPARTMENTAL EXPENSE	53,124.97	53,000	10,000	11,000	11,000	1,000
TECHNICAL SERVICES	6,288,531.26	6,289,000	5,450,000	5,446,000	5,446,000	(4,000)
TELECOMMUNICATIONS	6,036,243.12	6,036,000	4,871,000	4,671,000	4,671,000	(200,000)
TRAINING	1,213,680.78	1,214,000	1,341,000	1,706,000	1,706,000	365,000
TRANSPORTATION AND TRAVEL	724,159.10	724,000	642,000	655,000	655,000	13,000
UTILITIES	2,141,067.17	2,141,000	2,163,000	2,377,000	2,377,000	214,000
S & S EXPENDITURE DISTRIBUTION	(147,084,432.99)	(144,761,000)	(144,761,000)	(150,631,000)	(150,631,000)	(5,870,000)
TOTAL S & S	243,331,803.14	193,809,000	218,897,000	240,533,000	235,240,000	16,343,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	17,527,999.96	12,798,000	12,499,000	50,000,000	50,000,000	37,501,000
JUDGMENTS & DAMAGES	4,197,842.30	310,000	100,000	109,000	109,000	9,000
SUPPORT & CARE OF PERSONS	22,368.00	23,000	37,000	37,000	37,000	0
TAXES & ASSESSMENTS	68,982.00	0	0	0	0	0
TOTAL OTH CHARGES	21,817,192.26	13,131,000	12,636,000	50,146,000	50,146,000	37,510,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,394,953.42	4,534,000	5,367,000	3,797,000	3,797,000	(1,570,000)
ELECTRONIC EQUIPMENT	25,196.30	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	57,172.68	0	100,000	100,000	100,000	0
MEDICAL-MINOR EQUIPMENT	200,604.83	0	172,000	0	0	(172,000)
TELECOMMUNICATIONS EQUIPMENT	8,004.45	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,685,931.68	4,534,000	5,639,000	3,897,000	3,897,000	(1,742,000)
TOTAL CAPITAL ASSETS	3,685,931.68	4,534,000	5,639,000	3,897,000	3,897,000	(1,742,000)
GROSS TOTAL	$ 416,740,733.98	$ 369,590,000	$ 396,531,000	$ 461,339,000	$ 455,363,000	$ 58,832,000
INTRAFUND TRANSFERS	(9,496,098.32)	(10,720,000)	(10,420,000)	(11,231,000)	(10,556,000)	(136,000)
NET TOTAL	$ 407,244,635.66	$ 358,870,000	$ 386,111,000	$ 450,108,000	$ 444,807,000	$ 58,696,000
NET COUNTY COST	$ 55,356,631.02	$ 100,605,000	$ 116,723,000	$ 178,927,000	$ 173,626,000	$ 56,903,000
BUDGETED POSITIONS	1,454.0	1,496.0	1,496.0	1,527.0	1,524.0	28.0

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,216,483.15	$ 644,000	$ 644,000	$ 533,000	$ 533,000	$ (111,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 26,234,822.89	$ 29,395,000	$ 29,523,000	$ 30,671,000	$ 30,402,000	$ 879,000
SERVICES & SUPPLIES	6,287,792.01	6,756,000	7,726,000	7,681,000	7,682,000	(44,000)
OTHER CHARGES	2,702.00	165,000	290,000	1,248,000	140,000	(150,000)
CAPITAL ASSETS - EQUIPMENT	319,442.80	470,000	0	0	0	0
GROSS TOTAL	$ 32,844,759.70	$ 36,786,000	$ 37,539,000	$ 39,600,000	$ 38,224,000	$ 685,000
INTRAFUND TRANSFERS	(30,877,078.20)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
NET TOTAL	$ 1,967,681.50	$ 5,854,000	$ 6,607,000	$ 8,668,000	$ 7,292,000	$ 685,000
NET COUNTY COST	$ 751,198.35	$ 5,210,000	$ 5,963,000	$ 8,135,000	$ 6,759,000	$ 796,000
BUDGETED POSITIONS	254.0	252.0	252.0	251.0	251.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides comprehensive health services to Probation youth, including pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS). All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are primarily funded by the Probation Department.

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 1,702.38	$ 0	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	1,209,513.74	644,000	644,000	533,000	533,000	(111,000)
PERSONNEL SERVICES	5,267.03	0	0	0	0	0
TOTAL REVENUE	$ 1,216,483.15	$ 644,000	$ 644,000	$ 533,000	$ 533,000	$ (111,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 17,498,115.57	$ 19,373,000	$ 20,197,000	$ 20,438,000	$ 20,379,000	$ 182,000
CAFETERIA BENEFIT PLANS	2,788,053.79	3,249,000	2,976,000	3,543,000	3,350,000	374,000
COUNTY EMPLOYEE RETIREMENT	2,912,425.52	3,546,000	3,236,000	3,320,000	3,346,000	110,000
DENTAL INSURANCE	67,373.89	85,000	84,000	91,000	84,000	0
DEPENDENT CARE SPENDING ACCOUNTS	18,013.13	18,000	22,000	18,000	22,000	0
DISABILITY BENEFITS	318,266.08	275,000	311,000	275,000	274,000	(37,000)
FICA (OASDI)	242,513.98	263,000	240,000	266,000	240,000	0
HEALTH INSURANCE	124,185.06	192,000	143,000	152,000	167,000	24,000
LIFE INSURANCE	23,003.31	18,000	17,000	18,000	17,000	0
RETIREE HEALTH INSURANCE	1,016,941.00	1,095,000	1,038,000	1,260,000	1,260,000	222,000
SAVINGS PLAN	87,765.48	78,000	83,000	73,000	83,000	0
THRIFT PLAN (HORIZONS)	395,780.68	457,000	434,000	471,000	434,000	0
UNEMPLOYMENT INSURANCE	17,284.70	12,000	4,000	12,000	12,000	8,000
WORKERS' COMPENSATION	725,100.70	734,000	738,000	734,000	734,000	(4,000)
TOTAL S & E B	26,234,822.89	29,395,000	29,523,000	30,671,000	30,402,000	879,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	396,922.91	395,000	421,000	446,000	447,000	26,000
CLOTHING & PERSONAL SUPPLIES	15,623.05	9,000	9,000	9,000	9,000	0
COMMUNICATIONS	5,128.00	4,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	155.00	0	1,000	1,000	1,000	0
COMPUTING-PERSONAL	2,365.33	10,000	10,000	10,000	10,000	0
CONTRACTED PROGRAM SERVICES	1,125,213.53	1,886,000	2,639,000	2,634,000	2,634,000	(5,000)
FOOD	3,582.58	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	14,345.57	24,000	24,000	24,000	24,000	0
INFORMATION TECHNOLOGY SERVICES	601.00	0	1,000	1,000	1,000	0
INSURANCE	90,970.65	161,000	141,000	196,000	196,000	55,000
MAINTENANCE - BUILDINGS & IMPRV	73,359.88	91,000	101,000	101,000	101,000	0
MAINTENANCE - EQUIPMENT	3,619.66	50,000	84,000	84,000	84,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,523,456.88	1,689,000	1,795,000	1,710,000	1,710,000	(85,000)
MEMBERSHIPS	0.00	1,000	25,000	25,000	25,000	0
MISCELLANEOUS EXPENSE	244.35	122,000	122,000	124,000	124,000	2,000
OFFICE EXPENSE	79,339.78	77,000	77,000	79,000	79,000	2,000
PROFESSIONAL SERVICES	1,678,130.43	1,472,000	1,576,000	1,588,000	1,588,000	12,000
RENTS & LEASES - BLDG & IMPRV	388.24	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	24,310.38	45,000	45,000	46,000	46,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	1,531.70	4,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	46,077.00	32,000	32,000	32,000	32,000	0
TECHNICAL SERVICES	1,033,591.13	496,000	421,000	372,000	372,000	(49,000)
TELECOMMUNICATIONS	89,640.99	93,000	94,000	90,000	90,000	(4,000)

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	1,040.00	1,000	5,000	5,000	5,000	0
TRANSPORTATION AND TRAVEL	64,462.33	75,000	75,000	76,000	76,000	1,000
UTILITIES	13,691.64	15,000	15,000	15,000	15,000	0
TOTAL S & S	6,287,792.01	6,756,000	7,726,000	7,681,000	7,682,000	(44,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	165,000	290,000	1,248,000	140,000	(150,000)
TAXES & ASSESSMENTS	2,702.00	0	0	0	0	0
TOTAL OTH CHARGES	2,702.00	165,000	290,000	1,248,000	140,000	(150,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	470,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	549.97	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	293,810.99	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,081.84	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	319,442.80	470,000	0	0	0	0
TOTAL CAPITAL ASSETS	319,442.80	470,000	0	0	0	0
GROSS TOTAL	$ 32,844,759.70	$ 36,786,000	$ 37,539,000	$ 39,600,000	$ 38,224,000	$ 685,000
INTRAFUND TRANSFERS	(30,877,078.20)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
NET TOTAL	$ 1,967,681.50	$ 5,854,000	$ 6,607,000	$ 8,668,000	$ 7,292,000	$ 685,000
NET COUNTY COST	$ 751,198.35	$ 5,210,000	$ 5,963,000	$ 8,135,000	$ 6,759,000	$ 796,000
BUDGETED POSITIONS	254.0	252.0	252.0	251.0	251.0	(1.0)

Managed Care Rate Supplement Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)
GROSS TOTAL	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)
NET TOTAL	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)
NET COUNTY COST	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers (IGT) for the non-federal share of the Managed Care Rate Supplement.

HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)
TOTAL OTH CHARGES	71,994,021.00	15,021,000	94,464,000	15,021,000	15,021,000	(79,443,000)
GROSS TOTAL	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)
NET TOTAL	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)
NET COUNTY COST	$ 71,994,021.00	$ 15,021,000	$ 94,464,000	$ 15,021,000	$ 15,021,000	$ (79,443,000)

Managed Care Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 266,623,177.66	$ 11,733,000	$ 9,970,000	$ 11,733,000	$ 11,733,000	$ 1,763,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 21,169,567.51	$ 25,517,000	$ 29,685,000	$ 29,938,000	$ 29,938,000	$ 253,000
SERVICES & SUPPLIES	276,784,589.75	30,577,000	30,196,000	31,707,000	31,707,000	1,511,000
OTHER CHARGES	44,153.44	101,000	9,000	9,000	9,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	177,000	177,000	0	0	(177,000)
GROSS TOTAL	$ 297,998,310.70	$ 56,372,000	$ 60,067,000	$ 61,654,000	$ 61,654,000	$ 1,587,000
NET TOTAL	$ 297,998,310.70	$ 56,372,000	$ 60,067,000	$ 61,654,000	$ 61,654,000	$ 1,587,000
NET COUNTY COST	$ 31,375,133.04	$ 44,639,000	$ 50,097,000	$ 49,921,000	$ 49,921,000	$ (176,000)
BUDGETED POSITIONS	247.0	313.0	313.0	308.0	310.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Services Division (MCS), formerly known as the Office of Managed Care (OMC), functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience while reducing the cost of providing care. MCS monitors compliance with health care quality and managed care contractors, including health plans and medical groups, standardizes processes across DHS clinical settings and assesses potential new lines of business given new opportunities under the Affordable Care Act.

HEALTH SERVICES - MANAGED CARE SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SERVICES	$ 266,471,210.59	$ 11,637,000	$ 9,874,000	$ 11,637,000	$ 11,637,000	$ 1,763,000
INTEREST	145,412.40	96,000	96,000	96,000	96,000	0
MISCELLANEOUS	1,485.00	0	0	0	0	0
STATE - OTHER	5,069.67	0	0	0	0	0
TOTAL REVENUE	$ 266,623,177.66	$ 11,733,000	$ 9,970,000	$ 11,733,000	$ 11,733,000	$ 1,763,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,562,882.57	$ 16,556,000	$ 20,153,000	$ 20,632,000	$ 20,584,000	$ 431,000
CAFETERIA BENEFIT PLANS	2,603,249.50	3,232,000	3,556,000	3,504,000	3,532,000	(24,000)
COUNTY EMPLOYEE RETIREMENT	2,446,892.69	2,944,000	3,333,000	2,811,000	2,824,000	(509,000)
DENTAL INSURANCE	56,074.30	72,000	69,000	78,000	78,000	9,000
DEPENDENT CARE SPENDING ACCOUNTS	19,548.25	19,000	14,000	19,000	19,000	5,000
DISABILITY BENEFITS	160,930.15	80,000	88,000	80,000	80,000	(8,000)
FICA (OASDI)	171,931.43	188,000	228,000	188,000	189,000	(39,000)
HEALTH INSURANCE	401,436.79	508,000	440,000	519,000	519,000	79,000
LIFE INSURANCE	33,594.42	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	917,098.00	1,027,000	881,000	1,182,000	1,182,000	301,000
SAVINGS PLAN	194,121.54	219,000	263,000	233,000	239,000	(24,000)
THRIFT PLAN (HORIZONS)	338,251.58	375,000	342,000	395,000	395,000	53,000
UNEMPLOYMENT INSURANCE	2,821.68	2,000	2,000	2,000	2,000	0
WORKERS' COMPENSATION	260,734.61	288,000	309,000	288,000	288,000	(21,000)
TOTAL S & E B	21,169,567.51	25,517,000	29,685,000	29,938,000	29,938,000	253,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,539,769.40	4,052,000	3,889,000	3,863,000	3,863,000	(26,000)
COMMUNICATIONS	2,670.00	0	2,000	2,000	2,000	0
COMPUTING-MAINFRAME	132.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	366.83	0	150,000	150,000	150,000	0
COMPUTING-PERSONAL	161,106.54	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	263,780,511.73	11,637,000	9,874,000	11,637,000	11,637,000	1,763,000
INFORMATION TECHNOLOGY SERVICES	57,570.72	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY-SECURITY	9,576.00	0	0	0	0	0
INSURANCE	2,324.00	4,000	3,000	4,000	4,000	1,000
MAINTENANCE - BUILDINGS & IMPRV	20,741.12	0	0	0	0	0
MAINTENANCE - EQUIPMENT	29,037.50	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	12,707.04	0	0	0	0	0
MISCELLANEOUS EXPENSE	3.25	0	0	0	0	0
OFFICE EXPENSE	185,607.77	750,000	893,000	981,000	981,000	88,000
PROFESSIONAL SERVICES	6,038,370.31	11,460,000	12,544,000	12,379,000	12,379,000	(165,000)
RENTS & LEASES - BLDG & IMPRV	1,397,316.69	1,459,000	1,447,000	1,469,000	1,469,000	22,000
RENTS & LEASES - EQUIPMENT	51,909.68	52,000	75,000	76,000	76,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	1,484.18	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	11,912.33	13,000	112,000	112,000	112,000	0
TECHNICAL SERVICES	587,856.15	167,000	181,000	181,000	181,000	0
TELECOMMUNICATIONS	847,100.18	826,000	831,000	658,000	658,000	(173,000)

HEALTH SERVICES - MANAGED CARE SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	14,359.68	0	0	0	0	0
TRANSPORTATION AND TRAVEL	32,156.65	156,000	184,000	184,000	184,000	0
UTILITIES	0.00	0	10,000	10,000	10,000	0
TOTAL S & S	276,784,589.75	30,577,000	30,196,000	31,707,000	31,707,000	1,511,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	101,000	9,000	9,000	9,000	0
TAXES & ASSESSMENTS	44,153.44	0	0	0	0	0
TOTAL OTH CHARGES	44,153.44	101,000	9,000	9,000	9,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	177,000	177,000	0	0	(177,000)
TOTAL CAPITAL ASSETS	0.00	177,000	177,000	0	0	(177,000)
GROSS TOTAL	$ 297,998,310.70	$ 56,372,000	$ 60,067,000	$ 61,654,000	$ 61,654,000	$ 1,587,000
NET TOTAL	$ 297,998,310.70	$ 56,372,000	$ 60,067,000	$ 61,654,000	$ 61,654,000	$ 1,587,000
NET COUNTY COST	$ 31,375,133.04	$ 44,639,000	$ 50,097,000	$ 49,921,000	$ 49,921,000	$ (176,000)
BUDGETED POSITIONS	247.0	313.0	313.0	308.0	310.0	(3.0)

Online Real-Time Centralized Health Information Database Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 11,762,299.90	$ 17,880,000	$ 13,881,000	$ 14,073,000	$ 14,073,000	$ 192,000
SERVICES & SUPPLIES	50,769,673.77	63,490,000	59,982,000	48,613,000	48,613,000	(11,369,000)
CAPITAL ASSETS - B & I	27,919,296.19	0	27,000,000	14,886,000	14,886,000	(12,114,000)
CAPITAL ASSETS - EQUIPMENT	13,525,446.57	31,316,000	4,312,000	6,871,000	6,871,000	2,559,000
TOTAL CAPITAL ASSETS	41,444,742.76	31,316,000	31,312,000	21,757,000	21,757,000	(9,555,000)
GROSS TOTAL	$ 103,976,716.43	$ 112,686,000	$ 105,175,000	$ 84,443,000	$ 84,443,000	$ (20,732,000)
NET COUNTY COST	$ 103,976,716.43	$ 112,686,000	$ 105,175,000	$ 84,443,000	$ 84,443,000	$ (20,732,000)
BUDGETED POSITIONS	85.0	85.0	85.0	85.0	85.0	0.0

The Online Real-Time Centralized Health Information Database (ORCHID) budget unit, also known as the Electronic Health Record Information System (EHRIS), was established in November 2012 to account for the staffing costs associated with the development of DHS' electronic health record system. It has since been expanded to include all costs related to the development, design, and construction activities of ORCHID, including the related capital projects, that will be paid for out of DHS' operating budget.

A separate special fund was established to account for the development of the system and related capital projects that may be funded through the issuance of tax-exempt commercial paper.

ONLINE REAL-TIME CENTRALIZED HEALTH INFORMATION DATABASE BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 8,584,761.66	$ 15,518,000	$ 10,437,000	$ 10,629,000	$ 10,629,000	$ 192,000
CAFETERIA BENEFIT PLANS	1,044,719.96	807,000	1,414,000	1,287,000	1,287,000	(127,000)
COUNTY EMPLOYEE RETIREMENT	1,237,780.78	934,000	1,468,000	1,235,000	1,235,000	(233,000)
DENTAL INSURANCE	20,411.42	0	0	25,000	25,000	25,000
DEPENDENT CARE SPENDING ACCOUNTS	9,016.77	0	0	9,000	9,000	9,000
DISABILITY BENEFITS	58,663.08	5,000	0	7,000	7,000	7,000
FICA (OASDI)	100,846.86	79,000	125,000	105,000	105,000	(20,000)
HEALTH INSURANCE	335,260.75	273,000	0	424,000	424,000	424,000
LIFE INSURANCE	17,201.21	1,000	2,000	2,000	2,000	0
SAVINGS PLAN	147,222.21	113,000	435,000	148,000	148,000	(287,000)
THRIFT PLAN (HORIZONS)	206,415.20	150,000	0	202,000	202,000	202,000
TOTAL S & E B	11,762,299.90	17,880,000	13,881,000	14,073,000	14,073,000	192,000
SERVICES & SUPPLIES						
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	27,082,185.00	0	0	0	0	0
COMPUTING-PERSONAL	15,175,025.10	14,569,000	10,323,000	0	0	(10,323,000)
INFORMATION TECHNOLOGY SERVICES	5,190,191.50	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	47,705.76	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	99,500.00	0	0	0	0	0
OFFICE EXPENSE	17,279.78	0	0	0	0	0
PROFESSIONAL SERVICES	1,982,304.50	3,025,000	3,025,000	3,025,000	3,025,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,064.71	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	8,317.24	99,000	0	0	0	0
TECHNICAL SERVICES	214,330.00	45,090,000	41,427,000	45,529,000	45,529,000	4,102,000
TELECOMMUNICATIONS	339,029.00	0	0	0	0	0
TRAINING	0.00	648,000	5,148,000	0	0	(5,148,000)
TRANSPORTATION AND TRAVEL	612,741.18	59,000	59,000	59,000	59,000	0
TOTAL S & S	50,769,673.77	63,490,000	59,982,000	48,613,000	48,613,000	(11,369,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	18,690,062.15	0	23,885,000	13,322,000	13,372,000	(10,513,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	1,129,061.09	0	1,077,000	552,000	552,000	(525,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	2,627,213.14	0	1,194,000	463,000	413,000	(781,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	5,078,855.00	0	527,000	400,000	400,000	(127,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	394,104.81	0	317,000	149,000	149,000	(168,000)
TOTAL CAPITAL ASSETS - B & I	27,919,296.19	0	27,000,000	14,886,000	14,886,000	(12,114,000)
TOTAL CAPITAL PROJECT	27,919,296.19	0	27,000,000	14,886,000	14,886,000	(12,114,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	27,000,000	0	0	0	0

ONLINE REAL-TIME CENTRALIZED HEALTH INFORMATION DATABASE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
COMPUTERS, MIDRANGE/DEPARTMENTAL	13,525,446.57	4,276,000	4,276,000	6,871,000	6,871,000	2,595,000
ELECTRONIC EQUIPMENT	0.00	40,000	36,000	0	0	(36,000)
TOTAL CAPITAL ASSETS	41,444,742.76	31,316,000	31,312,000	21,757,000	21,757,000	(9,555,000)
GROSS TOTAL	$ 103,976,716.43	$ 112,686,000	$ 105,175,000	$ 84,443,000	$ 84,443,000	$ (20,732,000)
NET TOTAL	103,976,716.43	112,686,000	105,175,000	84,443,000	84,443,000	(20,732,000)
NET COUNTY COST	$ 103,976,716.43	$ 112,686,000	$ 105,175,000	$ 84,443,000	$ 84,443,000	$ (20,732,000)
BUDGETED POSITIONS	85.0	85.0	85.0	85.0	85.0	0.0

Realignment Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 36,742,450.96	$ 94,988,000	$ 0	$ 94,988,000	$ 0	$ 0
NET COUNTY COST	$ (36,742,450.96)	$ (94,988,000)	$ 0	$ (94,988,000)	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Realignment budget unit accounts for sales tax revenues, which may be used for any County health services programs.

HEALTH SERVICES - REALIGNMENT BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 1991 REALIGNMENT REVENUE	$ 36,742,450.96	$ 94,988,000	$ 0	$ 94,988,000	$ 0	$ 0
TOTAL REVENUE	$ 36,742,450.96	$ 94,988,000	$ 0	$ 94,988,000	$ 0	$ 0
NET COUNTY COST	$ (36,742,450.96)	$ (94,988,000)	$ 0	$ (94,988,000)	$ 0	$ 0

Contributions to Hospital Enterprise Funds Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER FINANCING USES						
LAC+USC HEALTHCARE NETWORK	$ 138,678,000.00	$ 23,556,000	$ 23,089,000	$ 176,337,000	$ 106,172,000	$ 83,083,000
METROCARE NETWORK	171,179,000.00	141,108,000	141,108,000	222,076,000	143,883,000	2,775,000
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	28,424,000.00	265,000	265,000	46,983,000	28,479,000	28,214,000
VALLEYCARE NETWORK	55,722,000.00	24,127,000	24,127,000	43,363,000	25,796,000	1,669,000
DHS ENTERPRISE FUND	56,484,101.23	0	0	0	0	0
TOTAL	$ 450,487,101.23	$ 189,056,000	$ 188,589,000	$ 488,759,000	$ 304,330,000	$ 115,741,000

The Contributions to Hospital Enterprise Funds budget unit provides a financial subsidy of General Fund resources to support the operation of the four Hospital Enterprise Funds.

HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 450,487,101.23	$ 189,056,000	$ 188,589,000	$ 488,759,000	$ 304,330,000	$ 115,741,000
TOTAL OTH FIN USES	450,487,101.23	189,056,000	188,589,000	488,759,000	304,330,000	115,741,000
GROSS TOTAL	$ 450,487,101.23	$ 189,056,000	$ 188,589,000	$ 488,759,000	$ 304,330,000	$ 115,741,000
NET TOTAL	$ 450,487,101.23	$ 189,056,000	$ 188,589,000	$ 488,759,000	$ 304,330,000	$ 115,741,000
NET COUNTY COST	$ 450,487,101.23	$ 189,056,000	$ 188,589,000	$ 488,759,000	$ 304,330,000	$ 115,741,000

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 143,220,775.00	$ 0	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
REVENUE	3,118,209,140.68	3,258,698,000	3,376,175,000	3,183,411,000	3,359,885,000	(16,290,000)
TOTAL FINANCING SOURCES	$3,261,429,915.68	$ 3,258,698,000	$ 3,376,175,000	$ 3,269,203,000	$ 3,544,825,000	$ 168,650,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,812,781,466.89	$ 1,951,286,000	$ 1,958,951,000	$ 2,060,363,000	$ 2,053,634,000	$ 94,683,000
SERVICES & SUPPLIES	1,259,443,836.86	1,276,697,000	1,276,981,000	1,264,671,000	1,266,588,000	(10,393,000)
OTHER CHARGES	408,755,393.37	378,846,000	318,604,000	340,593,000	337,450,000	18,846,000
CAPITAL ASSETS - EQUIPMENT	34,437,174.96	10,423,000	10,083,000	6,398,000	6,398,000	(3,685,000)
OTHER FINANCING USES	15,066,657.09	7,205,000	145,000	85,937,000	185,085,000	184,940,000
NET TOTAL	$3,530,484,529.17	$ 3,624,457,000	$ 3,564,764,000	$ 3,757,962,000	$ 3,849,155,000	$ 284,391,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$3,711,916,529.17	$ 3,624,457,000	$ 3,564,764,000	$ 3,757,962,000	$ 3,849,155,000	$ 284,391,000
GAIN OR LOSS	$ (450,486,613.49)	$ (365,759,000)	$ (188,589,000)	$ (488,759,000)	$ (304,330,000)	$ (115,741,000)
OPERATING SUBSIDY-GF	$ 450,487,101.23	$ 189,056,000	$ 188,589,000	$ 488,759,000	$ 304,330,000	$ 115,741,000
BUDGETED POSITIONS	18,784.0	19,431.0	19,431.0	19,820.0	19,773.0	342.0

Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 10,311,860.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,360,191,858.87	1,448,134,000	1,517,369,000	1,401,032,000	1,467,644,000	(49,725,000)
TOTAL FINANCING SOURCES	$1,370,503,718.87	$ 1,448,134,000	$ 1,517,369,000	$ 1,401,032,000	$ 1,467,644,000	$ (49,725,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 764,288,688.09	$ 822,517,000	$ 823,633,000	$ 864,916,000	$ 864,076,000	$ 40,443,000
SERVICES & SUPPLIES	587,657,587.90	605,224,000	608,486,000	602,362,000	600,941,000	(7,545,000)
OTHER CHARGES	147,645,849.62	133,541,000	106,371,000	108,243,000	106,951,000	580,000
CAPITAL ASSETS - EQUIPMENT	6,014,459.88	2,308,000	1,968,000	1,848,000	1,848,000	(120,000)
OTHER FINANCING USES	3,575,134.08	0	0	0	0	0
NET TOTAL	$1,509,181,719.57	$ 1,563,590,000	$ 1,540,458,000	$ 1,577,369,000	$ 1,573,816,000	$ 33,358,000
TOTAL FINANCING USES	$1,509,181,719.57	$ 1,563,590,000	$ 1,540,458,000	$ 1,577,369,000	$ 1,573,816,000	$ 33,358,000
GAIN OR LOSS	$ (138,678,000.70)	$ (115,456,000)	$ (23,089,000)	$ (176,337,000)	$ (106,172,000)	$ (83,083,000)
OPERATING SUBSIDY-GF	$ 138,678,000.00	$ 23,556,000	$ 23,089,000	$ 176,337,000	$ 106,172,000	$ 83,083,000
BUDGETED POSITIONS	8,496.0	8,775.0	8,775.0	8,935.0	8,935.0	160.0

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 10,311,860.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,360,191,858.87	1,448,134,000	1,517,369,000	1,401,032,000	1,467,644,000	(49,725,000)
TOTAL FINANCING SOURCES	$1,370,503,718.87	$ 1,448,134,000	$ 1,517,369,000	$ 1,401,032,000	$ 1,467,644,000	$ (49,725,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 505,871,828.51	$ 539,613,000	$ 542,884,000	$ 565,701,000	$ 564,900,000	$ 22,016,000
CAFETERIA BENEFIT PLANS	97,826,080.13	107,556,000	106,209,000	120,236,000	120,228,000	14,019,000
COUNTY EMPLOYEE RETIREMENT	79,005,231.89	89,995,000	91,487,000	88,777,000	88,772,000	(2,715,000)
DENTAL INSURANCE	2,064,898.09	2,427,000	2,509,000	2,593,000	2,593,000	84,000
DEPENDENT CARE SPENDING ACCOUNTS	526,776.39	526,000	531,000	526,000	526,000	(5,000)
DISABILITY BENEFITS	5,353,673.37	4,516,000	4,867,000	4,516,000	4,516,000	(351,000)
FICA (OASDI)	6,605,948.69	7,030,000	6,658,000	7,345,000	7,344,000	686,000
HEALTH INSURANCE	5,740,492.91	7,869,000	5,988,000	6,731,000	6,731,000	743,000
LIFE INSURANCE	811,199.24	401,000	396,000	407,000	407,000	11,000
OTHER EMPLOYEE BENEFITS	65,049.15	47,000	21,000	49,000	49,000	28,000
RETIREE HEALTH INSURANCE	31,778,704.00	33,374,000	32,191,000	38,380,000	38,380,000	6,189,000
SAVINGS PLAN	1,803,468.15	1,994,000	1,721,000	2,036,000	2,011,000	290,000
THRIFT PLAN (HORIZONS)	9,990,345.10	10,911,000	10,673,000	11,361,000	11,361,000	688,000
UNEMPLOYMENT INSURANCE	136,725.49	143,000	268,000	143,000	143,000	(125,000)
WORKERS' COMPENSATION	16,708,266.98	16,115,000	17,230,000	16,115,000	16,115,000	(1,115,000)
TOTAL S & E B	764,288,688.09	822,517,000	823,633,000	864,916,000	864,076,000	40,443,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	111,041,062.79	118,595,000	125,010,000	127,186,000	125,765,000	755,000
CLOTHING & PERSONAL SUPPLIES	2,915,411.18	2,953,000	2,455,000	2,497,000	2,497,000	42,000
COMMUNICATIONS	468,032.42	576,000	162,000	166,000	166,000	4,000
COMPUTING-MAINFRAME	188,251.95	227,000	574,000	1,068,000	1,068,000	494,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	27,431.81	37,000	10,000	10,000	10,000	0
COMPUTING-PERSONAL	2,376,405.21	2,309,000	2,345,000	2,374,000	2,374,000	29,000
CONTRACTED PROGRAM SERVICES	4,218,088.85	2,976,000	6,091,000	6,024,000	6,024,000	(67,000)
FOOD	128,341.68	130,000	98,000	100,000	100,000	2,000
HOUSEHOLD EXPENSE	6,443,515.72	6,778,000	4,800,000	4,875,000	4,875,000	75,000
INFORMATION TECHNOLOGY SERVICES	1,357,520.00	1,584,000	2,162,000	2,162,000	2,162,000	0
INSURANCE	6,407,858.39	7,673,000	7,347,000	6,114,000	6,114,000	(1,233,000)
MAINTENANCE - BUILDINGS & IMPRV	12,670,733.16	13,819,000	11,915,000	12,004,000	12,004,000	89,000
MAINTENANCE - EQUIPMENT	15,678,051.12	15,861,000	18,195,000	18,213,000	18,213,000	18,000
MEDICAL DENTAL & LAB SUPPLIES	150,610,648.07	151,000,000	156,051,000	156,812,000	156,812,000	761,000
MEMBERSHIPS	815,162.00	738,000	644,000	761,000	761,000	117,000
MISCELLANEOUS EXPENSE	1,206,679.96	955,000	391,000	394,000	394,000	3,000
OFFICE EXPENSE	4,779,019.71	4,969,000	4,355,000	4,373,000	4,373,000	18,000
PROFESSIONAL SERVICES	199,897,958.24	203,929,000	196,338,000	187,889,000	187,889,000	(8,449,000)
RENTS & LEASES - BLDG & IMPRV	2,310,277.58	694,000	622,000	629,000	629,000	7,000
RENTS & LEASES - EQUIPMENT	2,738,056.90	2,774,000	3,397,000	3,435,000	3,435,000	38,000
SMALL TOOLS & MINOR EQUIPMENT	804,630.80	815,000	271,000	283,000	283,000	12,000

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	1,362,707.12	1,399,000	1,452,000	1,471,000	1,471,000	19,000
TECHNICAL SERVICES	34,139,385.74	36,943,000	37,371,000	36,989,000	36,989,000	(382,000)
TELECOMMUNICATIONS	6,869,131.50	7,269,000	6,520,000	5,943,000	5,943,000	(577,000)
TRAINING	114,377.78	116,000	122,000	124,000	124,000	2,000
TRANSPORTATION AND TRAVEL	985,812.52	1,007,000	690,000	697,000	697,000	7,000
UTILITIES	17,103,035.70	19,098,000	19,098,000	19,769,000	19,769,000	671,000
TOTAL S & S	587,657,587.90	605,224,000	608,486,000	602,362,000	600,941,000	(7,545,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	132,827,787.25	112,409,000	87,320,000	95,555,000	95,555,000	8,235,000
INT-OTHER LONG TERM DEBT	145,798.33	1,566,000	1,566,000	1,566,000	274,000	(1,292,000)
INTEREST ON NOTES & WARRANTS	639,175.44	482,000	1,414,000	1,255,000	1,255,000	(159,000)
JUDGMENTS & DAMAGES	11,366,516.26	15,494,000	12,385,000	5,902,000	5,902,000	(6,483,000)
RET-OTHER LONG TERM DEBT	2,368,376.26	3,570,000	3,656,000	3,935,000	3,935,000	279,000
TAXES & ASSESSMENTS	298,196.08	20,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	147,645,849.62	133,541,000	106,371,000	108,243,000	106,951,000	580,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	636,150.66	0	0	0	0	0
MACHINERY EQUIPMENT	257,294.07	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	52,000	52,000	13,000	13,000	(39,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	4,522,524.98	2,222,000	1,708,000	1,511,000	1,511,000	(197,000)
MEDICAL-MINOR EQUIPMENT	598,490.17	0	174,000	324,000	324,000	150,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	34,000	34,000	0	0	(34,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	6,014,459.88	2,308,000	1,968,000	1,848,000	1,848,000	(120,000)
TOTAL CAPITAL ASSETS	6,014,459.88	2,308,000	1,968,000	1,848,000	1,848,000	(120,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	3,575,134.08	0	0	0	0	0
NET TOTAL	$1,509,181,719.57	$ 1,563,590,000	$ 1,540,458,000	$ 1,577,369,000	$ 1,573,816,000	$ 33,358,000
TOTAL FINANCING USES	$1,509,181,719.57	$ 1,563,590,000	$ 1,540,458,000	$ 1,577,369,000	$ 1,573,816,000	$ 33,358,000
OPERATING SUBSIDY-GF	$ 138,678,000.00	$ 23,556,000	$ 23,089,000	$ 176,337,000	$ 106,172,000	$ 83,083,000
BUDGETED POSITIONS	8,496.0	8,775.0	8,775.0	8,935.0	8,935.0	160.0

LAC+USC MEDICAL CENTER

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	750,296,000	748,686,000	786,878,000	786,038,000	37,352,000
Services and Supplies	555,341,000	558,982,000	555,264,000	553,960,000	(5,022,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	555,341,000	558,982,000	555,264,000	553,960,000	(5,022,000)
Other Charges	133,005,000	106,181,000	108,003,000	106,711,000	530,000
Capital Assets - Equipment	2,100,000	1,760,000	1,685,000	1,685,000	(75,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,440,742,000	1,415,609,000	1,451,830,000	1,448,394,000	32,785,000
Revenue/Fund Balance	1,426,287,000	1,401,621,000	1,290,735,000	1,357,347,000	(44,274,000)
County Contribution	14,455,000	13,988,000	161,095,000	91,047,000	77,059,000
Positions	8,019.0	8,019.0	8,175.0	8,175.0	156.0
Budgeted Beds (Average Daily Census)	665	665	665	665	0

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	72,221,000	74,947,000	78,038,000	78,038,000	3,091,000
Services and Supplies	49,883,000	49,504,000	47,098,000	46,981,000	(2,523,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	49,883,000	49,504,000	47,098,000	46,981,000	(2,523,000)
Other Charges	536,000	190,000	240,000	240,000	50,000
Capital Assets - Equipment	208,000	208,000	163,000	163,000	(45,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	122,848,000	124,849,000	125,539,000	125,422,000	573,000
Revenue/Fund Balance	113,747,000	115,748,000	110,297,000	110,297,000	(5,451,000)
County Contribution	9,101,000	9,101,000	15,242,000	15,125,000	6,024,000
Positions	756.0	756.0	760.0	760.0	4.0

Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 12,466,605.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	938,973,422.62	973,280,000	992,286,000	929,230,000	1,009,042,000	16,756,000
TOTAL FINANCING SOURCES	$ 951,440,027.62	$ 973,280,000	$ 992,286,000	$ 929,230,000	$ 1,009,042,000	$ 16,756,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 557,996,835.06	$ 608,310,000	$ 613,079,000	$ 639,631,000	$ 638,297,000	$ 25,218,000
SERVICES & SUPPLIES	377,965,462.04	373,970,000	372,900,000	368,731,000	373,529,000	629,000
OTHER CHARGES	162,846,281.51	161,789,000	140,255,000	139,377,000	137,532,000	(2,723,000)
CAPITAL ASSETS - EQUIPMENT	19,211,876.56	7,160,000	7,160,000	3,567,000	3,567,000	(3,593,000)
OTHER FINANCING USES	4,598,573.43	0	0	0	0	0
NET TOTAL	$1,122,619,028.60	$ 1,151,229,000	$ 1,133,394,000	$ 1,151,306,000	$ 1,152,925,000	$ 19,531,000
TOTAL FINANCING USES	$1,122,619,028.60	$ 1,151,229,000	$ 1,133,394,000	$ 1,151,306,000	$ 1,152,925,000	$ 19,531,000
GAIN OR LOSS	$ (171,179,000.98)	$ (177,949,000)	$ (141,108,000)	$ (222,076,000)	$ (143,883,000)	$ (2,775,000)
OPERATING SUBSIDY-GF	$ 171,179,000.00	$ 141,108,000	$ 141,108,000	$ 222,076,000	$ 143,883,000	$ 2,775,000
BUDGETED POSITIONS	5,387.0	5,653.0	5,653.0	5,796.0	5,788.0	135.0

The MetroCare Network consists of the Harbor-UCLA (H-UCLA) Medical Center, the Martin Luther King, Jr. Outpatient Center (MLK OC), the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center, and four health centers. Affiliated with the UCLA School of Medicine, H-UCLA Medical Center provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for all of their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health and HIV/AIDS services are also provided.

METROCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 12,466,605.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	938,973,422.62	973,280,000	992,286,000	929,230,000	1,009,042,000	16,756,000
TOTAL FINANCING SOURCES	$ 951,440,027.62	$ 973,280,000	$ 992,286,000	$ 929,230,000	$ 1,009,042,000	$ 16,756,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 373,460,062.35	$ 404,492,000	$ 406,344,000	$ 424,723,000	$ 423,684,000	$ 17,340,000
CAFETERIA BENEFIT PLANS	67,131,229.79	74,657,000	77,015,000	83,777,000	83,636,000	6,621,000
COUNTY EMPLOYEE RETIREMENT	57,722,826.92	66,471,000	68,719,000	64,910,000	64,784,000	(3,935,000)
DENTAL INSURANCE	1,360,236.64	1,620,000	1,655,000	1,735,000	1,735,000	80,000
DEPENDENT CARE SPENDING ACCOUNTS	460,826.49	461,000	431,000	461,000	461,000	30,000
DISABILITY BENEFITS	4,271,179.24	3,192,000	3,576,000	3,198,000	3,198,000	(378,000)
FICA (OASDI)	4,911,030.41	5,433,000	5,092,000	5,703,000	5,691,000	599,000
HEALTH INSURANCE	5,900,362.37	7,354,000	6,613,000	6,865,000	6,865,000	252,000
LIFE INSURANCE	731,532.68	239,000	242,000	244,000	244,000	2,000
OTHER EMPLOYEE BENEFITS	48,650.45	43,000	53,000	48,000	48,000	(5,000)
RETIREE HEALTH INSURANCE	20,676,363.00	21,556,000	20,918,000	24,790,000	24,790,000	3,872,000
SAVINGS PLAN	2,211,972.97	2,349,000	2,611,000	2,416,000	2,400,000	(211,000)
THRIFT PLAN (HORIZONS)	7,200,703.51	7,828,000	7,578,000	8,146,000	8,146,000	568,000
UNEMPLOYMENT INSURANCE	174,358.41	108,000	110,000	108,000	108,000	(2,000)
WORKERS' COMPENSATION	11,735,499.83	12,507,000	12,122,000	12,507,000	12,507,000	385,000
TOTAL S & E B	557,996,835.06	608,310,000	613,079,000	639,631,000	638,297,000	25,218,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	76,976,684.52	79,860,000	85,562,000	84,498,000	89,296,000	3,734,000
CLOTHING & PERSONAL SUPPLIES	2,315,492.55	2,318,000	2,108,000	2,146,000	2,146,000	38,000
COMMUNICATIONS	405,265.45	636,000	316,000	716,000	716,000	400,000
COMPUTING-MAINFRAME	216,914.44	78,000	98,000	498,000	498,000	400,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	520,854.99	4,000	10,000	5,000	5,000	(5,000)
COMPUTING-PERSONAL	5,526,364.05	1,078,000	1,166,000	1,169,000	1,169,000	3,000
CONTRACTED PROGRAM SERVICES	12,421,449.22	10,244,000	17,241,000	9,162,000	9,162,000	(8,079,000)
FOOD	122,514.65	120,000	54,000	56,000	56,000	2,000
HOUSEHOLD EXPENSE	2,564,534.21	2,608,000	2,789,000	2,803,000	2,803,000	14,000
INFORMATION TECHNOLOGY SERVICES	603,796.06	1,120,000	1,219,000	1,219,000	1,219,000	0
INFORMATION TECHNOLOGY-SECURITY	19,788.80	19,000	0	0	0	0
INSURANCE	2,808,259.65	6,637,000	6,287,000	5,932,000	5,932,000	(355,000)
JURY & WITNESS EXPENSE	0.00	(648,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	12,852,668.20	14,676,000	14,690,000	15,220,000	15,220,000	530,000
MAINTENANCE - EQUIPMENT	12,363,818.55	12,691,000	14,806,000	14,820,000	14,820,000	14,000
MEDICAL DENTAL & LAB SUPPLIES	108,376,423.22	105,564,000	106,375,000	110,837,000	110,837,000	4,462,000
MEMBERSHIPS	358,185.99	316,000	319,000	401,000	401,000	82,000
MISCELLANEOUS EXPENSE	134,857.45	115,000	266,000	152,000	152,000	(114,000)
OFFICE EXPENSE	6,617,220.52	3,347,000	3,500,000	3,266,000	3,266,000	(234,000)
PROFESSIONAL SERVICES	69,232,308.75	74,853,000	60,052,000	57,927,000	57,927,000	(2,125,000)
RENTS & LEASES - BLDG & IMPRV	4,415,928.43	524,000	496,000	527,000	527,000	31,000
RENTS & LEASES - EQUIPMENT	3,816,643.81	3,630,000	3,353,000	3,403,000	3,403,000	50,000

METROCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	903,598.47	812,000	359,000	409,000	409,000	50,000
SPECIAL DEPARTMENTAL EXPENSE	1,089,616.27	1,021,000	664,000	679,000	679,000	15,000
TECHNICAL SERVICES	33,092,723.63	33,794,000	32,849,000	32,611,000	32,613,000	(236,000)
TELECOMMUNICATIONS	5,774,290.17	4,551,000	4,433,000	4,370,000	4,370,000	(63,000)
TRAINING	152,700.81	37,000	48,000	48,000	48,000	0
TRANSPORTATION AND TRAVEL	1,237,776.81	1,160,000	1,085,000	1,090,000	1,088,000	3,000
UTILITIES	13,044,782.37	12,805,000	12,755,000	14,767,000	14,767,000	2,012,000
TOTAL S & S	377,965,462.04	373,970,000	372,900,000	368,731,000	373,529,000	629,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	118,756,304.13	99,117,000	75,130,000	74,009,000	74,009,000	(1,121,000)
INT-OTHER LONG TERM DEBT	0.00	4,509,000	4,509,000	4,509,000	2,664,000	(1,845,000)
INTEREST ON NOTES & WARRANTS	522,978.80	363,000	1,114,000	713,000	713,000	(401,000)
JUDGMENTS & DAMAGES	983,564.95	6,399,000	5,210,000	8,117,000	8,117,000	2,907,000
RET-OTHER LONG TERM DEBT	39,635,495.71	48,919,000	51,810,000	49,547,000	49,547,000	(2,263,000)
SUPPORT & CARE OF PERSONS	2,761,216.70	2,479,000	2,479,000	2,479,000	2,479,000	0
TAXES & ASSESSMENTS	186,721.22	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	162,846,281.51	161,789,000	140,255,000	139,377,000	137,532,000	(2,723,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	10,000	10,000	0	0	(10,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	143,264.50	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	0	13,000	13,000	13,000
ELECTRONIC EQUIPMENT	353,304.23	3,113,000	3,113,000	0	0	(3,113,000)
MACHINERY EQUIPMENT	40,282.04	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	107,376.69	287,000	287,000	15,000	15,000	(272,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	12,129,081.94	247,000	247,000	36,000	36,000	(211,000)
MEDICAL-MINOR EQUIPMENT	6,385,579.37	3,480,000	3,419,000	3,274,000	3,274,000	(145,000)
NON-MEDICAL LAB/TESTING EQUIP	52,987.79	0	0	115,000	115,000	115,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	24,000	24,000	24,000
OTHER EQUIPMENT INSTALLATION	0.00	23,000	23,000	29,000	29,000	6,000
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	11,000	11,000	11,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	19,211,876.56	7,160,000	7,160,000	3,567,000	3,567,000	(3,593,000)
TOTAL CAPITAL ASSETS	19,211,876.56	7,160,000	7,160,000	3,567,000	3,567,000	(3,593,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	4,598,573.43	0	0	0	0	0
NET TOTAL	$1,122,619,028.60	$ 1,151,229,000	$ 1,133,394,000	$ 1,151,306,000	$ 1,152,925,000	$ 19,531,000
TOTAL FINANCING USES	$1,122,619,028.60	$ 1,151,229,000	$ 1,133,394,000	$ 1,151,306,000	$ 1,152,925,000	$ 19,531,000
OPERATING SUBSIDY-GF	$ 171,179,000.00	$ 141,108,000	$ 141,108,000	$ 222,076,000	$ 143,883,000	$ 2,775,000
BUDGETED POSITIONS	5,387.0	5,653.0	5,653.0	5,796.0	5,788.0	135.0

HARBOR/UCLA MEDICAL CENTER

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	481,605,000	479,738,000	502,099,000	501,631,000	21,893,000
Services and Supplies	250,376,000	244,541,000	250,866,000	254,508,000	9,967,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	250,376,000	244,541,000	250,866,000	254,508,000	9,967,000
Other Charges	141,600,000	119,433,000	116,893,000	116,729,000	(2,704,000)
Capital Assets – Equipment	3,284,000	3,284,000	3,171,000	3,171,000	(113,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	876,865,000	846,996,000	873,029,000	876,039,000	29,043,000
Revenue/Fund Balance	790,864,000	760,995,000	714,973,000	794,785,000	33,790,000
County Contribution	86,001,000	86,001,000	158,056,000	81,254,000	(4,747,000)
Positions	4,352.0	4,352.0	4,500.0	4,497.0	145.0
Budgeted Beds (Average Daily Census)	330	373	373	373	0

SUMMARY OF COASTAL HEALTH CENTERS

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	20,718,000	23,207,000	23,224,000	23,224,000	17,000
Services and Supplies	12,546,000	13,455,000	13,669,000	13,744,000	289,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	12,546,000	13,455,000	13,669,000	13,744,000	289,000
Other Charges	69,000	69,000	138,000	138,000	69,000
Capital Assets – Equipment	34,000	34,000	148,000	148,000	114,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	33,367,000	36,765,000	37,179,000	37,254,000	489,000
Revenue/Fund Balance	33,214,000	36,612,000	39,078,000	39,078,000	2,466,000
County Contribution	153,000	153,000	(1,899,000)	(1,824,000)	(1,977,000)
Positions	228.0	228.0	224.0	224.0	(4.0)

MARTIN LUTHER KING, JR. OUTPATIENT CENTER

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	73,521,000	76,750,000	79,259,000	78,393,000	1,643,000
Services and Supplies	95,607,000	98,141,000	87,943,000	88,699,000	(9,442,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	95,607,000	98,141,000	87,943,000	88,699,000	(9,442,000)
Other Charges	19,995,000	20,628,000	22,233,000	20,552,000	(76,000)
Capital Assets – Equipment	3,788,000	3,788,000	157,000	157,000	(3,631,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	192,911,000	199,307,000	189,592,000	187,801,000	(11,506,000)
Revenue/Fund Balance	142,382,000	148,778,000	124,042,000	124,042,000	(24,736,000)
County Contribution	50,529,000	50,529,000	65,550,000	63,759,000	13,230,000
Positions	687.0	687.0	697.0	692.0	5.0

SUMMARY OF SOUTHWEST HEALTH CENTERS

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	32,466,000	33,384,000	35,049,000	35,049,000	1,665,000
Services and Supplies	15,441,000	16,763,000	16,253,000	16,578,000	(185,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	15,441,000	16,763,000	16,253,000	16,578,000	(185,000)
Other Charges	125,000	125,000	113,000	113,000	(12,000.00)
Capital Assets – Equipment	54,000	54,000	91,000	91,000	37,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	48,086,000	50,326,000	51,506,000	51,831,000	1,505,000
Revenue/Fund Balance	43,661,000	45,901,000	51,137,000	51,137,000	5,236,000
County Contribution	4,425,000	4,425,000	369,000	694,000	(3,731,000)
Positions	386.0	386.0	375.0	375.0	(11.0)

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,515,286.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	231,707,580.18	244,265,000	257,567,000	230,083,000	247,797,000	(9,770,000)
TOTAL FINANCING SOURCES	$ 234,222,866.18	$ 244,265,000	$ 257,567,000	$ 230,083,000	$ 247,797,000	$ (9,770,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 148,705,187.16	$ 157,400,000	$ 160,179,000	$ 170,559,000	$ 170,559,000	$ 10,380,000
SERVICES & SUPPLIES	71,032,552.82	73,138,000	70,087,000	70,797,000	69,884,000	(203,000)
OTHER CHARGES	38,086,174.06	30,957,000	27,210,000	35,354,000	35,477,000	8,267,000
CAPITAL ASSETS - EQUIPMENT	1,897,567.56	356,000	356,000	356,000	356,000	0
OTHER FINANCING USES	2,925,385.25	0	0	0	0	0
NET TOTAL	$ 262,646,866.85	$ 261,851,000	$ 257,832,000	$ 277,066,000	$ 276,276,000	$ 18,444,000
TOTAL FINANCING USES	$ 262,646,866.85	$ 261,851,000	$ 257,832,000	$ 277,066,000	$ 276,276,000	$ 18,444,000
GAIN OR LOSS	$ (28,424,000.67)	$ (17,586,000)	$ (265,000)	$ (46,983,000)	$ (28,479,000)	$ (28,214,000)
OPERATING SUBSIDY-GF	$ 28,424,000.00	$ 265,000	$ 265,000	$ 46,983,000	$ 28,479,000	$ 28,214,000
BUDGETED POSITIONS	1,596.0	1,631.0	1,631.0	1,648.0	1,648.0	17.0

Affiliated with the University of Southern California School of Medicine, and specializing in brain, neurology, orthopedic, pediatric, spine injury, and stroke rehabilitation, Rancho Los Amigos National Rehabilitation Center (Rancho) promotes and supports a patient and family centered approach to care delivered in a context sensitive to the importance of relationships. Rancho's goal is to restore health, rebuild life, and revitalize hope for persons with life changing illness, injury, or disability.

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,515,286.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	231,707,580.18	244,265,000	257,567,000	230,083,000	247,797,000	(9,770,000)
TOTAL FINANCING SOURCES	$ 234,222,866.18	$ 244,265,000	$ 257,567,000	$ 230,083,000	$ 247,797,000	$ (9,770,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 95,392,441.49	$ 99,430,000	$ 102,904,000	$ 109,911,000	$ 109,870,000	$ 6,966,000
CAFETERIA BENEFIT PLANS	19,364,944.04	21,010,000	21,204,000	23,235,000	23,264,000	2,060,000
COUNTY EMPLOYEE RETIREMENT	16,920,197.50	19,286,000	18,645,000	18,671,000	18,682,000	37,000
DENTAL INSURANCE	417,297.05	489,000	502,000	525,000	525,000	23,000
DEPENDENT CARE SPENDING ACCOUNTS	143,759.92	143,000	127,000	143,000	143,000	16,000
DISABILITY BENEFITS	1,243,354.30	1,230,000	943,000	1,230,000	1,230,000	287,000
FICA (OASDI)	1,201,507.31	1,284,000	1,165,000	1,322,000	1,323,000	158,000
HEALTH INSURANCE	1,308,481.45	1,781,000	1,509,000	1,605,000	1,605,000	96,000
LIFE INSURANCE	174,030.63	73,000	70,000	73,000	73,000	3,000
OTHER EMPLOYEE BENEFITS	35.24	0	0	0	0	0
RETIREE HEALTH INSURANCE	6,842,390.00	6,999,000	7,006,000	8,049,000	8,049,000	1,043,000
SAVINGS PLAN	565,044.13	662,000	567,000	682,000	682,000	115,000
THRIFT PLAN (HORIZONS)	2,116,944.20	2,309,000	2,231,000	2,410,000	2,410,000	179,000
UNEMPLOYMENT INSURANCE	36,901.05	21,000	23,000	21,000	21,000	(2,000)
WORKERS' COMPENSATION	2,977,858.85	2,683,000	3,283,000	2,682,000	2,682,000	(601,000)
TOTAL S & E B	148,705,187.16	157,400,000	160,179,000	170,559,000	170,559,000	10,380,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	18,687,308.96	20,926,000	22,273,000	22,055,000	21,142,000	(1,131,000)
CLOTHING & PERSONAL SUPPLIES	134,233.57	134,000	138,000	140,000	140,000	2,000
COMMUNICATIONS	43,524.68	132,000	30,000	121,000	121,000	91,000
COMPUTING-MAINFRAME	0.00	0	8,000	35,000	35,000	27,000
COMPUTING-PERSONAL	576,114.23	317,000	691,000	695,000	695,000	4,000
CONTRACTED PROGRAM SERVICES	2,485,286.86	2,996,000	1,362,000	1,465,000	1,465,000	103,000
HOUSEHOLD EXPENSE	1,271,565.63	1,112,000	933,000	1,145,000	1,145,000	212,000
INFORMATION TECHNOLOGY SERVICES	220,882.00	413,000	454,000	454,000	454,000	0
INSURANCE	1,233,388.51	867,000	869,000	844,000	844,000	(25,000)
MAINTENANCE - BUILDINGS & IMPRV	2,250,242.01	1,993,000	1,480,000	1,591,000	1,591,000	111,000
MAINTENANCE - EQUIPMENT	1,330,506.43	1,366,000	1,793,000	1,708,000	1,708,000	(85,000)
MEDICAL DENTAL & LAB SUPPLIES	14,803,702.38	14,298,000	15,837,000	16,306,000	16,306,000	469,000
MEMBERSHIPS	211,995.96	211,000	173,000	225,000	225,000	52,000
MISCELLANEOUS EXPENSE	56,195.59	59,000	272,000	313,000	313,000	41,000
OFFICE EXPENSE	570,980.27	571,000	532,000	560,000	560,000	28,000
PROFESSIONAL SERVICES	15,210,543.93	16,008,000	10,864,000	10,533,000	10,533,000	(331,000)
RENTS & LEASES - BLDG & IMPRV	19,571.35	6,000	6,000	6,000	6,000	0
RENTS & LEASES - EQUIPMENT	1,090,764.82	1,096,000	1,079,000	1,094,000	1,094,000	15,000
SMALL TOOLS & MINOR EQUIPMENT	558.08	1,000	16,000	16,000	16,000	0
SPECIAL DEPARTMENTAL EXPENSE	388,577.58	289,000	284,000	288,000	288,000	4,000
TECHNICAL SERVICES	4,853,253.14	4,893,000	5,145,000	5,152,000	5,152,000	7,000
TELECOMMUNICATIONS	1,046,663.67	1,077,000	1,033,000	1,001,000	1,001,000	(32,000)

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	64,911.79	65,000	22,000	48,000	48,000	26,000
TRANSPORTATION AND TRAVEL	262,000.64	292,000	365,000	367,000	367,000	2,000
UTILITIES	4,219,780.74	4,016,000	4,428,000	4,635,000	4,635,000	207,000
TOTAL S & S	71,032,552.82	73,138,000	70,087,000	70,797,000	69,884,000	(203,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	30,786,006.53	22,854,000	18,932,000	26,903,000	26,903,000	7,971,000
INT-OTHER LONG TERM DEBT	0.00	991,000	991,000	991,000	1,114,000	123,000
INTEREST ON NOTES & WARRANTS	158,102.55	155,000	303,000	287,000	287,000	(16,000)
JUDGMENTS & DAMAGES	150,531.81	55,000	55,000	322,000	322,000	267,000
RET-OTHER LONG TERM DEBT	6,961,324.96	6,901,000	6,928,000	6,850,000	6,850,000	(78,000)
TAXES & ASSESSMENTS	30,208.21	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	38,086,174.06	30,957,000	27,210,000	35,354,000	35,477,000	8,267,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	22,806.63	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	356,000	356,000	356,000	356,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,104,592.29	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	709,512.42	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	60,656.22	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,897,567.56	356,000	356,000	356,000	356,000	0
TOTAL CAPITAL ASSETS	1,897,567.56	356,000	356,000	356,000	356,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,925,385.25	0	0	0	0	0
NET TOTAL	$ 262,646,866.85	$ 261,851,000	$ 257,832,000	$ 277,066,000	$ 276,276,000	$ 18,444,000
TOTAL FINANCING USES	$ 262,646,866.85	$ 261,851,000	$ 257,832,000	$ 277,066,000	$ 276,276,000	$ 18,444,000
OPERATING SUBSIDY-GF	$ 28,424,000.00	$ 265,000	$ 265,000	$ 46,983,000	$ 28,479,000	$ 28,214,000
BUDGETED POSITIONS	1,596.0	1,631.0	1,631.0	1,648.0	1,648.0	17.0

Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 7,901,024.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	572,413,889.16	578,899,000	608,953,000	623,066,000	635,402,000	26,449,000
TOTAL FINANCING SOURCES	$ 580,314,913.16	$ 578,899,000	$ 608,953,000	$ 623,066,000	$ 635,402,000	$ 26,449,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 341,790,756.58	$ 363,059,000	$ 362,060,000	$ 385,257,000	$ 380,702,000	$ 18,642,000
SERVICES & SUPPLIES	222,788,234.10	224,365,000	225,508,000	222,781,000	222,234,000	(3,274,000)
OTHER CHARGES	60,177,088.18	52,559,000	44,768,000	57,619,000	57,490,000	12,722,000
CAPITAL ASSETS - EQUIPMENT	7,313,270.96	599,000	599,000	627,000	627,000	28,000
OTHER FINANCING USES	3,967,564.33	145,000	145,000	145,000	145,000	0
NET TOTAL	$ 636,036,914.15	$ 640,727,000	$ 633,080,000	$ 666,429,000	$ 661,198,000	$ 28,118,000
TOTAL FINANCING USES	$ 636,036,914.15	$ 640,727,000	$ 633,080,000	$ 666,429,000	$ 661,198,000	$ 28,118,000
GAIN OR LOSS	$ (55,722,000.99)	$ (61,828,000)	$ (24,127,000)	$ (43,363,000)	$ (25,796,000)	$ (1,669,000)
OPERATING SUBSIDY-GF	$ 55,722,000.00	$ 24,127,000	$ 24,127,000	$ 43,363,000	$ 25,796,000	$ 1,669,000
BUDGETED POSITIONS	3,305.0	3,372.0	3,372.0	3,441.0	3,402.0	30.0

The ValleyCare Network consists of the Olive View-UCLA Medical Center (OV-UCLA), High Desert Regional Health Center (HDRHC), Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the UCLA School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HDRHC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and HDRHC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

VALLEYCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 7,901,024.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	572,413,889.16	578,899,000	608,953,000	623,066,000	635,402,000	26,449,000
TOTAL FINANCING SOURCES	$ 580,314,913.16	$ 578,899,000	$ 608,953,000	$ 623,066,000	$ 635,402,000	$ 26,449,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 224,489,671.77	$ 234,712,000	$ 234,066,000	$ 249,670,000	$ 246,436,000	$ 12,370,000
CAFETERIA BENEFIT PLANS	43,329,886.02	47,279,000	46,470,000	53,059,000	52,373,000	5,903,000
COUNTY EMPLOYEE RETIREMENT	37,397,177.49	42,008,000	43,885,000	41,205,000	40,690,000	(3,195,000)
DENTAL INSURANCE	928,367.78	1,078,000	1,124,000	1,155,000	1,155,000	31,000
DEPENDENT CARE SPENDING ACCOUNTS	266,578.58	267,000	256,000	267,000	267,000	11,000
DISABILITY BENEFITS	1,954,272.80	1,759,000	1,573,000	1,760,000	1,760,000	187,000
FICA (OASDI)	3,206,458.59	3,385,000	3,283,000	3,535,000	3,485,000	202,000
HEALTH INSURANCE	2,587,662.80	3,399,000	2,937,000	2,934,000	2,933,000	(4,000)
LIFE INSURANCE	353,337.45	177,000	168,000	171,000	171,000	3,000
RETIREE HEALTH INSURANCE	14,560,768.00	14,968,000	14,740,000	17,214,000	17,214,000	2,474,000
SAVINGS PLAN	1,354,411.91	1,445,000	1,770,000	1,524,000	1,455,000	(315,000)
THRIFT PLAN (HORIZONS)	4,909,002.21	5,177,000	5,141,000	5,358,000	5,358,000	217,000
UNEMPLOYMENT INSURANCE	89,065.82	47,000	105,000	47,000	47,000	(58,000)
WORKERS' COMPENSATION	6,364,095.36	7,358,000	6,542,000	7,358,000	7,358,000	816,000
TOTAL S & E B	341,790,756.58	363,059,000	362,060,000	385,257,000	380,702,000	18,642,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	43,568,300.51	48,087,000	50,337,000	49,890,000	49,577,000	(760,000)
CLOTHING & PERSONAL SUPPLIES	701,912.21	817,000	757,000	768,000	768,000	11,000
COMMUNICATIONS	132,328.73	161,000	57,000	99,000	99,000	42,000
COMPUTING-MAINFRAME	102,119.09	254,000	219,000	330,000	330,000	111,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	21,933.14	498,000	304,000	304,000	304,000	0
COMPUTING-PERSONAL	936,508.81	499,000	558,000	486,000	486,000	(72,000)
CONTRACTED PROGRAM SERVICES	1,738,302.32	4,737,000	5,546,000	5,706,000	5,706,000	160,000
FOOD	95,193.17	70,000	65,000	66,000	66,000	1,000
HOUSEHOLD EXPENSE	2,156,150.29	1,528,000	1,714,000	1,200,000	1,200,000	(514,000)
INFORMATION TECHNOLOGY SERVICES	304,510.14	382,000	463,000	466,000	466,000	3,000
INFORMATION TECHNOLOGY-SECURITY	9,863.67	2,000	2,000	2,000	2,000	0
INSURANCE	1,378,598.77	2,534,000	2,257,000	1,469,000	1,469,000	(788,000)
MAINTENANCE - BUILDINGS & IMPRV	12,997,503.90	9,601,000	10,248,000	10,156,000	10,156,000	(92,000)
MAINTENANCE - EQUIPMENT	8,396,274.88	6,884,000	6,778,000	6,710,000	6,710,000	(68,000)
MEDICAL DENTAL & LAB SUPPLIES	53,510,269.55	50,597,000	51,112,000	54,355,000	54,355,000	3,243,000
MEMBERSHIPS	311,892.70	398,000	392,000	389,000	389,000	(3,000)
MISCELLANEOUS EXPENSE	(707,781.41)	283,000	359,000	260,000	260,000	(99,000)
OFFICE EXPENSE	3,200,249.92	2,724,000	2,632,000	2,667,000	2,667,000	35,000
PROFESSIONAL SERVICES	53,903,775.92	54,510,000	50,166,000	50,012,000	50,012,000	(154,000)
PUBLICATIONS & LEGAL NOTICE	10,390.30	11,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	1,026,573.41	1,101,000	1,040,000	1,061,000	1,061,000	21,000
RENTS & LEASES - EQUIPMENT	2,434,317.71	1,502,000	1,496,000	1,311,000	1,311,000	(185,000)

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	282,815.88	505,000	375,000	382,000	382,000	7,000
SPECIAL DEPARTMENTAL EXPENSE	265,441.73	348,000	310,000	315,000	315,000	5,000
TECHNICAL SERVICES	24,342,405.28	20,229,000	20,951,000	18,775,000	18,541,000	(2,410,000)
TELECOMMUNICATIONS	5,341,648.16	3,781,000	4,021,000	3,542,000	3,542,000	(479,000)
TRAINING	143,013.81	40,000	36,000	36,000	36,000	0
TRANSPORTATION AND TRAVEL	719,875.00	578,000	512,000	517,000	517,000	5,000
UTILITIES	5,463,846.51	11,704,000	12,795,000	11,501,000	11,501,000	(1,294,000)
TOTAL S & S	222,788,234.10	224,365,000	225,508,000	222,781,000	222,234,000	(3,274,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	45,448,691.26	38,144,000	29,021,000	39,021,000	39,021,000	10,000,000
INT-OTHER LONG TERM DEBT	0.00	182,000	182,000	182,000	53,000	(129,000)
INTEREST ON NOTES & WARRANTS	385,045.72	247,000	771,000	667,000	667,000	(104,000)
JUDGMENTS & DAMAGES	249,842.56	215,000	925,000	1,380,000	1,380,000	455,000
RET-OTHER LONG TERM DEBT	13,880,143.80	13,768,000	13,866,000	16,366,000	16,366,000	2,500,000
TAXES & ASSESSMENTS	213,364.84	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	60,177,088.18	52,559,000	44,768,000	57,619,000	57,490,000	12,722,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,382,131.25	0	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	66,000	66,000	0	0	(66,000)
FOOD PREPARATION EQUIPMENT	0.00	9,000	9,000	9,000	9,000	0
MACHINERY EQUIPMENT	27,996.65	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	49,724.93	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	1,333,432.61	201,000	201,000	201,000	201,000	0
MEDICAL-MINOR EQUIPMENT	1,519,985.52	20,000	20,000	114,000	114,000	94,000
NON-MEDICAL LAB/TESTING EQUIP	0.00	255,000	255,000	255,000	255,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	48,000	48,000	48,000	48,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	7,313,270.96	599,000	599,000	627,000	627,000	28,000
TOTAL CAPITAL ASSETS	7,313,270.96	599,000	599,000	627,000	627,000	28,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	3,967,564.33	145,000	145,000	145,000	145,000	0
NET TOTAL	$ 636,036,914.15	$ 640,727,000	$ 633,080,000	$ 666,429,000	$ 661,198,000	$ 28,118,000
TOTAL FINANCING USES	$ 636,036,914.15	$ 640,727,000	$ 633,080,000	$ 666,429,000	$ 661,198,000	$ 28,118,000
OPERATING SUBSIDY-GF	$ 55,722,000.00	$ 24,127,000	$ 24,127,000	$ 43,363,000	$ 25,796,000	$ 1,669,000
BUDGETED POSITIONS	3,305.0	3,372.0	3,372.0	3,441.0	3,402.0	30.0

OLIVE VIEW/UCLA MEDICAL CENTER

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	281,891,000	281,188,000	298,051,000	293,496,000	12,308,000
Services and Supplies	174,889,000	175,546,000	174,427,000	174,285,000	(1,261,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	174,889,000	175,546,000	174,427,000	174,285,000	(1,261,000)
Other Charges	45,501,000	37,600,000	48,065,000	47,953,000	10,353,000
Capital Assets – Equipment	513,000	513,000	513,000	513,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	502,794,000	494,847,000	521,056,000	516,247,000	21,400,000
Revenue/Fund Balance	472,198,000	464,251,000	461,498,000	473,909,000	9,658,000
County Contribution	30,596,000	30,596,000	59,558,000	42,338,000	11,742,000
Positions	2,548.0	2,548.0	2,622.0	2,582.0	34.0
Budgeted Beds (Average Daily Census)	189	213	213	213	0

SUMMARY OF SAN FERNANDO VALLEY HEALTH CENTERS

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	27,771,000	26,424,000	30,079,000	30,079,000	3,655,000
Services and Supplies	13,106,000	13,875,000	13,220,000	13,209,000	(666,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	13,106,000	13,875,000	13,220,000	13,209,000	(666,000)
Other Charges	0	0	0	0	0
Capital Assets - Equipment	0	0	38,000	38,000	38,000
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	41,022,000	40,444,000	43,482,000	43,471,000	3,027,000
Revenue/Fund Balance	70,745,000	70,167,000	76,274,000	76,263,000	6,096,000
County Contribution	(29,723,000)	(29,723,000)	(32,792,000)	(32,792,000)	(3,069,000)
Positions	284.0	284.0	281.0	281.0	(3.0)

HIGH DESERT REGIONAL HEALTH CENTER

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	42,299,000	42,749,000	45,031,000	45,031,000	2,282,000
Services and Supplies	28,767,000	28,157,000	27,140,000	26,810,000	(1,347,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	28,767,000	28,157,000	27,140,000	26,810,000	(1,347,000)
Other Charges	7,058,000	7,168,000	9,498,000	9,481,000	2,313,000
Capital Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	78,124,000	78,074,000	81,669,000	81,322,000	3,248,000
Revenue/Fund Balance	40,159,000	40,109,000	43,611,000	43,611,000	3,502,000
County Contribution	37,965,000	37,965,000	38,058,000	37,711,000	(254,000)
Positions	406.0	406.0	402.0	403.0	(3.0)

SUMMARY OF HIGH DESERT HEALTH CENTERS

	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	11,098,000	11,699,000	12,096,000	12,096,000	397,000
Services and Supplies	7,603,000	7,930,000	7,994,000	7,930,000	0
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	7,603,000	7,930,000	7,994,000	7,930,000	0
Other Charges	0	0	56,000	56,000	56,000
Capital Assets – Equipment	86,000	86,000	76,000	76,000	(10,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	18,787,000	19,715,000	20,222,000	20,158,000	443,000
Revenue/Fund Balance	33,498,000	34,426,000	41,683,000	41,619,000	7,193,000
County Contribution	(14,711,000)	(14,711,000)	(21,461,000)	(21,461,000)	(6,750,000)
Positions	134.0	134.0	136.0	136.0	2.0

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 110,026,000.00	$ 0	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
REVENUE	14,922,389.85	14,120,000	0	0	0	0
TOTAL FINANCING SOURCES	$ 124,948,389.85	$ 14,120,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
FINANCING USES						
OTHER FINANCING USES	$ 0.00	$ 7,060,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
NET TOTAL	$ 0.00	$ 7,060,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 181,432,000.00	$ 7,060,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
GAIN OR LOSS	$ (56,483,610.15)	$ 7,060,000	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 56,484,101.23	$ 0	$ 0	$ 0	$ 0	$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2015-16 Recommended Budget reflects the use of $184.9 million in estimated obligated fund balance to be transferred to the four hospital enterprise funds for ongoing health care costs, and thereby depleting this fund.

DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 110,026,000.00	$ 0	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
REVENUE	14,922,389.85	14,120,000	0	0	0	0
TOTAL FINANCING SOURCES	$ 124,948,389.85	$ 14,120,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
FINANCING USES						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	7,060,000	0	85,792,000	184,940,000	184,940,000
NET TOTAL	$ 0.00	$ 7,060,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 181,432,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 181,432,000.00	$ 7,060,000	$ 0	$ 85,792,000	$ 184,940,000	$ 184,940,000
OPERATING SUBSIDY-GF	$ 56,484,101.23	$ 0	$ 0	$ 0	$ 0	$ 0

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	480,348,000	--	480,348,000	--	2,272.4
Less Administration	--	--	--	--	--
Net Program Costs	480,348,000	--	480,348,000	--	2,272.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescriptions for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	62,340,000	--	62,340,000	--	283.9
Less Administration	--	--	--	--	--
Net Program Costs	62,340,000	--	62,340,000	--	283.9

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics service provided to the mother prior to, and including, delivery includes perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	79,586,000	--	79,586,000	--	368.1
Less Administration	--	--	--	--	--
Net Program Costs	79,586,000	--	79,586,000	--	368.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	168,430,000	--	168,430,000	--	1,029.7
Less Administration	--	--	--	--	--
Net Program Costs	168,430,000	--	168,430,000	--	1,029.7

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	59,991,000	--	59,991,000	--	276.0
Less Administration	--	--	--	--	--
Net Program Costs	59,991,000	--	59,991,000	--	276.0

Authority: Non-mandated, discretionary program.

Psychiatric acute care is provided to adult, adolescent, and child patients with mental illnesses or disorders, and includes services requiring isolation or a locked unit. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (excluding Psychiatric Emergency Department)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	124,406,000	--	124,406,000	--	573.3
Less Administration	--	--	--	--	--
Net Program Costs	124,406,000	--	124,406,000	--	573.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of emergency treatment for the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

7. Hospital Outpatient Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	171,315,000	--	171,315,000	--	807.5
Less Administration	--	--	--	--	--
Net Program Costs	171,315,000	--	171,315,000	--	807.5

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	514,296,000	--	514,296,000	--	2,387.3
Less Administration	--	--	--	--	--
Net Program Costs	514,296,000	--	514,296,000	--	2,387.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital–based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	190,579,000	--	190,579,000	--	888.4
Less Administration	--	--	--	--	--
Net Program Costs	190,579,000	--	190,579,000	--	888.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology, and electron microscopy. Clinical pathology includes blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities include patient preparation, specimen collection, transport, processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	313,360,000	--	313,360,000	--	1,465.1
Less Administration	--	--	--	--	--
Net Program Costs	313,360,000	--	313,360,000	--	1,465.1

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing, and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	253,786,000	--	253,786,000	--	1,170.7
Less Administration	--	--	--	--	--
Net Program Costs	253,786,000	--	253,786,000	--	1,170.7

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	547,853,000	--	547,853,000	--	2,502.7
Less Administration	--	--	--	--	--
Net Program Costs	547,853,000	--	547,853,000	--	2,502.7

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by the CHCs, HCs, and OCs. State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition, and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and OCs, is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners (CP) Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	69,049,000	--	61,411,000	7,638,000	243.3
Less Administration	--	--	--	--	--
Net Program Costs	69,049,000	--	61,411,000	7,638,000	243.3

Authority: Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality healthcare services.

The Division of Managed Care Services is responsible for the overall administrative management of the CP program and My Health LA. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

14. Emergency Medical Services (EMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,142,000	1,462,000	48,680,000	--	200.0
Less Administration	--	--	--	--	--
Net Program Costs	50,142,000	1,462,000	48,680,000	--	200.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring, and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS-related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

15. Juvenile Court Health Services (JCHS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	38,224,000	30,932,000	533,000	6,759,000	251.0
Less Administration	--	--	--	--	--
Net Program Costs	38,224,000	30,932,000	533,000	6,759,000	251.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. Managed Care Services (MCS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,921,000	--	--	49,921,000	310.0
Less Administration	--	--	--	--	--
Net Program Costs	49,921,000	--	--	49,921,000	310.0

Authority: Non-mandated, discretionary program.

The MCS Division functions as the medical services organization (MSO) for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners, and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, health care quality, standardizes processes across DHS clinical settings, and assesses potential new lines of business given new opportunities under the ACA.

17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,634,564,000	9,094,000	1,055,688,000	569,782,000	6,913.6
Less Administration	--	--	--	--	--
Net Program Costs	1,634,564,000	9,094,000	1,055,688,000	569,782,000	6,913.6

Authority: Non-mandated, discretionary program.

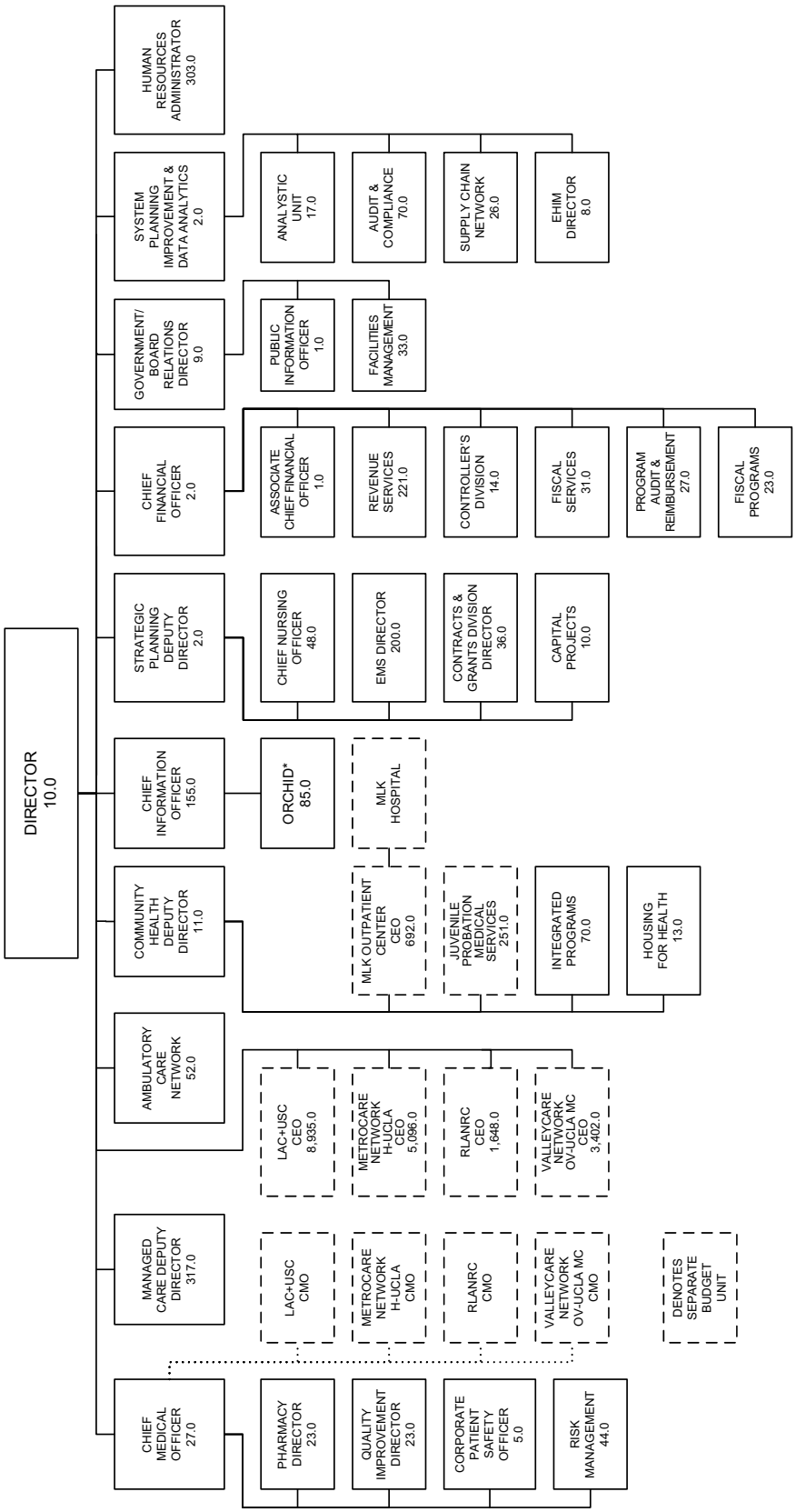
Administration includes Administrative Program, General Services, Patient Care Services, Online Real-Time Centralized Health Database, and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

Administration Program provides administrative support and executive oversight to the operations of the Department, such as the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, nursing education, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, insurance, interest, and non-payroll related employee benefits.

General Services are the non-patient care support services needed to operate a hospital, such as kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,808,190,000	41,488,000	4,132,602,000	634,100,000	21,943.0

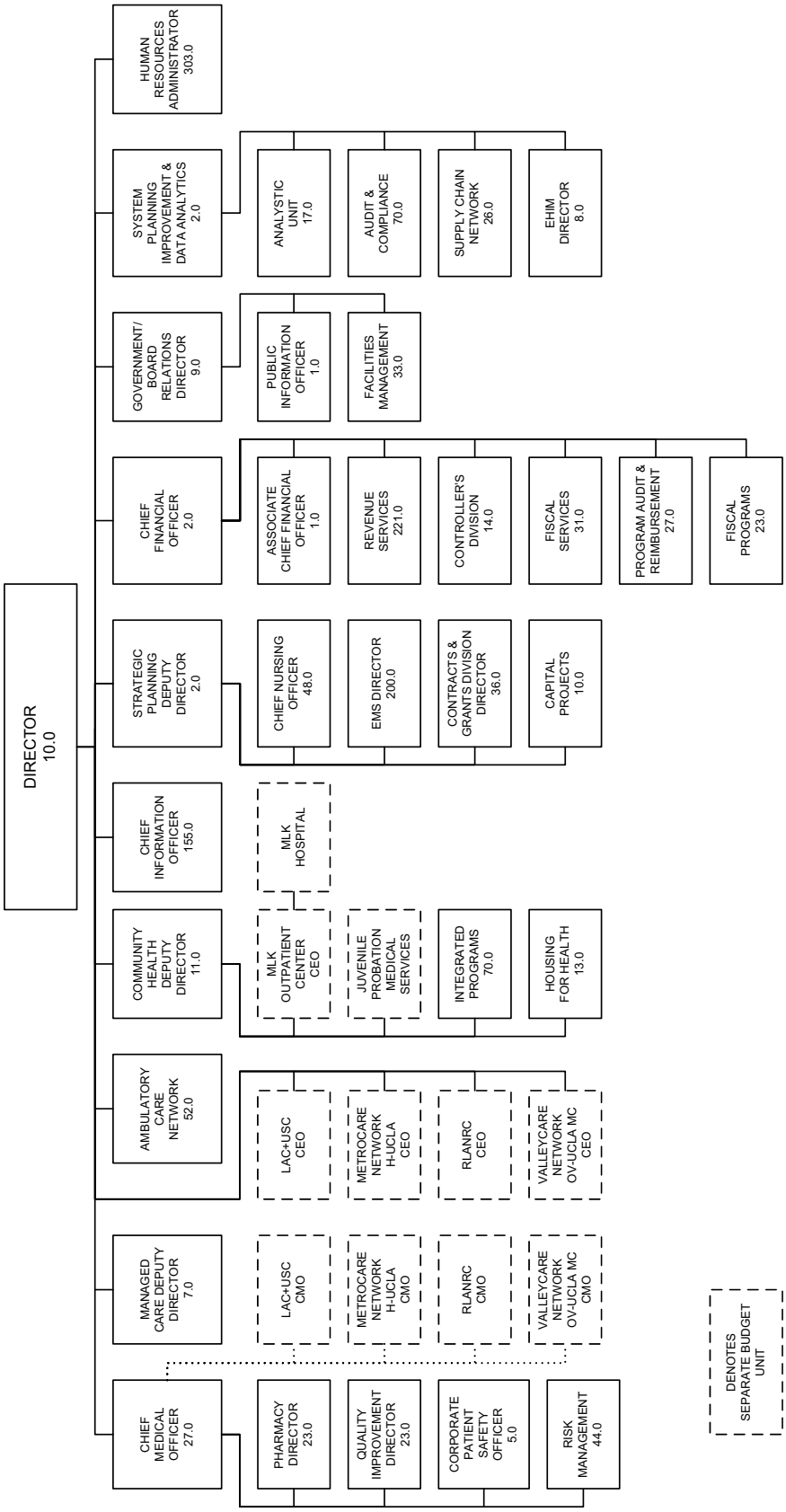
Department of Health Services
Mitchell H. Katz, M.D., Director
2015-16 Recommended Budget Total Positions: 21,943.0



*ORCHID = Online Real-Time Centralized Health Information Database

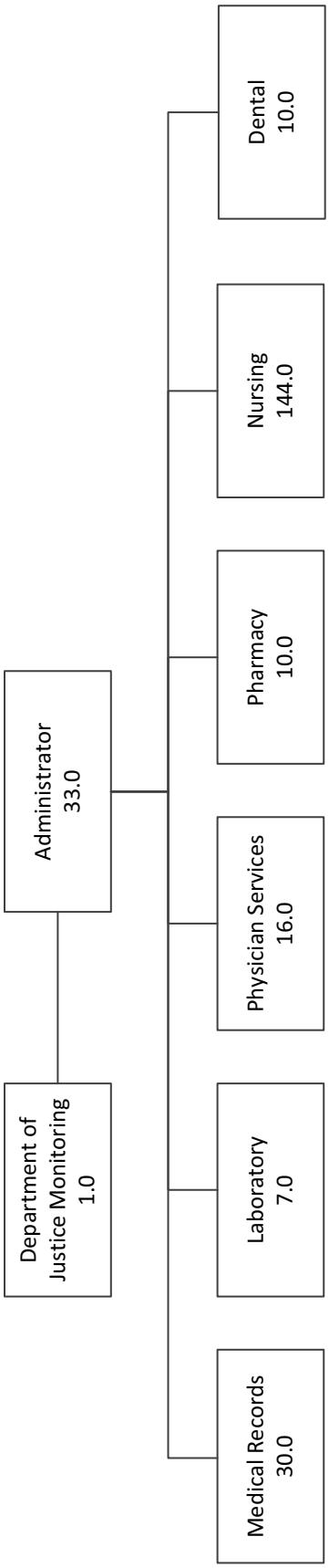
Health Services Administration

2015-16 Recommended Budget Total Positions: 1,524.0



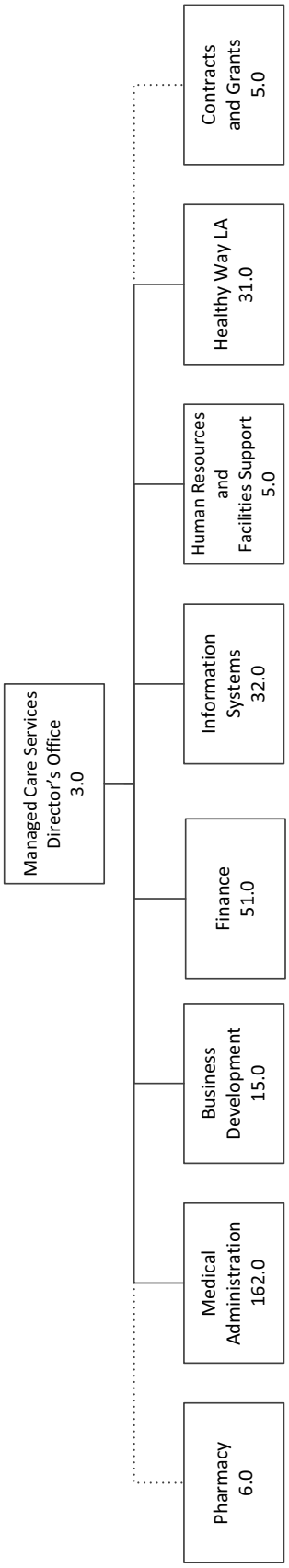
Health Services - Juvenile Court Health Services

2015-16 Recommended Budget Total Positions: 251.0



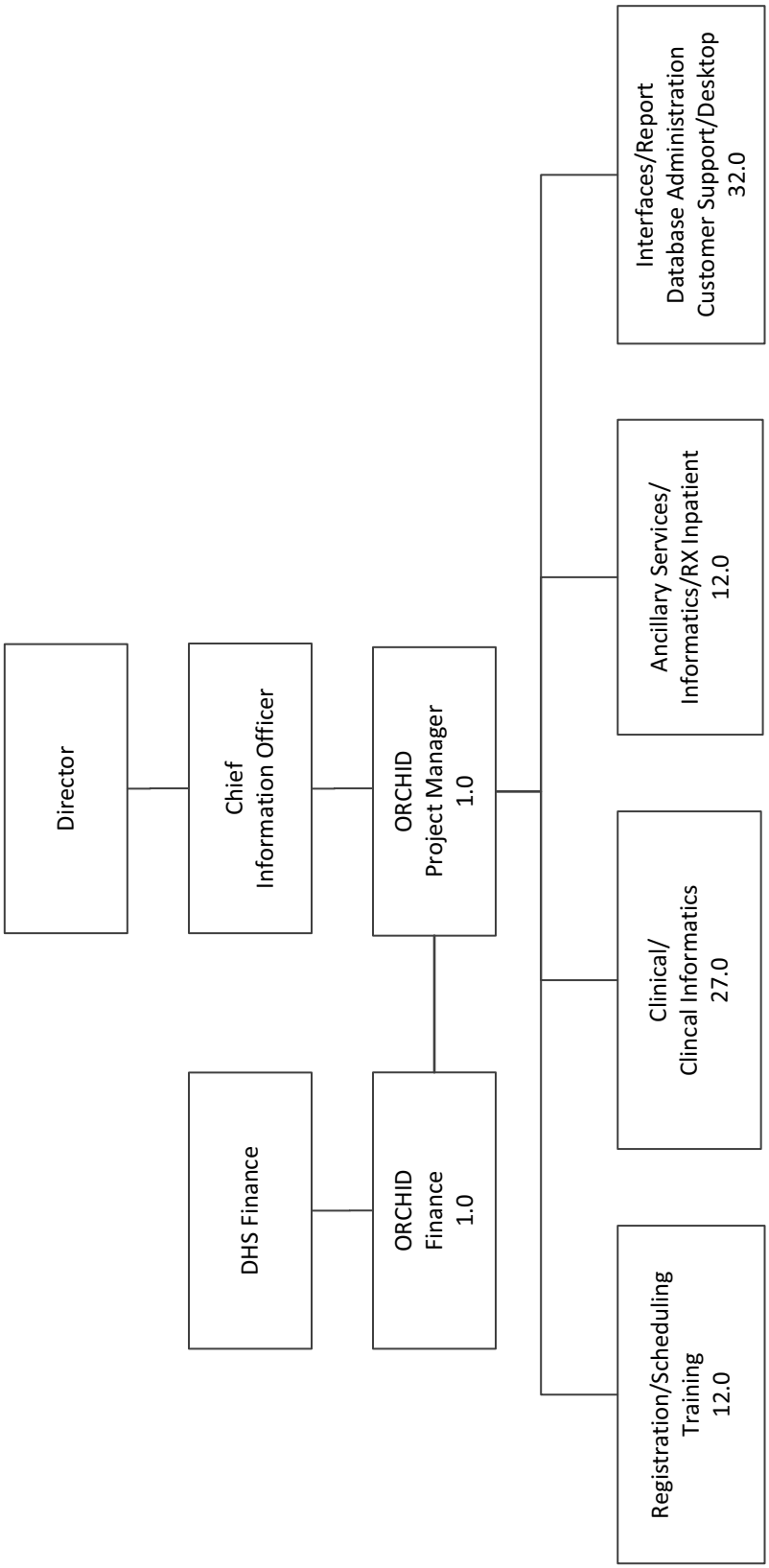
Health Services - Managed Care Services

2015-16 Recommended Budget Total Positions: 310.0



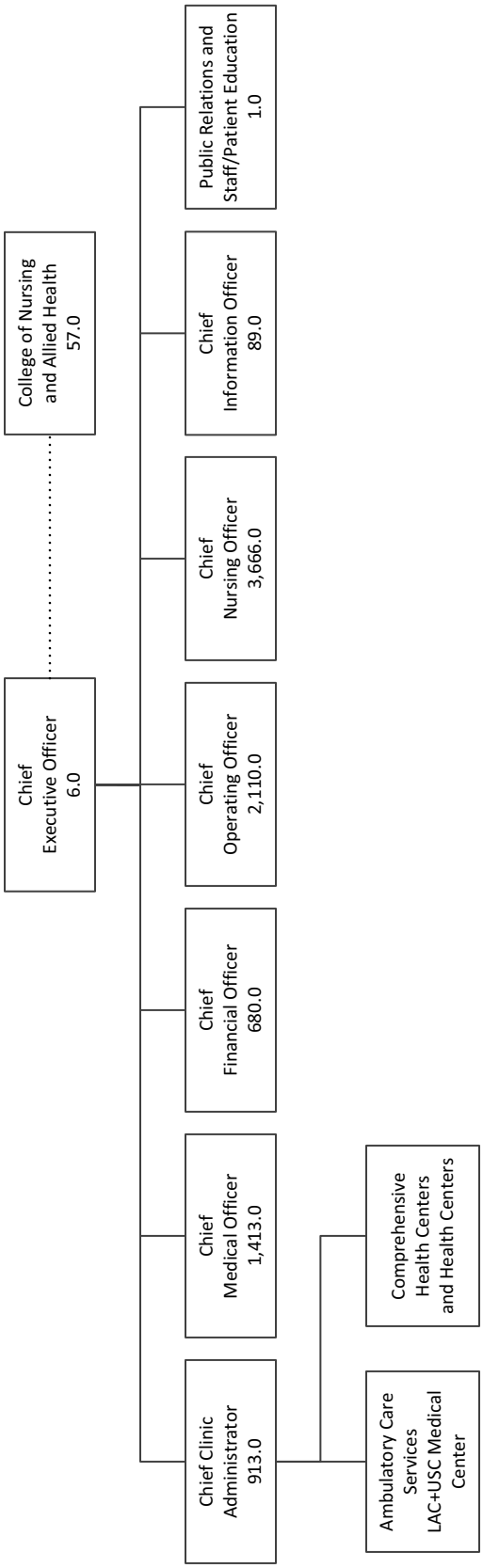
Health Services - Online Real-Time Centralized Health Information Database (ORCHID)

2015-16 Recommended Budget Total Positions: 85.0



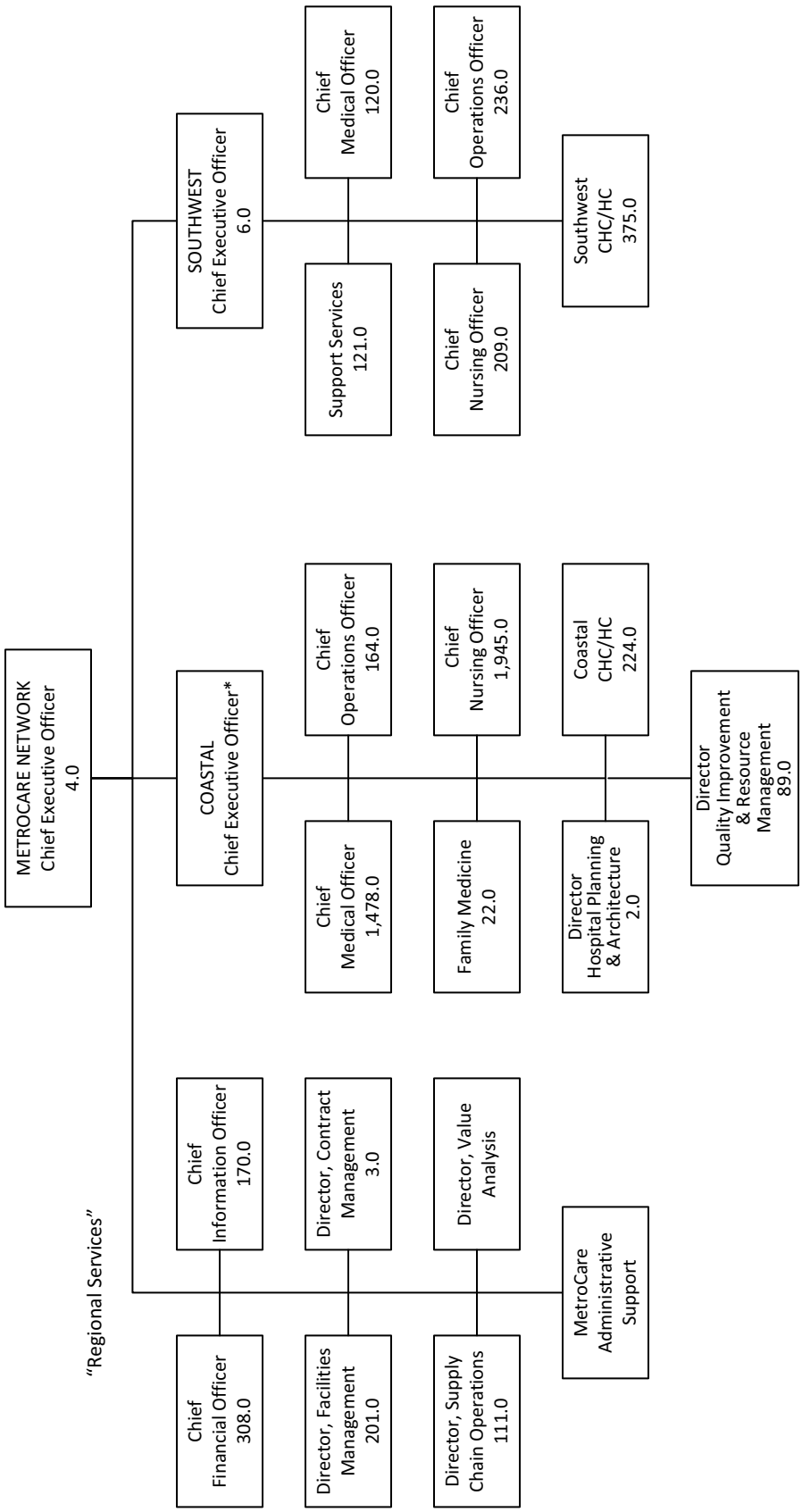
Health Services - LAC+USC Healthcare Network

2015-16 Recommended Budget Total Positions: 8,935.0



Health Services - MetroCare Network

2015-16 Recommended Budget Total Positions: 5,788.0

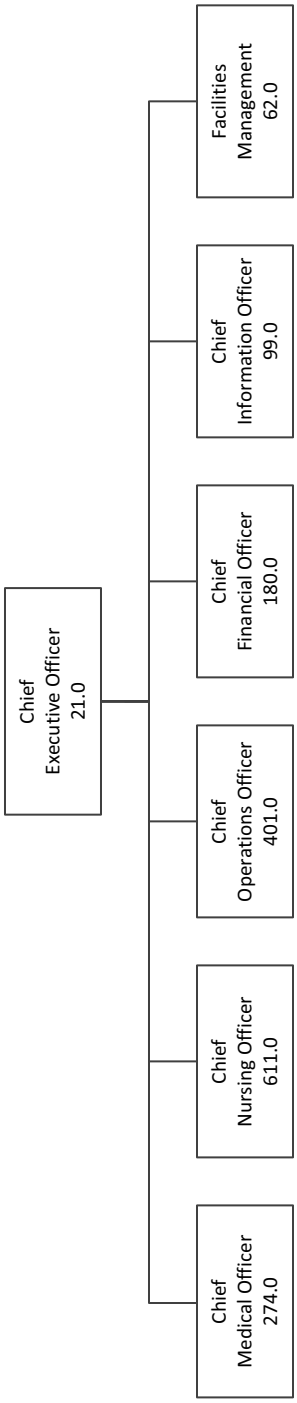


*Note: Same as MetroCare Network Chief Executive Officer

CHC/HC = Comprehensive Health Centers/Health Centers

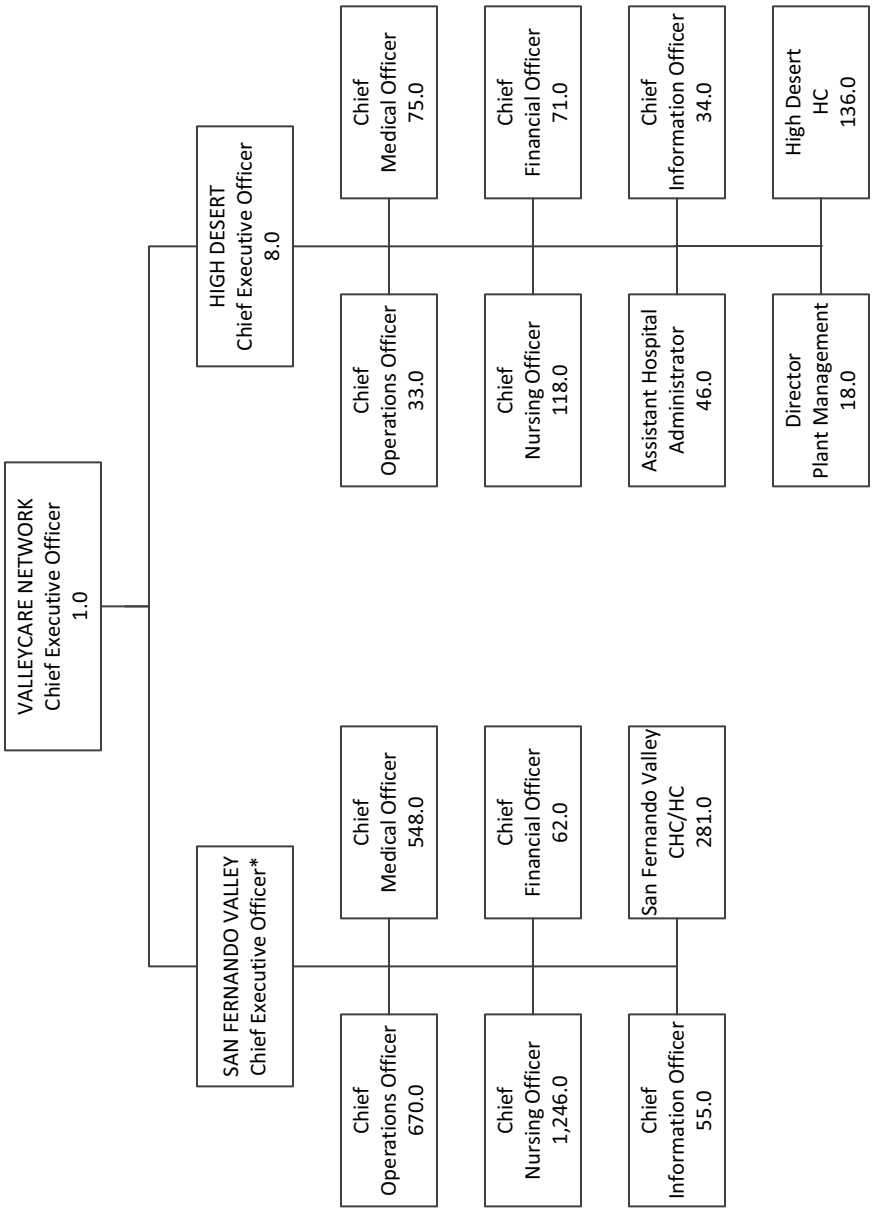
Health Services - Rancho Los Amigos National Rehabilitation Center

2015-16 Recommended Budget Total Positions: 1,648.0



Health Services - ValleyCare Network

2015-16 Recommended Budget Total Positions: 3,402.0



*Note: Same as ValleyCare Network Chief Executive Officer

CHC/HC = Comprehensive Health Centers/Health Centers

Martin Luther King, Jr. Community Hospital-Financial Assistance

Martin Luther King, Jr. Community Hospital-Financial Assistance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 23,200,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER CHARGES	15,900,000.00	10,000,000	10,000,000	0	0	(10,000,000)
GROSS TOTAL	$ 39,100,000.00	$ 10,000,000	$ 10,000,000	$ 0	$ 0	$ (10,000,000)
NET TOTAL	$ 39,100,000.00	$ 10,000,000	$ 10,000,000	$ 0	$ 0	$ (10,000,000)
NET COUNTY COST	$ 39,100,000.00	$ 10,000,000	$ 10,000,000	$ 0	$ 0	$ (10,000,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The Martin Luther King, Jr. (MLK) Community Hospital Financial Assistance budget unit was created by the Board of Supervisors on December 17, 2013 to monitor funding related to assisting Martin Luther King, Jr.-Los Angeles (MLK-LA) Healthcare Corporation with establishing the new MLK Community Hospital.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects the planned discontinuation of annual installment funding to assist MLK-LA with pre-hospital opening activities.

Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)
GROSS TOTAL	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)
NET TOTAL	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)
NET COUNTY COST	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Homeless and Housing Program (HHP) was initiated to address the County's commitment to preventing and reducing homelessness in the County. In 2006, the Board approved a $100.0 million Homeless Prevention Initiative (HPI). The Chief Executive Office (CEO) has managed this initiative and worked with County departments, the Los Angeles Homeless Services Authority (LAHSA), the City of Los Angeles, various other cities as well as many nonprofit partners to increase permanent housing opportunities and needed supportive services for homeless individuals, families, and youth. The HHP focuses on the following: increasing the number of permanent housing units (new development and market rate rentals) that target homeless individuals and families for occupancy; increasing the number of rental subsidies for these housing opportunities; aligning existing health, mental health, and substance abuse resources with permanent housing opportunities to ensure that residents receive needed services and remain housed; and maximizing and leveraging other funding streams to increase service impact.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an overall NCC decrease of $7.7 million in one-time funding primarily due to the reduction in one-time carryover savings. The budget provides $40.7 million in one-time and ongoing funding for homeless assistance programs including: Homeless Families and Single Adult Housing models; Long Beach Homeless Veterans Initiative which provides emergency, transitional, permanent housing, and supportive services for veterans; Specialty Courts such as the Prototype Court and Homeless Court Programs for defendants who are homeless and have co-occurring illnesses (mental health and substance abuse); and others that provide supportive services for homeless families, individuals, and veterans.

Although the recent economic downturn has improved nationally, the negative impact on the homeless population continues to exist. It is important that the County continue to work towards preventing and ending homelessness for individuals, families, and youth.

Critical/Strategic Planning Initiatives

The HHP has overseen at least 63 programs funded in part by HPI, with the goal of securing emergency, transitional, or permanent supportive housing for individuals, families, or youth. Some of the highlights include:

- Established the Family Solution Centers (FSC), which connects homeless families to one of eight FSCs for rapid rehousing, permanent supportive housing, and services. This project is funded in part by HPI ($1.0 million) and is administered by LAHSA.
- Implemented the Single Adult Model, to permanently house and provide supportive services to homeless single adults who have physical and/or mental health conditions, and who may also have a co-occurring substance abuse disorder.
- Participated in the United Way's Home for Good Funders Collaborative, which resulted in millions of dollars being leveraged and coordinated to permanently house and provide supportive services for approximately 1,000 chronically homeless individuals.
- Continued the process and strategies learned from the Homeless Encampment Protocol program, which responded to homeless encampments throughout the County. This collaborative program addressed over 35 homeless encampments throughout the County in 2014.

In addition, HHP is in the planning stages to consolidate funding for Transition Age Youth (TAY) to build a system to help homeless TAY obtain stable housing and achieve self-sufficiency.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**48,389,000**	**0**	**0**	**48,389,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects the reversal of prior-year one-time and carryover funds for various homeless projects.	(30,729,000)	--	--	(30,729,000)	--
2. Homeless Count: Reflects ongoing funding for the annual homeless count.	350,000	--	--	350,000	--
3. Carryover Funding: Reflects one-time carryover funding for various homeless assistance programs.	22,662,000	--	--	22,662,000	--
Total Changes	**(7,717,000)**	**0**	**0**	**(7,717,000)**	**0.0**
2015-16 Recommended Budget	**40,672,000**	**0**	**0**	**40,672,000**	**0.0**

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 151,857.00	$ 148,000	$ 148,000	$ 148,000	$ 148,000	$ 0
CONTRACTED PROGRAM SERVICES	0.00	25,579,000	48,241,000	40,524,000	40,524,000	(7,717,000)
PROFESSIONAL SERVICES	24,162,843.53	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	90,482.26	0	0	0	0	0
TOTAL S & S	24,405,182.79	25,727,000	48,389,000	40,672,000	40,672,000	(7,717,000)
GROSS TOTAL	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)
NET TOTAL	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)
NET COUNTY COST	$ 24,405,182.79	$ 25,727,000	$ 48,389,000	$ 40,672,000	$ 40,672,000	$ (7,717,000)

Departmental Program Summary

1. Homeless Prevention Initiative

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	40,672,000	--	--	40,672,000	--
Less Administration	--	--	--	--	--
Net Program Costs	40,672,000	--	--	40,672,000	--

Authority: Non-mandated, discretionary program.

The program was initiated to address the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	40,672,000	0	0	40,672,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,103,999.66	$ 8,896,000	$ 12,210,000	$ 12,622,000	$ 12,337,000	$ 127,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 38,811,823.23	$ 42,575,000	$ 48,513,000	$ 51,356,000	$ 50,191,000	$ 1,678,000
SERVICES & SUPPLIES	17,438,474.50	19,941,000	21,391,000	22,454,000	19,843,000	(1,548,000)
OTHER CHARGES	37,349.65	64,000	36,000	36,000	37,000	1,000
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 56,287,647.38	$ 62,580,000	$ 70,132,000	$ 74,038,000	$ 70,263,000	$ 131,000
INTRAFUND TRANSFERS	(34,109,940.74)	(36,400,000)	(40,638,000)	(42,356,000)	(41,360,000)	(722,000)
NET TOTAL	$ 22,177,706.64	$ 26,180,000	$ 29,494,000	$ 31,682,000	$ 28,903,000	$ (591,000)
NET COUNTY COST	$ 13,073,706.98	$ 17,284,000	$ 17,284,000	$ 19,060,000	$ 16,566,000	$ (718,000)
BUDGETED POSITIONS	363.0	370.0	370.0	384.0	374.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resource solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $0.7 million. The decrease is primarily attributed to the deletion of one-time funding, partially offset by increases in Board-approved salaries and employee benefits, the expansion of the Executive Leadership Development Program and front funding for the Impact Team.

Critical/Strategic Planning Initiatives

- To appropriately align delivery/tracking of training with business needs and latest technologies, the Department of Human Resources (DHR) will develop and implement a new countywide eLearning system to replace the existing LearningNet. DHR will continue to work closely with the Auditor-Controller and line departments on the implementation of the new enterprise online application and examination system. In addition, DHR will further enhance standardization in countywide human resource practices, particularly in the area of workplace investigation and advocacy/performance management, by identifying best practices and providing proper measures to common policy issues.
- Key accomplishments of DHR over the past year include: 1) additional migration of historical cases from department legacy systems to the Performance Management Tracking System (PMTS), a central repository for all administrative matters related to discipline in the County, and the rollout of the PMTS Executive dashboard that enables access to real time data across departments; 2) the completion of the countywide rollout of the Absence Management System (AMS) which provides for a standardized tool for case management of employees on leave in accordance with federal and State laws and County leave policies; 3) the implementation of the Career Development Intern (CDI) Program through coordination with County departments on the hiring of CDI for all non-exempt departments; and 4) the graduation of the first five cohorts of the Executive Leadership Development Program (ELDP), a targeted training for the County's mid-to-senior level managers in support of the County's succession planning effort.

- Other notable accomplishments include: 1) deployment of the e-Form for annual outside employment reporting which eliminates the manual process previously required for the tracking of data and related reporting and provides a central depository of such information within the County; 2) completion of the Management Appraisal Performance Plan (MAPP) redesign effort through the implementation of a new MAPP evaluation form that improves the overall performance management value of the Plan and facilitates training for all MAPP participants; 3) administration of a significant number of large-size master calendar and department-specific exams at the convention center with funding support for testing facility rental costs; 4) completion of the Fair Labor Standards Act (FLSA) compliance exam and compliance reviews for additional line departments; and 5) winning the National Association of Counties (NACo) Achievement Award for the countywide fitness challenge and the PMTS.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**70,132,000**	**40,638,000**	**12,210,000**	**17,284,000**	**370.0**
New/Expanded Programs					
1. Administrative Intern: Reflects the addition of 2.0 Administrative Intern II positions to permanently expand the program to 10 participants.	166,000	--	--	166,000	2.0
2. Advocacy: Reflects the addition of 1.0 Human Resources Analyst (HRA) IV position to represent departments in disciplinary matters before the Employee Relations Commission.	136,000	106,000	30,000	--	1.0
3. Appeals: Reflects the addition of 1.0 HRA III "A" item, partially offset by the deletion of 1.0 HRA III "F" item to address increases in workload.	44,000	35,000	9,000	--	--
4. Departmental Chief Information Officer: Reflects the addition of 1.0 Principal Information System Analyst position, partially offset by the deletion of 1.0 HRA III position to provide expert technical and managerial support in project management and new HR-related IT initiatives.	26,000	20,000	6,000	--	--
5. Test Research Unit: Reflects the addition of 1.0 HRA IVposition to meet the demand by line departments for complex job analysis and test development studies for contentious and potentially litigious classifications.	136,000	82,000	24,000	30,000	1.0
6. Impact Team: Reflects front funding to continue to offset Impact Team costs to benefit departments that are in critical need of human resource assistance but cannot fund essential services.	--	(803,000)	(227,000)	1,030,000	--
7. Affordable Care Act: Reflects one-time ($101,000) and on-going ($273,000) funding for mandated reporting requirements associated with the Affordable Care Act.	374,000	213,000	60,000	101,000	--
8. Information Technology Software: Reflects an increase in ongoing funding for maintenance and license costs for various system upgrades.	73,000	57,000	16,000	--	--
9. Executive Leadership Development Program: Reflects an increase in funding to expand the Executive Leadership Development program as part of succession planning and to enhance current leadership performance for mid-to-senior level County managers.	200,000	--	--	200,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	898,000	524,000	147,000	227,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance costs based on historical experience.	54,000	43,000	11,000	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(85,000)	(51,000)	(15,000)	(19,000)	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	301,000	235,000	66,000	--	--
5. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	2,000	2,000	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	1,000	1,000	--	--	--
7. One-time Funding: Reflects the deletion of one-time funding for testing/training facility rental costs ($300,000), professional development and training ($130,000), dependent eligibility verification ($900,000), medical request for proposal ($650,000), space reconfiguration at the Hall Of Administration ($65,000), the temporary expansion/early start of the Administrative Intern Program ($258,000), and workforce utilization analysis software development ($150,000).	(2,195,000)	258,000	--	(2,453,000)	--
Total Changes	**131,000**	**722,000**	**127,000**	**(718,000)**	**4.0**
2015-16 Recommended Budget	**70,263,000**	**41,360,000**	**12,337,000**	**16,566,000**	**374.0**

Unmet Needs

The Department's unmet needs include funding for the establishment of a countywide testing/training space; a position to provide support for the evaluation of training needs of departments and the development/maintenance of curriculum that will help the County workforce build skills relevant to business needs and the knowledge needed for successful performance; and an additional position to address workload increases in personnel investigations.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 8,500,063.71	$ 8,177,000	$ 10,884,000	$ 12,032,000	$ 11,747,000	$ 863,000
MISCELLANEOUS	103,935.95	89,000	67,000	90,000	90,000	23,000
PERSONNEL SERVICES	0.00	0	759,000	0	0	(759,000)
TRANSFERS IN	500,000.00	630,000	500,000	500,000	500,000	0
TOTAL REVENUE	$ 9,103,999.66	$ 8,896,000	$ 12,210,000	$ 12,622,000	$ 12,337,000	$ 127,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 24,558,494.27	$ 26,555,000	$ 32,221,000	$ 34,219,000	$ 33,279,000	$ 1,058,000
CAFETERIA BENEFIT PLANS	3,992,726.11	4,390,000	5,010,000	5,292,000	5,098,000	88,000
COUNTY EMPLOYEE RETIREMENT	4,595,245.91	5,500,000	5,217,000	5,130,000	5,130,000	(87,000)
DENTAL INSURANCE	85,379.60	110,000	76,000	76,000	76,000	0
DEPENDENT CARE SPENDING ACCOUNTS	32,527.54	19,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	289,553.54	3,000	3,000	36,000	36,000	33,000
FICA (OASDI)	346,688.86	392,000	328,000	353,000	334,000	6,000
HEALTH INSURANCE	1,589,326.60	1,970,000	1,760,000	1,914,000	1,980,000	220,000
LIFE INSURANCE	119,021.71	126,000	22,000	22,000	22,000	0
OTHER EMPLOYEE BENEFITS	6,640.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	1,514,603.00	1,626,000	1,568,000	1,869,000	1,869,000	301,000
SAVINGS PLAN	780,433.05	877,000	1,180,000	1,236,000	1,198,000	18,000
THRIFT PLAN (HORIZONS)	732,530.69	816,000	889,000	949,000	909,000	20,000
UNEMPLOYMENT INSURANCE	5,603.33	5,000	8,000	11,000	11,000	3,000
WORKERS' COMPENSATION	163,049.02	186,000	186,000	204,000	204,000	18,000
TOTAL S & E B	38,811,823.23	42,575,000	48,513,000	51,356,000	50,191,000	1,678,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,643,515.81	6,808,000	6,836,000	6,836,000	6,836,000	0
CLOTHING & PERSONAL SUPPLIES	124.00	0	0	0	0	0
COMMUNICATIONS	33,404.10	33,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	3,559.00	10,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,278,584.02	1,300,000	1,660,000	1,660,000	1,660,000	0
COMPUTING-PERSONAL	1,569,672.80	2,000,000	717,000	1,087,000	790,000	73,000
HOUSEHOLD EXPENSE	1,599.56	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,777,411.00	1,800,000	2,200,000	2,900,000	2,200,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	0	150,000	0	0	(150,000)
INSURANCE	8,741.39	10,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	380.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	375,350.00	366,000	366,000	831,000	366,000	0
MAINTENANCE - EQUIPMENT	13,512.20	29,000	29,000	29,000	29,000	0
MEMBERSHIPS	49,543.00	50,000	24,000	24,000	24,000	0
MISCELLANEOUS EXPENSE	52,149.04	52,000	17,000	17,000	17,000	0
OFFICE EXPENSE	458,064.64	500,000	625,000	1,141,000	560,000	(65,000)
PROFESSIONAL SERVICES	1,290,197.02	1,500,000	2,994,000	1,818,000	1,818,000	(1,176,000)
RENTS & LEASES - BLDG & IMPRV	1,662,324.40	1,766,000	3,149,000	3,381,000	2,849,000	(300,000)
RENTS & LEASES - EQUIPMENT	188,005.21	368,000	368,000	368,000	368,000	0
SPECIAL DEPARTMENTAL EXPENSE	12,961.60	1,000	1,000	1,000	1,000	0

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	812,301.66	900,000	90,000	90,000	90,000	0
TELECOMMUNICATIONS	483,519.85	550,000	633,000	669,000	633,000	0
TRAINING	1,406,758.24	1,500,000	1,030,000	1,100,000	1,100,000	70,000
TRANSPORTATION AND TRAVEL	56,678.24	63,000	63,000	63,000	63,000	0
UTILITIES	260,117.72	334,000	334,000	334,000	334,000	0
TOTAL S & S	17,438,474.50	19,941,000	21,391,000	22,454,000	19,843,000	(1,548,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,091.17	38,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	25,495.09	26,000	24,000	24,000	25,000	1,000
TAXES & ASSESSMENTS	4,763.39	0	0	0	0	0
TOTAL OTH CHARGES	37,349.65	64,000	36,000	36,000	37,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 56,287,647.38	$ 62,580,000	$ 70,132,000	$ 74,038,000	$ 70,263,000	$ 131,000
INTRAFUND TRANSFERS	(34,109,940.74)	(36,400,000)	(40,638,000)	(42,356,000)	(41,360,000)	(722,000)
NET TOTAL	$ 22,177,706.64	$ 26,180,000	$ 29,494,000	$ 31,682,000	$ 28,903,000	$ (591,000)
NET COUNTY COST	$ 13,073,706.98	$ 17,284,000	$ 17,284,000	$ 19,060,000	$ 16,566,000	$ (718,000)
BUDGETED POSITIONS	363.0	370.0	370.0	384.0	374.0	4.0

Departmental Program Summary

1. Human Resource Departmental Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,053,000	1,791,000	452,000	810,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	3,053,000	1,791,000	452,000	810,000	12.0

Authority: Non-mandated, discretionary program.

Provides technical guidance to line human resource offices, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

2. Countywide Examinations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,088,000	3,749,000	662,000	1,677,000	49.0
Less Administration	--	--	--	--	--
Net Program Costs	6,088,000	3,749,000	662,000	1,677,000	49.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on open competitive or promotional basis and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,321,000	845,000	210,000	266,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	1,321,000	845,000	210,000	266,000	10.0

Authority: Non-mandated, discretionary program.

Provides candidate preparation materials, offers training on personnel selection, conducts job analysis, develops testing instruments and performs validation studies to provide valid/legally defensible testing instruments. The unit also works with departments to help with recruitment and retention, and collects and reports on departments' vacancy data to guide the strategy of the Countywide Examinations Division.

4. Ombudsman/Community Liaison

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,199,000	941,000	175,000	83,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,199,000	941,000	175,000	83,000	6.0

Authority: Non-mandated, discretionary program.

Produces organization brochures, flyers and informational material; represents the County at recruitment fairs, manages the *LA County STARS!* Program; facilitates Board-ordered community outreach programs focusing on local university students and emancipated foster youth; and handles individual complaints from County employees on personnel issues.

5. Human Resource Impact Division

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,348,000	--	--	4,348,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	4,348,000	--	--	4,348,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to line departments to strengthen their delivery of HR services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

6. Organizational and Employee Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,725,000	5,035,000	1,462,000	3,228,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	9,725,000	5,035,000	1,462,000	3,228,000	32.0

Authority: Non-mandated, discretionary program.

Develops customized programs to develop and enhance the skills of the County workforce as well as strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

7. Employee Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,169,000	5,681,000	3,727,000	761,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	10,169,000	5,681,000	3,727,000	761,000	33.0

Authority: Non-mandated, discretionary program.

Administers County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation and administration of various County contracts with insurance carriers, consultants and third party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers an ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

8. Executive Recruitment and Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,472,000	1,899,000	475,000	3,098,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	5,472,000	1,899,000	475,000	3,098,000	34.0

Authority: Non-mandated, discretionary program.

Executive recruitments of qualified candidates for department head vacancies are conducted on behalf of the Board of Supervisors and executive recruitments for other unclassified and classified positions are conducted at the request of County departments.

9. Appeals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,259,000	1,430,000	315,000	514,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	2,259,000	1,430,000	315,000	514,000	12.0

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters; conducts inquiries into issues raised by employees and applicants with the Director of Personnel and Board of Supervisors and prepares appropriate written responses; assists operating departments in the resolution of appeals problems; and answers telephone inquiries from appellants and departments.

10. Civil Service Advocacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,986,000	1,995,000	698,000	1,293,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	3,986,000	1,995,000	698,000	1,293,000	26.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions and discharges; 2) examinations – appraisal of promotibility, rating from records and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments on proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code and applicable departmental policies.

11. Equal Employment Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,616,000	7,830,000	1,637,000	149,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	9,616,000	7,830,000	1,637,000	149,000	64.0

Authority: Mandated Program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended, Title I of the Americans with Disabilities Act of 1990, the Age Discrimination in Employment Act of 1967; and Equal Pay Act of 1963.

Ensures the County complies with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies.

Provides oversight of departmental investigations of employment discrimination and monitors departments who conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

12. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,027,000	10,164,000	2,524,000	339,000	78.0
Less Administration	--	--	--	--	--
Net Program Costs	13,027,000	10,164,000	2,524,000	339,000	78.0

Authority: Non-mandated, discretionary program.

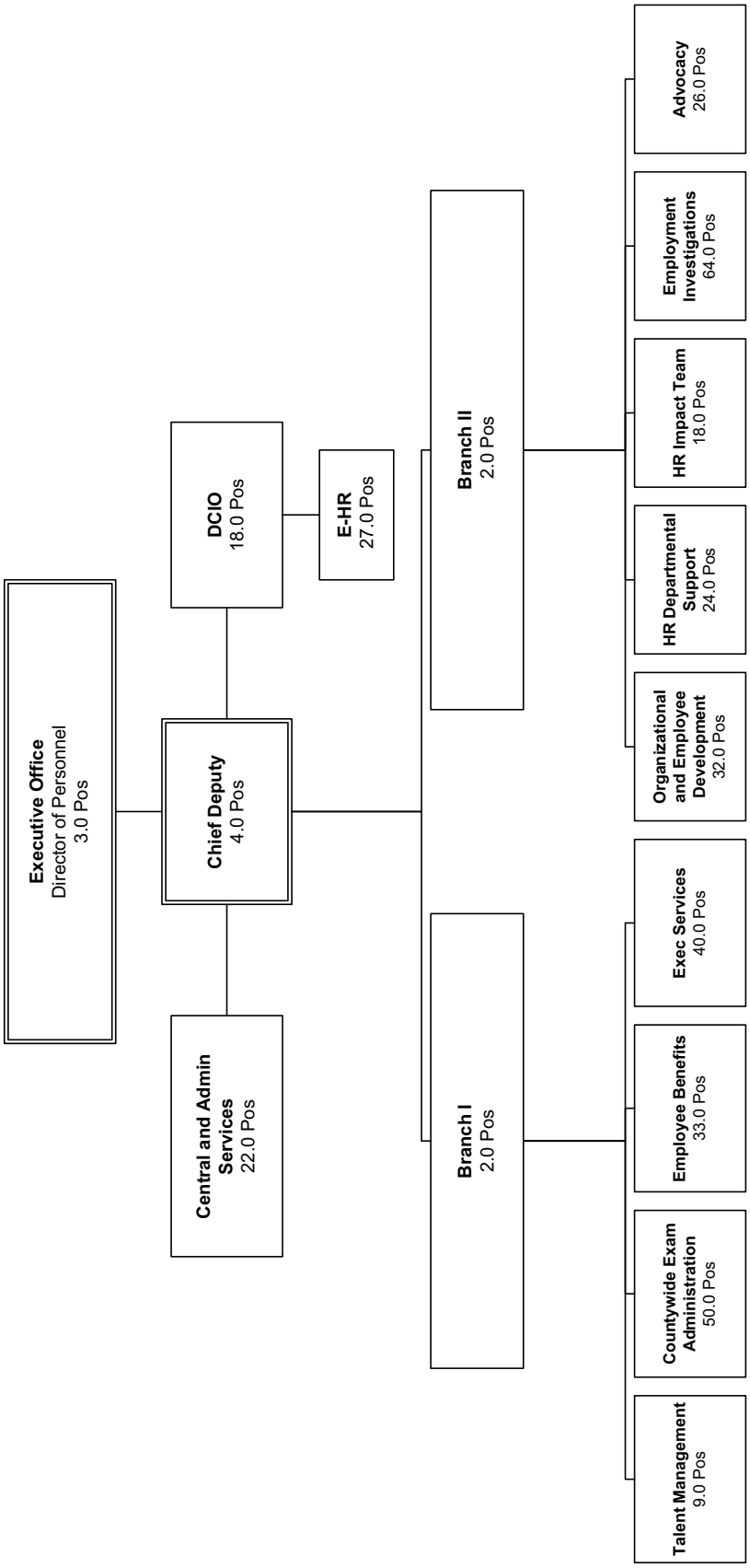
Responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	70,263,000	41,360,000	12,337,000	16,566,000	374.0

Department of Human Resources

Lisa M. Garrett, Director of Personnel

FY 2015-16 Recommended Budget Positions = 374.0



Internal Services

Jim Jones, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 97,569,975.61	$ 89,893,000	$ 100,323,000	$ 105,998,000	$ 105,998,000	$ 5,675,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 223,976,346.36	$ 232,119,000	$ 258,713,000	$ 262,419,000	$ 262,419,000	$ 3,706,000
SERVICES & SUPPLIES	183,747,371.42	179,197,000	194,184,000	196,147,000	196,147,000	1,963,000
OTHER CHARGES	8,823,797.27	10,901,000	13,888,000	13,734,000	13,734,000	(154,000)
CAPITAL ASSETS - EQUIPMENT	3,708,147.42	5,389,000	5,389,000	6,940,000	6,940,000	1,551,000
GROSS TOTAL	$ 420,255,662.47	$ 427,606,000	$ 472,174,000	$ 479,240,000	$ 479,240,000	$ 7,066,000
INTRAFUND TRANSFERS	(305,084,812.19)	(317,207,000)	(351,345,000)	(355,223,000)	(355,223,000)	(3,878,000)
NET TOTAL	$ 115,170,850.28	$ 110,399,000	$ 120,829,000	$ 124,017,000	$ 124,017,000	$ 3,188,000
NET COUNTY COST	$ 17,600,874.67	$ 20,506,000	$ 20,506,000	$ 18,019,000	$ 18,019,000	$ (2,487,000)
BUDGETED POSITIONS	2,142.0	2,177.0	2,177.0	2,188.0	2,188.0	11.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a decrease in NCC of $2.5 million primarily due to the deletion of one-time funding for the email migration of five County departments, building maintenance workload, server consolidation, power and sustainability improvements at the Downey Data Center, purchase of plug-in hybrid electrical vehicles, settlement costs for a case finalized in 2014-15, and a reduction in ongoing funding for the transfer of the Office of Small Business (OSB) to the Department of Consumer and Business Affairs (DCBA). These decreases are partially offset by ongoing and one-time funding for building maintenance workload, enhancements in building maintenance, crafts apprenticeship program, and increases in salaries and employee benefits. Also, reflected is a net increase of $7.1 million in appropriation and 11.0 positions primarily attributable to various reimbursable services provided to County departments and other agencies, such as building maintenance, telecommunications, computing, and fleet services.

Critical/Strategic Planning Initiatives

The ISD Strategic Plan for 2015-16 identifies strategic areas of focus and associated goals that will enhance its ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's Environmental Policy. This year's plan includes the following new or continuing strategic objectives:

- Collaborate with the CIO and CEO to determine data center space requirements of all departments and provide information to the Board on data center consolidation efforts including build, acquisition or lease alternatives.

- Continue leading a countywide effort to reduce water consumption in County facilities. ISD will coordinate with County departments and provide technical support, assist in identifying external funding and incentives, and report results through the County's sustainability website or other online reporting tools. Significant reductions in water consumption in County facilities can be achieved through use of efficient plumbing fixtures, upgrades to campus and building cooling towers, and improvements to landscaping irrigation.
- Continue leading a countywide effort to deploy Electrical Vehicle Supply Equipment (EVSE) stations at County facilities to charge employee and public plug-in vehicles. A pilot is currently underway that will run through July 2015 and will culminate in a report to the Board with recommendations for cost recovery.
- Continue to operate and maintain a number of essential legacy computing systems on behalf of County departments and the courts. ISD is developing a strategy for all legacy applications, and will identify the risks and costs for continued operations and support versus modernization, re-platforming or replacement.
- Lead countywide initiatives to replace telecommunications infrastructure. ISD is working to replace obsolete Private Branch Exchange (PBX) telephone systems (67,000 users) and Centrex systems (58,000 phones) with VoIP due to planned obsolescence in the year 2020. ISD is monitoring industry trends to identify the impact mobile devices will have on this initiative.
- Continue expanding broadband capacity to accommodate videoconferencing, electronic medical records, server virtualization, data center centralization, Wi-Fi access, and increased use of personal computing devices.
- Continue with re-banding and replacing the Countywide Integrated Radio System (CWIRS) with a new P-25 compliant system and continue to provide essential radio technical support and contracting expertise to the Los Angeles Regional Interoperable Communication System.
- Continue the expansion of ISD's customer service quality assurance program to ensure strong customer feedback mechanisms.

Major accomplishments from last year include:

- Supported the CEO in developing an Enterprise Risk Information Center Dashboard (ERIC) utilizing the IBM Cognos Business Intelligence tools to pull data from the Risk Management Information System Data Mart. ERIC provides County managers with informational tools to better understand and recognize the nature of claim costs that will allow for prioritization, selection, and implementation of control measures to lessen the probability of future claims and the associated costs of administering claims. ERIC is in use countywide.
- Assisted the Department of Social Services (DPSS) with the expansion of their Your Benefits Now (YBN) system in support of the California implementation of the Affordable Care Act, known as CalHEERS, and added 170 VoIP agents to the DPSS Contact Center.
- Implemented all Southern California Regional Energy Network (SoCalREN) programs, including the Energy Upgrade California program that provides low-cost options to implement energy-saving measures including incentives for residential and multi-family properties.
- Increased the number of customers in the County's Centralized Email System (CES) from 47,000 to 60,000 and began preparations to move to the Microsoft Office 365 Government Cloud for email services.
- Expanded ISD's private cloud hosting solution, from 1,670 to 2,060 servers. Implemented user self-service server deployment, which brought the average server deployment time to less than 25 minutes. Provided choices in server hosting from basic to fully managed and reduced the cost per server ranging from 21 percent to 71 percent based on need.
- Completed the build-out of the new CWIRS P-25 radio infrastructure, including all towers and microwave sites, in preparation for full customer equipment replacement for the coming year.
- Migrated over 130 frame relay Asynchronous Transfer Mode (ATM) circuits to fiber MetroEthernet, providing a lower price point for expanded bandwidth to meet departmental needs for centralized services, videoconferencing and mobility.
- Enabled mobile employees by implementing a new service for IT Shared Services customers to provide access to critical applications outside of a full computer desktop.
- Implemented energy-efficiency projects (lighting retrofits/controls, heating ventilation air conditioning, retro-commissioning) that resulted in a countywide annual cost avoidance of $0.8 million in electric and natural gas costs.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**472,174,000**	**351,345,000**	**100,323,000**	**20,506,000**	**2,177.0**
Collaborative Programs					
1. Transfer of OSB to DCBA: Reflects a decrease in funding and 7.0 positions due to the transfer of the OSB unit to the DCBA as approved by the Board on January 13, 2015.	(1,041,000)	(99,000)	(302,000)	(640,000)	(7.0)
2. Building Maintenance Workload: Reflects the deletion of one-time funding to address priority workload in the building maintenance program.	--	1,057,000	--	(1,057,000)	--
3. Email Migration: Reflects the deletion of one-time funding to finance email migration costs for the Departments of Child Support Services, County Counsel, Fire, Public Works, and Treasurer and Tax Collector.	--	1,137,000	--	(1,137,000)	--
4. Server Consolidation: Reflects the deletion of one-time funding for server consolidation efforts.	(570,000)	--	--	(570,000)	--
5. Data Center Power and Sustainability: Reflects the deletion of one-time funding for the Downey Data Center (HVAC systems, power systems, etc.) due to delays in relocating to the new data center.	(280,000)	--	--	(280,000)	--
6. County Office of Sustainability: Reflects an increase in reimbursable funding primarily for the installation of bicycle racks and lockers as approved by the Board on December 16, 2014.	448,000	23,000	425,000	--	--
New/Expanded Programs					
1. Continuation of Building Maintenance Workload: Reflects the addition of ongoing funding to address priority workload in the building maintenance program.	--	(1,057,000)	--	1,057,000	--
2. Facilities Operations Services: Reflects a net increase in reimbursable funding mainly due to increased custodial services for the Hall of Justice facility, partially offset by decreases in services received from other County departments.	999,000	10,000	989,000	--	--
3. Building Maintenance Enhancement: Reflects an increase in ongoing funding and the addition of 10.0 positions to support the enhancement of the building maintenance program.	1,185,000	751,000	--	434,000	10.0
4. Apprenticeship Program: Reflects one-time funding and the addition of 5.0 positions to develop an apprenticeship program.	301,000	--	--	301,000	5.0
5. Fleet Services: Reflects an increase in reimbursable funding to address an increase in the annual vehicle maintenance and repair services contract expenditure cap as approved by the Board on May 20, 2014.	926,000	9,000	917,000	--	--
6. Purchasing and Contract Services: Reflects an increase in reimbursable funding due to increased utilities, software, professional services, and office equipment maintenance.	1,141,000	11,000	1,130,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Countywide Contracting Training: Reflects an increase in reimbursable funding and 1.0 position to provide comprehensive and centralized contract training and consultation services to departments countywide.	146,000	1,000	145,000	--	1.0
8. Computing Services: Reflects a net increase in reimbursable funding for new LAC-CAL financed equipment, security software, and 1.0 position for workload previously performed by a contractor that the Department now deems permanent, partially offset by a net decrease in capital assets.	685,000	7,000	678,000	--	1.0
9. Telecommunications: Reflects a net increase in reimbursable funding for telecommunications equipment, partially offset by a net decrease in engineering labor and equipment maintenance.	1,539,000	15,000	1,524,000	--	--
10. Shared Services: Reflects a net increase in reimbursable funding and the addition of 1.0 position for workload previously performed by a contractor that the Department now deems permanent.	3,000	--	3,000	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,753,000	2,815,000	796,000	142,000	--
2. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	164,000	123,000	35,000	6,000	--
3. Unavoidable Costs: Reflects a projected change in unemployment insurance costs based on historical experience.	(49,000)	(37,000)	(12,000)	--	--
4. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(2,198,000)	(1,648,000)	(466,000)	(84,000)	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	1,019,000	764,000	255,000	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(9,000)	--	--	(9,000)	--
7. CEO Classification Allocation: Reflects the alignment of FY 2014-15 Board-approved positions to classification findings.	(1,000)	--	(1,000)	--	--
8. Administration: Reflects a net decrease in reimbursable funding due to a reduction in services from other County departments and the addition of 1.0 position to comply with employee leave regulations, partially offset by the deletion of a lower level position.	(445,000)	(4,000)	(441,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Electric Vehicles: Reflects the deletion of one-time funding to purchase plug-in electric vehicles for use in ISD's pool vehicle fleet program.	(400,000)	--	--	(400,000)	--
10. Settlement Costs: Reflects the deletion of one-time NCC funding for settlement costs on a case that was settled in 2014-15.	(250,000)	--	--	(250,000)	--
Total Changes	**7,066,000**	**3,878,000**	**5,675,000**	**(2,487,000)**	**11.0**
2015-16 Recommended Budget	**479,240,000**	**355,223,000**	**105,998,000**	**18,019,000**	**2,188.0**

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 85,709,728.74	$ 79,778,000	$ 91,283,000	$ 95,340,000	$ 95,340,000	$ 4,057,000
FEDERAL - OTHER	615,248.79	275,000	275,000	0	0	(275,000)
LEGAL SERVICES	141,682.03	233,000	618,000	621,000	621,000	3,000
MISCELLANEOUS	1,346,487.48	940,000	980,000	940,000	940,000	(40,000)
OTHER GOVERNMENTAL AGENCIES	1,390,363.66	213,000	0	212,000	212,000	212,000
OTHER SALES	123,643.45	26,000	38,000	26,000	26,000	(12,000)
PLANNING & ENGINEERING SERVICES	558,979.75	165,000	0	165,000	165,000	165,000
RECORDING FEES	246,419.90	350,000	252,000	350,000	350,000	98,000
RENTS & CONCESSIONS	7,300,657.88	7,571,000	6,784,000	8,001,000	8,001,000	1,217,000
SALE OF CAPITAL ASSETS	136,439.93	130,000	93,000	130,000	130,000	37,000
STATE - OTHER	324.00	0	0	0	0	0
TRANSFERS IN	0.00	212,000	0	213,000	213,000	213,000
TOTAL REVENUE	$ 97,569,975.61	$ 89,893,000	$ 100,323,000	$ 105,998,000	$ 105,998,000	$ 5,675,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 142,310,518.19	$ 145,532,000	$ 167,547,000	$ 171,415,000	$ 171,415,000	$ 3,868,000
CAFETERIA BENEFIT PLANS	27,065,260.88	29,173,000	29,162,000	29,794,000	29,794,000	632,000
COUNTY EMPLOYEE RETIREMENT	25,225,280.48	28,318,000	28,756,000	26,559,000	26,559,000	(2,197,000)
DENTAL INSURANCE	552,279.43	629,000	654,000	629,000	629,000	(25,000)
DEPENDENT CARE SPENDING ACCOUNTS	119,028.22	115,000	129,000	123,000	123,000	(6,000)
DISABILITY BENEFITS	2,802,947.05	2,252,000	2,345,000	2,080,000	2,080,000	(265,000)
FICA (OASDI)	1,759,128.21	1,820,000	1,719,000	1,920,000	1,920,000	201,000
HEALTH INSURANCE	3,612,014.46	4,049,000	3,864,000	4,784,000	4,784,000	920,000
LIFE INSURANCE	415,790.43	142,000	139,000	143,000	143,000	4,000
OTHER EMPLOYEE BENEFITS	7,036.00	4,000	26,000	24,000	24,000	(2,000)
RETIREE HEALTH INSURANCE	9,176,885.00	9,162,000	9,663,000	10,682,000	10,682,000	1,019,000
SAVINGS PLAN	1,920,166.52	2,081,000	2,688,000	2,985,000	2,985,000	297,000
THRIFT PLAN (HORIZONS)	3,751,951.17	3,769,000	6,070,000	5,656,000	5,656,000	(414,000)
UNEMPLOYMENT INSURANCE	97,599.03	69,000	134,000	85,000	85,000	(49,000)
WORKERS' COMPENSATION	5,160,461.29	5,004,000	5,817,000	5,540,000	5,540,000	(277,000)
TOTAL S & E B	223,976,346.36	232,119,000	258,713,000	262,419,000	262,419,000	3,706,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,404,739.04	2,349,000	2,551,000	2,331,000	2,331,000	(220,000)
AGRICULTURAL	2,872.67	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	119,145.21	144,000	156,000	156,000	156,000	0
COMMUNICATIONS	1,218,145.98	2,448,000	2,659,000	2,424,000	2,424,000	(235,000)
COMPUTING-MAINFRAME	19,800,044.67	6,652,000	7,225,000	6,953,000	6,953,000	(272,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	11,040,181.60	22,879,000	24,851,000	26,335,000	26,335,000	1,484,000
COMPUTING-PERSONAL	9,541,912.71	1,031,000	1,120,000	1,295,000	1,295,000	175,000
CONTRACTED PROGRAM SERVICES	3,595.44	0	0	0	0	0
FOOD	7,386.45	2,000	2,000	4,000	4,000	2,000
HOUSEHOLD EXPENSE	637,118.21	562,000	610,000	611,000	611,000	1,000
INFORMATION TECHNOLOGY SERVICES	7,973,660.13	12,027,000	13,064,000	9,323,000	9,323,000	(3,741,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	1,942,000	2,109,000	3,619,000	3,619,000	1,510,000

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	67,426.44	40,000	43,000	67,000	67,000	24,000
MAINTENANCE - BUILDINGS & IMPRV	55,389,632.40	75,266,000	81,759,000	83,145,000	83,145,000	1,386,000
MAINTENANCE - EQUIPMENT	11,374,331.92	12,834,000	13,940,000	14,857,000	14,857,000	917,000
MEDICAL DENTAL & LAB SUPPLIES	169,442.46	5,000	5,000	5,000	5,000	0
MEMBERSHIPS	219,819.34	85,000	92,000	94,000	94,000	2,000
MISCELLANEOUS EXPENSE	381,764.57	261,000	283,000	462,000	462,000	179,000
OFFICE EXPENSE	1,675,330.65	836,000	908,000	982,000	982,000	74,000
PROFESSIONAL SERVICES	9,741,600.86	11,635,000	12,638,000	12,633,000	12,633,000	(5,000)
PUBLICATIONS & LEGAL NOTICE	5,875.65	13,000	14,000	10,000	10,000	(4,000)
RENTS & LEASES - BLDG & IMPRV	1,546,463.98	1,330,000	1,445,000	1,644,000	1,644,000	199,000
RENTS & LEASES - EQUIPMENT	948,609.35	513,000	557,000	539,000	539,000	(18,000)
SMALL TOOLS & MINOR EQUIPMENT	1,065,005.38	920,000	538,000	732,000	732,000	194,000
SPECIAL DEPARTMENTAL EXPENSE	901,279.97	96,000	104,000	104,000	104,000	0
TECHNICAL SERVICES	8,291,363.40	5,180,000	5,627,000	5,693,000	5,693,000	66,000
TELECOMMUNICATIONS	29,156,888.80	10,686,000	11,607,000	11,364,000	11,364,000	(243,000)
TRAINING	81,042.39	841,000	914,000	944,000	944,000	30,000
TRANSPORTATION AND TRAVEL	5,748,295.55	4,898,000	5,320,000	5,156,000	5,156,000	(164,000)
UTILITIES	4,234,396.20	3,722,000	4,043,000	4,665,000	4,665,000	622,000
TOTAL S & S	183,747,371.42	179,197,000	194,184,000	196,147,000	196,147,000	1,963,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	54,911.29	191,000	2,233,000	1,634,000	1,634,000	(599,000)
RET-OTHER LONG TERM DEBT	8,703,082.16	10,687,000	11,636,000	12,081,000	12,081,000	445,000
TAXES & ASSESSMENTS	65,803.82	23,000	19,000	19,000	19,000	0
TOTAL OTH CHARGES	8,823,797.27	10,901,000	13,888,000	13,734,000	13,734,000	(154,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	600,000	600,000	0	0	(600,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,427,232.20	3,963,000	3,963,000	4,340,000	4,340,000	377,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	32,634.35	0	0	0	0	0
MACHINERY EQUIPMENT	93,937.46	400,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	2,102,087.87	426,000	426,000	2,600,000	2,600,000	2,174,000
VEHICLES & TRANSPORTATION EQUIPMENT	52,255.54	0	400,000	0	0	(400,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	3,708,147.42	5,389,000	5,389,000	6,940,000	6,940,000	1,551,000
TOTAL CAPITAL ASSETS	3,708,147.42	5,389,000	5,389,000	6,940,000	6,940,000	1,551,000
GROSS TOTAL	$ 420,255,662.47	$ 427,606,000	$ 472,174,000	$ 479,240,000	$ 479,240,000	$ 7,066,000
INTRAFUND TRANSFERS	(305,084,812.19)	(317,207,000)	(351,345,000)	(355,223,000)	(355,223,000)	(3,878,000)
NET TOTAL	$ 115,170,850.28	$ 110,399,000	$ 120,829,000	$ 124,017,000	$ 124,017,000	$ 3,188,000
NET COUNTY COST	$ 17,600,874.67	$ 20,506,000	$ 20,506,000	$ 18,019,000	$ 18,019,000	$ (2,487,000)
BUDGETED POSITIONS	2,142.0	2,177.0	2,177.0	2,188.0	2,188.0	11.0

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,911,000	9,071,000	5,969,000	871,000	143.7
Less Administration	*1,109,000*	*669,000*	*440,000*	--	*16.3*
Net Program Costs	14,802,000	8,402,000	5,529,000	871,000	127.4

Authority: Mandated program - California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. This program also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	143,282,000	88,095,000	44,820,000	10,367,000	599.6
Less Administration	*9,988,000*	*6,620,000*	*3,368,000*	--	*68.0*
Net Program Costs	133,294,000	81,475,000	41,452,000	10,367,000	531.6

Authority: Non-mandated, discretionary program.

Provides facility related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	120,051,000	87,120,000	31,930,000	1,001,000	506.8
Less Administration	*8,369,000*	*6,124,000*	*2,245,000*	--	*57.5*
Net Program Costs	111,682,000	80,996,000	29,685,000	1,001,000	449.3

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	100,362,000	88,612,000	9,157,000	2,593,000	363.0
Less Administration	*6,996,000*	*6,341,000*	*655,000*	--	*41.1*
Net Program Costs	93,366,000	82,271,000	8,502,000	2,593,000	321.9

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,610,000	16,043,000	3,633,000	1,934,000	98.3
Less Administration	*1,506,000*	*1,230,000*	*276,000*	--	*11.1*
Net Program Costs	20,104,000	14,813,000	3,357,000	1,934,000	87.2

Authority: Non-mandated, discretionary program.

Provides mail, fleet maintenance, and printing/reprographic services.

6. Programming Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	53,256,000	43,197,000	10,059,000	--	307.1
Less Administration	*3,713,000*	*3,012,000*	*701,000*	--	*34.8*
Net Program Costs	49,543,000	40,185,000	9,358,000	--	272.3

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,515,000	23,085,000	430,000	--	169.5
Less Administration	*1,639,000*	*1,639,000*	--	--	*19.2*
Net Program Costs	21,876,000	21,446,000	430,000	--	150.3

Authority: Non-mandated, discretionary program.

Provides oversight of the County's environmental and energy sustainability programs and provides support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,253,000	--	--	1,253,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,253,000	--	--	1,253,000	--

Authority: Non-mandated, discretionary program.

Capital lease rent charges from the CEO.

9. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,320,000	25,635,000	7,685,000	--	248.0
Less Administration	--	--	--	--	--
Net Program Costs	33,320,000	25,635,000	7,685,000	--	248.0

Authority: Non-mandated, discretionary program.

Provides administrative support and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	479,240,000	355,223,000	105,998,000	18,019,000	2,188.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 17,749,857.99	$ 32,644,000	$ 32,644,000	$ 40,322,000	$ 40,322,000	$ 7,678,000
S & S EXPENDITURE DISTRIBUTION	(17,749,857.68)	(32,644,000)	(32,642,000)	(40,322,000)	(40,322,000)	(7,680,000)
TOTAL S & S	0.31	0	2,000	0	0	(2,000)
GROSS TOTAL	$ 0.31	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
NET TOTAL	$ 0.31	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
NET COUNTY COST	$ 0.31	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2015-16 Budget Message

The Customer Direct Services and Supplies is a "pass through" budget to account for various services and supplies that ISD purchases directly from outside vendors on behalf of customer departments.

The 2015-16 Recommended Budget reflects an increase of $7.7 million in anticipated requirements from customer departments.

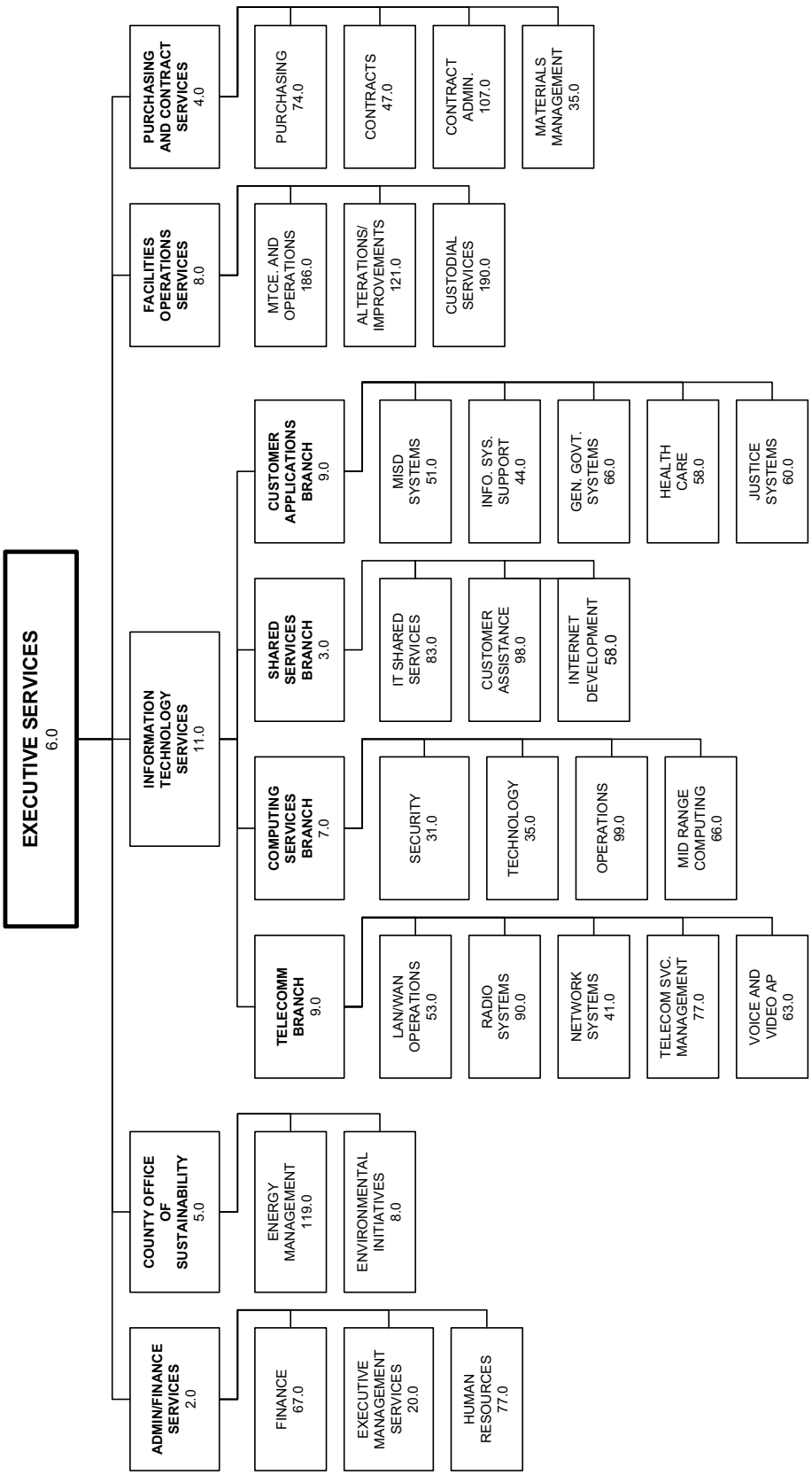
Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution/ ITF ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**32,644,000**	**32,642,000**	**2,000**	**0**	**0.0**
Other Changes					
1. IT Contract Services: Reflects an increase in IT contract services purchased on behalf of other County departments.	7,678,000	7,680,000	(2,000)	--	--
Total Changes	**7,678,000**	**7,680,000**	**(2,000)**	**0**	**0.0**
2015-16 Recommended Budget	**40,322,000**	**40,322,000**	**0**	**0**	**0.0**

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
TOTAL REVENUE	$ 0.00	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 622,593.00	$ 314,000	$ 800,000	$ 586,000	$ 586,000	$ (214,000)
COMPUTING-MAINFRAME	9,480,785.28	27,304,000	25,290,000	32,923,000	32,923,000	7,633,000
COMPUTING-PERSONAL	4,002,401.61	2,536,000	304,000	2,536,000	2,536,000	2,232,000
INFORMATION TECHNOLOGY SERVICES	3,472,523.00	2,318,000	6,046,000	4,091,000	4,091,000	(1,955,000)
TECHNICAL SERVICES	171,555.10	172,000	204,000	186,000	186,000	(18,000)
S & S EXPENDITURE DISTRIBUTION	(17,749,857.68)	(32,644,000)	(32,642,000)	(40,322,000)	(40,322,000)	(7,680,000)
TOTAL S & S	0.31	0	2,000	0	0	(2,000)
GROSS TOTAL	$ 0.31	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
NET TOTAL	$ 0.31	$ 0	$ 2,000	$ 0	$ 0	$ (2,000)
NET COUNTY COST	$ 0.31	$ 0	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICES DEPARTMENT
Jim Jones, Director
FY 2015-16 Recommended Budget Positions = 2,188.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,191,423.97	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 128,727,413.79	$ 143,240,000	$ 146,972,000	$ 146,768,000	$ 146,768,000	$ (204,000)
S & S EXPENDITURE DISTRIBUTION	(123,999,314.84)	(137,384,000)	(141,116,000)	(141,238,000)	(141,238,000)	(122,000)
TOTAL S & S	4,728,098.95	5,856,000	5,856,000	5,530,000	5,530,000	(326,000)
OTHER CHARGES	41,251,267.41	102,725,000	116,975,000	114,444,000	114,444,000	(2,531,000)
OC EXPENDITURE DISTRIBUTION	(31,282,050.36)	(88,895,000)	(103,145,000)	(100,614,000)	(100,614,000)	2,531,000
TOTAL OTH CHARGES	9,969,217.05	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ 14,697,316.00	$ 19,686,000	$ 19,686,000	$ 19,360,000	$ 19,360,000	$ (326,000)
NET COUNTY COST	$ 12,505,892.03	$ 19,686,000	$ 19,686,000	$ 19,360,000	$ 19,360,000	$ (326,000)

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 50,836.98	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 79,617,526.40	$ 88,318,000	$ 88,846,000	$ 88,335,000	$ 88,335,000	$ (511,000)
S & S EXPENDITURE DISTRIBUTION	(76,685,040.73)	(82,788,000)	(83,316,000)	(82,805,000)	(82,805,000)	511,000
TOTAL S & S	2,932,485.67	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	15,562,204.46	66,136,000	69,393,000	64,637,000	64,637,000	(4,756,000)
OC EXPENDITURE DISTRIBUTION	(6,076,545.34)	(52,306,000)	(55,563,000)	(50,807,000)	(50,807,000)	4,756,000
TOTAL OTH CHARGES	9,485,659.12	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ 12,418,144.79	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0
NET TOTAL	$ 12,418,144.79	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0
NET COUNTY COST	$ 12,367,307.81	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**158,239,000**	**138,879,000**	**0**	**19,360,000**	**0.0**
Other Changes					
1. Legal Fees and Costs: Reflects a decrease in service levels provided and the redistribution of charges to other County departments.	(511,000)	(511,000)	--	--	--
2. Judgments and Damages: Reflects a decrease in judgments and settlements, and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	(4,756,000)	(4,756,000)	--	--	--
Total Changes	**(5,267,000)**	**(5,267,000)**	**0**	**0**	**0.0**
2015-16 Recommended Budget	**152,972,000**	**133,612,000**	**0**	**19,360,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,140,586.99	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 49,109,887.39	$ 54,922,000	$ 58,126,000	$ 58,433,000	$ 58,433,000	$ 307,000
S & S EXPENDITURE DISTRIBUTION	(47,314,274.11)	(54,596,000)	(57,800,000)	(58,433,000)	(58,433,000)	(633,000)
TOTAL S & S	1,795,613.28	326,000	326,000	0	0	(326,000)
OTHER CHARGES	25,689,062.95	36,589,000	47,582,000	49,807,000	49,807,000	2,225,000
OC EXPENDITURE DISTRIBUTION	(25,205,505.02)	(36,589,000)	(47,582,000)	(49,807,000)	(49,807,000)	(2,225,000)
TOTAL OTH CHARGES	483,557.93	0	0	0	0	0
GROSS TOTAL	$ 2,279,171.21	$ 326,000	$ 326,000	$ 0	$ 0	$ (326,000)
NET TOTAL	$ 2,279,171.21	$ 326,000	$ 326,000	$ 0	$ 0	$ (326,000)
NET COUNTY COST	$ 138,584.22	$ 326,000	$ 326,000	$ 0	$ 0	$ (326,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**105,708,000**	**105,382,000**	**0**	**326,000**	**0.0**
Other Changes					
1. General Fund: Reflects increases in projected auto and general liability settlement costs for the Departments of Public Social Services, Probation and Internal Services.	3,546,000	3,546,000	--	--	--
2. Enterprise Fund: Reflects a decrease in projected medical malpractice liability settlement costs for the Department of Health Services.	(3,268,000)	(3,268,000)	--	--	--
3. Special Funds: Reflects increases in projected auto and general liability settlement costs for the Department of Public Works.	200,000	200,000	--	--	--
4. Other Funds: Reflects an increase in projected general liability settlement costs for the Special Districts and Contract Cities Trust Funds.	2,380,000	2,380,000	--	--	--
5. One-Time Funding Adjustment: Reflects the deletion of one-time funding for Risk Management Branch operations, training, and loss control activities.	(326,000)	--	--	(326,000)	--
Total Changes	**2,532,000**	**2,858,000**	**0**	**(326,000)**	**0.0**
2015-16 Recommended Budget	**108,240,000**	**108,240,000**	**0**	**0**	**0.0**

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000
GROSS TOTAL	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000
NET TOTAL	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000
NET COUNTY COST	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC increase of $18,000 attributed to an increase in the Consumer Price Index based cost-of-living adjustment pursuant to the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**2,530,000**	**0**	**0**	**2,530,000**	**0.0**
Other Changes					
1. Cost-of-Living Adjustment: Reflects a cost-of-living increase based on the Board-approved operating agreement.	18,000	--	--	18,000	--
Total Changes	**18,000**	**0**	**0**	**18,000**	**0.0**
2015-16 Recommended Budget	**2,548,000**	**0**	**0**	**2,548,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 0.00	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,018,000	$ 18,000
INSURANCE	17,000.00	17,000	17,000	17,000	17,000	0
MAINTENANCE - BUILDINGS & IMPRV	457,000.00	968,000	968,000	968,000	968,000	0
TECHNICAL SERVICES	370,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	1,019,000.00	2,530,000	2,530,000	2,530,000	2,548,000	18,000
GROSS TOTAL	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000
NET TOTAL	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000
NET COUNTY COST	$ 1,019,000.00	$ 2,530,000	$ 2,530,000	$ 2,530,000	$ 2,548,000	$ 18,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,100,950.29	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 226,612.00	$ 400,000	$ 400,000	$ 450,000	$ 450,000	$ 50,000
S & S EXPENDITURE DISTRIBUTION	0.00	(400,000)	(400,000)	(450,000)	(450,000)	(50,000)
TOTAL S & S	226,612.00	0	0	0	0	0
OTHER CHARGES	24,670,071.38	40,000,000	40,000,000	45,000,000	45,000,000	5,000,000
OC EXPENDITURE DISTRIBUTION	(20,831,614.16)	(40,000,000)	(40,000,000)	(45,000,000)	(45,000,000)	(5,000,000)
TOTAL OTH CHARGES	3,838,457.22	0	0	0	0	0
GROSS TOTAL	$ 4,065,069.22	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 4,065,069.22	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (35,881.07)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2015-16 Budget Message

The 2015-16 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also reflected is the payment of insurance premiums for which expenditures will be distributed to affected departments.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**40,400,000**	**40,400,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects an increase in appropriation and expenditure distribution due to an increase in equipment purchases to be financed through the LAC-CAL program, resulting in higher insurance premiums.	50,000	50,000	--	--	--
2. Other Charges: Reflects an increase in appropriation and expenditure distribution due to an increase in equipment purchases to be financed through the LAC-CAL program.	5,000,000	5,000,000	--	--	--
Total Changes	**5,050,000**	**5,050,000**	**0**	**0**	**0.0**
2015-16 Recommended Budget	**45,450,000**	**45,450,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications Systems

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 137,966.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER CHARGES	4,117,120.82	13,994,000	16,854,000	1,860,000	1,860,000	(14,994,000)
GROSS TOTAL	$ 4,255,086.82	$ 13,994,000	$ 16,854,000	$ 1,860,000	$ 1,860,000	$ (14,994,000)
NET TOTAL	$ 4,255,086.82	$ 13,994,000	$ 16,854,000	$ 1,860,000	$ 1,860,000	$ (14,994,000)
NET COUNTY COST	$ 4,255,086.82	$ 13,994,000	$ 16,854,000	$ 1,860,000	$ 1,860,000	$ (14,994,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for the County's efforts as part of the LA-RICS Joint Powers Authority (JPA), an independently operated governmental entity. The mission of the JPA is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2015-16 Budget Message

In prior fiscal years, the JPA issued separate and independent requests for proposals (RFP) for the design and construction of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution (LTE) data wireless networks. The JPA then selected, negotiated and awarded separate contracts to the prevailing vendor in both RFPs.

Both the LMR and LTE networks are currently undergoing system design, with the JPA expediting all work associated with the LTE network in an effort to utilize federal grant funding resources that expire in August 2015. The LMR network features a more practical design schedule, due to flexibility of its funding sources. Each network is independent of the other and will be activated separately.

The JPA is also refining the details of the system's estimated financing needs, and is in the process of developing a comprehensive funding plan and formula to divide the system's costs equitably among its members.

The 2015-16 Recommended Budget reflects continued funding for administrative operations of the JPA.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**16,854,000**	**0**	**0**	**16,854,000**	**0.0**
Other Changes					
1. Deletion of One-Time Funding: Reflects the deletion of one-time funding utilized in FY 2014-15.	(16,854,000)	--	--	(16,854,000)	--
2. Addition of One-Time Funding: Reflects the carryover of projected savings from the current fiscal year to serve as contingency funding for unexpected expenditures related to JPA operations.	1,860,000	--	--	1,860,000	--
Total Changes	**(14,994,000)**	**0**	**0**	**(14,994,000)**	**0.0**
2015-16 Recommended Budget	**1,860,000**	**0**	**0**	**1,860,000**	**0.0**

Medical Examiner - Coroner

Mark A. Fajardo, M.D., Chief Medical Examiner - Coroner

Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,311,285.82	$ 1,813,000	$ 1,996,000	$ 2,036,000	$ 2,036,000	$ 40,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 24,690,612.81	$ 26,626,000	$ 27,376,000	$ 34,281,000	$ 27,758,000	$ 382,000
SERVICES & SUPPLIES	8,355,534.80	9,588,000	9,216,000	9,057,000	6,035,000	(3,181,000)
OTHER CHARGES	299,761.97	745,000	550,000	551,000	551,000	1,000
CAPITAL ASSETS - EQUIPMENT	764,067.10	623,000	623,000	960,000	205,000	(418,000)
OTHER FINANCING USES	177,743.00	0	0	0	0	0
GROSS TOTAL	$ 34,287,719.68	$ 37,582,000	$ 37,765,000	$ 44,849,000	$ 34,549,000	$ (3,216,000)
INTRAFUND TRANSFERS	(186,877.00)	(113,000)	(113,000)	(73,000)	(73,000)	40,000
NET TOTAL	$ 34,100,842.68	$ 37,469,000	$ 37,652,000	$ 44,776,000	$ 34,476,000	$ (3,176,000)
NET COUNTY COST	$ 31,789,556.86	$ 35,656,000	$ 35,656,000	$ 42,740,000	$ 32,440,000	$ (3,216,000)
BUDGETED POSITIONS	217.0	244.0	244.0	294.0	224.0	(20.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC decrease of $3.2 million primarily due to the deletion of one-time and carryover funds for the new electronic case file system (ECFS) and a reduction in capital assets, offset by Board-approved adjustments in salaries and employee benefits and one-time funding to continue implementation of the ECFS. The Recommended Budget also reflects the deletion of 20.0 volunteer positions.

The Medical Examiner-Coroner strives to provide compassionate, quality service to all of its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender and other justice agencies, foreign consulates, and the news media. Goals and objectives are designed to improve the level of service provided to the community, by delivering complete work products in a timely, accurate, efficient and usable manner. The Department is proud to be a leader in death investigation and continues to be successful in maintaining the following accreditations: National Association of Medical Examiners, Institute of Medical Quality/California Medical Association, Accreditation Council for Graduate Medical Education, Peace Officers Standards and Training, and, American Society of Crime Laboratory Directors/Laboratory Accreditation Board-International (ASCLD/LAB-ISO).

Critical/Strategic Planning Initiatives

The Department will assess and prioritize new and ongoing departmental IT projects including the continued development and implementation of the ECFS. The Department will continue to work with the Chief Information Office and the Internal Services Department to complete the next phases of the project.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**37,765,000**	**113,000**	**1,996,000**	**35,656,000**	**244.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	408,000	--	--	408,000	--
2. Unavoidable Costs: Reflects changes in worker's compensation, long-term disability and unemployment insurance costs, due to anticipated benefit increases, escalating medical cost trends, and historical experience.	--	--	--	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(168,000)	--	--	(168,000)	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums, fully offset by decreases in capital assets.	--	--	--	--	--
5. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	24,000	--	--	24,000	--
6. One-Time Funding: Reflects the deletion of one-time funding for the ECFS, equipment and other expenses.	(3,708,000)	--	--	(3,708,000)	--
7. ECFS Replacement: Reflects fourth-year funding for the ECFS project.	227,000	--	--	227,000	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	1,000	--	--	1,000	--
9. Miscellaneous: Reflects a decrease in intrafund transfers, offset by an increase in revenues.	--	(40,000)	40,000	--	--
10. Position Control Reconciliation: Reflects a decrease of 20.0 Volunteer Worker positions.	--	--	--	--	(20.0)
Total Changes	**(3,216,000)**	**(40,000)**	**40,000**	**(3,216,000)**	**(20.0)**
2015-16 Recommended Budget	**34,549,000**	**73,000**	**2,036,000**	**32,440,000**	**224.0**

Unmet Needs

The Department continues to have unmet needs such as costs associated with expanded technology capabilities; the possible transfer of the County morgue, crematory and cemetery; expansion of the Antelope Valley Regional Office; and position realignment and/or new position classifications pending review of a departmental reorganization plan.

MEDICAL EXAMINER - CORONER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,327,869.62	$ 1,251,000	$ 1,352,000	$ 1,477,000	$ 1,477,000	$ 125,000
COURT FEES & COSTS	183,980.49	216,000	302,000	216,000	216,000	(86,000)
FEDERAL - OTHER	22,030.00	0	0	0	0	0
MISCELLANEOUS	116,203.79	118,000	96,000	120,000	120,000	24,000
OTHER SALES	222,084.04	140,000	205,000	141,000	141,000	(64,000)
PERSONNEL SERVICES	69,775.00	71,000	24,000	65,000	65,000	41,000
RECORDING FEES	917.20	0	0	0	0	0
ROYALTIES	623.12	0	0	0	0	0
SALE OF CAPITAL ASSETS	1,597.36	0	0	0	0	0
STATE - OTHER	32,019.20	17,000	17,000	17,000	17,000	0
TRANSFERS IN	334,186.00	0	0	0	0	0
TOTAL REVENUE	$ 2,311,285.82	$ 1,813,000	$ 1,996,000	$ 2,036,000	$ 2,036,000	$ 40,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,803,539.80	$ 17,077,000	$ 17,818,000	$ 22,591,000	$ 18,171,000	$ 353,000
CAFETERIA BENEFIT PLANS	3,037,839.54	3,319,000	3,265,000	4,725,000	3,319,000	54,000
COUNTY EMPLOYEE RETIREMENT	2,690,505.66	2,937,000	2,957,000	3,214,000	2,789,000	(168,000)
DENTAL INSURANCE	53,703.69	62,000	60,000	60,000	60,000	0
DEPENDENT CARE SPENDING ACCOUNTS	14,578.00	3,000	5,000	5,000	5,000	0
DISABILITY BENEFITS	156,116.62	98,000	104,000	92,000	92,000	(12,000)
FICA (OASDI)	225,916.66	258,000	214,000	285,000	214,000	0
HEALTH INSURANCE	310,664.28	324,000	284,000	285,000	285,000	1,000
LIFE INSURANCE	76,549.41	80,000	69,000	69,000	69,000	0
OTHER EMPLOYEE BENEFITS	7,165.00	4,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	979,837.00	1,012,000	1,033,000	1,163,000	1,163,000	130,000
SAVINGS PLAN	143,080.65	194,000	192,000	217,000	192,000	0
THRIFT PLAN (HORIZONS)	329,521.65	407,000	363,000	563,000	387,000	24,000
UNEMPLOYMENT INSURANCE	5,049.47	3,000	5,000	4,000	4,000	(1,000)
WORKERS' COMPENSATION	856,545.38	848,000	994,000	995,000	995,000	1,000
TOTAL S & E B	24,690,612.81	26,626,000	27,376,000	34,281,000	27,758,000	382,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	451,741.27	530,000	530,000	528,000	528,000	(2,000)
CLOTHING & PERSONAL SUPPLIES	43,708.37	27,000	35,000	33,000	21,000	(14,000)
COMMUNICATIONS	60,843.87	461,000	57,000	57,000	57,000	0
COMPUTING-MAINFRAME	3,615.10	2,000	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	124,607.00	126,000	206,000	126,000	126,000	(80,000)
COMPUTING-PERSONAL	278,983.79	50,000	140,000	50,000	50,000	(90,000)
CONTRACTED PROGRAM SERVICES	163,138.50	150,000	144,000	144,000	144,000	0
FOOD	0.00	3,000	0	3,000	3,000	3,000
HOUSEHOLD EXPENSE	157,012.64	171,000	117,000	116,000	116,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	608,966.75	1,993,000	2,836,000	1,237,000	1,010,000	(1,826,000)
INSURANCE	6,122.69	1,000	5,000	2,000	2,000	(3,000)
MAINTENANCE - BUILDINGS & IMPRV	961,569.66	1,327,000	1,221,000	1,397,000	938,000	(283,000)
MAINTENANCE - EQUIPMENT	202,509.46	304,000	204,000	409,000	235,000	31,000

MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	838,228.15	513,000	463,000	665,000	420,000	(43,000)
MISCELLANEOUS EXPENSE	137,680.13	118,000	363,000	101,000	101,000	(262,000)
OFFICE EXPENSE	588,379.44	225,000	196,000	226,000	134,000	(62,000)
PROFESSIONAL SERVICES	1,473,346.57	1,139,000	1,263,000	1,067,000	737,000	(526,000)
RENTS & LEASES - BLDG & IMPRV	86,351.06	90,000	88,000	89,000	89,000	1,000
RENTS & LEASES - EQUIPMENT	44,879.50	54,000	39,000	43,000	43,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	140,996.99	26,000	22,000	52,000	17,000	(5,000)
SPECIAL DEPARTMENTAL EXPENSE	73,039.51	273,000	73,000	185,000	65,000	(8,000)
TECHNICAL SERVICES	917,309.64	756,000	365,000	1,695,000	367,000	2,000
TELECOMMUNICATIONS	423,479.30	603,000	355,000	356,000	356,000	1,000
TRAINING	97,276.50	49,000	61,000	47,000	47,000	(14,000)
TRANSPORTATION AND TRAVEL	413,925.10	540,000	368,000	370,000	370,000	2,000
UTILITIES	57,823.81	57,000	63,000	57,000	57,000	(6,000)
TOTAL S & S	8,355,534.80	9,588,000	9,216,000	9,057,000	6,035,000	(3,181,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	13,859.54	252,000	57,000	150,000	150,000	93,000
RET-OTHER LONG TERM DEBT	284,273.03	493,000	493,000	401,000	401,000	(92,000)
TAXES & ASSESSMENTS	1,629.40	0	0	0	0	0
TOTAL OTH CHARGES	299,761.97	745,000	550,000	551,000	551,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	33,079.32	0	0	0	0	0
ELECTRONIC EQUIPMENT	71,672.40	257,000	257,000	871,000	116,000	(141,000)
MEDICAL - FIXED EQUIPMENT	0.00	300,000	300,000	0	0	(300,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	111,568.20	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	252,870.77	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	294,876.41	66,000	66,000	89,000	89,000	23,000
TOTAL CAPITAL ASSETS - EQUIPMENT	764,067.10	623,000	623,000	960,000	205,000	(418,000)
TOTAL CAPITAL ASSETS	764,067.10	623,000	623,000	960,000	205,000	(418,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	177,743.00	0	0	0	0	0
TOTAL OTH FIN USES	177,743.00	0	0	0	0	0
GROSS TOTAL	$ 34,287,719.68	$ 37,582,000	$ 37,765,000	$ 44,849,000	$ 34,549,000	$ (3,216,000)
INTRAFUND TRANSFERS	(186,877.00)	(113,000)	(113,000)	(73,000)	(73,000)	40,000
NET TOTAL	$ 34,100,842.68	$ 37,469,000	$ 37,652,000	$ 44,776,000	$ 34,476,000	$ (3,176,000)
NET COUNTY COST	$ 31,789,556.86	$ 35,656,000	$ 35,656,000	$ 42,740,000	$ 32,440,000	$ (3,216,000)
BUDGETED POSITIONS	217.0	244.0	244.0	294.0	224.0	(20.0)

Departmental Program Summary

1. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,937,000	--	1,015,000	922,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	1,937,000	--	1,015,000	922,000	27.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Codes 7100 to 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. It is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent's body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

2. Operations Bureau – Medical Death Investigations - At Scene and Hospital Deaths

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,871,000	4,000	295,000	7,572,000	71.0
Less Administration	--	--	--	--	--
Net Program Costs	7,871,000	4,000	295,000	7,572,000	71.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Codes 7100 to 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County. Staff take the initial and preliminary information regarding certain deaths that are reportable by State law to be investigated by the Coroner. The medical death investigation is performed by sworn staff who investigate the death, interview witnesses, take photographs and collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

3. Forensic Laboratory Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,335,000	--	219,000	3,116,000	22.0
Less Administration	--	--	--	--	--
Net Program Costs	3,335,000	--	219,000	3,116,000	22.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Codes 7100 to 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratories also provides gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by deputy medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures as well as guidelines set forth by ASCLD/LAB-ISO whose accreditation the Department holds.

4. Forensic Medicine

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,450,000	--	183,000	9,267,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	9,450,000	--	183,000	9,267,000	27.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Codes 7100 to 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

5. Forensic Medicine - Photo and Support Division - Autopsy Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,401,000	--	17,000	2,384,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,401,000	--	17,000	2,384,000	25.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Codes 7100 to 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to deputy medical examiners, prior to, during and after post-mortem examinations. Additionally, it provides field capable photographers to document high-profile death scenes and major incidents.

6. Administration

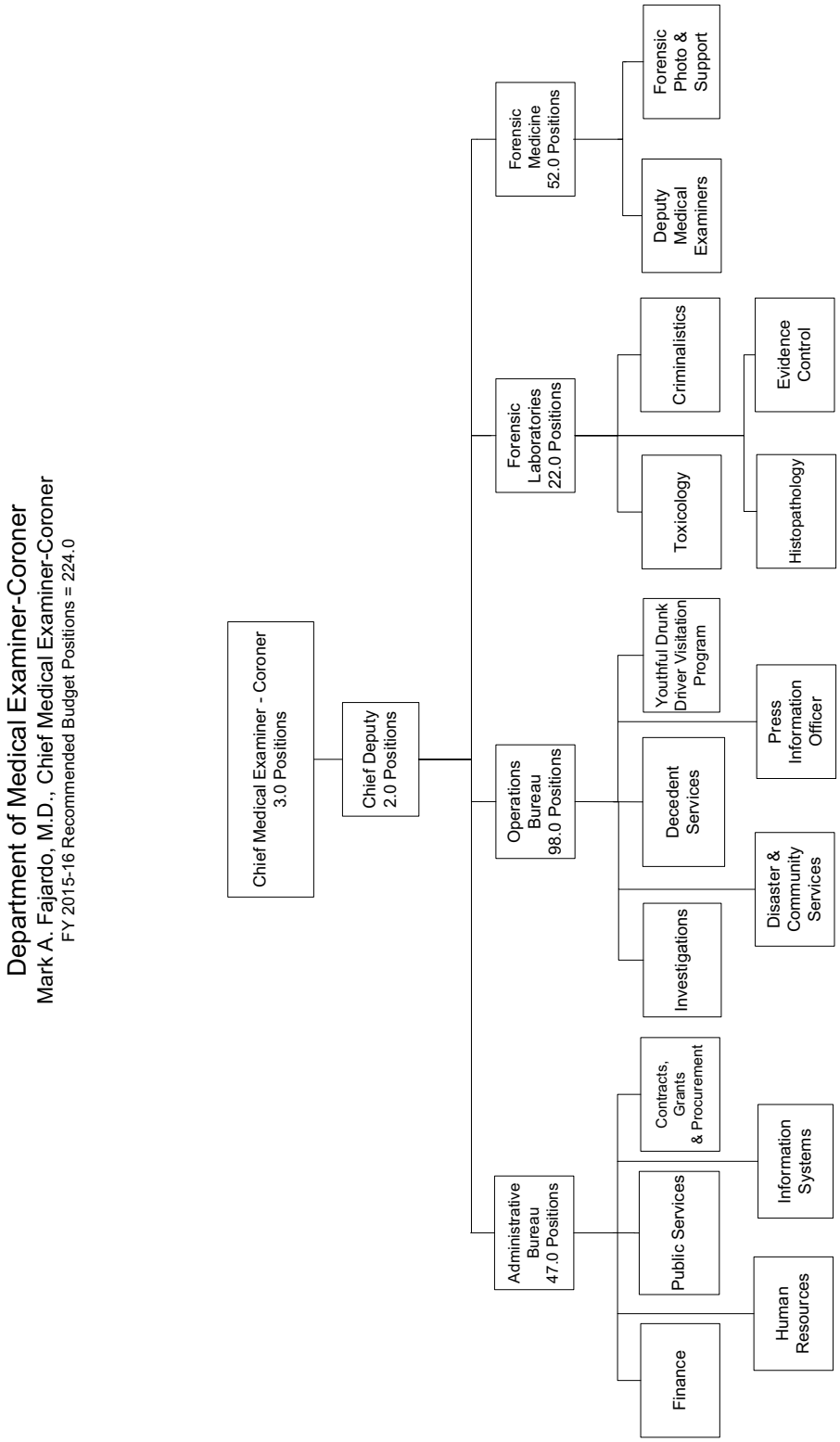
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,555,000	69,000	307,000	9,179,000	52.0
Less Administration	--	--	--	--	--
Net Program Costs	9,555,000	69,000	307,000	9,179,000	52.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Codes 7100 to 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives; and maintain administrative support of the Department to include budget, fiscal, human resources, payroll and procurement services, Worker's Compensation, Injury and Illness Prevention Programs, Safety Programs, Risk Management, Return to Work, Litigation, Information Systems, Technical Support, contracts and contract monitoring, volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies and the public. This Division also performs the following functions: processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	34,549,000	73,000	2,036,000	32,440,000	224.0


Department of Medical Examiner-Coroner
Mark A. Fajardo, M.D., Chief Medical Examiner-Coroner
FY 2015-16 Recommended Budget Positions = 224.0
Chief Medical Examiner - Coroner
3.0 Positions
Chief Deputy
2.0 Positions
Administrative Bureau
47.0 Positions
Finance
Public Services
Contracts, Grants & Procurement
Human Resources
Information Systems
Operations Bureau
98.0 Positions
Investigations
Decedent Services
Youthful Drunk Driver Visitation Program
Disaster & Community Services
Press Information Officer
Forensic Laboratories
22.0 Positions
Toxicology
Criminalistics
Histopathology
Evidence Control
Forensic Medicine
52.0 Positions
Deputy Medical Examiners
Forensic Photo & Support

Mental Health

Marvin J. Southard, D.S.W., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,636,033,798.84	$ 1,708,322,000	$ 1,929,612,000	$ 2,050,274,000	$ 2,039,288,000	$ 109,676,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 479,023,622.31	$ 499,784,000	$ 540,889,000	$ 638,784,000	$ 591,048,000	$ 50,159,000
SERVICES & SUPPLIES	1,254,498,050.77	1,314,378,000	1,486,866,000	1,570,930,000	1,549,105,000	62,239,000
OTHER CHARGES	53,693,540.28	55,632,000	64,171,000	62,943,000	64,888,000	717,000
CAPITAL ASSETS - EQUIPMENT	503,937.11	2,126,000	1,991,000	2,041,000	1,991,000	0
GROSS TOTAL	$1,787,719,150.47	$ 1,871,920,000	$ 2,093,917,000	$ 2,274,698,000	$ 2,207,032,000	$ 113,115,000
INTRAFUND TRANSFERS	(82,610,492.88)	(96,855,000)	(100,273,000)	(99,862,000)	(99,862,000)	411,000
NET TOTAL	$1,705,108,657.59	$ 1,775,065,000	$ 1,993,644,000	$ 2,174,836,000	$ 2,107,170,000	$ 113,526,000
NET COUNTY COST	$ 69,074,858.75	$ 66,743,000	$ 64,032,000	$ 124,562,000	$ 67,882,000	$ 3,850,000
BUDGETED POSITIONS	4,685.0	4,816.0	4,816.0	5,329.0	4,946.0	130.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

"Partnering with clients, families and communities to create hope, wellness and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders and community partners in the County's public mental health system. DMH developed a strategic plan designed to achieve this vision and guide the system's mission, "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH, through its large network of directly operated and contracted agencies, aims to provide clinically competent, culturally sensitive and linguistically appropriate mental health services to its clients in the least restrictive manner possible. These services are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to lead the most constructive and satisfying life possible. In addition to providing direct services to more than 250,000 individuals with mental illness each year, DMH also makes a significant contribution to prevention and early intervention for those at risk of developing mental health conditions. DMH prevention efforts include, but are not limited to, decreasing stigma, preventing suicide, and strengthening families with young children.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects the Department's focus on strategic initiatives that represent collaborations with other County departments and a commitment to countywide priorities. DMH will enhance services provided to Transition Age Youth (TAY), a population that has historically been reluctant to seek care. As stigma has been reduced and awareness of the benefits of early services for TAY has increased, demand for services has also expanded. The Recommended Budget reflects a growing investment in contracted services for TAY including additional emergency shelter beds; two new drop-in centers where TAY can receive outreach, engagement and navigation services to link them to mental health providers; and two additional psychiatrists to address mental health, developmental, and social issues unique to this population.

The Recommended Budget reflects additional funding for jail diversion through implementation of SB 82 Oversight and Accountability Commission (OAC), SB 82 California Health Facilities Financing Authority (CHFFA), and Assisted Outpatient Treatment also known as Laura's Law. The Recommended Budget includes 69.0 positions and funding for contract agencies to implement SB 82 OAC. This will enable DMH to establish mobile crisis and triage teams for homeless individuals, veterans and older adults in all eight service areas.

It will also enhance contracted jail in-reach services provided by agencies with extensive forensic mental health expertise; and more effectively link hospital emergency rooms with existing and planned mental health urgent care centers (UCC). The UCC will also serve as the locations where law enforcement may transport individuals identified as eligible for pre-booking diversion.

The Department is also adding three additional UCC programs and 35 Crisis Residential Treatment Programs, including the addition of 19.0 positions, funded by the SB 82 CHFFA grant. The UCCs will be Lanterman-Petris-Short- (LPS) designated and provide crisis intervention and stabilization services 24 hours per day, 7 days per week, including integrated services for co-occurring substance abuse disorders, for individuals 13 years and older who would otherwise be taken to emergency rooms or incarcerated. The Crisis Residential Treatment Programs will provide the most intensive level of residential services and will target the prevention of hospitalization or incarceration, and reduce hospital stays. Similarly, the Recommended Budget reflects the addition of 18.0 positions and expansion of contracted treatment services for the implementation of Laura's Law. Laura's Law serves those who suffer from mental illness, have refused offers of mental health treatment, are deteriorating, are often homeless, and frequently come to the attention of law enforcement.

The Recommended Budget further reflects a continued focus on implementation of the Affordable Care Act (ACA) by adding positions associated with prior expansion of the ACA and to support educational opportunities for the professionals needed to implement health care reform. The Recommended Budget also funds consultation services for individuals with co-occurring mental health and substance abuse disorders.

Critical/Strategic Planning Initiatives

DMH continues to identify and implement strategic approaches to ensure the provision of high quality and cost-effective care to individuals with serious mental illness/disorders. In FY 2015-16, in addition to the items included above, these will include:

- Expansion of integrated mental health-substance abuse disorder-primary care services through a variety of structural arrangements (e.g. DMH staff co-located in DHS facilities, involvement of substance use disorder providers in mental health urgent care facilities, Federal-Qualified Health Center primary care staff delivering services in DMH directly operated, and contracted mental health programs).
- Continued development of strategies that support integrated care such as universal authorization forms, common care plans, integrated referral and screening via electronic platforms, such as eConsult.
- Collaboration with other County Departments such as Children and Family Services (Katie A. Strategic Plan), Probation (Juvenile Justice), and Public Social Services (GR).
- Continued implementation of the Psychiatric Emergency Service Decompression Plan, including expansion of the Olive View UCC in collaboration with DHS.
- Development of a new Mental Health Services Act (MHSA) Innovations Program designed through the MHSA stakeholder process.
- Implementation of the Integrated Behavioral Health Information System (IBHIS) with full entry of DMH directly operated programs into the system and expansion for contract providers.
- Expansion of Mental Health-Law Enforcement Teams that respond to law enforcement calls involving individuals with known or suspected mental illness.
- Continuation of focus on outcomes and increasing services for underserved ethnic populations.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**2,093,917,000**	**100,273,000**	**1,929,612,000**	**64,032,000**	**4,816.0**
New/Expanded Programs					
1. MHSA: Reflects an adjustment to MHSA funding for the continued provision of MHSA services including: 1) 18.0 positions and funding for contract provider services for Laura's Law; 2) 4.0 positions for services at mental health centers and other countywide programs; 3) 8.0 positions for administrative activities such as credentialing and fiscal intermediary services; and 4) contract provider services for housing, co-occurring disorders, and ambulance services.	7,430,000	--	7,430,000	--	30.0
2. SB 82 – Urgent/Crisis Services and Infrastructure: Reflects the addition of 88.0 positions and related funding for the implementation of SB 82, Investment in Mental Health Wellness Act, including: 1) the expansion of UCCs, Crisis Residential Treatment, and Mobile Crisis Support teams, and infrastructure; and 2) four different teams providing mental health triage and field-based crisis response services, fully offset by SB 82 and MHSA revenues.	111,524,000	--	111,524,000	--	88.0
3. Housing First Assertive Community Treatment: Reflects full-year implementation of this program to deliver services to homeless veterans with mental illness, fully funded by a federal grant from the Department of Veterans Affairs.	494,000	--	494,000	--	--
4. Homeless-Related Services: Reflects the elimination of one-time funding for various homeless-related services rendered by contract providers, including housing development, intensive housing support, homeless intervention, and housing retention services.	(4,371,000)	(1,925,000)	(1,004,000)	(1,442,000)	--
Other Changes					
1. Public Guardian: Reflects an increase in unreimbursed costs and a decrease in revenue in accordance with anticipated receipts for probate-related services.	732,000	--	(99,000)	831,000	--
2. Inpatient Bed Cost Increases: Reflects an increase in the rates paid to purchase Institutions for Mental Disease (IMD) and State Hospital beds of 3.5 percent and 4.0 percent, respectively.	4,639,000	--	--	4,639,000	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by increases in IFT and revenue.	40,306,000	1,608,000	864,000	37,834,000	--
4. Position Alignments: Reflects the addition of 12.0 positions to support administrative tasks required for various programs and departmental activities, and other position realignments and allocation changes.	1,265,000	--	--	1,265,000	12.0
5. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(6,886,000)	--	--	(6,886,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	3,298,000	--	--	3,298,000	--
7. Unavoidable Costs: Reflects changes in long-term disability and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends.	186,000	--	--	186,000	--
8. Operating Costs: Reflects various changes to billings to and from other County departments and grant-funded programs, totaling $0.2 million in NCC. Also reflects adjustments to various revenues and expenditures to more closely reflect anticipated funding levels and to offset NCC increases in other adjustments, including: 1) a $16.8 million reduction in various costs now covered by ACA and due to a favorable outcome in State litigation; 2) a $10.8 million increase in ongoing Realignment revenue and a $8.5M increase in one-time Realignment revenue; and 3) a $0.8 million net reduction in NCC reflecting adjustments to temporary placeholders for anticipated revenue.	(45,502,000)	(94,000)	(9,533,000)	(35,875,000)	--
Total Changes	**113,115,000**	**(411,000)**	**109,676,000**	**3,850,000**	**130.0**
2015-16 Recommended Budget	**2,207,032,000**	**99,862,000**	**2,039,288,000**	**67,882,000**	**4,946.0**

Unmet Needs

The Department's unmet needs include: 1) augmentation of funding for the Probate and LPS sections of the Office of the Public Guardian; 2) enhancement of outpatient services in several areas, such as jail diversion and full implementation of Proposition 47 which creates increased demand for specialized forensic mental health programs; 3) expansion of State Hospital and IMD beds as the State continues to shift responsibility for mentally ill offenders to the County.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 3,815,478.47	$ 2,834,000	$ 5,956,000	$ 5,956,000	$ 5,956,000	$ 0
ESTATE FEES	1,338,901.79	1,465,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - HEALTH GRANTS	0.00	0	0	0	16,160,000	16,160,000
FEDERAL - OTHER	27,199,787.38	19,176,000	20,736,000	20,262,000	4,102,000	(16,634,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	3,145,000.00	21,000	0	0	0	0
FEDERAL AID - MENTAL HEALTH	547,159,672.83	611,252,000	679,306,000	706,671,000	690,472,000	11,166,000
INTEREST	4,084.30	3,000	0	0	0	0
MENTAL HEALTH SERVICES	20,317.84	20,000	102,000	102,000	102,000	0
MISCELLANEOUS	13,593,271.79	1,275,000	1,359,000	1,359,000	1,359,000	0
OTHER GOVERNMENTAL AGENCIES	2,708,981.70	2,751,000	3,799,000	3,799,000	3,799,000	0
OTHER STATE AID - HEALTH	6,991,422.01	0	0	0	0	0
SALE OF CAPITAL ASSETS	2,483.48	0	10,000	10,000	10,000	0
STATE - 1991 REALIGNMENT REVENUE	0.00	0	0	6,677,000	3,405,000	3,405,000
STATE - 2011 REALIGNMENT REVENUE	658,695,873.16	732,489,000	708,010,000	715,447,000	723,914,000	15,904,000
STATE - OTHER	1,061,036.33	0	0	0	0	0
STATE AID - MENTAL HEALTH	500,000.00	10,210,000	500,000	41,786,000	41,786,000	41,286,000
TRANSFERS IN	369,797,487.76	326,826,000	508,553,000	546,924,000	546,942,000	38,389,000
TOTAL REVENUE	$1,636,033,798.84	$ 1,708,322,000	$ 1,929,612,000	$ 2,050,274,000	$ 2,039,288,000	$ 109,676,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 314,931,379.53	$ 329,343,000	$ 356,168,000	$ 402,631,000	$ 378,712,000	$ 22,544,000
CAFETERIA BENEFIT PLANS	56,821,054.22	57,004,000	61,324,000	82,961,000	77,447,000	16,123,000
COUNTY EMPLOYEE RETIREMENT	56,100,051.20	61,080,000	66,712,000	77,535,000	64,202,000	(2,510,000)
DENTAL INSURANCE	1,153,594.42	1,341,000	1,557,000	1,762,000	1,656,000	99,000
DEPENDENT CARE SPENDING ACCOUNTS	495,942.76	512,000	436,000	575,000	554,000	118,000
DISABILITY BENEFITS	2,588,275.06	2,512,000	1,696,000	2,059,000	1,937,000	241,000
FICA (OASDI)	4,569,589.42	4,705,000	4,913,000	5,935,000	5,533,000	620,000
HEALTH INSURANCE	4,814,666.44	5,088,000	4,766,000	7,686,000	7,172,000	2,406,000
LIFE INSURANCE	502,978.27	514,000	447,000	491,000	475,000	28,000
OTHER EMPLOYEE BENEFITS	(600.00)	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	21,363,423.00	21,363,000	23,419,000	30,457,000	28,437,000	5,018,000
SAVINGS PLAN	1,712,220.14	1,929,000	2,331,000	2,651,000	2,478,000	147,000
THRIFT PLAN (HORIZONS)	7,781,193.70	8,732,000	9,625,000	15,455,000	14,415,000	4,790,000
UNEMPLOYMENT INSURANCE	130,828.40	131,000	192,000	260,000	256,000	64,000
WORKERS' COMPENSATION	6,059,025.75	5,523,000	7,297,000	8,320,000	7,768,000	471,000
TOTAL S & E B	479,023,622.31	499,784,000	540,889,000	638,784,000	591,048,000	50,159,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	16,899,048.39	17,795,000	11,207,000	11,293,000	11,293,000	86,000
CLOTHING & PERSONAL SUPPLIES	25,205.30	29,000	1,507,000	1,522,000	1,518,000	11,000
COMMUNICATIONS	768,329.31	488,000	529,000	529,000	529,000	0
COMPUTING-MAINFRAME	1,153,169.98	957,000	502,000	728,000	728,000	226,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,287,253.00	4,632,000	3,577,000	4,309,000	4,309,000	732,000
COMPUTING-PERSONAL	1,937,572.06	2,454,000	4,461,000	5,679,000	4,797,000	336,000
CONTRACTED PROGRAM SERVICES	1,110,025,814.37	1,185,261,000	1,285,796,000	1,388,949,000	1,374,676,000	88,880,000

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FOOD	218,528.73	232,000	446,000	390,000	390,000	(56,000)
GASB 51 COMMERICIAL SOFTWARE OVER $1 MILLION (GASB 51)	5,491,032.00	0	0	0	0	0
HOUSEHOLD EXPENSE	55,661.16	60,000	250,000	250,000	250,000	0
INFORMATION TECHNOLOGY SERVICES	15,249,210.05	13,375,000	17,212,000	16,021,000	15,983,000	(1,229,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	30,000	30,000	30,000	30,000	0
INSURANCE	0.00	0	82,000	90,000	90,000	8,000
MAINTENANCE - BUILDINGS & IMPRV	3,095,853.83	3,197,000	3,423,000	3,461,000	3,461,000	38,000
MAINTENANCE - EQUIPMENT	23,563.92	34,000	118,000	160,000	160,000	42,000
MEDICAL DENTAL & LAB SUPPLIES	23,435,047.17	4,594,000	43,272,000	13,194,000	13,194,000	(30,078,000)
MEMBERSHIPS	139,367.04	150,000	221,000	211,000	211,000	(10,000)
MISCELLANEOUS EXPENSE	14,306.37	17,000	71,000	71,000	71,000	0
OFFICE EXPENSE	2,634,354.48	2,234,000	3,379,000	3,540,000	3,293,000	(86,000)
PROFESSIONAL SERVICES	20,691,769.23	30,222,000	36,546,000	38,686,000	38,554,000	2,008,000
PUBLICATIONS & LEGAL NOTICE	2,500.00	6,000	222,000	230,000	222,000	0
RENTS & LEASES - BLDG & IMPRV	18,237,249.62	17,097,000	30,425,000	35,831,000	31,265,000	840,000
RENTS & LEASES - EQUIPMENT	1,089,574.93	858,000	1,546,000	1,546,000	1,546,000	0
SMALL TOOLS & MINOR EQUIPMENT	27,893.01	15,000	0	5,000	5,000	5,000
SPECIAL DEPARTMENTAL EXPENSE	338,273.61	287,000	49,000	548,000	48,000	(1,000)
TECHNICAL SERVICES	14,340,751.69	14,625,000	15,371,000	15,769,000	15,769,000	398,000
TELECOMMUNICATIONS	6,274,496.67	6,930,000	9,757,000	10,721,000	10,137,000	380,000
TRAINING	5,675,010.09	4,474,000	12,139,000	12,079,000	11,639,000	(500,000)
TRANSPORTATION AND TRAVEL	2,512,505.09	2,424,000	2,481,000	2,745,000	2,675,000	194,000
UTILITIES	1,854,709.67	1,901,000	2,247,000	2,343,000	2,262,000	15,000
TOTAL S & S	1,254,498,050.77	1,314,378,000	1,486,866,000	1,570,930,000	1,549,105,000	62,239,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	154,676.69	892,000	1,861,000	2,440,000	2,440,000	579,000
RET-OTHER LONG TERM DEBT	1,082,565.09	1,490,000	1,552,000	936,000	936,000	(616,000)
SUPPORT & CARE OF PERSONS	52,408,269.68	53,249,000	60,756,000	59,565,000	61,510,000	754,000
TAXES & ASSESSMENTS	48,028.82	1,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	53,693,540.28	55,632,000	64,171,000	62,943,000	64,888,000	717,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	296,089.20	1,263,000	1,363,000	1,363,000	1,363,000	0
DATA HANDLING EQUIPMENT	0.00	15,000	15,000	15,000	15,000	0
ELECTRONIC EQUIPMENT	30,292.79	120,000	20,000	20,000	20,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	14,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	177,555.12	714,000	593,000	643,000	593,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	503,937.11	2,126,000	1,991,000	2,041,000	1,991,000	0
TOTAL CAPITAL ASSETS	503,937.11	2,126,000	1,991,000	2,041,000	1,991,000	0
GROSS TOTAL	$1,787,719,150.47	$ 1,871,920,000	$ 2,093,917,000	$ 2,274,698,000	$ 2,207,032,000	$ 113,115,000
INTRAFUND TRANSFERS	(82,610,492.88)	(96,855,000)	(100,273,000)	(99,862,000)	(99,862,000)	411,000
NET TOTAL	$1,705,108,657.59	$ 1,775,065,000	$ 1,993,644,000	$ 2,174,836,000	$ 2,107,170,000	$ 113,526,000
NET COUNTY COST	$ 69,074,858.75	$ 66,743,000	$ 64,032,000	$ 124,562,000	$ 67,882,000	$ 3,850,000
BUDGETED POSITIONS	4,685.0	4,816.0	4,816.0	5,329.0	4,946.0	130.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,776,414,000	97,872,000	1,650,019,000	28,523,000	3,583.0
Less Administration	--	--	--	--	--
Net Program Costs	1,776,414,000	97,872,000	1,650,019,000	28,523,000	3,583.0

Authority: Mandated program – Sections 1710.5, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Section 522, 863.1(a), 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

DMH provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services are provided through a network of County-operated and contracted licensed agencies. Services include case management, individual and group therapy, medication support, crisis intervention, and psychological testing.

2. Psychiatric Hospitalization Services in 24-Hour Facilities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	211,897,000	--	183,952,000	27,945,000	52.0
Less Administration	--	--	--	--	--
Net Program Costs	211,897,000	--	183,952,000	27,945,000	52.0

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600, 5775 of the California W&I Code, Part 2.5, Division 5.

DMH provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, IMD programs, and the Forensic Jail Inpatient program.

3. Public Guardian

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	22,579,000	71,000	18,847,000	3,661,000	171.0
Less Administration	--	--	--	--	--
Net Program Costs	22,579,000	71,000	18,847,000	3,661,000	171.0

Authority: Mandated program - Sections 5350, 5350.1, 5352.5, and 5354.5 of the California W&I Code. Sections 27430, and 27432 of the California Government Code.

The Public Guardian investigates the need for and acts as the public conservator for individuals mandated by the Courts to be gravely disabled due to a mental disorder. Provides services to aid in the well-being of persons who cannot care for themselves properly; and/or are unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

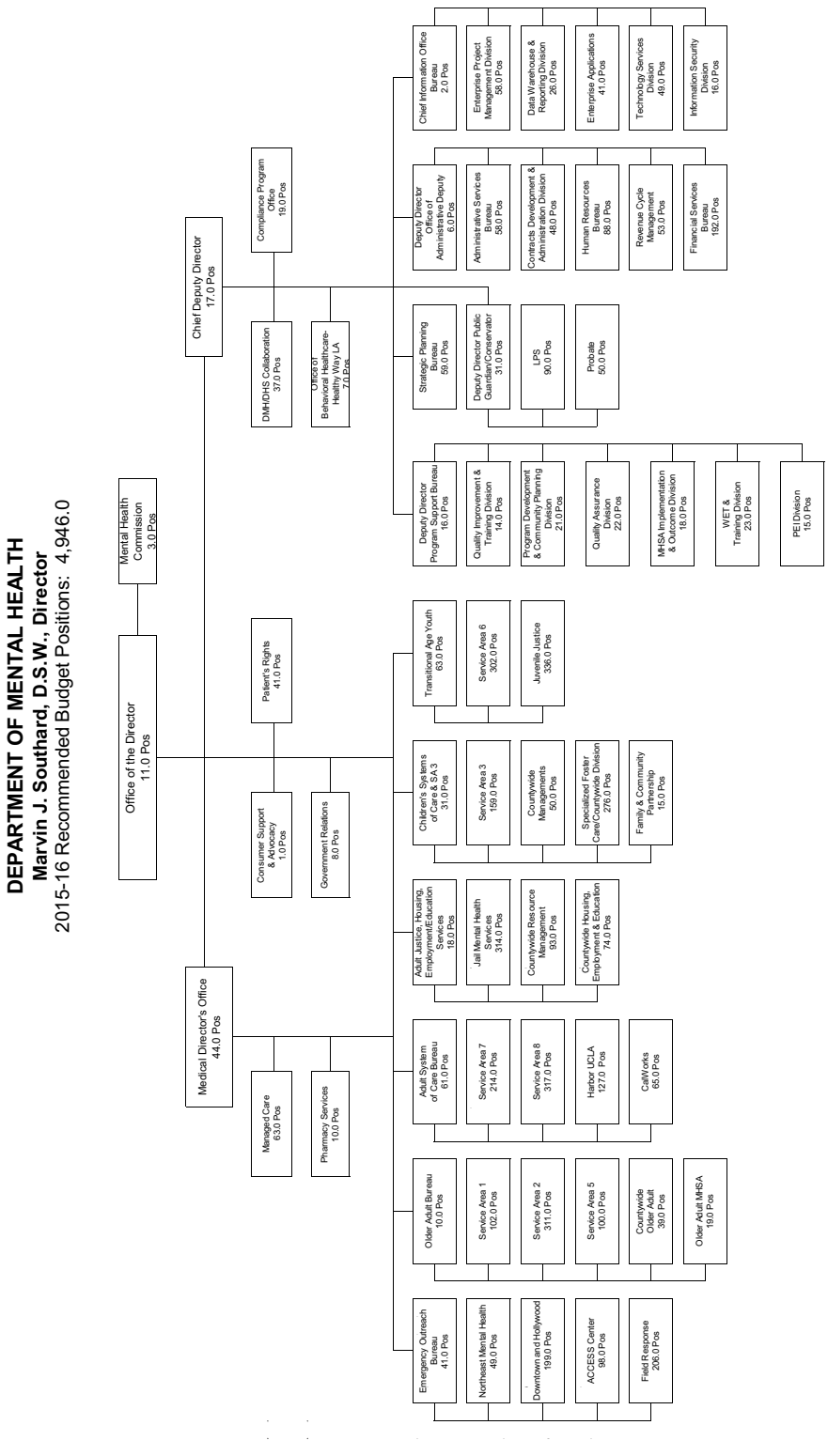
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	196,142,000	1,919,000	186,470,000	7,753,000	1,140.0
Less Administration	--	--	--	--	--
Net Program Costs	196,142,000	1,919,000	186,470,000	7,753,000	1,140.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, IT, and the management of a complex system of contracts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,207,032,000	99,862,000	2,039,288,000	67,882,000	4,946.0


DEPARTMENT OF MENTAL HEALTH
Marvin J. Southard, D.S.W., Director
2015-16 Recommended Budget Positions: 4,946.0
Mental Health Commission 3.0 Pos
Office of the Director 11.0 Pos
Chief Deputy Director 17.0 Pos
Medical Director's Office 44.0 Pos
Managed Care 63.0 Pos
Pharmacy Services 10.0 Pos
Consumer Support & Advocacy 1.0 Pos
Government Relations 8.0 Pos
Patient's Rights 41.0 Pos
DMH/DHS Collaboration 37.0 Pos
Office of Behavioral Healthcare-Healthy Way LA 7.0 Pos
Compliance Program Office 19.0 Pos
Emergency Outreach Bureau 41.0 Pos
Northeast Mental Health 49.0 Pos
Downtown and Hollywood 199.0 Pos
ACCESS Center 98.0 Pos
Field Response 206.0 Pos
Older Adult Bureau 10.0 Pos
Service Area 1 102.0 Pos
Service Area 2 311.0 Pos
Service Area 5 100.0 Pos
Countywide Older Adult 39.0 Pos
Older Adult MHSA 19.0 Pos
Adult System of Care Bureau 61.0 Pos
Service Area 7 214.0 Pos
Service Area 8 317.0 Pos
Harbor UCLA 127.0 Pos
CalWorks 65.0 Pos
Adult Justice, Housing, Employment/Education Services 18.0 Pos
Jail Mental Health Services 314.0 Pos
Countywide Resource Management 93.0 Pos
Countywide Housing, Employment & Education 74.0 Pos
Children's Systems of Care & SA 3 31.0 Pos
Service Area 3 159.0 Pos
Countywide Managements 50.0 Pos
Specialized Foster Care/Countywide Division 276.0 Pos
Family & Community Partnership 15.0 Pos
Transitional Age Youth 63.0 Pos
Service Area 6 302.0 Pos
Juvenile Justice 336.0 Pos
Deputy Director Program Support Bureau 16.0 Pos
Quality Improvement & Training Division 14.0 Pos
Program Development & Community Planning Division 21.0 Pos
Quality Assurance Division 22.0 Pos
MHSA Implementation & Outcome Division 18.0 Pos
WET & Training Division 23.0 Pos
PEI Division 15.0 Pos
Strategic Planning Bureau 59.0 Pos
Deputy Director Public Guardian/Conservator 31.0 Pos
LPS 90.0 Pos
Probate 50.0 Pos
Deputy Director Office of Administrative Deputy 6.0 Pos
Administrative Services Bureau 580.0 Pos
Contracts Development & Administration Division 48.0 Pos
Human Resources Bureau 88.0 Pos
Revenue Cycle Management 53.0 Pos
Financial Services Bureau 192.0 Pos
Chief Information Office Bureau 2.0 Pos
Enterprise Project Management Division 38.0 Pos
Data Warehouse & Reporting Division 26.0 Pos
Enterprise Applications 41.0 Pos
Technology Services Division 49.0 Pos
Information Security Division 16.0 Pos

Military and Veterans Affairs

Ruth A. Wong, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 518,810.52	$ 559,000	$ 543,000	$ 543,000	$ 543,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,374,016.18	$ 2,966,000	$ 3,338,000	$ 3,789,000	$ 3,250,000	$ (88,000)
SERVICES & SUPPLIES	1,299,958.37	1,622,000	1,572,000	1,875,000	1,410,000	(162,000)
OTHER CHARGES	57,229.87	36,000	36,000	56,000	56,000	20,000
CAPITAL ASSETS - EQUIPMENT	0.00	40,000	40,000	40,000	0	(40,000)
GROSS TOTAL	$ 3,731,204.42	$ 4,664,000	$ 4,986,000	$ 5,760,000	$ 4,716,000	$ (270,000)
INTRAFUND TRANSFERS	(374,528.00)	(383,000)	(383,000)	(403,000)	(383,000)	0
NET TOTAL	$ 3,356,676.42	$ 4,281,000	$ 4,603,000	$ 5,357,000	$ 4,333,000	$ (270,000)
NET COUNTY COST	$ 2,837,865.90	$ 3,722,000	$ 4,060,000	$ 4,814,000	$ 3,790,000	$ (270,000)
BUDGETED POSITIONS	31.0	37.0	37.0	46.0	37.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislation and changes in laws that enrich their quality of life.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC decrease of $0.3 million primarily due to the deletion of one-time carryover funding for the Veterans Outreach Program, furniture restoration, vehicle purchase and Patriotic Hall Military Museum Project. The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department continues to focus on increasing veterans' service levels by collaborating with County departments, developing and training staff, and partnering with military and veterans' service organizations. The Department will optimize operational effectiveness and integrate service delivery by:

- Strengthening and enhancing its capacity to sustain essential veterans' service through effective training, agency collaboration and leadership by:
  - Ensuring that all veteran service representatives are State-accredited by the California State Department of Veterans Affairs (DVA), Training Responsibility Involvement Preparation of Claims (TRIP) through the Department of Veterans Affairs, and nationally accredited through the National Association of County Veteran Service Officers.

- Establishing partnerships with County departments and veteran organizations and agencies such as: 1) partnering with the Department of Public Social Services to identify veterans receiving General Relief and pursue compensation claims with the DVA; 2) coordinating with the Department of Mental Health (DMH) to provide mental health services to veterans and their families; 3) continuing efforts with the Sheriff's Department to provide services to veteran inmates in County jails; 4) working with the Departments of Human Resources and Beaches and Harbors to explore job opportunities for veterans; 5) building a one-stop veterans shop at Patriotic Hall in partnership with veterans organizations and agencies; and 6) implementing a communications plan connecting veterans to services and benefits.

- Maximizing opportunities to measurably improve veteran's outcomes and leverage resources by:
  - Delivering veteran services through innovative methods and continuous integration by establishing Memorandums of Understanding with County departments and agreements with veteran organizations.
  - Increasing outreach and promoting efforts to increase the number of veterans receiving services using outcome measures.
  - Providing learning opportunities in partnership with academic institutions, and County and government agencies.
  - Recognizing department/staff through applications for County, State and national awards programs.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**4,986,000**	**383,000**	**543,000**	**4,060,000**	**37.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	54,000	--	--	54,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability and retiree health insurance costs due to anticipated benefit increases and escalating medical cost trends.	--	--	--	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(118,000)	--	--	(118,000)	--
4. One-Time Funding: Reflects the deletion of one-time carryover funding for the Veterans Outreach Program, furniture restoration, vehicle purchase and Patriotic Hall Military Museum Project.	(226,000)	--	--	(226,000)	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	20,000	--	--	20,000	--
Total Changes	**(270,000)**	**0**	**0**	**(270,000)**	**0.0**
2015-16 Recommended Budget	**4,716,000**	**383,000**	**543,000**	**3,790,000**	**37.0**

Unmet Needs

The Department is requesting 1.0 Supervisor, Veterans Claims and 2.0 Veterans Claims Assistant III positions to assist with the filing of claims for federal benefits. Additional staffing resources will also be required to maintain services and programs the Department currently provides or recently implemented as follows: Veterans One Stop Service Center; Women Veteran's Program; Veteran's Homeless Clinic; State Reintegration Program; collaboration with the Housing Authority to assist veterans with the application process for Section 8 Housing; partnering with the DMH for intervention and prevention services; and establishment of the Driver's License Veteran's designation that will serve as a veteran's identification card.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,338.71	$ 0	$ 0	$ 0	$ 0	$ 0
MISCELLANEOUS	25,426.49	17,000	1,000	1,000	1,000	0
SALE OF CAPITAL ASSETS	17,341.59	0	0	0	0	0
STATE - OTHER	179,085.73	387,000	387,000	387,000	387,000	0
STATE AID - VETERAN AFFAIRS	295,618.00	155,000	155,000	155,000	155,000	0
TOTAL REVENUE	$ 518,810.52	$ 559,000	$ 543,000	$ 543,000	$ 543,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,392,052.26	$ 1,709,000	$ 2,081,000	$ 2,511,000	$ 2,118,000	$ 37,000
CAFETERIA BENEFIT PLANS	381,350.65	516,000	516,000	516,000	516,000	0
COUNTY EMPLOYEE RETIREMENT	254,907.24	371,000	371,000	371,000	255,000	(116,000)
DENTAL INSURANCE	8,093.82	9,000	9,000	9,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,000.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	49,826.46	47,000	47,000	47,000	21,000	(26,000)
FICA (OASDI)	18,021.49	21,000	21,000	21,000	21,000	0
HEALTH INSURANCE	20,314.63	37,000	37,000	52,000	51,000	14,000
LIFE INSURANCE	23,211.77	15,000	15,000	15,000	15,000	0
OTHER EMPLOYEE BENEFITS	6,377.50	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	135,572.00	148,000	148,000	148,000	145,000	(3,000)
SAVINGS PLAN	12,274.00	7,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	33,304.88	35,000	35,000	36,000	36,000	1,000
WORKERS' COMPENSATION	37,709.48	43,000	43,000	48,000	48,000	5,000
TOTAL S & E B	2,374,016.18	2,966,000	3,338,000	3,789,000	3,250,000	(88,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	45,464.88	62,000	62,000	62,000	62,000	0
CLOTHING & PERSONAL SUPPLIES	2,803.00	0	0	0	0	0
COMMUNICATIONS	10,092.75	65,000	65,000	65,000	65,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	127.00	0	0	0	0	0
COMPUTING-PERSONAL	18,885.81	0	0	0	0	0
FOOD	1,785.00	0	0	0	0	0
HOUSEHOLD EXPENSE	7,717.06	15,000	15,000	66,000	15,000	0
INFORMATION TECHNOLOGY SERVICES	202,297.00	49,000	49,000	55,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	309,214.10	163,000	163,000	275,000	163,000	0
MAINTENANCE - EQUIPMENT	4,827.46	1,000	1,000	1,000	1,000	0
MEDICAL DENTAL & LAB SUPPLIES	293.66	0	0	0	0	0
MEMBERSHIPS	480.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	3,737.42	69,000	69,000	30,000	4,000	(65,000)
OFFICE EXPENSE	176,704.73	197,000	197,000	221,000	221,000	24,000
PROFESSIONAL SERVICES	17,640.70	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	20,977.82	541,000	541,000	541,000	541,000	0
RENTS & LEASES - EQUIPMENT	0.00	26,000	26,000	26,000	26,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,814.01	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	1,184.92	202,000	152,000	76,000	31,000	(121,000)

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	212,039.40	9,000	9,000	234,000	9,000	0
TELECOMMUNICATIONS	51,934.95	0	0	0	0	0
TRAINING	660.79	0	0	0	0	0
TRANSPORTATION AND TRAVEL	7,551.07	18,000	18,000	18,000	18,000	0
UTILITIES	200,724.84	200,000	200,000	200,000	200,000	0
TOTAL S & S	1,299,958.37	1,622,000	1,572,000	1,875,000	1,410,000	(162,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	11,588.68	17,000	17,000	37,000	37,000	20,000
SUPPORT & CARE OF PERSONS	37,750.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	7,891.19	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	57,229.87	36,000	36,000	56,000	56,000	20,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	40,000	40,000	40,000	0	(40,000)
TOTAL CAPITAL ASSETS	0.00	40,000	40,000	40,000	0	(40,000)
GROSS TOTAL	$ 3,731,204.42	$ 4,664,000	$ 4,986,000	$ 5,760,000	$ 4,716,000	$ (270,000)
INTRAFUND TRANSFERS	(374,528.00)	(383,000)	(383,000)	(403,000)	(383,000)	0
NET TOTAL	$ 3,356,676.42	$ 4,281,000	$ 4,603,000	$ 5,357,000	$ 4,333,000	$ (270,000)
NET COUNTY COST	$ 2,837,865.90	$ 3,722,000	$ 4,060,000	$ 4,814,000	$ 3,790,000	$ (270,000)
BUDGETED POSITIONS	31.0	37.0	37.0	46.0	37.0	0.0

Departmental Program Summary

1. Veterans Services Referral and Claims Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,166,000	375,000	542,000	1,249,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	2,166,000	375,000	542,000	1,249,000	26.0

Authority: Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims, Medi-Cal benefits, veteran burials, housing grants and the education assistance program. Veterans' benefits claims help veterans receive DVA benefits. Medi-Cal benefits provide medical care to senior veterans and their dependents who do not qualify for DVA healthcare. The Department assists veterans who qualify for pensions, compensation, aid, and attendant care. The college fee tuition waiver is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). This includes veterans requiring help with employment, education, substance abuse, housing, and mental health services and referrals.

2. Bob Hope Patriotic Hall

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,058,000	8,000	1,000	1,049,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,058,000	8,000	1,000	1,049,000	1.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's dedicated veteran's memorial building. The County, and other government agencies and veteran organizations, provide services to veterans and their families.

3. Administration

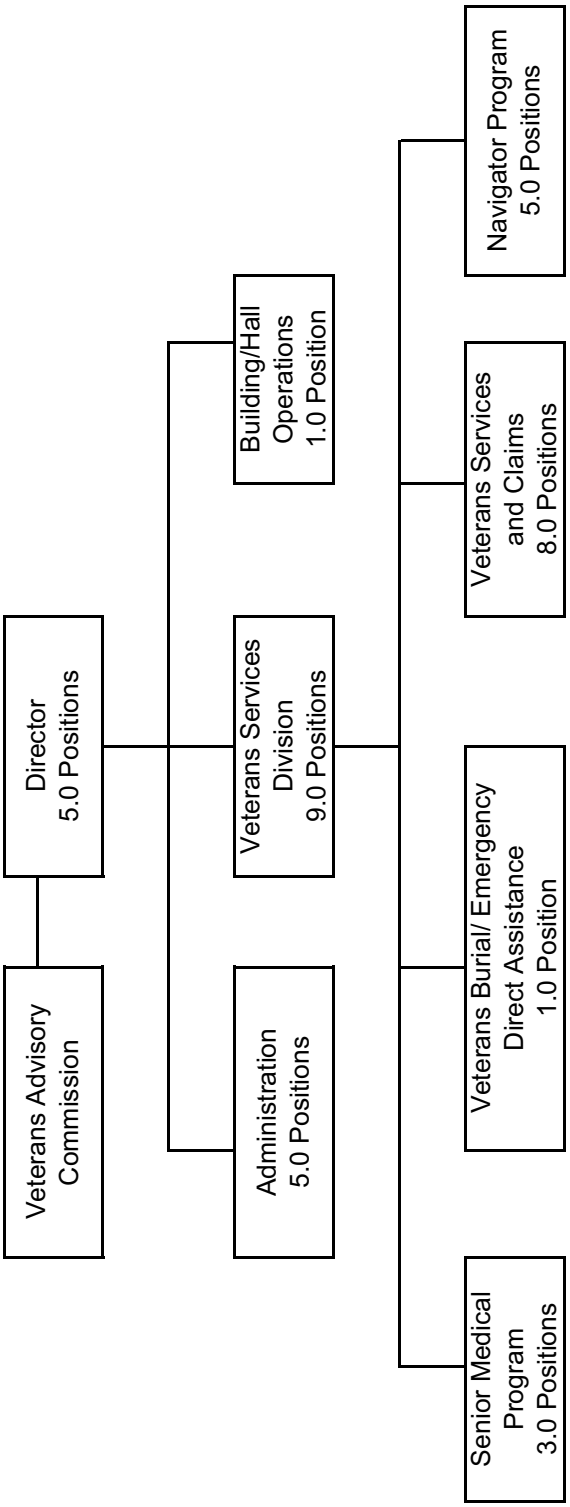
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,492,000	--	--	1,492,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	1,492,000	--	--	1,492,000	10.0

Authority: Non-mandated, discretionary program.

The Administrative Division performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, public information, and also oversees building care and maintenance.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,716,000	383,000	543,000	3,790,000	37.0

MILITARY AND VETERANS AFFAIRS
Ruth A. Wong, Director
FY 2015-16 Recommended Budget Positions = 37.0



Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 205,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,983,074.08	$ 5,010,000	$ 5,255,000	$ 5,469,000	$ 5,469,000	$ 214,000
SERVICES & SUPPLIES	24,028,611.26	24,018,000	23,773,000	23,698,000	23,670,000	(103,000)
OTHER CHARGES	904,999.79	906,000	906,000	907,000	905,000	(1,000)
GROSS TOTAL	$ 29,916,685.13	$ 29,934,000	$ 29,934,000	$ 30,074,000	$ 30,044,000	$ 110,000
NET TOTAL	$ 29,916,685.13	$ 29,934,000	$ 29,934,000	$ 30,074,000	$ 30,044,000	$ 110,000
NET COUNTY COST	$ 29,711,685.13	$ 29,934,000	$ 29,934,000	$ 30,074,000	$ 30,044,000	$ 110,000
BUDGETED POSITIONS	38.0	38.0	38.0	38.0	38.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net increase of $0.1 million primarily due an increase in the CPI-based COLA adjustment pursuant to the 1994 operating agreement amended on May 20, 2008, partially offset by the deletion of one-time carryover funding. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies fully offset with a decrease in services and supplies funding consistent with the Board-approved operating agreement.

The Recommended Budget continues support for a full exhibition schedule, including special presentations of works by Frank Gehry, Ed Moses, Noah Purifoy, and Diana Thater, as well as a costume and textiles installation highlighting men's fashion. The permanent collection will be highlighted with installations of pre-Columbian, Chinese, Korean, and Japanese works. Several LACMA-organized exhibitions will continue to travel domestically and abroad, raising the museum's image and prestige in the field, including Larry Sultan (Milwaukee), Earthly and Divine (Mexico and Saudi Arabia), and New Objectivity (Italy).

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations throughout Los Angeles Unified School District Local Districts East, West, and South. Through this program, LACMA provides curricula for teachers that make connections with the State Content Standards for the visual arts, language arts, and social science. LACMA is also continuing the Art + Film Educational Initiative, designed to expose audiences to the intersection between art and technology. This program series includes hand-drawn animation workshops for LAUSD middle school students (Frame x Frame), classroom teacher professional development (Art + Film Teacher Institute), and an after school filmmaking program (Through Your Lens). Evenings for Educators continues to be a successful professional development program for K-12 teachers, presenting strategies to incorporate the visual arts into the classroom with activities to enhance creativity, curiosity, and critical-thinking skills. Through these and many other Educational Outreach programs, LACMA is able to engage over 460,000 guests, in addition to those who visit the galleries every day throughout the year.

Critical/Strategic Planning Initiatives

The Museum of Art will continue implementation of its long-range strategic objectives:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Improve the museum campus; and
- Develop a stable and sustainable financial and organization plan.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**29,934,000**	**0**	**0**	**29,934,000**	**38.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits ($214,000), fully offset with a decrease in services and supplies ($214,000) funding consistent with the Board-approved operating agreement.	--	--	--	--	--
2. One-Time Carryover: Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(99,000)	--	--	(99,000)	--
3. COLA Adjustment: Reflects a COLA increase based on the Board-approved operating agreement.	209,000	--	--	209,000	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges ($1,000) to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225) offset by an increase in services and supplies ($1,000) consistent with the Board-approved operating agreement.	--	--	--	--	--
Total Changes	**110,000**	**0**	**0**	**110,000**	**0.0**
2015-16 Recommended Budget	**30,044,000**	**0**	**0**	**30,044,000**	**38.0**

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	$ 205,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 205,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,309,650.35	$ 3,320,000	$ 3,445,000	$ 3,575,000	$ 3,575,000	$ 130,000
CAFETERIA BENEFIT PLANS	460,483.81	479,000	494,000	552,000	552,000	58,000
COUNTY EMPLOYEE RETIREMENT	488,153.37	544,000	558,000	558,000	558,000	0
DENTAL INSURANCE	10,882.18	13,000	14,000	14,000	14,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	28,218.07	13,000	15,000	15,000	15,000	0
FICA (OASDI)	36,731.51	48,000	35,000	40,000	40,000	5,000
HEALTH INSURANCE	175,869.18	185,000	180,000	205,000	205,000	25,000
LIFE INSURANCE	26,522.80	20,000	20,000	14,000	14,000	(6,000)
OTHER EMPLOYEE BENEFITS	6,640.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	159,914.00	100,000	184,000	187,000	187,000	3,000
SAVINGS PLAN	38,655.56	43,000	50,000	48,000	48,000	(2,000)
THRIFT PLAN (HORIZONS)	54,965.02	51,000	60,000	60,000	60,000	0
UNEMPLOYMENT INSURANCE	40,218.87	46,000	52,000	48,000	48,000	(4,000)
WORKERS' COMPENSATION	146,169.36	141,000	140,000	145,000	145,000	5,000
TOTAL S & E B	4,983,074.08	5,010,000	5,255,000	5,469,000	5,469,000	214,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	58,534.30	52,000	54,000	52,000	52,000	(2,000)
COMMUNICATIONS	9,505.00	14,000	14,000	14,000	14,000	0
CONTRACTED PROGRAM SERVICES	23,377,000.00	23,187,000	23,187,000	23,044,000	23,016,000	(171,000)
MAINTENANCE - BUILDINGS & IMPRV	40,952.00	28,000	84,000	84,000	84,000	0
MISCELLANEOUS EXPENSE	14,151.93	0	0	0	0	0
PROFESSIONAL SERVICES	6,735.48	1,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	647.72	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	265,581.69	436,000	130,000	200,000	200,000	70,000
TELECOMMUNICATIONS	3,984.00	0	0	0	0	0
TRAINING	233.97	0	0	0	0	0
UTILITIES	251,285.17	250,000	250,000	250,000	250,000	0
TOTAL S & S	24,028,611.26	24,018,000	23,773,000	23,698,000	23,670,000	(103,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,094.61	2,000	2,000	2,000	2,000	0
RET-OTHER LONG TERM DEBT	894,645.79	895,000	895,000	896,000	894,000	(1,000)
TAXES & ASSESSMENTS	9,259.39	9,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	904,999.79	906,000	906,000	907,000	905,000	(1,000)
GROSS TOTAL	$ 29,916,685.13	$ 29,934,000	$ 29,934,000	$ 30,074,000	$ 30,044,000	$ 110,000
NET TOTAL	$ 29,916,685.13	$ 29,934,000	$ 29,934,000	$ 30,074,000	$ 30,044,000	$ 110,000
NET COUNTY COST	$ 29,711,685.13	$ 29,934,000	$ 29,934,000	$ 30,074,000	$ 30,044,000	$ 110,000
BUDGETED POSITIONS	38.0	38.0	38.0	38.0	38.0	0.0

Departmental Program Summary

1. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,177,000	--	--	21,177,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	21,177,000	--	--	21,177,000	27.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,315,000	--	--	1, 315,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1, 315,000	--	--	1, 315,000	1.0

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audience.

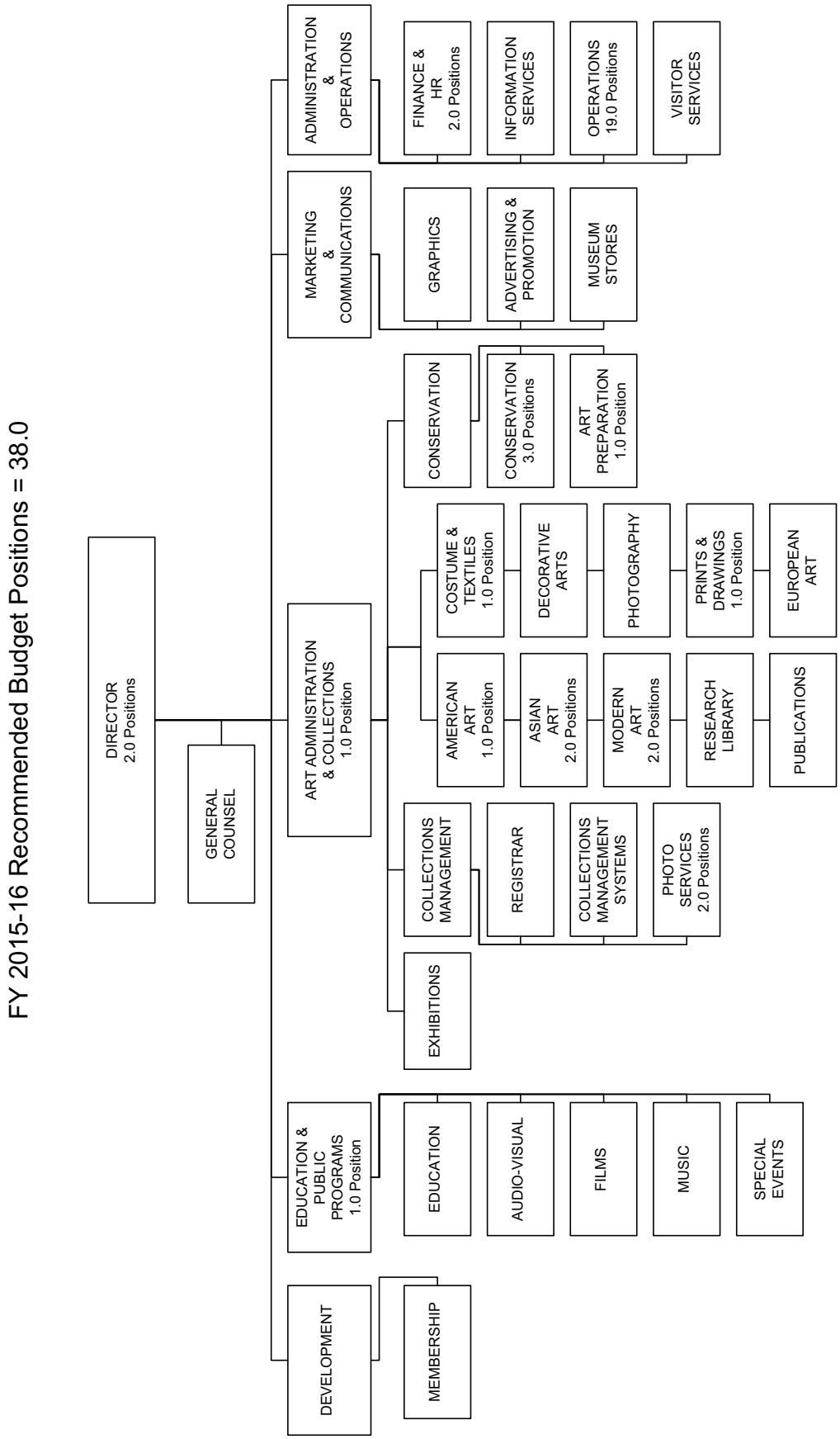
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,552,000	--	--	7,552,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	7,552,000	--	--	7,552,000	10.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the department; including executive office, accounting and legal services, facility maintenance and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities and gardens.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	30,044,000	0	0	30,044,000	38.0


MUSEUM OF ART
Michael Govan, Director
FY 2015-16 Recommended Budget Positions = 38.0
DIRECTOR 2.0 Positions
GENERAL COUNSEL
ADMINISTRATION & OPERATIONS
FINANCE & HR 2.0 Positions
INFORMATION SERVICES
OPERATIONS 19.0 Positions
VISITOR SERVICES
MARKETING & COMMUNICATIONS
GRAPHICS
ADVERTISING & PROMOTION
MUSEUM STORES
ART ADMINISTRATION & COLLECTIONS 1.0 Position
CONSERVATION
CONSERVATION 3.0 Positions
ART PREPARATION 1.0 Position
COSTUME & TEXTILES 1.0 Position
DECORATIVE ARTS
PHOTOGRAPHY
PRINTS & DRAWINGS 1.0 Position
EUROPEAN ART
AMERICAN ART 1.0 Position
ASIAN ART 2.0 Positions
MODERN ART 2.0 Positions
RESEARCH LIBRARY
PUBLICATIONS
COLLECTIONS MANAGEMENT
REGISTRAR
COLLECTIONS MANAGEMENT SYSTEMS
PHOTO SERVICES 2.0 Positions
EXHIBITIONS
EDUCATION & PUBLIC PROGRAMS 1.0 Position
EDUCATION
AUDIO-VISUAL
FILMS
MUSIC
SPECIAL EVENTS
DEVELOPMENT
MEMBERSHIP

Museum of Natural History

Dr. Jane G. Pisano, President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 34,375.18	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,012,857.13	$ 2,286,000	$ 2,433,000	$ 2,506,000	$ 2,506,000	$ 73,000
SERVICES & SUPPLIES	14,405,224.57	17,221,000	17,077,000	17,089,000	16,955,000	(122,000)
OTHER CHARGES	303,050.18	310,000	307,000	513,000	413,000	106,000
GROSS TOTAL	$ 16,721,131.88	$ 19,817,000	$ 19,817,000	$ 20,108,000	$ 19,874,000	$ 57,000
NET TOTAL	$ 16,721,131.88	$ 19,817,000	$ 19,817,000	$ 20,108,000	$ 19,874,000	$ 57,000
NET COUNTY COST	$ 16,686,756.70	$ 19,817,000	$ 19,817,000	$ 20,108,000	$ 19,874,000	$ 57,000
BUDGETED POSITIONS	19.0	16.0	16.0	16.0	16.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

2015-16 Budget Message

The 2015-16 Recommended Budget is based on the 1994 operating agreement amended on September 26, 2006, and further amended on June 24, 2013, October 8, 2013, and June 23, 2014 between the County and the Museum of Natural History Foundation, which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC increase of $57,000 primarily attributed to an increase in the Consumer Price Index-based cost-of-living adjustment and an increase in base funding to support physical and programmatic expansion, partially offset by the deletion of one-time carryover funding.

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2015-16 that further its mission.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**19,817,000**	**0**	**0**	**19,817,000**	**16.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits ($73,000), fully offset by a decrease in services and supplies ($73,000) consistent with the Board-approved operating agreement.	--	--	--	--	--
2. One-time Carryover: Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement ($615,000), Hancock Park Master Plan ($150,000), Pit 91 electrical panels ($406,000), and archeological mitigation ($150,000).	(1,671,000)	--	--	(1,671,000)	--
3. Cost-of-Living Adjustment (COLA): Reflects an estimated cost-of-living increase based on the Board-approved operating agreement.	127,000	--	--	127,000	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	101,000	--	--	101,000	--
5. Base Funding Agreement: Reflects ongoing funding to sustain County support of physical and programmatic expansion and continued successful operation of the Museum.	1,500,000	--	--	1,500,000	--
6. Ministerial Adjustments: Reflects an estimated increase in other charges ($5,000), fully offset with a decrease in services and supplies ($5,000) consistent with the Board-approved operating agreement.	--	--	--	--	--
Total Changes	**57,000**	**0**	**0**	**57,000**	**0.0**
2015-16 Recommended Budget	**19,874,000**	**0**	**0**	**19,874,000**	**16.0**

Unmet Needs

The Museum is requesting County General Fund allocations for two unmet capital project needs. The first request is $3.6 million for the Page Museum to address Phase 1 (Priority 1) deficiencies that directly impact the health and safety of building occupants or do not meet building, mechanical or electrical codes as identified in the Department of Public Works Building Evaluation Report dated December 4, 2014. Between July 1, 2013 and June 30, 2015, the Museum will spend $1.9 million in enhanced programming and capital improvements for the Page Museum and the La Brea Tar Pits. The requested funding will improve the sustainability and energy efficiency of operations and support the program needs of the Museum.

The second request is $2.5 million to assist in the planning and design of the existing theater renovation. Upon completion, the Museum will be able to commence private fundraising opportunities that could partially fund the proposed renovation project. Currently, the array of the Museum's programming and third party activities and events are held in one of the diorama exhibit halls; eliminating the availability for visitors to view collections in that exhibit hall. The 54-year old theater at the Museum is unusable, obsolete, and in need of extensive renovation to resolve code compliance issues. The requested funding will assist the Museum in its objective to increase public serving museum space within the current building footprint and to partner and collaborate with the surrounding community entities and programs offered by other County departments to provide a venue for school performances, theatrical/musical presentations, community conferences, and public meetings.

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 32,405.52	$ 0	$ 0	$ 0	$ 0	$ 0
SALE OF CAPITAL ASSETS	1,969.66	0	0	0	0	0
TOTAL REVENUE	$ 34,375.18	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,125,728.79	$ 1,259,000	$ 1,350,000	$ 1,379,000	$ 1,379,000	$ 29,000
CAFETERIA BENEFIT PLANS	207,854.37	250,000	278,000	291,000	291,000	13,000
COUNTY EMPLOYEE RETIREMENT	202,164.53	247,000	240,000	275,000	275,000	35,000
DENTAL INSURANCE	4,321.26	6,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	93,462.25	93,000	98,000	98,000	98,000	0
FICA (OASDI)	7,588.91	11,000	11,000	11,000	11,000	0
HEALTH INSURANCE	52,416.08	62,000	58,000	76,000	76,000	18,000
LIFE INSURANCE	15,204.44	13,000	7,000	7,000	7,000	0
OTHER EMPLOYEE BENEFITS	6,640.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	75,478.00	78,000	94,000	90,000	90,000	(4,000)
SAVINGS PLAN	18,337.72	26,000	26,000	26,000	26,000	0
THRIFT PLAN (HORIZONS)	24,450.68	30,000	30,000	30,000	30,000	0
WORKERS' COMPENSATION	179,210.10	204,000	226,000	208,000	208,000	(18,000)
TOTAL S & E B	2,012,857.13	2,286,000	2,433,000	2,506,000	2,506,000	73,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	38,176.77	66,000	83,000	83,000	83,000	0
COMMUNICATIONS	5,128.00	0	3,000	7,000	7,000	4,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,900.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	12,680,208.00	15,239,000	15,014,000	14,894,000	14,760,000	(254,000)
INFORMATION TECHNOLOGY SERVICES	3,403.00	0	0	0	0	0
INSURANCE	258,423.14	282,000	307,000	291,000	291,000	(16,000)
MAINTENANCE - BUILDINGS & IMPRV	326,534.00	399,000	326,000	500,000	500,000	174,000
PROFESSIONAL SERVICES	1,495.26	5,000	56,000	58,000	58,000	2,000
RENTS & LEASES - BLDG & IMPRV	116,186.21	102,000	111,000	118,000	118,000	7,000
TECHNICAL SERVICES	436.73	0	0	0	0	0
TELECOMMUNICATIONS	101,255.99	108,000	107,000	107,000	107,000	0
TRANSPORTATION AND TRAVEL	28,171.64	22,000	22,000	31,000	31,000	9,000
UTILITIES	841,905.83	998,000	1,048,000	1,000,000	1,000,000	(48,000)
TOTAL S & S	14,405,224.57	17,221,000	17,077,000	17,089,000	16,955,000	(122,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,862.79	16,000	16,000	18,000	18,000	2,000
RET-OTHER LONG TERM DEBT	285,081.43	288,000	285,000	489,000	389,000	104,000
TAXES & ASSESSMENTS	13,105.96	6,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	303,050.18	310,000	307,000	513,000	413,000	106,000
GROSS TOTAL	$ 16,721,131.88	$ 19,817,000	$ 19,817,000	$ 20,108,000	$ 19,874,000	$ 57,000
NET TOTAL	$ 16,721,131.88	$ 19,817,000	$ 19,817,000	$ 20,108,000	$ 19,874,000	$ 57,000
NET COUNTY COST	$ 16,686,756.70	$ 19,817,000	$ 19,817,000	$ 20,108,000	$ 19,874,000	$ 57,000
BUDGETED POSITIONS	19.0	16.0	16.0	16.0	16.0	0.0

Departmental Program Summary

1. Research and Collection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,403,000	--	--	1,403,000	5.0
Less Administration	--	--	--	--	--
Net Program Costs	1,403,000	--	--	1,403,000	5.0

Authority: Non-mandated, discretionary program.

Provides management, preservation, and conservation services; conducts research to advance knowledge, and enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collection includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator and Research Library.

2. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,095,000	--	--	2,095,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	2,095,000	--	--	2,095,000	2.0

Authority: Non-mandated, discretionary program.

The Museum's Education and Exhibits Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for educational enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

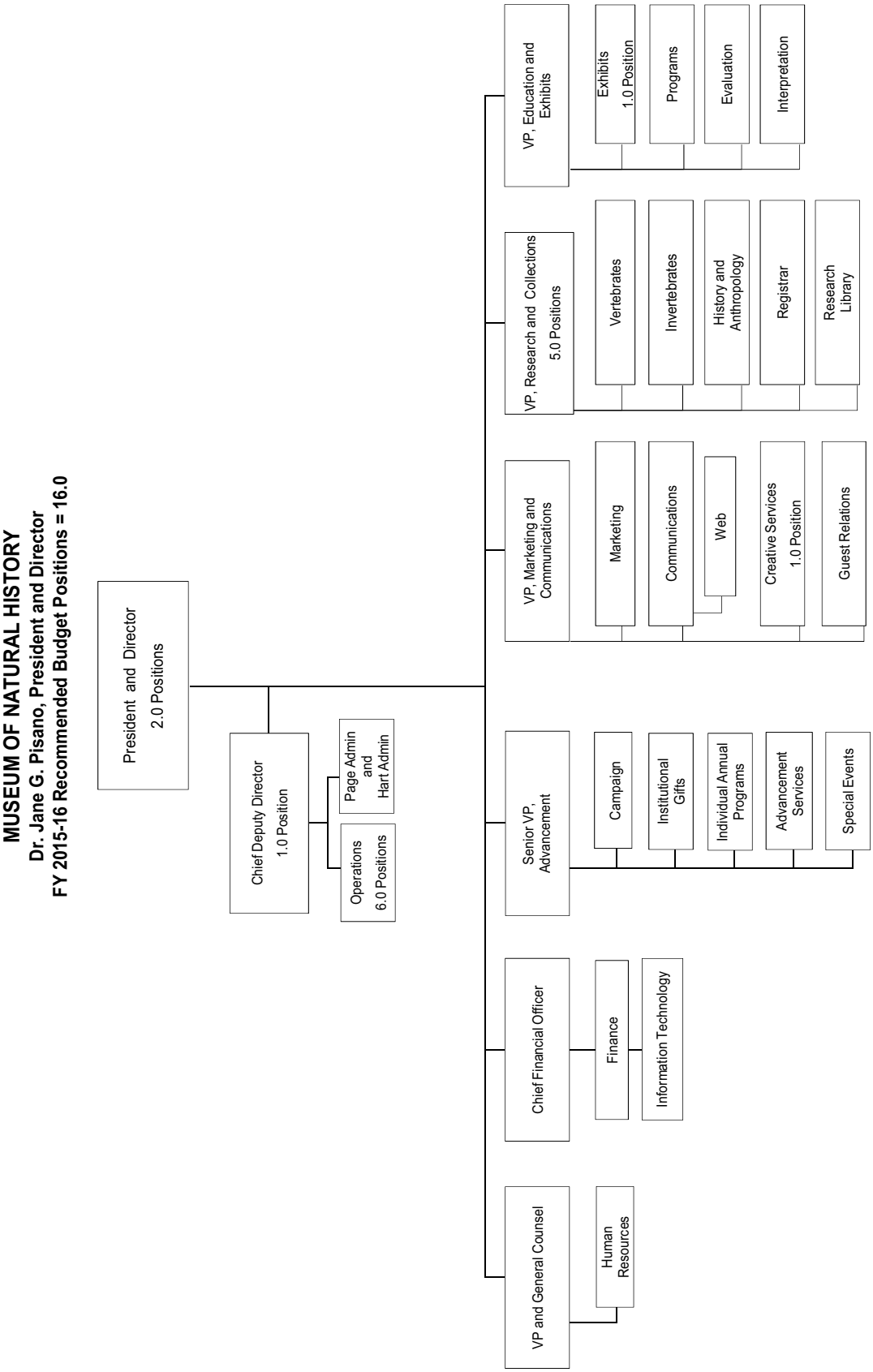
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,376,000	--	--	16,376,000	9.0
Less Administration	--	--	--	--	--
Net Program Costs	16,376,000	--	--	16,376,000	9.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, and operations/facilities support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	19,874,000	0	0	19,874,000	16.0


MUSEUM OF NATURAL HISTORY
Dr. Jane G. Pisano, President and Director
FY 2015-16 Recommended Budget Positions = 16.0
President and Director
2.0 Positions
Chief Deputy Director
1.0 Position
Operations
6.0 Positions
Page Admin and Hart Admin
VP and General Counsel
Human Resources
Chief Financial Officer
Finance
Information Technology
Senior VP, Advancement
Campaign
Institutional Gifts
Individual Annual Programs
Advancement Services
Special Events
VP, Marketing and Communications
Marketing
Communications
Web
Creative Services
1.0 Position
Guest Relations
VP, Research and Collections
5.0 Positions
Vertebrates
Invertebrates
History and Anthropology
Registrar
Research Library
VP, Education and Exhibits
Exhibits
1.0 Position
Programs
Evaluation
Interpretation

The Music Center

Howard Sherman, Interim President

The Music Center Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,165,502.56	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 22,316,454.76	$ 24,169,000	$ 24,169,000	$ 24,813,000	$ 24,813,000	$ 644,000
OTHER CHARGES	695,788.33	889,000	889,000	860,000	860,000	(29,000)
GROSS TOTAL	$ 23,012,243.09	$ 25,058,000	$ 25,058,000	$ 25,673,000	$ 25,673,000	$ 615,000
NET TOTAL	$ 23,012,243.09	$ 25,058,000	$ 25,058,000	$ 25,673,000	$ 25,673,000	$ 615,000
NET COUNTY COST	$ 21,846,740.53	$ 24,143,000	$ 24,143,000	$ 24,758,000	$ 24,758,000	$ 615,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Music Center (Center), a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for building and grounds maintenance, custodial, security, usher services, utilities, insurance, long-term lease, and miscellaneous administrative support services at the Center.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a NCC increase of $0.6 million primarily due to a cost-of-living adjustment and unavoidable contract cost increases, partially offset by an anticipated decrease in capital lease costs. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**25,058,000**	**0**	**915,000**	**24,143,000**	**0.0**
New/Expanded Programs					
1. Cost-of-Living Adjustment: Reflects cost-of-living adjustments which partially offset funding increases for building and grounds maintenance, custodial, security, and usher services.	123,000	--	--	123,000	--
2. County Funded Contracts: Reflects anticipated unavoidable cost increases in various County funded contracts for usher ($365,000) and custodial ($156,000) services.	521,000	--	--	521,000	--
Other Changes					
1. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section225).	(29,000)	--	--	(29,000)	--
Total Changes	**615,000**	**0**	**0**	**615,000**	**0.0**
2015-16 Recommended Budget	**25,673,000**	**0**	**915,000**	**24,758,000**	**0.0**

Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 1,165,502.56	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
TOTAL REVENUE	$ 1,165,502.56	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,000.00	$ 1,140,000	$ 1,140,000	$ 1,140,000	$ 1,140,000	$ 0
COMMUNICATIONS	1,028.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	1,123,000	1,123,000	1,131,000	1,131,000	8,000
INSURANCE	1,066,000.00	1,078,000	1,078,000	1,086,000	1,086,000	8,000
MAINTENANCE - BUILDINGS & IMPRV	6,971,143.00	7,187,000	7,187,000	7,393,000	7,393,000	206,000
MISCELLANEOUS EXPENSE	3,799,000.00	2,987,000	2,987,000	3,374,000	3,374,000	387,000
PROFESSIONAL SERVICES	0.00	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	647.72	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	5,120,000.00	5,176,000	5,176,000	5,211,000	5,211,000	35,000
TELECOMMUNICATIONS	479.12	1,000	1,000	1,000	1,000	0
UTILITIES	5,353,156.92	5,403,000	5,403,000	5,403,000	5,403,000	0
TOTAL S & S	22,316,454.76	24,169,000	24,169,000	24,813,000	24,813,000	644,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	667,507.74	852,000	852,000	823,000	823,000	(29,000)
TAXES & ASSESSMENTS	28,280.59	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	695,788.33	889,000	889,000	860,000	860,000	(29,000)
GROSS TOTAL	$ 23,012,243.09	$ 25,058,000	$ 25,058,000	$ 25,673,000	$ 25,673,000	$ 615,000
NET TOTAL	$ 23,012,243.09	$ 25,058,000	$ 25,058,000	$ 25,673,000	$ 25,673,000	$ 615,000
NET COUNTY COST	$ 21,846,740.53	$ 24,143,000	$ 24,143,000	$ 24,758,000	$ 24,758,000	$ 615,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,204,000	--	--	18,204,000	--
Less Administration	--	--	--	--	--
Net Program Costs	18,204,000	--	--	18,204,000	--

Authority: Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Center, to provide insurance, building and grounds maintenance, custodial, security, and ushering services and for the County to pay the Center for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,469,000	--	915,000	6,554,000	--
Less Administration	--	--	--	--	--
Net Program Costs	7,469,000	--	915,000	6,554,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services to the Center, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	25,673,000	0	915,000	24,758,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 7,669,738.68	$ 7,766,000	$ 4,665,000	$ 6,665,000	$ 6,665,000	$ 2,000,000
BUSINESS LICENSE TAXES	6,935,511.26	6,000,000	6,000,000	6,000,000	6,000,000	0
CHARGES FOR SERVICES - OTHER	43,336,678.00	38,124,000	36,893,000	40,283,000	40,283,000	3,390,000
FRANCHISES	13,638,963.53	12,390,000	7,428,000	12,000,000	12,000,000	4,572,000
INTEREST	1,705,302.51	2,000,000	2,000,000	2,000,000	2,000,000	0
MISCELLANEOUS	7,110,791.26	4,413,000	4,225,000	4,225,000	4,225,000	0
OTHER GOVERNMENTAL AGENCIES	268,140.23	0	0	0	0	0
OTHER TAXES	87,226,862.16	93,145,000	79,413,000	93,630,000	93,630,000	14,217,000
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	49,016,805.54	50,936,000	52,181,000	50,000,000	50,000,000	(2,181,000)
RENTS & CONCESSIONS	1,343,993.23	1,148,000	2,007,000	1,500,000	1,500,000	(507,000)
ROYALTIES	820,121.32	544,000	1,000,000	500,000	500,000	(500,000)
SALES & USE TAXES	44,473,572.94	44,677,000	44,990,000	44,990,000	44,990,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	19,714,873.77	19,093,000	20,500,000	19,000,000	19,000,000	(1,500,000)
STATE - MOTOR VEHICLE IN-LIEU TAX	3,727,034.23	0	0	0	0	0
TOBACCO SETTLEMENT	64,065,868.38	60,000,000	60,000,000	60,000,000	60,000,000	0
TOTAL REVENUE	$351,054,257.04	$ 340,236,000	$ 321,302,000	$ 340,793,000	$ 340,793,000	$ 19,491,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2015-16 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2015-16 Recommended Budget primarily reflects:

- An increase of $2.0 million in revenue from assessment and tax collection fees;
- A realignment of $3.4 million for charges assessed to the Hospitals and Special Funds/Special Districts, for the use of general County services;
- An increase of $4.6 million in franchise revenues;
- An increase in other tax revenue, including $12.0 million in deed transfer tax based on actual trend and steady growth in the County's housing values and $2.2 million in transient occupancy tax;
- A decrease of $2.2 million in revenues generated from penalties and costs for delinquent taxes;
- A decrease of $1.0 million in revenue from royalties, rents and concessions; and
- A decrease of $1.5 million in revenues from homeowners' property tax exemption claims.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 27,229,620.19	$ 28,280,000	$ 24,300,000	$ 27,500,000	$ 27,500,000	$ 3,200,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 15,314,000	$ 15,314,000	$ 182,634,000	$ 132,634,000	$ 117,320,000
SERVICES & SUPPLIES	18,263,969.66	25,465,000	58,565,000	52,593,000	52,593,000	(5,972,000)
OTHER CHARGES	10,979,432.52	5,867,000	5,874,000	5,874,000	5,874,000	0
OTHER FINANCING USES	56,603,608.38	56,576,000	56,576,000	44,067,000	44,067,000	(12,509,000)
GROSS TOTAL	$ 85,847,010.56	$ 103,222,000	$ 136,329,000	$ 285,168,000	$ 235,168,000	$ 98,839,000
INTRAFUND TRANSFERS	(1,722,975.02)	(485,000)	(1,824,000)	(686,000)	(686,000)	1,138,000
NET TOTAL	$ 84,124,035.54	$ 102,737,000	$ 134,505,000	$ 284,482,000	$ 234,482,000	$ 99,977,000
NET COUNTY COST	$ 56,894,415.35	$ 74,457,000	$ 110,205,000	$ 256,982,000	$ 206,982,000	$ 96,777,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also, included are interest expense and earnings associated with the Treasury Management Program.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects:

- An anticipated increase in countywide costs, which are partially offset by the elimination of one-time funding for various countywide initiatives.
- A decrease in other financing uses due to the deletion of one-time funding for the Public Library, information technology projects, and the elimination of a one-time transfer from the General Fund to the Productivity Investment Fund. The decreases are partially offset by an increase in funding for the Public Library for Homework Centers.
- An increase in revenue due to projected growth in interest earnings from the treasury pool.

Parks and Recreation

Russ Guiney, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 43,745,169.34	$ 42,603,000	$ 41,265,000	$ 40,488,000	$ 40,488,000	$ (777,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 111,979,425.91	$ 118,957,000	$ 120,160,000	$ 130,304,000	$ 120,081,000	$ (79,000)
SERVICES & SUPPLIES	43,806,151.27	53,759,000	51,387,000	51,172,000	43,313,000	(8,074,000)
OTHER CHARGES	7,484,911.38	8,823,000	7,893,000	9,204,000	9,204,000	1,311,000
CAPITAL ASSETS - EQUIPMENT	1,306,739.39	2,211,000	2,342,000	3,384,000	796,000	(1,546,000)
OTHER FINANCING USES	568,462.00	1,395,000	2,026,000	300,000	300,000	(1,726,000)
GROSS TOTAL	$ 165,145,689.95	$ 185,145,000	$ 183,808,000	$ 194,364,000	$ 173,694,000	$ (10,114,000)
INTRAFUND TRANSFERS	(1,022,414.50)	(1,058,000)	(1,058,000)	(794,000)	(794,000)	264,000
NET TOTAL	$ 164,123,275.45	$ 184,087,000	$ 182,750,000	$ 193,570,000	$ 172,900,000	$ (9,850,000)
NET COUNTY COST	$ 120,378,106.11	$ 141,484,000	$ 141,485,000	$ 153,082,000	$ 132,412,000	$ (9,073,000)
BUDGETED POSITIONS	1,501.0	1,581.0	1,581.0	1,723.0	1,574.0	(7.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Through a vision of improving the quality of life in the County, the Department strives to provide the residents and visitors alike with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhances the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails and open space areas.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a $9.1 million NCC decrease primarily attributable to the deletion of one-time funding, partially offset by Board-approved increases in salaries and employee benefits, backfill of Proposition A revenue, the Castaic Area Trails Plan, County Cost Allocation Adjustment, and the addition of a Regional Recreation Director, Pool Aquatics position.

Critical/Strategic Planning Initiatives

The Department remains committed to maintaining the County's Strategic Plan. Continued and enhanced efforts found in efficiencies, exploring new possibilities to augment revenue, and discovering creative methods to sustain with minimum funding will all be necessary for the Department's operations as well as to support the three Strategic Goals: Operational Effectiveness/Fiscal Sustainability (Goal 1), Community Support and Responsiveness (Goal 2), and Integrated Services Delivery (Goal 3).

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**183,808,000**	**1,058,000**	**41,265,000**	**141,485,000**	**1,581.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,845,000	--	--	1,845,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Retirement Association's Investment portfolio.	(757,000)	--	--	(757,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	101,000	--	--	101,000	--
4. Deletion One-Time Funding: Reflects the elimination of one-time funding for new facilities, Enhancing Park Services residuals, efficiencies, botanic gardens and arboreta improvements, grant funded projects, Board requested projects and Utility User Tax Cy Pres.	(12,311,000)	(264,000)	68,000	(12,115,000)	(7.0)
5. County Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guideline (2CFR Section 225).	381,000	--	--	381,000	--
6. Aquatic Program: Reflects the addition of a Regional Recreation Director, Pool Aquatics position to ensure uniformity in service and increase safety throughout the Department's 46 aquatic facilities.	127,000	--	--	127,000	1.0
7. Proposition A Revenue Shortfall: Reflects one-time funding to backfill the Proposition A (1992 Safe Neighborhood Parks Proposition) revenue that will expire on June 30, 2015.	--	--	(845,000)	845,000	--
8. Castaic Area Trails Plan: Reflects one-time funding for the Castaic Area Trails Plan in the Fifth Supervisorial District.	500,000	--	--	500,000	--
9. Miscellaneous Adjustments: Reflects various position reclassifications, additions, deletions, and the realignment of appropriation and revenue to meet the operational needs of the Department.	--	--	--	--	(1.0)
Total Changes	**(10,114,000)**	**(264,000)**	**(777,000)**	**(9,073,000)**	**(7.0)**
2015-16 Recommended Budget	**173,694,000**	**794,000**	**40,488,000**	**132,412,000**	**1,574.0**

Unmet Needs

The Department's 2015-16 critical needs consist of partial reinstatement of programs (recreation, crafts positions and capital assets), curtailed as a result of the economic downturn; replacement of aging, non-diesel vehicles; and additional funding for services and supplies for recreational programming.

Funding and augmentations for the aforementioned needs allow the Department to continue its operations without disruptions and in some cases, may allow the Department to operate its facilities at a preferred service level. Partial reinstatement of programs include full accessibility to lake swim beaches and nature centers; various recreational positions associated with children and senior recreation programs; various craft positions for facility maintenance and repairs; and capital assets for facility construction and ground maintenance. Approximately 20% of the Department's fleet of 600 vehicles has reached the County replacement standard of 7 years or older and/or 100,000 or more miles, and funding to replace these vehicles will greatly reduce the frequency of repair and costs.

Other unmet needs include funding to develop community gardens; additional personnel is needed for Employee Relations to allow for effective, efficient handling of numerous caseloads (which has since increased from the implementation of the County Policy of Equity); and ongoing funding to enhance support services for recreational programming. Other efficiencies would be achieved through enhancements in supervisor training and strategic planning, integration of a GPS system, automation of fuel management system, and preservation of historical assets. Lastly, additional personnel, equipment and services are needed for intranet development, computer maintenance and upgrades, and overall efficiency.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 334,539.75	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 0
CHARGES FOR SERVICES - OTHER	7,598,282.94	6,061,000	5,855,000	5,584,000	5,584,000	(271,000)
FEDERAL - IN-LIEU TAXES	1,201,585.00	1,200,000	765,000	1,200,000	1,200,000	435,000
FEDERAL - OTHER	852,072.54	1,031,000	1,390,000	955,000	955,000	(435,000)
LEGAL SERVICES	5,304,493.20	5,461,000	5,598,000	4,464,000	4,464,000	(1,134,000)
MISCELLANEOUS	2,452,138.97	3,516,000	2,397,000	2,170,000	2,170,000	(227,000)
OTHER COURT FINES	1,328.07	1,000	1,000	1,000	1,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	1,576,000	1,576,000	0	0	(1,576,000)
OTHER LICENSES & PERMITS	38,837.00	15,000	15,000	15,000	15,000	0
OTHER SALES	92,661.28	10,000	10,000	10,000	10,000	0
PARK & RECREATION SERVICES	416,299.17	740,000	740,000	370,000	370,000	(370,000)
PERSONNEL SERVICES	213.96	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	18,350,903.14	16,335,000	16,261,000	19,150,000	19,150,000	2,889,000
SALE OF CAPITAL ASSETS	0.00	15,000	15,000	15,000	15,000	0
STATE - OTHER	1,394,443.95	1,476,000	1,476,000	582,000	582,000	(894,000)
TRANSFERS IN	806,000.00	0	0	806,000	806,000	806,000
VEHICLE CODE FINES	1,370.37	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	$ 43,745,169.34	$ 42,603,000	$ 41,265,000	$ 40,488,000	$ 40,488,000	$ (777,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 69,675,532.65	$ 74,815,000	$ 76,018,000	$ 82,832,000	$ 76,053,000	$ 35,000
CAFETERIA BENEFIT PLANS	14,570,015.86	15,162,000	15,162,000	16,690,000	15,619,000	457,000
COUNTY EMPLOYEE RETIREMENT	11,199,161.45	12,626,000	12,626,000	12,687,000	11,853,000	(773,000)
DENTAL INSURANCE	288,047.60	214,000	214,000	335,000	214,000	0
DEPENDENT CARE SPENDING ACCOUNTS	101,884.65	102,000	102,000	102,000	102,000	0
DISABILITY BENEFITS	658,995.63	563,000	563,000	652,000	563,000	0
FICA (OASDI)	967,549.96	1,175,000	1,175,000	1,269,000	1,171,000	(4,000)
HEALTH INSURANCE	3,359,603.74	2,830,000	2,830,000	2,868,000	2,868,000	38,000
LIFE INSURANCE	121,845.92	36,000	36,000	88,000	86,000	50,000
OTHER EMPLOYEE BENEFITS	6,640.13	57,000	57,000	25,000	25,000	(32,000)
RETIREE HEALTH INSURANCE	5,307,319.00	5,296,000	5,296,000	6,324,000	5,296,000	0
SAVINGS PLAN	341,609.95	327,000	327,000	364,000	333,000	6,000
THRIFT PLAN (HORIZONS)	1,270,730.37	1,216,000	1,216,000	1,484,000	1,314,000	98,000
UNEMPLOYMENT INSURANCE	583,030.52	555,000	555,000	522,000	522,000	(33,000)
WORKERS' COMPENSATION	3,527,458.48	3,983,000	3,983,000	4,062,000	4,062,000	79,000
TOTAL S & E B	111,979,425.91	118,957,000	120,160,000	130,304,000	120,081,000	(79,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,658,865.65	1,807,000	731,000	1,746,000	731,000	0
AGRICULTURAL	0.00	42,000	42,000	34,000	34,000	(8,000)
CLOTHING & PERSONAL SUPPLIES	237,052.62	252,000	252,000	274,000	250,000	(2,000)
COMMUNICATIONS	282,968.47	216,000	216,000	200,000	200,000	(16,000)
COMPUTING-MAINFRAME	86,973.20	16,000	16,000	24,000	16,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	634,056.32	530,000	530,000	530,000	530,000	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-PERSONAL	546,368.55	1,478,000	1,478,000	730,000	678,000	(800,000)
CONTRACTED PROGRAM SERVICES	0.00	117,000	117,000	117,000	117,000	0
FOOD	548,214.53	0	0	0	0	0
HOUSEHOLD EXPENSE	693,273.19	742,000	742,000	449,000	428,000	(314,000)
INFORMATION TECHNOLOGY SERVICES	117,696.50	935,000	935,000	511,000	511,000	(424,000)
INFORMATION TECHNOLOGY-SECURITY	84,405.54	0	0	0	0	0
INSURANCE	967,784.85	301,000	301,000	301,000	301,000	0
MAINTENANCE - BUILDINGS & IMPRV	10,740,391.83	14,614,000	14,614,000	13,812,000	12,668,000	(1,946,000)
MAINTENANCE - EQUIPMENT	750,745.52	594,000	594,000	640,000	594,000	0
MEDICAL DENTAL & LAB SUPPLIES	67,366.07	27,000	27,000	19,000	15,000	(12,000)
MEMBERSHIPS	11,383.91	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	25,465.57	0	0	0	0	0
OFFICE EXPENSE	488,884.42	166,000	166,000	196,000	75,000	(91,000)
PROFESSIONAL SERVICES	2,497,204.63	3,203,000	3,203,000	1,526,000	1,426,000	(1,777,000)
PUBLICATIONS & LEGAL NOTICE	17,487.50	73,000	73,000	73,000	73,000	0
RENTS & LEASES - BLDG & IMPRV	126,990.02	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	150,379.81	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	790,147.58	254,000	254,000	199,000	65,000	(189,000)
SPECIAL DEPARTMENTAL EXPENSE	1,051,042.58	7,128,000	5,832,000	6,975,000	3,412,000	(2,420,000)
TECHNICAL SERVICES	2,126,084.82	2,189,000	2,189,000	2,407,000	2,111,000	(78,000)
TELECOMMUNICATIONS	1,431,547.43	1,218,000	1,218,000	1,219,000	1,206,000	(12,000)
TRAINING	82,854.67	199,000	199,000	204,000	199,000	0
TRANSPORTATION AND TRAVEL	2,952,884.42	1,626,000	1,626,000	1,703,000	1,626,000	0
UTILITIES	14,637,631.07	15,663,000	15,663,000	16,914,000	15,678,000	15,000
TOTAL S & S	43,806,151.27	53,759,000	51,387,000	51,172,000	43,313,000	(8,074,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	0	0	930,000	930,000	930,000
JUDGMENTS & DAMAGES	183,743.02	462,000	462,000	462,000	462,000	0
RET-OTHER LONG TERM DEBT	7,243,546.79	7,401,000	7,401,000	7,782,000	7,782,000	381,000
TAXES & ASSESSMENTS	57,621.57	960,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	7,484,911.38	8,823,000	7,893,000	9,204,000	9,204,000	1,311,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	196,867.08	0	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	132,653.53	0	0	0	0	0
DATA HANDLING EQUIPMENT	10,116.78	0	0	11,000	0	0
ELECTRONIC EQUIPMENT	30,850.37	0	0	0	0	0
MACHINERY EQUIPMENT	31,056.49	105,000	105,000	0	0	(105,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	110,000	0	0
PARK/RECREATION EQUIPMENT	17,564.26	703,000	834,000	709,000	13,000	(821,000)
VEHICLES & TRANSPORTATION EQUIPMENT	880,332.24	1,403,000	1,403,000	2,554,000	783,000	(620,000)
WATERCRAFT/VESSEL/BARGES/TUGS	7,298.64	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,306,739.39	2,211,000	2,342,000	3,384,000	796,000	(1,546,000)
TOTAL CAPITAL ASSETS	1,306,739.39	2,211,000	2,342,000	3,384,000	796,000	(1,546,000)

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	568,462.00	1,395,000	2,026,000	300,000	300,000	(1,726,000)
TOTAL OTH FIN USES	568,462.00	1,395,000	2,026,000	300,000	300,000	(1,726,000)
GROSS TOTAL	$ 165,145,689.95	$ 185,145,000	$ 183,808,000	$ 194,364,000	$ 173,694,000	$ (10,114,000)
INTRAFUND TRANSFERS	(1,022,414.50)	(1,058,000)	(1,058,000)	(794,000)	(794,000)	264,000
NET TOTAL	$ 164,123,275.45	$ 184,087,000	$ 182,750,000	$ 193,570,000	$ 172,900,000	$ (9,850,000)
NET COUNTY COST	$ 120,378,106.11	$ 141,484,000	$ 141,485,000	$ 153,082,000	$ 132,412,000	$ (9,073,000)
BUDGETED POSITIONS	1,501.0	1,581.0	1,581.0	1,723.0	1,574.0	(7.0)

Departmental Program Summary

1. Community Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	63,103,000	739,000	3,833,000	58,531,000	742.0
Less Administration	--	--	--	--	--
Net Program Costs	63,103,000	739,000	3,833,000	58,531,000	742.0

Authority: Non-mandated, discretionary program.

Community Services consist of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play in play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	29,135,000	35,000	15,837,000	13,263,000	316.0
Less Administration	--	--	--	--	--
Net Program Costs	29,135,000	35,000	15,837,000	13,263,000	316.0

Authority: Non-mandated, discretionary program.

Regional Services consist of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants and flowers, and offer walking tours, picnic areas, and rental facilities for special events.

3. Environmental Stewardship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,160,000	--	469,000	6,691,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	7,160,000	--	469,000	6,691,000	34.0

Authority: Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect and preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, nature walks, stargazing, hiking and camping.

4. Asset Preservation and Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	40,756,000	--	5,483,000	35,273,000	342.0
Less Administration	--	--	--	--	--
Net Program Costs	40,756,000	--	5,483,000	35,273,000	342.0

Authority: Non-mandated, discretionary program.

Asset Preservation and Development consists of County park facility structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities, and park amenities and infrastructure.

5. Administrative Services

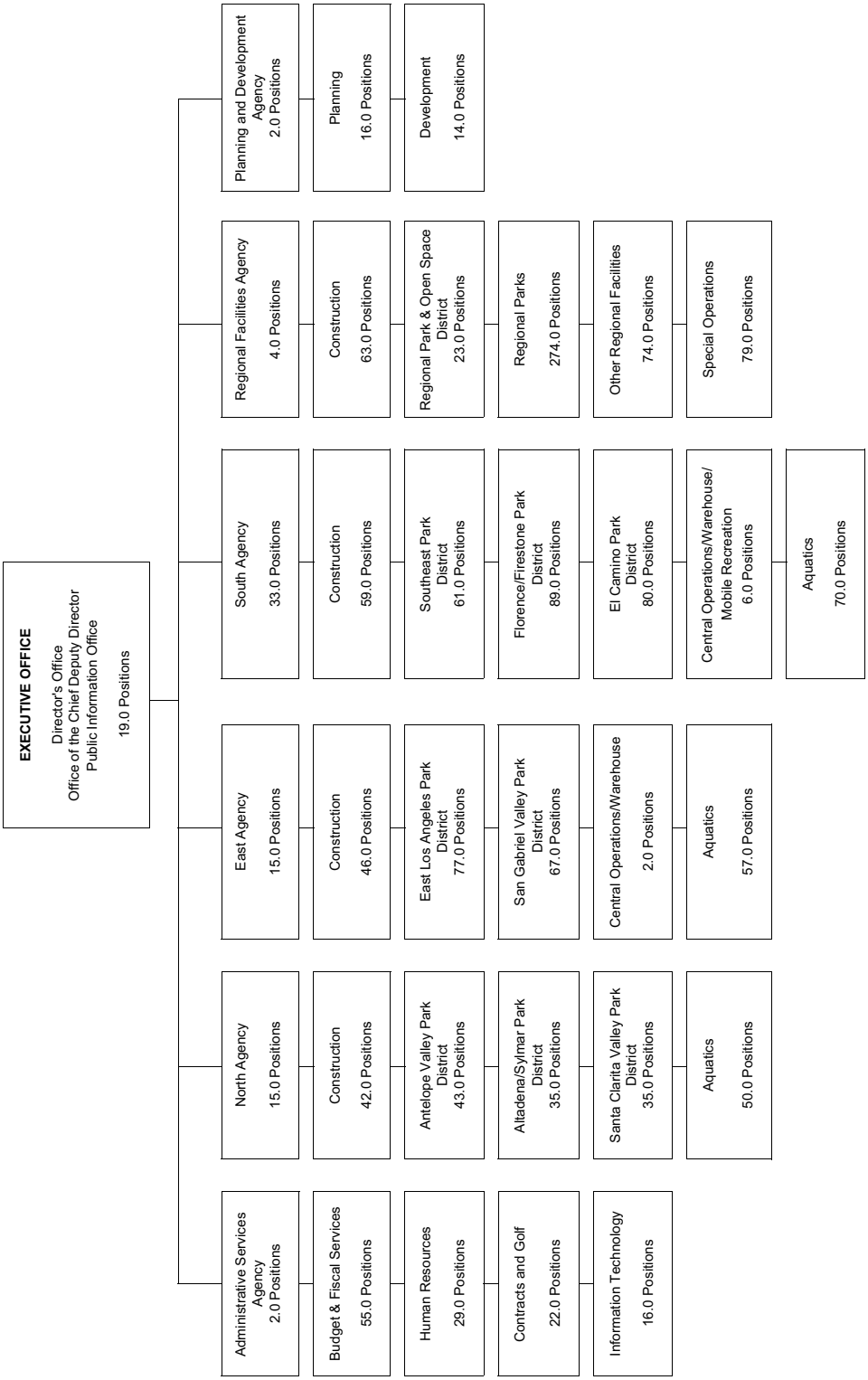
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,540,000	20,000	14,866,000	18,654,000	140.0
Less Administration	--	--	--	--	--
Net Program Costs	33,540,000	20,000	14,866,000	18,654,000	140.0

Authority: Non-mandated, discretionary program.

Administrative Services consist of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, and communication services, as well as contracts and risk management, audits and investigations. In addition, Administrative Services include nineteen golf courses that offer low cost green fees, discount programs for seniors and student, and junior golf programs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	173,694,000	794,000	40,488,000	132,412,000	1,574.0

PARKS AND RECREATION
RUSS GUINEY, DIRECTOR
FY 2015-16 Recommended Budget Positions = 1,574.0



Probation

Jerry E. Powers, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 302,840,617.99	$ 296,284,000	$ 340,634,000	$ 325,358,000	$ 340,284,000	$ (350,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 583,445,519.45	$ 628,693,000	$ 659,878,000	$ 667,487,000	$ 661,713,000	$ 1,835,000
SERVICES & SUPPLIES	187,154,381.52	195,879,000	193,936,000	457,131,000	189,004,000	(4,932,000)
OTHER CHARGES	5,957,255.63	10,169,000	10,001,000	10,001,000	9,001,000	(1,000,000)
CAPITAL ASSETS - EQUIPMENT	784,619.84	1,394,000	3,394,000	3,394,000	1,294,000	(2,100,000)
GROSS TOTAL	$ 777,341,776.44	$ 836,135,000	$ 867,209,000	$ 1,138,013,000	$ 861,012,000	$ (6,197,000)
INTRAFUND TRANSFERS	(4,011,318.87)	(3,631,000)	(6,799,000)	(3,754,000)	(6,799,000)	0
NET TOTAL	$ 773,330,457.57	$ 832,504,000	$ 860,410,000	$ 1,134,259,000	$ 854,213,000	$ (6,197,000)
NET COUNTY COST	$ 470,489,839.58	$ 536,220,000	$ 519,776,000	$ 808,901,000	$ 513,929,000	$ (5,847,000)
BUDGETED POSITIONS	6,618.0	6,659.0	6,659.0	6,669.0	6,665.0	6.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department will also provide services to post-release supervised persons (PSPs). The Department actively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget, which consolidated the former Detention and Residential Treatment budget units, funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), intake and detention control, community detention services, transportation, Dorothy Kirby Center, and probation camps. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds juvenile special services and juvenile placement services. The Care of Juvenile Court Wards budget provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Department of Corrections and Rehabilitation housing as parole placements as mandated by law.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC decrease of $5.8 million, primarily due to the deletion of $12.0 million in one-time carryover funding for Title IV-E Waiver ($3.3 million), Education Reform ($2.0 million), digitalized records project ($2.0 million), vehicle replacements ($2.0 million), lawsuit settlement ($1.0 million), Vapor Tracer/Body Scanner ($1.0 million), Information Technology (IT) Mobilization Pilot Project ($500,000), headquarter renovation project ($47,000), and Commercially Sexually Exploited Children (CSEC) First Responder Protocol Pilot project ($225,000); and a decrease of $4.0 million in retirement contributions; partially offset by $7.0 million for Board-approved increases in salaries and health insurance subsidies, $746,000 for Deferred Compensation, $73,000 for Health Insurance Buydown, $128,000 for the countywide cost allocation adjustment; $2.0 million in one-time funding to replace the existing PBX telephone system to a VoIP system; and $300,000 for the Succeeding Through Achievement and Resilience (STAR) Court program.

Critical/Strategic Planning Initiatives

The Probation Department has developed a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The goals include implementing evidence-based practices; developing and expanding collaborative efforts and community capacity; and maintaining a commitment to organizational development. The top priorities of the Department include:

- Continue efforts to maintain Department of Justice recommendations;
- Continue the implementation of AB 109 Realignment;
- Continue efforts to change the culture of the Department;
- Continue to work with the Chief Executive Office to identify funding for previously deferred facility maintenance projects.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**867,209,000**	**6,799,000**	**340,634,000**	**519,776,000**	**6,659.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,959,000	--	--	6,959,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(3,981,000)	--	--	(3,981,000)	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	--	--	--	--	--
4. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	746,000	--	--	746.000	--
5. Health Insurance Buydown: Reflects a projected increase in health insurance buydown.	73,000	--	--	73,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	128,000	--	--	128,000	--
7. Title IV-E Waiver: Reflects the deletion of one-time carryover funding for the Title IV-E Waiver program.	(3,300,000)	--	--	(3,300,000)	--
8. Education Reform: Reflects the deletion of one-time carryover funding for the Education Reform program.	(2,000,000)	--	--	(2,000,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Digitalized Records: Reflects the deletion of one-time carryover funding to digitalize adult records as well as to address the current backlog for file scanning.	(2,000,000)	--	--	(2,000,000)	--
10. Vehicle Replacements: Reflects the deletion of one-time carryover funding to replace high-mileage vehicles used to transport juveniles.	(2,000,000)	--	--	(2,000,000)	--
11. Lawsuit Settlement: Reflects the deletion of one-time carryover funding for lawsuit settlements.	(1,000,000)	--	--	(1,000,000)	--
12. Vapor Tracer/Body Scanner: Reflects the deletion of one-time carryover funding to replace outdated equipment as well as new purchases for the three juvenile halls.	(1,000,000)	--	--	(1,000,000)	--
13. IT Mobilization Pilot Project: Reflects the deletion of one-time carryover funding to equip the Special Enforcement Operation unit's vehicles with mobile devices, peripheral equipment and secure IT network access to allow for wireless connectivity to law enforcement database systems.	(500,000)	--	--	(500,000)	--
14. Headquarters Renovation Project: Reflects the deletion of one-time carryover funding for the Department's share of the Auditor-Controller's (A-C) renovation project. The release of the A-C space to the Department will help to alleviate space needs at its headquarters.	(47,000)	--	--	(47,000)	--
15. CSEC First Responder Protocol Pilot: Reflects the deletion of one-time funding for the CSEC First Responder Protocol Pilot project.	(225,000)	--	--	(225,000)	--
16. VoIP System: Reflects one-time funding to replace the PBX telephone system to a VoIP system that will simplify additions, movements and changes for personnel and equipment departmentwide.	2,000,000	--	--	2,000,000	--
17. Federal Title II Formula Block Grant: Reflects the deletion of 2.0 Deputy Probation Officer II (DPO II) positions and services and supplies appropriation previously funded by Federal Title II Formula Block Grant that expired on December 31, 2014.	(350,000)	--	(350,000)	--	(2.0)
18. STAR Court: Reflects ongoing funding for the continuance of the STAR Court program.	300,000	--	--	300,000	--
19. Information Systems Bureau: Reflects a shift of appropriation to fund 2.0 Student Professional Worker positions.	--	--	--	--	2.0
20. Reclass: Reflects the reclass of 1.0 Head Departmental Personnel Technician to 1.0 Senior Departmental Personnel Technician as approved by the Board on December 31, 2014.	--	--	--	--	--
21. Central Records: Reflects a shift of services and supplies funding to salaries and employee benefits to fund 5.0 Intermediate Clerk positions to provide clerical support to the Central Records unit.	--	--	--	--	5.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
22. Administration: Reflects a net increase of 1.0 position to enhance various administrative functions (fleet management, clerical support, asset management, communications, and warehouse operations), fully offset by the deletion of vacant items and a reduction in services and supplies.	--	--	--	--	1.0
23. Position Adjustments: Reflects the deletion of 2.0 Supervising Typist Clerk positions fully offset by the addition of 2.0 Senior Typist Clerk positions.	--	--	--	--	--
24. Miscellaneous Adjustments: Reflects miscellaneous appropriation adjustments based on recent expenditure trends.	--	--	--	--	--
Total Changes	**(6,197,000)**	**0**	**(350,000)**	**(5,847,000)**	**6.0**
2015-16 Recommended Budget	**861,012,000**	**6,799,000**	**340,284,000**	**513,929,000**	**6,665.0**

Unmet Needs

The Probation Department's most critical unmet needs include the following: 1) $1.2 million for 15.0 critically needed administrative support positions; 2) $2.6 million for two additional Juvenile Day Reporting Centers (JDRC) for the Fourth and Fifth Supervisorial Districts including 17.0 positions; 3) $362,000 to expand the existing JDRC in the Third Supervisorial District from a part-time to full-time program; 4) $3.0 million to backfill the intrafund transfer loss from the Department of Mental Health for the Dorothy Kirby Center; 5) $5.2 million to backfill the revenue loss from the National School Lunch Program; 6) $5.0 million as a placeholder to address the Air Quality Management District (AQMD) violations for the replacement or retrofitting of generators; 7) $0.5 million to contract out for laundry services; 8) $5.6 million to replace the roof at Barry J. Nidorf Juvenile Hall; and 9) $1.0 million to retrofit the San Gabriel Area office.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,286,056.02	$ 1,977,000	$ 4,284,000	$ 4,284,000	$ 4,284,000	$ 0
COURT FEES & COSTS	254,084.90	267,000	1,545,000	1,545,000	1,545,000	0
FEDERAL - OTHER	64,881,061.48	1,076,000	1,680,000	1,680,000	1,330,000	(350,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	0.00	62,915,000	72,912,000	72,912,000	72,912,000	0
FEDERAL AID - MENTAL HEALTH	5,153,026.68	2,810,000	4,416,000	4,416,000	4,416,000	0
FORFEITURES & PENALTIES	0.00	0	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	5,955,329.99	6,022,000	9,430,000	9,430,000	9,430,000	0
INTEREST	0.00	0	174,000	174,000	174,000	0
MISCELLANEOUS	711,113.86	406,000	523,000	523,000	523,000	0
OTHER COURT FINES	2,524,507.52	1,506,000	1,674,000	1,674,000	1,674,000	0
OTHER SALES	5,000.00	0	0	0	0	0
RECORDING FEES	229.15	0	0	0	0	0
RENTS & CONCESSIONS	59,000.00	69,000	128,000	128,000	128,000	0
ROYALTIES	0.00	0	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	9,309.91	10,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	182,980,655.52	169,700,000	171,218,000	171,218,000	171,218,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	19,877,765.00	30,885,000	30,885,000	30,885,000	30,885,000	0
STATE - OTHER	8,198,477.96	5,529,000	7,770,000	2,540,000	7,770,000	0
STATE - PUBLIC ASSISTANCE PROGRAMS	0.00	3,112,000	3,112,000	3,112,000	3,112,000	0
TRANSFERS IN	9,945,000.00	10,000,000	30,678,000	20,632,000	30,678,000	0
TOTAL REVENUE	$ 302,840,617.99	$ 296,284,000	$ 340,634,000	$ 325,358,000	$ 340,284,000	$ (350,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 364,128,791.38	$ 393,782,000	$ 418,428,000	$ 426,037,000	$ 423,922,000	$ 5,494,000
CAFETERIA BENEFIT PLANS	78,259,666.10	81,784,000	84,217,000	84,217,000	84,895,000	678,000
COUNTY EMPLOYEE RETIREMENT	64,018,217.92	72,027,000	71,879,000	71,879,000	67,628,000	(4,251,000)
DENTAL INSURANCE	1,415,624.87	1,694,000	1,624,000	1,624,000	1,624,000	0
DEPENDENT CARE SPENDING ACCOUNTS	877,120.74	914,000	693,000	693,000	690,000	(3,000)
DISABILITY BENEFITS	3,976,834.11	4,361,000	3,319,000	3,319,000	3,681,000	362,000
FICA (OASDI)	4,891,314.35	5,005,000	4,745,000	4,745,000	4,740,000	(5,000)
HEALTH INSURANCE	2,531,737.81	2,812,000	3,556,000	3,556,000	3,629,000	73,000
LIFE INSURANCE	464,128.04	478,000	292,000	292,000	421,000	129,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	27,490,666.00	28,190,000	30,103,000	30,103,000	31,393,000	1,290,000
SAVINGS PLAN	835,337.58	1,005,000	1,366,000	1,366,000	1,366,000	0
THRIFT PLAN (HORIZONS)	7,697,211.36	9,175,000	8,884,000	8,884,000	9,632,000	748,000
UNEMPLOYMENT INSURANCE	292,198.08	185,000	312,000	312,000	311,000	(1,000)
WORKERS' COMPENSATION	26,567,271.11	27,281,000	30,460,000	30,460,000	27,781,000	(2,679,000)
TOTAL S & E B	583,445,519.45	628,693,000	659,878,000	667,487,000	661,713,000	1,835,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,768,900.62	14,873,000	14,060,000	14,460,000	13,895,000	(165,000)
AGRICULTURAL	68,115.31	70,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	1,101,939.21	1,092,000	972,000	972,000	972,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
COMMUNICATIONS	972,558.55	921,000	1,245,000	1,245,000	1,245,000	0
COMPUTING-MAINFRAME	6,088,988.04	4,921,000	5,429,000	5,429,000	5,429,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,889,578.51	2,911,000	2,773,000	2,773,000	2,773,000	0
COMPUTING-PERSONAL	3,402,006.51	4,246,000	4,051,000	4,051,000	3,651,000	(400,000)
CONTRACTED PROGRAM SERVICES	72,597,933.88	87,200,000	89,751,000	89,751,000	85,393,000	(4,358,000)
FOOD	7,331,551.34	8,183,000	8,677,000	8,677,000	8,677,000	0
HOUSEHOLD EXPENSE	1,367,074.01	1,552,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	3,488,297.22	4,594,000	4,858,000	4,858,000	4,858,000	0
INSURANCE	1,764,226.26	1,501,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	9,439,787.23	5,802,000	3,937,000	260,232,000	3,890,000	(47,000)
MAINTENANCE - EQUIPMENT	135,412.95	1,106,000	1,296,000	1,296,000	296,000	(1,000,000)
MEDICAL DENTAL & LAB SUPPLIES	208,116.31	217,000	0	0	0	0
MEMBERSHIPS	224,822.75	230,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	56,132.92	1,382,000	2,384,000	2,384,000	384,000	(2,000,000)
OFFICE EXPENSE	4,107,600.41	3,324,000	2,075,000	2,075,000	2,097,000	22,000
PROFESSIONAL SERVICES	4,427,435.21	3,034,000	3,531,000	5,531,000	3,531,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	8,233,081.26	8,428,000	8,468,000	8,468,000	8,896,000	428,000
RENTS & LEASES - EQUIPMENT	743,481.10	1,202,000	1,108,000	1,108,000	1,108,000	0
SMALL TOOLS & MINOR EQUIPMENT	349,489.93	290,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,138,426.85	1,419,000	1,374,000	1,374,000	1,374,000	0
TECHNICAL SERVICES	13,435,425.36	15,417,000	13,072,000	13,572,000	13,660,000	588,000
TELECOMMUNICATIONS	12,778,531.01	8,647,000	7,343,000	9,343,000	9,343,000	2,000,000
TRAINING	831,391.43	1,262,000	2,280,000	2,280,000	2,280,000	0
TRANSPORTATION AND TRAVEL	3,684,356.82	3,425,000	2,936,000	2,936,000	2,936,000	0
UTILITIES	9,519,720.52	8,630,000	9,328,000	11,328,000	9,328,000	0
TOTAL S & S	187,154,381.52	195,879,000	193,936,000	457,131,000	189,004,000	(4,932,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	525,392.19	3,583,000	3,245,000	3,245,000	2,245,000	(1,000,000)
RET-OTHER LONG TERM DEBT	3,799,839.85	4,189,000	4,351,000	4,351,000	4,351,000	0
SUPPORT & CARE OF PERSONS	1,576,212.75	2,392,000	2,391,000	2,391,000	2,391,000	0
TAXES & ASSESSMENTS	55,810.84	5,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	5,957,255.63	10,169,000	10,001,000	10,001,000	9,001,000	(1,000,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	10,000	10,000	10,000	10,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	119.74	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	302,000	950,000	950,000	850,000	(100,000)
ELECTRONIC EQUIPMENT	37,877.50	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	38,493.73	0	0	0	0	0
MACHINERY EQUIPMENT	111,112.59	19,000	19,000	19,000	19,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	273,000	273,000	273,000	273,000	0
TELECOMMUNICATIONS EQUIPMENT	8,632.45	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	588,383.83	790,000	2,142,000	2,142,000	142,000	(2,000,000)

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - EQUIPMENT	784,619.84	1,394,000	3,394,000	3,394,000	1,294,000	(2,100,000)
TOTAL CAPITAL ASSETS	784,619.84	1,394,000	3,394,000	3,394,000	1,294,000	(2,100,000)
GROSS TOTAL	$ 777,341,776.44	$ 836,135,000	$ 867,209,000	$ 1,138,013,000	$ 861,012,000	$ (6,197,000)
INTRAFUND TRANSFERS	(4,011,318.87)	(3,631,000)	(6,799,000)	(3,754,000)	(6,799,000)	0
NET TOTAL	$ 773,330,457.57	$ 832,504,000	$ 860,410,000	$ 1,134,259,000	$ 854,213,000	$ (6,197,000)
NET COUNTY COST	$ 470,489,839.58	$ 536,220,000	$ 519,776,000	$ 808,901,000	$ 513,929,000	$ (5,847,000)
BUDGETED POSITIONS	6,618.0	6,659.0	6,659.0	6,669.0	6,665.0	6.0

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 1,576,212.75	$ 2,392,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0
GROSS TOTAL	$ 1,576,212.75	$ 2,392,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0
NET TOTAL	$ 1,576,212.75	$ 2,392,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0
NET COUNTY COST	$ 1,576,212.75	$ 2,392,000	$ 2,391,000	$ 2,391,000	$ 2,391,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 105,774,781.62	$ 125,368,000	$ 143,250,000	$ 143,250,000	$ 143,250,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 165,329,223.51	$ 185,881,000	$ 203,394,000	$ 205,351,000	$ 202,541,000	$ (853,000)
SERVICES & SUPPLIES	40,800,150.69	40,382,000	40,332,000	41,332,000	40,013,000	(319,000)
OTHER CHARGES	3,013,901.29	3,069,000	3,102,000	3,102,000	3,102,000	0
CAPITAL ASSETS - EQUIPMENT	588,383.83	716,000	716,000	716,000	716,000	0
GROSS TOTAL	$ 209,731,659.32	$ 230,048,000	$ 247,544,000	$ 250,501,000	$ 246,372,000	$ (1,172,000)
INTRAFUND TRANSFERS	(850,000.00)	(850,000)	(918,000)	(918,000)	(918,000)	0
NET TOTAL	$ 208,881,659.32	$ 229,198,000	$ 246,626,000	$ 249,583,000	$ 245,454,000	$ (1,172,000)
NET COUNTY COST	$ 103,106,877.70	$ 103,830,000	$ 103,376,000	$ 106,333,000	$ 102,204,000	$ (1,172,000)
BUDGETED POSITIONS	2,011.0	2,023.0	2,023.0	2,029.0	2,028.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 92,234,181.92	$ 82,830,000	$ 86,766,000	$ 81,536,000	$ 86,766,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 270,186,633.79	$ 286,782,000	$ 294,516,000	$ 298,112,000	$ 295,819,000	$ 1,303,000
SERVICES & SUPPLIES	69,329,854.25	72,642,000	69,474,000	79,574,000	67,474,000	(2,000,000)
OTHER CHARGES	3,825.28	294,000	294,000	294,000	294,000	0
CAPITAL ASSETS - EQUIPMENT	64,389.21	273,000	2,273,000	2,273,000	273,000	(2,000,000)
GROSS TOTAL	$ 339,584,702.53	$ 359,991,000	$ 366,557,000	$ 380,253,000	$ 363,860,000	$ (2,697,000)
INTRAFUND TRANSFERS	(383,617.89)	(385,000)	(3,477,000)	(432,000)	(3,477,000)	0
NET TOTAL	$ 339,201,084.64	$ 359,606,000	$ 363,080,000	$ 379,821,000	$ 360,383,000	$ (2,697,000)
NET COUNTY COST	$ 246,966,902.72	$ 276,776,000	$ 276,314,000	$ 298,285,000	$ 273,617,000	$ (2,697,000)
BUDGETED POSITIONS	2,933.0	2,936.0	2,936.0	2,936.0	2,936.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 90,287,836.73	$ 84,296,000	$ 94,403,000	$ 94,403,000	$ 94,053,000	$ (350,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 75,068,878.93	$ 76,922,000	$ 81,412,000	$ 82,090,000	$ 81,637,000	$ 225,000
SERVICES & SUPPLIES	24,604,663.27	30,153,000	31,325,000	31,325,000	27,967,000	(3,358,000)
CAPITAL ASSETS - EQUIPMENT	55.48	0	0	0	0	0
GROSS TOTAL	$ 99,673,597.68	$ 107,075,000	$ 112,737,000	$ 113,415,000	$ 109,604,000	$ (3,133,000)
INTRAFUND TRANSFERS	(1,788,684.62)	(1,455,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
NET TOTAL	$ 97,884,913.06	$ 105,620,000	$ 111,282,000	$ 111,960,000	$ 108,149,000	$ (3,133,000)
NET COUNTY COST	$ 7,597,076.33	$ 21,324,000	$ 16,879,000	$ 17,557,000	$ 14,096,000	$ (2,783,000)
BUDGETED POSITIONS	771.0	771.0	771.0	771.0	769.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,543,817.72	$ 3,790,000	$ 16,215,000	$ 6,169,000	$ 16,215,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 72,860,783.22	$ 79,108,000	$ 80,556,000	$ 81,934,000	$ 81,716,000	$ 1,160,000
SERVICES & SUPPLIES	52,419,713.31	52,702,000	52,805,000	304,900,000	53,550,000	745,000
OTHER CHARGES	1,363,316.31	4,414,000	4,214,000	4,214,000	3,214,000	(1,000,000)
CAPITAL ASSETS - EQUIPMENT	131,791.32	405,000	405,000	405,000	305,000	(100,000)
GROSS TOTAL	$ 126,775,604.16	$ 136,629,000	$ 137,980,000	$ 391,453,000	$ 138,785,000	$ 805,000
INTRAFUND TRANSFERS	(989,016.36)	(941,000)	(949,000)	(949,000)	(949,000)	0
NET TOTAL	$ 125,786,587.80	$ 135,688,000	$ 137,031,000	$ 390,504,000	$ 137,836,000	$ 805,000
NET COUNTY COST	$ 111,242,770.08	$ 131,898,000	$ 120,816,000	$ 384,335,000	$ 121,621,000	$ 805,000
BUDGETED POSITIONS	903.0	929.0	929.0	933.0	932.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	210,957,000	--	46,680,000	164,277,000	1,714.0
Less Administration	--	--	--	--	--
Net Program Costs	210,957,000	--	46,680,000	164,277,000	1,714.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

The three juvenile halls provide temporary housing for youth detained on an arrest, awaiting a court date and/or awaiting disposition (sentencing). Juvenile hall staff assesses youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Youth also attend school and engage in recreational and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the California W&I Code. Youth are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

2. Residential Treatment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	152,903,000	3,477,000	40,086,000	109,340,000	1,222.0
Less Administration	--	--	--	--	--
Net Program Costs	152,903,000	3,477,000	40,086,000	109,340,000	1,222.0

Authority: Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the California Department of Corrections and Rehabilitation (CDCR). The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, physical health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	126,982,000	140,000	100,177,000	26,665,000	987.0
Less Administration	--	--	--	--	--
Net Program Costs	126,982,000	140,000	100,177,000	26,665,000	987.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652 - 654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youths are gang-involved, drug and alcohol users, low academic performers and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision Program is designed to provide more effective supervision of probationers, increase the chances of school success for these youths, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring of school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	31,541,000	1,383,000	26,543,000	3,615,000	224.0
Less Administration	--	--	--	--	--
Net Program Costs	31,541,000	1,383,000	26,543,000	3,615,000	224.0

Authority: Mandated program with discretionary service level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, Dorothy Kirby Center, etc.) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring of the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	180,529,000	850,000	110,203,000	69,476,000	1,408.0
Less Administration	--	--	--	--	--
Net Program Costs	180,529,000	850,000	110,203,000	69,476,000	1,408.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration and assessment. Recommendations are used to determine probation supervision assignment, or CDCR placement (state prison orders). Reports include: Pre-pleas; Probation and Sentencing; Post-Sentencing; Early Disposition; and Bench Warrants.

6. Pretrial Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,315,000	--	380,000	18,935,000	178.0
Less Administration	--	--	--	--	--
Net Program Costs	19,315,000	--	380,000	18,935,000	178.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program with discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	138,785,000	949,000	16,215,000	121,621,000	932.0
Less Administration	--	--	--	--	--
Net Program Costs	138,785,000	949,000	16,215,000	121,621,000	932.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	861,012,000	6,799,000	340,284,000	513,929,000	6,665.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)
GROSS TOTAL	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)
NET TOTAL	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)
NET COUNTY COST	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2015-16 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**5,004,000**	**0**	**0**	**5,004,000**	**0.0**
Other Changes					
1. **Carryover Funds:** Reflects the deletion of one-time carryover funds from FY 2014-15.	(1,334,000)	--	--	(1,334,000)	--
2. **One-Time Funding:** Reflects the deletion of one-time funding for the Youth Pathway for Opportunities Program from the First Supervisorial District.	(750,000)	--	--	(750,000)	--
Total Changes	**(2,084,000)**	**0**	**0**	**(2,084,000)**	**0.0**
2015-16 Recommended Budget	**2,920,000**	**0**	**0**	**2,920,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)
TOTAL S & S	2,520,569.00	3,514,000	5,004,000	5,004,000	2,920,000	(2,084,000)
GROSS TOTAL	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)
NET TOTAL	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)
NET COUNTY COST	$ 2,520,569.00	$ 3,514,000	$ 5,004,000	$ 5,004,000	$ 2,920,000	$ (2,084,000)

Departmental Program Summary

1. Community-Based Contracts

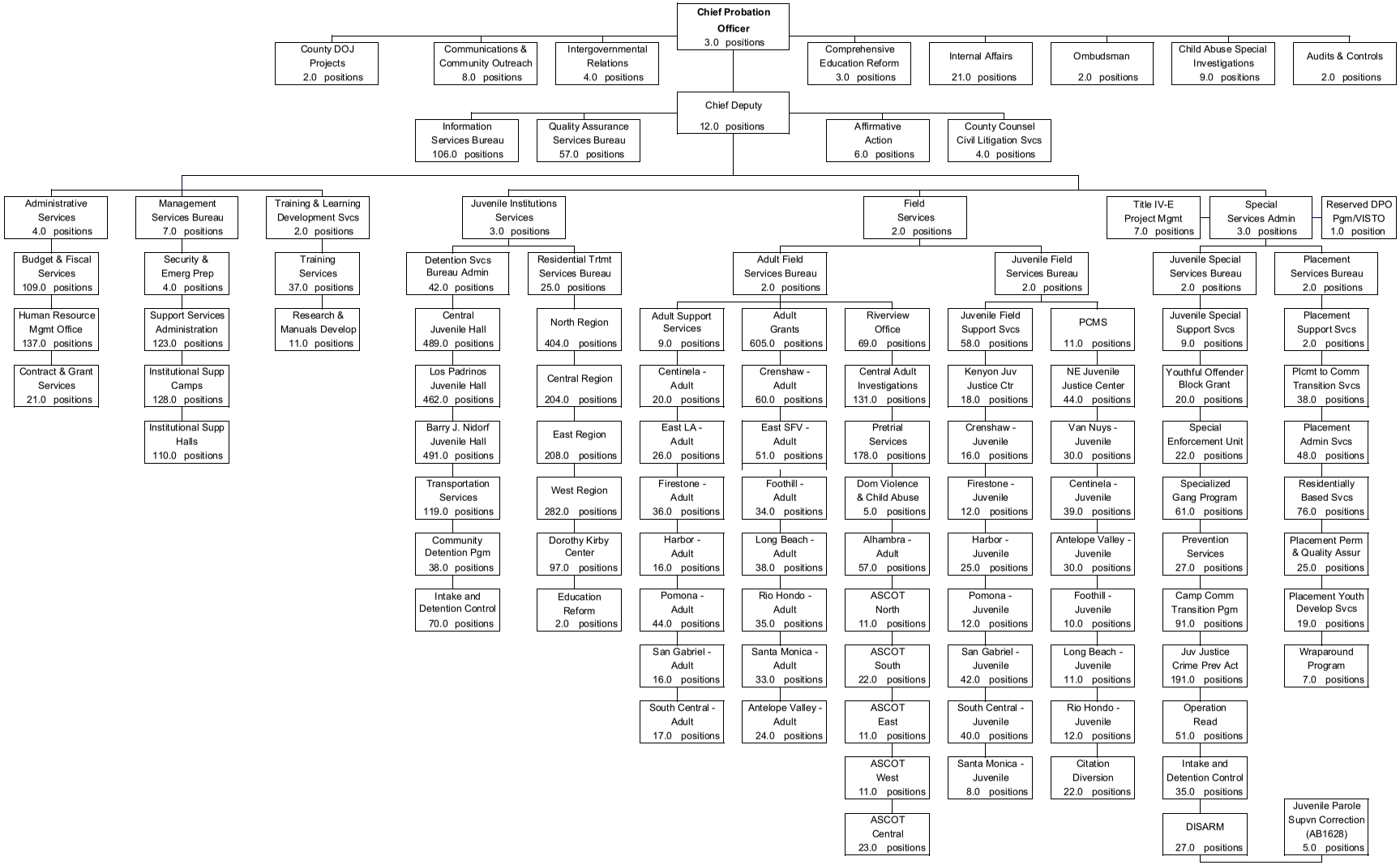
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,920,000	--	--	2,920,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,920,000	--	--	2,920,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, as well as the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs provide services to at-risk minors 18 years of age and under. The Anti-Gang Strategies Program provides gang intervention services to minors 18 years of age and under.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,920,000	0	0	2,920,000	0.0

LOS ANGELES COUNTY PROBATION DEPARTMENT
JERRY E. POWERS, CHIEF PROBATION OFFICER
FY 2015-16 Recommended Budget Positions = 6,665.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 388,174.02	$ 2,296,000	$ 2,296,000	$ 0	$ 0	$ (2,296,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 10,339,921.57	$ 10,000,000	$ 22,441,000	$ 17,145,000	$ 17,145,000	$ (5,296,000)
OTHER CHARGES	62,502,892.00	147,198,000	150,857,000	19,538,000	19,538,000	(131,319,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	744,000	814,000	814,000	70,000
OTHER FINANCING USES	5,519,000.00	2,738,000	6,775,000	6,007,000	6,007,000	(768,000)
GROSS TOTAL	$ 78,361,813.57	$ 159,936,000	$ 180,817,000	$ 43,504,000	$ 43,504,000	$ (137,313,000)
NET TOTAL	$ 78,361,813.57	$ 159,936,000	$ 180,817,000	$ 43,504,000	$ 43,504,000	$ (137,313,000)
NET COUNTY COST	$ 77,973,639.55	$ 157,640,000	$ 178,521,000	$ 43,504,000	$ 43,504,000	$ (135,017,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities being implemented by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2015-16 Budget Message

The 2015-16 Recommended Budget appropriates $17.1 million in services and supplies to fund consultant studies that quantify departmental space needs, develop master plans, provide technical, structural, and environmental impact assessments, and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $19.5 million in other charges to fund County contributions for improvements to County and other public facilities implemented by other agencies or jurisdictions; $0.8 million in capital assets–equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and $6.0 million in other financing uses which represents transfers of unspent funds from capital projects to be reallocated to departments operating budgets for the purchase of furniture and equipment, and to the Civic Art Special Fund per Board policy to fund public art projects.

Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**180,817,000**	**0**	**2,296,000**	**178,521,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease in funding due to the completion of various studies related to the development of projects. This decrease is partially offset by an ongoing allocation for various planning, project development, environmental, and facility studies that support the development and management of the County's capital program.	(5,296,000)	--		(5,296,000)	--
2. Other Charges: Reflects the transfer of funds to the Community Development Commission for the development of an Affordable Housing project, relocation of the Artesia Library, construction of a family development center in Walnut Park, and a new library in Los Nietos. Also reflects the transfer of one-time funding to the Mountains Conservation and Recreation Authority for development of the Mission Canyon Trail, Los Angeles Philharmonic Association for Hollywood Bowl pier replacement, John Anson Ford Theatre Foundation for theatre major renovations, La Plaza de Cultura y Artes Foundation for La Plaza walkway improvements, and Grand Park Foundation to sponsor enhanced programming at Grand Park.	(131,319,000)	--	(2,296,000)	(129,023,000)	--
3. Other Financing Uses: Reflects transfers to the Public Library operating budget for the purchase of furniture and equipment, and to the Civic Art Special Fund for Board-approved capital project civic art related expenditures.	(768,000)	--	--	(768,000)	--
4. Capital Assets - Equipment: Reflects an increase of one-time allocation to fully fund the emergency shelter portable equipment.	70,000	--	--	70,000	--
Total Changes	**(137,313,000)**	**0**	**(2,296,000)**	**(135,017,000)**	**0.0**
2015-16 Recommended Budget	**43,504,000**	**0**	**0**	**43,504,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 3,823,000	$ 6,899,000	$ 7,309,000	$ 7,309,000	$ 410,000
PFU-CAPITAL PROJECTS	0.00	0	100,000,000	85,500,000	85,500,000	(14,500,000)
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	90,555,000	79,416,000	79,416,000	(11,139,000)
PFU-HEALTH SERVICES	0.00	0	3,664,000	3,664,000	3,664,000	0
PFU-PARKS AND RECREATION	0.00	0	0	4,000,000	4,000,000	4,000,000
PFU-PROBATION	0.00	0	14,484,000	14,484,000	14,484,000	0
PFU-PUBLIC SOCIAL SERVICES	0.00	0	13,000,000	13,000,000	13,000,000	0
PFU-SHERIFF	0.00	1,648,000	66,733,000	134,074,000	134,074,000	67,341,000
PFU-VARIOUS	0.00	30,928,000	177,306,000	231,145,000	231,145,000	53,839,000
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 36,399,000	$ 472,641,000	$ 572,592,000	$ 572,592,000	$ 99,951,000
GROSS TOTAL	$ 0.00	$ 36,399,000	$ 472,641,000	$ 572,592,000	$ 572,592,000	$ 99,951,000
NET COUNTY COST	$ 0.00	$ 36,399,000	$ 472,641,000	$ 572,592,000	$ 572,592,000	$ 99,951,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2015-16 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2015-16 Recommended Budget reflects a net increase of $99.9 million.

The following is a description of each budget category change.

Auditor-Controller

Reflects a $0.4 million increase for eCAPS maintenance costs.

Capital Projects

Reflects a $14.5 million decrease in prior-year carryover funding.

Children and Family Services

Reflects a decrease of $11.1 million primarily due to the transfer of one-time funding ($10.4 million) for the Katie A. Settlement Strategic Plan.

Parks and Recreation

Reflects a $4.0 million increase for anticipated operational costs associated with newly constructed or refurbished park facilities.

Sheriff

Reflects a net increase of $67.3 million primarily for settlement costs ($65.7 million) and debt service savings ($13.2 million), partially offset by the transfer of ongoing funding ($22.2 million) to the Sheriff's Department for the implementation of the Citizens' Commission on Jail Violence recommendations.

Various

Reflects a net increase of $53.8 million for mental health needs at County jails ($23.5 million), costs associated with the Comprehensive Diversion – Inmate Treatment program ($10.0 million), budget uncertainties ($6.9 million), Stormwater Urban Runoff Quality Program ($6.5 million), Palmdale Animal Care Center ($3.6 million), Fire Lifeguard curtailment restorations ($1.5 million) and various other programs ($3.8 million). These increases are partially offset by a decrease in prior-year carryover savings ($2.0 million).

Public Defender

Ronald L. Brown, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,579,824.46	$ 5,836,000	$ 11,051,000	$ 11,065,000	$ 5,687,000	$ (5,364,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 171,056,214.76	$ 178,986,000	$ 183,646,000	$ 191,781,000	$ 186,437,000	$ 2,791,000
SERVICES & SUPPLIES	14,416,902.67	15,105,000	15,555,000	19,795,000	13,757,000	(1,798,000)
OTHER CHARGES	771,276.50	857,000	857,000	1,022,000	904,000	47,000
CAPITAL ASSETS - EQUIPMENT	170,548.49	0	0	0	0	0
GROSS TOTAL	$ 186,414,942.42	$ 194,948,000	$ 200,058,000	$ 212,598,000	$ 201,098,000	$ 1,040,000
INTRAFUND TRANSFERS	(119,000.00)	(119,000)	(119,000)	(119,000)	(119,000)	0
NET TOTAL	$ 186,295,942.42	$ 194,829,000	$ 199,939,000	$ 212,479,000	$ 200,979,000	$ 1,040,000
NET COUNTY COST	$ 175,716,117.96	$ 188,993,000	$ 188,888,000	$ 201,414,000	$ 195,292,000	$ 6,404,000
BUDGETED POSITIONS	1,132.0	1,138.0	1,138.0	1,187.0	1,141.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of the County as well as in State and federal Appellate Courts. The Department strives to ensure equal treatment within the justice system by safeguarding liberty interests and upholding the rights of individuals.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC increase of $6.4 million primarily due to Board-approved increases in salaries and employee benefits; the addition of 3.0 interpreter positions; the elimination of State revenue for the Sexually Violent Predator program, pending the Court's modification of reimbursable activities; partially offset by the deletion of one-time funding for the case management system, Proposition 36 travel costs, video conferencing projects, and office refurbishments.

Critical/Strategic Planning Initiatives

- Expand "holistic representation" that involves use of an interdisciplinary team to best represent the interests of the client and to address underlying issues (personal, psychological, and social), which may have caused that individual to engage in criminal activity. This approach will improve client representation outcomes and allow the Department to meaningfully participate in the County's mental health initiatives. With that goal in mind, the Department plans to deploy psychiatric social workers to work closely with trial attorneys throughout the County. In addition, the Department is collaborating with the Department of Mental Health and Sheriff's Department to establish a mental health liaison project in the County jails. This project involves psychiatric social workers assisting public defender attorneys who are representing inmates with mental disabilities (mental illness, learning disabilities and development disabilities). This team will assess inmates' needs, advocate for the appropriate treatment and make case disposition recommendations to the court. Implementation of this project will reduce delays in processing court cases through the criminal justice system and ultimately jail overcrowding.

- Continue to invest in ongoing staff development and training to advance the skills of employees and implement an intensive, transformative leadership and management program for managers.
- Restore and enhance support staff operations to improve the organization's flexibility and responsiveness to change, including implementing an updated secretarial initiative. Support staff operations were depleted by the fiscal downturn and hiring freeze, making it more challenging to address the demands created by major legal practice changes.
- Enhance and support mobile technology and functionality of staff to improve efficiency and continue the comprehensive video technology plan for staff training, public outreach and client communications.
- Develop and acquire a case management system to enhance assessment and performance measures focusing on distribution of workload and appropriate staff deployment, and efficiency.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**200,058,000**	**119,000**	**11,051,000**	**188,888,000**	**1,138.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,924,000	--	--	3,924,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employee Retirement Association's investment portfolio.	(1,447,000)	--	--	(1,447,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	70,000	--	--	70,000	--
4. AB109 Employee Benefits: Reflects Board-approved increases in health insurance subsidies related to the AB109 program fully offset by a decrease in services and supplies.	--	--	--	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	47,000	--	--	47,000	--
6. AB 109 One-time Funding: Reflects the deletion of one-time funding for services and supplies related to the AB 109 program fully offset by the deletion of one-time AB 109 revenue.	(364,000)	--	(364,000)	--	--
7. One-time Funding: Reflects the deletion of one-time funding for the case management system, video conferencing project, Prop 36 travel expenses and office refurbishments.	(1,420,000)	--	--	(1,420,000)	--
8. Interpreter Positions: Reflects the addition of 3.0 interpreter positions to address an increase in workload.	230,000	--	--	230,000	3.0
9. Sexually Violent Predator (SVP) Program: Reflects the elimination of State revenue for the SVP program.	--	--	(5,000,000)	5,000,000	--
Total Changes	**1,040,000**	**0**	**(5,364,000)**	**6,404,000**	**3.0**
2015-16 Recommended Budget	**201,098,000**	**119,000**	**5,687,000**	**195,292,000**	**1,141.0**

Unmet Needs

The Department's unmet needs include additional funding for an Employee Relations Head Deputy; an Immigration Attorney; facility manager and warehouse positions; 36.0 positions to assist with the Mental Health Diversion Program; and a Public Information Officer. In addition, one-time funding is needed for warehouse refurbishments; various office security upgrades; the case management system; additional Wi-Fi service in various offices; refresh computers; and mobility application and tablet devices to enhance employee productivity.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 165,638.00	$ 165,000	$ 118,000	$ 118,000	$ 118,000	$ 0
COURT FEES & COSTS	322,783.40	400,000	500,000	500,000	500,000	0
FEDERAL - OTHER	468,989.21	408,000	408,000	408,000	408,000	0
LEGAL SERVICES	192,029.51	240,000	200,000	200,000	200,000	0
MISCELLANEOUS	317,866.34	358,000	375,000	375,000	375,000	0
OTHER SALES	47,580.00	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	1,714,476.00	2,000,000	2,185,000	2,199,000	1,821,000	(364,000)
STATE - OTHER	7,350,462.00	2,265,000	7,265,000	7,265,000	2,265,000	(5,000,000)
TOTAL REVENUE	$ 10,579,824.46	$ 5,836,000	$ 11,051,000	$ 11,065,000	$ 5,687,000	$ (5,364,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 110,611,864.63	$ 113,896,000	$ 118,164,000	$ 123,727,000	$ 120,487,000	$ 2,323,000
CAFETERIA BENEFIT PLANS	16,485,663.73	18,329,000	18,766,000	20,076,000	19,392,000	626,000
COUNTY EMPLOYEE RETIREMENT	20,940,399.48	23,574,000	23,489,000	23,396,000	22,065,000	(1,424,000)
DENTAL INSURANCE	316,856.79	380,000	321,000	321,000	321,000	0
DEPENDENT CARE SPENDING ACCOUNTS	135,768.00	136,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,259,205.12	324,000	319,000	319,000	319,000	0
FICA (OASDI)	1,556,462.37	1,600,000	1,442,000	1,640,000	1,479,000	37,000
HEALTH INSURANCE	6,096,044.63	6,700,000	6,924,000	7,108,000	7,920,000	996,000
LIFE INSURANCE	280,086.91	35,000	50,000	51,000	50,000	0
OTHER EMPLOYEE BENEFITS	6,971.50	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	5,300,816.00	5,366,000	5,522,000	6,172,000	5,522,000	0
SAVINGS PLAN	3,673,270.72	4,100,000	4,308,000	4,411,000	4,392,000	84,000
THRIFT PLAN (HORIZONS)	3,239,974.23	3,282,000	3,002,000	3,221,000	3,151,000	149,000
UNEMPLOYMENT INSURANCE	63,922.69	67,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	1,088,907.96	1,190,000	1,122,000	1,122,000	1,122,000	0
TOTAL S & E B	171,056,214.76	178,986,000	183,646,000	191,781,000	186,437,000	2,791,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,307,244.61	2,555,000	2,109,000	2,186,000	2,109,000	0
CLOTHING & PERSONAL SUPPLIES	47.24	0	0	0	0	0
COMMUNICATIONS	225,963.43	232,000	244,000	256,000	244,000	0
COMPUTING-MAINFRAME	95,818.00	101,000	101,000	107,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	294,313.00	318,000	267,000	205,000	267,000	0
COMPUTING-PERSONAL	531,204.47	715,000	835,000	2,335,000	360,000	(475,000)
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	11,000	11,000	11,000	0
FOOD	127.73	0	0	0	0	0
HOUSEHOLD EXPENSE	9,744.92	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	814,433.00	864,000	1,812,000	3,803,000	1,362,000	(450,000)
INSURANCE	76,970.94	35,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,148,650.53	1,436,000	1,402,000	1,219,000	976,000	(426,000)
MAINTENANCE - EQUIPMENT	18,563.67	14,000	55,000	61,000	55,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,172.93	0	0	0	0	0
MEMBERSHIPS	270,807.26	278,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	34,760.53	11,000	22,000	22,000	22,000	0

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	689,821.24	574,000	550,000	649,000	536,000	(14,000)
PROFESSIONAL SERVICES	368,467.26	544,000	596,000	1,092,000	346,000	(250,000)
PUBLICATIONS & LEGAL NOTICE	4,091.25	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,944,652.73	1,587,000	1,791,000	2,216,000	1,791,000	0
RENTS & LEASES - EQUIPMENT	238,234.10	233,000	207,000	295,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,911.88	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	85,287.71	55,000	14,000	20,000	14,000	0
TECHNICAL SERVICES	852,369.32	782,000	652,000	654,000	652,000	0
TELECOMMUNICATIONS	1,976,577.71	2,009,000	1,995,000	2,025,000	1,995,000	0
TRAINING	47,740.05	62,000	66,000	66,000	66,000	0
TRANSPORTATION AND TRAVEL	380,958.46	421,000	581,000	402,000	398,000	(183,000)
UTILITIES	1,983,135.70	2,268,000	1,933,000	1,859,000	1,933,000	0
TOTAL S & S	14,416,902.67	15,105,000	15,555,000	19,795,000	13,757,000	(1,798,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	135,598.18	78,000	98,000	216,000	98,000	0
RET-OTHER LONG TERM DEBT	630,570.67	774,000	757,000	804,000	804,000	47,000
TAXES & ASSESSMENTS	5,107.65	5,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	771,276.50	857,000	857,000	1,022,000	904,000	47,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	10,365.90	0	0	0	0	0
ELECTRONIC EQUIPMENT	160,182.59	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	170,548.49	0	0	0	0	0
TOTAL CAPITAL ASSETS	170,548.49	0	0	0	0	0
GROSS TOTAL	$ 186,414,942.42	$ 194,948,000	$ 200,058,000	$ 212,598,000	$ 201,098,000	$ 1,040,000
INTRAFUND TRANSFERS	(119,000.00)	(119,000)	(119,000)	(119,000)	(119,000)	0
NET TOTAL	$ 186,295,942.42	$ 194,829,000	$ 199,939,000	$ 212,479,000	$ 200,979,000	$ 1,040,000
NET COUNTY COST	$ 175,716,117.96	$ 188,993,000	$ 188,888,000	$ 201,414,000	$ 195,292,000	$ 6,404,000
BUDGETED POSITIONS	1,132.0	1,138.0	1,138.0	1,187.0	1,141.0	3.0

Departmental Program Summary

1. Felony Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	95,608,000	--	2,517,000	93,091,000	524.0
Less Administration	--	--	--	--	--
Net Program Costs	95,608,000	--	2,517,000	93,091,000	524.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	60,624,000	119,000	470,000	60,035,000	359.0
Less Administration	--	--	--	--	--
Net Program Costs	60,624,000	119,000	470,000	60,035,000	359.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,539,000	--	456,000	18,083,000	112.0
Less Administration	--	--	--	--	--
Net Program Costs	18,539,000	--	456,000	18,083,000	112.0

Authority: Mandated program – Federal and State Constitutions.

Juvenile representation is undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,273,000	--	2,222,000	10,051,000	79.0
Less Administration	--	--	--	--	--
Net Program Costs	12,273,000	--	2,222,000	10,051,000	79.0

Authority: Mandated program – Federal and State constitutions and California Penal Code 987.2.

The program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State Prison at the conclusion of their sentenced prison term.

5. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,029,000	--	--	7,029,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	7,029,000	--	- -	7,029,000	20.0

Authority: Non-mandated, discretionary program.

The program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

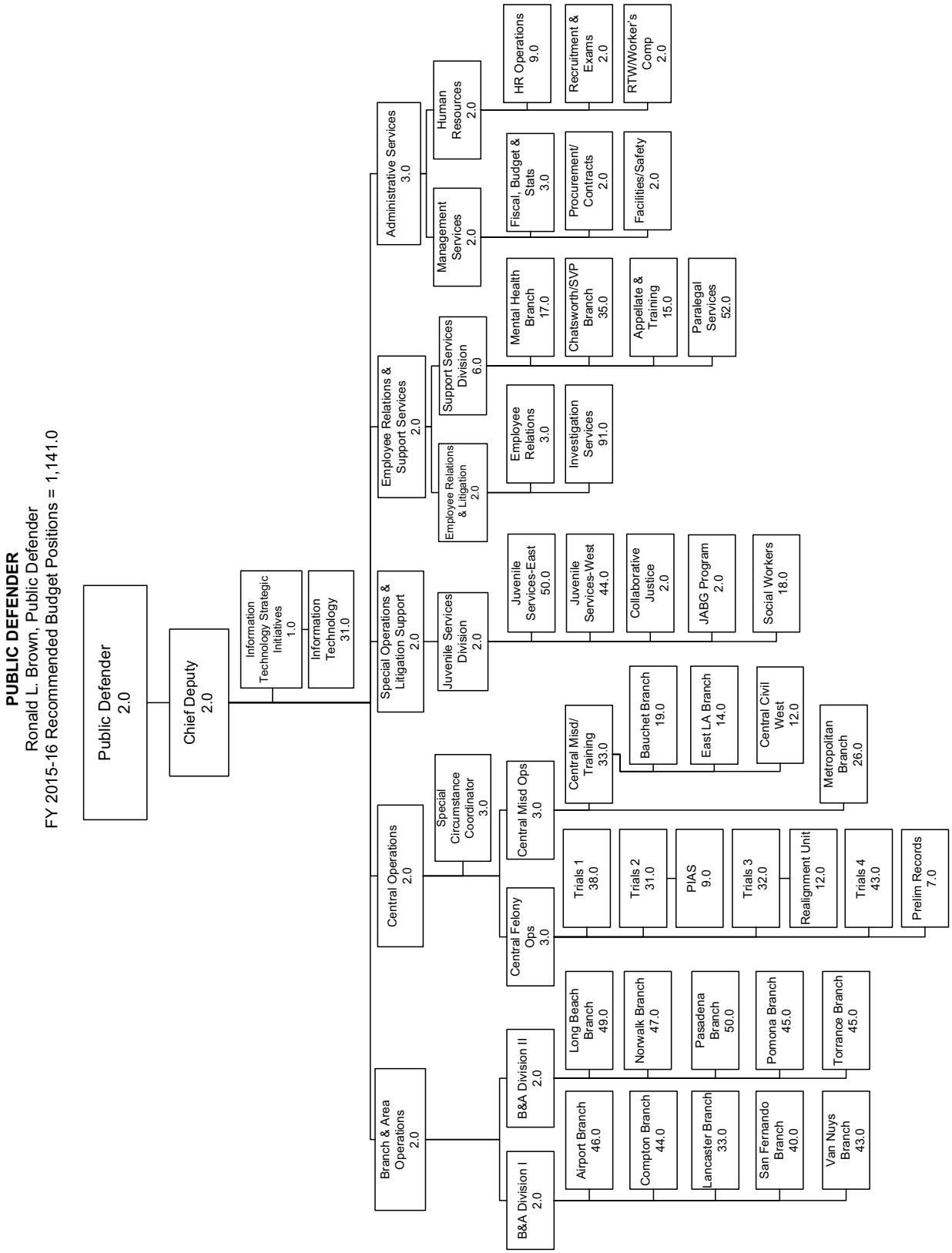
6. Administration and Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,025,000	--	22,000	7,003,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	7,025,000	--	22,000	7,003,000	47.0

Authority: Non-mandated, discretionary program.

The program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	201,098,000	119,000	5,687,000	195,292,000	1,141.0


PUBLIC DEFENDER
Ronald L. Brown, Public Defender
FY 2015-16 Recommended Budget Positions = 1,141.0
Public Defender 2.0
Chief Deputy 2.0
Information Technology Strategic Initiatives 1.0
Information Technology 31.0
Administrative Services 3.0
Human Resources 2.0
HR Operations 9.0
Recruitment & Exams 2.0
RTW/Worker's Comp 2.0
Management Services 2.0
Fiscal, Budget & Stats 3.0
Procurement/ Contracts 2.0
Facilities/Safety 2.0
Employee Relations & Support Services 2.0
Support Services Division 6.0
Mental Health Branch 17.0
Chatsworth/SVP Branch 35.0
Appellate & Training 15.0
Paralegal Services 52.0
Employee Relations & Litigation 2.0
Employee Relations 3.0
Investigation Services 91.0
Special Operations & Litigation Support 2.0
Juvenile Services Division 2.0
Juvenile Services-East 50.0
Juvenile Services-West 44.0
Collaborative Justice 2.0
JABG Program 2.0
Social Workers 18.0
Central Operations 2.0
Special Circumstance Coordinator 3.0
Central Misd Ops 3.0
Central Misd/ Training 33.0
Bauchet Branch 19.0
East LA Branch 14.0
Central Civil West 12.0
Metropolitan Branch 26.0
Central Felony Ops 3.0
Trials 1 38.0
Trials 2 31.0
PIAS 9.0
Trials 3 32.0
Realignment Unit 12.0
Trials 4 43.0
Prelim Records 7.0
Branch & Area Operations 2.0
B&A Division II 2.0
Long Beach Branch 49.0
Norwalk Branch 47.0
Pasadena Branch 50.0
Pomona Branch 45.0
Torrance Branch 45.0
B&A Division I 2.0
Airport Branch 46.0
Compton Branch 44.0
Lancaster Branch 33.0
San Fernando Branch 40.0
Van Nuys Branch 43.0

Public Health

Cynthia A. Harding, M.P.H., Interim Director

Public Health Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 517,608,486.67	$ 542,715,000	$ 691,979,000	$ 688,573,000	$ 689,198,000	$ (2,781,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 406,904,961.74	$ 430,508,000	$ 477,055,000	$ 490,177,000	$ 490,090,000	$ 13,035,000
SERVICES & SUPPLIES	350,219,436.78	351,603,000	450,935,000	439,805,000	441,073,000	(9,862,000)
OTHER CHARGES	6,914,439.20	5,796,000	10,761,000	10,260,000	10,260,000	(501,000)
CAPITAL ASSETS - B & I	0.00	0	0	90,000	0	0
CAPITAL ASSETS - EQUIPMENT	4,740,831.67	4,526,000	4,556,000	4,466,000	4,556,000	0
TOTAL CAPITAL ASSETS	4,740,831.67	4,526,000	4,556,000	4,556,000	4,556,000	0
GROSS TOTAL	$ 768,779,669.39	$ 792,433,000	$ 943,307,000	$ 944,798,000	$ 945,979,000	$ 2,672,000
INTRAFUND TRANSFERS	(60,329,699.22)	(58,520,000)	(59,544,000)	(62,097,000)	(61,546,000)	(2,002,000)
NET TOTAL	$ 708,449,970.17	$ 733,913,000	$ 883,763,000	$ 882,701,000	$ 884,433,000	$ 670,000
NET COUNTY COST	$ 190,841,483.50	$ 191,198,000	$ 191,784,000	$ 194,128,000	$ 195,235,000	$ 3,451,000
BUDGETED POSITIONS	4,513.0	4,571.0	4,571.0	4,618.0	4,611.0	40.0

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2015-16 Budget Message

The 2015-16 Recommended Budget demonstrates an internal focus to enhance resources in support of the Department's mission, specifically in the areas of communicable disease control and prevention, emergency preparedness and response, community health services, HIV and STD programs, and administration. In general, requested positions are being funded by increases in grant funds, fees, and other revenue sources. In addition, several requested positions reflect a strategic shift in emphasis of resources through a corresponding reduction of positions in other areas.

The Recommended Budget provides for total appropriation funding of $946.0 million supported by grants, fees, and revenues resulting in an NCC of $195.2 million. This reflects an NCC increase of $3.5 million primarily attributable to Board-approved adjustments to salaries and employee benefits and an increase in vehicle license fees (VLF) realignment. The total number of budgeted positions increases by a net total of 40.0 positions to 4,611.0 positions.

Significant changes to departmental revenue include:

- Health Fees Revenue is projected to increase by $0.6 million due to increases in workload and updated Board-approved fees for the Cross Connection and Drinking Water Programs.
- Public Health Services – Federal revenue decrease of ($8.0 million) due to the Community Transformation grant ending March 29, 2015.
- Public Health Services – Federal revenue increase of $3.5 million due to the successful awarding of a grant for the Chronic Disease Prevention Strategy in Los Angeles (CDPS) project, which began September 30, 2014.
- Substance Abuse Prevention and Control (SAPC) – Federal revenue decrease of ($0.4 million) due to funding from the Adult Drug Court for Medication Assisted Treatment (MAT) Services that ended September 2014.
- SAPC – Federal revenue decrease of $5.0 million due to the Substance Abuse Services for High Risk Parents and Caregivers project funded by the First 5 LA Grant ending June 30, 2015.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan includes goals for health protection, health improvement, organizational effectiveness, workforce excellence, fiscal accountability, communicable disease control and prevention, community health services, HIV/AIDS, emergency preparedness and response, healthy and safe community environments, preventive health care, empowered health consumers, health equity, public health protection, and improved infrastructure.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**943,307,000**	**59,544,000**	**691,979,000**	**191,784,000**	**4,571.0**
Collaborative Programs					
1. Children's Medical Services – Health Care Program Staff: Reflects an increase of 4.0 positions, fully offset by a decrease in other charges appropriation, to provide services to foster children in collaboration with the Department of Children and Family Services.	--	--	--	--	4.0
New/Expanded Programs					
1. Chronic Disease Prevention Strategy Grant: Reflects an increase in federal grant revenue and an increase in service and supplies to improve the quality of care and linkages between clinics and community resources that benefit patients with heart disease, type 2 diabetes, pre-diabetes, and/or obesity.	3,520,000	--	3,520,000	--	--
2. Tuberculosis (TB) Cooperative Agreement: Reflects an increase of 2.0 positions, fully offset by a reduction in Centers for Disease Control and Prevention Cooperative Agreement Grant-related appropriation, for the TB Control Program to analyze the results of high-priority contact investigations, and monitor transmission events or risk factors contributing to TB morbidity and mortality in specific homeless population groups.	--	--	--	--	2.0
3. Various Clinic, Lab and Research Positions: Reflects a net increase of 11.0 positions, offset by revenue and position deletions, to provide various clinical, lab and research services consistent with the department's mission to "protect health, prevent disease, and promote health and well-being".	676,000	108,000	568,000	--	11.0
4. SAPC – AB 109: Reflects an increase of 1.0 position for the development and implementation of substance use disorder treatment services.	--	--	--	--	1.0
5. TB Services for Homeless: Reflects the addition of 8.0 positions to establish a multidisciplinary team that will focus on early identification of contacts and treatment to prevent the spread of TB, offset by VLF revenue.	961,000	--	--	961,000	8.0
6. Division of HIV and STD Programs: Reflects an increase of 12.0 positions to provide oversight and lead investigative services and activities related to the control of communicable and non-communicable diseases.	855,000	--	855,000	--	12.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Expiration of Grants: Reflects an $8.0 million decrease in Community Transformation Grant funding, slated to end on March 29, 2015; a $0.3 million and $0.1 million decrease in funding from the Department of Health and Human Services and the Department of Justice, respectively; and a $5.0 million decrease in First 5 LA Grant funding, scheduled to sunset on June 30, 2015.	(13,469,000)	--	(13,469,000)	--	--
2. Ministerial Adjustments: Reflects an increase of 5.0 positions, fully offset by revenue and the deletion of 3.0 positions, as well as minor adjustments to reflect position allocations and to realign appropriation and revenue based on historical trends.	349,000	--	349,000	--	2.0
3. Realignment Revenue: Reflects an increase in VLF-Realignment and sales tax revenues based upon updated estimates.	1,181,000	--	1,149,000	32,000	--
4. Other County Departments: Reflects various adjustments for services provided to, or funded by, other County departments, as well as interdepartmental budget units.	1,643,000	1,894,000	(251,000)	--	--
5. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	8,037,000	--	4,360,000	3,677,000	--
6. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(2,498,000)	--	(1,280,000)	(1,218,000)	--
7. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	1,242,000	--	1,242,000	--	--
8. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	175,000	--	176,000	(1,000)	--
Total Changes	**2,672,000**	**2,002,000**	**(2,781,000)**	**3,451,000**	**40.0**
2015-16 Recommended Budget	**945,979,000**	**61,546,000**	**689,198,000**	**195,235,000**	**4,611.0**

Unmet Needs

The Department has the following unmet needs: 1) creation of a stable funding source for the continuous delivery of core chronic disease prevention programs; 2) funding to modernize County-owned facilities; 3) funding for administrative staffing to address sustained workload and increased complexity of key functions; and 4) funding for Department initiatives related to the dissemination of health education-related matters to County residents.

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 101,376.38	$ 77,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,412,677.05	1,407,000	7,499,000	6,936,000	6,936,000	(563,000)
DRUG MEDI-CAL - STATE REALIGNMENT	17,161,543.19	19,789,000	64,272,000	64,272,000	64,272,000	0
FEDERAL - OTHER	173,973,572.68	163,136,000	203,632,000	201,678,000	201,381,000	(2,251,000)
FEDERAL AID - MENTAL HEALTH	4,544,986.20	4,545,000	5,346,000	5,368,000	5,368,000	22,000
FORFEITURES & PENALTIES	129,799.81	130,000	30,000	30,000	30,000	0
HEALTH FEES	75,527,564.34	81,422,000	76,260,000	76,459,000	76,362,000	102,000
INSTITUTIONAL CARE & SERVICES	34,239,681.63	60,919,000	105,133,000	106,534,000	106,408,000	1,275,000
INTEREST	0.66	0	0	0	0	0
MISCELLANEOUS	4,261,834.68	1,659,000	3,826,000	3,932,000	3,932,000	106,000
OTHER GOVERNMENTAL AGENCIES	6,120,373.99	5,377,000	6,418,000	1,418,000	1,418,000	(5,000,000)
OTHER LICENSES & PERMITS	5,077,074.04	5,077,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	37,782.64	38,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	1,622,375.08	1,941,000	4,736,000	4,736,000	4,736,000	0
PLANNING & ENGINEERING SERVICES	207,951.52	208,000	408,000	408,000	408,000	0
RECORDING FEES	3,915,570.80	3,916,000	3,253,000	3,253,000	3,253,000	0
SALE OF CAPITAL ASSETS	7,463.52	1,000	0	0	0	0
SANITATION SERVICES	879,539.18	877,000	914,000	912,000	912,000	(2,000)
STATE - 1991 REALIGNMENT REVENUE	32,266,703.49	26,426,000	26,426,000	26,426,000	27,607,000	1,181,000
STATE - 2011 REALIGNMENT REVENUE	38,051,195.62	37,790,000	29,428,000	29,428,000	29,428,000	0
STATE - OTHER	103,470,094.23	113,943,000	139,113,000	141,664,000	141,285,000	2,172,000
TRANSFERS IN	14,599,325.94	14,037,000	13,892,000	13,726,000	14,069,000	177,000
TOTAL REVENUE	$ 517,608,486.67	$ 542,715,000	$ 691,979,000	$ 688,573,000	$ 689,198,000	$ (2,781,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 261,026,408.40	$ 275,270,000	$ 317,478,000	$ 326,161,000	$ 326,043,000	$ 8,565,000
CAFETERIA BENEFIT PLANS	51,051,723.52	53,823,000	55,533,000	58,349,000	58,344,000	2,811,000
COUNTY EMPLOYEE RETIREMENT	47,508,178.34	51,882,000	53,814,000	51,505,000	51,472,000	(2,342,000)
DENTAL INSURANCE	1,096,431.99	1,258,000	1,007,000	1,007,000	1,007,000	0
DEPENDENT CARE SPENDING ACCOUNTS	336,581.12	306,000	322,000	322,000	322,000	0
DISABILITY BENEFITS	2,726,731.86	2,209,000	2,254,000	2,585,000	2,584,000	330,000
FICA (OASDI)	3,586,607.02	3,707,000	3,646,000	3,749,000	3,780,000	134,000
HEALTH INSURANCE	4,692,948.08	5,145,000	4,551,000	4,840,000	5,013,000	462,000
LIFE INSURANCE	471,037.98	214,000	71,000	71,000	71,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	1,000	0	0	0	0
RETIREE HEALTH INSURANCE	18,313,843.00	19,154,000	19,122,000	21,750,000	21,750,000	2,628,000
SAVINGS PLAN	1,808,233.22	1,947,000	2,375,000	2,612,000	2,455,000	80,000
THRIFT PLAN (HORIZONS)	6,982,209.80	7,618,000	8,595,000	9,126,000	9,149,000	554,000
UNEMPLOYMENT INSURANCE	144,124.03	147,000	148,000	91,000	91,000	(57,000)
WORKERS' COMPENSATION	7,160,503.38	7,827,000	8,139,000	8,009,000	8,009,000	(130,000)
TOTAL S & E B	406,904,961.74	430,508,000	477,055,000	490,177,000	490,090,000	13,035,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,592,193.51	13,703,000	12,673,000	19,664,000	19,664,000	6,991,000
CLOTHING & PERSONAL SUPPLIES	75,742.64	62,000	36,000	36,000	36,000	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
COMMUNICATIONS	727,845.76	736,000	686,000	722,000	722,000	36,000
COMPUTING-MAINFRAME	83,486.78	1,284,000	156,000	154,000	154,000	(2,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,101,192.81	2,453,000	1,397,000	1,415,000	1,415,000	18,000
COMPUTING-PERSONAL	4,853,458.96	4,326,000	1,407,000	1,410,000	1,410,000	3,000
CONTRACTED PROGRAM SERVICES	258,432,418.64	252,978,000	362,061,000	339,531,000	341,283,000	(20,778,000)
FOOD	688,729.58	690,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	1,029,189.99	1,057,000	456,000	417,000	424,000	(32,000)
INFORMATION TECHNOLOGY SERVICES	4,159,377.09	2,432,000	1,054,000	966,000	966,000	(88,000)
INFORMATION TECHNOLOGY-SECURITY	7,962.12	9,000	0	0	0	0
INSURANCE	414,260.55	423,000	906,000	903,000	903,000	(3,000)
JURY & WITNESS EXPENSE	33,816.34	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	5,241,250.89	8,068,000	5,530,000	5,730,000	5,730,000	200,000
MAINTENANCE - EQUIPMENT	844,241.64	647,000	751,000	745,000	745,000	(6,000)
MEDICAL DENTAL & LAB SUPPLIES	9,712,233.97	11,242,000	7,142,000	6,118,000	6,118,000	(1,024,000)
MEMBERSHIPS	158,890.39	136,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	125,909.11	186,000	538,000	437,000	437,000	(101,000)
OFFICE EXPENSE	4,100,524.90	3,132,000	5,226,000	4,799,000	4,671,000	(555,000)
PROFESSIONAL SERVICES	6,973,515.35	12,061,000	12,905,000	18,208,000	17,845,000	4,940,000
PUBLICATIONS & LEGAL NOTICE	2,141.38	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	13,370,292.68	17,005,000	17,086,000	17,355,000	17,355,000	269,000
RENTS & LEASES - EQUIPMENT	659,570.59	612,000	613,000	613,000	613,000	0
SMALL TOOLS & MINOR EQUIPMENT	142,934.89	34,000	14,000	14,000	14,000	0
SPECIAL DEPARTMENTAL EXPENSE	634,695.06	248,000	444,000	503,000	503,000	59,000
TECHNICAL SERVICES	7,694,408.47	5,975,000	6,530,000	6,601,000	6,601,000	71,000
TELECOMMUNICATIONS	5,989,781.46	5,388,000	5,703,000	5,601,000	5,601,000	(102,000)
TRAINING	1,009,319.94	664,000	622,000	622,000	622,000	0
TRANSPORTATION AND TRAVEL	3,781,719.36	2,837,000	2,815,000	2,824,000	2,824,000	9,000
UTILITIES	2,578,331.93	3,204,000	3,378,000	3,611,000	3,611,000	233,000
TOTAL S & S	350,219,436.78	351,603,000	450,935,000	439,805,000	441,073,000	(9,862,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	187,847.61	718,000	1,048,000	1,059,000	1,059,000	11,000
RET-OTHER LONG TERM DEBT	87,419.94	41,000	153,000	110,000	110,000	(43,000)
SUPPORT & CARE OF PERSONS	6,503,132.76	5,012,000	9,552,000	9,083,000	9,083,000	(469,000)
TAXES & ASSESSMENTS	136,038.89	25,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	6,914,439.20	5,796,000	10,761,000	10,260,000	10,260,000	(501,000)
CAPITAL ASSETS						
BUILDINGS & IMPROVEMENTS	0.00	0	0	90,000	0	0
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	90,000	565,000	0	0	(565,000)
COMPUTERS, MAINFRAME	154,881.96	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,459,814.61	2,993,000	256,000	3,086,000	3,176,000	2,920,000
DATA HANDLING EQUIPMENT	0.00	60,000	1,942,000	60,000	60,000	(1,882,000)
ELECTRONIC EQUIPMENT	0.00	17,000	17,000	17,000	17,000	0
FOOD PREPARATION EQUIPMENT	0.00	13,000	0	0	0	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MACHINERY EQUIPMENT	173,683.70	13,000	0	13,000	13,000	13,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	6,000	0	6,000	6,000	6,000
MEDICAL - FIXED EQUIPMENT	0.00	272,000	133,000	285,000	285,000	152,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	203,396.78	75,000	0	75,000	75,000	75,000
MEDICAL-MINOR EQUIPMENT	0.00	0	232,000	0	0	(232,000)
NON-MEDICAL LAB/TESTING EQUIP	220,250.50	485,000	206,000	425,000	425,000	219,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	240,000	194,000	240,000	240,000	46,000
OTHER EQUIPMENT INSTALLATION	11,222.64	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	143,714.89	17,000	147,000	0	0	(147,000)
VEHICLES & TRANSPORTATION EQUIPMENT	373,866.59	245,000	864,000	259,000	259,000	(605,000)
TOTAL CAPITAL ASSETS	4,740,831.67	4,526,000	4,556,000	4,556,000	4,556,000	0
GROSS TOTAL	$ 768,779,669.39	$ 792,433,000	$ 943,307,000	$ 944,798,000	$ 945,979,000	$ 2,672,000
INTRAFUND TRANSFERS	(60,329,699.22)	(58,520,000)	(59,544,000)	(62,097,000)	(61,546,000)	(2,002,000)
NET TOTAL	708,449,970.17	733,913,000	883,763,000	882,701,000	884,433,000	670,000
NET COUNTY COST	$ 190,841,483.50	$ 191,198,000	$ 191,784,000	$ 194,128,000	$ 195,235,000	$ 3,451,000
BUDGETED POSITIONS	4,513.0	4,571.0	4,571.0	4,618.0	4,611.0	40.0

Public Health Programs Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 252,079,695.83	$ 255,618,000	$ 313,310,000	$ 312,481,000	$ 313,023,000	$ (287,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 283,988,252.14	$ 299,124,000	$ 334,317,000	$ 342,963,000	$ 342,791,000	$ 8,474,000
SERVICES & SUPPLIES	104,629,217.12	118,407,000	136,040,000	132,761,000	134,039,000	(2,001,000)
OTHER CHARGES	225,864.59	732,000	1,144,000	1,144,000	1,144,000	0
CAPITAL ASSETS - B & I	0.00	0	0	90,000	0	0
CAPITAL ASSETS - EQUIPMENT	4,443,779.57	4,341,000	4,341,000	4,251,000	4,341,000	0
TOTAL CAPITAL ASSETS	4,443,779.57	4,341,000	4,341,000	4,341,000	4,341,000	0
GROSS TOTAL	$ 393,287,113.42	$ 422,604,000	$ 475,842,000	$ 481,209,000	$ 482,315,000	$ 6,473,000
INTRAFUND TRANSFERS	(18,434,976.99)	(17,676,000)	(15,002,000)	(19,275,000)	(18,724,000)	(3,722,000)
NET TOTAL	$ 374,852,136.43	$ 404,928,000	$ 460,840,000	$ 461,934,000	$ 463,591,000	$ 2,751,000
NET COUNTY COST	$ 122,772,440.60	$ 149,310,000	$ 147,530,000	$ 149,453,000	$ 150,568,000	$ 3,038,000
BUDGETED POSITIONS	3,103.0	3,138.0	3,138.0	3,167.0	3,160.0	22.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 99,114.31	$ 75,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,300,471.51	1,302,000	7,394,000	6,831,000	6,831,000	(563,000)
FEDERAL - OTHER	50,285,943.19	38,891,000	68,439,000	66,032,000	65,678,000	(2,761,000)
FEDERAL AID - MENTAL HEALTH	4,544,986.20	4,545,000	5,346,000	5,368,000	5,368,000	22,000
FORFEITURES & PENALTIES	129,799.81	130,000	30,000	30,000	30,000	0
HEALTH FEES	75,527,564.34	81,422,000	76,260,000	76,459,000	76,362,000	102,000
INSTITUTIONAL CARE & SERVICES	(3,605,210.15)	31,000	1,317,000	1,431,000	1,317,000	0
MISCELLANEOUS	1,455,180.49	1,459,000	3,578,000	3,684,000	3,684,000	106,000
OTHER GOVERNMENTAL AGENCIES	1,086,346.53	1,150,000	1,418,000	1,418,000	1,418,000	0
OTHER LICENSES & PERMITS	5,077,074.04	5,077,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	37,738.24	38,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	1,622,375.08	1,941,000	4,736,000	4,736,000	4,736,000	0
PLANNING & ENGINEERING SERVICES	207,951.52	208,000	408,000	408,000	408,000	0
RECORDING FEES	3,915,570.80	3,916,000	3,253,000	3,253,000	3,253,000	0
SALE OF CAPITAL ASSETS	869.44	1,000	0	0	0	0
SANITATION SERVICES	879,539.18	877,000	914,000	912,000	912,000	(2,000)
STATE - 1991 REALIGNMENT REVENUE	22,266,703.49	16,426,000	16,426,000	16,426,000	17,607,000	1,181,000
STATE - OTHER	76,794,613.87	87,647,000	112,061,000	113,872,000	113,512,000	1,451,000
TRANSFERS IN	10,453,063.94	10,482,000	10,337,000	10,228,000	10,514,000	177,000
TOTAL REVENUE	$ 252,079,695.83	$ 255,618,000	$ 313,310,000	$ 312,481,000	$ 313,023,000	$ (287,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 182,651,587.25	$ 190,756,000	$ 224,441,000	$ 230,536,000	$ 230,358,000	$ 5,917,000
CAFETERIA BENEFIT PLANS	35,409,529.78	37,352,000	38,226,000	40,063,000	40,046,000	1,820,000
COUNTY EMPLOYEE RETIREMENT	32,958,442.62	36,199,000	37,191,000	35,456,000	35,423,000	(1,768,000)
DENTAL INSURANCE	760,898.45	878,000	654,000	654,000	654,000	0
DEPENDENT CARE SPENDING ACCOUNTS	235,802.30	210,000	278,000	278,000	278,000	0
DISABILITY BENEFITS	1,852,260.47	1,513,000	1,373,000	1,530,000	1,530,000	157,000
FICA (OASDI)	2,519,646.27	2,618,000	2,400,000	2,462,000	2,493,000	93,000
HEALTH INSURANCE	3,168,671.98	3,495,000	3,231,000	3,421,000	3,603,000	372,000
LIFE INSURANCE	353,600.30	158,000	35,000	35,000	35,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	1,000	0	0	0	0
RETIREE HEALTH INSURANCE	12,542,333.00	13,106,000	13,093,000	14,812,000	14,812,000	1,719,000
SAVINGS PLAN	1,398,139.20	1,488,000	1,813,000	2,035,000	1,878,000	65,000
THRIFT PLAN (HORIZONS)	4,943,884.37	5,454,000	5,656,000	6,027,000	6,027,000	371,000
UNEMPLOYMENT INSURANCE	121,224.78	124,000	118,000	75,000	75,000	(43,000)
WORKERS' COMPENSATION	5,072,831.37	5,772,000	5,808,000	5,579,000	5,579,000	(229,000)
TOTAL S & E B	283,988,252.14	299,124,000	334,317,000	342,963,000	342,791,000	8,474,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,916,924.05	5,397,000	5,709,000	9,348,000	9,348,000	3,639,000
CLOTHING & PERSONAL SUPPLIES	45,939.13	32,000	16,000	16,000	16,000	0
COMMUNICATIONS	527,063.87	539,000	486,000	486,000	486,000	0
COMPUTING-MAINFRAME	74,117.68	1,274,000	90,000	90,000	90,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	849,359.72	2,222,000	875,000	875,000	875,000	0

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-PERSONAL	4,501,545.06	3,751,000	697,000	697,000	697,000	0
CONTRACTED PROGRAM SERVICES	40,019,371.45	46,781,000	75,711,000	65,783,000	67,001,000	(8,710,000)
FOOD	2,722.59	4,000	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	871,673.27	883,000	161,000	161,000	161,000	0
INFORMATION TECHNOLOGY SERVICES	3,228,931.09	1,507,000	219,000	219,000	219,000	0
INFORMATION TECHNOLOGY-SECURITY	6,972.12	9,000	0	0	0	0
INSURANCE	348,261.11	357,000	835,000	835,000	835,000	0
JURY & WITNESS EXPENSE	32,022.00	8,000	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	4,016,332.07	6,708,000	4,253,000	4,246,000	4,246,000	(7,000)
MAINTENANCE - EQUIPMENT	718,090.59	522,000	516,000	518,000	518,000	2,000
MEDICAL DENTAL & LAB SUPPLIES	8,679,827.01	9,915,000	6,095,000	5,044,000	5,044,000	(1,051,000)
MEMBERSHIPS	119,693.36	94,000	49,000	49,000	49,000	0
MISCELLANEOUS EXPENSE	57,215.82	117,000	418,000	317,000	317,000	(101,000)
OFFICE EXPENSE	3,164,018.31	2,258,000	3,318,000	3,429,000	3,301,000	(17,000)
PROFESSIONAL SERVICES	4,003,960.59	9,605,000	11,169,000	14,903,000	15,091,000	3,922,000
PUBLICATIONS & LEGAL NOTICE	2,141.38	1,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	7,841,176.07	11,032,000	9,522,000	9,501,000	9,501,000	(21,000)
RENTS & LEASES - EQUIPMENT	504,720.34	417,000	460,000	460,000	460,000	0
SMALL TOOLS & MINOR EQUIPMENT	142,681.98	32,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	521,013.35	164,000	140,000	200,000	200,000	60,000
TECHNICAL SERVICES	6,414,380.91	4,671,000	5,092,000	5,395,000	5,395,000	303,000
TELECOMMUNICATIONS	4,433,402.47	4,238,000	4,574,000	4,300,000	4,300,000	(274,000)
TRAINING	933,346.57	571,000	411,000	411,000	411,000	0
TRANSPORTATION AND TRAVEL	3,362,262.92	2,397,000	2,220,000	2,242,000	2,242,000	22,000
UTILITIES	2,290,050.24	2,901,000	2,957,000	3,189,000	3,189,000	232,000
TOTAL S & S	104,629,217.12	118,407,000	136,040,000	132,761,000	134,039,000	(2,001,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	174,554.22	690,000	993,000	993,000	993,000	0
RET-OTHER LONG TERM DEBT	1,260.30	12,000	110,000	110,000	110,000	0
SUPPORT & CARE OF PERSONS	5,000.00	5,000	35,000	35,000	35,000	0
TAXES & ASSESSMENTS	45,050.07	25,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	225,864.59	732,000	1,144,000	1,144,000	1,144,000	0
CAPITAL ASSETS						
BUILDINGS & IMPROVEMENTS	0.00	0	0	90,000	0	0
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	90,000	565,000	0	0	(565,000)
COMPUTERS, MAINFRAME	65,648.27	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,459,814.61	2,993,000	240,000	3,070,000	3,160,000	2,920,000
DATA HANDLING EQUIPMENT	0.00	0	1,882,000	0	0	(1,882,000)
ELECTRONIC EQUIPMENT	0.00	17,000	17,000	17,000	17,000	0
FOOD PREPARATION EQUIPMENT	0.00	13,000	0	0	0	0
MACHINERY EQUIPMENT	173,683.70	13,000	0	13,000	13,000	13,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	6,000	0	6,000	6,000	6,000
MEDICAL - FIXED EQUIPMENT	0.00	272,000	133,000	285,000	285,000	152,000
MEDICAL-MAJOR MOVEABLE	72,688.00	75,000	0	75,000	75,000	75,000

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EQUIPMENT						
MEDICAL-MINOR EQUIPMENT	0.00	0	232,000	0	0	(232,000)
NON-MEDICAL LAB/TESTING EQUIP	220,250.50	485,000	206,000	425,000	425,000	219,000
OFFICE FURNITURE,FIXTURES & EQ	0.00	140,000	94,000	140,000	140,000	46,000
OTHER EQUIPMENT INSTALLATION	11,222.64	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	143,714.89	17,000	147,000	0	0	(147,000)
VEHICLES & TRANSPORTATION EQUIPMENT	296,756.96	220,000	825,000	220,000	220,000	(605,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	4,443,779.57	4,341,000	4,341,000	4,251,000	4,341,000	0
TOTAL CAPITAL ASSETS	4,443,779.57	4,341,000	4,341,000	4,341,000	4,341,000	0
GROSS TOTAL	$ 393,287,113.42	$ 422,604,000	$ 475,842,000	$ 481,209,000	$ 482,315,000	$ 6,473,000
INTRAFUND TRANSFERS	(18,434,976.99)	(17,676,000)	(15,002,000)	(19,275,000)	(18,724,000)	(3,722,000)
NET TOTAL	$ 374,852,136.43	$ 404,928,000	$ 460,840,000	$ 461,934,000	$ 463,591,000	$ 2,751,000
NET COUNTY COST	$ 122,772,440.60	$ 149,310,000	$ 147,530,000	$ 149,453,000	$ 150,568,000	$ 3,038,000
BUDGETED POSITIONS	3,103.0	3,138.0	3,138.0	3,167.0	3,160.0	22.0

Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 66,104,955.55	$ 65,426,000	$ 67,696,000	$ 68,574,000	$ 68,631,000	$ 935,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 18,509,405.28	$ 19,092,000	$ 20,191,000	$ 21,097,000	$ 21,162,000	$ 971,000
SERVICES & SUPPLIES	70,065,957.17	67,614,000	68,755,000	68,723,000	68,723,000	(32,000)
OTHER CHARGES	25,321.71	5,000	5,000	9,000	9,000	4,000
CAPITAL ASSETS - EQUIPMENT	25,703.21	0	30,000	30,000	30,000	0
GROSS TOTAL	$ 88,626,387.37	$ 86,711,000	$ 88,981,000	$ 89,859,000	$ 89,924,000	$ 943,000
INTRAFUND TRANSFERS	(3,567,658.00)	(3,445,000)	(3,445,000)	(3,445,000)	(3,445,000)	0
NET TOTAL	$ 85,058,729.37	$ 83,266,000	$ 85,536,000	$ 86,414,000	$ 86,479,000	$ 943,000
NET COUNTY COST	$ 18,953,773.82	$ 17,840,000	$ 17,840,000	$ 17,840,000	$ 17,848,000	$ 8,000
BUDGETED POSITIONS	228.0	228.0	228.0	240.0	240.0	12.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Division of Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) Programs is to prevent and control the spread of HIV and STDs through epidemiological surveillance, implementation of evidence-based programs, coordination of prevention, care, and treatment services, and the creation of policies that promote health.

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 112,205.54	$ 105,000	$ 105,000	$ 105,000	$ 105,000	$ 0
FEDERAL - OTHER	64,760,958.47	63,795,000	66,065,000	66,943,000	67,000,000	935,000
MISCELLANEOUS	54,368.54	0	0	0	0	0
STATE - OTHER	1,177,423.00	1,526,000	1,526,000	1,526,000	1,526,000	0
TOTAL REVENUE	$ 66,104,955.55	$ 65,426,000	$ 67,696,000	$ 68,574,000	$ 68,631,000	$ 935,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 11,410,109.93	$ 11,846,000	$ 12,262,000	$ 13,052,000	$ 13,047,000	$ 785,000
CAFETERIA BENEFIT PLANS	2,252,584.68	2,325,000	2,569,000	2,779,000	2,853,000	284,000
COUNTY EMPLOYEE RETIREMENT	2,150,010.92	2,258,000	2,596,000	2,382,000	2,382,000	(214,000)
DENTAL INSURANCE	46,513.66	48,000	64,000	64,000	64,000	0
DEPENDENT CARE SPENDING ACCOUNTS	15,088.82	13,000	20,000	20,000	20,000	0
DISABILITY BENEFITS	199,564.85	128,000	129,000	76,000	76,000	(53,000)
FICA (OASDI)	160,501.21	167,000	167,000	179,000	179,000	12,000
HEALTH INSURANCE	525,302.85	536,000	565,000	569,000	565,000	0
LIFE INSURANCE	22,696.50	0	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	895,378.00	932,000	934,000	1,061,000	1,061,000	127,000
SAVINGS PLAN	116,810.53	121,000	88,000	91,000	91,000	3,000
THRIFT PLAN (HORIZONS)	244,731.08	261,000	307,000	333,000	333,000	26,000
WORKERS' COMPENSATION	470,112.25	457,000	484,000	485,000	485,000	1,000
TOTAL S & E B	18,509,405.28	19,092,000	20,191,000	21,097,000	21,162,000	971,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,565,220.07	1,971,000	1,987,000	1,980,000	1,980,000	(7,000)
COMMUNICATIONS	6,334.41	4,000	4,000	3,000	3,000	(1,000)
COMPUTING-MAINFRAME	0.00	0	4,000	2,000	2,000	(2,000)
COMPUTING-PERSONAL	71,523.82	65,000	233,000	233,000	233,000	0
CONTRACTED PROGRAM SERVICES	63,805,554.37	61,011,000	62,072,000	60,434,000	60,985,000	(1,087,000)
HOUSEHOLD EXPENSE	99.19	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	0	120,000	120,000	120,000	0
INSURANCE	2,324.00	2,000	7,000	5,000	5,000	(2,000)
MAINTENANCE - BUILDINGS & IMPRV	7,390.07	7,000	36,000	26,000	26,000	(10,000)
MAINTENANCE - EQUIPMENT	3,265.22	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	926,804.18	1,222,000	988,000	988,000	988,000	0
MEMBERSHIPS	25,000.00	25,000	25,000	25,000	25,000	0
MISCELLANEOUS EXPENSE	0.00	0	5,000	5,000	5,000	0
OFFICE EXPENSE	30,420.16	28,000	192,000	193,000	193,000	1,000
PROFESSIONAL SERVICES	2,136,512.66	1,939,000	687,000	2,252,000	1,701,000	1,014,000
RENTS & LEASES - BLDG & IMPRV	1,196,595.41	997,000	1,693,000	1,752,000	1,752,000	59,000
RENTS & LEASES - EQUIPMENT	26,687.44	67,000	43,000	43,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	8,486.00	18,000	216,000	216,000	216,000	0
TECHNICAL SERVICES	4,760.87	4,000	47,000	47,000	47,000	0
TELECOMMUNICATIONS	142,544.62	126,000	191,000	200,000	200,000	9,000
TRAINING	13,669.94	26,000	71,000	71,000	71,000	0
TRANSPORTATION AND TRAVEL	92,764.74	102,000	132,000	126,000	126,000	(6,000)
UTILITIES	0.00	0	2,000	2,000	2,000	0

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	70,065,957.17	67,614,000	68,755,000	68,723,000	68,723,000	(32,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,960.63	5,000	5,000	9,000	9,000	4,000
TAXES & ASSESSMENTS	22,361.08	0	0	0	0	0
TOTAL OTH CHARGES	25,321.71	5,000	5,000	9,000	9,000	4,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	16,000	16,000	16,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,703.21	0	14,000	14,000	14,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	25,703.21	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS	25,703.21	0	30,000	30,000	30,000	0
GROSS TOTAL	$ 88,626,387.37	$ 86,711,000	$ 88,981,000	$ 89,859,000	$ 89,924,000	$ 943,000
INTRAFUND TRANSFERS	(3,567,658.00)	(3,445,000)	(3,445,000)	(3,445,000)	(3,445,000)	0
NET TOTAL	$ 85,058,729.37	$ 83,266,000	$ 85,536,000	$ 86,414,000	$ 86,479,000	$ 943,000
NET COUNTY COST	$ 18,953,773.82	$ 17,840,000	$ 17,840,000	$ 17,840,000	$ 17,848,000	$ 8,000
BUDGETED POSITIONS	228.0	228.0	228.0	240.0	240.0	12.0

Antelope Valley Rehabilitation Centers Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 450,140.77	$ 450,000	$ 2,063,000	$ 2,063,000	$ 2,063,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 6,489,689.53	$ 7,324,000	$ 8,552,000	$ 8,635,000	$ 8,623,000	$ 71,000
SERVICES & SUPPLIES	5,501,679.85	5,659,000	6,044,000	6,005,000	6,012,000	(32,000)
OTHER CHARGES	8,974.25	10,000	10,000	10,000	10,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 12,000,343.63	$ 13,018,000	$ 14,631,000	$ 14,675,000	$ 14,670,000	$ 39,000
INTRAFUND TRANSFERS	(11,370,999.97)	(9,425,000)	(9,425,000)	(9,425,000)	(9,425,000)	0
NET TOTAL	$ 629,343.66	$ 3,593,000	$ 5,206,000	$ 5,250,000	$ 5,245,000	$ 39,000
NET COUNTY COST	$ 179,202.89	$ 3,143,000	$ 3,143,000	$ 3,187,000	$ 3,182,000	$ 39,000
BUDGETED POSITIONS	105.0	105.0	105.0	105.0	105.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Antelope Valley Rehabilitation Centers (AVRC) is to strive to be a leader in providing specialized integrated substance use disorder treatment by creating a safe, nurturing, trusting environment that promotes wellness and facilitates the client's self-discovery of life goals. The AVRCs provide residential and outpatient services to adult men and women, which include assessment, treatment, and recovery support. These services are cost-effective, of the highest quality, evidence-based, and include trauma-informed care (TI-C). The TI-C model is designed to address the consequences of trauma in the individual and facilitate substance abuse healing.

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 2,262.07	$ 2,000	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	435,721.58	443,000	2,046,000	2,046,000	2,046,000	0
INTEREST	0.66	0	0	0	0	0
MISCELLANEOUS	5,517.98	5,000	17,000	17,000	17,000	0
OTHER SALES	44.40	0	0	0	0	0
SALE OF CAPITAL ASSETS	6,594.08	0	0	0	0	0
TOTAL REVENUE	$ 450,140.77	$ 450,000	$ 2,063,000	$ 2,063,000	$ 2,063,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,668,545.90	$ 4,286,000	$ 5,406,000	$ 5,493,000	$ 5,493,000	$ 87,000
CAFETERIA BENEFIT PLANS	1,064,807.57	1,074,000	1,111,000	1,181,000	1,168,000	57,000
COUNTY EMPLOYEE RETIREMENT	666,771.85	847,000	781,000	706,000	706,000	(75,000)
DENTAL INSURANCE	15,479.36	17,000	16,000	16,000	16,000	0
DEPENDENT CARE SPENDING ACCOUNTS	4,500.00	0	7,000	7,000	7,000	0
DISABILITY BENEFITS	154,581.88	162,000	257,000	242,000	250,000	(7,000)
FICA (OASDI)	54,207.09	56,000	55,000	57,000	57,000	2,000
HEALTH INSURANCE	40,586.75	46,000	39,000	46,000	39,000	0
LIFE INSURANCE	6,931.62	4,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	410,637.00	411,000	428,000	470,000	470,000	42,000
SAVINGS PLAN	7,078.95	16,000	21,000	21,000	21,000	0
THRIFT PLAN (HORIZONS)	81,872.47	91,000	95,000	101,000	101,000	6,000
UNEMPLOYMENT INSURANCE	15,244.98	15,000	20,000	7,000	7,000	(13,000)
WORKERS' COMPENSATION	298,444.11	299,000	311,000	283,000	283,000	(28,000)
TOTAL S & E B	6,489,689.53	7,324,000	8,552,000	8,635,000	8,623,000	71,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	158,889.85	161,000	168,000	168,000	168,000	0
CLOTHING & PERSONAL SUPPLIES	29,803.51	30,000	20,000	20,000	20,000	0
COMMUNICATIONS	20,914.72	21,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	0.00	0	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	5,000	5,000	5,000	0
COMPUTING-PERSONAL	915.60	1,000	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	1,458,000.00	1,458,000	1,458,000	1,458,000	1,458,000	0
FOOD	686,006.99	686,000	662,000	662,000	662,000	0
HOUSEHOLD EXPENSE	157,417.53	174,000	295,000	256,000	263,000	(32,000)
INSURANCE	51,317.44	51,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,162,447.81	1,312,000	1,162,000	1,390,000	1,390,000	228,000
MAINTENANCE - EQUIPMENT	33,547.15	34,000	169,000	169,000	169,000	0
MEDICAL DENTAL & LAB SUPPLIES	15,384.98	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	477.03	3,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	61,017.20	58,000	49,000	49,000	49,000	0
OFFICE EXPENSE	60,270.49	61,000	97,000	97,000	97,000	0
PROFESSIONAL SERVICES	2,040.32	2,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,703.26	5,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	43,385.73	43,000	25,000	25,000	25,000	0

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	252.91	2,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	95,353.69	55,000	65,000	65,000	65,000	0
TECHNICAL SERVICES	1,085,685.52	1,095,000	1,158,000	930,000	930,000	(228,000)
TELECOMMUNICATIONS	66,473.57	70,000	80,000	80,000	80,000	0
TRAINING	17,006.22	17,000	39,000	39,000	39,000	0
TRANSPORTATION AND TRAVEL	34,321.18	34,000	128,000	128,000	128,000	0
UTILITIES	256,047.15	271,000	414,000	414,000	414,000	0
TOTAL S & S	5,501,679.85	5,659,000	6,044,000	6,005,000	6,012,000	(32,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,000.00	10,000	10,000	10,000	10,000	0
TAXES & ASSESSMENTS	1,974.25	0	0	0	0	0
TOTAL OTH CHARGES	8,974.25	10,000	10,000	10,000	10,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	25,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS	0.00	25,000	25,000	25,000	25,000	0
GROSS TOTAL	$ 12,000,343.63	$ 13,018,000	$ 14,631,000	$ 14,675,000	$ 14,670,000	$ 39,000
INTRAFUND TRANSFERS	(11,370,999.97)	(9,425,000)	(9,425,000)	(9,425,000)	(9,425,000)	0
NET TOTAL	$ 629,343.66	$ 3,593,000	$ 5,206,000	$ 5,250,000	$ 5,245,000	$ 39,000
NET COUNTY COST	$ 179,202.89	$ 3,143,000	$ 3,143,000	$ 3,187,000	$ 3,182,000	$ 39,000
BUDGETED POSITIONS	105.0	105.0	105.0	105.0	105.0	0.0

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 75,378,774.95	$ 76,982,000	$ 87,119,000	$ 89,146,000	$ 89,115,000	$ 1,996,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 76,694,999.23	$ 81,297,000	$ 88,037,000	$ 90,831,000	$ 90,789,000	$ 2,752,000
SERVICES & SUPPLIES	9,263,222.12	8,607,000	9,987,000	10,099,000	10,099,000	112,000
OTHER CHARGES	6,589,806.71	5,046,000	9,584,000	9,078,000	9,078,000	(506,000)
CAPITAL ASSETS - EQUIPMENT	182,115.20	100,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 92,730,143.26	$ 95,050,000	$ 107,708,000	$ 110,108,000	$ 110,066,000	$ 2,358,000
INTRAFUND TRANSFERS	(143,770.47)	(145,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 92,586,372.79	$ 94,905,000	$ 107,408,000	$ 109,808,000	$ 109,766,000	$ 2,358,000
NET COUNTY COST	$ 17,207,597.84	$ 17,923,000	$ 20,289,000	$ 20,662,000	$ 20,651,000	$ 362,000
BUDGETED POSITIONS	811.0	812.0	812.0	817.0	817.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	CALIFORNIA CHILDRENS SERVICES

The mission of Children's Medical Services (CMS) is to ensure that children with special health care needs and children from low-income families have access to health services and family assistance that maximize their physical, mental, and social health, their overall development and their well-being.

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SERVICES	$ 40,273,396.26	$ 42,162,000	$ 51,563,000	$ 52,850,000	$ 52,838,000	$ 1,275,000
MISCELLANEOUS	289,001.03	50,000	30,000	30,000	30,000	0
STATE - 1991 REALIGNMENT REVENUE	10,000,000.00	10,000,000	10,000,000	10,000,000	10,000,000	0
STATE - OTHER	24,616,617.66	24,770,000	25,526,000	26,266,000	26,247,000	721,000
TRANSFERS IN	199,760.00	0	0	0	0	0
TOTAL REVENUE	$ 75,378,774.95	$ 76,982,000	$ 87,119,000	$ 89,146,000	$ 89,115,000	$ 1,996,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 49,959,811.48	$ 53,318,000	$ 58,149,000	$ 59,511,000	$ 59,511,000	$ 1,362,000
CAFETERIA BENEFIT PLANS	9,559,622.75	9,961,000	10,424,000	11,130,000	11,093,000	669,000
COUNTY EMPLOYEE RETIREMENT	9,294,706.29	9,930,000	10,464,000	10,184,000	10,184,000	(280,000)
DENTAL INSURANCE	211,092.24	241,000	219,000	219,000	219,000	0
DEPENDENT CARE SPENDING ACCOUNTS	59,194.00	60,000	0	0	0	0
DISABILITY BENEFITS	377,686.80	337,000	399,000	617,000	617,000	218,000
FICA (OASDI)	670,233.33	671,000	829,000	850,000	850,000	21,000
HEALTH INSURANCE	428,035.14	457,000	249,000	254,000	249,000	0
LIFE INSURANCE	56,287.49	46,000	18,000	18,000	18,000	0
RETIREE HEALTH INSURANCE	3,417,844.00	3,557,000	3,578,000	4,111,000	4,111,000	533,000
SAVINGS PLAN	115,940.15	114,000	121,000	124,000	124,000	3,000
THRIFT PLAN (HORIZONS)	1,375,458.40	1,441,000	2,214,000	2,332,000	2,332,000	118,000
UNEMPLOYMENT INSURANCE	6,555.84	7,000	9,000	8,000	8,000	(1,000)
WORKERS' COMPENSATION	1,162,531.32	1,157,000	1,364,000	1,473,000	1,473,000	109,000
TOTAL S & E B	76,694,999.23	81,297,000	88,037,000	90,831,000	90,789,000	2,752,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,001,916.15	2,545,000	2,364,000	2,645,000	2,645,000	281,000
COMMUNICATIONS	166,836.76	167,000	178,000	177,000	177,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	160,273.25	161,000	368,000	345,000	345,000	(23,000)
COMPUTING-PERSONAL	232,655.30	443,000	308,000	311,000	311,000	3,000
INFORMATION TECHNOLOGY SERVICES	360,245.00	355,000	355,000	267,000	267,000	(88,000)
INSURANCE	9,667.00	10,000	58,000	57,000	57,000	(1,000)
JURY & WITNESS EXPENSE	1,794.34	2,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	8,540.00	9,000	26,000	26,000	26,000	0
MAINTENANCE - EQUIPMENT	84,235.72	86,000	66,000	58,000	58,000	(8,000)
MEDICAL DENTAL & LAB SUPPLIES	90,217.80	90,000	44,000	71,000	71,000	27,000
MISCELLANEOUS EXPENSE	6,314.34	10,000	52,000	52,000	52,000	0
OFFICE EXPENSE	634,242.72	612,000	1,172,000	832,000	832,000	(340,000)
PROFESSIONAL SERVICES	272,892.12	174,000	24,000	28,000	28,000	4,000
RENTS & LEASES - BLDG & IMPRV	2,835,483.34	2,920,000	3,843,000	3,941,000	3,941,000	98,000
TECHNICAL SERVICES	174,406.87	194,000	220,000	218,000	218,000	(2,000)
TELECOMMUNICATIONS	1,031,125.43	631,000	653,000	824,000	824,000	171,000
TRAINING	15,723.21	20,000	36,000	36,000	36,000	0
TRANSPORTATION AND TRAVEL	176,652.77	178,000	210,000	201,000	201,000	(9,000)
TOTAL S & S	9,263,222.12	8,607,000	9,987,000	10,099,000	10,099,000	112,000

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,122.76	10,000	23,000	29,000	29,000	6,000
RET-OTHER LONG TERM DEBT	86,159.64	29,000	43,000	0	0	(43,000)
SUPPORT & CARE OF PERSONS	6,498,132.76	5,007,000	9,517,000	9,048,000	9,048,000	(469,000)
TAXES & ASSESSMENTS	2,391.55	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	6,589,806.71	5,046,000	9,584,000	9,078,000	9,078,000	(506,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MAJOR MOVEABLE EQUIPMENT	130,708.78	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	100,000	100,000	100,000	100,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	51,406.42	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	182,115.20	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	182,115.20	100,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 92,730,143.26	$ 95,050,000	$ 107,708,000	$ 110,108,000	$ 110,066,000	$ 2,358,000
INTRAFUND TRANSFERS	(143,770.47)	(145,000)	(300,000)	(300,000)	(300,000)	0
NET TOTAL	$ 92,586,372.79	$ 94,905,000	$ 107,408,000	$ 109,808,000	$ 109,766,000	$ 2,358,000
NET COUNTY COST	$ 17,207,597.84	$ 17,923,000	$ 20,289,000	$ 20,662,000	$ 20,651,000	$ 362,000
BUDGETED POSITIONS	811.0	812.0	812.0	817.0	817.0	5.0

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 123,594,919.57	$ 144,239,000	$ 221,791,000	$ 216,309,000	$ 216,366,000	$ (5,425,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 21,222,615.56	$ 23,671,000	$ 25,958,000	$ 26,651,000	$ 26,725,000	$ 767,000
SERVICES & SUPPLIES	160,759,360.52	151,316,000	230,109,000	222,217,000	222,200,000	(7,909,000)
OTHER CHARGES	64,471.94	3,000	18,000	19,000	19,000	1,000
CAPITAL ASSETS - EQUIPMENT	89,233.69	60,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 182,135,681.71	$ 175,050,000	$ 256,145,000	$ 248,947,000	$ 249,004,000	$ (7,141,000)
INTRAFUND TRANSFERS	(26,812,293.79)	(27,829,000)	(31,372,000)	(29,652,000)	(29,652,000)	1,720,000
NET TOTAL	$ 155,323,387.92	$ 147,221,000	$ 224,773,000	$ 219,295,000	$ 219,352,000	$ (5,421,000)
NET COUNTY COST	$ 31,728,468.35	$ 2,982,000	$ 2,982,000	$ 2,986,000	$ 2,986,000	$ 4,000
BUDGETED POSITIONS	266.0	288.0	288.0	289.0	289.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Substance Abuse Prevention and Control (SAPC) is to lead and facilitate the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
DRUG MEDI-CAL - STATE REALIGNMENT	$ 17,161,543.19	$ 19,789,000	$ 64,272,000	$ 64,272,000	$ 64,272,000	$ 0
FEDERAL - OTHER	58,926,671.02	60,450,000	69,128,000	68,703,000	68,703,000	(425,000)
INSTITUTIONAL CARE & SERVICES	(2,864,226.06)	18,283,000	50,207,000	50,207,000	50,207,000	0
MISCELLANEOUS	2,457,766.64	145,000	201,000	201,000	201,000	0
OTHER GOVERNMENTAL AGENCIES	5,034,027.46	4,227,000	5,000,000	0	0	(5,000,000)
STATE - 2011 REALIGNMENT REVENUE	38,051,195.62	37,790,000	29,428,000	29,428,000	29,428,000	0
STATE - OTHER	881,439.70	0	0	0	0	0
TRANSFERS IN	3,946,502.00	3,555,000	3,555,000	3,498,000	3,555,000	0
TOTAL REVENUE	$ 123,594,919.57	$ 144,239,000	$ 221,791,000	$ 216,309,000	$ 216,366,000	$ (5,425,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,336,353.84	$ 15,064,000	$ 17,220,000	$ 17,569,000	$ 17,634,000	$ 414,000
CAFETERIA BENEFIT PLANS	2,765,178.74	3,111,000	3,203,000	3,196,000	3,184,000	(19,000)
COUNTY EMPLOYEE RETIREMENT	2,438,246.66	2,648,000	2,782,000	2,777,000	2,777,000	(5,000)
DENTAL INSURANCE	62,448.28	74,000	54,000	54,000	54,000	0
DEPENDENT CARE SPENDING ACCOUNTS	21,996.00	23,000	17,000	17,000	17,000	0
DISABILITY BENEFITS	142,637.86	69,000	96,000	120,000	111,000	15,000
FICA (OASDI)	182,019.12	195,000	195,000	201,000	201,000	6,000
HEALTH INSURANCE	530,351.36	611,000	467,000	550,000	557,000	90,000
LIFE INSURANCE	31,522.07	6,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	1,047,651.00	1,148,000	1,089,000	1,296,000	1,296,000	207,000
SAVINGS PLAN	170,264.39	208,000	332,000	341,000	341,000	9,000
THRIFT PLAN (HORIZONS)	336,263.48	371,000	323,000	333,000	356,000	33,000
UNEMPLOYMENT INSURANCE	1,098.43	1,000	1,000	1,000	1,000	0
WORKERS' COMPENSATION	156,584.33	142,000	172,000	189,000	189,000	17,000
TOTAL S & E B	21,222,615.56	23,671,000	25,958,000	26,651,000	26,725,000	767,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,949,243.39	3,629,000	2,445,000	5,523,000	5,523,000	3,078,000
COMMUNICATIONS	6,696.00	5,000	13,000	51,000	51,000	38,000
COMPUTING-MAINFRAME	9,369.10	10,000	61,000	61,000	61,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	91,559.84	70,000	149,000	190,000	190,000	41,000
COMPUTING-PERSONAL	46,819.18	66,000	168,000	168,000	168,000	0
CONTRACTED PROGRAM SERVICES	153,149,492.82	143,728,000	222,820,000	211,856,000	211,839,000	(10,981,000)
INFORMATION TECHNOLOGY SERVICES	570,201.00	570,000	360,000	360,000	360,000	0
INFORMATION TECHNOLOGY-SECURITY	990.00	0	0	0	0	0
INSURANCE	2,691.00	3,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	46,540.94	32,000	53,000	42,000	42,000	(11,000)
MAINTENANCE - EQUIPMENT	5,102.96	5,000	0	0	0	0
MEMBERSHIPS	13,720.00	14,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	1,361.75	1,000	14,000	14,000	14,000	0
OFFICE EXPENSE	211,573.22	173,000	447,000	248,000	248,000	(199,000)
PROFESSIONAL SERVICES	558,109.66	341,000	1,015,000	1,015,000	1,015,000	0
RENTS & LEASES - BLDG & IMPRV	1,492,334.60	2,051,000	2,023,000	2,156,000	2,156,000	133,000
RENTS & LEASES - EQUIPMENT	84,777.08	85,000	85,000	85,000	85,000	0

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	9,842.02	11,000	23,000	22,000	22,000	(1,000)
TECHNICAL SERVICES	15,174.30	11,000	13,000	11,000	11,000	(2,000)
TELECOMMUNICATIONS	316,235.37	323,000	205,000	197,000	197,000	(8,000)
TRAINING	29,574.00	30,000	65,000	65,000	65,000	0
TRANSPORTATION AND TRAVEL	115,717.75	126,000	125,000	127,000	127,000	2,000
UTILITIES	32,234.54	32,000	5,000	6,000	6,000	1,000
TOTAL S & S	160,759,360.52	151,316,000	230,109,000	222,217,000	222,200,000	(7,909,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	210.00	3,000	17,000	18,000	18,000	1,000
TAXES & ASSESSMENTS	64,261.94	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	64,471.94	3,000	18,000	19,000	19,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	89,233.69	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	60,000	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	89,233.69	60,000	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS	89,233.69	60,000	60,000	60,000	60,000	0
GROSS TOTAL	$ 182,135,681.71	$ 175,050,000	$ 256,145,000	$ 248,947,000	$ 249,004,000	$ (7,141,000)
INTRAFUND TRANSFERS	(26,812,293.79)	(27,829,000)	(31,372,000)	(29,652,000)	(29,652,000)	1,720,000
NET TOTAL	$ 155,323,387.92	$ 147,221,000	$ 224,773,000	$ 219,295,000	$ 219,352,000	$ (5,421,000)
NET COUNTY COST	$ 31,728,468.35	$ 2,982,000	$ 2,982,000	$ 2,986,000	$ 2,986,000	$ 4,000
BUDGETED POSITIONS	266.0	288.0	288.0	289.0	289.0	1.0

Departmental Program Summary

1. Public Health Programs-Communicable Disease Control and Prevention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	66,558,000	2,922,000	38,629,000	25,007,000	462.0
Less Administration	--	--	--	--	--
Net Program Costs	66,558,000	2,922,000	38,629,000	25,007,000	462.0

Authority: Mandated program – California Health and Safety Code sections 101030, 120130, 120145, 120175, 120190, 120195,120200, 120210, and 120215.

The Division of Communicable Disease Control and Prevention and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and the Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County, in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers. This is accomplished through: promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

**Note: The HIV Epidemiology and STD Programs are budgeted within Public Health Programs, as described under Section 6, but report to the DHSP.*

2. Public Health Programs-Health Protection and Promotion

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	357,696,000	6,544,000	256,228,000	94,924,000	2,296.0
Less Administration	--	--	--	--	--
Net Program Costs	357,696,000	6,544,000	256,228,000	94,924,000	2,296.0

Authority: Mandated program - Section 2818 (a) Business and Professions Code; California Health and Safety Code sections 101030, 101375, 101450, 113713, 115880, 116800-116820, 119312, 119319, 124125-124165, 105275-105310, and other sections; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, Titles 14, 15, 17, 22, 24, and 25; and Los Angeles County Code, Titles 11 and 20 and non-mandated, discretionary programs.

A cluster of Public Health Programs provide services that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division (which includes public health nurses) coordinates and carries out field investigations, surveillance activities and, where needed, clinical treatment of populations with communicable disease; and also coordinates community level outreach and education activities within Service Planning Areas with local community stakeholders and local governmental agencies.

3. Public Health Programs-Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	58,061,000	9,258,000	18,166,000	30,637,000	402.0
Less Administration	--	--	--	--	--
Net Program Costs	58,061,000	9,258,000	18,166,000	30,637,000	402.0

Authority: Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space/facilities management.

4. Substance Abuse Prevention and Control (SAPC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	249,004,000	29,652,000	216,366,000	2,986,000	289.0
Less Administration	--	--	--	--	--
Net Program Costs	249,004,000	29,652,000	216,366,000	2,986,000	289.0

Authority: Non-mandated, discretionary program.

SAPC is responsible for coordinating the overall response to alcohol and drug related problems in the County, including alcohol and drug data collection, coordinated care and treatment services, and prevention and youth services. In contract with more than 150 community-based agencies, SAPC services target the needs of specific populations such as adolescents, women, and individuals referred by primary care providers, as well as the criminal justice and child and family welfare systems. SAPC monitors, audits and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the grantee and administrator of funding from the Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services, and other County departments, SAPC manages the full spectrum of alcohol and drug prevention, intervention, treatment, and recovery services for County residents.

5. Children's Medical Services (CMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	110,066,000	300,000	89,115,000	20,651,000	817.0
Less Administration	--	--	--	--	--
Net Program Costs	110,066,000	300,000	89,115,000	20,651,000	817.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code, Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code, Sections 124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority - California Welfare and Institutions Code, Section 16501.3 (a) through (e).

CMS administers three programs within the Department: CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides children with Medi-Cal (birth to age 21) or children without Medi-Cal in low- to moderate-income families (birth to age 19) with free immunizations and health check-ups. Families may choose from among CHDP approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

CHDP also administers the HCPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in offices of the Department of Children and Family Services and the Probation Department.

6. Division of HIV and STD Programs (DHSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	89,924,000	3,445,000	68,631,000	17,848,000	240.0
Less Administration	--	--	--	--	--
Net Program Costs	89,924,000	3,445,000	68,631,000	17,848,000	240.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluating the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for the County to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from the Health Resources and Services Administration, Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and ten County entities in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with a sexually transmitted disease.

**Note: The HIV Epidemiology and STD Programs report to DHSP but are budgeted in Public Health Programs.*

7. Antelope Valley Rehabilitation Centers (AVRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,670,000	9,425,000	2,063,000	3,182,000	105.0
Less Administration	--	--	--	--	--
Net Program Costs	14,670,000	9,425,000	2,063,000	3,182,000	105.0

Authority: Non-mandated, discretionary program.

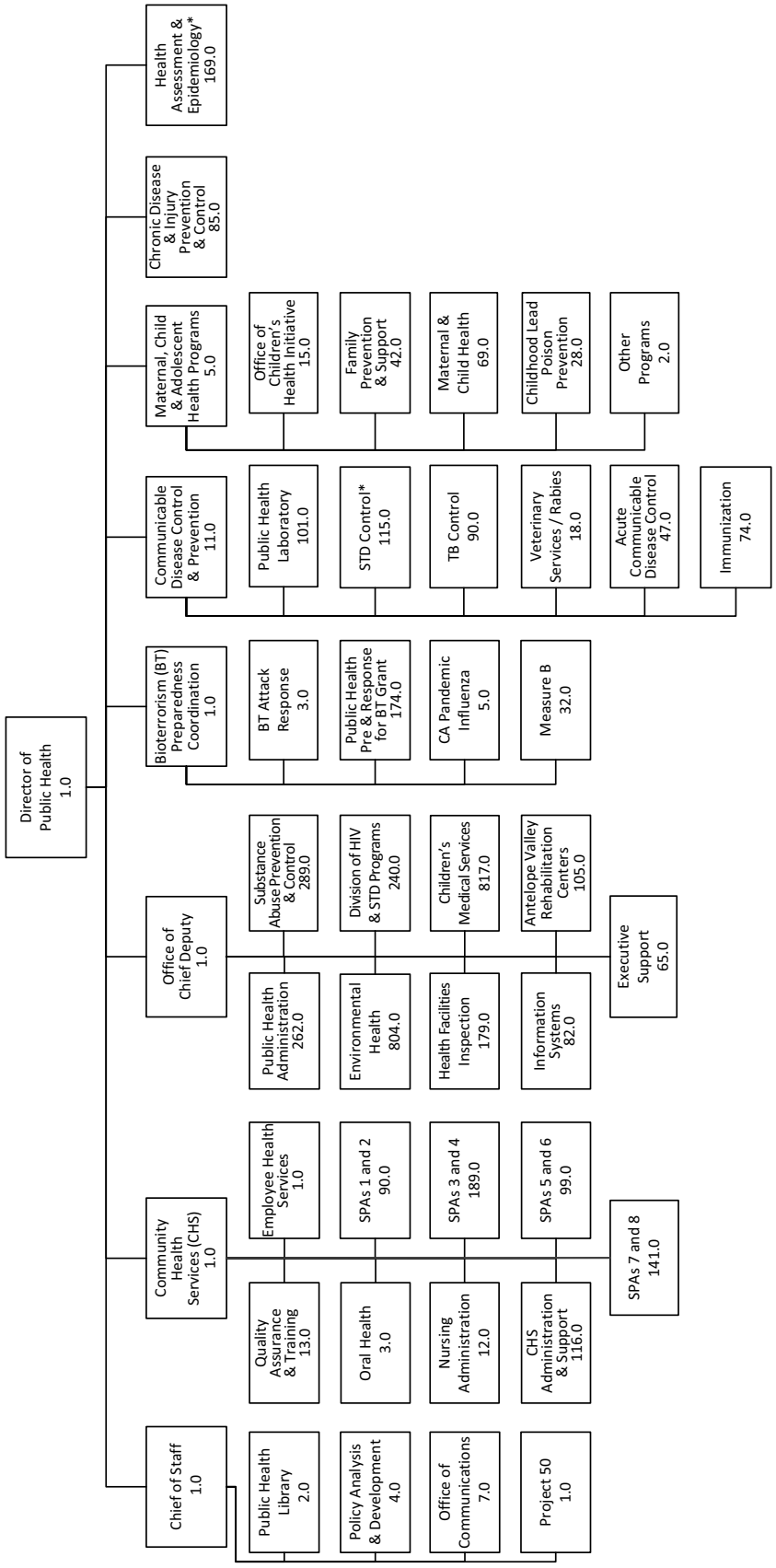
AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	945,979,000	61,546,000	689,198,000	195,235,000	4,611.0

Department of Public Health

Cynthia A. Harding, M.P.H., Interim Director

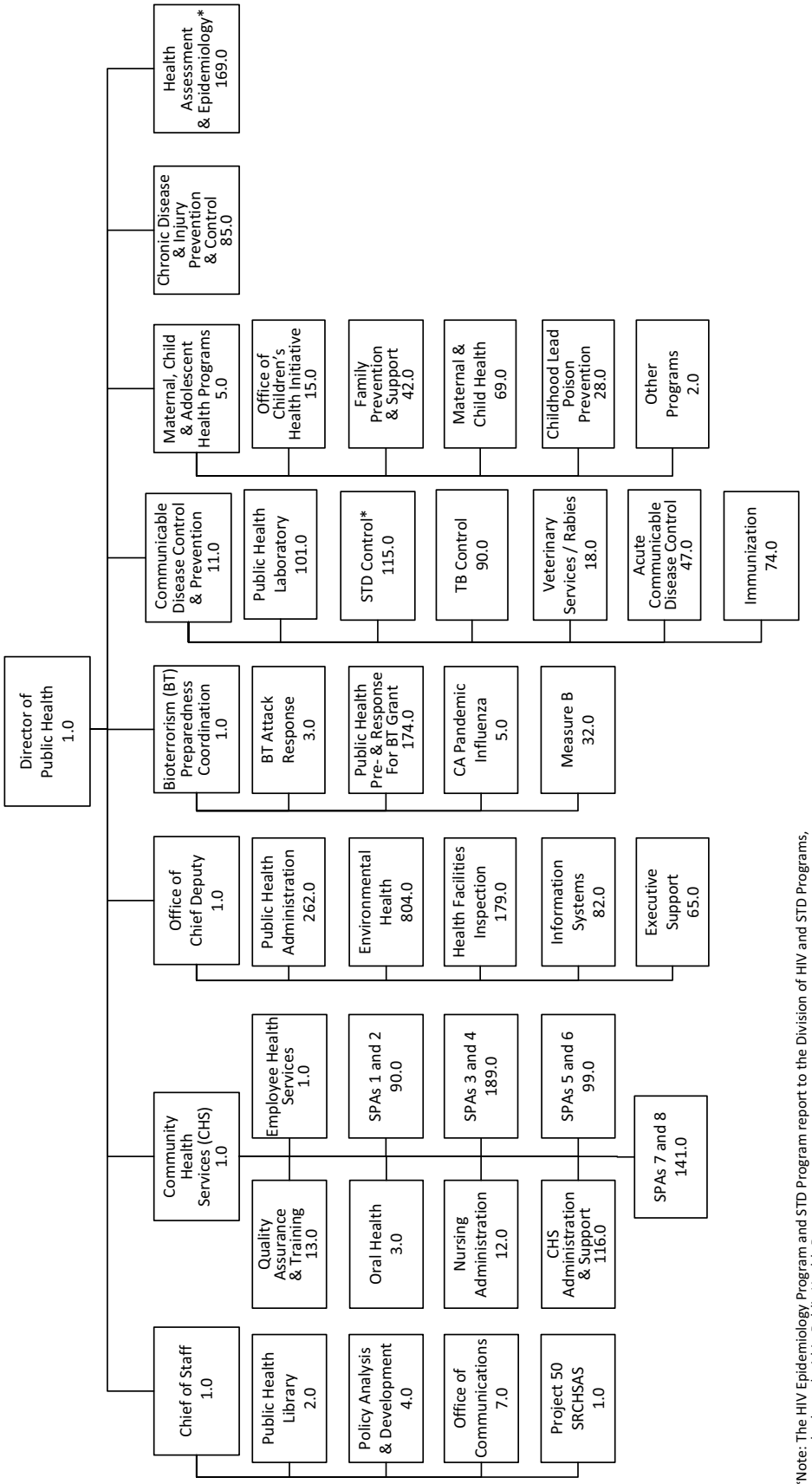
2015-16 Recommended Budget Total Positions: 4,611.0



*Note: The HIV Epidemiology Program and STD Program report to the Division of HIV and STD Programs, but are budgeted within Public Health Programs.

Public Health - Public Health Programs

2015-16 Recommended Budget Total Positions: 3,160.0

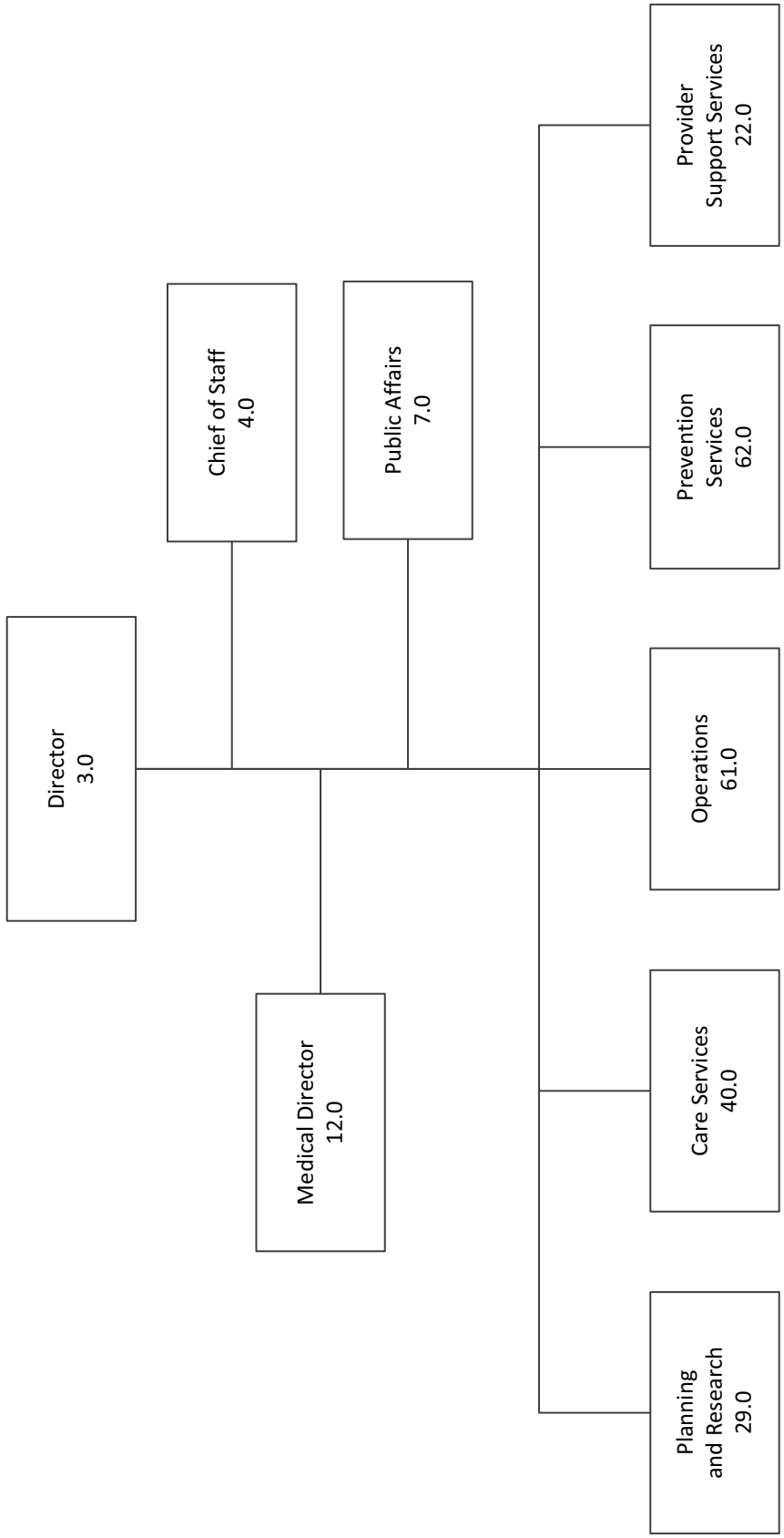


*Note: The HIV Epidemiology Program and STD Program report to the Division of HIV and STD Programs, but are budgeted within Public Health Programs.

SRCHSAS = Skid Row Chronic Homeless Single Adults Street

Public Health - Division of HIV and STD Programs

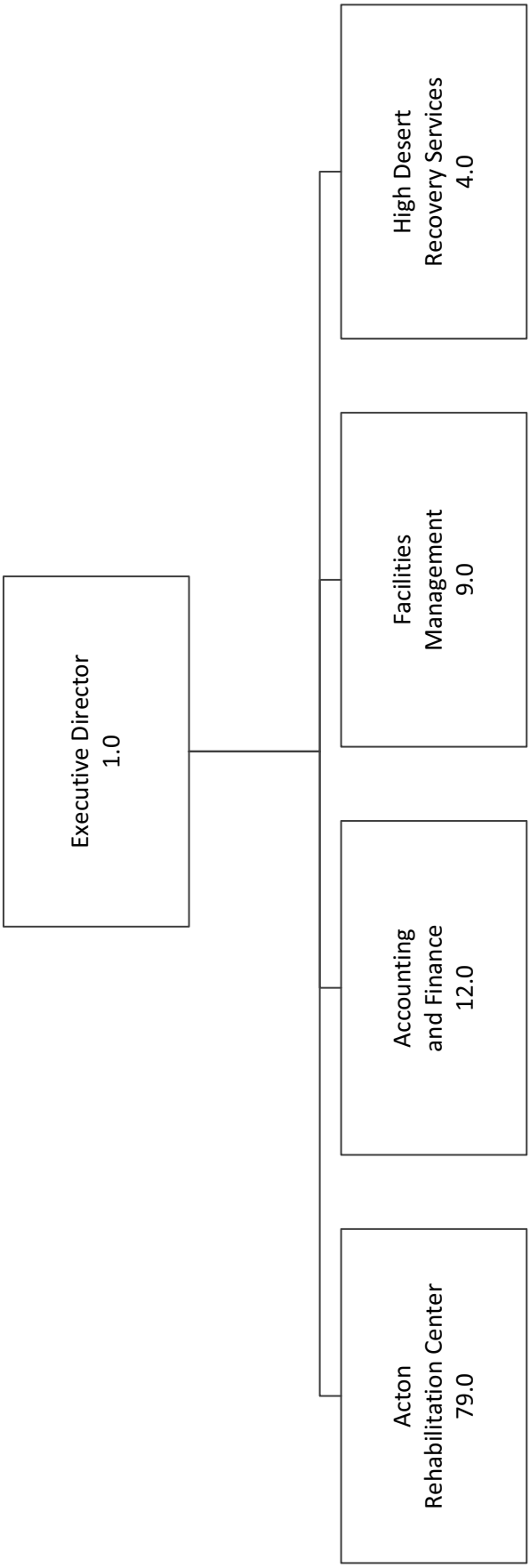
2015-16 Recommended Budget Total Positions: 240.0



*Note: The HIV Epidemiology Program and STD Program report to the Division of HIV and STD Programs, but are budgeted within Public Health Programs.

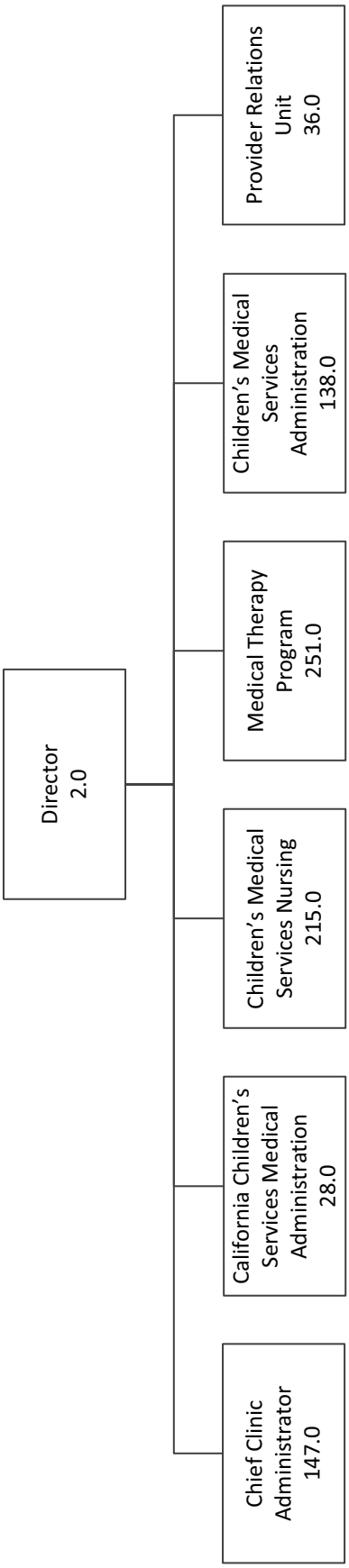
Public Health - Antelope Valley Rehabilitation Centers

2015-16 Recommended Budget Total Positions: 105.0



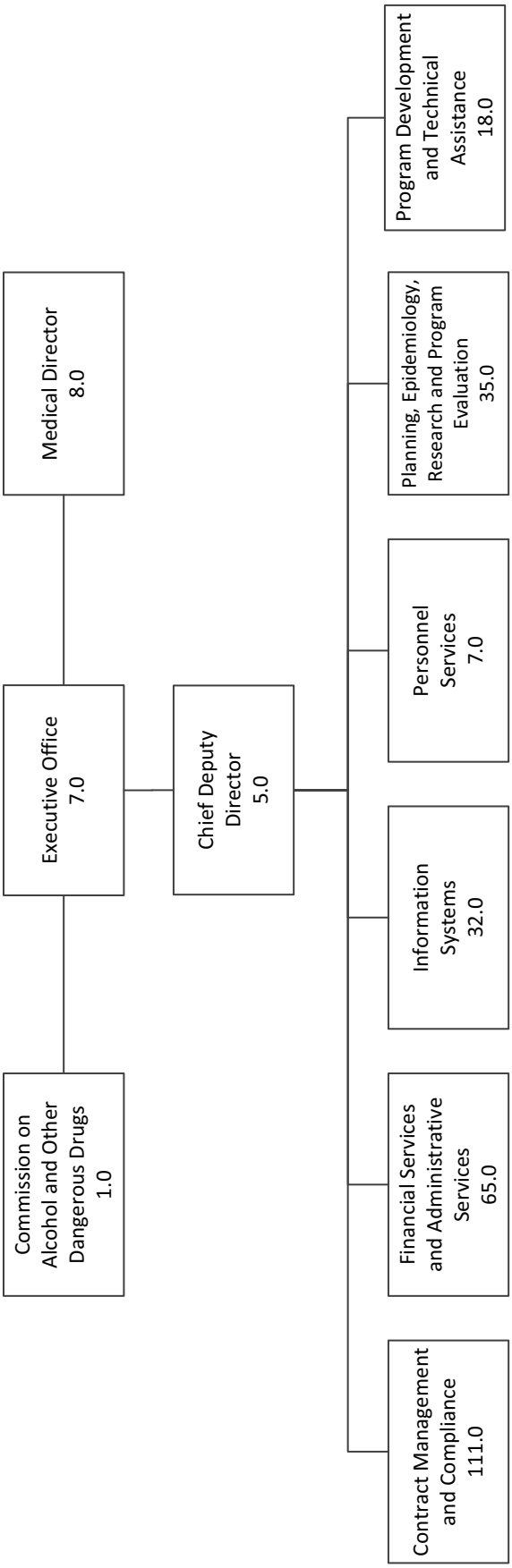
Public Health - Children's Medical Services

2015-16 Recommended Budget Total Positions: 817.0



Public Health - Substance Abuse Prevention and Control

2015-16 Recommended Budget Total Positions: 289.0



Public Library

Margaret Donnellan Todd, County Librarian

Public Library Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 37,288,000.00	$ 41,175,000	$ 41,175,000	$ 16,041,000	$ 16,041,000	$ (25,134,000)
CANCEL OBLIGATED FUND BAL	19,404,363.00	9,591,000	9,591,000	11,077,000	11,077,000	1,486,000
PROPERTY TAXES	63,433,302.99	65,247,000	65,247,000	68,492,000	68,492,000	3,245,000
VOTER APPROVED SPECIAL TAXES	11,494,255.00	11,832,000	11,832,000	11,832,000	11,832,000	0
OTHER REVENUE	57,211,819.02	52,882,000	52,880,000	58,158,000	47,252,000	(5,628,000)
TOTAL FINANCING SOURCES	$ 188,831,740.01	$ 180,727,000	$ 180,725,000	$ 165,600,000	$ 154,694,000	$ (26,031,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 76,333,959.44	$ 78,719,000	$ 91,330,000	$ 93,191,000	$ 93,172,000	$ 1,842,000
SERVICES & SUPPLIES	46,061,306.11	68,497,000	74,847,000	58,426,000	47,839,000	(27,008,000)
OTHER CHARGES	83,006.89	137,000	137,000	337,000	337,000	200,000
CAPITAL ASSETS - EQUIPMENT	361,009.25	609,000	600,000	900,000	600,000	0
OTHER FINANCING USES	9,167,000.00	5,647,000	2,734,000	500,000	500,000	(2,234,000)
GROSS TOTAL	$ 132,006,281.69	$ 153,609,000	$ 169,648,000	$ 153,354,000	$ 142,448,000	$ (27,200,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 15,650,000.00	$ 11,077,000	$ 11,077,000	$ 12,246,000	$ 12,246,000	$ 1,169,000
TOTAL OBLIGATED FUND BAL	$ 15,650,000.00	$ 11,077,000	$ 11,077,000	$ 12,246,000	$ 12,246,000	$ 1,169,000
TOTAL FINANCING USES	$ 147,656,281.69	$ 164,686,000	$ 180,725,000	$ 165,600,000	$ 154,694,000	$ (26,031,000)
BUDGETED POSITIONS	1,352.0	1,387.0	1,387.0	1,392.0	1,392.0	5.0

FUND	FUNCTION	ACTIVITY
PUBLIC LIBRARY	EDUCATION	LIBRARY SERVICES

Mission Statement

To provide diverse communities with easy access to information and the knowledge needed to nurture cultural exploration and lifelong learning.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a reduction of $26.0 million primarily attributed to the deletion of one-time funding from the Utility User Tax - Measure U allocations, new construction projects and various Board-funded refurbishments and capital projects. This reduction is partially offset by a 5.05 percent anticipated property tax growth rate. The Department's budget also includes Board-approved increases in salaries and health insurance subsides and the addition of 5.0 budgeted positions.

Critical/Strategic Planning Initiatives

The Public Library's strategic plan establishes a roadmap for sustaining the Department's leadership as a 21st century library. The new purpose statement along with eight key initiatives sets the framework for developing innovative service models that will meet the increasing needs of our diverse communities.

The Department will continue to construct new libraries and refurbish aging library buildings. These buildings will be designed with sustainable features that incorporate self-service models; spaces that encourage creativity; larger meeting rooms for civic engagement and community events; and equipped with robust and emerging technologies to support digital initiatives.

Changes From 2014-15 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2014-15 Final Adopted Budget	**180,725,000**	**180,725,000**	**1,387.0**
New/Expanded Programs			
1. General Maintenance Workers and Emergency Coordinator: Reflects the addition of 3.0 Senior General Maintenance Workers and 1.0 Staff Assistant II to support the increasing needs in the Capital Projects and Facilities Services Branch; fully offset by a reduction in services and supplies.	--	--	4.0
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,304,000	1,304,000	--
2. Librarian Position Reclassification: Reflects an increase in salaries and employee benefits due to position classification adjustments.	23,000	23,000	--
3. Contract Position: Reflects the addition of 1.0 Administrative Services Manager I position in the Contract Services Section to address the increasing workload and complexities in contracting responsibilities.	114,000	114,000	1.0
4. Property Tax Increase: Reflects a projected increase in property tax revenue.	2,370,000	2,370,000	--
5. Cy Pres II Funding: Reflects the deletion of one-time Cy Pres II funding for various projects.	(255,000)	(255,000)	--
6. One-Time Funding and Transfers: Reflects deletion of one-time funding for books and materials, First District projects, and the Manhattan Beach Capital Project.	(5,013,000)	(5,013,000)	--
7. Prior-Year Carryover: Reflects the deletion of one-time prior-year carryover funding for various projects.	(28,339,000)	(28,339,000)	--
8. Designation Adjustment: Reflects an increase in obligated fund balance due to excess property tax from Malibu and Hermosa Beach.	1,169,000	1,169,000	--
9. Manhattan Beach Capital Project: Reflects the first payment for bonds issued which financed the construction of the Manhattan Beach Library.	875,000	875,000	--
10. Other Charges: Reflects increased funding in other charges to align the budget with anticipated expenditures.	200,000	200,000	--
11. General County Overhead (GCO): Reflects an increase in GCO based on the FY 2015-16 County Cost Allocation Plan.	1,464,000	1,464,000	--
12. Miscellaneous Changes: Reflects ministerial changes in various programs.	57,000	57,000	--
Total Changes	**(26,031,000)**	**(26,031,000)**	**5.0**
2015-16 Recommended Budget	**154,694,000**	**154,694,000**	**1,392.0**

Unmet Needs

The Public Library's official budget requests $6.0 million to augment the Department's facilities and maintenance budget to address structural or other building maintenance issues due to extended deferred maintenance at various library facilities. In addition, Public Library requests a $6.0 million increase in the books and materials budget to meet the national average for material expenditure per capita for a major urban library system, given the vast population served. The official budget also requests $0.3 million to purchase two bookmobiles to replace the aging bookmobiles and continue to serve patrons living in remote locations.

PUBLIC LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 37,288,000.00	$ 41,175,000	$ 41,175,000	$ 16,041,000	$ 16,041,000	$ (25,134,000)
CANCEL OBLIGATED FUND BAL	19,404,363.00	9,591,000	9,591,000	11,077,000	11,077,000	1,486,000
PROPERTY TAXES	63,433,302.99	65,247,000	65,247,000	68,492,000	68,492,000	3,245,000
VOTER APPROVAL SPECIAL TAXES	11,494,255.00	11,832,000	11,832,000	11,832,000	11,832,000	0
CHARGES FOR SERVICES - OTHER	838,821.69	1,225,000	1,168,000	1,193,000	1,193,000	25,000
COURT FEES & COSTS	889.87	1,000	1,000	1,000	1,000	0
ELECTION SERVICES	145.00	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	5,871.00	0	0	0	0	0
INTEREST	437,015.66	400,000	400,000	437,000	437,000	37,000
LIBRARY SERVICES	1,763,512.62	1,999,000	1,999,000	1,999,000	1,999,000	0
MISCELLANEOUS	300,774.59	854,000	938,000	889,000	889,000	(49,000)
OTHER GOVERNMENTAL AGENCIES	1,109,210.20	165,000	165,000	165,000	165,000	0
OTHER SALES	22,792.31	10,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	1,820.49	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	508,685.13	0	0	0	0	0
RENTS & CONCESSIONS	13,200.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	3,425.49	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	427,376.59	530,000	530,000	530,000	530,000	0
STATE - OTHER	215,957.38	175,000	136,000	10,000	10,000	(126,000)
TRANSFERS IN	51,562,321.00	47,494,000	47,494,000	52,885,000	41,979,000	(5,515,000)
TOTAL FINANCING SOURCES	$ 188,831,740.01	$ 180,727,000	$ 180,725,000	$ 165,600,000	$ 154,694,000	$ (26,031,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 48,992,269.12	$ 50,311,000	$ 62,027,000	$ 63,508,000	$ 63,494,000	$ 1,467,000
CAFETERIA BENEFIT PLANS	8,213,203.29	8,264,000	8,844,000	8,945,000	8,945,000	101,000
COUNTY EMPLOYEE RETIREMENT	7,404,444.29	8,272,000	7,590,000	7,885,000	7,880,000	290,000
DENTAL INSURANCE	156,834.22	172,000	152,000	172,000	172,000	20,000
DEPENDENT CARE SPENDING ACCOUNTS	26,660.00	27,000	24,000	24,000	24,000	0
DISABILITY BENEFITS	396,804.55	356,000	417,000	427,000	427,000	10,000
FICA (OASDI)	659,862.70	662,000	689,000	698,000	698,000	9,000
HEALTH INSURANCE	5,445,749.93	5,491,000	5,814,000	5,634,000	5,634,000	(180,000)
LIFE INSURANCE	60,583.77	63,000	62,000	62,000	62,000	0
OTHER EMPLOYEE BENEFITS	4,472.00	27,000	20,000	50,000	50,000	30,000
RETIREE HEALTH INSURANCE	3,254,169.00	3,320,000	3,522,000	3,834,000	3,834,000	312,000
SAVINGS PLAN	143,005.24	185,000	162,000	165,000	165,000	3,000
THRIFT PLAN (HORIZONS)	825,431.42	906,000	968,000	992,000	992,000	24,000
UNEMPLOYMENT INSURANCE	101,108.04	75,000	156,000	145,000	145,000	(11,000)
WORKERS' COMPENSATION	649,361.87	588,000	883,000	650,000	650,000	(233,000)
TOTAL S & E B	76,333,959.44	78,719,000	91,330,000	93,191,000	93,172,000	1,842,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,271,922.53	3,673,000	5,219,000	3,671,000	3,671,000	(1,548,000)

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
CLOTHING & PERSONAL SUPPLIES	12,031.63	0	0	0	0	0
COMMUNICATIONS	113,666.23	135,000	160,000	135,000	135,000	(25,000)
COMPUTING-MAINFRAME	321,792.02	36,000	39,000	36,000	36,000	(3,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	225,923.00	264,000	264,000	99,000	99,000	(165,000)
COMPUTING-PERSONAL	1,373,239.32	1,258,000	890,000	1,121,000	1,121,000	231,000
FOOD	397.85	0	0	0	0	0
HOUSEHOLD EXPENSE	140,668.72	398,000	401,000	398,000	398,000	(3,000)
INFORMATION TECHNOLOGY SERVICES	556,004.12	1,398,000	1,328,000	1,398,000	1,398,000	70,000
INSURANCE	480,527.48	693,000	693,000	602,000	602,000	(91,000)
MAINTENANCE - BUILDINGS & IMPRV	13,217,054.85	24,553,000	31,919,000	13,180,000	7,180,000	(24,739,000)
MAINTENANCE - EQUIPMENT	376,794.98	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	30,684.47	0	0	0	0	0
MEMBERSHIPS	29,225.05	90,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	50,836.19	23,000	22,000	23,000	23,000	1,000
OFFICE EXPENSE	2,192,390.94	1,971,000	1,982,000	1,812,000	1,812,000	(170,000)
PROFESSIONAL SERVICES	740,008.19	395,000	395,000	395,000	395,000	0
RENTS & LEASES - BLDG & IMPRV	1,573,071.05	1,596,000	1,659,000	303,000	303,000	(1,356,000)
RENTS & LEASES - EQUIPMENT	108,616.27	100,000	100,000	100,000	100,000	0
SMALL TOOLS & MINOR EQUIPMENT	141,760.16	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	10,294,427.48	21,954,000	20,100,000	25,852,000	21,265,000	1,165,000
TECHNICAL SERVICES	1,079,397.21	2,119,000	1,071,000	1,355,000	1,355,000	284,000
TELECOMMUNICATIONS	2,477,427.84	2,689,000	2,742,000	2,677,000	2,677,000	(65,000)
TRAINING	242,670.60	175,000	175,000	193,000	193,000	18,000
TRANSPORTATION AND TRAVEL	1,649,600.97	1,569,000	1,564,000	1,578,000	1,578,000	14,000
UTILITIES	3,361,166.96	3,108,000	3,734,000	3,108,000	3,108,000	(626,000)
TOTAL S & S	46,061,306.11	68,497,000	74,847,000	58,426,000	47,839,000	(27,008,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	37,469.73	93,000	95,000	291,000	291,000	196,000
RET-OTHER LONG TERM DEBT	15,750.91	16,000	14,000	17,000	17,000	3,000
TAXES & ASSESSMENTS	29,786.25	28,000	28,000	29,000	29,000	1,000
TOTAL OTH CHARGES	83,006.89	137,000	137,000	337,000	337,000	200,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	103,832.31	360,000	360,000	360,000	360,000	0
DATA HANDLING EQUIPMENT	17,907.80	0	0	0	0	0
ELECTRONIC EQUIPMENT	98,078.20	0	0	0	0	0
MACHINERY EQUIPMENT	37,923.42	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	149,000	140,000	140,000	140,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	103,267.52	100,000	100,000	400,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	361,009.25	609,000	600,000	900,000	600,000	0
TOTAL CAPITAL ASSETS	361,009.25	609,000	600,000	900,000	600,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	9,167,000.00	5,647,000	2,734,000	500,000	500,000	(2,234,000)
TOTAL OTH FIN USES	9,167,000.00	5,647,000	2,734,000	500,000	500,000	(2,234,000)

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
GROSS TOTAL	$ 132,006,281.69	$ 153,609,000	$ 169,648,000	$ 153,354,000	$ 142,448,000	$ (27,200,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 15,650,000.00	$ 11,077,000	$ 11,077,000	$ 12,246,000	$ 12,246,000	$ 1,169,000
TOTAL OBLIGATED FUND BAL	$ 15,650,000.00	$ 11,077,000	$ 11,077,000	$ 12,246,000	$ 12,246,000	$ 1,169,000
TOTAL FINANCING USES	$ 147,656,281.69	$ 164,686,000	$ 180,725,000	$ 165,600,000	$ 154,694,000	$ (26,031,000)
BUDGETED POSITIONS	1,352.0	1,387.0	1,387.0	1,392.0	1,392.0	5.0

Departmental Program Summary

1. Public Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	74,129,000	74,129,000	1,085.0
Less Administration	--	--	--
Net Program Costs	74,129,000	74,129,000	1,085.0

Authority: Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	16,273,000	16,273,000	86.0
Less Administration	--	--	--
Net Program Costs	16,273,000	16,273,000	86.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	10,494,000	10,494,000	46.0
Less Administration	--	--	--
Net Program Costs	10,494,000	10,494,000	46.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation and support of computer, data network, telecommunications, and wireless systems.

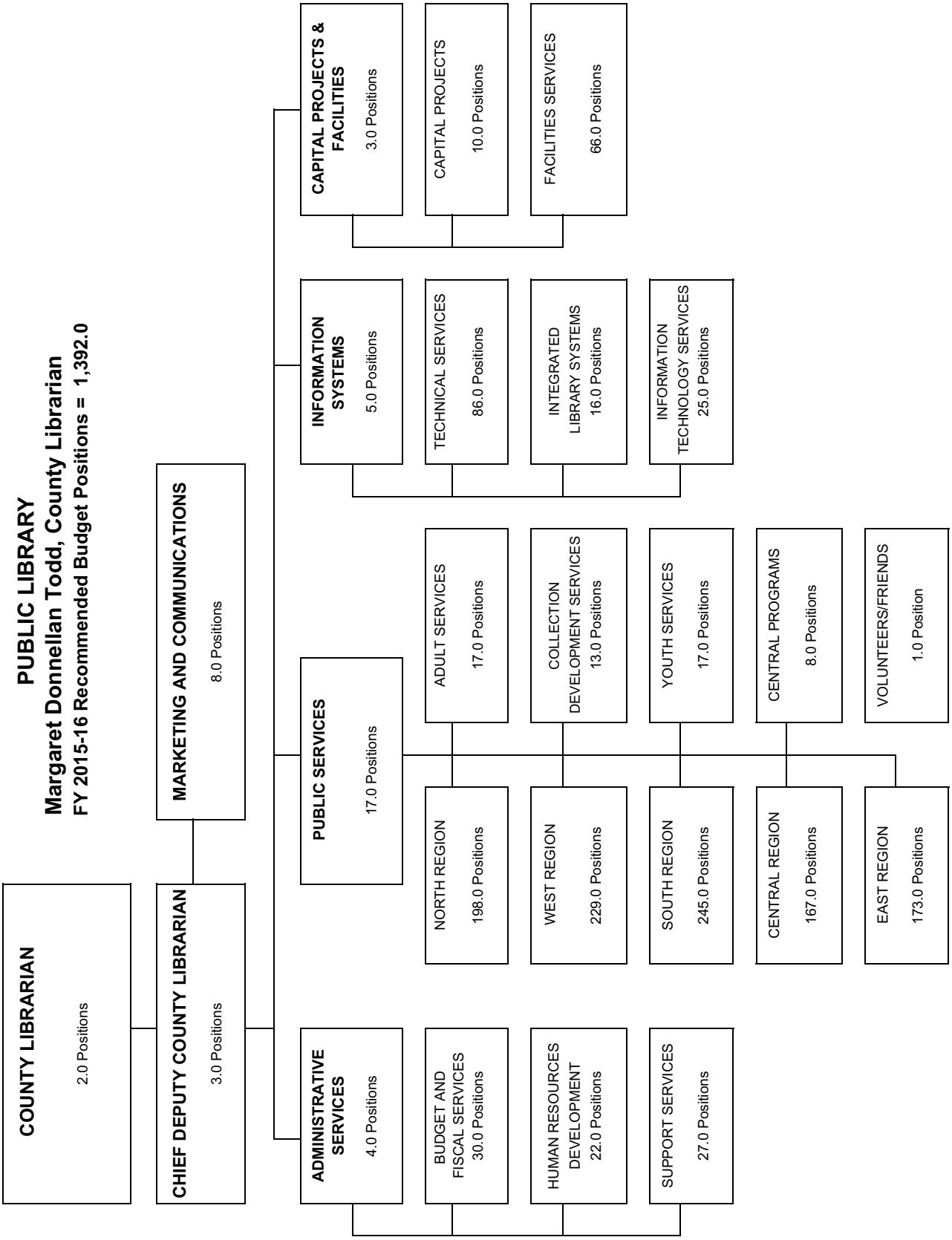
4. Administration

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	53,798,000	53,798,000	175.0
Less Administration	--	--	--
Net Program Costs	53,798,000	53,798,000	175.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management and other support services.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	154,694,000	154,694,000	1,392.0


PUBLIC LIBRARY
Margaret Donnellan Todd, County Librarian
FY 2015-16 Recommended Budget Positions = 1,392.0
COUNTY LIBRARIAN
2.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
3.0 Positions
MARKETING AND COMMUNICATIONS
8.0 Positions
ADMINISTRATIVE SERVICES
4.0 Positions
BUDGET AND FISCAL SERVICES
30.0 Positions
HUMAN RESOURCES DEVELOPMENT
22.0 Positions
SUPPORT SERVICES
27.0 Positions
PUBLIC SERVICES
17.0 Positions
NORTH REGION
198.0 Positions
WEST REGION
229.0 Positions
SOUTH REGION
245.0 Positions
CENTRAL REGION
167.0 Positions
EAST REGION
173.0 Positions
ADULT SERVICES
17.0 Positions
COLLECTION DEVELOPMENT SERVICES
13.0 Positions
YOUTH SERVICES
17.0 Positions
CENTRAL PROGRAMS
8.0 Positions
VOLUNTEERS/FRIENDS
1.0 Position
INFORMATION SYSTEMS
5.0 Positions
TECHNICAL SERVICES
86.0 Positions
INTEGRATED LIBRARY SYSTEMS
16.0 Positions
INFORMATION TECHNOLOGY SERVICES
25.0 Positions
CAPITAL PROJECTS & FACILITIES
3.0 Positions
CAPITAL PROJECTS
10.0 Positions
FACILITIES SERVICES
66.0 Positions

Public Social Services

Sheryl L. Spiller, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$3,197,076,681.78	$ 3,425,522,000	$ 3,524,174,000	$ 4,017,106,000	$ 3,609,633,000	$ 85,459,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,083,609,257.78	$ 1,151,048,000	$ 1,167,266,000	$ 1,890,410,000	$ 1,220,815,000	$ 53,549,000
SERVICES & SUPPLIES	728,753,670.06	792,614,000	808,787,000	850,838,000	832,221,000	23,434,000
OTHER CHARGES	1,774,831,267.98	1,840,465,000	1,931,853,000	1,923,260,000	1,916,039,000	(15,814,000)
CAPITAL ASSETS - EQUIPMENT	3,522,478.53	3,682,000	3,682,000	6,853,000	6,853,000	3,171,000
GROSS TOTAL	$3,590,716,674.35	$ 3,787,809,000	$ 3,911,588,000	$ 4,671,361,000	$ 3,975,928,000	$ 64,340,000
INTRAFUND TRANSFERS	(6,609,568.40)	(6,058,000)	(6,961,000)	(1,933,000)	(3,342,000)	3,619,000
NET TOTAL	$3,584,107,105.95	$ 3,781,751,000	$ 3,904,627,000	$ 4,669,428,000	$ 3,972,586,000	$ 67,959,000
NET COUNTY COST	$ 387,030,424.17	$ 356,229,000	$ 380,453,000	$ 652,322,000	$ 362,953,000	$ (17,500,000)
BUDGETED POSITIONS	13,671.0	13,681.0	13,681.0	22,544.0	13,712.0	31.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,608,761,037.18	$ 1,768,244,000	$ 1,807,091,000	$ 2,303,455,000	$ 1,901,732,000	$ 94,641,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,083,609,257.78	$ 1,151,048,000	$ 1,167,266,000	$ 1,890,410,000	$ 1,220,815,000	$ 53,549,000
SERVICES & SUPPLIES	533,174,141.65	588,314,000	589,759,000	643,325,000	624,708,000	34,949,000
OTHER CHARGES	99,072,390.52	129,200,000	152,483,000	158,089,000	156,765,000	4,282,000
CAPITAL ASSETS - EQUIPMENT	3,522,478.53	3,682,000	3,682,000	6,853,000	6,853,000	3,171,000
GROSS TOTAL	$1,719,378,268.48	$ 1,872,244,000	$ 1,913,190,000	$ 2,698,677,000	$ 2,009,141,000	$ 95,951,000
INTRAFUND TRANSFERS	(2,626,537.44)	(2,464,000)	(2,559,000)	(1,933,000)	(3,342,000)	(783,000)
NET TOTAL	$1,716,751,731.04	$ 1,869,780,000	$ 1,910,631,000	$ 2,696,744,000	$ 2,005,799,000	$ 95,168,000
NET COUNTY COST	$ 107,990,693.86	$ 101,536,000	$ 103,540,000	$ 393,289,000	$ 104,067,000	$ 527,000
BUDGETED POSITIONS	13,671.0	13,681.0	13,681.0	22,544.0	13,712.0	31.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To enrich lives through effective and caring service.

2015-16 Budget Message

The 2015-16 Recommended Budget for the Department of Public Social Services (DPSS) – Administration reflects a $95.9 million increase in gross appropriation and a $0.5 million increase in NCC. The NCC increase is primarily due to Board-approved salary increases, and the County's share of increases in employee benefits, offset by the elimination of one-time funding. The Recommended Budget reflects a net increase of 31.0 positions. The new positions requested are primarily for information technology including the Leader Replacement System (LRS), In-Home Support Services (IHSS), CalFresh, and administrative support.

Although there was an increased demand for the full range of DPSS services in the last few years, with the economic recovery, cash assistance caseloads are projected to flatten or decline, while caseloads for non-cash programs such as Medi-Cal are projected to continue increasing.

Critical/Strategic Planning Initiatives

The Department remains committed to measures that ensure effective and professional service delivery and support the County's goals of Operational Effectiveness/Fiscal Sustainability, Community Support and Responsiveness, and Integrated Service Delivery.

DPSS' Total Accountability Total Success (DPSSTATS) performance review process continues to evaluate measures that impact the Department's work performance and management accountability. The Department's Strategic Plan 2014-2016, "Beyond the Leading Edge," includes 41 Objectives, clustered in five Goal areas: Customers, Operations/Processes, Workforce Development, Technological Innovation, and Facilities.

The Department has successfully expanded the Customer Service Center (CSC) to all district offices, enhancing access and improving the timeliness of case actions. The current service population of the CSC reached over 2.2 million cases with a monthly average of 638,000 calls, which are either resolved by the automated Integrated Voice Response (IVR) system or answered by an eligibility worker. The IVR provides 24/7 automated access for participants to their case information. Additionally, with the Electronic Document Management System (EDMS), full case imaging has enabled staff to handle calls more efficiently and completely. The ability to quickly access and evaluate cases from any DPSS workstation has greatly enhanced customer service.

DPSS continues to utilize the Department's first mobile health and nutrition office, a 34-foot self-contained mobile unit equipped with wireless technology, to fully support the use of laptops and Electronic Benefit Transfer (EBT) equipment. The unit functions as a one-stop CalFresh/Medi-Cal office to allow walk-in applicants to conveniently apply for CalFresh and/or Medi-Cal without having to go to district offices. The mobile office will also serve as an emergency response unit during any type of natural disaster.

From May 2013 to May 2014, the CalFresh-Only caseload saw an 11.5 percent or 345,957 household increase, due in part to the implementation of the CalFresh Awareness Month Campaign. As of May 2014, the total number of households receiving CalFresh benefits (households receiving cash assistance with CalFresh and CalFresh-Only households) was 575,266, which represents 1,179,271 persons.

DPSS continues to assess current and future staffing needs based on organizational goals and budget realities, and offer opportunities to develop and enhance the skills of its workforce. The Department's succession plan is designed to provide opportunities for training and guidance to create a qualified pool of highly educated, well-trained, and success-oriented successors. DPSS implemented a Career Resource Coordinator (CRC) Program and Clerical Skill Building Program to provide ongoing professional development and test preparation resources to all employees.

The Department also provides educational advancement opportunities for its employees. Since 2005, DPSS has partnered with California State University, Northridge (CSUN), offering a Master's of Public Administration (MPA) Program. In addition, it recently implemented a Bachelor's of Science in Public Sector Management degree through CSUN and an Associate of Arts tansfer degree through Pierce College. DPSS also continues to train executive staff through the executive leadership program with the University of Southern California (USC).

DPSS continues to maximize leading edge technology to improve outcomes and program excellence, as outlined in the Department's Strategic Goal of Technological Innovation. DPSS fully expanded EDMS to all district offices and five centralized Electronic Scan Centers (ESC) throughout the County. To date, EDMS offices have imaged 36.8 million documents. The Department plans to utilize digital imaging in other programs and areas to expand and streamline business processes. Recently, DPSS piloted Point of Service Scanning (POSS), allowing eligibility workers to scan participants' original documents at the point of interview, eliminating the need to make copies.

DPSS also utilized iPads to pilot the mobile check-in and self-service projects providing participants options to address their business needs. Features include the ability to upload documents, check EBT balance inquiries, review case information, check-in, and apply for benefits online.

The Service Area Redistricting Application (SARA) provides an automated solution to create and update district program boundaries. The system uses Geographic Information Systems (GIS) to visually manage boundaries, caseload impact, and interactions with other boundaries.

The DPSS Risk Management Plan established 16 objectives, of which 11 have been successfully completed. The primary goal was to reduce the number of new workers' compensation claims during the fiscal year, and a 6.13 percent reduction in the number of new claims filed was achieved.

DPSS programs provide a vast array of services to families, children, single adults, and the elderly and are designed to alleviate financial hardship and promote family health, personal responsibility, and economic self-sufficiency. Over 3.2 million participants are served monthly. DPSS also serves as the County's Operational Area Coordinator for care and shelter, and the Operational Area Liaison with the grocery industry and nonprofit human services organizations. In this capacity, DPSS is the lead in coordinating shelter support in the event of a disaster or emergency. In addition, the Department continues to provide services for homeless prevention, job training and employment, and housing relocation.

DPSS continues to partner with other County departments to improve service delivery and provide integrated services through the implementation of the Coordinated Care Initiative (CCI) and Cal MediConnect. Furthermore, to date, 65 percent of the General Relief (GR) restructuring recommendations to assist GR participants to transition from County assistance by securing employment or State/federal disability benefits, have been implemented. As part of the 2014 California Work Opportunities and Responsibility to Kids (CalWORKs) Youth Employment Program, DPSS and CSS placed more than 2,000 youth, ages 16-21, in subsidized employment with a goal of 4,000 in the upcoming year. DPSS also continues its partnership with DCFS to provide services for mutual families and resources for other needy DCFS families and caretaker relatives. As a result, 25,000 families have benefited from this service coordination.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**1,913,190,000**	**2,559,000**	**1,807,091,000**	**103,540,000**	**13,681.0**
New/Expanded Programs					
1. CalFresh: Reflects the addition of 4.0 positions fully offset with revenues to expand the AB 402 School Lunch Enrollment and the Healthy Options Restaurant Meals programs.	252,000	--	252,000	--	4.0
2. IHSS: Reflects the addition of 2.0 Registered Nurse positions fully offset with revenues to be assigned to IHSS Regions II and III.	202,000	--	202,000	--	2.0
3. LRS: Reflects the net addition of 5.0 positions and funding for hardware and software costs associated with LRS implementation. These expenditures are fully offset with State and federal revenue.	16,607,000	--	16,607,000	--	5.0
4. Welfare-to-Work (WtW) Services: Reflects an increase in appropriation and revenue for Greater Avenues for Independence (GAIN) job readiness, transportation and ancillary costs, CalWORKs career education, and specialized shelter services.	6,012,000	--	6,012,000	--	--
5. LAHSA Housing Support: Reflects an increase in appropriation and State funding for the CalWORKs Housing Support Program.	3,500,000	--	3,500,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Administrative Support: Reflects the addition of 10.0 positions fully offset with revenue. The added positions will enhance staffing for the areas of return-to-work, risk management, and materials management.	1,033,000	--	1,033,000	--	10.0
2. Information Technology: Reflects increases in appropriation and revenue as well as a reduction in service contracts for the addition of 10.0 IT support positions. Also reflects appropriation for mainframe equipment, mid-range operations, IT equipment primarily due to CSC expansion, the electronic bulletin board project, GAIN case management, and the replacement of IT equipment as part of the Department's planned replacement cycle.	8,956,000	--	8,956,000	--	10.0
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	42,134,000	--	40,244,000	1,890,000	--
4. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	1,477,000	--	1,391,000	86,000	--
5. Unavoidable Costs: Reflects decreased costs in workers' compensation and unemployment insurance, offset by an increase in long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	368,000	--	368,000	--	--
6. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(4,530,000)	--	(4,180,000)	(350,000)	--
7. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	10,992,000	--	10,992,000	--	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(1,324,000)	--	(1,222,000)	(102,000)	--
9. One-Time Funding: Reflects a reduction of one-time funding offset with the addition of revenue for the Volunteer Income Tax Assistance program, LRS, and Adult Protective Services (APS).	--	--	997,000	(997,000)	--
10. Operating Cost Changes: Reflects miscellaneous operational cost changes in categories such as telecommunications, sheriff's services, technical services, building leases, and capital assets.	10,872,000	(1,000)	10,873,000	--	--
11. APS: Reflects an increase in appropriation and realignment revenue for the APS program at CSS.	689,000	--	689,000	--	--
12. Personal Assistance Services Council (PASC): Reflects a negotiated decrease in the planned contract allocation for the PASC.	(26,000)	--	(26,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. Refugee Employment Program (REP): Reflects a decrease in appropriation and funding for case management costs for CalWORKs refugees. These costs will now be funded with existing REP funds.	(1,063,000)	--	(1,063,000)	--	--
14. Subsidized Employment Independent Living Program: Reflects funding realignment for the Transitional Subsidized Employment (TSE) Program for former foster youth from federal revenue to IFT.	--	1,034,000	(1,034,000)	--	--
15. Medi-Cal Outreach Enrollment Grant: Reflects a reduction in appropriation to adjust the funding allocation in the MOU between DPSS and the Department of Public Health.	(250,000)	(250,000)	--	--	--
16. Other Charges: Reflects an increase in appropriation and revenue for EBT theft protection to comply with AB 2035 guidelines and claim settlements.	49,000	--	49,000	--	--
17. Position Reclassification: Reflects the Board-approved reclassification of 2.0 Fiscal Services Managers to Administrative Services Manager III positions.	1,000	--	1,000	--	--
Total Changes	**95,951,000**	**783,000**	**94,641,000**	**527,000**	**31.0**
2015-16 Recommended Budget	**2,009,141,000**	**3,342,000**	**1,901,732,000**	**104,067,000**	**13,712.0**

Unmet Needs

Funding for programs the Department administers depend largely on State and federal subvention. The 2015-16 Recommended Budget assumes sufficient funding to support the current operational level. Due to the volatile nature of the State budget process, the Recommended Budget does not factor in the Governor's January budget proposal. The final State funding allocations will not be known until after the State's 2015-16 Budget is signed; therefore, DPSS will continue to provide leadership in advocacy efforts focused on adequate funding levels to effectively administer its programs.

The Department's unmet needs are primarily focused on additional staffing needed to meet increased demands. Over the past several years, funding did not increase at the same rate as caseload and program demands. Currently, case workers for the approved caseload in our core programs are staffed significantly below the full need level, though the level of understaffing varies significantly by program. To fulfill the unmet needs for caseworkers, it would require a significant number of workers in all programs.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 79.50	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - OTHER	2,073,560.43	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	981,652,708.65	1,237,156,000	1,258,870,000	1,714,044,000	1,319,372,000	60,502,000
MISCELLANEOUS	315,300.49	694,000	694,000	694,000	694,000	0
SALE OF CAPITAL ASSETS	6,431.77	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	15,722,982.89	14,298,000	14,298,000	14,649,000	14,649,000	351,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	608,537,058.22	515,912,000	533,045,000	573,884,000	566,833,000	33,788,000
TRANSFERS IN	108,758.51	184,000	184,000	184,000	184,000	0
WELFARE REPAYMENTS	344,156.72	0	0	0	0	0
TOTAL REVENUE	$1,608,761,037.18	$ 1,768,244,000	$ 1,807,091,000	$ 2,303,455,000	$ 1,901,732,000	$ 94,641,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 626,297,294.14	$ 658,722,000	$ 674,608,000	$ 1,120,041,000	$ 704,998,000	$ 30,390,000
CAFETERIA BENEFIT PLANS	189,068,680.63	204,665,000	198,967,000	433,605,000	211,907,000	12,940,000
COUNTY EMPLOYEE RETIREMENT	117,169,136.57	130,295,000	132,077,000	127,662,000	127,575,000	(4,502,000)
DENTAL INSURANCE	3,966,537.76	4,566,000	3,906,000	8,170,000	4,566,000	660,000
DEPENDENT CARE SPENDING ACCOUNTS	1,485,401.02	1,631,000	2,000,000	3,823,000	2,000,000	0
DISABILITY BENEFITS	7,861,597.76	7,210,000	8,310,000	11,074,000	9,147,000	837,000
FICA (OASDI)	8,785,623.13	9,099,000	8,297,000	16,006,000	8,430,000	133,000
HEALTH INSURANCE	6,704,211.84	6,429,000	5,038,000	5,349,000	5,349,000	311,000
LIFE INSURANCE	953,048.36	690,000	370,000	1,037,000	680,000	310,000
OTHER EMPLOYEE BENEFITS	205,743.00	214,000	0	500,000	470,000	470,000
RETIREE HEALTH INSURANCE	66,085,543.00	68,887,000	68,631,000	79,623,000	79,623,000	10,992,000
SAVINGS PLAN	1,713,587.09	1,841,000	1,662,000	2,051,000	2,027,000	365,000
THRIFT PLAN (HORIZONS)	15,020,055.39	17,251,000	20,326,000	38,864,000	21,438,000	1,112,000
UNEMPLOYMENT INSURANCE	283,777.18	252,000	293,000	204,000	204,000	(89,000)
WORKERS' COMPENSATION	38,009,020.91	39,296,000	42,781,000	42,401,000	42,401,000	(380,000)
TOTAL S & E B	1,083,609,257.78	1,151,048,000	1,167,266,000	1,890,410,000	1,220,815,000	53,549,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	20,688,538.66	23,163,000	24,276,000	24,306,000	24,306,000	30,000
CLOTHING & PERSONAL SUPPLIES	13,563.96	0	0	0	0	0
COMMUNICATIONS	984,224.00	1,015,000	1,015,000	1,015,000	1,015,000	0
COMPUTING-MAINFRAME	8,773,067.71	5,303,000	3,974,000	7,998,000	7,998,000	4,024,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	13,390,568.00	16,593,000	15,374,000	16,970,000	16,970,000	1,596,000
COMPUTING-PERSONAL	11,678,305.92	11,324,000	5,019,000	15,132,000	15,132,000	10,113,000
CONTRACTED PROGRAM SERVICES	190,781,490.12	248,269,000	253,619,000	258,347,000	258,347,000	4,728,000
HOUSEHOLD EXPENSE	23,636.35	30,000	15,000	30,000	30,000	15,000
INFORMATION TECHNOLOGY SERVICES	125,161,302.09	110,938,000	122,339,000	130,276,000	127,119,000	4,780,000
INSURANCE	1,069,631.88	1,444,000	1,495,000	1,479,000	1,479,000	(16,000)
MAINTENANCE - BUILDINGS & IMPRV	17,216,968.25	11,239,000	10,109,000	21,218,000	10,109,000	0
MAINTENANCE - EQUIPMENT	173,353.99	185,000	107,000	245,000	245,000	138,000
MEDICAL DENTAL & LAB SUPPLIES	4,735.10	100,000	10,000	10,000	10,000	0
MEMBERSHIPS	111,062.70	115,000	100,000	115,000	115,000	15,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	16,127.60	44,000	55,000	56,000	56,000	1,000
OFFICE EXPENSE	27,776,836.41	29,021,000	27,863,000	32,370,000	27,863,000	0
PROFESSIONAL SERVICES	8,691,457.08	12,489,000	12,734,000	12,714,000	12,870,000	136,000
PUBLICATIONS & LEGAL NOTICE	72,105.11	15,000	5,000	15,000	15,000	10,000
RENTS & LEASES - BLDG & IMPRV	50,450,048.27	51,251,000	52,437,000	52,064,000	52,064,000	(373,000)
RENTS & LEASES - EQUIPMENT	1,942,023.71	2,519,000	2,509,000	2,509,000	2,509,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,654.46	7,000	0	7,000	7,000	7,000
SPECIAL DEPARTMENTAL EXPENSE	92,593.43	60,000	60,000	102,000	102,000	42,000
TECHNICAL SERVICES	20,192,436.49	21,266,000	21,401,000	21,945,000	21,945,000	544,000
TELECOMMUNICATIONS	24,637,858.03	31,556,000	24,535,000	33,773,000	33,773,000	9,238,000
TRAINING	1,151,059.79	1,840,000	1,755,000	1,476,000	1,476,000	(279,000)
TRANSPORTATION AND TRAVEL	2,499,348.69	2,528,000	2,653,000	2,653,000	2,653,000	0
UTILITIES	5,577,143.85	6,000,000	6,300,000	6,500,000	6,500,000	200,000
TOTAL S & S	533,174,141.65	588,314,000	589,759,000	643,325,000	624,708,000	34,949,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	160,585.89	540,000	919,000	963,000	963,000	44,000
RET-OTHER LONG TERM DEBT	7,520,549.47	7,798,000	6,656,000	7,929,000	6,605,000	(51,000)
SUPPORT & CARE OF PERSONS	91,249,673.73	120,845,000	144,891,000	149,180,000	149,180,000	4,289,000
TAXES & ASSESSMENTS	141,581.43	17,000	17,000	17,000	17,000	0
TOTAL OTH CHARGES	99,072,390.52	129,200,000	152,483,000	158,089,000	156,765,000	4,282,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,409,595.98	3,592,000	3,592,000	6,359,000	6,359,000	2,767,000
DATA HANDLING EQUIPMENT	0.00	0	0	30,000	30,000	30,000
ELECTRONIC EQUIPMENT	86,110.00	0	0	284,000	284,000	284,000
OFFICE FURNITURE,FIXTURES & EQ	21,083.85	60,000	60,000	0	0	(60,000)
VEHICLES & TRANSPORTATION EQUIPMENT	5,688.70	30,000	30,000	180,000	180,000	150,000
TOTAL CAPITAL ASSETS - EQUIPMENT	3,522,478.53	3,682,000	3,682,000	6,853,000	6,853,000	3,171,000
TOTAL CAPITAL ASSETS	3,522,478.53	3,682,000	3,682,000	6,853,000	6,853,000	3,171,000
GROSS TOTAL	$1,719,378,268.48	$ 1,872,244,000	$ 1,913,190,000	$ 2,698,677,000	$ 2,009,141,000	$ 95,951,000
INTRAFUND TRANSFERS	(2,626,537.44)	(2,464,000)	(2,559,000)	(1,933,000)	(3,342,000)	(783,000)
NET TOTAL	$1,716,751,731.04	$ 1,869,780,000	$ 1,910,631,000	$ 2,696,744,000	$ 2,005,799,000	$ 95,168,000
NET COUNTY COST	$ 107,990,693.86	$ 101,536,000	$ 103,540,000	$ 393,289,000	$ 104,067,000	$ 527,000
BUDGETED POSITIONS	13,671.0	13,681.0	13,681.0	22,544.0	13,712.0	31.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,588,315,644.60	$ 1,657,278,000	$ 1,717,083,000	$ 1,713,651,000	$ 1,707,901,000	$ (9,182,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 195,579,528.41	$ 204,300,000	$ 219,028,000	$ 207,513,000	$ 207,513,000	$ (11,515,000)
OTHER CHARGES	1,675,758,877.46	1,711,265,000	1,779,370,000	1,765,171,000	1,759,274,000	(20,096,000)
GROSS TOTAL	$1,871,338,405.87	$ 1,915,565,000	$ 1,998,398,000	$ 1,972,684,000	$ 1,966,787,000	$ (31,611,000)
INTRAFUND TRANSFERS	(3,983,030.96)	(3,594,000)	(4,402,000)	0	0	4,402,000
NET TOTAL	$1,867,355,374.91	$ 1,911,971,000	$ 1,993,996,000	$ 1,972,684,000	$ 1,966,787,000	$ (27,209,000)
NET COUNTY COST	$ 279,039,730.31	$ 254,693,000	$ 276,913,000	$ 259,033,000	$ 258,886,000	$ (18,027,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2015-16 Budget Message

The Public Social Services Assistance Budget funds mandated and discretionary public assistance and social services programs, financed with federal, State, and County funds. These programs include: CalWORKs; GR; IHSS; Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Cash Assistance Program for Immigrants (CAPI); REP; Community Services Block Grant (CSBG); General Relief Anti-Homelessness (GRAH); and Work Incentive Nutritional Supplement (WINS).

The FY 2015-16 Recommended Budget reflects a decrease in appropriation of $31.6 million and a $9.2 million decrease in revenue primarily due to a net decrease in CalWORKs funding as a result of a projected decrease in caseload. There is also a net decrease of $18.0 million in NCC primarily as a result of a projected decrease in the GR caseload.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**1,998,398,000**	**4,402,000**	**1,717,083,000**	**276,913,000**	**0.0**
Other Changes					
1. GR: Reflects a decrease in funding resulting from an 8.7 percent decrease in projected caseload, partially offset by a $0.74 cost per case increase for GR services and a projected increase in Interim Assistance Reimbursement. In addition, reflects a reduction in funding as a result of the redirection of Homeless Prevention Initiative funding to DHS for the Board-approved Single Adult Model.	(22,141,000)	(1,162,000)	370,000	(21,349,000)	--
2. GRAH: Reflects the reversal of one-time funding.	(12,477,000)	--	(6,055,000)	(6,422,000)	--
3. GRAH: Reflects carryover of unspent FY 2014-15 funding.	2,664,000	(3,240,000)	1,189,000	4,715,000	--
4. IHSS: Reflects an increase in funding primarily due to a 3.5 percent increase in the IHSS MOE, offset by a 0.6 percent enrollment decrease in the IHSS Provider Health Care Plan and a nominal decrease in PASC's projected administrative costs.	4,398,000	--	(1,082,000)	5,480,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. CalWORKs: Reflects a decrease in funding resulting from a 1.6 percent decrease in aided caseload and a $1.18 decrease in the average monthly cost per case from the current budgeted level.	(18,049,000)	--	(17,598,000)	(451,000)	--
6. CalWORKs: Reflects an increase in funding and associated revenue due to AB 85 which resulted in a 5.0 percent grant increase. There is no County share of costs for the grant increase.	9,313,000	--	9,313,000	--	--
7. CAPI: Reflects an increase in funding resulting from a 3.8 percent increase in aided caseload and a $23.79 increase in the average monthly cost per case from the current budgeted level.	4,209,000	--	4,209,000	--	--
8. CSBG: Reflects a decrease in appropriation primarily to align available funding to budgeted amounts, as well as a nominal decrease in Program Year 2015 funding.	(650,000)	--	(650,000)	--	--
9. RCA: Reflects a decrease in funding resulting from a 5.1 percent decrease in aided caseload, partially offset by an increase of $6.17 in the average monthly cost per case from the current budgeted level.	(155,000)	--	(155,000)	--	--
10. REP: Reflects an increase in funding due to an increase in available REP funds.	94,000	--	94,000	--	--
11. WINS: Reflects an increase in appropriation and revenue due to a projected increase in the CalFresh caseload.	1,183,000	--	1,183,000	--	--
Total Changes	**(31,611,000)**	**(4,402,000)**	**(9,182,000)**	**(18,027,000)**	**0.0**
2015-16 Recommended Budget	**1,966,787,000**	**0**	**1,707,901,000**	**258,886,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 30,107,039.42	$ 27,202,000	$ 33,842,000	$ 28,775,000	$ 28,775,000	$ (5,067,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	359,105,946.22	409,804,000	415,458,000	414,747,000	412,837,000	(2,621,000)
MISCELLANEOUS	376,577.00	1,163,000	1,163,000	1,163,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE	696,900,647.46	789,957,000	839,741,000	826,408,000	819,094,000	(20,647,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	495,695,125.91	424,889,000	422,632,000	438,296,000	441,770,000	19,138,000
WELFARE REPAYMENTS	6,130,308.59	4,263,000	4,247,000	4,262,000	4,262,000	15,000
TOTAL REVENUE	$1,588,315,644.60	$ 1,657,278,000	$ 1,717,083,000	$ 1,713,651,000	$ 1,707,901,000	$ (9,182,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 192,892,528.41	$ 204,300,000	$ 219,028,000	$ 207,513,000	$ 207,513,000	$ (11,515,000)
PROFESSIONAL SERVICES	2,687,000.00	0	0	0	0	0
TOTAL S & S	195,579,528.41	204,300,000	219,028,000	207,513,000	207,513,000	(11,515,000)
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,675,758,877.46	1,711,265,000	1,779,370,000	1,765,171,000	1,759,274,000	(20,096,000)
TOTAL OTH CHARGES	1,675,758,877.46	1,711,265,000	1,779,370,000	1,765,171,000	1,759,274,000	(20,096,000)
GROSS TOTAL	$1,871,338,405.87	$ 1,915,565,000	$ 1,998,398,000	$ 1,972,684,000	$ 1,966,787,000	$ (31,611,000)
INTRAFUND TRANSFERS	(3,983,030.96)	(3,594,000)	(4,402,000)	0	0	4,402,000
NET TOTAL	$1,867,355,374.91	$ 1,911,971,000	$ 1,993,996,000	$ 1,972,684,000	$ 1,966,787,000	$ (27,209,000)
NET COUNTY COST	$ 279,039,730.31	$ 254,693,000	$ 276,913,000	$ 259,033,000	$ 258,886,000	$ (18,027,000)

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 997,082,183.92	$ 1,029,769,000	$ 1,075,577,000	$ 1,073,042,000	$ 1,067,292,000	$ (8,285,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 997,860,847.02	$ 1,031,979,000	$ 1,078,266,000	$ 1,075,427,000	$ 1,069,530,000	$ (8,736,000)
GROSS TOTAL	$ 997,860,847.02	$ 1,031,979,000	$ 1,078,266,000	$ 1,075,427,000	$ 1,069,530,000	$ (8,736,000)
NET TOTAL	$ 997,860,847.02	$ 1,031,979,000	$ 1,078,266,000	$ 1,075,427,000	$ 1,069,530,000	$ (8,736,000)
NET COUNTY COST	$ 778,663.10	$ 2,210,000	$ 2,689,000	$ 2,385,000	$ 2,238,000	$ (451,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 53,963,090.00	$ 59,225,000	$ 60,336,000	$ 64,545,000	$ 64,545,000	$ 4,209,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 53,828,204.35	$ 59,225,000	$ 60,336,000	$ 64,545,000	$ 64,545,000	$ 4,209,000
GROSS TOTAL	$ 53,828,204.35	$ 59,225,000	$ 60,336,000	$ 64,545,000	$ 64,545,000	$ 4,209,000
NET TOTAL	$ 53,828,204.35	$ 59,225,000	$ 60,336,000	$ 64,545,000	$ 64,545,000	$ 4,209,000
NET COUNTY COST	$ (134,885.65)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,696,652.14	$ 5,030,000	$ 5,630,000	$ 4,980,000	$ 4,980,000	$ (650,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,741,488.23	$ 5,030,000	$ 5,630,000	$ 4,980,000	$ 4,980,000	$ (650,000)
GROSS TOTAL	$ 3,741,488.23	$ 5,030,000	$ 5,630,000	$ 4,980,000	$ 4,980,000	$ (650,000)
NET TOTAL	$ 3,741,488.23	$ 5,030,000	$ 5,630,000	$ 4,980,000	$ 4,980,000	$ (650,000)
NET COUNTY COST	$ 44,836.09	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,809,928.95	$ 5,748,000	$ 10,345,000	$ 5,479,000	$ 5,479,000	$ (4,866,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 13,312,799.02	$ 8,599,000	$ 17,871,000	$ 8,058,000	$ 8,058,000	$ (9,813,000)
OTHER CHARGES	4,843,898.50	5,768,000	5,858,000	5,858,000	5,858,000	0
GROSS TOTAL	$ 18,156,697.52	$ 14,367,000	$ 23,729,000	$ 13,916,000	$ 13,916,000	$ (9,813,000)
INTRAFUND TRANSFERS	(3,024,014.57)	(3,240,000)	(3,240,000)	0	0	3,240,000
NET TOTAL	$ 15,132,682.95	$ 11,127,000	$ 20,489,000	$ 13,916,000	$ 13,916,000	$ (6,573,000)
NET COUNTY COST	$ 6,322,754.00	$ 5,379,000	$ 10,144,000	$ 8,437,000	$ 8,437,000	$ (1,707,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,550,371.42	$ 13,141,000	$ 14,430,000	$ 14,800,000	$ 14,800,000	$ 370,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,154,020.91	$ 7,589,000	$ 7,589,000	$ 7,589,000	$ 7,589,000	$ 0
OTHER CHARGES	264,097,654.20	250,992,000	263,121,000	240,980,000	240,980,000	(22,141,000)
GROSS TOTAL	$ 271,251,675.11	$ 258,581,000	$ 270,710,000	$ 248,569,000	$ 248,569,000	$ (22,141,000)
INTRAFUND TRANSFERS	(959,016.39)	(354,000)	(1,162,000)	0	0	1,162,000
NET TOTAL	$ 270,292,658.72	$ 258,227,000	$ 269,548,000	$ 248,569,000	$ 248,569,000	$ (20,979,000)
NET COUNTY COST	$ 255,742,287.30	$ 245,086,000	$ 255,118,000	$ 233,769,000	$ 233,769,000	$ (21,349,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 504,102,113.59	$ 533,151,000	$ 537,868,000	$ 536,786,000	$ 536,786,000	$ (1,082,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 168,575,903.91	$ 180,202,000	$ 184,919,000	$ 183,837,000	$ 183,837,000	$ (1,082,000)
OTHER CHARGES	351,814,000.00	354,967,000	361,911,000	367,391,000	367,391,000	5,480,000
GROSS TOTAL	$ 520,389,903.91	$ 535,169,000	$ 546,830,000	$ 551,228,000	$ 551,228,000	$ 4,398,000
NET TOTAL	$ 520,389,903.91	$ 535,169,000	$ 546,830,000	$ 551,228,000	$ 551,228,000	$ 4,398,000
NET COUNTY COST	$ 16,287,790.32	$ 2,018,000	$ 8,962,000	$ 14,442,000	$ 14,442,000	$ 5,480,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,932,343.18	$ 3,520,000	$ 4,430,000	$ 4,275,000	$ 4,275,000	$ (155,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,931,378.34	$ 3,520,000	$ 4,430,000	$ 4,275,000	$ 4,275,000	$ (155,000)
GROSS TOTAL	$ 2,931,378.34	$ 3,520,000	$ 4,430,000	$ 4,275,000	$ 4,275,000	$ (155,000)
NET TOTAL	$ 2,931,378.34	$ 3,520,000	$ 4,430,000	$ 4,275,000	$ 4,275,000	$ (155,000)
NET COUNTY COST	$ (964.84)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,178,961.40	$ 3,413,000	$ 3,552,000	$ 3,646,000	$ 3,646,000	$ 94,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,795,316.34	$ 2,880,000	$ 3,019,000	$ 3,049,000	$ 3,049,000	$ 30,000
OTHER CHARGES	382,895.05	533,000	533,000	597,000	597,000	64,000
GROSS TOTAL	$ 3,178,211.39	$ 3,413,000	$ 3,552,000	$ 3,646,000	$ 3,646,000	$ 94,000
NET TOTAL	$ 3,178,211.39	$ 3,413,000	$ 3,552,000	$ 3,646,000	$ 3,646,000	$ 94,000
NET COUNTY COST	$ (750.01)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Work Incentive Nutritional Supplement Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 4,281,000	$ 4,915,000	$ 6,098,000	$ 6,098,000	$ 1,183,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 0.00	$ 4,281,000	$ 4,915,000	$ 6,098,000	$ 6,098,000	$ 1,183,000
GROSS TOTAL	$ 0.00	$ 4,281,000	$ 4,915,000	$ 6,098,000	$ 6,098,000	$ 1,183,000
NET TOTAL	$ 0.00	$ 4,281,000	$ 4,915,000	$ 6,098,000	$ 6,098,000	$ 1,183,000
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Departmental Program Summary

1. Social Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	188,402,000	--	178,509,000	9,893,000	1,407.0
Less Administration	--	--	--	--	--
Net Program Costs	188,402,000	--	178,509,000	9,893,000	1,407.0

Authority: Mandated program – Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Section 12300-12317.2, 13275-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 1981.

The Adult Protective Services (APS)/County Services Block Grant (CSBG) are authorized under the Federal Social Security Act, Title XX; California Welfare and Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763), California Department of Social Services Regulations (Section 33-100 through 33-805).

Programs included are IHSS, Out-of-Home Care for Adult Supplemental Security Income recipients, APS, and CSBG.

2. CalWORKs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	632,604,000	615,000	631,989,000	--	3,637.0
Less Administration	--	--	--	--	--
Net Program Costs	632,604,000	615,000	631,989,000	--	3,637.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619 and California Welfare and Institutions Code 9, Sections 11200 through 11526.5.

Programs included are CalWORKs Eligibility, WtW, Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the GAIN WtW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,089,433,000	2,705,000	1,001,414,000	85,314,000	7,774.0
Less Administration	--	--	--	--	--
Net Program Costs	1,089,433,000	2,705,000	1,001,414,000	85,314,000	7,774.0

Authority: Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 19000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the Social Security Act authorizes Medicaid as a joint federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible groups with limited resources. Welfare and Institutions Code Sections 14100 et seq. and 10800 authorize the County to administer this public assistance program.

GR: Welfare and Institutions Code Section 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by state hospitals or other state or private institutions.

CAPI authorized under Welfare and Institutions Code Sections 18937-18944; RCA authorized under the Welfare and Institutions Code, Sections 13275 through 13282; and REP authorized under the Welfare and Institutions Code, Sections 13275-13282.

Programs included are CalFresh (formerly known as Food Stamps), Medi-Cal, GR, RCA, CalFresh Employment and Training, and CAPI. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

4. Public Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,966,787,000	--	1,707,901,000	258,886,000	0.0
Less Administration	--	--	--	--	--
Net Program Costs	1,966,787,000	--	1,707,901,000	258,886,000	0.0

Authority: Mandated programs – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

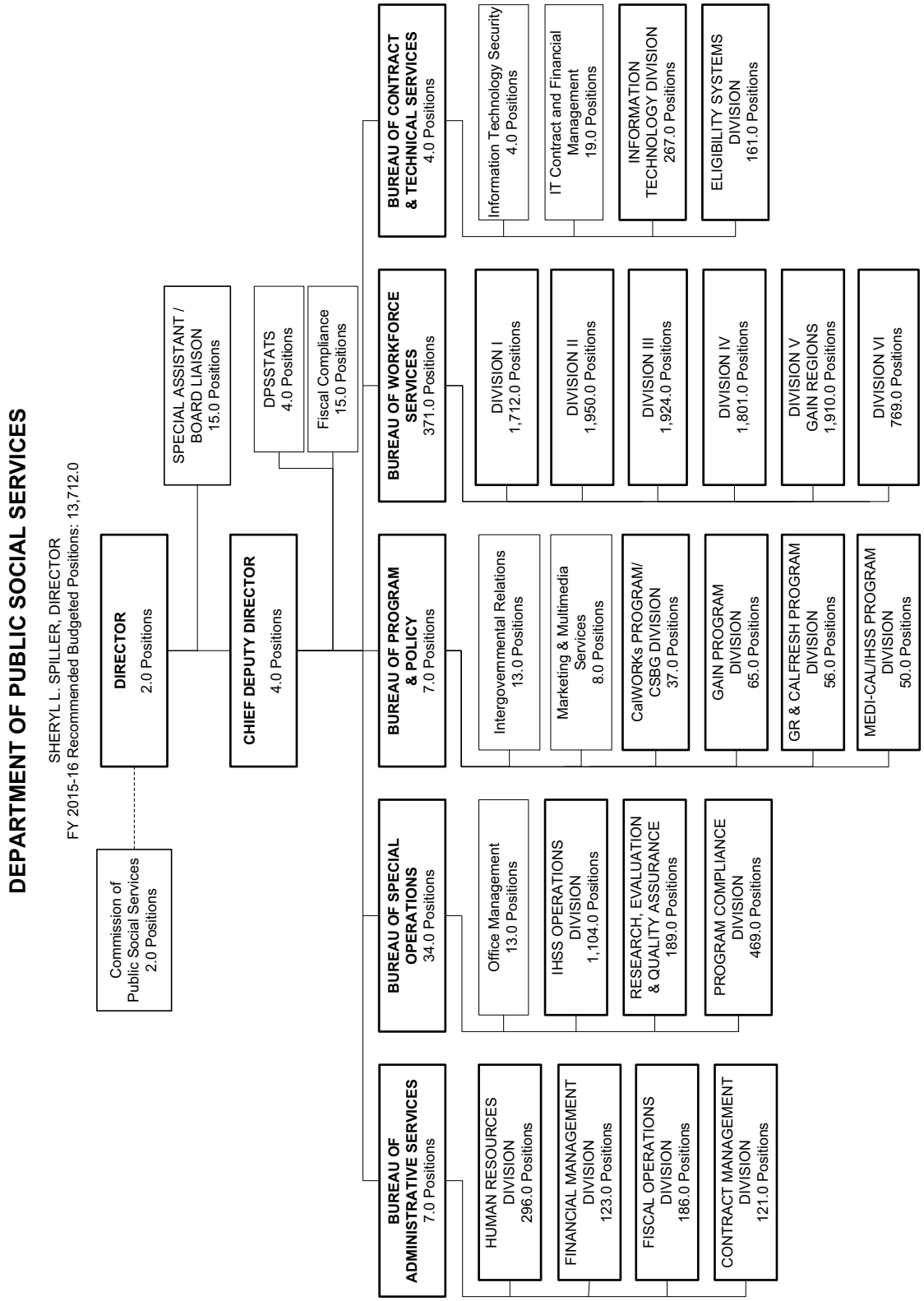
5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	98,702,000	22,000	89,820,000	8,860,000	894.0
Less Administration	--	--	--	--	--
Net Program Costs	98,702,000	22,000	89,820,000	8,860,000	894.0

Authority: Non-mandated, discretionary program. For LEADER, Welfare and Institutions Code Section 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

Provide executive management and administrative support, which includes the executive office; budget planning and control, accounting, contracting, property management, benefits issuance, procurement, personnel, and payroll services to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,975,928,000	3,342,000	3,609,633,000	362,953,000	13,712.0


DEPARTMENT OF PUBLIC SOCIAL SERVICES
SHERYL L. SPILLER, DIRECTOR
FY 2015-16 Recommended Budgeted Positions: 13,712.0
Commission of Public Social Services 2.0 Positions
DIRECTOR 2.0 Positions
SPECIAL ASSISTANT / BOARD LIAISON 15.0 Positions
CHIEF DEPUTY DIRECTOR 4.0 Positions
DPSSTATS 4.0 Positions
Fiscal Compliance 15.0 Positions
BUREAU OF ADMINISTRATIVE SERVICES 7.0 Positions
HUMAN RESOURCES DIVISION 296.0 Positions
FINANCIAL MANAGEMENT DIVISION 123.0 Positions
FISCAL OPERATIONS DIVISION 186.0 Positions
CONTRACT MANAGEMENT DIVISION 121.0 Positions
BUREAU OF SPECIAL OPERATIONS 34.0 Positions
Office Management 13.0 Positions
IHSS OPERATIONS DIVISION 1,104.0 Positions
RESEARCH, EVALUATION & QUALITY ASSURANCE 189.0 Positions
PROGRAM COMPLIANCE DIVISION 469.0 Positions
BUREAU OF PROGRAM & POLICY 7.0 Positions
Intergovernmental Relations 13.0 Positions
Marketing & Multimedia Services 8.0 Positions
CalWORKs PROGRAM/ CSBG DIVISION 37.0 Positions
GAIN PROGRAM DIVISION 65.0 Positions
GR & CALFRESH PROGRAM DIVISION 56.0 Positions
MEDI-CAL/IHSS PROGRAM DIVISION 50.0 Positions
BUREAU OF WORKFORCE SERVICES 371.0 Positions
DIVISION I 1,712.0 Positions
DIVISION II 1,950.0 Positions
DIVISION III 1,924.0 Positions
DIVISION IV 1,801.0 Positions
DIVISION V GAIN REGIONS 1,910.0 Positions
DIVISION VI 769.0 Positions
BUREAU OF CONTRACT & TECHNICAL SERVICES 4.0 Positions
Information Technology Security 4.0 Positions
IT Contract and Financial Management 19.0 Positions
INFORMATION TECHNOLOGY DIVISION 267.0 Positions
ELIGIBILITY SYSTEMS DIVISION 161.0 Positions

Public Works

Gail Farber, Director

Public Works Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 370,477,000.00	$ 522,129,000	$ 522,129,000	$ 377,503,000	$ 377,503,000	$ (144,626,000)
CANCEL OBLIGATED FUND BAL	394,515,766.00	318,389,000	307,836,000	394,381,000	394,381,000	86,545,000
REVENUE	1,346,112,870.11	1,369,741,000	1,489,494,000	1,491,470,000	1,491,470,000	1,976,000
NET COUNTY COST	32,974,992.57	33,228,000	41,241,000	40,097,000	27,240,000	(14,001,000)
TOTAL FINANCING SOURCES	$ 2,144,080,628.68	$ 2,243,487,000	$ 2,360,700,000	$ 2,303,451,000	$ 2,290,594,000	$ (70,106,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 360,910,230.36	$ 379,670,000	$ 446,823,000	$ 455,497,000	$ 455,497,000	$ 8,674,000
SERVICES & SUPPLIES	779,070,858.69	897,120,000	1,065,360,000	1,094,248,000	1,083,723,000	18,363,000
OTHER CHARGES	18,575,756.15	19,665,000	26,267,000	18,792,000	16,460,000	(9,807,000)
CAPITAL ASSETS - LAND	0.00	480,000	0	0	0	0
CAPITAL ASSETS - B & I	4,418,842.85	7,622,000	5,005,000	954,000	954,000	(4,051,000)
TOTAL CAPITAL PROJECT	4,418,842.85	8,102,000	5,005,000	954,000	954,000	(4,051,000)
CAPITAL ASSETS - EQUIPMENT	24,337,184.13	38,501,000	38,351,000	29,705,000	29,705,000	(8,646,000)
CAPITAL ASSETS - INFRASTRUCTURE	102,745,219.03	95,365,000	245,890,000	225,403,000	225,403,000	(20,487,000)
TOTAL CAPITAL ASSETS	$ 131,501,246.01	$ 141,968,000	$ 289,246,000	$ 256,062,000	$ 256,062,000	$ (33,184,000)
OTHER FINANCING USES	41,332,283.13	30,866,000	33,321,000	19,647,000	19,647,000	(13,674,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	93,359,000	0	0	(93,359,000)
GROSS TOTAL	$ 1,331,390,374.34	$ 1,469,289,000	$ 1,954,376,000	$ 1,844,246,000	$ 1,831,389,000	$ (122,987,000)
INTRAFUND TRANSFERS	(61,144.80)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 1,331,329,229.54	$ 1,469,259,000	$ 1,954,346,000	$ 1,844,216,000	$ 1,831,359,000	$ (122,987,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 307,377,000.00	$ 396,725,000	$ 406,354,000	$ 459,235,000	$ 459,235,000	$ 52,881,000
OTHER	21,000,000.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 328,377,000.00	$ 396,725,000	$ 406,354,000	$ 459,235,000	$ 459,235,000	$ 52,881,000
TOTAL FINANCING USES	$ 1,659,706,229.54	$ 1,865,984,000	$ 2,360,700,000	$ 2,303,451,000	$ 2,290,594,000	$ (70,106,000)
BUDGETED POSITIONS	4,254.0	4,269.0	4,269.0	4,269.0	4,269.0	0.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 41,174,445.69	$ 47,492,000	$ 39,179,000	$ 42,718,000	$ 42,718,000	$ 3,539,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 70,450,472.01	$ 78,698,000	$ 78,398,000	$ 79,690,000	$ 69,165,000	$ (9,233,000)
OTHER CHARGES	2,456,604.15	1,818,000	1,818,000	2,728,000	396,000	(1,422,000)
CAPITAL ASSETS - EQUIPMENT	970,254.26	25,000	25,000	25,000	25,000	0
OTHER FINANCING USES	333,252.64	209,000	209,000	402,000	402,000	193,000
GROSS TOTAL	$ 74,210,583.06	$ 80,750,000	$ 80,450,000	$ 82,845,000	$ 69,988,000	$ (10,462,000)
INTRAFUND TRANSFERS	(61,144.80)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 74,149,438.26	$ 80,720,000	$ 80,420,000	$ 82,815,000	$ 69,958,000	$ (10,462,000)
NET COUNTY COST	$ 32,974,992.57	$ 33,228,000	$ 41,241,000	$ 40,097,000	$ 27,240,000	$ (14,001,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department administers the County's Unincorporated Area Stormwater Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life to the residents in the community.

2015-16 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from the County.

The 2015-16 Recommended Budget reflects a $14.0 million net NCC decrease primarily attributable to the elimination of one-time funding for Unincorporated County Road and Waterworks projects ($4.8 million); Unincorporated Area Stormwater Urban Runoff Quality Program ($3.6 million); Hauled Water Initial Study Plan ($1.2 million); I-5 Pico/Lyons Landscaping ($1.0 million); Oxford Basin Vegetation Project ($1.0 million); High Desert Corridor ($0.8 million); Carmenita Road Median Enhancement Project-Phase II ($0.4 million); Sidewalk/Road improvements in Chapman Woods ($0.3 million); Crossing Guard services ($0.2 million); Descanso Gardens Water Rights Study ($0.2 million); Claremont Sewers ($0.2 million); Graffiti Abatement ($0.1 million); Monrovia/Duarte Monument Signs ($0.1 million); and other Board-funded programs/projects ($0.3 million). The decrease is partially offset by a $0.2 million increase in negotiated COLA, fringe benefits, and retirement costs.

Critical/Strategic Planning Initiatives

- To maximize public safety, ongoing training is provided to the employees to enhance employee and technical growth. Specialized training is provided in mandated subjects such as the California Building Code and provides for a higher standard of compliance.
- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed from the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**80,450,000**	**30,000**	**39,179,000**	**41,241,000**	**0.0**
Other Changes					
1. Building Permits and Inspection: Reflects an increase in building permits and plan check services.	2,071,000	--	2,071,000	--	--
2. Public Works Services to Cities and Agencies: Reflects an increase in plan check and inspection services provided to cities.	1,293,000	--	1,293,000	--	--
3. Regulation of Industrial Waste and Underground Tanks: Reflects an increase in industrial waste services.	42,000	--	42,000	--	--
4. Stormwater Urban Runoff Quality Program: Reflects a decrease in Stormwater Industrial Commercial Facilities services.	(16,000)	--	(16,000)	--	--
5. Encroachment Permit Issuance and Inspection: Reflects an increase in permit issuance and inspection services.	5,000	--	5,000	--	--
6. Land Development/Salaries and Employee Benefits: Reflects increases in land development activities and Board-approved salaries and health insurance subsidies. Also reflects a decrease in retirement contributions.	562,000	--	554,000	8,000	--
7. Property Rehabilitation and Nuisance Abatement/ Salaries and Employee Benefits: Reflects increases in Property Rehabilitation and Nuisance Abatement activities and Board-approved salaries and health insurance subsidies. Also reflects a decrease in retirement contributions.	146,000	--	40,000	106,000	--
8. Unincorporated Area Stormwater Urban Runoff Quality Program/Salaries and Employee Benefits: Reflects increases in Board-approved salaries and health insurance subsidies. Also reflects a decrease in retirement contributions.	94,000	--	--	94,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Pre-County Improvement/Salaries and Employee Benefits: Reflects increases in Board-approved salaries and health insurance subsidies. Also reflects a decrease in retirement contributions.	2,000	--	--	2,000	--
10. Graffiti Abatement/Salaries and Employee Benefits: Reflects increases in Board-approved salaries and health insurance subsidies. Also reflects a decrease in retirement contributions.	1,000	--	--	1,000	--
11. One-Time Funding: Reflects the elimination of one-time funding for Unincorporated County Road and Waterworks projects ($4.8 million); Unincorporated Area Stormwater Urban Runoff Quality Program ($4.1 million); Hauled Water Initial Study Plan ($1.2 million); I-5 Pico/Lyons Landscaping ($1.0 million); Oxford Basin Vegetation Project ($1.0 million); High Desert Corridor ($750,000); Carmenita Road Median Enhancement Project- Phase II ($408,000); Sidewalk/Road improvements in Chapman Woods ($250,000); Crossing Guard services ($200,000); Descanso Gardens Water Rights Study ($163,000); Claremont Sewers ($158,000); Graffiti Abatement ($142,000); Monrovia/Duarte Monument Signs ($107,000); Greeter for the San Gabriel Valley one-stop building permits and inspection office ($75,000); Avocado Heights Multipurpose Trail Project ($58,000); Pellisier Village Monument Lighting ($50,000); Don Wallace Trail ($35,000); Caltrans Environmental Justice Grant Program ($15,000); West Athens Due Diligence ($9,000); Florence-Firestone Plaza ($9,000); Norwalk Golf Course ($9,000); and Unincorporated CET Valinda ($2,000). These projects are expected to be completed in FY 2014-15.	(14,662,000)	--	(450,000)	(14,212,000)	--
Total Changes	**(10,462,000)**	**0**	**3,539,000**	**(14,001,000)**	**0.0**
2015-16 Recommended Budget	**69,988,000**	**30,000**	**42,718,000**	**27,240,000**	**0.0**

Unmet Needs

The Department's unmet needs include an additional $12.9 million for the Unincorporated Area Stormwater Urban Runoff Quality Program to address regulatory stormwater and urban runoff compliance requirements. Toward this need, the 2015-16 Recommended Budget sets aside $8.8 million in the Provisional Financing Uses and Capital Projects/Refurbishments budget units for the Unincorported Area Stormwater Program.

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (46,749.13)	$ 8,000	$ 0	$ 8,000	$ 8,000	$ 8,000
CHARGES FOR SERVICES - OTHER	2,942,374.33	3,242,000	2,644,000	2,940,000	2,940,000	296,000
CONSTRUCTION PERMITS	12,362,022.29	14,893,000	12,119,000	12,611,000	12,611,000	492,000
FEDERAL - OTHER	80,000.20	80,000	80,000	80,000	80,000	0
INTEREST	86,410.99	124,000	103,000	124,000	124,000	21,000
MISCELLANEOUS	343,435.16	308,000	308,000	307,000	307,000	(1,000)
OTHER GOVERNMENTAL AGENCIES	4,666.63	1,000	15,000	5,000	5,000	(10,000)
OTHER SALES	509.89	1,000	0	1,000	1,000	1,000
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	63,745.69	64,000	50,000	64,000	64,000	14,000
PLANNING & ENGINEERING SERVICES	21,179,805.01	24,104,000	19,472,000	22,599,000	22,599,000	3,127,000
ROAD & STREET SERVICES	292,892.49	450,000	450,000	0	0	(450,000)
SANITATION SERVICES	3,869,764.45	4,217,000	3,938,000	3,979,000	3,979,000	41,000
STATE - OTHER	(4,432.31)	0	0	0	0	0
TOTAL REVENUE	$ 41,174,445.69	$ 47,492,000	$ 39,179,000	$ 42,718,000	$ 42,718,000	$ 3,539,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 52,251.53	$ 101,000	$ 77,000	$ 67,000	$ 67,000	$ (10,000)
CLOTHING & PERSONAL SUPPLIES	1,393.75	0	0	1,000	1,000	1,000
COMMUNICATIONS	0.00	1,000	2,000	1,000	1,000	(1,000)
COMPUTING-MAINFRAME	780.32	1,000	0	1,000	1,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,063.68	1,000	0	6,000	6,000	6,000
COMPUTING-PERSONAL	128,331.16	120,000	106,000	16,000	16,000	(90,000)
CONTRACTED PROGRAM SERVICES	34,545.49	130,000	134,000	35,000	35,000	(99,000)
HOUSEHOLD EXPENSE	14,311.13	5,000	48,000	14,000	14,000	(34,000)
INSURANCE	58,422.89	55,000	220,000	171,000	171,000	(49,000)
JURY & WITNESS EXPENSE	0.00	0	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	313,896.12	291,000	370,000	370,000	370,000	0
MAINTENANCE - EQUIPMENT	1,148.25	1,000	5,000	1,000	1,000	(4,000)
MEMBERSHIPS	5,309.00	5,000	5,000	5,000	5,000	0
MISCELLANEOUS EXPENSE	28.91	0	0	0	0	0
OFFICE EXPENSE	239,339.90	66,000	34,000	55,000	55,000	21,000
PROFESSIONAL SERVICES	15,765,496.71	16,878,000	17,053,000	13,107,000	7,403,000	(9,650,000)
RENTS & LEASES - BLDG & IMPRV	1,056,489.66	1,242,000	906,000	1,233,000	1,233,000	327,000
RENTS & LEASES - EQUIPMENT	86,860.47	80,000	64,000	85,000	85,000	21,000
SPECIAL DEPARTMENTAL EXPENSE	46,345,350.29	52,554,000	53,420,000	57,930,000	53,109,000	(311,000)
TECHNICAL SERVICES	5,947,098.22	6,774,000	5,537,000	6,146,000	6,146,000	609,000
TELECOMMUNICATIONS	221,295.81	214,000	224,000	218,000	218,000	(6,000)
TRAINING	925.00	5,000	31,000	31,000	31,000	0
TRANSPORTATION AND TRAVEL	11,026.39	6,000	17,000	17,000	17,000	0
UTILITIES	160,107.33	168,000	135,000	170,000	170,000	35,000
TOTAL S & S	70,450,472.01	78,698,000	78,398,000	79,690,000	69,165,000	(9,233,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	2,372,364.78	1,500,000	1,500,000	2,582,000	250,000	(1,250,000)
JUDGMENTS & DAMAGES	1,565.84	192,000	192,000	145,000	145,000	(47,000)
RET-OTHER LONG TERM DEBT	82,630.16	125,000	125,000	0	0	(125,000)

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TAXES & ASSESSMENTS	43.37	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	2,456,604.15	1,818,000	1,818,000	2,728,000	396,000	(1,422,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	16,647.90	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	953,606.36	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	970,254.26	25,000	25,000	25,000	25,000	0
TOTAL CAPITAL ASSETS	970,254.26	25,000	25,000	25,000	25,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	333,252.64	209,000	209,000	402,000	402,000	193,000
TOTAL OTH FIN USES	333,252.64	209,000	209,000	402,000	402,000	193,000
GROSS TOTAL	$ 74,210,583.06	$ 80,750,000	$ 80,450,000	$ 82,845,000	$ 69,988,000	$ (10,462,000)
INTRAFUND TRANSFERS	(61,144.80)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 74,149,438.26	$ 80,720,000	$ 80,420,000	$ 82,815,000	$ 69,958,000	$ (10,462,000)
NET COUNTY COST	$ 32,974,992.57	$ 33,228,000	$ 41,241,000	$ 40,097,000	$ 27,240,000	$ (14,001,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 76,574,000.00	$ 129,417,000	$ 129,417,000	$ 55,741,000	$ 55,741,000	$ (73,676,000)
CANCEL OBLIGATED FUND BAL	130,080,732.00	139,334,000	131,201,000	212,938,000	212,938,000	81,737,000
PROPERTY TAXES	117,197,255.64	107,012,000	102,006,000	107,012,000	107,012,000	5,006,000
SPECIAL ASSESSMENTS	110,285,756.38	110,286,000	110,324,000	110,286,000	110,286,000	(38,000)
OTHER REVENUE	28,196,551.40	30,143,000	19,510,000	20,699,000	20,699,000	1,189,000
TOTAL FINANCING SOURCES	$ 462,334,295.42	$ 516,192,000	$ 492,458,000	$ 506,676,000	$ 506,676,000	$ 14,218,000
FINANCING USES						
SERVICES & SUPPLIES	$ 171,128,739.60	$ 210,721,000	$ 205,208,000	$ 200,572,000	$ 200,572,000	$ (4,636,000)
OTHER CHARGES	4,204,372.21	7,363,000	7,579,000	6,014,000	6,014,000	(1,565,000)
CAPITAL ASSETS - B & I	134,325.32	2,614,000	3,568,000	954,000	954,000	(2,614,000)
CAPITAL ASSETS - EQUIPMENT	316,383.98	511,000	511,000	430,000	430,000	(81,000)
CAPITAL ASSETS - INFRASTRUCTURE	22,290,155.64	18,525,000	54,875,000	33,200,000	33,200,000	(21,675,000)
TOTAL CAPITAL ASSETS	22,740,864.94	21,650,000	58,954,000	34,584,000	34,584,000	(24,370,000)
OTHER FINANCING USES	3,641,835.96	7,779,000	7,779,000	5,240,000	5,240,000	(2,539,000)
GROSS TOTAL	$ 201,715,812.71	$ 247,513,000	$ 279,520,000	$ 246,410,000	$ 246,410,000	$ (33,110,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 131,201,000.00	$ 212,938,000	$ 212,938,000	$ 260,266,000	$ 260,266,000	$ 47,328,000
TOTAL OBLIGATED FUND BAL	$ 131,201,000.00	$ 212,938,000	$ 212,938,000	$ 260,266,000	$ 260,266,000	$ 47,328,000
TOTAL FINANCING USES	$ 332,916,812.71	$ 460,451,000	$ 492,458,000	$ 506,676,000	$ 506,676,000	$ 14,218,000

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Specific to the Flood Control District (District), the mission is to provide flood protection services that incorporate an integrated water resource management approach in providing flood protection; increase local water availability through conservation efforts; and provide passive recreational opportunities.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a $14.2 million increase primarily attributable to increases in the use of obligated fund balance and property tax revenues; partially offset by a decrease in fund balance. The primary sources of revenue of the District are property taxes and benefit assessments. The objectives of the District are outlined within the Flood Control Act, which mandates the District to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2014-15 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2014-15 Final Adopted Budget	**492,458,000**	**492,458,000**	**0.0**
Other Changes			
1. Encroachment Permit Issuance and Inspection: Reflects a decrease in activities for issuance of encroachment permits and inspections.	(1,239,000)	(1,239,000)	--
2. Flood Control: Reflects a decrease in the award of contracts for sediment removal for runoff regulation facilities (dams and reservoirs) due to permitting delays from other agencies.	(48,533,000)	(48,533,000)	--
3. Graffiti Abatement: Reflects an increase in additional areas for graffiti removal within Flood Control District's various rights of way.	109,000	109,000	--
4. Integrated Water Resource Planning: Reflects an increase in projects and activities related to integrated regional plan coordination with stakeholders to support multi-use benefits such as water quality enhancement, water conservation, and passive recreation.	5,738,000	5,738,000	--
5. Land Development: Reflects a decrease in activities for subdivision plan checking and private drain permit inspections.	(261,000)	(261,000)	--
6. Public Works Services to Cities and Agencies: Reflects an increase in services provided to cities and other agencies.	101,000	101,000	--
7. Storm Water and Urban Runoff Quality: Reflects an increase in water quality enhancement activities required by the 2012 National Pollutant Discharge Elimination System Permit.	1,512,000	1,512,000	--
8. Water Conservation: Reflects an increase in the award of contracts for construction and maintenance of groundwater recharge facilities.	9,463,000	9,463,000	--
9. Provision for Obligated Fund Balance: Reflects an increase in obligated fund balance Committed for Infrastructure and Facility Improvements.	47,328,000	47,328,000	--
Total Changes	**14,218,000**	**14,218,000**	**0.0**
2015-16 Recommended Budget	**506,676,000**	**506,676,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 76,574,000.00	$ 129,417,000	$ 129,417,000	$ 55,741,000	$ 55,741,000	$ (73,676,000)
CANCEL OBLIGATED FUND BAL	130,080,732.00	139,334,000	131,201,000	212,938,000	212,938,000	81,737,000
PROPERTY TAXES	117,197,255.64	107,012,000	102,006,000	107,012,000	107,012,000	5,006,000
SPECIAL ASSESSMENTS	110,285,756.38	110,286,000	110,324,000	110,286,000	110,286,000	(38,000)
BUSINESS LICENSES	34,904.60	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	2,676,827.87	2,233,000	1,567,000	2,376,000	2,376,000	809,000
CONSTRUCTION PERMITS	2,552.46	1,000	5,000	1,000	1,000	(4,000)
FEDERAL - FOREST RESERVE REVENUE	280,816.28	0	0	0	0	0
FORFEITURES & PENALTIES	2,992.50	3,000	48,000	3,000	3,000	(45,000)
INTEREST	1,827,617.48	2,355,000	1,579,000	2,355,000	2,355,000	776,000
MISCELLANEOUS	2,892,625.12	224,000	40,000	200,000	200,000	160,000
OTHER GOVERNMENTAL AGENCIES	1,768,160.25	756,000	726,000	1,011,000	1,011,000	285,000
OTHER LICENSES & PERMITS	750,852.74	750,000	702,000	750,000	750,000	48,000
OTHER SALES	21,925.24	53,000	1,003,000	53,000	53,000	(950,000)
OTHER STATE - IN-LIEU TAXES	8,236.49	8,000	9,000	8,000	8,000	(1,000)
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	1,408,652.54	1,409,000	1,439,000	1,409,000	1,409,000	(30,000)
PLANNING & ENGINEERING SERVICES	792,260.54	1,097,000	1,465,000	1,127,000	1,127,000	(338,000)
RENTS & CONCESSIONS	7,861,880.88	11,286,000	7,346,000	9,258,000	9,258,000	1,912,000
ROAD & STREET SERVICES	1,290,404.57	6,004,000	0	0	0	0
ROYALTIES	1,483,994.74	1,300,000	1,000,000	1,300,000	1,300,000	300,000
SALE OF CAPITAL ASSETS	87,211.79	137,000	20,000	90,000	90,000	70,000
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	757,628.95	758,000	811,000	758,000	758,000	(53,000)
STATE - OTHER	4,247,006.36	1,769,000	1,750,000	0	0	(1,750,000)
TOTAL FINANCING SOURCES	$ 462,334,295.42	$ 516,192,000	$ 492,458,000	$ 506,676,000	$ 506,676,000	$ 14,218,000
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,249,606.29	$ 2,497,000	$ 2,650,000	$ 2,637,000	$ 2,637,000	$ (13,000)
CLOTHING & PERSONAL SUPPLIES	33,323.91	28,000	76,000	39,000	39,000	(37,000)
COMMUNICATIONS	42,503.56	142,000	48,000	50,000	50,000	2,000
COMPUTING-MAINFRAME	698.91	2,000	0	1,000	1,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	110,240.24	147,000	145,000	129,000	129,000	(16,000)
COMPUTING-PERSONAL	36,190.91	76,000	70,000	42,000	42,000	(28,000)
CONTRACTED PROGRAM SERVICES	3,978.00	6,000	6,000	5,000	5,000	(1,000)
HOUSEHOLD EXPENSE	40,531.21	18,000	41,000	48,000	48,000	7,000
INFORMATION TECHNOLOGY SERVICES	159,060.41	205,000	144,000	186,000	186,000	42,000
INSURANCE	781,432.90	746,000	1,138,000	1,138,000	1,138,000	0
MAINTENANCE - BUILDINGS & IMPRV	5,479,868.94	7,159,000	4,188,000	6,422,000	6,422,000	2,234,000
MAINTENANCE - EQUIPMENT	239,572.83	424,000	348,000	281,000	281,000	(67,000)
MEDICAL DENTAL & LAB SUPPLIES	70,851.21	0	0	83,000	83,000	83,000
MEMBERSHIPS	29,560.00	134,000	287,000	35,000	35,000	(252,000)
MISCELLANEOUS EXPENSE	7,336.01	0	16,000	9,000	9,000	(7,000)
OFFICE EXPENSE	26,959.91	26,000	2,091,000	32,000	32,000	(2,059,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	11,289,076.28	16,315,000	10,799,000	13,009,000	13,009,000	2,210,000
PUBLICATIONS & LEGAL NOTICE	22.25	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,200,222.22	1,248,000	1,334,000	1,406,000	1,406,000	72,000
RENTS & LEASES - EQUIPMENT	9,230,332.23	9,472,000	11,091,000	10,818,000	10,818,000	(273,000)
SMALL TOOLS & MINOR EQUIPMENT	146,489.72	179,000	281,000	172,000	172,000	(109,000)
SPECIAL DEPARTMENTAL EXPENSE	130,439,993.29	162,029,000	160,962,000	152,478,000	152,478,000	(8,484,000)
TECHNICAL SERVICES	7,740,257.47	7,585,000	7,148,000	9,072,000	9,072,000	1,924,000
TELECOMMUNICATIONS	47,282.96	617,000	121,000	55,000	55,000	(66,000)
TRAINING	14,124.00	11,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	79,890.30	112,000	406,000	406,000	406,000	0
UTILITIES	1,629,333.64	1,543,000	1,708,000	1,909,000	1,909,000	201,000
TOTAL S & S	171,128,739.60	210,721,000	205,208,000	200,572,000	200,572,000	(4,636,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	990,684.03	3,946,000	2,725,000	2,749,000	2,749,000	24,000
INT-OTHER LONG TERM DEBT	800,941.26	710,000	710,000	615,000	615,000	(95,000)
JUDGMENTS & DAMAGES	107,825.86	314,000	461,000	154,000	154,000	(307,000)
RET-OTHER LONG TERM DEBT	2,290,000.00	2,375,000	2,375,000	2,475,000	2,475,000	100,000
TAXES & ASSESSMENTS	14,921.06	18,000	7,000	21,000	21,000	14,000
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	1,301,000	0	0	(1,301,000)
TOTAL OTH CHARGES	4,204,372.21	7,363,000	7,579,000	6,014,000	6,014,000	(1,565,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	43,395.21	2,140,000	2,894,000	754,000	754,000	(2,140,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	1,216.50	79,000	79,000	0	0	(79,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	89,713.61	282,000	482,000	200,000	200,000	(282,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	100,000	100,000	0	0	(100,000)
BUILDINGS & IMPROVEMENTS-JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	13,000	13,000	0	0	(13,000)
TOTAL CAPITAL ASSETS - B & I	134,325.32	2,614,000	3,568,000	954,000	954,000	(2,614,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	100,000	100,000	100,000	100,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	60,000	60,000	0	0	(60,000)
ELECTRONIC EQUIPMENT	188,752.57	72,000	72,000	0	0	(72,000)
MACHINERY EQUIPMENT	77,920.04	144,000	144,000	120,000	120,000	(24,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	135,000	135,000	175,000	175,000	40,000
NON-MEDICAL LAB/TESTING EQUIP	42,900.67	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	6,677.75	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	67.52	0	0	0	0	0
WATERCRAFT/VESSEL/BARGES/TUGS	65.43	0	0	35,000	35,000	35,000
TOTAL CAPITAL ASSETS - EQUIPMENT	316,383.98	511,000	511,000	430,000	430,000	(81,000)
CAPITAL ASSETS - INFRASTRUCTURE						

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EASEMENTS	818,150.00	0	25,000	0	0	(25,000)
INFRASTRUCTURE	21,472,005.64	18,525,000	54,850,000	33,200,000	33,200,000	(21,650,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	22,290,155.64	18,525,000	54,875,000	33,200,000	33,200,000	(21,675,000)
TOTAL CAPITAL ASSETS	22,740,864.94	21,650,000	58,954,000	34,584,000	34,584,000	(24,370,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	3,641,835.96	7,779,000	7,779,000	5,240,000	5,240,000	(2,539,000)
TOTAL OTH FIN USES	3,641,835.96	7,779,000	7,779,000	5,240,000	5,240,000	(2,539,000)
GROSS TOTAL	$ 201,715,812.71	$ 247,513,000	$ 279,520,000	$ 246,410,000	$ 246,410,000	$ (33,110,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 131,201,000.00	$ 212,938,000	$ 212,938,000	$ 260,266,000	$ 260,266,000	$ 47,328,000
TOTAL OBLIGATED FUND BAL	$ 131,201,000.00	$ 212,938,000	$ 212,938,000	$ 260,266,000	$ 260,266,000	$ 47,328,000
TOTAL FINANCING USES	$ 332,916,812.71	$ 460,451,000	$ 492,458,000	$ 506,676,000	$ 506,676,000	$ 14,218,000

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 79,644,000.00	$ 118,522,000	$ 118,522,000	$ 98,147,000	$ 98,147,000	$ (20,375,000)
CANCEL OBLIGATED FUND BAL	111,410,563.00	60,206,000	56,772,000	57,501,000	57,501,000	729,000
OTHER REVENUE	275,542,664.26	267,988,000	254,545,000	241,155,000	241,155,000	(13,390,000)
TOTAL FINANCING SOURCES	$ 466,597,227.26	$ 446,716,000	$ 429,839,000	$ 396,803,000	$ 396,803,000	$ (33,036,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 220,380,662.23	$ 232,316,000	$ 232,616,000	$ 251,003,000	$ 251,003,000	$ 18,387,000
OTHER CHARGES	281,520.87	1,260,000	6,500,000	6,250,000	6,250,000	(250,000)
CAPITAL ASSETS - B & I	372,004.93	719,000	719,000	0	0	(719,000)
CAPITAL ASSETS - EQUIPMENT	501,339.01	1,950,000	1,950,000	872,000	872,000	(1,078,000)
CAPITAL ASSETS - INFRASTRUCTURE	62,296,659.57	41,333,000	80,795,000	73,184,000	73,184,000	(7,611,000)
TOTAL CAPITAL ASSETS	63,170,003.51	44,002,000	83,464,000	74,056,000	74,056,000	(9,408,000)
OTHER FINANCING USES	7,471,492.03	13,490,000	13,490,000	7,993,000	7,993,000	(5,497,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	36,268,000	0	0	(36,268,000)
GROSS TOTAL	$ 291,303,678.64	$ 291,068,000	$ 372,338,000	$ 339,302,000	$ 339,302,000	$ (33,036,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 56,772,000.00	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 56,772,000.00	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 0
TOTAL FINANCING USES	$ 348,075,678.64	$ 348,569,000	$ 429,839,000	$ 396,803,000	$ 396,803,000	$ (33,036,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Specific to the Unincorporated County Roads Program, the mission is to provide roadways within the unincorporated County areas that are safe, smooth, aesthetically pleasing, and well managed relative to operational capacity. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations. The Road Fund provides for the construction and maintenance of streets, roads, bridges, and tunnels and the installation, operation, and maintenance of traffic signals.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a $33.0 million decrease primarily due to a reduction in fund balance available; gas tax revenues; state revenues; and the deletion of one-time funding for unincorporated area road projects and road construction and maintenance activities, including the construction of highways and bridges/tunnels; partially offset by an increase in federal revenue for the Bridge Replacement Program.

The FY 2015-16 budgeted revenues for the Highway User Tax Account (gas tax) is approximately $163.0 million. It reflects a $21.0 million (11 percent) decrease from the FY 2014-15 estimate of $184.0 million, and a $46.0 million (22 percent) decrease from the FY 2013-14 actual of $209.0 million. This trend of lower gas tax revenues is expected to continue due to the drop in gasoline prices and growing prevalence of fuel-efficient, alternative fuel, and zero-emission vehicles.

Although the precipitous drop in gas tax revenues in FY 2015-16 will not result in any reductions in levels of service for the road maintenance and operations programs, there will be a reduction in the number of roadway pavement rehabilitation and preservation construction projects. While Public Works has budgeted conservatively, the continued drop in gas tax revenues will necessitate the department to implement further efficiencies and reductions to the transportation improvement programs. Public Works will continue to monitor gas tax revenues and budget accordingly for future fiscal years.

Critical/Strategic Planning Initiatives

- The Recommended Budget was assembled with an emphasis on optimizing the use of new gas tax (formerly Proposition 42) funds for maintenance and preservation of the existing roadway system. This strategy meets the County Strategic Plan goal of Operational Effectiveness by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide the necessary mobility options for work, education, and recreation.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2014-15 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2014-15 Final Adopted Budget	**429,839,000**	**429,839,000**	**0.0**
Other Changes			
1. Unincorporated County Roads: Reflects a reduction in the number of roadway pavement rehabilitation and preservation construction projects; the deletion of one-time funding for unincorporated area road projects, road construction and maintenance activities, including the construction of highways and bridges/tunnels.	(9,462,000)	(9,462,000)	--
2. Traffic Congestion Management: Reflects decreases in requirements for the construction of traffic volume capacity enhancement projects on roads and highways.	(10,480,000)	(10,480,000)	--
3. Stormwater and Urban Runoff Quality: Reflects an increase in requirements for public agency maintenance/storage facilities and retrofit of drainage systems.	32,000	32,000	--
4. Public Works Services to Cities and Agencies: Reflects an increase in roadway maintenance activities and administration of road projects, primarily related to the Bridge Replacement Program within the jurisdictional boundaries of incorporated cities or other agencies funded by cities, developers, and federal grants.	22,739,000	22,739,000	--
5. Encroachment Permit Issuance and Land Development: Reflects an increase in the issuance of permits and inspections, land development subdivision plan checking and environmental documentation coordination review related to private improvements within public rights of way.	376,000	376,000	--
6. Graffiti Abatement: Reflects an increase in requirements for graffiti removal within road rights of way.	27,000	27,000	--
7. Contingencies: No provision for contingencies is anticipated since the contingencies in FY 2014-15 are a result of year-end fund balance adjustments.	(36,268,000)	(36,268,000)	--
Total Changes	**(33,036,000)**	**(33,036,000)**	**0.0**
2015-16 Recommended Budget	**396,803,000**	**396,803,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 79,644,000.00	$ 118,522,000	$ 118,522,000	$ 98,147,000	$ 98,147,000	$ (20,375,000)
CANCEL OBLIGATED FUND BAL	111,410,563.00	60,206,000	56,772,000	57,501,000	57,501,000	729,000
BUSINESS LICENSES	182,612.80	221,000	0	0	0	0
CHARGES FOR SERVICES - OTHER	21,791,286.14	14,864,000	26,469,000	8,617,000	8,617,000	(17,852,000)
CONSTRUCTION PERMITS	4,220,219.22	4,266,000	4,782,000	4,265,000	4,265,000	(517,000)
FEDERAL - FOREST RESERVE REVENUE	698,661.71	0	0	0	0	0
FEDERAL - OTHER	19,346,991.44	19,226,000	28,450,000	45,577,000	45,577,000	17,127,000
FEDERAL AID - DISASTER RELIEF	1,063,580.03	4,651,000	11,708,000	5,825,000	5,825,000	(5,883,000)
FORFEITURES & PENALTIES	44.04	0	0	0	0	0
FRANCHISES	0.00	5,000	6,000	0	0	(6,000)
INTEREST	1,417,022.35	1,504,000	1,302,000	1,504,000	1,504,000	202,000
MISCELLANEOUS	291,317.57	244,000	198,000	182,000	182,000	(16,000)
MISCELLANEOUS/CAPITAL PROJECTS	121,333.58	10,000	10,000	0	0	(10,000)
OTHER GOVERNMENTAL AGENCIES	5,191,930.87	5,023,000	0	0	0	0
OTHER LICENSES & PERMITS	33,016.17	26,000	30,000	26,000	26,000	(4,000)
OTHER SALES	21,485.67	16,000	14,000	15,000	15,000	1,000
PLANNING & ENGINEERING SERVICES	2,996,036.51	2,527,000	2,397,000	2,376,000	2,376,000	(21,000)
RENTS & CONCESSIONS	148,610.32	86,000	113,000	86,000	86,000	(27,000)
ROAD & STREET SERVICES	1,542,057.71	156,000	0	1,033,000	1,033,000	1,033,000
ROAD PRIVILEGES & PERMITS	486,489.47	425,000	425,000	424,000	424,000	(1,000)
SALE OF CAPITAL ASSETS	1,511.25	0	0	0	0	0
SALES & USE TAXES	4,069,061.00	4,264,000	4,069,000	4,264,000	4,264,000	195,000
STATE - HIGHWAY USERS TAX	208,758,208.52	208,744,000	170,303,000	163,176,000	163,176,000	(7,127,000)
STATE - OTHER	3,112,392.78	1,707,000	1,436,000	3,785,000	3,785,000	2,349,000
STATE AID - DISASTER	48,795.11	23,000	2,833,000	0	0	(2,833,000)
TOTAL FINANCING SOURCES	$ 466,597,227.26	$ 446,716,000	$ 429,839,000	$ 396,803,000	$ 396,803,000	$ (33,036,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 237,605.69	$ 365,000	$ 309,000	$ 269,000	$ 269,000	$ (40,000)
AGRICULTURAL	282.08	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	114,783.78	66,000	104,000	129,000	129,000	25,000
COMMUNICATIONS	9,616.33	10,000	8,000	11,000	11,000	3,000
COMPUTING-MAINFRAME	104.35	3,000	7,000	0	0	(7,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	177,279.65	184,000	220,000	201,000	201,000	(19,000)
COMPUTING-PERSONAL	97,436.87	74,000	98,000	110,000	110,000	12,000
CONTRACTED PROGRAM SERVICES	1,016,477.59	960,000	1,122,000	1,048,000	1,048,000	(74,000)
HOUSEHOLD EXPENSE	147,719.02	54,000	61,000	160,000	160,000	99,000
INFORMATION TECHNOLOGY SERVICES	303,293.20	281,000	149,000	343,000	343,000	194,000
INSURANCE	3,577,528.47	2,318,000	4,338,000	4,470,000	4,470,000	132,000
MAINTENANCE - BUILDINGS & IMPRV	6,938,849.71	5,883,000	6,243,000	6,193,000	6,193,000	(50,000)
MAINTENANCE - EQUIPMENT	646,330.29	659,000	637,000	709,000	709,000	72,000
MEDICAL DENTAL & LAB SUPPLIES	11,099.86	0	0	0	0	0
MEMBERSHIPS	26,420.00	25,000	28,000	30,000	30,000	2,000
MISCELLANEOUS EXPENSE	5,872.85	0	0	0	0	0

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	44,230.91	12,000	24,000	45,000	45,000	21,000
PROFESSIONAL SERVICES	7,339,241.21	9,964,000	11,996,000	20,918,000	20,918,000	8,922,000
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,903,389.00	3,225,000	1,767,000	2,408,000	2,408,000	641,000
RENTS & LEASES - EQUIPMENT	7,726,168.88	3,479,000	7,007,000	6,750,000	6,750,000	(257,000)
SMALL TOOLS & MINOR EQUIPMENT	247,778.85	211,000	548,000	264,000	264,000	(284,000)
SPECIAL DEPARTMENTAL EXPENSE	183,752,333.97	198,768,000	192,380,000	200,535,000	200,535,000	8,155,000
TECHNICAL SERVICES	4,033,127.97	4,025,000	3,931,000	4,317,000	4,317,000	386,000
TELECOMMUNICATIONS	61,626.77	36,000	16,000	70,000	70,000	54,000
TRAINING	3,546.17	18,000	8,000	4,000	4,000	(4,000)
TRANSPORTATION AND TRAVEL	354,090.56	167,000	215,000	401,000	401,000	186,000
UTILITIES	1,604,428.20	1,528,000	1,400,000	1,618,000	1,618,000	218,000
TOTAL S & S	220,380,662.23	232,316,000	232,616,000	251,003,000	251,003,000	18,387,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	276,709.32	1,257,000	6,500,000	6,250,000	6,250,000	(250,000)
TAXES & ASSESSMENTS	4,811.55	3,000	0	0	0	0
TOTAL OTH CHARGES	281,520.87	1,260,000	6,500,000	6,250,000	6,250,000	(250,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	246,866.22	719,000	719,000	0	0	(719,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	69,014.45	0	0	0	0	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	55,973.55	0	0	0	0	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	150.71	0	0	0	0	0
TOTAL CAPITAL ASSETS - B & I	372,004.93	719,000	719,000	0	0	(719,000)
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	70,000	70,000	70,000
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	43,181.79	1,175,000	1,175,000	28,000	28,000	(1,147,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	38,969.75	202,000	202,000	129,000	129,000	(73,000)
ELECTRONIC EQUIPMENT	193,691.26	242,000	242,000	193,000	193,000	(49,000)
MACHINERY EQUIPMENT	133,345.76	31,000	31,000	102,000	102,000	71,000
MANUFACTURED/PREFABRICATED STRUCTURE	308.76	0	0	40,000	40,000	40,000
NON-MEDICAL LAB/TESTING EQUIP	67,091.05	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	24,750.64	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	0	10,000	10,000	10,000
TOTAL CAPITAL ASSETS - EQUIPMENT	501,339.01	1,950,000	1,950,000	872,000	872,000	(1,078,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	88,630.00	137,000	0	0	0	0
INFRASTRUCTURE	62,208,029.57	41,196,000	80,795,000	73,184,000	73,184,000	(7,611,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	62,296,659.57	41,333,000	80,795,000	73,184,000	73,184,000	(7,611,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	63,170,003.51	44,002,000	83,464,000	74,056,000	74,056,000	(9,408,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	7,471,492.03	13,490,000	13,490,000	7,993,000	7,993,000	(5,497,000)
TOTAL OTH FIN USES	7,471,492.03	13,490,000	13,490,000	7,993,000	7,993,000	(5,497,000)
APPROPRIAITONS FOR CONTINGENCIES	0.00	0	36,268,000	0	0	(36,268,000)
GROSS TOTAL	$ 291,303,678.64	$ 291,068,000	$ 372,338,000	$ 339,302,000	$ 339,302,000	$ (33,036,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 56,772,000.00	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 56,772,000.00	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 57,501,000	$ 0
TOTAL FINANCING USES	$ 348,075,678.64	$ 348,569,000	$ 429,839,000	$ 396,803,000	$ 396,803,000	$ (33,036,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 1,559,000.00	$ 4,604,000	$ 4,604,000	$ 0	$ 0	$ (4,604,000)
CANCEL OBLIGATED FUND BAL	10,337,313.00	11,290,000	8,609,000	8,631,000	8,631,000	22,000
OTHER REVENUE	471,708,640.15	518,760,000	626,834,000	633,626,000	633,626,000	6,792,000
TOTAL FINANCING SOURCES	$ 483,604,953.15	$ 534,654,000	$ 640,047,000	$ 642,257,000	$ 642,257,000	$ 2,210,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 360,910,230.36	$ 379,670,000	$ 446,823,000	$ 455,497,000	$ 455,497,000	$ 8,674,000
SERVICES & SUPPLIES	86,917,522.14	113,908,000	147,844,000	152,998,000	152,998,000	5,154,000
OTHER CHARGES	367,423.87	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	22,187,715.80	30,645,000	30,645,000	23,323,000	23,323,000	(7,322,000)
OTHER FINANCING USES	9,041.00	10,000	10,000	18,000	18,000	8,000
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	4,304,000	0	0	(4,304,000)
GROSS TOTAL	$ 470,391,933.17	$ 526,023,000	$ 631,416,000	$ 633,626,000	$ 633,626,000	$ 2,210,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 8,609,000.00	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 8,609,000.00	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 0
TOTAL FINANCING USES	$ 479,000,933.17	$ 534,654,000	$ 640,047,000	$ 642,257,000	$ 642,257,000	$ 2,210,000
BUDGETED POSITIONS	4,254.0	4,269.0	4,269.0	4,269.0	4,269.0	0.0

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2015-16 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each special fund.

The 2015-16 Recommended Budget reflects a $2.2 million increase primarily due to Board-approved increases in salaries and health insurance subsidies; retiree health insurance premiums; capital project management services for County capital projects; administrative support services to align the budget to anticipated costs; and various position changes to meet the operational needs of the Department. These increases are partially offset by decreases in County retirement, workers' compensation and unemployment insurance costs; capital asset-equipment purchases; and contingencies.

Critical/Strategic Planning Initiatives

- The Recommended Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2014-15 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2014-15 Final Adopted Budget	**640,047,000**	**640,047,000**	**4,269.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	7,677,000	7,677,0000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(2,190,000)	(2,190,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	2,292,000	2,292,000	--
4. Unavoidable Costs: Reflects decreases in workers' compensation and unemployment insurance costs based on historical experience; partially offset by an increase in long-term disability cost.	(179,000)	(179,000)	--
5. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical experience and various position changes to meet the operational needs of the following divisions: Building and Safety, Disaster Services, Environmental Programs, Fleet Management, Flood Maintenance, Operational Services, Programs Development, Risk Management Office, Survey/Mapping and Property Management, and Waterworks.	1,074,000	1,074,000	--
6. Capital Building Projects: Reflects an increase in capital project management services for County capital projects.	3,708,000	3,708,000	--
7. Services and Supplies: Reflects an increase to fund overhead and other operational needs including the Youth Opportunity Program.	1,446,000	1,446,000	--
8. Capital Assets-Equipment: Reflects a decrease in requirements for the purchase of equipment.	(7,322,000)	(7,322,000)	--
9. Operating Transfer Out: Reflects an increase to finance the final loan payment to the Quality and Productivity Commission for the Radio Frequency Identification project.	8,000	8,000	--
10. Contingencies: Reflects a reduction in appropriations for contingencies.	(4,304,000)	(4,304,000)	--
Total Changes	**2,210,000**	**2,210,000**	**0.0**
2015-16 Recommended Budget	**642,257,000**	**642,257,000**	**4,269.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 1,559,000.00	$ 4,604,000	$ 4,604,000	$ 0	$ 0	$ (4,604,000)
CANCEL OBLIGATED FUND BAL	10,337,313.00	11,290,000	8,609,000	8,631,000	8,631,000	22,000
AGRICULTURAL SERVICES	0.00	0	1,000	1,000	1,000	0
CHARGES FOR SERVICES - OTHER	457,077,651.02	494,243,000	600,835,000	615,447,000	615,447,000	14,612,000
CONSTRUCTION PERMITS	154,157.20	179,000	275,000	278,000	278,000	3,000
COURT FEES & COSTS	0.00	0	1,000	1,000	1,000	0
FEDERAL - OTHER	286,860.06	0	58,000	58,000	58,000	0
MISCELLANEOUS	252,564.02	257,000	1,402,000	1,402,000	1,402,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	0	91,000	91,000	91,000	0
OTHER SALES	29,362.22	33,000	284,000	284,000	284,000	0
PLANNING & ENGINEERING SERVICES	601.80	1,000	1,000	1,000	1,000	0
RECORDING FEES	3,979.40	5,000	8,000	8,000	8,000	0
RENTS & CONCESSIONS	7,089.04	8,000	21,000	21,000	21,000	0
ROAD & STREET SERVICES	0.00	0	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	773,181.76	120,000	120,000	120,000	120,000	0
TRANSFERS IN	13,123,193.63	23,914,000	23,732,000	15,909,000	15,909,000	(7,823,000)
TOTAL FINANCING SOURCES	$ 483,604,953.15	$ 534,654,000	$ 640,047,000	$ 642,257,000	$ 642,257,000	$ 2,210,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 233,069,574.99	$ 241,413,000	$ 305,216,000	$ 311,604,000	$ 311,604,000	$ 6,388,000
CAFETERIA BENEFIT PLANS	47,544,993.69	50,968,000	50,680,000	52,428,000	52,428,000	1,748,000
COUNTY EMPLOYEE RETIREMENT	40,896,116.09	47,061,000	46,149,000	43,972,000	43,972,000	(2,177,000)
DENTAL INSURANCE	915,545.36	962,000	1,155,000	1,155,000	1,155,000	0
DEPENDENT CARE SPENDING ACCOUNTS	318,453.74	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,454,469.60	2,445,000	2,320,000	2,365,000	2,365,000	45,000
FICA (OASDI)	2,980,344.45	3,130,000	5,231,000	5,231,000	5,231,000	0
HEALTH INSURANCE	2,828,378.62	3,112,000	2,361,000	2,522,000	2,522,000	161,000
LIFE INSURANCE	396,154.71	307,000	301,000	318,000	318,000	17,000
OTHER EMPLOYEE BENEFITS	15,238.62	207,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	15,939,672.00	16,160,000	16,649,000	18,941,000	18,941,000	2,292,000
SAVINGS PLAN	1,109,615.30	1,166,000	1,191,000	1,615,000	1,615,000	424,000
THRIFT PLAN (HORIZONS)	6,242,695.47	6,555,000	7,217,000	7,217,000	7,217,000	0
UNEMPLOYMENT INSURANCE	90,808.64	81,000	150,000	132,000	132,000	(18,000)
WORKERS' COMPENSATION	6,108,169.08	5,540,000	7,433,000	7,227,000	7,227,000	(206,000)
TOTAL S & E B	360,910,230.36	379,670,000	446,823,000	455,497,000	455,497,000	8,674,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,911,497.16	7,265,000	9,656,000	9,628,000	9,628,000	(28,000)
CLOTHING & PERSONAL SUPPLIES	192,274.67	277,000	277,000	277,000	277,000	0
COMMUNICATIONS	1,243,991.45	1,308,000	1,596,000	1,660,000	1,660,000	64,000
COMPUTING-MAINFRAME	146,945.98	154,000	159,000	215,000	215,000	56,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,923,229.50	3,271,000	4,660,000	4,677,000	4,677,000	17,000
COMPUTING-PERSONAL	976,447.98	947,000	2,898,000	1,556,000	1,556,000	(1,342,000)

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	2,000.50	31,000	31,000	31,000	31,000	0
HOUSEHOLD EXPENSE	396,753.78	416,000	667,000	860,000	860,000	193,000
INFORMATION TECHNOLOGY SERVICES	957,389.76	1,006,000	6,196,000	6,196,000	6,196,000	0
INFORMATION TECHNOLOGY-SECURITY	13,623.00	15,000	301,000	425,000	425,000	124,000
INSURANCE	686,610.33	722,000	832,000	832,000	832,000	0
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,186,340.95	3,350,000	4,664,000	4,704,000	4,704,000	40,000
MAINTENANCE - EQUIPMENT	10,621,769.24	14,152,000	15,316,000	15,144,000	15,144,000	(172,000)
MEDICAL DENTAL & LAB SUPPLIES	21,198.87	0	0	0	0	0
MEMBERSHIPS	132,268.51	139,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	8,239.06	37,000	223,000	224,000	224,000	1,000
OFFICE EXPENSE	664,248.58	701,000	1,747,000	1,736,000	1,736,000	(11,000)
PROFESSIONAL SERVICES	15,075,449.91	17,426,000	22,099,000	21,743,000	21,743,000	(356,000)
PUBLICATIONS & LEGAL NOTICE	1,117.91	235,000	253,000	235,000	235,000	(18,000)
RENTS & LEASES - BLDG & IMPRV	685,642.00	713,000	628,000	865,000	865,000	237,000
RENTS & LEASES - EQUIPMENT	1,463,545.92	2,632,000	2,079,000	4,036,000	4,036,000	1,957,000
SMALL TOOLS & MINOR EQUIPMENT	132,942.59	143,000	293,000	289,000	289,000	(4,000)
SPECIAL DEPARTMENTAL EXPENSE	12,593,187.87	28,779,000	37,150,000	39,472,000	39,472,000	2,322,000
TECHNICAL SERVICES	18,833,888.31	20,298,000	22,327,000	24,566,000	24,566,000	2,239,000
TELECOMMUNICATIONS	3,886,534.53	4,317,000	6,349,000	5,846,000	5,846,000	(503,000)
TRAINING	1,243,543.66	1,306,000	955,000	1,439,000	1,439,000	484,000
TRANSPORTATION AND TRAVEL	1,576,922.14	1,654,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	2,339,917.98	2,604,000	4,119,000	3,973,000	3,973,000	(146,000)
TOTAL S & S	86,917,522.14	113,908,000	147,844,000	152,998,000	152,998,000	5,154,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	341,575.70	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	25,848.17	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	367,423.87	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	486,000	486,000	0	0	(486,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,000,000	1,000,000	1,000,000	1,000,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	757,106.91	596,000	596,000	319,000	319,000	(277,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	14,473,237.33	19,201,000	19,201,000	17,598,000	17,598,000	(1,603,000)
ELECTRONIC EQUIPMENT	10,892.47	84,000	84,000	220,000	220,000	136,000
MACHINERY EQUIPMENT	305,906.39	550,000	550,000	445,000	445,000	(105,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	1,804,000	1,804,000	0	0	(1,804,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	11,000	11,000	0	0	(11,000)
OTHER EQUIPMENT INSTALLATION	22,447.00	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	653,243.19	1,210,000	1,210,000	752,000	752,000	(458,000)
VEHICLES & TRANSPORTATION EQUIPMENT	5,964,882.51	5,703,000	5,703,000	2,989,000	2,989,000	(2,714,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	22,187,715.80	30,645,000	30,645,000	23,323,000	23,323,000	(7,322,000)
TOTAL CAPITAL ASSETS	22,187,715.80	30,645,000	30,645,000	23,323,000	23,323,000	(7,322,000)

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	9,041.00	10,000	10,000	18,000	18,000	8,000
TOTAL OTH FIN USES	9,041.00	10,000	10,000	18,000	18,000	8,000
APPROPRIAITONS FOR CONTINGENCIES	0.00	0	4,304,000	0	0	(4,304,000)
GROSS TOTAL	$ 470,391,933.17	$ 526,023,000	$ 631,416,000	$ 633,626,000	$ 633,626,000	$ 2,210,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 8,609,000.00	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 8,609,000.00	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 8,631,000	$ 0
TOTAL FINANCING USES	$ 479,000,933.17	$ 534,654,000	$ 640,047,000	$ 642,257,000	$ 642,257,000	$ 2,210,000
BUDGETED POSITIONS	4,254.0	4,269.0	4,269.0	4,269.0	4,269.0	0.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	505,811,000	--	502,911,000	2,900,000	--
Unincorporated County Roads	328,471,000	--	328,221,000	250,000	--
Traffic Congestion Management	99,128,000	--	99,128,000	--	--
Street Lighting	42,436,000	--	42,436,000	--	--
Public Transit Services	25,445,000	--	25,445,000	--	--
Bikeways	7,681,000	--	7,681,000	--	--
Crossing Guard Services	2,650,000	--	--	2,650,000	--
Red Light Photo Enforcement	--	--	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	505,811,000	--	502,911,000	2,900,000	--

Unincorporated County Roads

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Public transit services to residents in the unincorporated County areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construction, operation, and maintenance of County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Upon request, provide crossing guard services to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	253,102,000	--	242,883,000	10,219,000	--
Flood Control	154,056,000	--	154,001,000	55,000	--
Stormwater and Urban Runoff Quality	32,639,000	--	22,475,000	10,164,000	--
Integrated Water Resource Planning	15,562,000	--	15,562,000	--	--
Water Conservation	50,845,000	--	50,845,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	253,102,000	--	242,883,000	10,219,000	--

Flood Control

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

The countywide Flood Control District (FCD) system is maintained, operated, and augmented by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program - Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Through collaborative stakeholder processes, develop watershed multi-use studies, watershed management plans, river master plans, and project concepts that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

3. Waterworks – Los Angeles County Waterworks Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	136,300,000	--	136,300,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	136,300,000	--	136,300,000	--	--

Authority: Mandated program - California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	75,178,000	--	73,932,000	1,246,000	--
Solid Waste Management	65,470,000	--	65,470,000	--	--
Regulation of Industrial Waste and Underground Tanks	3,411,000	--	3,411,000	--	--
Environmental Defenders	1,062,000	--	1,062,000	--	--
Graffiti Abatement	5,235,000	--	3,989,000	1,246,000	--
Less Administration	--	--	--	--	--
Net Program Costs	75,178,000	--	73,932,000	1,246,000	--

Solid Waste Management

Authority: Mandated program - California Integrated Waste Management Act of 1989, (AB 939); and County Code, Title 20, Division 4 Chapter 20.88 and Chapter 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program - Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Environmental Defenders

Authority: Mandated program - NPDES Permit requirements under the Clean Water Act and the California Integrated Waste Management Act of 1989 (AB 939).

This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the California Integrated Waste Management Act of 1989 (AB 939).

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	53,397,000	30,000	41,970,000	11,397,000	--
Building Permits and Inspection	24,336,000	30,000	24,237,000	69,000	--
Land Development	8,451,000	--	7,844,000	607,000	--
Encroachment Permit Issuance and Inspection	9,339,000	--	9,339,000	--	--
Property Rehabilitation and Nuisance Abatement	11,271,000	--	550,000	10,721,000	--
Less Administration	--	--	--	--	--
Net Program Costs	53,397,000	30,000	41,970,000	11,397,000	--

Building Permits and Inspection

Authority: Mandated program - California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program - California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program - California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Upon request, inspect property to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	70,497,000	--	70,497,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	70,497,000	--	70,497,000	--	--

Authority: Mandated program - California Health and Safety Code Sections 4860 – 4927 and Sections 5470 - 5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	56,960,000	--	56,492,000	468,000	--
Less Administration	--	--	--	--	--
Net Program Costs	56,960,000	--	56,492,000	468,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	57,225,000	--	57,225,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	57,225,000	--	57,225,000	--	--

Authority: Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,046,000	--	24,046,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	24,046,000	--	24,046,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	505,618,000	--	505,618,000	--	3,691.0
Less Administration	--	--	--	--	--
Net Program Costs	505,618,000	--	505,618,000	--	3,691.0

Authority: Non-mandated, discretionary program.

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

11. Pre-County Improvements

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	318,000	--	5,000	313,000	--
Less Administration	--	--	--	--	--
Net Program Costs	318,000	--	5,000	313,000	--

Authority: Non-mandated, discretionary program.

Provides the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement Assessment Districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director - Approved Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
Less Administration	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

Used for landslide investigation during storm seasons. It is also used to fund other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	459,235,000	--	459,235,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	459,235,000	--	459,235,000	--	--

Authority: Non-mandated, discretionary program.

Non-Program Balance Sheet Accounts include general reserves, designations, and appropriations for contingencies.

14. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	71,275,000	--	70,813,000	462,000	578.0
Less Administration	--	--	--	--	--
Net Program Costs	71,275,000	--	70,813,000	462,000	578.0

Authority: Non-mandated, discretionary program.

Provides administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

15. Landscape Maintenance

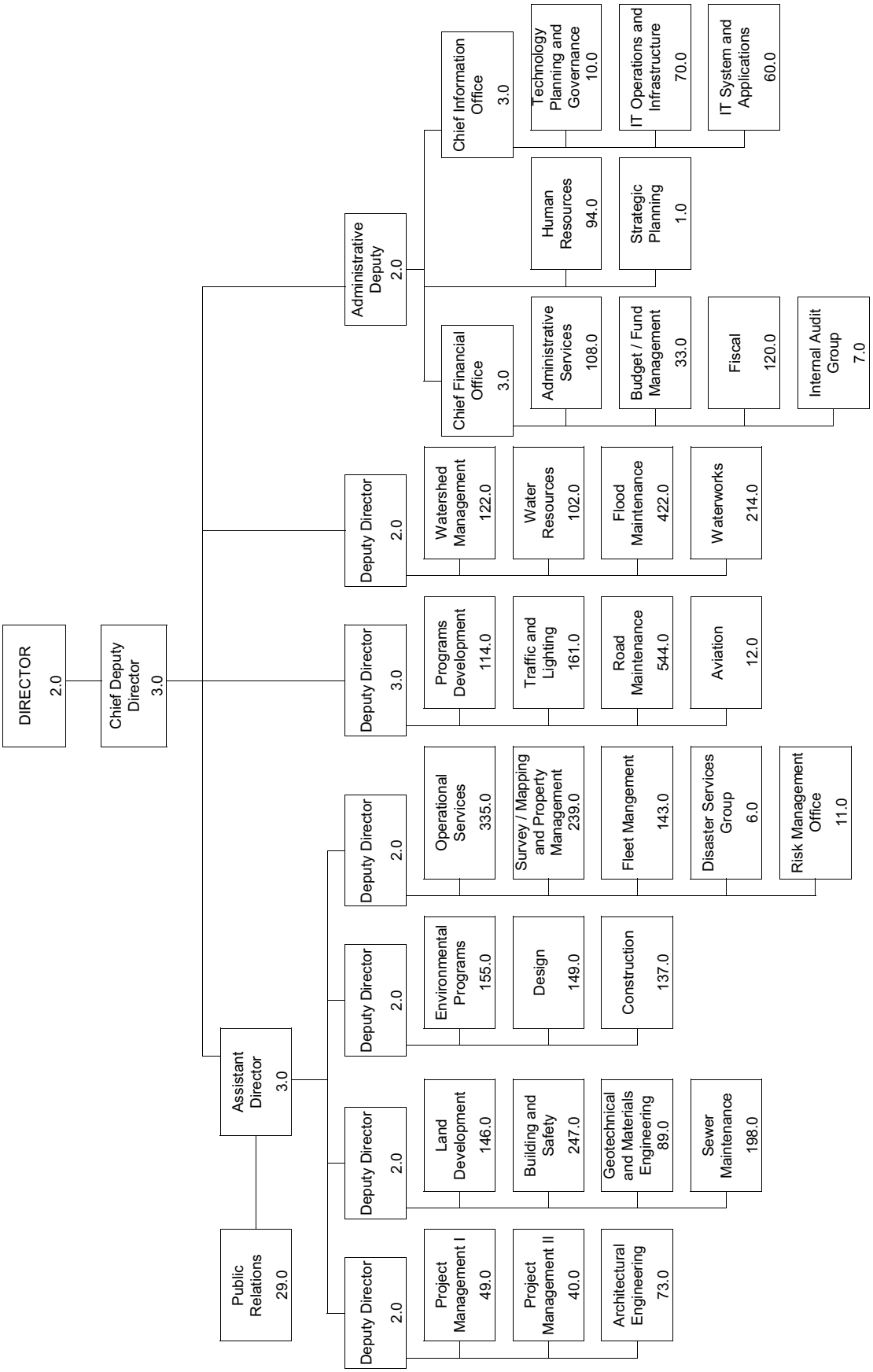
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,427,000	--	21,427,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	21,427,000	--	21,427,000	--	--

Authority: Non-mandated, discretionary program.

Provides maintenance for the landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,290,624,000	30,000	2,263,354,000	27,240,000	4,269.0

DEPARTMENT OF PUBLIC WORKS
GAIL FARBER, DIRECTOR
2015-16 Recommended Budgeted Positions = 4,269.0



Regional Planning

Richard J. Bruckner, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 7,704,327.54	$ 7,948,000	$ 7,659,000	$ 7,333,000	$ 7,333,000	$ (326,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 20,421,496.42	$ 22,247,000	$ 23,291,000	$ 23,709,000	$ 23,620,000	$ 329,000
SERVICES & SUPPLIES	6,644,311.47	4,601,000	5,344,000	4,494,000	3,894,000	(1,450,000)
OTHER CHARGES	68,151.04	87,000	87,000	87,000	87,000	0
GROSS TOTAL	$ 27,133,958.93	$ 26,935,000	$ 28,722,000	$ 28,290,000	$ 27,601,000	$ (1,121,000)
INTRAFUND TRANSFERS	(59,872.12)	(51,000)	(92,000)	(53,000)	(53,000)	39,000
NET TOTAL	$ 27,074,086.81	$ 26,884,000	$ 28,630,000	$ 28,237,000	$ 27,548,000	$ (1,082,000)
NET COUNTY COST	$ 19,369,759.27	$ 18,936,000	$ 20,971,000	$ 20,904,000	$ 20,215,000	$ (756,000)
BUDGETED POSITIONS	187.0	191.0	191.0	194.0	193.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To improve the quality of life through excellence in physical and environmental planning that preserves individual rights, improves environmental quality, and services community needs with outstanding customer service.

2015-16 Budget Message

The 2015-16 Recommended Budget provides for the maintenance of core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. Environmental impact review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the Santa Monica Mountains Local Coastal Program (LCP), Airport Land Use Compatibility Plan, Antelope Valley Area Plan, and West Carson Transit Oriented District Specific Plan (TODSP).

The 2015-16 Recommended Budget reflects a $0.8 million NCC decrease primarily attributable to the deletion of one-time funding for consultant services for various planning initiatives and a decrease in County retirement contributions, partially offset by Board-approved increases in salaries and health insurance subsidies and the addition of 2.0 positions to address workload increases due to the adoption of the Santa Monica Mountains LCP.

Critical/Strategic Planning Initiatives

The Department continues to implement its Strategic Plan while supporting the County's Strategic Plan including the following initiatives:

- Providing responsive and proactive code enforcement of discretionary permits, zoning and subdivision regulations in unincorporated areas, and participating in the countywide Nuisance Abatement Team (NAT);
- Enhancing public service through improved permitting processes and databases, web-based case filing pilot projects, new electronic transactions, Geographic Information Systems (GIS) based land use and zoning information, and smart phone enforcement operation;
- Enhancing communication with landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;

- Building stronger and healthier communities through development of land use, circulation, open space, noise, safety and housing elements of the General Plan Update; and
- Securing Regional Planning Commission and Board approval of community plans and zoning standards for unincorporated areas.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**28,722,000**	**92,000**	**7,659,000**	**20,971,000**	**191.0**
New/Expanded Programs					
1. Santa Monica Mountains LCP: Reflects the addition of 1.0 Senior Regional Planning Assistant to process highly complex and specialized discretionary coastal development permits, fully offset by an increase in coastal development permit revenue ($85,000); and the addition of 1.0 Senior Biologist to conduct complex biological research and specialized environmental studies ($122,000).	207,000	--	85,000	122,000	2.0
2. West Carson TODSP: Reflects an increase in services and supplies for consultant services to prepare the West Carson TODSP fully offset by one-time grant revenue.	150,000	--	150,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	446,000	--	23,000	423,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(201,000)	--	(11,000)	(190,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	143,000	--	--	143,000	--
4. Budget Realignment: Primarily reflects the realignment of non-centrally funded employee benefits, overtime, services and supplies, and permit revenues based on historical experience.	107,000	(39,000)	241,000	(95,000)	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit changes.	(48,000)	--	--	(48,000)	--
6. One-Time Funding: Reflects the elimination of one-time funding for the East Los Angeles TODSP ($503,000), Renewable Energy Ordinance ($503,000), Willlowbrook TODSP ($311,000), Santa Monica Mountains LCP ($175,000), Antelope Valley Plan ($138,000), Critical Initiatives Overtime ($100,000), Small Lot Subdivision Ordinance Design ($100,000), and General Plan Update ($94,000).	(1,924,000)	--	(814,000)	(1,110,000)	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(1,000)	--	--	(1,000)	--
Total Changes	**(1,121,000)**	**(39,000)**	**(326,000)**	**(756,000)**	**2.0**
2015-16 Recommended Budget	**27,601,000**	**53,000**	**7,333,000**	**20,215,000**	**193.0**

Unmet Needs

The Department's Unmet Needs include additional funding for a position to produce a wide variety of diverse professional quality graphic materials and creative designs artwork for community events, public outreach campaigns and public hearings.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ (211,531.18)	$ 8,000	$ 8,000	$ 9,000	$ 9,000	$ 1,000
COURT FEES & COSTS	2,550.00	0	1,000	0	0	(1,000)
FORFEITURES & PENALTIES	10,000.00	2,000	0	4,000	4,000	4,000
LEGAL SERVICES	2,759.61	2,000	2,000	2,000	2,000	0
MISCELLANEOUS	254,966.70	310,000	157,000	157,000	157,000	0
OTHER GOVERNMENTAL AGENCIES	557,899.77	580,000	619,000	308,000	308,000	(311,000)
OTHER SALES	65.00	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	1,722,053.41	1,613,000	1,547,000	1,547,000	1,547,000	0
STATE - OTHER	121,481.99	350,000	503,000	150,000	150,000	(353,000)
ZONING PERMITS	5,244,082.24	5,083,000	4,822,000	5,156,000	5,156,000	334,000
TOTAL REVENUE	$ 7,704,327.54	$ 7,948,000	$ 7,659,000	$ 7,333,000	$ 7,333,000	$ (326,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,572,279.44	$ 14,653,000	$ 15,644,000	$ 15,768,000	$ 15,714,000	$ 70,000
CAFETERIA BENEFIT PLANS	2,366,893.65	2,654,000	2,623,000	2,810,000	2,789,000	166,000
COUNTY EMPLOYEE RETIREMENT	2,440,059.18	2,807,000	2,834,000	2,634,000	2,623,000	(211,000)
DENTAL INSURANCE	48,058.19	57,000	54,000	57,000	57,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	31,544.02	19,000	19,000	19,000	19,000	0
DISABILITY BENEFITS	125,575.09	108,000	112,000	70,000	70,000	(42,000)
FICA (OASDI)	190,847.88	188,000	188,000	198,000	197,000	9,000
HEALTH INSURANCE	152,054.71	166,000	142,000	162,000	162,000	20,000
LIFE INSURANCE	35,448.17	37,000	26,000	37,000	37,000	11,000
RETIREE HEALTH INSURANCE	872,410.00	880,000	906,000	1,182,000	1,182,000	276,000
SAVINGS PLAN	69,530.30	73,000	86,000	93,000	93,000	7,000
THRIFT PLAN (HORIZONS)	366,420.72	415,000	447,000	475,000	473,000	26,000
UNEMPLOYMENT INSURANCE	12,825.03	11,000	16,000	16,000	16,000	0
WORKERS' COMPENSATION	137,550.04	179,000	194,000	188,000	188,000	(6,000)
TOTAL S & E B	20,421,496.42	22,247,000	23,291,000	23,709,000	23,620,000	329,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	322,598.36	434,000	414,000	413,000	413,000	(1,000)
CLOTHING & PERSONAL SUPPLIES	2,993.49	3,000	5,000	4,000	4,000	(1,000)
COMMUNICATIONS	48,360.05	96,000	21,000	85,000	85,000	64,000
COMPUTING-MAINFRAME	19,343.21	29,000	30,000	20,000	20,000	(10,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	347,181.53	415,000	399,000	397,000	397,000	(2,000)
COMPUTING-PERSONAL	132,865.20	163,000	173,000	131,000	131,000	(42,000)
HOUSEHOLD EXPENSE	2,362.54	5,000	2,000	6,000	6,000	4,000
INFORMATION TECHNOLOGY SERVICES	0.00	6,000	6,000	0	0	(6,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	15,000	15,000	9,000	9,000	(6,000)
INSURANCE	2,062.00	2,000	4,000	2,000	2,000	(2,000)
MAINTENANCE - BUILDINGS & IMPRV	357,022.55	343,000	357,000	365,000	365,000	8,000
MAINTENANCE - EQUIPMENT	10,094.23	14,000	14,000	14,000	14,000	0
MEDICAL DENTAL & LAB SUPPLIES	30.79	1,000	5,000	1,000	1,000	(4,000)
MEMBERSHIPS	740.00	2,000	3,000	1,000	1,000	(2,000)
MISCELLANEOUS EXPENSE	7,131.79	10,000	8,000	11,000	11,000	3,000

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	86,256.46	135,000	179,000	158,000	158,000	(21,000)
PROFESSIONAL SERVICES	3,958,239.70	1,446,000	2,263,000	1,327,000	727,000	(1,536,000)
PUBLICATIONS & LEGAL NOTICE	113,634.43	114,000	93,000	114,000	114,000	21,000
RENTS & LEASES - BLDG & IMPRV	27,954.11	35,000	35,000	35,000	35,000	0
RENTS & LEASES - EQUIPMENT	38,481.65	72,000	26,000	73,000	73,000	47,000
SMALL TOOLS & MINOR EQUIPMENT	1,971.34	9,000	11,000	11,000	11,000	0
SPECIAL DEPARTMENTAL EXPENSE	31,793.91	40,000	41,000	43,000	43,000	2,000
TECHNICAL SERVICES	162,039.92	187,000	191,000	235,000	235,000	44,000
TELECOMMUNICATIONS	278,805.82	290,000	291,000	286,000	286,000	(5,000)
TRAINING	32,778.87	34,000	34,000	44,000	44,000	10,000
TRANSPORTATION AND TRAVEL	148,281.39	183,000	183,000	171,000	171,000	(12,000)
UTILITIES	511,288.13	518,000	541,000	538,000	538,000	(3,000)
TOTAL S & S	6,644,311.47	4,601,000	5,344,000	4,494,000	3,894,000	(1,450,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,098.00	20,000	20,000	20,000	20,000	0
RET-OTHER LONG TERM DEBT	65,073.06	66,000	66,000	65,000	65,000	(1,000)
TAXES & ASSESSMENTS	1,979.98	1,000	1,000	2,000	2,000	1,000
TOTAL OTH CHARGES	68,151.04	87,000	87,000	87,000	87,000	0
GROSS TOTAL	$ 27,133,958.93	$ 26,935,000	$ 28,722,000	$ 28,290,000	$ 27,601,000	$ (1,121,000)
INTRAFUND TRANSFERS	(59,872.12)	(51,000)	(92,000)	(53,000)	(53,000)	39,000
NET TOTAL	$ 27,074,086.81	$ 26,884,000	$ 28,630,000	$ 28,237,000	$ 27,548,000	$ (1,082,000)
NET COUNTY COST	$ 19,369,759.27	$ 18,936,000	$ 20,971,000	$ 20,904,000	$ 20,215,000	$ (756,000)
BUDGETED POSITIONS	187.0	191.0	191.0	194.0	193.0	2.0

Departmental Program Summary

1. Current Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,098,000	15,000	6,118,000	3,965,000	73.0
Less Administration	--	--	--	--	--
Net Program Costs	10,098,000	15,000	6,118,000	3,965,000	73.0

Authority: Mandated program with discretionary service level - California Government Code Sections 65090-65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411, 66412, 66425-66431, 66433-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35, 66499.36; and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Current Planning is a local program related to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure the proper distribution of land uses for the protection of public health, safety, and welfare. Because of their unique characteristics, certain land uses require discretionary permitting which is accomplished through the filing of various types of zoning and planning applications. These discretionary actions include changes of zoning and to the General Plan in addition to implementation of subdivision regulations adopted by the County pursuant to State and federal enabling legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

2. Advance Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,006,000	7,000	389,000	4,610,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	5,006,000	7,000	389,000	4,610,000	32.0

Authority: Mandated program with discretionary service level - California Government Code Sections 65088, 65089, 65103, 65302, 65350-65357, 65400, 65402, 65581, 65588, 65589, 65654 - 65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

The Advance Planning Program is a State-mandated program to prepare and implement a General Plan for the County. This is accomplished by preparing a long-range countywide General Plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts and zoning studies need to be prepared. Periodic reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Land Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,027,000	--	774,000	5,253,000	43.0
Less Administration	--	--	--	--	--
Net Program Costs	6,027,000	--	774,000	5,253,000	43.0

Authority: Mandated program with discretionary service level - California Government Code Sections 54988, 65103 (b)(d), 65402; 65800, 65850 and California Public Resources Code Division 20 (California Coast Act).

The Land Use Regulation Program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in County unincorporated communities and to eliminate blight and improve the quality of life. Code enforcement is accomplished by conducting complaint based code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting CUP condition checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, and participating on multi-agency NATs.

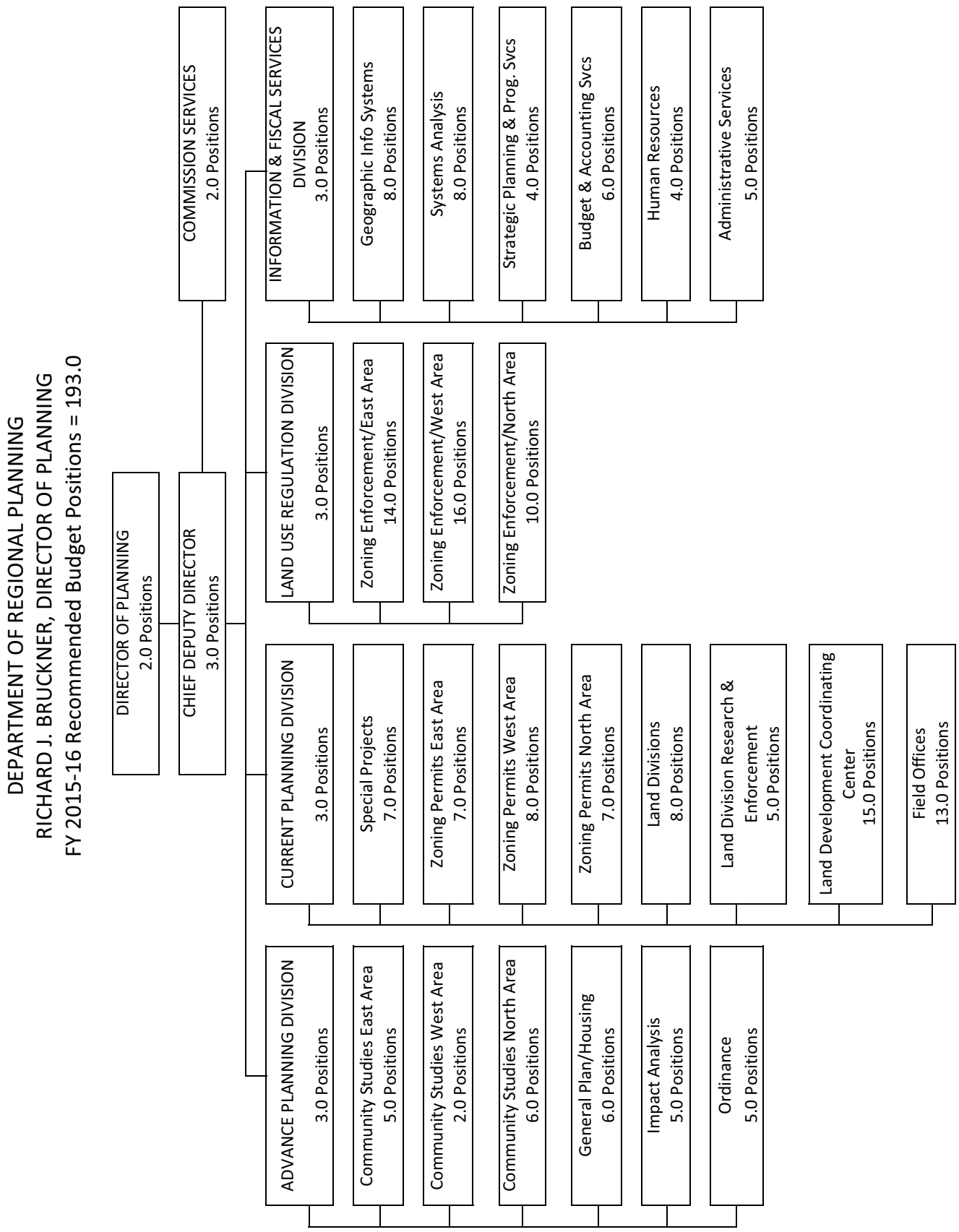
4. Information and Fiscal Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,470,000	31,000	52,000	6,387,000	45.0
Less Administration	--	--	--	--	--
Net Program Costs	6,470,000	31,000	52,000	6,387,000	45.0

Authority: Non-mandated, discretionary program.

The Information and Fiscal Services Program supports all departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program focuses on the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	27,601,000	53,000	7,333,000	20,215,000	193.0


DEPARTMENT OF REGIONAL PLANNING
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING
FY 2015-16 Recommended Budget Positions = 193.0
DIRECTOR OF PLANNING 2.0 Positions
CHIEF DEPUTY DIRECTOR 3.0 Positions
COMMISSION SERVICES 2.0 Positions
INFORMATION & FISCAL SERVICES DIVISION 3.0 Positions
Geographic Info Systems 8.0 Positions
Systems Analysis 8.0 Positions
Strategic Planning & Prog. Svcs 4.0 Positions
Budget & Accounting Svcs 6.0 Positions
Human Resources 4.0 Positions
Administrative Services 5.0 Positions
LAND USE REGULATION DIVISION 3.0 Positions
Zoning Enforcement/East Area 14.0 Positions
Zoning Enforcement/West Area 16.0 Positions
Zoning Enforcement/North Area 10.0 Positions
CURRENT PLANNING DIVISION 3.0 Positions
Special Projects 7.0 Positions
Zoning Permits East Area 7.0 Positions
Zoning Permits West Area 8.0 Positions
Zoning Permits North Area 7.0 Positions
Land Divisions 8.0 Positions
Land Division Research & Enforcement 5.0 Positions
Land Development Coordinating Center 15.0 Positions
Field Offices 13.0 Positions
ADVANCE PLANNING DIVISION 3.0 Positions
Community Studies East Area 5.0 Positions
Community Studies West Area 2.0 Positions
Community Studies North Area 6.0 Positions
General Plan/Housing 6.0 Positions
Impact Analysis 5.0 Positions
Ordinance 5.0 Positions

Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 69,330,023.75	$ 86,413,000	$ 94,776,000	$ 84,782,000	$ 88,743,000	$ (6,033,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 77,320,372.81	$ 79,112,000	$ 82,717,000	$ 83,466,000	$ 83,023,000	$ 306,000
SERVICES & SUPPLIES	37,026,408.08	66,342,000	67,335,000	74,903,000	68,649,000	1,314,000
OTHER CHARGES	982,685.94	1,012,000	1,178,000	1,110,000	1,129,000	(49,000)
CAPITAL ASSETS - EQUIPMENT	50,630.79	1,567,000	1,619,000	585,000	585,000	(1,034,000)
OTHER FINANCING USES	78,333.00	81,000	0	3,000	3,000	3,000
GROSS TOTAL	$ 115,458,430.62	$ 148,114,000	$ 152,849,000	$ 160,067,000	$ 153,389,000	$ 540,000
INTRAFUND TRANSFERS	(589,070.25)	(641,000)	(639,000)	(676,000)	(676,000)	(37,000)
NET TOTAL	$ 114,869,360.37	$ 147,473,000	$ 152,210,000	$ 159,391,000	$ 152,713,000	$ 503,000
NET COUNTY COST	$ 45,539,336.62	$ 61,060,000	$ 57,434,000	$ 74,609,000	$ 63,970,000	$ 6,536,000
BUDGETED POSITIONS	1,078.0	1,081.0	1,081.0	1,081.0	1,078.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

To register voters; conduct federal, State, local and special elections; verify initiative and referendum petitions; record real estate documents; maintain birth, death and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes and County Ordinances.

2015-16 Budget Message

The 2015-16 Recommended Budget includes resources necessary to conduct the November 2015 Consolidated and the June 2016 Presidential Primary elections as well as to perform Recorder/County Clerk operations. The budget also includes funding to move forward with new programs that promote efficiency, while taking into consideration the unstable fluctuations in the real estate market and continuing high costs of conducting elections.

The Department continues to seek ways to reduce operating costs through efficiency efforts and has carried forward substantial curtailments incurred since FY 2008-09. While recorder fee revenues were beginning to show improvement in FY 2012-13, subsequent year trends show a substantial decline attributable to a slow-down in refinancing and real estate market activity in general. In addition, the Department continues to absorb the high cost of unscheduled special elections.

Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services. As such, the Department will:

- Continue development of the multi-year Voting Systems Assessment Project (VSAP) to modernize the County's voting system;
- Continue development and implementation of a Countywide Archives and Records Management Program that will assess and develop a process for indexing and maintaining County records and items of historical value;
- Develop a revenue forecasting model to better understand the economic predictors and volatile movement that affect recording activities, hence departmental revenue;

- Implement voter registration and duplicate record management tools to supplement current data cleansing processes;
- Promote the multi-county eRecording system (SECURE) of Business to Government and Government to Government entities;
- Continue activities related to Recorder/County Clerk process efficiencies, including implementation of an online ceremony appointment system that will allow customers to schedule appointments and pay online;
- Continue the multi-functional Mobile/Online Application project to increase voter access to election information;
- Continue skill building workshops and certificate programs to provide Registrar-Recorder/County Clerk (RR/CC) staff new tools to increase efficiency and effectiveness; and
- Continue to expand efficiency initiatives and strategies to further streamline processes, improve operations, reduce costs, maximize efficiencies, enhance delivery of public services, and expand green energy conservation programs.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**152,849,000**	**639,000**	**94,776,000**	**57,434,000**	**1,081.0**
Critical Issues					
1. Recorder Fee Revenue: Reflects one-time funding to stabilize critical departmental operations, including mandated election and recorder services to offset significant declines in recorder fee revenue.	(1,181,000)	--	(13,776,000)	12,595,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	957,000	--	--	957,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(658,000)	--	(509,000)	(149,000)	--
3. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	13,000	--	--	13,000	--
4. One-Time Funding: Reflects the deletion of one-time funding for the VSAP project.	(6,899,000)	--	--	(6,899,000)	(3.0)
5. Election Cycle Changes: Reflects a cyclical adjustment in appropriations and revenue between even-numbered General Election years and odd-numbered Local and Municipal Consolidated Elections/Primary Election years.	8,706,000	--	8,706,000	--	--
6. Miscellaneous Adjustments: Reflects a decrease in funding for the Social Security Truncation program as well as adjustments for various unavoidable operational costs.	(417,000)	37,000	(454,000)	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	19,000	--	--	19,000	--
Total Changes	**540,000**	**37,000**	**(6,033,000)**	**6,536,000**	**(3.0)**
2015-16 Recommended Budget	**153,389,000**	**676,000**	**88,743,000**	**63,970,000**	**1,078.0**

Unmet Needs

The Department continues to defer much needed building maintenance projects that could compromise the integrity of our facilities, critical election and recorder computer systems, and public records. The Department plans to seek an estimated $1.6 million in deferred maintenance funding. Specific needs include a fire suppression system at the Norwalk Headquarters ($1.2 million), a new roof for the Van Nuys District Office ($0.3 million), an air conditioning system at Norwalk Headquarters ($90,000), and replacement of emergency exit sign lights ($40,000).

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 1,614.00	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,494,124.83	922,000	915,000	915,000	915,000	0
ELECTION SERVICES	11,343,651.71	6,453,000	5,555,000	11,121,000	11,121,000	5,566,000
FEDERAL - OTHER	1,899,798.00	25,800,000	25,800,000	25,800,000	25,800,000	0
MISCELLANEOUS	590,106.79	576,000	707,000	584,000	584,000	(123,000)
OTHER LICENSES & PERMITS	2,586,668.50	2,506,000	2,613,000	2,506,000	2,506,000	(107,000)
OTHER SALES	41,713.90	44,000	87,000	45,000	45,000	(42,000)
RECORDING FEES	37,337,314.72	36,297,000	43,936,000	34,508,000	36,708,000	(7,228,000)
SALE OF CAPITAL ASSETS	1,524.79	2,000	2,000	2,000	2,000	0
STATE - OTHER	337,171.37	216,000	247,000	196,000	196,000	(51,000)
TRANSFERS IN	13,696,335.14	13,597,000	14,914,000	9,105,000	10,866,000	(4,048,000)
TOTAL REVENUE	$ 69,330,023.75	$ 86,413,000	$ 94,776,000	$ 84,782,000	$ 88,743,000	$ (6,033,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 46,061,790.42	$ 46,735,000	$ 49,055,000	$ 49,588,000	$ 49,416,000	$ 361,000
CAFETERIA BENEFIT PLANS	11,790,643.68	12,776,000	12,398,000	12,547,000	12,497,000	99,000
COUNTY EMPLOYEE RETIREMENT	7,696,298.79	7,748,000	8,734,000	8,326,000	8,071,000	(663,000)
DENTAL INSURANCE	254,718.14	276,000	285,000	276,000	276,000	(9,000)
DEPENDENT CARE SPENDING ACCOUNTS	118,052.00	109,000	100,000	109,000	109,000	9,000
DISABILITY BENEFITS	419,773.76	246,000	280,000	281,000	281,000	1,000
FICA (OASDI)	601,267.40	594,000	645,000	615,000	603,000	(42,000)
HEALTH INSURANCE	934,334.62	1,468,000	1,157,000	1,212,000	1,225,000	68,000
LIFE INSURANCE	75,366.65	53,000	63,000	53,000	53,000	(10,000)
OTHER EMPLOYEE BENEFITS	(600.00)	7,000	6,000	7,000	7,000	1,000
RETIREE HEALTH INSURANCE	4,431,024.00	4,642,000	4,642,000	5,160,000	5,160,000	518,000
SAVINGS PLAN	200,723.16	250,000	328,000	250,000	250,000	(78,000)
THRIFT PLAN (HORIZONS)	886,999.11	980,000	1,091,000	1,104,000	1,137,000	46,000
UNEMPLOYMENT INSURANCE	1,277,831.14	615,000	1,193,000	1,373,000	1,373,000	180,000
WORKERS' COMPENSATION	2,572,149.94	2,613,000	2,740,000	2,565,000	2,565,000	(175,000)
TOTAL S & E B	77,320,372.81	79,112,000	82,717,000	83,466,000	83,023,000	306,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	743,935.60	848,000	982,000	874,000	874,000	(108,000)
COMMUNICATIONS	57,918.44	53,000	82,000	76,000	76,000	(6,000)
COMPUTING-MAINFRAME	284,793.00	264,000	375,000	341,000	341,000	(34,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,227,121.76	3,414,000	3,536,000	4,286,000	4,206,000	670,000
COMPUTING-PERSONAL	1,125,239.21	1,051,000	1,153,000	943,000	943,000	(210,000)
HOUSEHOLD EXPENSE	29,840.59	31,000	29,000	32,000	32,000	3,000
INFORMATION TECHNOLOGY SERVICES	2,552,269.85	2,478,000	2,835,000	2,852,000	2,852,000	17,000
INFORMATION TECHNOLOGY-SECURITY	0.00	0	5,000	15,000	15,000	10,000
INSURANCE	46,426.79	46,000	52,000	52,000	52,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,459,816.67	1,424,000	1,188,000	3,198,000	1,568,000	380,000
MAINTENANCE - EQUIPMENT	397,852.04	388,000	419,000	402,000	402,000	(17,000)
MEDICAL DENTAL & LAB SUPPLIES	2,471.30	3,000	4,000	4,000	4,000	0
MEMBERSHIPS	7,070.00	7,000	6,000	6,000	6,000	0

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	(458,060.82)	159,000	21,000	21,000	21,000	0
OFFICE EXPENSE	2,907,085.69	2,461,000	2,678,000	2,723,000	2,723,000	45,000
PROFESSIONAL SERVICES	744,887.26	735,000	848,000	1,028,000	1,014,000	166,000
PUBLICATIONS & LEGAL NOTICE	1,968.94	1,000	126,000	11,000	11,000	(115,000)
RENTS & LEASES - BLDG & IMPRV	471,108.43	327,000	327,000	311,000	311,000	(16,000)
RENTS & LEASES - EQUIPMENT	4,957.71	8,000	4,000	10,000	10,000	6,000
SMALL TOOLS & MINOR EQUIPMENT	12,539.71	6,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	17,601,818.77	45,340,000	44,660,000	50,008,000	45,478,000	818,000
TECHNICAL SERVICES	3,934,671.15	3,954,000	4,668,000	4,222,000	4,222,000	(446,000)
TELECOMMUNICATIONS	1,596,943.76	1,886,000	1,882,000	1,796,000	1,796,000	(86,000)
TRAINING	47,548.60	72,000	72,000	285,000	285,000	213,000
TRANSPORTATION AND TRAVEL	224,474.10	232,000	228,000	210,000	210,000	(18,000)
UTILITIES	1,001,709.53	1,154,000	1,154,000	1,196,000	1,196,000	42,000
TOTAL S & S	37,026,408.08	66,342,000	67,335,000	74,903,000	68,649,000	1,314,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,173.40	55,000	221,000	134,000	134,000	(87,000)
RET-OTHER LONG TERM DEBT	968,813.31	957,000	957,000	976,000	995,000	38,000
TAXES & ASSESSMENTS	12,699.23	0	0	0	0	0
TOTAL OTH CHARGES	982,685.94	1,012,000	1,178,000	1,110,000	1,129,000	(49,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	1,558,000	1,552,000	580,000	580,000	(972,000)
DATA HANDLING EQUIPMENT	50,630.79	9,000	52,000	5,000	5,000	(47,000)
ELECTRONIC EQUIPMENT	0.00	0	15,000	0	0	(15,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	50,630.79	1,567,000	1,619,000	585,000	585,000	(1,034,000)
TOTAL CAPITAL ASSETS	50,630.79	1,567,000	1,619,000	585,000	585,000	(1,034,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	78,333.00	81,000	0	3,000	3,000	3,000
TOTAL OTH FIN USES	78,333.00	81,000	0	3,000	3,000	3,000
GROSS TOTAL	$ 115,458,430.62	$ 148,114,000	$ 152,849,000	$ 160,067,000	$ 153,389,000	$ 540,000
INTRAFUND TRANSFERS	(589,070.25)	(641,000)	(639,000)	(676,000)	(676,000)	(37,000)
NET TOTAL	$ 114,869,360.37	$ 147,473,000	$ 152,210,000	$ 159,391,000	$ 152,713,000	$ 503,000
NET COUNTY COST	$ 45,539,336.62	$ 61,060,000	$ 57,434,000	$ 74,609,000	$ 63,970,000	$ 6,536,000
BUDGETED POSITIONS	1,078.0	1,081.0	1,081.0	1,081.0	1,078.0	(3.0)

Departmental Program Summary

1. Elections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	69,943,000	--	45,503,000	24,440,000	240.0
Less Administration	--	--	--	--	--
Net Program Costs	69,943,000	--	45,503,000	24,440,000	240.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

The program fulfills the legal role of the RR/CC as the principal election officer through the conduct of federal, State, local and special elections. Included in this program are election functions consisting of program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services and candidate services. Through these functions, the Elections Program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education and Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,689,000	--	1,698,000	8,991,000	141.0
Less Administration	--	--	--	--	--
Net Program Costs	10,689,000	--	1,698,000	8,991,000	141.0

Authority: Mandated program - United State Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

This program fulfills the legal role of the RR/CC as the principal voter registration official through promoting voter registration; maintaining voter registration files, providing public access to the registration records for the County; and verifying petition, nomination and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program also oversees various committees such as the Community Voter Outreach Committee, and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	37,156,000	676,000	36,480,000	--	425.0
Less Administration	--	--	--	--	--
Net Program Costs	37,156,000	676,000	36,480,000	--	425.0

Authority: Mandated program - California Government Code, Section 27201; Civil Code Section 1172; and the non-judicial portions of California Government Code Section 26800.

This program meets the legal requirement of the RR/CC as the principal recording officer through recording documents; maintaining birth, death and marriage records; issuing marriage licenses; issuing real estate records; filing fictitious business names and notary bonds; and collection of Documentary Transfer Tax for the County General Fund.

4. Technical Services Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,654,000	--	1,807,000	10,847,000	84.0
Less Administration	--	--	--	--	--
Net Program Costs	12,654,000	--	1,807,000	10,847,000	84.0

Authority: Mandated and discretionary program. Elections: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program - California Government Code, Section 27201: Civil Code Section 1172; and the non-judicial portions of California Government Code Section 26800.

This program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundary maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

5. Administration

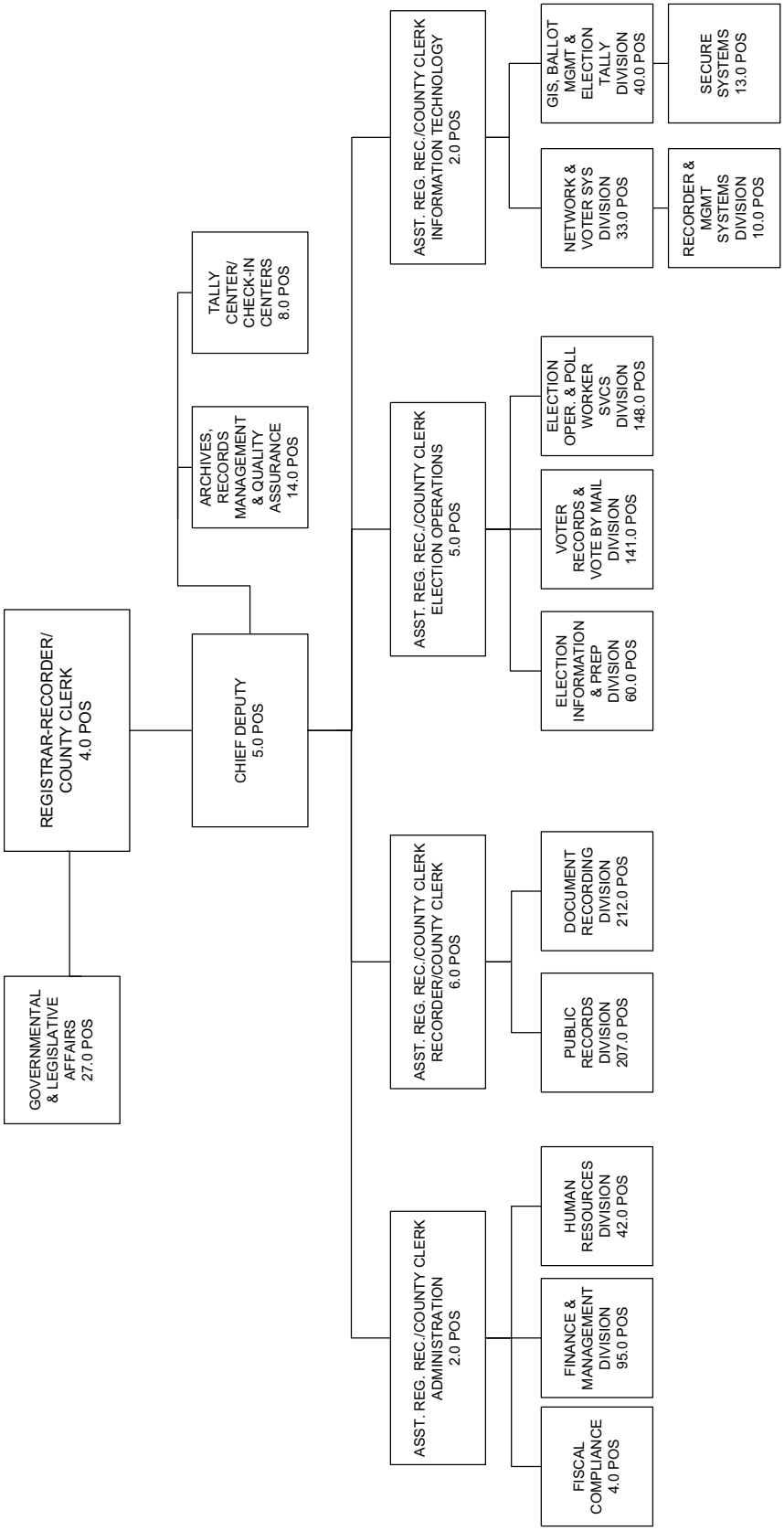
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	22,947,000	--	3,255,000	19,692,000	188.0
Less Administration	--	--	--	--	--
Net Program Costs	22,947,000	--	3,255,000	19,692,000	188.0

Authority: Non-mandated, discretionary program.

This program supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs and procedures; maintains efficient budget monitoring, accounting and recordkeeping; provides human resources-related services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public; ensures quality assurance and operational efficiencies; and coordinates the County Records Retention Program.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	153,389,000	676,000	88,743,000	63,970,000	1,078.0

REGISTRAR-RECORDER/COUNTY CLERK
DEAN LOGAN, REGISTRAR-RECORDER/COUNTY CLERK
FY 2015-16 Recommended Budgeted Positions = 1,078.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 22,014,327.41	$ 22,350,000	$ 22,441,000	$ 22,386,000	$ 22,386,000	$ (55,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 199,137,650.55	$ 223,250,000	$ 225,554,000	$ 226,219,000	$ 226,219,000	$ 665,000
S & S EXPENDITURE DISTRIBUTION	(184,681,309.65)	(198,750,000)	(199,005,000)	(191,083,000)	(191,083,000)	7,922,000
TOTAL S & S	14,456,340.90	24,500,000	26,549,000	35,136,000	35,136,000	8,587,000
OTHER CHARGES	183,675,022.58	208,750,000	209,951,000	205,035,000	205,035,000	(4,916,000)
OC EXPENDITURE DISTRIBUTION	(139,133,545.28)	(160,389,000)	(160,389,000)	(175,820,000)	(175,820,000)	(15,431,000)
TOTAL OTH CHARGES	44,541,477.30	48,361,000	49,562,000	29,215,000	29,215,000	(20,347,000)
GROSS TOTAL	$ 58,997,818.20	$ 72,861,000	$ 76,111,000	$ 64,351,000	$ 64,351,000	$ (11,760,000)
NET TOTAL	$ 58,997,818.20	$ 72,861,000	$ 76,111,000	$ 64,351,000	$ 64,351,000	$ (11,760,000)
NET COUNTY COST	$ 36,983,490.79	$ 50,511,000	$ 53,670,000	$ 41,965,000	$ 41,965,000	$ (11,705,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

This budget provides centralized financing of real property lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operational budgets of the benefitting departments, with some exceptions (e.g., Walt Disney Concert Hall garage, Hall of Justice, and Coroner buildings).

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an $11.7 million decrease in NCC due primarily to increased billable use allowance expenditures and a reduction in debt service for centrally financed projects, partially offset by other debt service increases and capital lease charges.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution /IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**435,505,000**	**359,394,000**	**22,441,000**	**53,670,000**	**0.0**
Other Changes					
1. Debt Service Changes: Reflects increases of $18.1 million in billable Countywide Cost Allocation Adjustment and $1.1 million in debt service for various centrally financed commercial, partially offset by the retirement of $1.9 million in debt service for the Emergency Operations Center.	(701,000)	18,306,000	(62,000)	(18,945,000)	--
2. Various Capital and Operating Costs: Reflects various adjustments, including increases of $7.5 million for centrally financed commercial program project costs, realignment of $7.3 million funding for non-capital related expenditures for the Zev Yaroslavsky Family Support Center, $2.0 million for the Calabasas Landfill, partially offset by the deletion of $10.9 million in one-time funding for various centrally financed commercial paper program project costs.	(3,550,000)	(10,797,000)	7,000	7,240,000	--
Total Changes	**(4,251,000)**	**7,509,000**	**(55,000)**	**(11,705,000)**	**0.0**
2015-16 Recommended Budget	**431,254,000**	**366,903,000**	**22,386,000**	**41,965,000**	**0.0**

Sheriff

Jim McDonnell, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,474,702,989.41	$ 1,512,268,000	$ 1,559,984,000	$ 1,586,090,000	$ 1,597,311,000	$ 37,327,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$3,216,532,710.21	$ 3,452,634,000	$ 3,401,547,000	$ 4,187,542,000	$ 3,427,305,000	$ 25,758,000
S & EB EXPENDITURE DISTRIBUTION	(834,417,613.09)	(891,962,000)	(892,563,000)	(1,056,268,000)	(892,176,000)	387,000
TOTAL S & E B	2,382,115,097.12	2,560,672,000	2,508,984,000	3,131,274,000	2,535,129,000	26,145,000
SERVICES & SUPPLIES	439,657,863.43	504,123,000	573,481,000	737,100,000	567,030,000	(6,451,000)
S & S EXPENDITURE DISTRIBUTION	(33,772,177.70)	(92,188,000)	(98,411,000)	(107,231,000)	(98,664,000)	(253,000)
TOTAL S & S	405,885,685.73	411,935,000	475,070,000	629,869,000	468,366,000	(6,704,000)
OTHER CHARGES	48,692,301.56	58,759,000	61,342,000	64,758,000	64,758,000	3,416,000
CAPITAL ASSETS - EQUIPMENT	31,203,581.11	28,582,000	35,055,000	191,027,000	31,141,000	(3,914,000)
OTHER FINANCING USES	0.00	51,000	51,000	51,000	51,000	0
GROSS TOTAL	$2,867,896,665.52	$ 3,059,999,000	$ 3,080,502,000	$ 4,016,979,000	$ 3,099,445,000	$ 18,943,000
INTRAFUND TRANSFERS	(63,534,441.78)	(66,706,000)	(85,615,000)	(89,299,000)	(87,713,000)	(2,098,000)
NET TOTAL	$2,804,362,223.74	$ 2,993,293,000	$ 2,994,887,000	$ 3,927,680,000	$ 3,011,732,000	$ 16,845,000
NET COUNTY COST	$1,329,659,234.33	$ 1,481,025,000	$ 1,434,903,000	$ 2,341,590,000	$ 1,414,421,000	$ (20,482,000)
BUDGETED POSITIONS	19,153.0	19,388.0	19,388.0	21,711.0	19,507.0	119.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area (UA), which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services, through contract, to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (MTA), and the Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 17,500 pre-sentenced and sentenced county jail inmates at seven custody facilities.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an NCC decrease of $20.5 million. This includes a $13.2 million decrease in debt service; a $5.1 million decrease due to a lease cancellation related to the Hall of Justice (HOJ) project; $20.4 million decrease in retirement; and the deletion of $1.2 million to upgrade the NEC Private Branch Exchange (PBX) telephone system to VoIP due to completion of the project. The Budget also reflects the deletion of $9.0 million in one-time funding comprised of: $0.5 million in carryover funding for Operations Safe Canyons/Santa Monica Mountains Enforcement Program, Whittier Patrol Car project, and furniture for HOJ; $7.9 million for costs associated with the move to HOJ, the Electronic Criminal Document Archive and Digital Evidence Management systems, start-up costs for crime analyst positions and the Population Management Bureau Analysis team, and for overtime costs to reduce the backlog of child abuse and adult rape cases; $0.3 million for Operations Safe Canyons/Santa Monica Mountains Enforcement, Malibu Summer Enforcement

and Arson Watch/Red Flag and East Los Angeles Civic Center patrol programs; and $0.3 million for start-up costs and vehicles for unincorporated area patrol in the Fourth Supervisorial District. Also reflected is a $33.4 million reduction in NCC due to an anticipated increase in public safety sales tax (Prop 172) receipts.

The above decreases are partially offset by the addition of $22.2 million and 94.0 positions to implement phase II of the Citizens' Commission on Jail Violence (CCJV) recommendations; $21.8 million for Board-approved increases in salaries and employee benefits; and $17.8 million increase in rent charges.

The Recommended Budget also includes a net increase of 25.0 positions due to the following ministerial changes: 10.0 positions for the newly created Transit Policing Division (TPD) fully offset by revenue from MTA and Metrolink; 16.0 positions for contract law enforcement services as requested by contract agencies and County departments; 1.0 position for crime lab services fully offset by revenue from the City of Santa Monica; and the net deletion of 2.0 positions inadvertently included in a prior budget phase.

The Budget also recommends that $103.9 million in funding be set aside in the Provisional Financing Uses (PFU) budget unit to address mental health issues, compliance with the Americans with Disability Act, and allegations of excessive use of force in the jails. Funding will remain in PFU pending completion of the Chief Executive Office fiscal analysis and/or Board approval of the settlement agreement.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**3,080,502,000**	**85,615,000**	**1,559,984,000**	**1,434,903,000**	**19,388.0**
Critical Issues					
1. CCJV – Phase II: Reflects the transfer of funding from the PFU budget unit to the Department's operating budget for 94.0 positions and services and supplies needed to implement phase II of the CCJV recommendations.	22,229,000	--	--	22,229,000	94.0
New/Expanded Programs					
1. TPD: Reflects funding for 10.0 positions in the Patrol Budget for the newly-created TPD fully offset by revenue from MTA and Metrolink.	1,976,000	--	1,976,000	--	10.0
Other Changes					
1. Debt Service Reduction: Reflects a reduction in debt service costs associated with the Training Academy, Lynwood Regional Justice Center, and Twin Towers Correctional Facility.	(13,221,000)	--	--	(13,221,000)	--
2. Lease Cancellations: Reflects an adjustment to the Department's lease budget a result of the move to the HOJ.	(5,103,000)	--	--	(5,103,000)	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	20,236,000	614,000	502,000	19,120,000	--
4. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's Investment portfolio.	(19,893,000)	266,000	218,000	(20,377,000)	--
5. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plans.	2,894,000	104,000	85,000	2,705,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Carryover Funding: Reflects the deletion of one-time carryover funding in the Patrol Specialized and Unallocated Budget for overtime costs for Operation Safe Canyons/Santa Monica Mountains Enforcement Program; Patrol Unincorporated Area Budget for overtime costs for the Whittier Patrol Car project; and General Support Budget for the purchase of furniture for HOJ.	(502,000)	--	--	(502,000)	--
7. One-Time Funding: Reflects the deletion of one-time funding in the: 1) General Support Budget for costs associated with the Department's move to the HOJ, the Electronic Criminal Document Archive (SECDA) and Digital Evidence Management Systems (DEMS), and start-up costs for crime analyst positions; 2) Custody Budget for start-up costs for the Population Management Bureau Analysis Team; and 3) Detective Budget for overtime costs to reduce the backlog of child abuse and adult rape cases.	(7,855,000)	--	--	(7,855,000)	--
8. Operation Safe Canyons/Santa Monica Mountains Enforcement Program: Reflects the deletion of one-time funding in the Patrol Budget overtime associated with the Operation Safe Canyons/Santa Monica Mountains Enforcement program.	(32,000)	--	--	(32,000)	--
9. UUT: Reflects the deletion of one-time carryover funding in the Patrol – Specialized and Unallocated Budget for the Malibu Summer Enforcement and Arson Watch/Red Flag and East Los Angeles Civic Center patrol programs.	(328,000)	--	--	(328,000)	--
10. Mobile Command Post – Equipment Cover: Reflects the deletion of one-time funding and a decrease in revenue in the Patrol - Specialized and Unallocated Budget for an equipment cover.	(38,000)	--	(25,000)	(13,000)	--
11. Unincorporated Area Patrol: Reflects the deletion of one-time funding for start-up costs and vehicles for unincorporated area patrols in the Fourth Supervisorial District.	(366,000)	--	--	(366,000)	--
12. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	33,369,000	(33,369,000)	--
13. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	17,788,000	(23,000)	(19,000)	17,830,000	--
14. Upgrade NEC PBX Telephone Systems to VoIP: Reflects a decrease in funding in the General Support Budget due to completion of the NEC PBX telephone systems to VoIP upgrade.	(1,200,000)	--	--	(1,200,000)	--
15. Contract Services: Reflects net changes in positions and revenue in various budget units primarily due to requests by contract agencies in the prior year.	2,607,000	1,561,000	1,046,000	--	16.0
16. DNA Crime Lab Services: Reflects the addition of 1.0 Senior Criminalist "N" position in the General Support Budget as requested by the City of Santa Monica.	175,000	--	175,000	--	1.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
17. Appropriation Realignment: Reflects appropriation adjustments to more accurately reflect actuals based on prior years' experience.	--	--	--	--	--
18. Position Reconciliation: Reflects the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
19. Position Adjustments: Reflects the net deletion of 2.0 positions and a decrease in intrafund services in various budget units that were inadvertently included in the prior budget phase.	(424,000)	(424,000)	--	--	(2.0)
20. Position Reclassification: Reflects Board-approved position reclassifications to more appropriately reflect the assigned duties and responsibilities of positions.	--	--	--	--	--
Total Changes	**18,943,000**	**2,098,000**	**37,327,000**	**(20,482,000)**	**119.0**
2015-16 Recommended Budget	**3,099,445,000**	**87,713,000**	**1,597,311,000**	**1,414,421,000**	**19,507.0**

Unmet Needs

The Department's most critical needs, in addition to restoring any reductions in funding, are the following: 1) $3.5 million and 20.0 positions for the Population Management Bureau to streamline inmate classification, housing, and program needs, including identifying alternative custody treatment beds; 2) $1.7 million and 35.0 positions for maintenance and security at the HOJ; 3) $48.5 million for unavoidable cost increases in employee benefits ($41.5 million) and services and supplies ($7.0 million); 4) $12.0 million to backfill the loss of federal funding for the State Criminal Alien Assistance Program; 5) $86.1 million to address a structural deficit related to Peace Officer Standards and Training bonuses ($44.2 million) and leaves of absences ($41.9 million); and 6) $150.7 million to fill 300.0 vacant Deputy and 1,000.0 civilian positions that are currently being used to address salary savings.

In addition, the Department is requesting: 1) $3.6 million and 13.0 positions to expand the Child Abuse/Adult Rape unit to better meet and serve the needs of victims; 2) $0.9 million for the Summer Violent Crime Enforcement Program to address Board-approved increases in salaries and expand the program for three additional weeks; 3) $1.9 million and 18.0 Custody Assistant positions to allow sworn personnel to remain in direct law enforcement assignments; 4) $1.0 million and 8.0 positions for the Fingerprint Program to enable South Patrol Division to process crime scenes and perform fingerprint analysis in a timely and efficient manner; 5) $1.5 million and 9.0 positions for the Information Technology Project Management Office to provide oversight, assistance, and technical expertise; 6) $1.6 million and 8.0 positions for the Risk Impact unit to examine the statistical results of various risk issues facing the Department and conduct a review of management efforts; 7) $2.0 million and 10.0 positions for the Medical Command Center to improve operations and streamline processes; 8) $3.0 million and 11.0 positions to handle risk management issues at the South Los Angeles Station; 9) $0.6 million and 3.0 positions for additional personnel and a patrol car for mountain areas; 10) $1.1 million and 6.0 positions for the Vital Intervention and Directional Alternatives Program, an intervention program for at-risk youths; 11) $4.8 million and 28.0 positions for the Operation Center to make it a fully functional and operational facility; 12) $0.3 million and 1.0 position for the Sheriff's Information Bureau to ensure shift coverage; 13) $115.3 million for additional information technology needs; and 14) $16.5 million to address deferred maintenance at various facilities.

The Department is also requesting one-time funding for the following: 1) $3.7 million for roof replacement and repairs at various custody facilities; 2) $2.0 million to replace the older portable radios to meet P25 compatibility requirements; 3) $0.5 million to replace the antiquated Mountain Top Radio Base Station; 4) $0.8 million for Mobil Digital Computer hardware maintenance; and 5) $0.6 million to replace outdated food preparation and machinery equipment.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 38,000.00	$ 21,000	$ 53,000	$ 53,000	$ 53,000	$ 0
CHARGES FOR SERVICES - OTHER	4,004,110.29	3,675,000	4,055,000	4,055,000	4,055,000	0
CIVIL PROCESS SERVICES	5,200,792.55	5,265,000	6,743,000	5,343,000	5,343,000	(1,400,000)
COURT FEES & COSTS	25,381.68	22,000	0	0	0	0
FEDERAL - OTHER	33,660,976.25	26,394,000	49,558,000	37,549,000	49,573,000	15,000
FORFEITURES & PENALTIES	967,086.85	967,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	(169,969.82)	302,000	6,126,000	6,126,000	6,126,000	0
LAW ENFORCEMENT SERVICES	454,541,639.27	471,896,000	467,416,000	460,390,000	460,259,000	(7,157,000)
LEGAL SERVICES	1,500,234.36	1,500,000	0	1,100,000	1,100,000	1,100,000
MISCELLANEOUS	11,991,645.26	12,898,000	24,872,000	24,897,000	24,872,000	0
OTHER COURT FINES	1,585,189.20	1,559,000	0	1,400,000	1,400,000	1,400,000
OTHER GOVERNMENTAL AGENCIES	4,104,688.99	3,658,000	3,734,000	3,734,000	3,734,000	0
OTHER SALES	766,593.10	195,000	140,000	140,000	140,000	0
RECORDING FEES	1,705,108.16	1,430,000	400,000	400,000	400,000	0
RENTS & CONCESSIONS	140,113.52	138,000	200,000	200,000	200,000	0
SALE OF CAPITAL ASSETS	493,317.68	488,000	180,000	180,000	180,000	0
STATE - 2011 REALIGNMENT REVENUE	189,805,481.32	185,236,000	189,828,000	189,828,000	189,828,000	0
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	4,212,879.66	4,215,000	3,350,000	3,350,000	3,350,000	0
STATE - OTHER	4,976,381.31	5,027,000	12,914,000	13,024,000	12,914,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	577,929,274.74	596,768,000	596,768,000	630,137,000	630,137,000	33,369,000
TRANSFERS IN	14,481,866.08	21,262,000	33,626,000	33,626,000	33,626,000	0
TRIAL COURT SECURITY - STATE REALIGNMENT	150,173,732.14	157,300,000	146,980,000	156,980,000	156,980,000	10,000,000
VEHICLE CODE FINES	12,568,466.82	12,052,000	12,117,000	12,654,000	12,117,000	0
TOTAL REVENUE	$1,474,702,989.41	$ 1,512,268,000	$ 1,559,984,000	$ 1,586,090,000	$ 1,597,311,000	$ 37,327,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,516,894,555.68	$ 1,638,237,000	$ 1,588,084,000	$ 2,074,282,000	$ 1,621,610,000	$ 33,526,000
CAFETERIA BENEFIT PLANS	254,868,961.95	273,038,000	279,886,000	305,152,000	275,120,000	(4,766,000)
COUNTY EMPLOYEE RETIREMENT	337,207,207.94	363,447,000	361,293,000	395,771,000	354,999,000	(6,294,000)
DENTAL INSURANCE	3,637,155.96	4,585,000	4,700,000	4,420,000	4,042,000	(658,000)
DEPENDENT CARE SPENDING ACCOUNTS	1,786,732.58	1,892,000	2,105,000	2,074,000	1,944,000	(161,000)
DISABILITY BENEFITS	5,513,102.49	5,860,000	4,987,000	4,680,000	4,554,000	(433,000)
FICA (OASDI)	19,904,366.80	21,145,000	22,165,000	24,331,000	22,122,000	(43,000)
HEALTH INSURANCE	5,833,572.02	6,747,000	7,525,000	8,946,000	8,201,000	676,000
LIFE INSURANCE	1,767,930.17	1,818,000	1,956,000	1,907,000	1,791,000	(165,000)
OTHER EMPLOYEE BENEFITS	3,270,389.75	3,281,000	3,511,000	3,867,000	3,480,000	(31,000)
RETIREE HEALTH INSURANCE	85,508,749.00	87,484,000	81,722,000	111,378,000	82,453,000	731,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	834,417,613.09	891,962,000	892,563,000	1,056,268,000	892,176,000	(387,000)
SAVINGS PLAN	2,723,024.76	3,279,000	4,358,000	4,986,000	4,395,000	37,000
THRIFT PLAN (HORIZONS)	36,416,420.20	41,751,000	46,687,000	54,495,000	49,578,000	2,891,000
UNEMPLOYMENT INSURANCE	566,355.23	613,000	632,000	704,000	632,000	0
WORKERS' COMPENSATION	106,216,572.59	107,495,000	99,373,000	134,281,000	100,208,000	835,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
S&EB EXPENDITURE DISTRIBUTION	(834,417,613.09)	(891,962,000)	(892,563,000)	(1,056,268,000)	(892,176,000)	387,000
TOTAL S & E B	2,382,115,097.12	2,560,672,000	2,508,984,000	3,131,274,000	2,535,129,000	26,145,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	19,372,991.17	21,517,000	19,749,000	21,171,000	19,749,000	0
AGRICULTURAL	1,506.16	3,000	0	47,000	0	0
CLOTHING & PERSONAL SUPPLIES	5,075,903.29	5,479,000	9,885,000	18,426,000	9,885,000	0
COMMUNICATIONS	9,880,820.05	5,290,000	5,737,000	8,922,000	5,737,000	0
COMPUTING-MAINFRAME	2,813,107.32	2,866,000	8,782,000	14,349,000	8,782,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,778,597.10	1,081,000	865,000	6,182,000	865,000	0
COMPUTING-PERSONAL	15,952,570.33	16,224,000	8,207,000	22,747,000	8,207,000	0
CONTRACTED PROGRAM SERVICES	14,524,474.08	13,628,000	42,365,000	48,570,000	42,365,000	0
FOOD	28,235,450.45	30,022,000	24,116,000	24,116,000	24,116,000	0
HOUSEHOLD EXPENSE	9,429,627.02	9,931,000	7,470,000	7,966,000	7,470,000	0
INFORMATION TECHNOLOGY SERVICES	14,423,770.26	13,104,000	846,000	3,895,000	846,000	0
INFORMATION TECHNOLOGY-SECURITY	0.00	150,000	0	6,080,000	0	0
INSURANCE	5,168,152.71	5,656,000	5,839,000	5,839,000	5,839,000	0
MAINTENANCE - BUILDINGS & IMPRV	11,451,759.28	15,514,000	7,489,000	28,812,000	7,489,000	0
MAINTENANCE - EQUIPMENT	38,170,658.58	28,959,000	27,034,000	28,156,000	27,034,000	0
MEDICAL DENTAL & LAB SUPPLIES	23,137,383.47	25,575,000	31,072,000	31,572,000	31,072,000	0
MEMBERSHIPS	195,579.08	199,000	122,000	124,000	122,000	0
MISCELLANEOUS EXPENSE	(771,474.24)	61,522,000	74,657,000	83,301,000	74,657,000	0
OFFICE EXPENSE	8,008,076.72	9,902,000	46,468,000	81,931,000	45,806,000	(662,000)
PROFESSIONAL SERVICES	32,918,355.08	35,598,000	31,214,000	34,285,000	31,214,000	0
PUBLICATIONS & LEGAL NOTICE	26,752.25	32,000	46,000	147,000	46,000	0
RENTS & LEASES - BLDG & IMPRV	12,548,462.14	14,919,000	14,334,000	11,532,000	10,382,000	(3,952,000)
RENTS & LEASES - EQUIPMENT	1,160,030.65	1,264,000	776,000	776,000	776,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,713,626.06	1,756,000	1,220,000	1,301,000	1,220,000	0
SPECIAL DEPARTMENTAL EXPENSE	45,920,757.73	40,354,000	47,622,000	59,763,000	47,875,000	253,000
TECHNICAL SERVICES	57,522,722.31	57,744,000	58,284,000	68,984,000	58,284,000	0
TELECOMMUNICATIONS	14,454,952.98	16,398,000	29,529,000	42,383,000	27,439,000	(2,090,000)
TRAINING	782,735.57	1,118,000	5,737,000	8,101,000	5,737,000	0
TRANSPORTATION AND TRAVEL	25,722,535.59	25,424,000	14,890,000	15,040,000	14,890,000	0
UTILITIES	40,037,980.24	42,894,000	49,126,000	52,582,000	49,126,000	0
S & S EXPENDITURE DISTRIBUTION	(33,772,177.70)	(92,188,000)	(98,411,000)	(107,231,000)	(98,664,000)	(253,000)
TOTAL S & S	405,885,685.73	411,935,000	475,070,000	629,869,000	468,366,000	(6,704,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	1,133,444.44	1,336,000	1,500,000	1,500,000	1,500,000	0
JUDGMENTS & DAMAGES	12,119,823.85	24,838,000	24,338,000	22,198,000	22,198,000	(2,140,000)
RET-OTHER LONG TERM DEBT	35,129,898.93	32,386,000	35,284,000	40,718,000	40,718,000	5,434,000
SUPPORT & CARE OF PERSONS	176,131.24	177,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	133,003.10	22,000	20,000	142,000	142,000	122,000
TOTAL OTH CHARGES	48,692,301.56	58,759,000	61,342,000	64,758,000	64,758,000	3,416,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	7,000	0	0
AIRCRAFT & AIRPORT EQUIPMENT	7,183.20	0	314,000	314,000	314,000	0

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	54,000	4,053,000	4,246,000	4,053,000	0
COMPUTERS, MAINFRAME	49,381.53	219,000	76,000	426,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,989,335.02	2,150,000	1,223,000	51,873,000	563,000	(660,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	32.67	0	40,000	58,000	40,000	0
DATA HANDLING EQUIPMENT	19,535.86	615,000	1,324,000	1,594,000	1,324,000	0
ELECTRONIC EQUIPMENT	3,352,955.44	1,374,000	2,895,000	8,979,000	2,879,000	(16,000)
FOOD PREPARATION EQUIPMENT	347,918.30	116,000	740,000	820,000	740,000	0
IT SECURITY CAPITAL ASSET EQUIPMENT	0.00	0	0	3,000,000	0	0
MACHINERY EQUIPMENT	345,432.54	562,000	524,000	819,000	524,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	112,120.29	22,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	463,536.37	1,821,000	2,765,000	3,965,000	2,765,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	209,318.13	179,000	50,000	50,000	50,000	0
MEDICAL-MINOR EQUIPMENT	167,968.25	47,000	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	728,728.34	363,000	61,000	266,000	61,000	0
OFFICE FURNITURE,FIXTURES & EQ	10,532.86	0	417,000	2,200,000	417,000	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	380,000	0	0
TANKS-STORAGE & TRANSPORT	13,295.38	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	4,734,176.39	4,761,000	5,814,000	61,667,000	2,882,000	(2,932,000)
VEHICLES & TRANSPORTATION EQUIPMENT	17,614,694.13	16,134,000	13,594,000	49,098,000	13,288,000	(306,000)
WATERCRAFT/VESSEL/BARGES/TUGS	37,436.41	165,000	1,065,000	1,165,000	1,065,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	31,203,581.11	28,582,000	35,055,000	191,027,000	31,141,000	(3,914,000)
TOTAL CAPITAL ASSETS	31,203,581.11	28,582,000	35,055,000	191,027,000	31,141,000	(3,914,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	51,000	51,000	51,000	51,000	0
TOTAL OTH FIN USES	0.00	51,000	51,000	51,000	51,000	0
GROSS TOTAL	$2,867,896,665.52	$ 3,059,999,000	$ 3,080,502,000	$ 4,016,979,000	$ 3,099,445,000	$ 18,943,000
INTRAFUND TRANSFERS	(63,534,441.78)	(66,706,000)	(85,615,000)	(89,299,000)	(87,713,000)	(2,098,000)
NET TOTAL	$2,804,362,223.74	$ 2,993,293,000	$ 2,994,887,000	$ 3,927,680,000	$ 3,011,732,000	$ 16,845,000
NET COUNTY COST	$1,329,659,234.33	$ 1,481,025,000	$ 1,434,903,000	$ 2,341,590,000	$ 1,414,421,000	$ (20,482,000)
BUDGETED POSITIONS	19,153.0	19,388.0	19,388.0	21,711.0	19,507.0	119.0

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 7,447,420.66	$ 7,186,000	$ 7,359,000	$ 7,646,000	$ 7,646,000	$ 287,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 79,951,294.19	$ 86,858,000	$ 89,189,000	$ 116,231,000	$ 92,928,000	$ 3,739,000
SERVICES & SUPPLIES	20,234,968.18	26,594,000	27,174,000	28,430,000	26,198,000	(976,000)
CAPITAL ASSETS - EQUIPMENT	127,998.10	130,000	180,000	1,167,000	180,000	0
GROSS TOTAL	$ 100,314,260.47	$ 113,582,000	$ 116,543,000	$ 145,828,000	$ 119,306,000	$ 2,763,000
INTRAFUND TRANSFERS	(582,743.61)	(748,000)	(1,213,000)	(1,213,000)	(1,213,000)	0
NET TOTAL	$ 99,731,516.86	$ 112,834,000	$ 115,330,000	$ 144,615,000	$ 118,093,000	$ 2,763,000
NET COUNTY COST	$ 92,284,096.20	$ 105,648,000	$ 107,971,000	$ 136,969,000	$ 110,447,000	$ 2,476,000
BUDGETED POSITIONS	771.0	820.0	820.0	926.0	832.0	12.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ (10,493.81)	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(62,000,000)	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	(10,493.81)	0	0	0	0	0
GROSS TOTAL	$ (10,493.81)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (10,493.81)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (10,493.81)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 50,091,157.05	$ 50,438,000	$ 54,481,000	$ 56,917,000	$ 56,786,000	$ 2,305,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 82,393,990.17	$ 86,799,000	$ 85,767,000	$ 97,959,000	$ 90,636,000	$ 4,869,000
SERVICES & SUPPLIES	42,432,129.47	41,487,000	45,187,000	45,971,000	45,487,000	300,000
OTHER CHARGES	50,080.54	61,000	106,000	57,000	57,000	(49,000)
CAPITAL ASSETS - EQUIPMENT	131,532.60	20,000	155,000	274,000	155,000	0
GROSS TOTAL	$ 125,007,732.78	$ 128,367,000	$ 131,215,000	$ 144,261,000	$ 136,335,000	$ 5,120,000
INTRAFUND TRANSFERS	(54,211,837.65)	(58,282,000)	(57,684,000)	(61,397,000)	(60,206,000)	(2,522,000)
NET TOTAL	$ 70,795,895.13	$ 70,085,000	$ 73,531,000	$ 82,864,000	$ 76,129,000	$ 2,598,000
NET COUNTY COST	$ 20,704,738.08	$ 19,647,000	$ 19,050,000	$ 25,947,000	$ 19,343,000	$ 293,000
BUDGETED POSITIONS	687.0	698.0	698.0	750.0	718.0	20.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 163,127,082.55	$ 170,640,000	$ 172,939,000	$ 172,939,000	$ 172,939,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 256,207,133.74	$ 278,291,000	$ 281,616,000	$ 314,081,000	$ 281,307,000	$ (309,000)
SERVICES & SUPPLIES	5,887,937.89	6,730,000	12,402,000	12,483,000	11,725,000	(677,000)
GROSS TOTAL	$ 262,095,071.63	$ 285,021,000	$ 294,018,000	$ 326,564,000	$ 293,032,000	$ (986,000)
INTRAFUND TRANSFERS	(138,960.77)	(137,000)	(98,000)	(98,000)	(98,000)	0
NET TOTAL	$ 261,956,110.86	$ 284,884,000	$ 293,920,000	$ 326,466,000	$ 292,934,000	$ (986,000)
NET COUNTY COST	$ 98,829,028.31	$ 114,244,000	$ 120,981,000	$ 153,527,000	$ 119,995,000	$ (986,000)
BUDGETED POSITIONS	2,024.0	2,020.0	2,020.0	2,066.0	2,021.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 380,288,795.08	$ 392,864,000	$ 401,853,000	$ 400,886,000	$ 412,910,000	$ 11,057,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 549,174,197.67	$ 608,133,000	$ 561,927,000	$ 750,950,000	$ 576,442,000	$ 14,515,000
SERVICES & SUPPLIES	87,076,535.77	94,204,000	141,530,000	168,110,000	141,976,000	446,000
CAPITAL ASSETS - EQUIPMENT	6,969,472.81	6,189,000	6,536,000	13,279,000	6,536,000	0
OTHER FINANCING USES	0.00	51,000	51,000	51,000	51,000	0
GROSS TOTAL	$ 643,220,206.25	$ 708,577,000	$ 710,044,000	$ 932,390,000	$ 725,005,000	$ 14,961,000
INTRAFUND TRANSFERS	(79,369.14)	(778,000)	(1,132,000)	(1,132,000)	(1,132,000)	0
NET TOTAL	$ 643,140,837.11	$ 707,799,000	$ 708,912,000	$ 931,258,000	$ 723,873,000	$ 14,961,000
NET COUNTY COST	$ 262,852,042.03	$ 314,935,000	$ 307,059,000	$ 530,372,000	$ 310,963,000	$ 3,904,000
BUDGETED POSITIONS	4,985.0	5,061.0	5,061.0	5,708.0	5,115.0	54.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 54,215,256.40	$ 55,316,000	$ 61,005,000	$ 63,443,000	$ 63,418,000	$ 2,413,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 147,266,748.20	$ 153,047,000	$ 149,088,000	$ 186,752,000	$ 146,526,000	$ (2,562,000)
SERVICES & SUPPLIES	5,656,929.11	8,766,000	10,362,000	16,925,000	10,899,000	537,000
CAPITAL ASSETS - EQUIPMENT	279,735.88	0	343,000	7,164,000	343,000	0
GROSS TOTAL	$ 153,203,413.19	$ 161,813,000	$ 159,793,000	$ 210,841,000	$ 157,768,000	$ (2,025,000)
INTRAFUND TRANSFERS	(968,223.77)	(975,000)	(700,000)	(700,000)	(700,000)	0
NET TOTAL	$ 152,235,189.42	$ 160,838,000	$ 159,093,000	$ 210,141,000	$ 157,068,000	$ (2,025,000)
NET COUNTY COST	$ 98,019,933.02	$ 105,522,000	$ 98,088,000	$ 146,698,000	$ 93,650,000	$ (4,438,000)
BUDGETED POSITIONS	908.0	910.0	910.0	1,084.0	910.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 84,289,216.39	$ 85,226,000	$ 112,567,000	$ 115,513,000	$ 115,513,000	$ 2,946,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 251,777,989.82	$ 266,403,000	$ 257,979,000	$ 344,850,000	$ 263,450,000	$ 5,471,000
SERVICES & SUPPLIES	167,096,903.94	162,115,000	156,644,000	258,414,000	150,057,000	(6,587,000)
OTHER CHARGES	48,642,221.02	58,698,000	61,236,000	64,701,000	64,701,000	3,465,000
CAPITAL ASSETS - EQUIPMENT	16,741,130.35	18,220,000	19,129,000	155,597,000	15,537,000	(3,592,000)
GROSS TOTAL	$ 484,258,245.13	$ 505,436,000	$ 494,988,000	$ 823,562,000	$ 493,745,000	$ (1,243,000)
INTRAFUND TRANSFERS	(1,737,960.69)	(1,517,000)	(16,924,000)	(16,895,000)	(16,500,000)	424,000
NET TOTAL	$ 482,520,284.44	$ 503,919,000	$ 478,064,000	$ 806,667,000	$ 477,245,000	$ (819,000)
NET COUNTY COST	$ 398,231,068.05	$ 418,693,000	$ 365,497,000	$ 691,154,000	$ 361,732,000	$ (3,765,000)
BUDGETED POSITIONS	2,120.0	2,168.0	2,168.0	2,597.0	2,191.0	23.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,354,026.77	$ 2,086,000	$ 4,036,000	$ 4,036,000	$ 4,036,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 178,904,116.10	$ 189,179,000	$ 190,855,000	$ 264,183,000	$ 191,664,000	$ 809,000
SERVICES & SUPPLIES	42,210,849.61	41,851,000	45,360,000	54,305,000	45,360,000	0
CAPITAL ASSETS - EQUIPMENT	676,671.78	2,000,000	2,000,000	3,242,000	2,000,000	0
GROSS TOTAL	$ 221,791,637.49	$ 233,030,000	$ 238,215,000	$ 321,730,000	$ 239,024,000	$ 809,000
INTRAFUND TRANSFERS	(501,098.69)	(554,000)	(534,000)	(534,000)	(534,000)	0
NET TOTAL	$ 221,290,538.80	$ 232,476,000	$ 237,681,000	$ 321,196,000	$ 238,490,000	$ 809,000
NET COUNTY COST	$ 219,936,512.03	$ 230,390,000	$ 233,645,000	$ 317,160,000	$ 234,454,000	$ 809,000
BUDGETED POSITIONS	1,716.0	1,719.0	1,719.0	2,110.0	1,719.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ (21,642.47)	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 836,439,627.23	$ 891,962,000	$ 892,563,000	$ 1,056,268,000	$ 892,176,000	$ (387,000)
S & EB EXPENDITURE DISTRIBUTION	(834,092,900.09)	(891,962,000)	(892,563,000)	(1,056,268,000)	(892,176,000)	387,000
TOTAL S & E B	2,346,727.14	0	0	0	0	0
SERVICES & SUPPLIES	35,299,925.57	30,188,000	36,411,000	45,231,000	36,664,000	253,000
S & S EXPENDITURE DISTRIBUTION	(33,772,177.70)	(30,188,000)	(36,411,000)	(45,231,000)	(36,664,000)	(253,000)
TOTAL S & S	1,527,747.87	0	0	0	0	0
GROSS TOTAL	$ 3,874,475.01	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 3,874,475.01	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 3,896,117.48	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	5,942.0	5,992.0	5,992.0	6,470.0	6,001.0	9.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 248,539,370.09	$ 252,975,000	$ 252,975,000	$ 252,971,000	$ 252,971,000	$ (4,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 244,553,992.19	$ 239,138,000	$ 239,138,000	$ 239,119,000	$ 239,119,000	$ (19,000)
SERVICES & SUPPLIES	3,985,377.90	13,837,000	13,837,000	13,852,000	13,852,000	15,000
GROSS TOTAL	$ 248,539,370.09	$ 252,975,000	$ 252,975,000	$ 252,971,000	$ 252,971,000	$ (4,000)
NET TOTAL	$ 248,539,370.09	$ 252,975,000	$ 252,975,000	$ 252,971,000	$ 252,971,000	$ (4,000)
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 356,366,851.67	$ 361,128,000	$ 358,360,000	$ 377,588,000	$ 376,941,000	$ 18,581,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 459,079,827.79	$ 514,633,000	$ 515,234,000	$ 657,171,000	$ 515,216,000	$ (18,000)
SERVICES & SUPPLIES	27,523,424.44	13,721,000	19,944,000	26,964,000	20,242,000	298,000
CAPITAL ASSETS - EQUIPMENT	6,277,039.59	2,023,000	6,712,000	10,304,000	6,390,000	(322,000)
GROSS TOTAL	$ 492,880,291.82	$ 530,377,000	$ 541,890,000	$ 694,439,000	$ 541,848,000	$ (42,000)
INTRAFUND TRANSFERS	(5,314,247.46)	(3,715,000)	(7,330,000)	(7,330,000)	(7,330,000)	0
NET TOTAL	$ 487,566,044.36	$ 526,662,000	$ 534,560,000	$ 687,109,000	$ 534,518,000	$ (42,000)
NET COUNTY COST	$ 131,199,192.69	$ 165,534,000	$ 176,200,000	$ 309,521,000	$ 157,577,000	$ (18,623,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 129,005,455.22	$ 134,409,000	$ 134,409,000	$ 134,151,000	$ 134,151,000	$ (258,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 130,783,793.11	$ 138,191,000	$ 138,191,000	$ 159,978,000	$ 137,841,000	$ (350,000)
S & EB EXPENDITURE DISTRIBUTION	(324,713.00)	0	0	0	0	0
TOTAL S & E B	130,459,080.11	138,191,000	138,191,000	159,978,000	137,841,000	(350,000)
SERVICES & SUPPLIES	2,263,375.36	2,630,000	2,630,000	4,415,000	2,570,000	(60,000)
GROSS TOTAL	$ 132,722,455.47	$ 140,821,000	$ 140,821,000	$ 164,393,000	$ 140,411,000	$ (410,000)
NET TOTAL	$ 132,722,455.47	$ 140,821,000	$ 140,821,000	$ 164,393,000	$ 140,411,000	$ (410,000)
NET COUNTY COST	$ 3,717,000.25	$ 6,412,000	$ 6,412,000	$ 30,242,000	$ 6,260,000	$ (152,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	136,335,000	60,206,000	56,786,000	19,343,000	718.0
Less Administration	--	--	--	--	--
Net Program Costs	136,335,000	60,206,000	56,786,000	19,343,000	718.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The County Services budget unit represents the transfer of the Office of Public Safety into the Sheriff's Department, as approved by the Board of Supervisors on December 15, 2009. Comprised of both professional and sworn staff, the County Services Budget Unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers and properties; and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	293,032,000	98,000	172,939,000	119,995,000	2,021.0
Less Administration	--	--	--	--	--
Net Program Costs	293,032,000	98,000	172,939,000	119,995,000	2,021.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Court Services budget unit funds the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

3. Custody

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	725,005,000	1,132,000	412,910,000	310,963,000	5,115.0
Less Administration	--	--	--	--	--
Net Program Costs	725,005,000	1,132,000	412,910,000	310,963,000	5,115.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Custody budget unit provides funding for the Custody Division. The Division is responsible for the County's jail system, providing for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Sheriff's Department jail facilities.

4. Detective

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	157,768,000	700,000	63,418,000	93,650,000	910.0
Less Administration	--	--	--	--	--
Net Program Costs	157,768,000	700,000	63,418,000	93,650,000	910.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Detective budget unit funds the Detective Division, which is comprised of six bureaus: Commercial Crimes Bureau, Homicide Bureau, Major Crimes Bureau, Narcotics Bureau, Special Victims Bureau, and Taskforce for Regional Auto Theft Prevention (TRAP). The Division exists as a separate entity from station detective assignments, and investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

5. General Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	493,745,000	16,500,000	115,513,000	361,732,000	2,191.0
Less Administration	--	--	--	--	--
Net Program Costs	493,745,000	16,500,000	115,513,000	361,732,000	2,191.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The General Support budget unit provides funding for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations as well as support long-term departmental initiatives.

6. Medical Services Bureau

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	239,024,000	534,000	4,036,000	234,454,000	1,719.0
Less Administration	--	--	--	--	--
Net Program Costs	239,024,000	534,000	4,036,000	234,454,000	1,719.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Medical Services budget unit provides funding for the Medical Services Bureau. The Bureau is responsible for providing for the medical needs of all sentenced and pre-trial inmates housed within the Sheriff's Department jail facilities.

7. Patrol Clearing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	--	--	--	--	6,001.0
Less Administration	--	--	--	--	--
Net Program Costs	--	--	--	--	6,001.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol Clearing budget unit provides funding for the North Patrol Division, Central Patrol Division, South Patrol Division, East Patrol Division, Homeland Security Division and Countywide Services Division. The budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distributions to the Patrol - Unincorporated Areas, Patrol - Contract Cities, and Patrol - Specialized and Unallocated budget units.

8. Patrol – Contract Cities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	252,971,000	--	252,971,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	252,971,000	--	252,971,000	--	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol - Contract Cities budget unit provides funding for the North Patrol Division, Central Patrol Division, South Patrol Division, and East Patrol Division. The budget unit provides law enforcement services to all residents, businesses and visitors within contract cities served by the Department. The budget includes appropriation for deputies' salaries and employee benefits, a portion of the station support staff, and services and supplies.

9. Patrol – Unincorporated Areas

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	140,411,000	--	134,151,000	6,260,000	--
Less Administration	--	--	--	--	--
Net Program Costs	140,411,000	--	134,151,000	6,260,000	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Unincorporated Areas budget unit provides funding for North Patrol Division, Central Patrol Division, South Patrol Division, and East Patrol Division. The budget unit provides law enforcement services to all residents, businesses and visitors within unincorporated areas served by the Department. The budget includes appropriation for deputies' salaries and employee benefits, a portion of the station support staff, and services and supplies.

10. Patrol – Specialized and Unallocated

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	541,848,000	7,330,000	376,941,000	157,577,000	--
Less Administration	--	--	--	--	--
Net Program Costs	541,848,000	7,330,000	376,941,000	157,577,000	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Specialized and Unallocated budget unit provides law enforcement services to the Metrolink, MTA, and the Community College Districts. It also provides general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Oriented Policing, Emergency Operations, Reserve Forces, Parking Enforcement, Operations Safe Street, and Community Law Enforcement. In addition, as a result of the Public Safety Realignment Act AB 109, the budget also includes a newly established Parole Compliance Unit. The Parole Compliance Unit works closely with the Probation Department's Community Supervision case managers by providing proactive identification, compliance checks and apprehension of absconders classified as Post-release Supervised Persons. The budget unit includes appropriation for the salaries and employee benefits related to the staffing in the aforementioned units, services and supplies, and capital assets. Other costs that are expensed in this budget unit include Department support units such as Communication and Fleet Management, Personnel Services, Data Systems, Fiscal Administration, Internal Affairs, Risk Management, Advanced Training, Contract Law Enforcement and the remaining costs associated with station support staff not expensed to the Patrol - Unincorporated Areas and Patrol - Contract Cities budget units.

11. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	119,306,000	1,213,000	7,646,000	110,447,000	832.0
Less Administration	--	--	--	--	--
Net Program Costs	119,306,000	1,213,000	7,646,000	110,447,000	832.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

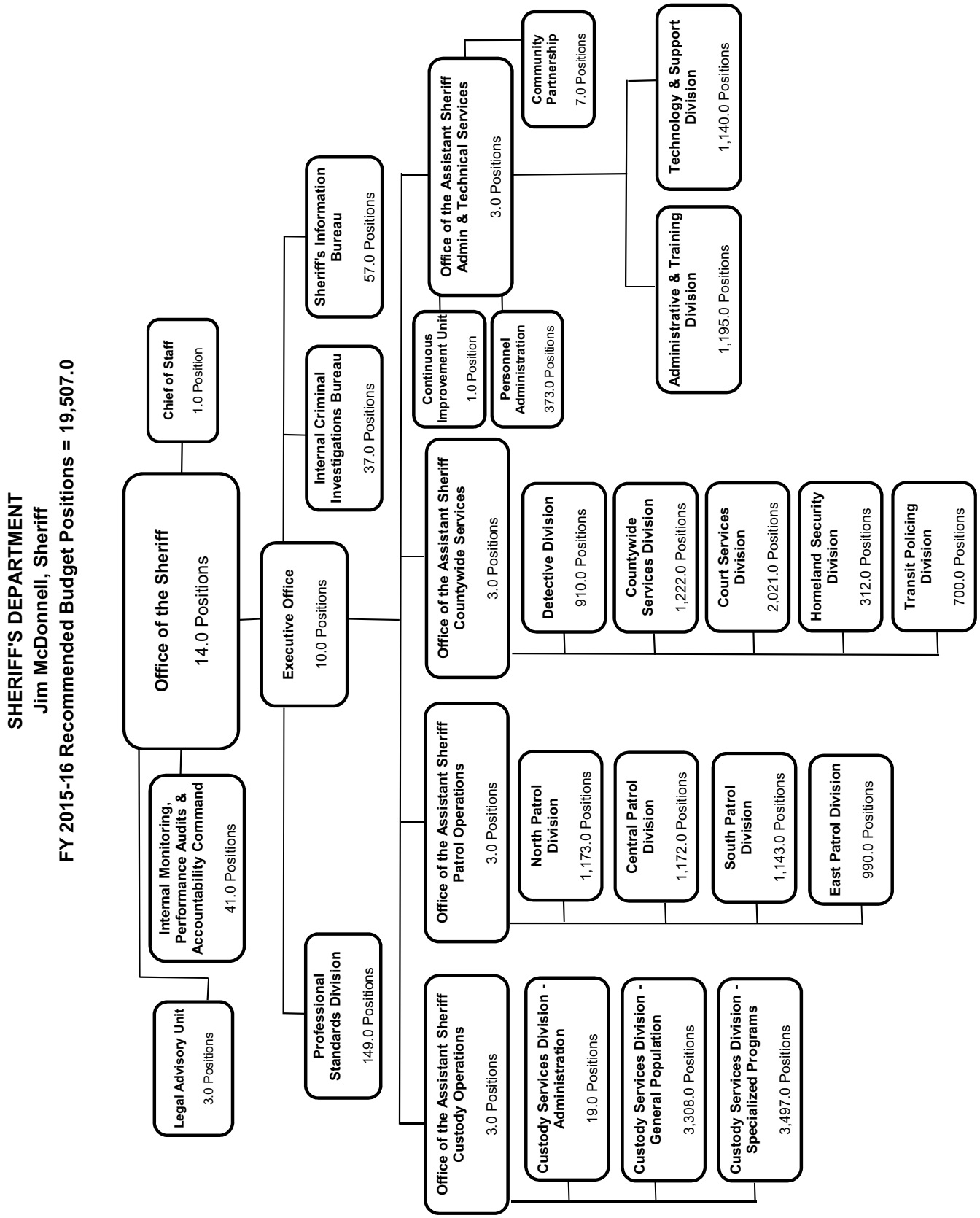
The Administration budget unit funds the Administrative Services Division, which consists of Headquarter Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division's responsibilities include, but are not limited to, the following: providing administrative staff services to Department executives; providing liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,099,445,000	87,713,000	1,597,311,000	1,414,421,000	19,507.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	$ 6,572,000
Malibu/Lost Hills	2,389,000
Palmdale	6,479,000
Santa Clarita	6,827,000
West Hollywood	4,417,000
North Patrol TOTAL	**$ 26,684,000**
Avalon	$ 494,000
Century	19,861,000
Compton	5,744,000
East Los Angeles	13,273,000
Marina Del Rey	8,219,000
South Los Angeles	12,264,000
Central Patrol TOTAL	**$ 59,855,000**
Carson	$ 4,934,000
Lakewood	33,000
Lomita	460,000
Norwalk	5,776,000
Pico Rivera	4,387,000
South Patrol TOTAL	**$ 15,590,000**
Altadena	$ 5,506,000
Crescenta Valley	2,897,000
Industry	11,739,000
San Dimas	7,339,000
Temple	5,429,000
Walnut	5,372,000
East Patrol TOTAL	**$ 38,282,000**
GRAND TOTAL	**$140,411,000**

*Includes direct patrol costs based on FY 2014-15 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.


SHERIFF'S DEPARTMENT
Jim McDonnell, Sheriff
FY 2015-16 Recommended Budget Positions = 19,507.0
Office of the Sheriff
14.0 Positions
Chief of Staff
1.0 Position
Internal Monitoring, Performance Audits & Accountability Command
41.0 Positions
Legal Advisory Unit
3.0 Positions
Executive Office
10.0 Positions
Sheriff's Information Bureau
57.0 Positions
Internal Criminal Investigations Bureau
37.0 Positions
Professional Standards Division
149.0 Positions
Office of the Assistant Sheriff Admin & Technical Services
3.0 Positions
Community Partnership
7.0 Positions
Technology & Support Division
1,140.0 Positions
Administrative & Training Division
1,195.0 Positions
Continuous Improvement Unit
1.0 Position
Personnel Administration
373.0 Positions
Office of the Assistant Sheriff Countywide Services
3.0 Positions
Detective Division
910.0 Positions
Countywide Services Division
1,222.0 Positions
Court Services Division
2,021.0 Positions
Homeland Security Division
312.0 Positions
Transit Policing Division
700.0 Positions
Office of the Assistant Sheriff Patrol Operations
3.0 Positions
North Patrol Division
1,173.0 Positions
Central Patrol Division
1,172.0 Positions
South Patrol Division
1,143.0 Positions
East Patrol Division
990.0 Positions
Office of the Assistant Sheriff Custody Operations
3.0 Positions
Custody Services Division - Administration
19.0 Positions
Custody Services Division - General Population
3,308.0 Positions
Custody Services Division - Specialized Programs
3,497.0 Positions

Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 69,382.96	$ 31,000	$ 80,000	$ 42,000	$ 42,000	$ (38,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 75,441,750.62	$ 78,479,000	$ 78,570,000	$ 78,338,000	$ 78,338,000	$ (232,000)
S & S EXPENDITURE DISTRIBUTION	(76,766,696.65)	(78,448,000)	(78,490,000)	(78,296,000)	(78,296,000)	194,000
TOTAL S & S	(1,324,946.03)	31,000	80,000	42,000	42,000	(38,000)
OTHER CHARGES	1,137,335.79	1,090,000	1,194,000	2,986,000	2,986,000	1,792,000
OC EXPENDITURE DISTRIBUTION	0.00	(1,090,000)	(1,194,000)	(2,986,000)	(2,986,000)	(1,792,000)
TOTAL OTH CHARGES	1,137,335.79	0	0	0	0	0
GROSS TOTAL	$ (187,610.24)	$ 31,000	$ 80,000	$ 42,000	$ 42,000	$ (38,000)
NET TOTAL	$ (187,610.24)	$ 31,000	$ 80,000	$ 42,000	$ 42,000	$ (38,000)
NET COUNTY COST	$ (256,993.20)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks; and telephone utilities administration.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects: 1) $0.5 million net increase for telephone utilities; 2) $2.6 million net decrease for ENIA; and 3) $3.7 million net increase for VoIP equipment lease costs.

Critical/Strategic Planning Initiatives

- ISD will continue to enhance the performance of the County's telecommunications systems and minimize costs.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**79,764,000**	**79,684,000**	**80,000**	**0**	**0.0**
Other Changes					
1. Carrier Costs: Reflects a net increase in carrier costs primarily based on the current year expenditure trend.	500,000	538,000	(38,000)	--	--
2. ENIA: Reflects a net decrease primarily due to the transfer of Active Directory costs/billings from the Telephone Utilities budget to ISD's operating budget.	(2,620,000)	(2,620,000)	--	--	--
3. VoIP: Reflects a net increase primarily due to increased equipment maintenance and migration costs.	3,680,000	3,680,000	--	--	--
Total Changes	**1,560,000**	**1,598,000**	**(38,000)**	**0**	**0.0**
2015-16 Recommended Budget	**81,324,000**	**81,282,000**	**42,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	$ 20,678.36	$ 12,000	$ 43,000	$ 19,000	$ 19,000	$ (24,000)
OTHER SALES	1,223.69	1,000	0	0	0	0
RENTS & CONCESSIONS	47,480.91	18,000	37,000	23,000	23,000	(14,000)
TOTAL REVENUE	$ 69,382.96	$ 31,000	$ 80,000	$ 42,000	$ 42,000	$ (38,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 141,045.00	$ 373,000	$ 142,000	$ 144,000	$ 144,000	$ 2,000
COMMUNICATIONS	1,424,959.98	3,336,000	1,144,000	3,805,000	3,805,000	2,661,000
COMPUTING-MAINFRAME	3,464,831.00	3,538,000	3,538,000	3,558,000	3,558,000	20,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,291,117.00	3,466,000	3,556,000	1,006,000	1,006,000	(2,550,000)
COMPUTING-PERSONAL	618,390.26	1,201,000	1,220,000	1,197,000	1,197,000	(23,000)
INFORMATION TECHNOLOGY SERVICES	395,460.00	412,000	395,000	409,000	409,000	14,000
INFORMATION TECHNOLOGY-SECURITY	2,001,468.00	2,159,000	2,159,000	2,447,000	2,447,000	288,000
INSURANCE	38,304.00	46,000	46,000	44,000	44,000	(2,000)
MAINTENANCE - BUILDINGS & IMPRV	58,087.00	100,000	100,000	100,000	100,000	0
OFFICE EXPENSE	47,251.50	55,000	55,000	55,000	55,000	0
PROFESSIONAL SERVICES	0.00	332,000	193,000	425,000	425,000	232,000
SMALL TOOLS & MINOR EQUIPMENT	2,707.00	0	0	0	0	0
TECHNICAL SERVICES	37,248.00	114,000	74,000	71,000	71,000	(3,000)
TELECOMMUNICATIONS	19,044,400.00	17,442,000	20,883,000	19,025,000	19,025,000	(1,858,000)
UTILITIES	44,876,481.88	45,905,000	45,065,000	46,052,000	46,052,000	987,000
S & S EXPENDITURE DISTRIBUTION	(76,766,696.65)	(78,448,000)	(78,490,000)	(78,296,000)	(78,296,000)	194,000
TOTAL S & S	(1,324,946.03)	31,000	80,000	42,000	42,000	(38,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	1,137,335.79	1,090,000	1,194,000	2,986,000	2,986,000	1,792,000
OC EXPENDITURE DISTRIBUTION	0.00	(1,090,000)	(1,194,000)	(2,986,000)	(2,986,000)	(1,792,000)
TOTAL OTH CHARGES	1,137,335.79	0	0	0	0	0
GROSS TOTAL	$ (187,610.24)	$ 31,000	$ 80,000	$ 42,000	$ 42,000	$ (38,000)
NET TOTAL	$ (187,610.24)	$ 31,000	$ 80,000	$ 42,000	$ 42,000	$ (38,000)
NET COUNTY COST	$ (256,993.20)	$ 0	$ 0	$ 0	$ 0	$ 0

Treasurer and Tax Collector

Joseph Kelly, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 37,644,440.23	$ 42,055,000	$ 44,276,000	$ 45,029,000	$ 47,124,000	$ 2,848,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 43,456,578.42	$ 47,302,000	$ 49,739,000	$ 51,861,000	$ 51,480,000	$ 1,741,000
SERVICES & SUPPLIES	26,038,319.89	26,616,000	26,813,000	27,993,000	26,793,000	(20,000)
OTHER CHARGES	418,353.50	403,000	403,000	403,000	403,000	0
CAPITAL ASSETS - EQUIPMENT	122,213.45	200,000	200,000	100,000	100,000	(100,000)
OTHER FINANCING USES	0.00	25,000	25,000	0	0	(25,000)
GROSS TOTAL	$ 70,035,465.26	$ 74,546,000	$ 77,180,000	$ 80,357,000	$ 78,776,000	$ 1,596,000
INTRAFUND TRANSFERS	(8,673,445.19)	(8,886,000)	(9,299,000)	(8,848,000)	(8,848,000)	451,000
NET TOTAL	$ 61,362,020.07	$ 65,660,000	$ 67,881,000	$ 71,509,000	$ 69,928,000	$ 2,047,000
NET COUNTY COST	$ 23,717,579.84	$ 23,605,000	$ 23,605,000	$ 26,480,000	$ 22,804,000	$ (801,000)
BUDGETED POSITIONS	529.0	526.0	526.0	531.0	528.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The mission of the Treasurer and Tax Collector is to bill, collect, invest, borrow, safeguard, and disburse monies and properties. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law. The Department also provides enforcement, consulting, estate administration, and public information services.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects a net decrease in NCC of $0.8 million primarily due to the deletion of one-time funding for the Property Tax Telephone System Replacement project. The Recommended Budget also includes Board-approved increases in salaries and employee benefits and a net increase of 2.0 positions for the public administrator and information technology functions.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Continue the refunding project, with the support of the CEO, for bonds issued by the former redevelopment agencies. In November 2014, *The Bond Buyer* newspaper announced that this program received the 2014 Deal of the Year Award for the Far West region of the United States. *The Bond Buyer* recognized the program as a groundbreaking program that was the first to "pool" individual redevelopment agency credits into larger bond issuances. Since the first bond sale in December 2013, the program has issued in excess of $350.0 million of refunding bonds on behalf of eight former redevelopment agencies. The total debt savings are in excess of $101.0 million and will benefit the County, the State, and each city that participated in the program.

- Conduct online tax-defaulted property "B" auctions. As well as conducting online Public Administrator auctions for specialty and/or collectable items to maximize the proceeds to be distributed to the heirs.
- Streamline the annual property tax mailing process.
- Sustain the Customer Service Ambassadors' Program during peak annual property tax seasons. Ambassadors wear bright blue vests for easy identification, carry sample bills and helpful information, answer questions, and direct taxpayers to the appropriate lines for enhanced customer service and decreased wait times.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**77,180,000**	**9,299,000**	**44,276,000**	**23,605,000**	**526.0**
Other Changes					
1. Property Tax Telephone System Replacement: Reflects the deletion of one-time funding for the replacement of the Legacy Property Tax Telephone System.	(1,000,000)	--	--	(1,000,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	889,000	--	622,000	267,000	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(258,000)	--	(181,000)	(77,000)	--
4. Deferred Compensation: Reflects a projected increase in deferred compensation costs due to the elimination of the annual contribution cap for represented employees in the Thrift/Horizons Plan.	29,000	--	20,000	9,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	378,000	--	378,000	--	--
6. Public Finance: Reflects the addition of 1.0 Finance Analyst position, fully offset by the deletion of 1.0 Cash Management Systems Analyst position and an increase in treasury management revenue.	40,000	--	40,000	--	--
7. Public Administrator: Reflects the addition of 1.0 Deputy Public Conservator/Administrator II position, fully offset by an increase in estate administration revenue.	89,000	--	89,000	--	1.0
8. Temporary Staff: Reflects the addition of 1.0 Student Worker, Info Tech position, offset by an increase in revenue.	34,000	--	34,000	--	1.0
9. Ministerial Adjustments: Reflects the realignment of various services and supplies, intrafund transfers, and revenues based on current trends.	1,395,000	(451,000)	1,846,000	--	--
Total Changes	**1,596,000**	**(451,000)**	**2,848,000**	**(801,000)**	**2.0**
2015-16 Recommended Budget	**78,776,000**	**8,848,000**	**47,124,000**	**22,804,000**	**528.0**

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 12,508,797.28	$ 13,361,000	$ 13,238,000	$ 14,132,000	$ 14,099,000	$ 861,000
BUSINESS LICENSES	1,172,152.40	1,459,000	1,490,000	1,448,000	1,448,000	(42,000)
CHARGES FOR SERVICES - OTHER	12,956,205.69	13,424,000	14,165,000	14,909,000	14,948,000	783,000
CIVIL PROCESS SERVICES	18,991.73	20,000	55,000	55,000	55,000	0
COURT FEES & COSTS	2,047.20	2,000	7,000	5,000	5,000	(2,000)
ESTATE FEES	2,895,729.96	2,919,000	2,919,000	2,919,000	3,008,000	89,000
FORFEITURES & PENALTIES	906.09	0	0	0	0	0
INHERITANCE TAX FEES	596,151.30	678,000	677,000	697,000	697,000	20,000
LEGAL SERVICES	7,311.06	0	7,000	0	0	(7,000)
MISCELLANEOUS	4,998,875.90	6,659,000	8,610,000	7,751,000	9,751,000	1,141,000
OTHER GOVERNMENTAL AGENCIES	89,604.34	93,000	93,000	97,000	97,000	4,000
OTHER SALES	65,274.82	100,000	100,000	100,000	100,000	0
OTHER TAXES	93,197.76	429,000	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	2,225,540.72	2,901,000	2,901,000	2,902,000	2,902,000	1,000
RECORDING FEES	10,142.85	10,000	14,000	14,000	14,000	0
SALE OF CAPITAL ASSETS	3,511.13	0	0	0	0	0
TOTAL REVENUE	$ 37,644,440.23	$ 42,055,000	$ 44,276,000	$ 45,029,000	$ 47,124,000	$ 2,848,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 26,236,623.07	$ 28,432,000	$ 31,346,000	$ 32,338,000	$ 32,077,000	$ 731,000
CAFETERIA BENEFIT PLANS	6,203,237.74	6,809,000	6,502,000	7,111,000	7,063,000	561,000
COUNTY EMPLOYEE RETIREMENT	4,899,323.65	5,729,000	5,483,000	5,461,000	5,410,000	(73,000)
DENTAL INSURANCE	128,535.59	142,000	147,000	156,000	156,000	9,000
DEPENDENT CARE SPENDING ACCOUNTS	44,487.99	41,000	57,000	50,000	50,000	(7,000)
DISABILITY BENEFITS	441,721.54	354,000	371,000	343,000	343,000	(28,000)
FICA (OASDI)	328,364.33	366,000	338,000	373,000	369,000	31,000
HEALTH INSURANCE	603,702.78	688,000	656,000	679,000	679,000	23,000
LIFE INSURANCE	87,960.37	43,000	87,000	47,000	47,000	(40,000)
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	2,275,672.00	2,333,000	2,371,000	2,749,000	2,749,000	378,000
SAVINGS PLAN	377,052.75	419,000	447,000	491,000	484,000	37,000
THRIFT PLAN (HORIZONS)	708,446.40	772,000	747,000	823,000	813,000	66,000
UNEMPLOYMENT INSURANCE	15,185.32	9,000	15,000	12,000	12,000	(3,000)
WORKERS' COMPENSATION	1,106,864.89	1,165,000	1,165,000	1,221,000	1,221,000	56,000
TOTAL S & E B	43,456,578.42	47,302,000	49,739,000	51,861,000	51,480,000	1,741,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,836,163.52	5,138,000	5,598,000	6,632,000	5,432,000	(166,000)
CLOTHING & PERSONAL SUPPLIES	7,149.31	4,000	1,000	3,000	3,000	2,000
COMMUNICATIONS	14,387.43	17,000	18,000	17,000	17,000	(1,000)
COMPUTING-MAINFRAME	3,307,984.55	3,479,000	3,502,000	3,497,000	3,497,000	(5,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	15,034.00	13,000	13,000	44,000	44,000	31,000
COMPUTING-PERSONAL	354,040.42	342,000	492,000	798,000	798,000	306,000
HOUSEHOLD EXPENSE	47,761.94	41,000	41,000	50,000	50,000	9,000

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	1,165,484.00	959,000	1,038,000	910,000	910,000	(128,000)
INFORMATION TECHNOLOGY-SECURITY	8,845.00	156,000	156,000	153,000	153,000	(3,000)
INSURANCE	13,445.65	14,000	13,000	15,000	15,000	2,000
MAINTENANCE - BUILDINGS & IMPRV	1,862,804.78	1,964,000	1,884,000	1,966,000	1,966,000	82,000
MAINTENANCE - EQUIPMENT	2,126,168.86	581,000	607,000	571,000	571,000	(36,000)
MEDICAL DENTAL & LAB SUPPLIES	2,907.43	4,000	4,000	4,000	4,000	0
MEMBERSHIPS	14,424.00	18,000	21,000	19,000	19,000	(2,000)
MISCELLANEOUS EXPENSE	58,925.56	83,000	80,000	69,000	69,000	(11,000)
OFFICE EXPENSE	4,407,161.02	4,167,000	4,116,000	4,590,000	4,590,000	474,000
PROFESSIONAL SERVICES	2,034,610.11	2,236,000	1,965,000	2,085,000	2,085,000	120,000
PUBLICATIONS & LEGAL NOTICE	703,106.12	748,000	800,000	800,000	800,000	0
RENTS & LEASES - BLDG & IMPRV	11,635.30	13,000	9,000	16,000	16,000	7,000
RENTS & LEASES - EQUIPMENT	24,856.20	191,000	21,000	218,000	218,000	197,000
SMALL TOOLS & MINOR EQUIPMENT	7,207.27	3,000	3,000	3,000	3,000	0
SPECIAL DEPARTMENTAL EXPENSE	611,123.01	733,000	725,000	753,000	753,000	28,000
TECHNICAL SERVICES	1,248,499.96	1,338,000	1,356,000	1,454,000	1,454,000	98,000
TELECOMMUNICATIONS	1,056,278.33	2,113,000	2,093,000	1,098,000	1,098,000	(995,000)
TRAINING	51,700.57	69,000	86,000	50,000	50,000	(36,000)
TRANSPORTATION AND TRAVEL	131,832.63	161,000	140,000	173,000	173,000	33,000
UTILITIES	1,914,782.92	2,031,000	2,031,000	2,005,000	2,005,000	(26,000)
TOTAL S & S	26,038,319.89	26,616,000	26,813,000	27,993,000	26,793,000	(20,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	18,416.32	13,000	0	5,000	5,000	5,000
RET-OTHER LONG TERM DEBT	391,902.68	390,000	403,000	391,000	391,000	(12,000)
TAXES & ASSESSMENTS	8,034.50	0	0	7,000	7,000	7,000
TOTAL OTH CHARGES	418,353.50	403,000	403,000	403,000	403,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	111,256.05	164,000	0	75,000	75,000	75,000
DATA HANDLING EQUIPMENT	10,957.40	22,000	200,000	0	0	(200,000)
MACHINERY EQUIPMENT	0.00	14,000	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	25,000	25,000	25,000
TOTAL CAPITAL ASSETS - EQUIPMENT	122,213.45	200,000	200,000	100,000	100,000	(100,000)
TOTAL CAPITAL ASSETS	122,213.45	200,000	200,000	100,000	100,000	(100,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	25,000	25,000	0	0	(25,000)
TOTAL OTH FIN USES	0.00	25,000	25,000	0	0	(25,000)
GROSS TOTAL	$ 70,035,465.26	$ 74,546,000	$ 77,180,000	$ 80,357,000	$ 78,776,000	$ 1,596,000
INTRAFUND TRANSFERS	(8,673,445.19)	(8,886,000)	(9,299,000)	(8,848,000)	(8,848,000)	451,000
NET TOTAL	$ 61,362,020.07	$ 65,660,000	$ 67,881,000	$ 71,509,000	$ 69,928,000	$ 2,047,000
NET COUNTY COST	$ 23,717,579.84	$ 23,605,000	$ 23,605,000	$ 26,480,000	$ 22,804,000	$ (801,000)
BUDGETED POSITIONS	529.0	526.0	526.0	531.0	528.0	2.0

Departmental Program Summary

1. Treasury Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,796,000	2,527,000	13,930,000	1,339,000	112.0
Less Administration	--	--	--	--	--
Net Program Costs	17,796,000	2,527,000	13,930,000	1,339,000	112.0

Authority: Mandated program - California Government Code Sections 27000-27121, and County Code Section 2.52.

The program administers and manages the County Treasury; provides for the collection, custody, borrowing, investments and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 13 cities/agencies, 120 school districts; and administers 273 bank accounts for County departments, school districts and special districts.

2. Tax Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	31,542,000	3,001,000	27,224,000	1,317,000	230.0
Less Administration	--	--	--	--	--
Net Program Costs	31,542,000	3,001,000	27,224,000	1,317,000	230.0

Authority: Mandated program - California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

The program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,149,000	2,902,000	4,739,000	3,508,000	92.0
Less Administration	--	--	--	--	--
Net Program Costs	11,149,000	2,902,000	4,739,000	3,508,000	92.0

Authority: Mandated program - California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

The program annually investigates approximately 2,500 estates for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate and administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

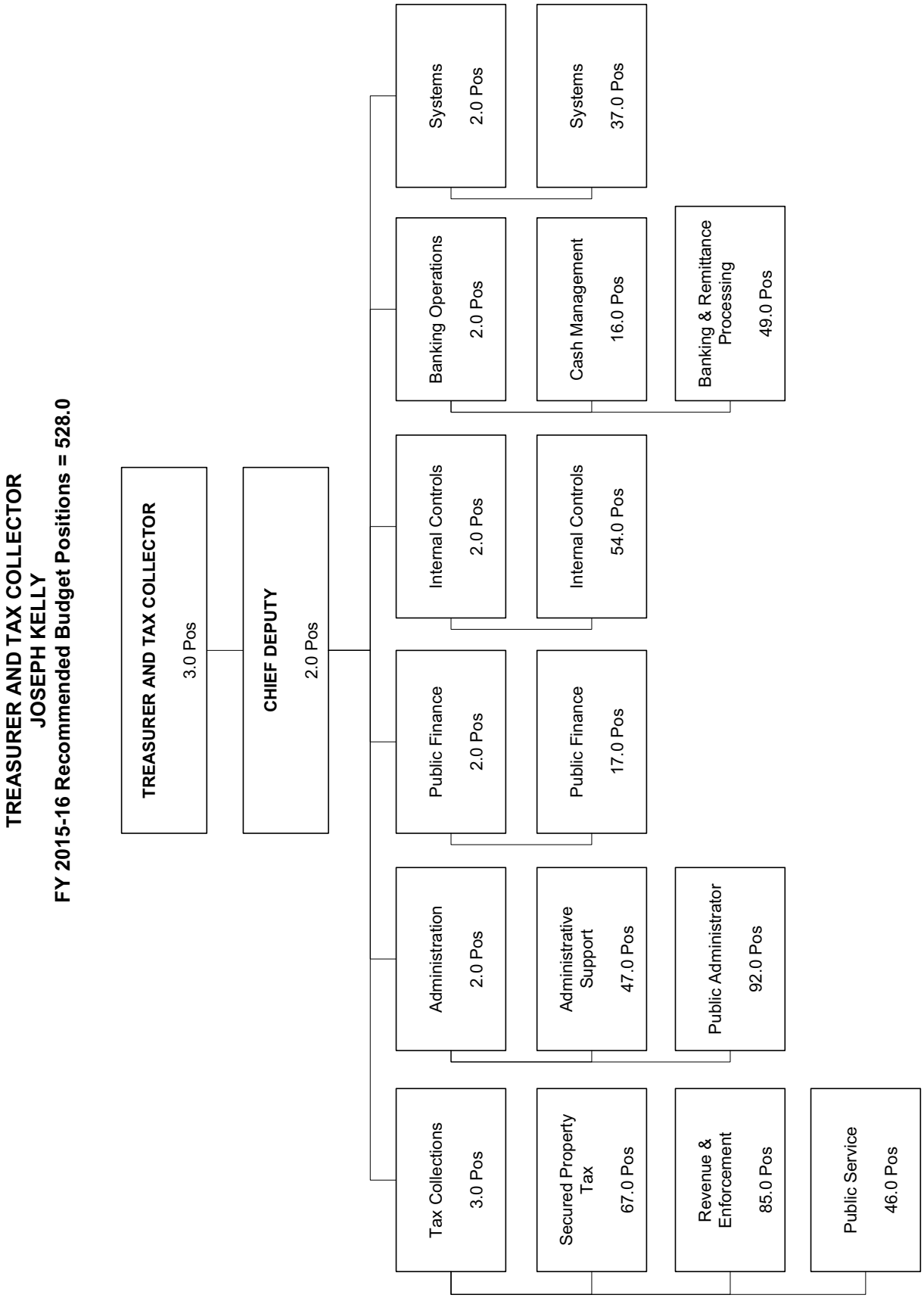
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,289,000	418,000	1,231,000	16,640,000	94.0
Less Administration	--	--	--	--	--
Net Program Costs	18,289,000	418,000	1,231,000	16,640,000	94.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	78,776,000	8,848,000	47,124,000	22,804,000	528.0


TREASURER AND TAX COLLECTOR
JOSEPH KELLY
FY 2015-16 Recommended Budget Positions = 528.0
TREASURER AND TAX COLLECTOR
3.0 Pos
CHIEF DEPUTY
2.0 Pos
Tax Collections
3.0 Pos
Administration
2.0 Pos
Public Finance
2.0 Pos
Internal Controls
2.0 Pos
Banking Operations
2.0 Pos
Systems
2.0 Pos
Secured Property Tax
67.0 Pos
Administrative Support
47.0 Pos
Public Finance
17.0 Pos
Internal Controls
54.0 Pos
Cash Management
16.0 Pos
Systems
37.0 Pos
Revenue & Enforcement
85.0 Pos
Public Administrator
92.0 Pos
Banking & Remittance Processing
49.0 Pos
Public Service
46.0 Pos

Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 115,672,558.20	$ 109,601,000	$ 140,741,000	$ 140,741,000	$ 140,741,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 31,836,129.03	$ 32,344,000	$ 33,521,000	$ 33,522,000	$ 33,522,000	$ 1,000
SERVICES & SUPPLIES	63,430,862.91	64,978,000	73,291,000	73,327,000	73,327,000	36,000
OTHER CHARGES	282,951,198.00	283,007,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	$ 378,218,189.94	$ 380,329,000	$ 397,380,000	$ 397,417,000	$ 397,417,000	$ 37,000
NET COUNTY COST	$ 262,545,631.74	$ 270,728,000	$ 256,639,000	$ 256,676,000	$ 256,676,000	$ 37,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects funding for the County's $290.6 million MOE payment to the State, which is comprised of $245.9 million base MOE, $37.6 million CFP, and $7.1 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE. In addition, the budget includes $106.8 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in employee benefits, and costs related to the Post-Conviction Assistance Center contract, partially offset by a decrease in retirement costs.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**397,380,000**	**0**	**140,741,000**	**256,639,000**	**50.0**
Other Changes					
1. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employee Retirement Association's investment portfolio.	(40,000)	--	--	(40,000)	--
2. Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	41,000	--	--	41,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Indigent Defense Costs: Reflects an increase in costs related to the Post-Conviction Assistance Center contract.	36,000	--	--	36,000	--
4. Services and Supplies: Reflects a realignment of services and supplies to properly align budgeted appropriation with actual expenditures.	--	--	--	--	--
Total Changes	**37,000**	**0**	**0**	**37,000**	**0.0**
2015-16 Recommended Budget	**397,417,000**	**0**	**140,741,000**	**256,676,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 0.00	$ 0	$ 10,000	$ 10,000	$ 10,000	$ 0
CHARGES FOR SERVICES - OTHER	(0.17)	0	0	0	0	0
COURT FEES & COSTS	2,413,101.64	1,566,000	5,344,000	5,344,000	5,344,000	0
FORFEITURES & PENALTIES	10,019.15	10,000	0	0	0	0
LEGAL SERVICES	2,690,398.62	2,397,000	3,439,000	3,439,000	3,439,000	0
MISCELLANEOUS	78,608.56	71,000	235,000	235,000	235,000	0
OTHER COURT FINES	104,380,902.87	99,871,000	124,682,000	124,682,000	124,682,000	0
OTHER LICENSES & PERMITS	205,080.00	193,000	160,000	160,000	160,000	0
RECORDING FEES	121,475.00	112,000	130,000	130,000	130,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	0	50,000	50,000	50,000	0
TRANSFERS IN	0.00	0	9,000	9,000	9,000	0
VEHICLE CODE FINES	5,771,004.88	5,381,000	6,682,000	6,682,000	6,682,000	0
TOTAL REVENUE	$ 115,670,590.55	$ 109,601,000	$ 140,741,000	$ 140,741,000	$ 140,741,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,478,347.74	$ 2,354,000	$ 2,585,000	$ 2,585,000	$ 2,585,000	$ 0
CAFETERIA BENEFIT PLANS	16,167,948.64	18,621,000	18,941,000	18,982,000	18,982,000	41,000
COUNTY EMPLOYEE RETIREMENT	466,789.97	492,000	498,000	458,000	458,000	(40,000)
DENTAL INSURANCE	22,693.70	25,000	6,000	6,000	6,000	0
DEPENDENT CARE SPENDING ACCOUNTS	35,087.85	36,000	49,000	49,000	49,000	0
DISABILITY BENEFITS	992,316.16	25,000	86,000	86,000	86,000	0
FICA (OASDI)	31,988.14	30,000	36,000	36,000	36,000	0
HEALTH INSURANCE	288,298.26	294,000	445,000	445,000	445,000	0
LIFE INSURANCE	973,101.63	4,000	0	0	0	0
OTHER EMPLOYEE BENEFITS	3,576,885.00	3,606,000	3,666,000	3,666,000	3,666,000	0
RETIREE HEALTH INSURANCE	188,960.12	185,000	190,000	190,000	190,000	0
SAVINGS PLAN	3,990,542.07	4,011,000	4,269,000	4,269,000	4,269,000	0
THRIFT PLAN (HORIZONS)	2,528,009.42	2,559,000	2,667,000	2,667,000	2,667,000	0
UNEMPLOYMENT INSURANCE	0.00	0	9,000	9,000	9,000	0
WORKERS' COMPENSATION	95,160.33	102,000	74,000	74,000	74,000	0
TOTAL S & E B	31,836,129.03	32,344,000	33,521,000	33,522,000	33,522,000	1,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,104,239.66	15,468,000	16,958,000	16,958,000	16,958,000	0
CLOTHING & PERSONAL SUPPLIES	29.41	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	12,672.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	875,272.19	900,000	1,700,000	1,100,000	1,100,000	(600,000)
MAINTENANCE - BUILDINGS & IMPRV	101,521.34	125,000	135,000	135,000	135,000	0
MAINTENANCE - EQUIPMENT	372.24	0	0	0	0	0
MEMBERSHIPS	0.00	1,000	0	0	0	0
MISCELLANEOUS EXPENSE	5,283.78	6,000	33,000	33,000	33,000	0
OFFICE EXPENSE	81,915.81	104,000	115,000	200,000	200,000	85,000
PROFESSIONAL SERVICES	46,422,995.67	47,526,000	54,012,000	54,079,000	54,079,000	67,000
TECHNICAL SERVICES	812,033.36	826,000	325,000	800,000	800,000	475,000
TELECOMMUNICATIONS	1,034.42	0	0	0	0	0

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	13,493.03	9,000	0	9,000	9,000	9,000
TOTAL S & S	63,430,862.91	64,978,000	73,291,000	73,327,000	73,327,000	36,000
OTHER CHARGES						
TRIAL COURT-MAINTENANCE OF EFFORT	282,951,198.00	283,007,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	$ 378,218,189.94	$ 380,329,000	$ 397,380,000	$ 397,417,000	$ 397,417,000	$ 37,000
NET TOTAL	378,218,189.94	380,329,000	397,380,000	397,417,000	397,417,000	37,000
NET COUNTY COST	$ 262,545,631.74	$ 270,728,000	$ 256,639,000	$ 256,676,000	$ 256,676,000	$ 37,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 60,315,148.16	$ 55,119,000	$ 49,186,000	$ 44,542,000	$ 44,542,000	$ (4,644,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 209,209,474.10	$ 216,545,000	$ 214,458,000	$ 223,916,000	$ 223,916,000	$ 9,458,000
S & S EXPENDITURE DISTRIBUTION	(150,987,360.68)	(164,406,000)	(168,775,000)	(184,485,000)	(184,485,000)	(15,710,000)
TOTAL S & S	58,222,113.42	52,139,000	45,683,000	39,431,000	39,431,000	(6,252,000)
OTHER CHARGES	275,311.27	3,025,000	4,025,000	5,824,000	5,824,000	1,799,000
OTHER FINANCING USES	20,711.00	0	0	0	0	0
GROSS TOTAL	$ 58,518,135.69	$ 55,164,000	$ 49,708,000	$ 45,255,000	$ 45,255,000	$ (4,453,000)
INTRAFUND TRANSFERS	99.47	0	(371,000)	(551,000)	(551,000)	(180,000)
NET TOTAL	$ 58,518,235.16	$ 55,164,000	$ 49,337,000	$ 44,704,000	$ 44,704,000	$ (4,633,000)
NET COUNTY COST	$ (1,796,913.00)	$ 45,000	$ 151,000	$ 162,000	$ 162,000	$ 11,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an increase in NCC of $11,000 primarily attributable to increases in utility costs for NCC-funded facilities. The Recommended Budget also reflects an increase in funding for electricity, water, other utilities, power plant operations, California Public Utility Commission (CPUC) programs, and energy management programs, partially offset by decreases in funding for natural gas, Enterprise Energy Management Information System (EEMIS) program, and Energy Efficiency and Conversation Block Grants (EECBG).

Critical/Strategic Planning Initiatives

- Continues to complete energy retrofit projects, increase water conservation efforts, and centrally administer utilities costs throughout the County.

Changes From 2014-15 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2014-15 Final Adopted Budget	**218,483,000**	**169,146,000**	**49,186,000**	**151,000**	**0.0**
Other Changes					
1. Electricity: Reflects an increase in funding based on the current year expenditure trend and anticipated electricity rates increases from the Los Angeles Department of Water and Power (DWP), Southern California Edison (SCE), and other utility companies.	14,705,000	13,712,000	978,000	15,000	--
2. Natural Gas: Reflects a decrease in funding based on negotiated contract price for non-core natural gas accounts.	(2,927,000)	(2,033,000)	(889,000)	(5,000)	--
3. Water and Other Utilities: Reflects an increase in funding based on the current year expenditure trend and anticipated water and industrial waste rate increases from DWP and various other water companies.	2,660,000	2,593,000	68,000	(1,000)	--
4. Cogeneration and Power Plants: Reflects an increase in funding primarily for the emission allowances to be purchased for the Civic Center and Pitchess Cogeneration Power Plants to comply with regulations set forth by the California Environmental Protection Agency Air Resources Board (ARB).	2,344,000	2,464,000	(120,000)	--	--
5. Barakat Settlement: Reflects a reduction in funding for the remainder of the Barakat agreement with DWP for electricity overcharges to public agencies.	(329,000)	--	(329,000)	--	--
6. Southern California Regional Energy Network Projects: Reflects a decrease in funding due to the expiration of the grant program funded by CPUC on December 31, 2015.	(997,000)	--	(997,000)	--	--
7. EECBG – Retrofit California: Reflects a decrease in funding for the grant program funded by CPUC that expired on November 1, 2014.	(532,000)	--	(532,000)	--	--
8. EECBG – California Energy Commission (CEC): Reflects a decrease in funding for the remaining balance of the intergovernmental contract with CEC to implement energy efficiency retrofit projects.	(2,543,000)	180,000	(2,723,000)	--	--
9. CPUC Partnership Program: Reflects an increase in funding for the remaining balance of the multi-year CPUC Partnership Program.	794,000	--	794,000	--	--
10. Energy Management Programs: Reflects an increase in funding for Board-approved salary adjustments, and decrease in funding from SCE, cities, and EECBG grant that previously covered a portion of the administrative costs that will now be billed to customers.	402,000	411,000	(11,000)	2,000	--
11. EEMIS Expansion: Reflects a decrease in funding for the EEMIS program expansion from SCE and various cities due to the expiration of the program funding in FY 2014-15.	(883,000)	--	(883,000)	--	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Energy Project: Reflects a decrease in funding for an energy efficiency project funded by the Department of Public Works in FY 2014-15.	(1,437,000)	(1,437,000)	--	--	--
Total Changes	**11,257,000**	**15,890,000**	**(4,644,000)**	**11,000**	**0.0**
2015-16 Recommended Budget	**229,740,000**	**185,036,000**	**44,542,000**	**162,000**	**0.0**

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 27,528,437.38	$ 27,296,000	$ 30,298,000	$ 29,326,000	$ 29,326,000	$ (972,000)
FEDERAL - OTHER	3,201,582.73	3,527,000	5,383,000	1,915,000	1,915,000	(3,468,000)
INTEREST	1,077.64	1,000	1,000	1,000	1,000	0
MISCELLANEOUS	211,061.77	2,274,000	1,033,000	1,826,000	1,826,000	793,000
STATE - OTHER	29,372,988.64	22,021,000	12,471,000	11,474,000	11,474,000	(997,000)
TOTAL REVENUE	$ 60,315,148.16	$ 55,119,000	$ 49,186,000	$ 44,542,000	$ 44,542,000	$ (4,644,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 827,788.95	$ 1,049,000	$ 800,000	$ 1,110,000	$ 1,110,000	$ 310,000
CLOTHING & PERSONAL SUPPLIES	39,230.14	51,000	25,000	41,000	41,000	16,000
COMMUNICATIONS	6,636.07	8,000	4,000	6,000	6,000	2,000
COMPUTING-MAINFRAME	23,607.50	37,000	13,000	30,000	30,000	17,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	47,618.41	52,000	47,000	66,000	66,000	19,000
COMPUTING-PERSONAL	80,514.94	227,000	157,000	184,000	184,000	27,000
CONTRACTED PROGRAM SERVICES	2,161.56	2,000	1,000	1,000	1,000	0
FOOD	5,615.70	7,000	3,000	6,000	6,000	3,000
HOUSEHOLD EXPENSE	126,388.66	170,000	75,000	138,000	138,000	63,000
INFORMATION TECHNOLOGY SERVICES	946,980.70	1,157,000	611,000	1,085,000	1,085,000	474,000
INSURANCE	751,744.00	990,000	1,040,000	1,036,000	1,036,000	(4,000)
MAINTENANCE - BUILDINGS & IMPRV	6,811,140.44	8,166,000	6,084,000	7,509,000	7,509,000	1,425,000
MAINTENANCE - EQUIPMENT	316,047.89	1,319,000	651,000	1,072,000	1,072,000	421,000
MEDICAL DENTAL & LAB SUPPLIES	232,191.85	274,000	105,000	223,000	223,000	118,000
MEMBERSHIPS	50,000.00	33,000	24,000	33,000	33,000	9,000
MISCELLANEOUS EXPENSE	4,273.96	4,000	1,000	3,000	3,000	2,000
OFFICE EXPENSE	441,189.81	671,000	547,000	545,000	545,000	(2,000)
PROFESSIONAL SERVICES	31,535,146.17	22,630,000	34,757,000	18,385,000	18,385,000	(16,372,000)
RENTS & LEASES - BLDG & IMPRV	0.00	0	5,000	0	0	(5,000)
RENTS & LEASES - EQUIPMENT	57,607.61	73,000	27,000	59,000	59,000	32,000
SMALL TOOLS & MINOR EQUIPMENT	389,973.65	529,000	241,000	430,000	430,000	189,000
SPECIAL DEPARTMENTAL EXPENSE	580,936.32	781,000	563,000	635,000	635,000	72,000
TECHNICAL SERVICES	18,954,201.43	20,604,000	11,382,000	22,441,000	22,441,000	11,059,000
TELECOMMUNICATIONS	34,354.80	24,000	26,000	27,000	27,000	1,000
TRANSPORTATION AND TRAVEL	734,501.46	1,222,000	620,000	993,000	993,000	373,000
UTILITIES	146,209,622.08	156,465,000	156,649,000	167,858,000	167,858,000	11,209,000
S & S EXPENDITURE DISTRIBUTION	(150,987,360.68)	(164,406,000)	(168,775,000)	(184,485,000)	(184,485,000)	(15,710,000)
TOTAL S & S	58,222,113.42	52,139,000	45,683,000	39,431,000	39,431,000	(6,252,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	0.00	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	275,311.27	3,025,000	3,025,000	4,824,000	4,824,000	1,799,000
TOTAL OTH CHARGES	275,311.27	3,025,000	4,025,000	5,824,000	5,824,000	1,799,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	20,711.00	0	0	0	0	0
TOTAL OTH FIN USES	20,711.00	0	0	0	0	0
GROSS TOTAL	$ 58,518,135.69	$ 55,164,000	$ 49,708,000	$ 45,255,000	$ 45,255,000	$ (4,453,000)
INTRAFUND TRANSFERS	99.47	0	(371,000)	(551,000)	(551,000)	(180,000)
NET TOTAL	$ 58,518,235.16	$ 55,164,000	$ 49,337,000	$ 44,704,000	$ 44,704,000	$ (4,633,000)
NET COUNTY COST	$ (1,796,913.00)	$ 45,000	$ 151,000	$ 162,000	$ 162,000	$ 11,000

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 56,524,102.20	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 0
NET COUNTY COST	$ (56,524,102.20)	$ (55,000,000)	$ (55,000,000)	$ (55,000,000)	$ (55,000,000)	$ 0
REVENUE DETAIL						
ELECTRIC USER TAX	$ 25,288,068.82	$ 25,000,000	$ 25,000,000	$ 25,000,000	$ 25,000,000	$ 0
GAS USER TAX	6,529,826.35	6,000,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	24,780,290.18	24,000,000	24,000,000	24,000,000	24,000,000	0
ELECTRIC USERS TAX PENALTI	594.35	0	0	0	0	0
GAS USERS TAX PENALTIES AN	2,980.18	0	0	0	0	0
COMMUNICATION USERS TAX PE	18,812.93	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	(144,146.55)	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(9,160.33)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	56,836.27	0	0	0	0	0
UTILITY USER TAX	$ 56,524,102.20	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 0
TOTAL REVENUE	$ 56,524,102.20	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2015-16 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Parks and Recreation, Public Library, Public Works, and Sheriff for various programs within the unincorporated areas.

The 2015-16 Recommended Budget reflects no change from the 2014-15 Final Adopted Budget based on current revenue trends.

Vehicle License Fees - Realignment

Vehicle License Fees Budget Summary

CLASSIFICATION	FY 2013-14 ACTUAL	FY 2014-15 ESTIMATED	FY 2014-15 BUDGET	FY 2015-16 REQUESTED	FY 2015-16 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE						
VLFR-HLTH SVCS	$ 303,559,271.84	$ 245,486,000	$ 245,486,000	$ 314,101,000	$ 314,101,000	$ 68,615,000
VLFR-MENTAL HLTH	2,019,671.15	5,292,000	0	5,292,000	5,292,000	5,292,000
VLFR-SOCIAL SERVICES	41,798,327.93	16,963,000	16,979,000	16,979,000	16,979,000	0
TOTAL REVENUE	347,377,270.92	267,741,000	262,465,000	336,372,000	336,372,000	73,907,000
NET COUNTY COST	$ (347,377,270.92)	$ (267,741,000)	$ (262,465,000)	$ (336,372,000)	$ (336,372,000)	$ (73,907,000)
REVENUE DETAIL						
STATE - MOTOR VEHICLE IN-LIEU TAX						
VLFR-HLTH SVCS	$ 303,559,271.84	$ 245,486,000	$ 245,486,000	$ 314,101,000	$ 314,101,000	$ 68,615,000
VLFR-MENTAL HLTH	2,019,671.15	5,292,000	0	5,292,000	5,292,000	5,292,000
VLFR-SOCIAL SERVICES	41,798,327.93	16,963,000	16,979,000	16,979,000	16,979,000	0
TOTAL REVENUE	$ 347,377,270.92	$ 267,741,000	$ 262,465,000	$ 336,372,000	$ 336,372,000	$ 73,907,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

Mission Statement

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health and Public Social Services for various health and social services programs.

2015-16 Budget Message

The 2015-16 Recommended Budget reflects an increase of $73.9 million, which is primarily attributable to a lesser amount redirected to the State as required under AB 85 (Redirection of 1991 State Health Realignment).

Appendix/Index

Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual average temperature (for calendar year 2014)	68.1 degrees Fahrenheit
Annual precipitation (for calendar year 2014)	9.8 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

- 5 Supervisors
- 1 Sheriff
- 1 District Attorney
- 1 Assessor

Congressional Delegation

- 18 Members of the House of Representatives
- 2 Senators

State

- 15 Senators
- 24 Assembly Members
- 482 Superior Court Judges

REGISTERED VOTERS: 4,903,408 as of January 7, 2015

ASSESSED VALUATION: **(2014-15)**

Local Assessed – Secured	$ 1,145,446,961,613
Local Assessed – Unsecured	46,584,734,289
State Assessed	15,824,532,865
Total	$ 1,207,856,228,767

CITIES: There are 88 cities within the County (see following page)

POPULATION: **(Estimate as of 1/1/15)**

Incorporated Areas	9,046,390
Unincorporated Areas	1,049,885
Total	10,096,275

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	20,673
Alhambra	84,907
Arcadia	57,964
Artesia	16,820
Avalon	3,832
Azusa	49,043
Baldwin Park	76,889
Bell	36,056
Bell Gardens	42,771
Bellflower	77,971
Beverly Hills	34,757
Bradbury	1,088
Burbank	105,795
Calabasas	24,015
Carson	92,804
Cerritos	49,859
Claremont	35,988
Commerce	13,033
Compton	98,326
Covina	48,737
Cudahy	24,200
Culver City	39,833
Diamond Bar	56,536
Downey	113,633
Duarte	21,718
El Monte	115,356
El Segundo	16,939
Gardena	60,422
Glendale	197,371
Glendora	51,762
Hawaiian Gardens	14,494
Hawthorne	87,558
Hermosa Beach	19,788
Hidden Hills	1,909
Huntington Park	59,267
Industry	438
Inglewood	112,091
Irwindale	1,474
La Canada Flintridge	20,571
La Habra Heights	5,444
La Mirada	49,284
La Puente	40,616
La Verne	32,322
Lakewood	81,428

INCORPORATED CITIES	POPULATION*
Lancaster	160,660
Lawndale	33,302
Lomita	20,684
Long Beach	471,560
Los Angeles	3,934,031
Lynwood	71,110
Malibu	12,925
Manhattan Beach	35,709
Maywood	27,824
Monrovia	37,272
Montebello	63,683
Monterey Park	61,927
Norwalk	106,856
Palmdale	156,321
Palos Verdes Estates	13,701
Paramount	55,317
Pasadena	141,327
Pico Rivera	64,025
Pomona	152,039
Rancho Palos Verdes	42,478
Redondo Beach	67,839
Rolling Hills	1,899
Rolling Hills Estates	8,204
Rosemead	54,898
San Dimas	34,358
San Fernando	24,294
San Gabriel	40,353
San Marino	13,397
Santa Clarita	212,692
Santa Fe Springs	17,831
Santa Monica	93,059
Sierra Madre	11,132
Signal Hill	11,569
South El Monte	20,480
South Gate	96,715
South Pasadena	26,087
Temple City	36,210
Torrance	148,118
Vernon	122
Walnut	30,188
West Covina	108,090
West Hollywood	35,186
Westlake Village	8,406
Whittier	86,730

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2015.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2015). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: http://lacounty.gov, under the "Things to Do" section. *Italicized* items are funded and/or operated by the County.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
El Pueblo de Los Angeles
Ford Theatres (closed for renovations until Summer 2016)
Grand Park
Greek Theatre
Griffith Observatory
Hollywood and Highland Center
Hollywood Bowl
Huntington Library, Art Collections, and Botanical Gardens
L.A. LIVE (Including Nokia Theatre)
Los Angeles County Arboretum and Botanic Garden
Los Angeles County Fairplex
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- Ahmanson Theatre
- Blue Ribbon Garden
- Dorothy Chandler Pavilion
- Mark Taper Forum
- Music Center Plaza
- The W.M. Keck Foundation Children's Amphitheater
- Walt Disney Concert Hall

Pantages Theatre
Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium and Exposition Hall
Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
Staples Center
Universal Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS

MGM Studios
Paramount Pictures
Sony Pictures
Twentieth Century Fox
Universal Pictures
Walt Disney Studios
Warner Brothers Pictures

SPORTS

Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Sparks

MUSEUMS

Autry National Center of the American West (Includes Southwest Museum of the American Indian)
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum at UCLA
Hammer Museum
J. Paul Getty Museum
Japanese American National Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum
Page Museum at the La Brea Tar Pits
Petersen Automotive Museum
(closed for renovations until December 2015)
USC Pacific Asia Museum
Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES

Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute of Applied Life Sciences
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's College
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

* Not listed are 134 parks, 14 wildlife sanctuaries, eight nature centers, 19 golf courses, 20 beaches covering 25 miles of coastline, Marina del Rey Harbor, 85 public libraries, and three bookmobiles owned and/or operated by the County.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Non-profit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Funds used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal governments.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more proficient manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: Funds used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts element that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE AVAILABLE: That portion of the fund balance not obligated and therefore available for financing the budgetary requirements.

GENERAL COUNTY: A term referencing all General Fund operations, general obligation bond, and other long-term debt service requirements and Hospital Enterprise Fund operations.

GENERAL FUND: The fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or Federal Government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NONPROFIT CORPORATION: A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: Amounts that are unavailable for financing budgetary requirements in the budget year. This would include nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESTRICTED FUND BALANCE: That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

REVENUE: A source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or Federal Government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to SB 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

UNMET NEEDS: A department's critical unmet requirements not currently addressed in the budget.

Index

A

Agricultural Commissioner/Weights and Measures 1.1
Alternate Public Defender 2.1
Animal Care and Control 3.1
Arts Commission 4.1
- Arts Programs 4.4
- Civic Art 4.4

Assessor 5.1
Auditor-Controller 6.1
- Integrated Applications 6.10
- Transportation Clearing Account 6.12

B

Beaches and Harbors 7.1
Board of Supervisors 8.1

C

Capital Projects/Refurbishments 9.1
Chief Executive Officer 10.1
Chief Information Office 11.1
Child Support Services 12.1
Children and Family Services 13.1
- Administration 13.1
- Adoption Assistance Program 13.10
- Assistance 13.7
- Child Abuse Prevention Program 13.10
- Foster Care 13.10
- KinGAP 13.11
- Promoting Safe and Stable Families/Family Preservation 13.11
- Seriously Emotionally Disturbed Children 13.11

Community and Senior Services 14.1
- Administration 14.1
- Assistance 14.6
- Older American Act 14.9
- Workforce Investment Act 14.9

Consumer and Business Affairs 15.1
County Counsel 16.1
Cultural and Recreational Opportunities 64.1

D

District Attorney 17.1

E

Emergency Preparedness and Response 18.1
Employee Benefits 19.1
Estimated Population of the 88 Cities of the County of Los Angeles 63.1
Extraordinary Maintenance 20.1

F

Federal and State Disaster Aid 21.1
Financing Elements 22.1
Fire 23.1
- Administrative Budget Unit 23.7
- Clearing Account Budget Unit 23.7
- Emergency Medical Services Budget Unit 23.8
- Executive Budget Unit 23.8
- Financing Elements Budget Unit 23.9
- Health Hazardous Materials Budget Unit 23.9
- Leadership and Professional Standards Budget Unit 23.10
- Lifeguard Budget Unit 23.10
- Lifeguards 23.13
- Operations Budget Unit 23.11
- Prevention Budget Unit 23.11
- Special Services Budget Unit 23.12

G

Glossary 65.1
Grand Jury 24.1
Grand Park 25.1

H

Health Services 26.1
- Administration 26.9
- Contributions to Hospital Enterprise Funds 26.23
- DHS Operating Plan 26.42
- General Fund Summary 26.8
- Hospital Enterprise Fund Summary 26.24
- Juvenile Court Health Services 26.12
- LAC+USC Healthcare Network Operating Plan 26.25
- Managed Care Rate Supplement 26.15
- Managed Care Services 26.16
- MetroCare Network Operating Plan 26.29
- Online Real-Time Centralized Health Information Database 26.19
- Rancho Los Amigos National Rehabilitation Center Operating Plan 26.34
- Realignment 26.22
- ValleyCare Network Operating Plan 26.37

Homeless and Housing Program 28.1
Human Resources 29.1

I

Internal Services 30.1
- Customer Direct Services and Supplies 30.11

J

Judgments and Damages/Insurance 31.1
- Insurance 31.3
- Judgments and Damages 31.2

L

LA Plaza de Cultura y Artes 32.1
Los Angeles County Capital Asset Leasing 33.1
Los Angeles Regional Interoperable Communications Systems 34.1

M

Martin Luther King, Jr. Community Hospital-Financial Assistance 27.1
Medical Examiner - Coroner 35.1
Mental Health 36.1
Military and Veterans Affairs 37.1
Museum of Art 38.1
Museum of Natural History 39.1
Music Center 40.1

N

Nondepartmental Revenue 41.1
Nondepartmental Special Accounts 42.1

P

Parks and Recreation 43.1
Probation 44.1
- Care of Juvenile Court Wards 44.8
- Community-Based Contracts 44.14
- Field Services 44.8
- Juvenile Institutions Services 44.9
- Special Services 44.9
- Support Services 44.10

Project and Facility Development 45.1
Provisional Financing Uses 46.1
Public Defender 47.1
Public Health 48.1
- Antelope Valley Rehabilitation Centers 48.14
- Children's Medical Services 48.17
- Division of HIV and STD Programs 48.11
- Public Health Programs 48.7
- Substance Abuse Prevention and Control 48.20

Public Library 49.1
Public Social Services 50.1
- Administration 50.1
- Assistance 50.8
- California Work Opportunities and Responsibility to Kids 50.11
- Cash Assistance Program for Immigrants 50.11
- Community Services Block Grant 50.11
- General Relief Anti-Homelessness 50.12
- Indigent Aid 50.12
- In-Home Supportive Services 50.12
- Refugee Cash Assistance 50.13
- Refugee Employment Program 50.13
- Work Incentive Nutritional Supplement 50.13

Public Works 51.1
- Flood Control District 51.7
- General Fund 51.2
- Internal Service Fund 51.17
- Road Fund 51.12

R

Regional Planning 52.1
Registrar-Recorder/County Clerk 53.1
Rent Expense 54.1

S

Sheriff 55.1
- Administration 55.8
- Clearing Account 55.8
- County Services 55.9
- Court Services 55.9
- Custody 55.10
- Detective Services 55.10
- General Support Services 55.11
- Medical Services Bureau Budget Unit 55.11
- Patrol-Clearing 55.12
- Patrol-Contract Cities 55.12
- Patrol-Specialized and Unallocated 55.13
- Patrol-Unincorporated Areas 55.13

Statistics 62.1

T

Telephone Utilities 56.1
Treasurer and Tax Collector 57.1
Trial Court Operations 58.1

U

Utilities 59.1
Utility User Tax - Measure U 60.1

V

Vehicle License Fees - Realignment 61.1