County of Los Angeles

2016-17 Recommended Budget

Board of Supervisors

Hilda L. Solis
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

Sachi A. Hamai
Chief Executive Officer

John Naimo
Auditor-Controller

Submitted to the
Board of Supervisors
April 2016

Volume One

County of Los Angeles

2016-17 Recommended Budget

Board of Supervisors

Hilda L. Solis
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

Sachi A. Hamai
Chief Executive Officer

John Naimo
Auditor-Controller

Submitted to the
Board of Supervisors
April 2016

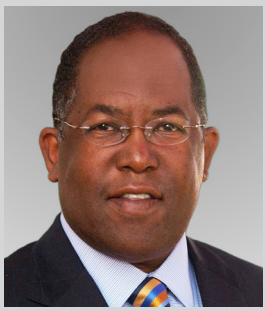
Volume One

"To Enrich Lives Through Effective and Caring Service"

lacounty•gov

County of Los Angeles Board of Supervisors

Hilda L. Solis
Supervisor, First District
Population: 2,035,637
Square Miles: 246



Mark Ridley-Thomas
Supervisor, Second District
Population: 2,063,858
Square Miles: 162

Sheila Kuehl
Supervisor, Third District
Population: 2,068,350
Square Miles: 431

Don Knabe
Supervisor, Fourth District
Population: 2,033,385
Square Miles: 440

Michael D. Antonovich
Supervisor, Fifth District
Population: 2,032,059
Square Miles: 2,807

Enriching Lives

County of Los Angeles

2016-17 Recommended Budget

April 2016

Submitted to the

County of Los Angeles Board of Supervisors

by

Sachi A. Hamai
Chief Executive Officer

and

John Naimo
Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
http://ceo.lacounty.gov

SACHI A. HAMAI
Chief Executive Officer

Board of Supervisors
HILDA L. SOLIS
First District

MARK RIDLEY-THOMAS
Second District

SHEILA KUEHL
Third District

DON KNABE
Fourth District

MICHAEL D. ANTONOVICH
Fifth District

April 12, 2016

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2016-17 RECOMMENDED COUNTY BUDGET
(3-VOTES)

The Fiscal Year (FY) 2016-17 Recommended Budget marks the first step in our annual budget process and culminates with the Supplemental Budget scheduled for late September 2016. The Recommended Budget maintains a balance between service delivery and fiscal sustainability, while addressing the Board of Supervisors (Board's) programmatic priorities, including funding for homeless initiatives, wage enforcement, economic development, affordable housing, diversion and reentry, Proposition 47 programs, and employee cost of living adjustments.

The FY 2016-17 Recommended Budget total of $28.5 billion reflects an increase of $282 million in total requirements when compared to the FY 2015-16 Final Adopted Budget. General County funds, comprised of the General Fund and Hospital Enterprise Funds ($22.2 billion), reflect a net increase of $441 million. Special Districts/Special Funds reflect a decrease of $159 million.

Fund	2015-16 Final Adopted Budget	2016-17 Recommended	Change	% Change
Total General County	$21.729	$22.170	$0.441	2.0%
Special Districts/Special Funds	6.466	6.307	-$0.159	-2.5%
Total Budget	$28.195	$28.477	$0.282	1.0%
Budgeted Positions	108,093	108,309	216	0.2%

Economic Outlook

The current economic outlook for the nation, California, and the County shows positive growth for the remainder of 2016 and into 2017. Growth in the labor market is strong, with experts asserting that the national economy is back to full employment levels and forecasting higher wages supported by market conditions. The housing market continues to improve as prices grow moderately and demand persists for single-family homes, as well as rental units. Consumer spending has demonstrated strong growth, which will bolster the local economy.

The economic outlook also faces some challenges. Instability in global markets and declining oil prices have resulted in uncertainties over manufacturing, exports, and the financial markets. We will continue to monitor economic indicators and analyze their implications throughout the budget process. We must remain mindful that the current expansion will eventually give way to another economic slowdown that will likely challenge our budget. Since World War II, economic expansions have averaged approximately five (5) years. The current economic expansion has already exceeded this average.

Our office, in consultation with the Assessor's office, is forecasting a 5.0 percent increase to the 2016 tax assessment roll. This forecast is preliminary, as the Assessor is scheduled to issue its official forecast in May 2016, and release the final roll in July 2016. Our office will continue to work with the Assessor's office to update our property tax projections accordingly. We are also forecasting a 4.0 percent increase in statewide sales tax growth.

Program Changes

Outlined below are some of the significant program changes that are financed with locally generated revenues.

- **Office of Homelessness** - Reflects $0.7 million increase to the Chief Executive Officer's (CEO) budget to establish an Office of Homelessness. On February 9, 2016, the Board directed the CEO to establish such an office as part of the FY 2016-17 Recommended Budget to provide executive leadership for this important initiative. We have determined that this office would best be housed within the CEO. This office will oversee, coordinate, and ensure implementation of the 47 Homeless Initiative strategies approved by the Board, as well as act as the County's central point of contact and lead for coordinating with departments on all on-going efforts related to homelessness.

- **Homeless and Housing Programs -** Contains $98.7 million in appropriation authority for the Homelessness and Housing budget unit, aside from the hundreds of millions of dollars being spent by the various County departments to provide services to the homeless. This budget serves as the central funding source for the Homeless Initiative. This includes $21.6 million in new one-time funding financed by AB 109 revenues, which was approved by the Board on February 9, 2016, as part of the Homelessness Initiative strategies.

- **In-Home Supportive Services (IHSS) Program** – Increases funding for the IHSS program by $37.0 million for the following changes:

  - ✓ **Maintenance of Effort (MOE)** – Reflects a $14.9 million increase based upon State law that requires counties to adjust the MOE base amount by an annual 3.5 percent inflation factor.

  - ✓ **IHSS Wage Increase** – Provides an $18.7 million increase to annualize the IHSS wage increase approved by the Board on June 16, 2015.

  - ✓ **IHSS Healthcare Benefits** – Allocates $3.4 million in additional funding to support costs associated with healthcare benefits for IHSS workers.

- **General Relief (GR) Caseload** – Reflects a $5.0 million reduction in the Department of Public Social Services' Assistance budget unit due to a projected decline in the GR caseload.

- **Sheriff's Department** – Allocates $4.5 million in additional funding, and adds 21.0 budgeted positions for the following Sheriff priority programs:

  - ✓ **Human Trafficking Bureau** – Adds $1.6 million and 6.0 budgeted positions to the Sheriff's Detective budget unit to help investigate and combat human trafficking and exploitation cases.

  - ✓ **Emergency Operations Bureau** – Reflects an increase of $2.9 million in funding, and adds 15.0 budgeted positions to provide around-the-clock operational presence at the Sheriff's Department Operational Center (DOC). Although the Sheriff's DOC opened in August 2015, it remains the only major law enforcement DOC in the nation that does not have a 24-hour and 7-day operational presence.

- **Unincorporated Area Stormwater Program**: Sets aside $7.4 million in the Provisional Financing Uses (PFU) budget unit to help comply with the 2012 adopted National Pollutant Discharge Elimination System (NPDES) permit in the unincorporated areas.

- **Fire-Lifeguards** – Restores $2.0 million in funding that was curtailed from the Fire-Lifeguard budget during the Great Recession. This adjustment will restore funding for the rescue boat replacement program along with other operating costs that were curtailed.

- **Budget and Fiscal Policies** – In accordance with County budget and fiscal policies, we are recommending that $10.4 million be added to the Appropriation for Contingencies to be used as a hedge against any unforeseen fiscal issues during the year, and $5.0 million be added to the County Extraordinary Maintenance budget unit to help address deferred maintenance needs throughout the County. In addition, FY 2016-17 marks the second year of our multi-year Board-approved plan to prefund retiree healthcare benefits.

In addition, we are recommending important program changes that are primarily financed with outside revenues sources, including State and federal funding.

- **Health Services** – The FY 2016-17 Recommended Budget is fully funded with available resources and also reflects the use of $84.4 million in fund balance to be transferred to the four hospital enterprise funds for ongoing health care costs. Below are some important changes to the Health Services' Budget.

    - ✓ Provides a $7.2 million increase for Housing for Health activities to help address the issues of homelessness, primarily in areas such as rapid rehousing, case management services, and employment services;

    - ✓ Allocates an additional $2.1 million in related funding to establish additional primary care medical homes; and

    - ✓ Reflects an increase of $0.9 million to establish leadership positions to oversee the implementation of the Integrated Correctional Health Services Plan.

- **Office of Diversion and Re-Entry (ODR)** – On August 11, 2015, the Board created ODR and directed the CEO to finance diversion and re-entry (DR) activities with a combination of one-time and ongoing funding sources. The Department of Health Services was charged with providing oversight and coordination of all countywide DR activities for persons who have mental illness or substance use issues, and persons who are homeless or at risk of being homeless upon discharge from incarceration. ODR supports the redirection of persons in need of physical, mental and public health services from the criminal justice system to appropriate care and treatment in lieu of incarceration. A separate General Fund budget unit was created to account for DR funds, which will be provided to various County departments for approved diversion activities. The DR Recommended Budget reflects the following:

- ✓ Provides $10.7 million increase in new appropriation and revenue funded by ongoing Public Safety Realignment (AB 109);

- ✓ Allocates program funding of $9.1 million for ODR staffing costs; to open a Sobering Center, including space, staffing and overhead costs; and for contracted housing, including interim housing, rental subsidies and move-in assistance costs; and

- ✓ Earmarks $1.4 million in first-year funding as part of a multi-year plan to provide Crisis Intervention Training to Sheriff's Department to improve tactics when dealing with the mentally ill and reduce the use of force.

- **Mental Health Services Act (MHSA**) – Reflects the addition of $141.7 million in appropriation that is completely offset with MHSA funding, and 40.0 budgeted positions for continued implementation of MHSA plans approved by the Board on October 20, 2015 and January 6, 2016.

- **Children and Family Services** – Provides $11.8 million in funding and adds 40.0 budgeted positions for the following programs:

  - ✓ **Child Welfare Services** – Adds $4.5 million in appropriation, and 40.0 budgeted positions that are completely offset with State and federal revenues. This includes 33.0 positions to primarily support the County's effort to combat the commercial and sexual exploitation of children. We are also recommending 7.0 positions for critically needed administrative support ($1.0 million), and adding 273.0 ordinance only positions to provide the department with flexibility in hiring additional social workers throughout the fiscal year.

  - ✓ **Parent-in-Partnership (PIP) Program** – Provides an increase in appropriation and revenue of $1.3 million for the PIP program. Parent engagement through the PIP program is an important component of family reunification goals of the department.

  - ✓ **High-Risk Youth Services** – Provides an increase in appropriation and revenue of $1.0 million to improve child safety and placement opportunities for youth with severe behavioral issues.

  - ✓ **Childcare Program** – Reflects a $4.0 million increase in appropriation and revenue based upon an increased allocation of funding from the State. This program funds childcare services for children who are with their parents/relatives or are in first-time placements with non-related caregivers (foster parents) in order to ensure the child's safety and to assist in avoiding out-of-home placements.

CAPITAL PROJECTS/EXTRAORDINARY MAINTENANCE PROGRAMS

Capital Projects

The FY 2016-17 Recommended Capital Projects/Refurbishments budget appropriates $695.9 million for continued development, design, and construction of projects that address high-priority health, public safety, recreation, and infrastructure needs.

The FY 2016-17 Recommended Budget for Capital Projects/Refurbishments reflects a decrease of $66.3 million from the FY 2015-16 Final Adopted Budget, due to the completion of 30 projects in FY 2015-16. In addition, several bond-financed projects, which are not accounted for in the Capital Projects/Refurbishments Budget once bonds have been issued, were also completed, including the Zev Yaroslavsky Family Support Center Project.

The 2016-17 Recommended Budget allocates $78.4 million for soil and groundwater investigation, monitoring, and remediation projects at County-owned sites in the cities of Downey, Carson, and portions the unincorporated area.

The 2016-17 Recommended Budget appropriates $148.0 million to address custody and law enforcement facility improvements throughout the County, including $5.1 million for the Men's Central Jail replacement planning effort and $118.2 million for the Mira Loma Detention Center refurbishment.

In addition to these environmental and public protection projects, the County continues to refurbish and construct new libraries, parks, and beach facilities, as well as address its own governmental needs through the construction of new facilities.

Extraordinary Maintenance

The County continues to invest in deferred maintenance to meet performance requirements and expectations for its facilities. The FY 2016-17 Recommended Budget earmarks $191.7 million for high-priority repairs, maintenance and accessibility modification needs at County facilities, including juvenile halls, animal shelters, County beaches, parks and for various roof repairs.

In FY 2016-17, the second phase of building condition assessments of County-owned and/or County-maintained facilities will continue with the development of prioritized capital plans to address deferred maintenance. It is anticipated that the condition of approximately 12.6 million square feet of buildings will be assessed during the fiscal year.

POTENTIAL STATE AND FEDERAL BUDGET IMPACTS

Since a significant portion of the County budget is comprised of revenues received from the federal and State governments, we continue to monitor budget actions by those entities to determine the impact to the County budget.

State Budget

On January 7, 2016, Governor Jerry Brown released his $170.7 billion FY 2016-17 Proposed Budget, which provides $122.6 billion in State General Fund expenditures, includes $3.2 billion in total reserves, and projects a $8.0 billion Rainy Day Fund balance by June 2017. The Administration reports that State revenues are expected to increase by $3.7 billion in FY 2015-16 and $2.2 billion in FY 2016-17 above the amounts projected in the FY 2015-16 State Budget Act.

Governor Brown indicated that a strengthening State economy continues to push revenues higher, but he cautioned that maintaining a balanced budget for the long-term will be an ongoing challenge requiring fiscal restraint and prudence. The Governor also noted that since the year 2000, short periods of balanced State Budgets have been followed by massive budget shortfalls. The Governor also reported that the State still has billions of dollars in existing liabilities for deferred maintenance projects, infrastructure needs, and for State retiree healthcare benefits, which must be addressed.

The Governor's proposed budget contains no reductions to County-administered programs. The proposed budget reflects an increase in the base allocation for the AB 109/2011 Public Safety Realignment from $1.1 billion to $1.2 billion, and it provides an additional $169.9 million in FY 2016-17 and FY 2017-18 for counties to determine Medi-Cal eligibility. The Governor also proposes $36.0 billion over the next decade to maintain highways and roads, expand public transit, and improve critical trade routes with funding split evenly between State and local transportation priorities. The Department of Public Works reports that in FY 2016-17, the transportation funding package would provide the County with approximately $34.0 million in additional revenue that will soften the impact of the recent decline in gas tax revenues. Thereafter, the County would receive approximately $100.0 million in additional annual funding to address the immediate backlog of maintenance, repair, and rehabilitation needs of the County's streets and highways and to sustain good repair practices in future years.

The Legislature is currently conducting Budget Subcommittee hearings on the Governor's Proposed Budget. However, most actions on the State Budget will be held pending the release of the Governor's May Budget Revision that will contain updated revenue estimates and budget allocations.

Federal Budget

The overall federal budget outlook for the County in FY 2016-17 is positive. The current 114th Congress has not enacted, and is unlikely to enact, legislation that would significantly reduce the County's federal revenue in FY 2016-17. The County receives most of its federal revenue through mandatory spending programs, such as Medicaid and Title IV-E Foster Care and Adoption Assistance, for which continued funding does not require the enactment of federal legislation. This means that most of the County's federal revenue will remain safe, especially this year when divided government, deep partisan differences, and a short legislative calendar should result in the enactment of relatively few federal bills.

The risk of any significant reduction in the County's remaining federal revenue that is received through appropriated discretionary programs also is low. The Bipartisan Budget Act of 2015, which was enacted in November 2015, increased the non-defense discretionary spending cap by a total of $40 billion in Federal Fiscal Years (FFY) 2016 and 2017, thereby increasing the total pool of funds available for funding discretionary programs through which the County receives funding. Moreover, in recent years, Congress has funded the vast majority of discretionary programs, which the County receives funding at or near their prior year levels.

SHORT- AND LONG-TERM BUDGET ISSUES

The County, like all governmental entities, must balance the demands for new services and unavoidable cost increases within the amount of new revenue estimates. Given the County's limited authority to raise revenues, the Board has maintained a long-standing adherence to conservative budget practices, which helped weather the Great Recession without major service reductions, layoffs or furloughs. As we begin this initial stage of the budget process, we once again are challenged by the demand for County services that far exceeds the available financing sources.

The County has taken steps to address some of its long-term budget issues over the last year. The Board approved a multi-year plan to prefund retiree healthcare benefits, supplemented the County's Rainy Day by $81.4 million, and added $20.0 million to a reserve to address information technology capital planning. Looking forward, we recognize that many budgetary hurdles lie ahead and will require significant investment by the County. Most of these challenges require a multi-year funding approach that includes replenishing the County's Rainy Day Fund up to its prescribed level and further supplementing funding for the replacement of legacy information technology systems. In addition, we have forecasted a need of approximately $1.0 billion to fund deferred maintenance in County buildings and facilities. This does not include ongoing depreciation of facilities, nor does it account for the cost of replacing or conducting major refurbishment of buildings, as these exceed their useful life.

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order Printing, Notice and Distribution; and Schedule Public Hearings	April 12, 2016
Commence Public Budget Hearings	May 11, 2016
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 27, 2016

Prior to deliberations on the FY 2016-17 Adopted Budget, we will file reports on:

- May revisions to the Governor's Budget and updates on other 2016-17 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least 10 days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.

- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).

- Changes not based on the "permanent record" require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2016-17; order the publication of the necessary notices; and set May 11, 2016, as the date that public budget hearings will begin.

Respectfully submitted,

SACHI A. HAMAI
Chief Executive Officer

Table of Contents

General Information

Strategic Plan i
Financial Summary - Total County ii
Financial Summary - General County iii
Budgeted Positions by Major Functional Group iv
Recommended Budgeted Positions v
Children and Family Services vii
Detention Population viii
Health Services ix
Public Assistance x
Unincorporated Area Services Program Summary xi
Reader's Guide to Understanding the Budget xii
Organization Chart xiv

Budget Summaries

Agricultural Commissioner/Weights and Measures 1.1
Alternate Public Defender 2.1
Animal Care and Control 3.1
Arts Commission 4.1
Assessor 5.1
Auditor-Controller 6.1
Beaches and Harbors 7.1
Board of Supervisors 8.1
Capital Projects/Refurbishments 9.1
Chief Executive Officer 10.1
Chief Information Officer 11.1
Child Support Services 12.1
Children and Family Services 13.1
Community and Senior Services 14.1
Consumer and Business Affairs 15.1
County Counsel 16.1
District Attorney 17.1
Diversion and Re-Entry 18.1
Emergency Preparedness and Response 19.1
Employee Benefits 20.1
Extraordinary Maintenance 21.1
Federal and State Disaster Aid 22.1
Financing Elements 23.1
Fire 24.1
Grand Jury 25.1
Grand Park 26.1

Health Agency . . . 27.1
Health Services . . . 28.1
Mental Health . . . 29.1
Public Health . . . 30.1
Martin Luther King, Jr. Community Hospital-Financial Assistance . . . 31.1
Homeless and Housing Program . . . 32.1
Human Resources . . . 33.1
Internal Services . . . 34.1
Judgments and Damages/Insurance . . . 35.1
LA Plaza de Cultura y Artes . . . 36.1
Los Angeles County Capital Asset Leasing . . . 37.1
Los Angeles Regional Interoperable Communications Systems . . . 38.1
Medical Examiner - Coroner . . . 39.1
Military and Veterans Affairs . . . 40.1
Museum of Art . . . 41.1
Museum of Natural History . . . 42.1
Music Center . . . 43.1
Nondepartmental Revenue . . . 44.1
Nondepartmental Special Accounts . . . 45.1
Parks and Recreation . . . 46.1
Probation . . . 47.1
Project and Facility Development . . . 48.1
Provisional Financing Uses . . . 49.1
Public Defender . . . 50.1
Public Library . . . 51.1
Public Social Services . . . 52.1
Public Works . . . 53.1
Regional Planning . . . 54.1
Registrar-Recorder/County Clerk . . . 55.1
Rent Expense . . . 56.1
Sheriff . . . 57.1
Telephone Utilities . . . 58.1
Treasurer and Tax Collector . . . 59.1
Trial Court Operations . . . 60.1
Utilities . . . 61.1
Utility User Tax - Measure U . . . 62.1
Vehicle License Fees - Realignment . . . 63.1

Appendix/Index

Statistics . . . 64.1
Estimated Population of the 88 Cities of the County of Los Angeles . . . 65.1
Cultural and Recreational Opportunities . . . 66.1
Glossary . . . 67.1
Index . . . 68.1

General Information

County of Los Angeles
Strategic Plan

Enriching Lives
lacounty.gov

County Mission

- **To enrich lives through effective and caring service**

County Values

Our **philosophy** of **teamwork** and **collaboration** is anchored in our shared values:

- **Accountability** —We accept responsibility for the decisions we make and the actions we take.
- **Can-Do Attitude** —We approach each challenge believing that, together, a solution can be achieved.
- **Compassion** —We treat those we serve and each other in a kind and caring manner.
- **Customer Orientation** —We place the highest priority on meeting our customers' needs with accessible, responsive quality services, and treating them with respect and dignity.
- **Integrity** —We act consistent with our values and the highest ethical standards.
- **Leadership** —We engage, motivate and inspire others to collaboratively achieve common goals through example, vision and commitment.
- **Professionalism** —We perform to a high standard of excellence. We take pride in our employees and invest in their job satisfaction and development.
- **Respect for Diversity** —We value the uniqueness of every individual and their perspective.
- **Responsiveness** —We take the action needed in a timely manner.

Strategic Plan Goals

1. **Operational Effectiveness/Fiscal Sustainability:** Maximize the effectiveness of processes, structure, operations, and strong fiscal management to support timely delivery of customer-oriented and efficient public services.
2. **Community Support and Responsiveness:** Enrich lives of Los Angeles County residents by providing enhanced services, and effectively planning and responding to economic, social, and environmental challenges.
3. **Integrated Services Delivery:** Maximize opportunities to measurably improve client and community outcomes and leverage resources through the continuous integration of health, community, and public safety services.

Hilda L. Solis
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Don Knabe
Supervisor, Fourth District

Michael D. Antonovich
Supervisor, Fifth District

2016-17 RECOMMENDED BUDGET
FINANCIAL SUMMARY
TOTAL COUNTY

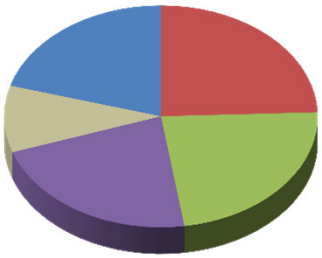
(in Billions of Dollars)

	2015-16 Budget	2016-17 Recommended Budget	Change	Percent Change
General County	$ 21.729	$ 22.170	$ 0.441	2.0%
Special Revenue Funds	3.067	2.954	-0.113	-3.7%
Capital Project Special Funds	0.359	0.369	0.010	2.8%
Special Districts	2.357	2.284	-0.073	-3.1%
Other Proprietary Funds	0.252	0.249	-0.003	-1.2%
Agency Fund	0.431	0.451	0.020	4.6%
TOTAL	**$ 28.195**	**$ 28.477**	**$ 0.282**	**1.0%**

The 2016-17 recommended net operating budget totals $28.5 billion, an increase of $282.0 million, or 1.0 percent higher than the FY 2015-16 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2016-17 are subject to public hearings, scheduled for May 2016, and adoption by the Board, anticipated in June 2016. Changes are detailed by department and/or funds within the 2016-17 Recommended Budget.

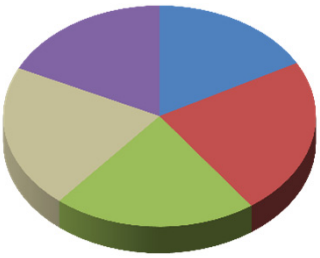
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $2.1 billion, artificially inflate the budget by approximately 7.3 percent, resulting in an operating budget of $30.6 billion, which is reflected in the Auditor-Controller's budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY
REQUIREMENTS: $28.5 Billion



Social Services	23%
Health	24%
Public Protection	21%
Other	10%
Special Districts/Funds	22%

TOTAL COUNTY
RESOURCES: $28.5 Billion



Property Taxes	21%
State Assistance	23%
Federal Assistance	17%
Other	21%
Charges for Services	18%

2016-17 RECOMMENDED BUDGET
FINANCIAL SUMMARY
GENERAL COUNTY

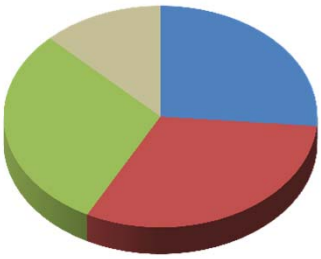
(in Billions of Dollars)

	2015-16 Budget	2016-17 Recommended Budget	Change	Percent Change
General Fund	$ 18.533	$ 18.856	$ 0.323	1.7%
Hospital Enterprise Funds	3.196	3.314	0.118	3.7%
TOTAL	**$ 21.729**	**$ 22.170**	**$ 0.441**	**2.0%**

The 2016-17 recommended net operating budget for general County operations is $22.2 billion, an increase of $441.0 million, or 2.0 percent higher than the FY 2015-16 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

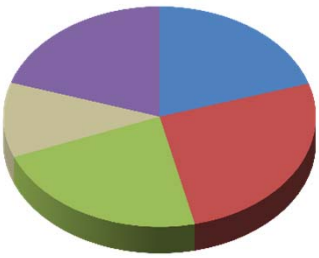
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large department. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $1.3 billion, artificially inflate the budget by approximately 6.1 percent, resulting in an operating budget of $23.5 billion.

GENERAL COUNTY
REQUIREMENTS: $22.2 Billion



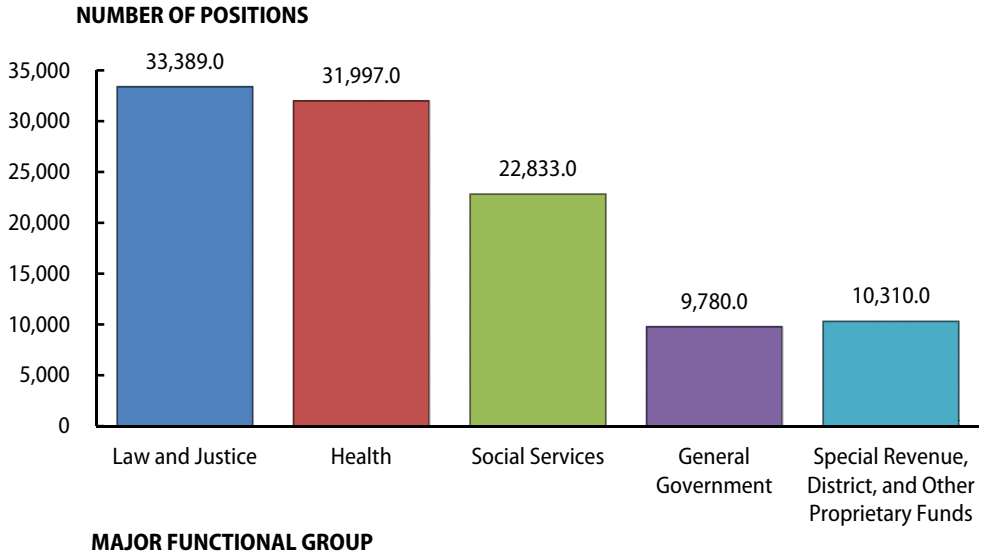
Social Services	30%
Health	31%
Public Protection	26%
Other	13%

GENERAL COUNTY
RESOURCES: $22.2 Billion



Property Taxes	23%
State Assistance	26%
Federal Assistance	20%
Other	11%
Charges for Services	20%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP
TOTAL BUDGETED POSITIONS: 108,309.0



The 2016-17 Recommended Budget provides funding for 108,309.0 budgeted full-time equivalent positions, which represents an increase of 216.0 from the 2015-16 level of 108,093.0. As depicted in the chart, approximately 60 percent of the budgeted positions in the County are in the law and justice, and the health functional groups.

The major changes in budgeted positions are attributable to the following:

- Child Support Services - decrease of 78.0 primarily to reduce operational costs as part of the Department's deficit mitigation efforts.
- Children and Family Services - increase of 40.0 primarily to support the Commercially Sexually Exploited Children Program, staff dependency courts, improve placement services, and provide various administrative functions within the Department.
- County Counsel - increase of 26.0 primarily to provide additional legal services for six new courtrooms in the Juvenile Dependency Branch of the Superior Court and support attorneys located at the Edelman Children's Court in Monterey Park.
- District Attorney - increase of 28.0 primarily due to the expansion of the Victim Witness Assistance and Workers' Compensation Fraud programs; trial support; and to establish the Community Cyber Investigation Response, Human Trafficking, and Complex Child Abuse units all within the Special Operations Division.
- Fire Department - increase of 27.0 primarily for the opening of Fire Station 143 and to support various administrative functions.
- Health Services/Hospital Enterprise - increase of 60.0 primarily to establish new Board-approved functions within the Diversion and Re-Entry and Integrated Correctional Health Services units, establish additional primary care medical homes, and convert contracted hospital personnel to County staff.
- Mental Health - increase of 54.0 primarily to further support the implementation of the Affordable Care Act and Medi-Cal Expansion.
- Probation Department - decrease of 50.0 vacant positions to offset the reduction of budgeted revenues.
- Public Social Services - increase of 16.0 primarily to support the Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) System contract phase out, implementation of the new LEADER Replacement System, and other administrative functions.
- Sheriff - increase of 66.0 primarily to ensure compliance with the Department of Justice requirement to provide additional hours of recreational, programming, and therapy time to inmates outside of their cells.
- Other - net increase of 27.0 in the remaining departments primarily to support various programs within the County.

Recommended Budgeted Positions

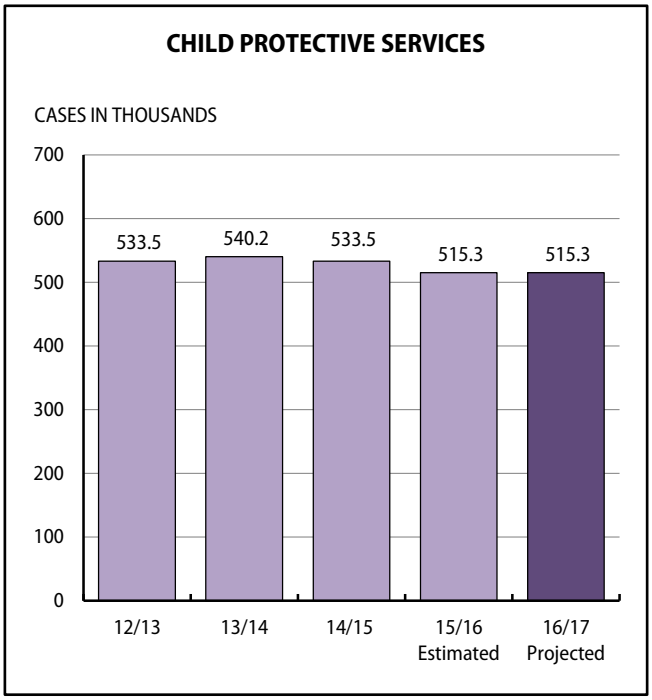
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2015-16	RECOMMENDED FISCAL YEAR 2016-17	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	389.0	394.0	5.0
	ALTERNATE PUBLIC DEFENDER	294.0	295.0	1.0
	ANIMAL CARE AND CONTROL	422.0	423.0	1.0
	ASSESSOR	1,443.0	1,443.0	0.0
	AUDITOR-CONTROLLER	619.0	622.0	3.0
	BEACHES AND HARBORS	294.0	295.0	1.0
	BOARD OF SUPERVISORS	407.0	409.0	2.0
	CHIEF EXECUTIVE OFFICER	539.0	541.0	2.0
	CHIEF INFORMATION OFFICER	28.0	28.0	0.0
	CHILD SUPPORT SERVICES	1,579.0	1,501.0	(78.0)
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	8,397.0	8,437.0	40.0
	COMMUNITY AND SENIOR SERVICES - ADMINISTRATION	539.0	548.0	9.0
	CONSUMER AND BUSINESS AFFAIRS	89.0	94.0	5.0
	COUNTY COUNSEL	591.0	617.0	26.0
	DISTRICT ATTORNEY	2,187.0	2,215.0	28.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	1,542.0	1,548.0	6.0
	HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES	0.0	5.0	5.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	251.0	251.0	0.0
	HEALTH SERVICES - MANAGED CARE SERVICES	308.0	317.0	9.0
	HEALTH SERVICES - ONLINE REAL-TIME CENTRAL HEALTH INFO DB	85.0	85.0	0.0
	HUMAN RESOURCES	377.0	379.0	2.0
	INTERNAL SERVICES	2,188.0	2,182.0	(6.0)
	MEDICAL EXAMINER - CORONER	227.0	229.0	2.0
	MENTAL HEALTH	5,103.0	5,157.0	54.0
	MILITARY AND VETERANS AFFAIRS	39.0	40.0	1.0
	MUSEUM OF ART	38.0	37.0	(1.0)
	MUSEUM OF NATURAL HISTORY	16.0	12.0	(4.0)
	PARKS AND RECREATION	1,602.0	1,609.0	7.0
	PROBATION	6,670.0	6,620.0	(50.0)
	PUBLIC DEFENDER	1,144.0	1,144.0	0.0
	PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS	105.0	105.0	0.0
	PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES	819.0	817.0	(2.0)
	PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS	240.0	240.0	0.0
	PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS	3,246.0	3,248.0	2.0
	PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL	289.0	289.0	0.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,792.0	13,808.0	16.0
	REGIONAL PLANNING	193.0	194.0	1.0
	REGISTRAR-RECORDER AND COUNTY CLERK	1,081.0	1,078.0	(3.0)
	SHERIFF	20,159.0	20,225.0	66.0
	TREASURER AND TAX COLLECTOR	529.0	528.0	(1.0)
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	TOTAL GENERAL FUND	**77,915.0**	**78,064.0**	**149.0**

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2015-16	RECOMMENDED FISCAL YEAR 2016-17	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	LAC+USC HEALTHCARE NETWORK	8,967.0	8,970.0	3.0
	METROCARE NETWORK	5,807.0	5,826.0	19.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,646.0	1,641.0	(5.0)
	VALLEYCARE NETWORK	3,479.0	3,498.0	19.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	**19,899.0**	**19,935.0**	**36.0**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**97,814.0**	**97,999.0**	**185.0**
INTERNAL SERVICE FUND	PUBLIC WORKS	4,269.0	4,269.0	0.0
	TOTAL INTERNAL SERVICE FUND	**4,269.0**	**4,269.0**	**0.0**
	TOTAL OTHER PROPRIETARY FUNDS	**4,269.0**	**4,269.0**	**0.0**
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,613.0	4,640.0	27.0
	TOTAL SPECIAL DISTRICT FUNDS	**4,613.0**	**4,640.0**	**27.0**
SPECIAL REVENUE FUNDS	PUBLIC LIBRARY	1,397.0	1,401.0	4.0
	TOTAL SPECIAL REVENUE FUNDS	**1,397.0**	**1,401.0**	**4.0**
	TOTAL ALL FUNDS	**108,093.0**	**108,309.0**	**216.0**

CHILDREN AND FAMILY SERVICES

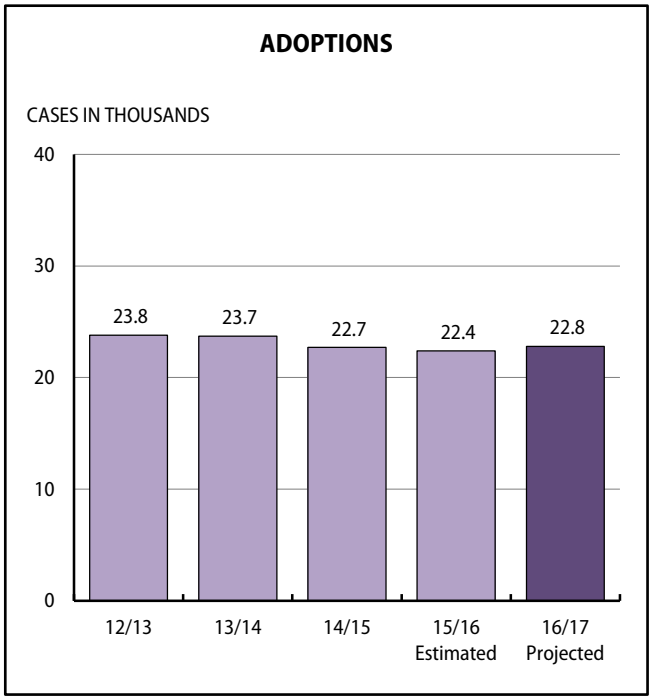
CHILD PROTECTIVE SERVICES

Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



ADOPTIONS

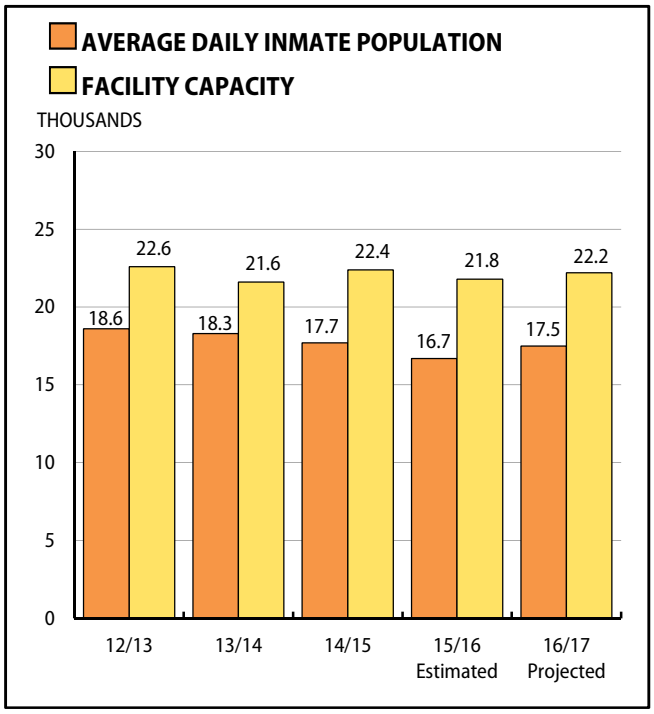
The adoption caseloads represent the average number of families receiving adoption assistance payments.



DETENTION POPULATION

SHERIFF INMATE POPULATION

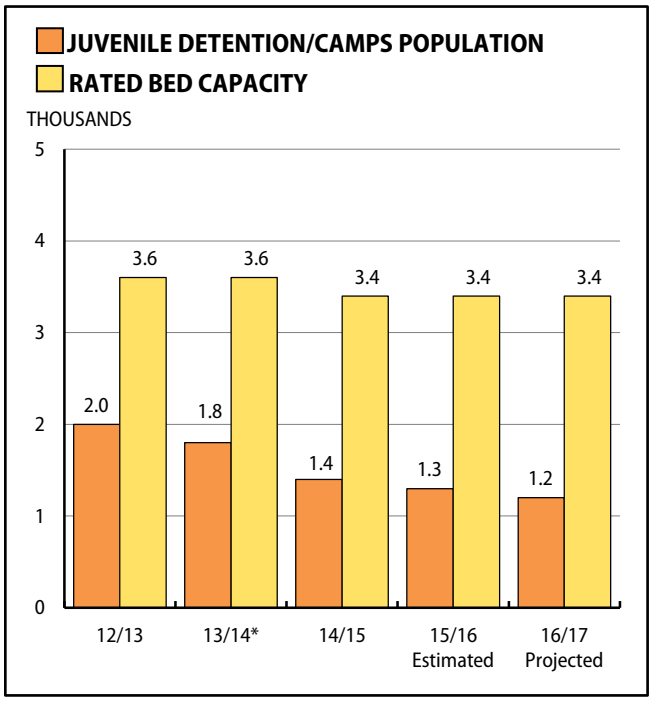
The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, is housed in seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, North County Correctional Facility, North Facility, South Facility, and East Facility. It should be noted the East Facility currently houses approximately 67 fire camp inmates. The estimated average length of stay that an inmate will spend in jail in 2015-16 has decreased to 63.7 days, compared to an average of 66.3 days in 2014-15. For 2016-17, the projected average length of stay is expected to decrease to 57.6 days.



PROBATION JUVENILE HALLS/CAMPS POPULATION

The juvenile hall population is comprised of minors (generally under the age of 18 years), who are awaiting adjudication and disposition of legal matters as well as for various post-disposition matters, in three separate facilities: Central, Los Padrinos, and Barry J. Nidorf.

The Residential Treatment Services Bureau provides a safe, secure, and therapeutic residential environment for youth in the Probation Camps. The youth are exposed to a rehabilitative camp experience that leads to successful reentry into the community and reduced recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 29 weeks. The estimated 2015-16 and projected 2016-17 figures reflect five camps that are temporarily closed.



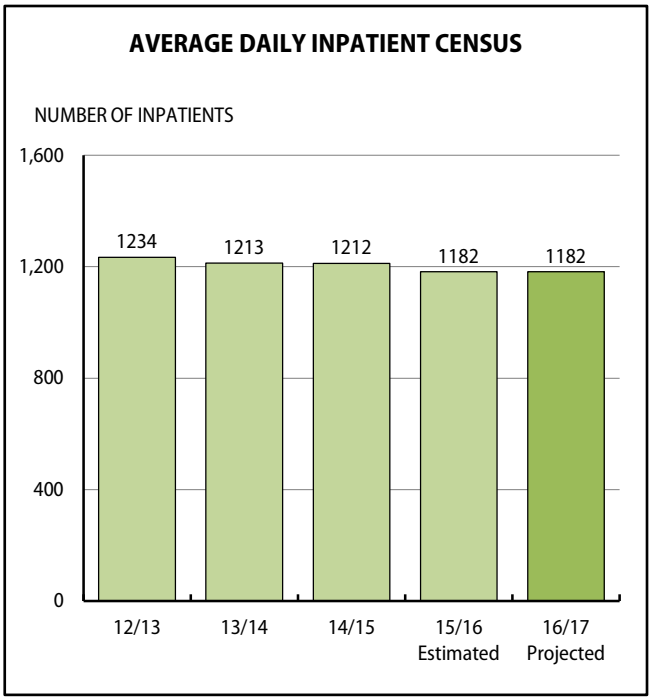
**Revised from previous publications.*

HEALTH SERVICES

INPATIENT CENSUS

The Department of Health Services' (DHS) inpatient census has remained relatively static over the past few years and is estimated to remain at similar levels for 2015-16.

DHS projects the 2016-17 census to be in line with the 2015-16 estimates. DHS continues to review their budgeted census as they evaluate the impact of the Affordable Care Act (ACA), which was implemented on January 1, 2014, on their inpatient census.

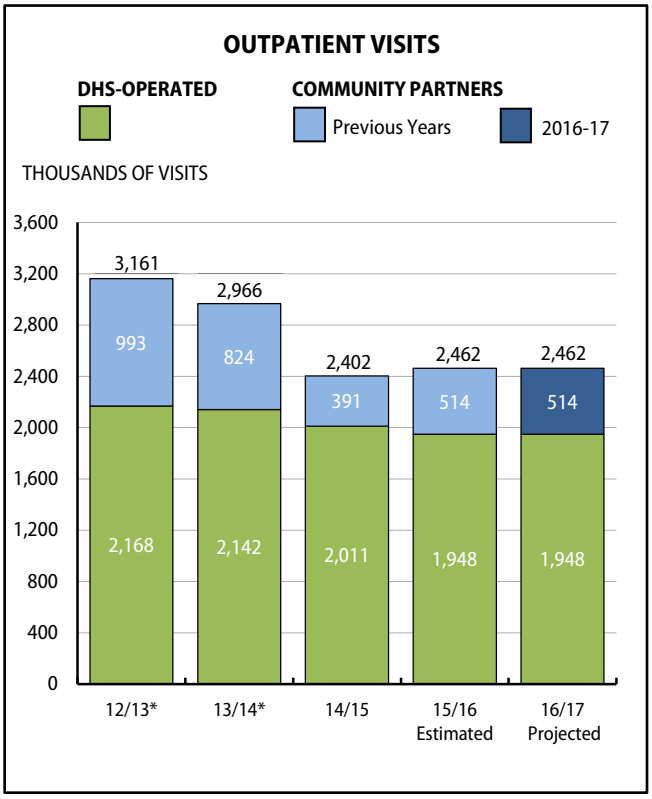


OUTPATIENT VISITS

In past years, DHS made substantial progress on increasing outpatient visits while reducing costly hospital inpatient care. This was largely due to the purchase of additional outpatient visits from community-based private providers also known as Community Partners (CP).

Outpatient visits at DHS operated clinics remained static for 2011-12 through 2013-14. For 2014-15 outpatient visits decreased due to DHS' implementation of its electronic health record system, ORCHID. DHS projects visits will remain at similar levels for 2015-16 through 2016-17 as the implementation of ORCHID continues and the Department further evaluates the impact of the ACA on the outpatient visits.

Outpatient visits to CP clinics decreased significantly in 2014-15 as a result of the implementation of the ACA. DHS patients that were in the Healthy Way LA (HWLA) matched program were transitioned to Medi-Cal at that time and DHS no longer purchased those visits from the CP clinics. The DHS patients that remained in the HWLA unmatched program were transitioned to the My Health LA (MHLA) program over the course of 2014-15. Further, DHS refined the way workload is captured under the MHLA program and that was also a factor in reflecting decreased visits. For 2015-16 and 2016-17, DHS projects an increase in visits based on the latest MHLA workload information.

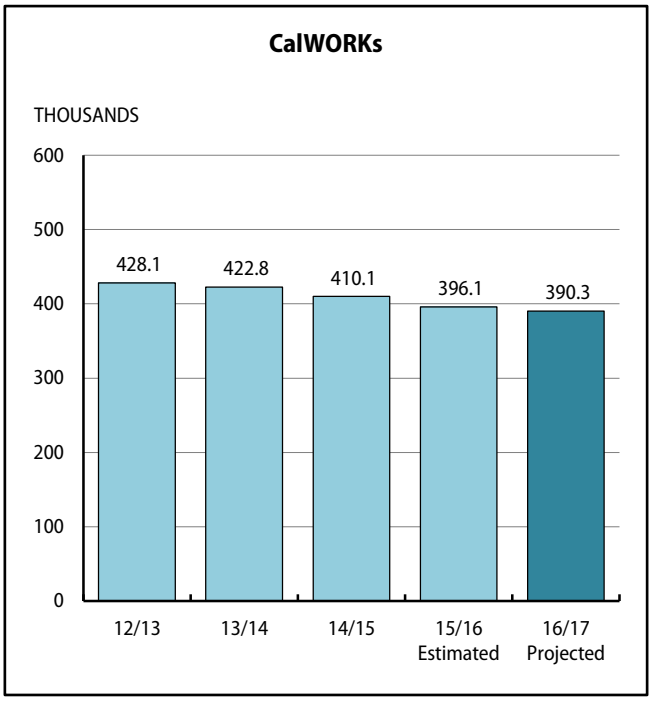


Revised from previous publications.

PUBLIC ASSISTANCE

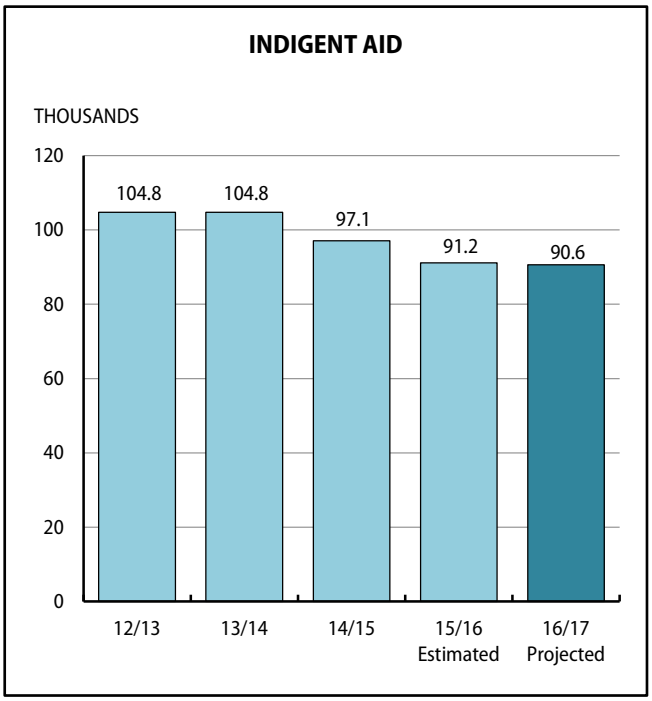
CALIFORNIA WORK OPPORTUNITIES AND RESPONSIBILITY TO KIDS (CalWORKs)

The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the CalWORKs program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and to achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.

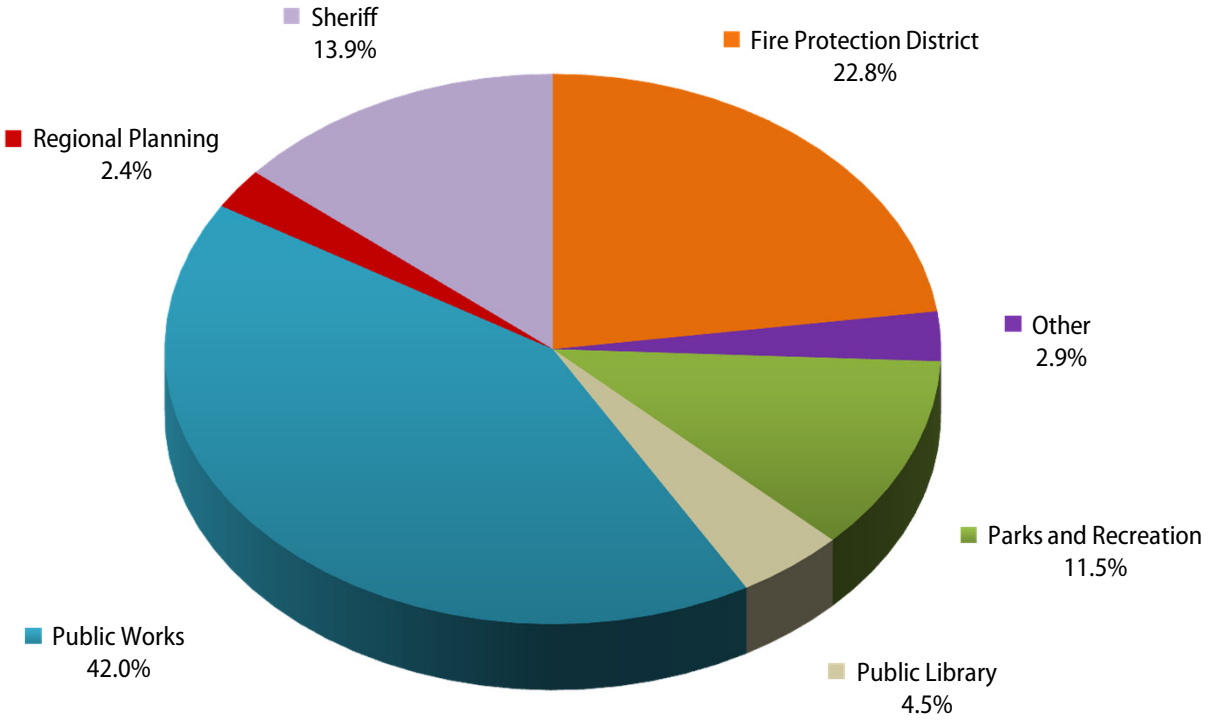


INDIGENT AID

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.



UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1,220.04 Million



		Amounts in Millions	
	Public Works - Public Works Services	$	511.87
	Fire Protection District - Regional Operations		278.13
	Sheriff - Patrol Services		170.07
	Parks and Recreation - Parks Services		140.42
	Public Library - Library Services		55.32
	Regional Planning - Planning and Land Use Regulation Services		28.75
	Other		
	Animal Care and Control - Animal Housing and Field Services	13.29	
	Beaches and Harbors - Marina del Rey	3.06	
	Chief Executive Office - Unincorporated Area Services	1.88	
	Community and Senior Services - Community and Senior Centers	8.12	
	County Counsel - Code Enforcement	3.14	
	District Attorney - Prosecution and Code Enforcement Services	0.47	
	Public Health Programs - Environmental Health Services	3.86	
	Treasurer and Tax Collector - Business License Services	1.66	
			35.48

Reader's Guide to Understanding the Budget

The Recommended County Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained via its Internet website at http://lacounty.gov.

THE GOVERNING BODY

A five-member elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund in the County Budget and is used to finance most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds are used to account for operations of governmental units where the users of the services include the general public, and the costs of providing the services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds are used to account for the proceeds of revenue sources that must be spent for specific purposes. Examples of Special Funds are the Child Abuse and Neglect Prevention Program Fund and the Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds are used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Funded by specific taxes and assessments, Special District Funds are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds are used to account for financing goods and services provided by one department to another department, or by a department to another governmental unit, on a cost-reimbursement basis. An example of this type of fund is the Public Works Internal Service Fund.

VII. Agency Fund

Included in this category are the Community Development Commission and the Housing Authority, which are under the control of the Board, but are separate legal entities.

VOLUME ONE

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended County Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The Transmittal Letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section of the Recommended County Budget provides information about each budget. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Unmet Needs *(as applicable)*
- Budget Detail
- Program Summary
- Organization Chart

PROGRAM SUMMARY

The Program Summary, a section in the Budget Summaries, provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

VOLUME TWO

BUDGET DETAIL SCHEDULES

The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

CAPITAL PROJECTS/REFURBISHMENTS

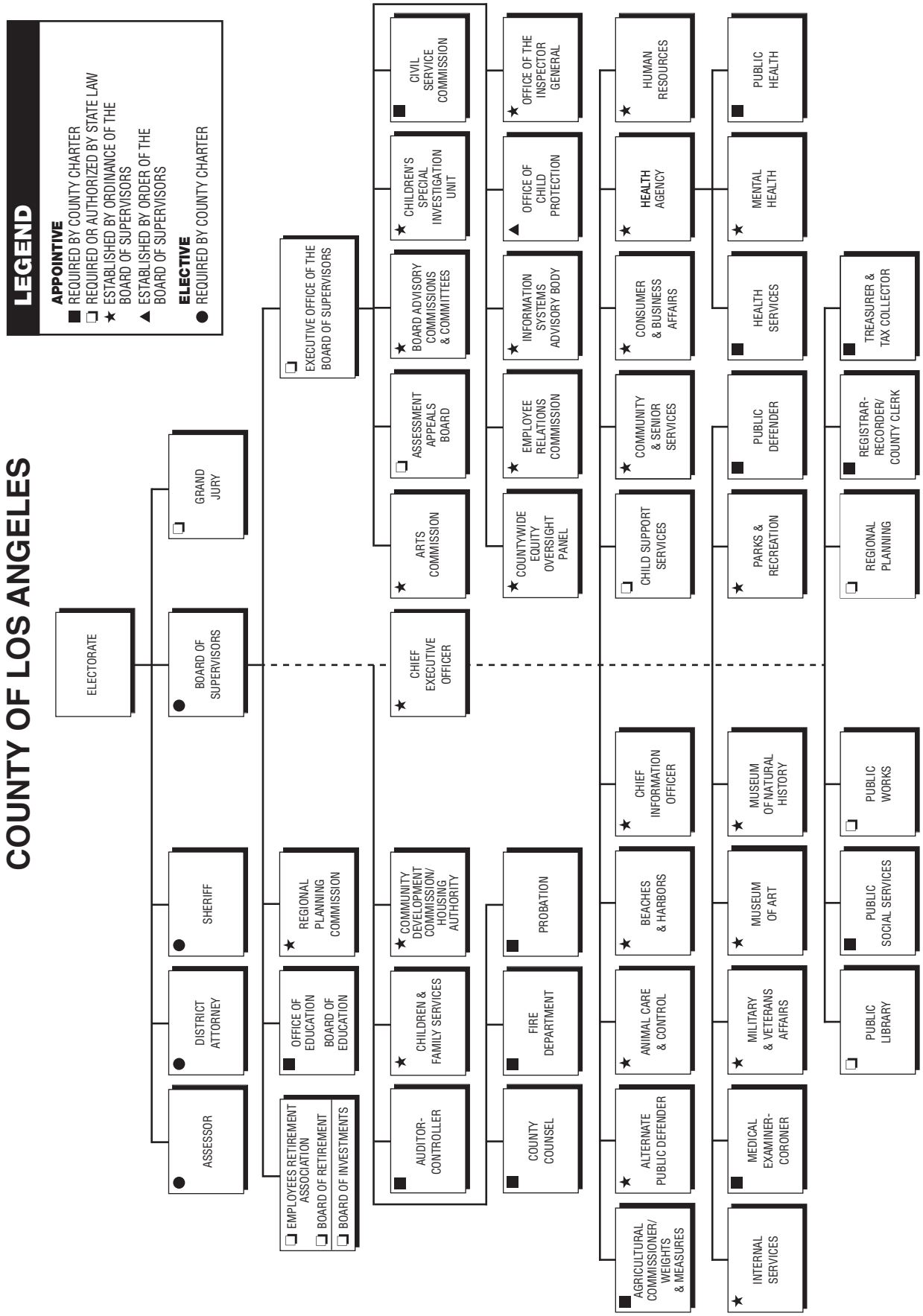
The Capital Projects/Refurbishments schedule, a section in the Budget Detail Schedules, provides information about the County's General Fund capital improvement and refurbishment projects. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as Land Acquisition, Buildings and Improvements, and Infrastructure.

BUDGET SUMMARY SCHEDULES

These schedules provide summary and detailed information on financing sources and uses.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.


COUNTY OF LOS ANGELES
LEGEND
APPOINTIVE
REQUIRED BY COUNTY CHARTER
REQUIRED OR AUTHORIZED BY STATE LAW
ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS
ESTABLISHED BY ORDER OF THE BOARD OF SUPERVISORS
ELECTIVE
REQUIRED BY COUNTY CHARTER
ELECTORATE
BOARD OF SUPERVISORS
GRAND JURY
ASSESSOR
DISTRICT ATTORNEY
SHERIFF
EXECUTIVE OFFICE OF THE BOARD OF SUPERVISORS
EMPLOYEES RETIREMENT ASSOCIATION
BOARD OF RETIREMENT
BOARD OF INVESTMENTS
OFFICE OF EDUCATION
BOARD OF EDUCATION
REGIONAL PLANNING COMMISSION
CHIEF EXECUTIVE OFFICER
AUDITOR-CONTROLLER
CHILDREN & FAMILY SERVICES
COMMUNITY DEVELOPMENT COMMISSION/ HOUSING AUTHORITY
ARTS COMMISSION
ASSESSMENT APPEALS BOARD
BOARD ADVISORY COMMISSIONS & COMMITTEES
CHILDREN'S SPECIAL INVESTIGATION UNIT
CIVIL SERVICE COMMISSION
COUNTY COUNSEL
FIRE DEPARTMENT
PROBATION
COUNTYWIDE EQUITY OVERSIGHT PANEL
EMPLOYEE RELATIONS COMMISSION
INFORMATION SYSTEMS ADVISORY BODY
OFFICE OF CHILD PROTECTION
OFFICE OF THE INSPECTOR GENERAL
AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
ALTERNATE PUBLIC DEFENDER
ANIMAL CARE & CONTROL
BEACHES & HARBORS
CHIEF INFORMATION OFFICER
CHILD SUPPORT SERVICES
COMMUNITY & SENIOR SERVICES
CONSUMER & BUSINESS AFFAIRS
HEALTH AGENCY
HUMAN RESOURCES
INTERNAL SERVICES
MEDICAL EXAMINER-CORONER
MILITARY & VETERANS AFFAIRS
MUSEUM OF ART
MUSEUM OF NATURAL HISTORY
PARKS & RECREATION
PUBLIC DEFENDER
HEALTH SERVICES
MENTAL HEALTH
PUBLIC HEALTH
PUBLIC LIBRARY
PUBLIC SOCIAL SERVICES
PUBLIC WORKS
REGIONAL PLANNING
REGISTRAR-RECORDER/ COUNTY CLERK
TREASURER & TAX COLLECTOR

Budget Summaries

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Weights and Measures Director

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,564,198.40	$ 31,010,000	$ 32,035,000	$ 32,450,000	$ 32,422,000	$ 387,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 33,450,366.93	$ 33,000,000	$ 34,999,000	$ 37,491,000	$ 37,041,000	$ 2,042,000
SERVICES & SUPPLIES	7,694,374.13	6,992,000	6,992,000	7,427,000	7,427,000	435,000
OTHER CHARGES	170,905.22	338,000	338,000	463,000	460,000	122,000
CAPITAL ASSETS - EQUIPMENT	865,048.10	1,663,000	1,663,000	247,000	247,000	(1,416,000)
GROSS TOTAL	$ 42,180,694.38	$ 41,993,000	$ 43,992,000	$ 45,628,000	$ 45,175,000	$ 1,183,000
INTRAFUND TRANSFERS	(548,748.02)	(500,000)	(500,000)	(496,000)	(496,000)	4,000
NET TOTAL	$ 41,631,946.36	$ 41,493,000	$ 43,492,000	$ 45,132,000	$ 44,679,000	$ 1,187,000
NET COUNTY COST	$ 11,067,747.96	$ 10,483,000	$ 11,457,000	$ 12,682,000	$ 12,257,000	$ 800,000
BUDGETED POSITIONS	398.0	389.0	389.0	394.0	394.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

To protect the environment, the agricultural industry, consumers and business operators through effective enforcement of federal and State laws and County ordinances in the areas of health, safety, and consumer concerns of County residents. The Department's highly diverse public services include: ensuring the safe and wholesome supply of food and water; protecting consumers and businesses from fraud; preventing the misuse of pesticides; managing and excluding pests; minimizing fire hazards from weeds and brush; and providing useful consumer and agricultural information.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an overall net County cost (NCC) increase of $0.8 million primarily due to Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time funding for a specialty truck. The Recommended Budget also reflects a net increase of 5.0 revenue-offset positions including 4.0 positions in Weed Hazard/Integrated Pest Management Bureau, and 1.0 position in Weights and Measures Bureau.

Critical/Strategic Planning Initiatives

The Department continues to:

- Investigate and pursue increased revenue source opportunities through proactive involvement in legislation and regulation development, coordination with administrators and management of the California Department of Food and Agriculture (CDFA) and the California Department of Pesticide Regulation to influence program funding and levels of local support, and active collaboration with statewide partners to secure enhancements in federal funds.
- Improve Service Excellence and Workforce Excellence through ongoing employee development, specifically for departmental managers. Agricultural Commissioner/Weights and Measures (ACWM) managers are encouraged to participate in the Executive Development Leadership Program. To date, ACWM has four Executive Development Leadership Program graduates, three managers and the Chief Deputy. The Department continues the enhancement of the ACWM Internet website, and other outreach efforts to maximize public awareness of the Department and its services.

- Maintain focus on recruitment efforts to attract qualified and skilled applicants to fill inspector positions to ensure environmental and public safety, provide mandated and increased protections to consumers and businesses, and provide protection to the environment, native plant life and the agricultural industry.
- Utilize the second Productivity Investment Fund (PIF) grant of $0.2 million from the County Quality and Productivity Commission to support development of a geographic information system (GIS)-mapping and data management system for the Exotic Pest Detection Program and to coordinate efforts with CDFA to establish the system as a statewide standard.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**43,992,000**	**500,000**	**32,035,000**	**11,457,000**	**389.0**
New/Expanded Programs					
1. Weights and Measures Program: Reflects the addition of 1.0 Senior Typist Clerk position and an increase in services and supplies, fully offset by an increase in device registration fees and penalties revenue.	104,000	--	104,000	--	1.0
2. Weed Hazard/Integrated Pest Management: Reflects changes in operations and funding levels for the Weed Hazard/Integrated Pest Management Program and adds 4.0 revenue-offset positions.	263,000	(4,000)	267,000	--	4.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,717,000	--	541,000	1,176,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability and unemployment insurance due to anticipated benefit increases, escalating medical cost trends and historical experience.	--	--	--	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(278,000)	--	(88,000)	(190,000)	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	126,000	--	40,000	86,000	--
5. Motor Vehicle ACO: Reflects the deletion of one-time funds from the Motor Vehicle ACO special revenue fund to implement the County's vehicle replacement plan.	(567,000)	--	(567,000)	--	--
6. One-Time Funding: Reflects the deletion of one-time carryover funding for the purchase of a specialty truck.	(270,000)	--	--	(270,000)	--
7. Various Programs: Reflects changes in operations and funding levels in capital assets and services and supplies for various programs and the reclassification of 1.0 Senior Statistical Clerk position to 1.0 Accounting Technician II position.	25,000	--	25,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Pest Exclusion/Produce Quality Program: Reflects minor changes to services and supplies and revenue.	18,000	--	18,000	--	--
9. Environmental Protection Program: Reflects minor changes to services and supplies and revenue.	48,000	--	48,000	--	--
10. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(3,000)	--	(1,000)	(2,000)	--
Total Changes	**1,183,000**	**(4,000)**	**387,000**	**800,000**	**5.0**
2016-17 Recommended Budget	**45,175,000**	**496,000**	**32,422,000**	**12,257,000**	**394.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	$ 11,505,703.48	$ 12,067,000	$ 12,572,000	$ 12,992,000	$ 12,991,000	$ 419,000
BUSINESS LICENSES	8,282,833.29	8,200,000	7,947,000	8,070,000	8,070,000	123,000
CHARGES FOR SERVICES - OTHER	3,190,577.67	3,237,000	4,162,000	4,391,000	4,364,000	202,000
LEGAL SERVICES	571,050.10	496,000	499,000	499,000	499,000	0
MISCELLANEOUS	575,321.23	315,000	315,000	420,000	420,000	105,000
OTHER SALES	(1,168.52)	3,000	3,000	3,000	3,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	276,845.43	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	89,598.83	0	0	0	0	0
STATE - OTHER	197,851.64	217,000	217,000	217,000	217,000	0
STATE AID - AGRICULTURE	5,875,585.25	5,453,000	5,453,000	5,558,000	5,558,000	105,000
TRANSFERS IN	0.00	722,000	567,000	0	0	(567,000)
TOTAL REVENUE	$ 30,564,198.40	$ 31,010,000	$ 32,035,000	$ 32,450,000	$ 32,422,000	$ 387,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 20,282,481.92	$ 21,110,000	$ 22,109,000	$ 23,663,000	$ 23,509,000	$ 1,400,000
CAFETERIA BENEFIT PLANS	4,952,238.93	4,333,000	4,833,000	5,412,000	5,349,000	516,000
COUNTY EMPLOYEE RETIREMENT	3,781,027.02	3,030,000	3,530,000	3,514,000	3,388,000	(142,000)
DENTAL INSURANCE	115,876.50	71,000	71,000	71,000	71,000	0
DEPENDENT CARE SPENDING ACCOUNTS	59,713.00	47,000	47,000	47,000	47,000	0
DISABILITY BENEFITS	134,215.89	99,000	99,000	130,000	130,000	31,000
FICA (OASDI)	287,088.03	201,000	201,000	205,000	205,000	4,000
HEALTH INSURANCE	650,117.31	673,000	673,000	698,000	673,000	0
LIFE INSURANCE	62,466.88	38,000	38,000	38,000	38,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	5,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	1,644,997.00	1,822,000	1,822,000	2,139,000	2,057,000	235,000
SAVINGS PLAN	127,199.97	220,000	220,000	220,000	220,000	0
THRIFT PLAN (HORIZONS)	535,161.50	437,000	437,000	444,000	444,000	7,000
UNEMPLOYMENT INSURANCE	38,936.00	51,000	51,000	87,000	87,000	36,000
WORKERS' COMPENSATION	779,446.98	863,000	863,000	818,000	818,000	(45,000)
TOTAL S & E B	33,450,366.93	33,000,000	34,999,000	37,491,000	37,041,000	2,042,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,011,853.95	526,000	526,000	736,000	736,000	210,000
AGRICULTURAL	360,485.30	620,000	620,000	935,000	935,000	315,000
CLOTHING & PERSONAL SUPPLIES	71,966.25	69,000	69,000	70,000	70,000	1,000
COMMUNICATIONS	88,587.10	215,000	215,000	270,000	270,000	55,000
COMPUTING-MAINFRAME	20,735.00	10,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	396,305.48	62,000	62,000	52,000	52,000	(10,000)
COMPUTING-PERSONAL	133,066.70	179,000	179,000	169,000	169,000	(10,000)
HOUSEHOLD EXPENSE	45,156.92	28,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SERVICES	11,440.00	231,000	231,000	208,000	208,000	(23,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	50,000	50,000	50,000	50,000	0
INSURANCE	3,392.62	6,000	6,000	6,000	6,000	0
MAINTENANCE - BUILDINGS & IMPRV	641,183.58	306,000	306,000	236,000	236,000	(70,000)

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	318,139.55	107,000	107,000	107,000	107,000	0
MEDICAL DENTAL & LAB SUPPLIES	200,508.60	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	9,658.75	11,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	86,195.32	50,000	50,000	50,000	50,000	0
OFFICE EXPENSE	383,724.52	251,000	251,000	251,000	251,000	0
PROFESSIONAL SERVICES	65,734.85	379,000	379,000	379,000	379,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	6,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	325,143.00	167,000	167,000	167,000	167,000	0
RENTS & LEASES - EQUIPMENT	23,559.55	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	22,229.83	104,000	104,000	114,000	114,000	10,000
SPECIAL DEPARTMENTAL EXPENSE	15,324.25	33,000	33,000	48,000	48,000	15,000
TECHNICAL SERVICES	1,321,275.48	1,396,000	1,396,000	1,223,000	1,223,000	(173,000)
TELECOMMUNICATIONS	573,646.53	442,000	442,000	438,000	438,000	(4,000)
TRAINING	31,117.02	110,000	110,000	114,000	114,000	4,000
TRANSPORTATION AND TRAVEL	1,281,466.56	1,435,000	1,435,000	1,455,000	1,455,000	20,000
UTILITIES	252,477.42	184,000	184,000	279,000	279,000	95,000
TOTAL S & S	7,694,374.13	6,992,000	6,992,000	7,427,000	7,427,000	435,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	12,582.72	172,000	172,000	300,000	300,000	128,000
RET-OTHER LONG TERM DEBT	158,322.50	166,000	166,000	163,000	160,000	(6,000)
TOTAL OTH CHARGES	170,905.22	338,000	338,000	463,000	460,000	122,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
FOOD PREPARATION EQUIPMENT	9,727.30	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	325,962.52	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	529,358.28	1,663,000	1,663,000	247,000	247,000	(1,416,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	865,048.10	1,663,000	1,663,000	247,000	247,000	(1,416,000)
TOTAL CAPITAL ASSETS	865,048.10	1,663,000	1,663,000	247,000	247,000	(1,416,000)
GROSS TOTAL	$ 42,180,694.38	$ 41,993,000	$ 43,992,000	$ 45,628,000	$ 45,175,000	$ 1,183,000
INTRAFUND TRANSFERS	(548,748.02)	(500,000)	(500,000)	(496,000)	(496,000)	4,000
NET TOTAL	$ 41,631,946.36	$ 41,493,000	$ 43,492,000	$ 45,132,000	$ 44,679,000	$ 1,187,000
NET COUNTY COST	$ 11,067,747.96	$ 10,483,000	$ 11,457,000	$ 12,682,000	$ 12,257,000	$ 800,000
BUDGETED POSITIONS	398.0	389.0	389.0	394.0	394.0	5.0

Departmental Program Summary

1. Exotic Pest Detection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,026,000	--	4,351,000	3,675,000	75.0
Less Administration	*1,776,000*	--	*14,000*	*1,762,000*	--
Net Program Costs	6,250,000	--	4,337,000	1,913,000	75.0

Authority: Mandated program - California Food and Agricultural Code (CFAC) Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	148,000	--	133,000	15,000	1.0
Less Administration	*25,000*	--	--	*25,000*	--
Net Program Costs	123,000	--	133,000	(10,000)	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

The Commissioner shall conduct inspections of agricultural handlers of hazardous materials, and forward these inventories to the County Certified Unified Program Agency (LACoCUPA) for review and incorporation into LACoCUPA's Business Plan database.

3. Agricultural Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	288,000	--	250,000	38,000	3.0
Less Administration	*49,000*	--	--	*49,000*	--
Net Program Costs	239,000	--	250,000	(11,000)	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentations for public, private, and governmental employees, fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

4. Pesticide Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,303,000	--	2,622,000	681,000	23.0
Less Administration	*592,000*	--	*13,000*	*579,000*	--
Net Program Costs	2,711,000	--	2,609,000	102,000	23.0

Authority: Mandated program – CFAC Sections 11501, 11501.5, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement; and develop an annual statistical report of County's agricultural production.

5. Nursery and Seed

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	289,000	--	107,000	182,000	2.0
Less Administration	*49,000*	--	--	*49,000*	--
Net Program Costs	240,000	--	107,000	133,000	2.0

Authority: Mandated program – CFAC Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The mission of the Nursery Program is to prevent the introduction and spread of agricultural pests through nursery stock and protect agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,525,000	--	2,496,000	29,000	17.0
Less Administration	*419,000*	--	*14,000*	*405,000*	--
Net Program Costs	2,106,000	--	2,482,000	(376,000)	17.0

Authority: Mandated program – CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as postal carriers, express carriers, air and sea ports, and specialty produce markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

Low Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Phytosanitary Certification)	2,001,000	--	1,799,000	202,000	16.0
Less Administration	*395,000*	--	*13,000*	*382,000*	--
Net Program Costs	1,606,000	--	1,786,000	(180,000)	16.0

Authority: Mandated program – CFAC Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The program also promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories/Sudden Oak Death (SOD)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	422,000	--	226,000	196,000	3.0
Less Administration	*74,000*	--	--	*74,000*	--
Net Program Costs	348,000	--	226,000	122,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to Department programs, such as, Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments.

Protect consumers by identifying known and potential agricultural pests entering the County through port facilities.

Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

The program enforces federal and State quarantine against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

7. Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,788,000	--	1,243,000	545,000	18.0
Less Administration	*419,000*	--	*13,000*	*406,000*	--
Net Program Costs	1,369,000	--	1,230,000	139,000	18.0

Authority: Mandated program – CFAC Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate and prevent the artificial spread of the insect pest that carry Pierce's Disease of grapevines, a disease that threatens grape and wine production in Northern California.

8. Produce Standardization

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,167,000	--	1,163,000	1,004,000	16.0
Less Administration	*345,000*	--	*13,000*	*332,000*	--
Net Program Costs	1,822,000	--	1,150,000	672,000	16.0

Authority: Mandated program – CFAC Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold and is donated or destroyed.

9. Scales and Meters Accuracy – Device

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,808,000	--	5,956,000	852,000	49.0
Less Administration	*1,184,000*	--	--	*1,184,000*	--
Net Program Costs	5,624,000	--	5,956,000	(332,000)	49.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Department employees systematically test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology (NIST), and specialized equipment to conduct these tests.

10. Scanner Inspection – Price Verification

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,916,000	--	2,220,000	696,000	22.0
Less Administration	*518,000*	--	--	*518,000*	--
Net Program Costs	2,398,000	--	2,220,000	178,000	22.0

Authority: Mandated program - CBPC Section 12103.5.

Department employees conduct undercover test purchases at retail stores. The prices they are charged for items selected are then compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

11. Business Practices and Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,691,000	--	329,000	1,362,000	13.0
Less Administration	*296,000*	--	--	*296,000*	--
Net Program Costs	1,395,000	--	329,000	1,066,000	13.0

Authority: Mandated program – CBPC Section 12103.5

Weighmaster Audits: Employees conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Employees conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

12. Integrated Pest Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,588,000	173,000	4,826,000	1,589,000	49.0
Less Administration	*1,159,000*	--	*13,000*	*1,146,000*	--
Net Program Costs	5,429,000	173,000	4,813,000	443,000	49.0

Authority: Mandated program – California Government Code Section 25842; CFAC Sections 5404, 6022, and 6024; and County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping or the environment through biologically sound and the efficient control methods.

13. Weed Abatement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,215,000	323,000	4,701,000	1,191,000	40.0
Less Administration	*937,000*	--	--	*937,000*	--
Net Program Costs	5,278,000	323,000	4,701,000	254,000	40.0

Authority: Mandated program – CHSC Sections 14875-14922; California Government Code Sections 39560-39588 and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and the citizens of the County by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

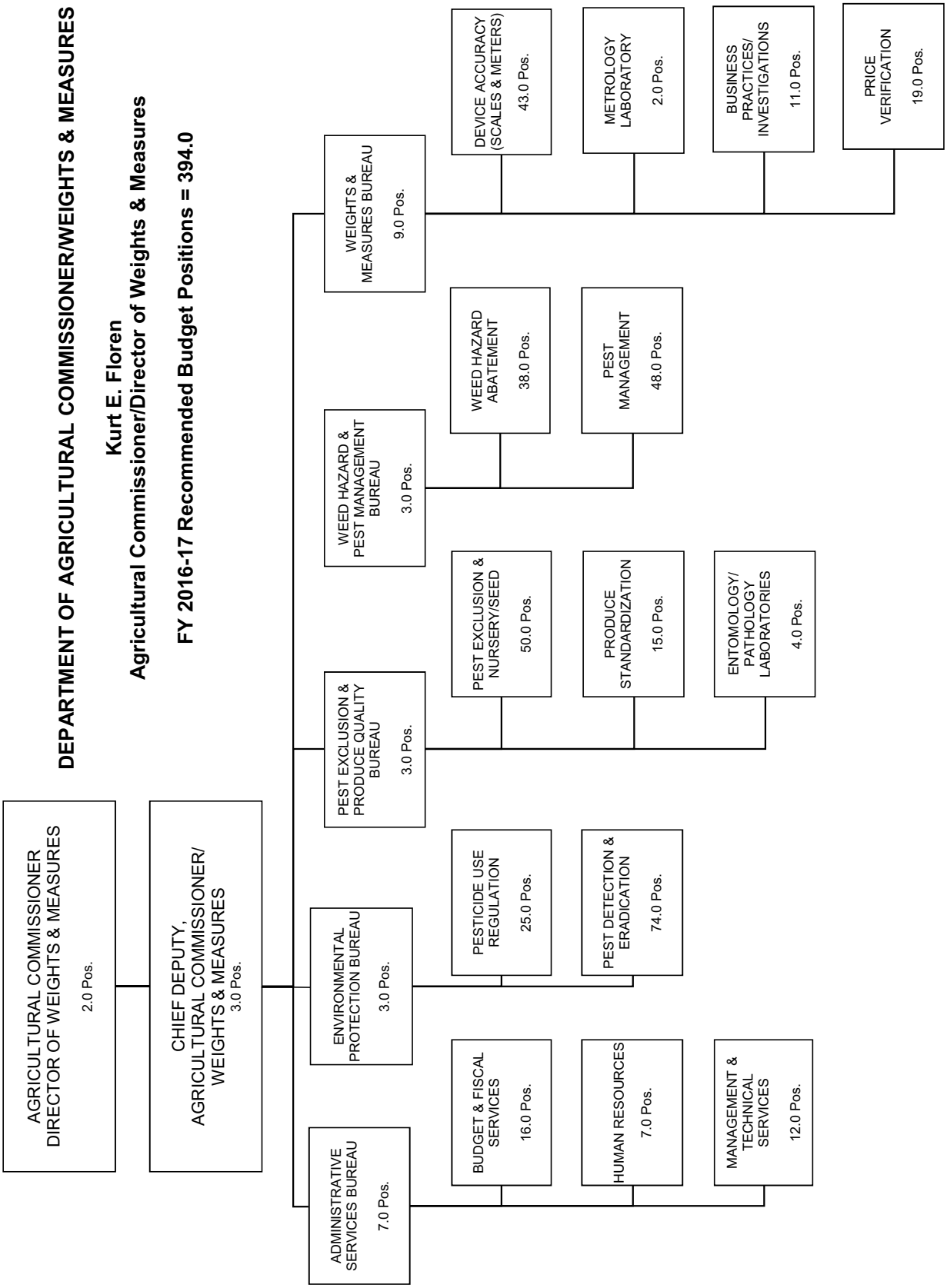
14. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,237,000	--	93,000	8,144,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	8,237,000	--	93,000	8,144,000	47.0

Authority: Non-mandated, discretionary program.

Provide administrative support to the Department, including the executive office, in the areas of finance, budgeting, purchasing, human resources, payroll, facility management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	45,175,000	496,000	32,422,000	12,257,000	394.0


DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS & MEASURES
Kurt E. Floren
Agricultural Commissioner/Director of Weights & Measures
FY 2016-17 Recommended Budget Positions = 394.0
AGRICULTURAL COMMISSIONER DIRECTOR OF WEIGHTS & MEASURES
2.0 Pos.
CHIEF DEPUTY, AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
3.0 Pos.
ADMINISTRATIVE SERVICES BUREAU
7.0 Pos.
ENVIRONMENTAL PROTECTION BUREAU
3.0 Pos.
PEST EXCLUSION & PRODUCE QUALITY BUREAU
3.0 Pos.
WEED HAZARD & PEST MANAGEMENT BUREAU
3.0 Pos.
WEIGHTS & MEASURES BUREAU
9.0 Pos.
BUDGET & FISCAL SERVICES
16.0 Pos.
HUMAN RESOURCES
7.0 Pos.
MANAGEMENT & TECHNICAL SERVICES
12.0 Pos.
PESTICIDE USE REGULATION
25.0 Pos.
PEST DETECTION & ERADICATION
74.0 Pos.
PEST EXCLUSION & NURSERY/SEED
50.0 Pos.
PRODUCE STANDARDIZATION
15.0 Pos.
ENTOMOLOGY/ PATHOLOGY LABORATORIES
4.0 Pos.
WEED HAZARD ABATEMENT
38.0 Pos.
PEST MANAGEMENT
48.0 Pos.
DEVICE ACCURACY (SCALES & METERS)
43.0 Pos.
METROLOGY LABORATORY
2.0 Pos.
BUSINESS PRACTICES/ INVESTIGATIONS
11.0 Pos.
PRICE VERIFICATION
19.0 Pos.

Alternate Public Defender

Janice Y. Fukai, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,191,846.08	$ 1,614,000	$ 1,614,000	$ 1,721,000	$ 1,721,000	$ 107,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 52,930,568.22	$ 54,922,000	$ 56,085,000	$ 62,499,000	$ 58,470,000	$ 2,385,000
SERVICES & SUPPLIES	4,617,981.09	5,554,000	5,563,000	4,880,000	4,560,000	(1,003,000)
OTHER CHARGES	141,756.32	184,000	184,000	184,000	182,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 57,690,305.63	$ 60,704,000	$ 61,876,000	$ 67,607,000	$ 63,256,000	$ 1,380,000
NET TOTAL	$ 57,690,305.63	$ 60,704,000	$ 61,876,000	$ 67,607,000	$ 63,256,000	$ 1,380,000
NET COUNTY COST	$ 56,498,459.55	$ 59,090,000	$ 60,262,000	$ 65,886,000	$ 61,535,000	$ 1,273,000
BUDGETED POSITIONS	294.0	294.0	294.0	327.0	295.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing the required legal services, and to represent clients in appellate courts as required.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net increase in NCC of $1.3 million primarily due to Board-approved increases in salaries and employee benefits partially offset by the deletion of one-time carryover funding and a decrease in retirement costs. The Recommended Budget also reflects the addition of 1.0 position fully offset by grant revenue.

Critical/Strategic Planning Initiatives

The Department continues to:

- Work with the Superior Court, Public Defender, District Attorney, and Probation Department to implement Proposition 47;
- Develop an integrated program for pre-filing and post-arrest mental health diversion in collaboration with the District Attorney, Public Defender, Superior Court, Countywide Criminal Justice Coordination Committee, Departments of Mental Health, Public Health, Public Social Services and Sheriff;
- Collaborate with the Internal Services Department to implement Microsoft Office 365 cloud based services; and
- Develop and replace the Department's Legacy Case Management System with a new system that is fully capable of sharing mission critical information with its justice partners, and complies with all County security requirements.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**61,876,000**	**0**	**1,614,000**	**60,262,000**	**294.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,519,000	--	--	2,519,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employee Retirement Association's investment portfolio.	(432,000)	--	--	(432,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	114,000	--	--	114,000	--
4. Public Safety Realignment (AB 109): Reflects a decrease in AB 109 revenue fully offset by a decrease in services and supplies.	(1,000)	--	(1,000)	--	--
5. Justice Assistance Grant (JAG) Program: Reflects funding for 1.0 Psychiatric Social Worker II position fully offset by JAG funding to provide in-house support to clients in the area of mental health and substance abuse.	108,000	--	108,000	--	1.0
6. Unavoidable Costs: Reflects changes in unemployment insurance and long-term disability costs due to anticipated benefit increases.	--	--	--	--	--
7. Deletion of One-time Carryover Funding: Reflects the deletion of one-time carryover funding for furniture and the move to the Criminal Courts Building.	(926,000)	--	--	(926,000)	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(2,000)	--	--	(2,000)	--
Total Changes	**1,380,000**	**0**	**107,000**	**1,273,000**	**1.0**
2016-17 Recommended Budget	**63,256,000**	**0**	**1,721,000**	**61,535,000**	**295.0**

Unmet Needs

The Department requires 6.0 Psychiatric Social Worker II positions to participate in the County's Diversion and Re-Entry program, by providing mental health evaluations and referrals to mental health facilities.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 4,026.95	$ 0	$ 0	$ 0	$ 0	$ 0
COURT FEES & COSTS	13,680.00	5,000	5,000	5,000	5,000	0
FEDERAL - OTHER	0.00	67,000	67,000	175,000	175,000	108,000
MISCELLANEOUS	207,126.66	86,000	86,000	86,000	86,000	0
SALE OF CAPITAL ASSETS	2,012.47	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	965,000.00	1,456,000	1,456,000	1,455,000	1,455,000	(1,000)
TOTAL REVENUE	$ 1,191,846.08	$ 1,614,000	$ 1,614,000	$ 1,721,000	$ 1,721,000	$ 107,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 34,034,000.57	$ 35,296,000	$ 37,219,000	$ 42,042,000	$ 39,280,000	$ 2,061,000
CAFETERIA BENEFIT PLANS	5,113,817.25	5,682,000	5,278,000	6,160,000	5,657,000	379,000
COUNTY EMPLOYEE RETIREMENT	6,939,078.32	6,562,000	6,561,000	6,656,000	6,136,000	(425,000)
DENTAL INSURANCE	107,190.59	101,000	88,000	88,000	88,000	0
DEPENDENT CARE SPENDING ACCOUNTS	25,373.00	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	369,552.75	34,000	37,000	76,000	76,000	39,000
FICA (OASDI)	518,172.38	545,000	545,000	621,000	579,000	34,000
HEALTH INSURANCE	2,000,917.76	2,346,000	2,346,000	2,392,000	2,392,000	46,000
LIFE INSURANCE	143,954.27	164,000	25,000	26,000	25,000	0
OTHER EMPLOYEE BENEFITS	(340.00)	6,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	1,420,430.00	1,607,000	1,457,000	1,573,000	1,573,000	116,000
SAVINGS PLAN	1,179,191.02	1,473,000	1,473,000	1,620,000	1,542,000	69,000
THRIFT PLAN (HORIZONS)	987,239.17	963,000	906,000	1,094,000	971,000	65,000
UNEMPLOYMENT INSURANCE	480.00	1,000	2,000	3,000	3,000	1,000
WORKERS' COMPENSATION	91,511.14	99,000	99,000	99,000	99,000	0
TOTAL S & E B	52,930,568.22	54,922,000	56,085,000	62,499,000	58,470,000	2,385,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,172,387.08	888,000	888,000	888,000	888,000	0
CLOTHING & PERSONAL SUPPLIES	269.60	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	102,339.51	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	16,425.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	103,567.93	52,000	52,000	52,000	52,000	0
COMPUTING-PERSONAL	52,541.96	46,000	46,000	46,000	46,000	0
HOUSEHOLD EXPENSE	0.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	46,867.00	10,000	10,000	10,000	10,000	0
INSURANCE	(734.00)	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	417,469.97	945,000	945,000	279,000	279,000	(666,000)
MAINTENANCE - EQUIPMENT	5,000.00	12,000	12,000	12,000	12,000	0
MEMBERSHIPS	76,284.99	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	10,762.25	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	147,757.77	1,432,000	1,441,000	1,424,000	1,104,000	(337,000)
PROFESSIONAL SERVICES	28,297.66	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BLDG & IMPRV	897,640.25	641,000	641,000	641,000	641,000	0
RENTS & LEASES - EQUIPMENT	120,603.73	118,000	118,000	118,000	118,000	0

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	5,868.72	104,000	104,000	104,000	104,000	0
TECHNICAL SERVICES	77,162.30	40,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	649,951.09	359,000	359,000	359,000	359,000	0
TRAINING	7,089.05	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	56,476.14	128,000	128,000	128,000	128,000	0
UTILITIES	623,953.09	410,000	410,000	410,000	410,000	0
TOTAL S & S	4,617,981.09	5,554,000	5,563,000	4,880,000	4,560,000	(1,003,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	13,156.97	3,000	3,000	3,000	3,000	0
RET-OTHER LONG TERM DEBT	128,494.87	181,000	181,000	181,000	179,000	(2,000)
TAXES & ASSESSMENTS	104.48	0	0	0	0	0
TOTAL OTH CHARGES	141,756.32	184,000	184,000	184,000	182,000	(2,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 57,690,305.63	$ 60,704,000	$ 61,876,000	$ 67,607,000	$ 63,256,000	$ 1,380,000
NET TOTAL	$ 57,690,305.63	$ 60,704,000	$ 61,876,000	$ 67,607,000	$ 63,256,000	$ 1,380,000
NET COUNTY COST	$ 56,498,459.55	$ 59,090,000	$ 60,262,000	$ 65,886,000	$ 61,535,000	$ 1,273,000
BUDGETED POSITIONS	294.0	294.0	294.0	327.0	295.0	1.0

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	59,738,000	--	1,721,000	58,017,000	278.0
Less Administration	--	--	--	--	--
Net Program Costs	59,738,000	--	1,721,000	58,017,000	278.0

Authority: Mandated program – Federal and State Constitutions and Section 987.2 of the California Penal Code.

This program provides legal representation for indigent persons charged with felony and misdemeanor offenses. This is a mandated program with discretionary service levels. Unavoidable costs are leases and utilities.

2. Administration

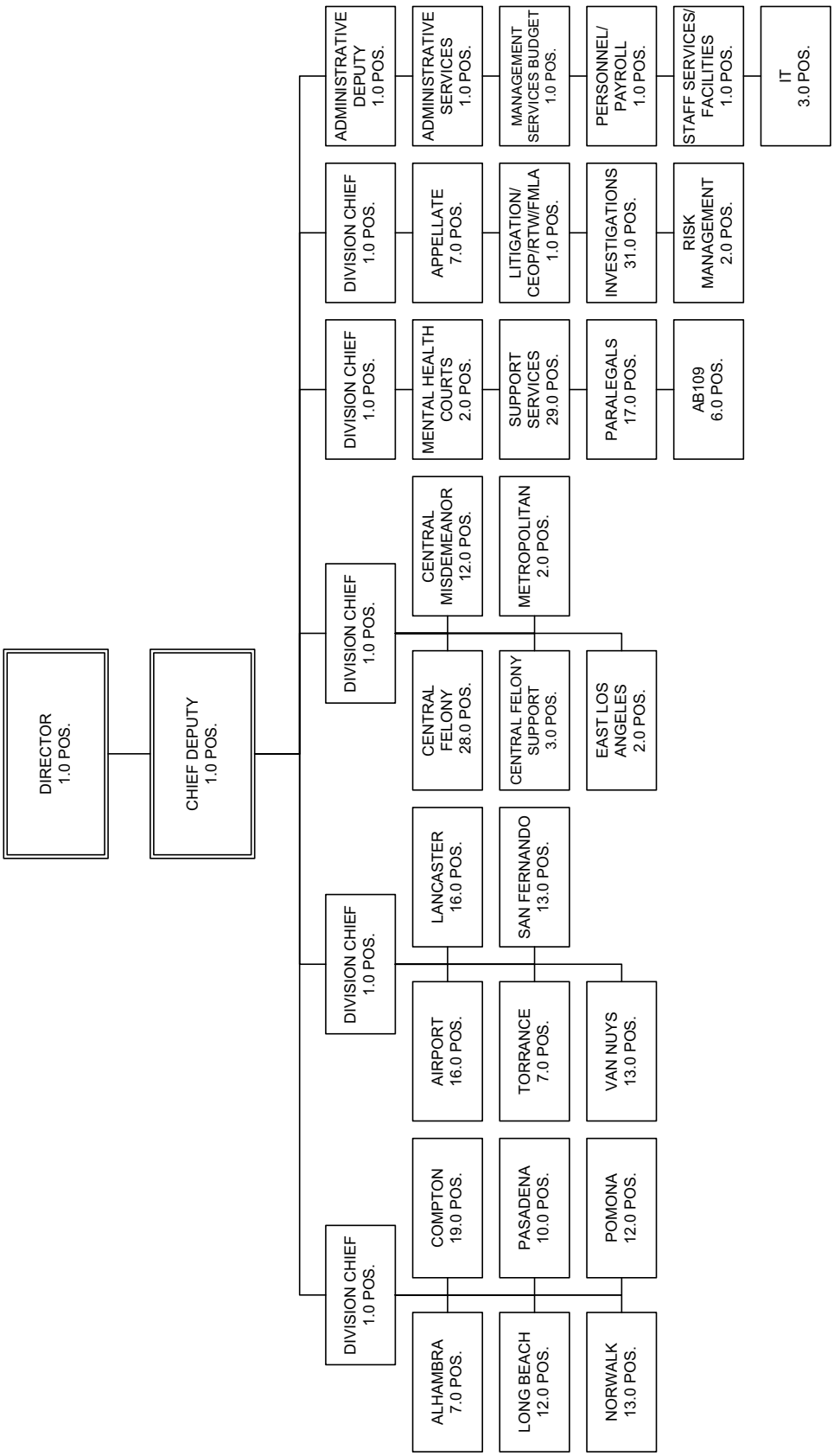
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,518,000	--	--	3,518,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	3,518,000	--	--	3,518,000	17.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department. Services include executive office and departmental budgeting, accounting, personnel/payroll, procurement, data management, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	63,256,000	0	1,721,000	61,535,000	295.0

ALTERNATE PUBLIC DEFENDER
JANICE Y FUKAI, ALTERNATE PUBLIC DEFENDER
FY 2016-17 RECOMMENDED BUDGET POSITIONS = 295.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,070,301.48	$ 13,615,000	$ 14,659,000	$ 14,659,000	$ 14,661,000	$ 2,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 29,584,328.89	$ 32,469,000	$ 34,742,000	$ 40,012,000	$ 35,845,000	$ 1,103,000
SERVICES & SUPPLIES	7,347,802.54	10,704,000	10,659,000	10,114,000	7,562,000	(3,097,000)
OTHER CHARGES	368,773.39	446,000	498,000	498,000	498,000	0
CAPITAL ASSETS - EQUIPMENT	369,875.59	789,000	846,000	350,000	0	(846,000)
OTHER FINANCING USES	236,129.67	0	0	0	0	0
GROSS TOTAL	$ 37,906,910.08	$ 44,408,000	$ 46,745,000	$ 50,974,000	$ 43,905,000	$ (2,840,000)
INTRAFUND TRANSFERS	(17,588.21)	0	0	0	0	0
NET TOTAL	$ 37,889,321.87	$ 44,408,000	$ 46,745,000	$ 50,974,000	$ 43,905,000	$ (2,840,000)
NET COUNTY COST	$ 23,819,020.39	$ 30,793,000	$ 32,086,000	$ 36,315,000	$ 29,244,000	$ (2,842,000)
BUDGETED POSITIONS	387.0	422.0	422.0	476.0	423.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, creates safer, healthier communities through the enforcement of local and State laws relating to stray animals, animal abuse and neglect, dangerous dogs, rabies vaccination and licensing, and the rescue of animals during wildfires or other emergencies. The Department also provides compassionate sheltering and care for lost, abandoned, neglected and abused pets while seeking positive outcomes for those animals by reuniting lost pets with their families and through its adoption program and partnership with adopting organizations. The Department also offers public education programs, low cost spay and neuter surgeries, vaccination, and microchip services. The Department operates six animal shelters which have veterinary medical clinics as part of their operations. Department costs are partially offset by revenue from pet licenses, income from contract cities, and fees collected for various activities in the shelters.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an overall decrease in NCC of $2.8 million primarily due to the deletion of one-time funding associated with operating carryovers, CCTV video surveillance systems, Wi-Fi installation at various care centers, dead animal pick-up services, Palmdale Care Center start-up costs, as well as furniture, fixtures and equipment. The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits, and a Volunteer Program Coordinator position for the Carson Animal Care Center.

Critical/Strategic Planning Initiatives

The Department has finalized its strategic plan which incorporates eight key areas that align with County strategic goals and initiatives:

- Animal Care Center Vision - Encompasses a desire for facilities to be "clean, open, modern, well-equipped, organized with professional, smiling, and engaged employees working harmoniously with co-workers, volunteers, customers, and adoption partners, creating an enriched environment for animals and a welcoming environment to the public."

- Integration of Shelter Medicine and Shelter Services - Memorialize the shared leadership vision and develop a plan to share, implement and actualize that vision to further integrate shelter medicine and services.
- Financial Planning and Decision Making - To provide more effective information to support strategic decision making and prudent financial management. Revenue-producing recommendations will be included.
- Staff Development and Succession Planning - To improve the Department's strategy for succession planning, enhance the comprehensive new hire orientation and training, and establish annual reorientation.
- Contract Methodology and Practices - Develop a plan to improve contract city rates, including engaging a consultant to recommend and implement new rate setting methodology, and assessment of organizational barriers to obtaining accurate data.
- Emergency Response Program - Develop a written manual that includes all areas of strategic response to ensure continuity of the Department's current Emergency Response Program.
- Establish Staffing Standards - Develop a projection for staffing needs for the year 2020 and recommendations work towards these needs on an annual basis. Recommendations will align with the long-term facilities plan.
- Facility Improvement and Replacement Plan - Collaborate with the Department of Public Works and the Chief Executive Office's Real Estate Division to develop a formal Capital Plan.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**46,745,000**	**0**	**14,659,000**	**32,086,000**	**422.0**
New/Expanded Programs					
1. Volunteer Program Coordinator: Reflects funding for 1.0 Volunteer Program Coordinator I position for the Carson Animal Care Center.	67,000	--	--	67,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,091,000	--	--	1,091,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	--	--	--	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(268,000)	--	--	(268,000)	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	218,000	--	--	218,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	25,000	--	2,000	23,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. One-time Funding: Reflects the deletion of one-time funding for the completion of maintenance projects, implementation of CCTV video surveillance, Wi-Fi systems at various care centers, and dead animal pick-up services.	(3,048,000)	--	--	(3,048,000)	--
7. Palmdale Care Center: Reflects the deletion of one-time funding for care center start-up costs.	(925,000)	--	--	(925,000)	--
Total Changes	**(2,840,000)**	**0**	**2,000**	**(2,842,000)**	**1.0**
2016-17 Recommended Budget	**43,905,000**	**0**	**14,661,000**	**29,244,000**	**423.0**

Unmet Needs

The Department's unmet needs request covers a wide array of requirements. The Department is specifically requesting funding for facilities improvement and deferred maintenance projects to repair and improve the Department's animal care infrastructure as well as to mitigate safety risks to the public, its employees, and the animals in its care. Further, the Department is requesting funding for critically needed positions to augment staffing in field, kennel, and clerical services. Additionally, with the soft opening of the Palmdale Animal Care Center scheduled for April 2016, the Department is requesting ongoing funding for costs associated with the operation of the care center.

The 2016-17 Recommended Budget sets aside $2.0 million in the Provisional Financing Uses budget unit for the staffing needs of the Department.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	$ 3,342,489.23	$ 3,224,000	$ 3,200,000	$ 3,200,000	$ 3,200,000	$ 0
CHARGES FOR SERVICES - OTHER	1,242,890.02	1,197,000	1,452,000	1,452,000	1,452,000	0
HUMANE SERVICES	8,446,220.51	8,535,000	9,600,000	9,600,000	9,600,000	0
MISCELLANEOUS	552,331.06	651,000	400,000	400,000	402,000	2,000
SALE OF CAPITAL ASSETS	16,401.66	8,000	7,000	7,000	7,000	0
STATE - OTHER	469,969.00	0	0	0	0	0
TOTAL REVENUE	$ 14,070,301.48	$ 13,615,000	$ 14,659,000	$ 14,659,000	$ 14,661,000	$ 2,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 17,146,284.38	$ 19,436,000	$ 20,925,000	$ 24,448,000	$ 22,041,000	$ 1,116,000
CAFETERIA BENEFIT PLANS	5,092,679.41	5,317,000	6,048,000	6,957,000	5,809,000	(239,000)
COUNTY EMPLOYEE RETIREMENT	3,396,000.49	3,341,000	3,432,000	3,643,000	3,172,000	(260,000)
DENTAL INSURANCE	105,107.97	113,000	72,000	72,000	72,000	0
DEPENDENT CARE SPENDING ACCOUNTS	39,255.00	39,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	144,234.85	101,000	159,000	186,000	187,000	28,000
FICA (OASDI)	255,934.07	279,000	246,000	303,000	267,000	21,000
HEALTH INSURANCE	308,449.90	348,000	242,000	322,000	323,000	81,000
LIFE INSURANCE	37,410.58	40,000	41,000	41,000	41,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	8,000	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	1,618,905.00	1,967,000	1,872,000	2,347,000	2,347,000	475,000
SAVINGS PLAN	123,366.44	144,000	180,000	196,000	185,000	5,000
THRIFT PLAN (HORIZONS)	287,142.07	391,000	421,000	440,000	344,000	(77,000)
UNEMPLOYMENT INSURANCE	22,112.00	27,000	35,000	39,000	39,000	4,000
WORKERS' COMPENSATION	1,008,046.73	918,000	1,021,000	970,000	970,000	(51,000)
TOTAL S & E B	29,584,328.89	32,469,000	34,742,000	40,012,000	35,845,000	1,103,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	618,140.36	1,718,000	1,314,000	1,039,000	783,000	(531,000)
CLOTHING & PERSONAL SUPPLIES	149,213.52	268,000	314,000	212,000	177,000	(137,000)
COMMUNICATIONS	178,696.72	146,000	183,000	202,000	185,000	2,000
COMPUTING-MAINFRAME	730.38	7,000	0	1,000	1,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	107,912.95	61,000	120,000	118,000	108,000	(12,000)
COMPUTING-PERSONAL	346,486.63	85,000	7,000	155,000	10,000	3,000
CONTRACTED PROGRAM SERVICES	6,935.00	11,000	10,000	7,000	7,000	(3,000)
FOOD	9.00	0	0	0	0	0
HOUSEHOLD EXPENSE	276,204.24	405,000	277,000	335,000	290,000	13,000
INFORMATION TECHNOLOGY SERVICES	94,130.00	94,000	178,000	94,000	94,000	(84,000)
INSURANCE	(852.00)	4,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	913,798.70	1,106,000	1,248,000	1,884,000	950,000	(298,000)
MAINTENANCE - EQUIPMENT	24,018.94	8,000	53,000	28,000	24,000	(29,000)
MEDICAL DENTAL & LAB SUPPLIES	745,490.96	731,000	947,000	891,000	819,000	(128,000)
MEMBERSHIPS	300.00	1,000	2,000	1,000	1,000	(1,000)
MISCELLANEOUS EXPENSE	216,804.42	73,000	158,000	91,000	75,000	(83,000)
OFFICE EXPENSE	220,592.14	825,000	853,000	244,000	221,000	(632,000)
PROFESSIONAL SERVICES	599,988.15	894,000	1,230,000	660,000	618,000	(612,000)

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	2,000	1,000	1,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	69,210.66	297,000	88,000	148,000	148,000	60,000
RENTS & LEASES - EQUIPMENT	75,252.17	160,000	40,000	75,000	75,000	35,000
SMALL TOOLS & MINOR EQUIPMENT	7,461.37	25,000	5,000	9,000	7,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	990,985.38	1,689,000	1,764,000	1,660,000	1,059,000	(705,000)
TECHNICAL SERVICES	75,881.74	81,000	35,000	78,000	76,000	41,000
TELECOMMUNICATIONS	585,922.01	697,000	612,000	678,000	586,000	(26,000)
TRAINING	19,535.49	30,000	30,000	63,000	63,000	33,000
TRANSPORTATION AND TRAVEL	587,880.06	797,000	750,000	856,000	700,000	(50,000)
UTILITIES	437,073.55	490,000	435,000	580,000	480,000	45,000
TOTAL S & S	7,347,802.54	10,704,000	10,659,000	10,114,000	7,562,000	(3,097,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	23,772.12	101,000	125,000	125,000	125,000	0
RET-OTHER LONG TERM DEBT	345,001.27	345,000	373,000	373,000	373,000	0
TOTAL OTH CHARGES	368,773.39	446,000	498,000	498,000	498,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	40,005.00	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	329,870.59	789,000	846,000	350,000	0	(846,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	369,875.59	789,000	846,000	350,000	0	(846,000)
TOTAL CAPITAL ASSETS	369,875.59	789,000	846,000	350,000	0	(846,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	236,129.67	0	0	0	0	0
TOTAL OTH FIN USES	236,129.67	0	0	0	0	0
GROSS TOTAL	$ 37,906,910.08	$ 44,408,000	$ 46,745,000	$ 50,974,000	$ 43,905,000	$ (2,840,000)
INTRAFUND TRANSFERS	(17,588.21)	0	0	0	0	0
NET TOTAL	$ 37,889,321.87	$ 44,408,000	$ 46,745,000	$ 50,974,000	$ 43,905,000	$ (2,840,000)
NET COUNTY COST	$ 23,819,020.39	$ 30,793,000	$ 32,086,000	$ 36,315,000	$ 29,244,000	$ (2,842,000)
BUDGETED POSITIONS	387.0	422.0	422.0	476.0	423.0	1.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,233,000	--	4,637,000	6,596,000	118.0
Less Administration	--	--	--	--	--
Net Program Costs	11,233,000	--	4,637,000	6,596,000	118.0

Authority: Mandated program - California Food and Agriculture Sections 30501, 31101, 31105, and 31602; California Penal Code Section 597.

The program includes: 1) impound, housing, and provision of medical care to stray and abandoned animals; 2) return of licensed, microchipped, or tagged animals to owners of record; 3) adoption of available animals to the public, animal rescues, and adoption partners; and 4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Canvassing)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,061,000	--	3,947,000	114,000	50.0
Less Administration	--	--	--	--	--
Net Program Costs	4,061,000	--	3,947,000	114,000	50.0

Authority: Mandated program - California Food and Agricultural Code Sections 30801-05, 30952, 31105-08, 31252, 31254, and 32252-53; County Code Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in the unincorporated communities of the County and cities.

The Canvassing program performs neighborhood animal license enforcement at residences and other locations in the unincorporated areas of the County and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,459,000	--	5,106,000	8,353,000	157.0
Less Administration	--	--	--	--	--
Net Program Costs	13,459,000	--	5,106,000	8,353,000	157.0

Authority: Mandated program - California Food and Agriculture Code Sections 30501, 31101, 31105, and 31602; California Penal Code Section 597.

Respond to calls in the unincorporated areas of the County and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. Provide direct customer services including the removal of dead animals from the public and acceptance of relinquished animals. Assist other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,493,000	--	969,000	5,524,000	38.0
Less Administration	--	--	--	--	--
Net Program Costs	6,493,000	--	969,000	5,524,000	38.0

Authority: Mandated program - California Food and Agricultural Code Sections 30501, 30503, 31101, 31105, 31602, and 31751.3.

Provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control Officers and the public. Medical Services provides examinations, vaccinations, deworming treatments, surgical repairs, and sterilizations consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay/Neuter Program, Major Case and Critical Case Processing Unit)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,213,000	--	--	2,213,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,213,000	--	--	2,213,000	25.0

Authority: Spay and Neuter Program: Mandated program - California Food and Agricultural Code Sections 30503 and 31751.3. Major Case Unit: Mandated program - California Food and Agricultural Code Sections 31645 and 31646; California Penal Code Sections 399.5, 597, and 599aa; County Code Sections 10.20.010, 10.20.020, 10.20.350, 10.28.270, 10.28.280, and 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and the County's mandated program in the unincorporated communities of the County.

The Major Case Unit responds to calls or requests, investigates, and prosecutes incidents of animal cruelty or dangerous animals.

The Critical Case Processing Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and to investigate and process potentially dangerous and vicious dog cases.

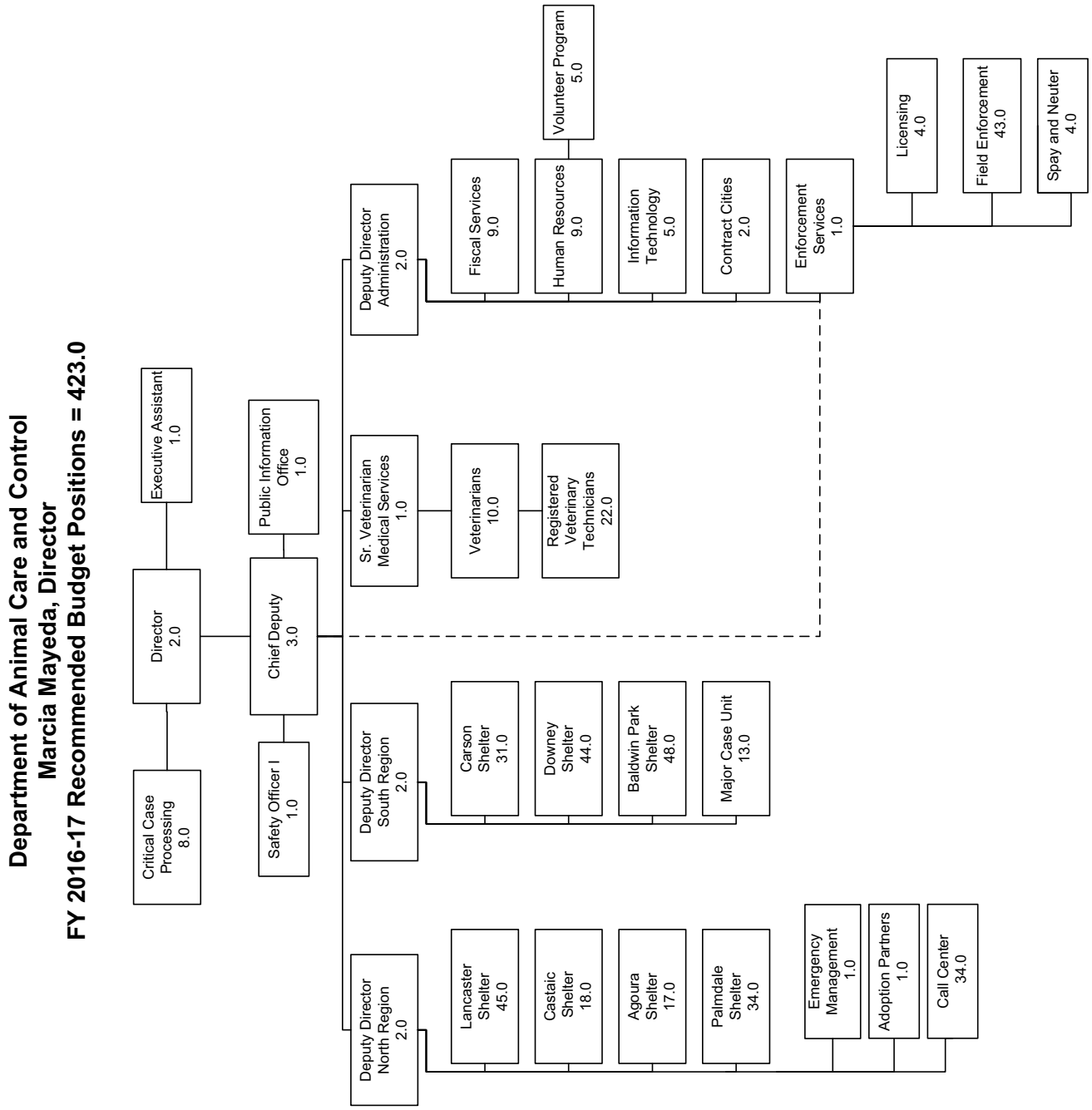
6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,446,000	--	2,000	6,444,000	35.0
Less Administration	--	--	--	--	--
Net Program Costs	6,446,000	--	2,000	6,444,000	35.0

Authority: Non-mandated, discretionary program.

Administration provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	43,905,000	0	14,661,000	29,244,000	423.0


Department of Animal Care and Control
Marcia Mayeda, Director
FY 2016-17 Recommended Budget Positions = 423.0
Critical Case Processing 8.0
Director 2.0
Executive Assistant 1.0
Safety Officer I 1.0
Chief Deputy 3.0
Public Information Office 1.0
Deputy Director Administration 2.0
Fiscal Services 9.0
Human Resources 9.0
Volunteer Program 5.0
Information Technology 5.0
Contract Cities 2.0
Enforcement Services 1.0
Licensing 4.0
Field Enforcement 43.0
Spay and Neuter 4.0
Sr. Veterinarian Medical Services 1.0
Veterinarians 10.0
Registered Veterinary Technicians 22.0
Deputy Director South Region 2.0
Carson Shelter 31.0
Downey Shelter 44.0
Baldwin Park Shelter 48.0
Major Case Unit 13.0
Deputy Director North Region 2.0
Lancaster Shelter 45.0
Castaic Shelter 18.0
Agoura Shelter 17.0
Palmdale Shelter 34.0
Emergency Management 1.0
Adoption Partners 1.0
Call Center 34.0

Arts Commission

Laura Zucker, Executive Director

Arts Commission Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,106,675.63	$ 2,791,000	$ 2,791,000	$ 2,577,000	$ 2,577,000	$ (214,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 12,741,202.07	$ 13,880,000	$ 13,880,000	$ 13,458,000	$ 13,181,000	$ (699,000)
GROSS TOTAL	$ 12,741,202.07	$ 13,880,000	$ 13,880,000	$ 13,458,000	$ 13,181,000	$ (699,000)
INTRAFUND TRANSFERS	(870,526.50)	(1,202,000)	(1,202,000)	(919,000)	(805,000)	397,000
NET TOTAL	$ 11,870,675.57	$ 12,678,000	$ 12,678,000	$ 12,539,000	$ 12,376,000	$ (302,000)
NET COUNTY COST	$ 9,763,999.94	$ 9,887,000	$ 9,887,000	$ 9,962,000	$ 9,799,000	$ (88,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To foster excellence, diversity, vitality, understanding and accessibility of the arts in the County. The Arts Commission provides leadership in cultural services for the County, including information and resources for the community, artists, educators, arts organizations and municipalities.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC decrease of $88,000 primarily due to the deletion of one-time funding, partially offset by Board-approved increases in salaries and employee benefits. Also reflects funding for the John Anson Ford Theatre, Community Impact Arts Grants, unavoidable cost increases and research capability enhancements.

Critical/Strategic Planning Initiatives

- Re-open and program a full summer season of the John Anson Ford Amphitheatre with significant upgrades completed, including stage and hillside reconstruction, new sound wall and picnic terrace with concessions and office buildings.
- Continue a multi-year initiative to implement the Board-adopted *Arts for All* strategic plan to make the arts core in K-12 for 1.7 million students in the County by providing critical support to school districts, collecting data on arts education in the County and expanding teacher professional development offerings through online systems in partnership with the Los Angeles County Office of Education (LACOE) through an initiative funded by the Productivity Investment Fund.
- Implement the first year of the Community Impact Arts Grants to non-arts organizations providing essential services throughout the County.
- Continue the inaugural comprehensive inventory of County-owned artwork in more than 900 facilities.
- Form an advisory committee and initiate a countywide discussion on cultural equity and inclusion in the arts to report back to the board with actionable recommendations.
- Launch new Arts Commission websites and, with funding by Metro, roll out an updated cultural calendar platform integrated with LA Tourism's website, DiscoverLosAngeles.com.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**13,880,000**	**1,202,000**	**2,791,000**	**9,887,000**	**0.0**
Critical Issues					
1. Ford Theatre: Reflects one-time bridge funding to cover the cost of a support staff position for the Theatre's opening year.	88,000	--	--	88,000	--
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies as well as changes to retirement costs.	192,000	27,000	--	165,000	--
2. One-time Funding: Reflects the deletion of one-time funding for the Community Impact Arts Grants ($0.5 million) and web applications ($0.4 million).	(900,000)	--	--	(900,000)	--
3. Community Impact Arts Grants: Reflects one-time funding for year two of a three-year pilot project approved by the Board on April 14, 2015.	500,000	--	--	500,000	--
4. Unavoidable Costs: Reflects funding for unavoidable production cost increases for the Holiday Celebration.	32,000	--	--	32,000	--
5. Administration: Reflects funding for GIS subscription and Cultural Data Project demographics services.	27,000	--	--	27,000	--
6. Ministerial Adjustments: Reflects appropriation, intrafund transfer and revenue adjustments to various programs based on anticipated revenue changes.	(638,000)	(424,000)	(214,000)	--	--
Total Changes	**(699,000)**	**(397,000)**	**(214,000)**	**(88,000)**	**0.0**
2016-17 Recommended Budget	**13,181,000**	**805,000**	**2,577,000**	**9,799,000**	**0.0**

Unmet Needs

The Arts Commission's critical unmet needs include additional funding for information technology systems and operating cost increases as well as an additional support position for the Civic Art program due to increases in the workload of core operations.

ARTS COMMISSION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 46,000	$ 46,000	$ 46,000	$ 46,000	$ 0
FEDERAL - OTHER	37,409.00	50,000	50,000	50,000	50,000	0
MISCELLANEOUS	1,546,766.63	1,790,000	1,790,000	1,569,000	1,569,000	(221,000)
OTHER GOVERNMENTAL AGENCIES	0.00	501,000	501,000	512,000	512,000	11,000
STATE - OTHER	0.00	24,000	24,000	20,000	20,000	(4,000)
TRANSFERS IN	522,500.00	380,000	380,000	380,000	380,000	0
TOTAL REVENUE	$ 2,106,675.63	$ 2,791,000	$ 2,791,000	$ 2,577,000	$ 2,577,000	$ (214,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,983,994.39	$ 3,386,000	$ 3,386,000	$ 3,794,000	$ 3,578,000	$ 192,000
CLOTHING & PERSONAL SUPPLIES	298.66	0	0	0	0	0
COMMUNICATIONS	21,017.59	30,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	5,505.25	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,752.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	10,691.20	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	4,518,000	4,518,000	4,518,000	4,518,000	0
FOOD	664.06	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	2,823.20	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	61,000	61,000	61,000	61,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	13,843.29	35,000	35,000	35,000	35,000	0
MAINTENANCE - EQUIPMENT	550.00	20,000	20,000	20,000	20,000	0
MEDICAL DENTAL & LAB SUPPLIES	15.46	0	0	0	0	0
MEMBERSHIPS	3,547.94	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	1,976.65	36,000	36,000	133,000	36,000	0
OFFICE EXPENSE	32,366.29	35,000	35,000	35,000	35,000	0
PROFESSIONAL SERVICES	9,507,274.31	5,738,000	5,738,000	4,811,000	4,847,000	(891,000)
RENTS & LEASES - BLDG & IMPRV	15,387.89	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	18,285.83	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	195.11	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,062.66	0	0	0	0	0
TECHNICAL SERVICES	64,475.89	0	0	0	0	0
TELECOMMUNICATIONS	17,736.27	0	0	0	0	0
TRAINING	3,500.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	29,238.13	7,000	7,000	7,000	7,000	0
TOTAL S & S	12,741,202.07	13,880,000	13,880,000	13,458,000	13,181,000	(699,000)
GROSS TOTAL	$ 12,741,202.07	$ 13,880,000	$ 13,880,000	$ 13,458,000	$ 13,181,000	$ (699,000)
INTRAFUND TRANSFERS	(870,526.50)	(1,202,000)	(1,202,000)	(919,000)	(805,000)	397,000
NET TOTAL	$ 11,870,675.57	$ 12,678,000	$ 12,678,000	$ 12,539,000	$ 12,376,000	$ (302,000)
NET COUNTY COST	$ 9,763,999.94	$ 9,887,000	$ 9,887,000	$ 9,962,000	$ 9,799,000	$ (88,000)

Arts Commission - Arts Programs Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,090,722.21	$ 2,791,000	$ 2,791,000	$ 2,577,000	$ 2,577,000	$ (214,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 11,611,797.65	$ 13,102,000	$ 13,102,000	$ 12,539,000	$ 12,376,000	$ (726,000)
GROSS TOTAL	$ 11,611,797.65	$ 13,102,000	$ 13,102,000	$ 12,539,000	$ 12,376,000	$ (726,000)
INTRAFUND TRANSFERS	(79,075.58)	(424,000)	(424,000)	0	0	424,000
NET TOTAL	$ 11,532,722.07	$ 12,678,000	$ 12,678,000	$ 12,539,000	$ 12,376,000	$ (302,000)
NET COUNTY COST	$ 9,441,999.86	$ 9,887,000	$ 9,887,000	$ 9,962,000	$ 9,799,000	$ (88,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Arts Commission - Civic Art Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 15,953.42	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,129,404.42	$ 778,000	$ 778,000	$ 919,000	$ 805,000	$ 27,000
GROSS TOTAL	$ 1,129,404.42	$ 778,000	$ 778,000	$ 919,000	$ 805,000	$ 27,000
INTRAFUND TRANSFERS	(791,450.92)	(778,000)	(778,000)	(919,000)	(805,000)	(27,000)
NET TOTAL	$ 337,953.50	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 322,000.08	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Departmental Program Summary

1. Organizational Grants and Professional Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,448,000	--	21,000	5,427,000	--
Less Administration	--	--	--	--	--
Net Program Costs	5,448,000	--	21,000	5,427,000	--

Authority: Non-mandated, discretionary program.

The program provides financial support, technical assistance, and professional development services to approximately 364 nonprofit arts organizations annually. Programs assist and strengthen nonprofit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities, which include in depth leadership training for executive, artistic and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development and fundraising; grant application workshops; and scholarships for arts administrators to take courses at the Center for Nonprofit Management and Long Beach Nonprofit Partnership, and to attend local conferences.

2. Arts Internships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	704,000	--	44,000	660,000	--
Less Administration	--	--	--	--	--
Net Program Costs	704,000	--	44,000	660,000	--

Authority: Non-mandated, discretionary program.

The program provides approximately 132 paid, 10 week summer internships for undergraduate college students at approximately 108 performing and literary arts nonprofits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,230,000	--	1,704,000	526,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,230,000	--	1,704,000	526,000	--

Authority: Non-mandated, discretionary program.

Arts for All is the County's initiative dedicated to making the arts core in K-12 public education. Established in 2002 by the Board, *Arts for All* is a public-private collaborative with backbone support from the Arts Commission, and in partnership with LACOE. *Arts for All* currently works with 62 of 81 County school districts, plus three charter school networks, to implement policies and plans that support high-quality arts education for the 1.6 million public school students in the County.

4. Community Programs – John Anson Ford Theatres

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,450,000	--	48,000	1,402,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,450,000	--	48,000	1,402,000	--

Authority: Non-mandated, discretionary program.

Operates and programs the John Anson Ford Theatres and supports its flagship program, the Ford Amphitheatre Summer Partnership Program, which provides resources to County resident arts organizations and assists them in successfully presenting performances in its historic 1,180 seat amphitheater. This appropriation does not reflect earned income, which is deposited in the Ford Theatre Special Development Fund, and contributed income, which is in the budget of the Ford Theatre Foundation, the nonprofit fundraising arm of the Ford.

5. Community Programs – Holiday Celebration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,042,000	--	332,000	710,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,042,000	--	332,000	710,000	--

Authority: Non-mandated, discretionary program.

The County Holiday Celebration, which celebrated its 55th year in 2014, is a three-hour music and dance production held every December 24th at the Music Center's Dorothy Chandler Pavilion. The show is free to the public and honors the diverse cultures and holiday traditions that are celebrated in the many communities of the County. The Holiday Celebration is broadcast live on PBS SoCal, streamed on the Internet, and watched by an estimated one million local viewers. The program is also aired on the Armed Forces Network, bringing the show to United States service men and women living on military bases around the world.

6. Community Programs – Free Concerts in Public Sites

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,000	--	--	10,000	--
Less Administration	--	--	--	--	--
Net Program Costs	10,000	--	--	10,000	--

Authority: Non-mandated, discretionary program.

Free Concerts in Public Sites includes concerts and participatory workshops that are free to the public. Events include concerts at nonprofit, municipal, and County sites that apply for funding from the Board to support musician fees, and interactive music and dance workshops designed to engage communities in the performing arts by encouraging direct participation in diverse art forms.

7. Civic Art

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	805,000	805,000	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	805,000	805,000	--	--	--

Authority: Non-mandated, discretionary program.

The program provides leadership in the development of high-quality civic spaces by integrating the work of artists into the planning, design and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to residents and visitors of the County. It also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. The program develops and maintains the records and inventory for County-owned civic artwork.

8. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,492,000	--	428,000	1,064,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,492,000	--	428,000	1,064,000	--

Authority: Non-mandated, discretionary program.

The administrative unit, which is made up of five staff positions, oversees the Arts Commission's strategic planning, budgeting, private sector fundraising, human resources, information technology, marketing and communications, and provides support for the 15 Arts Commissioners appointed by the Board. This appropriation also includes general administrative and IT supplies.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	13,181,000	805,000	2,577,000	9,799,000	0.0

Assessor

Jeffrey Prang, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 69,144,821.71	$ 64,734,000	$ 63,506,000	$ 65,949,000	$ 66,011,000	$ 2,505,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 131,687,918.92	$ 141,968,000	$ 144,101,000	$ 152,829,000	$ 148,600,000	$ 4,499,000
SERVICES & SUPPLIES	36,492,254.28	34,123,000	34,030,000	27,265,000	23,966,000	(10,064,000)
OTHER CHARGES	1,362,359.12	1,333,000	1,421,000	1,421,000	1,395,000	(26,000)
CAPITAL ASSETS - EQUIPMENT	67,992.32	365,000	528,000	25,000	25,000	(503,000)
GROSS TOTAL	$ 169,610,524.64	$ 177,789,000	$ 180,080,000	$ 181,540,000	$ 173,986,000	$ (6,094,000)
INTRAFUND TRANSFERS	(101,665.97)	(54,000)	(85,000)	(85,000)	(85,000)	0
NET TOTAL	$ 169,508,858.67	$ 177,735,000	$ 179,995,000	$ 181,455,000	$ 173,901,000	$ (6,094,000)
NET COUNTY COST	$ 100,364,036.96	$ 113,001,000	$ 116,489,000	$ 115,506,000	$ 107,890,000	$ (8,599,000)
BUDGETED POSITIONS	1,432.0	1,443.0	1,443.0	1,480.0	1,443.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To value people and property by creating an accurate and timely assessment roll while delivering exceptional and professional public service with integrity.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net NCC decrease of $8.6 million primarily due to the deletion of one-time carryover funding for the Assessor Modernization Project (AMP) (formerly known as the Legacy System Replacement Project), Voice over Internet Protocol (VoIP) project and live scan requirements, overtime, training room reconfiguration, outside counsel services to assist with Assessment Appeals Board (AAB) caseloads, and bridge-funding associated with the Bristol Parkway lease cost increase. The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits, the final of a multi-year restoration of prior-year curtailments, and the continuation of one-time funding for Appraiser positions within the Business Solutions Group to serve as subject matter experts for AMP.

Critical/Strategic Planning Initiatives

The Assessor's Office will continue to:

- Introduce operational efficiencies to improve work activities and public services;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the second phase of development of the AMP while partnering with County stakeholders and tax system departments;
- Recruit, train and develop additional staff to increase operational effectiveness; and
- Pursue shorter duration projects that automate and improve the assessment process.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**180,080,000**	**85,000**	**63,506,000**	**116,489,000**	**1,443.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	6,070,000	--	2,276,000	3,794,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,069,000)	--	(401,000)	(668,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	936,000	--	605,000	331,000	--
4. AMP: Reflects the deletion of one-time carryover funding for AMP.	(9,060,000)	--	--	(9,060,000)	--
5. Overtime: Reflects the deletion of one-time carryover funding for overtime to complete the enrollment of change-in-ownership and new construction value resulting in an increase to the tax roll.	(2,215,000)	--	--	(2,215,000)	--
6. Services and Supplies: Reflects the deletion of one-time carryover funding for expanded VoIP telephone and live scan requirements.	(397,000)	--	--	(397,000)	--
7. Training Room: Reflects the deletion of one-time carryover funding for the purchase of production printers and the reconfiguration of the Department's training room to comply with the American with Disabilities Act.	(609,000)	--	--	(609,000)	--
8. AAB: Reflects the deletion of one-time carryover funding for outside counsel services to assist the Department with various AAB caseloads.	(172,000)	--	--	(172,000)	--
9. Services and Supplies: Reflects the deletion of one-time carryover funding associated with increased lease costs for the Department's West District office.	(395,000)	--	--	(395,000)	--
10. Business Solutions Group Appraisers: Reflects one-time AMP funding for 15.0 Appraiser positions to serve as subject matter experts for the duration of AMP, fully offset by the deletion of prior-year funding for this program.	--	--	--	--	--
11. Curtailment Restoration: Reflects restoration of funding for positions deleted as part of prior-year curtailments.	777,000	--	--	777,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Printer Lease: Reflects the deletion of bridge-funding for a printer lease.	(26,000)	--	--	(26,000)	--
13. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	66,000	--	25,000	41,000	--
Total Changes	**(6,094,000)**	**0**	**2,505,000**	**(8,599,000)**	**0.0**
2016-17 Recommended Budget	**173,986,000**	**85,000**	**66,011,000**	**107,890,000**	**1,443.0**

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 57,530,302.64	$ 58,640,000	$ 60,257,000	$ 62,700,000	$ 62,762,000	$ 2,505,000
AUDITING AND ACCOUNTING FEES	49,206.00	11,000	11,000	11,000	11,000	0
CHARGES FOR SERVICES - OTHER	1,356.76	1,000	3,000	3,000	3,000	0
COURT FEES & COSTS	1,780.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	2,268,235.21	4,668,000	1,807,000	1,807,000	1,807,000	0
LEGAL SERVICES	0.00	0	10,000	10,000	10,000	0
MISCELLANEOUS	1,113,368.76	1,052,000	1,098,000	1,098,000	1,098,000	0
OTHER SALES	191,334.14	189,000	168,000	168,000	168,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	31,773.83	32,000	80,000	80,000	80,000	0
RECORDING FEES	1,279.00	1,000	1,000	1,000	1,000	0
ROYALTIES	152,891.06	139,000	70,000	70,000	70,000	0
SALE OF CAPITAL ASSETS	2,997.31	0	0	0	0	0
SALES & USE TAXES	12,472.00	0	0	0	0	0
STATE - OTHER	7,787,825.00	0	0	0	0	0
TOTAL REVENUE	$ 69,144,821.71	$ 64,734,000	$ 63,506,000	$ 65,949,000	$ 66,011,000	$ 2,505,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 82,568,221.44	$ 92,209,000	$ 93,847,000	$ 99,934,000	$ 97,059,000	$ 3,212,000
CAFETERIA BENEFIT PLANS	19,084,646.93	19,030,000	19,742,000	20,913,000	20,793,000	1,051,000
COUNTY EMPLOYEE RETIREMENT	16,206,853.69	15,893,000	15,728,000	15,683,000	14,659,000	(1,069,000)
DENTAL INSURANCE	437,599.77	434,000	446,000	446,000	446,000	0
DEPENDENT CARE SPENDING ACCOUNTS	154,368.86	155,000	244,000	244,000	244,000	0
DISABILITY BENEFITS	977,182.56	855,000	1,000,000	943,000	943,000	(57,000)
FICA (OASDI)	1,142,755.14	1,175,000	1,168,000	1,209,000	1,168,000	0
HEALTH INSURANCE	641,246.73	730,000	538,000	736,000	685,000	147,000
LIFE INSURANCE	158,038.19	181,000	342,000	342,000	342,000	0
OTHER EMPLOYEE BENEFITS	5,798.50	15,000	1,000	1,000	1,000	0
RETIREE HEALTH INSURANCE	6,380,311.00	7,135,000	7,089,000	8,624,000	8,624,000	1,535,000
SAVINGS PLAN	214,411.29	285,000	185,000	188,000	185,000	0
THRIFT PLAN (HORIZONS)	2,321,109.76	2,527,000	2,320,000	2,435,000	2,320,000	0
UNEMPLOYMENT INSURANCE	22,352.00	33,000	42,000	44,000	44,000	2,000
WORKERS' COMPENSATION	1,373,023.06	1,311,000	1,409,000	1,087,000	1,087,000	(322,000)
TOTAL S & E B	131,687,918.92	141,968,000	144,101,000	152,829,000	148,600,000	4,499,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	899,988.72	1,035,000	1,172,000	1,061,000	1,061,000	(111,000)
CLOTHING & PERSONAL SUPPLIES	24,357.42	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	58,337.58	65,000	39,000	39,000	39,000	0
COMPUTING-MAINFRAME	1,206,842.22	1,221,000	1,490,000	1,299,000	1,299,000	(191,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,473,257.21	4,516,000	4,889,000	2,074,000	1,746,000	(3,143,000)
COMPUTING-PERSONAL	6,645,723.50	835,000	1,103,000	1,203,000	918,000	(185,000)
HOUSEHOLD EXPENSE	10,801.05	10,000	20,000	20,000	20,000	0
INFORMATION TECHNOLOGY SERVICES	9,539,433.00	8,873,000	8,093,000	3,670,000	3,670,000	(4,423,000)
INSURANCE	52,368.73	51,000	27,000	138,000	138,000	111,000

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	3,989,815.00	4,108,000	3,830,000	4,459,000	3,917,000	87,000
MAINTENANCE - EQUIPMENT	123,648.34	146,000	271,000	167,000	167,000	(104,000)
MEDICAL DENTAL & LAB SUPPLIES	291.25	0	1,000	1,000	1,000	0
MEMBERSHIPS	8,942.50	10,000	9,000	9,000	9,000	0
MISCELLANEOUS EXPENSE	4,856.84	5,000	17,000	17,000	17,000	0
OFFICE EXPENSE	1,242,710.21	1,066,000	901,000	799,000	799,000	(102,000)
PROFESSIONAL SERVICES	1,136,061.86	912,000	706,000	1,761,000	534,000	(172,000)
RENTS & LEASES - BLDG & IMPRV	2,627,592.34	3,027,000	2,964,000	3,021,000	2,635,000	(329,000)
RENTS & LEASES - EQUIPMENT	17,607.08	13,000	36,000	24,000	24,000	(12,000)
SMALL TOOLS & MINOR EQUIPMENT	757.53	2,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	17,296.38	11,000	1,000	19,000	19,000	18,000
TECHNICAL SERVICES	281,812.54	265,000	392,000	647,000	281,000	(111,000)
TELECOMMUNICATIONS	2,543,936.21	2,953,000	2,460,000	2,154,000	1,989,000	(471,000)
TRAINING	460,887.89	841,000	841,000	188,000	188,000	(653,000)
TRANSPORTATION AND TRAVEL	1,243,118.39	1,324,000	1,447,000	1,447,000	1,447,000	0
UTILITIES	2,881,810.49	2,833,000	3,320,000	3,047,000	3,047,000	(273,000)
TOTAL S & S	36,492,254.28	34,123,000	34,030,000	27,265,000	23,966,000	(10,064,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	23,525.80	25,000	70,000	70,000	70,000	0
RET-OTHER LONG TERM DEBT	1,338,633.10	1,308,000	1,346,000	1,346,000	1,320,000	(26,000)
TAXES & ASSESSMENTS	200.22	0	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,362,359.12	1,333,000	1,421,000	1,421,000	1,395,000	(26,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	24,786.32	25,000	25,000	0	0	(25,000)
DATA HANDLING EQUIPMENT	43,206.00	340,000	503,000	0	0	(503,000)
ELECTRONIC EQUIPMENT	0.00	0	0	25,000	25,000	25,000
TOTAL CAPITAL ASSETS - EQUIPMENT	67,992.32	365,000	528,000	25,000	25,000	(503,000)
TOTAL CAPITAL ASSETS	67,992.32	365,000	528,000	25,000	25,000	(503,000)
GROSS TOTAL	$ 169,610,524.64	$ 177,789,000	$ 180,080,000	$ 181,540,000	$ 173,986,000	$ (6,094,000)
INTRAFUND TRANSFERS	(101,665.97)	(54,000)	(85,000)	(85,000)	(85,000)	0
NET TOTAL	$ 169,508,858.67	$ 177,735,000	$ 179,995,000	$ 181,455,000	$ 173,901,000	$ (6,094,000)
NET COUNTY COST	$ 100,364,036.96	$ 113,001,000	$ 116,489,000	$ 115,506,000	$ 107,890,000	$ (8,599,000)
BUDGETED POSITIONS	1,432.0	1,443.0	1,443.0	1,480.0	1,443.0	0.0

Departmental Program Summary

1. Appraisals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	98,134,000	48,000	36,976,000	61,110,000	797.0
Less Administration	--	--	--	--	--
Net Program Costs	98,134,000	48,000	36,976,000	61,110,000	797.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

The primary function of this program is to appraise real estate properties that undergo a change of ownership or are subject to new construction or a change in market conditions, as well as to appraise business personal properties. This includes well over 2.3 million parcels throughout the County and almost 300,000 business properties, which together have a revenue-producing assessment value of over $1.0 trillion. This program also provides public service throughout the Assessor's Office. The district offices also handle approximately 168,000 telephone calls a year and assist nearly 54,000 taxpayers in person.

2. Roll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,208,000	25,000	19,223,000	30,960,000	408.0
Less Administration	--	--	--	--	--
Net Program Costs	50,208,000	25,000	19,223,000	30,960,000	408.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for processing transfers and new construction permits; providing advice on legal and ownership matters to staff; creating and maintaining over 3,141 map books; processing property tax exemptions; serving as the nucleus of the Assessor's public information efforts, handling over 141,367 telephone calls, of which 103,703 were public service issues and 37,664 were ownership issues in 2015. In addition, the Ownership Division responded to 110,365 telephone and public counter inquires related to ownership issues.

3. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,041,000	5,000	4,226,000	6,810,000	107.0
Less Administration	--	--	--	--	--
Net Program Costs	11,041,000	5,000	4,226,000	6,810,000	107.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

This program is responsible for the development, support and production of the Department's automated systems. It is composed of a highly technical group of analysts, programmers and production operations specialists who manage systems in a multi-platform and multi-discipline environment. Key activities include developing the annual tax roll, facilitating solutions in response to tax law changes, and supporting customers and technical contracts management through the Help Desk. This program also supports its multi-departmental property tax websites, which provided information on assessments, taxation and appeals to over 58.5 million visitors in 2015.

4. Administration

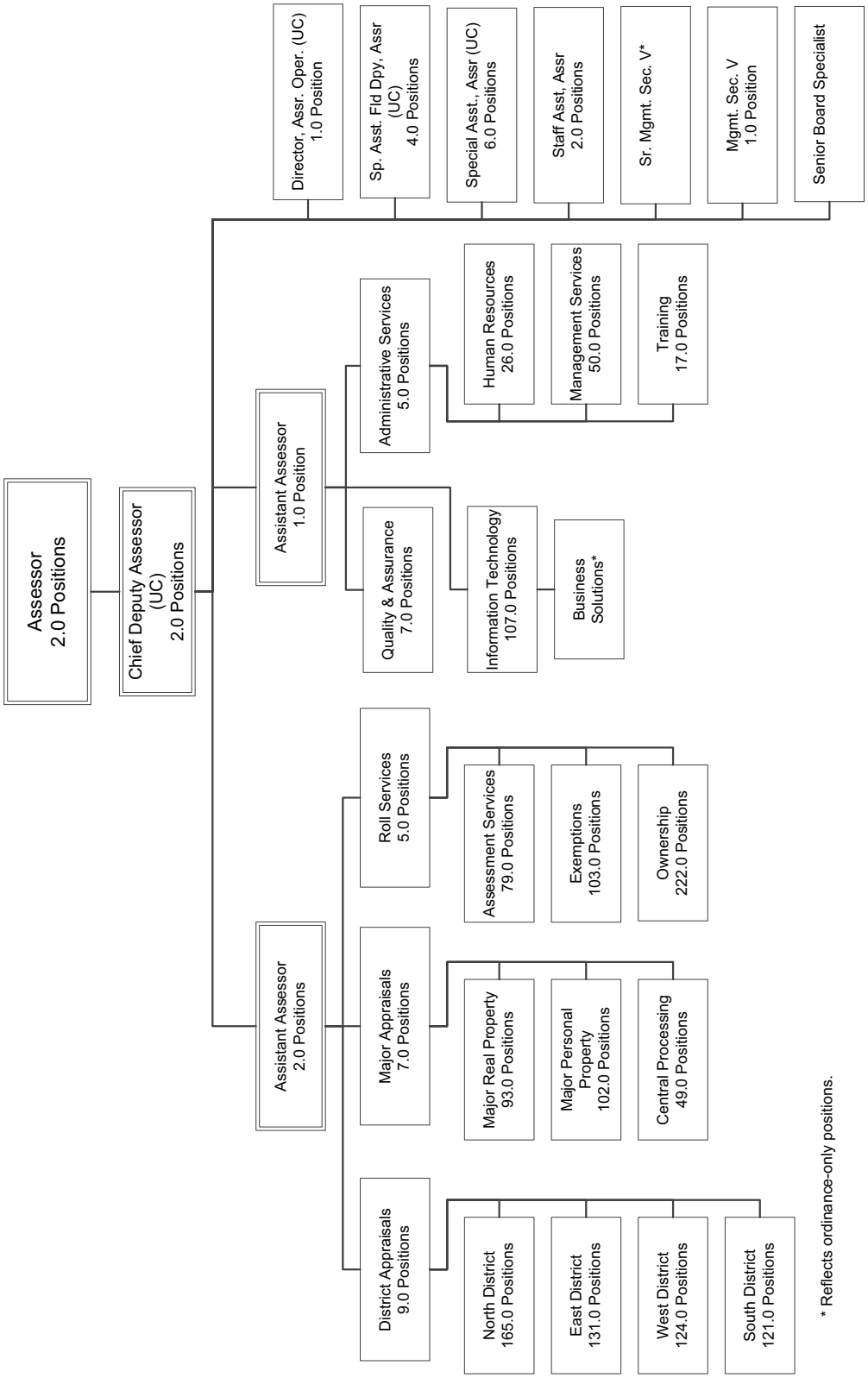
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,603,000	7,000	5,586,000	9,010,000	131.0
Less Administration	--	--	--	--	--
Net Program Costs	14,603,000	7,000	5,586,000	9,010,000	131.0

Authority: Non-mandated, discretionary program.

This program consists of the executive office which provides leadership and direction, budget services, accounting, human resources, facilities and general services, as well as reprographics and materials management sections which provide administrative support to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	173,986,000	85,000	66,011,000	107,890,000	1,443.0

OFFICE OF THE ASSESSOR
Jeffrey Prang, Assessor
FY 2016-17 Recommended Budget Positions = 1,443.0



* Reflects ordinance-only positions.

Auditor-Controller

John Naimo, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 19,010,220.44	$ 18,795,000	$ 20,415,000	$ 20,967,000	$ 20,967,000	$ 552,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 68,508,575.54	$ 70,787,000	$ 76,203,000	$ 80,596,000	$ 80,596,000	$ 4,393,000
SERVICES & SUPPLIES	10,651,323.74	11,708,000	13,726,000	13,868,000	13,868,000	142,000
OTHER CHARGES	172,252.92	186,000	230,000	230,000	230,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	8,000	8,000	0	0	(8,000)
GROSS TOTAL	$ 79,332,152.20	$ 82,689,000	$ 90,167,000	$ 94,694,000	$ 94,694,000	$ 4,527,000
INTRAFUND TRANSFERS	(37,886,523.09)	(41,131,000)	(46,594,000)	(49,739,000)	(49,739,000)	(3,145,000)
NET TOTAL	$ 41,445,629.11	$ 41,558,000	$ 43,573,000	$ 44,955,000	$ 44,955,000	$ 1,382,000
NET COUNTY COST	$ 22,435,408.67	$ 22,763,000	$ 23,158,000	$ 23,988,000	$ 23,988,000	$ 830,000
BUDGETED POSITIONS	617.0	619.0	619.0	622.0	622.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in all County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net increase in NCC of $0.8 million primarily due to Board-approved increases in salaries and health insurance subsidies, the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, and the addition of 1.0 position to address increased workload associated with new guidelines cited in the Federal Uniform Guidance. These increases are partially offset by the deletion of one-time carryover funding for training and miscellaneous renovation costs, and a decrease in retirement costs. The Recommended Budget also includes 2.0 revenue offset positions for enterprise systems support and Ombudsman services to the Department of Children and Family Services (DCFS).

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the Chief Executive Office to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Reinforcing countywide information technology (IT) security by conducting annual IT risk assessments, periodically seeking best practices to improve these assessments, and performing a risk-based program of audits of departments' application systems and IT security policy compliance;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Proposing a Board mandate to require all new, renewed, and materially modified County contracts and agreements to include language stipulating the County's policy to issue payments to contractors, vendors, and other payees electronically. The default form of payment shall be electronic funds transfer or direct deposit, or in the most appropriate, efficient, secure, and timely form of payment as determined by the Auditor-Controller;
- Continuing to work with the Assessor and Treasurer and Tax Collector to explore options for development of an integrated, enterprise Property Tax System to replace aging, obsolete and inefficient legacy applications that require high levels of staff and technical support;
- Continuing enhancement and update of eCAPS and the Advantage eHR suite of applications to centralize, consolidate, and fully utilize the County's financial management, reporting, human resources, and talent management functions; and
- Promoting County efficiency initiatives such as use of electronic forms, expanding the Countywide Contract Management System, archiving financial/human resource records to reduce operating costs and supporting the Countywide Open Data Initiative.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**90,167,000**	**46,594,000**	**20,415,000**	**23,158,000**	**619.0**
New/Expanded Programs					
1. eCAPS Support: Reflects the addition of 1.0 position in the Systems Division to support upcoming projects and the enhancement of enterprise applications, and provide subject matter expertise to County departments.	119,000	119,000	--	--	1.0
2. Cost Accounting: Reflects the addition of 1.0 position in the Accounting Division to address increased workload due to new guidelines cited in the new Uniform Guidance.	122,000	42,000	19,000	61,000	1.0
3. Ombudsman: Reflects the addition of 1.0 position in the Office of County Investigations Division, Ombudsman Section to conduct advocacy services for children placed in group homes by DCFS.	112,000	112,000	--	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	3,573,000	1,846,000	809,000	918,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(257,000)	(133,000)	(58,000)	(66,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	698,000	443,000	194,000	61,000	--
4. Unavoidable Costs: Reflects changes primarily in workers' compensation costs due to anticipated benefit increases and escalating medical costs trends.	26,000	18,000	8,000	--	--
5. Training: Reflects the deletion of one-time carryover funding for training.	(95,000)	--	--	(95,000)	--
6. Renovation Costs: Reflects the deletion of one-time carryover funding for critical renovations.	(50,000)	--	--	(50,000)	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	3,000	2,000	--	1,000	--
8. Ministerial Adjustments: Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	276,000	696,000	(420,000)	--	--
Total Changes	**4,527,000**	**3,145,000**	**552,000**	**830,000**	**3.0**
2016-17 Recommended Budget	**94,694,000**	**49,739,000**	**20,967,000**	**23,988,000**	**622.0**

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 8,179,803.85	$ 8,179,000	$ 7,860,000	$ 8,180,000	$ 8,180,000	$ 320,000
AUDITING AND ACCOUNTING FEES	6,709,302.99	7,068,000	8,810,000	9,091,000	9,091,000	281,000
CHARGES FOR SERVICES - OTHER	2,212,255.74	2,389,000	2,468,000	2,447,000	2,447,000	(21,000)
CIVIL PROCESS SERVICES	127,614.00	126,000	131,000	128,000	128,000	(3,000)
ELECTION SERVICES	6.00	0	0	0	0	0
FEDERAL AID - MENTAL HEALTH	273,572.81	407,000	426,000	461,000	461,000	35,000
MISCELLANEOUS	551,174.24	432,000	414,000	414,000	414,000	0
SALE OF CAPITAL ASSETS	1,926.84	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	253,810.97	194,000	306,000	246,000	246,000	(60,000)
STATE - OTHER	700,753.00	0	0	0	0	0
TOTAL REVENUE	$ 19,010,220.44	$ 18,795,000	$ 20,415,000	$ 20,967,000	$ 20,967,000	$ 552,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 42,467,350.60	$ 44,040,000	$ 49,480,000	$ 52,306,000	$ 52,306,000	$ 2,826,000
CAFETERIA BENEFIT PLANS	7,967,155.59	8,773,000	8,555,000	9,156,000	9,156,000	601,000
COUNTY EMPLOYEE RETIREMENT	8,614,379.83	8,151,000	8,129,000	7,900,000	7,900,000	(229,000)
DENTAL INSURANCE	203,020.17	206,000	211,000	211,000	211,000	0
DEPENDENT CARE SPENDING ACCOUNTS	56,829.00	57,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	585,305.49	247,000	266,000	247,000	247,000	(19,000)
FICA (OASDI)	599,005.70	621,000	665,000	678,000	678,000	13,000
HEALTH INSURANCE	2,245,681.97	2,260,000	2,267,000	2,503,000	2,503,000	236,000
LIFE INSURANCE	141,444.62	46,000	39,000	39,000	39,000	0
OTHER EMPLOYEE BENEFITS	9,786.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	2,741,078.00	3,262,000	3,183,000	3,881,000	3,881,000	698,000
SAVINGS PLAN	1,255,165.19	1,362,000	1,580,000	1,641,000	1,641,000	61,000
THRIFT PLAN (HORIZONS)	1,269,805.59	1,381,000	1,319,000	1,480,000	1,480,000	161,000
UNEMPLOYMENT INSURANCE	4,327.00	4,000	4,000	8,000	8,000	4,000
WORKERS' COMPENSATION	348,240.79	370,000	410,000	451,000	451,000	41,000
TOTAL S & E B	68,508,575.54	70,787,000	76,203,000	80,596,000	80,596,000	4,393,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	583,218.61	699,000	649,000	791,000	791,000	142,000
CLOTHING & PERSONAL SUPPLIES	111.58	1,000	0	0	0	0
COMMUNICATIONS	34,972.86	30,000	30,000	31,000	31,000	1,000
COMPUTING-MAINFRAME	997,502.89	1,057,000	1,114,000	1,145,000	1,145,000	31,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	307,940.00	383,000	403,000	447,000	447,000	44,000
COMPUTING-PERSONAL	169,125.48	133,000	169,000	144,000	144,000	(25,000)
HOUSEHOLD EXPENSE	5,134.20	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,037,591.12	2,307,000	2,461,000	2,602,000	2,602,000	141,000
INFORMATION TECHNOLOGY-SECURITY	179.23	0	0	0	0	0
INSURANCE	83,390.44	88,000	55,000	89,000	89,000	34,000
MAINTENANCE - BUILDINGS & IMPRV	1,322,167.42	1,428,000	1,370,000	1,440,000	1,440,000	70,000
MAINTENANCE - EQUIPMENT	56,181.77	59,000	57,000	59,000	59,000	2,000
MEDICAL DENTAL & LAB SUPPLIES	402.74	0	0	0	0	0
MEMBERSHIPS	8,045.00	10,000	13,000	10,000	10,000	(3,000)

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	3,589.98	5,000	48,000	48,000	48,000	0
OFFICE EXPENSE	935,600.08	916,000	1,265,000	831,000	831,000	(434,000)
PROFESSIONAL SERVICES	549,612.55	978,000	2,113,000	2,376,000	2,376,000	263,000
RENTS & LEASES - BLDG & IMPRV	1,410,563.17	1,398,000	1,454,000	1,425,000	1,425,000	(29,000)
RENTS & LEASES - EQUIPMENT	92,159.02	94,000	127,000	127,000	127,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,374.43	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	5,703.77	6,000	3,000	6,000	6,000	3,000
TECHNICAL SERVICES	111,904.23	124,000	135,000	135,000	135,000	0
TELECOMMUNICATIONS	604,107.77	635,000	639,000	637,000	637,000	(2,000)
TRAINING	49,491.00	113,000	143,000	48,000	48,000	(95,000)
TRANSPORTATION AND TRAVEL	82,970.99	94,000	100,000	99,000	99,000	(1,000)
UTILITIES	1,198,283.41	1,150,000	1,378,000	1,378,000	1,378,000	0
TOTAL S & S	10,651,323.74	11,708,000	13,726,000	13,868,000	13,868,000	142,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	5,638.04	27,000	49,000	65,000	65,000	16,000
RET-OTHER LONG TERM DEBT	166,569.71	159,000	181,000	165,000	165,000	(16,000)
TAXES & ASSESSMENTS	45.17	0	0	0	0	0
TOTAL OTH CHARGES	172,252.92	186,000	230,000	230,000	230,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	0.00	8,000	8,000	0	0	(8,000)
TOTAL CAPITAL ASSETS	0.00	8,000	8,000	0	0	(8,000)
GROSS TOTAL	$ 79,332,152.20	$ 82,689,000	$ 90,167,000	$ 94,694,000	$ 94,694,000	$ 4,527,000
INTRAFUND TRANSFERS	(37,886,523.09)	(41,131,000)	(46,594,000)	(49,739,000)	(49,739,000)	(3,145,000)
NET TOTAL	$ 41,445,629.11	$ 41,558,000	$ 43,573,000	$ 44,955,000	$ 44,955,000	$ 1,382,000
NET COUNTY COST	$ 22,435,408.67	$ 22,763,000	$ 23,158,000	$ 23,988,000	$ 23,988,000	$ 830,000
BUDGETED POSITIONS	617.0	619.0	619.0	622.0	622.0	3.0

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,392,000	1,657,000	1,925,000	5,810,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	9,392,000	1,657,000	1,925,000	5,810,000	67.0

Authority: Mandated program - United States Government Code Title 26; Federal Uniform Guidance 2 Code of Federal Regulations 200; State Constitution, Section 24, Article 13; California Government Code various Titles; California Education Codes 41760.2, and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

The program maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and per legal agreement serves as controller for Joint Powers Authorities and non-profit corporations. This program provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board directives, legal mandates and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,692,000	7,136,000	1,247,000	1,309,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	9,692,000	7,136,000	1,247,000	1,309,000	64.0

Authority: Mandated program - California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

The program performs financial, compliance, management and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,767,000	8,212,000	--	555,000	57.0
Less Administration	--	--	--	--	--
Net Program Costs	8,767,000	8,212,000	--	555,000	57.0

Authority: Non-mandated, discretionary program.

The program performs monitoring of County contractors in seven social services programs. The program also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,252,000	5,108,000	289,000	1,855,000	56.0
Less Administration	--	--	--	--	--
Net Program Costs	7,252,000	5,108,000	289,000	1,855,000	56.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806 and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

The program is responsible for issuing (mailing) payments on behalf of all County departments and certain special districts. The program is also responsible for retaining supporting payment records (e.g., warrant registers and negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,004,000	4,806,000	1,007,000	(809,000)	37.0
Less Administration	--	--	--	--	--
Net Program Costs	5,004,000	4,806,000	1,007,000	(809,000)	37.0

Authority: Mandated program - United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

The program prepares and accounts for the County employee payroll and related employee benefits. This program is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI), Children's Group Home Ombudsman, and Health Insurance Portability and Accountability Act (HIPAA) Privacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,747,000	4,906,000	765,000	76,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	5,747,000	4,906,000	765,000	76,000	32.0

OCI

Authority: Mandated program - United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; and County Code Section 2.10.

The OCI is responsible for conducting criminal and administrative investigations of alleged fraud and misconduct committed by County employees, contractors, and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or referred by other sources. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman

Authority: Non-mandated, discretionary program.

The Children's Group Home Ombudsman serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, via the hotline, e-mail, or in person during outreach visits, to look into issues that are raised and provide assistance in resolving problems.

HIPAA Privacy

Authority: Mandated program – The federal HIPAA and Health Information Technology for Economic Clinical Health Act (HITECH) 45 CFR Parts 160, 162 and 164.

The HIPAA Compliance Unit maintains oversight of and provides guidance to the County's HIPAA-covered and business associate functioning departments on the HIPAA Privacy Rule. The principal activities of the HIPAA Compliance Unit are: liaison to the U.S. Department of Health and Human Services Office for Civil Rights; implement the HIPAA and HITECH privacy regulations to the covered and business associate functioning departments; audit covered departments to ensure compliance; develop and update policies and procedures in order to maintain compliance with the regulations; investigate complaints and breaches; ensure departments train workforce members on HIPAA and HITECH regulations; coordinate efforts with the Chief Information Office on HIPAA/HITECH Security Rule matters; and provide periodic reports to the Board.

7. Shared Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,151,000	3,318,000	--	5,833,000	92.0
Less Administration	--	--	--	--	--
Net Program Costs	9,151,000	3,318,000	--	5,833,000	92.0

Authority: Non-mandated, discretionary program.

Shared Services provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement and payroll functions. It delivers optimum service in a cost-effective, high-quality manner to enhance overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide IT Development and Maintenance and IT Network and Personal Computer (PC) Support Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,339,000	13,259,000	3,258,000	1,822,000	102.0
Less Administration	--	--	--	--	--
Net Program Costs	18,339,000	13,259,000	3,258,000	1,822,000	102.0

Countywide IT Development and Maintenance

Authority: Non-mandated, discretionary program.

While the program is not specifically mandated, it provides support for separately reported, mandated programs (i.e. Accounting and reporting, property tax, countywide payroll and disbursements programs). The program develops, installs, and maintains automated systems which support operations of the Department and provide business services for all other departments through countywide programs which include the following major automated systems: eCAPS; eHR; Secured Tax Roll (STR) System and property tax systems.

IT Network and PC Support Services (ITS)

Authority: Non-mandated, discretionary program.

While ITS is not specifically mandated, its many functions support the performance of both mandated and non-mandated programs. ITS develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration Program.

9. Property Tax

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,864,000	229,000	11,904,000	1,731,000	85.0
Less Administration	--	--	--	--	--
Net Program Costs	13,864,000	229,000	11,904,000	1,731,000	85.0

Authority: Mandated program - State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

The program determines property tax allocations; distributes and accounts for property taxes collected; and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. Taxes once collected are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,486,000	1,108,000	572,000	5,806,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	7,486,000	1,108,000	572,000	5,806,000	30.0

Authority: Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes the executive office and support staff, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management and special projects.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	94,694,000	49,739,000	20,967,000	23,988,000	622.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,785,000.00	$ 5,983,000	$ 5,983,000	$ 6,099,000	$ 6,099,000	$ 116,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 47,200,530.18	$ 62,081,000	$ 63,434,000	$ 61,783,000	$ 61,783,000	$ (1,651,000)
GROSS TOTAL	$ 47,200,530.18	$ 62,081,000	$ 63,434,000	$ 61,783,000	$ 61,783,000	$ (1,651,000)
INTRAFUND TRANSFERS	(27,019,000.00)	(28,010,000)	(28,010,000)	(28,597,000)	(28,597,000)	(587,000)
NET TOTAL	$ 20,181,530.18	$ 34,071,000	$ 35,424,000	$ 33,186,000	$ 33,186,000	$ (2,238,000)
NET COUNTY COST	$ 14,396,530.18	$ 28,088,000	$ 29,441,000	$ 27,087,000	$ 27,087,000	$ (2,354,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget includes the costs associated with the development and operation of enterprise applications managed by the Auditor-Controller and other County departments. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, debt management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, mileage reimbursement, manager self-service, talent management, and other functions. In the future, other Auditor-Controller managed or major County enterprise applications will be included in this budget.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a decrease in NCC of $2.4 million primarily due to the elimination of one-time funding for contract, development, and maintenance costs associated with the enterprise system. The Recommended Budget also includes one-time funding for the continuation of eCAPS Phase V project deliverables and the absorption of ongoing various system development, hosting, and maintenance costs.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**63,434,000**	**28,010,000**	**5,983,000**	**29,441,000**	**0.0**
Other Changes					
1. Enterprise Systems Project: Reflects the deletion of one-time funding for eCAPS project deliverables ($13.4 million), partially offset with one-time funding for the continuation of Phase V of the project ($11.0 million).	(2,354,000)	--	--	(2,354,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Enterprise Systems Project Development, Hosting and Maintenance: Reflects funding for 1.0 position ($139,000) within the Auditor-Controller's operating budget for project development; 3.0 positions ($721,000) within the Internal Services Department (ISD) for project hosting services; development of the Direct Deposit project for vendors ($200,000); and other system development, support, and maintenance costs ($478,000) associated with Phase V of the project. These costs are fully funded within existing resources.	--	--	--	--	--
3. Enterprise Systems Maintenance: Reflects an increase in ISD costs for enterprise systems maintenance (formerly eCAPS maintenance).	703,000	587,000	116,000	--	--
Total Changes	**(1,651,000)**	**587,000**	**116,000**	**(2,354,000)**	**0.0**
2016-17 Recommended Budget	**61,783,000**	**28,597,000**	**6,099,000**	**27,087,000**	**0.0**

Auditor-Controller - Transportation Clearing Account Budget Summary

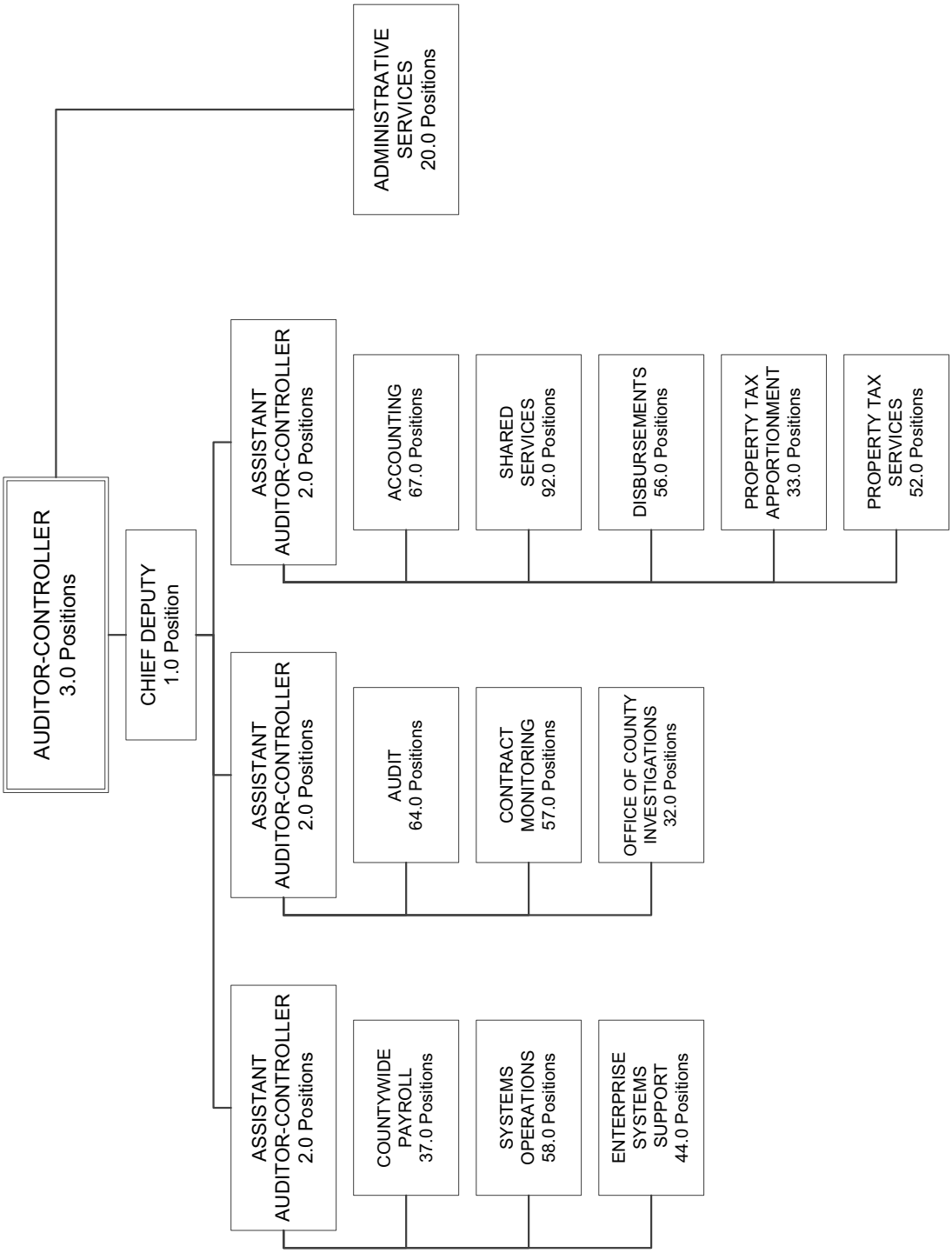
CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 21,029,135.25	$ 23,000,000	$ 23,000,000	$ 25,000,000	$ 25,000,000	$ 2,000,000
S & S EXPENDITURE DISTRIBUTION	(21,029,490.71)	(23,000,000)	(23,000,000)	(25,000,000)	(25,000,000)	(2,000,000)
TOTAL S & S	(355.46)	0	0	0	0	0
GROSS TOTAL	$ (355.46)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (355.46)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (355.46)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2016-17 Budget Message

The Transportation Clearing Account is a central receiving point for charges for transportation costs incurred by departments. All charges are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2016-17 Recommended Budget reflects the continuation of the countywide transportation program.

DEPARTMENT OF AUDITOR-CONTROLLER
JOHN NAIMO, AUDITOR-CONTROLLER
FY 2016-17 Recommended Budget Positions = 622.0



Beaches and Harbors

Gary Jones, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 84,524,181.59	$ 68,918,000	$ 66,151,000	$ 67,027,000	$ 67,027,000	$ 876,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 23,210,840.83	$ 25,163,000	$ 25,767,000	$ 27,577,000	$ 27,577,000	$ 1,810,000
SERVICES & SUPPLIES	16,570,939.34	20,004,000	23,467,000	19,188,000	19,188,000	(4,279,000)
OTHER CHARGES	3,007,155.72	5,294,000	5,791,000	3,774,000	3,774,000	(2,017,000)
CAPITAL ASSETS - EQUIPMENT	221,295.56	446,000	446,000	113,000	113,000	(333,000)
OTHER FINANCING USES	14,685,704.00	4,111,000	4,111,000	4,084,000	4,084,000	(27,000)
GROSS TOTAL	$ 57,695,935.45	$ 55,018,000	$ 59,582,000	$ 54,736,000	$ 54,736,000	$ (4,846,000)
INTRAFUND TRANSFERS	(9,689.56)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 57,686,245.89	$ 55,013,000	$ 59,577,000	$ 54,731,000	$ 54,731,000	$ (4,846,000)
NET COUNTY COST	$ (26,837,935.70)	$ (13,905,000)	$ (6,574,000)	$ (12,296,000)	$ (12,296,000)	$ (5,722,000)
BUDGETED POSITIONS	288.0	294.0	294.0	295.0	295.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County's coastline and Marina del Rey.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a $5.7 million net decrease in NCC primarily attributable to the deletion of one-time funding, partially offset by Board-approved increases in salaries and employee benefits. The Recommended Budget includes the addition of 1.0 Public Information Officer I position, fully offset with services and supplies savings. The Department increased funding for Board-approved contracts, offset by increases in Beach and Marina revenues. The Recommended Budget also reflects budgetary realignments based on historical experience and anticipated requirements.

Critical/Strategic Planning Initiatives

Implementation of the County's and the Department's Strategic Plans will accomplish the following outcomes: 1) visitors to County beaches and Marina del Rey will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive and safe facilities; and 2) Marina boaters, visitors and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful and well maintained public amenities.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**59,582,000**	**5,000**	**66,151,000**	**(6,574,000)**	**294.0**
Other Changes					
1. Salaries and Employee Benefits: Primary reflects increases in salaries and health insurance subsidies.	1,415,000	--	--	1,415,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(19,000)	--	--	(19,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	122,000	--	--	122,000	--
4. Unavoidable Costs: Reflects increases in unemployment insurance, retiree health insurance and long-term disability, partially offset by a decrease in workers' compensation insurance fully funded by an increase in Marina revenue.	181,000	--	181,000	--	--
5. One-time Funding: Reflects the deletion of one-time funding for judgments and damages ($2.2 million), the Total Maximum Daily Load Program ($3.8 million), deferred beach maintenance in the Third Supervisorial District ($0.4 million), vehicles for the Enforcement Services Unit ($0.2 million), annual lease costs to move Marina maintenance staff to the boat yard ($0.1 million), and various services and supplies ($0.6 million), partially offset by a decrease in one-time funding for the County's vehicle replacement program.	(7,396,000)	--	(157,000)	(7,239,000)	--
6. County Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(1,000)	--	--	(1,000)	--
7. Services and Supplies: Primarily reflects increases associated with Board-approved contracts, fully offset by projected increases in Marina and Beach revenues.	852,000	--	852,000	--	--
8. Position Changes: Reflects a Board-approved position reclassification and the addition of a Public Information Officer I position, fully offset with services and supplies savings.	--	--	--	--	1.0
9. Miscellaneous Adjustments: Reflects the realignment of appropriation and revenue to meet the operational needs of the Department.	--	--	--	--	--
Total Changes	**(4,846,000)**	**0**	**876,000**	**(5,722,000)**	**1.0**
2016-17 Recommended Budget	**54,736,000**	**5,000**	**67,027,000**	**(12,296,000)**	**295.0**

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 238,250.00	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 0
CHARGES FOR SERVICES - OTHER	16,634,951.09	15,845,000	15,185,000	15,909,000	15,909,000	724,000
FRANCHISES	250.00	0	0	0	0	0
INTEREST	(87.83)	9,000	9,000	9,000	9,000	0
MISCELLANEOUS	332,791.42	262,000	265,000	220,000	220,000	(45,000)
OTHER LICENSES & PERMITS	166,215.46	184,000	171,000	171,000	171,000	0
OTHER SALES	117.25	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	2,637.85	4,000	0	0	0	0
RENTS & CONCESSIONS	66,573,535.98	51,568,000	49,314,000	49,868,000	49,868,000	554,000
SALE OF CAPITAL ASSETS	27,862.56	11,000	0	0	0	0
STATE - OTHER	(69,815.00)	0	0	0	0	0
TRANSFERS IN	0.00	157,000	157,000	0	0	(157,000)
VEHICLE CODE FINES	617,472.81	678,000	850,000	650,000	650,000	(200,000)
TOTAL REVENUE	$ 84,524,181.59	$ 68,918,000	$ 66,151,000	$ 67,027,000	$ 67,027,000	$ 876,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,852,799.18	$ 14,936,000	$ 16,094,000	$ 17,002,000	$ 17,002,000	$ 908,000
CAFETERIA BENEFIT PLANS	3,551,333.02	3,663,000	3,795,000	4,304,000	4,304,000	509,000
COUNTY EMPLOYEE RETIREMENT	2,675,658.13	2,601,000	2,509,000	2,501,000	2,501,000	(8,000)
DENTAL INSURANCE	76,897.73	83,000	48,000	83,000	83,000	35,000
DEPENDENT CARE SPENDING ACCOUNTS	25,395.00	23,000	23,000	27,000	27,000	4,000
DISABILITY BENEFITS	235,282.30	190,000	195,000	214,000	214,000	19,000
FICA (OASDI)	191,933.84	204,000	195,000	198,000	198,000	3,000
HEALTH INSURANCE	381,915.07	462,000	411,000	462,000	462,000	51,000
LIFE INSURANCE	37,712.34	37,000	43,000	43,000	43,000	0
OTHER EMPLOYEE BENEFITS	12,443.50	13,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	1,123,252.00	1,786,000	1,296,000	1,602,000	1,602,000	306,000
SAVINGS PLAN	169,981.58	189,000	151,000	167,000	167,000	16,000
THRIFT PLAN (HORIZONS)	303,892.75	344,000	365,000	368,000	368,000	3,000
UNEMPLOYMENT INSURANCE	10,815.00	19,000	19,000	33,000	33,000	14,000
WORKERS' COMPENSATION	561,529.39	613,000	613,000	563,000	563,000	(50,000)
TOTAL S & E B	23,210,840.83	25,163,000	25,767,000	27,577,000	27,577,000	1,810,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	641,036.38	745,000	761,000	761,000	761,000	0
CLOTHING & PERSONAL SUPPLIES	29,364.04	26,000	113,000	227,000	227,000	114,000
COMMUNICATIONS	384,194.73	134,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	(45.77)	102,000	102,000	0	0	(102,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	49,578.00	185,000	184,000	0	0	(184,000)
COMPUTING-PERSONAL	98,805.12	164,000	117,000	72,000	72,000	(45,000)
CONTRACTED PROGRAM SERVICES	0.00	0	50,000	50,000	50,000	0
FOOD	10,727.18	6,000	0	0	0	0
HOUSEHOLD EXPENSE	541,257.53	499,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	11,112.80	111,000	129,000	129,000	129,000	0
INSURANCE	13,150.44	5,000	12,000	12,000	12,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - BUILDINGS & IMPRV	3,624,395.64	4,307,000	4,868,000	4,521,000	4,521,000	(347,000)
MAINTENANCE - EQUIPMENT	205,360.21	297,000	407,000	407,000	407,000	0
MEDICAL DENTAL & LAB SUPPLIES	36,584.79	4,000	3,000	3,000	3,000	0
MEMBERSHIPS	6,474.80	6,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	35,316.61	10,000	12,000	12,000	12,000	0
OFFICE EXPENSE	222,429.98	251,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	1,986,720.94	2,291,000	2,002,000	2,122,000	2,122,000	120,000
RENTS & LEASES - BLDG & IMPRV	11,862.00	12,000	12,000	136,000	136,000	124,000
RENTS & LEASES - EQUIPMENT	190,985.33	130,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	143,409.11	106,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,945,864.73	3,391,000	3,860,000	3,760,000	3,760,000	(100,000)
TECHNICAL SERVICES	3,428,538.28	4,140,000	7,147,000	3,399,000	3,399,000	(3,748,000)
TELECOMMUNICATIONS	472,923.39	376,000	426,000	315,000	315,000	(111,000)
TRAINING	63,025.66	126,000	126,000	126,000	126,000	0
TRANSPORTATION AND TRAVEL	1,423,967.30	1,519,000	1,528,000	1,528,000	1,528,000	0
UTILITIES	993,900.12	1,061,000	955,000	955,000	955,000	0
TOTAL S & S	16,570,939.34	20,004,000	23,467,000	19,188,000	19,188,000	(4,279,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	746,481.88	711,000	844,000	844,000	844,000	0
JUDGMENTS & DAMAGES	150.00	2,130,000	2,130,000	130,000	130,000	(2,000,000)
RET-OTHER LONG TERM DEBT	2,222,145.92	2,414,000	2,778,000	2,761,000	2,761,000	(17,000)
TAXES & ASSESSMENTS	38,377.92	39,000	39,000	39,000	39,000	0
TOTAL OTH CHARGES	3,007,155.72	5,294,000	5,791,000	3,774,000	3,774,000	(2,017,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	55,000	55,000	55,000	0
ELECTRONIC EQUIPMENT	8,776.33	0	40,000	40,000	40,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	64,749.65	0	18,000	18,000	18,000	0
OFFICE FURNITURE,FIXTURES & EQ	11,310.76	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	136,458.82	446,000	333,000	0	0	(333,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	221,295.56	446,000	446,000	113,000	113,000	(333,000)
TOTAL CAPITAL ASSETS	221,295.56	446,000	446,000	113,000	113,000	(333,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	14,685,704.00	4,111,000	4,111,000	4,084,000	4,084,000	(27,000)
TOTAL OTH FIN USES	14,685,704.00	4,111,000	4,111,000	4,084,000	4,084,000	(27,000)
GROSS TOTAL	$ 57,695,935.45	$ 55,018,000	$ 59,582,000	$ 54,736,000	$ 54,736,000	$ (4,846,000)
INTRAFUND TRANSFERS	(9,689.56)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 57,686,245.89	$ 55,013,000	$ 59,577,000	$ 54,731,000	$ 54,731,000	$ (4,846,000)
NET COUNTY COST	$ (26,837,935.70)	$ (13,905,000)	$ (6,574,000)	$ (12,296,000)	$ (12,296,000)	$ (5,722,000)
BUDGETED POSITIONS	288.0	294.0	294.0	295.0	295.0	1.0

Departmental Program Summary

1. Marina

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,893.000	--	48,658,000	(26,765,000)	63.0
Less Administration	*1,657,000*	--	--	*1,657,000*	*14.0*
Net Program Costs	20,236,000	--	48,658,000	(28,422,000)	49.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote the County-owned Marina del Rey, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	32,242,000	5,000	18,294,000	13,943,000	233.0
Less Administration	*3,380,000*	--	--	*3,380,000*	*33.0*
Net Program Costs	28,862,000	5,000	18,294,000	10,563,000	200.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain and promote 25 miles of County-owned, controlled or managed beaches, including concession, parking and use permit administration, and beach maintenance (including refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education, Recreation Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	601,000	--	75,000	526,000	--
Less Administration	--	--	--	--	--
Net Program Costs	601,000		75,000	526,000	--

Authority: Non-mandated, discretionary program.

Educate the County's youth in organized activities that provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

4. Administration

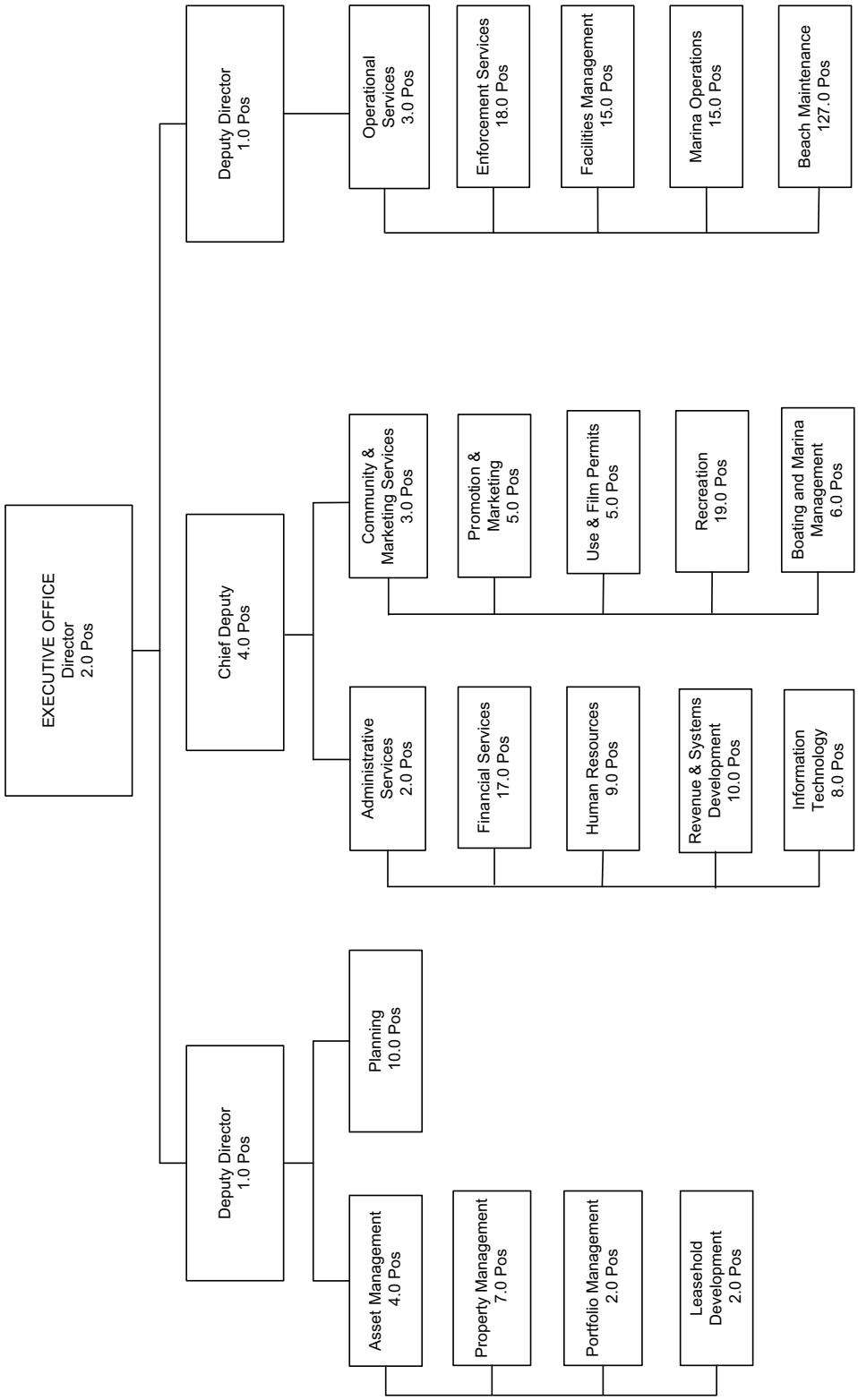
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,037,000	--	--	5,037,000	46.0
Less Administration	--	--	--	--	--
Net Program Costs	5,037,000	--	--	5,037,000	46.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management staff, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, and auditing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	54,736,000	5,000	67,027,000	(12,296,000)	295.0

DEPARTMENT OF BEACHES AND HARBORS
Gary Jones, Director
FY 2016-17 Recommended Budget Positions = 295.0



Board of Supervisors

Lori Glasgow, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,517,855.70	$ 13,921,000	$ 13,921,000	$ 14,193,000	$ 14,368,000	$ 447,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 53,603,912.52	$ 59,876,000	$ 59,876,000	$ 66,123,000	$ 63,569,000	$ 3,693,000
SERVICES & SUPPLIES	60,282,619.97	73,897,000	127,450,000	124,359,000	124,762,000	(2,688,000)
S & S EXPENDITURE DISTRIBUTION	(9,548,305.00)	(10,093,000)	(10,093,000)	(10,658,000)	(10,678,000)	(585,000)
TOTAL S & S	50,734,314.97	63,804,000	117,357,000	113,701,000	114,084,000	(3,273,000)
OTHER CHARGES	265,753.65	296,000	296,000	440,000	379,000	83,000
CAPITAL ASSETS - EQUIPMENT	967,533.81	515,000	235,000	235,000	235,000	0
OTHER FINANCING USES	125,000.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 105,696,514.95	$ 124,616,000	$ 177,889,000	$ 180,624,000	$ 178,392,000	$ 503,000
INTRAFUND TRANSFERS	(21,602,011.24)	(22,462,000)	(22,462,000)	(23,354,000)	(23,083,000)	(621,000)
NET TOTAL	$ 84,094,503.71	$ 102,154,000	$ 155,427,000	$ 157,270,000	$ 155,309,000	$ (118,000)
NET COUNTY COST	$ 73,576,648.01	$ 88,233,000	$ 141,506,000	$ 143,077,000	$ 140,941,000	$ (565,000)
BUDGETED POSITIONS	400.0	407.0	407.0	426.0	409.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) provides a full range of administrative support to the Board. The mission of the Executive Office is to be recognized as the County's leading department providing innovative and efficient government services through quality information and customer service.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects the current levels necessary to provide efficient and responsive delivery of services to the Board and the public. The overall NCC decrease of $0.6 million is primarily attributed to the deletion of one-time funding and carryovers related to various programs, partially offset by Board-approved increases in salaries and employee benefits, funding adjustments related to various community programs and funding to enhance compliance function.

Critical/Strategic Planning Initiatives

The Executive Office is in the process of implementing its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2016-17. Resources are needed to achieve those goals which continue to focus on the use of technology-driven services.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**177,889,000**	**22,462,000**	**13,921,000**	**141,506,000**	**407.0**
New/Expanded Programs					
1. Compliance: Reflects an increase in funding and 1.0 position to ensure financial and operational practices and contract monitoring protocols are in compliance with all applicable laws, policies and standards.	116,000	--	--	116,000	1.0
2. Project Management Office: Reflects the addition of 1.0 position to provide management and oversight, fully offset by a decrease in services and supplies.	--	--	--	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries, health insurance subsidies and fringe benefits.	2,721,000	138,000	14,000	2,569,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	618,000	--	447,000	171,000	--
3. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	410,000	--	--	410,000	--
4. One-time Funding: Reflects the deletion of one-time and carryover funding.	(4,781,000)	--	--	(4,781,000)	--
5. Community Programs: Reflects the deletion of one-time funding from the First Supervisorial District's Community Program.	(9,000)	--	--	(9,000)	--
6. Community Programs: Reflects the restoration of funding from the Second Supervisorial District's Community Programs Fund for the installation of temporary plazas, partially offset by the deletion of one-time funding.	59,000	--	--	59,000	--
7. Community Programs: Reflects the restoration of funding from the Third Supervisorial District's Community Programs Fund for the Ford Theatre.	250,000	--	--	250,000	--
8. Community Programs: Reflects the transfer of funding from the Provisional Financing Uses budget unit to the Fourth Supervisorial District's Community Programs Fund, partially offset by the deletion of one-time funding.	650,000	--	--	650,000	--
9. Miscellaneous Adjustments: Reflects appropriation and revenue adjustments for various programs as well as ministerial departmental operating costs realignments.	469,000	483,000	(14,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Proprietorship Programs: Reflects an increase in building proprietorship costs ($0.6 million), fully offset by expenditure distribution to tenant departments.	--	--	--	--	--
Total Changes	**503,000**	**621,000**	**447,000**	**(565,000)**	**2.0**
2016-17 Recommended Budget	**178,392,000**	**23,083,000**	**14,368,000**	**140,941,000**	**409.0**

Unmet Needs

The Department's unmet needs include funding for the Office of the Inspector General (OIG); the implementation of the Office of Child Protection; additional staff to enhance operational efficiency and service delivery; funding to defray cost increases associated with services received from other County departments.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 1,435,130.93	$ 1,152,000	$ 1,152,000	$ 1,472,000	$ 1,573,000	$ 421,000
BUSINESS LICENSES	3,300.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	695,078.81	1,044,000	1,044,000	954,000	954,000	(90,000)
CIVIL PROCESS SERVICES	76,220.00	78,000	78,000	100,000	100,000	22,000
ELECTION SERVICES	251,625.00	431,000	431,000	431,000	431,000	0
FEDERAL - OTHER	177,562.41	10,000	10,000	10,000	10,000	0
MISCELLANEOUS	5,705,775.09	6,875,000	6,875,000	7,143,000	6,972,000	97,000
SALE OF CAPITAL ASSETS	21,998.16	0	0	0	0	0
SALES & USE TAXES	959.30	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	1,225,277.00	4,205,000	4,205,000	3,957,000	4,202,000	(3,000)
STATE - OTHER	924,929.00	76,000	76,000	76,000	76,000	0
TRANSFERS IN	0.00	50,000	50,000	50,000	50,000	0
TOTAL REVENUE	$ 10,517,855.70	$ 13,921,000	$ 13,921,000	$ 14,193,000	$ 14,368,000	$ 447,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 33,712,198.40	$ 39,447,000	$ 39,447,000	$ 43,337,000	$ 41,483,000	$ 2,036,000
CAFETERIA BENEFIT PLANS	5,431,679.33	6,310,000	6,310,000	6,958,000	6,604,000	294,000
COUNTY EMPLOYEE RETIREMENT	6,567,470.03	5,998,000	5,998,000	6,680,000	6,352,000	354,000
DENTAL INSURANCE	134,464.90	100,000	100,000	100,000	100,000	0
DEPENDENT CARE SPENDING ACCOUNTS	34,683.65	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	438,946.77	73,000	73,000	51,000	51,000	(22,000)
FICA (OASDI)	487,827.34	433,000	433,000	486,000	456,000	23,000
HEALTH INSURANCE	2,365,978.29	2,664,000	2,664,000	2,865,000	2,936,000	272,000
LIFE INSURANCE	190,264.27	63,000	63,000	63,000	63,000	0
OTHER EMPLOYEE BENEFITS	22,961.72	0	0	0	0	0
RETIREE HEALTH INSURANCE	1,920,310.00	2,204,000	2,204,000	2,721,000	2,822,000	618,000
SAVINGS PLAN	924,651.38	1,288,000	1,288,000	1,440,000	1,360,000	72,000
THRIFT PLAN (HORIZONS)	1,115,257.93	972,000	972,000	1,124,000	1,044,000	72,000
UNEMPLOYMENT INSURANCE	20,429.00	38,000	38,000	45,000	45,000	7,000
WORKERS' COMPENSATION	236,789.51	248,000	248,000	215,000	215,000	(33,000)
TOTAL S & E B	53,603,912.52	59,876,000	59,876,000	66,123,000	63,569,000	3,693,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,125,691.55	2,390,000	2,390,000	3,260,000	3,115,000	725,000
CLOTHING & PERSONAL SUPPLIES	59,754.18	0	0	0	0	0
COMMUNICATIONS	1,022,488.64	865,000	865,000	840,000	870,000	5,000
COMPUTING-MAINFRAME	207,207.93	7,000	9,000	9,000	9,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,188,868.08	1,352,000	1,402,000	1,402,000	1,402,000	0
COMPUTING-PERSONAL	6,124,219.55	5,243,000	5,299,000	5,367,000	5,367,000	68,000
CONTRACTED PROGRAM SERVICES	15,697,149.10	28,771,000	82,074,000	82,074,000	82,874,000	800,000
FOOD	9,570.27	0	0	0	0	0
HOUSEHOLD EXPENSE	59,143.35	43,000	43,000	43,000	43,000	0
INFORMATION TECHNOLOGY SERVICES	2,599,961.16	5,651,000	5,693,000	5,446,000	5,693,000	0
INSURANCE	42,368.63	50,000	50,000	123,000	50,000	0
MAINTENANCE - BUILDINGS & IMPRV	8,648,035.85	9,057,000	9,057,000	8,853,000	8,773,000	(284,000)

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	1,759.47	6,000	6,000	8,000	6,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,230.53	0	0	0	0	0
MEMBERSHIPS	6,756.00	2,000	2,000	2,000	2,000	0
MISCELLANEOUS EXPENSE	108,118.87	150,000	150,000	150,000	150,000	0
OFFICE EXPENSE	1,178,280.30	1,472,000	1,472,000	1,076,000	1,020,000	(452,000)
PROFESSIONAL SERVICES	6,031,956.05	9,450,000	9,450,000	6,202,000	5,842,000	(3,608,000)
PUBLICATIONS & LEGAL NOTICE	421,339.25	271,000	271,000	193,000	193,000	(78,000)
RENTS & LEASES - BLDG & IMPRV	1,480,900.48	1,485,000	1,485,000	1,599,000	1,729,000	244,000
RENTS & LEASES - EQUIPMENT	307,791.31	200,000	200,000	200,000	200,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,749.63	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	287,333.14	385,000	385,000	385,000	385,000	0
TECHNICAL SERVICES	3,447,938.39	3,087,000	3,087,000	3,296,000	3,198,000	111,000
TELECOMMUNICATIONS	2,165,818.22	1,843,000	1,843,000	1,893,000	1,859,000	16,000
TRAINING	92,959.87	107,000	207,000	209,000	207,000	0
TRANSPORTATION AND TRAVEL	586,157.40	524,000	524,000	243,000	289,000	(235,000)
UTILITIES	1,377,072.77	1,486,000	1,486,000	1,486,000	1,486,000	0
S & S EXPENDITURE DISTRIBUTION	(9,548,305.00)	(10,093,000)	(10,093,000)	(10,658,000)	(10,678,000)	(585,000)
TOTAL S & S	50,734,314.97	63,804,000	117,357,000	113,701,000	114,084,000	(3,273,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	76,477.95	75,000	75,000	216,000	75,000	0
RET-OTHER LONG TERM DEBT	189,119.95	188,000	188,000	191,000	271,000	83,000
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	155.75	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	265,753.65	296,000	296,000	440,000	379,000	83,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	778,623.95	455,000	205,000	205,000	205,000	0
DATA HANDLING EQUIPMENT	37,496.00	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	151,413.86	30,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	967,533.81	515,000	235,000	235,000	235,000	0
TOTAL CAPITAL ASSETS	967,533.81	515,000	235,000	235,000	235,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	125,000.00	125,000	125,000	125,000	125,000	0
TOTAL OTH FIN USES	125,000.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 105,696,514.95	$ 124,616,000	$ 177,889,000	$ 180,624,000	$ 178,392,000	$ 503,000
INTRAFUND TRANSFERS	(21,602,011.24)	(22,462,000)	(22,462,000)	(23,354,000)	(23,083,000)	(621,000)
NET TOTAL	$ 84,094,503.71	$ 102,154,000	$ 155,427,000	$ 157,270,000	$ 155,309,000	$ (118,000)
NET COUNTY COST	$ 73,576,648.01	$ 88,233,000	$ 141,506,000	$ 143,077,000	$ 140,941,000	$ (565,000)
BUDGETED POSITIONS	400.0	407.0	407.0	426.0	409.0	2.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	115,769,000	6,832,000	4,663,000	104,274,000	218.0
Less Administration	--	--	--	--	--
Net Program Costs	115,769,000	6,832,000	4,663,000	104,274,000	218.0

Authority: Mandated program with discretionary service levels – California Constitution, California Government Code 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, and sets salaries. The Executive Office prepares Board agendas, prepares minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology (IT) support.

2. Assessment Appeals Board (AAB)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,336,000	--	2,004,000	2,332,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	4,336,000	--	2,004,000	2,332,000	23.0

Authority: Mandated program with discretionary service levels – Article XII of the California Constitution.

The AAB hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	38,713,000	4,099,000	5,093,000	29,521,000	136.0
Less Administration	--	--	--	--	--
Net Program Costs	38,713,000	4,099,000	5,093,000	29,521,000	136.0

Authority: Non-mandated, discretionary program.

The program provides services to Board offices, the Executive Office, and commissions for budget, procurement, accounting, IT, personnel and payroll. It also provides services to client departments including office support and temporary clerical services; it provides a comprehensive building management program for the Kenneth Hahn Hall of Administration, as well as legislation and sundry operational support.

4. Information Systems Advisory Board (ISAB)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,093,000	12,152,000	2,608,000	333,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	15,093,000	12,152,000	2,608,000	333,000	8.0

Authority: Non-mandated, discretionary program.

ISAB consists of two programs, the Integration Services program and the Video Conferencing program. The Integration Services program provides funding to support the criminal justice systems participating in ISAB. It coordinates and ensures appropriate systems interface, and provides technical and administrative support and workload data analysis. The Video Conferencing program provides funding for the maintenance, operations, and expansion of additional video conferencing and interviewer stations throughout the County.

5. OIG

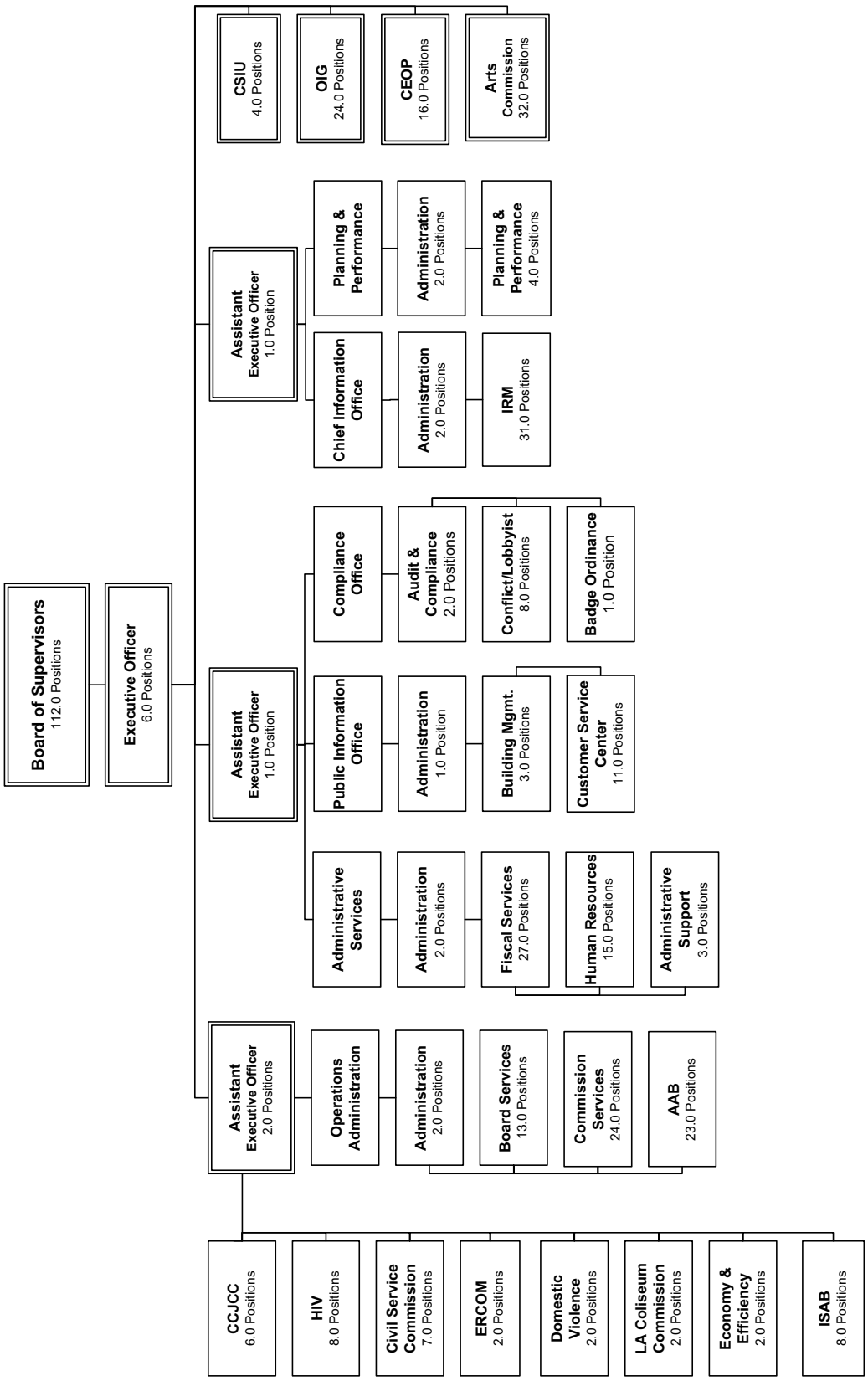
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,481,000	--	--	4,481,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	4,481,000	--	--	4,481,000	24.0

Authority: Non-mandated, discretionary program.

The OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff's Department (Sheriff) operations and conditions in jail facilities. The OIG consists of three functional units: Review and Analysis; Audit and Investigation; and Monitoring and Community Outreach. The Review and Analysis unit analyzes and reviews data to produce reports and identify trends; the Audit and Investigation unit audits the Sheriff's compliance with policies and procedures; and the Monitoring and Community Outreach unit monitors conditions jail facilities, complaint responses from inmates and the public, and receives input from the public.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	178,392,000	23,083,000	14,368,000	140,941,000	409.0

BOARD OF SUPERVISORS
Lori Glasgow, Executive Officer
FY 2016-17 Recommended Budget Positions = 409.0



Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 70,877,548.99	$ 23,574,000	$ 230,932,000	$ 223,158,000	$ 223,158,000	$ (7,774,000)
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	$ 3,198,654.29	$ 3,159,000	$ 51,140,000	$ 51,910,000	$ 51,910,000	$ 770,000
CAPITAL ASSETS - B & I	146,338,166.92	83,884,000	711,121,000	644,024,000	644,024,000	(67,097,000)
TOTAL CAPITAL PROJECT	149,536,821.21	87,043,000	762,261,000	695,934,000	695,934,000	(66,327,000)
TOTAL CAPITAL ASSETS	149,536,821.21	87,043,000	762,261,000	695,934,000	695,934,000	(66,327,000)
GROSS TOTAL	$ 149,536,821.21	$ 87,043,000	$ 762,261,000	$ 695,934,000	$ 695,934,000	$ (66,327,000)
NET COUNTY COST	$ 78,659,272.22	$ 63,469,000	$ 531,329,000	$ 472,776,000	$ 472,776,000	$ (58,553,000)

Mission Statement

The Capital Projects/Refurbishments Budget reflects the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year and for which viable and sufficient funding has been identified.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets and infrastructure. The Recommended Budget appropriates $994.1 million for 293 active projects that address high priority health, public safety, recreation, and infrastructure needs.

Of the total 2016-17 Recommended Budget appropriation, $695.9 million is allocated to General Fund projects that encompass a broad range of recreational, cultural, public safety, health, and general government functions funded by $223.2 million in one-time revenue from grants and other sources, and $472.8 million in local discretionary monies. The General Fund appropriation represents the 2016-17 budgetary requirements of 230 projects that are currently in acquisition or under development, design, or construction. The total appropriation for the 2016-17 Recommended Budget represents a decrease of $66.3 million and the completion of 30 projects from the 2015-16 Final Adopted Budget.

2016-17 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET

Department *	Appropriation	Revenue	NCC
Agricultural Commissioner	2,387,000	--	2,387,000
Animal Care and Control	926,000	--	926,000
Assessor	5,000	--	5,000
Auditor-Controller	947,000	--	947,000
Beaches and Harbors	11,845,000	3,876,000	7,969,000
Child Care Facilities	550,000	--	550,000
Community and Senior Services	657,000	--	657,000
Consumer Affairs	142,000	--	142,000
Coroner	320,000	--	320,000
Federal and State Disaster Aid	4,750,000	2,447,000	2,303,000
Health Services	30,965,000	2,518,000	28,447,000
Internal Services Department	1,388,000	--	1,388,000
Mental Health	20,830,000	20,688,000	142,000
Parks and Recreation	48,618,000	18,883,000	29,735,000
Probation	22,105,000	--	22,105,000
Public Health	5,790,000	--	5,790,000
Public Library	12,480,000	--	12,480,000
Public Works - Public Ways/Public Facilities	1,480,000	--	1,480,000
Sheriff	194,720,000	108,342,000	86,378,000
Trial Courts	12,866,000	3,246,000	9,620,000
Various Capital Projects/Refurbishments	322,163,000	63,158,000	259,005,000
Total - General Fund	**695,934,000**	**223,158,000**	**472,776,000**

**Departments not listed have no budgeted Capital Projects*

In addition to those projects appropriated in the General Fund, the capital program includes certain critical projects which are financed with special district revenue, commercial paper proceeds, and are appropriated in certain special funds, summarized in Volume Two. These projects address capital needs in the areas of infrastructure repair and development, health services, public safety, and general government, and include, but are not limited to, Rancho Los Amigos Accessible Gym Wellness and Aquatic Therapy Center and New Outpatient Facilities Projects, Los Angeles County Museum of Art East Campus Replacement Building, Olive View-Medical Center and ValleyCare Network-San Fernando Valley Comprehensive Health Center/Health Clinics Project, and various Fire District projects. There are 63 projects in acquisition, development, design, or construction with a total project value of $1.75 billion.

The 2016-17 Recommended Budget does not reflect projects that have been financed through the issuance of long-term bonds. Such projects include the Zev Yaroslavsky Family Support Center, the Harbor-UCLA Medical Center Emergency Services Expansion Project, and the Hall of Justice Rehabilitation Project with a total value of $96.6 million. Bond financed funds are held and administered by independent bond trustees.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**762,261,000**	**0**	**230,932,000**	**531,329,000**	**0.0**
Other Changes					
1. Agricultural Commissioner/Weights and Measures: Agricultural Commissioner/Weights and Measures' capital program is valued at $3.9 million and encompasses refurbishments to the Monrovia and South Gate field offices. The decrease in appropriation and NCC reflects estimated project expenditures.	(1,460,000)	--	--	(1,460,000)	--
2. Animal Care and Control: Animal Care and Control's capital program is valued at $7.4 million and includes eight projects: three projects in design and five projects in closeout. The decrease in appropriation, revenue, and NCC reflects project expenditures for the Castaic Spay Neuter Clinic and Administration Building Project, the Agoura Animal Care Center Horse Facility, the Antelope Valley Communications Center, and the Gardena/Carson Shelter Land Acquisition for Parking.	(396,000)	--	(297,000)	(99,000)	--
3. Assessor: Assessor's capital program is valued at $2.1 million and encompasses refurbishments to the Kenneth Hahn Hall of Administration and District Offices. The project is in budget closeout. The decrease in appropriation and NCC reflects project expenditures.	(2,029,000)	--	--	(2,029,000)	--
4. Auditor-Controller: Auditor-Controller's capital program is valued at $1.3 million and limited to the Kenneth Hahn Hall of Administration and Downey Auditor Office Refurbishment Projects. The decrease in NCC reflects expenditure adjustment for the completion of the Downey Auditor Office refurbishment.	(245,000)	--	--	(245,000)	--
5. Beaches and Harbors: Beaches and Harbors' capital program is valued at $41.2 million and includes 10 projects: three projects in development and seven projects in closeout. The decrease in appropriation, revenue, and NCC reflect the closeout of the Beach Restrooms Refurbishment Project and various other beach projects.	(3,129,000)	--	(2,469,000)	(660,000)	--
6. Federal and State Disaster Aid: The Federal and State Disaster Aid budget is valued at $10.7 million and provides economic recovery assistance following major emergencies. The decrease in appropriation, revenue, and NCC reflects ongoing activities for five capital projects to replace various structures destroyed during the 2008 Sayre and 2009 Station Fires. The Mt. McDill Communications Center Replacement Project is currently in design. Replacement of the Veteran's Memorial Park Administration Building, Olive View Medical Center Child Care Facility, Emergency Medical Services Office Garage, and Storage Building are complete. The projects are funded by a combination of Federal and State Public Assistance Grants, and NCC from extraordinary maintenance and Health Services.	(350,000)	--	(63,000)	(287,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Health Services: Health Services' capital program is valued at $270.1 million and includes 22 projects that are not bond financed: five projects in development, one project in design, 10 projects in construction, five projects in closeout, and one project in completion. The decrease in appropriation, revenue, and NCC reflect the completion of the Long Beach Humphrey Comprehensive Health Center Expansion Project and expenditures for construction related activities with various health projects.	(3,100,000)	--	(422,000)	(2,678,000)	--
8. Internal Services Department: The ISD capital program is valued at $2.8 million and includes one project in construction. The reduction in appropriation and NCC reflects expenditures for the construction of the Hall of Administration Basement Renovation project.	(678,000)	--	--	(678,000)	--
9. Mental Health: Mental Health's capital program is valued at $52.7 million and consists of five capital projects: three projects in budget closeout and two projects in construction. The change in appropriation and revenue reflects the new San Fernando Mental Health Clinic Project and the expenditures for project budget closeout activities of the Olive View Psychiatric Urgent Care Center Project, Downtown Mental Health Acquisition and Refurbishment Project, and the Arcadia Mental Health Replacement Project.	2,260,000	--	2,260,000	--	--
10. Parks and Recreation: Parks and Recreation's capital program is valued at $165.1 million and consists of 85 capital improvement and refurbishment projects in various stages of development, construction, or completion. 48 projects are active and in development, design, and construction phases; 35 projects are completed, cancelled, or in closeout phases; one is an acquisition of a parcel to expand open space and recreational activities; and one is an ongoing development budget with funds to be allocated to new projects that have yet to be identified, established, and implemented. The net reduction in appropriation, revenue, and NCC reflects significant expenditures for many active projects and the closeout of completed projects. The active and developing projects are primarily new enhancements to recreational amenities such as an interpretive nature center, pool, basketball court, fitness equipment zones, community room replacement, new pedestrian and bike trails, golf driving ranges and junior tees and greens, soccer fields, picnic shelters and tables, shade structures, play areas, equestrian staging and arenas, and multi-purpose trails. Refurbishments to existing facilities include community room renovations, irrigation system replacements, roofing, soil remediation, and general improvements to include a parking lot, restroom, and installation of a sewer line to preserve or replace infrastructure to achieve energy efficiency, reduce water consumption, and comply with Americans with Disabilities Act (ADA) requirements.	(17,283,000)	--	(9,422,000)	(7,861,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Probation Department: Probation Department's capital program is valued at $103.1 million and includes fifteen projects: six projects in development, two projects in construction, four projects in closeout, and three projects completed. The decrease in appropriation and NCC reflect design for the Camp Munz/Mendenhall Modular Living Units Project, construction related activities for the Camp Vernon Kilpatrick Replacement Project, and closeout of the Dorothy Kirby Center Facility Upgrades Phase II Project.	(5,431,000)	--	--	(5,431,000)	--
12. Public Health: Public Health's capital program is valued at $13.7 million and consists of ten capital projects: one project in development, eight projects in design, and one project in budget closeout. The decrease in appropriation and NCC reflects design expenditures for the eight Public Health Center Heating, Ventilation, and Air Conditioning system refurbishment projects.	(7,019,000)	--	--	(7,019,000)	--
13. Public Library: Public Library's capital program is valued at $39.9 million and consists of 16 capital projects: one project in acquisition, seven in development, one project in design, two projects in construction, three projects in completion, and two projects in budget closeout. The decrease in appropriation and NCC reflects $6.8 million in expenditures for six library projects and transfer-in of $5.0 million in NCC for Live Oak Public Library Acquisition and East San Gabriel Valley Library Projects.	(16,854,000)	--	--	(16,854,000)	--
14. Sheriff: The Sheriff Department's capital program is valued at $326.4 million and includes 27 capital projects: thirteen projects in development, four projects in design, four projects in construction, three projects in budget closeout, and three projects completed. The decrease in appropriation, revenue, and NCC reflects pre-design, design, and construction expenditures for the Compton Dispatch Renovation, Parks Bureau East Modular Building Replacement, Carson Station Expansion, Twin Towers ADA Renovation, Pitchess Laundry and Water Tanks Replacement, Mira Loma Women's Detention Center, Men's Central Jail Replacement, Emergency Vehicle Operations Center, and continuation of soil and water remediation projects at various Sheriff facilities.	(8,269,000)		(18,000)	(8,251,000)	
15. Trial Courts: The Trial Courts' capital program is valued at $25.8 million and consists of seven capital projects: four projects in development, one project in design, one project in construction, and one project in completion. The increase in appropriation and NCC reflects the expenditures for development activities of the Monterey Park Edelman Courthouse Renovation Project for County Counsel, the Clara Shortridge Foltz 18th Floor Renovation for Alternate Public Defender, and the Various Civil Management Bureau Facilities Renovation Project for Sheriff's Department, and the two new projects: the McCourtney Court Refurbishment Project and the Clara Shortridge Foltz 19th Floor Refurbishment Project.	3,926,000	--	3,246,000	680,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
16. Various Capital Projects: The Various Capital Projects capital program is valued at $471.9 million for various nondepartmental or countywide projects. The decrease in appropriation and NCC reflects the ongoing development, design, and construction expenditures on various high-priority projects, including LAC+USC Master Plan, Monroe High School Based Health Center, Eastern Hill Improvements, Rancho Los Amigos Hospital Renovation, Martin Luther King Parking Structure Development, San Fernando High School Teen Health Center, County Emergency Operational Center Repair, Hall of Justice Renovation, Lennox Library and Community Center, and life safety improvements for fire camps, replacement of septic systems for various beaches, major soil and groundwater remediation, and expenditures that are countywide in nature and not linked to a specific department's function or operation. The decrease in revenue reflects additional revenue from the Gap Loan Capital Project Fund to fully fund the Victoria Golf Course Soil and Ground Water Investigation Project.	(6,270,000)	--	(589,000)	(5,681,000)	--
Total Changes	**(66,327,000)**	**0**	**(7,774,000)**	**(58,553,000)**	**0.0**
2016-17 Recommended Budget	**695,934,000**	**0**	**223,158,000**	**472,776,000**	**0.0**

Chief Executive Officer

Sachi A. Hamai, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 15,691,641.21	$ 37,011,000	$ 37,011,000	$ 36,942,000	$ 36,942,000	$ (69,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 70,608,657.39	$ 81,390,000	$ 81,390,000	$ 85,250,000	$ 85,250,000	$ 3,860,000
SERVICES & SUPPLIES	20,931,204.12	41,292,000	41,292,000	39,698,000	39,698,000	(1,594,000)
OTHER CHARGES	456,063.32	543,000	543,000	966,000	966,000	423,000
CAPITAL ASSETS - EQUIPMENT	219,087.35	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 92,215,012.18	$ 123,725,000	$ 123,725,000	$ 126,414,000	$ 126,414,000	$ 2,689,000
INTRAFUND TRANSFERS	(36,334,562.86)	(44,623,000)	(44,623,000)	(45,182,000)	(45,182,000)	(559,000)
NET TOTAL	$ 55,880,449.32	$ 79,102,000	$ 79,102,000	$ 81,232,000	$ 81,232,000	$ 2,130,000
NET COUNTY COST	$ 40,188,808.11	$ 42,091,000	$ 42,091,000	$ 44,290,000	$ 44,290,000	$ 2,199,000
BUDGETED POSITIONS	539.0	539.0	539.0	541.0	541.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an increase in NCC of $2.2 million primarily due to $3.3 million for Board-approved increases in salaries and employee benefits; $0.7 million for 2.0 additional positions to establish the Office of Homelessness; and $0.1 million for the assessment of the Chief Executive Officer's (CEO) network infrastructure upgrade at the Hall of Administration (HOA); partially offset by the deletion of $1.3 million in one-time carryover funds and a decrease of $0.6 million to properly reflect intrafund transfers from the Emergency Preparedness and Response (EPR) budget unit.

Critical/Strategic Planning Initiatives

As part of the Board action to amend the County Governance Structure, the Board directed the CEO to assess various functions and responsibilities assigned to the CEO to ensure that the CEO is more responsive to emergency requirements and focused on supporting the Board's strategic policies and priorities. A comprehensive review of the Department and the resulting organizational assessment identified CEO functions and units that are primarily strategic, versus those that are primarily transactional/operational.

Pending Board approval to formally adopt the recommended changes to the CEO organizational structure, the new structure will address key Board priorities such as:

- Establish the Office of Homelessness to provide strategic leadership, oversight and administrative support to departments in implementing 47 homeless strategies and coordinate the County's overall comprehensive effort to combat homelessness;
- Transfer transactional functions (with 77 budgeted positions) that are more closely aligned to the core mission of other County departments;
- Transfer the Chief Information Office strategic functions (with 19 budgeted positions) to the CEO to better support the Board's strategic initiatives; and
- Enhance the CEO's asset management functions, including master planning, sustainability, asset lifecycle management, and economic development.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**123,725,000**	**44,623,000**	**37,011,000**	**42,091,000**	**539.0**
New/Expanded Programs					
1. Office of Homelessness: Reflects the addition of 2.0 positions and various services and supplies to establish the Office of Homelessness as directed by the Board on February 9, 2016, to provide strategic leadership, oversight and administrative support to departments in implementing 47 homeless strategies and to coordinate the County's overall comprehensive effort to combat homelessness.	675,000	--	--	675,000	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and employee benefits.	3,126,000	--	--	3,126,000	--
2. Retiree Health OPEB Contributions: Reflects the scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	192,000	--	--	192,000	--
3. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines. (2 CFR Section 225)	5,000	--	--	5,000	--
4. CEO HOA Network Infrastructure Assessment: Reflects the cost for a complete assessment of the CEO's network infrastructure at the HOA.	100,000	--	--	100,000	--
5. EPR NCC Transfer: Reflects a posting correction to properly align NCC of $0.6 million within the EPR budget.	--	559,000	--	(559,000)	--
6. One-Time Carryover: Reflects the deletion of prior-year carryover.	(1,340,000)	--	--	(1,340,000)	--
7. Public Safety Realignment (AB 109): Reflects a decrease in AB 109 revenue fully offset by a decrease in services and supplies.	(69,000)	--	(69,000)	--	--
8. Ministerial Adjustments–Experience Realignments: Reflects various changes to align appropriations based on current expenditure trends.	--	--	--	--	--
Total Changes	**2,689,000**	**559,000**	**(69,000)**	**2,199,000**	**2.0**
2016-17 Recommended Budget	**126,414,000**	**45,182,000**	**36,942,000**	**44,290,000**	**541.0**

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 128.12	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	7,399,283.01	12,237,000	12,237,000	12,237,000	12,237,000	0
FEDERAL - OTHER	5,676,108.83	9,778,000	9,778,000	9,778,000	9,778,000	0
FEDERAL AID - MENTAL HEALTH	(140,824.84)	0	0	0	0	0
MISCELLANEOUS	613,660.26	735,000	735,000	735,000	735,000	0
PERSONNEL SERVICES	988,367.22	905,000	905,000	905,000	905,000	0
RENTS & CONCESSIONS	580,169.76	1,694,000	1,694,000	1,694,000	1,694,000	0
STATE - 2011 REALIGNMENT REVENUE	172,339.00	319,000	319,000	250,000	250,000	(69,000)
STATE - OTHER	402,409.85	11,343,000	11,343,000	11,343,000	11,343,000	0
TOTAL REVENUE	$ 15,691,641.21	$ 37,011,000	$ 37,011,000	$ 36,942,000	$ 36,942,000	$ (69,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 44,676,575.50	$ 54,711,000	$ 54,711,000	$ 57,948,000	$ 57,948,000	$ 3,237,000
CAFETERIA BENEFIT PLANS	7,314,702.26	8,621,000	8,621,000	8,623,000	8,623,000	2,000
COUNTY EMPLOYEE RETIREMENT	9,087,393.33	8,715,000	8,715,000	8,096,000	8,096,000	(619,000)
DENTAL INSURANCE	156,199.94	125,000	125,000	165,000	165,000	40,000
DEPENDENT CARE SPENDING ACCOUNTS	38,035.61	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	507,594.78	66,000	66,000	44,000	44,000	(22,000)
FICA (OASDI)	622,478.35	667,000	667,000	675,000	675,000	8,000
HEALTH INSURANCE	2,453,935.56	2,698,000	2,698,000	2,869,000	2,869,000	171,000
LIFE INSURANCE	255,651.60	59,000	59,000	259,000	259,000	200,000
OTHER EMPLOYEE BENEFITS	19,874.11	19,000	19,000	19,000	19,000	0
RETIREE HEALTH INSURANCE	2,235,794.90	2,600,000	2,600,000	3,119,000	3,119,000	519,000
SAVINGS PLAN	1,474,102.53	1,377,000	1,377,000	1,508,000	1,508,000	131,000
THRIFT PLAN (HORIZONS)	1,273,131.36	1,150,000	1,150,000	1,281,000	1,281,000	131,000
UNEMPLOYMENT INSURANCE	2,160.93	3,000	3,000	7,000	7,000	4,000
WORKERS' COMPENSATION	491,026.63	536,000	536,000	594,000	594,000	58,000
TOTAL S & E B	70,608,657.39	81,390,000	81,390,000	85,250,000	85,250,000	3,860,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,101,485.43	2,290,000	2,290,000	1,640,000	1,640,000	(650,000)
COMMUNICATIONS	80,888.29	88,000	88,000	88,000	88,000	0
COMPUTING-MAINFRAME	90,293.00	215,000	215,000	265,000	265,000	50,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	472,301.03	447,000	447,000	871,000	871,000	424,000
COMPUTING-PERSONAL	225,376.28	192,000	192,000	192,000	192,000	0
CONTRACTED PROGRAM SERVICES	0.00	7,086,000	7,086,000	7,053,000	7,053,000	(33,000)
FOOD	212.22	0	0	0	0	0
HOUSEHOLD EXPENSE	2,404.38	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	473,396.86	1,330,000	1,330,000	617,000	617,000	(713,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	81,000	81,000	81,000	81,000	0
INSURANCE	105,077.76	81,000	81,000	219,000	219,000	138,000
MAINTENANCE - BUILDINGS & IMPRV	1,664,003.00	1,964,000	1,964,000	2,074,000	2,074,000	110,000
MAINTENANCE - EQUIPMENT	81,037.47	131,000	131,000	131,000	131,000	0
MEDICAL DENTAL & LAB SUPPLIES	16,200.00	0	0	0	0	0
MEMBERSHIPS	8,524.00	14,000	14,000	14,000	14,000	0

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	116,697.72	175,000	175,000	175,000	175,000	0
OFFICE EXPENSE	380,770.99	1,948,000	1,948,000	1,286,000	1,286,000	(662,000)
PROFESSIONAL SERVICES	7,524,736.17	11,506,000	11,506,000	11,188,000	11,188,000	(318,000)
PUBLICATIONS & LEGAL NOTICE	20,641.35	26,000	26,000	26,000	26,000	0
RENTS & LEASES - BLDG & IMPRV	1,392,770.59	1,343,000	1,343,000	1,350,000	1,350,000	7,000
RENTS & LEASES - EQUIPMENT	146,892.36	70,000	70,000	70,000	70,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,120,610.44	7,529,000	7,529,000	7,399,000	7,399,000	(130,000)
TECHNICAL SERVICES	469,623.84	287,000	287,000	287,000	287,000	0
TELECOMMUNICATIONS	877,129.00	2,877,000	2,877,000	2,977,000	2,977,000	100,000
TRAINING	157,790.42	58,000	58,000	125,000	125,000	67,000
TRANSPORTATION AND TRAVEL	200,034.85	213,000	213,000	220,000	220,000	7,000
UTILITIES	1,202,306.67	1,341,000	1,341,000	1,350,000	1,350,000	9,000
TOTAL S & S	20,931,204.12	41,292,000	41,292,000	39,698,000	39,698,000	(1,594,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	34,000	34,000	463,000	463,000	429,000
RET-OTHER LONG TERM DEBT	456,063.32	508,000	508,000	502,000	502,000	(6,000)
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	456,063.32	543,000	543,000	966,000	966,000	423,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	11,495.55	0	0	0	0	0
DATA HANDLING EQUIPMENT	138,104.14	0	0	0	0	0
ELECTRONIC EQUIPMENT	52,298.33	0	0	0	0	0
INTERNAL SALE OF CAPITAL ASSET $5,000 OR OVER	15,950.00	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	1,239.33	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	219,087.35	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	219,087.35	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 92,215,012.18	$ 123,725,000	$ 123,725,000	$ 126,414,000	$ 126,414,000	$ 2,689,000
INTRAFUND TRANSFERS	(36,334,562.86)	(44,623,000)	(44,623,000)	(45,182,000)	(45,182,000)	(559,000)
NET TOTAL	$ 55,880,449.32	$ 79,102,000	$ 79,102,000	$ 81,232,000	$ 81,232,000	$ 2,130,000
NET COUNTY COST	$ 40,188,808.11	$ 42,091,000	$ 42,091,000	$ 44,290,000	$ 44,290,000	$ 2,199,000
BUDGETED POSITIONS	539.0	539.0	539.0	541.0	541.0	2.0

Departmental Program Summary

1. Financial Resource Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,938,000	4,991,000	549,000	10,398,000	77.0
Less Administration	--	--	--	--	--
Net Program Costs	15,938,000	4,991,000	549,000	10,398,000	77.0

Authority: Mandated program with discretionary level of funding. California Government Code Sections 29040, 29042, 20944, 29060 to 29062, and 29065 and County Code Sections 2.08.090 to 2.08.100 and Chapter 4.12.

This program provides for the overall resource management of the County's financial and operational functions in order to meet critical service requirements and enhance fiscal stability. The primary activities performed by this function include: coordination of the Board budget policy implementation at the departmental and non-departmental level; preparation of the County Budget, including changes in the Final Budget and ongoing adjustments based on monthly analysis of expenditures and revenue collections by departments, Special Districts, Special Revenue Funds, and other funds; and projection and management of the General Fund cash flow.

2. Facilities and Asset Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,446,000	9,553,000	4,381,000	3,512,000	96.0
Less Administration	--	--	--	--	--
Net Program Costs	17,446,000	9,553,000	4,381,000	3,512,000	96.0

Authority: Asset Management: Mandated program with discretionary level of funding. California Government Code Sections 25350.51, 25350.060, and 31000.9 and County Code Sections 2.08.150 to 2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementation, and management of real property related matters including: the Board capital projects program; commercial development of potentially surplus property, new property purchases, and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's efforts to maximize Federal Emergency Management Agency funding of disaster recovery efforts and Homeland Security grants.

3. Employee Relations, Classification, and Benefits and Compensation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,950,000	6,798,000	1,419,000	1,733,000	50.0
Less Administration	--	--	--	--	--
Net Program Costs	9,950,000	6,798,000	1,419,000	1,733,000	50.0

Authority: Non-mandated, discretionary programs.

Employee Relations manages the overall employer-employee relations' functions to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the division include the development of recommendations to the Board on policies and on broad bargaining strategies, and conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. Employee Relations also administers Memorandas of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, Employee Relations serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

The Classification function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long-standing County practice, and generally accepted principles of public sector classification.

Benefits and Compensation oversees the management of the plan and design of employee benefits including health, life and disability insurance, paid time off policies, and other employee services including the Defined Contribution Program comprised of four supplemental retirement plans (Horizons Plan, Savings Plan, Termination Pay Pick-Up Plan, and Pension Savings Plan). The CEO has overall administrative responsibility of the $7.7 billion (in assets) program and has contract and management authority. The County is the plan sponsor for the Los Angeles County Employees' Retirement Association (LACERA). The primary responsibility of the Benefits section is to oversee retirement policy and monitor the Board of Investment and Board of Retirement meetings, ensure that the County as plan sponsor has a sustainable and cost effective retirement system, and is responsible for the policies governing the County-sponsored health plans for retirees administered by LACERA.

Countywide Compensation oversees the provisions of Title 5 and 6 of the County Code pertaining to the compensation of County employees, including recommending changes to existing policies to the Board. The compensation function provides for the development of strategic planning and advance strategies in support of countywide economic issues. The section is also responsible for ensuring that the County's compensation policies are in compliance with federal and State laws and recommending the County's position in bargaining negotiations.

4. Unincorporated Area Services (UAS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,880,000	280,000	--	1,600,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	1,880,000	280,000	--	1,600,000	7.0

Authority: Non-mandated, discretionary program.

This program provides coordination between Board deputies and the municipal service departments, and support for enhanced unincorporated community municipal services and interdepartmental projects requiring facilitation and leadership by the UAS staff.

5. Health and Human Service Integration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,896,000	3,118,000	125,000	653,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	3,896,000	3,118,000	125,000	653,000	19.0

Authority: Non-mandated, discretionary program.

The program's main mission is to enhance and integrate services for children and families by supporting and coordinating collaborative policy development initiatives, assisting County departments to integrate service delivery systems, and providing children and families with needed information. Services include providing project management planning and oversight; coordinating and conducting program evaluations; and coordinating revenue maximization efforts.

6. Child Care

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,975,000	505,000	21,247,000	223,000	15.0
Less Administration	--	--	--	--	--
Net Program Costs	21,975,000	505,000	21,247,000	223,000	15.0

Authority: Non-mandated, discretionary program.

The Office of Child Care provides collaborative policy development and implementation support on issues related to child care and development services in the County. Key initiatives include the implementation of the Investing in Early Educators Program (AB212) and the administration of the California State Preschool Program Quality Rating and Improvement System.

7. Homeless Prevention Initiative (HPI) and Homeless and Housing Program Fund (HHPF)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,394,000	169,000	--	1,225,000	5.0
Less Administration	--	--	--	--	--
Net Program Costs	1,394,000	169,000	--	1,225,000	5.0

Authority: Non-mandated, discretionary program.

HPI was initially launched with a $100.0 million investment, and unanimously approved by the Board in 2006 to reduce and/or prevent homelessness. In 2015, the Board and the CEO established a Homeless Initiative to confront the growing homeless population. In early 2016, the Board approved 47 coordinated strategies to: prevent homelessness; subsidize housing; increase income; provide case management and services; create a coordinated system; and increase affordable/homeless housing. The Board also approved $99.7 million in one-time funding, included in the HPI and departmental budget units.

8. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,423,000	1,415,000	20,000	3,988,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	5,423,000	1,415,000	20,000	3,988,000	23.0

Authority: Non-mandated, discretionary program.

The purpose of the CEO Legislative Affairs and Intergovernmental Relations (CEO-IGR) program is to serve as the focal point of coordination of federal and State legislative policy and advocacy strategy for the County. In consultation with the Board and County departments, CEO-IGR develops the County's legislative priorities and policies, and analyzes legislative proposals. Major elements of this program include the annual development of federal and State Legislative Agendas, which are prepared in collaboration with County departments and Board offices. The Legislative Agendas are approved by the Board and contain principles and policies that serve as the basis for the development and advocacy of positions on federal and State legislative, administrative, and budget issues that could significantly affect County programs, finances, and the residents we serve; and to pursue specific legislation to remediate, enhance, or increase flexibility of existing County programs and services. Throughout the year, program staff analyze proposed federal and State legislation and budget proposals to identify impacts to County programs, finances, and operations and recommend County positions and advocacy strategies, as well as lead efforts to enact County-sponsored legislation.

The County's policies and advocacy positions are represented in Washington, D.C. and Sacramento in coordination with affected County departments and mutual interest organizations and entities such as the National Association of Counties, the California State Association of Counties, the Urban Counties Caucus, and other jurisdictions and entities. Other intergovernmental aspects include acting as liaison to the cities within the County; administering General Services Agreements with the cities to provide services through County departments; and representing the County's interests with external organizations, jurisdictions and entities.

9. Risk Management (RM)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,729,000	13,213,000	3,337,000	3,179,000	99.0
Less Administration	--	--	--	--	--
Net Program Costs	19,729,000	13,213,000	3,337,000	3,179,000	99.0

Authority: Creation of the RM program as approved by the Board on April 30, 2002. RM Operations: Non-mandated, discretionary program. Workers' Compensation: Mandated program with discretionary level of funding - California Labor Code 3700 and County Code Sections 5.31.050, 5.31.060, 5.31.070, and 6.20.070. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program.

The overall purpose of the RM programs is to use available RM tools to evaluate County risks, to develop methodologies and programs to minimize those risks (and financial losses), and to advise the Board and County departments regarding ways to better control those risks. RM services are provided through a wide range of risk management programs, either directly by RM staff and/or through specialized contractors and consultants. RM programs and services include: Commercial Insurance; Loss Control and Prevention; Liability Claim Management (including Small and Property Claims); Workers' Compensation (including Return-to-Work and Medical Management); and RM Inspector General functions (including Corrective Action Plans).

These programs include the development and purchase of commercial insurance for a wide range of County insurance needs; administration and management of liability and workers' compensation claims; review of departmental contractual risk exposures; various loss control and prevention training to assist departments to reduce exposure and meet federal and State workplace safety requirements; monitoring of Corrective Action Plans; and assisting employees and departments with return-to-work efforts.

10. Emergency Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,507,000	2,745,000	--	762,000	21.0
Less Administration	--	--	--	--	--
Net Program Costs	3,507,000	2,745,000	--	762,000	21.0

Authority: Non-mandated, discretionary program.

The Emergency Management program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas, and supports the Operational Area. This program ensures that the County is prepared and ready to prevent, mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, federal, and State governments.

11. Countywide Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,655,000	1,747,000	3,938,000	6,970,000	70.0
Less Administration	--	--	--	--	--
Net Program Costs	12,655,000	1,747,000	3,938,000	6,970,000	70.0

Authority: Non-mandated, discretionary programs.

Countywide Communications: Serves as the County's centralized source of information for the public and serves as the media liaison for the County. The office also provides tours of the Civic Center, and serves as liaison for departments' public information officers. The Public Information Office assists the Board with special projects, including community events, plaques to honor community members, and development of memorabilia.

Cable and Multimedia: Leads and coordinates countywide projects related to cable and multimedia, including launch of the County Channel, collection and review of franchise fee revenues, one-stop service for cable customer complaints and inquiries, and policy analysis and recommendations for innovative and pragmatic solutions such as two-way videoconferencing, wireless strategies, and management of the public rights-of-way. This program also provides photographic and graphic arts services to Board and County departments as well as maintaining the County's website.

Office of Protocol: Extends official hospitality on behalf of the Board to visiting foreign dignitaries primarily at the level of ambassador and above, and maintains a liaison with the Consular Corps and internationally focused organizations to promote international goodwill and understanding, business, tourism, and cultural awareness.

Strategic Initiatives: Leads and coordinates several high profile countywide and multi-departmental initiatives including review of redevelopment activities of the County's cities and managing various task force efforts to address Board-identified issues.

Strategic Planning Coordination: Provides central leadership and support services for continued advancement, refinement, and implementation of the County Strategic Plan and related strategic initiatives, including the County's performance measurement and management framework, *Performance Counts!*.

Countywide Information Technology Services: Provides support for countywide systems involving programs led by the CEO, including the budget system and emergency management.

12. Administration

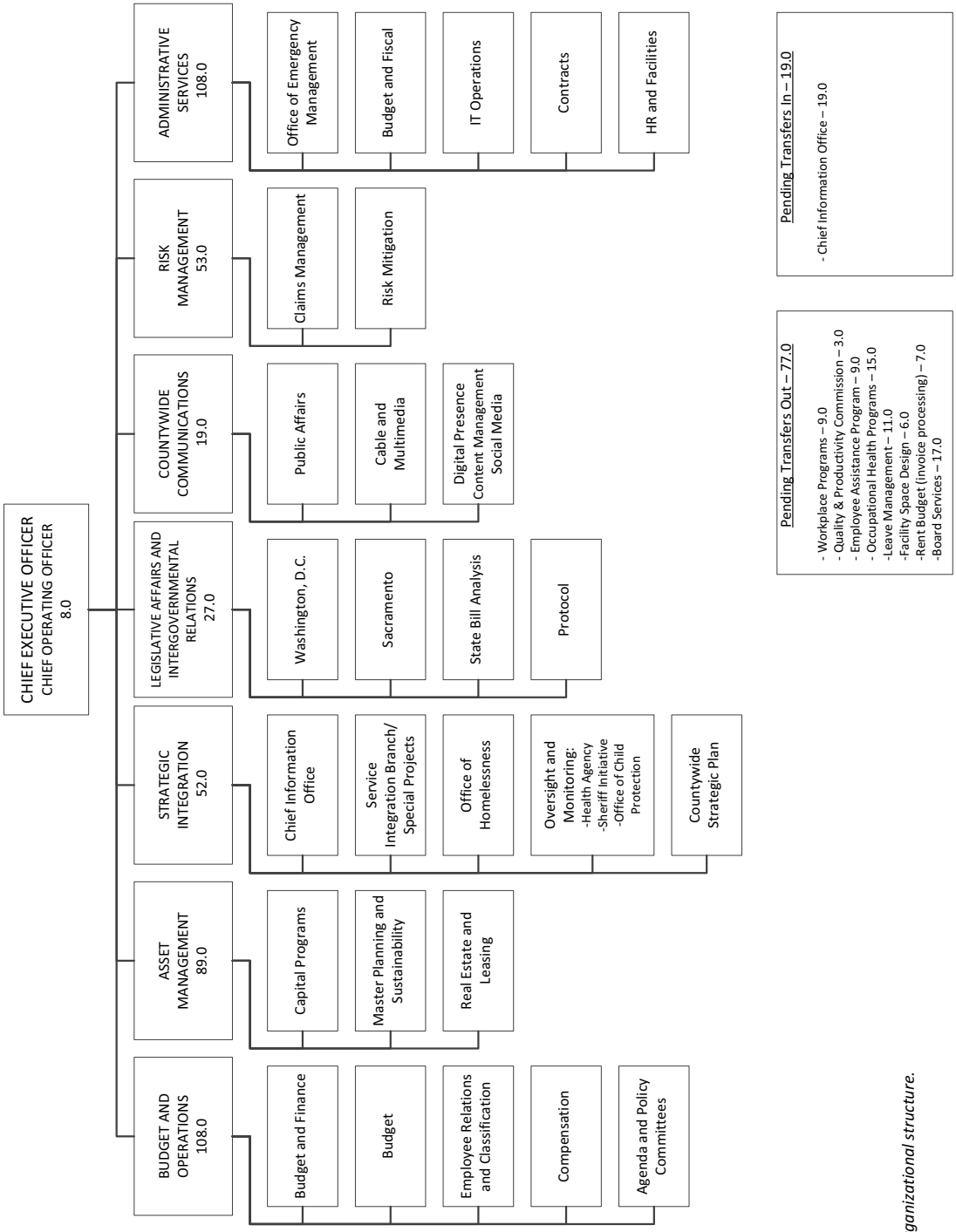
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,621,000	648,000	1,926,000	10,047,000	59.0
Less Administration	--	--	--	--	--
Net Program Costs	12,621,000	648,000	1,926,000	10,047,000	59.0

Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department including the executive office, agenda preparation, departmental budgeting and fiscal/accounting, human resources, procurement and facilities support, and information technology services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	126,414,000	45,182,000	36,942,000	44,290,000	541.0

CHIEF EXECUTIVE OFFICER
Sachi A. Hamai, Chief Executive Officer
FY 2016-17 Recommended Budget Positions = 541.0



Interim organizational structure.

Chief Information Officer

Chief Information Officer Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,535.02	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 5,217,337.68	$ 5,502,000	$ 5,502,000	$ 6,066,000	$ 5,768,000	$ 266,000
SERVICES & SUPPLIES	1,223,089.10	1,617,000	1,617,000	1,116,000	1,021,000	(596,000)
GROSS TOTAL	$ 6,440,426.78	$ 7,119,000	$ 7,119,000	$ 7,182,000	$ 6,789,000	$ (330,000)
INTRAFUND TRANSFERS	(487.01)	0	0	0	0	0
NET TOTAL	$ 6,439,939.77	$ 7,119,000	$ 7,119,000	$ 7,182,000	$ 6,789,000	$ (330,000)
NET COUNTY COST	$ 6,437,404.75	$ 7,119,000	$ 7,119,000	$ 7,182,000	$ 6,789,000	$ (330,000)
BUDGETED POSITIONS	28.0	28.0	28.0	29.0	28.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Chief Information Officer (CIO) provides vision and strategic direction for the effective and secure use of information technology (IT) to improve the delivery of services and achieve operational improvements and County business goals. The CIO is responsible for enterprise IT planning, cross-departmental IT issues, countywide IT practices and policies, and providing recommendations to the Board regarding prudent allocation of IT resources.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a decrease in NCC of $0.3 million primarily due to deletion of one-time funding, partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Strategic Plan by participating actively as both owner and supporter of many County strategies and objectives;
- Maintain a countywide strategic IT planning program including an IT governance structure, which ensures alignment of IT initiatives with County strategic goals, strategies and objectives;
- Review Board-approved IT contracts and department business automation plans to ensure alignment with departmental and countywide goals; and
- Foster better management of County IT resources to improve service delivery and increase organizational effectiveness.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**7,119,000**	**0**	**0**	**7,119,000**	**28.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	255,000	--	--	255,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	11,000	--	--	11,000	--
3. One-time Funding: Reflects a deletion of one-time funding provided for Intranet Redesign, Business Automation Plan Replacement and IT Policy Assessment projects.	(596,000)	--	--	(596,000)	--
Total Changes	**(330,000)**	**0**	**0**	**(330,000)**	**0.0**
2016-17 Recommended Budget	**6,789,000**	**0**	**0**	**6,789,000**	**28.0**

Unmet Needs

The Department's unmet needs include additional funding for: 1.0 Senior Information Technology Consultant, CIO position to develop work order solicitations for the new Enterprise Services Master Agreement and manage the countywide application portfolio in support of the replacement and modernization of legacy systems; 1.0 Management Fellow position to provide staff support for various projects; unavoidable cost increases such as billings from other County departments and rent costs; and unanticipated operating expenses.

CHIEF INFORMATION OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 2,535.02	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 2,535.02	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,301,980.46	$ 3,545,000	$ 3,545,000	$ 3,913,000	$ 3,712,000	$ 167,000
CAFETERIA BENEFIT PLANS	497,974.99	586,000	586,000	653,000	614,000	28,000
COUNTY EMPLOYEE RETIREMENT	666,234.28	616,000	616,000	663,000	622,000	6,000
DENTAL INSURANCE	10,417.82	5,000	5,000	5,000	5,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,095.00	2,000	2,000	2,000	2,000	0
DISABILITY BENEFITS	63,931.74	2,000	2,000	2,000	2,000	0
FICA (OASDI)	46,206.37	52,000	52,000	57,000	54,000	2,000
HEALTH INSURANCE	206,638.82	234,000	234,000	257,000	261,000	27,000
LIFE INSURANCE	29,983.79	11,000	11,000	11,000	11,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	120,497.00	145,000	145,000	178,000	178,000	33,000
SAVINGS PLAN	129,472.52	137,000	137,000	153,000	144,000	7,000
THRIFT PLAN (HORIZONS)	109,847.37	140,000	140,000	156,000	147,000	7,000
WORKERS' COMPENSATION	26,349.52	27,000	27,000	16,000	16,000	(11,000)
TOTAL S & E B	5,217,337.68	5,502,000	5,502,000	6,066,000	5,768,000	266,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	90,029.77	93,000	93,000	118,000	93,000	0
COMMUNICATIONS	10,874.00	6,000	6,000	6,000	6,000	0
COMPUTING-MAINFRAME	67.41	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	37,470.00	49,000	49,000	49,000	49,000	0
COMPUTING-PERSONAL	3,452.83	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	26,845.00	75,000	75,000	75,000	75,000	0
INSURANCE	(47.00)	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	232,025.67	6,000	6,000	6,000	6,000	0
MAINTENANCE - EQUIPMENT	0.00	9,000	9,000	9,000	9,000	0
MEDICAL DENTAL & LAB SUPPLIES	167.86	0	0	0	0	0
MEMBERSHIPS	16,600.00	15,000	15,000	15,000	15,000	0
MISCELLANEOUS EXPENSE	2,150.75	2,000	2,000	2,000	2,000	0
OFFICE EXPENSE	5,379.63	45,000	45,000	55,000	45,000	0
PROFESSIONAL SERVICES	287,355.03	763,000	763,000	227,000	167,000	(596,000)
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	384,471.02	395,000	395,000	395,000	395,000	0
RENTS & LEASES - EQUIPMENT	8,958.31	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	60.00	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	318.61	1,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	7,408.00	1,000	1,000	1,000	1,000	0
TELECOMMUNICATIONS	88,339.02	86,000	86,000	86,000	86,000	0
TRAINING	2,254.00	53,000	53,000	53,000	53,000	0
TRANSPORTATION AND TRAVEL	19,073.19	16,000	16,000	16,000	16,000	0
UTILITIES	(164.00)	0	0	0	0	0

CHIEF INFORMATION OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & S	1,223,089.10	1,617,000	1,617,000	1,116,000	1,021,000	(596,000)
GROSS TOTAL	$ 6,440,426.78	$ 7,119,000	$ 7,119,000	$ 7,182,000	$ 6,789,000	$ (330,000)
INTRAFUND TRANSFERS	(487.01)	0	0	0	0	0
NET TOTAL	$ 6,439,939.77	$ 7,119,000	$ 7,119,000	$ 7,182,000	$ 6,789,000	$ (330,000)
NET COUNTY COST	$ 6,437,404.75	$ 7,119,000	$ 7,119,000	$ 7,182,000	$ 6,789,000	$ (330,000)
BUDGETED POSITIONS	28.0	28.0	28.0	29.0	28.0	0.0

Departmental Program Summary

1. Effective Application of Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,064,000	--	--	5,064,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	5,064,000	--	--	5,064,000	19.0

Authority: Part federally-mandated program – Health Insurance Portability Accountability Act (HIPPA) and part non-mandated, discretionary program.

This program, established by Board Policy 6.100 provides vision, direction, analysis and recommendations to facilitate collaboration among County departments on common goals and initiatives; and implements IT best practices, optimizes County IT resources, and guides informed business decisions. Major services include development of a countywide IT strategic vision and associated policies; guidance and assistance to departments to ensure their technology plans are consistent with the countywide plan; recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; perform risk assessments on key IT projects; and review of departmental strategic and tactical plans to ensure consistency with County strategic plan goals and objectives. This program also provides leadership, policy development and implementation on federal-mandated HIPAA security regulation and countywide security issues, protects critical information assets, and mitigates the impact of the computer security incidents.

2. Administration

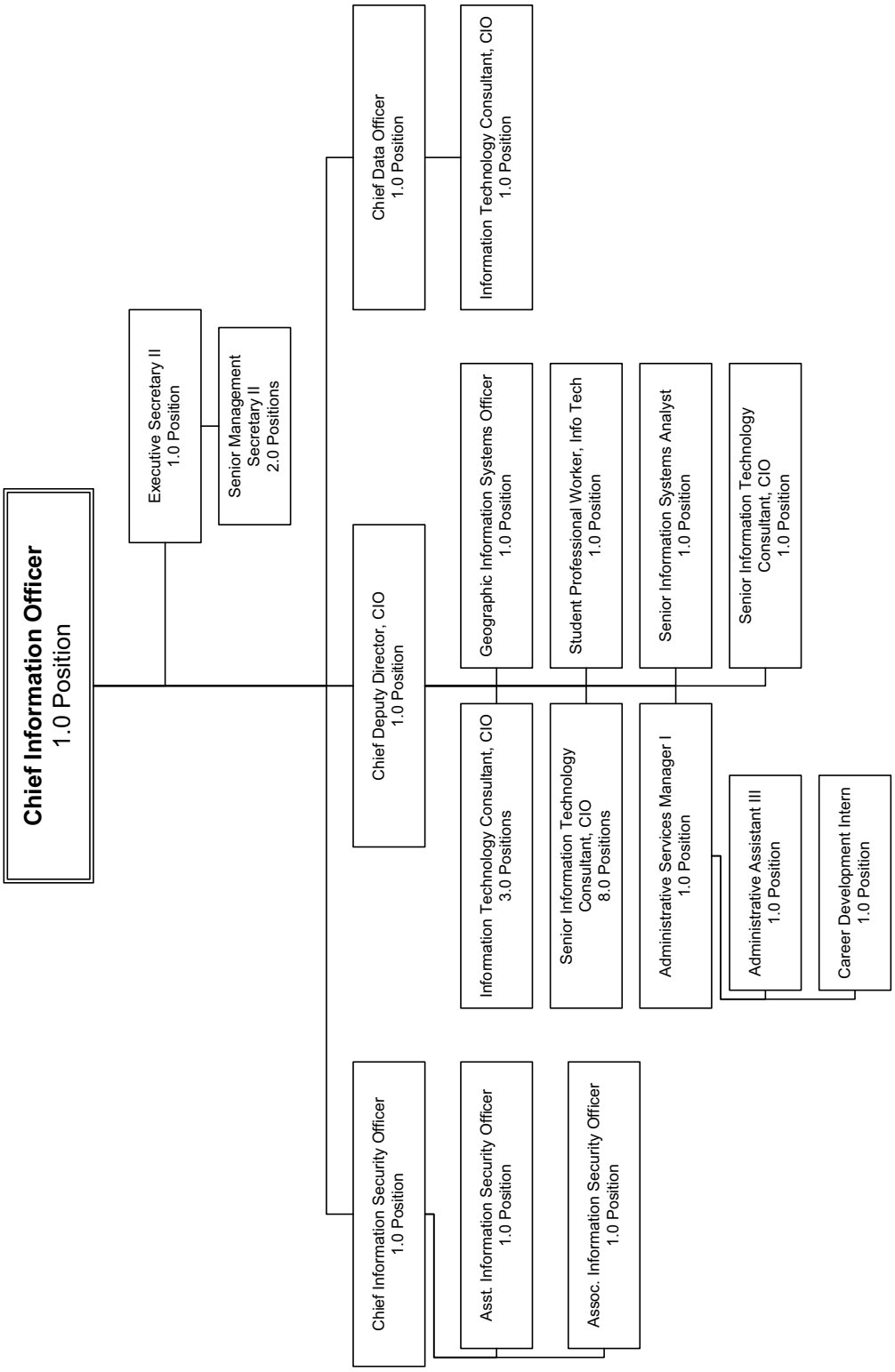
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,725,000	--	--	1,725,000	9.0
Less Administration	--	--	--	--	--
Net Program Costs	1,725,000	--	--	1,725,000	9.0

Authority: Non-mandated, discretionary program.

This program provides direction, management and administrative support to the Department, which includes departmental procurement, accounting, budgeting, contracting, and human resources.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	6,789,000	0	0	6,789,000	28.0

CHIEF INFORMATION OFFICER
FY 2016-17 Recommended Budget Positions = 28.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 169,370,819.25	$ 175,451,000	$ 174,800,000	$ 174,141,000	$ 174,041,000	$ (759,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 146,657,416.56	$ 151,058,000	$ 151,188,000	$ 155,677,000	$ 155,677,000	$ 4,489,000
SERVICES & SUPPLIES	21,020,478.31	22,244,000	23,892,000	21,278,000	21,178,000	(2,714,000)
OTHER CHARGES	1,935,230.10	3,431,000	2,869,000	2,783,000	2,783,000	(86,000)
CAPITAL ASSETS - EQUIPMENT	71,849.74	35,000	35,000	0	0	(35,000)
GROSS TOTAL	$ 169,684,974.71	$ 176,768,000	$ 177,984,000	$ 179,738,000	$ 179,638,000	$ 1,654,000
INTRAFUND TRANSFERS	(78,498.12)	0	0	0	0	0
NET TOTAL	$ 169,606,476.59	$ 176,768,000	$ 177,984,000	$ 179,738,000	$ 179,638,000	$ 1,654,000
NET COUNTY COST	$ 235,657.34	$ 1,317,000	$ 3,184,000	$ 5,597,000	$ 5,597,000	$ 2,413,000
BUDGETED POSITIONS	1,582.0	1,579.0	1,579.0	1,501.0	1,501.0	(78.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective, and professional manner, one family at a time.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects $179.6 million in gross appropriation. The budget fully utilizes both the Administrative and Electronic Data Processing Maintenance and Operation allocation from the California Department of Child Support Services (DCSS). It leverages the County's share of welfare recoupment collections, enabling the drawdown of a 66 percent Federal Financial Participation match. The Recommended Budget reflects a net reduction of 78.0 vacant positions and contains a $3.8 million dollar placeholder to balance the budget as the Department continues to work with DCSS as well as the Chief Executive Office (CEO) to identify further mitigation strategies and secure necessary resources. The balance between fiscal sustainability and delivery of services to County residents continues to be a challenge as the Department continues to face flat funding from the State every year, along with consistent salaries and employee benefits cost increases, and increases in other unavoidable costs of doing business.

Critical/Strategic Planning Initiatives

- The Child Support Statistical (CSTAT) and AdminStats tools continue to assist senior, mid-level, and line staff to engage in discussions regarding strategizing the refinement of its business practices, using current and real-time statistical data to align resources and improve performance. The Department remains committed to best practices that ensure effective and professional service delivery to support the County's Strategic Plan goals and the federal and State performance measures for local child support agencies.
- The Department continues to refine the utilization of the Predictive Analytics tool and has implemented a new business model of segmentation and assignment of cases based on the needs of each case. In addition, specialized quadrant workgroups identify targeted strategies and projects tailored to each specific case type. These workgroups perform a double duty of identifying and implementing best practices as well as mentoring the Department's future leaders. The Department has developed a practice of specialization in and a tailored approach to case management, without adding additional staff or resources.

- The Department has placed considerable focus on its case processing operations by combining all case establishment functions into a single division and reengineering early intervention activities into a single specialized unit. This provides parents with their paternity and support orders more rapidly. More importantly, by having a specialized focus on each and every new judgment, CSSD is placing financial support into the hands of families sooner.

Changes from 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**177,984,000**	**0**	**174,800,000**	**3,184,000**	**1,579.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	6,828,000	--	4,343,000	2,485,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(874,000)	--	(827,000)	(47,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,966,000	--	1,804,000	162,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	547,000	--	547,000	--	--
5. Deferred Compensation: Reflects a projected decrease in deferred compensation costs.	(140,000)	--	(140,000)	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(281,000)	--	(185,000)	(96,000)	--
7. Position Adjustments: Reflects a net increase of 1.0 position to serve the critical efficiency needs of the Department.	(12,000)	--	(12,000)	--	1.0
8. Space/Lease-Related Ongoing Costs: Reflects an increase in CSSD's portion of the shared ongoing costs for building security services for two facilities. Also reflects ongoing costs associated with CSSD's portion of the shared ongoing costs for the Zev Yaroslavsky Family Support Center.	1,089,000	--	1,089,000	--	--
9. Reductions in Operational Costs: Reflects a net decrease in operational costs, including decreases in services and supplies (TESMA lease and Tenant Improvement II's) associated with the consolidation of the leases of CSSD's headquarters buildings (Commerce Complex). Also reflects a reduction in lease costs for the Zev Yaroslavsky Family Support Center.	(2,591,000)	--	(2,591,000)	--	--
10. Funding of Operational Costs: Reflects the addition of projected year-end savings as well as the transfer of CSSD's remaining funds from the Provisional Financing Uses budget unit.	7,750,000		5,115,000	2,635,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Deficit Mitigation Plan: Reflects the elimination of one-time funding related to deficit mitigation in FY 2015-16. In addition, reflects mitigation efforts for FY 2016-17, including the deletion of 79.0 vacant positions and a reduction in lease costs associated with the reduction of space occupancy at two locations.	(12,628,000)	--	(9,902,000)	(2,726,000)	(79.0)
Total Changes	**1,654,000**	**0**	**(759,000)**	**2,413,000**	**(78.0)**
2016-17 Recommended Budget	**179,638,000**	**0**	**174,041,000**	**5,597,000**	**1,501.0**

Unmet Needs

The 2016-17 Recommended Budget represents the 14th consecutive year of a fixed administrative cost allocation from DCSS, as well as the exhaustion of the remaining trust funds that have assisted the Department in previous years. In addition, CSSD has had to absorb nearly all increases in salaries and employee benefits, and other unavoidable costs of doing business with little to no assistance. Therefore, in an effort to present a balanced budget, this budget reduces funding for a net of 78.0 vacant positions and contains a placeholder of $3.8 million, as the Department continues to actively seek additional funding solutions, as well as work with CEO, to maintain a balanced budget.

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 30,427.19	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	0.00	112,920,000	117,469,000	113,297,000	113,297,000	(4,172,000)
FEDERAL - OTHER	102,680,456.00	0	0	0	0	0
MISCELLANEOUS	12,775,049.49	7,174,000	7,416,000	5,599,000	5,499,000	(1,917,000)
OTHER SALES	4,358.41	0	0	0	0	0
PERSONNEL SERVICES	4,422.18	0	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	0.00	55,257,000	49,915,000	55,245,000	55,245,000	5,330,000
STATE - OTHER	53,876,105.98	0	0	0	0	0
TRANSFERS IN	0.00	100,000	0	0	0	0
TOTAL REVENUE	$ 169,370,819.25	$ 175,451,000	$ 174,800,000	$ 174,141,000	$ 174,041,000	$ (759,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 86,130,915.16	$ 88,888,000	$ 89,470,000	$ 90,791,000	$ 90,791,000	$ 1,321,000
CAFETERIA BENEFIT PLANS	22,578,043.14	23,536,000	23,624,000	25,193,000	25,193,000	1,569,000
COUNTY EMPLOYEE RETIREMENT	18,024,873.42	16,990,000	16,938,000	16,103,000	16,103,000	(835,000)
DENTAL INSURANCE	508,926.22	507,000	500,000	511,000	511,000	11,000
DEPENDENT CARE SPENDING ACCOUNTS	137,030.00	137,000	162,000	149,000	149,000	(13,000)
DISABILITY BENEFITS	1,296,740.50	1,255,000	954,000	870,000	870,000	(84,000)
FICA (OASDI)	1,223,871.90	1,244,000	1,239,000	1,229,000	1,229,000	(10,000)
HEALTH INSURANCE	2,255,310.34	2,294,000	2,299,000	2,461,000	2,461,000	162,000
LIFE INSURANCE	182,860.83	193,000	69,000	70,000	70,000	1,000
OTHER EMPLOYEE BENEFITS	14,952.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	7,561,197.00	8,891,000	8,761,000	10,555,000	10,555,000	1,794,000
SAVINGS PLAN	964,196.26	1,039,000	1,053,000	1,135,000	1,135,000	82,000
THRIFT PLAN (HORIZONS)	2,170,201.74	2,303,000	2,325,000	2,185,000	2,185,000	(140,000)
UNEMPLOYMENT INSURANCE	15,863.00	31,000	44,000	61,000	61,000	17,000
WORKERS' COMPENSATION	3,592,435.05	3,750,000	3,750,000	4,364,000	4,364,000	614,000
TOTAL S & E B	146,657,416.56	151,058,000	151,188,000	155,677,000	155,677,000	4,489,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,880,218.66	2,033,000	2,183,000	2,067,000	2,067,000	(116,000)
CLOTHING & PERSONAL SUPPLIES	900.71	0	2,000	2,000	2,000	0
COMMUNICATIONS	100,513.27	118,000	118,000	124,000	124,000	6,000
COMPUTING-MAINFRAME	27,745.43	4,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	167,523.74	338,000	266,000	302,000	302,000	36,000
COMPUTING-PERSONAL	179,616.32	150,000	106,000	200,000	200,000	94,000
CONTRACTED PROGRAM SERVICES	180,000.00	0	0	0	0	0
FOOD	(127.79)	0	0	0	0	0
HOUSEHOLD EXPENSE	11,978.10	197,000	346,000	52,000	52,000	(294,000)
INFORMATION TECHNOLOGY SERVICES	495,814.70	397,000	393,000	351,000	351,000	(42,000)
INSURANCE	60,165.86	53,000	47,000	55,000	55,000	8,000
MAINTENANCE - BUILDINGS & IMPRV	127,436.66	986,000	341,000	827,000	827,000	486,000
MAINTENANCE - EQUIPMENT	189,978.56	113,000	112,000	84,000	84,000	(28,000)
MEDICAL DENTAL & LAB SUPPLIES	15,215.27	5,000	5,000	5,000	5,000	0

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	114,429.25	111,000	125,000	115,000	115,000	(10,000)
MISCELLANEOUS EXPENSE	29,231.98	20,000	15,000	15,000	15,000	0
OFFICE EXPENSE	1,195,847.79	1,403,000	1,150,000	1,099,000	1,099,000	(51,000)
PROFESSIONAL SERVICES	340,172.15	536,000	1,026,000	393,000	393,000	(633,000)
RENTS & LEASES - BLDG & IMPRV	10,444,441.16	9,498,000	10,687,000	8,739,000	8,639,000	(2,048,000)
RENTS & LEASES - EQUIPMENT	26,019.03	146,000	159,000	241,000	241,000	82,000
SMALL TOOLS & MINOR EQUIPMENT	8,760.64	4,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	882,911.83	945,000	949,000	916,000	916,000	(33,000)
TECHNICAL SERVICES	1,775,563.76	2,198,000	2,457,000	2,763,000	2,763,000	306,000
TELECOMMUNICATIONS	2,126,565.64	2,552,000	3,029,000	2,487,000	2,487,000	(542,000)
TRAINING	208,737.17	56,000	70,000	55,000	55,000	(15,000)
TRANSPORTATION AND TRAVEL	387,636.54	320,000	266,000	338,000	338,000	72,000
UTILITIES	43,181.88	61,000	39,000	47,000	47,000	8,000
TOTAL S & S	21,020,478.31	22,244,000	23,892,000	21,278,000	21,178,000	(2,714,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	7,665.02	50,000	220,000	41,000	41,000	(179,000)
RET-OTHER LONG TERM DEBT	1,927,565.08	3,381,000	2,649,000	2,742,000	2,742,000	93,000
TOTAL OTH CHARGES	1,935,230.10	3,431,000	2,869,000	2,783,000	2,783,000	(86,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	14,217.96	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	57,631.78	35,000	35,000	0	0	(35,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	71,849.74	35,000	35,000	0	0	(35,000)
TOTAL CAPITAL ASSETS	71,849.74	35,000	35,000	0	0	(35,000)
GROSS TOTAL	$ 169,684,974.71	$ 176,768,000	$ 177,984,000	$ 179,738,000	$ 179,638,000	$ 1,654,000
INTRAFUND TRANSFERS	(78,498.12)	0	0	0	0	0
NET TOTAL	$ 169,606,476.59	$ 176,768,000	$ 177,984,000	$ 179,738,000	$ 179,638,000	$ 1,654,000
NET COUNTY COST	$ 235,657.34	$ 1,317,000	$ 3,184,000	$ 5,597,000	$ 5,597,000	$ 2,413,000
BUDGETED POSITIONS	1,582.0	1,579.0	1,579.0	1,501.0	1,501.0	(78.0)

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	164,339,000	--	158,742,000	5,597,000	1,402.0
Less Administration	--	--	--	--	--
Net Program Costs	164,339,000	--	158,742,000	5,597,000	1,402.0

Authority: Mandated program – California Family Code Section 17304.

CSSD is responsible for establishing, modifying, and enforcing child and medical support obligations, enforcing existing spousal support orders, and determining parentage for children as required under federal and State law.

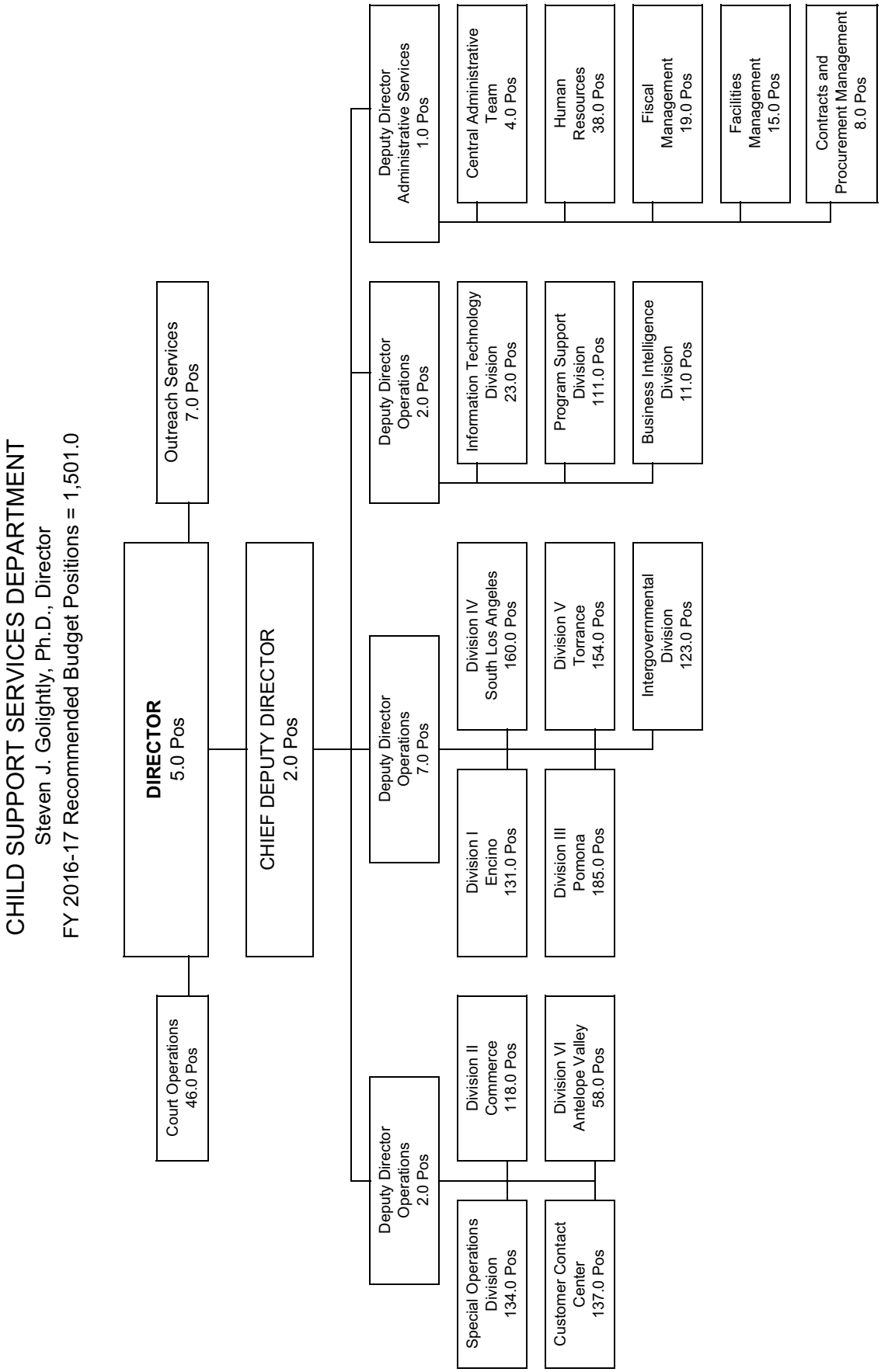
2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,299,000	--	15,299,000	--	99.0
Less Administration	--	--	--	--	--
Net Program Costs	15,299,000	--	15,299,000	--	99.0

Authority: Non-mandated, discretionary program.

Administrative support provided to the department includes executive office, fiscal management (budget, internal controls and monitoring, and accounting), human resources (operations, recruitment and class, risk management, and employee relations), facilities management, and contract and procurement management services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	179,638,000	0	174,041,000	5,597,000	1,501.0


CHILD SUPPORT SERVICES DEPARTMENT
Steven J. Golightly, Ph.D., Director
FY 2016-17 Recommended Budget Positions = 1,501.0
Court Operations 46.0 Pos
DIRECTOR 5.0 Pos
Outreach Services 7.0 Pos
CHIEF DEPUTY DIRECTOR 2.0 Pos
Deputy Director Operations 2.0 Pos
Special Operations Division 134.0 Pos
Division II Commerce 118.0 Pos
Customer Contact Center 137.0 Pos
Division VI Antelope Valley 58.0 Pos
Deputy Director Operations 7.0 Pos
Division I Encino 131.0 Pos
Division IV South Los Angeles 160.0 Pos
Division III Pomona 185.0 Pos
Division V Torrance 154.0 Pos
Intergovernmental Division 123.0 Pos
Deputy Director Operations 2.0 Pos
Information Technology Division 23.0 Pos
Program Support Division 111.0 Pos
Business Intelligence Division 11.0 Pos
Deputy Director Administrative Services 1.0 Pos
Central Administrative Team 4.0 Pos
Human Resources 38.0 Pos
Fiscal Management 19.0 Pos
Facilities Management 15.0 Pos
Contracts and Procurement Management 8.0 Pos

Children and Family Services

Philip L. Browning, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,498,847,036.93	$ 1,728,537,000	$ 1,771,377,000	$ 1,925,813,000	$ 1,828,973,000	$ 57,596,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 774,513,625.29	$ 875,024,000	$ 886,000,000	$ 1,200,128,000	$ 927,408,000	$ 41,408,000
SERVICES & SUPPLIES	235,581,358.56	263,125,000	271,447,000	318,591,000	294,355,000	22,908,000
OTHER CHARGES	898,450,208.06	962,077,000	1,017,936,000	1,065,326,000	1,064,612,000	46,676,000
CAPITAL ASSETS - EQUIPMENT	149,623.36	576,000	576,000	390,000	390,000	(186,000)
GROSS TOTAL	$1,908,694,815.27	$ 2,100,802,000	$ 2,175,959,000	$ 2,584,435,000	$ 2,286,765,000	$ 110,806,000
INTRAFUND TRANSFERS	(4,492,307.37)	(5,564,000)	(5,564,000)	(5,534,000)	(5,534,000)	30,000
NET TOTAL	$1,904,202,507.90	$ 2,095,238,000	$ 2,170,395,000	$ 2,578,901,000	$ 2,281,231,000	$ 110,836,000
NET COUNTY COST	$ 405,355,470.97	$ 366,701,000	$ 399,018,000	$ 653,088,000	$ 452,258,000	$ 53,240,000
BUDGETED POSITIONS	7,827.0	8,397.0	8,397.0	10,651.0	8,437.0	40.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 740,741,926.86	$ 829,038,000	$ 833,594,000	$ 958,836,000	$ 861,996,000	$ 28,402,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 774,513,625.29	$ 875,024,000	$ 886,000,000	$ 1,200,128,000	$ 927,408,000	$ 41,408,000
SERVICES & SUPPLIES	229,433,388.40	256,977,000	265,299,000	312,443,000	288,207,000	22,908,000
OTHER CHARGES	30,179,075.75	32,167,000	32,167,000	46,064,000	45,350,000	13,183,000
CAPITAL ASSETS - EQUIPMENT	149,623.36	576,000	576,000	390,000	390,000	(186,000)
GROSS TOTAL	$1,034,275,712.80	$ 1,164,744,000	$ 1,184,042,000	$ 1,559,025,000	$ 1,261,355,000	$ 77,313,000
INTRAFUND TRANSFERS	(3,074,015.37)	(2,670,000)	(2,670,000)	(2,640,000)	(2,640,000)	30,000
NET TOTAL	$1,031,201,697.43	$ 1,162,074,000	$ 1,181,372,000	$ 1,556,385,000	$ 1,258,715,000	$ 77,343,000
NET COUNTY COST	$ 290,459,770.57	$ 333,036,000	$ 347,778,000	$ 597,549,000	$ 396,719,000	$ 48,941,000
BUDGETED POSITIONS	7,827.0	8,397.0	8,397.0	10,651.0	8,437.0	40.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS) will practice a uniform services delivery model that measurably improves: child safety, permanency, and access to effective and caring services.

2016-17 Budget Message

The 2016-17 Recommended Budget for Administration reflects a $77.3 million increase in gross appropriation, funded with increases of $28.4 million in revenue, and $48.9 million in NCC.

The growth in revenue consists primarily of an increase of $30.7 million in federal revenue and an increase of $3.0 million in State general funds offset by a decrease of $5.1 million in 2011 Realignment uses and a reduction of $0.2 million in other financing sources. The $48.9 million NCC is a result of $9.7 million in Katie A. PFU funds and anticipated carryover to support the Katie A. Strategic Plan; $1.1 million in Provisional Financing Uses (PFU) funds from the Board Priorities/Blue Ribbon Commission fund; $30.5 million in PFU funds generated from prior-year Title IV-E Waiver reinvestment funds; and $19.3 million to fund the County's Share of the Board-approved salary and employee benefits cost increases. These are partially offset by a $9.7 million deletion of prior-year one-time funding for the Katie A. Strategic Plan; $1.1 million deletion of prior-year one-time funding from the Board Priorities/Blue Ribbon Commission fund; $0.4 million deletion of prior-year one-time funding for vehicle replacement, Edelman Children's Court Capital Project and the Electronic Suspected Child Abuse Reporting System (E-SCARS) project; and $0.5 million decrease in rent charges.

The Recommended Budget also reflects 40.0 additional positions consisting of: 1) 22.0 positions to support the County's efforts to address Commercially Sexually Exploited Children (CSEC); 2) 8.0 positions for dependency courtrooms; 3) 3.0 positions for placement services; and 4) 7.0 positions for program and administrative support.

Critical/Strategic Planning Initiatives

The focus of DCFS's efforts in FY 2016-17 will continue to be guided by their Strategic Plan, which emphasizes the overarching goals of engaging in child centered practices, pursuing workforce excellence and continuous operational excellence aimed at achieving child safety, permanency, and well-being/self-sufficiency.

Playing a key role in achieving that vision is progressing with the implementation of a departmentwide cultural change via the Core Practice Model (CPM). The CPM is focused on relationships, approaches, and techniques used at the practitioner level to enable youth and families to achieve the Department's specific goals. It emphasizes effective engagement and team approaches with staff and families to identify childrens' underlying needs and develop interventions which will address these needs. The CPM is a requirement of the Title IV-E Waiver and the Katie A. Settlement.

DCFS has recognized the value of collaborating and teaming with families via Child and Family Team (CFT) meetings to address unique needs relating to safety, risk and the child's well-being. Teaming is a key component of the CPM and lies at the heart of the CFTs. By utilizing CFTs, the Department works with families to identify a support structure based on people the families trust to help sustain them once their case with DCFS has been closed. This approach has the added benefit of curbing the amount of time needed in order for each case to be sufficiently and effectively addressed.

In collaboration with other departments, DCFS developed an inter-agency Immersion Approach to the CPM implementation. The Immersion Approach emphasizes working with the Department of Mental Health to implement the CPM via CFTs by providing targeted case management that starts with a mental health assessment and moves through treatment plans designed to uniquely address each family's needs. The three goals of this approach are: 1) to prevent out-of-home placements; 2) to place the child with kin (if possible); and 3) to ensure that the child's first placement is their last placement.

A key strategy to achieving this goal is by reducing caseloads for Children's Social Workers (CSW). This fiscal year the Department has requested this fiscal year the ability to hire up to 300 additional CSWs which will continue to reduce caseloads and allow staff time to learn, train, and implement the CPM throughout the Department.

The Department anticipates a potential decrease in placements once the CPM has been fully integrated departmentwide. However, until that time comes, a necessity for addressing current placement needs remains.

The increased number of detained children combined with the dwindling number of available emergency placement options created an urgency to prevent overstays at the Department's Emergency Response Command Post, Children's Welcome Center (CWC) and Youth Welcome Center (YWC).

This heightened concern has led the Department to spearhead several different Emergency Shelter Care Service Initiatives to ensure children will have a safe and structured out-of-home environment for 24-hours a day, seven days a week, when removed from their homes in an emergency. Part of this fiscal year's Recommended Budget will contribute towards the Department's efforts to establish the 72-Hour Transitional Shelter Care (TSC) Program, which increases the number of contracted beds for children and youth taken into protective custody after-hours. The TSC has been contracted to operate for three years, which should allow the Department time to reduce the need for placement via the CPM implementation.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**1,184,042,000**	**2,670,000**	**833,594,000**	**347,778,000**	**8,397.0**
New/Expanded Programs					
1. Child Welfare Services/Line Staff: Reflects funding for 33.0 positions, which include 22.0 positions to support the County's efforts to address CSEC, 3.0 positions for placement services, and 8.0 CSW positions to support new Dependency courtrooms.	4,499,000	--	4,499,000	--	33.0
Other Changes					
1. Administrative Support: Reflects funding for 7.0 positions for critically needed administrative and program support.	1,022,000	--	1,022,000	--	7.0
2. Operating Costs: Reflects cost increases from central service departments, primarily due to Board-approved salary employee benefits increases and increased service levels.	20,805,000	--	--	20,805,000	--
3. Transitional Shelter Care: Reflects an increase to provide services in licensed 72-hour transitional shelter care facilities to comply with the judgment between the California Department of Social Services and the County.	9,656,000	--	--	9,656,000	--
4. Child Welfare Services: Reflects funding to expand Parent-in-Partnership services and increase compensation for its contractors, as well as providing funding for one-to-one supervision services for high-risk youth.	2,287,000	--	2,287,000	--	--
5. Child Care: Reflects an increase in funding as a result of an increase in the State allocation for FY 2015-16.	4,005,000	--	4,005,000	--	--
6. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employees Retirement Association's investment portfolio.	(7,909,000)	--	(722,000)	(7,187,000)	--
7. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability and unemployment insurance costs based on historical trends.	(1,020,000)	--	(1,020,000)	--	--
8. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums and a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	10,487,000	--	8,290,000	2,197,000	--
9. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	34,799,000	--	10,441,000	24,358,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. One-Time Funding: Primarily reflects the elimination of one-time funding needed in FY 2015-16 for the E-SCARS project.	(574,000)	--	(186,000)	(388,000)	--
11. Revenue Adjustment: Reflect adjustments to federal and 2011 State Realignment revenues, and a nominal decrease from the homeless prevention initiative to align with spending.	(30,000)	(30,000)	--	--	--
12. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(714,000)	--	(214,000)	(500,000)	--
Total Changes	**77,313,000**	**(30,000)**	**28,402,000**	**48,941,000**	**40.0**
2016-17 Recommended Budget	**1,261,355,000**	**2,640,000**	**861,996,000**	**396,719,000**	**8,437.0**

Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for generic workers and 12 for emergency response workers, in accordance with the SB 2030 workload study, in order to ensure maximum services to children and families; 2) increase administrative support to enhance operational efficiency and workforce accountability; and 3) accommodate the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	$ 505,983.00	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CHARGES FOR SERVICES - OTHER	282,069.10	0	0	0	0	0
FEDERAL - OTHER	1,788,447.27	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	410,115,180.00	426,888,000	430,720,000	508,691,000	461,399,000	30,679,000
MISCELLANEOUS	719,910.94	1,679,000	1,679,000	1,679,000	1,679,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	17,000	17,000	17,000	17,000	0
SALE OF CAPITAL ASSETS	23,597.97	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	(5,681,749.34)	232,000	232,000	16,132,000	232,000	0
STATE - 2011 REALIGNMENT REVENUE	316,332,461.00	391,647,000	391,962,000	419,087,000	386,854,000	(5,108,000)
STATE - OTHER	13,215,696.92	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	3,440,330.00	3,446,000	3,855,000	8,334,000	6,855,000	3,000,000
TRANSFERS IN	0.00	281,000	281,000	48,000	112,000	(169,000)
TOTAL REVENUE	$ 740,741,926.86	$ 829,038,000	$ 833,594,000	$ 958,836,000	$ 861,996,000	$ 28,402,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 486,258,557.04	$ 559,522,000	$ 572,629,000	$ 783,979,000	$ 605,361,000	$ 32,732,000
CAFETERIA BENEFIT PLANS	104,647,237.50	115,499,000	119,264,000	176,948,000	123,781,000	4,517,000
COUNTY EMPLOYEE RETIREMENT	94,721,412.23	102,189,000	94,964,000	119,254,000	88,553,000	(6,411,000)
DENTAL INSURANCE	2,201,641.19	2,368,000	1,751,000	1,768,000	1,768,000	17,000
DEPENDENT CARE SPENDING ACCOUNTS	611,847.15	999,000	952,000	968,000	961,000	9,000
DISABILITY BENEFITS	4,752,407.76	3,652,000	5,188,000	5,621,000	5,361,000	173,000
FICA (OASDI)	6,923,384.76	7,830,000	7,306,000	9,977,000	7,425,000	119,000
HEALTH INSURANCE	5,709,735.14	6,184,000	5,245,000	5,860,000	5,860,000	615,000
LIFE INSURANCE	710,681.84	424,000	173,000	205,000	175,000	2,000
OTHER EMPLOYEE BENEFITS	(600.00)	(1,000)	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	35,204,072.00	39,820,000	40,596,000	51,083,000	51,083,000	10,487,000
SAVINGS PLAN	2,052,706.74	2,371,000	2,985,000	3,386,000	3,042,000	57,000
THRIFT PLAN (HORIZONS)	11,601,593.19	13,977,000	14,739,000	22,058,000	15,017,000	278,000
UNEMPLOYMENT INSURANCE	135,552.00	273,000	288,000	403,000	403,000	115,000
WORKERS' COMPENSATION	18,983,396.75	19,917,000	19,914,000	18,612,000	18,612,000	(1,302,000)
TOTAL S & E B	774,513,625.29	875,024,000	886,000,000	1,200,128,000	927,408,000	41,408,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	40,868,722.98	41,697,000	42,707,000	46,010,000	44,732,000	2,025,000
CLOTHING & PERSONAL SUPPLIES	276,774.93	280,000	210,000	210,000	210,000	0
COMMUNICATIONS	613,876.33	666,000	1,250,000	1,250,000	1,250,000	0
COMPUTING-MAINFRAME	1,394,029.65	1,260,000	1,605,000	1,611,000	1,611,000	6,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	342,479.00	400,000	250,000	375,000	375,000	125,000
COMPUTING-PERSONAL	782,331.58	1,828,000	3,153,000	2,926,000	2,926,000	(227,000)
CONTRACTED PROGRAM SERVICES	37,496,489.32	50,595,000	55,873,000	77,192,000	57,524,000	1,651,000
FOOD	258,237.04	311,000	370,000	370,000	370,000	0
HOUSEHOLD EXPENSE	13,674.03	24,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SERVICES	2,056,360.00	2,180,000	3,324,000	2,723,000	2,723,000	(601,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	0	150,000	0	0	(150,000)

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	206,280.05	240,000	220,000	285,000	285,000	65,000
MAINTENANCE - BUILDINGS & IMPRV	1,930,130.13	1,986,000	2,617,000	2,993,000	2,993,000	376,000
MAINTENANCE - EQUIPMENT	243,044.65	374,000	320,000	320,000	320,000	0
MEDICAL DENTAL & LAB SUPPLIES	87,537.01	56,000	56,000	206,000	206,000	150,000
MEMBERSHIPS	123,550.32	111,000	106,000	106,000	106,000	0
MISCELLANEOUS EXPENSE	559,161.27	602,000	707,000	707,000	707,000	0
OFFICE EXPENSE	4,509,010.97	5,094,000	5,263,000	6,260,000	5,834,000	571,000
PROFESSIONAL SERVICES	46,553,622.99	48,860,000	45,125,000	58,636,000	58,754,000	13,629,000
PUBLICATIONS & LEGAL NOTICE	53,138.00	92,000	65,000	66,000	66,000	1,000
RENTS & LEASES - BLDG & IMPRV	32,907,512.45	41,018,000	41,025,000	45,174,000	43,044,000	2,019,000
RENTS & LEASES - EQUIPMENT	2,893,702.33	3,520,000	3,120,000	3,120,000	3,120,000	0
SMALL TOOLS & MINOR EQUIPMENT	10,758.36	11,000	8,000	8,000	8,000	0
SPECIAL DEPARTMENTAL EXPENSE	23,503.73	25,000	37,000	37,000	37,000	0
TECHNICAL SERVICES	9,150,870.94	10,449,000	9,144,000	12,222,000	12,222,000	3,078,000
TELECOMMUNICATIONS	8,238,867.63	8,899,000	10,792,000	11,724,000	10,872,000	80,000
TRAINING	13,862,946.57	12,240,000	13,968,000	14,078,000	14,078,000	110,000
TRANSPORTATION AND TRAVEL	22,002,648.20	22,135,000	21,466,000	21,466,000	21,466,000	0
UTILITIES	1,974,127.94	2,024,000	2,304,000	2,304,000	2,304,000	0
TOTAL S & S	229,433,388.40	256,977,000	265,299,000	312,443,000	288,207,000	22,908,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,186,320.19	4,550,000	7,486,000	7,486,000	7,486,000	0
RET-OTHER LONG TERM DEBT	4,698,014.70	5,426,000	6,488,000	5,724,000	5,010,000	(1,478,000)
SUPPORT & CARE OF PERSONS	21,294,740.86	22,191,000	18,193,000	32,854,000	32,854,000	14,661,000
TOTAL OTH CHARGES	30,179,075.75	32,167,000	32,167,000	46,064,000	45,350,000	13,183,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	14,495.91	204,000	204,000	204,000	204,000	0
MACHINERY EQUIPMENT	(431.64)	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	135,559.09	336,000	336,000	150,000	150,000	(186,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	149,623.36	576,000	576,000	390,000	390,000	(186,000)
TOTAL CAPITAL ASSETS	149,623.36	576,000	576,000	390,000	390,000	(186,000)
GROSS TOTAL	$1,034,275,712.80	$ 1,164,744,000	$ 1,184,042,000	$ 1,559,025,000	$ 1,261,355,000	$ 77,313,000
INTRAFUND TRANSFERS	(3,074,015.37)	(2,670,000)	(2,670,000)	(2,640,000)	(2,640,000)	30,000
NET TOTAL	$1,031,201,697.43	$ 1,162,074,000	$ 1,181,372,000	$ 1,556,385,000	$ 1,258,715,000	$ 77,343,000
NET COUNTY COST	$ 290,459,770.57	$ 333,036,000	$ 347,778,000	$ 597,549,000	$ 396,719,000	$ 48,941,000
BUDGETED POSITIONS	7,827.0	8,397.0	8,397.0	10,651.0	8,437.0	40.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 758,105,110.07	$ 899,499,000	$ 937,783,000	$ 966,977,000	$ 966,977,000	$ 29,194,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 6,147,970.16	$ 6,148,000	$ 6,148,000	$ 6,148,000	$ 6,148,000	$ 0
OTHER CHARGES	868,271,132.31	929,910,000	985,769,000	1,019,262,000	1,019,262,000	33,493,000
GROSS TOTAL	$ 874,419,102.47	$ 936,058,000	$ 991,917,000	$ 1,025,410,000	$ 1,025,410,000	$ 33,493,000
INTRAFUND TRANSFERS	(1,418,292.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 873,000,810.47	$ 933,164,000	$ 989,023,000	$ 1,022,516,000	$ 1,022,516,000	$ 33,493,000
NET COUNTY COST	$ 114,895,700.40	$ 33,665,000	$ 51,240,000	$ 55,539,000	$ 55,539,000	$ 4,299,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The DCFS-Assistance Budget funds programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

2016-17 Budget Message

The 2016-17 Recommended Budget for Assistance Payments reflects a $4.3 million increase in NCC due to an increase in the California Necessities Index (CNI) and changes to caseloads of 1) $1.2 million in the Emergency Assistance (EA) program, 2) $0.6 million in the General Relief Ineligible (GRI) program, 3) $0.3 million in the Approved Relative Caregiver (ARC) program, 4) $1.2 million in the KinGAP program, and 5) $1.0 million in the Adoption Assistance program (AAP). Furthermore, the Department has committed $2.0 million in ongoing funds to support the County's overall effort to combat homelessness by providing rapid re-housing and case management services to families in the child welfare system where the parent(s)' homelessness is the sole barrier to reunification with their child or children.

Critical/Strategic Planning Initiatives

The Department is currently implementing a number of strategies to ensure safety, stability and permanency for children under its care. The efficiencies, as a result of the strategic changes, are projected to reduce foster care costs, while maintaining the best interest of each child. The three key areas that are projected to affect the assistance costs for foster care include: 1) ensuring that only those children and families who would be appropriately served by the child welfare system enter the system; 2) reducing the time children spend in out-of-home care; and 3) providing services to children and families that enable children to remain in their homes or achieve timely permanency.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**991,917,000**	**2,894,000**	**937,783,000**	**51,240,000**	**0.0**
New/Expanded Programs					
1. Promoting Safe and Stable Families (PSSF): Reflects an increase in appropriation to provide Family Reunification Housing Subsidies, fully offset by an increase in realignment revenue.	2,000,000	--	2,000,000	--	--
Other Changes					
1. KinGAP: Reflects funding to cover higher caseloads and case costs associated with placement rate increases.	14,377,000	--	13,194,000	1,183,000	--
2. AAP: Reflects funding to cover higher case costs associated with placement rate increases.	3,949,000	--	2,945,000	1,004,000	--
3. EA: Reflects funding to cover higher caseloads and case costs associated with placement rate increases.	4,040,000	--	2,828,000	1,212,000	--
4. GRI: Reflects funding to cover higher case costs associated with placement rate increases partially offset by a decrease in caseload.	639,000	--	--	639,000	--
5. ARC: Reflects funding to cover higher case costs associated with placement rate increases partially offset by a decrease in caseload.	3,503,000	--	3,242,000	261,000	--
6. Extended Foster Care: Reflects funding to cover higher case costs associated with placement rate increases.	4,985,000	--	4,985,000	--	--
7. Child Abuse Prevention Program (CAPIT): Reflects the transfer of the CAPIT budget unit ($3.4 million) to the PSSF budget unit as part of the Safe Children Strong Families Program redesign.	--	--	--	--	--
Total Changes	**33,493,000**	**0**	**29,194,000**	**4,299,000**	**0.0**
2016-17 Recommended Budget	**1,025,410,000**	**2,894,000**	**966,977,000**	**55,539,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 422,627.00	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	8,055,532.00	3,696,000	3,696,000	8,106,000	8,106,000	4,410,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	331,220,770.00	293,722,000	307,835,000	310,780,000	310,780,000	2,945,000
MISCELLANEOUS	116,410.14	0	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE	151,552,052.37	227,789,000	227,789,000	227,789,000	227,789,000	0
STATE - 2011 REALIGNMENT REVENUE	235,271,076.00	317,253,000	331,391,000	343,464,000	343,464,000	12,073,000
STATE - OTHER	(2,218.00)	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	234,311.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	31,234,549.56	57,039,000	66,528,000	76,294,000	76,294,000	9,766,000
TOTAL REVENUE	$ 758,105,110.07	$ 899,499,000	$ 937,783,000	$ 966,977,000	$ 966,977,000	$ 29,194,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 6,147,970.16	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
TOTAL S & S	6,147,970.16	6,148,000	6,148,000	6,148,000	6,148,000	0
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	868,271,132.31	929,910,000	985,769,000	1,019,262,000	1,019,262,000	33,493,000
TOTAL OTH CHARGES	868,271,132.31	929,910,000	985,769,000	1,019,262,000	1,019,262,000	33,493,000
GROSS TOTAL	$ 874,419,102.47	$ 936,058,000	$ 991,917,000	$ 1,025,410,000	$ 1,025,410,000	$ 33,493,000
INTRAFUND TRANSFERS	(1,418,292.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 873,000,810.47	$ 933,164,000	$ 989,023,000	$ 1,022,516,000	$ 1,022,516,000	$ 33,493,000
NET COUNTY COST	$ 114,895,700.40	$ 33,665,000	$ 51,240,000	$ 55,539,000	$ 55,539,000	$ 4,299,000

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 250,980,380.27	$ 272,750,000	$ 279,620,000	$ 282,565,000	$ 282,565,000	$ 2,945,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 271,389,204.15	$ 275,121,000	$ 282,797,000	$ 286,746,000	$ 286,746,000	$ 3,949,000
GROSS TOTAL	$ 271,389,204.15	$ 275,121,000	$ 282,797,000	$ 286,746,000	$ 286,746,000	$ 3,949,000
NET TOTAL	$ 271,389,204.15	$ 275,121,000	$ 282,797,000	$ 286,746,000	$ 286,746,000	$ 3,949,000
NET COUNTY COST	$ 20,408,823.88	$ 2,371,000	$ 3,177,000	$ 4,181,000	$ 4,181,000	$ 1,004,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Child Abuse Prevention Program Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,843,050.00	$ 3,352,000	$ 3,352,000	$ 0	$ 0	$ (3,352,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,351,970.16	$ 3,352,000	$ 3,352,000	$ 0	$ 0	$ (3,352,000)
GROSS TOTAL	$ 3,351,970.16	$ 3,352,000	$ 3,352,000	$ 0	$ 0	$ (3,352,000)
NET TOTAL	$ 3,351,970.16	$ 3,352,000	$ 3,352,000	$ 0	$ 0	$ (3,352,000)
NET COUNTY COST	$ 508,920.16	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 425,658,881.66	$ 532,255,000	$ 563,516,000	$ 574,571,000	$ 574,571,000	$ 11,055,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,796,000.00	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 0
OTHER CHARGES	483,502,256.93	528,845,000	576,080,000	589,247,000	589,247,000	13,167,000
GROSS TOTAL	$ 486,298,256.93	$ 531,641,000	$ 578,876,000	$ 592,043,000	$ 592,043,000	$ 13,167,000
INTRAFUND TRANSFERS	(1,418,292.00)	(2,894,000)	(2,894,000)	(2,894,000)	(2,894,000)	0
NET TOTAL	$ 484,879,964.93	$ 528,747,000	$ 575,982,000	$ 589,149,000	$ 589,149,000	$ 13,167,000
NET COUNTY COST	$ 59,221,083.27	$ (3,508,000)	$ 12,466,000	$ 14,578,000	$ 14,578,000	$ 2,112,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 54,312,678.00	$ 58,682,000	$ 58,835,000	$ 72,029,000	$ 72,029,000	$ 13,194,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 64,921,140.00	$ 70,118,000	$ 71,066,000	$ 85,443,000	$ 85,443,000	$ 14,377,000
GROSS TOTAL	$ 64,921,140.00	$ 70,118,000	$ 71,066,000	$ 85,443,000	$ 85,443,000	$ 14,377,000
NET TOTAL	$ 64,921,140.00	$ 70,118,000	$ 71,066,000	$ 85,443,000	$ 85,443,000	$ 14,377,000
NET COUNTY COST	$ 10,608,462.00	$ 11,436,000	$ 12,231,000	$ 13,414,000	$ 13,414,000	$ 1,183,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 24,310,120.14	$ 32,460,000	$ 32,460,000	$ 37,812,000	$ 37,812,000	$ 5,352,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 0.00	$ 0	$ 0	$ 3,352,000	$ 3,352,000	$ 3,352,000
OTHER CHARGES	48,458,531.23	55,826,000	55,826,000	57,826,000	57,826,000	2,000,000
GROSS TOTAL	$ 48,458,531.23	$ 55,826,000	$ 55,826,000	$ 61,178,000	$ 61,178,000	$ 5,352,000
NET TOTAL	$ 48,458,531.23	$ 55,826,000	$ 55,826,000	$ 61,178,000	$ 61,178,000	$ 5,352,000
NET COUNTY COST	$ 24,148,411.09	$ 23,366,000	$ 23,366,000	$ 23,366,000	$ 23,366,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	52,135,000	74,000	33,334,000	18,727,000	315.0
Less Administration	*5,334,000*	*74,000*	*3,761,000*	*1,499,000*	*41.0*
Less Assistance	*3,352,000*	--	*3,352,000*	--	--
Net Program Costs	43,449,000	--	26,221,000	17,228,000	274.0

Authority: Mandated program with discretionary service levels - California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	504,972,000	786,000	336,879,000	167,307,000	3,337.0
Less Administration	*72,161,000*	*786,000*	*42,257,000*	*29,118,000*	*435.0*
Less Assistance	--	--	--	--	--
Net Program Costs	432,811,000	--	294,622,000	138,189,000	2,902.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Responsible for assessing and investigating allegations of child abuse and neglect; initiating legal action, when appropriate, to petition for court dependency status; and coordinating departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the court.

3. Intensive Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	804,019,000	3,091,000	657,401,000	143,527,000	2,730.0
Less Administration	*45,951,000*	*645,000*	*35,097,000*	*10,209,000*	*356.0*
Less Assistance	*402,919,000*	*1,794,000*	*377,599,000*	*23,526,000*	--
Net Program Costs	355,149,000	652,000	244,705,000	109,792,000	2,374.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provide services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian with child and family maintenance or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	926,353,000	1,583,000	801,573,000	123,197,000	2,055.0
Less Administration	*40,637,000*	*483,000*	*27,038,000*	*13,116,000*	*268.0*
Less Assistance	*619,139,000*	*1,100,000*	*586,026,000*	*32,013,000*	--
Net Program Costs	266,577,000	--	188,509,000	78,068,000	1,787.0

Authority: Mandated program with discretionary service levels - California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include: case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparent.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	163,369,000	1,988,000	107,939,000	53,442,000	1,100.0
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	163,369,000	1,988,000	107,939,000	53,442,000	1,100.0

Authority: Non-mandated, discretionary program.

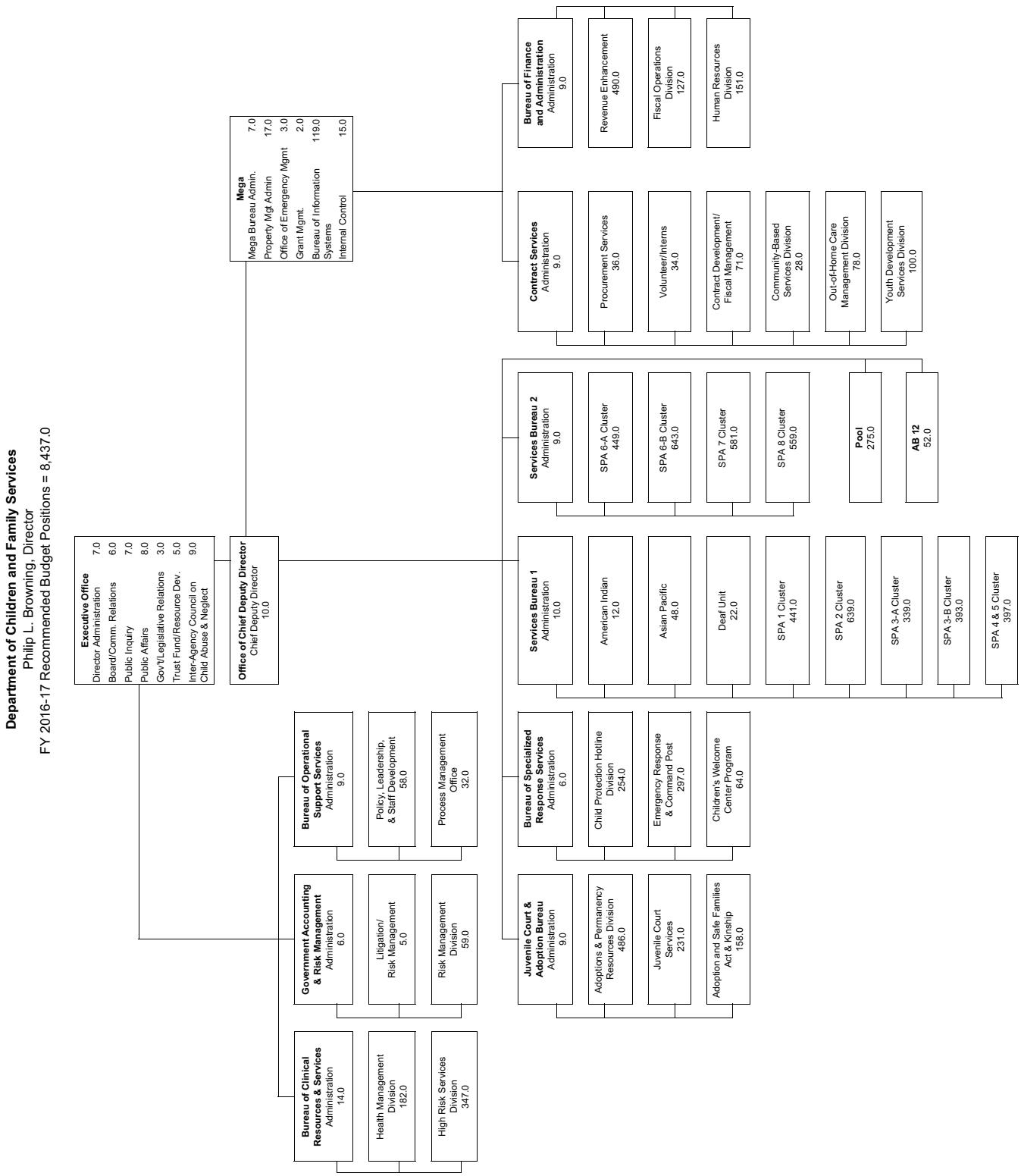
Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

6. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,025,410,000	2,894,000	966,977,000	55,539,000	--
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	1,025,410,000	2,894,000	966,977,000	55,539,000	--

Authority: Mandated program (except Special Services Program) - California W&I Code Sections.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,286,765,000	5,534,000	1,828,973,000	452,258,000	8,437.0


Department of Children and Family Services
Philip L. Browning, Director
FY 2016-17 Recommended Budget Positions = 8,437.0
Executive Office
Director Administration 7.0
Board/Comm. Relations 6.0
Public Inquiry 7.0
Public Affairs 8.0
Gov't/Legislative Relations 3.0
Trust Fund/Resource Dev. 5.0
Inter-Agency Council on Child Abuse & Neglect 9.0
Office of Chief Deputy Director
Chief Deputy Director 10.0
Mega
Mega Bureau Admin. 7.0
Property Mgt Admin 17.0
Office of Emergency Mgmt 3.0
Grant Mgmt. 2.0
Bureau of Information Systems 119.0
Internal Control 15.0
Bureau of Finance and Administration
Administration 9.0
Revenue Enhancement 490.0
Fiscal Operations Division 127.0
Human Resources Division 151.0
Contract Services
Administration 9.0
Procurement Services 36.0
Volunteer/Interns 34.0
Contract Development/ Fiscal Management 71.0
Community-Based Services Division 28.0
Out-of-Home Care Management Division 78.0
Youth Development Services Division 100.0
Services Bureau 2
Administration 9.0
SPA 6-A Cluster 449.0
SPA 6-B Cluster 643.0
SPA 7 Cluster 581.0
SPA 8 Cluster 559.0
Pool 275.0
AB 12 52.0
Services Bureau 1
Administration 10.0
American Indian 12.0
Asian Pacific 48.0
Deaf Unit 22.0
SPA 1 Cluster 441.0
SPA 2 Cluster 639.0
SPA 3-A Cluster 339.0
SPA 3-B Cluster 393.0
SPA 4 & 5 Cluster 397.0
Bureau of Operational Support Services
Administration 9.0
Policy, Leadership, & Staff Development 58.0
Process Management Office 32.0
Bureau of Specialized Response Services
Administration 6.0
Child Protection Hotline Division 254.0
Emergency Response & Command Post 297.0
Children's Welcome Center Program 64.0
Government Accounting & Risk Management
Administration 6.0
Litigation/ Risk Management 5.0
Risk Management Division 59.0
Juvenile Court & Adoption Bureau
Administration 9.0
Adoptions & Permanency Resources Division 486.0
Juvenile Court Services 231.0
Adoption and Safe Families Act & Kinship 158.0
Bureau of Clinical Resources & Services
Administration 14.0
Health Management Division 182.0
High Risk Services Division 347.0

Community and Senior Services

Cynthia D. Banks, Director

Community and Senior Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 58,345,145.07	$ 61,221,000	$ 77,319,000	$ 77,759,000	$ 77,760,000	$ 441,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 48,110,535.11	$ 50,755,000	$ 53,435,000	$ 56,416,000	$ 56,563,000	$ 3,128,000
SERVICES & SUPPLIES	85,403,027.50	85,697,000	100,583,000	102,325,000	93,796,000	(6,787,000)
OTHER CHARGES	510,640.92	524,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	143,600.45	105,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 134,167,803.98	$ 137,081,000	$ 154,492,000	$ 159,215,000	$ 150,833,000	$ (3,659,000)
INTRAFUND TRANSFERS	(45,628,571.30)	(40,829,000)	(41,917,000)	(43,600,000)	(43,600,000)	(1,683,000)
NET TOTAL	$ 88,539,232.68	$ 96,252,000	$ 112,575,000	$ 115,615,000	$ 107,233,000	$ (5,342,000)
NET COUNTY COST	$ 30,194,087.61	$ 35,031,000	$ 35,256,000	$ 37,856,000	$ 29,473,000	$ (5,783,000)
BUDGETED POSITIONS	524.0	539.0	539.0	548.0	548.0	9.0

Community and Senior Services - Administration Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,634,136.96	$ 13,949,000	$ 17,871,000	$ 17,921,000	$ 17,922,000	$ 51,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 48,110,535.11	$ 50,755,000	$ 53,435,000	$ 56,416,000	$ 56,563,000	$ 3,128,000
SERVICES & SUPPLIES	17,024,900.12	19,144,000	19,785,000	19,205,000	18,120,000	(1,665,000)
OTHER CHARGES	510,640.92	524,000	424,000	424,000	424,000	0
CAPITAL ASSETS - EQUIPMENT	143,600.45	105,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 65,789,676.60	$ 70,528,000	$ 73,694,000	$ 76,095,000	$ 75,157,000	$ 1,463,000
INTRAFUND TRANSFERS	(34,927,457.55)	(35,264,000)	(34,283,000)	(35,966,000)	(35,966,000)	(1,683,000)
NET TOTAL	$ 30,862,219.05	$ 35,264,000	$ 39,411,000	$ 40,129,000	$ 39,191,000	$ (220,000)
NET COUNTY COST	$ 17,228,082.09	$ 21,315,000	$ 21,540,000	$ 22,208,000	$ 21,269,000	$ (271,000)
BUDGETED POSITIONS	524.0	539.0	539.0	548.0	548.0	9.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

Community and Senior Services (CSS) and its community partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net increase of $1.5 million in gross appropriation primarily due to realignment growth funding for Adult Protective Services (APS); increases in Board-approved salaries and employee benefits; one-time funding for the administration of the Youth Jobs Program; and User Utility Tax (UUT) Cy Pres funding for the Seniors In Motion programs. These increases are partially offset by reductions in one-time and prior-year carryover funding from FY 2015-16 for programs and services; one-time funding for the administration of the Youth Jobs Program; and funding for retirement costs.

Critical/Strategic Planning Initiatives

- Support major countywide initiatives and priorities in the areas of child protection, homelessness, County efficiencies, and succession planning.
- Redesign nutritional services to seniors to minimize the impact of expected cost increases in the preparation and distribution of meals with current funding levels.
- Develop and implement client-centered approaches through integrated services and best practices.
- Implement new mandates of the Workforce Innovation and Opportunity Act (WIOA).
- Build on collaborative efforts to expand comprehensive services to participants.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**73,694,000**	**34,283,000**	**17,871,000**	**21,540,000**	**539.0**
New/Expanded Programs					
1. Jail-Based American Job Center of California (JB-AJCC): Reflects grant funding from the Quality and Productivity Commission (QPC) for the implementation of a pilot program to provide incarcerated individuals job skills training and employment opportunities upon release.	50,000	--	50,000	--	--
Other Changes					
1. One-Time and Carryover Funding: Reflects the reduction of one-time and carryover funding for programs and services ($1.9 million), as well as for the administration of the Youth Jobs Program ($1.1 million).	(3,035,000)	--	--	(3,035,000)	--
2. APS: Reflects an increase in intrafund transfers from the Department of Public Social Services attributable to 2011 realignment growth revenue. Also reflects the addition of 9.0 positions to address caseload growth.	1,683,000	1,683,000	--	--	9.0
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,903,000	--	--	1,903,000	--
4. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(361,000)	--	--	(361,000)	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	147,000	--	--	147,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Unavoidable Costs: Reflects changes in workers' compensation, Retiree Health Insurance premiums, and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance cost based on historical experience. These costs are fully offset by reductions in services and supplies.	--	--	--	--	--
7. Employment and Training: Reflects the addition of one-time funding for the administration of the Youth Jobs Program.	610,000	--	--	610,000	--
8. Community and Senior Centers: Reflects funding for the continuation of the Seniors in Motion programs at community and senior centers in the East Los Angeles area.	460,000	--	--	460,000	--
9. Reclass: Reflects the reclass of 1.0 Human Services Administrator I position to a Geographic Information Systems Analyst I position as approved by the Board on October 20, 2015.	--	--	--	--	--
10. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	6,000	--	1,000	5,000	--
Total Changes	**1,463,000**	**1,683,000**	**51,000**	**(271,000)**	**9.0**
2016-17 Recommended Budget	**75,157,000**	**35,966,000**	**17,922,000**	**21,269,000**	**548.0**

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 2,000	$ 2,000	$ 2,000	$ 0
FEDERAL - OTHER	12,973,794.01	13,427,000	17,002,000	17,002,000	17,002,000	0
MISCELLANEOUS	296,997.95	178,000	445,000	445,000	446,000	1,000
RENTS & CONCESSIONS	232.00	0	0	0	0	0
STATE - OTHER	52,993.00	53,000	47,000	47,000	47,000	0
TRANSFERS IN	310,120.00	291,000	375,000	425,000	425,000	50,000
TOTAL REVENUE	$ 13,634,136.96	$ 13,949,000	$ 17,871,000	$ 17,921,000	$ 17,922,000	$ 51,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 29,550,800.32	$ 31,670,000	$ 33,660,000	$ 35,927,000	$ 36,400,000	$ 2,740,000
CAFETERIA BENEFIT PLANS	6,486,104.62	6,847,000	7,380,000	7,955,000	7,841,000	461,000
COUNTY EMPLOYEE RETIREMENT	5,920,436.31	5,695,000	5,833,000	5,455,000	5,454,000	(379,000)
DENTAL INSURANCE	140,307.49	147,000	155,000	158,000	158,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	43,940.79	62,000	71,000	72,000	72,000	1,000
DISABILITY BENEFITS	420,331.06	308,000	334,000	363,000	363,000	29,000
FICA (OASDI)	428,288.40	447,000	333,000	427,000	399,000	66,000
HEALTH INSURANCE	860,575.51	922,000	885,000	937,000	998,000	113,000
LIFE INSURANCE	89,411.72	54,000	75,000	76,000	76,000	1,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	24,000	25,000	24,000	0
RETIREE HEALTH INSURANCE	2,245,560.00	2,628,000	2,714,000	3,069,000	2,926,000	212,000
SAVINGS PLAN	278,587.57	294,000	449,000	473,000	373,000	(76,000)
THRIFT PLAN (HORIZONS)	718,612.87	814,000	494,000	540,000	540,000	46,000
UNEMPLOYMENT INSURANCE	14,661.00	22,000	40,000	37,000	37,000	(3,000)
WORKERS' COMPENSATION	906,209.45	838,000	988,000	902,000	902,000	(86,000)
TOTAL S & E B	48,110,535.11	50,755,000	53,435,000	56,416,000	56,563,000	3,128,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,248,038.48	2,443,000	3,126,000	2,610,000	2,651,000	(475,000)
CLOTHING & PERSONAL SUPPLIES	3,758.00	6,000	0	0	0	0
COMMUNICATIONS	87,327.56	96,000	37,000	87,000	87,000	50,000
COMPUTING-MAINFRAME	4,260.33	29,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	389,293.00	427,000	271,000	496,000	496,000	225,000
COMPUTING-PERSONAL	1,366,688.37	1,469,000	1,538,000	1,538,000	1,538,000	0
CONTRACTED PROGRAM SERVICES	1,960,492.08	2,033,000	2,273,000	2,123,000	2,123,000	(150,000)
FOOD	26,531.78	30,000	60,000	60,000	60,000	0
HOUSEHOLD EXPENSE	21,540.61	22,000	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	791,048.00	966,000	1,200,000	500,000	500,000	(700,000)
INSURANCE	13,709.02	15,000	15,000	15,000	15,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,609,010.81	2,008,000	1,642,000	1,642,000	1,642,000	0
MAINTENANCE - EQUIPMENT	4,994.08	2,000	130,000	30,000	30,000	(100,000)
MEDICAL DENTAL & LAB SUPPLIES	1,909.63	4,000	0	0	0	0
MEMBERSHIPS	47,624.00	57,000	40,000	40,000	40,000	0
MISCELLANEOUS EXPENSE	81,507.30	527,000	565,000	800,000	800,000	235,000
OFFICE EXPENSE	508,445.27	553,000	384,000	384,000	349,000	(35,000)
PROFESSIONAL SERVICES	2,530,614.08	2,689,000	2,557,000	2,405,000	2,446,000	(111,000)

COMMUNITY AND SENIOR SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
PUBLICATIONS & LEGAL NOTICE	25,000.00	20,000	50,000	50,000	50,000	0
RENTS & LEASES - BLDG & IMPRV	1,351,567.49	1,389,000	1,360,000	1,360,000	1,366,000	6,000
RENTS & LEASES - EQUIPMENT	279,730.50	329,000	368,000	368,000	368,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,084.06	5,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	61,679.91	149,000	29,000	29,000	29,000	0
TECHNICAL SERVICES	1,311,168.57	1,487,000	1,581,000	2,109,000	971,000	(610,000)
TELECOMMUNICATIONS	971,505.55	1,005,000	1,005,000	1,005,000	1,005,000	0
TRAINING	43,715.60	48,000	109,000	109,000	109,000	0
TRANSPORTATION AND TRAVEL	597,253.67	636,000	634,000	634,000	634,000	0
UTILITIES	684,402.37	700,000	756,000	756,000	756,000	0
TOTAL S & S	17,024,900.12	19,144,000	19,785,000	19,205,000	18,120,000	(1,665,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	129,897.04	175,000	90,000	90,000	90,000	0
RET-OTHER LONG TERM DEBT	380,446.61	349,000	332,000	332,000	332,000	0
TAXES & ASSESSMENTS	297.27	0	2,000	2,000	2,000	0
TOTAL OTH CHARGES	510,640.92	524,000	424,000	424,000	424,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,674.01	0	0	0	0	0
PARK/RECREATION EQUIPMENT	0.00	105,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	141,926.44	0	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	143,600.45	105,000	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS	143,600.45	105,000	50,000	50,000	50,000	0
GROSS TOTAL	$ 65,789,676.60	$ 70,528,000	$ 73,694,000	$ 76,095,000	$ 75,157,000	$ 1,463,000
INTRAFUND TRANSFERS	(34,927,457.55)	(35,264,000)	(34,283,000)	(35,966,000)	(35,966,000)	(1,683,000)
NET TOTAL	$ 30,862,219.05	$ 35,264,000	$ 39,411,000	$ 40,129,000	$ 39,191,000	$ (220,000)
NET COUNTY COST	$ 17,228,082.09	$ 21,315,000	$ 21,540,000	$ 22,208,000	$ 21,269,000	$ (271,000)
BUDGETED POSITIONS	524.0	539.0	539.0	548.0	548.0	9.0

Community and Senior Services - Assistance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 44,711,008.11	$ 47,272,000	$ 59,448,000	$ 59,838,000	$ 59,838,000	$ 390,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 68,378,127.38	$ 66,553,000	$ 80,798,000	$ 83,120,000	$ 75,676,000	$ (5,122,000)
GROSS TOTAL	$ 68,378,127.38	$ 66,553,000	$ 80,798,000	$ 83,120,000	$ 75,676,000	$ (5,122,000)
INTRAFUND TRANSFERS	(10,701,113.75)	(5,565,000)	(7,634,000)	(7,634,000)	(7,634,000)	0
NET TOTAL	$ 57,677,013.63	$ 60,988,000	$ 73,164,000	$ 75,486,000	$ 68,042,000	$ (5,122,000)
NET COUNTY COST	$ 12,966,005.52	$ 13,716,000	$ 13,716,000	$ 15,648,000	$ 8,204,000	$ (5,512,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

CSS and its community partners deliver quality services to youth, adults, and seniors that promote independence, dignity, choice, and social well-being.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net NCC decrease of $5.5 million primarily due to the deletion of prior-year, one-time funding of $12.1 million for the Youth Jobs and Senior Nutrition Programs, partially offset by $6.6 million for the aforementioned programs. The Recommended Budget also includes $0.4 million in grant funding from the QPC for the County's JB-AJCC pilot program.

Critical/Strategic Planning Initiatives

- Support major countywide initiatives and priorities in the areas of child protection, homelessness, County efficiencies, and succession planning.
- Redesign nutritional services to seniors to minimize the impact of expected cost increases in the preparation and distribution of meals with current funding levels.
- Develop and implement client-centered approaches through integrated services and best practices.
- Implement new mandates of the WIOA.
- Build on collaborative efforts to expand comprehensive services to participants.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**80,798,000**	**7,634,000**	**59,448,000**	**13,716,000**	**0.0**
New/Expanded Programs					
1. JB-AJCC: Reflects grant funding from the QPC for the implementation of a pilot program to provide incarcerated individuals job skills training and employment opportunities upon release.	390,000	--	390,000	--	--
Other Changes					
1. One-Time Funding: Reflects the reduction of prior-year one-time funding for the Youth Jobs Program ($11.8 million) and the Senior Nutrition Program ($0.3 million).	(12,072,000)	--	--	(12,072,000)	--
2. Employment and Training: Reflects one-time funding for the Youth Jobs Program.	6,290,000	--	--	6,290,000	--
3. Aging and Adult Services: Reflects ongoing funding for the Senior Nutrition Meal Program.	270,000	--	--	270,000	--
Total Changes	**(5,122,000)**	**0**	**390,000**	**(5,512,000)**	**0.0**
2016-17 Recommended Budget	**75,676,000**	**7,634,000**	**59,838,000**	**8,204,000**	**0.0**

Unmet Needs

In FY 2015-16, the County provided $12.9 million in one-time funding to support the Youth Jobs Program. The Department requests $12.9 million in ongoing funding for FY 2016-17 and in future years as well for this program. Chronic youth unemployment has long-term implications that impede individual and regional prosperity. Youth who do not engage in work experience or skills attainment early on will experience lower wages in the future. In addition to providing work experience, the countywide Youth Jobs Program introduces youth to potential career pathways in high-growth industries.

The Department provides approximately 2.5 million meals to about 41,000 seniors through its nutrition programs. Effective in FY 2016-17, the cost of meals is expected to increase as the Department will procure new providers. In order to maintain the number of meals and seniors served, the Department is requesting $2.5 million for FY 2016-17.

COMMUNITY AND SENIOR SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 42,117,564.22	$ 44,761,000	$ 57,650,000	$ 57,650,000	$ 57,650,000	$ 0
MISCELLANEOUS	7.39	0	0	0	0	0
STATE - OTHER	2,593,436.50	2,511,000	1,798,000	1,798,000	1,798,000	0
TRANSFERS IN	0.00	0	0	390,000	390,000	390,000
TOTAL REVENUE	$ 44,711,008.11	$ 47,272,000	$ 59,448,000	$ 59,838,000	$ 59,838,000	$ 390,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 12.00	$ 0	$ 0	$ 0	$ 0	$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	720.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	68,377,395.38	66,553,000	80,193,000	82,515,000	75,071,000	(5,122,000)
INFORMATION TECHNOLOGY SERVICES	0.00	0	75,000	75,000	75,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	0	530,000	530,000	530,000	0
TOTAL S & S	68,378,127.38	66,553,000	80,798,000	83,120,000	75,676,000	(5,122,000)
GROSS TOTAL	$ 68,378,127.38	$ 66,553,000	$ 80,798,000	$ 83,120,000	$ 75,676,000	$ (5,122,000)
INTRAFUND TRANSFERS	(10,701,113.75)	(5,565,000)	(7,634,000)	(7,634,000)	(7,634,000)	0
NET TOTAL	$ 57,677,013.63	$ 60,988,000	$ 73,164,000	$ 75,486,000	$ 68,042,000	$ (5,122,000)
NET COUNTY COST	$ 12,966,005.52	$ 13,716,000	$ 13,716,000	$ 15,648,000	$ 8,204,000	$ (5,512,000)

Aging and Adult Programs Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 20,310,687.57	$ 21,205,000	$ 27,048,000	$ 27,048,000	$ 27,048,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 23,007,425.72	$ 22,956,000	$ 28,874,000	$ 31,334,000	$ 28,834,000	$ (40,000)
GROSS TOTAL	$ 23,007,425.72	$ 22,956,000	$ 28,874,000	$ 31,334,000	$ 28,834,000	$ (40,000)
INTRAFUND TRANSFERS	(200,000.00)	(325,000)	(400,000)	(400,000)	(400,000)	0
NET TOTAL	$ 22,807,425.72	$ 22,631,000	$ 28,474,000	$ 30,934,000	$ 28,434,000	$ (40,000)
NET COUNTY COST	$ 2,496,738.15	$ 1,426,000	$ 1,426,000	$ 3,886,000	$ 1,386,000	$ (40,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Workforce Innovation and Opportunity Act Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 24,400,320.54	$ 26,067,000	$ 32,400,000	$ 32,790,000	$ 32,790,000	$ 390,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 45,370,701.66	$ 43,597,000	$ 51,924,000	$ 51,786,000	$ 46,842,000	$ (5,082,000)
GROSS TOTAL	$ 45,370,701.66	$ 43,597,000	$ 51,924,000	$ 51,786,000	$ 46,842,000	$ (5,082,000)
INTRAFUND TRANSFERS	(10,501,113.75)	(5,240,000)	(7,234,000)	(7,234,000)	(7,234,000)	0
NET TOTAL	$ 34,869,587.91	$ 38,357,000	$ 44,690,000	$ 44,552,000	$ 39,608,000	$ (5,082,000)
NET COUNTY COST	$ 10,469,267.37	$ 12,290,000	$ 12,290,000	$ 11,762,000	$ 6,818,000	$ (5,472,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. APS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,739,000	27,917,000	--	2,822,000	244.0
Less Administration	--	--	--	--	--
Net Program Costs	30,739,000	27,917,000	--	2,822,000	244.0

Authority: Mandated program – Federal Social Security Act Title XX; California Welfare and Institutions Code (§ 15630-15637, 15640, 15750-15755, 15760, and 15762-15763); and, California Department of Social Services Regulations (§§ 33-100 through 33-805).

The APS program helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse; assess an individual's abilities and limitations; provide referrals to community services; and provide general case management to help those that are unable to protect themselves.

2. WIOA – Adult, Dislocated and Youth

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,565,000	766,000	6,527,000	272,000	48.0
Less Administration	--	--	--	--	--
Net Program Costs	7,565,000	766,000	6,527,000	272,000	48.0

Authority: Mandated program – Federal Workforce Investment Act 1998, Public Law 113-128.

The WIOA program provides services that lead to successful transition into the workforce, continued training, or education. The program goal is to increase the self-sufficiency of persons residing in the County.

3. Aging and Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,184,000	--	3,829,000	2,355,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	6,184,000	--	3,829,000	2,355,000	19.0

Authority: Non-mandated, discretionary program.

The Aging and Adult Services program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (aged 60+) and their spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,120,000	--	605,000	7,515,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	8,120,000	--	605,000	7,515,000	60.0

Authority: Non-mandated, discretionary program.

Community and Senior Center staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improves their health and well-being, and simplifies access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	294,000	--	217,000	77,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	294,000	--	217,000	77,000	2.0

Authority: Non-mandated, discretionary program.

The Dispute Resolution program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators and arbitrations. Services are provided through contracts with nonprofit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. Human Relations Commission (HRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,792,000	--	--	1,792,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	1,792,000	--	--	1,792,000	19.0

Authority: Mandated program - Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

The HRC teams with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses and other leaders to bring key players together to resolve immediate inter-cultural conflicts. The HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes, and related violence.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,463,000	7,283,000	6,744,000	6,436,000	156.0
Less Administration	--	--	--	--	--
Net Program Costs	20,463,000	7,283,000	6,744,000	6,436,000	156.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration programs provide executive management and general administrative support, and include strategic planning, budget planning and control; accounting; contract administration and monitoring; information technology; staff development; property and facilities management; procurement; human resources; timekeeping; and payroll services to the Department.

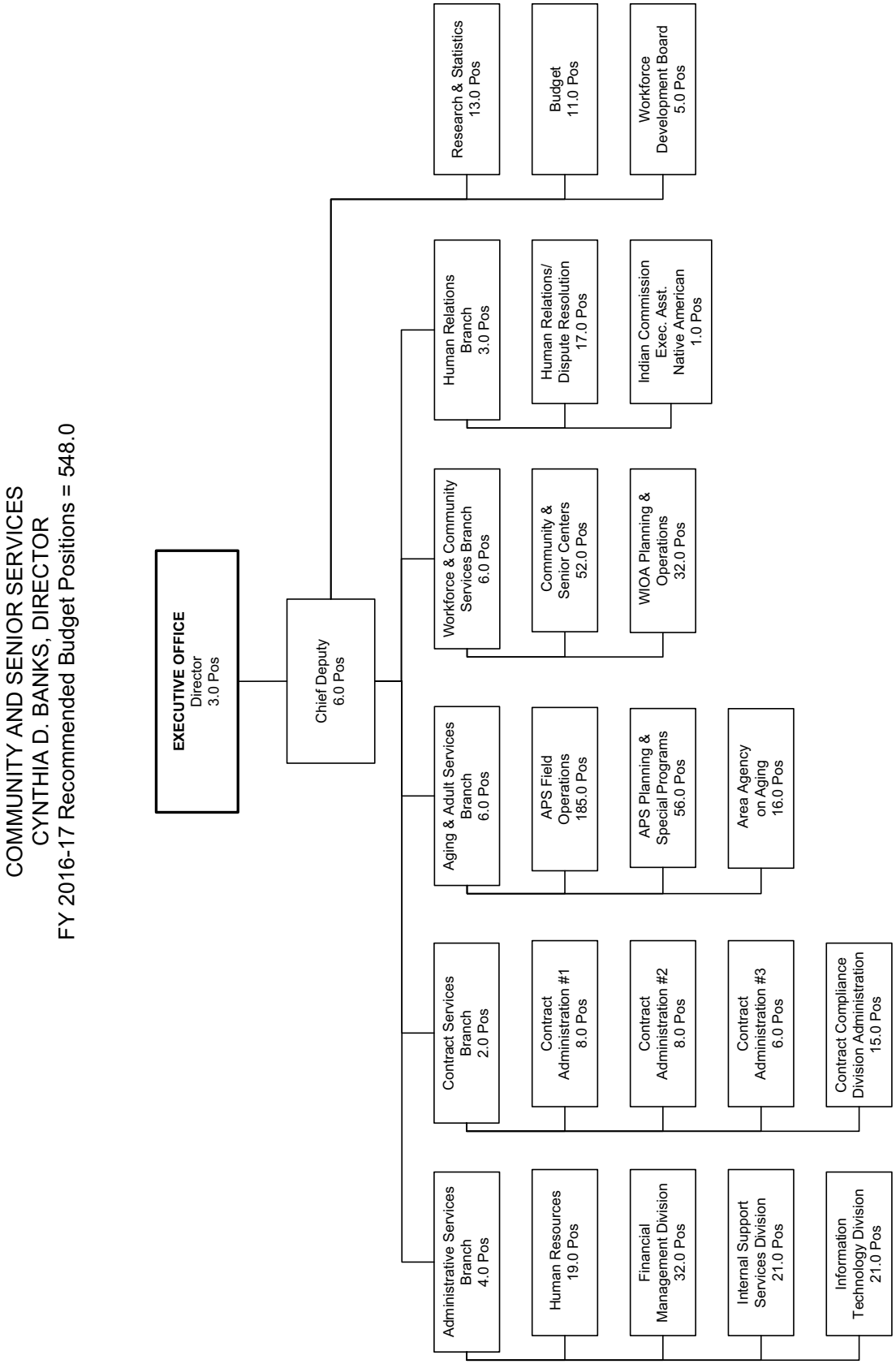
8. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	75,676,000	7,634,000	59,838,000	8,204,000	--
Less Administration	--	--	--	--	--
Net Program Costs	75,676,000	7,634,000	59,838,000	8,204,000	--

Authority: Non-mandated, discretionary program.

Assistance provides direct assistance and social services to the public that include WIOA, Aging and Adult Programs, and APS.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	150,833,000	43,600,000	77,760,000	29,473,000	548.0


COMMUNITY AND SENIOR SERVICES
CYNTHIA D. BANKS, DIRECTOR
FY 2016-17 Recommended Budget Positions = 548.0
EXECUTIVE OFFICE
Director
3.0 Pos
Chief Deputy
6.0 Pos
Research & Statistics
13.0 Pos
Budget
11.0 Pos
Workforce
Development Board
5.0 Pos
Human Relations
Branch
3.0 Pos
Human Relations/
Dispute Resolution
17.0 Pos
Indian Commission
Exec. Asst.
Native American
1.0 Pos
Workforce & Community
Services Branch
6.0 Pos
Community &
Senior Centers
52.0 Pos
WIOA Planning &
Operations
32.0 Pos
Aging & Adult Services
Branch
6.0 Pos
APS Field
Operations
185.0 Pos
APS Planning &
Special Programs
56.0 Pos
Area Agency
on Aging
16.0 Pos
Contract Services
Branch
2.0 Pos
Contract
Administration #1
8.0 Pos
Contract
Administration #2
8.0 Pos
Contract
Administration #3
6.0 Pos
Contract Compliance
Division Administration
15.0 Pos
Administrative Services
Branch
4.0 Pos
Human Resources
19.0 Pos
Financial
Management Division
32.0 Pos
Internal Support
Services Division
21.0 Pos
Information
Technology Division
21.0 Pos

Consumer and Business Affairs

Brian J. Stiger, Director

Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,270,800.78	$ 2,772,000	$ 3,358,000	$ 3,495,000	$ 3,495,000	$ 137,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 6,236,148.10	$ 7,466,000	$ 8,408,000	$ 9,422,000	$ 9,422,000	$ 1,014,000
SERVICES & SUPPLIES	3,672,520.67	3,947,000	3,651,000	4,014,000	4,014,000	363,000
OTHER CHARGES	16,624.28	27,000	27,000	27,000	27,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	20,000	20,000	20,000	0
GROSS TOTAL	$ 9,925,293.05	$ 11,440,000	$ 12,106,000	$ 13,483,000	$ 13,483,000	$ 1,377,000
INTRAFUND TRANSFERS	(439,669.80)	(484,000)	(564,000)	(564,000)	(564,000)	0
NET TOTAL	$ 9,485,623.25	$ 10,956,000	$ 11,542,000	$ 12,919,000	$ 12,919,000	$ 1,377,000
NET COUNTY COST	$ 7,214,822.47	$ 8,184,000	$ 8,184,000	$ 9,424,000	$ 9,424,000	$ 1,240,000
BUDGETED POSITIONS	71.0	89.0	89.0	94.0	94.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To promote a fair and vibrant marketplace, we serve consumers, businesses, and communities through education, advocacy, and complaint resolution.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an increase in NCC of $1.2 million primarily due to implementation of the Board-approved Wage Enforcement Program (WEP) associated with the County's minimum wage ordinance and Board-approved increases in salaries and health insurance subsidies. The Recommended Budget also includes expansion of the Homeowner Notification Program funded through increased Senate Bill (SB) 62 revenue.

Critical/Strategic Planning Initiatives

- Identify and secure additional office space to accommodate increased staffing and provide improved public access to services;
- Implement the new WEP to provide answers to questions regarding the new minimum wage ordinance, educate employers and workers in order to bring them into compliance, and accept complaints and conduct investigations into allegations of minimum wage ordinance violations; and
- Expand the Real Estate Fraud Homeowner Notification Program.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**12,106,000**	**564,000**	**3,358,000**	**8,184,000**	**89.0**
New/Expanded Programs					
1. WEP: Reflects funding for the Board-approved WEP created to educate on and enforce the County's minimum wage ordinance.	1,020,000	--	--	1,020,000	6.0
2. Real Estate Fraud Notification Program: Reflects an increase in SB 62 revenue to fund expansion of the Real Estate Fraud Notification Program.	137,000	--	137,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	409,000	--	--	409,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	30,000	--	--	30,000	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(74,000)	--	--	(74,000)	--
4. One-Time Funding: Reflects the deletion of one-time funding and 1.0 Consumer Affairs Representative position to provide education and outreach associated with the misclassification of Port Truckers.	(125,000)	--	--	(125,000)	(1.0)
5. One-Time Carryover Funding: Reflects the deletion of one-time carryover funding to enhance investigative tools.	(20,000)	--	--	(20,000)	--
Total Changes	**1,377,000**	**0**	**137,000**	**1,240,000**	**5.0**
2016-17 Recommended Budget	**13,483,000**	**564,000**	**3,495,000**	**9,424000**	**94.0**

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,689,631.85	$ 1,975,000	$ 2,488,000	$ 2,625,000	$ 2,625,000	$ 137,000
COURT FEES & COSTS	0.00	475,000	550,000	550,000	550,000	0
FEDERAL - OTHER	0.00	275,000	275,000	275,000	275,000	0
MISCELLANEOUS	67,168.93	47,000	45,000	45,000	45,000	0
TRANSFERS IN	514,000.00	0	0	0	0	0
TOTAL REVENUE	$ 2,270,800.78	$ 2,772,000	$ 3,358,000	$ 3,495,000	$ 3,495,000	$ 137,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,858,429.93	$ 4,903,000	$ 5,753,000	$ 6,492,000	$ 6,492,000	$ 739,000
CAFETERIA BENEFIT PLANS	800,495.70	861,000	1,028,000	1,135,000	1,135,000	107,000
COUNTY EMPLOYEE RETIREMENT	729,870.90	774,000	811,000	833,000	833,000	22,000
DENTAL INSURANCE	16,228.35	11,000	10,000	10,000	10,000	0
DEPENDENT CARE SPENDING ACCOUNTS	6,520.00	0	7,000	7,000	7,000	0
DISABILITY BENEFITS	22,979.95	5,000	5,000	5,000	5,000	0
FICA (OASDI)	61,260.79	70,000	69,000	80,000	80,000	11,000
HEALTH INSURANCE	127,575.87	142,000	97,000	157,000	157,000	60,000
LIFE INSURANCE	18,526.71	19,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	297,997.00	392,000	267,000	297,000	297,000	30,000
SAVINGS PLAN	44,877.21	55,000	59,000	75,000	75,000	16,000
THRIFT PLAN (HORIZONS)	101,535.72	72,000	139,000	168,000	168,000	29,000
WORKERS' COMPENSATION	143,141.97	155,000	155,000	155,000	155,000	0
TOTAL S & E B	6,236,148.10	7,466,000	8,408,000	9,422,000	9,422,000	1,014,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	457,150.50	340,000	340,000	340,000	340,000	0
CLOTHING & PERSONAL SUPPLIES	741.77	0	0	0	0	0
COMMUNICATIONS	17,814.39	10,000	10,000	10,000	10,000	0
COMPUTING-MAINFRAME	147.96	1,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	32,503.00	4,000	4,000	4,000	4,000	0
COMPUTING-PERSONAL	5,226.46	3,000	3,000	3,000	3,000	0
CONTRACTED PROGRAM SERVICES	2,108,500.00	2,219,000	2,219,000	2,477,000	2,477,000	258,000
HOUSEHOLD EXPENSE	260.46	96,000	96,000	218,000	218,000	122,000
INFORMATION TECHNOLOGY SERVICES	162,101.00	55,000	55,000	55,000	55,000	0
INSURANCE	2,410.66	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	208,292.53	169,000	169,000	169,000	169,000	0
MAINTENANCE - EQUIPMENT	22,897.00	28,000	28,000	28,000	28,000	0
MEMBERSHIPS	4,265.00	6,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	38,500.87	50,000	50,000	9,000	9,000	(41,000)
OFFICE EXPENSE	92,640.42	534,000	238,000	262,000	262,000	24,000
PROFESSIONAL SERVICES	20,498.08	47,000	47,000	47,000	47,000	0
RENTS & LEASES - BLDG & IMPRV	9,276.67	9,000	9,000	9,000	9,000	0
RENTS & LEASES - EQUIPMENT	13,234.74	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	2,978.64	0	0	0	0	0
TECHNICAL SERVICES	12,198.12	31,000	31,000	31,000	31,000	0

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS	175,252.67	154,000	154,000	154,000	154,000	0
TRAINING	131,203.53	14,000	14,000	14,000	14,000	0
TRANSPORTATION AND TRAVEL	30,542.33	33,000	33,000	33,000	33,000	0
UTILITIES	123,883.87	142,000	142,000	142,000	142,000	0
TOTAL S & S	3,672,520.67	3,947,000	3,651,000	4,014,000	4,014,000	363,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	48.67	8,000	8,000	8,000	8,000	0
RET-OTHER LONG TERM DEBT	16,541.16	19,000	19,000	19,000	19,000	0
TAXES & ASSESSMENTS	34.45	0	0	0	0	0
TOTAL OTH CHARGES	16,624.28	27,000	27,000	27,000	27,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	20,000	20,000	20,000	0
TOTAL CAPITAL ASSETS	0.00	0	20,000	20,000	20,000	0
GROSS TOTAL	$ 9,925,293.05	$ 11,440,000	$ 12,106,000	$ 13,483,000	$ 13,483,000	$ 1,377,000
INTRAFUND TRANSFERS	(439,669.80)	(484,000)	(564,000)	(564,000)	(564,000)	0
NET TOTAL	$ 9,485,623.25	$ 10,956,000	$ 11,542,000	$ 12,919,000	$ 12,919,000	$ 1,377,000
NET COUNTY COST	$ 7,214,822.47	$ 8,184,000	$ 8,184,000	$ 9,424,000	$ 9,424,000	$ 1,240,000
BUDGETED POSITIONS	71.0	89.0	89.0	94.0	94.0	5.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,334,000	564,000	466,000	2,304,000	25.7
Less Administration	*470,000*	*73,000*	*67,000*	*330,000*	*3.7*
Net Program Costs	2,864,000	491,000	399,000	1,974,000	22.0

Authority: Non-mandated, discretionary program.

The unit resolves consumer fraud, identity theft and real estate fraud through complaint investigation and advocacy. They investigate referrals relating to elder financial abuse and foster youth identity theft. The unit also works with law enforcement, prosecuting and regulatory agencies to identify and investigate appropriate consumer, identity theft and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,837,000	--	2,730,000	2,107,000	44.1
Less Administration	*697,000*	--	*325,000*	*372,000*	*6.1*
Net Program Costs	4,140,000	--	2,405,000	1,735,000	38.0

Authority: Non-mandated, discretionary program.

The unit provides consumer counseling, small claims advising, and mediation services. It also includes the Department's Volunteer and Internship Program. Counselors provide answers to questions and departmental resources for resolving disputes, refer consumers to other appropriate resources, and identify fraud complaints and real estate fraud cases to be submitted to the Department for investigation.

3. Consumer Education and Public Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	575,000	--	3,000	572,000	7.0
Less Administration	*113,000*	--	*1,000*	*112,000*	*1.0*
Net Program Costs	462,000	--	2,000	460,000	6.0

Authority: Non-mandated, discretionary program.

The unit coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, tabling events and consumer education fairs; the departmental website and social media sites; brochures, news articles, photos, and other written materials in Plain Language; media relations and interview requests; and relations with other departments, agencies and the offices of local elected officials.

4. Small Business Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,242,000	--	296,000	946,000	9.3
Less Administration	*200,000*	--	*48,000*	*152,000*	*1.3*
Net Program Costs	1,042,000	--	248,000	794,000	8.0

Authority: Non-mandated, discretionary program.

This unit is the primary resource for small and community business enterprises to do business with the County. The unit provides small and community business enterprises with technical assistance and information on contracting opportunities and small business programs with the County and regional cities, the State and federal government. The unit also provides a forum for small business outreach, education, and advocacy in regard to governmental contracting.

5. Wage Enforcement Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,020,000	--	--	1,020,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,020,000	--	--	1,020,000	6.0

Authority: Non-mandated, discretionary program.

This unit ensures that workers in the unincorporated areas are being paid all of the minimum wages they are owed. The unit answers questions regarding the County's new minimum wage ordinance, educates employers and workers to ensure compliance, accepts complaints and conducts investigations into allegations of minimum wage ordinance violations. It also issues citations, conducts settlement negotiations, and ensures that employers comply with paying all of the back wages they owe in applicable circumstances. As such, the unit performs the outreach, counseling, training, investigative, and compliance work within the Department.

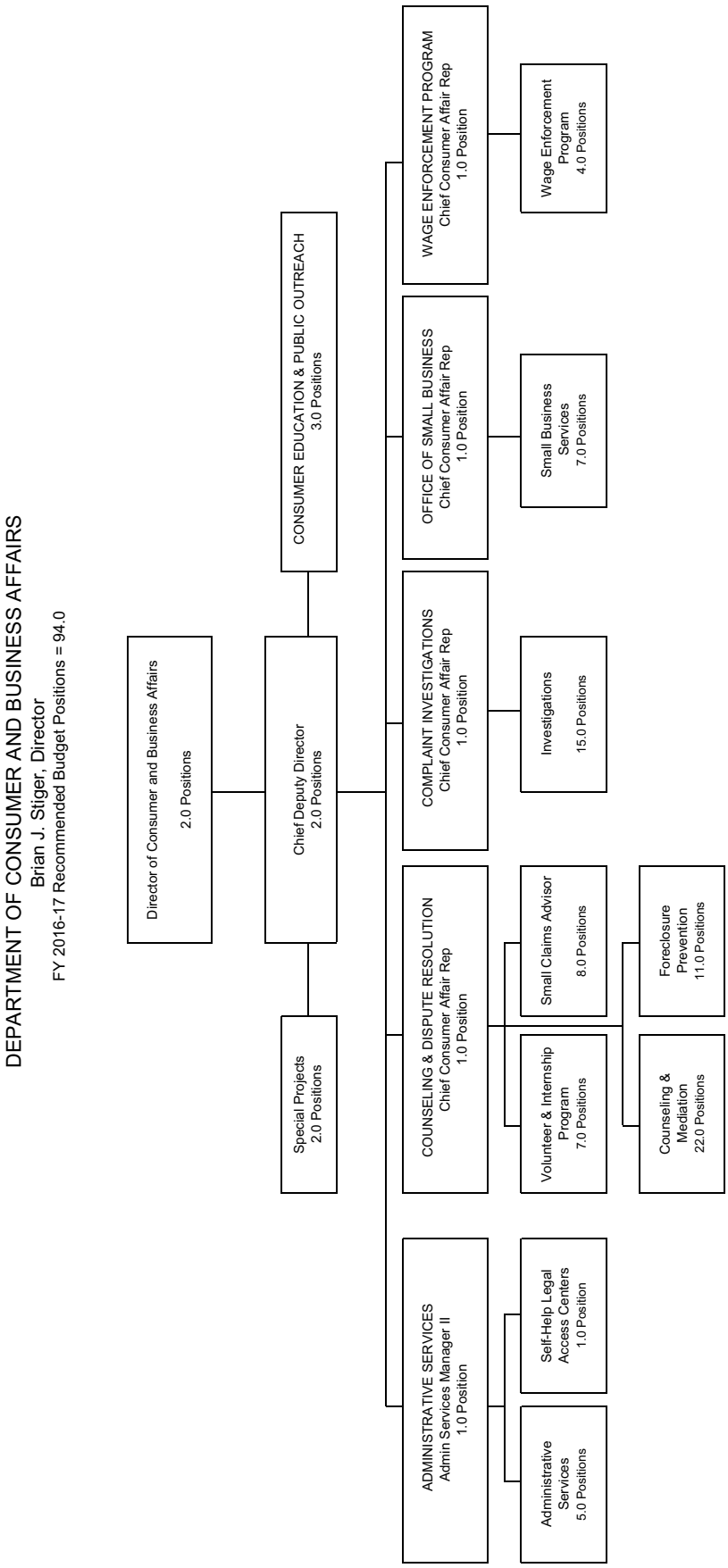
6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,955,000	73,000	441,000	3,441,000	14.0
Less Administration	--	--	--	--	--
Net Program Costs	3,955,000	73,000	441,000	3,441,000	14.0

Authority: Non-mandated, discretionary program.

Administration Services provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, training and recruiting, emergency planning, procurement, strategic planning functions and special projects. Also included is the Self-Help Legal Access Centers which counsel guests on court procedures and case preparation, including venue, form preparation, service of process, and case presentation. Also includes revenues generated by other administrative and support costs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	13,483,000	564,000	3,495,000	9,424,000	94.0


DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS
Brian J. Stiger, Director
FY 2016-17 Recommended Budget Positions = 94.0
Director of Consumer and Business Affairs
2.0 Positions
Chief Deputy Director
2.0 Positions
Special Projects
2.0 Positions
CONSUMER EDUCATION & PUBLIC OUTREACH
3.0 Positions
ADMINISTRATIVE SERVICES
Admin Services Manager II
1.0 Position
Administrative Services
5.0 Positions
Self-Help Legal Access Centers
1.0 Position
COUNSELING & DISPUTE RESOLUTION
Chief Consumer Affair Rep
1.0 Position
Volunteer & Internship Program
7.0 Positions
Small Claims Advisor
8.0 Positions
Counseling & Mediation
22.0 Positions
Foreclosure Prevention
11.0 Positions
COMPLAINT INVESTIGATIONS
Chief Consumer Affair Rep
1.0 Position
Investigations
15.0 Positions
OFFICE OF SMALL BUSINESS
Chief Consumer Affair Rep
1.0 Position
Small Business Services
7.0 Positions
WAGE ENFORCEMENT PROGRAM
Chief Consumer Affair Rep
1.0 Position
Wage Enforcement Program
4.0 Positions

County Counsel

Mary Wickham, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,386,241.77	$ 14,201,000	$ 14,315,000	$ 15,688,000	$ 14,963,000	$ 648,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 89,913,688.84	$ 99,412,000	$ 99,824,000	$ 115,951,000	$ 109,078,000	$ 9,254,000
SERVICES & SUPPLIES	7,836,219.89	10,390,000	10,770,000	13,712,000	10,520,000	(250,000)
OTHER CHARGES	231,613.55	248,000	248,000	248,000	247,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	41,552.98	0	0	0	0	0
GROSS TOTAL	$ 98,023,075.26	$ 110,050,000	$ 110,842,000	$ 129,911,000	$ 119,845,000	$ 9,003,000
INTRAFUND TRANSFERS	(75,519,916.75)	(84,334,000)	(85,012,000)	(98,153,000)	(92,000,000)	(6,988,000)
NET TOTAL	$ 22,503,158.51	$ 25,716,000	$ 25,830,000	$ 31,758,000	$ 27,845,000	$ 2,015,000
NET COUNTY COST	$ 9,116,916.74	$ 11,515,000	$ 11,515,000	$ 16,070,000	$ 12,882,000	$ 1,367,000
BUDGETED POSITIONS	574.0	591.0	591.0	639.0	617.0	26.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

The mission of the County Counsel's Office is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to achieve goals; and always acting in a responsible, professional, and ethical way.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an increase in NCC of $1.4 million, primarily due to Board-approved salaries and employee benefits and front funding for the fifth year of a five-year program for the Employment Advice and House Counsel Services Programs.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives to support the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication.
- Creating a new Board Liaison Division to continue to provide the highest level of service to the Board and assist in achieving its goals and initiatives.
- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division and an electronic case management system for the Dependency Division.

- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County by enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing and monitoring the cybersecurity and privacy framework to better protect and preserve the privacy, confidentiality, integrity and availability of the County's information technology infrastructure. For example, County Counsel's Health Insurance Portability and Accountability Act (HIPPA) Privacy and Security Officer and members of the legal staff participate in the HIPPA/Health Information Technology for Economic and Clinical Health Act (HITECH) Privacy and Security Committee to ensure departmental compliance.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**110,842,000**	**85,012,000**	**14,315,000**	**11,515,000**	**591.0**
New/Expanded Programs					
1. House Counsel Program: Reflects funding for additional house counsel services provided to General Fund departments.	--	(650,000)	--	650,000	--
2. Employment Advice Program: Reflects funding for house counsel services on labor and employment matters provided to General Fund departments.	--	(547,000)	--	547,000	--
3. Dependency Division: Reflects funding for 19.0 Deputy County Counsel positions to provide legal services to the Department of Children and Family Services at six new courtrooms in the Juvenile Dependency Branch of the Superior Court. Also includes funding for 2.0 Legal Office Support Assistant II positions and 3.0 Senior Clerk positions to provide legal support assistance to the attorneys located at the Edelman Children's Court in Monterey Park.	4,132,000	4,132,000	--	--	24.0
4. Executive Office: Reflects funding for 1.0 Chief Deputy County Counsel position and 1.0 Senior Assistant County Counsel position to provide new legal services to the Board.	767,000	661,000	106,000	--	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,461,000	3,438,000	550,000	473,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance costs based on historical experience.	85,000	73,000	12,000	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(732,000)	(565,000)	(91,000)	(76,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	541,000	447,000	71,000	23,000	--
5. One-Time Funding: Reflects the deletion of one-time funding for staff development and skill improvement opportunities for legal and support staff.	(250,000)	--	--	(250,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(1,000)	(1,000)	--	--	--
Total Changes	**9,003,000**	**6,988,000**	**648,000**	**1,367,000**	**26.0**
2016-17 Recommended Budget	**119,845,000**	**92,000,000**	**14,963,000**	**12,882,000**	**617.0**

Unmet Needs

The Office needs $3.0 million for the refurbishment and reconfiguration of existing County Counsel office space located at the Edmund D. Edelman Children's Court in Monterey Park. The Dependency operation, which provides services exclusively to the Department of Children and Family Services, occupies this space. Due to its age and water leakage issues, the dilapidated furniture and carpet need replacement as they pose health and safety concerns. The refurbishment will result in a better use of the existing space by consolidating legal and support staff by court and other relevant assignments and will create sufficient file storage space. The library space and cubicles will be reconfigured. The Redaction Unit will be further secured to better enable the processing of confidential files. This project includes lighting improvements and ceiling replacement to address damage from multiple water leaks.

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 607,976.65	$ 706,000	$ 609,000	$ 775,000	$ 775,000	$ 166,000
COURT FEES & COSTS	10,075.00	0	0	0	0	0
LEGAL SERVICES	12,377,287.24	13,158,000	13,319,000	14,572,000	13,847,000	528,000
MISCELLANEOUS	329,866.81	297,000	297,000	297,000	297,000	0
PARK & RECREATION SERVICES	61,036.07	40,000	90,000	44,000	44,000	(46,000)
TOTAL REVENUE	$ 13,386,241.77	$ 14,201,000	$ 14,315,000	$ 15,688,000	$ 14,963,000	$ 648,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 56,324,178.56	$ 63,772,000	$ 64,027,000	$ 75,041,000	$ 70,752,000	$ 6,725,000
CAFETERIA BENEFIT PLANS	9,357,474.92	10,526,000	11,380,000	13,065,000	12,553,000	1,173,000
COUNTY EMPLOYEE RETIREMENT	11,531,733.97	11,391,000	11,143,000	11,503,000	10,986,000	(157,000)
DENTAL INSURANCE	196,704.08	208,000	152,000	263,000	152,000	0
DEPENDENT CARE SPENDING ACCOUNTS	70,516.94	72,000	80,000	80,000	80,000	0
DISABILITY BENEFITS	724,038.36	233,000	192,000	232,000	192,000	0
FICA (OASDI)	836,516.43	901,000	861,000	967,000	950,000	89,000
HEALTH INSURANCE	3,836,668.37	4,595,000	4,353,000	5,725,000	4,698,000	345,000
LIFE INSURANCE	244,685.06	45,000	23,000	44,000	23,000	0
OTHER EMPLOYEE BENEFITS	446.78	0	0	0	0	0
RETIREE HEALTH INSURANCE	2,688,131.00	3,142,000	3,122,000	3,663,000	3,663,000	541,000
SAVINGS PLAN	1,993,796.50	2,238,000	2,345,000	2,666,000	2,589,000	244,000
THRIFT PLAN (HORIZONS)	1,655,205.26	1,745,000	1,605,000	2,076,000	1,814,000	209,000
UNEMPLOYMENT INSURANCE	6,007.00	14,000	14,000	16,000	16,000	2,000
WORKERS' COMPENSATION	447,585.61	530,000	527,000	610,000	610,000	83,000
TOTAL S & E B	89,913,688.84	99,412,000	99,824,000	115,951,000	109,078,000	9,254,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,123,672.72	1,282,000	1,282,000	1,308,000	1,282,000	0
CLOTHING & PERSONAL SUPPLIES	688.03	0	0	0	0	0
COMMUNICATIONS	139,278.00	137,000	172,000	175,000	172,000	0
COMPUTING-MAINFRAME	130.13	7,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	200,481.28	449,000	449,000	923,000	449,000	0
COMPUTING-PERSONAL	80,037.48	151,000	151,000	195,000	151,000	0
HOUSEHOLD EXPENSE	928.89	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	546,120.39	1,313,000	1,313,000	1,767,000	1,313,000	0
INSURANCE	(1,349.00)	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	1,145,191.65	1,375,000	1,375,000	1,657,000	1,375,000	0
MAINTENANCE - EQUIPMENT	93,651.05	110,000	130,000	130,000	130,000	0
MEMBERSHIPS	123,769.00	140,000	140,000	140,000	140,000	0
MISCELLANEOUS EXPENSE	7,425.00	0	0	0	0	0
OFFICE EXPENSE	356,748.98	418,000	609,000	821,000	609,000	0
PROFESSIONAL SERVICES	601,562.41	827,000	827,000	952,000	827,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	662,432.46	818,000	868,000	1,567,000	868,000	0
RENTS & LEASES - EQUIPMENT	31,778.15	70,000	70,000	42,000	42,000	(28,000)
SMALL TOOLS & MINOR EQUIPMENT	41.51	0	0	0	0	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	537,672.77	605,000	605,000	667,000	605,000	0
TECHNICAL SERVICES	275,637.62	279,000	279,000	307,000	307,000	28,000
TELECOMMUNICATIONS	824,216.74	945,000	945,000	1,531,000	945,000	0
TRAINING	129,938.10	399,000	399,000	374,000	149,000	(250,000)
TRANSPORTATION AND TRAVEL	108,405.80	138,000	138,000	138,000	138,000	0
UTILITIES	847,760.73	926,000	1,010,000	1,010,000	1,010,000	0
TOTAL S & S	7,836,219.89	10,390,000	10,770,000	13,712,000	10,520,000	(250,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	14,000	14,000	14,000	14,000	0
RET-OTHER LONG TERM DEBT	231,576.20	234,000	234,000	234,000	233,000	(1,000)
TAXES & ASSESSMENTS	37.35	0	0	0	0	0
TOTAL OTH CHARGES	231,613.55	248,000	248,000	248,000	247,000	(1,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	41,552.98	0	0	0	0	0
TOTAL CAPITAL ASSETS	41,552.98	0	0	0	0	0
GROSS TOTAL	$ 98,023,075.26	$ 110,050,000	$ 110,842,000	$ 129,911,000	$ 119,845,000	$ 9,003,000
INTRAFUND TRANSFERS	(75,519,916.75)	(84,334,000)	(85,012,000)	(98,153,000)	(92,000,000)	(6,988,000)
NET TOTAL	$ 22,503,158.51	$ 25,716,000	$ 25,830,000	$ 31,758,000	$ 27,845,000	$ 2,015,000
NET COUNTY COST	$ 9,116,916.74	$ 11,515,000	$ 11,515,000	$ 16,070,000	$ 12,882,000	$ 1,367,000
BUDGETED POSITIONS	574.0	591.0	591.0	639.0	617.0	26.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	47,330,000	31,635,000	5,442,000	10,253,000	250.5
Less Administration	--	--	--	--	--
Net Program Costs	47,330,000	31,635,000	5,442,000	10,253,000	250.5

Authority: Non-mandated, discretionary program.

Advises the Board and other client entities as to their duties and authorities under the law, and specifically, in areas such as conflict of interest, taxation, finance, legislation, public health, safety and welfare.

2. Litigation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	52,217,000	44,925,000	7,192,000	100,000	248.5
Less Administration	--	--	--	--	--
Net Program Costs	52,217,000	44,925,000	7,192,000	100,000	248.5

Authority: Non-mandated, discretionary program.

Represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

3. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,298,000	15,440,000	2,329,000	2,529,000	118.0
Less Administration	--	--	--	--	--
Net Program Costs	20,298,000	15,440,000	2,329,000	2,529,000	118.0

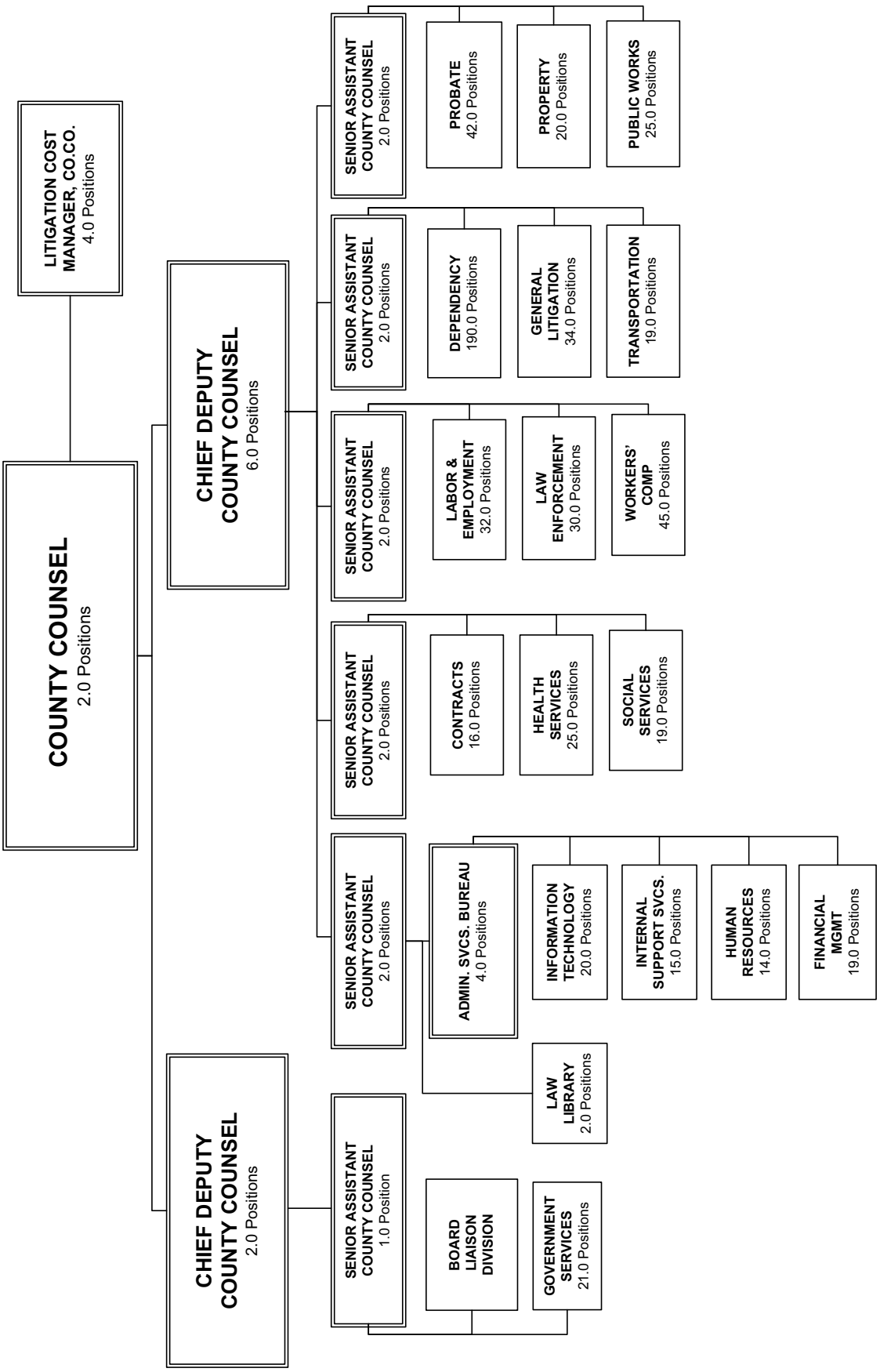
Authority: Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the Office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgments and Damages budget; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	119,845,000	92,000,000	14,963,000	12,882,000	617.0

OFFICE OF THE COUNTY COUNSEL

MARY C. WICKHAM, COUNTY COUNSEL
FY 2016-17 Recommended Budget Positions = 617.0



District Attorney

Jackie Lacey, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 157,471,870.50	$ 165,190,000	$ 165,429,000	$ 168,748,000	$ 166,406,000	$ 977,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 331,309,429.87	$ 337,400,000	$ 337,400,000	$ 361,093,000	$ 356,051,000	$ 18,651,000
SERVICES & SUPPLIES	38,455,369.08	36,098,000	36,098,000	33,488,000	33,308,000	(2,790,000)
OTHER CHARGES	770,187.86	1,481,000	1,231,000	1,231,000	1,131,000	(100,000)
CAPITAL ASSETS - EQUIPMENT	519,128.76	663,000	913,000	665,000	595,000	(318,000)
GROSS TOTAL	$ 371,054,115.57	$ 375,642,000	$ 375,642,000	$ 396,477,000	$ 391,085,000	$ 15,443,000
INTRAFUND TRANSFERS	(11,042,306.26)	(10,755,000)	(10,243,000)	(10,685,000)	(10,685,000)	(442,000)
NET TOTAL	$ 360,011,809.31	$ 364,887,000	$ 365,399,000	$ 385,792,000	$ 380,400,000	$ 15,001,000
NET COUNTY COST	$ 202,539,938.81	$ 199,697,000	$ 199,970,000	$ 217,044,000	$ 213,994,000	$ 14,024,000
BUDGETED POSITIONS	2,151.0	2,187.0	2,187.0	2,250.0	2,215.0	28.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The County District Attorney's Office (Office) is dedicated to protecting our community through the fair and ethical pursuit of justice and the safeguarding of crime victims' rights.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $14.0 million primarily due to Board-approved increases in salaries and employee benefits, one-time funding to continue the Sexually Violent Predator (SVP) program, and funding for 5.0 positions for the Trial Support unit, 2.0 positions for the Bureau of Investigation (BOI), 1.0 position for the Community Cyber Investigation Response Team (CIRT), 3.0 positions for the Human Trafficking unit and 1.0 position for the Complex Child Abuse unit, partially offset by the deletion of one-time funding for the Hall of Justice (HOJ) project and an increase in public safety sales tax (Proposition 172) revenue. The Recommended Budget also reflects the addition of 15.0 positions for the Victim Witness Assistance Program (VWAP) and 1.0 position for the Workers' Compensation Fraud program, fully offset by grant funding.

Critical/Strategic Planning Initiatives

The Office's FY 2016-17 strategic planning efforts are as follows:

- Fulfill the District Attorney's leadership responsibilities related to public safety and the pursuit of justice in furtherance of the office mission of promoting fair and ethical policies and practices and ensuring compliance with constitutional and statutory duties.
- Identify and implement operational and organizational strategies to improve public safety and the pursuit of justice. This will include identifying opportunities for engagement in collaborative relationships with justice partners and community stakeholders.
- Actively and effectively communicate our duties, goals, successes, and challenges to the public to instill confidence in our commitment to the pursuit of justice, and promote public awareness of justice and safety issues and trends.

- Create efficiencies, reduce redundancy, and manage information to be used for improved decision making. This will include identifying relevant data to employ in the decision making process.
- Identify and implement effective administrative and employment practices to promote fiscally responsible decision making, employee safety, a well-trained workforce and succession planning.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**375,642,000**	**10,243,000**	**165,429,000**	**199,970,000**	**2,187.0**
New/Expanded Programs					
1. VWAP: Reflects an increase in appropriation and State grant revenue and the addition of 9.0 Victim Services Representative II, 2.0 Supervising Victim Services Representative, 1.0 Assistant Program Administrator, Victim Witness Assistance, 1.0 Supervising Typist-Clerk, 1.0 Intermediate Typist-Clerk, and 1.0 Staff Assistant II positions for VWAP.	1,151,000	--	1,151,000	--	15.0
2. Workers' Compensation Fraud Program: Reflects an increase in appropriation and State grant revenue and the addition of 1.0 Paralegal position for the Workers' Compensation Fraud Program.	91,000	--	91,000	--	1.0
3. Trial Support Unit: Reflects funding for 1.0 Senior Paralegal and 4.0 Paralegal positions to provide assistance to the Bureau of Central Operations' Trial Support unit.	465,000	--	--	465,000	5.0
4. BOI: Reflects funding for 2.0 District Attorney's Dispatcher positions to expand the BOI Command Center unit.	127,000	--	--	127,000	2.0
5. Community CIRT: Reflects funding for 1.0 Deputy District Attorney (DDA) IV position to establish a new cyber-crime community unit within the High Technology Crime Division.	228,000	--	--	228,000	1.0
6. Human Trafficking Unit: Reflects funding for 3.0 DDA III positions to create a new human trafficking unit within the Sex Crimes Division.	589,000	--	--	589,000	3.0
7. Complex Child Abuse Unit: Reflects funding for 1.0 Paralegal position to establish a new unit within the Family Violence Division to assist with the evaluation and prosecution of complex child abuse cases, including homicides of children under the age of 8, when the cause and/or time of death is at issue.	91,000	--	--	91,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	16,382,000	--	198,000	16,184,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,688,000)	--	(22,000)	(1,666,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	880,000	--	40,000	840,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. One-time Funding: Reflects the deletion of one-time funding for the HOJ project.	(1,700,000)	--	--	(1,700,000)	--
5. Motor Vehicle ACO: Reflects the deletion of one-time funds from the Motor Vehicle ACO fund to implement the County's vehicle replacement plan.	(318,000)	--	(318,000)	--	--
6. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance due to anticipated benefit increases, escalating medical cost trends and historical experience.	221,000	--	221,000	--	--
7. Public Safety Sales Tax: Reflects a projected increase in Proposition 172 revenue based on historical trends.	--	--	3,009,000	(3,009,000)	--
8. Services and Supplies Realignments: Reflects a realignment of services and supplies appropriation based on historical expenditures, current operations, and changing needs of the Department.	--	--	--	--	--
9. Miscellaneous Realignments: Reflects various realignments of appropriation, intrafund transfers and revenue based on intradepartmental historical trends, collections, current operations, and changing needs of the Department.	(1,090,000)	442,000	(1,532,000)	--	--
10. SVP Program: Reflects the anticipated elimination of State revenue funding for the SVP Program.	--	--	(1,875,000)	1,875,000	--
11. Public Safety Realignment (AB 109): Reflects an increase in salaries and employee benefits fully offset by an increase in AB 109 revenue.	14,000	--	14,000	--	--
Total Changes	**15,443,000**	**442,000**	**977,000**	**14,024,000**	**28.0**
2016-17 Recommended Budget	**391,085,000**	**10,685,000**	**166,406,000**	**213,994,000**	**2,215.0**

Unmet Needs

The 2016-17 Budget Request includes funding for 35.0 new positions. The requested positions are necessary to carry out critical activities in support of the Department's mission and strategic initiatives, as well as to promote operational efficiency and cost avoidance.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,694,891.10	$ 2,905,000	$ 3,400,000	$ 3,400,000	$ 3,400,000	$ 0
FEDERAL - OTHER	5,334,915.35	5,986,000	6,286,000	7,475,000	7,475,000	1,189,000
FORFEITURES & PENALTIES	4,864,293.27	5,705,000	5,705,000	4,179,000	4,179,000	(1,526,000)
LEGAL SERVICES	518,661.12	594,000	545,000	560,000	560,000	15,000
MISCELLANEOUS	1,364,372.43	1,011,000	1,018,000	1,760,000	1,337,000	319,000
OTHER COURT FINES	732,103.17	750,000	750,000	1,000,000	1,000,000	250,000
OTHER GOVERNMENTAL AGENCIES	439,993.89	342,000	298,000	340,000	340,000	42,000
OTHER SALES	224.99	1,000	0	0	0	0
RECORDING FEES	2,886.52	1,000	0	0	0	0
SALE OF CAPITAL ASSETS	54,352.83	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	2,899,000.34	4,482,000	4,482,000	5,007,000	4,496,000	14,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	4,592,757.00	3,366,000	3,160,000	3,160,000	3,160,000	0
STATE - OTHER	27,926,577.73	28,867,000	28,637,000	26,570,000	26,570,000	(2,067,000)
STATE - PROP 172 PUBLIC SAFETY FUNDS	106,651,589.69	110,430,000	110,430,000	114,847,000	113,439,000	3,009,000
STATE - TRIAL COURTS	395,251.07	432,000	400,000	450,000	450,000	50,000
TRANSFERS IN	0.00	318,000	318,000	0	0	(318,000)
TOTAL REVENUE	$ 157,471,870.50	$ 165,190,000	$ 165,429,000	$ 168,748,000	$ 166,406,000	$ 977,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 209,377,697.43	$ 215,889,000	$ 221,402,000	$ 238,374,000	$ 235,420,000	$ 14,018,000
CAFETERIA BENEFIT PLANS	32,304,836.11	31,520,000	33,827,000	37,918,000	37,493,000	3,666,000
COUNTY EMPLOYEE RETIREMENT	45,409,911.63	44,260,000	42,608,000	41,827,000	41,223,000	(1,385,000)
DENTAL INSURANCE	674,565.23	679,000	560,000	560,000	560,000	0
DEPENDENT CARE SPENDING ACCOUNTS	218,245.23	219,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,508,139.56	2,508,000	1,112,000	1,121,000	1,081,000	(31,000)
FICA (OASDI)	2,819,534.56	2,940,000	2,153,000	2,228,000	2,180,000	27,000
HEALTH INSURANCE	10,867,328.83	11,109,000	7,615,000	8,615,000	8,615,000	1,000,000
LIFE INSURANCE	358,565.11	370,000	95,000	97,000	96,000	1,000
OTHER EMPLOYEE BENEFITS	99,026.15	0	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	10,314,908.00	10,627,000	11,913,000	13,906,000	13,906,000	1,993,000
SAVINGS PLAN	5,520,483.15	6,096,000	5,161,000	5,288,000	5,205,000	44,000
THRIFT PLAN (HORIZONS)	5,648,621.04	5,861,000	4,921,000	5,126,000	4,997,000	76,000
UNEMPLOYMENT INSURANCE	22,352.00	22,000	34,000	34,000	29,000	(5,000)
WORKERS' COMPENSATION	5,165,215.84	5,300,000	5,639,000	5,639,000	4,886,000	(753,000)
TOTAL S & E B	331,309,429.87	337,400,000	337,400,000	361,093,000	356,051,000	18,651,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,527,531.35	5,048,000	5,945,000	4,550,000	4,550,000	(1,395,000)
CLOTHING & PERSONAL SUPPLIES	46,664.51	25,000	5,000	10,000	10,000	5,000
COMMUNICATIONS	2,530,709.92	484,000	363,000	450,000	450,000	87,000
COMPUTING-MAINFRAME	228,908.89	244,000	378,000	404,000	251,000	(127,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	308,847.49	288,000	276,000	250,000	250,000	(26,000)
COMPUTING-PERSONAL	69,529.20	70,000	1,000	75,000	75,000	74,000
CONTRACTED PROGRAM SERVICES	67,168.03	35,000	14,000	35,000	35,000	21,000

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	142,973.15	12,000	0	10,000	10,000	10,000
INFORMATION TECHNOLOGY SERVICES	4,046,025.39	4,075,000	4,562,000	4,075,000	4,075,000	(487,000)
INSURANCE	56,085.43	62,000	45,000	45,000	45,000	0
JURY & WITNESS EXPENSE	152.79	1,000	0	1,000	1,000	1,000
MAINTENANCE - BUILDINGS & IMPRV	2,238,390.81	2,266,000	2,528,000	2,300,000	2,300,000	(228,000)
MAINTENANCE - EQUIPMENT	83,007.51	78,000	128,000	75,000	75,000	(53,000)
MEDICAL DENTAL & LAB SUPPLIES	7,493.78	1,000	0	2,000	2,000	2,000
MEMBERSHIPS	414,475.00	405,000	423,000	423,000	423,000	0
MISCELLANEOUS EXPENSE	85,294.04	3,165,000	3,169,000	709,000	709,000	(2,460,000)
OFFICE EXPENSE	2,167,634.00	1,113,000	796,000	1,200,000	1,200,000	404,000
PROFESSIONAL SERVICES	1,648,752.85	849,000	1,148,000	1,148,000	1,148,000	0
PUBLICATIONS & LEGAL NOTICE	6,659.88	7,000	23,000	10,000	10,000	(13,000)
RENTS & LEASES - BLDG & IMPRV	4,845,469.41	3,001,000	1,073,000	2,400,000	2,400,000	1,327,000
RENTS & LEASES - EQUIPMENT	1,214,946.84	720,000	552,000	1,300,000	1,300,000	748,000
SMALL TOOLS & MINOR EQUIPMENT	11,397.67	73,000	0	25,000	25,000	25,000
SPECIAL DEPARTMENTAL EXPENSE	182,010.36	77,000	64,000	25,000	25,000	(39,000)
TECHNICAL SERVICES	2,188,686.18	2,969,000	4,004,000	3,473,000	3,473,000	(531,000)
TELECOMMUNICATIONS	4,617,627.72	4,711,000	4,116,000	4,050,000	4,050,000	(66,000)
TRAINING	119,124.12	139,000	139,000	147,000	120,000	(19,000)
TRANSPORTATION AND TRAVEL	2,046,645.04	1,826,000	1,934,000	1,884,000	1,884,000	(50,000)
UTILITIES	4,553,157.72	4,354,000	4,412,000	4,412,000	4,412,000	0
TOTAL S & S	38,455,369.08	36,098,000	36,098,000	33,488,000	33,308,000	(2,790,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	587,309.08	1,297,000	1,044,000	1,044,000	944,000	(100,000)
RET-OTHER LONG TERM DEBT	181,618.37	183,000	183,000	183,000	183,000	0
TAXES & ASSESSMENTS	1,260.41	1,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	770,187.86	1,481,000	1,231,000	1,231,000	1,131,000	(100,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	8,720.00	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	12,327.90	0	0	70,000	0	0
ELECTRONIC EQUIPMENT	1,438.80	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	9,984.68	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	486,657.38	663,000	913,000	595,000	595,000	(318,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	519,128.76	663,000	913,000	665,000	595,000	(318,000)
TOTAL CAPITAL ASSETS	519,128.76	663,000	913,000	665,000	595,000	(318,000)
GROSS TOTAL	$ 371,054,115.57	$ 375,642,000	$ 375,642,000	$ 396,477,000	$ 391,085,000	$ 15,443,000
INTRAFUND TRANSFERS	(11,042,306.26)	(10,755,000)	(10,243,000)	(10,685,000)	(10,685,000)	(442,000)
NET TOTAL	$ 360,011,809.31	$ 364,887,000	$ 365,399,000	$ 385,792,000	$ 380,400,000	$ 15,001,000
NET COUNTY COST	$ 202,539,938.81	$ 199,697,000	$ 199,970,000	$ 217,044,000	$ 213,994,000	$ 14,024,000
BUDGETED POSITIONS	2,151.0	2,187.0	2,187.0	2,250.0	2,215.0	28.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	167,435,000	--	45,199,000	122,236,000	933.0
Less Administration	--	--	--	--	--
Net Program Costs	167,435,000	--	45,199,000	122,236,000	933.0

Authority: Mandated program with discretionary service level – Government Code Sections 26500 – 26502.

The Office represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of 11 branch offices, nine area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	152,364,000	9,904,000	70,247,000	72,213,000	705.0
Less Administration	--	--	--	--	--
Net Program Costs	152,364,000	9,904,000	70,247,000	72,213,000	705.0

Authority: Mandated program with discretionary service level – Government Code Sections 26500 – 26502.

The Office represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,021,000	392,000	4,760,000	2,869,000	69.0
Less Administration	--	--	--	--	--
Net Program Costs	8,021,000	392,000	4,760,000	2,869,000	69.0

Authority: Non-mandated, discretionary program.

Community prosecution includes a number of programs, three of which are highlighted below. The Abolish Chronic Truancy (ACT) program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to (and keep them in) school. The Juvenile Offender Intervention Network (JOIN) program provides swift intervention (before court filing) through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations and/or refer cases to the Office for investigation, remediation, and/or prosecution.

4. Prosecution Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	29,930,000	--	25,207,000	4,723,000	231.0
Less Administration	--	--	--	--	--
Net Program Costs	29,930,000	--	25,207,000	4,723,000	231.0

Authority: Prosecution support services are non-mandated, discretionary services except for Charter Executive positions. The Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Prosecution support encompasses a number of programs including Trial Support, Parole Revocation, VWAP and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as closely as possible to their home.

Lifer Hearings: The Office represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,335,000	389,000	20,993,000	11,953,000	277.0
Less Administration	--	--	--	--	--
Net Program Costs	33,335,000	389,000	20,993,000	11,953,000	277.0

Authority: Non-mandated, discretionary services, except for Charter Executive positions.

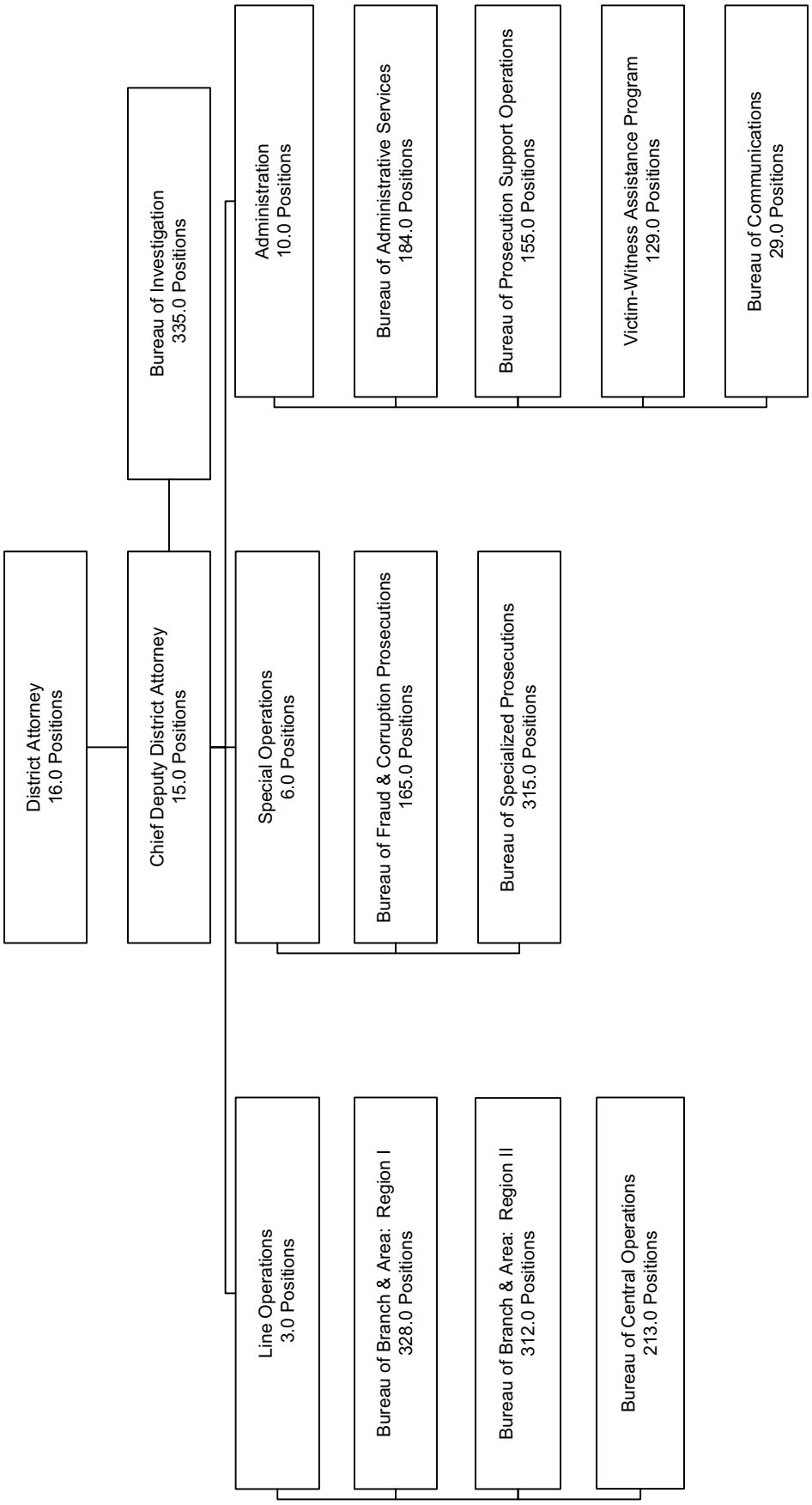
The Bureau of Administrative Services provides administrative support to the Office including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	391,085,000	10,685,000	166,406,000	213,994,000	2,215.0

DISTRICT ATTORNEY'S OFFICE

JACKIE LACEY, DISTRICT ATTORNEY

FY 2016-17 Recommended Budget Positions = 2,215.0



Diversion and Re-Entry

Diversion and Re-Entry Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 4,296,000	$ 14,981,000	$ 14,981,000	$ 10,685,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 0.00	$ 0	$ 74,485,000	$ 85,170,000	$ 85,170,000	$ 10,685,000
GROSS TOTAL	$ 0.00	$ 0	$ 74,485,000	$ 85,170,000	$ 85,170,000	$ 10,685,000
NET TOTAL	$ 0.00	$ 0	$ 74,485,000	$ 85,170,000	$ 85,170,000	$ 10,685,000
NET COUNTY COST	$ 0.00	$ 0	$ 70,189,000	$ 70,189,000	$ 70,189,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

The Office of Diversion and Re-Entry (ODR) was created by the Board on September 1, 2015, to oversee and coordinate community-based treatment and housing for persons with serious mental illness and/or substance use disorders who encounter the justice system, and to enhance public safety while improving the lives of the individuals deemed eligible for services. The ODR budget was established to control funding earmarked for ODR activities and will be transferred to other budget units to be spent on approved programs.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net increase of $10.7 million.

The following is a description of the programs that are being funded in other budget units:

Health Services

Reflects $9.1 million in funding for Health Services to hire the ODR Director, funding to open a Sobering Center, including space, staffing and overhead costs, and a pool of funding for contracted housing for health options, including interim housing, rental subsidies, and move-in assistance.

Sheriff

Reflects $1.4 million in funding for Sheriff to begin year one of six of Crisis Intervention Training to allow Sheriff personnel to improve tactics when dealing with the mentally ill and reduce the use of force.

Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 25,890,065.87	$ 24,536,000	$ 24,536,000	$ 20,592,000	$ 20,592,000	$ (3,944,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 17,444,167.90	$ 17,124,000	$ 17,124,000	$ 14,045,000	$ 14,045,000	$ (3,079,000)
OTHER CHARGES	11,940,242.00	12,144,000	12,144,000	10,898,000	10,898,000	(1,246,000)
CAPITAL ASSETS - EQUIPMENT	0.00	50,000	50,000	0	0	(50,000)
OTHER FINANCING USES	0.00	0	0	887,000	887,000	887,000
GROSS TOTAL	$ 29,384,409.90	$ 29,318,000	$ 29,318,000	$ 25,830,000	$ 25,830,000	$ (3,488,000)
NET TOTAL	$ 29,384,409.90	$ 29,318,000	$ 29,318,000	$ 25,830,000	$ 25,830,000	$ (3,488,000)
NET COUNTY COST	$ 3,494,344.03	$ 4,782,000	$ 4,782,000	$ 5,238,000	$ 5,238,000	$ 456,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The EPR budget was created to support County and the operational area's emergency preparedness, with high priority given to planning, training, exercising, and coordinating response and recovery operations.

2016-17 Budget Message

The EPR budget provides funding for the County Office of Emergency Management to prepare and implement plans and policies for the protection of life and property within the County in the event of an emergency or disaster; operate and maintain the County Emergency Operations Center (EOC); train personnel assigned to County government, special districts, and other jurisdictions throughout the County; plan support for Homeland Security; develop and provide emergency and disaster related educational materials for County residents; and conduct countywide disaster exercises.

Management of the County EOC includes the Operational Area Response and Recovery System, an internet-based information reporting and notification system used by jurisdictions and agencies in the County operational area to convey conditions and operational status as a result of an incident, emergency, or disaster. In addition, the County uses *Alert LA County*, a mass notification system, to notify residents and businesses via recorded phone, text, and/or email messages, of emergencies or critical situations with information regarding necessary actions, such as evacuations.

The budget also incorporates funds for Homeland Security Grants including the State Homeland Security Grant Program (SHSGP); Urban Area Security Initiative (UASI); and the Emergency Management Performance Grant (EMPG) for County departments, unincorporated areas, special districts, and cities within the operational area.

The 2016-17 Recommended Budget reflects an increase in NCC of $0.5 million, primarily due to a posting correction of $0.6 million, partially offset by the deletion of $0.1 million in one-time carryover funding.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**29,318,000**	**0**	**24,536,000**	**4,782,000**	**0.0**
Other Changes					
1. Prior-Year Grants: Reflects a decrease in appropriation and revenue due to the close out of SHSGP and UASI grants.	(14,247,000)	--	(14,247,000)	--	--
2. 2015 SHSGP: Reflects an increase in appropriation and revenue to account for the 2015 SHSGP grant accepted during FY 2015-16.	10,303,000	--	10,303,000	--	--
3. EPR NCC Transfer: Reflects a posting correction to properly align NCC of $0.6 million within the EPR budget.	559,000	--	--	559,000	--
4. One-Time Funding: Reflects the deletion of carryover funding for various projects.	(103,000)	--	--	(103,000)	--
5. Ministerial Adjustments: Reflects various changes to align appropriations based on current expenditure trends.	--	--	--	--	--
Total Changes	**(3,488,000)**	**0**	**(3,944,000)**	**456,000**	**0.0**
2016-17 Recommended Budget	**25,830,000**	**0**	**20,592,000**	**5,238,000**	**0.0**

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,238.51	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 408,759,949.64	$ 422,495,000	$ 453,694,000	$ 453,694,000	$ 453,694,000	$ 0
S & EB EXPENDITURE DISTRIBUTION	(406,236,949.64)	(422,495,000)	(453,694,000)	(453,694,000)	(453,694,000)	0
TOTAL S & E B	2,523,000.00	0	0	0	0	0
GROSS TOTAL	$ 2,523,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 2,523,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 2,492,761.49	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

Employee Benefits Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 30,238.51	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE SICK LEAVE PAY	$ 2,505,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
LIFE INSURANCE	801,704.25	823,000	876,000	876,000	876,000	0
LONG TERM DISABILITY	42,533,379.33	41,824,000	48,888,000	48,888,000	48,888,000	0
UNEMPLOYMENT INSURANCE	3,572,188.93	4,361,000	8,930,000	8,930,000	8,930,000	0
WORKERS' COMPENSATION	359,347,677.13	375,487,000	395,000,000	395,000,000	395,000,000	0
TOTAL S & EB	$408,759,949.64	$ 422,495,000	$ 453,694,000	$ 453,694,000	$ 453,694,000	$ 0
S & EB EXPENDITURE DISTRIBUTION	(406,236,949.64)	(422,495,000)	(453,694,000)	(453,694,000)	(453,694,000)	0
GROSS TOTAL	$ 2,523,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 2,492,761.49	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Countywide Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
CAFETERIA BENEFIT PLANS	$ 1,186,890,000	$ 300,874,000	$ 145,659,000	$ 1,633,423,000
COUNTY EMPLOYEE RETIREMENT	986,434,000	220,487,000	156,282,000	1,363,203,000
DENTAL INSURANCE	20,143,000	6,249,000	3,165,000	29,557,000
DEPENDENT CARE SPENDING ACCOUNTS	8,210,000	1,484,000	1,021,000	10,715,000
DISABILITY BENEFITS *	38,661,000	12,535,000	3,639,000	54,835,000
FICA (OASDI)	74,773,000	18,827,000	13,841,000	107,441,000
HEALTH INSURANCE	97,143,000	18,642,000	12,037,000	127,822,000
LIFE INSURANCE	5,769,000	976,000	829,000	7,574,000
OTHER EMPLOYEE BENEFITS	8,042,000	69,000	257,000	8,368,000
RETIREE HEALTH INSURANCE	441,742,000	99,710,000	53,806,000	595,258,000
SAVINGS PLAN	50,399,000	6,590,000	3,229,000	60,218,000
THRIFT PLAN (HORIZONS)	163,163,000	29,115,000	21,474,000	213,752,000
UNEMPLOYMENT INSURANCE *	4,795,000	430,000	641,000	5,866,000
WORKERS' COMPENSATION *	242,004,000	45,112,000	66,354,000	353,470,000
TOTAL	$ 3,328,168,000	$ 761,100,000	$ 482,234,000	$ 4,571,502,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,650,857.00	$ 1,067,000	$ 5,739,000	$ 4,748,000	$ 4,748,000	$ (991,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 34,858,991.91	$ 27,300,000	$ 207,603,000	$ 196,484,000	$ 196,484,000	$ (11,119,000)
GROSS TOTAL	$ 34,858,991.91	$ 27,300,000	$ 207,603,000	$ 196,484,000	$ 196,484,000	$ (11,119,000)
NET TOTAL	$ 34,858,991.91	$ 27,300,000	$ 207,603,000	$ 196,484,000	$ 196,484,000	$ (11,119,000)
NET COUNTY COST	$ 32,208,134.91	$ 26,233,000	$ 201,864,000	$ 191,736,000	$ 191,736,000	$ (10,128,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance Budget reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2016-17 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2015-16 budget appropriated funds for critical repairs, including heating, ventilating and air conditioning (HVAC), elevators, fire safety, roof repairs, and other maintenance needs throughout the County. The 2016-17 Recommended Budget appropriates $196.5 million for critical and other high-priority repairs, roof replacements, HVAC unit improvements, elevator and fire alarm system upgrades, and accessibility modification needs at County facilities, including beaches, parks, juvenile halls and camps, senior centers, and health centers.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**207,603,000**	**0**	**5,739,000**	**201,864,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease in funding due to the completion of elevators, HVAC, roof repairs, high-priority repairs, maintenance, and accessibility modification projects at various County facilities, including Hall of Records, public libraries, health facilities, and parks that were partially funded by the Gap Loan Capital Project Fund. This decrease is partially offset by an ongoing allocation to fund deferred maintenance and critical repairs for various County facilities.	(11,119,000)	--	(991,000)	(10,128,000)	--
Total Changes	**(11,119,000)**	**0**	**(991,000)**	**(10,128,000)**	**0.0**
2016-17 Recommended Budget	**196,484,000**	**0**	**4,748,000**	**191,736,000**	**0.0**

Unmet Needs

During FY 2015-16, departments identified additional deferred maintenance needs with an estimated total cost of $81.2 million. These unfunded needs include various general facility repairs; replacement of outdated building systems such as boilers, chillers, and HVAC units; roofs; and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 60,873,280.77	$ 10,000,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,439,067.97	$ 10,198,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
GROSS TOTAL	$ 1,439,067.97	$ 10,198,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
INTRAFUND TRANSFERS	0.00	0	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 1,439,067.97	$ 10,198,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
NET COUNTY COST	$ (59,434,212.80)	$ 198,000	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2016-17 Budget Message

The Federal and State Disaster Aid budget provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$1,566,263,000.00	$ 1,750,126,000	$ 1,750,126,000	$ 1,423,373,000	$ 1,423,373,000	$ (326,753,000)
CANCEL OBLIGATED FUND BAL	405,066,545.00	60,001,000	60,001,000	32,937,000	32,937,000	(27,064,000)
PROPERTY TAXES - REGULAR ROLL	4,466,265,840.20	4,720,182,000	4,705,966,000	4,705,966,000	4,959,902,000	253,936,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	76,039,777.71	68,967,000	59,630,000	59,630,000	59,831,000	201,000
OTHER REVENUE	64,158,048.25	13,252,000	15,859,000	15,859,000	4,000,000	(11,859,000)
TOTAL FINANCING SOURCES	$6,577,793,211.16	$ 6,612,528,000	$ 6,591,582,000	$ 6,237,765,000	$ 6,480,043,000	$ (111,539,000)
FINANCING USES						
APPROPRIATIONS FOR CONTINGENCIES	$ 0.00	$ 0	$ 15,919,000	$ 26,342,000	$ 26,342,000	$ 10,423,000
GROSS TOTAL	$ 0.00	$ 0	$ 15,919,000	$ 26,342,000	$ 26,342,000	$ 10,423,000
NET TOTAL	$ 0.00	$ 0	$ 15,919,000	$ 26,342,000	$ 26,342,000	$ 10,423,000
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	$ 74,274,000.00	$ 31,414,000	$ 31,414,000	$ 0	$ 0	$ (31,414,000)
COMMITTED	17,367,000.00	77,339,000	77,339,000	45,099,000	45,099,000	(32,240,000)
OTHER	47,897,697.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 139,538,697.00	$ 108,753,000	$ 108,753,000	$ 45,099,000	$ 45,099,000	$ (63,654,000)
TOTAL FINANCING USES	$ 139,538,697.00	$ 108,753,000	$ 124,672,000	$ 71,441,000	$ 71,441,000	$ (53,231,000)
OTHER REVENUE DETAIL						
ERAF TAX REVENUE	$ 13,447,495.59	$ 13,252,000	$ 15,859,000	$ 15,859,000	$ 0	$ (15,859,000)
OTHER GOVERNMENTAL AGENCIES	29,708,058.40	0	0	0	4,000,000	4,000,000
OTHER STATE - IN-LIEU TAXES	271,020.69	0	0	0	0	0
OTHER TAXES	7,410,059.93	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	13,170,205.49	0	0	0	0	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	151,208.15	0	0	0	0	0
TOTAL REVENUE	$ 64,158,048.25	$ 13,252,000	$ 15,859,000	$ 15,859,000	$ 4,000,000	$ (11,859,000)

Mission Statement

Financing Elements reflect those appropriations and revenues that are not contained in the departmental or nondepartmental budget summaries.

2016-17 Budget Message

The 2016-17 Recommended Budget includes financing sources and financing uses as follows:

Financing Sources

For budget planning purposes, the Chief Executive Office considers total financing sources the difference generated in FY 2015-16 from County revenues exceeding expenditures (fund balance available), the use of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of $1,423.4 million is comprised of $150.9 million from General Fund operations; and $1,272.5 million of unused FY 2015-16 funds carried over to FY 2016-17 for the following:

- $455.0 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- $173.5 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;

- $40.1 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- $390.7 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Probation, Public Social Services, and Mental Health, as well as the Correctional Enhancement Program and future budget uncertainties;
- $64.5 million of Homeless and Housing Program funds for Homeless Prevention Initiative projects;
- $60.2 million of Diversion and Re-Entry funds for the redirection of persons in need of physical, mental, and public health services from the criminal justice system to appropriate care and treatment in lieu of incarceration;
- $52.6 million of Board of Supervisors funds for various community programs;
- $31.7 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- $2.2 million of Public Social Services funds for General Relief anti-homelessness projects;
- $1.8 million of Child Support Services funds for various operational needs; and
- $0.2 million for extended hours for cooling centers in response to inclement weather emergencies as declared by the Department of Public Health.

Obligated fund balance of $32.9 million is decreased for the following:

- $11.0 million for Phase 5 of the eCAPS Financial System project;
- $9.8 million of Health Services Tobacco Settlement funds for health-related costs;
- $5.0 million for Sheriff programs including Phase III of the recommendations of the Citizens' Commission on Jail Violence, additional sworn staffing to patrol all unincorporated areas, and Phase I of the Body Worn Camera system;
- $5.0 million for continued support of the Los Angeles Regional Interoperability Communications System Joint Powers Authority administrative operations;
- $1.5 million for the Assessor's Legacy System Replacement Project to ensure that the design, functionality, and operational effectiveness of the replacement system meet the County's operational and business objectives;
- $0.5 million for the Seniors in Motion program to support healthy lifestyle activities for senior citizens; and
- $0.1 million for Public Library Homework Centers at various libraries.

Property tax revenues reflect a net increase of $242.2 million from the FY 2015-16 Final Adopted Budget. This includes an increase of $222.7 million due to a projected 5.0 percent increase in assessed valuation; a $31.4 million increase in property tax revenue residual based on the current trends of the County's General Fund share of the redistribution of property tax revenue as a result of Redevelopment Dissolution; a $4.0 million increase in one-time revenues for asset sales related to Redevelopment Dissolution; partially offset by a $15.9 million decrease in sales tax revenue as part of the Triple Flip unwind due to the State's payment of the 2004 Economic Recovery Bonds. Property tax revenues include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- $253.9 million increase in the Regular Roll;
- $0.2 million increase in the Supplemental Roll; and
- $11.9 million net decrease primarily due to the elimination of the Triple Flip.

Financing Uses

Financing Uses include funding for appropriations for contingencies as outlined in the revised Board Policy 4.030 "Budget Policies and Priorities", approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed, or assigned for specific needs including future legal or contractual obligations.

Obligated fund balance of $45.1 million is committed for various information technology legacy replacement projects.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 48,787,000.00	$ 82,767,000	$ 82,767,000	$ 5,417,000	$ 5,417,000	$ (77,350,000)
CANCEL OBLIGATED FUND BAL	51,701,852.00	16,523,000	0	36,606,000	36,606,000	36,606,000
PROPERTY TAXES	669,038,682.22	694,184,000	705,150,000	726,607,000	726,607,000	21,457,000
SPECIAL ASSESSMENTS	3,492.51	8,000	8,000	8,000	8,000	0
VOTER APPROVED SPECIAL TAXES	78,560,496.70	79,256,000	78,561,000	81,751,000	81,751,000	3,190,000
OTHER REVENUE	234,361,252.04	240,995,000	246,367,000	236,977,000	236,977,000	(9,390,000)
TOTAL FINANCING SOURCES	$ 1,082,452,775.47	$ 1,113,733,000	$ 1,112,853,000	$ 1,087,366,000	$ 1,087,366,000	$ (25,487,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 842,419,946.63	$ 880,627,000	$ 855,528,000	$ 909,212,000	$ 909,212,000	$ 53,684,000
SERVICES & SUPPLIES	113,089,965.01	139,707,000	168,844,000	153,062,000	153,062,000	(15,782,000)
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	113,089,965.01	139,707,000	161,844,000	146,062,000	146,062,000	(15,782,000)
OTHER CHARGES	3,452,384.06	7,183,000	8,265,000	8,783,000	8,783,000	518,000
CAPITAL ASSETS - EQUIPMENT	19,104,490.07	29,222,000	35,639,000	18,901,000	18,901,000	(16,738,000)
OTHER FINANCING USES	7,135,000.00	5,901,000	5,901,000	4,108,000	4,108,000	(1,793,000)
GROSS TOTAL	$ 985,201,785.77	$ 1,062,640,000	$ 1,067,177,000	$ 1,087,066,000	$ 1,087,066,000	$ 19,889,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 14,484,000.00	$ 45,676,000	$ 45,676,000	$ 300,000	$ 300,000	$ (45,376,000)
TOTAL OBLIGATED FUND BAL	$ 14,484,000.00	$ 45,676,000	$ 45,676,000	$ 300,000	$ 300,000	$ (45,376,000)
TOTAL FINANCING USES	$ 999,685,785.77	$ 1,108,316,000	$ 1,112,853,000	$ 1,087,366,000	$ 1,087,366,000	$ (25,487,000)
BUDGETED POSITIONS	4,589.0	4,613.0	4,613.0	4,640.0	4,640.0	27.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2016-17 Budget Message

The Fire Department provides 24-hour, emergency services to over four million people living and working in 57 of the County's 88 cities, the unincorporated communities and the City of La Habra in neighboring Orange County, and over one million housing units. The Department's vast 2,300 square mile jurisdiction also includes 158 lifeguard towers spanning 72 miles of coastline to protect millions of annual beach visitors. The Department is one of the largest emergency service organizations in the country, and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other disasters in Southern California.

The Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services. As the Department moves forward, it will continue to focus its efforts on establishing the Emergency Medical Services (EMS) Bureau; ensuring fiscal sustainability by identifying new revenue streams and maintaining sufficient levels of reserves; minimizing risk; and enhancing the culture of the organization through continued training. These efforts will provide the foundation to sustain the current levels of emergency staffing and essential support services.

The 2016-17 Recommended Budget includes funding for 21.0 positions for Emergency Operations including the opening of Fire Station 143 in the Santa Clarita Valley, and expanded operations at Fire Station 51 to provide truck services to the unincorporated area of Universal City; funding for the Department's share of Lifeguard restorations and unmet needs; 1.0 position to oversee the Grants and Cooperative Agreements Division and maximize grant opportunities; funding for four additional fire fighter trainee recruit classes; replacement of apparatus and heavy equipment; replacement of necessary personal protective equipment for firefighters; and 5.0 support positions which will improve efficiencies and help generate additional revenue. The budget also includes funding for Board-approved increases in salaries and health insurance subsidies, unavoidable costs, retiree health other-post employment benefits (OPEB), and other charges; partially offset by decreases in retirement, services and supplies and capital assets expenditures.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan includes 12 goals designed to support the Department's envisioned future. These goals are: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing the Leader in Each Employee; Strengthening our Infrastructure; Automating our Systems; Containing Risks; Mitigating Disasters; Preparing the People We Serve; and Communicating our Value. At this time, the Department is particularly concentrating on five areas: Critical Infrastructure, Fiscal Sustainability, Emergency Medical Services, Mitigating Risk, and Education/Training.

Changes From 2015-16 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2015-16 Final Adopted Budget	**1,112,853,000**	**1,112,853,000**	**4,613.0**
New/Expanded Programs			
1. Emergency Operations: Reflects funding for 21.0 positions, services and supplies, and capital assets for the opening of Fire Station 143, and expanded truck services at Fire Station 51.	5,115,000	5,115,000	21.0
2. Lifeguard: Reflects funding to the Department for Lifeguard General Fund costs for restorations and other critical unmet needs.	1,975,000	1,975,000	--
3. Grants: Reflects funding for 1.0 position and services and supplies to oversee the Grants and Cooperative Agreements Division.	156,000	156,000	1.0
Other Changes			
1. Support Positions: Reflects funding for 5.0 support positions and services and supplies which will improve efficiencies and help generate additional revenue. The additional positions are particularly critical to deal with workload needs in Payroll, Prevention, and Air and Wildland.	392,000	392,000	5.0
2. Firefighter Trainee Recruit Classes: Reflects one-time funding for four additional recruit classes in FY 2016-17.	5,484,000	5,484,000	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	42,203,000	42,203,000	--
4. Retirement: Reflects a decrease in costs based on future year projections.	(7,531,000)	(7,531,000)	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	1,693,000	1,693,000	--
6. Unavoidable Costs: Reflects a change in workers' compensation costs due to anticipated benefit increases and escalating medical cost trends.	4,274,000	4,274,000	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
7. Retiree Health OPEB: Reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,643,000	2,643,000	--
8. Other Salaries and Employee Benefits: Reflects adjustments to various salaries and employee benefits categories based on future year projections and historical costs.	1,222,000	1,222,000	--
9. Services and Supplies: Reflects a decrease primarily due to the elimination of one-time funding.	(17,274,000)	(17,274,000)	--
10. Other Charges: Reflects an increase primarily related to settlements carried over from FY 2015-16.	518,000	518,000	--
11. Capital Assets: Reflects a net decrease in capital assets.	(19,188,000)	(19,188,000)	--
12. Other Financing Uses: Reflects a decrease in operating transfers out to the Department's special funds.	(1,793,000)	(1,793,000)	--
13. Committed Fund Balance: Reflects a decrease in obligated fund balance from the FY 2015-16 level.	(45,376,000)	(45,376,000)	--
Total Changes	**(25,487,000)**	**(25,487,000)**	**27.0**
2016-17 Recommended Budget	**1,087,366,000**	**1,087,366,000**	**4,640.0**

Unmet Needs

The 2016-17 budget request includes funding to sustain departmental operations. The Department utilizes a multi-year fiscal forecast for financial planning purposes. The Department is anticipating slight increases in its primary funding source (property taxes) and will continue to evaluate new revenue streams which may help support ongoing operations.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 48,787,000.00	$ 82,767,000	$ 82,767,000	$ 5,417,000	$ 5,417,000	$ (77,350,000)
CANCEL OBLIGATED FUND BAL	51,701,852.00	16,523,000	0	36,606,000	36,606,000	36,606,000
AUDITING AND ACCOUNTING FEES	2,675,348.12	2,849,000	2,849,000	2,920,000	2,920,000	71,000
BUSINESS LICENSES	1,071,097.20	1,332,000	1,332,000	1,545,000	1,545,000	213,000
CHARGES FOR SERVICES - OTHER	184,379,546.76	187,337,000	186,343,000	186,309,000	186,309,000	(34,000)
COURT FEES & COSTS	40,735.00	36,000	36,000	36,000	36,000	0
EDUCATIONAL SERVICES	487,276.66	944,000	944,000	948,000	948,000	4,000
ELECTION SERVICES	1,938.00	0	0	0	0	0
FEDERAL - OTHER	8,133,544.47	9,287,000	18,689,000	1,884,000	1,884,000	(16,805,000)
FORFEITURES & PENALTIES	21,325.75	49,000	49,000	49,000	49,000	0
INTEREST	899,926.99	700,000	700,000	700,000	700,000	0
MISCELLANEOUS	1,386,208.54	1,714,000	1,014,000	1,433,000	1,433,000	419,000
OTHER GOVERNMENTAL AGENCIES	1,572,219.14	4,188,000	0	0	0	0
OTHER LICENSES & PERMITS	11,683,427.25	12,085,000	12,085,000	12,085,000	12,085,000	0
OTHER SALES	23,583.26	29,000	29,000	29,000	29,000	0
OTHER STATE - IN-LIEU TAXES	19,447.96	19,000	19,000	19,000	19,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	3,203,691.64	2,054,000	3,203,000	2,054,000	2,054,000	(1,149,000)
PLANNING & ENGINEERING SERVICES	873,657.00	761,000	761,000	761,000	761,000	0
PROP TAXES - CURRENT - SECURED	601,726,881.09	634,941,000	630,246,000	659,285,000	659,285,000	29,039,000
PROP TAXES - CURRENT - UNSECURED	20,470,151.29	19,248,000	21,725,000	20,268,000	20,268,000	(1,457,000)
PROP TAXES - PRIOR - SECURED	(4,444,692.52)	(6,108,000)	2,598,000	2,210,000	2,210,000	(388,000)
PROP TAXES - PRIOR - UNSECURED	244,483.90	349,000	244,000	349,000	349,000	105,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	33,205,117.51	33,759,000	32,500,000	32,500,000	32,500,000	0
RENTS & CONCESSIONS	99,564.00	81,000	81,000	81,000	81,000	0
SALE OF CAPITAL ASSETS	224,755.05	297,000	297,000	297,000	297,000	0
SALES & USE TAXES	433.00	0	0	0	0	0
SPECIAL ASSESSMENTS	3,492.51	8,000	8,000	8,000	8,000	0
STATE - 2011 REALIGNMENT REVENUE	3,905,710.00	4,055,000	5,745,000	5,045,000	5,045,000	(700,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	4,299,533.63	4,607,000	4,607,000	4,607,000	4,607,000	0
STATE - OTHER	8,812,282.62	7,096,000	7,096,000	7,096,000	7,096,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	17,142,698.36	11,091,000	17,143,000	11,091,000	11,091,000	(6,052,000)
SUPPLEMENTAL PROP TAXES- PRIOR	694,042.59	904,000	694,000	904,000	904,000	210,000
TRANSFERS IN	546,000.00	1,475,000	488,000	9,079,000	9,079,000	8,591,000
VOTER APPROVED SPECIAL TAXES	78,560,496.70	79,256,000	78,561,000	81,751,000	81,751,000	3,190,000
TOTAL FINANCING SOURCES	$1,082,452,775.47	$ 1,113,733,000	$ 1,112,853,000	$ 1,087,366,000	$ 1,087,366,000	$ (25,487,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 559,481,619.13	$ 600,059,000	$ 572,673,000	$ 610,331,000	$ 610,331,000	$ 37,658,000
CAFETERIA BENEFIT PLANS	70,098,680.15	71,339,000	72,270,000	78,076,000	78,076,000	5,806,000
COUNTY EMPLOYEE RETIREMENT	109,744,317.56	105,199,000	107,043,000	106,542,000	106,542,000	(501,000)
DENTAL INSURANCE	1,776,707.80	1,770,000	1,780,000	1,838,000	1,838,000	58,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
DEPENDENT CARE SPENDING ACCOUNTS	404,556.60	410,000	395,000	434,000	434,000	39,000
DISABILITY BENEFITS	1,105,945.12	669,000	673,000	714,000	714,000	41,000
FICA (OASDI)	7,048,632.21	7,562,000	7,114,000	7,907,000	7,907,000	793,000
HEALTH INSURANCE	2,716,233.54	2,955,000	2,926,000	3,360,000	3,360,000	434,000
LIFE INSURANCE	585,573.71	417,000	434,000	449,000	449,000	15,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	19,662,130.00	22,939,000	22,808,000	27,144,000	27,144,000	4,336,000
SAVINGS PLAN	1,038,405.93	1,060,000	1,102,000	1,066,000	1,066,000	(36,000)
THRIFT PLAN (HORIZONS)	10,678,560.53	11,791,000	11,677,000	12,546,000	12,546,000	869,000
UNEMPLOYMENT INSURANCE	381,375.00	376,000	552,000	450,000	450,000	(102,000)
WORKERS' COMPENSATION	57,697,809.35	54,081,000	54,081,000	58,355,000	58,355,000	4,274,000
TOTAL S & E B	842,419,946.63	880,627,000	855,528,000	909,212,000	909,212,000	53,684,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	22,190,486.37	22,803,000	27,142,000	28,009,000	28,009,000	867,000
AGRICULTURAL	42,159.49	64,000	57,000	53,000	53,000	(4,000)
CLOTHING & PERSONAL SUPPLIES	999,466.83	1,102,000	4,908,000	4,524,000	4,524,000	(384,000)
COMMUNICATIONS	244,153.03	384,000	1,711,000	1,326,000	1,326,000	(385,000)
COMPUTING-MAINFRAME	2,069,918.86	2,334,000	1,492,000	1,361,000	1,361,000	(131,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	373,058.00	1,100,000	1,686,000	1,164,000	1,164,000	(522,000)
COMPUTING-PERSONAL	3,156,124.21	4,790,000	5,570,000	5,038,000	5,038,000	(532,000)
CONTRACTED PROGRAM SERVICES	150,000.21	142,000	3,953,000	2,878,000	2,878,000	(1,075,000)
FOOD	1,089,897.39	1,139,000	759,000	695,000	695,000	(64,000)
HOUSEHOLD EXPENSE	1,653,540.65	1,323,000	931,000	840,000	840,000	(91,000)
INFORMATION TECHNOLOGY SERVICES	295,859.74	622,000	1,166,000	1,063,000	1,063,000	(103,000)
INFORMATION TECHNOLOGY-SECURITY	22,408.00	31,000	15,000	14,000	14,000	(1,000)
INSURANCE	3,280,957.01	3,946,000	3,565,000	3,646,000	3,646,000	81,000
MAINTENANCE - BUILDINGS & IMPRV	6,983,586.00	8,353,000	9,057,000	8,215,000	8,215,000	(842,000)
MAINTENANCE - EQUIPMENT	13,537,763.44	16,711,000	13,704,000	12,645,000	12,645,000	(1,059,000)
MEDICAL DENTAL & LAB SUPPLIES	5,614,015.20	4,946,000	3,417,000	2,906,000	2,906,000	(511,000)
MEMBERSHIPS	9,649.01	41,000	116,000	107,000	107,000	(9,000)
MISCELLANEOUS EXPENSE	(2,627,335.70)	3,840,000	10,897,000	10,755,000	10,755,000	(142,000)
OFFICE EXPENSE	1,527,700.39	1,357,000	3,690,000	3,262,000	3,262,000	(428,000)
PROFESSIONAL SERVICES	5,067,055.18	4,224,000	14,460,000	9,914,000	9,914,000	(4,546,000)
PUBLICATIONS & LEGAL NOTICE	2,024.02	24,000	6,000	6,000	6,000	0
RENTS & LEASES - BLDG & IMPRV	2,266,300.54	2,643,000	3,175,000	2,888,000	2,888,000	(287,000)
RENTS & LEASES - EQUIPMENT	3,538,746.95	5,725,000	7,823,000	7,218,000	7,218,000	(605,000)
SMALL TOOLS & MINOR EQUIPMENT	7,078,919.67	6,232,000	4,815,000	4,043,000	4,043,000	(772,000)
SPECIAL DEPARTMENTAL EXPENSE	672,959.10	978,000	1,264,000	1,109,000	1,109,000	(155,000)
TECHNICAL SERVICES	8,519,259.55	11,619,000	7,409,000	6,631,000	6,631,000	(778,000)
TELECOMMUNICATIONS	12,023,894.49	14,161,000	18,443,000	16,708,000	16,708,000	(1,735,000)
TRAINING	360,113.96	1,282,000	1,322,000	1,249,000	1,249,000	(73,000)
TRANSPORTATION AND TRAVEL	8,441,848.07	12,468,000	11,389,000	10,310,000	10,310,000	(1,079,000)
UTILITIES	4,505,435.35	5,323,000	4,902,000	4,485,000	4,485,000	(417,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	113,089,965.01	139,707,000	161,844,000	146,062,000	146,062,000	(15,782,000)
OTHER CHARGES						
INT-OTHER LONG TERM DEBT	6,111.49	17,000	174,000	365,000	365,000	191,000
JUDGMENTS & DAMAGES	1,244,359.45	4,963,000	5,892,000	6,218,000	6,218,000	326,000
RET-OTHER LONG TERM DEBT	2,131,652.62	2,122,000	2,122,000	2,123,000	2,123,000	1,000
TAXES & ASSESSMENTS	70,260.50	81,000	77,000	77,000	77,000	0
TOTAL OTH CHARGES	3,452,384.06	7,183,000	8,265,000	8,783,000	8,783,000	518,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	124,741.57	0	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	1,254,722.78	18,000	1,208,000	0	0	(1,208,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	54,000	167,000	501,000	501,000	334,000
COMPUTERS, MAINFRAME	0.00	0	36,000	0	0	(36,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	572,693.71	270,000	368,000	0	0	(368,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	12,639.63	2,620,000	2,646,000	160,000	160,000	(2,486,000)
DATA HANDLING EQUIPMENT	0.00	0	0	45,000	45,000	45,000
ELECTRONIC EQUIPMENT	338,410.88	321,000	111,000	48,000	48,000	(63,000)
FOOD PREPARATION EQUIPMENT	64,260.14	201,000	147,000	0	0	(147,000)
MACHINERY EQUIPMENT	887,150.93	708,000	573,000	65,000	65,000	(508,000)
MANUFACTURED/PREFABRICATED STRUCTURE	13,920.84	189,000	129,000	37,000	37,000	(92,000)
MEDICAL - FIXED EQUIPMENT	0.00	0	40,000	0	0	(40,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	5,586,060.16	0	1,109,000	0	0	(1,109,000)
MEDICAL-MINOR EQUIPMENT	0.00	440,000	367,000	0	0	(367,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	57,000	0	85,000	85,000	85,000
OFFICE FURNITURE,FIXTURES & EQ	11,258.77	0	0	0	0	0
OTHER EQUIPMENT INSTALLATION	0.00	0	6,000	0	0	(6,000)
PARK/RECREATION EQUIPMENT	12,057.10	325,000	325,000	0	0	(325,000)
TANKS-STORAGE & TRANSPORT	16,545.60	0	50,000	0	0	(50,000)
TELECOMMUNICATIONS EQUIPMENT	1,783,519.01	958,000	1,432,000	0	0	(1,432,000)
VEHICLES & TRANSPORTATION EQUIPMENT	8,426,508.95	22,806,000	25,784,000	17,020,000	17,020,000	(8,764,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	255,000	1,141,000	940,000	940,000	(201,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	19,104,490.07	29,222,000	35,639,000	18,901,000	18,901,000	(16,738,000)
TOTAL CAPITAL ASSETS	19,104,490.07	29,222,000	35,639,000	18,901,000	18,901,000	(16,738,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	7,135,000.00	5,901,000	5,901,000	4,108,000	4,108,000	(1,793,000)
TOTAL OTH FIN USES	7,135,000.00	5,901,000	5,901,000	4,108,000	4,108,000	(1,793,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 14,484,000.00	$ 45,676,000	$ 45,676,000	$ 300,000	$ 300,000	$ (45,376,000)
TOTAL OBLIGATED FUND BAL	$ 14,484,000.00	$ 45,676,000	$ 45,676,000	$ 300,000	$ 300,000	$ (45,376,000)
TOTAL FINANCING USES	$ 999,685,785.77	$ 1,108,316,000	$ 1,112,853,000	$ 1,087,366,000	$ 1,087,366,000	$ (25,487,000)
BUDGETED POSITIONS	4,589.0	4,613.0	4,613.0	4,640.0	4,640.0	27.0

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 118,227.22	$ 81,000	$ 81,000	$ 81,000	$ 81,000	$ 0
TOTAL FINANCING SOURCES	$ 118,227.22	$ 81,000	$ 81,000	$ 81,000	$ 81,000	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 17,885,092.06	$ 18,779,000	$ 19,108,000	$ 19,764,000	$ 19,764,000	$ 656,000
SERVICES & SUPPLIES	4,579,365.07	4,544,000	5,989,000	5,525,000	5,525,000	(464,000)
CAPITAL ASSETS - EQUIPMENT	0.00	39,000	39,000	0	0	(39,000)
GROSS TOTAL	$ 22,464,457.13	$ 23,362,000	$ 25,136,000	$ 25,289,000	$ 25,289,000	$ 153,000
TOTAL FINANCING USES	$ 22,464,457.13	$ 23,362,000	$ 25,136,000	$ 25,289,000	$ 25,289,000	$ 153,000
BUDGETED POSITIONS	218.0	222.0	222.0	224.0	224.0	2.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 30,787.15	$ 500,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	30,787.15	500,000	0	0	0	0
GROSS TOTAL	$ 30,787.15	$ 500,000	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 30,787.15	$ 500,000	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 0.00	$ 1,814,000	$ 1,814,000	$ 0	$ 0	$ (1,814,000)
TOTAL FINANCING SOURCES	$ 0.00	$ 1,814,000	$ 1,814,000	$ 0	$ 0	$ (1,814,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 5,365,000	$ 5,918,000	$ 6,299,000	$ 6,299,000	$ 381,000
SERVICES & SUPPLIES	0.00	4,024,000	4,766,000	2,177,000	2,177,000	(2,589,000)
CAPITAL ASSETS - EQUIPMENT	0.00	440,000	1,109,000	0	0	(1,109,000)
GROSS TOTAL	$ 0.00	$ 9,829,000	$ 11,793,000	$ 8,476,000	$ 8,476,000	$ (3,317,000)
TOTAL FINANCING USES	$ 0.00	$ 9,829,000	$ 11,793,000	$ 8,476,000	$ 8,476,000	$ (3,317,000)
BUDGETED POSITIONS	0.0	44.0	44.0	44.0	44.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 2,294,322.35	$ 9,898,000	$ 18,315,000	$ 2,629,000	$ 2,629,000	$ (15,686,000)
TOTAL FINANCING SOURCES	$ 2,294,322.35	$ 9,898,000	$ 18,315,000	$ 2,629,000	$ 2,629,000	$ (15,686,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,089,738.82	$ 13,509,000	$ 17,781,000	$ 17,448,000	$ 17,448,000	$ (333,000)
SERVICES & SUPPLIES	8,699,508.55	5,283,000	13,254,000	7,028,000	7,028,000	(6,226,000)
CAPITAL ASSETS - EQUIPMENT	9,611,653.53	1,266,000	4,508,000	634,000	634,000	(3,874,000)
GROSS TOTAL	$ 34,400,900.90	$ 20,058,000	$ 35,543,000	$ 25,110,000	$ 25,110,000	$ (10,433,000)
TOTAL FINANCING USES	$ 34,400,900.90	$ 20,058,000	$ 35,543,000	$ 25,110,000	$ 25,110,000	$ (10,433,000)
BUDGETED POSITIONS	149.0	116.0	116.0	114.0	114.0	(2.0)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 48,787,000.00	$ 82,767,000	$ 82,767,000	$ 5,417,000	$ 5,417,000	$ (77,350,000)
CANCEL OBLIGATED FUND BAL	51,701,852.00	16,523,000	0	36,606,000	36,606,000	36,606,000
PROPERTY TAXES	669,038,682.22	694,184,000	705,150,000	726,607,000	726,607,000	21,457,000
SPECIAL ASSESSMENTS	262.51	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	78,560,496.70	79,256,000	78,561,000	81,751,000	81,751,000	3,190,000
OTHER REVENUE	10,244,748.02	11,631,000	8,592,000	7,443,000	7,443,000	(1,149,000)
TOTAL FINANCING SOURCES	$ 858,333,041.45	$ 884,361,000	$ 875,070,000	$ 857,824,000	$ 857,824,000	$ (17,246,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 21,642,143.30	$ 21,827,000	$ 24,882,000	$ 26,445,000	$ 26,445,000	$ 1,563,000
OTHER CHARGES	1,314,619.95	5,044,000	5,969,000	6,295,000	6,295,000	326,000
GROSS TOTAL	$ 22,956,763.25	$ 26,871,000	$ 30,851,000	$ 32,740,000	$ 32,740,000	$ 1,889,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 14,484,000.00	$ 45,676,000	$ 45,676,000	$ 300,000	$ 300,000	$ (45,376,000)
TOTAL OBLIGATED FUND BAL	$ 14,484,000.00	$ 45,676,000	$ 45,676,000	$ 300,000	$ 300,000	$ (45,376,000)
TOTAL FINANCING USES	$ 37,440,763.25	$ 72,547,000	$ 76,527,000	$ 33,040,000	$ 33,040,000	$ (43,487,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 18,050,497.12	$ 18,801,000	$ 18,801,000	$ 18,830,000	$ 18,830,000	$ 29,000
TOTAL FINANCING SOURCES	$ 18,050,497.12	$ 18,801,000	$ 18,801,000	$ 18,830,000	$ 18,830,000	$ 29,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,529,423.60	$ 17,061,000	$ 19,322,000	$ 20,585,000	$ 20,585,000	$ 1,263,000
SERVICES & SUPPLIES	441,018.50	791,000	895,000	740,000	740,000	(155,000)
GROSS TOTAL	$ 16,970,442.10	$ 17,852,000	$ 20,217,000	$ 21,325,000	$ 21,325,000	$ 1,108,000
TOTAL FINANCING USES	$ 16,970,442.10	$ 17,852,000	$ 20,217,000	$ 21,325,000	$ 21,325,000	$ 1,108,000
BUDGETED POSITIONS	145.0	145.0	145.0	145.0	145.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 0.00	$ 332,000	$ 332,000	$ 325,000	$ 325,000	$ (7,000)
TOTAL FINANCING SOURCES	$ 0.00	$ 332,000	$ 332,000	$ 325,000	$ 325,000	$ (7,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 10,364,055.04	$ 11,764,000	$ 13,044,000	$ 18,898,000	$ 18,898,000	$ 5,854,000
SERVICES & SUPPLIES	2,349,873.98	2,730,000	4,282,000	4,874,000	4,874,000	592,000
CAPITAL ASSETS - EQUIPMENT	43,367.61	64,000	65,000	0	0	(65,000)
GROSS TOTAL	$ 12,757,296.63	$ 14,558,000	$ 17,391,000	$ 23,772,000	$ 23,772,000	$ 6,381,000
TOTAL FINANCING USES	$ 12,757,296.63	$ 14,558,000	$ 17,391,000	$ 23,772,000	$ 23,772,000	$ 6,381,000
BUDGETED POSITIONS	76.0	76.0	76.0	80.0	80.0	4.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 37,375,444.09	$ 39,105,000	$ 39,114,000	$ 42,004,000	$ 42,004,000	$ 2,890,000
TOTAL FINANCING SOURCES	$ 37,375,444.09	$ 39,105,000	$ 39,114,000	$ 42,004,000	$ 42,004,000	$ 2,890,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 39,119,804.89	$ 42,830,000	$ 41,997,000	$ 44,749,000	$ 44,749,000	$ 2,752,000
SERVICES & SUPPLIES	2,452,471.12	3,276,000	3,494,000	3,670,000	3,670,000	176,000
CAPITAL ASSETS - EQUIPMENT	208,811.81	1,004,000	1,934,000	1,000,000	1,000,000	(934,000)
GROSS TOTAL	$ 41,781,087.82	$ 47,110,000	$ 47,425,000	$ 49,419,000	$ 49,419,000	$ 1,994,000
TOTAL FINANCING USES	$ 41,781,087.82	$ 47,110,000	$ 47,425,000	$ 49,419,000	$ 49,419,000	$ 1,994,000
BUDGETED POSITIONS	288.0	294.0	294.0	294.0	294.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 155,870,745.83	$ 149,380,000	$ 150,084,000	$ 147,763,000	$ 147,763,000	$ (2,321,000)
TOTAL FINANCING SOURCES	$ 155,870,745.83	$ 149,380,000	$ 150,084,000	$ 147,763,000	$ 147,763,000	$ (2,321,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 660,878,862.17	$ 685,646,000	$ 652,818,000	$ 690,924,000	$ 690,924,000	$ 38,106,000
SERVICES & SUPPLIES	26,992,270.29	40,106,000	39,005,000	36,034,000	36,034,000	(2,971,000)
CAPITAL ASSETS - EQUIPMENT	775,020.86	3,313,000	4,455,000	260,000	260,000	(4,195,000)
OTHER FINANCING USES	6,374,000.00	5,602,000	5,602,000	10,000	10,000	(5,592,000)
GROSS TOTAL	$ 695,020,153.32	$ 734,667,000	$ 701,880,000	$ 727,228,000	$ 727,228,000	$ 25,348,000
TOTAL FINANCING USES	$ 695,020,153.32	$ 734,667,000	$ 701,880,000	$ 727,228,000	$ 727,228,000	$ 25,348,000
BUDGETED POSITIONS	3,097.0	3,100.0	3,100.0	3,123.0	3,123.0	23.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 3,230.00	$ 8,000	$ 8,000	$ 8,000	$ 8,000	$ 0
OTHER REVENUE	8,356,286.30	7,563,000	7,544,000	7,780,000	7,780,000	236,000
TOTAL FINANCING SOURCES	$ 8,359,516.30	$ 7,571,000	$ 7,552,000	$ 7,788,000	$ 7,788,000	$ 236,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 41,270,250.67	$ 43,475,000	$ 41,198,000	$ 43,657,000	$ 43,657,000	$ 2,459,000
SERVICES & SUPPLIES	751,683.29	789,000	958,000	1,043,000	1,043,000	85,000
CAPITAL ASSETS - EQUIPMENT	101,081.20	0	0	91,000	91,000	91,000
GROSS TOTAL	$ 42,123,015.16	$ 44,264,000	$ 42,156,000	$ 44,791,000	$ 44,791,000	$ 2,635,000
TOTAL FINANCING USES	$ 42,123,015.16	$ 44,264,000	$ 42,156,000	$ 44,791,000	$ 44,791,000	$ 2,635,000
BUDGETED POSITIONS	247.0	247.0	247.0	247.0	247.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 2,050,981.11	$ 2,390,000	$ 1,690,000	$ 10,122,000	$ 10,122,000	$ 8,432,000
TOTAL FINANCING SOURCES	$ 2,050,981.11	$ 2,390,000	$ 1,690,000	$ 10,122,000	$ 10,122,000	$ 8,432,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 40,282,719.38	$ 42,198,000	$ 44,342,000	$ 46,888,000	$ 46,888,000	$ 2,546,000
SERVICES & SUPPLIES	45,150,843.76	55,837,000	64,319,000	58,526,000	58,526,000	(5,793,000)
OTHER CHARGES	2,137,764.11	2,139,000	2,296,000	2,488,000	2,488,000	192,000
CAPITAL ASSETS - EQUIPMENT	8,364,555.06	23,096,000	23,529,000	16,916,000	16,916,000	(6,613,000)
OTHER FINANCING USES	761,000.00	299,000	299,000	4,098,000	4,098,000	3,799,000
GROSS TOTAL	$ 96,696,882.31	$ 123,569,000	$ 134,785,000	$ 128,916,000	$ 128,916,000	$ (5,869,000)
TOTAL FINANCING USES	$ 96,696,882.31	$ 123,569,000	$ 134,785,000	$ 128,916,000	$ 128,916,000	$ (5,869,000)
BUDGETED POSITIONS	369.0	369.0	369.0	369.0	369.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000
GROSS TOTAL	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000
NET TOTAL	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000
NET COUNTY COST	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2016-17 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches, which are the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services. The 2016-17 Recommended Budget reflects a net increase of $2.6 million in NCC primarily due to funding for restorations and other critical needs of $2.0 million and Board-approved increases in salaries and health insurance subsidies, partially offset by the deletion of one-time funding of $0.6 million for a dock house.

Critical/Strategic Planning Initiatives

The Fire Department's Strategic Plan includes 12 goals designed to support the Department's envisioned future. These goals are: Preventing Injury and Illness; Delivering Exemplary Emergency Services; Innovating New Delivery Systems; Fostering Workforce Excellence; Ensuring Financial Stability and Accountability; Developing the Leader in Each Employee; Strengthening its Infrastructure; Automating its Systems; Containing Risks; Mitigating Disasters; Preparing the People We Serve; and Communicating the Department's Value. At this time, the Department is particularly focused on five areas: Critical Infrastructure, Fiscal Sustainability, Emergency Medical Services, Mitigating Risk, and Education/Training.

The 2016-17 Recommended Budget supports the Fire Department's Strategic Plan efforts as it relates to lifeguard operations.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**30,711,000**	**0**	**0**	**30,711,000**	**0.0**
Other Changes					
1. **Restorations and Critical Needs:** Reflects an increase in funding for restorations of various programs curtailed in fiscal years 2009-10 and 2010-11, and other critical needs.	2,000,000	--	--	2,000,000	--
2. **Salaries and Employee Benefits:** Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,174,000	--	--	1,174,000	--
3. **Retirement:** Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(55,000)	--	--	(55,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Retiree Health Insurance: Reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	46,000	--	--	46,000	--
5. Other Employee Benefits: Reflects increases in uniform allowance and longevity bonus benefits.	51,000	--	--	51,000	--
6. One-time Funding: Reflects the deletion of one-time funding for a dock house.	(630,000)	--	--	(630,000)	--
Total Changes	**2,586,000**	**0**	**0**	**2,586,000**	**0.0**
2016-17 Recommended Budget	**33,297,000**	**0**	**0**	**33,297,000**	**0.0**

Unmet Needs

The Lifeguard budget has unmet needs totaling $1.3 million comprised of the following: $0.6 million for dive team and paramedic training; $0.3 million for vehicle outfitting, a watercraft, a Tuff Shed and a rescue boat engine; $0.2 million for program restorations; $0.1 million for a Fire Equipment Mechanic and Emergency Medical Technician; and $0.1 million for medical exams.

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
SPECIAL DEPARTMENTAL EXPENSE	$ 0.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000
TECHNICAL SERVICES	29,082,000.00	0	0	0	0	0
TOTAL S & S	29,082,000.00	30,711,000	30,711,000	34,638,000	33,297,000	2,586,000
GROSS TOTAL	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000
NET TOTAL	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000
NET COUNTY COST	$ 29,082,000.00	$ 30,711,000	$ 30,711,000	$ 34,638,000	$ 33,297,000	$ 2,586,000

Departmental Program Summary

1. Emergency Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	785,123,000	785,123,000	3,461.0
Less Administration	--	--	--
Net Program Costs	785,123,000	785,123,000	3,461.0

Authority: Mandated program – County Charter, Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The program provides life safety emergency services. This program includes regional fire suppression, inspections, hazardous materials response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, 9-1-1 dispatch and field communications, technical training, and homeland security and disaster preparedness.

2. Preventive Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	66,116,000	66,116,000	392.0
Less Administration	--	--	--
Net Program Costs	66,116,000	66,116,000	392.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

The program identifies, corrects and minimizes fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

3. Business Services

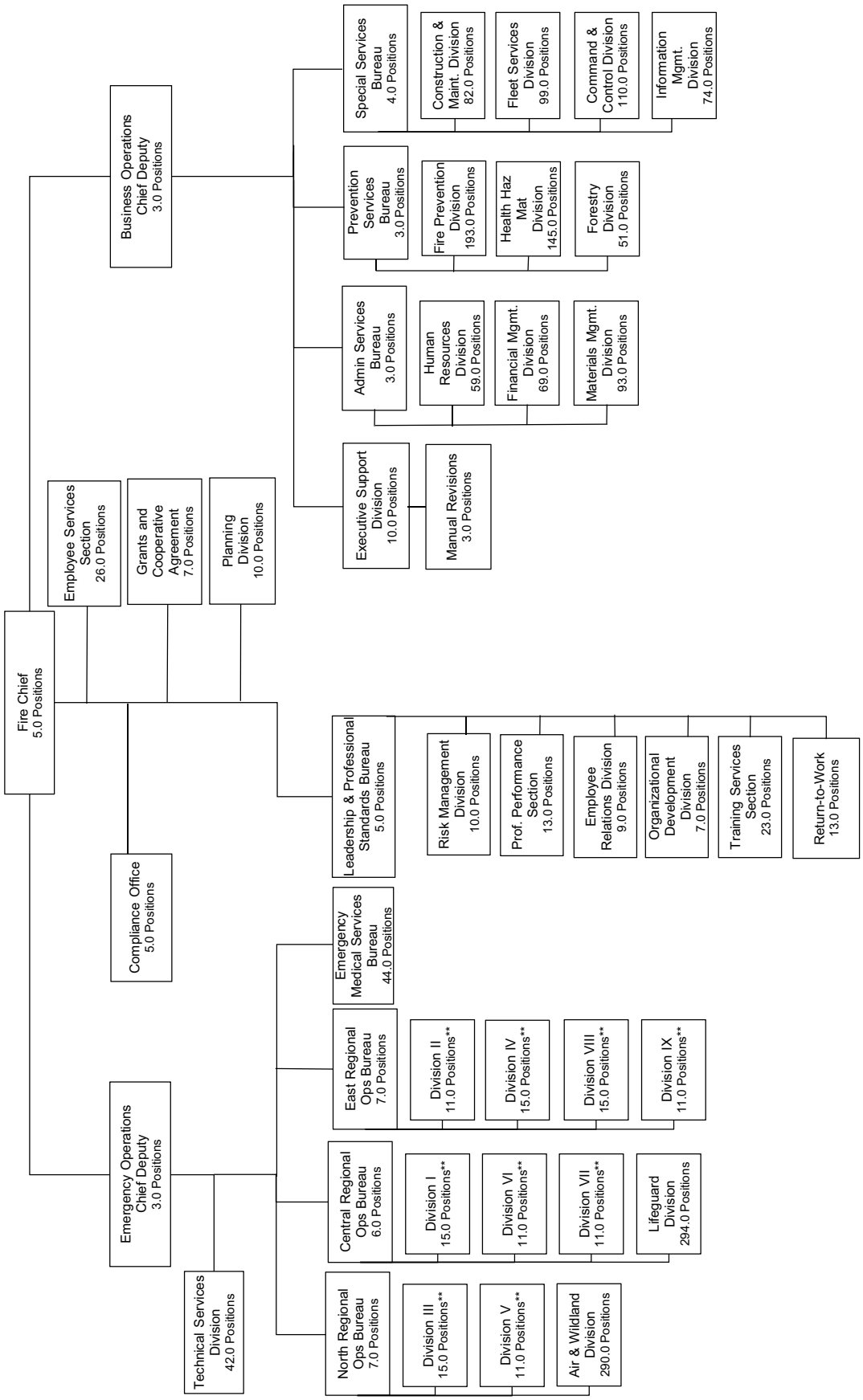
	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	236,127,000	236,127,000	787.0
Less Administration	--	--	--
Net Program Costs	236,127,000	236,127,000	787.0

Authority: Non-mandated, discretionary program.

The program provides executive oversight and administrative support to the operations of the Department. This program includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, and construction and maintenance of departmental facilities.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	1,087,366,000	1,087,366,000	4,640.0

LOS ANGELES COUNTY FIRE DEPARTMENT
DARYL L. OSBY, FIRE CHIEF
FY 2016-17 Recommended Budget Positions = 4,640.0



** Includes 2,698 Emergency Field Personnel Positions.

Grand Jury

Darrell Mahood, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 511,980.53	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 588,844.63	$ 584,000	$ 597,000	$ 606,000	$ 606,000	$ 9,000
SERVICES & SUPPLIES	872,923.35	1,032,000	1,208,000	1,208,000	1,208,000	0
GROSS TOTAL	$ 1,461,767.98	$ 1,616,000	$ 1,805,000	$ 1,814,000	$ 1,814,000	$ 9,000
NET TOTAL	$ 1,461,767.98	$ 1,616,000	$ 1,805,000	$ 1,814,000	$ 1,814,000	$ 9,000
NET COUNTY COST	$ 949,787.45	$ 1,596,000	$ 1,785,000	$ 1,794,000	$ 1,794,000	$ 9,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an increase in NCC of $9,000 primarily due to Board-approved increases in salaries and employee benefits partially offset by a decrease in retirement contributions.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the varied population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**1,805,000**	**0**	**20,000**	**1,785,000**	**5.0**
Other Changes					
1. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(3,000)	--	--	(3,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	10,000	--	--	10,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,000	--	--	2,000	--
Total Changes	**9,000**	**0**	**0**	**9,000**	**0.0**
2016-17 Recommended Budget	**1,814,000**	**0**	**20,000**	**1,794,000**	**5.0**

Unmet Needs

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately $0.9 million for staff, grand juror expenses, space, and infrastructure.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 29,761.53	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
STATE - OTHER	482,219.00	0	0	0	0	0
TOTAL REVENUE	$ 511,980.53	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 381,228.40	$ 380,000	$ 371,000	$ 375,000	$ 375,000	$ 4,000
CAFETERIA BENEFIT PLANS	75,325.81	78,000	84,000	89,000	89,000	5,000
COUNTY EMPLOYEE RETIREMENT	76,935.80	70,000	72,000	69,000	69,000	(3,000)
DENTAL INSURANCE	733.44	1,000	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	540.00	0	0	0	0	0
DISABILITY BENEFITS	2,529.48	3,000	1,000	1,000	1,000	0
FICA (OASDI)	3,147.32	3,000	6,000	6,000	6,000	0
HEALTH INSURANCE	8,111.54	8,000	13,000	13,000	13,000	0
LIFE INSURANCE	2,289.41	0	0	0	0	0
RETIREE HEALTH INSURANCE	25,349.00	28,000	31,000	34,000	34,000	3,000
SAVINGS PLAN	3,509.46	4,000	6,000	6,000	6,000	0
THRIFT PLAN (HORIZONS)	9,144.97	9,000	9,000	9,000	9,000	0
WORKERS' COMPENSATION	0.00	0	1,000	1,000	1,000	0
TOTAL S & E B	588,844.63	584,000	597,000	606,000	606,000	9,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	250.28	0	0	0	0	0
COMMUNICATIONS	5,377.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	600,624.57	585,000	647,000	647,000	647,000	0
MAINTENANCE - BUILDINGS & IMPRV	23,338.00	24,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	0.00	0	1,000	1,000	1,000	0
OFFICE EXPENSE	28,717.84	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	84,888.77	248,000	315,000	315,000	315,000	0
PUBLICATIONS & LEGAL NOTICE	43,800.00	31,000	31,000	31,000	31,000	0
RENTS & LEASES - BLDG & IMPRV	0.00	12,000	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	8,000	8,000	8,000	8,000	0
TECHNICAL SERVICES	4,498.80	5,000	5,000	5,000	5,000	0
TELECOMMUNICATIONS	6,936.90	6,000	9,000	9,000	9,000	0
TRAINING	4,400.00	5,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	116.10	0	14,000	14,000	14,000	0
UTILITIES	69,975.09	60,000	84,000	84,000	84,000	0
TOTAL S & S	872,923.35	1,032,000	1,208,000	1,208,000	1,208,000	0
GROSS TOTAL	$ 1,461,767.98	$ 1,616,000	$ 1,805,000	$ 1,814,000	$ 1,814,000	$ 9,000
NET TOTAL	$ 1,461,767.98	$ 1,616,000	$ 1,805,000	$ 1,814,000	$ 1,814,000	$ 9,000
NET COUNTY COST	$ 949,787.45	$ 1,596,000	$ 1,785,000	$ 1,794,000	$ 1,794,000	$ 9,000
BUDGETED POSITIONS	5.0	5.0	5.0	5.0	5.0	0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	764,000	--	--	764,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	764,000	--	--	764,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	551,000	--	--	551,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	551,000	--	--	551,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County which are brought before them and presents them to the Court by indictment.

3. Administration – (Civil and Criminal)

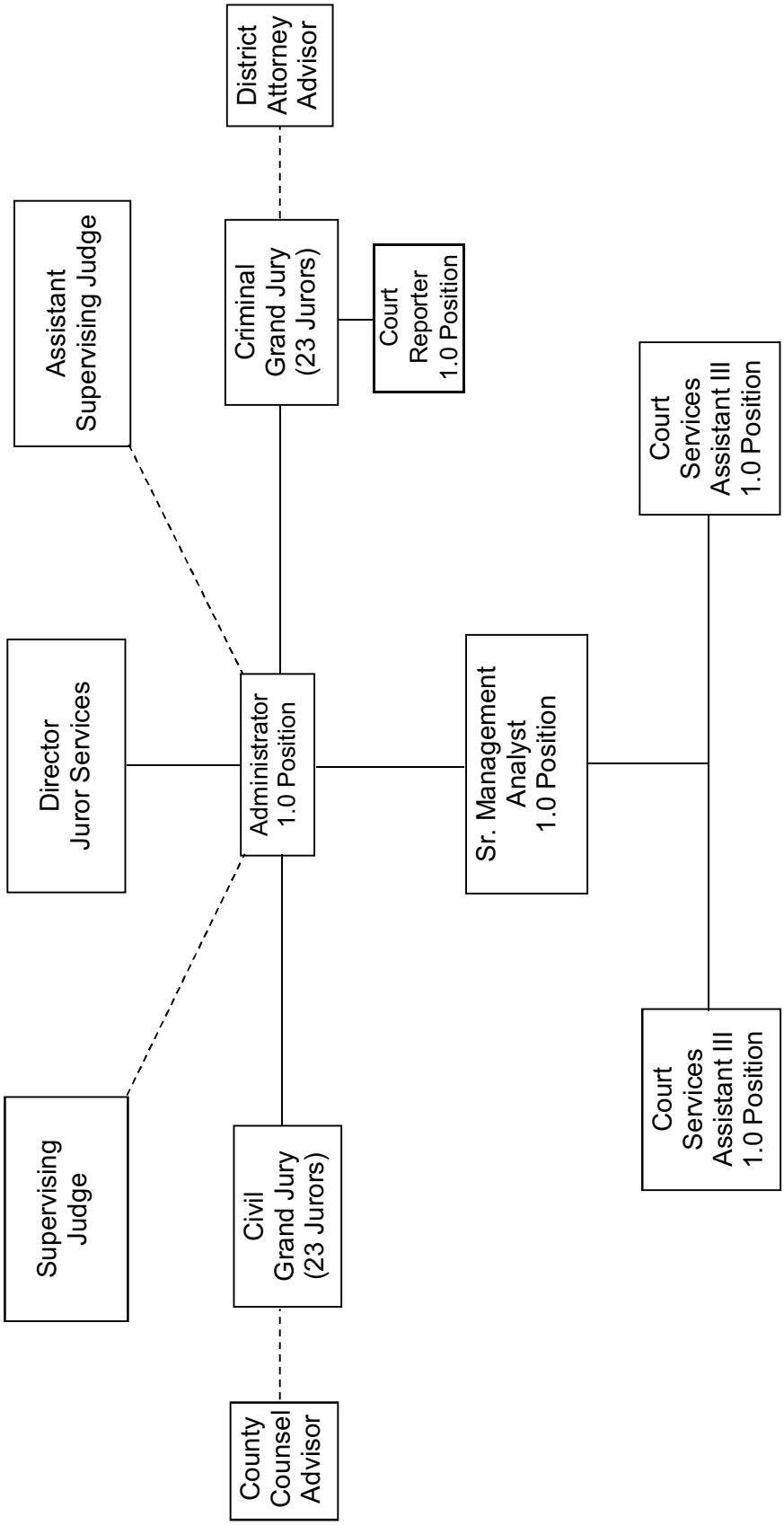
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	499,000	--	20,000	479,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	499,000	--	20,000	479,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Grand Jury Administration provides administrative support and oversight to the Civil and Criminal Grand Jury, including budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,814,000	0	20,000	1,794,000	5.0

GRAND JURY
Darrell Mahood, Director
Juror Services Division
FY 2016-17 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,383,639.37	$ 1,387,000	$ 1,387,000	$ 1,387,000	$ 1,428,000	$ 41,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,982,831.07	$ 5,675,000	$ 5,675,000	$ 5,675,000	$ 5,670,000	$ (5,000)
GROSS TOTAL	$ 4,982,831.07	$ 5,675,000	$ 5,675,000	$ 5,675,000	$ 5,670,000	$ (5,000)
NET TOTAL	$ 4,982,831.07	$ 5,675,000	$ 5,675,000	$ 5,675,000	$ 5,670,000	$ (5,000)
NET COUNTY COST	$ 3,599,191.70	$ 4,288,000	$ 4,288,000	$ 4,288,000	$ 4,242,000	$ (46,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to come together to celebrate, and to protect and expand green and open spaces for public use.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC decrease of $46,000 due to the deletion of one-time funding, partially offset by an increase in funding for unavoidable custodial contract costs and additional security services for the 4th of July and New Year's Eve events.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by assuring open space for casual sitting, leisurely strolling and civic gatherings. Grand Park serves the community by providing access to community groups, neighbors, schoolchildren, and sponsored performing events.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**5,675,000**	**0**	**1,387,000**	**4,288,000**	**0.0**
New/Expanded Programs					
1. Security Services: Reflects funding for additional security services for the 4th of July and New Year's Eve events in Grand Park.	131,000	--	--	131,000	--
2. Unavoidable Contract Costs: Reflects an increase in contract costs for custodial services.	63,000	--	--	63,000	--
Other Changes					
1. One-time Funding: Reflects the deletion of one-time funding for the purchase of security cameras to monitor the Children's playground ($40,000) and bollards ($200,000).	(240,000)	--	--	(240,000)	--
2. Services and Supplies: Reflects an increase in services and supplies for various park operations, partially offset by an increase in rental fee revenues based on anticipated trends.	41,000	--	41,000	--	--
Total Changes	**(5,000)**	**0**	**41,000**	**(46,000)**	**0.0**
2016-17 Recommended Budget	**5,670,000**	**0**	**1,428,000**	**4,242,000**	**0.0**

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 243,000	$ 243,000	$ 243,000	$ 247,000	$ 4,000
MISCELLANEOUS	3,216.26	0	0	0	0	0
RENTS & CONCESSIONS	1,380,423.11	1,144,000	1,144,000	1,144,000	1,181,000	37,000
TOTAL REVENUE	$ 1,383,639.37	$ 1,387,000	$ 1,387,000	$ 1,387,000	$ 1,428,000	$ 41,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 0.00	$ 103,000	$ 103,000	$ 103,000	$ 103,000	$ 0
MAINTENANCE - BUILDINGS & IMPRV	0.00	1,033,000	1,033,000	1,033,000	1,088,000	55,000
MISCELLANEOUS EXPENSE	4,730,000.00	3,450,000	3,450,000	3,450,000	3,423,000	(27,000)
TECHNICAL SERVICES	0.00	835,000	835,000	835,000	802,000	(33,000)
UTILITIES	252,831.07	254,000	254,000	254,000	254,000	0
TOTAL S & S	4,982,831.07	5,675,000	5,675,000	5,675,000	5,670,000	(5,000)
GROSS TOTAL	$ 4,982,831.07	$ 5,675,000	$ 5,675,000	$ 5,675,000	$ 5,670,000	$ (5,000)
NET TOTAL	$ 4,982,831.07	$ 5,675,000	$ 5,675,000	$ 5,675,000	$ 5,670,000	$ (5,000)
NET COUNTY COST	$ 3,599,191.70	$ 4,288,000	$ 4,288,000	$ 4,288,000	$ 4,242,000	$ (46,000)

Health Agency

Mitchell H. Katz, M.D., Director

Health Agency Summary

CLASSIFICATION	HEALTH SERVICES	MENTAL HEALTH	PUBLIC HEALTH	TOTAL
FINANCING SOURCES				
CANCEL OBLIGATED FUND BAL	$ 84,362,000	$ 0	$ 0	$ 84,362,000
OTHER REVENUE	4,294,714,000	2,114,180,000	713,947,000	7,122,841,000
NET COUNTY COST	652,943,000	93,290,000	201,784,000	948,017,000
TOTAL FINANCING SOURCES	$ 5,032,019,000	$ 2,207,470,000	$ 915,731,000	$ 8,155,220,000
FINANCING USES				
SALARIES & EMPLOYEE BENEFITS	$ 2,451,738,000	$ 592,111,000	$ 524,399,000	$ 3,568,248,000
SERVICES & SUPPLIES	1,781,413,000	1,650,120,000	440,452,000	3,871,985,000
S & S EXPENDITURE DISTRIBUTION	(163,486,000)	0	0	(163,486,000)
TOTAL S & S	1,617,927,000	1,650,120,000	440,452,000	3,708,499,000
OTHER CHARGES	535,977,000	67,490,000	7,518,000	610,985,000
CAPITAL ASSETS - B & I	13,125,000	0	0	13,125,000
CAPITAL ASSETS - EQUIPMENT	16,711,000	1,316,000	4,561,000	22,588,000
TOTAL CAPITAL ASSETS	29,836,000	1,316,000	4,561,000	35,713,000
OTHER FINANCING USES	449,929,000	0	0	449,929,000
GROSS TOTAL	$ 5,085,407,000	$ 2,311,037,000	$ 976,930,000	$ 8,373,374,000
INTRAFUND TRANSFERS	(53,388,000)	(103,567,000)	(61,199,000)	(218,154,000)
NET TOTAL	$ 5,032,019,000	$ 2,207,470,000	$ 915,731,000	$ 8,155,220,000
TOTAL FINANCING USES	$ 5,032,019,000	$ 2,207,470,000	$ 915,731,000	$ 8,155,220,000
BUDGETED POSITIONS	22,141.0	5,157.0	4,699.0	31,997.0

Mission Statement

The mission of the County Health Agency (Agency) is to improve the health and wellness of County residents through effective, integrated, comprehensive, culturally appropriate services, programs, and policies that promote healthy people living in healthy communities.

This will be achieved through the aligned efforts of the Departments of Health Services (DHS), Mental Health (DMH), and Public Health (DPH), and in partnership with clients and their families and communities, County residents, organized labor, faith-based organizations, community providers and agencies, health plans, academia, and other stakeholders.

2016-17 Budget Message

On January 13, 2015, the Board unanimously approved in concept the integration of DHS, DMH, and DPH, to create the Agency. The Board requested the CEO to report back with a proposed structure for the Agency and a timeline of how it would be implemented, including a stakeholder/public participation process, which the CEO submitted on June 30, 2015. Finally, on September 29, 2015, the Board formally approved an ordinance to create the Agency, as well as approved strategic priorities and an operational framework for the Agency.

One component of the operational framework indicates that the budgets for the three departments included in the Agency will remain separate. Therefore, the 2016-17 Recommended Budget reflects the summation of the three department's budgets, after which each department follows.

Critical/Strategic Planning Initiatives

The Agency's strategic priorities and operational framework were developed by a temporary steering committee comprised of the Directors of DHS, DMH, DPH, and the Public Health Officer. Public convenings were held and formal written comments were accepted to obtain input from community stakeholders. The strategic priorities and operational framework reflect the steering committee's efforts to develop and fulfill the Agency's mission to improve the health and wellness of County residents through the provision of coordinated care and services.

The Board-approved strategic priorities, which each include defined goals and outcomes for the Agency, are as follows:

- Consumer access to and experience with clinical services.
- Housing and supportive services for homeless consumers.
- Overcrowding of emergency departments by individuals in psychiatric crisis.
- Access to culturally and linguistically competent programs and services.
- Diversion of corrections-involved individuals to community-based programs and services.
- Implementation of the expanded substance use disorder benefit.
- Vulnerable children and transitional age youth.
- Chronic disease and injury prevention.

Health Services

Mitchell H. Katz, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 11,884,800.00	$ 0	$ 222,929,000	$ 222,929,000	$ 84,362,000	$ (138,567,000)
OTHER REVENUE	4,189,005,127.17	4,041,536,000	3,992,402,000	4,363,814,000	4,294,714,000	302,312,000
NET COUNTY COST	499,025,859.10	607,692,000	635,492,000	663,915,000	652,943,000	17,451,000
TOTAL FINANCING SOURCES	$4,699,915,786.27	$ 4,649,228,000	$ 4,850,823,000	$ 5,250,658,000	$ 5,032,019,000	$ 181,196,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$2,186,858,449.58	$ 2,281,693,000	$ 2,319,350,000	$ 2,471,340,000	$ 2,451,738,000	$ 132,388,000
SERVICES & SUPPLIES	1,660,429,404.11	1,762,453,000	1,761,897,000	1,804,435,000	1,781,413,000	19,516,000
S & S EXPENDITURE DISTRIBUTION	(153,771,074.15)	(153,771,000)	(150,631,000)	(163,486,000)	(163,486,000)	(12,855,000)
TOTAL S & S	1,506,658,329.96	1,608,682,000	1,611,266,000	1,640,949,000	1,617,927,000	6,661,000
OTHER CHARGES	483,385,385.76	416,006,000	407,836,000	535,977,000	535,977,000	128,141,000
CAPITAL ASSETS - B & I	20,051,779.67	0	20,656,000	13,125,000	13,125,000	(7,531,000)
CAPITAL ASSETS - EQUIPMENT	27,667,369.72	20,157,000	20,011,000	16,111,000	16,711,000	(3,300,000)
TOTAL CAPITAL ASSETS	47,719,149.39	20,157,000	40,667,000	29,236,000	29,836,000	(10,831,000)
OTHER FINANCING USES	353,723,885.02	273,339,000	515,900,000	617,408,000	449,929,000	(65,971,000)
GROSS TOTAL	$4,578,345,199.71	$ 4,599,877,000	$ 4,895,019,000	$ 5,294,910,000	$ 5,085,407,000	$ 190,388,000
INTRAFUND TRANSFERS	(39,665,028.72)	(43,328,000)	(44,196,000)	(44,252,000)	(53,388,000)	(9,192,000)
NET TOTAL	$4,538,680,170.99	$ 4,556,549,000	$ 4,850,823,000	$ 5,250,658,000	$ 5,032,019,000	$ 181,196,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$4,699,916,170.99	$ 4,556,549,000	$ 4,850,823,000	$ 5,250,658,000	$ 5,032,019,000	$ 181,196,000
BUDGETED POSITIONS	21,577.0	22,085.0	22,085.0	22,265.0	22,141.0	56.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

On behalf of the community, the Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers (OC), six comprehensive health centers (CHC), 11 health centers, and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services, and the Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains over 1,000 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, and comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

2016-17 Budget Message

The 2016-17 Recommended Budget is fully funded with available resources, and reflects the minimum maintenance of effort (MOE) required by law ($336.1 million and vehicle license fees (VLF) realignment revenue of $273.7 million), plus an

additional $81.4 million in County funding. The additional County funding components include $19.0 million from the General Fund and $62.4 million in Tobacco Settlement funds. The Recommended Budget also reflects $22.3 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services Provider Health Care Plan and $15.9 million allocated to the Capital Projects/Refurbishments budget unit for health-related capital projects.

The Recommended Budget reflects a net increase in NCC of $17.5 million, consisting primarily of increases in VLF of $8.1 million, a one-percent increase of $3.3 million in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California, and $6.1 million related to rapid rehousing.

The Recommended Budget includes an increase of 80.0 positions, offset with 24.0 positions, for a net increase of 56.0 positions and related operational costs, primarily associated with Board-approved functions, including 15.0 positions related to the Office of Diversion and Re-Entry (ODR) to hire the ODR Director and establish a County-operated Sobering Center, 5.0 positions for Integrated Correctional Health Services (ICHS) primarily to establish the ICHS leadership structure within DHS, 25.0 positions to expand primary care medical homes, and 35.0 positions to convert contracted hospital personnel to County staff.

The Recommended Budget reflects $210.3 million in Measure B Special Tax revenue, of which $208.5 million is allocated for County hospital emergency and trauma care costs and $1.8 million is allocated for services related to trauma centers and emergency medical services in Health Services Administration-Emergency Medical Services.

The Recommended Budget also reflects the use of $84.4 million in estimated obligated fund balance to be transferred to the four hospital enterprise funds for ongoing health care costs.

Critical/Strategic Planning Initiatives

The ACA was implemented on January 1, 2014 and the Department is continuing to refine its analysis of the impact. The Department is making good progress on key initiatives and operational changes that will help the health system succeed under the ACA. With the support of the Board, DHS and its many partners are working together to transform its system into an integrated care delivery model that will enable it to provide the right care, at the right time, in the right location, by the right kind of provider.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**4,895,019,000**	**44,196,000**	**4,215,331,000**	**635,492,000**	**22,085.0**
New/Expanded Programs					
1. ODR: Reflects the addition of 15.0 positions and additional funding, fully offset with intrafund transfers from the DR budget unit, to support various ODR efforts, including hiring the ODR Director, establishment of a Sobering Center and various contracted housing for health options, including interim housing, rental subsidies and move-in assistance.	9,136,000	9,136,000	--	--	15.0
2. ICHS: Reflects the addition of 5.0 Board-approved positions, including four leadership positions, to establish the ICHS organizational structure within DHS, including planning and support for the future transition of jail staff from Department of Mental Health and Sheriff, to DHS. Also includes 1.0 position, fully offset with State Mentally Ill Offender Crime Reduction grant revenue, to assist jail inmates with implementing discharge/re-entry plans.	931,000	--	54,000	877,000	5.0
3. Patient-Centered Medical Homes (PCMH): Reflects a net increase of 30.0 positions, offset with the deletion of 5.0 vacant positions and Medi-Cal Managed Care revenue, to establish additional PCMH's and empanel additional primary care patients.	2,126,000	--	2,126,000	--	25.0

	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Housing for Health: Reflects an increase in funding for Board-approved activities, including, intensive case management services, employment services, flexible housing subsidy pool services, permanent housing, and support staff positions, fully offset with Housing Authority of the City of Los Angeles (HACLA) revenue, and funding from the Homeless Prevention Initiative (HPI). Also includes the reversal of one-time funding from the Second Supervisorial District to fund a Nurse Practitioner and supplies.	6,965,000	--	1,075,000	5,890,000	--
Other Changes					
1. Online Real-Time Centralized Health Information Database (ORCHID): Reflects a net reduction in ORCHID costs, primarily for reduced capital asset purchases, contract costs, and pool dollars, offset with slight increases to implement the Board-approved Outpatient Pharmacy Information System, salaries and employee benefits for subject matter experts, and to the capital projects budget for OV-UCLA.	(39,423,000)	--	--	(39,423,000)	--
2. Cost of Living Adjustments (COLAs): Primarily reflects Board-approved increases in salaries and employee benefits.	123,032,000	--	--	123,032,000	--
3. Position Changes: Reflects a net decrease of 22.0 positions, primarily comprised of Board-approved allocation changes for Managed Care Services, adjustments to the Harbor-UCLA Medical Center Emergency Department Residency Training program, and the reduction of various vacant positions.	(2,686,000)	--	--	(2,686,000)	(22.0)
4. Contract Staff Conversion: Reflects an increase of 35.0 positions, offset with a reduction in contract costs for a slight savings, to reduce dependency on registry staff in radiology, pharmacy, laboratory and anesthesiology.	(66,000)	--	--	(66,000)	35.0
5. Other Ministerial Changes: Reflects an increase primarily related to overhead charges, equipment purchases, Board-approved contracts, and charges from other County departments. Also includes increases to Managed Care Services' out-of-plan costs, centralized pharmacy and funding to transition medical foundation agreement services to the County.	26,930,000	56,000	3,832,000	23,042,000	(2.0)
6. Revenue Changes and Operating Subsidies: Reflects revenue adjustments, primarily for the Managed Care Rate Supplement, Medi-Cal Expansion, and Realignment. Also includes appropriation and revenue adjustments for operating subsidies and the use of $84.4 million of prior-year fund balance. Finally, includes an increase to DHS' contribution to the IHSS Health Benefit MOE and a one percent increase in NCC as required by AB 85.	63,443,000	--	156,658,000	(93,215,000)	--
Total Changes	**190,388,000**	**9,192,000**	**163,745,000**	**17,451,000**	**56.0**
2016-17 Recommended Budget	**5,085,407,000**	**53,388,000**	**4,379,076,000**	**652,943,000**	**22,141.0**

Unmet Needs

The Department's chronic funding challenges have resulted in directing funding to cover the increased demand of patient care and created unmet needs in areas such as training, medical equipment purchases and facility maintenance.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	11,884,800.00	0	222,929,000	222,929,000	84,362,000	(138,567,000)
CALIFORNIA CHILDRENS SERVICES	5,808,050.46	1,365,000	3,189,000	2,894,000	2,894,000	(295,000)
CHARGES FOR SERVICES - OTHER	332,278,731.83	401,168,000	393,721,000	396,770,000	396,770,000	3,049,000
COURT FEES & COSTS	270.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,500,652.05	1,442,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - OTHER	472,103,246.39	324,166,000	325,519,000	463,680,000	463,680,000	138,161,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	9,243,750.00	24,373,000	24,373,000	12,516,000	12,516,000	(11,857,000)
FEDERAL AID - MENTAL HEALTH	16,353.30	0	0	0	0	0
FORFEITURES & PENALTIES	5,602,100.76	5,541,000	5,772,000	5,772,000	5,772,000	0
INSTITUTIONAL CARE & SERVICES	2,685,814,315.28	2,485,292,000	2,438,825,000	2,509,050,000	2,581,965,000	143,140,000
INTEREST	82,816.49	160,000	173,000	172,000	172,000	(1,000)
LIBRARY SERVICES	1,255.89	5,000	10,000	10,000	10,000	0
MISCELLANEOUS	61,176,409.40	23,015,000	22,888,000	22,631,000	22,631,000	(257,000)
OTHER LICENSES & PERMITS	663,889.72	618,000	669,000	669,000	669,000	0
OTHER SALES	7,286,873.42	589,000	589,000	632,000	632,000	43,000
PERSONNEL SERVICES	237,100.79	0	0	0	0	0
RENTS & CONCESSIONS	33,623.40	0	0	0	0	0
SALE OF CAPITAL ASSETS	60,772.51	0	0	0	0	0
SALES & USE TAXES	2,622.62	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	8,836,384.00	0	0	100,023,000	100,023,000	100,023,000
STATE - 2011 REALIGNMENT REVENUE	10,135,274.00	19,279,000	19,718,000	19,718,000	19,718,000	0
STATE - CALIFORNIA CHILDREN SERVICES	703.31	0	580,000	580,000	580,000	0
STATE - HEALTH ADMINISTRATION	20,208,710.87	18,769,000	17,805,000	17,805,000	17,805,000	0
STATE - OTHER	1,920,582.37	9,721,000	11,054,000	7,277,000	7,331,000	(3,723,000)
TRANSFERS IN	565,990,638.31	726,033,000	726,033,000	802,131,000	660,062,000	(65,971,000)
NET COUNTY COST	499,025,859.10	607,692,000	635,492,000	663,915,000	652,943,000	17,451,000
TOTAL FINANCING SOURCES	$4,699,915,786.27	$ 4,649,228,000	$ 4,850,823,000	$ 5,250,658,000	$ 5,032,019,000	$ 181,196,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,426,170,946.99	$ 1,490,777,000	$ 1,514,684,000	$ 1,606,012,000	$ 1,590,563,000	$ 75,879,000
CAFETERIA BENEFIT PLANS	276,927,410.48	304,636,000	312,170,000	337,528,000	335,369,000	23,199,000
COUNTY EMPLOYEE RETIREMENT	248,733,739.62	230,978,000	241,553,000	252,087,000	250,143,000	8,590,000
DENTAL INSURANCE	6,201,173.01	6,509,000	6,698,000	7,017,000	7,017,000	319,000
DEPENDENT CARE SPENDING ACCOUNTS	1,658,047.10	1,642,000	1,555,000	1,650,000	1,650,000	95,000
DISABILITY BENEFITS	15,763,840.70	14,357,000	11,653,000	14,363,000	14,363,000	2,710,000
FICA (OASDI)	19,351,897.32	20,281,000	19,944,000	21,153,000	21,026,000	1,082,000
HEALTH INSURANCE	21,984,242.08	23,596,000	24,937,000	26,008,000	26,079,000	1,142,000
LIFE INSURANCE	2,517,548.09	1,070,000	960,000	1,055,000	1,052,000	92,000
OTHER EMPLOYEE BENEFITS	113,307.33	96,000	104,000	76,000	76,000	(28,000)
RETIREE HEALTH INSURANCE	84,118,000.00	95,496,000	102,862,000	112,165,000	112,165,000	9,303,000
SAVINGS PLAN	8,794,101.18	9,510,000	9,714,000	9,721,000	9,730,000	16,000
THRIFT PLAN (HORIZONS)	30,233,950.84	33,498,000	30,879,000	33,256,000	33,256,000	2,377,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
UNEMPLOYMENT INSURANCE	416,545.00	479,000	360,000	480,000	480,000	120,000
WORKERS' COMPENSATION	43,873,699.84	48,768,000	41,277,000	48,769,000	48,769,000	7,492,000
TOTAL S & E B	2,186,858,449.58	2,281,693,000	2,319,350,000	2,471,340,000	2,451,738,000	132,388,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	306,396,212.57	325,383,000	333,835,000	339,572,000	339,572,000	5,737,000
CLOTHING & PERSONAL SUPPLIES	6,167,359.85	6,667,000	5,597,000	6,239,000	6,239,000	642,000
COMMUNICATIONS	2,983,556.12	2,003,000	1,789,000	1,796,000	1,796,000	7,000
COMPUTING-MAINFRAME	1,987,754.28	4,709,000	6,627,000	6,726,000	6,726,000	99,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	36,680,173.29	6,472,000	3,678,000	3,692,000	3,692,000	14,000
COMPUTING-PERSONAL	37,577,100.06	24,444,000	23,490,000	12,843,000	12,843,000	(10,647,000)
CONTRACTED PROGRAM SERVICES	98,154,391.30	157,707,000	161,449,000	207,592,000	177,913,000	16,464,000
FOOD	292,483.46	312,000	227,000	270,000	270,000	43,000
HOUSEHOLD EXPENSE	11,162,605.26	11,657,000	10,056,000	11,431,000	11,431,000	1,375,000
INFORMATION TECHNOLOGY SERVICES	22,705,858.49	12,631,000	12,552,000	12,617,000	12,617,000	65,000
INFORMATION TECHNOLOGY-SECURITY	71,540.02	16,000	670,000	670,000	670,000	0
INSURANCE	9,701,951.18	16,885,000	15,265,000	15,822,000	15,822,000	557,000
JURY & WITNESS EXPENSE	0.00	(1,111,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	46,389,536.50	44,454,000	41,969,000	42,807,000	43,707,000	1,738,000
MAINTENANCE - EQUIPMENT	36,457,157.60	38,874,000	42,410,000	41,437,000	41,437,000	(973,000)
MEDICAL DENTAL & LAB SUPPLIES	485,499,598.99	482,657,000	493,526,000	513,827,000	513,827,000	20,301,000
MEMBERSHIPS	2,627,050.13	2,814,000	2,418,000	2,524,000	2,524,000	106,000
MISCELLANEOUS EXPENSE	1,037,849.71	3,725,000	3,775,000	4,443,000	4,443,000	668,000
OFFICE EXPENSE	10,712,249.22	11,306,000	13,535,000	13,421,000	13,421,000	(114,000)
PROFESSIONAL SERVICES	350,155,517.83	358,627,000	339,045,000	331,418,000	337,164,000	(1,881,000)
PUBLICATIONS & LEGAL NOTICE	40,071.72	26,000	70,000	70,000	70,000	0
RENTS & LEASES - BLDG & IMPRV	7,186,259.36	6,902,000	9,162,000	9,794,000	9,439,000	277,000
RENTS & LEASES - EQUIPMENT	7,057,221.45	7,182,000	9,941,000	9,809,000	9,809,000	(132,000)
SMALL TOOLS & MINOR EQUIPMENT	1,947,747.80	2,155,000	1,401,000	1,897,000	1,897,000	496,000
SPECIAL DEPARTMENTAL EXPENSE	2,301,482.22	2,352,000	2,909,000	2,968,000	2,968,000	59,000
TECHNICAL SERVICES	104,242,360.27	150,923,000	146,855,000	129,554,000	129,554,000	(17,301,000)
TELECOMMUNICATIONS	24,077,065.92	22,563,000	20,425,000	21,849,000	22,149,000	1,724,000
TRAINING	1,225,540.47	2,920,000	2,052,000	1,702,000	1,702,000	(350,000)
TRANSPORTATION AND TRAVEL	3,935,330.06	3,957,000	3,624,000	4,139,000	4,139,000	515,000
UTILITIES	41,656,378.98	53,241,000	53,545,000	53,506,000	53,572,000	27,000
S & S EXPENDITURE DISTRIBUTION	(153,771,074.15)	(153,771,000)	(150,631,000)	(163,486,000)	(163,486,000)	(12,855,000)
TOTAL S & S	1,506,658,329.96	1,608,682,000	1,611,266,000	1,640,949,000	1,617,927,000	6,661,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	390,823,547.39	314,723,000	305,509,000	435,831,000	435,831,000	130,322,000
INT-OTHER LONG TERM DEBT	170,389.30	4,105,000	4,105,000	4,049,000	4,049,000	(56,000)
INTEREST ON NOTES & WARRANTS	1,264,474.15	2,576,000	2,922,000	2,016,000	2,016,000	(906,000)
JUDGMENTS & DAMAGES	15,392,674.89	16,246,000	16,423,000	15,206,000	15,206,000	(1,217,000)
RET-OTHER LONG TERM DEBT	72,735,811.48	75,821,000	76,324,000	76,322,000	76,322,000	(2,000)
SUPPORT & CARE OF PERSONS	2,839,315.06	2,497,000	2,516,000	2,516,000	2,516,000	0
TAXES & ASSESSMENTS	159,173.49	38,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	483,385,385.76	416,006,000	407,836,000	535,977,000	535,977,000	128,141,000
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	14,164,135.81	0	19,142,000	11,300,000	11,611,000	(7,531,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	884,044.11	0	552,000	552,000	552,000	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	4,064,214.53	0	413,000	724,000	413,000	0
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	816,305.00	0	400,000	400,000	400,000	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	123,080.22	0	149,000	149,000	149,000	0
TOTAL CAPITAL ASSETS - B & I	20,051,779.67	0	20,656,000	13,125,000	13,125,000	(7,531,000)
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	47,382.30	0	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	0	0	600,000	600,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	12,182,953.85	7,864,000	10,903,000	5,128,000	5,128,000	(5,775,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	7,927.46	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	12,000	13,000	106,000	106,000	93,000
ELECTRONIC EQUIPMENT	326,147.28	14,000	0	211,000	211,000	211,000
FOOD PREPARATION EQUIPMENT	0.00	9,000	9,000	0	0	(9,000)
MACHINERY EQUIPMENT	67,513.50	0	0	231,000	231,000	231,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	966,963.25	369,000	484,000	469,000	469,000	(15,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	11,092,034.49	3,653,000	3,366,000	2,621,000	2,621,000	(745,000)
MEDICAL-MINOR EQUIPMENT	2,808,552.84	7,315,000	4,076,000	6,285,000	6,285,000	2,209,000
NON-MEDICAL LAB/TESTING EQUIP	97,632.34	367,000	370,000	210,000	210,000	(160,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	676,000	700,000	628,000	628,000	(72,000)
OTHER EQUIPMENT INSTALLATION	0.00	(122,000)	29,000	0	0	(29,000)
TELECOMMUNICATIONS EQUIPMENT	44,559.20	0	0	143,000	143,000	143,000
VEHICLES & TRANSPORTATION EQUIPMENT	25,703.21	0	11,000	29,000	29,000	18,000
TOTAL CAPITAL ASSETS - EQUIPMENT	27,667,369.72	20,157,000	20,011,000	16,111,000	16,711,000	(3,300,000)
TOTAL CAPITAL ASSETS	47,719,149.39	20,157,000	40,667,000	29,236,000	29,836,000	(10,831,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	353,723,885.02	273,339,000	515,900,000	617,408,000	449,929,000	(65,971,000)
TOTAL OTH FIN USES	353,723,885.02	273,339,000	515,900,000	617,408,000	449,929,000	(65,971,000)
GROSS TOTAL	$4,578,345,199.71	$ 4,599,877,000	$ 4,895,019,000	$ 5,294,910,000	$ 5,085,407,000	$ 190,388,000
INTRAFUND TRANSFERS	(39,665,028.72)	(43,328,000)	(44,196,000)	(44,252,000)	(53,388,000)	(9,192,000)
NET TOTAL	$4,538,680,170.99	$ 4,556,549,000	$ 4,850,823,000	$ 5,250,658,000	$ 5,032,019,000	$ 181,196,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 161,236,000.00	0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$4,699,916,170.99	$ 4,556,549,000	$ 4,850,823,000	$ 5,250,658,000	$ 5,032,019,000	$ 181,196,000
BUDGETED POSITIONS	21,577.0	22,085.0	22,085.0	22,265.0	22,141.0	56.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 333,458,767.78	$ 289,088,000	$ 295,106,000	$ 431,067,000	$ 406,121,000	$ 111,015,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 235,597,940.32	$ 248,743,000	$ 243,159,000	$ 266,791,000	$ 268,684,000	$ 25,525,000
SERVICES & SUPPLIES	413,043,397.48	481,633,000	487,700,000	518,278,000	489,003,000	1,303,000
S & S EXPENDITURE DISTRIBUTION	(153,771,074.15)	(153,771,000)	(150,631,000)	(163,486,000)	(163,486,000)	(12,855,000)
TOTAL S & S	259,272,323.33	327,862,000	337,069,000	354,792,000	325,517,000	(11,552,000)
OTHER CHARGES	63,710,697.64	79,527,000	70,316,000	133,106,000	133,106,000	62,790,000
CAPITAL ASSETS - B & I	20,051,779.67	0	20,656,000	13,125,000	13,125,000	(7,531,000)
CAPITAL ASSETS - EQUIPMENT	13,363,540.67	10,782,000	10,768,000	5,998,000	6,598,000	(4,170,000)
TOTAL CAPITAL ASSETS	33,415,320.34	10,782,000	31,424,000	19,123,000	19,723,000	(11,701,000)
OTHER FINANCING USES	280,153,373.97	273,194,000	292,826,000	365,422,000	365,422,000	72,596,000
GROSS TOTAL	$ 872,149,655.60	$ 940,108,000	$ 974,794,000	$ 1,139,234,000	$ 1,112,452,000	$ 137,658,000
INTRAFUND TRANSFERS	(39,665,028.72)	(43,328,000)	(44,196,000)	(44,252,000)	(53,388,000)	(9,192,000)
NET TOTAL	$ 832,484,626.88	$ 896,780,000	$ 930,598,000	$ 1,094,982,000	$ 1,059,064,000	$ 128,466,000
NET COUNTY COST	$ 499,025,859.10	$ 607,692,000	$ 635,492,000	$ 663,915,000	$ 652,943,000	$ 17,451,000
BUDGETED POSITIONS	2,146.0	2,186.0	2,186.0	2,191.0	2,206.0	20.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 333,725,204.16	$ 276,751,000	$ 282,769,000	$ 318,229,000	$ 293,229,000	$ 10,460,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 159,520,761.29	$ 170,255,000	$ 168,611,000	$ 180,846,000	$ 182,418,000	$ 13,807,000
SERVICES & SUPPLIES	339,213,849.02	391,825,000	399,648,000	448,052,000	419,284,000	19,636,000
S & S EXPENDITURE DISTRIBUTION	(153,771,074.15)	(153,771,000)	(150,631,000)	(163,486,000)	(163,486,000)	(12,855,000)
TOTAL S & S	185,442,774.87	238,054,000	249,017,000	284,566,000	255,798,000	6,781,000
OTHER CHARGES	4,760,572.64	54,303,000	55,146,000	55,573,000	55,573,000	427,000
CAPITAL ASSETS - EQUIPMENT	7,917,909.94	5,420,000	3,897,000	3,897,000	4,497,000	600,000
GROSS TOTAL	$ 357,642,018.74	$ 468,032,000	$ 476,671,000	$ 524,882,000	$ 498,286,000	$ 21,615,000
INTRAFUND TRANSFERS	(10,204,838.25)	(12,396,000)	(13,264,000)	(13,320,000)	(22,456,000)	(9,192,000)
NET TOTAL	$ 347,437,180.49	$ 455,636,000	$ 463,407,000	$ 511,562,000	$ 475,830,000	$ 12,423,000
NET COUNTY COST	$ 13,711,976.33	$ 178,885,000	$ 180,638,000	$ 193,333,000	$ 182,601,000	$ 1,963,000
BUDGETED POSITIONS	1,496.0	1,542.0	1,542.0	1,538.0	1,548.0	6.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, housing for health services, diversion and human resources services. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 160,329.90	$ 86,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	238,120,006.64	249,981,000	254,659,000	260,284,000	260,284,000	5,625,000
COURT FEES & COSTS	270.00	0	0	0	0	0
EDUCATIONAL SERVICES	804,484.31	747,000	734,000	734,000	734,000	0
FEDERAL - OTHER	46,552,960.26	12,279,000	12,780,000	13,855,000	13,855,000	1,075,000
FEDERAL AID - MENTAL HEALTH	16,353.30	0	0	0	0	0
FORFEITURES & PENALTIES	5,360,593.84	5,180,000	5,497,000	5,497,000	5,497,000	0
INSTITUTIONAL CARE & SERVICES	141,098.46	0	0	25,000,000	0	0
MISCELLANEOUS	32,583,221.44	672,000	1,213,000	1,213,000	1,213,000	0
OTHER LICENSES & PERMITS	527,523.72	508,000	543,000	543,000	543,000	0
OTHER SALES	6,532,053.03	5,000	8,000	8,000	8,000	0
SALE OF CAPITAL ASSETS	10,760.54	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	361,714.00	4,215,000	4,654,000	8,414,000	8,414,000	3,760,000
STATE - HEALTH ADMINISTRATION	927,081.07	1,158,000	806,000	806,000	806,000	0
STATE - OTHER	185,048.12	164,000	119,000	119,000	119,000	0
TRANSFERS IN	1,441,705.53	1,756,000	1,756,000	1,756,000	1,756,000	0
TOTAL REVENUE	$ 333,725,204.16	$ 276,751,000	$ 282,769,000	$ 318,229,000	$ 293,229,000	$ 10,460,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 99,448,368.74	$ 105,350,000	$ 104,556,000	$ 110,324,000	$ 111,653,000	$ 7,097,000
CAFETERIA BENEFIT PLANS	18,751,503.90	21,847,000	21,915,000	23,657,000	23,761,000	1,846,000
COUNTY EMPLOYEE RETIREMENT	19,819,214.38	19,065,000	19,279,000	20,604,000	20,745,000	1,466,000
DENTAL INSURANCE	457,258.47	497,000	503,000	533,000	533,000	30,000
DEPENDENT CARE SPENDING ACCOUNTS	108,247.36	107,000	108,000	107,000	107,000	(1,000)
DISABILITY BENEFITS	1,372,260.13	1,274,000	588,000	1,274,000	1,274,000	686,000
FICA (OASDI)	1,282,457.99	1,391,000	1,330,000	1,440,000	1,454,000	124,000
HEALTH INSURANCE	4,898,230.78	5,494,000	5,693,000	6,051,000	6,051,000	358,000
LIFE INSURANCE	305,161.36	69,000	38,000	45,000	45,000	7,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	6,624,888.00	7,735,000	8,067,000	9,350,000	9,350,000	1,283,000
SAVINGS PLAN	2,148,823.47	2,380,000	2,334,000	2,440,000	2,424,000	90,000
THRIFT PLAN (HORIZONS)	2,633,161.82	2,830,000	2,573,000	2,804,000	2,804,000	231,000
UNEMPLOYMENT INSURANCE	32,927.00	32,000	27,000	32,000	32,000	5,000
WORKERS' COMPENSATION	1,631,549.89	2,177,000	1,593,000	2,178,000	2,178,000	585,000
TOTAL S & E B	159,520,761.29	170,255,000	168,611,000	180,846,000	182,418,000	13,807,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	28,661,686.30	31,819,000	35,360,000	35,657,000	35,657,000	297,000
CLOTHING & PERSONAL SUPPLIES	97,426.35	97,000	20,000	21,000	21,000	1,000
COMMUNICATIONS	927,831.94	920,000	726,000	727,000	727,000	1,000
COMPUTING-MAINFRAME	1,704,112.00	3,704,000	4,572,000	4,572,000	4,572,000	0
COMPUTING-MIDRANGE/DEPARTMENTAL SYSTEMS	5,279,029.77	5,465,000	3,219,000	3,232,000	3,232,000	13,000
COMPUTING-PERSONAL	19,794,638.12	20,578,000	18,982,000	8,429,000	8,429,000	(10,553,000)
CONTRACTED PROGRAM SERVICES	71,603,677.65	124,475,000	128,313,000	172,847,000	143,168,000	14,855,000
HOUSEHOLD EXPENSE	174,244.95	120,000	44,000	44,000	44,000	0
INFORMATION TECHNOLOGY SERVICES	17,936,806.19	8,421,000	8,690,000	8,722,000	8,722,000	32,000
INFORMATION TECHNOLOGY-SECURITY	9,372.50	10,000	668,000	668,000	668,000	0

HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	445,732.90	657,000	674,000	396,000	396,000	(278,000)
MAINTENANCE - BUILDINGS & IMPRV	2,193,756.09	4,411,000	2,560,000	2,562,000	3,462,000	902,000
MAINTENANCE - EQUIPMENT	771,488.91	771,000	748,000	748,000	748,000	0
MEDICAL DENTAL & LAB SUPPLIES	155,549,976.72	154,853,000	153,468,000	166,374,000	166,374,000	12,906,000
MEMBERSHIPS	610,418.98	610,000	544,000	549,000	549,000	5,000
MISCELLANEOUS EXPENSE	51,213.49	55,000	1,214,000	1,214,000	1,214,000	0
OFFICE EXPENSE	1,231,536.81	1,241,000	1,583,000	1,602,000	1,602,000	19,000
PROFESSIONAL SERVICES	11,865,017.28	11,844,000	16,323,000	16,414,000	16,414,000	91,000
PUBLICATIONS & LEGAL NOTICE	8,617.00	9,000	66,000	66,000	66,000	0
RENTS & LEASES - BLDG & IMPRV	2,503,468.54	2,487,000	5,470,000	6,275,000	5,920,000	450,000
RENTS & LEASES - EQUIPMENT	268,911.30	269,000	751,000	753,000	753,000	2,000
SMALL TOOLS & MINOR EQUIPMENT	189,852.72	190,000	307,000	309,000	309,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	24,264.06	24,000	10,000	10,000	10,000	0
TECHNICAL SERVICES	8,347,096.55	8,375,000	5,835,000	5,846,000	5,846,000	11,000
TELECOMMUNICATIONS	5,476,775.68	5,227,000	4,784,000	5,895,000	6,195,000	1,411,000
TRAINING	942,228.88	2,637,000	1,706,000	1,356,000	1,356,000	(350,000)
TRANSPORTATION AND TRAVEL	693,203.66	705,000	634,000	646,000	646,000	12,000
UTILITIES	1,851,463.68	1,851,000	2,377,000	2,118,000	2,184,000	(193,000)
S & S EXPENDITURE DISTRIBUTION	(153,771,074.15)	(153,771,000)	(150,631,000)	(163,486,000)	(163,486,000)	(12,855,000)
TOTAL S & S	185,442,774.87	238,054,000	249,017,000	284,566,000	255,798,000	6,781,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	4,699,324.95	54,200,000	55,000,000	55,000,000	55,000,000	0
JUDGMENTS & DAMAGES	36,044.00	80,000	109,000	536,000	536,000	427,000
SUPPORT & CARE OF PERSONS	20,178.00	18,000	37,000	37,000	37,000	0
TAXES & ASSESSMENTS	5,025.69	5,000	0	0	0	0
TOTAL OTH CHARGES	4,760,572.64	54,303,000	55,146,000	55,573,000	55,573,000	427,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	0	0	0	600,000	600,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	7,732,348.56	2,317,000	3,797,000	2,792,000	2,792,000	(1,005,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	7,927.46	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	0	0	90,000	90,000	90,000
ELECTRONIC EQUIPMENT	36,273.00	14,000	0	211,000	211,000	211,000
MACHINERY EQUIPMENT	52,035.50	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	63,622.21	0	100,000	0	0	(100,000)
MEDICAL-MINOR EQUIPMENT	0.00	3,089,000	0	804,000	804,000	804,000
VEHICLES & TRANSPORTATION EQUIPMENT	25,703.21	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	7,917,909.94	5,420,000	3,897,000	3,897,000	4,497,000	600,000
TOTAL CAPITAL ASSETS	7,917,909.94	5,420,000	3,897,000	3,897,000	4,497,000	600,000
GROSS TOTAL	$ 357,642,018.74	$ 468,032,000	$ 476,671,000	$ 524,882,000	$ 498,286,000	$ 21,615,000
INTRAFUND TRANSFERS	(10,204,838.25)	(12,396,000)	(13,264,000)	(13,320,000)	(22,456,000)	(9,192,000)
NET TOTAL	$ 347,437,180.49	$ 455,636,000	$ 463,407,000	$ 511,562,000	$ 475,830,000	$ 12,423,000
NET COUNTY COST	$ 13,711,976.33	$ 178,885,000	$ 180,638,000	$ 193,333,000	$ 182,601,000	$ 1,963,000
BUDGETED POSITIONS	1,496.0	1,542.0	1,542.0	1,538.0	1,548.0	6.0

Integrated Correctional Health Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 0	$ 0	$ 54,000	$ 54,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 0	$ 0	$ 0	$ 931,000	$ 931,000
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 931,000	$ 931,000
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 931,000	$ 931,000
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 877,000	$ 877,000
BUDGETED POSITIONS	0.0	0.0	0.0	0.0	5.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Board approved the integration of correctional health services on June 9, 2015, to enhance the quality and delivery of healthcare to the incarcerated population in the County Jails. The new Integrated Correctional Health Services (ICHS) budget unit will oversee the development and delivery of integrated medical, mental health, and substance use disorder treatment services to the inmate population and ensure that this vulnerable population's healthcare treatment continues upon re-entry into the community by arranging comprehensive transition services that will be provided by County Departments and community based organizations.

The 2016-17 Recommended Budget reflects 5.0 new positions to establish the unit and provide leadership to ICHS. In the future, additional ICHS resources will be transferred from the Department of Mental Health and the Sheriff to the ICHS budget unit, to complete the integration of these services.

HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - OTHER	$ 0.00	$ 0	$ 0	$ 0	$ 54,000	$ 54,000
TOTAL REVENUE	$ 0.00	$ 0	$ 0	$ 0	$ 54,000	$ 54,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 0.00	$ 0	$ 0	$ 0	$ 612,000	$ 612,000
CAFETERIA BENEFIT PLANS	0.00	0	0	0	143,000	143,000
COUNTY EMPLOYEE RETIREMENT	0.00	0	0	0	116,000	116,000
FICA (OASDI)	0.00	0	0	0	10,000	10,000
SAVINGS PLAN	0.00	0	0	0	50,000	50,000
TOTAL S & E B	0.00	0	0	0	931,000	931,000
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 931,000	$ 931,000
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 931,000	$ 931,000
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 877,000	$ 877,000
BUDGETED POSITIONS	0.0	0.0	0.0	0.0	5.0	5.0

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,226,630.44	$ 533,000	$ 533,000	$ 1,056,000	$ 1,056,000	$ 523,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 28,900,148.84	$ 30,522,000	$ 30,522,000	$ 32,432,000	$ 31,822,000	$ 1,300,000
SERVICES & SUPPLIES	6,636,759.31	7,634,000	7,684,000	7,874,000	7,367,000	(317,000)
OTHER CHARGES	0.00	140,000	140,000	724,000	724,000	584,000
CAPITAL ASSETS - EQUIPMENT	0.00	50,000	0	0	0	0
GROSS TOTAL	$ 35,536,908.15	$ 38,346,000	$ 38,346,000	$ 41,030,000	$ 39,913,000	$ 1,567,000
INTRAFUND TRANSFERS	(29,460,190.47)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
NET TOTAL	$ 6,076,717.68	$ 7,414,000	$ 7,414,000	$ 10,098,000	$ 8,981,000	$ 1,567,000
NET COUNTY COST	$ 3,850,087.24	$ 6,881,000	$ 6,881,000	$ 9,042,000	$ 7,925,000	$ 1,044,000
BUDGETED POSITIONS	252.0	251.0	251.0	251.0	251.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing health care services to juveniles in the County Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides comprehensive health services to Probation youth, including pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS). All physicians are licensed and credentialed through LAC+USC Healthcare Network's Department of Pediatrics. These services are primarily funded by the Probation Department.

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 826.56	$ 0	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	2,213,892.12	533,000	533,000	1,056,000	1,056,000	523,000
MISCELLANEOUS	11,911.76	0	0	0	0	0
TOTAL REVENUE	$ 2,226,630.44	$ 533,000	$ 533,000	$ 1,056,000	$ 1,056,000	$ 523,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 18,897,802.38	$ 20,242,000	$ 20,446,000	$ 21,356,000	$ 21,268,000	$ 822,000
CAFETERIA BENEFIT PLANS	3,236,218.36	3,505,000	3,351,000	3,823,000	3,541,000	190,000
COUNTY EMPLOYEE RETIREMENT	3,531,170.57	3,177,000	3,345,000	3,405,000	3,094,000	(251,000)
DENTAL INSURANCE	80,077.53	82,000	84,000	88,000	88,000	4,000
DEPENDENT CARE SPENDING ACCOUNTS	15,807.00	16,000	22,000	16,000	16,000	(6,000)
DISABILITY BENEFITS	326,019.15	403,000	274,000	403,000	403,000	129,000
FICA (OASDI)	267,477.28	278,000	240,000	285,000	285,000	45,000
HEALTH INSURANCE	140,369.46	139,000	167,000	147,000	218,000	51,000
LIFE INSURANCE	26,455.70	19,000	17,000	18,000	18,000	1,000
RETIREE HEALTH INSURANCE	1,068,098.00	1,187,000	1,313,000	1,434,000	1,434,000	121,000
SAVINGS PLAN	85,401.40	77,000	83,000	67,000	67,000	(16,000)
THRIFT PLAN (HORIZONS)	459,754.92	513,000	434,000	506,000	506,000	72,000
UNEMPLOYMENT INSURANCE	14,180.00	17,000	12,000	17,000	17,000	5,000
WORKERS' COMPENSATION	751,317.09	867,000	734,000	867,000	867,000	133,000
TOTAL S & E B	28,900,148.84	30,522,000	30,522,000	32,432,000	31,822,000	1,300,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	462,886.21	447,000	460,000	521,000	521,000	61,000
CLOTHING & PERSONAL SUPPLIES	13,508.90	15,000	9,000	9,000	9,000	0
COMMUNICATIONS	5,377.00	5,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	169.00	1,000	1,000	1,000	1,000	0
COMPUTING-PERSONAL	233,815.15	10,000	10,000	10,000	10,000	0
CONTRACTED PROGRAM SERVICES	1,028,115.19	2,012,000	2,634,000	2,635,000	2,635,000	1,000
FOOD	4,765.08	5,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	56,604.63	24,000	24,000	24,000	24,000	0
INFORMATION TECHNOLOGY SERVICES	546.00	1,000	1,000	1,000	1,000	0
INSURANCE	207,882.30	116,000	196,000	179,000	179,000	(17,000)
MAINTENANCE - BUILDINGS & IMPRV	83,242.70	571,000	101,000	101,000	101,000	0
MAINTENANCE - EQUIPMENT	6,309.12	84,000	84,000	84,000	84,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,629,717.44	1,712,000	1,710,000	1,774,000	1,774,000	64,000
MEMBERSHIPS	1,404.00	25,000	25,000	25,000	25,000	0
MISCELLANEOUS EXPENSE	4,019.30	784,000	114,000	126,000	126,000	12,000
OFFICE EXPENSE	55,432.43	79,000	79,000	79,000	79,000	0
PROFESSIONAL SERVICES	1,359,764.22	747,000	1,328,000	1,391,000	884,000	(444,000)
RENTS & LEASES - BLDG & IMPRV	929.44	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	24,485.53	46,000	46,000	47,000	47,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	1,756.43	4,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,971.00	29,000	32,000	33,000	33,000	1,000
TECHNICAL SERVICES	1,274,050.10	671,000	571,000	571,000	571,000	0
TELECOMMUNICATIONS	85,423.58	90,000	90,000	91,000	91,000	1,000

HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	12,346.20	60,000	60,000	60,000	60,000	0
TRANSPORTATION AND TRAVEL	68,218.47	81,000	81,000	82,000	82,000	1,000
UTILITIES	14,019.89	15,000	15,000	17,000	17,000	2,000
TOTAL S & S	6,636,759.31	7,634,000	7,684,000	7,874,000	7,367,000	(317,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	140,000	140,000	724,000	724,000	584,000
TOTAL OTH CHARGES	0.00	140,000	140,000	724,000	724,000	584,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MEDICAL-MINOR EQUIPMENT	0.00	50,000	0	0	0	0
TOTAL CAPITAL ASSETS	0.00	50,000	0	0	0	0
GROSS TOTAL	$ 35,536,908.15	$ 38,346,000	$ 38,346,000	$ 41,030,000	$ 39,913,000	$ 1,567,000
INTRAFUND TRANSFERS	(29,460,190.47)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
NET TOTAL	$ 6,076,717.68	$ 7,414,000	$ 7,414,000	$ 10,098,000	$ 8,981,000	$ 1,567,000
NET COUNTY COST	$ 3,850,087.24	$ 6,881,000	$ 6,881,000	$ 9,042,000	$ 7,925,000	$ 1,044,000
BUDGETED POSITIONS	252.0	251.0	251.0	251.0	251.0	0.0

Managed Care Rate Supplement Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000
GROSS TOTAL	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000
NET TOTAL	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000
NET COUNTY COST	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Rate Supplement budget unit accounts for payment of the intergovernmental transfers (IGT) for the non-federal share of the Managed Care Rate Supplement.

HEALTH SERVICES - MANAGED CARE RATE SUPPLEMENT BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000
TOTAL OTH CHARGES	58,824,000.00	25,035,000	15,021,000	76,800,000	76,800,000	61,779,000
GROSS TOTAL	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000
NET TOTAL	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000
NET COUNTY COST	$ 58,824,000.00	$ 25,035,000	$ 15,021,000	$ 76,800,000	$ 76,800,000	$ 61,779,000

Managed Care Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ (11,329,450.82)	$ 11,804,000	$ 11,804,000	$ 11,759,000	$ 11,759,000	$ (45,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 24,621,863.34	$ 28,897,000	$ 29,953,000	$ 34,691,000	$ 34,691,000	$ 4,738,000
SERVICES & SUPPLIES	17,852,044.31	33,015,000	31,755,000	31,719,000	31,719,000	(36,000)
OTHER CHARGES	126,125.00	49,000	9,000	9,000	9,000	0
CAPITAL ASSETS - EQUIPMENT	25,956.91	0	0	0	0	0
GROSS TOTAL	$ 42,625,989.56	$ 61,961,000	$ 61,717,000	$ 66,419,000	$ 66,419,000	$ 4,702,000
NET TOTAL	$ 42,625,989.56	$ 61,961,000	$ 61,717,000	$ 66,419,000	$ 66,419,000	$ 4,702,000
NET COUNTY COST	$ 53,955,440.38	$ 50,157,000	$ 49,913,000	$ 54,660,000	$ 54,660,000	$ 4,747,000
BUDGETED POSITIONS	313.0	308.0	308.0	317.0	317.0	9.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Managed Care Services Division (MCS), formerly known as the Office of Managed Care (OMC), functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, health care quality, standardizes processes across DHS clinical settings and assesses potential new lines of business given new opportunities under the Affordable Care Act.

HEALTH SERVICES - MANAGED CARE SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 1,401,113.75	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	0.00	71,000	71,000	26,000	26,000	(45,000)
INSTITUTIONAL CARE & SERVICES	(12,755,524.28)	11,637,000	11,637,000	11,637,000	11,637,000	0
INTEREST	16,477.62	96,000	96,000	96,000	96,000	0
MISCELLANEOUS	8,482.09	0	0	0	0	0
TOTAL REVENUE	$ (11,329,450.82)	$ 11,804,000	$ 11,804,000	$ 11,759,000	$ 11,759,000	$ (45,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 15,324,207.35	$ 17,872,000	$ 20,581,000	$ 22,334,000	$ 22,334,000	$ 1,753,000
CAFETERIA BENEFIT PLANS	3,224,170.85	4,100,000	3,516,000	4,630,000	4,630,000	1,114,000
COUNTY EMPLOYEE RETIREMENT	3,081,723.46	3,183,000	2,803,000	3,533,000	3,533,000	730,000
DENTAL INSURANCE	74,457.52	89,000	78,000	96,000	96,000	18,000
DEPENDENT CARE SPENDING ACCOUNTS	33,597.02	33,000	19,000	33,000	33,000	14,000
DISABILITY BENEFITS	172,033.60	139,000	80,000	139,000	139,000	59,000
FICA (OASDI)	203,959.92	235,000	186,000	254,000	254,000	68,000
HEALTH INSURANCE	460,028.66	522,000	519,000	572,000	572,000	53,000
LIFE INSURANCE	38,283.85	9,000	7,000	9,000	9,000	2,000
RETIREE HEALTH INSURANCE	1,092,593.00	1,380,000	1,240,000	1,671,000	1,671,000	431,000
SAVINGS PLAN	222,826.53	260,000	239,000	348,000	348,000	109,000
THRIFT PLAN (HORIZONS)	396,863.99	462,000	395,000	459,000	459,000	64,000
UNEMPLOYMENT INSURANCE	2,644.00	1,000	2,000	1,000	1,000	(1,000)
WORKERS' COMPENSATION	294,473.59	612,000	288,000	612,000	612,000	324,000
TOTAL S & E B	24,621,863.34	28,897,000	29,953,000	34,691,000	34,691,000	4,738,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,776,459.00	4,176,000	4,271,000	4,143,000	4,143,000	(128,000)
CLOTHING & PERSONAL SUPPLIES	77.06	0	0	0	0	0
COMMUNICATIONS	14,120.20	0	2,000	2,000	2,000	0
COMPUTING-MAINFRAME	166.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	134,000	150,000	150,000	150,000	0
COMPUTING-PERSONAL	126,355.46	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	6,632,025.27	15,195,000	11,637,000	11,637,000	11,637,000	0
HOUSEHOLD EXPENSE	246.34	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	73,185.50	3,000	1,000	1,000	1,000	0
INSURANCE	1,566.67	4,000	4,000	6,000	6,000	2,000
MAINTENANCE - BUILDINGS & IMPRV	25,801.37	0	0	0	0	0
MAINTENANCE - EQUIPMENT	18,786.00	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	48,180.35	0	0	0	0	0
MISCELLANEOUS EXPENSE	160.00	0	0	0	0	0
OFFICE EXPENSE	134,423.94	221,000	981,000	981,000	981,000	0
PROFESSIONAL SERVICES	4,369,096.96	10,481,000	12,107,000	12,107,000	12,107,000	0
PUBLICATIONS & LEGAL NOTICE	1,450.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,415,269.47	2,080,000	1,469,000	1,672,000	1,672,000	203,000
RENTS & LEASES - EQUIPMENT	47,741.24	48,000	76,000	77,000	77,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	3,916.83	0	0	0	0	0

HEALTH SERVICES - MANAGED CARE SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	10,000.00	10,000	112,000	112,000	112,000	0
TECHNICAL SERVICES	420,471.49	61,000	93,000	93,000	93,000	0
TELECOMMUNICATIONS	678,049.72	550,000	658,000	544,000	544,000	(114,000)
TRAINING	19,533.77	0	0	0	0	0
TRANSPORTATION AND TRAVEL	34,961.67	52,000	184,000	184,000	184,000	0
UTILITIES	0.00	0	10,000	10,000	10,000	0
TOTAL S & S	17,852,044.31	33,015,000	31,755,000	31,719,000	31,719,000	(36,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	126,125.00	49,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	126,125.00	49,000	9,000	9,000	9,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	25,956.91	0	0	0	0	0
TOTAL CAPITAL ASSETS	25,956.91	0	0	0	0	0
GROSS TOTAL	$ 42,625,989.56	$ 61,961,000	$ 61,717,000	$ 66,419,000	$ 66,419,000	$ 4,702,000
NET TOTAL	$ 42,625,989.56	$ 61,961,000	$ 61,717,000	$ 66,419,000	$ 66,419,000	$ 4,702,000
NET COUNTY COST	$ 53,955,440.38	$ 50,157,000	$ 49,913,000	$ 54,660,000	$ 54,660,000	$ 4,747,000
BUDGETED POSITIONS	313.0	308.0	308.0	317.0	317.0	9.0

Online Real-time Centralized Health Information Database Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 22,555,166.85	$ 19,069,000	$ 14,073,000	$ 18,822,000	$ 18,822,000	$ 4,749,000
SERVICES & SUPPLIES	49,340,744.84	49,159,000	48,613,000	30,633,000	30,633,000	(17,980,000)
CAPITAL ASSETS - B & I	20,051,779.67	0	20,656,000	13,125,000	13,125,000	(7,531,000)
CAPITAL ASSETS - EQUIPMENT	5,419,673.82	5,312,000	6,871,000	2,101,000	2,101,000	(4,770,000)
TOTAL CAPITAL ASSETS	25,471,453.49	5,312,000	27,527,000	15,226,000	15,226,000	(12,301,000)
GROSS TOTAL	$ 97,367,365.18	$ 73,540,000	$ 90,213,000	$ 64,681,000	$ 64,681,000	$ (25,532,000)
NET COUNTY COST	$ 97,367,365.18	$ 73,540,000	$ 90,213,000	$ 64,681,000	$ 64,681,000	$ (25,532,000)
BUDGETED POSITIONS	85.0	85.0	85.0	85.0	85.0	0.0

The Online Real-Time Centralized Health Information Database (ORCHID) budget unit, also known as the Electronic Health Record Information System (EHRIS), was established in November 2012 to account for the staffing costs associated with the development of DHS' electronic health record system. It has since been expanded to include all costs related to the development, design, and construction activities of ORCHID, including the related capital projects, that will be paid for out of DHS' operating budget.

A separate special fund was established to account for the development of the system and related capital projects that may be funded through the issuance of tax-exempt commercial paper.

ONLINE REAL-TIME CENTRALIZED HEALTH INFORMATION DATABASE BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 16,906,067.25	$ 15,401,000	$ 10,629,000	$ 12,742,000	$ 12,742,000	$ 2,113,000
CAFETERIA BENEFIT PLANS	1,972,735.68	1,250,000	1,287,000	2,420,000	2,420,000	1,133,000
COUNTY EMPLOYEE RETIREMENT	2,298,714.89	1,369,000	1,235,000	2,168,000	2,168,000	933,000
DENTAL INSURANCE	43,630.89	0	25,000	51,000	51,000	26,000
DEPENDENT CARE SPENDING ACCOUNTS	9,709.34	0	9,000	10,000	10,000	1,000
DISABILITY BENEFITS	80,551.57	7,000	7,000	12,000	12,000	5,000
FICA (OASDI)	192,283.52	127,000	105,000	196,000	196,000	91,000
HEALTH INSURANCE	474,773.52	457,000	424,000	596,000	596,000	172,000
LIFE INSURANCE	26,453.91	1,000	2,000	4,000	4,000	2,000
SAVINGS PLAN	196,854.47	197,000	148,000	251,000	251,000	103,000
THRIFT PLAN (HORIZONS)	353,391.81	260,000	202,000	372,000	372,000	170,000
TOTAL S & E B	22,555,166.85	19,069,000	14,073,000	18,822,000	18,822,000	4,749,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,447.00	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	9,991.49	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	31,068,087.18	0	0	0	0	0
COMPUTING-PERSONAL	12,164,040.77	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	7,379.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,393,181.89	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	99,549.86	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	779,402.53	0	0	0	0	0
MISCELLANEOUS EXPENSE	994.08	0	0	0	0	0
OFFICE EXPENSE	2,483.03	0	0	0	0	0
PROFESSIONAL SERVICES	2,848,564.20	3,025,000	3,025,000	3,025,000	3,025,000	0
SMALL TOOLS & MINOR EQUIPMENT	12,529.00	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	37,111.33	0	0	0	0	0
TECHNICAL SERVICES	315,121.17	46,075,000	45,529,000	27,582,000	27,582,000	(17,947,000)
TELECOMMUNICATIONS	560,885.00	0	0	0	0	0
TRAINING	5,878.06	0	0	0	0	0
TRANSPORTATION AND TRAVEL	20,099.25	59,000	59,000	26,000	26,000	(33,000)
TOTAL S & S	49,340,744.84	49,159,000	48,613,000	30,633,000	30,633,000	(17,980,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	14,164,135.81	0	19,142,000	11,300,000	11,611,000	(7,531,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	884,044.11	0	552,000	552,000	552,000	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	4,064,214.53	0	413,000	724,000	413,000	0
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	816,305.00	0	400,000	400,000	400,000	0

ONLINE REAL-TIME CENTRALIZED HEALTH INFORMATION DATABASE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
BUILDINGS & IMPROVEMENTS-JURISDICTIONAL REVIEW/PLAN CHK/PRMT	123,080.22	0	149,000	149,000	149,000	0
TOTAL CAPITAL ASSETS - B & I	20,051,779.67	0	20,656,000	13,125,000	13,125,000	(7,531,000)
TOTAL CAPITAL PROJECT	20,051,779.67	0	20,656,000	13,125,000	13,125,000	(7,531,000)
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	4,343,466.96	5,312,000	6,871,000	2,101,000	2,101,000	(4,770,000)
MEDICAL-MINOR EQUIPMENT	1,076,206.86	0	0	0	0	0
TOTAL CAPITAL ASSETS	25,471,453.49	5,312,000	27,527,000	15,226,000	15,226,000	(12,301,000)
GROSS TOTAL	$ 97,367,365.18	$ 73,540,000	$ 90,213,000	$ 64,681,000	$ 64,681,000	$ (25,532,000)
NET TOTAL	97,367,365.18	73,540,000	90,213,000	64,681,000	64,681,000	(25,532,000)
NET COUNTY COST	$ 97,367,365.18	$ 73,540,000	$ 90,213,000	$ 64,681,000	$ 64,681,000	$ (25,532,000)
BUDGETED POSITIONS	85.0	85.0	85.0	85.0	85.0	0.0

Realignment Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,836,384.00	$ 0	$ 0	$ 100,023,000	$ 100,023,000	$ 100,023,000
NET COUNTY COST	$ (8,836,384.00)	$ 0	$ 0	$ (100,023,000)	$ (100,023,000)	$ (100,023,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Realignment budget unit accounts for Realignment Sales Tax revenues, which may be used for any County health services programs.

HEALTH SERVICES - REALIGNMENT BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 1991 REALIGNMENT REVENUE	$ 8,836,384.00	$ 0	$ 0	$ 100,023,000	$ 100,023,000	$ 100,023,000
TOTAL REVENUE	$ 8,836,384.00	$ 0	$ 0	$ 100,023,000	$ 100,023,000	$ 100,023,000
NET COUNTY COST	$ (8,836,384.00)	$ 0	$ 0	$ (100,023,000)	$ (100,023,000)	$ (100,023,000)

Contributions to Hospital Enterprise Funds Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
OTHER FINANCING USES						
LAC+USC HEALTHCARE NETWORK	$ 20,001,000.00	$ 88,196,000	$ 106,668,000	$ 156,984,000	$ 156,984,000	$ 50,316,000
METROCARE NETWORK	144,742,000.00	152,478,000	149,422,000	129,174,000	129,174,000	(20,248,000)
RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,914,000.00	32,520,000	30,566,000	15,975,000	15,975,000	(14,591,000)
VALLEYCARE NETWORK	28,428,000.00	0	6,170,000	63,289,000	63,289,000	57,119,000
DHS ENTERPRISE FUND	85,068,373.97	0	0	0	0	0
TOTAL	$ 280,153,373.97	$ 273,194,000	$ 292,826,000	$ 365,422,000	$ 365,422,000	$ 72,596,000

The Contributions to Hospital Enterprise Funds budget unit provides a financial subsidy of General Fund resources to support the operation of the four Hospital Enterprise Funds.

HEALTH SERVICES - HOSPITAL CONTRIBUTION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	$ 280,153,373.97	$ 273,194,000	$ 292,826,000	$ 365,422,000	$ 365,422,000	$ 72,596,000
TOTAL OTH FIN USES	280,153,373.97	273,194,000	292,826,000	365,422,000	365,422,000	72,596,000
GROSS TOTAL	$ 280,153,373.97	$ 273,194,000	$ 292,826,000	$ 365,422,000	$ 365,422,000	$ 72,596,000
NET TOTAL	$ 280,153,373.97	$ 273,194,000	$ 292,826,000	$ 365,422,000	$ 365,422,000	$ 72,596,000
NET COUNTY COST	$ 280,153,373.97	$ 273,194,000	$ 292,826,000	$ 365,422,000	$ 365,422,000	$ 72,596,000

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 11,884,800.00	$ 0	$ 222,929,000	$ 222,929,000	$ 84,362,000	$ (138,567,000)
REVENUE	3,575,392,985.42	3,459,622,000	3,404,470,000	3,621,647,000	3,523,171,000	118,701,000
TOTAL FINANCING SOURCES	$3,587,277,785.42	$ 3,459,622,000	$ 3,627,399,000	$ 3,844,576,000	$ 3,607,533,000	$ (19,866,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,951,260,509.26	$ 2,032,950,000	$ 2,076,191,000	$ 2,204,549,000	$ 2,183,054,000	$ 106,863,000
SERVICES & SUPPLIES	1,247,386,006.63	1,280,820,000	1,274,197,000	1,286,157,000	1,292,410,000	18,213,000
OTHER CHARGES	419,674,688.12	336,479,000	337,520,000	402,871,000	402,871,000	65,351,000
CAPITAL ASSETS - EQUIPMENT	14,303,829.05	9,375,000	9,243,000	10,113,000	10,113,000	870,000
OTHER FINANCING USES	73,570,511.05	145,000	223,074,000	251,986,000	84,507,000	(138,567,000)
NET TOTAL	$3,706,195,544.11	$ 3,659,769,000	$ 3,920,225,000	$ 4,155,676,000	$ 3,972,955,000	$ 52,730,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$3,867,431,544.11	$ 3,659,769,000	$ 3,920,225,000	$ 4,155,676,000	$ 3,972,955,000	$ 52,730,000
GAIN OR LOSS	$ (280,153,758.69)	$ (200,147,000)	$ (292,826,000)	$ (311,100,000)	$ (365,422,000)	$ (72,596,000)
OPERATING SUBSIDY-GF	$ 280,153,373.97	$ 292,826,000	$ 292,826,000	$ 311,100,000	$ 365,422,000	$ 72,596,000
BUDGETED POSITIONS	19,431.0	19,899.0	19,899.0	20,074.0	19,935.0	36.0

Hospital Enterprise Fund - LAC+USC Healthcare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 3,246,558.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,563,305,778.30	1,516,347,000	1,478,288,000	1,489,334,000	1,467,312,000	(10,976,000)
TOTAL FINANCING SOURCES	$1,566,552,336.30	$ 1,516,347,000	$ 1,478,288,000	$ 1,489,334,000	$ 1,467,312,000	$ (10,976,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 820,349,933.63	$ 849,026,000	$ 870,110,000	$ 929,520,000	$ 917,648,000	$ 47,538,000
SERVICES & SUPPLIES	585,459,308.01	607,930,000	603,903,000	601,378,000	607,225,000	3,322,000
OTHER CHARGES	159,606,032.13	105,985,000	107,684,000	96,524,000	96,524,000	(11,160,000)
CAPITAL ASSETS - EQUIPMENT	4,030,232.96	3,133,000	3,259,000	2,899,000	2,899,000	(360,000)
OTHER FINANCING USES	17,107,830.26	0	0	0	0	0
NET TOTAL	$1,586,553,336.99	$ 1,566,074,000	$ 1,584,956,000	$ 1,630,321,000	$ 1,624,296,000	$ 39,340,000
TOTAL FINANCING USES	$1,586,553,336.99	$ 1,566,074,000	$ 1,584,956,000	$ 1,630,321,000	$ 1,624,296,000	$ 39,340,000
GAIN OR LOSS	$ (20,001,000.69)	$ (49,727,000)	$ (106,668,000)	$ (140,987,000)	$ (156,984,000)	$ (50,316,000)
OPERATING SUBSIDY-GF	$ 20,001,000.00	$ 106,668,000	$ 106,668,000	$ 140,987,000	$ 156,984,000	$ 50,316,000
BUDGETED POSITIONS	8,775.0	8,967.0	8,967.0	9,065.0	8,970.0	3.0

The LAC+USC Healthcare Network consists of the LAC+USC Medical Center (LAC+USC), three comprehensive health centers, and one health center. Affiliated with the University of Southern California (USC) School of Medicine, LAC+USC provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, a neonatal intensive care unit, and a hyperbaric chamber on Catalina Island.

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 3,246,558.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,563,305,778.30	1,516,347,000	1,478,288,000	1,489,334,000	1,467,312,000	(10,976,000)
TOTAL FINANCING SOURCES	$1,566,552,336.30	$ 1,516,347,000	$ 1,478,288,000	$ 1,489,334,000	$ 1,467,312,000	$ (10,976,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 535,759,850.03	$ 553,630,000	$ 567,972,000	$ 604,485,000	$ 595,271,000	$ 27,299,000
CAFETERIA BENEFIT PLANS	108,234,622.92	117,854,000	120,988,000	130,637,000	129,323,000	8,335,000
COUNTY EMPLOYEE RETIREMENT	90,977,045.18	85,270,000	89,219,000	93,376,000	92,150,000	2,931,000
DENTAL INSURANCE	2,412,533.48	2,533,000	2,593,000	2,712,000	2,712,000	119,000
DEPENDENT CARE SPENDING ACCOUNTS	600,537.10	597,000	526,000	597,000	597,000	71,000
DISABILITY BENEFITS	5,693,479.03	5,580,000	4,516,000	5,581,000	5,581,000	1,065,000
FICA (OASDI)	7,214,197.41	7,530,000	7,400,000	7,850,000	7,734,000	334,000
HEALTH INSURANCE	6,003,261.96	6,677,000	6,731,000	7,332,000	7,332,000	601,000
LIFE INSURANCE	829,047.83	433,000	407,000	436,000	434,000	27,000
OTHER EMPLOYEE BENEFITS	50,639.26	54,000	49,000	44,000	44,000	(5,000)
RETIREE HEALTH INSURANCE	32,683,463.00	36,866,000	40,039,000	44,536,000	44,536,000	4,497,000
SAVINGS PLAN	1,880,914.42	2,012,000	2,051,000	2,012,000	2,012,000	(39,000)
THRIFT PLAN (HORIZONS)	10,815,620.56	12,323,000	11,361,000	12,254,000	12,254,000	893,000
UNEMPLOYMENT INSURANCE	183,394.00	187,000	143,000	188,000	188,000	45,000
WORKERS' COMPENSATION	17,011,327.45	17,480,000	16,115,000	17,480,000	17,480,000	1,365,000
TOTAL S & E B	820,349,933.63	849,026,000	870,110,000	929,520,000	917,648,000	47,538,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	122,038,679.73	127,537,000	129,120,000	130,506,000	130,506,000	1,386,000
CLOTHING & PERSONAL SUPPLIES	3,095,111.91	3,096,000	2,499,000	3,112,000	3,112,000	613,000
COMMUNICATIONS	555,322.00	468,000	166,000	168,000	168,000	2,000
COMPUTING-MAINFRAME	44,505.67	566,000	1,068,000	1,068,000	1,068,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	132,169.99	290,000	10,000	10,000	10,000	0
COMPUTING-PERSONAL	2,207,094.14	2,207,000	2,301,000	2,318,000	2,318,000	17,000
CONTRACTED PROGRAM SERVICES	3,719,101.85	2,981,000	5,856,000	7,004,000	7,004,000	1,148,000
FOOD	124,963.07	125,000	100,000	101,000	101,000	1,000
HOUSEHOLD EXPENSE	6,429,657.88	6,487,000	4,875,000	6,321,000	6,321,000	1,446,000
INFORMATION TECHNOLOGY SERVICES	1,717,923.00	2,045,000	2,162,000	2,162,000	2,162,000	0
INFORMATION TECHNOLOGY-SECURITY	35,972.03	0	0	0	0	0
INSURANCE	4,932,989.00	6,650,000	6,134,000	6,863,000	6,863,000	729,000
JURY & WITNESS EXPENSE	0.00	1,000	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	13,017,693.53	13,911,000	12,354,000	11,197,000	11,197,000	(1,157,000)
MAINTENANCE - EQUIPMENT	14,780,832.85	16,559,000	18,163,000	16,973,000	16,973,000	(1,190,000)
MEDICAL DENTAL & LAB SUPPLIES	146,412,761.43	146,155,000	156,512,000	155,769,000	155,769,000	(743,000)
MEMBERSHIPS	920,690.32	1,175,000	834,000	834,000	834,000	0
MISCELLANEOUS EXPENSE	942,039.43	1,064,000	483,000	945,000	945,000	462,000
OFFICE EXPENSE	4,125,112.51	4,229,000	4,373,000	4,405,000	4,405,000	32,000
PROFESSIONAL SERVICES	198,416,470.35	203,901,000	187,420,000	181,620,000	187,467,000	47,000
PUBLICATIONS & LEGAL NOTICE	11,655.72	12,000	0	0	0	0

LAC+USC HEALTHCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	643,395.37	643,000	629,000	606,000	606,000	(23,000)
RENTS & LEASES - EQUIPMENT	1,848,041.94	1,848,000	3,399,000	3,497,000	3,497,000	98,000
SMALL TOOLS & MINOR EQUIPMENT	666,987.11	759,000	283,000	768,000	768,000	485,000
SPECIAL DEPARTMENTAL EXPENSE	1,002,770.24	1,003,000	1,471,000	1,479,000	1,479,000	8,000
TECHNICAL SERVICES	34,350,795.11	36,006,000	37,159,000	37,936,000	37,936,000	777,000
TELECOMMUNICATIONS	6,456,580.57	7,265,000	5,943,000	6,260,000	6,260,000	317,000
TRAINING	100,030.48	99,000	124,000	124,000	124,000	0
TRANSPORTATION AND TRAVEL	1,042,681.95	1,079,000	696,000	1,197,000	1,197,000	501,000
UTILITIES	15,687,278.83	19,769,000	19,769,000	18,135,000	18,135,000	(1,634,000)
TOTAL S & S	585,459,308.01	607,930,000	603,903,000	601,378,000	607,225,000	3,322,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	143,088,780.52	95,555,000	95,555,000	83,261,000	83,261,000	(12,294,000)
INT-OTHER LONG TERM DEBT	170,389.30	274,000	274,000	114,000	114,000	(160,000)
INTEREST ON NOTES & WARRANTS	456,465.00	739,000	1,255,000	763,000	763,000	(492,000)
JUDGMENTS & DAMAGES	12,696,777.75	5,745,000	6,646,000	8,410,000	8,410,000	1,764,000
RET-OTHER LONG TERM DEBT	3,173,456.23	3,646,000	3,924,000	3,946,000	3,946,000	22,000
TAXES & ASSESSMENTS	20,163.33	26,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	159,606,032.13	105,985,000	107,684,000	96,524,000	96,524,000	(11,160,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	98,362.00	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	388,184.65	13,000	13,000	98,000	98,000	85,000
MEDICAL-MAJOR MOVEABLE EQUIPMENT	3,490,118.28	2,922,000	2,922,000	2,380,000	2,380,000	(542,000)
MEDICAL-MINOR EQUIPMENT	53,568.03	320,000	324,000	421,000	421,000	97,000
OTHER EQUIPMENT INSTALLATION	0.00	(122,000)	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	4,030,232.96	3,133,000	3,259,000	2,899,000	2,899,000	(360,000)
TOTAL CAPITAL ASSETS	4,030,232.96	3,133,000	3,259,000	2,899,000	2,899,000	(360,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	17,107,830.26	0	0	0	0	0
NET TOTAL	$1,586,553,336.99	$ 1,566,074,000	$ 1,584,956,000	$ 1,630,321,000	$ 1,624,296,000	$ 39,340,000
TOTAL FINANCING USES	$1,586,553,336.99	$ 1,566,074,000	$ 1,584,956,000	$ 1,630,321,000	$ 1,624,296,000	$ 39,340,000
OPERATING SUBSIDY-GF	$ 20,001,000.00	$ 106,668,000	$ 106,668,000	$ 140,987,000	$ 156,984,000	$ 50,316,000
BUDGETED POSITIONS	8,775.0	8,967.0	8,967.0	9,065.0	8,970.0	3.0

LAC+USC MEDICAL CENTER

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	772,722,000	791,327,000	843,615,000	832,153,000	40,826,000
Services and Supplies	564,072,000	556,593,000	557,593,000	563,440,000	6,847,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	564,072,000	556,593,000	557,593,000	563,440,000	6,847,000
Other Charges	105,961,000	107,455,000	96,471,000	96,471,000	(10,984,000)
Capital Assets - Equipment	2,976,000	3,096,000	2,554,000	2,554,000	(542,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	1,445,731,000	1,458,471,000	1,500,233,000	1,494,618,000	36,147,000
Revenue/Fund Balance	1,353,370,000	1,366,110,000	1,368,710,000	1,351,953,000	(14,157,000)
County Contribution	92,361,000	92,361,000	131,523,000	142,665,000	50,304,000
Positions	8,206.0	8,206.0	8,290.0	8,203.0	(3.0)

SUMMARY OF LAC+USC HEALTHCARE NETWORK HEALTH CENTERS

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	76,304,000	78,783,000	85,905,000	85,495,000	6,712,000
Services and Supplies	43,858,000	47,310,000	43,785,000	43,785,000	(3,525,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	43,858,000	47,310,000	43,785,000	43,785,000	(3,525,000)
Other Charges	24,000	229,000	53,000	53,000	(176,000)
Capital Assets - Equipment	157,000	163,000	345,000	345,000	182,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	120,343,000	126,485,000	130,088,000	129,678,000	3,193,000
Revenue/Fund Balance	106,036,000	112,178,000	120,624,000	115,359,000	3,181,000
County Contribution	14,307,000	14,307,000	9,464,000	14,319,000	12,000
Positions	761.0	761.0	775.0	767.0	6.0

Hospital Enterprise Fund - MetroCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 4,835,889.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,016,804,291.30	1,000,149,000	1,009,359,000	1,136,828,000	1,108,073,000	98,714,000
TOTAL FINANCING SOURCES	$1,021,640,180.30	$ 1,000,149,000	$ 1,009,359,000	$ 1,136,828,000	$ 1,108,073,000	$ 98,714,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 608,073,544.17	$ 636,158,000	$ 642,801,000	$ 680,631,000	$ 673,732,000	$ 30,931,000
SERVICES & SUPPLIES	368,064,157.66	368,784,000	374,755,000	380,608,000	380,648,000	5,893,000
OTHER CHARGES	167,567,334.82	138,529,000	137,658,000	177,997,000	177,997,000	40,339,000
CAPITAL ASSETS - EQUIPMENT	6,023,312.26	3,565,000	3,567,000	4,870,000	4,870,000	1,303,000
OTHER FINANCING USES	16,654,347.69	0	0	0	0	0
NET TOTAL	$1,166,382,696.60	$ 1,147,036,000	$ 1,158,781,000	$ 1,244,106,000	$ 1,237,247,000	$ 78,466,000
TOTAL FINANCING USES	$1,166,382,696.60	$ 1,147,036,000	$ 1,158,781,000	$ 1,244,106,000	$ 1,237,247,000	$ 78,466,000
GAIN OR LOSS	$ (144,742,516.30)	$ (146,887,000)	$ (149,422,000)	$ (107,278,000)	$ (129,174,000)	$ 20,248,000
OPERATING SUBSIDY-GF	$ 144,742,000.00	$ 149,422,000	$ 149,422,000	$ 107,278,000	$ 129,174,000	$ (20,248,000)
BUDGETED POSITIONS	5,653.0	5,807.0	5,807.0	5,856.0	5,826.0	19.0

The MetroCare Network consists of the Harbor-UCLA (H-UCLA) Medical Center, the Martin Luther King, Jr. Outpatient Center (MLK OC), the Hubert Humphrey Comprehensive Health Center and Long Beach Comprehensive Health Center, and four health centers. Affiliated with the UCLA School of Medicine, H-UCLA Medical Center provides a full spectrum of medical, surgical and psychiatric inpatient services and outpatient ambulatory care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for all of their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health and HIV/AIDS services are also provided.

METROCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 4,835,889.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,016,804,291.30	1,000,149,000	1,009,359,000	1,136,828,000	1,108,073,000	98,714,000
TOTAL FINANCING SOURCES	$1,021,640,180.30	$ 1,000,149,000	$ 1,009,359,000	$ 1,136,828,000	$ 1,108,073,000	$ 98,714,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 403,250,207.58	$ 423,580,000	$ 426,450,000	$ 451,490,000	$ 445,720,000	$ 19,270,000
CAFETERIA BENEFIT PLANS	73,971,117.94	82,222,000	83,902,000	90,846,000	90,258,000	6,356,000
COUNTY EMPLOYEE RETIREMENT	67,067,416.76	62,037,000	65,045,000	67,367,000	66,861,000	1,816,000
DENTAL INSURANCE	1,591,747.94	1,682,000	1,735,000	1,797,000	1,797,000	62,000
DEPENDENT CARE SPENDING ACCOUNTS	485,796.94	483,000	461,000	483,000	483,000	22,000
DISABILITY BENEFITS	4,477,263.96	3,762,000	3,198,000	3,762,000	3,762,000	564,000
FICA (OASDI)	5,472,963.02	5,688,000	5,753,000	5,874,000	5,854,000	101,000
HEALTH INSURANCE	5,939,948.78	6,088,000	6,865,000	6,705,000	6,705,000	(160,000)
LIFE INSURANCE	729,142.46	267,000	244,000	271,000	270,000	26,000
OTHER EMPLOYEE BENEFITS	55,447.69	35,000	48,000	25,000	25,000	(23,000)
RETIREE HEALTH INSURANCE	21,326,301.00	24,394,000	25,872,000	26,256,000	26,256,000	384,000
SAVINGS PLAN	2,247,411.45	2,332,000	2,467,000	2,295,000	2,281,000	(186,000)
THRIFT PLAN (HORIZONS)	7,967,632.86	8,817,000	8,146,000	8,689,000	8,689,000	543,000
UNEMPLOYMENT INSURANCE	104,456.00	132,000	108,000	132,000	132,000	24,000
WORKERS' COMPENSATION	13,386,689.79	14,639,000	12,507,000	14,639,000	14,639,000	2,132,000
TOTAL S & E B	608,073,544.17	636,158,000	642,801,000	680,631,000	673,732,000	30,931,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	80,482,460.82	90,078,000	91,814,000	93,409,000	93,409,000	1,595,000
CLOTHING & PERSONAL SUPPLIES	2,502,932.30	2,503,000	2,146,000	2,165,000	2,165,000	19,000
COMMUNICATIONS	1,041,793.57	364,000	670,000	670,000	670,000	0
COMPUTING-MAINFRAME	124,135.37	192,000	621,000	621,000	621,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	176,136.51	8,000	5,000	5,000	5,000	0
COMPUTING-PERSONAL	2,079,967.41	1,041,000	1,169,000	1,132,000	1,132,000	(37,000)
CONTRACTED PROGRAM SERVICES	10,592,198.68	5,525,000	6,034,000	6,252,000	6,252,000	218,000
FOOD	115,310.53	115,000	56,000	97,000	97,000	41,000
HOUSEHOLD EXPENSE	2,744,299.96	2,731,000	2,803,000	2,720,000	2,720,000	(83,000)
INFORMATION TECHNOLOGY SERVICES	646,371.91	870,000	778,000	809,000	809,000	31,000
INFORMATION TECHNOLOGY-SECURITY	4,230.37	4,000	0	0	0	0
INSURANCE	2,478,153.75	6,372,000	5,932,000	5,839,000	5,839,000	(93,000)
JURY & WITNESS EXPENSE	0.00	(1,112,000)	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	14,699,464.32	14,495,000	15,268,000	17,249,000	17,249,000	1,981,000
MAINTENANCE - EQUIPMENT	11,417,332.52	12,297,000	14,874,000	14,975,000	14,975,000	101,000
MEDICAL DENTAL & LAB SUPPLIES	110,327,507.82	109,430,000	110,861,000	113,454,000	113,454,000	2,593,000
MEMBERSHIPS	553,174.67	308,000	401,000	501,000	501,000	100,000
MISCELLANEOUS EXPENSE	378,927.08	260,000	152,000	310,000	310,000	158,000
OFFICE EXPENSE	2,329,963.26	2,329,000	3,315,000	3,157,000	3,157,000	(158,000)
PROFESSIONAL SERVICES	64,063,047.82	60,598,000	59,561,000	58,584,000	58,624,000	(937,000)
PUBLICATIONS & LEGAL NOTICE	875.00	1,000	0	0	0	0

METROCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - BLDG & IMPRV	1,833,395.66	522,000	527,000	511,000	511,000	(16,000)
RENTS & LEASES - EQUIPMENT	2,729,617.49	2,729,000	3,403,000	3,125,000	3,125,000	(278,000)
SMALL TOOLS & MINOR EQUIPMENT	704,752.66	704,000	409,000	414,000	414,000	5,000
SPECIAL DEPARTMENTAL EXPENSE	622,288.31	622,000	679,000	684,000	684,000	5,000
TECHNICAL SERVICES	34,478,652.56	35,311,000	33,030,000	33,110,000	33,110,000	80,000
TELECOMMUNICATIONS	5,651,527.79	4,588,000	4,313,000	4,347,000	4,347,000	34,000
TRAINING	37,195.08	36,000	62,000	62,000	62,000	0
TRANSPORTATION AND TRAVEL	1,063,887.13	1,037,000	1,105,000	1,117,000	1,117,000	12,000
UTILITIES	14,184,557.31	14,826,000	14,767,000	15,289,000	15,289,000	522,000
TOTAL S & S	368,064,157.66	368,784,000	374,755,000	380,608,000	380,648,000	5,893,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	112,879,940.52	74,009,000	74,009,000	120,926,000	120,926,000	46,917,000
INT-OTHER LONG TERM DEBT	0.00	2,664,000	2,664,000	97,000	97,000	(2,567,000)
INTEREST ON NOTES & WARRANTS	388,043.27	671,000	713,000	553,000	553,000	(160,000)
JUDGMENTS & DAMAGES	2,114,875.67	9,255,000	8,117,000	4,253,000	4,253,000	(3,864,000)
RET-OTHER LONG TERM DEBT	49,360,652.95	49,448,000	49,673,000	49,686,000	49,686,000	13,000
SUPPORT & CARE OF PERSONS	2,819,137.06	2,479,000	2,479,000	2,479,000	2,479,000	0
TAXES & ASSESSMENTS	4,685.35	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	167,567,334.82	138,529,000	137,658,000	177,997,000	177,997,000	40,339,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	12,000	13,000	16,000	16,000	3,000
ELECTRONIC EQUIPMENT	253,142.72	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	362,523.72	0	15,000	15,000	15,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	4,005,147.23	60,000	36,000	0	0	(36,000)
MEDICAL-MINOR EQUIPMENT	1,335,626.16	3,381,000	3,274,000	4,655,000	4,655,000	1,381,000
NON-MEDICAL LAB/TESTING EQUIP	66,872.43	112,000	115,000	105,000	105,000	(10,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	24,000	0	0	(24,000)
OTHER EQUIPMENT INSTALLATION	0.00	0	29,000	0	0	(29,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	11,000	29,000	29,000	18,000
TOTAL CAPITAL ASSETS - EQUIPMENT	6,023,312.26	3,565,000	3,567,000	4,870,000	4,870,000	1,303,000
TOTAL CAPITAL ASSETS	6,023,312.26	3,565,000	3,567,000	4,870,000	4,870,000	1,303,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	16,654,347.69	0	0	0	0	0
NET TOTAL	$1,166,382,696.60	$ 1,147,036,000	$ 1,158,781,000	$ 1,244,106,000	$ 1,237,247,000	$ 78,466,000
TOTAL FINANCING USES	$1,166,382,696.60	$ 1,147,036,000	$ 1,158,781,000	$ 1,244,106,000	$ 1,237,247,000	$ 78,466,000
OPERATING SUBSIDY-GF	$ 144,742,000.00	$ 149,422,000	$ 149,422,000	$ 107,278,000	$ 129,174,000	$ (20,248,000)
BUDGETED POSITIONS	5,653.0	5,807.0	5,807.0	5,856.0	5,826.0	19.0

HARBOR/UCLA MEDICAL CENTER

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	504,240,000	504,274,000	536,354,000	530,678,000	26,404,000
Services and Supplies	260,996,000	257,153,000	266,518,000	266,558,000	9,405,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	260,996,000	257,153,000	266,518,000	266,558,000	9,405,000
Other Charges	117,907,000	116,729,000	101,208,000	101,208,000	(15,521,000)
Capital Assets – Equipment	3,171,000	3,171,000	4,559,000	4,559,000	1,388,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	886,314,000	881,327,000	908,639,000	903,003,000	21,676,000
Revenue/Fund Balance	790,782,000	785,795,000	802,733,000	779,111,000	(6,684,000)
County Contribution	95,532,000	95,532,000	105,906,000	123,892,000	28,360,000
Positions	4,020.0	4,519.0	4,569.0	4,539.0	20.0

SUMMARY OF COASTAL HEALTH CENTERS

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	22,212,000	23,330,000	25,201,000	25,201,000	1,871,000
Services and Supplies	10,894,000	13,929,000	13,472,000	13,472,000	(457,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	10,894,000	13,929,000	13,472,000	13,472,000	(457,000)
Other Charges	126,000	264,000	264,000	264,000	0
Capital Assets – Equipment	148,000	148,000	148,000	148,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	33,380,000	37,671,000	39,085,000	39,085,000	1,414,000
Revenue/Fund Balance	34,834,000	39,125,000	42,158,000	40,986,000	1,861,000
County Contribution	(1,454,000)	(1,454,000)	(3,073,000)	(1,901,000)	(447,000)
Positions	187.0	222.0	229.0	229.0	7.0

MARTIN LUTHER KING, JR. OUTPATIENT CENTER

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	76,725,000	80,285,000	82,888,000	81,665,000	1,380,000
Services and Supplies	82,757,000	87,104,000	84,089,000	84,089,000	(3,015,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	82,757,000	87,104,000	84,089,000	84,089,000	(3,015,000)
Other Charges	20,386,000	20,552,000	76,440,000	76,440,000	55,888,000
Capital Assets – Equipment	155,000	157,000	163,000	163,000	6,000
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	180,023,000	188,098,000	243,580,000	242,357,000	54,259,000
Revenue/Fund Balance	123,490,000	131,565,000	237,540,000	235,839,000	104,274,000
County Contribution	56,533,000	56,533,000	6,040,000	6,518,000	(50,015,000)
Positions	556.0	698.0	695.0	695.0	(3.0)

SUMMARY OF SOUTHWEST HEALTH CENTERS

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	32,981,000	34,912,000	36,188,000	36,188,000	1,276,000
Services and Supplies	14,137,000	16,569,000	16,529,000	16,529,000	(40,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	14,137,000	16,569,000	16,529,000	16,529,000	(40,000)
Other Charges	110,000	113,000	85,000	85,000	(28,000)
Capital Assets – Equipment	91,000	91,000	0	0	(91,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	47,319,000	51,685,000	52,802,000	52,802,000	1,117,000
Revenue/Fund Balance	48,508,000	52,874,000	54,397,000	52,137,000	(737,000)
County Contribution	(1,189,000)	(1,189,000)	(1,595,000)	665,000	1,854,000
Positions	272.0	368.0	363.0	363.0	(5.0)

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 241,457.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	285,616,668.75	251,333,000	251,194,000	299,513,000	303,812,000	52,618,000
TOTAL FINANCING SOURCES	$ 285,858,125.75	$ 251,333,000	$ 251,194,000	$ 299,513,000	$ 303,812,000	$ 52,618,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 158,971,652.29	$ 165,266,000	$ 171,198,000	$ 182,329,000	$ 181,693,000	$ 10,495,000
SERVICES & SUPPLIES	75,247,715.20	77,304,000	73,362,000	74,951,000	75,110,000	1,748,000
OTHER CHARGES	30,865,125.45	35,414,000	35,477,000	61,261,000	61,261,000	25,784,000
CAPITAL ASSETS - EQUIPMENT	1,168,097.33	1,723,000	1,723,000	1,723,000	1,723,000	0
OTHER FINANCING USES	21,519,536.30	0	0	0	0	0
NET TOTAL	$ 287,772,126.57	$ 279,707,000	$ 281,760,000	$ 320,264,000	$ 319,787,000	$ 38,027,000
TOTAL FINANCING USES	$ 287,772,126.57	$ 279,707,000	$ 281,760,000	$ 320,264,000	$ 319,787,000	$ 38,027,000
GAIN OR LOSS	$ (1,914,000.82)	$ (28,374,000)	$ (30,566,000)	$ (20,751,000)	$ (15,975,000)	$ 14,591,000
OPERATING SUBSIDY-GF	$ 1,914,000.00	$ 30,566,000	$ 30,566,000	$ 20,751,000	$ 15,975,000	$ (14,591,000)
BUDGETED POSITIONS	1,631.0	1,646.0	1,646.0	1,642.0	1,641.0	(5.0)

Affiliated with the University of Southern California School of Medicine, and specializing in brain, neurology, orthopedic, pediatric, spine injury, and stroke rehabilitation, Rancho Los Amigos National Rehabilitation Center (Rancho) promotes and supports a patient and family centered approach to care delivered in a context sensitive to the importance of relationships. Rancho's goal is to restore health, rebuild life, and revitalize hope for persons with life changing illness, injury, or disability.

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 241,457.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	285,616,668.75	251,333,000	251,194,000	299,513,000	303,812,000	52,618,000
TOTAL FINANCING SOURCES	$ 285,858,125.75	$ 251,333,000	$ 251,194,000	$ 299,513,000	$ 303,812,000	$ 52,618,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 100,553,872.76	$ 104,032,000	$ 110,181,000	$ 115,597,000	$ 115,019,000	$ 4,838,000
CAFETERIA BENEFIT PLANS	20,995,266.81	23,259,000	23,249,000	25,474,000	25,449,000	2,200,000
COUNTY EMPLOYEE RETIREMENT	19,371,170.76	18,130,000	18,679,000	19,570,000	19,549,000	870,000
DENTAL INSURANCE	484,702.29	516,000	525,000	553,000	553,000	28,000
DEPENDENT CARE SPENDING ACCOUNTS	131,438.16	132,000	143,000	132,000	132,000	(11,000)
DISABILITY BENEFITS	1,467,202.29	1,432,000	1,230,000	1,433,000	1,433,000	203,000
FICA (OASDI)	1,305,429.77	1,378,000	1,323,000	1,420,000	1,418,000	95,000
HEALTH INSURANCE	1,434,287.90	1,545,000	1,605,000	1,698,000	1,698,000	93,000
LIFE INSURANCE	183,848.09	81,000	73,000	81,000	81,000	8,000
OTHER EMPLOYEE BENEFITS	512.38	0	0	0	0	0
RETIREE HEALTH INSURANCE	6,832,295.00	7,713,000	8,395,000	9,317,000	9,317,000	922,000
SAVINGS PLAN	633,343.73	752,000	682,000	783,000	773,000	91,000
THRIFT PLAN (HORIZONS)	2,296,066.70	2,529,000	2,410,000	2,504,000	2,504,000	94,000
UNEMPLOYMENT INSURANCE	27,597.00	45,000	21,000	45,000	45,000	24,000
WORKERS' COMPENSATION	3,254,618.65	3,722,000	2,682,000	3,722,000	3,722,000	1,040,000
TOTAL S & E B	158,971,652.29	165,266,000	171,198,000	182,329,000	181,693,000	10,495,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	21,746,496.81	21,091,000	21,791,000	22,691,000	22,691,000	900,000
CLOTHING & PERSONAL SUPPLIES	99,334.62	106,000	140,000	141,000	141,000	1,000
COMMUNICATIONS	125,673.20	127,000	121,000	125,000	125,000	4,000
COMPUTING-MAINFRAME	23,883.85	0	35,000	46,000	46,000	11,000
COMPUTING-PERSONAL	265,640.86	259,000	695,000	620,000	620,000	(75,000)
CONTRACTED PROGRAM SERVICES	2,781,362.19	2,642,000	1,465,000	1,960,000	1,960,000	495,000
HOUSEHOLD EXPENSE	934,874.85	1,183,000	1,145,000	1,152,000	1,152,000	7,000
INFORMATION TECHNOLOGY SERVICES	634,260.00	740,000	454,000	454,000	454,000	0
INSURANCE	667,638.72	912,000	844,000	785,000	785,000	(59,000)
MAINTENANCE - BUILDINGS & IMPRV	1,824,210.42	1,695,000	1,591,000	1,595,000	1,595,000	4,000
MAINTENANCE - EQUIPMENT	2,616,962.08	1,403,000	1,791,000	1,899,000	1,899,000	108,000
MEDICAL DENTAL & LAB SUPPLIES	14,551,931.45	14,652,000	16,530,000	17,090,000	17,090,000	560,000
MEMBERSHIPS	239,281.50	295,000	225,000	225,000	225,000	0
MISCELLANEOUS EXPENSE	55,008.45	1,313,000	1,563,000	1,598,000	1,598,000	35,000
OFFICE EXPENSE	524,090.27	495,000	560,000	537,000	537,000	(23,000)
PROFESSIONAL SERVICES	15,458,651.74	16,886,000	11,121,000	10,530,000	10,689,000	(432,000)
RENTS & LEASES - BLDG & IMPRV	6,284.45	6,000	6,000	3,000	3,000	(3,000)
RENTS & LEASES - EQUIPMENT	1,133,348.47	1,200,000	1,094,000	1,131,000	1,131,000	37,000
SMALL TOOLS & MINOR EQUIPMENT	6,256.25	6,000	16,000	16,000	16,000	0
SPECIAL DEPARTMENTAL EXPENSE	298,854.40	295,000	288,000	330,000	330,000	42,000
TECHNICAL SERVICES	4,793,079.46	5,601,000	5,836,000	5,610,000	5,610,000	(226,000)
TELECOMMUNICATIONS	1,845,455.63	1,207,000	1,001,000	1,090,000	1,090,000	89,000

RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TRAINING	10,266.15	26,000	48,000	48,000	48,000	0
TRANSPORTATION AND TRAVEL	348,668.77	371,000	367,000	388,000	388,000	21,000
UTILITIES	4,256,200.61	4,793,000	4,635,000	4,887,000	4,887,000	252,000
TOTAL S & S	75,247,715.20	77,304,000	73,362,000	74,951,000	75,110,000	1,748,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	23,854,936.78	26,903,000	26,903,000	50,009,000	50,009,000	23,106,000
INT-OTHER LONG TERM DEBT	0.00	1,114,000	1,114,000	3,790,000	3,790,000	2,676,000
INTEREST ON NOTES & WARRANTS	202,944.29	499,000	287,000	258,000	258,000	(29,000)
JUDGMENTS & DAMAGES	20,231.00	47,000	322,000	41,000	41,000	(281,000)
RET-OTHER LONG TERM DEBT	6,787,013.38	6,850,000	6,850,000	7,162,000	7,162,000	312,000
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	30,865,125.45	35,414,000	35,477,000	61,261,000	61,261,000	25,784,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	235,000	235,000	235,000	235,000	0
MEDICAL - FIXED EQUIPMENT	109,594.66	356,000	356,000	356,000	356,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	806,818.31	140,000	140,000	140,000	140,000	0
MEDICAL-MINOR EQUIPMENT	244,387.15	364,000	364,000	364,000	364,000	0
NON-MEDICAL LAB/TESTING EQUIP	7,297.21	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	628,000	628,000	628,000	628,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,168,097.33	1,723,000	1,723,000	1,723,000	1,723,000	0
TOTAL CAPITAL ASSETS	1,168,097.33	1,723,000	1,723,000	1,723,000	1,723,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	21,519,536.30	0	0	0	0	0
NET TOTAL	$ 287,772,126.57	$ 279,707,000	$ 281,760,000	$ 320,264,000	$ 319,787,000	$ 38,027,000
TOTAL FINANCING USES	$ 287,772,126.57	$ 279,707,000	$ 281,760,000	$ 320,264,000	$ 319,787,000	$ 38,027,000
OPERATING SUBSIDY-GF	$ 1,914,000.00	$ 30,566,000	$ 30,566,000	$ 20,751,000	$ 15,975,000	$ (14,591,000)
BUDGETED POSITIONS	1,631.0	1,646.0	1,646.0	1,642.0	1,641.0	(5.0)

Hospital Enterprise Fund - ValleyCare Network Operating Plan Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 390,332.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	636,669,051.51	691,793,000	665,629,000	667,060,000	643,974,000	(21,655,000)
TOTAL FINANCING SOURCES	$ 637,059,383.51	$ 691,793,000	$ 665,629,000	$ 667,060,000	$ 643,974,000	$ (21,655,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 363,865,379.17	$ 382,500,000	$ 392,082,000	$ 412,069,000	$ 409,981,000	$ 17,899,000
SERVICES & SUPPLIES	218,614,825.76	226,802,000	222,177,000	229,220,000	229,427,000	7,250,000
OTHER CHARGES	61,636,195.72	56,551,000	56,701,000	67,089,000	67,089,000	10,388,000
CAPITAL ASSETS - EQUIPMENT	3,082,186.50	954,000	694,000	621,000	621,000	(73,000)
OTHER FINANCING USES	18,288,796.80	145,000	145,000	145,000	145,000	0
NET TOTAL	$ 665,487,383.95	$ 666,952,000	$ 671,799,000	$ 709,144,000	$ 707,263,000	$ 35,464,000
TOTAL FINANCING USES	$ 665,487,383.95	$ 666,952,000	$ 671,799,000	$ 709,144,000	$ 707,263,000	$ 35,464,000
GAIN OR LOSS	$ (28,428,000.44)	$ 24,841,000	$ (6,170,000)	$ (42,084,000)	$ (63,289,000)	$ (57,119,000)
OPERATING SUBSIDY-GF	$ 28,428,000.00	$ 6,170,000	$ 6,170,000	$ 42,084,000	$ 63,289,000	$ 57,119,000
BUDGETED POSITIONS	3,372.0	3,479.0	3,479.0	3,511.0	3,498.0	19.0

The ValleyCare Network consists of the Olive View-UCLA Medical Center (OV-UCLA), High Desert Regional Health Center (HDRHC), Mid-Valley Comprehensive Health Center, outlying health centers, including clinics within the Antelope Valley Rehabilitation Centers, and one school-based clinic. Affiliated with the UCLA School of Medicine, OV-UCLA provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. The HDRHC provides a full array of ambulatory services, which include primary care, urgent care, ambulatory surgery, medical and surgical specialty clinics, and various special programs. Both OV-UCLA and the HDRHC provide foster care Medical Hub Clinics, as well as clinics for suspected child abuse and neglect.

VALLEYCARE NETWORK BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 390,332.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	636,669,051.51	691,793,000	665,629,000	667,060,000	643,974,000	(21,655,000)
TOTAL FINANCING SOURCES	$ 637,059,383.51	$ 691,793,000	$ 665,629,000	$ 667,060,000	$ 643,974,000	$ (21,655,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 236,030,570.90	$ 250,670,000	$ 253,869,000	$ 267,684,000	$ 265,944,000	$ 12,075,000
CAFETERIA BENEFIT PLANS	46,541,774.02	50,599,000	53,962,000	56,041,000	55,844,000	1,882,000
COUNTY EMPLOYEE RETIREMENT	42,587,283.62	38,747,000	41,948,000	42,064,000	41,927,000	(21,000)
DENTAL INSURANCE	1,056,764.89	1,110,000	1,155,000	1,187,000	1,187,000	32,000
DEPENDENT CARE SPENDING ACCOUNTS	272,914.18	274,000	267,000	272,000	272,000	5,000
DISABILITY BENEFITS	2,175,030.97	1,760,000	1,760,000	1,759,000	1,759,000	(1,000)
FICA (OASDI)	3,413,128.41	3,654,000	3,607,000	3,834,000	3,821,000	214,000
HEALTH INSURANCE	2,633,341.02	2,674,000	2,933,000	2,907,000	2,907,000	(26,000)
LIFE INSURANCE	379,154.89	191,000	172,000	191,000	191,000	19,000
RETIREE HEALTH INSURANCE	14,490,362.00	16,221,000	17,936,000	19,601,000	19,601,000	1,665,000
SAVINGS PLAN	1,378,525.71	1,500,000	1,710,000	1,525,000	1,524,000	(186,000)
THRIFT PLAN (HORIZONS)	5,311,458.18	5,764,000	5,358,000	5,668,000	5,668,000	310,000
UNEMPLOYMENT INSURANCE	51,347.00	65,000	47,000	65,000	65,000	18,000
WORKERS' COMPENSATION	7,543,723.38	9,271,000	7,358,000	9,271,000	9,271,000	1,913,000
TOTAL S & E B	363,865,379.17	382,500,000	392,082,000	412,069,000	409,981,000	17,899,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	49,212,096.70	50,235,000	51,019,000	52,645,000	52,645,000	1,626,000
CLOTHING & PERSONAL SUPPLIES	348,977.22	850,000	783,000	791,000	791,000	8,000
COMMUNICATIONS	313,438.21	119,000	99,000	99,000	99,000	0
COMPUTING-MAINFRAME	90,782.39	246,000	330,000	418,000	418,000	88,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	24,749.84	575,000	294,000	295,000	295,000	1,000
COMPUTING-PERSONAL	705,548.15	349,000	333,000	334,000	334,000	1,000
CONTRACTED PROGRAM SERVICES	1,790,531.47	4,877,000	5,510,000	5,257,000	5,257,000	(253,000)
FOOD	47,444.78	67,000	67,000	68,000	68,000	1,000
HOUSEHOLD EXPENSE	822,676.65	1,112,000	1,165,000	1,170,000	1,170,000	5,000
INFORMATION TECHNOLOGY SERVICES	303,584.00	551,000	466,000	468,000	468,000	2,000
INFORMATION TECHNOLOGY-SECURITY	21,965.12	2,000	2,000	2,000	2,000	0
INSURANCE	967,987.84	2,174,000	1,481,000	1,754,000	1,754,000	273,000
MAINTENANCE - BUILDINGS & IMPRV	14,445,818.21	9,371,000	10,095,000	10,103,000	10,103,000	8,000
MAINTENANCE - EQUIPMENT	6,845,446.12	7,760,000	6,750,000	6,758,000	6,758,000	8,000
MEDICAL DENTAL & LAB SUPPLIES	56,200,121.25	55,855,000	54,445,000	59,366,000	59,366,000	4,921,000
MEMBERSHIPS	302,080.66	401,000	389,000	390,000	390,000	1,000
MISCELLANEOUS EXPENSE	(394,512.12)	249,000	249,000	250,000	250,000	1,000
OFFICE EXPENSE	2,309,206.97	2,712,000	2,644,000	2,660,000	2,660,000	16,000
PROFESSIONAL SERVICES	51,774,905.26	51,145,000	48,160,000	47,747,000	47,954,000	(206,000)
PUBLICATIONS & LEGAL NOTICE	17,474.00	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	783,516.43	1,164,000	1,061,000	727,000	727,000	(334,000)
RENTS & LEASES - EQUIPMENT	1,005,075.48	1,042,000	1,172,000	1,179,000	1,179,000	7,000

VALLEYCARE NETWORK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	361,696.80	492,000	382,000	386,000	386,000	4,000
SPECIAL DEPARTMENTAL EXPENSE	304,222.88	369,000	317,000	320,000	320,000	3,000
TECHNICAL SERVICES	20,263,093.83	18,823,000	18,802,000	18,806,000	18,806,000	4,000
TELECOMMUNICATIONS	3,322,367.95	3,636,000	3,636,000	3,622,000	3,622,000	(14,000)
TRAINING	98,061.85	62,000	52,000	52,000	52,000	0
TRANSPORTATION AND TRAVEL	663,609.16	573,000	498,000	499,000	499,000	1,000
UTILITIES	5,662,858.66	11,987,000	11,972,000	13,050,000	13,050,000	1,078,000
TOTAL S & S	218,614,825.76	226,802,000	222,177,000	229,220,000	229,427,000	7,250,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	47,476,564.62	39,021,000	39,021,000	49,835,000	49,835,000	10,814,000
INT-OTHER LONG TERM DEBT	0.00	53,000	53,000	48,000	48,000	(5,000)
INTEREST ON NOTES & WARRANTS	217,021.59	667,000	667,000	442,000	442,000	(225,000)
JUDGMENTS & DAMAGES	398,621.47	930,000	1,080,000	1,233,000	1,233,000	153,000
RET-OTHER LONG TERM DEBT	13,414,688.92	15,877,000	15,877,000	15,528,000	15,528,000	(349,000)
TAXES & ASSESSMENTS	129,299.12	3,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	61,636,195.72	56,551,000	56,701,000	67,089,000	67,089,000	10,388,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	47,382.30	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	8,776.33	0	0	0	0	0
ELECTRONIC EQUIPMENT	10,774.65	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	0.00	9,000	9,000	0	0	(9,000)
MACHINERY EQUIPMENT	15,478.00	0	0	231,000	231,000	231,000
MEDICAL - FIXED EQUIPMENT	43,038.01	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	2,789,950.67	531,000	268,000	101,000	101,000	(167,000)
MEDICAL-MINOR EQUIPMENT	98,764.64	111,000	114,000	41,000	41,000	(73,000)
NON-MEDICAL LAB/TESTING EQUIP	23,462.70	255,000	255,000	105,000	105,000	(150,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	48,000	48,000	0	0	(48,000)
TELECOMMUNICATIONS EQUIPMENT	44,559.20	0	0	143,000	143,000	143,000
TOTAL CAPITAL ASSETS - EQUIPMENT	3,082,186.50	954,000	694,000	621,000	621,000	(73,000)
TOTAL CAPITAL ASSETS	3,082,186.50	954,000	694,000	621,000	621,000	(73,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	18,288,796.80	145,000	145,000	145,000	145,000	0
NET TOTAL	$ 665,487,383.95	$ 666,952,000	$ 671,799,000	$ 709,144,000	$ 707,263,000	$ 35,464,000
TOTAL FINANCING USES	$ 665,487,383.95	$ 666,952,000	$ 671,799,000	$ 709,144,000	$ 707,263,000	$ 35,464,000
OPERATING SUBSIDY-GF	$ 28,428,000.00	$ 6,170,000	$ 6,170,000	$ 42,084,000	$ 63,289,000	$ 57,119,000
BUDGETED POSITIONS	3,372.0	3,479.0	3,479.0	3,511.0	3,498.0	19.0

OLIVE VIEW/UCLA MEDICAL CENTER

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	298,879,000	301,953,000	317,947,000	316,288,000	14,335,000
Services and Supplies	174,792,000	174,197,000	178,509,000	178,716,000	4,519,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	174,792,000	174,197,000	178,509,000	178,716,000	4,519,000
Other Charges	47,153,000	47,153,000	31,974,000	31,974,000	(15,179,000)
Capital Assets – Equipment	843,000	580,000	580,000	580,000	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	521,667,000	523,883,000	529,010,000	527,558,000	3,675,000
Revenue/Fund Balance	487,352,000	489,568,000	442,082,000	425,024,000	(64,544,000)
County Contribution	34,315,000	34,315,000	86,928,000	102,534,000	68,219,000
Positions	2,343.5	2,641.0	2,667.0	2,660.0	19.0

SUMMARY OF SAN FERNANDO VALLEY HEALTH CENTERS

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	29,143,000	32,790,000	33,964,000	33,535,000	745,000
Services and Supplies	14,750,000	13,015,000	14,081,000	14,081,000	1,066,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	14,750,000	13,015,000	14,081,000	14,081,000	1,066,000
Other Charges	11,000	11,000	0	0	(11,000)
Capital Assets - Equipment	38,000	38,000	41,000	41,000	3,000
Other Financing Uses	145,000	145,000	145,000	145,000	0
Total Financial Requirements	44,087,000	45,999,000	48,231,000	47,802,000	1,803,000
Revenue/Fund Balance	83,602,000	85,514,000	90,561,000	87,960,000	2,446,000
County Contribution	(39,515,000)	(39,515,000)	(42,330,000)	(40,158,000)	(643,000)
Positions	256.5	300.0	306.0	300.0	0.0

HIGH DESERT REGIONAL HEALTH CENTER

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	43,177,000	45,243,000	47,327,000	47,569,000	2,326,000
Services and Supplies	29,572,000	26,941,000	28,790,000	28,790,000	1,849,000
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	29,572,000	26,941,000	28,790,000	28,790,000	1,849,000
Other Charges	9,331,000	9,481,000	35,059,000	35,059,000	25,578,000
Capital Assets - Equipment	0	0	0	0	0
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	82,080,000	81,665,000	111,176,000	111,418,000	29,753,000
Revenue/Fund Balance	45,708,000	45,293,000	88,534,000	86,792,000	41,499,000
County Contribution	36,372,000	36,372,000	22,642,000	24,626,000	(11,746,000)
Positions	323.7	402.0	401.0	402.0	0.0

SUMMARY OF HIGH DESERT HEALTH CENTERS

	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
Salaries and Employee Benefits	11,301,000	12,096,000	12,831,000	12,589,000	493,000
Services and Supplies	7,688,000	8,024,000	7,840,000	7,840,000	(184,000)
Less: Expenditure Distribution	0	0	0	0	0
Net Services and Supplies	7,688,000	8,024,000	7,840,000	7,840,000	(184,000)
Other Charges	56,000	56,000	56,000	56,000	0
Capital Assets – Equipment	73,000	76,000	0	0	(76,000)
Other Financing Uses	0	0	0	0	0
Total Financial Requirements	19,118,000	20,252,000	20,727,000	20,485,000	233,000
Revenue/Fund Balance	44,120,000	45,254,000	45,883,000	44,198,000	(1,056,000)
County Contribution	(25,002,000)	(25,002,000)	(25,156,000)	(23,713,000)	1,289,000
Positions	111.0	136.0	137.0	136.0	0.0

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,741,000.00	$ 0	$ 222,929,000	$ 222,929,000	$ 84,362,000	$ (138,567,000)
REVENUE	73,426,243.81	0	0	28,912,000	0	0
TOTAL FINANCING SOURCES	$ 76,167,243.81	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
FINANCING USES						
OTHER FINANCING USES	$ 0.00	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
NET TOTAL	$ 0.00	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 161,236,000.00	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
GAIN OR LOSS	$ (85,068,756.19)	$ 0	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 85,068,373.97	$ 0	$ 0	$ 0	$ 0	$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2016-17 Recommended Budget reflects the use of $84.4 million in obligated fund balance to be transferred to the four hospital enterprise funds for ongoing healthcare costs.

DHS ENTERPRISE FUND BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 2,741,000.00	$ 0	$ 222,929,000	$ 222,929,000	$ 84,362,000	$ (138,567,000)
REVENUE	73,426,243.81	0	0	28,912,000	0	0
TOTAL FINANCING SOURCES	$ 76,167,243.81	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
FINANCING USES						
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	0.00	0	222,929,000	251,841,000	84,362,000	(138,567,000)
NET TOTAL	$ 0.00	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 161,236,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 161,236,000.00	$ 0	$ 222,929,000	$ 251,841,000	$ 84,362,000	$ (138,567,000)
OPERATING SUBSIDY-GF	$ 85,068,373.97	$ 0	$ 0	$ 0	$ 0	$ 0

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	482,878,000	--	482,878,000	--	2,291.5
Less Administration	--	--	-	--	--
Net Program Costs	482,878,000	--	482,878,000	--	2,291.5

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided to adult patients at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	67,440,000	--	67,440,000	--	286.3
Less Administration	--	--	--	--	--
Net Program Costs	67,440,000	--	67,440,000	--	286.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics service provided to the mother prior to and including delivery includes perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Included in this program is the daily nursing care for normal newborn infants, premature infants not requiring extraordinary care, and anchor babies.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	76,008,000	--	76,008,000	--	371.2
Less Administration	--	--	--	--	--
Net Program Costs	76,008,000	--	76,008,000	--	371.2

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services such as medical, surgical, and orthopedics are included.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	192,391,000	--	192,391,000	--	1,038.3
Less Administration	--	--	--	--	--
Net Program Costs	192,391,000	--	192,391,000	--	1,038.3

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions on the basis of physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	103,670,000	--	103,670,000	--	278.3
Less Administration	--	--	--	--	--
Net Program Costs	103,670,000	--	103,670,000	--	278.3

Authority: Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (excluding Psychiatric Emergency Department)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	164,187,000	--	164,187,000	--	578.0
Less Administration	--	--	--	--	--
Net Program Costs	164,187,000	--	164,187,000	--	578.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services consist of provision of emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. In addition, patients treated at emergency service facilities of the hospital for non-emergency medical care are included.

7. Hospital Outpatient Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	219,060,000	--	219,060,000	--	814.3
Less Administration	--	--	--	--	--
Net Program Costs	219,060,000	--	219,060,000	--	814.3

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services provide clinic services for ambulatory patients. These services provide diagnostic, preventive, curative, and educational services on a scheduled basis, excluding walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, diagnosis, and treatment of ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	457,499,000	--	457,499,000	--	2,407.4
Less Administration	--	--	--	--	--
Net Program Costs	457,499,000	--	457,499,000	--	2,407.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital–based ancillary services are the support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	183,683,000	--	183,683,000	--	895.8
Less Administration	--	--	--	--	--
Net Program Costs	183,683,000	--	183,683,000	--	895.8

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

The Department of Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical and post-analytical which range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretations. Specimens include blood, tissues, and various human sources for culture. The blood bank/transfusion services may range from donor

collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	354,216,000	--	354,216,000	--	1,477.4
Less Administration	--	--	--	--	--
Net Program Costs	354,216,000	--	354,216,000	--	1,477.4

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing and inventory control. In total, these processes involve multidisciplinary collaboration, with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	271,032,000	--	271,032,000	--	1,180.6
Less Administration	--	--	--	--	--
Net Program Costs	271,032,000	--	271,032,000	--	1,180.6

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and Schools of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	584,558,000	--	584,558,000	--	2,523.8
Less Administration	--	--	--	--	--
Net Program Costs	584,558,000	--	584,558,000	--	2,523.8

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by CHCs, HCs, and OCs. State law and case law mandate that the County ensures the availability of health services that alleviate substantial pain, treat infection, maintain basic function and adequate nutrition and care for conditions posing serious health risks for certain groups without health insurance or financial resources. Operating the CHCs, HCs, and OCs, is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners (CP) Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	69,064,000	--	64,759,000	4,305,000	245.3
Less Administration	--	--	--	--	--
Net Program Costs	69,064,000	--	64,759,000	4,305,000	245.3

Authority: Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty and dental services to clientele across the entire County. The goal is to ensure that all patients who qualify for the program receive the highest quality healthcare services.

The Division of Managed Care Services is responsible for the overall administrative management of the CP program and My Health LA. The division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders to develop countywide ambulatory care initiatives and policies.

14. Emergency Medical Services (EMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	37,125,000	1,195,000	35,930,000	--	201.0
Less Administration	--	--	--	--	--
Net Program Costs	37,125,000	1,195,000	35,930,000	--	201.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

15. Juvenile Court Health Services (JCHS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	39,744,000	30,932,000	868,000	7,944,000	251.0
Less Administration	--	--	--	--	--
Net Program Costs	39,744,000	30,932,000	868,000	7,944,000	251.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. Managed Care Services (MCS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	54,664,000	--	4,000	54,660,000	317.0
Less Administration	--	--	--	--	--
Net Program Costs	54,664,000	--	4,000	54,660,000	317.0

Authority: Non-mandated, discretionary program.

The MCS Division functions as the medical services organization (MSO) for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners, and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, health care quality, standardizes processes across DHS clinical settings, and assesses potential new lines of business given new opportunities under the ACA.

17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,728,188,000	21,261,000	1,120,893,000	586,034,000	6,983.8
Less Administration	--	--	--	--	--
Net Program Costs	1,728,188,000	21,261,000	1,120,893,000	586,034,000	6,983.8

Authority: Non-mandated, discretionary program.

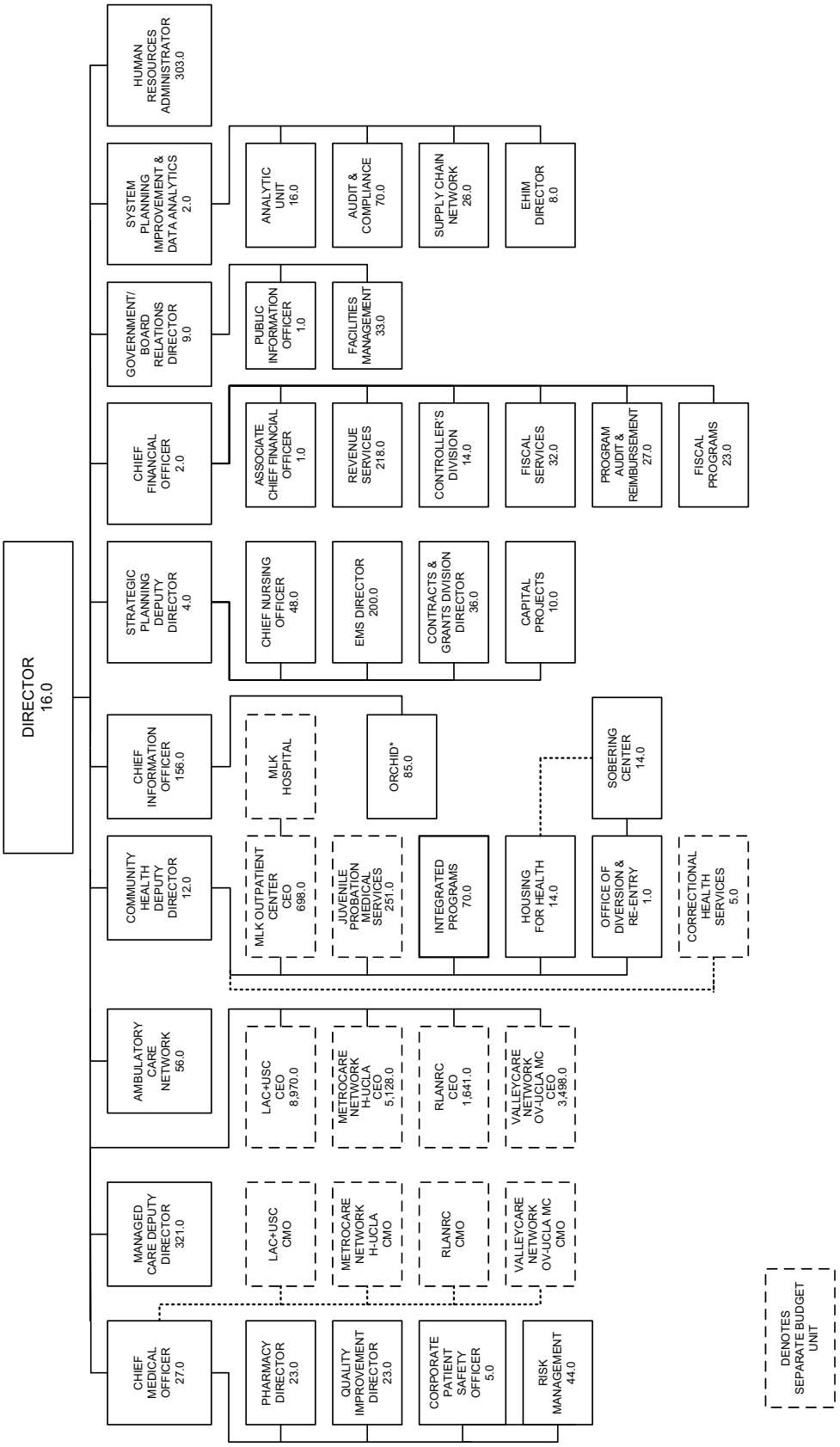
Administration includes Administrative Program, General Services, Patient Care Services, Online Real-Time Centralized Health Database, and Health Services' non-operating budget units (Contributions to Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement Intergovernmental Transfer, and Health Services-Realignment).

Administration Program provides administrative support and executive oversight to the operations of the Department, such as the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, nursing education, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, insurance, interest, and non-payroll related employee benefits.

General Services are the non-patient care support services needed to operate a hospital, such as kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	5,085,407,000	53,388,000	4,379,076,000	652,943,000	22,141.0

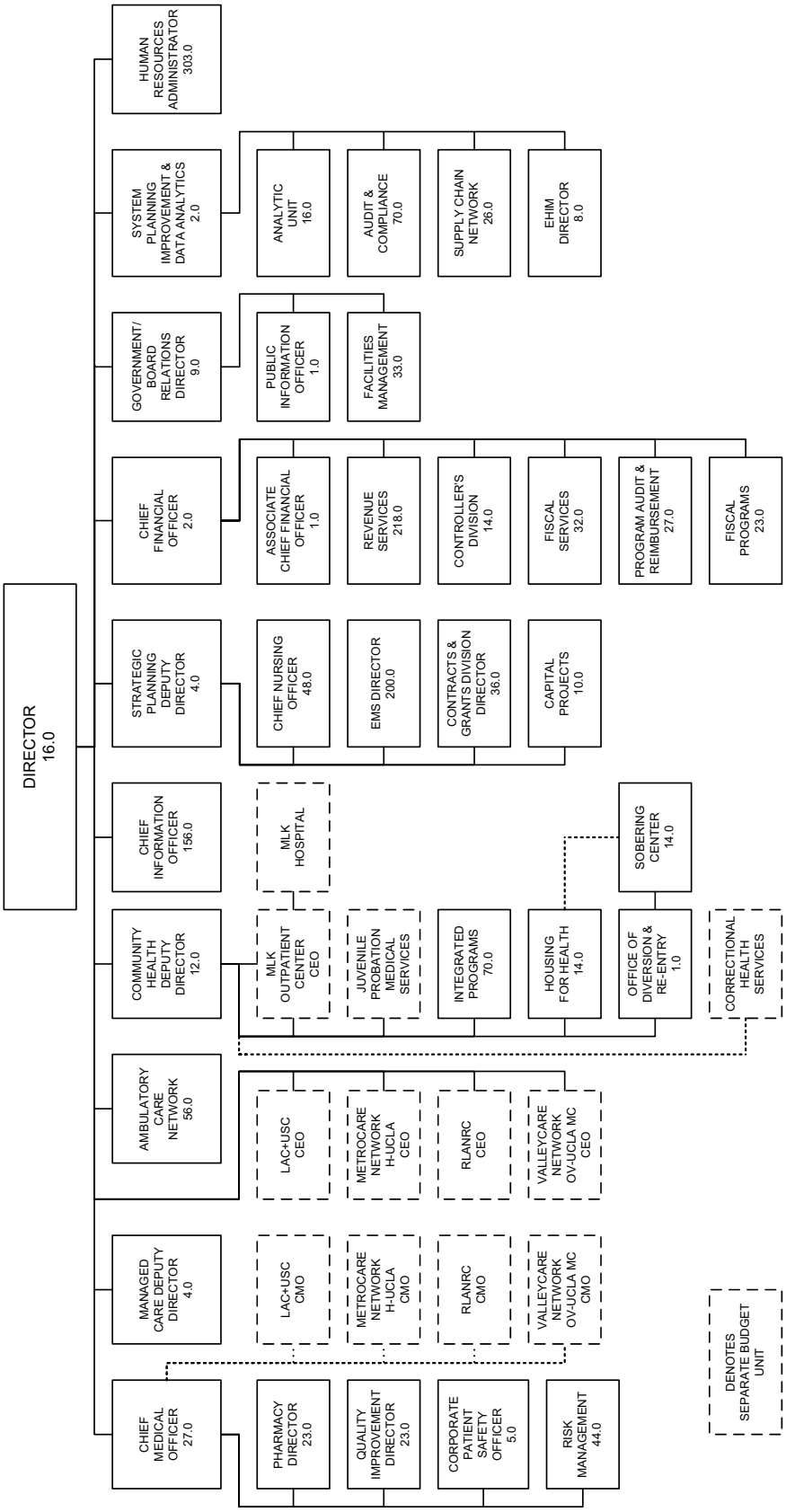
Department of Health Services
Mitchell H. Katz, M.D., Director
FY 2016-17 Recommended Budget Positions = 22,141.0



*ORCHID = Online Real-Time Centralized Health Information Database

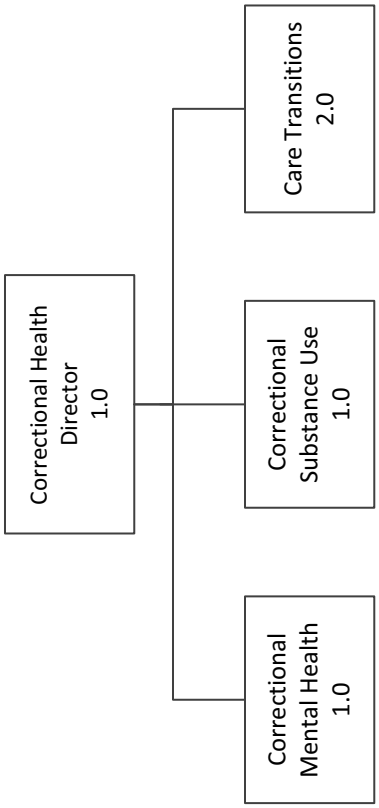
Health Services Administration

FY 2016-17 Recommended Budget Positions = 1,548.0



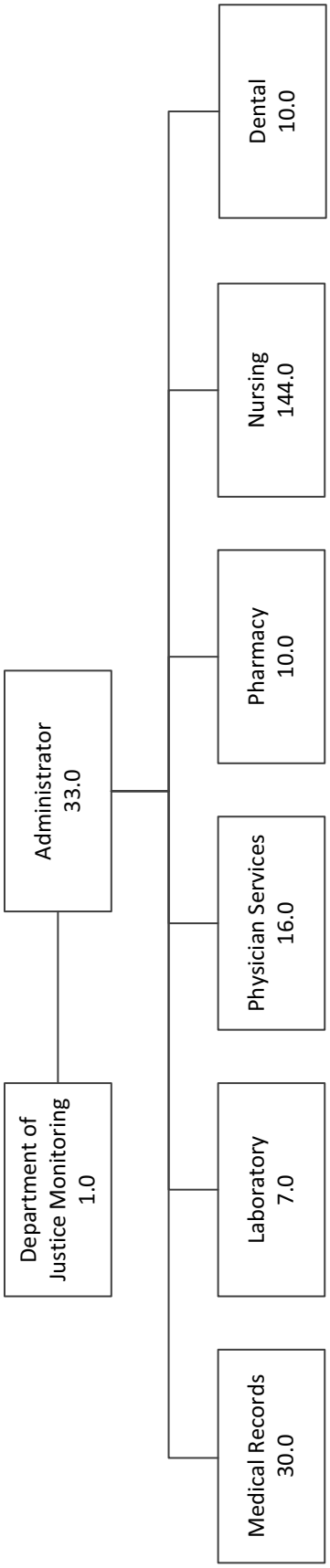
Health Services - Integrated Correctional Health Services

FY 2016-17 Recommended Budget Positions = 5.0



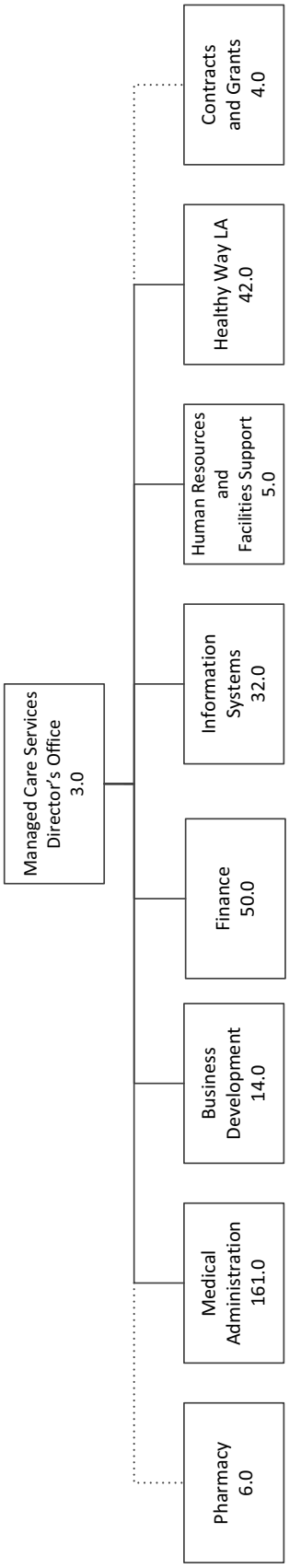
Health Services - Juvenile Court Health Services

FY 2016-17 Recommended Budget Positions = 251.0



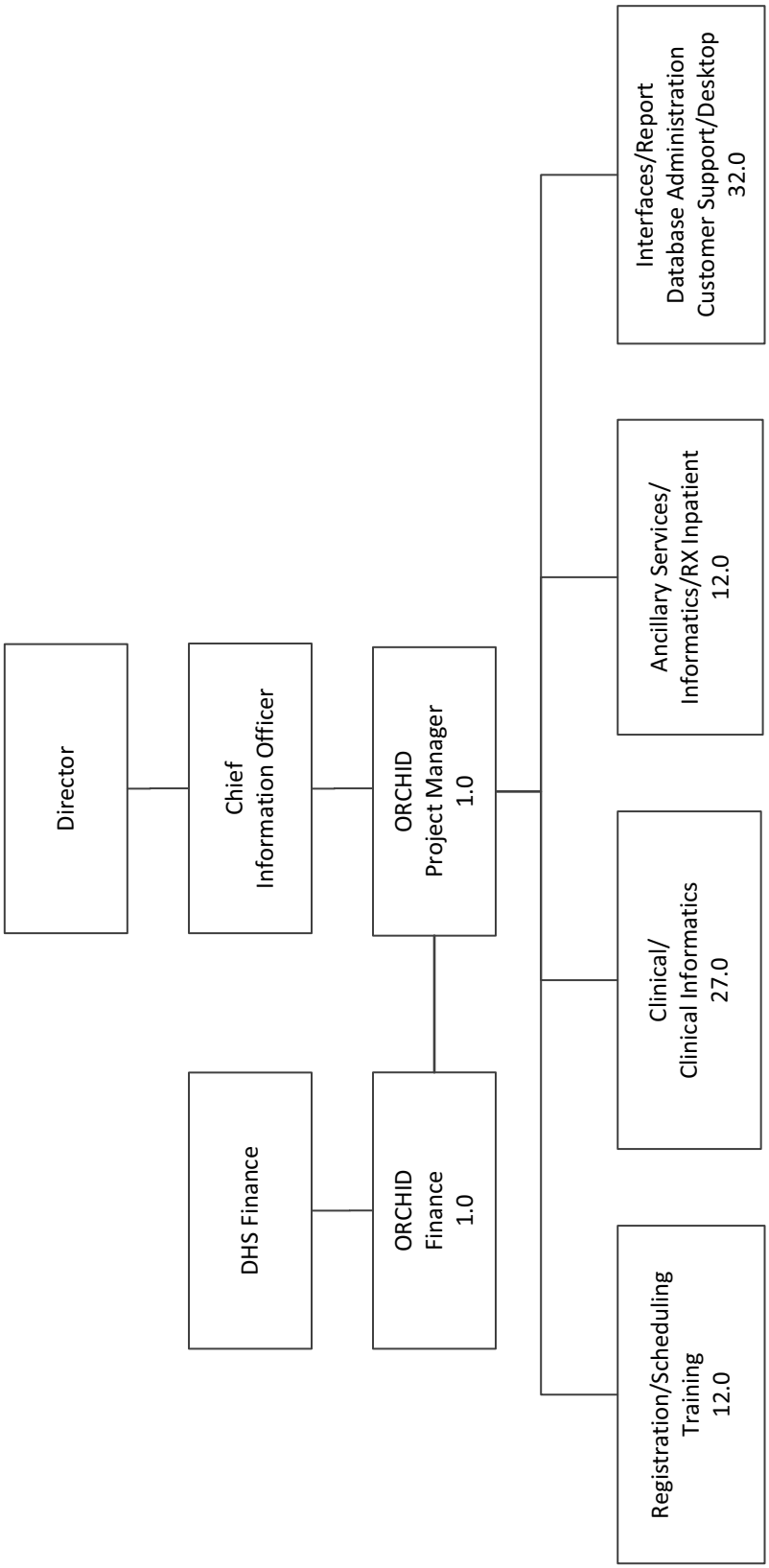
Health Services - Managed Care Services

FY 2016-17 Recommended Budget Positions = 317.0



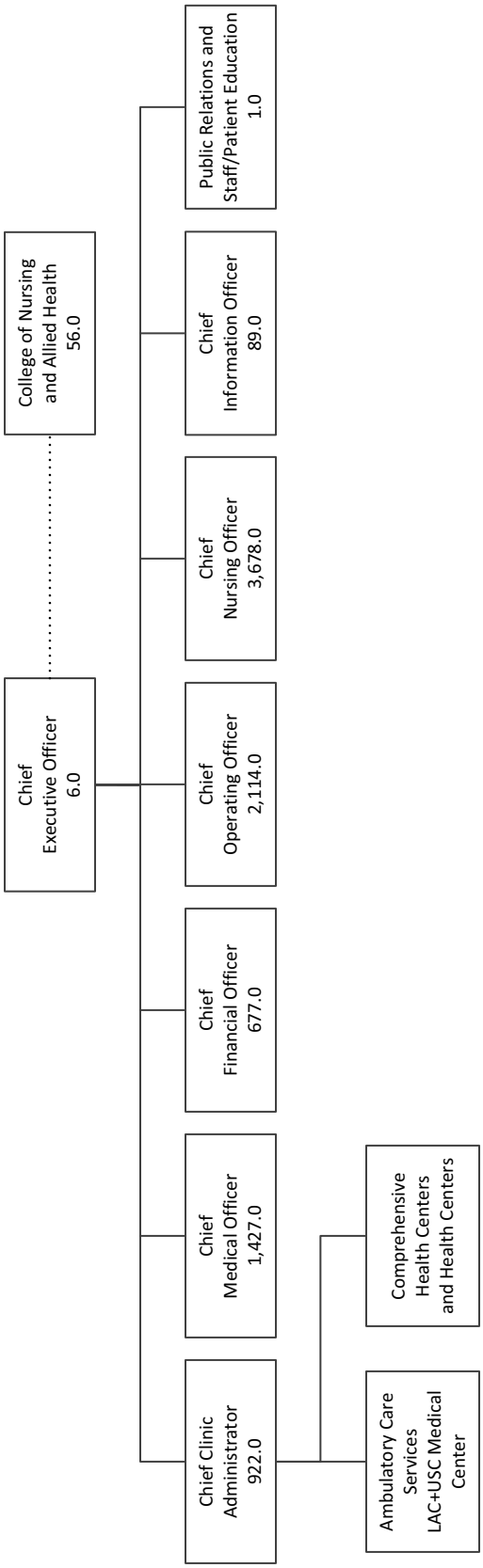
Health Services - Online Real-Time Centralized Health Information Database (ORCHID)

FY 2016-17 Recommended Budget Positions = 85.0



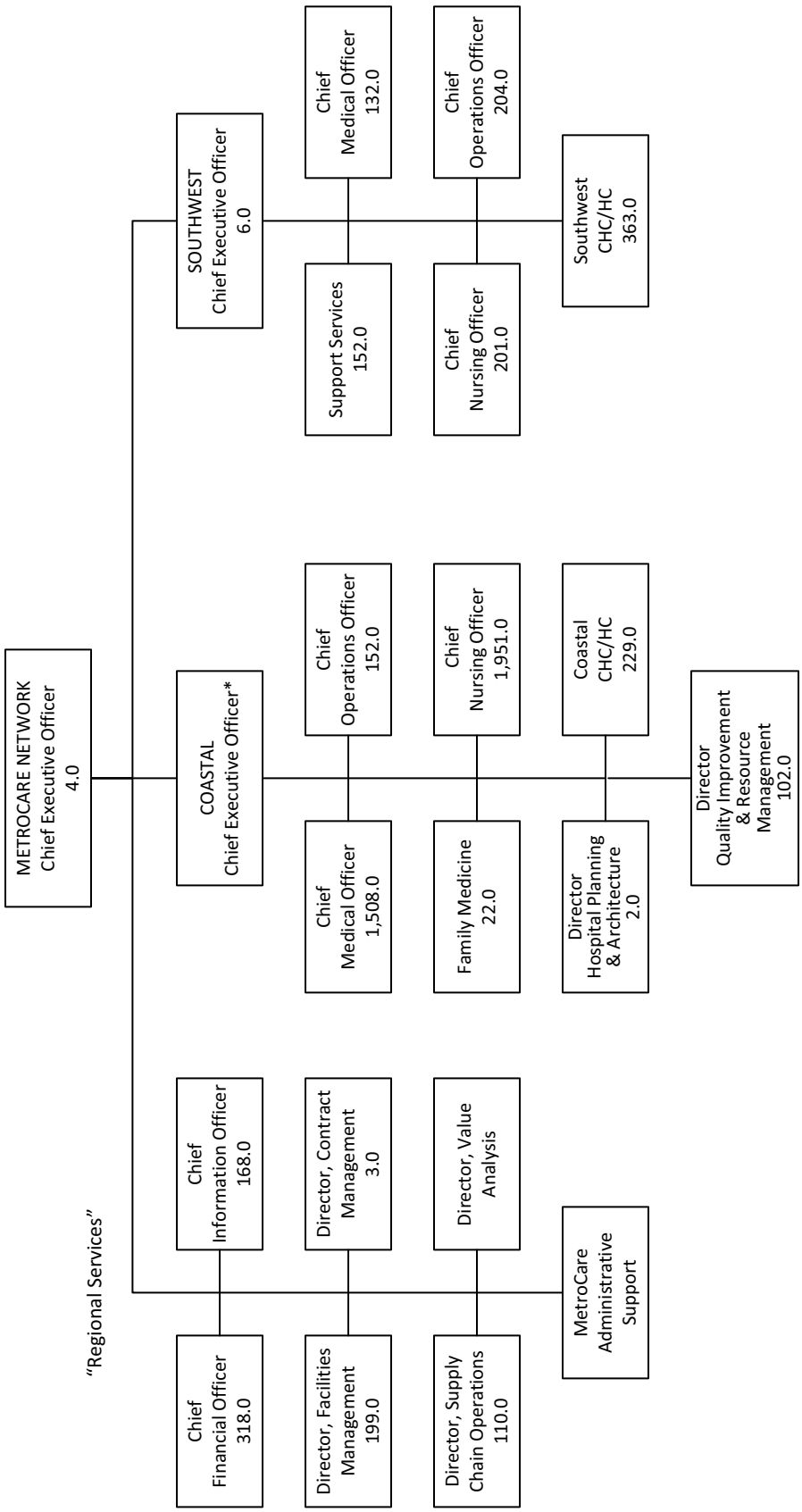
Health Services - LAC+USC Healthcare Network

FY 2016-17 Recommended Budget Positions = 8,970.0



Health Services - MetroCare Network

FY 2016-17 Recommended Budget Positions = 5,826.0

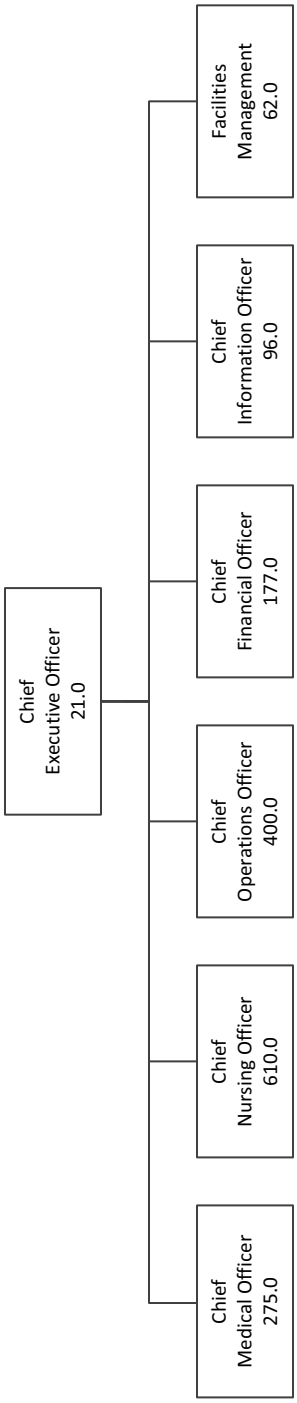


*Note: Same as MetroCare Network Chief Executive Officer

CHC/HC = Comprehensive Health Centers/Health Centers

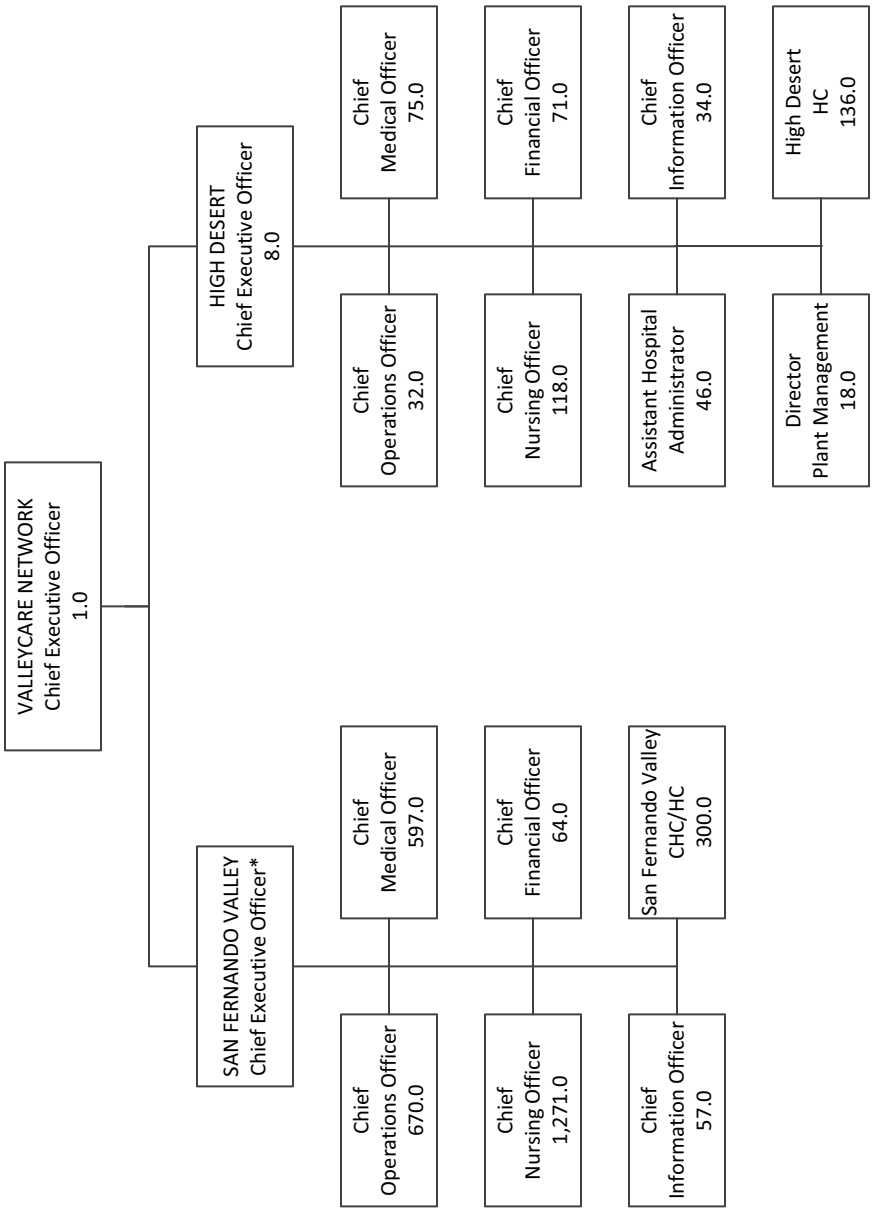
Health Services - Rancho Los Amigos National Rehabilitation Center

FY 2016-17 Recommended Budget Positions = 1,641.0



Health Services - ValleyCare Network

FY 2016-17 Recommended Budget Positions = 3,498.0



*Note: Same as ValleyCare Network Chief Executive Officer

CHC/HC = Comprehensive Health Centers/Health Centers

Mental Health

Robin Kay, Ph.D., Acting Director

Mental Health Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,599,780,017.42	$ 1,870,822,000	$ 2,033,589,000	$ 2,134,555,000	$ 2,114,180,000	$ 80,591,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 507,551,782.54	$ 540,423,000	$ 592,965,000	$ 639,986,000	$ 592,111,000	$ (854,000)
SERVICES & SUPPLIES	1,229,766,490.59	1,451,092,000	1,561,091,000	1,684,787,000	1,650,120,000	89,029,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	0	425,000	0	0
TOTAL S & S	1,229,766,490.59	1,451,092,000	1,561,091,000	1,685,212,000	1,650,120,000	89,029,000
OTHER CHARGES	55,404,094.87	65,239,000	64,888,000	67,611,000	67,490,000	2,602,000
CAPITAL ASSETS - EQUIPMENT	489,720.92	1,316,000	1,575,000	1,476,000	1,316,000	(259,000)
GROSS TOTAL	$1,793,212,088.92	$ 2,058,070,000	$ 2,220,519,000	$ 2,394,285,000	$ 2,311,037,000	$ 90,518,000
INTRAFUND TRANSFERS	(82,079,959.19)	(98,415,000)	(105,131,000)	(103,567,000)	(103,567,000)	1,564,000
NET TOTAL	$1,711,132,129.73	$ 1,959,655,000	$ 2,115,388,000	$ 2,290,718,000	$ 2,207,470,000	$ 92,082,000
NET COUNTY COST	$ 111,352,112.31	$ 88,833,000	$ 81,799,000	$ 156,163,000	$ 93,290,000	$ 11,491,000
BUDGETED POSITIONS	4,816.0	5,103.0	5,103.0	5,683.0	5,157.0	54.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

"Partnering with clients, families, and communities to create hope, wellness, and recovery" is the vision adopted by the Department of Mental Health (DMH), its stakeholders, and community partners in the County's public mental health system. DMH developed a strategic plan designed to achieve this vision and guide the system's mission, "to enrich lives through partnerships designed to strengthen the community's capacity to support recovery and resiliency for all clients and their families." More specifically, DMH, through its large network of directly-operated and contracted agencies, aims to provide clinically competent, culturally sensitive and linguistically appropriate mental health services to its clients in the least restrictive manner possible. These services are tailored to help individuals achieve their personal goals, increase their ability for independence, and develop skills to lead the most constructive and satisfying life possible. In addition to providing direct services to more than 250,000 individuals with mental illness each year, DMH also makes a significant contribution to prevention and early intervention for those at risk of developing mental health conditions. DMH prevention efforts include, but are not limited to: decreasing stigma, preventing suicide, and strengthening families with young children.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects the Department's focus on enhancement of mental health programs with other County departments, and a significant expansion of programs that support countywide priorities including addressing the needs of homeless individuals, jail diversion, and improving the system of care for children and youth, particularly those involved with the child welfare system. In addition, the Recommended Budget reflects the Department's dedication to ensuring required access and treatment capacity for individuals of all ages and addressing the needs of various vulnerable and underrepresented populations.

Included in the Recommended Budget is funding for contract provider implementation of expanded Mental Health Services Act (MHSA) Community and Services Supports (CSS) programs, which began pursuant to a mid-year MHSA plan adjustment in FY 2015-16. Among the initiatives supported by the additional MHSA funding are innovative programs focusing on ameliorating the mental health impact of trauma, outreach to underrepresented populations, temporary shelter and support to those in crisis, services to persons reintegrating into the community after incarceration, and expansion of the capacity of various current MHSA programs such as field capable clinical services. The Recommended Budget also supports additional services for children and youth by increasing funding for Katie A. Wraparound Programs, offset with federal and County funding.

The Recommended Budget reflects 40.0 new positions to further support the implementation of the Affordable Care Act (ACA) and Medi-Cal expansion. Through greater awareness of mental health issues and the decreasing stigma regarding seeking help, DMH's directly-operated clinics are working to ensure required access to treatment capacity for individuals with serious mental illness.

The Recommended Budget additionally reflects 13.0 new positions to accommodate current and expected workload in the Office of the Public Guardian. The new positions will alleviate caseload increases due to shorter timeframes for investigation of State hospital referrals; new responsibilities for some medical decisions and administration of psychotropic drugs; and additional workload for investigations, lower-level locked placements, and responses to judicial inquiries by Superior Court community courtrooms.

The Recommended Budget reflects annualized funding for DMH to strengthen mental health services for inmates in County jails, which is a collaborative effort with DHS under the new Health Agency. DMH will complete hiring for positions allocated for this purpose in FY 2015-16. These positions will improve screening when individuals enter the jail, provide more intensive treatments for inmates with a high level of mental health needs, creating a better linkage to community care upon release from jail. The Recommended Budget also includes federal funding to establish an inpatient facility under contract to DMH that will enhance the County's capacity to deliver acute hospital-level mental health treatment for inmates.

Finally, the Recommended Budget includes adjustments to better align DMH's actual expenses and revenues with budgeted expenses and revenues.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**2,220,519,000**	**105,131,000**	**2,033,589,000**	**81,799,000**	**5,103.0**
Collaborative Programs					
1. Wraparound Services Revenue Match: Reflects increased funding for wraparound contract provider services, partially funded by MHSA, State, and federal revenue.	13,778,000	--	13,414,000	364,000	--
New/Expanded Programs					
1. MHSA: Reflects adjustments to MHSA appropriation and revenue to reflect approved MHSA plans, including: 1) annualization of partial-year funding added in prior years for wellness centers, client run programs, field-based clinical, and other services; 2) expansion of community services and support programs provided by DMH's partner community contract providers; 3) elimination of time-limited funding for information technology improvements; and 4) an increase of 40.0 positions and related funding, fully offset by Medi-Cal expansion and MHSA revenue needed to provide various MHSA services at directly-operated clinics to clients who are eligible for services under the ACA.	141,698,000	--	141,698,000	--	40.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Public Guardian: Reflects an increase of 13.0 positions and related funding to expand Public Guardian services and mitigate conservator workload in response to increased demand and expected probate-related service levels.	1,270,000	--	--	1,270,000	13.0
3. Jail Mental Health Services: Reflects the annualization of partial-year funding and revenue added in FY 2015-16 related to the settlement agreement with the United States Department of Justice to improve mental health services and suicide prevention in County jails, offset by the elimination of one-time funding for start-up costs.	2,440,000	--	1,571,000	869,000	--
Other Changes					
1. Homeless-Related Services: Reflects the elimination of one-time Board community program funding needed in FY 2015-16 for a homeless-related project in the San Fernando Valley.	(371,000)	--	(142,000)	(229,000)	--
2. Inpatient Bed Cost Increases: Reflects an increase in the rates paid to purchase Institutions for Mental Disease (IMD) and State Hospital beds of 3.5 percent and 4.0 percent, respectively.	4,923,000	--	--	4,923,000	4.0
3. Position Adjustments: Reflects reclassifications and realignments of various positions to more accurately reflect assigned duties and responsibilities.	--	--	--	--	(2.0)
4. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	12,437,000	--	4,397,000	8,040,000	--
5. Retirement: Reflects a decrease primarily due to investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(3,450,000)	--	--	(3,450,000)	--
6. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,394,000	--	--	1,394,000	--
7. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs due to anticipated benefit increases, escalating medical cost trends, and historical experience.	258,000	--	--	258,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Operating Costs: Reflects various changes in billings to and from other County departments and grant-funded programs, as well as a reduction of $8.5 million in one-time revenue temporarily needed to balance the Department's 2015-16 budget. Also reflects reductions in appropriation and revenue as part of a multiple-phase effort to bring the Department's overall budget into alignment with estimated actuals and an increase of $15.1 million in ongoing realignment revenue based on anticipated State behavioral health and sales tax realignment funding.	(83,859,000)	(1,564,000)	(80,347,000)	(1,948,000)	(1.0)
Total Changes	**90,518,000**	**(1,564,000)**	**80,591,000**	**11,491,000**	**54.0**
2016-17 Recommended Budget	**2,311,037,000**	**103,567,000**	**2,114,180,000**	**93,290,000**	**5,157.0**

Unmet Needs

The Department's unmet needs include: 1) augmentation of funding for the Probate and Lanterman-Petris-Short sections of the Office of the Public Guardian; 2) enhancement of outpatient services in several areas as jail diversion and full implementation of Proposition 47 as it continues to create increased demand for specialized forensic mental health programs; 3) additional services for uninsured consumers, including the homeless, dually diagnosed, and underserved ethnic populations; and 4) funding for program and central infrastructure.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,738,298.15	$ 1,991,000	$ 5,974,000	$ 5,992,000	$ 5,992,000	$ 18,000
ESTATE FEES	1,485,236.50	1,485,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - HEALTH ADMINISTRATION	4,948.01	5,000	400,000	400,000	400,000	0
FEDERAL - HEALTH GRANTS	19,523,651.41	19,677,000	19,677,000	19,340,000	19,340,000	(337,000)
FEDERAL - OTHER	(13,088,201.72)	844,000	1,551,000	901,000	901,000	(650,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	21,250.00	384,000	0	0	0	0
FEDERAL AID - MENTAL HEALTH	636,235,671.48	677,550,000	696,506,000	735,671,000	736,747,000	40,241,000
INSTITUTIONAL CARE & SERVICES	(12,476.26)	0	0	0	0	0
INTEREST	2,871.96	3,000	0	0	0	0
MENTAL HEALTH SERVICES	0.00	0	102,000	102,000	102,000	0
MISCELLANEOUS	12,560,042.71	1,571,000	1,379,000	1,784,000	1,784,000	405,000
OTHER GOVERNMENTAL AGENCIES	57,823.17	2,544,000	3,865,000	3,865,000	3,865,000	0
OTHER STATE AID - HEALTH	29,741,406.79	0	0	0	0	0
SALE OF CAPITAL ASSETS	9,690.10	10,000	10,000	10,000	10,000	0
STATE - 1991 REALIGNMENT REVENUE	0.00	0	3,405,000	3,405,000	3,405,000	0
STATE - 2011 REALIGNMENT REVENUE	593,028,272.41	795,744,000	726,399,000	754,590,000	760,077,000	33,678,000
STATE - OTHER	26,482,006.00	0	0	0	0	0
STATE AID - MENTAL HEALTH	1,412,968.86	9,306,000	41,786,000	41,803,000	41,803,000	17,000
TRANSFERS IN	290,576,557.85	359,708,000	531,254,000	565,411,000	538,473,000	7,219,000
TOTAL REVENUE	$1,599,780,017.42	$ 1,870,822,000	$ 2,033,589,000	$ 2,134,555,000	$ 2,114,180,000	$ 80,591,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 328,249,419.32	$ 359,466,000	$ 387,054,000	$ 424,848,000	$ 388,256,000	$ 1,202,000
CAFETERIA BENEFIT PLANS	61,840,506.17	62,897,000	74,229,000	73,870,000	70,000,000	(4,229,000)
COUNTY EMPLOYEE RETIREMENT	64,381,809.36	59,724,000	66,192,000	70,613,000	66,911,000	719,000
DENTAL INSURANCE	1,393,114.19	1,416,000	1,700,000	1,628,000	1,542,000	(158,000)
DEPENDENT CARE SPENDING ACCOUNTS	491,942.92	527,000	1,647,000	609,000	12,000	(1,635,000)
DISABILITY BENEFITS	2,658,656.97	2,687,000	1,985,000	3,252,000	3,081,000	1,096,000
FICA (OASDI)	4,832,447.97	5,005,000	5,686,000	5,788,000	5,482,000	(204,000)
HEALTH INSURANCE	5,139,376.61	5,141,000	5,580,000	5,929,000	5,615,000	35,000
LIFE INSURANCE	542,152.72	570,000	488,000	750,000	712,000	224,000
OTHER EMPLOYEE BENEFITS	(600.00)	7,000	6,000	(1,000)	0	(6,000)
RETIREE HEALTH INSURANCE	21,453,745.00	25,250,000	29,220,000	31,487,000	30,401,000	1,181,000
SAVINGS PLAN	1,867,239.38	2,025,000	2,545,000	2,358,000	2,233,000	(312,000)
THRIFT PLAN (HORIZONS)	8,330,292.43	9,337,000	8,389,000	11,780,000	11,160,000	2,771,000
UNEMPLOYMENT INSURANCE	103,345.00	103,000	263,000	104,000	101,000	(162,000)
WORKERS' COMPENSATION	6,268,334.50	6,268,000	7,981,000	6,971,000	6,605,000	(1,376,000)
TOTAL S & E B	507,551,782.54	540,423,000	592,965,000	639,986,000	592,111,000	(854,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	21,939,220.01	34,154,000	11,567,000	11,832,000	11,832,000	265,000
CLOTHING & PERSONAL SUPPLIES	17,999.03	294,000	1,520,000	2,370,000	2,370,000	850,000
COMMUNICATIONS	522,932.44	1,121,000	528,000	559,000	559,000	31,000
COMPUTING-MAINFRAME	839,850.49	838,000	728,000	862,000	862,000	134,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,309,044.34	2,937,000	4,649,000	4,158,000	4,158,000	(491,000)

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-PERSONAL	737,095.45	4,226,000	4,745,000	5,962,000	4,715,000	(30,000)
CONTRACTED PROGRAM SERVICES	1,111,382,703.14	1,299,903,000	1,395,735,000	1,513,259,000	1,488,936,000	93,201,000
FOOD	356,964.72	233,000	389,000	414,000	414,000	25,000
HOUSEHOLD EXPENSE	51,565.30	77,000	252,000	252,000	252,000	0
INFORMATION TECHNOLOGY SERVICES	13,783,694.40	11,915,000	4,478,000	3,811,000	3,811,000	(667,000)
INFORMATION TECHNOLOGY-SECURITY	120,000.00	22,000	30,000	30,000	30,000	0
INSURANCE	325,144.90	90,000	90,000	200,000	200,000	110,000
MAINTENANCE - BUILDINGS & IMPRV	2,976,929.46	3,812,000	3,612,000	3,740,000	3,740,000	128,000
MAINTENANCE - EQUIPMENT	21,515.83	25,000	161,000	161,000	161,000	0
MEDICAL DENTAL & LAB SUPPLIES	4,452,935.50	7,203,000	13,192,000	13,192,000	13,192,000	0
MEMBERSHIPS	156,273.94	156,000	212,000	224,000	224,000	12,000
MISCELLANEOUS EXPENSE	13,137.39	23,000	71,000	81,000	81,000	10,000
OFFICE EXPENSE	2,390,803.13	2,780,000	3,397,000	3,748,000	3,420,000	23,000
PROFESSIONAL SERVICES	20,186,578.32	21,458,000	37,332,000	32,530,000	32,230,000	(5,102,000)
PUBLICATIONS & LEGAL NOTICE	5,948.41	7,000	222,000	222,000	222,000	0
RENTS & LEASES - BLDG & IMPRV	22,438,970.94	19,105,000	32,956,000	34,038,000	27,172,000	(5,784,000)
RENTS & LEASES - EQUIPMENT	1,078,999.28	913,000	1,545,000	1,545,000	1,545,000	0
SMALL TOOLS & MINOR EQUIPMENT	48,518.36	31,000	5,000	5,000	5,000	0
SPECIAL DEPARTMENTAL EXPENSE	173,113.01	287,000	331,000	231,000	231,000	(100,000)
TECHNICAL SERVICES	5,985,586.31	19,848,000	16,081,000	22,847,000	22,847,000	6,766,000
TELECOMMUNICATIONS	7,072,959.43	8,182,000	10,200,000	10,806,000	10,001,000	(199,000)
TRAINING	5,140,080.56	6,323,000	11,996,000	12,468,000	11,946,000	(50,000)
TRANSPORTATION AND TRAVEL	2,394,957.15	3,236,000	2,754,000	2,782,000	2,637,000	(117,000)
UTILITIES	1,842,969.35	1,893,000	2,313,000	2,458,000	2,327,000	14,000
S & S EXPENDITURE DISTRIBUTION	0.00	0	0	425,000	0	0
TOTAL S & S	1,229,766,490.59	1,451,092,000	1,561,091,000	1,685,212,000	1,650,120,000	89,029,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	110,055.81	2,440,000	2,440,000	2,440,000	2,440,000	0
RET-OTHER LONG TERM DEBT	969,254.97	936,000	936,000	1,040,000	1,040,000	104,000
SUPPORT & CARE OF PERSONS	54,322,786.61	61,862,000	61,509,000	64,128,000	64,007,000	2,498,000
TAXES & ASSESSMENTS	1,997.48	1,000	3,000	3,000	3,000	0
TOTAL OTH CHARGES	55,404,094.87	65,239,000	64,888,000	67,611,000	67,490,000	2,602,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	67,261.33	395,000	852,000	673,000	673,000	(179,000)
DATA HANDLING EQUIPMENT	11,292.29	0	15,000	0	0	(15,000)
ELECTRONIC EQUIPMENT	20,195.20	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	13,793.95	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	377,178.15	921,000	708,000	803,000	643,000	(65,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	489,720.92	1,316,000	1,575,000	1,476,000	1,316,000	(259,000)
TOTAL CAPITAL ASSETS	489,720.92	1,316,000	1,575,000	1,476,000	1,316,000	(259,000)
GROSS TOTAL	$1,793,212,088.92	$ 2,058,070,000	$ 2,220,519,000	$ 2,394,285,000	$ 2,311,037,000	$ 90,518,000
INTRAFUND TRANSFERS	(82,079,959.19)	(98,415,000)	(105,131,000)	(103,567,000)	(103,567,000)	1,564,000
NET TOTAL	$1,711,132,129.73	$ 1,959,655,000	$ 2,115,388,000	$ 2,290,718,000	$ 2,207,470,000	$ 92,082,000
NET COUNTY COST	$ 111,352,112.31	$ 88,833,000	$ 81,799,000	$ 156,163,000	$ 93,290,000	$ 11,491,000
BUDGETED POSITIONS	4,816.0	5,103.0	5,103.0	5,683.0	5,157.0	54.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,883,565,000	101,955,000	1,734,001,000	47,609,000	3,754.0
Less Administration	--	--	--	--	--
Net Program Costs	1,883,565,000	101,955,000	1,734,001,000	47,609,000	3,754.0

Authority: Mandated program – Sections 1710.5, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Sections 522, 863.1 (a), 1101, and 1103 of the California Code of Regulations, Title 9, Division 1.

The Department provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention, and psychological testing.

2. Psychiatric Hospitalization Services in 24-Hours Facilities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	220,684,000	--	191,112,000	29,572,000	52.0
Less Administration	--	--	--	--	--
Net Program Costs	220,684,000	--	191,112,000	29,572,000	52.0

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600, 5775 of the California W&I Code, Part 2.5, Division 5.

The Department provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, IMD programs, and the Forensic Jail Inpatient program.

3. Public Guardian

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,861,000	71,000	20,182,000	3,608,000	184.0
Less Administration	--	--	--	--	--
Net Program Costs	23,861,000	71,000	20,182,000	3,608,000	184.0

Authority: Mandated program – Sections 5350, 5350.1, 5352.5, and 5354.5 of the California W&I Code, Sections 27430 and 27432 of the California Government Code.

The Public Guardian investigates the need, and acts as the public conservator, for individuals mandated by the Courts as gravely disabled due to a mental disorder; provides services to aid in the well-being for persons who cannot properly care for themselves or for their food, clothing, shelter, or health needs, and/or are unable to manage their finances or resist undue influence or fraud due to mental illness or disorder.

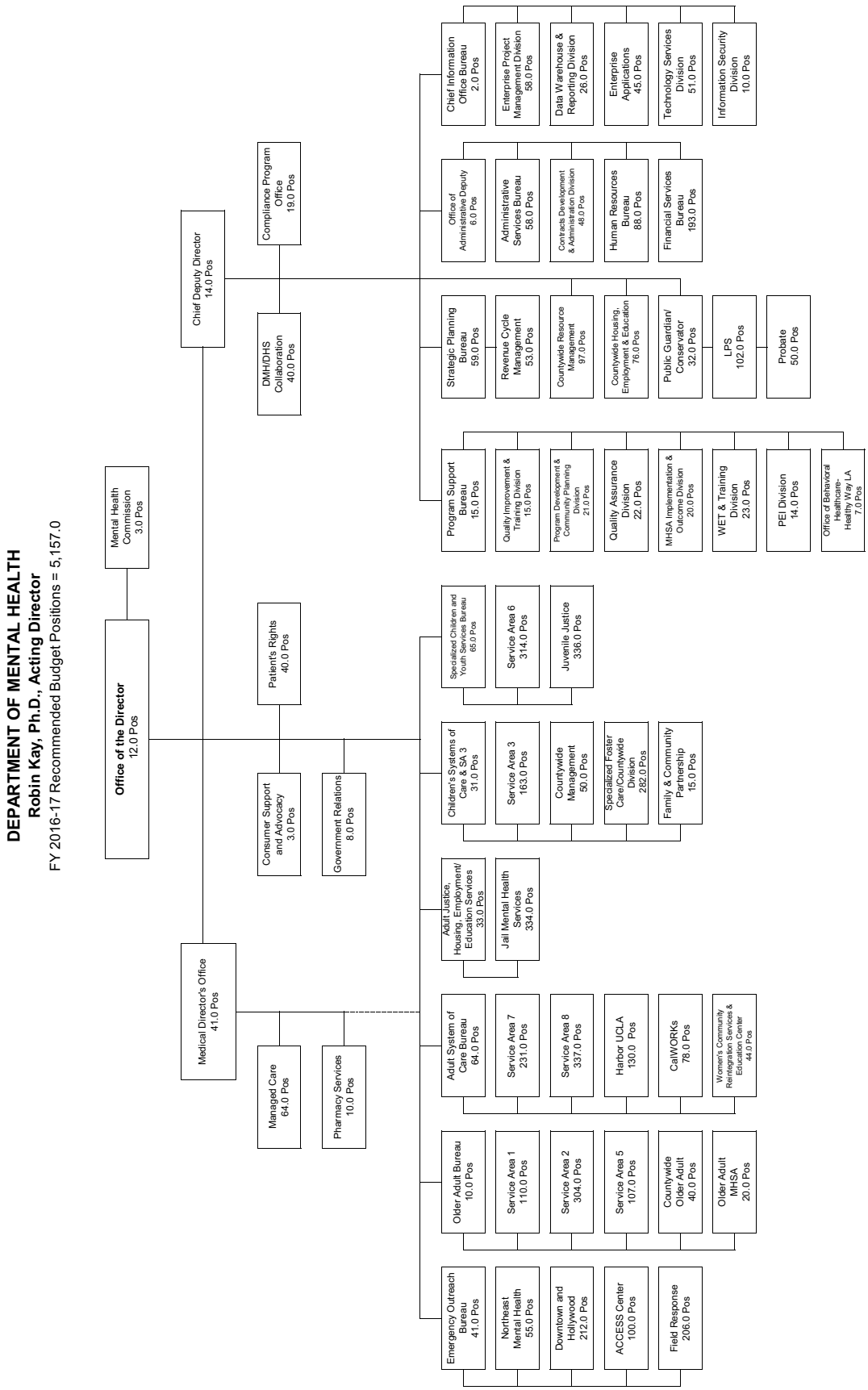
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	182,927,000	1,541,000	168,885,000	12,501,000	1,167.0
Less Administration	--	--	--	--	--
Net Program Costs	182,927,000	1,541,000	168,885,000	12,501,000	1,167.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, which includes the executive office, human resources, fiscal services, information technology, and the management of a complex system of contracts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,311,037,000	103,567,000	2,114,180,000	93,290,000	5,157.0


DEPARTMENT OF MENTAL HEALTH
Robin Kay, Ph.D., Acting Director
FY 2016-17 Recommended Budget Positions = 5,157.0
Office of the Director
12.0 Pos
Mental Health Commission
3.0 Pos
Chief Deputy Director
14.0 Pos
Compliance Program Office
19.0 Pos
DMH/DHS Collaboration
40.0 Pos
Patient's Rights
40.0 Pos
Consumer Support and Advocacy
3.0 Pos
Government Relations
8.0 Pos
Medical Director's Office
41.0 Pos
Managed Care
64.0 Pos
Pharmacy Services
10.0 Pos
Chief Information Office Bureau
2.0 Pos
Enterprise Project Management Division
58.0 Pos
Data Warehouse & Reporting Division
26.0 Pos
Enterprise Applications
45.0 Pos
Technology Services Division
51.0 Pos
Information Security Division
10.0 Pos
Office of Administrative Deputy
6.0 Pos
Administrative Services Bureau
58.0 Pos
Contracts Development & Administration Division
48.0 Pos
Human Resources Bureau
88.0 Pos
Financial Services Bureau
193.0 Pos
Strategic Planning Bureau
59.0 Pos
Revenue Cycle Management
53.0 Pos
Countywide Resource Management
97.0 Pos
Countywide Housing, Employment & Education
76.0 Pos
Public Guardian/ Conservator
32.0 Pos
LPS
102.0 Pos
Probate
50.0 Pos
Program Support Bureau
15.0 Pos
Quality Improvement & Training Division
15.0 Pos
Program Development & Community Planning Division
21.0 Pos
Quality Assurance Division
22.0 Pos
MHSA Implementation & Outcome Division
20.0 Pos
WET & Training Division
23.0 Pos
PEI Division
14.0 Pos
Office of Behavioral Healthcare-Healthy Way LA
7.0 Pos
Specialized Children and Youth Services Bureau
65.0 Pos
Service Area 6
314.0 Pos
Juvenile Justice
336.0 Pos
Children's Systems of Care & SA 3
31.0 Pos
Service Area 3
163.0 Pos
Countywide Management
50.0 Pos
Specialized Foster Care/Countywide Division
282.0 Pos
Family & Community Partnership
15.0 Pos
Adult Justice, Housing, Employment/ Education Services
33.0 Pos
Jail Mental Health Services
334.0 Pos
Adult System of Care Bureau
64.0 Pos
Service Area 7
231.0 Pos
Service Area 8
337.0 Pos
Harbor UCLA
130.0 Pos
CalWORKs
78.0 Pos
Women's Community Reintegration Services & Education Center
44.0 Pos
Older Adult Bureau
10.0 Pos
Service Area 1
110.0 Pos
Service Area 2
304.0 Pos
Service Area 5
107.0 Pos
Countywide Older Adult
40.0 Pos
Older Adult MHSA
20.0 Pos
Emergency Outreach Bureau
41.0 Pos
Northeast Mental Health
55.0 Pos
Downtown and Hollywood
212.0 Pos
ACCESS Center
100.0 Pos
Field Response
206.0 Pos

Public Health

Cynthia A. Harding, M.P.H., Interim Director

Public Health Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 564,297,534.65	$ 577,594,000	$ 694,069,000	$ 714,004,000	$ 713,947,000	$ 19,878,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 431,911,411.36	$ 459,042,000	$ 499,513,000	$ 531,909,000	$ 524,399,000	$ 24,886,000
SERVICES & SUPPLIES	368,925,792.07	368,557,000	439,528,000	433,651,000	440,452,000	924,000
OTHER CHARGES	4,212,416.02	8,464,000	10,260,000	7,518,000	7,518,000	(2,742,000)
CAPITAL ASSETS - B & I	0.00	27,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	5,889,652.06	5,260,000	5,012,000	4,561,000	4,561,000	(451,000)
TOTAL CAPITAL ASSETS	5,889,652.06	5,287,000	5,012,000	4,561,000	4,561,000	(451,000)
GROSS TOTAL	$ 810,939,271.51	$ 841,350,000	$ 954,313,000	$ 977,639,000	$ 976,930,000	$ 22,617,000
INTRAFUND TRANSFERS	(59,976,073.20)	(63,262,000)	(62,471,000)	(62,095,000)	(61,199,000)	1,272,000
NET TOTAL	$ 750,963,198.31	$ 778,088,000	$ 891,842,000	$ 915,544,000	$ 915,731,000	$ 23,889,000
NET COUNTY COST	$ 186,665,663.66	$ 200,494,000	$ 197,773,000	$ 201,540,000	$ 201,784,000	$ 4,011,000
BUDGETED POSITIONS	4,571.0	4,699.0	4,699.0	4,781.0	4,699.0	0.0

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2016-17 Budget Message

As the County Health Agency takes shape, DPH continues a transformational period that began in 2016. DPH moves forward with an organizational restructuring, and opportunities for new roles and relationships are assessed and developed.

The Recommended Budget provides for total appropriation funding of $976.9 million supported by grants, fees, and revenue resulting in an NCC of $201.8 million. This reflects an NCC increase of $4.0 million primarily attributable to Board-approved adjustments to salaries and employee benefits, partially offset by a reduction in Tobacco Settlement funds. Notable changes in the Department's Recommended Budget include:

- Measure B revenue of $0.7 million to fund a co-established trauma prevention program with DHS.
- Division of HIV and STD Programs – $4.5 million revenue increase for two new federal awards from the Centers for Disease Control and Prevention centered on Bio Medical HIV Prevention services and client re-engagement to HIV medical services (established in September 2015).
- 14.0 new positions to support the areas of chronic disease and injury prevention, health facilities inspections, and children's medical services.
- A placeholder for the Department's pending implementation of the Online Real-Time Centralized Health Information Database (ORCHID) electronic health record (EHR) system.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan, developed through an extensive process involving stakeholders, data and trend analysis, and policy assessments, includes goals and objectives that contemplate the existing and emerging Health Agency landscape in the County. The Department's Recommended Budget is consistent and aligned with the following Strategic Plan priorities: healthy and safe community environments; preventive health care; empowered health consumers; health equity; public health protection; and improved infrastructure.

The Health Agency Strategic Priorities have presented collaborative opportunities and allowed member departments to leverage capacity and expertise. DPH is collaborating with Health Agency departments on these Strategic Priorities, such as establishing a single unified ORCHID EHR system as well as collaborating with DHS in seeking billing solutions that maximize reimbursement and minimize County cost.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**954,313,000**	**62,471,000**	**694,069,000**	**197,773,000**	**4,699.0**
New/Expanded Programs					
1. Funding Allocation Changes: Reflects various funding allocation changes as follows: $4.5 million increase for two new federal awards from the Center for Disease Control (CDC); $0.7 million increase in Measure B funds for the establishment of a trauma prevention program; $2.0 million increase in Children's Medical Services (CMS) revenue related to an improved subvention rate; and $0.2 million increase in Medi-Cal administrative activities revenue; partially offset by a $2.4 million decrease in Tobacco Settlement funds.	115,000	--	4,576,000	(4,461,000)	--
2. Grant and Revenue Funded Positions: Reflects the addition of 14.0 positions and appropriation for Chronic Disease and Injury Prevention; Health Facilities Inspection Division; Maternal, Child, and Adolescent Health; and CMS, fully offset with intrafund transfers and grant funding.	217,000	217,000	--	--	14.0
3. Electronic Health Record: Reflects a placeholder for the Department's EHR system. The Department is currently developing plans to implement ORCHID, consistent with the Board's direction to establish a single unified system in the County, and will adjust this placeholder as necessary in future budget phases.	2,906,000	--	--	2,906,000	--
Other Changes					
1. Operational Position Changes: Reflects the addition of 3.0 positions to strengthen functions in the Environmental Toxicology Lab and Public Health Information Systems, partially offset by the deletion of 2.0 vacant positions.	176,000	--	--	176,000	1.0
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	21,548,000	222,000	13,678,000	7,648,000	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(2,503,000)	--	(1,609,000)	(894,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,183,000	--	2,661,000	522,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	(159,000)	--	(159,000)	--	--
6. Funding Reversals: Reflects the reversal of one-time funding for vehicle purchases in Public Health Services and the Antelope Valley Rehabilitation Centers and fund balance carryovers from FY 2015-16.	(1,251,000)	(25,000)	(426,000)	(800,000)	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(8,000)	--	(4,000)	(4,000)	--
8. Ministerial Adjustments: Reflects a decrease of 15.0 vacant positions, partially offset by a decrease in revenue; Board-approved position allocation changes; the realignment of appropriation and revenue based on historical trends; various adjustments for services provided to or funded by other County departments, as well as interdepartmental budget units; and an increase in sales tax realignment revenue.	(1,607,000)	(1,686,000)	1,161,000	(1,082,000)	(15.0)
Total Changes	**22,617,000**	**(1,272,000)**	**19,878,000**	**4,011,000**	**0.0**
2016-17 Recommended Budget	**976,930,000**	**61,199,000**	**713,947,000**	**201,784,000**	**4,699.0**

Unmet Needs

The Department has the following unmet funding needs for: 1) the continuous delivery of core chronic disease prevention programs; 2) modernization of County-owned facilities; and 3) the Los Angeles County Health Survey (LACHS), a population-based telephone survey that provides DPH and its many stakeholders with critical information concerning the health of County residents.

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 110,600.74	$ 114,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,493,970.68	2,705,000	8,143,000	8,798,000	8,798,000	655,000
DRUG MEDI-CAL - STATE REALIGNMENT	15,961,112.99	24,579,000	64,272,000	64,272,000	64,272,000	0
FEDERAL - OTHER	158,036,404.08	158,533,000	192,377,000	201,833,000	202,028,000	9,651,000
FEDERAL AID - MENTAL HEALTH	6,096,333.85	6,647,000	5,368,000	6,406,000	6,406,000	1,038,000
FORFEITURES & PENALTIES	47,924.02	51,000	30,000	30,000	30,000	0
HEALTH FEES	77,157,010.96	82,187,000	76,564,000	76,362,000	76,362,000	(202,000)
INSTITUTIONAL CARE & SERVICES	73,421,635.96	67,719,000	106,168,000	108,708,000	108,377,000	2,209,000
INTEREST	5.64	0	0	0	0	0
MISCELLANEOUS	4,267,760.68	1,419,000	3,968,000	3,947,000	3,947,000	(21,000)
OTHER GOVERNMENTAL AGENCIES	5,037,474.32	1,428,000	1,418,000	1,705,000	1,418,000	0
OTHER LICENSES & PERMITS	5,101,144.93	5,351,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	38,430.11	40,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	1,635,524.61	1,947,000	4,736,000	4,736,000	4,736,000	0
PLANNING & ENGINEERING SERVICES	201,771.00	205,000	408,000	408,000	408,000	0
RECORDING FEES	4,483,865.52	4,299,000	3,253,000	3,253,000	3,253,000	0
SALE OF CAPITAL ASSETS	12,195.14	7,000	0	0	0	0
SANITATION SERVICES	1,432,925.33	1,442,000	912,000	912,000	912,000	0
STATE - 1991 REALIGNMENT REVENUE	29,495,580.62	27,607,000	27,677,000	27,607,000	28,012,000	335,000
STATE - 2011 REALIGNMENT REVENUE	45,696,734.53	45,296,000	30,780,000	30,780,000	30,774,000	(6,000)
STATE - CALIFORNIA CHILDREN SERVICES	0.00	27,865,000	26,180,000	27,411,000	27,273,000	1,093,000
STATE - OTHER	121,019,456.25	1,859,000	5,162,000	4,715,000	4,834,000	(328,000)
STATE - PUBLIC HEALTH SERVICES	0.00	101,715,000	120,540,000	125,764,000	125,988,000	5,448,000
TRANSFERS IN	13,549,672.69	14,579,000	14,720,000	14,964,000	14,726,000	6,000
TOTAL REVENUE	$ 564,297,534.65	$ 577,594,000	$ 694,069,000	$ 714,004,000	$ 713,947,000	$ 19,878,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 272,860,142.07	$ 294,800,000	$ 332,858,000	$ 356,092,000	$ 350,427,000	$ 17,569,000
CAFETERIA BENEFIT PLANS	55,008,359.34	57,064,000	59,786,000	64,136,000	63,503,000	3,717,000
COUNTY EMPLOYEE RETIREMENT	54,599,836.99	54,167,000	52,612,000	51,187,000	50,090,000	(2,522,000)
DENTAL INSURANCE	1,283,051.72	1,329,000	1,007,000	1,029,000	1,017,000	10,000
DEPENDENT CARE SPENDING ACCOUNTS	314,951.73	198,000	322,000	326,000	316,000	(6,000)
DISABILITY BENEFITS	2,880,112.48	2,287,000	2,584,000	2,462,000	2,435,000	(149,000)
FICA (OASDI)	3,837,250.79	4,096,000	4,026,000	4,411,000	4,352,000	326,000
HEALTH INSURANCE	5,233,950.15	5,267,000	5,013,000	5,636,000	5,776,000	763,000
LIFE INSURANCE	514,423.74	238,000	72,000	77,000	74,000	2,000
OTHER EMPLOYEE BENEFITS	(100.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	18,400,222.00	21,170,000	21,318,000	25,761,000	25,761,000	4,443,000
SAVINGS PLAN	1,967,557.91	2,196,000	2,666,000	2,986,000	2,859,000	193,000
THRIFT PLAN (HORIZONS)	7,418,279.59	8,384,000	9,149,000	9,793,000	9,776,000	627,000
UNEMPLOYMENT INSURANCE	84,119.00	95,000	91,000	96,000	96,000	5,000
WORKERS' COMPENSATION	7,509,253.85	7,751,000	8,009,000	7,917,000	7,917,000	(92,000)
TOTAL S & E B	431,911,411.36	459,042,000	499,513,000	531,909,000	524,399,000	24,886,000

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	17,354,592.01	15,509,000	20,279,000	19,910,000	19,910,000	(369,000)
CLOTHING & PERSONAL SUPPLIES	115,495.59	98,000	36,000	36,000	36,000	0
COMMUNICATIONS	681,815.71	743,000	722,000	723,000	722,000	0
COMPUTING-MAINFRAME	152,009.72	148,000	154,000	202,000	202,000	48,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,272,759.90	4,135,000	1,753,000	1,756,000	1,755,000	2,000
COMPUTING-PERSONAL	4,372,681.96	4,161,000	1,410,000	1,418,000	1,417,000	7,000
CONTRACTED PROGRAM SERVICES	273,227,283.35	257,855,000	338,437,000	335,305,000	339,765,000	1,328,000
FOOD	611,860.10	610,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	1,091,742.60	1,175,000	423,000	298,000	298,000	(125,000)
INFORMATION TECHNOLOGY SERVICES	3,088,725.66	2,504,000	966,000	966,000	3,467,000	2,501,000
INFORMATION TECHNOLOGY-SECURITY	9,511.24	9,000	0	0	0	0
INSURANCE	316,732.82	358,000	903,000	903,000	903,000	0
JURY & WITNESS EXPENSE	1,887.97	2,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	6,967,817.48	9,653,000	6,530,000	5,793,000	5,793,000	(737,000)
MAINTENANCE - EQUIPMENT	1,003,432.43	680,000	745,000	678,000	711,000	(34,000)
MEDICAL DENTAL & LAB SUPPLIES	7,751,876.46	7,847,000	7,222,000	6,681,000	6,797,000	(425,000)
MEMBERSHIPS	174,333.28	295,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	91,312.61	533,000	446,000	411,000	411,000	(35,000)
OFFICE EXPENSE	3,428,746.04	2,852,000	5,171,000	4,997,000	4,849,000	(322,000)
PROFESSIONAL SERVICES	9,613,868.86	19,504,000	15,616,000	14,214,000	14,214,000	(1,402,000)
PUBLICATIONS & LEGAL NOTICE	5,745.64	2,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	15,021,019.73	17,770,000	17,374,000	17,510,000	17,490,000	116,000
RENTS & LEASES - EQUIPMENT	1,462,233.24	1,452,000	613,000	728,000	728,000	115,000
SMALL TOOLS & MINOR EQUIPMENT	245,043.53	108,000	14,000	14,000	14,000	0
SPECIAL DEPARTMENTAL EXPENSE	930,363.46	478,000	503,000	688,000	518,000	15,000
TECHNICAL SERVICES	5,678,491.47	5,840,000	6,685,000	6,892,000	6,892,000	207,000
TELECOMMUNICATIONS	6,167,764.02	7,221,000	5,601,000	5,586,000	5,583,000	(18,000)
TRAINING	693,631.35	473,000	652,000	658,000	652,000	0
TRANSPORTATION AND TRAVEL	3,741,171.84	2,980,000	2,856,000	2,867,000	2,908,000	52,000
UTILITIES	2,651,842.00	3,562,000	3,611,000	3,611,000	3,611,000	0
TOTAL S & S	368,925,792.07	368,557,000	439,528,000	433,651,000	440,452,000	924,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	226,320.58	1,295,000	1,059,000	1,059,000	1,059,000	0
RET-OTHER LONG TERM DEBT	43,079.82	0	110,000	110,000	110,000	0
SUPPORT & CARE OF PERSONS	3,926,830.97	7,077,000	9,083,000	6,341,000	6,341,000	(2,742,000)
TAXES & ASSESSMENTS	16,184.65	92,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	4,212,416.02	8,464,000	10,260,000	7,518,000	7,518,000	(2,742,000)
CAPITAL ASSETS						
BUILDINGS & IMPROVEMENTS	0.00	27,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,190,030.67	140,000	3,176,000	3,176,000	3,176,000	0
DATA HANDLING EQUIPMENT	803,981.39	3,073,000	60,000	60,000	60,000	0
ELECTRONIC EQUIPMENT	0.00	0	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	40,309.02	0	13,000	13,000	13,000	0

PUBLIC HEALTH GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MANUFACTURED/PREFABRICATED STRUCTURE	40,364.81	40,000	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	0.00	517,000	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	885,917.84	386,000	75,000	75,000	75,000	0
NON-MEDICAL LAB/TESTING EQUIP	1,108,915.18	484,000	425,000	425,000	425,000	0
OFFICE FURNITURE,FIXTURES & EQ	22,371.12	50,000	240,000	240,000	240,000	0
TELECOMMUNICATIONS EQUIPMENT	308,603.72	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	489,158.31	570,000	715,000	264,000	264,000	(451,000)
TOTAL CAPITAL ASSETS	5,889,652.06	5,287,000	5,012,000	4,561,000	4,561,000	(451,000)
GROSS TOTAL	$ 810,939,271.51	$ 841,350,000	$ 954,313,000	$ 977,639,000	$ 976,930,000	$ 22,617,000
INTRAFUND TRANSFERS	(59,976,073.20)	(63,262,000)	(62,471,000)	(62,095,000)	(61,199,000)	1,272,000
NET TOTAL	750,963,198.31	778,088,000	891,842,000	915,544,000	915,731,000	23,889,000
NET COUNTY COST	$ 186,665,663.66	$ 200,494,000	$ 197,773,000	$ 201,540,000	$ 201,784,000	$ 4,011,000
BUDGETED POSITIONS	4,571.0	4,699.0	4,699.0	4,781.0	4,699.0	0.0

Public Health Programs Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 259,641,326.34	$ 280,366,000	$ 316,498,000	$ 328,404,000	$ 328,720,000	$ 12,222,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 300,627,871.09	$ 321,049,000	$ 352,078,000	$ 372,273,000	$ 370,506,000	$ 18,428,000
SERVICES & SUPPLIES	115,192,367.89	132,139,000	131,749,000	128,631,000	131,011,000	(738,000)
OTHER CHARGES	239,662.76	1,364,000	1,144,000	1,144,000	1,144,000	0
CAPITAL ASSETS - B & I	0.00	27,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	5,826,685.46	5,004,000	4,746,000	4,341,000	4,341,000	(405,000)
TOTAL CAPITAL ASSETS	5,826,685.46	5,031,000	4,746,000	4,341,000	4,341,000	(405,000)
GROSS TOTAL	$ 421,886,587.20	$ 459,583,000	$ 489,717,000	$ 506,389,000	$ 507,002,000	$ 17,285,000
INTRAFUND TRANSFERS	(19,786,137.07)	(24,443,000)	(20,184,000)	(20,037,000)	(19,804,000)	380,000
NET TOTAL	$ 402,100,450.13	$ 435,140,000	$ 469,533,000	$ 486,352,000	$ 487,198,000	$ 17,665,000
NET COUNTY COST	$ 142,459,123.79	$ 154,774,000	$ 153,035,000	$ 157,948,000	$ 158,478,000	$ 5,443,000
BUDGETED POSITIONS	3,138.0	3,246.0	3,246.0	3,276.0	3,248.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Public Health Programs is to improve the health of all County residents. This means protecting residents from health threats such as food-borne illnesses, natural and man-made disasters, toxic exposures, and preventable illness and injury. Public Health Programs also works to prevent chronic diseases such as heart disease, cancer, and diabetes, and their risk factors, including poor nutrition, inadequate physical activity, and tobacco use.

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 106,368.59	$ 114,000	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,429,156.60	2,600,000	8,038,000	8,693,000	8,693,000	655,000
FEDERAL - OTHER	37,905,567.20	42,471,000	56,785,000	61,299,000	61,351,000	4,566,000
FEDERAL AID - MENTAL HEALTH	6,096,333.85	6,647,000	5,368,000	6,406,000	6,406,000	1,038,000
FORFEITURES & PENALTIES	47,924.02	51,000	30,000	30,000	30,000	0
HEALTH FEES	77,157,010.96	82,187,000	76,564,000	76,362,000	76,362,000	(202,000)
INSTITUTIONAL CARE & SERVICES	(81,326.39)	12,000	1,317,000	1,317,000	1,317,000	0
MISCELLANEOUS	1,339,109.32	1,247,000	3,699,000	3,699,000	3,699,000	0
OTHER GOVERNMENTAL AGENCIES	1,140,287.00	1,428,000	1,418,000	1,705,000	1,418,000	0
OTHER LICENSES & PERMITS	5,101,144.93	5,351,000	1,334,000	1,334,000	1,334,000	0
OTHER SALES	38,430.11	40,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	1,635,524.61	1,947,000	4,736,000	4,736,000	4,736,000	0
PLANNING & ENGINEERING SERVICES	201,771.00	205,000	408,000	408,000	408,000	0
RECORDING FEES	4,483,865.52	4,299,000	3,253,000	3,253,000	3,253,000	0
SALE OF CAPITAL ASSETS	6,551.26	7,000	0	0	0	0
SANITATION SERVICES	1,432,925.33	1,442,000	912,000	912,000	912,000	0
STATE - 1991 REALIGNMENT REVENUE	19,495,580.62	17,607,000	17,607,000	17,607,000	18,012,000	405,000
STATE - OTHER	91,761,935.55	414,000	3,713,000	3,816,000	3,933,000	220,000
STATE - PUBLIC HEALTH SERVICES	0.00	101,715,000	120,540,000	125,764,000	125,988,000	5,448,000
TRANSFERS IN	10,343,166.26	10,582,000	10,717,000	11,004,000	10,809,000	92,000
TOTAL REVENUE	$ 259,641,326.34	$ 280,366,000	$ 316,498,000	$ 328,404,000	$ 328,720,000	$ 12,222,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 190,475,006.51	$ 206,217,000	$ 236,982,000	$ 251,344,000	$ 249,493,000	$ 12,511,000
CAFETERIA BENEFIT PLANS	37,934,431.80	39,561,000	41,429,000	44,059,000	44,372,000	2,943,000
COUNTY EMPLOYEE RETIREMENT	37,761,322.73	37,668,000	36,528,000	35,472,000	35,176,000	(1,352,000)
DENTAL INSURANCE	884,869.58	927,000	654,000	654,000	654,000	0
DEPENDENT CARE SPENDING ACCOUNTS	222,702.75	110,000	278,000	278,000	272,000	(6,000)
DISABILITY BENEFITS	1,952,832.72	1,568,000	1,530,000	1,454,000	1,454,000	(76,000)
FICA (OASDI)	2,686,862.06	2,925,000	2,736,000	2,976,000	2,963,000	227,000
HEALTH INSURANCE	3,606,350.21	3,943,000	3,603,000	4,137,000	4,271,000	668,000
LIFE INSURANCE	382,946.67	173,000	36,000	36,000	36,000	0
OTHER EMPLOYEE BENEFITS	(100.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	12,547,224.00	14,532,000	14,532,000	17,722,000	17,722,000	3,190,000
SAVINGS PLAN	1,518,663.77	1,727,000	2,089,000	2,290,000	2,242,000	153,000
THRIFT PLAN (HORIZONS)	5,229,140.00	6,044,000	6,027,000	6,463,000	6,463,000	436,000
UNEMPLOYMENT INSURANCE	67,054.00	75,000	75,000	75,000	75,000	0
WORKERS' COMPENSATION	5,358,564.29	5,579,000	5,579,000	5,313,000	5,313,000	(266,000)
TOTAL S & E B	300,627,871.09	321,049,000	352,078,000	372,273,000	370,506,000	18,428,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	7,153,027.97	5,187,000	9,492,000	9,600,000	9,600,000	108,000
CLOTHING & PERSONAL SUPPLIES	88,673.22	58,000	16,000	16,000	16,000	0
COMMUNICATIONS	510,413.68	566,000	486,000	486,000	486,000	0
COMPUTING-MAINFRAME	132,207.50	147,000	90,000	138,000	138,000	48,000
COMPUTING-MIDRANGE/	2,065,115.90	3,881,000	1,213,000	1,213,000	1,213,000	0

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
DEPARTMENTAL SYSTEMS						
COMPUTING-PERSONAL	3,759,064.37	3,595,000	697,000	697,000	697,000	0
CONTRACTED PROGRAM SERVICES	47,583,229.58	53,155,000	65,032,000	62,801,000	62,815,000	(2,217,000)
FOOD	1,932.02	0	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	934,722.62	1,018,000	161,000	161,000	161,000	0
INFORMATION TECHNOLOGY SERVICES	2,482,245.66	1,767,000	219,000	219,000	2,720,000	2,501,000
INFORMATION TECHNOLOGY-SECURITY	9,511.24	9,000	0	0	0	0
INSURANCE	286,359.23	324,000	835,000	835,000	835,000	0
JURY & WITNESS EXPENSE	996.00	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	5,904,215.23	7,163,000	5,046,000	4,241,000	4,241,000	(805,000)
MAINTENANCE - EQUIPMENT	901,281.00	572,000	518,000	518,000	518,000	0
MEDICAL DENTAL & LAB SUPPLIES	6,559,723.09	6,788,000	6,148,000	5,604,000	5,720,000	(428,000)
MEMBERSHIPS	139,261.28	259,000	49,000	49,000	49,000	0
MISCELLANEOUS EXPENSE	36,247.01	467,000	326,000	326,000	326,000	0
OFFICE EXPENSE	2,538,240.13	2,148,000	3,781,000	3,638,000	3,530,000	(251,000)
PROFESSIONAL SERVICES	6,844,216.02	15,278,000	11,753,000	11,753,000	11,753,000	0
PUBLICATIONS & LEGAL NOTICE	5,745.64	2,000	42,000	42,000	42,000	0
RENTS & LEASES - BLDG & IMPRV	9,097,020.74	11,316,000	9,519,000	9,518,000	9,510,000	(9,000)
RENTS & LEASES - EQUIPMENT	1,087,363.92	1,133,000	460,000	460,000	460,000	0
SMALL TOOLS & MINOR EQUIPMENT	244,409.26	97,000	4,000	4,000	4,000	0
SPECIAL DEPARTMENTAL EXPENSE	881,161.21	385,000	200,000	385,000	215,000	15,000
TECHNICAL SERVICES	4,514,354.85	4,645,000	5,466,000	5,701,000	5,701,000	235,000
TELECOMMUNICATIONS	5,037,827.26	6,014,000	4,300,000	4,300,000	4,300,000	0
TRAINING	651,723.27	393,000	441,000	447,000	441,000	0
TRANSPORTATION AND TRAVEL	3,345,279.77	2,567,000	2,265,000	2,289,000	2,330,000	65,000
UTILITIES	2,396,799.22	3,205,000	3,189,000	3,189,000	3,189,000	0
TOTAL S & S	115,192,367.89	132,139,000	131,749,000	128,631,000	131,011,000	(738,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	218,478.11	1,244,000	993,000	993,000	993,000	0
RET-OTHER LONG TERM DEBT	0.00	0	110,000	110,000	110,000	0
SUPPORT & CARE OF PERSONS	5,000.00	28,000	35,000	35,000	35,000	0
TAXES & ASSESSMENTS	16,184.65	92,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	239,662.76	1,364,000	1,144,000	1,144,000	1,144,000	0
CAPITAL ASSETS						
BUILDINGS & IMPROVEMENTS	0.00	27,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,190,030.67	124,000	3,160,000	3,160,000	3,160,000	0
DATA HANDLING EQUIPMENT	803,981.39	3,073,000	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	0	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	40,309.02	0	13,000	13,000	13,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	40,364.81	40,000	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	0.00	517,000	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	885,917.84	386,000	75,000	75,000	75,000	0
NON-MEDICAL LAB/TESTING EQUIP	1,108,915.18	484,000	425,000	425,000	425,000	0
OFFICE FURNITURE,FIXTURES & EQ	22,371.12	0	140,000	140,000	140,000	0

PUBLIC HEALTH - PUBLIC HEALTH PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS EQUIPMENT	308,603.72	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	426,191.71	380,000	625,000	220,000	220,000	(405,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	5,826,685.46	5,004,000	4,746,000	4,341,000	4,341,000	(405,000)
TOTAL CAPITAL ASSETS	5,826,685.46	5,031,000	4,746,000	4,341,000	4,341,000	(405,000)
GROSS TOTAL	$ 421,886,587.20	$ 459,583,000	$ 489,717,000	$ 506,389,000	$ 507,002,000	$ 17,285,000
INTRAFUND TRANSFERS	(19,786,137.07)	(24,443,000)	(20,184,000)	(20,037,000)	(19,804,000)	380,000
NET TOTAL	$ 402,100,450.13	$ 435,140,000	$ 469,533,000	$ 486,352,000	$ 487,198,000	$ 17,665,000
NET COUNTY COST	$ 142,459,123.79	$ 154,774,000	$ 153,035,000	$ 157,948,000	$ 158,478,000	$ 5,443,000
BUDGETED POSITIONS	3,138.0	3,246.0	3,246.0	3,276.0	3,248.0	2.0

Division of HIV and STD Programs Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 63,866,894.99	$ 64,227,000	$ 68,550,000	$ 73,041,000	$ 73,184,000	$ 4,634,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 18,639,944.92	$ 19,820,000	$ 21,124,000	$ 21,845,000	$ 21,875,000	$ 751,000
SERVICES & SUPPLIES	67,625,317.64	65,470,000	68,684,000	72,454,000	72,615,000	3,931,000
OTHER CHARGES	529.87	9,000	9,000	9,000	9,000	0
CAPITAL ASSETS - EQUIPMENT	25,703.21	35,000	35,000	35,000	35,000	0
GROSS TOTAL	$ 86,291,495.64	$ 85,334,000	$ 89,852,000	$ 94,343,000	$ 94,534,000	$ 4,682,000
INTRAFUND TRANSFERS	(3,347,182.08)	(3,249,000)	(3,445,000)	(3,445,000)	(3,445,000)	0
NET TOTAL	$ 82,944,313.56	$ 82,085,000	$ 86,407,000	$ 90,898,000	$ 91,089,000	$ 4,682,000
NET COUNTY COST	$ 19,077,418.57	$ 17,858,000	$ 17,857,000	$ 17,857,000	$ 17,905,000	$ 48,000
BUDGETED POSITIONS	228.0	240.0	240.0	242.0	240.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Division of Human Immunodeficiency Virus (HIV) and Sexually Transmitted Disease (STD) Programs is to prevent and control the spread of the HIV and STDs through epidemiological surveillance, implementation of evidence-based programs, coordination of prevention, care, and treatment services, and the creation of policies that promote health.

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 64,814.08	$ 105,000	$ 105,000	$ 105,000	$ 105,000	$ 0
FEDERAL - OTHER	62,499,805.69	62,677,000	67,000,000	72,037,000	72,180,000	5,180,000
MISCELLANEOUS	66,659.89	0	0	0	0	0
SALE OF CAPITAL ASSETS	1,027.65	0	0	0	0	0
STATE - OTHER	1,234,587.68	1,445,000	1,445,000	899,000	899,000	(546,000)
TOTAL REVENUE	$ 63,866,894.99	$ 64,227,000	$ 68,550,000	$ 73,041,000	$ 73,184,000	$ 4,634,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 11,273,757.34	$ 12,436,000	$ 13,047,000	$ 13,789,000	$ 13,681,000	$ 634,000
CAFETERIA BENEFIT PLANS	2,325,100.47	2,482,000	2,853,000	2,854,000	3,019,000	166,000
COUNTY EMPLOYEE RETIREMENT	2,321,389.79	2,282,000	2,382,000	2,149,000	2,128,000	(254,000)
DENTAL INSURANCE	58,936.85	59,000	64,000	64,000	64,000	0
DEPENDENT CARE SPENDING ACCOUNTS	13,530.00	8,000	20,000	20,000	20,000	0
DISABILITY BENEFITS	212,594.54	16,000	76,000	80,000	80,000	4,000
FICA (OASDI)	165,851.08	169,000	179,000	195,000	193,000	14,000
HEALTH INSURANCE	543,414.92	516,000	565,000	569,000	565,000	0
LIFE INSURANCE	25,598.39	5,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	878,228.00	971,000	1,023,000	1,194,000	1,194,000	171,000
SAVINGS PLAN	120,145.26	129,000	91,000	101,000	101,000	10,000
THRIFT PLAN (HORIZONS)	254,880.97	301,000	333,000	356,000	356,000	23,000
UNEMPLOYMENT INSURANCE	0.00	0	0	3,000	3,000	3,000
WORKERS' COMPENSATION	446,517.31	446,000	485,000	465,000	465,000	(20,000)
TOTAL S & E B	18,639,944.92	19,820,000	21,124,000	21,845,000	21,875,000	751,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,635,371.63	1,630,000	2,436,000	1,927,000	1,927,000	(509,000)
CLOTHING & PERSONAL SUPPLIES	0.00	15,000	0	0	0	0
COMMUNICATIONS	586.62	3,000	3,000	3,000	3,000	0
COMPUTING-MAINFRAME	18,957.22	0	2,000	2,000	2,000	0
COMPUTING-PERSONAL	155,883.82	151,000	233,000	233,000	233,000	0
CONTRACTED PROGRAM SERVICES	61,891,047.41	57,869,000	59,378,000	65,053,000	65,214,000	5,836,000
HOUSEHOLD EXPENSE	562.39	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	0	120,000	120,000	120,000	0
INSURANCE	1,654.76	2,000	5,000	5,000	5,000	0
MAINTENANCE - BUILDINGS & IMPRV	4,221.02	5,000	26,000	26,000	26,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,129,371.55	989,000	988,000	988,000	988,000	0
MEMBERSHIPS	25,000.00	25,000	25,000	25,000	25,000	0
MISCELLANEOUS EXPENSE	3,886.22	5,000	5,000	5,000	5,000	0
OFFICE EXPENSE	27,942.60	29,000	191,000	191,000	191,000	0
PROFESSIONAL SERVICES	1,215,996.47	2,791,000	2,810,000	1,408,000	1,408,000	(1,402,000)
RENTS & LEASES - BLDG & IMPRV	1,213,369.77	1,676,000	1,752,000	1,760,000	1,760,000	8,000
RENTS & LEASES - EQUIPMENT	57,870.65	43,000	43,000	43,000	43,000	0
SPECIAL DEPARTMENTAL EXPENSE	12,150.00	10,000	216,000	216,000	216,000	0
TECHNICAL SERVICES	150.00	0	47,000	47,000	47,000	0
TELECOMMUNICATIONS	150,573.31	151,000	200,000	200,000	200,000	0
TRAINING	6,090.00	2,000	71,000	71,000	71,000	0

PUBLIC HEALTH - DIVISION OF HIV AND STD PROGRAMS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	74,632.20	74,000	131,000	129,000	129,000	(2,000)
UTILITIES	0.00	0	2,000	2,000	2,000	0
TOTAL S & S	67,625,317.64	65,470,000	68,684,000	72,454,000	72,615,000	3,931,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	529.87	9,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	529.87	9,000	9,000	9,000	9,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	16,000	16,000	16,000	16,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,703.21	19,000	19,000	19,000	19,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	25,703.21	35,000	35,000	35,000	35,000	0
TOTAL CAPITAL ASSETS	25,703.21	35,000	35,000	35,000	35,000	0
GROSS TOTAL	$ 86,291,495.64	$ 85,334,000	$ 89,852,000	$ 94,343,000	$ 94,534,000	$ 4,682,000
INTRAFUND TRANSFERS	(3,347,182.08)	(3,249,000)	(3,445,000)	(3,445,000)	(3,445,000)	0
NET TOTAL	$ 82,944,313.56	$ 82,085,000	$ 86,407,000	$ 90,898,000	$ 91,089,000	$ 4,682,000
NET COUNTY COST	$ 19,077,418.57	$ 17,858,000	$ 17,857,000	$ 17,857,000	$ 17,905,000	$ 48,000
BUDGETED POSITIONS	228.0	240.0	240.0	242.0	240.0	0.0

Antelope Valley Rehabilitation Centers Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 396,809.31	$ 397,000	$ 2,059,000	$ 2,038,000	$ 2,038,000	$ (21,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 6,940,518.82	$ 7,091,000	$ 8,620,000	$ 9,713,000	$ 9,006,000	$ 386,000
SERVICES & SUPPLIES	5,074,946.25	6,748,000	6,000,000	5,804,000	5,838,000	(162,000)
OTHER CHARGES	0.00	10,000	10,000	10,000	10,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	171,000	71,000	25,000	25,000	(46,000)
GROSS TOTAL	$ 12,015,465.07	$ 14,020,000	$ 14,701,000	$ 15,552,000	$ 14,879,000	$ 178,000
INTRAFUND TRANSFERS	(8,434,468.64)	(9,450,000)	(9,450,000)	(10,295,000)	(9,632,000)	(182,000)
NET TOTAL	$ 3,580,996.43	$ 4,570,000	$ 5,251,000	$ 5,257,000	$ 5,247,000	$ (4,000)
NET COUNTY COST	$ 3,184,187.12	$ 4,173,000	$ 3,192,000	$ 3,219,000	$ 3,209,000	$ 17,000
BUDGETED POSITIONS	105.0	105.0	105.0	113.0	105.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of the Antelope Valley Rehabilitation Centers (AVRC) is to strive to be a leader in providing specialized integrated substance use disorder treatment by creating a safe, nurturing, trusting environment that promotes wellness and facilitates the client's self-discovery of life goals. The AVRCs provide residential and outpatient services to adult men and women, which include assessment, treatment, and recovery support. These services are cost-effective, of the highest quality, evidence-based, and include trauma-informed care (TI-C). The TI-C model is designed to address the consequences of trauma in the individual and facilitate substance abuse healing.

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CALIFORNIA CHILDRENS SERVICES	$ 4,232.15	$ 0	$ 0	$ 0	$ 0	$ 0
INSTITUTIONAL CARE & SERVICES	386,824.67	394,000	2,021,000	2,021,000	2,021,000	0
INTEREST	5.64	0	0	0	0	0
MISCELLANEOUS	2,929.00	3,000	38,000	17,000	17,000	(21,000)
SALE OF CAPITAL ASSETS	2,817.85	0	0	0	0	0
TOTAL REVENUE	$ 396,809.31	$ 397,000	$ 2,059,000	$ 2,038,000	$ 2,038,000	$ (21,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,882,760.15	$ 4,060,000	$ 5,493,000	$ 6,150,000	$ 5,739,000	$ 246,000
CAFETERIA BENEFIT PLANS	1,152,917.83	1,162,000	1,168,000	1,378,000	1,218,000	50,000
COUNTY EMPLOYEE RETIREMENT	781,719.05	733,000	706,000	792,000	685,000	(21,000)
DENTAL INSURANCE	19,509.56	22,000	16,000	27,000	26,000	10,000
DEPENDENT CARE SPENDING ACCOUNTS	5,925.00	7,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	176,063.24	171,000	250,000	272,000	245,000	(5,000)
FICA (OASDI)	59,630.68	61,000	57,000	67,000	61,000	4,000
HEALTH INSURANCE	44,700.89	45,000	39,000	39,000	39,000	0
LIFE INSURANCE	7,220.50	4,000	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	407,243.00	412,000	467,000	580,000	580,000	113,000
SAVINGS PLAN	13,209.66	14,000	21,000	16,000	21,000	0
THRIFT PLAN (HORIZONS)	91,568.28	105,000	101,000	109,000	109,000	8,000
UNEMPLOYMENT INSURANCE	11,055.00	12,000	7,000	5,000	5,000	(2,000)
WORKERS' COMPENSATION	286,995.98	283,000	283,000	266,000	266,000	(17,000)
TOTAL S & E B	6,940,518.82	7,091,000	8,620,000	9,713,000	9,006,000	386,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	150,003.28	169,000	169,000	168,000	168,000	(1,000)
CLOTHING & PERSONAL SUPPLIES	26,822.37	25,000	20,000	20,000	20,000	0
COMMUNICATIONS	6,962.40	7,000	5,000	5,000	5,000	0
COMPUTING-MAINFRAME	0.00	0	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	0.00	0	5,000	5,000	5,000	0
COMPUTING-PERSONAL	7,181.70	0	1,000	1,000	1,000	0
CONTRACTED PROGRAM SERVICES	1,458,000.00	1,458,000	1,458,000	1,458,000	1,458,000	0
FOOD	609,928.08	610,000	662,000	662,000	662,000	0
HOUSEHOLD EXPENSE	156,457.59	157,000	262,000	137,000	137,000	(125,000)
INFORMATION TECHNOLOGY SERVICES	14,500.00	0	0	0	0	0
INSURANCE	20,280.83	20,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,038,175.35	2,458,000	1,390,000	1,458,000	1,458,000	68,000
MAINTENANCE - EQUIPMENT	31,400.85	50,000	169,000	99,000	133,000	(36,000)
MEDICAL DENTAL & LAB SUPPLIES	16,221.43	17,000	15,000	15,000	15,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	41,074.93	49,000	49,000	49,000	49,000	0
OFFICE EXPENSE	56,594.62	85,000	85,000	85,000	85,000	0
PROFESSIONAL SERVICES	1,172.83	3,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	4,306.20	5,000	5,000	5,000	5,000	0
RENTS & LEASES - EQUIPMENT	87,478.35	60,000	25,000	25,000	25,000	0

PUBLIC HEALTH - ANTELOPE VALLEY REHAB CENTERS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	634.27	10,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	36,062.25	81,000	65,000	65,000	65,000	0
TECHNICAL SERVICES	957,373.62	979,000	930,000	862,000	862,000	(68,000)
TELECOMMUNICATIONS	53,589.77	55,000	80,000	80,000	80,000	0
TRAINING	10,805.75	39,000	39,000	39,000	39,000	0
TRANSPORTATION AND TRAVEL	41,684.76	61,000	128,000	128,000	128,000	0
UTILITIES	248,235.02	350,000	414,000	414,000	414,000	0
TOTAL S & S	5,074,946.25	6,748,000	6,000,000	5,804,000	5,838,000	(162,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	10,000	10,000	10,000	10,000	0
TOTAL OTH CHARGES	0.00	10,000	10,000	10,000	10,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	171,000	71,000	25,000	25,000	(46,000)
TOTAL CAPITAL ASSETS	0.00	171,000	71,000	25,000	25,000	(46,000)
GROSS TOTAL	$ 12,015,465.07	$ 14,020,000	$ 14,701,000	$ 15,552,000	$ 14,879,000	$ 178,000
INTRAFUND TRANSFERS	(8,434,468.64)	(9,450,000)	(9,450,000)	(10,295,000)	(9,632,000)	(182,000)
NET TOTAL	$ 3,580,996.43	$ 4,570,000	$ 5,251,000	$ 5,257,000	$ 5,247,000	$ (4,000)
NET COUNTY COST	$ 3,184,187.12	$ 4,173,000	$ 3,192,000	$ 3,219,000	$ 3,209,000	$ 17,000
BUDGETED POSITIONS	105.0	105.0	105.0	113.0	105.0	0.0

Children's Medical Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 80,240,849.85	$ 82,287,000	$ 88,995,000	$ 92,604,000	$ 92,094,000	$ 3,099,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 82,326,446.15	$ 86,302,000	$ 91,000,000	$ 95,839,000	$ 95,065,000	$ 4,065,000
SERVICES & SUPPLIES	9,194,274.19	9,559,000	10,159,000	10,199,000	10,140,000	(19,000)
OTHER CHARGES	3,969,240.78	7,078,000	9,078,000	6,336,000	6,336,000	(2,742,000)
CAPITAL ASSETS - EQUIPMENT	37,263.39	50,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 95,527,224.51	$ 102,989,000	$ 110,337,000	$ 112,474,000	$ 111,641,000	$ 1,304,000
INTRAFUND TRANSFERS	(175,058.91)	0	(640,000)	(355,000)	(355,000)	285,000
NET TOTAL	$ 95,352,165.60	$ 102,989,000	$ 109,697,000	$ 112,119,000	$ 111,286,000	$ 1,589,000
NET COUNTY COST	$ 15,111,315.75	$ 20,702,000	$ 20,702,000	$ 19,515,000	$ 19,192,000	$ (1,510,000)
BUDGETED POSITIONS	812.0	819.0	819.0	824.0	817.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	CALIFORNIA CHILDRENS SERVICES

The mission of Children's Medical Services (CMS) is to ensure that children with special health care needs and children from low-income families have access to health services and family assistance that maximize their physical, mental, and social health, their overall development and their well-being.

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
INSTITUTIONAL CARE & SERVICES	$ 42,100,578.60	$ 44,392,000	$ 52,711,000	$ 55,163,000	$ 54,789,000	$ 2,078,000
MISCELLANEOUS	107,540.87	30,000	30,000	30,000	30,000	0
SALE OF CAPITAL ASSETS	1,798.38	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	10,000,000.00	10,000,000	10,070,000	10,000,000	10,000,000	(70,000)
STATE - CALIFORNIA CHILDREN SERVICES	0.00	27,865,000	26,180,000	27,411,000	27,273,000	1,093,000
STATE - OTHER	28,030,932.00	0	4,000	0	2,000	(2,000)
TOTAL REVENUE	$ 80,240,849.85	$ 82,287,000	$ 88,995,000	$ 92,604,000	$ 92,094,000	$ 3,099,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 52,676,045.78	$ 56,135,000	$ 59,702,000	$ 63,436,000	$ 62,993,000	$ 3,291,000
CAFETERIA BENEFIT PLANS	10,563,409.44	10,631,000	11,152,000	11,883,000	11,578,000	426,000
COUNTY EMPLOYEE RETIREMENT	10,825,373.13	10,770,000	10,219,000	9,524,000	9,481,000	(738,000)
DENTAL INSURANCE	244,944.00	245,000	219,000	219,000	219,000	0
DEPENDENT CARE SPENDING ACCOUNTS	54,505.00	54,000	0	0	0	0
DISABILITY BENEFITS	384,041.25	466,000	617,000	532,000	532,000	(85,000)
FICA (OASDI)	720,267.80	732,000	853,000	914,000	911,000	58,000
HEALTH INSURANCE	479,353.18	195,000	249,000	277,000	297,000	48,000
LIFE INSURANCE	62,473.79	50,000	18,000	20,000	20,000	2,000
RETIREE HEALTH INSURANCE	3,480,460.00	4,077,000	4,034,000	4,776,000	4,776,000	742,000
SAVINGS PLAN	116,796.51	122,000	124,000	139,000	139,000	15,000
THRIFT PLAN (HORIZONS)	1,454,765.13	1,533,000	2,332,000	2,459,000	2,459,000	127,000
UNEMPLOYMENT INSURANCE	5,288.00	7,000	8,000	9,000	9,000	1,000
WORKERS' COMPENSATION	1,258,723.14	1,285,000	1,473,000	1,651,000	1,651,000	178,000
TOTAL S & E B	82,326,446.15	86,302,000	91,000,000	95,839,000	95,065,000	4,065,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,714,080.52	3,860,000	2,657,000	2,653,000	2,653,000	(4,000)
COMMUNICATIONS	158,014.01	162,000	177,000	178,000	177,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	133,780.00	180,000	345,000	348,000	347,000	2,000
COMPUTING-PERSONAL	349,952.57	325,000	311,000	319,000	318,000	7,000
CONTRACTED PROGRAM SERVICES	0.00	14,000	(6,000)	0	0	6,000
INFORMATION TECHNOLOGY SERVICES	135,230.00	267,000	267,000	267,000	267,000	0
INSURANCE	6,523.96	10,000	57,000	57,000	57,000	0
JURY & WITNESS EXPENSE	891.97	2,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	9,780.00	11,000	26,000	26,000	26,000	0
MAINTENANCE - EQUIPMENT	68,715.07	56,000	58,000	61,000	60,000	2,000
MEDICAL DENTAL & LAB SUPPLIES	46,560.39	53,000	71,000	74,000	74,000	3,000
MEMBERSHIPS	0.00	1,000	0	0	0	0
MISCELLANEOUS EXPENSE	9,809.49	11,000	52,000	17,000	17,000	(35,000)
OFFICE EXPENSE	739,533.86	523,000	869,000	838,000	798,000	(71,000)
PROFESSIONAL SERVICES	49,388.34	53,000	28,000	28,000	28,000	0
RENTS & LEASES - BLDG & IMPRV	2,660,658.68	2,720,000	3,941,000	3,898,000	3,886,000	(55,000)
RENTS & LEASES - EQUIPMENT	45,638.66	120,000	0	115,000	115,000	115,000
SMALL TOOLS & MINOR EQUIPMENT	0.00	1,000	0	0	0	0

PUBLIC HEALTH - CHILDREN'S MEDICAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	183,957.27	190,000	231,000	271,000	271,000	40,000
TELECOMMUNICATIONS	668,284.60	786,000	824,000	809,000	806,000	(18,000)
TRAINING	11,073.33	13,000	36,000	36,000	36,000	0
TRANSPORTATION AND TRAVEL	202,401.47	201,000	205,000	194,000	194,000	(11,000)
TOTAL S & S	9,194,274.19	9,559,000	10,159,000	10,199,000	10,140,000	(19,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,329.99	29,000	29,000	29,000	29,000	0
RET-OTHER LONG TERM DEBT	43,079.82	0	0	0	0	0
SUPPORT & CARE OF PERSONS	3,921,830.97	7,049,000	9,048,000	6,306,000	6,306,000	(2,742,000)
TAXES & ASSESSMENTS	0.00	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	3,969,240.78	7,078,000	9,078,000	6,336,000	6,336,000	(2,742,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	50,000	100,000	100,000	100,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	37,263.39	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	37,263.39	50,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	37,263.39	50,000	100,000	100,000	100,000	0
GROSS TOTAL	$ 95,527,224.51	$ 102,989,000	$ 110,337,000	$ 112,474,000	$ 111,641,000	$ 1,304,000
INTRAFUND TRANSFERS	(175,058.91)	0	(640,000)	(355,000)	(355,000)	285,000
NET TOTAL	$ 95,352,165.60	$ 102,989,000	$ 109,697,000	$ 112,119,000	$ 111,286,000	$ 1,589,000
NET COUNTY COST	$ 15,111,315.75	$ 20,702,000	$ 20,702,000	$ 19,515,000	$ 19,192,000	$ (1,510,000)
BUDGETED POSITIONS	812.0	819.0	819.0	824.0	817.0	(2.0)

Substance Abuse Prevention and Control Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 160,151,654.16	$ 150,317,000	$ 217,967,000	$ 217,917,000	$ 217,911,000	$ (56,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 23,376,630.38	$ 24,780,000	$ 26,691,000	$ 32,239,000	$ 27,947,000	$ 1,256,000
SERVICES & SUPPLIES	171,838,886.10	154,641,000	222,936,000	216,563,000	220,848,000	(2,088,000)
OTHER CHARGES	2,982.61	3,000	19,000	19,000	19,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	60,000	60,000	60,000	0
GROSS TOTAL	$ 195,218,499.09	$ 179,424,000	$ 249,706,000	$ 248,881,000	$ 248,874,000	$ (832,000)
INTRAFUND TRANSFERS	(28,233,226.50)	(26,120,000)	(28,752,000)	(27,963,000)	(27,963,000)	789,000
NET TOTAL	$ 166,985,272.59	$ 153,304,000	$ 220,954,000	$ 220,918,000	$ 220,911,000	$ (43,000)
NET COUNTY COST	$ 6,833,618.43	$ 2,987,000	$ 2,987,000	$ 3,001,000	$ 3,000,000	$ 13,000
BUDGETED POSITIONS	288.0	289.0	289.0	326.0	289.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The mission of Substance Abuse Prevention and Control (SAPC) is to lead and facilitate the delivery of a full spectrum of prevention, treatment and recovery support services proven to reduce the impact of substance abuse and addiction.

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
DRUG MEDI-CAL - STATE REALIGNMENT	$ 15,961,112.99	$ 24,579,000	$ 64,272,000	$ 64,272,000	$ 64,272,000	$ 0
FEDERAL - OTHER	57,631,031.19	53,385,000	68,592,000	68,497,000	68,497,000	(95,000)
INSTITUTIONAL CARE & SERVICES	31,015,559.08	22,921,000	50,119,000	50,207,000	50,250,000	131,000
MISCELLANEOUS	2,751,521.60	139,000	201,000	201,000	201,000	0
OTHER GOVERNMENTAL AGENCIES	3,897,187.32	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	45,696,734.53	45,296,000	30,780,000	30,780,000	30,774,000	(6,000)
STATE - OTHER	(7,998.98)	0	0	0	0	0
TRANSFERS IN	3,206,506.43	3,997,000	4,003,000	3,960,000	3,917,000	(86,000)
TOTAL REVENUE	$ 160,151,654.16	$ 150,317,000	$ 217,967,000	$ 217,917,000	$ 217,911,000	$ (56,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 14,552,572.29	$ 15,952,000	$ 17,634,000	$ 21,373,000	$ 18,521,000	$ 887,000
CAFETERIA BENEFIT PLANS	3,032,499.80	3,228,000	3,184,000	3,962,000	3,316,000	132,000
COUNTY EMPLOYEE RETIREMENT	2,910,032.29	2,714,000	2,777,000	3,250,000	2,620,000	(157,000)
DENTAL INSURANCE	74,791.73	76,000	54,000	65,000	54,000	0
DEPENDENT CARE SPENDING ACCOUNTS	18,288.98	19,000	17,000	21,000	17,000	0
DISABILITY BENEFITS	154,580.73	66,000	111,000	124,000	124,000	13,000
FICA (OASDI)	204,639.17	209,000	201,000	259,000	224,000	23,000
HEALTH INSURANCE	560,130.95	568,000	557,000	614,000	604,000	47,000
LIFE INSURANCE	36,184.39	6,000	7,000	10,000	7,000	0
RETIREE HEALTH INSURANCE	1,087,067.00	1,178,000	1,262,000	1,489,000	1,489,000	227,000
SAVINGS PLAN	198,742.71	204,000	341,000	440,000	356,000	15,000
THRIFT PLAN (HORIZONS)	387,925.21	401,000	356,000	406,000	389,000	33,000
UNEMPLOYMENT INSURANCE	722.00	1,000	1,000	4,000	4,000	3,000
WORKERS' COMPENSATION	158,453.13	158,000	189,000	222,000	222,000	33,000
TOTAL S & E B	23,376,630.38	24,780,000	26,691,000	32,239,000	27,947,000	1,256,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,702,108.61	4,663,000	5,525,000	5,562,000	5,562,000	37,000
COMMUNICATIONS	5,839.00	5,000	51,000	51,000	51,000	0
COMPUTING-MAINFRAME	845.00	1,000	61,000	61,000	61,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	73,864.00	74,000	190,000	190,000	190,000	0
COMPUTING-PERSONAL	100,599.50	90,000	168,000	168,000	168,000	0
CONTRACTED PROGRAM SERVICES	162,295,006.36	145,359,000	212,575,000	205,993,000	210,278,000	(2,297,000)
INFORMATION TECHNOLOGY SERVICES	456,750.00	470,000	360,000	360,000	360,000	0
INSURANCE	1,914.04	2,000	4,000	4,000	4,000	0
MAINTENANCE - BUILDINGS & IMPRV	11,425.88	16,000	42,000	42,000	42,000	0
MAINTENANCE - EQUIPMENT	2,035.51	2,000	0	0	0	0
MEMBERSHIPS	10,072.00	10,000	16,000	16,000	16,000	0
MISCELLANEOUS EXPENSE	294.96	1,000	14,000	14,000	14,000	0
OFFICE EXPENSE	66,434.83	67,000	245,000	245,000	245,000	0
PROFESSIONAL SERVICES	1,503,095.20	1,379,000	1,015,000	1,015,000	1,015,000	0
RENTS & LEASES - BLDG & IMPRV	2,045,664.34	2,053,000	2,157,000	2,329,000	2,329,000	172,000
RENTS & LEASES - EQUIPMENT	183,881.66	96,000	85,000	85,000	85,000	0
SPECIAL DEPARTMENTAL EXPENSE	990.00	2,000	22,000	22,000	22,000	0

PUBLIC HEALTH - SUBSTANCE ABUSE PREVENTION AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	22,655.73	26,000	11,000	11,000	11,000	0
TELECOMMUNICATIONS	257,489.08	215,000	197,000	197,000	197,000	0
TRAINING	13,939.00	26,000	65,000	65,000	65,000	0
TRANSPORTATION AND TRAVEL	77,173.64	77,000	127,000	127,000	127,000	0
UTILITIES	6,807.76	7,000	6,000	6,000	6,000	0
TOTAL S & S	171,838,886.10	154,641,000	222,936,000	216,563,000	220,848,000	(2,088,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,982.61	3,000	18,000	18,000	18,000	0
TAXES & ASSESSMENTS	0.00	0	1,000	1,000	1,000	0
TOTAL OTH CHARGES	2,982.61	3,000	19,000	19,000	19,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	0	60,000	60,000	60,000	0
TOTAL CAPITAL ASSETS	0.00	0	60,000	60,000	60,000	0
GROSS TOTAL	$ 195,218,499.09	$ 179,424,000	$ 249,706,000	$ 248,881,000	$ 248,874,000	$ (832,000)
INTRAFUND TRANSFERS	(28,233,226.50)	(26,120,000)	(28,752,000)	(27,963,000)	(27,963,000)	789,000
NET TOTAL	$ 166,985,272.59	$ 153,304,000	$ 220,954,000	$ 220,918,000	$ 220,911,000	$ (43,000)
NET COUNTY COST	$ 6,833,618.43	$ 2,987,000	$ 2,987,000	$ 3,001,000	$ 3,000,000	$ 13,000
BUDGETED POSITIONS	288.0	289.0	289.0	326.0	289.0	0.0

Departmental Program Summary

1. Public Health Programs-Communicable Disease Control and Prevention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	68,473,000	2,176,000	40,866,000	25,431,000	458.0
Less Administration	--	--	--	--	--
Net Program Costs	68,473,000	2,176,000	40,866,000	25,431,000	458.0

Authority: Mandated program – California Health and Safety Code Sections 101030, 120130, 120145, 120175, 120190, 120195, 120200, 120210, and 120215.

The Division of Communicable Disease Control and Prevention and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and the Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County, in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers. This is accomplished through: promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

Note: The HIV Epidemiology and STD Programs are budgeted within Public Health Programs, as described under Section 6, but report to DHSP.

2. Public Health Programs-Health Protection and Promotion

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	377,606,000	6,853,000	268,382,000	102,371,000	2,384.0
Less Administration	--	--	--	--	--
Net Program Costs	377,606,000	6,853,000	268,382,000	102,371,000	2,384.0

Authority: Mandated program - California Business and Professions Code Section 2818 (a); California Health and Safety Code Sections 101030, 101375, 101450, 113713, 115880, 116800-116820, 119312, 119319, 124125-124165, 105275-105310, and other sections; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, and Titles 14, 15, 17, 22, 24, and 25; and County Code, Titles 11 and 20 and non-mandated, discretionary programs.

A cluster of Public Health Programs provide services that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections, or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division (which includes public health nurses) coordinates and carries out field investigations, surveillance activities, and, where needed, clinical treatment of populations with communicable disease; and also coordinates community level outreach and education activities within Service Planning Areas (SPA) and local community stakeholders and local governmental agencies.

3. Public Health Programs-Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	60,923,000	10,775,000	19,472,000	30,676,000	406.0
Less Administration	--	--	--	--	--
Net Program Costs	60,923,000	10,775,000	19,473,000	30,676,000	406.0

Authority: Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space/facilities management.

4. Substance Abuse Prevention and Control (SAPC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	248,874,000	27,963,000	217,911,000	3,000,000	289.0
Less Administration	--	--	--	--	--
Net Program Costs	248,874,000	27,963,000	217,911,000	3,000,000	289.0

Authority: Non-mandated, discretionary program.

SAPC is responsible for coordinating the overall response to alcohol and drug related problems in the County, including alcohol and drug data collection, coordinated care and treatment services, and prevention and youth services. In contract with more than 150 community-based agencies, SAPC services target the needs of specific populations such as adolescents, women, and individuals referred by primary care providers, as well as the criminal justice and child and family welfare systems. SAPC monitors, audits; and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the grantee and administrator of funding from the Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services, and other County departments, SAPC manages the full spectrum of alcohol and drug prevention, intervention, treatment and recovery services for County residents.

5. Children's Medical Services (CMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	111,641,000	355,000	92,094,000	19,192,000	817.0
Less Administration	--	--	--	--	--
Net Program Costs	111,641,000	355,000	92,094,000	19,192,000	817.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations, Title 22, Section 51013. Enabling statute – California Health and Safety Code, Section 123800 et seq.

Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code Sections 124025, 124060, 124070, and 124075.

Health Care Program for Children in Foster Care (HCPCFC): Legal authority: California Welfare and Institutions Code, Section 16501.3 (a) through (e).

CMS administers three programs within the Department - CCS, CHDP, and HCPCFC.

CCS provides defined medically necessary benefits to persons less than 21 years of age with physically disabling conditions who meet the medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program for which there is no financial eligibility requirement.

CHDP provides persons less than 21 years of age with Medi-Cal or persons less than 19 years of age without Medi-Cal in low- to moderate-income families with free immunizations and health check-ups. Families may choose from among CHDP-approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high-quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

CHDP also administers the HCPCFC. This program provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in the Departments of Children and Family Services and Probation.

6. Division of HIV and STD Programs (DHSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	94,534,000	3,445,000	73,184,000	17,905,000	240.0
Less Administration	--	--	--	--	--
Net Program Costs	94,534,000	3,445,000	73,184,000	17,905,000	240.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for the County to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and 10 County entities in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with a sexually transmitted disease.

Note: The HIV Epidemiology and STD Programs report to DHSP but are budgeted in Public Health Programs.

7. Antelope Valley Rehabilitation Centers (AVRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,879,000	9,632,000	2,038,000	3,209,000	105.0
Less Administration	--	--	--	--	--
Net Program Costs	14,879,000	9,632,000	2,038,000	3,209,000	105.0

Authority: Non-mandated, discretionary program.

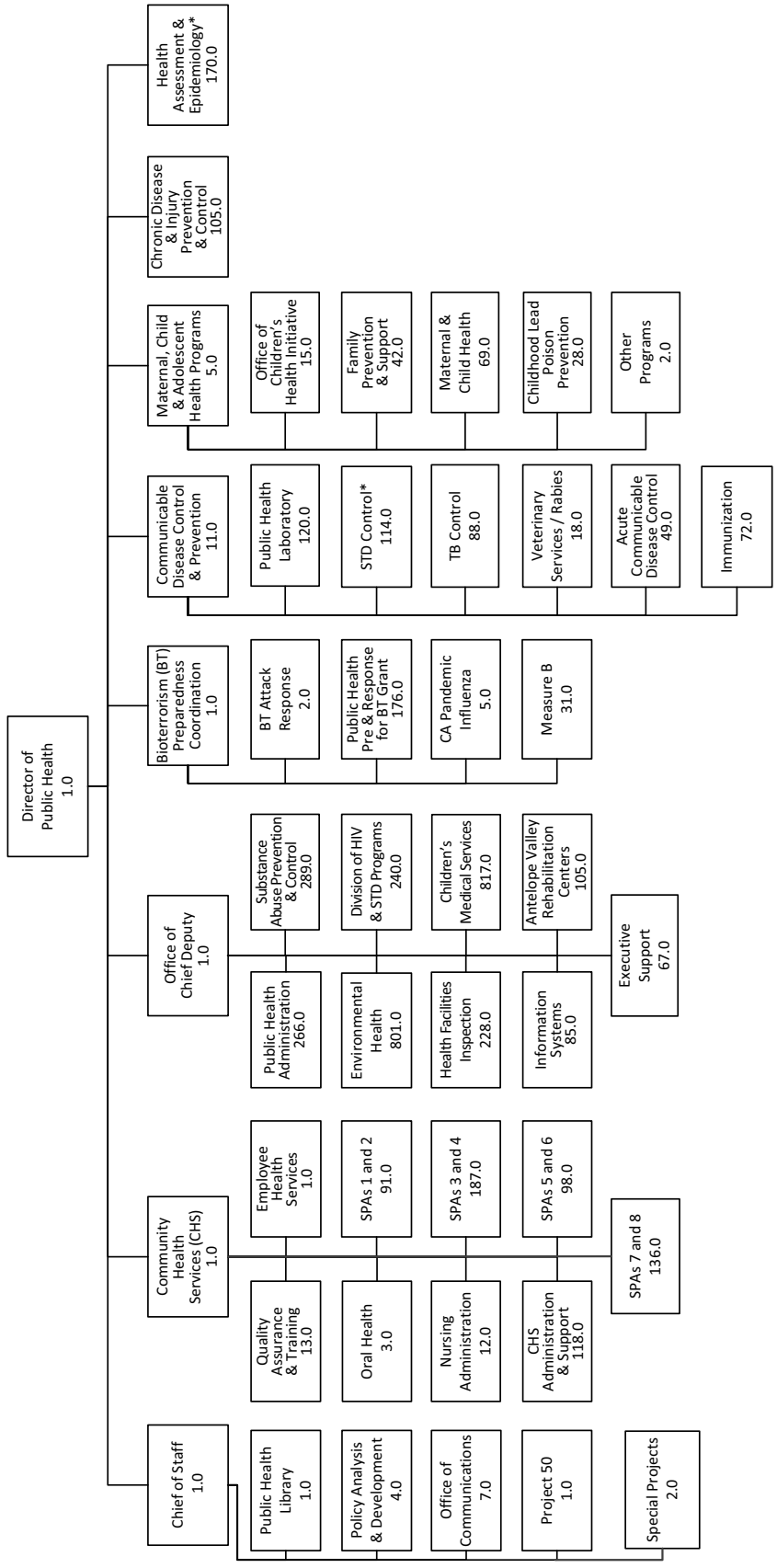
AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	976,930,000	61,199,000	713,947,000	201,784,000	4,699.0

Department of Public Health

Cynthia A. Harding, M.P.H., Interim Director

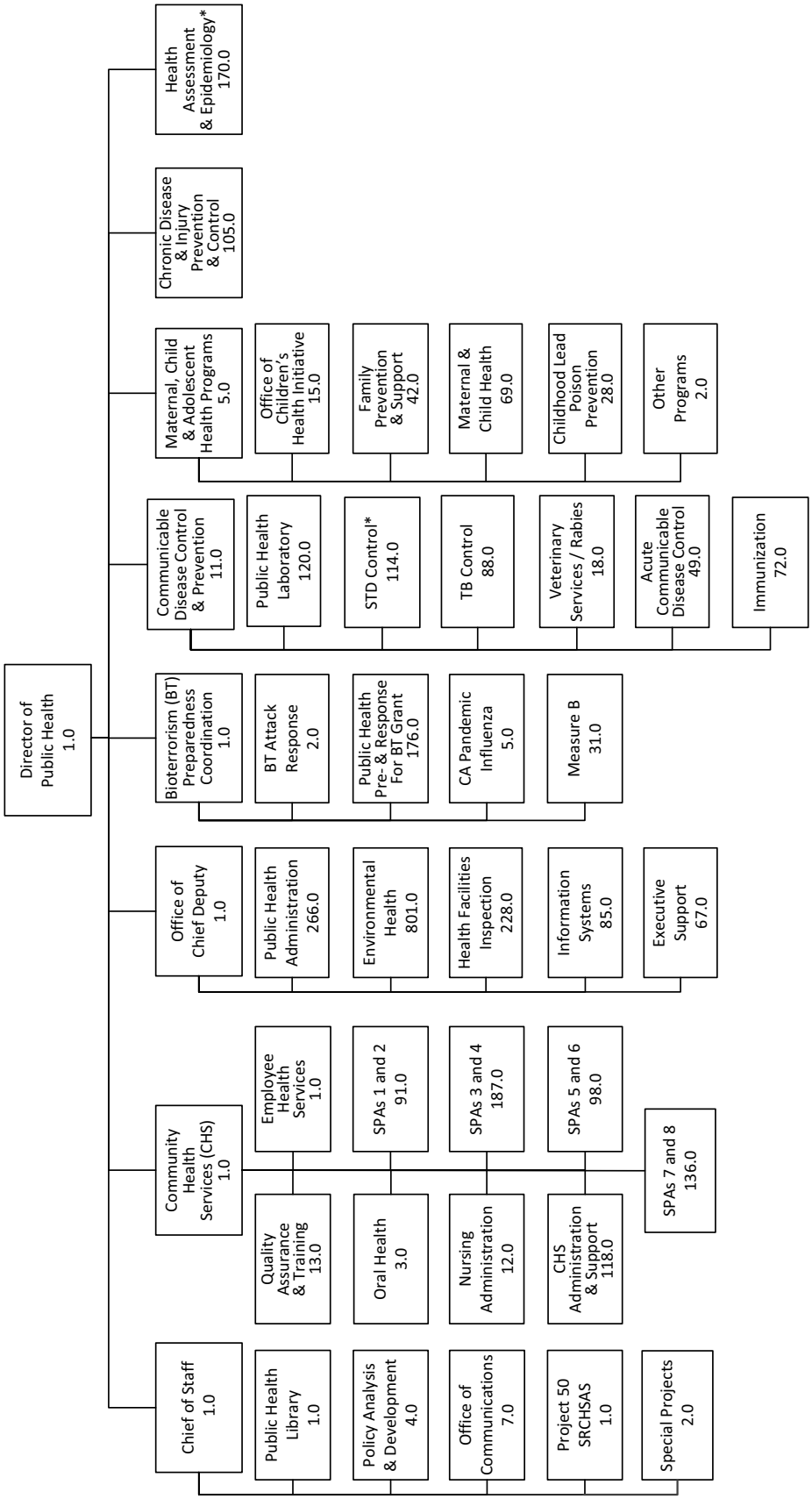
FY 2016-17 Recommended Budget Positions = 4,699.0



*Note: The HIV Epidemiology and STD Programs report to the Division of HIV and STD Programs, but are budgeted within Public Health Programs.

Public Health - Public Health Programs

FY 2016-17 Recommended Budget Positions = 3,248.0

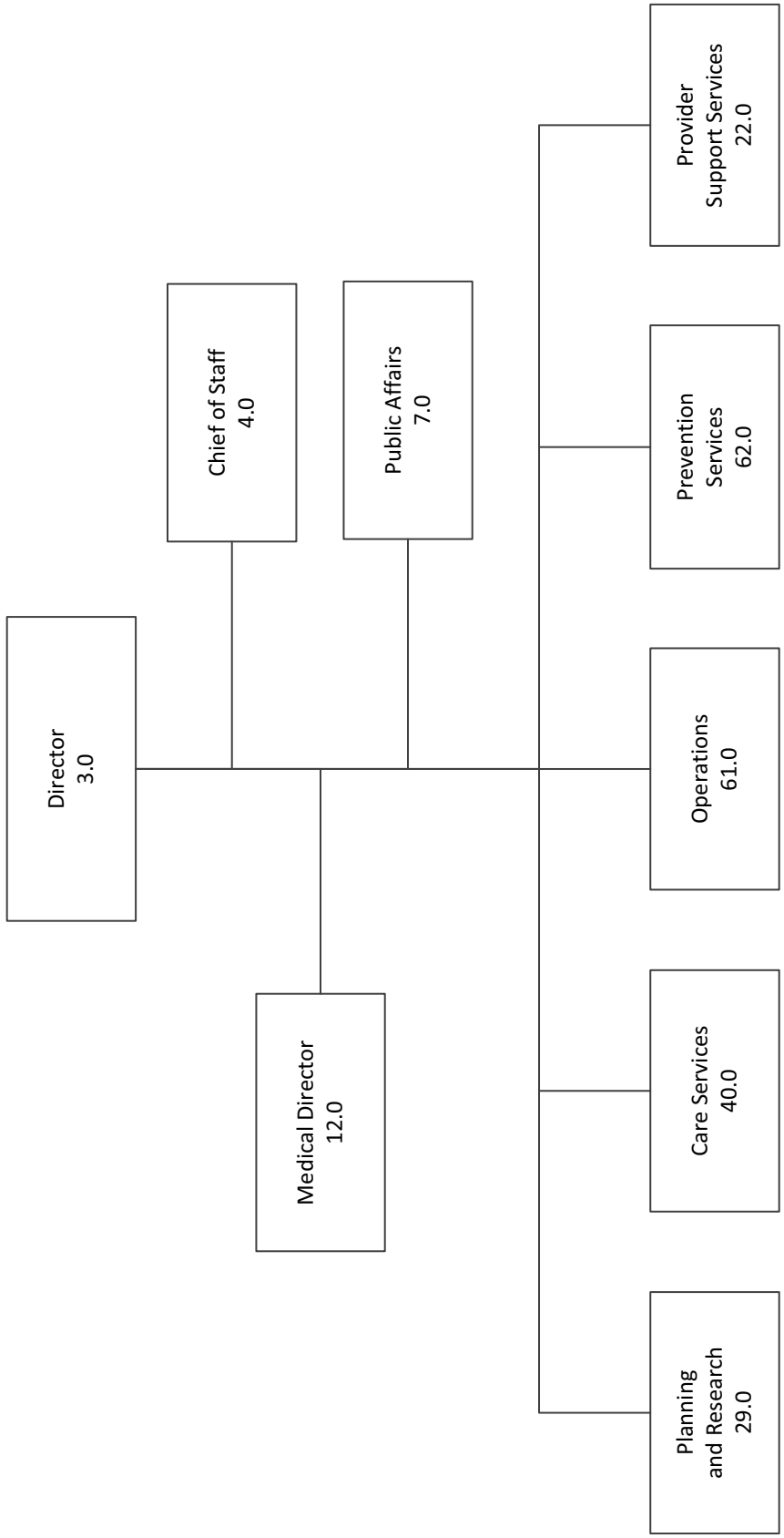


*Note: The HIV Epidemiology Program and STD Program report to the Division of HIV and STD Programs, but are budgeted within Public Health Programs.

SRCHSAS = Skid Row Chronic Homeless Single Adults Street

Public Health - Division of HIV and STD Programs

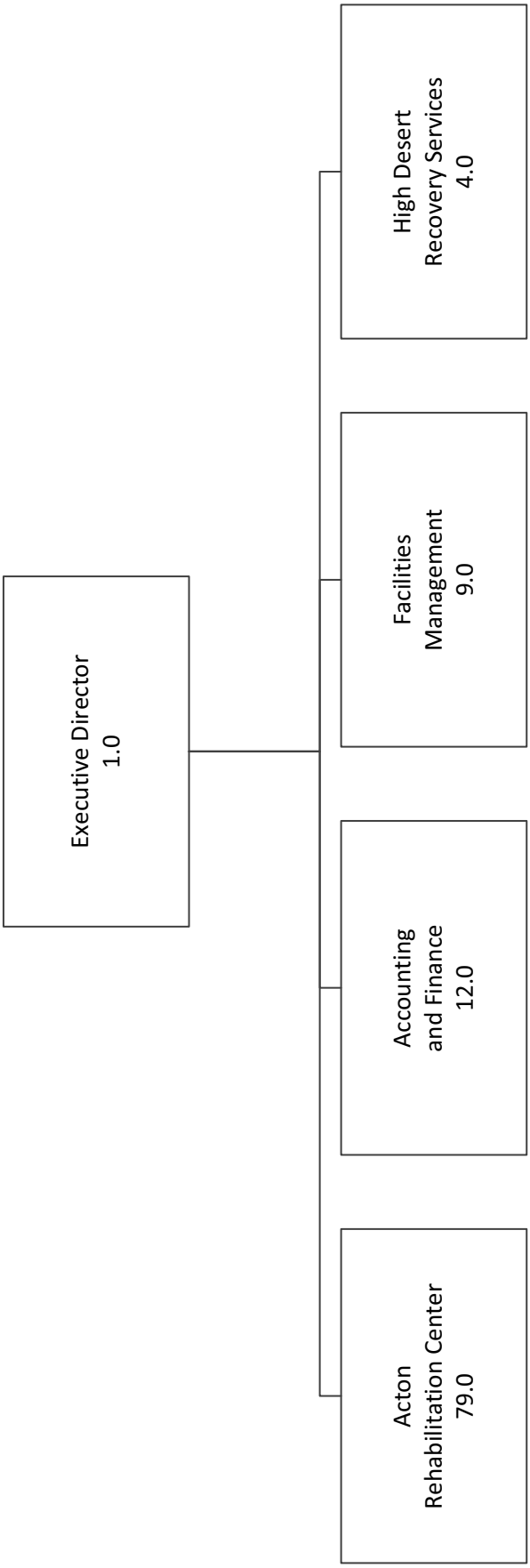
FY 2016-17 Recommended Budget Positions = 240.0



Note: The HIV Epidemiology Program and STD Program report to the Division of HIV and STD Programs, but are budgeted within Public Health Programs.

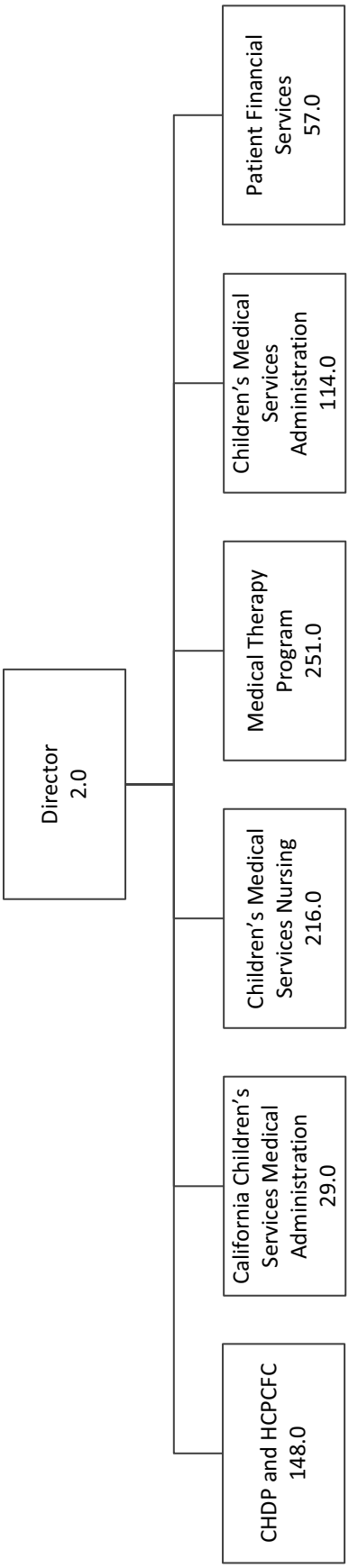
Public Health - Antelope Valley Rehabilitation Centers

FY 2016-17 Recommended Budget Positions = 105.0



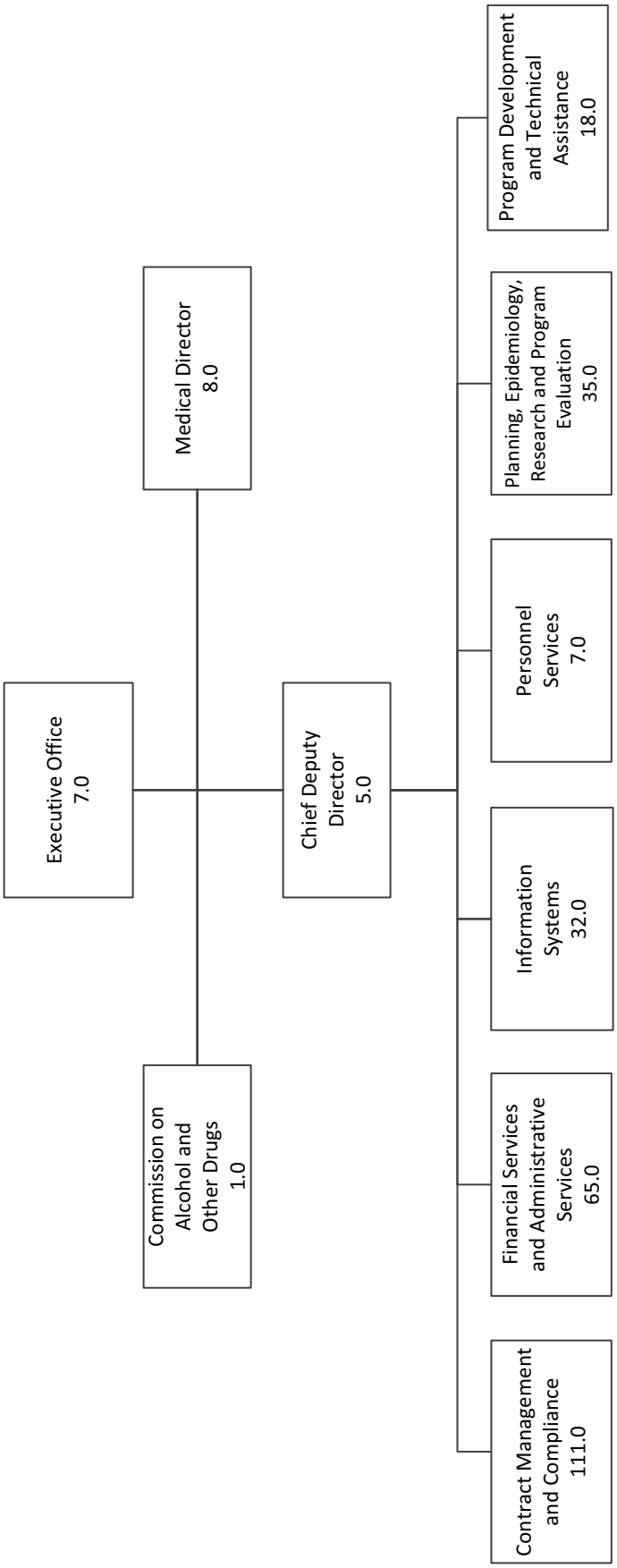
Public Health - Children's Medical Services

FY 2016-17 Recommended Budget Positions = 817.0



Public Health - Substance Abuse Prevention and Control

FY 2016-17 Recommended Budget Positions = 289.0



Martin Luther King, Jr. Community Hospital-Financial Assistance

Martin Luther King, Jr. Community Hospital-Financial Assistance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 106,731.49	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER CHARGES	10,000,000.00	0	0	0	0	0
GROSS TOTAL	$ 10,106,731.49	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 10,106,731.49	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 10,106,731.49	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The Martin Luther King, Jr. (MLK) Community Hospital Financial Assistance budget unit was created by the Board of Supervisors on December 17, 2013 to monitor funding related to assisting Martin Luther King, Jr.-Los Angeles (MLK-LA) Healthcare Corporation with establishing the new MLK Community Hospital.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects no activity since the final $10.0 million annual installment payment for pre-hospital opening activities was provided to MLK-LA in FY 2014-15. MLK-LA successfully opened the MLK Community Hospital on May 14, 2015 and as such, the MLK Financial Assistance budget unit is no longer needed.

Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 0	$ 0	$ 21,600,000	$ 21,600,000	$ 21,600,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 98,687,000	$ 98,687,000	$ (2,855,000)
GROSS TOTAL	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 98,687,000	$ 98,687,000	$ (2,855,000)
NET TOTAL	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 98,687,000	$ 98,687,000	$ (2,855,000)
NET COUNTY COST	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 77,087,000	$ 77,087,000	$ (24,455,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Chief Executive Officer (CEO), in collaboration with the Board, created the Homeless Initiative (HI) in August 2015 to address the growing homeless crisis in the County. The initial primary objective of the HI was to develop a coordinated set of recommended strategies to combat homelessness. During the fall of 2015, the HI convened 18 policy summits which brought together a diverse array of County departments, cities and other public agencies, and community partners and stakeholders. This effort resulted in 47 strategies divided into six areas, which are key to combatting homelessness:

- Prevent Homelessness;
- Subsidize Housing;
- Increase Income;
- Provide Case Management and Services;
- Create a Coordinated System; and
- Increase Affordable/Homeless Housing

The Board approved these strategies on February 9, 2016, which build on the County's $100.0 million Homeless Prevention Initiative (HPI) launched in 2006.

2016-17 Budget Message

The 2016-17 Recommended Budget provides continued funding for homeless services as well as support for the implementation of the 47 strategies approved by the Board including: homeless prevention programming for families; expansion of subsidized housing programs, particularly rapid re-housing; developing interim/bridge housing for those exiting institutions; increasing employment opportunities for homeless adults via social enterprise; expanding the Jail In Reach Program; developing a uniform countywide outreach and engagement protocol; establishing a decriminalization policy and first responders training to effectively address homeless encampments and unsheltered homeless individuals; enhancing the emergency shelter system; and other strategies that seek to coordinate a seamless homeless services system to better support singe adults, families, and youth.

Although the recent economic downturn has been reversed nationally, the negative impact on the homeless population continues to exist as documented by the 2015 Homeless Count conducted by the Los Angeles Homeless Services Authority (LAHSA), which recorded a 12.4 percent increase in homelessness from 2013. The County has prioritized its commitment to homelessness via the HI and associated funding for the 47 approved strategies, supported by the creation of the Office of Homelessness, within the CEO, to continue to support the work of the initiative to reduce entries into and expedite exits from homelessness for single adults, families, and youth.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**101,542,000**	**0**	**0**	**101,542,000**	**0.0**
Collaborative Programs					
1. Rapid Re-Housing: Reflects the transfer of one-time funding to the Department of Health Services' Housing for Health to provide rapid re-housing for single adults.	(6,100,000)	--	--	(6,100,000)	--
New/Expanded Programs					
1. Public Safety Realignment (AB 109): Reflects AB 109 revenue to fund various homeless initiative strategies.	21,600,000	--	21,600,000	--	--
Other Changes					
1. Carryover Funding: Reflects one-time carryover funding for various homeless initiative strategies and homeless assistance programs.	64,461,000	--	--	64,461,000	--
2. LAHSA: Reflects funding for increases in LAHSA's operating costs and the Los Angeles Continuum of Care Planning Program Grant cash match.	516,000	--	--	516,000	--
3. LAHSA: Reflects additional funding for the annual Homeless Count.	200,000	--	--	200,000	--
4. One-Time Funding: Reflects the reversal of prior-year carryover funds needed in FY 2015-16 for various homeless assistance programs.	(32,408,000)	--	--	(32,408,000)	--
5. One-Time Funding: Reflects the reversal of one-time funds needed in FY 2015-16 for various homeless initiatives.	(51,124,000)	--	--	(51,124,000)	--
Total Changes	**(2,855,000)**	**0**	**21,600,000**	**(24,455,000)**	**0.0**
2016-17 Recommended Budget	**98,687,000**	**0**	**21,600,000**	**77,087,000**	**0.0**

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 2011 REALIGNMENT REVENUE	$ 0.00	$ 0	$ 0	$ 21,600,000	$ 21,600,000	$ 21,600,000
TOTAL REVENUE	$ 0.00	$ 0	$ 0	$ 21,600,000	$ 21,600,000	$ 21,600,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 148,000.00	$ 148,000	$ 148,000	$ 148,000	$ 148,000	$ 0
CONTRACTED PROGRAM SERVICES	0.00	31,033,000	101,394,000	98,539,000	98,539,000	(2,855,000)
PROFESSIONAL SERVICES	19,835,224.92	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	93,869.85	0	0	0	0	0
TOTAL S & S	20,077,094.77	31,181,000	101,542,000	98,687,000	98,687,000	(2,855,000)
GROSS TOTAL	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 98,687,000	$ 98,687,000	$ (2,855,000)
NET TOTAL	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 98,687,000	$ 98,687,000	$ (2,855,000)
NET COUNTY COST	$ 20,077,094.77	$ 31,181,000	$ 101,542,000	$ 77,087,000	$ 77,087,000	$ (24,455,000)

Departmental Program Summary

1. Homeless Prevention Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	98,687,000	--	21,600,000	77,087,000	--
Less Administration	--	--	--	--	--
Net Program Costs	98,687,000	--	21,600,000	77,087,000	--

Authority: Non-mandated, discretionary program.

The program was initiated to address the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	98,687,000	0	21,600,000	77,087,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,362,203.22	$ 9,460,000	$ 12,574,000	$ 13,615,000	$ 13,023,000	$ 449,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 43,141,648.70	$ 47,677,000	$ 50,519,000	$ 56,553,000	$ 54,008,000	$ 3,489,000
SERVICES & SUPPLIES	19,166,835.99	21,865,000	21,903,000	26,597,000	20,349,000	(1,554,000)
OTHER CHARGES	27,228.10	59,000	37,000	37,000	37,000	0
CAPITAL ASSETS - EQUIPMENT	55,948.80	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 62,391,661.59	$ 69,601,000	$ 72,651,000	$ 83,379,000	$ 74,586,000	$ 1,935,000
INTRAFUND TRANSFERS	(36,498,899.59)	(41,826,000)	(41,762,000)	(45,716,000)	(43,358,000)	(1,596,000)
NET TOTAL	$ 25,892,762.00	$ 27,775,000	$ 30,889,000	$ 37,663,000	$ 31,228,000	$ 339,000
NET COUNTY COST	$ 16,530,558.78	$ 18,315,000	$ 18,315,000	$ 24,048,000	$ 18,205,000	$ (110,000)
BUDGETED POSITIONS	370.0	377.0	377.0	399.0	379.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resource solutions to support public service by recruiting, developing, and retaining a highly qualified, diverse workforce.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a decrease in NCC of $0.1 million. The decrease is primarily attributed to the deletion of one-time funding, partially offset by increases for Board-approved salaries and employee benefits and front funding for the final year of a 5-year program for the Impact Team.

Critical/Strategic Planning Initiatives

The FY 2016-17 Base Budget Request reflects a gross appropriation of $83.4 million, an increase of $10.7 million from the FY 2015-16 Budget. The Base Budget Request will enable the Department to continue its focus on providing innovative, effective, and efficient human resources (HR) solutions to County departments and the public served, by recruiting, developing, and retaining exceptional and diverse talent for public service.

Key accomplishments of the Department over the past year include: 1) completion of the Dependent Eligibility Verification Audit, which lead to the removal of ineligible dependents from County medical and dental benefit plans and generated savings in the amount of $7.7 million and $17.8 million for 2015 and 2016 respectively; 2) implementation of a new application and examination processing system, NEOGOV, which for the first time provides a countywide end-to-end recruitment and selection platform with online application tracking, exam scheduling, exam scoring, and class specifications; 3) launch of the new HR website, which serves as an effective recruitment asset through enhanced social media presence and information delivery that broadcasts employment opportunities and benefits to the general public and potential candidates; and 4) support of the Fire Department in expediting and overseeing the administration of the Fire Fighter Trainee exam that included the review of over 6,700 applications and administration of 4,500 written tests.

Other notable accomplishments include: 1) the publication of "How To" guides on career and workforce development topics such as resume, employee onboarding, and the stay interview; 2) navigation of the largest County recruitment and outreach forum at the "Taste of Soul" event, reaching over 10,000 members of the public; 3) expansion of the Career Development Intern Program to the County's 88 cities and public and private businesses; 4) collaboration with selected County departments in response to the Merit System Services Personnel Management Audit conducted by the State (Cal HR) and recognition for meeting all federal merit principals and maintaining some best HR practices; 5) County recognition by Forbes Magazine as one of America's Best Employers of 2015; 6) winning the Productivity and Quality Top Ten Award as collaborator in the Women's Veterans Program; 7) assistance to the Fire Department in expediting the background investigation associated with the hiring of Fire Fighter Trainees; and 8) winning the National Association of Counties Award for both the Executive Leadership Program and the Absence Management System.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**72,651,000**	**41,762,000**	**12,574,000**	**18,315,000**	**377.0**
New/Expanded Programs					
1. Impact Team: Reflects front funding to continue to offset Impact Team costs to benefit departments that are in critical need of human resource assistance but cannot fund essential services.	--	(803,000)	(227,000)	1,030,000	--
2. Countywide Talent Assessment Division: Reflects the addition of 1.0 Senior Personnel Assistant position to provide technical support for the division.	80,000	62,000	18,000	--	1.0
3. Talent Solutions – Countywide Specialty Recruitment: Reflects the addition of 1.0 HR Manager, 2.0 HRA IVs, and 1.0 HRA II positions, partially offset by the deletion of 1.0 Senior HR Manager, 1.0 Principal Analyst, and 1.0 Senior Secretary III positions to establish a dedicated recruitment unit to focus on critical but hard-to-fill vacancies and enhance the overall recruitment strategy of the County.	217,000	169,000	48,000	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,485,000	1,470,000	414,000	601,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends. Also reflects a projected change in unemployment insurance based on historical experience.	97,000	76,000	21,000	--	--
3. Retirement: Reflects a net increase primarily due to increases in staffing, partially offset by prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	215,000	127,000	36,000	52,000	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums.	495,000	359,000	101,000	35,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. One-time Funding: Reflects the deletion of one-time funding for testing/training facility rental ($350,000), Learning New upgrade ($750,000), Affordable Care Act reporting ($101,000), server room refurbishment ($65,000), redesign of the Department's website ($100,000), facility maintenance ($275,000), e-Learning ($67,000), and professional training/development ($120,000).	(1,828,000)	--	--	(1,828,000)	--
6. Operating Leases: Reflects an increase on existing operating leases and estimated space increases for anticipated program expansions.	174,000	136,000	38,000	--	--
Total Changes	**1,935,000**	**1,596,000**	**449,000**	**(110,000)**	**2.0**
2016-17 Recommended Budget	**74,586,000**	**43,358,000**	**13,023,000**	**18,205,000**	**379.0**

Unmet Needs

The Department's unmet needs include funding of a position to develop career path trainings and establish a career development program similar to the Executive Leadership Development Program for mid-level managers, emerging leaders, and new supervisors. The Department also needs funding for a position to address increased workload demands in personnel investigations.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 9,118,146.84	$ 9,320,000	$ 11,984,000	$ 12,995,000	$ 12,403,000	$ 419,000
MISCELLANEOUS	114,056.38	140,000	90,000	120,000	120,000	30,000
TRANSFERS IN	130,000.00	0	500,000	500,000	500,000	0
TOTAL REVENUE	$ 9,362,203.22	$ 9,460,000	$ 12,574,000	$ 13,615,000	$ 13,023,000	$ 449,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 26,818,033.60	$ 30,204,000	$ 33,536,000	$ 37,503,000	$ 35,449,000	$ 1,913,000
CAFETERIA BENEFIT PLANS	4,452,963.71	4,798,000	5,156,000	5,815,000	5,493,000	337,000
COUNTY EMPLOYEE RETIREMENT	5,532,973.13	5,536,000	5,133,000	5,348,000	5,348,000	215,000
DENTAL INSURANCE	109,688.96	115,000	76,000	76,000	76,000	0
DEPENDENT CARE SPENDING ACCOUNTS	35,893.76	61,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	322,230.84	363,000	37,000	46,000	45,000	8,000
FICA (OASDI)	393,258.65	438,000	339,000	398,000	366,000	27,000
HEALTH INSURANCE	1,844,514.03	1,971,000	1,980,000	2,213,000	2,232,000	252,000
LIFE INSURANCE	127,617.99	137,000	22,000	22,000	22,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	1,611,400.00	1,855,000	1,855,000	2,350,000	2,350,000	495,000
SAVINGS PLAN	880,732.13	1,028,000	1,206,000	1,357,000	1,283,000	77,000
THRIFT PLAN (HORIZONS)	828,842.92	951,000	919,000	1,077,000	996,000	77,000
UNEMPLOYMENT INSURANCE	4,807.00	11,000	11,000	20,000	20,000	9,000
WORKERS' COMPENSATION	171,983.98	202,000	204,000	283,000	283,000	79,000
TOTAL S & E B	43,141,648.70	47,677,000	50,519,000	56,553,000	54,008,000	3,489,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,992,571.36	9,200,000	6,872,000	6,872,000	6,872,000	0
CLOTHING & PERSONAL SUPPLIES	1,808.15	2,000	0	0	0	0
COMMUNICATIONS	56,068.97	56,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	4,725.07	5,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,334,121.70	1,334,000	1,660,000	1,560,000	1,560,000	(100,000)
COMPUTING-PERSONAL	1,642,146.59	800,000	1,087,000	1,087,000	1,087,000	0
HOUSEHOLD EXPENSE	1,833.23	2,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,377,078.27	2,000,000	2,950,000	7,888,000	2,162,000	(788,000)
INFORMATION TECHNOLOGY-SECURITY	75.00	0	67,000	67,000	67,000	0
INSURANCE	77,638.62	78,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	249.21	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	546,469.56	546,000	716,000	716,000	716,000	0
MAINTENANCE - EQUIPMENT	0.00	0	29,000	29,000	29,000	0
MEMBERSHIPS	25,488.80	25,000	24,000	90,000	78,000	54,000
MISCELLANEOUS EXPENSE	6,871.87	7,000	17,000	17,000	17,000	0
OFFICE EXPENSE	596,656.94	600,000	1,000,000	706,000	706,000	(294,000)
PROFESSIONAL SERVICES	2,577,581.11	2,578,000	1,818,000	1,717,000	1,717,000	(101,000)
PUBLICATIONS & LEGAL NOTICE	245.18	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,638,445.86	1,638,000	2,849,000	3,123,000	2,773,000	(76,000)
RENTS & LEASES - EQUIPMENT	249,336.35	249,000	368,000	368,000	368,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,199.96	2,000	1,000	1,000	1,000	0

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	(6,895.53)	700,000	90,000	90,000	90,000	0
TELECOMMUNICATIONS	510,392.87	510,000	633,000	633,000	633,000	0
TRAINING	1,154,660.59	1,155,000	1,220,000	1,131,000	971,000	(249,000)
TRANSPORTATION AND TRAVEL	139,009.48	139,000	63,000	63,000	63,000	0
UTILITIES	238,056.78	238,000	334,000	334,000	334,000	0
TOTAL S & S	19,166,835.99	21,865,000	21,903,000	26,597,000	20,349,000	(1,554,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,222.70	33,000	12,000	12,000	12,000	0
RET-OTHER LONG TERM DEBT	25,993.25	26,000	25,000	25,000	25,000	0
TAXES & ASSESSMENTS	12.15	0	0	0	0	0
TOTAL OTH CHARGES	27,228.10	59,000	37,000	37,000	37,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	47,268.09	0	137,000	137,000	137,000	0
ELECTRONIC EQUIPMENT	3,117.40	0	0	0	0	0
MACHINERY EQUIPMENT	5,563.31	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	55,948.80	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	55,948.80	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 62,391,661.59	$ 69,601,000	$ 72,651,000	$ 83,379,000	$ 74,586,000	$ 1,935,000
INTRAFUND TRANSFERS	(36,498,899.59)	(41,826,000)	(41,762,000)	(45,716,000)	(43,358,000)	(1,596,000)
NET TOTAL	$ 25,892,762.00	$ 27,775,000	$ 30,889,000	$ 37,663,000	$ 31,228,000	$ 339,000
NET COUNTY COST	$ 16,530,558.78	$ 18,315,000	$ 18,315,000	$ 24,048,000	$ 18,205,000	$ (110,000)
BUDGETED POSITIONS	370.0	377.0	377.0	399.0	379.0	2.0

Departmental Program Summary

1. Human Resource Departmental Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,178,000	1,868,000	474,000	836,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	3,178,000	1,868,000	474,000	836,000	12.0

Authority: Non-mandated, discretionary program.

Provides technical guidance to line human resource offices, coordinates the development and dissemination of countywide human resource policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reduction.

2. Countywide Examinations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,840,000	4,154,000	909,000	1,777,000	53.0
Less Administration	--	--	--	--	--
Net Program Costs	6,840,000	4,154,000	909,000	1,777,000	53.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions and provides examination services for various countywide classifications on open competitive or promotional basis and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office (EISO), which provides a one-stop general information center for County employees and members of the public.

3. Ombudsman/Community Liaison

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,252,000	974,000	184,000	94,000	6.0
Less Administration	--	--	--	--	--
Net Program Costs	1,252,000	974,000	184,000	94,000	6.0

Authority: Non-mandated, discretionary program.

Produces organization brochures, flyers and informational material; represents the County at recruitment fairs; manages the LA County STARS! Program; facilitates Board-ordered community outreach programs focusing on local university students and emancipated foster youth; and handles individual complaints from County employees on personnel issues.

4. Human Resource Impact Division

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,378,000	--	--	5,378,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	5,378,000	--	--	5,378,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to line departments to strengthen their delivery of HR services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

5. Workforce and Employee Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,537,000	6,204,000	1,763,000	3,570,000	40.0
Less Administration	--	--	--	--	--
Net Program Costs	11,537,000	6,204,000	1,763,000	3,570,000	40.0

Authority: Non-mandated, discretionary program.

Develops customized programs to develop and enhance the skills of the County workforce as well as develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness.

6. Employee Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,372,000	5,869,000	3,780,000	723,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	10,372,000	5,869,000	3,780,000	723,000	33.0

Authority: Non-mandated, discretionary program.

Administers County benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings and Pension Savings Plans) and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation and administration of various County contracts with insurance carriers, consultants and third party administrators. The Division delivers employee benefits services to all County employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers an ongoing monthly benefit website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues.

7. Executive Recruitment and Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,537,000	2,677,000	685,000	3,175,000	38.0
Less Administration	--	--	--	--	--
Net Program Costs	6,537,000	2,677,000	685,000	3,175,000	38.0

Authority: Non-mandated, discretionary program.

Executive recruitments for qualified candidates for department head vacancies are conducted on behalf of the Board of Supervisors and executive recruitment for other unclassified and classified positions are conducted at the request of County departments.

8. Appeals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,367,000	1,497,000	334,000	536,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	2,367,000	1,497,000	334,000	536,000	12.0

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters; conducts inquiries into issues raised by employees and applicants with the Director of Personnel and the Board of Supervisors and prepares appropriate written responses; assists operating departments in the resolution of appeals problems; and answers telephone inquiries from appellants and departments.

9. Civil Service Advocacy

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,218,000	2,138,000	739,000	1,341,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	4,218,000	2,138,000	739,000	1,341,000	26.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County of Los Angeles Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to County departments on performance management issues and case presentations before the Commission and its assigned hearing officers. Additionally, the Division is involved in advising County departments regarding proposed administrative actions and reviews County departments' proposed action letters to ensure compliance with Civil Service Rules, County Code and applicable departmental policies.

10. Equal Employment Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,206,000	8,194,000	1,740,000	272,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	10,206,000	8,194,000	1,740,000	272,000	64.0

Authority: Mandated Program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, CRA of 1964, as amended Title I of the Americans with Disabilities Act of 1990, Age Discrimination in Employment Act of 1967, and Equal Pay Act of 1963.

Ensures the County complies with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by County employees with County departments and agencies, and federal and State enforcement agencies.

Provides oversight of departmental investigations of employment discrimination and monitors departments who conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

11. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,701,000	9,783,000	2,415,000	503,000	77.0
Less Administration	--	--	--	--	--
Net Program Costs	12,701,000	9,783,000	2,415,000	503,000	77.0

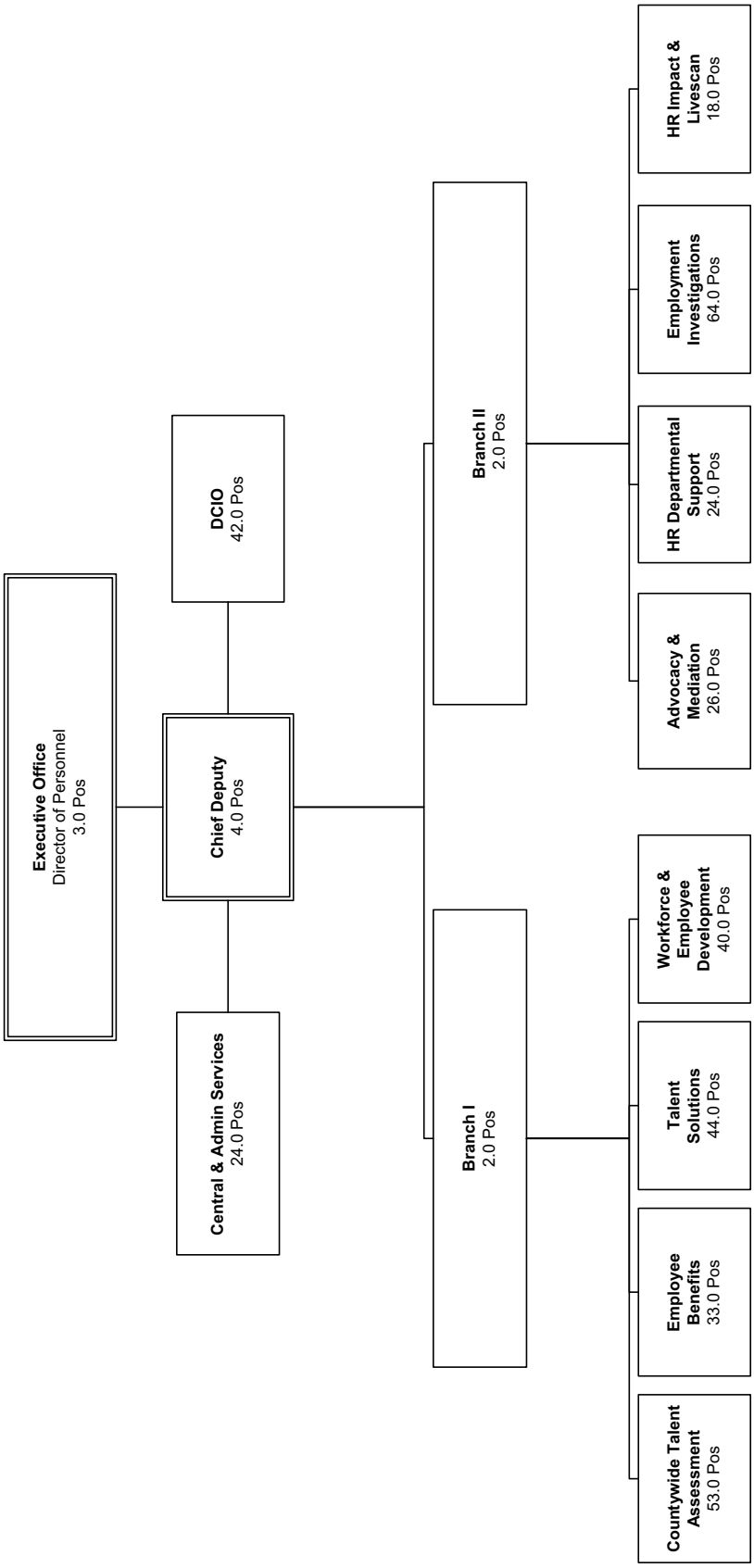
Authority: Non-mandated, discretionary program.

Responsible for centralized/administrative support to the Department including departmental budgeting, accounting operations, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	74,586,000	43,358,000	13,023,000	18,205,000	379.0

Department of Human Resources

LISA M. GARRETT, DIRECTOR OF PERSONNEL
FY 2016-17 RECOMMENDED BUDGET POSITIONS = 379.0



Internal Services

Dave Chittenden, Acting Director

Internal Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 80,751,849.73	$ 92,944,000	$ 106,953,000	$ 100,634,000	$ 100,634,000	$ (6,319,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 232,924,017.16	$ 241,448,000	$ 262,158,000	$ 269,640,000	$ 269,640,000	$ 7,482,000
SERVICES & SUPPLIES	177,546,310.00	181,027,000	197,596,000	222,588,000	214,853,000	17,257,000
OTHER CHARGES	11,362,070.88	11,316,000	13,734,000	11,027,000	11,027,000	(2,707,000)
CAPITAL ASSETS - EQUIPMENT	5,288,619.77	8,775,000	8,775,000	15,940,000	8,500,000	(275,000)
GROSS TOTAL	$ 427,121,017.81	$ 442,566,000	$ 482,263,000	$ 519,195,000	$ 504,020,000	$ 21,757,000
INTRAFUND TRANSFERS	(330,481,997.18)	(329,530,000)	(355,217,000)	(377,794,000)	(379,103,000)	(23,886,000)
NET TOTAL	$ 96,639,020.63	$ 113,036,000	$ 127,046,000	$ 141,401,000	$ 124,917,000	$ (2,129,000)
NET COUNTY COST	$ 15,887,170.90	$ 20,092,000	$ 20,093,000	$ 40,767,000	$ 24,283,000	$ 4,190,000
BUDGETED POSITIONS	2,177.0	2,188.0	2,188.0	2,182.0	2,182.0	(6.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing excellent in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $4.2 million primarily due to additional one-time funding for data center relocation costs and ongoing funding for data center lease and power costs, building maintenance workload, increases in salaries and employee benefits, and countywide cost allocation charges. These increases are partially offset by the deletion of one-time funding needed in FY 2015-16 for various projects and programs such as consultant services to complete a feasibility analysis, email migration, enterprise network infrastructure, a contract tracking system, and the installation of bike racks.

Critical/Strategic Planning Initiatives

The ISD Strategic Plan for 2016-17 identifies strategic areas of focus and associated goals that will enhance its ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's Environmental Policy. This year's plan includes the following new or continuing strategic objectives:

- Continue working with the Chief Executive Office (CEO) on the acquisition of a leased Data Center space which will become the County's Enterprise Data Center, replacing the current Downey Data Center.
- Develop a business strategy to revitalize Application Development Best Practices utilizing more sophisticated App Dev and Dev Ops technology.
- Work actively on new open source solutions to replace the incumbent legacy, mainframe-based solution. Moving from the current WebSphere 7.0 platform to an open source solution will give the County the ability to provide on-demand service to County constituents in a more responsive manner.

- Expand the cloud-based services for Microsoft Office 365 (O365) Suite by implementing other key products to effect greater collaboration capabilities such as Skype for business instant messaging, conference calling bridges and point-to-point video calling, and SharePoint collection sites.
- Continue to operate and maintain a number of essential legacy computing systems on behalf of County departments and the courts.
- Continue expanding broadband capacity to accommodate videoconferencing, electronic medical records, server virtualization, data center centralization, Wi-Fi access, and the increased use of personal computing devices.
- Continue the expansion of ISD's customer service quality assurance program to ensure strong customer feedback mechanisms.
- Establish new vehicle purchasing agreements and coordinate with ISD-managed departments to support County efforts to comply with the recently updated Board Policy 3.020 (Clean Fuel Sustainable Fleet) standards and vehicle replacement plan.
- Continue to work with CEO on County facility assessments to identify repair needs. ISD will continue to work with the CEO to alleviate the deferred maintenance backlog by prioritizing roofs, heating ventilation air conditioning systems, and fire/safety systems.
- Establish a gasoline fuels centralization purchasing program as a Board and County priority. Propose centralized funding for: risk management, electric vehicle infrastructure development, user "charge-back" development, and central program management.
- Develop an alternative governance model and proposal for sustainability programs serving the region (outside of County operations). This includes a potential Joint Powers Authority for Community Choice Aggregation (CCA) and might include Southern California Regional Energy Network (SoCalREN) programs.
- Launch the Green Building Program which encourages, emphasizes, and provides technical assistance for Leadership in Energy and Environmental Design certification of existing County buildings.
- Continue to work on countywide water saving initiatives, including plumbing upgrades, cooling tower retrofits and drought-tolerant landscaping projects. An anticipated Water Revolving Loan Fund will help fund these projects.
- Work with the California Public Utility Commission (CPUC) and the Local Government Commission to create a local government-specific, Cap-and-Trade Program for installation of comprehensive measures to reduce greenhouse gases in all sectors (energy, water, green building, transportation, and waste). ISD will require coordination with the CEO-Legislative Affairs and Intergovernmental Relations Unit, state agencies, legislators, and the Governor's office.
- Work with the County Sustainability Council and the Department of Regional Planning to implement the Municipal Climate Action Plan into the County General Plan update.

Major accomplishments from last year include:

- Established residential Property Assessed Clean Energy (PACE) as a County priority.
- Completed installation of 117 electric vehicle charging stations at various County locations as part of the initial Electric Vehicle Infrastructure Pilot Project.
- Worked with CPUC to approve up to a 10-year program funding cycle for the SoCalREN which provides region-wide energy programs administered through ISD.
- Established a CCA as a Board and County priority. Led a CCA task force, with funding authorized by the Board from ISD, to develop a feasibility study (schedule shows CCA in operation in early 2017).
- Completed the County's consolidation of centralized email system users and moved all 95,000 users to the O365 government cloud for email services.
- Expanded ISD's private cloud hosting solution from 2,060 servers to 2,311. Implemented the user self-service server deployment, which brought the average server deployment time to less than 25 minutes.
- Completed the Federal Communications Commission mandate calling for an 800 MHz re-band of the Countywide Integrated Radio System. Completed opt out with Sprint/Nextel to upgrade all 7,000 user radios to P-25 technology at no cost to the County.
- Completed facility assessments with the CEO on more than 500 buildings out of a total of 1,150 with over 6 million square feet of space surveyed.
- Provided the Zev Yaroslavsky Family Support Center (Center) with building, custodial and grounds maintenance along with IT shared services. ISD continues to support and work collaboratively with the CEO and all seven tenant department representatives to provide excellent support services. The public demonstrates continued support for the facility with its patronage.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**482,263,000**	**355,217,000**	**106,953,000**	**20,093,000**	**2,188.0**
New/Expanded Programs					
1. Zev Yaroslavsky Family Support Center: Reflects the addition of 1.0 Senior Clerk, 1.0 Warehouse Worker II, and 1.0 Senior Information Systems Analyst positions fully offset by the deletion of 3.0 vacant positions, to provide information technology, mail, and warehouse services at the new Center dedicated on October 8, 2015, partially offset by a net decrease in reimbursable funding.	(77,000)	(61,000)	(16,000)	--	--
2. Facilities Operations Services: Reflects a net increase in reimbursable funding primarily due to the Board-approved living wage increases which impacted custodial services and grounds maintenance contracts, partially offset by the deletion of one-time funding provided for vehicle needs.	3,055,000	3,025,000	30,000	--	--
3. Purchasing and Contract Services: Reflects a net decrease in reimbursable funding due to reduced vehicle and equipment needs, partially offset by an increase for the management of additional parking lots.	(307,000)	(243,000)	(64,000)	--	--
4. Equipment Maintenance Contracts: Reflects an increase in reimbursable funding to oversee the additional equipment maintenance contracts that will be centralized under ISD, partially offset by the deletion of 1.0 vacant position.	5,688,000	5,630,000	58,000	--	(1.0)
5. PACE Program: Reflects a net increase in reimbursable funding and 1.0 Section Manager, Administration position to oversee and manage the PACE program approved by the Board, partially offset by the deletion of 1.0 vacant position.	1,718,000	--	1,718,000	--	--
6. Computing Services: Reflects the addition of 1.0 Senior Information Technology Specialist position needed to oversee and enhance the Countywide Information Security Program, partially offset by the deletion of 1.0 Information Technology Specialist position. Also, reflects a net decrease in reimbursable funding for reduced IT security services and Los Angeles County Capital Asset Leasing payments, partially offset by a net increase in capital assets.	(601,000)	(475,000)	(126,000)	--	--
7. Telecommunications: Reflects a net increase in reimbursable funding for customer projects and maintenance, partially offset by a net decrease in long-term financed and cash purchased equipment.	71,000	64,000	7,000	--	--
8. Shared Services: Reflects an increase in reimbursable funding for software and consulting services.	396,000	356,000	40,000	--	--
9. New Data Center Relocation: Reflects an increase in one-time funding for the relocation costs associated with the move to a new consolidated countywide Data Center per a 2014 Board motion.	4,000,000	--	--	4,000,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. New Data Center Lease and Power Costs: Reflects the addition of ongoing funding for lease and utility power costs of the new consolidated countywide Data Center.	1,625,000	--	--	1,625,000	--
11. Building Maintenance Workload: Reflects the addition of ongoing funding to address priority workload in ISD's building maintenance program.	--	(450,000)	--	450,000	--
Other Changes					
1. Administration: Reflects a net increase in reimbursable funding primarily due to cost increases for services received from other County departments and the addition of 1.0 Senior Departmental Personnel Technician position to address Information Technology recruitment workload needs, partially offset by the deletion of 1.0 vacant position.	531,000	478,000	53,000	--	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	8,557,000	15,727,000	(7,538,000)	368,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability and unemployment insurance costs based on historical experience.	(1,017,000)	(803,000)	(214,000)	--	--
4. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(972,000)	(741,000)	(197,000)	(34,000)	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,723,000	1,340,000	356,000	27,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	111,000	--	--	111,000	--
7. CEO Classification Allocation: Reflects the alignment of FY 2015-16 Board-approved positions to classification findings.	(268,000)	(212,000)	(56,000)	--	--
8. One-Time Funding: Reflects the deletion of one-time carryover funding needed in FY 2015-16 for various projects and programs.	(2,476,000)	251,000	(370,000)	(2,357,000)	(5.0)
Total Changes	**21,757,000**	**23,886,000**	**(6,319,000)**	**4,190,000**	**(6.0)**
2016-17 Recommended Budget	**504,020,000**	**379,103,000**	**100,634,000**	**24,283,000**	**2,182.0**

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 71,883,579.15	$ 84,243,000	$ 95,902,000	$ 90,618,000	$ 90,618,000	$ (5,284,000)
FEDERAL - OTHER	98,248.00	0	0	0	0	0
LEGAL SERVICES	63,199.70	24,000	621,000	260,000	260,000	(361,000)
MISCELLANEOUS	553,060.42	710,000	940,000	710,000	710,000	(230,000)
OTHER GOVERNMENTAL AGENCIES	(24,100.88)	85,000	425,000	212,000	212,000	(213,000)
OTHER SALES	30,019.69	25,000	26,000	25,000	25,000	(1,000)
PLANNING & ENGINEERING SERVICES	413,081.08	15,000	165,000	15,000	15,000	(150,000)
RECORDING FEES	306,029.38	310,000	350,000	310,000	310,000	(40,000)
RENTS & CONCESSIONS	7,291,137.72	7,292,000	8,001,000	8,116,000	8,116,000	115,000
SALE OF CAPITAL ASSETS	137,259.47	155,000	130,000	155,000	155,000	25,000
STATE - OTHER	336.00	0	0	0	0	0
TRANSFERS IN	0.00	85,000	393,000	213,000	213,000	(180,000)
TOTAL REVENUE	$ 80,751,849.73	$ 92,944,000	$ 106,953,000	$ 100,634,000	$ 100,634,000	$ (6,319,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 146,007,482.97	$ 152,399,000	$ 171,425,000	$ 178,320,000	$ 178,320,000	$ 6,895,000
CAFETERIA BENEFIT PLANS	28,357,739.41	30,534,000	29,794,000	31,856,000	31,856,000	2,062,000
COUNTY EMPLOYEE RETIREMENT	28,340,264.37	27,031,000	26,559,000	25,590,000	25,590,000	(969,000)
DENTAL INSURANCE	643,550.35	651,000	629,000	650,000	650,000	21,000
DEPENDENT CARE SPENDING ACCOUNTS	121,803.22	122,000	123,000	122,000	122,000	(1,000)
DISABILITY BENEFITS	2,877,761.15	2,213,000	2,080,000	1,981,000	1,981,000	(99,000)
FICA (OASDI)	1,865,319.23	1,931,000	1,920,000	1,999,000	1,999,000	79,000
HEALTH INSURANCE	3,923,910.87	4,152,000	4,784,000	4,410,000	4,410,000	(374,000)
LIFE INSURANCE	423,658.91	145,000	143,000	152,000	152,000	9,000
OTHER EMPLOYEE BENEFITS	15,436.50	18,000	24,000	18,000	18,000	(6,000)
RETIREE HEALTH INSURANCE	8,990,272.00	10,308,000	10,411,000	12,586,000	12,586,000	2,175,000
SAVINGS PLAN	2,019,871.55	2,235,000	2,985,000	2,534,000	2,534,000	(451,000)
THRIFT PLAN (HORIZONS)	3,933,653.80	4,378,000	5,656,000	4,715,000	4,715,000	(941,000)
UNEMPLOYMENT INSURANCE	75,707.00	87,000	85,000	66,000	66,000	(19,000)
WORKERS' COMPENSATION	5,327,585.83	5,244,000	5,540,000	4,641,000	4,641,000	(899,000)
TOTAL S & E B	232,924,017.16	241,448,000	262,158,000	269,640,000	269,640,000	7,482,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,520,740.27	2,158,000	2,355,000	2,876,000	2,826,000	471,000
AGRICULTURAL	1,552.06	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	229,700.67	143,000	156,000	155,000	155,000	(1,000)
COMMUNICATIONS	592,868.04	2,221,000	2,424,000	2,180,000	2,180,000	(244,000)
COMPUTING-MAINFRAME	21,502,925.22	6,370,000	6,953,000	6,445,000	6,445,000	(508,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,097,150.66	24,493,000	26,735,000	28,081,000	25,801,000	(934,000)
COMPUTING-PERSONAL	9,508,498.33	1,186,000	1,295,000	1,613,000	1,613,000	318,000
CONTRACTED PROGRAM SERVICES	1,908.44	0	0	0	0	0
FOOD	5,534.59	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	690,367.05	560,000	611,000	611,000	611,000	0
INFORMATION TECHNOLOGY SERVICES	6,491,041.00	8,816,000	9,623,000	16,618,000	12,618,000	2,995,000
INFORMATION TECHNOLOGY-SECURITY	0.00	3,316,000	3,619,000	3,947,000	3,467,000	(152,000)

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	65,864.79	61,000	67,000	44,000	44,000	(23,000)
MAINTENANCE - BUILDINGS & IMPRV	57,333,198.30	76,173,000	83,145,000	86,289,000	86,289,000	3,144,000
MAINTENANCE - EQUIPMENT	12,900,981.66	13,611,000	14,857,000	23,456,000	23,356,000	8,499,000
MEDICAL DENTAL & LAB SUPPLIES	320,327.61	5,000	5,000	5,000	5,000	0
MEMBERSHIPS	202,154.19	86,000	94,000	94,000	94,000	0
MISCELLANEOUS EXPENSE	557,276.59	423,000	462,000	475,000	475,000	13,000
OFFICE EXPENSE	1,660,539.37	900,000	982,000	889,000	889,000	(93,000)
PROFESSIONAL SERVICES	10,083,112.81	11,849,000	12,933,000	12,047,000	11,872,000	(1,061,000)
PUBLICATIONS & LEGAL NOTICE	13,628.31	9,000	10,000	12,000	12,000	2,000
RENTS & LEASES - BLDG & IMPRV	1,555,803.78	1,506,000	1,644,000	3,111,000	3,111,000	1,467,000
RENTS & LEASES - EQUIPMENT	1,059,942.06	494,000	539,000	547,000	547,000	8,000
SMALL TOOLS & MINOR EQUIPMENT	1,271,207.57	1,058,000	1,157,000	782,000	732,000	(425,000)
SPECIAL DEPARTMENTAL EXPENSE	2,050,544.29	95,000	104,000	104,000	104,000	0
TECHNICAL SERVICES	9,116,209.91	5,216,000	5,693,000	8,327,000	8,327,000	2,634,000
TELECOMMUNICATIONS	23,557,189.68	10,411,000	11,364,000	12,972,000	12,372,000	1,008,000
TRAINING	143,913.84	865,000	944,000	952,000	952,000	8,000
TRANSPORTATION AND TRAVEL	4,360,424.64	4,724,000	5,156,000	5,109,000	5,109,000	(47,000)
UTILITIES	4,651,704.27	4,274,000	4,665,000	4,843,000	4,843,000	178,000
TOTAL S & S	177,546,310.00	181,027,000	197,596,000	222,588,000	214,853,000	17,257,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	385,989.86	1,346,000	1,634,000	1,941,000	1,941,000	307,000
RET-OTHER LONG TERM DEBT	10,958,812.72	9,954,000	12,081,000	9,068,000	9,068,000	(3,013,000)
TAXES & ASSESSMENTS	17,268.30	16,000	19,000	18,000	18,000	(1,000)
TOTAL OTH CHARGES	11,362,070.88	11,316,000	13,734,000	11,027,000	11,027,000	(2,707,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	591,904.70	0	0	0	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,870,961.85	4,894,000	4,829,000	11,590,000	6,650,000	1,821,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	46,554.99	0	0	0	0	0
MACHINERY EQUIPMENT	363,374.39	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	652,490.76	3,270,000	3,350,000	4,350,000	1,850,000	(1,500,000)
VEHICLES & TRANSPORTATION EQUIPMENT	763,333.08	611,000	596,000	0	0	(596,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	5,288,619.77	8,775,000	8,775,000	15,940,000	8,500,000	(275,000)
TOTAL CAPITAL ASSETS	5,288,619.77	8,775,000	8,775,000	15,940,000	8,500,000	(275,000)
GROSS TOTAL	$ 427,121,017.81	$ 442,566,000	$ 482,263,000	$ 519,195,000	$ 504,020,000	$ 21,757,000
INTRAFUND TRANSFERS	(330,481,997.18)	(329,530,000)	(355,217,000)	(377,794,000)	(379,103,000)	(23,886,000)
NET TOTAL	$ 96,639,020.63	$ 113,036,000	$ 127,046,000	$ 141,401,000	$ 124,917,000	$ (2,129,000)
NET COUNTY COST	$ 15,887,170.90	$ 20,092,000	$ 20,093,000	$ 40,767,000	$ 24,283,000	$ 4,190,000
BUDGETED POSITIONS	2,177.0	2,188.0	2,188.0	2,182.0	2,182.0	(6.0)

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,750,000	11,497,000	4,328,000	925,000	144.2
Less Administration	*1,258,000*	*914,000*	*344,000*	--	*16.5*
Net Program Costs	15,492,000	10,583,000	3,984,000	925,000	127.7

Authority: Mandated program - California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Centralized purchasing services as mandated by County Charter to assure that the acquisition process is fair and competitive, and provides the best value in goods and services to County departments. This program also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	148,114,000	94,074,000	42,880,000	11,160,000	598.5
Less Administration	*11,122,000*	*7,640,000*	*3,482,000*	--	*68.6*
Net Program Costs	136,992,000	86,434,000	39,398,000	11,160,000	529.9

Authority: Non-mandated, discretionary program.

Provides facility related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	129,181,000	98,224,000	29,911,000	1,046,000	508.1
Less Administration	*9,701,000*	*7,436,000*	*2,265,000*	--	*58.2*
Net Program Costs	119,480,000	90,788,000	27,646,000	1,046,000	449.9

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	106,520,000	87,668,000	11,066,000	7,786,000	383.3
Less Administration	*7,999,000*	*7,102,000*	*897,000*	--	*43.9*
Net Program Costs	98,521,000	80,566,000	10,169,000	7,786,000	339.4

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	26,825,000	20,443,000	4,380,000	2,002,000	98.3
Less Administration	*2,014,000*	*1,659,000*	*355,000*	--	*11.3*
Net Program Costs	24,811,000	18,784,000	4,025,000	2,002,000	87.0

Authority: Non-mandated, discretionary program.

Provides mail, fleet maintenance, and printing/reprographic services.

6. Programming Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	48,419,000	40,350,000	8,069,000	--	280.8
Less Administration	*3,636,000*	*3,030,000*	*606,000*	--	*32.2*
Net Program Costs	44,783,000	37,320,000	7,463,000	--	248.6

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	26,847,000	26,847,000	--	--	168.8
Less Administration	*2,016,000*	*2,016,000*	--	--	*19.3*
Net Program Costs	24,831,000	24,831,000	--	--	149.5

Authority: Non-mandated, discretionary program.

Provides oversight of the County's environmental and energy sustainability programs and provides support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,364,000	--	--	1,364,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,364,000	--	--	1,364,000	--

Authority: Non-mandated, discretionary program.

Consists of capital lease rent charges from the Chief Executive Office.

9. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	37,746,000	29,797,000	7,949,000	--	250.0
Less Administration	--	--	--	--	--
Net Program Costs	37,746,000	29,797,000	7,949,000	--	250.0

Authority: Non-mandated, discretionary program.

Provides administrative support and includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	504,020,000	379,103,000	100,634,000	24,283,000	2,182.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 29,939,515.82	$ 31,652,000	$ 40,322,000	$ 34,803,000	$ 34,803,000	$ (5,519,000)
S & S EXPENDITURE DISTRIBUTION	(29,939,515.82)	(31,652,000)	(40,322,000)	(34,803,000)	(34,803,000)	5,519,000
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2016-17 Budget Message

The Customer Direct Services and Supplies is a "pass through" budget to account for various services and supplies that ISD purchases directly from outside vendors on behalf of customer departments.

The 2016-17 Recommended Budget reflects a decrease of $5.5 million in anticipated requirements from customer departments.

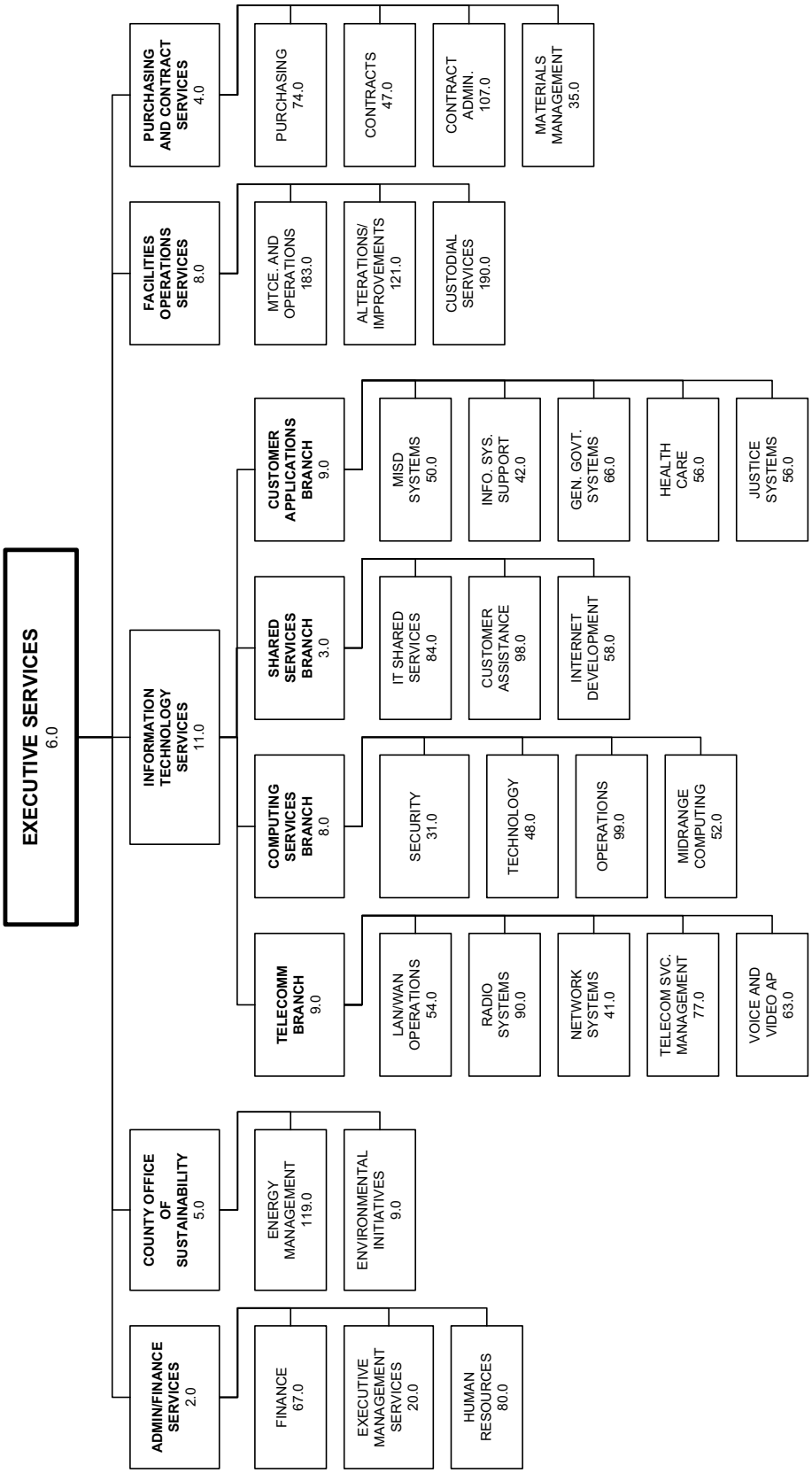
Changes from 2015-16 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**40,322,000**	**40,322,000**	**0**	**0**	**0.0**
Other Changes					
1. IT Contract Services: Reflects a decrease in IT contract services purchased on behalf of other County departments.	(5,519,000)	(5,519,000)	--	--	--
Total Changes	**(5,519,000)**	**(5,519,000)**	**0**	**0**	**0.0**
2016-17 Recommended Budget	**34,803,000**	**34,803,000**	**0**	**0**	**0.0**

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 473,485.34	$ 537,000	$ 586,000	$ 556,000	$ 556,000	$ (30,000)
COMPUTING-MAINFRAME	13,047,413.48	8,210,000	32,923,000	11,897,000	11,897,000	(21,026,000)
COMPUTING-PERSONAL	14,027,431.25	20,450,000	2,536,000	18,097,000	18,097,000	15,561,000
INFORMATION TECHNOLOGY SERVICES	2,159,198.45	2,239,000	4,091,000	4,005,000	4,005,000	(86,000)
TECHNICAL SERVICES	231,987.30	216,000	186,000	248,000	248,000	62,000
S & S EXPENDITURE DISTRIBUTION	(29,939,515.82)	(31,652,000)	(40,322,000)	(34,803,000)	(34,803,000)	5,519,000
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICES DEPARTMENT
Dave Chittenden, Acting Director
FY 2016-17 Recommended Budget Positions = 2,182.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,381,263.64	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 128,671,895.73	$ 144,638,000	$ 147,261,000	$ 149,230,000	$ 149,230,000	$ 1,969,000
S & S EXPENDITURE DISTRIBUTION	(123,392,809.79)	(138,615,000)	(141,238,000)	(143,700,000)	(143,700,000)	(2,462,000)
TOTAL S & S	5,279,085.94	6,023,000	6,023,000	5,530,000	5,530,000	(493,000)
OTHER CHARGES	73,926,586.54	108,063,000	120,244,000	122,852,000	122,852,000	2,608,000
OC EXPENDITURE DISTRIBUTION	(77,959,611.32)	(88,433,000)	(100,614,000)	(109,022,000)	(109,022,000)	(8,408,000)
TOTAL OTH CHARGES	(4,033,024.78)	19,630,000	19,630,000	13,830,000	13,830,000	(5,800,000)
GROSS TOTAL	$ 1,246,061.16	$ 25,653,000	$ 25,653,000	$ 19,360,000	$ 19,360,000	$ (6,293,000)
NET COUNTY COST	$ (1,135,202.48)	$ 25,653,000	$ 25,653,000	$ 19,360,000	$ 19,360,000	$ (6,293,000)

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees and litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 15,560.50	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 78,960,231.85	$ 87,547,000	$ 88,335,000	$ 91,966,000	$ 91,966,000	$ 3,631,000
S & S EXPENDITURE DISTRIBUTION	(75,406,015.07)	(82,017,000)	(82,805,000)	(86,436,000)	(86,436,000)	(3,631,000)
TOTAL S & S	3,554,216.78	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	46,468,539.72	67,687,000	70,437,000	72,766,000	72,766,000	2,329,000
OC EXPENDITURE DISTRIBUTION	(51,332,082.29)	(48,057,000)	(50,807,000)	(58,936,000)	(58,936,000)	(8,129,000)
TOTAL OTH CHARGES	(4,863,542.57)	19,630,000	19,630,000	13,830,000	13,830,000	(5,800,000)
GROSS TOTAL	$ (1,309,325.79)	$ 25,160,000	$ 25,160,000	$ 19,360,000	$ 19,360,000	$ (5,800,000)
NET TOTAL	$ (1,309,325.79)	$ 25,160,000	$ 25,160,000	$ 19,360,000	$ 19,360,000	$ (5,800,000)
NET COUNTY COST	$ (1,324,886.29)	$ 25,160,000	$ 25,160,000	$ 19,360,000	$ 19,360,000	$ (5,800,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2015-16 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**158,772,000**	**133,612,000**	**0**	**25,160,000**	**0.0**
Other Changes					
1. Legal Fees and Costs: Reflects an increase in service levels provided and the redistribution of charges to other County departments.	3,631,000	3,631,000	--	--	--
2. Judgments and Damages: Reflects an increase in judgments and settlements, and the redistribution of charges to other County departments based on projected cases in the upcoming fiscal year.	2,329,000	8,129,000	--	(5,800,000)	--
Total Changes	**5,960,000**	**11,760,000**	**0**	**(5,800,000)**	**0.0**
2016-17 Recommended Budget	**164,732,000**	**145,372,000**	**0**	**19,360,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,365,703.14	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 49,711,663.88	$ 57,091,000	$ 58,926,000	$ 57,264,000	$ 57,264,000	$ (1,662,000)
S & S EXPENDITURE DISTRIBUTION	(47,986,794.72)	(56,598,000)	(58,433,000)	(57,264,000)	(57,264,000)	1,169,000
TOTAL S & S	1,724,869.16	493,000	493,000	0	0	(493,000)
OTHER CHARGES	27,458,046.82	40,376,000	49,807,000	50,086,000	50,086,000	279,000
OC EXPENDITURE DISTRIBUTION	(26,627,529.03)	(40,376,000)	(49,807,000)	(50,086,000)	(50,086,000)	(279,000)
TOTAL OTH CHARGES	830,517.79	0	0	0	0	0
GROSS TOTAL	$ 2,555,386.95	$ 493,000	$ 493,000	$ 0	$ 0	$ (493,000)
NET TOTAL	$ 2,555,386.95	$ 493,000	$ 493,000	$ 0	$ 0	$ (493,000)
NET COUNTY COST	$ 189,683.81	$ 493,000	$ 493,000	$ 0	$ 0	$ (493,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2015-16 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**108,733,000**	**108,240,000**	**0**	**493,000**	**0.0**
Other Changes					
1. General Fund: Reflects increases in projected auto and general liability settlement costs for the Departments of Public Social Services, Probation and Internal Services.	1,546,000	1,546,000	--	--	--
2. Enterprise Fund: Reflects a decrease in projected medical malpractice liability settlement costs for the Department of Health Services.	(621,000)	(621,000)	--	--	--
3. Special Funds: Reflects decreases in projected auto and general liability settlement costs for the Department of Public Works.	(2,951,000)	(2,951,000)	--	--	--
4. Other Funds: Reflects an increase in projected general liability settlement costs for the Special Districts and Contract Cities Trust Funds.	1,136,000	1,136,000	--	--	--
5. One-Time Funding Adjustment: Reflects the deletion of one-time prior-year funding for Risk Management Branch operations, training and loss control activities.	(493,000)	--	--	(493,000)	--
Total Changes	**(1,383,000)**	**(890,000)**	**0**	**(493,000)**	**0.0**
2016-17 Recommended Budget	**107,350,000**	**107,350,000**	**0**	**0**	**0.0**

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000
GROSS TOTAL	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000
NET TOTAL	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000
NET COUNTY COST	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region, and to provide diverse audiences with opportunities to experience the richness of Mexican-American culture.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $31,000 attributed to an increase in the Consumer Price Index based cost-of-living adjustment pursuant to the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs of LA Plaza de Cultura y Artes.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**1,541,000**	**0**	**0**	**1,541,000**	**0.0**
Other Changes					
1. Cost-of-Living Adjustment: Reflects a cost-of-living increase based on the Board-approved operating agreement.	31,000	--	--	31,000	--
Total Changes	**31,000**	**0**	**0**	**31,000**	**0.0**
2016-17 Recommended Budget	**1,572,000**	**0**	**0**	**1,572,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 17,000.00	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 0
MAINTENANCE - BUILDINGS & IMPRV	1,968,000.00	968,000	968,000	968,000	968,000	0
MISCELLANEOUS EXPENSE	0.00	11,000	11,000	42,000	42,000	31,000
TECHNICAL SERVICES	370,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	2,530,000.00	1,541,000	1,541,000	1,572,000	1,572,000	31,000
GROSS TOTAL	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000
NET TOTAL	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000
NET COUNTY COST	$ 2,530,000.00	$ 1,541,000	$ 1,541,000	$ 1,572,000	$ 1,572,000	$ 31,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 199,069.44	$ 500,000	$ 500,000	$ 450,000	$ 450,000	$ (50,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(500,000)	(500,000)	(450,000)	(450,000)	50,000
TOTAL S & S	199,069.44	0	0	0	0	0
OTHER CHARGES	28,027,968.06	50,000,000	50,000,000	45,000,000	45,000,000	(5,000,000)
OC EXPENDITURE DISTRIBUTION	(28,340,832.41)	(50,000,000)	(50,000,000)	(45,000,000)	(45,000,000)	5,000,000
TOTAL OTH CHARGES	(312,864.35)	0	0	0	0	0
GROSS TOTAL	$ (113,794.91)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (113,794.91)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (113,794.91)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2016-17 Budget Message

The 2016-17 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the LAC-CAL Corporation. Also reflected is the payment of insurance premiums for which expenditures will be distributed to affected departments.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**50,500,000**	**50,500,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease in equipment purchases to be financed through the LAC-CAL program, resulting in lower insurance premiums.	(50,000)	(50,000)	--	--	--
2. Other Charges: Reflects a decrease in equipment purchases to be financed through the LAC-CAL program.	(5,000,000)	(5,000,000)	--	--	--
Total Changes	**(5,050,000)**	**(5,050,000)**	**0**	**0**	**0.0**
2016-17 Recommended Budget	**45,450,000**	**45,450,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications Systems

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 26,332.70	$ 173,000	$ 173,000	$ 0	$ 0	$ (173,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,041,943.49	$ 2,033,000	$ 2,033,000	$ 5,027,000	$ 5,027,000	$ 2,994,000
GROSS TOTAL	$ 2,041,943.49	$ 2,033,000	$ 2,033,000	$ 5,027,000	$ 5,027,000	$ 2,994,000
NET TOTAL	$ 2,041,943.49	$ 2,033,000	$ 2,033,000	$ 5,027,000	$ 5,027,000	$ 2,994,000
NET COUNTY COST	$ 2,015,610.79	$ 1,860,000	$ 1,860,000	$ 5,027,000	$ 5,027,000	$ 3,167,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for County's efforts as part of the LA-RICS Joint Powers Authority (JPA), an independently operated governmental entity. The mission of the JPA is to construct, operate and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2016-17 Budget Message

In prior fiscal years, the JPA issued separate and independent request for proposals (RFP) for the design and construction of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution (LTE) data wireless networks. The JPA then selected, negotiated and awarded separate contracts to the prevailing vendor in both RFPs and began to implement each system.

The 2016-17 Recommended Budget reflects operational funding for the JPA as the implementation of the LMR and LTE systems continues.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**2,033,000**	**0**	**173,000**	**1,860,000**	**0.0**
Other Changes					
1. **Deletion of One-Time Funding:** Reflects the deletion of one-time funding utilized in FY 2015-16.	(2,033,000)	--	(173,000)	(1,860,000)	--
2. **Addition of One-Time Funding:** Reflects the addition of funding for the County's share of JPA operations.	5,027,000	--	--	5,027,000	--
Total Changes	**2,994,000**	**0**	**(173,000)**	**3,167,000**	**0.0**
2016-17 Recommended Budget	**5,027,000**	**0**	**0**	**5,027,000**	**0.0**

Medical Examiner - Coroner

Lakshmanan Sathyavagiswaran, M.D., Interim Chief Medical Examiner-Coroner

Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,459,328.29	$ 2,062,000	$ 2,062,000	$ 2,074,000	$ 2,074,000	$ 12,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 26,246,117.32	$ 27,568,000	$ 28,068,000	$ 36,719,000	$ 29,297,000	$ 1,229,000
SERVICES & SUPPLIES	8,373,491.70	7,663,000	7,488,000	7,272,000	5,611,000	(1,877,000)
OTHER CHARGES	600,051.15	1,426,000	1,426,000	575,000	578,000	(848,000)
CAPITAL ASSETS - EQUIPMENT	597,161.45	736,000	486,000	1,553,000	192,000	(294,000)
OTHER FINANCING USES	182,322.00	182,000	182,000	180,000	180,000	(2,000)
GROSS TOTAL	$ 35,999,143.62	$ 37,575,000	$ 37,650,000	$ 46,299,000	$ 35,858,000	$ (1,792,000)
INTRAFUND TRANSFERS	(238,097.31)	(73,000)	(73,000)	(35,000)	(35,000)	38,000
NET TOTAL	$ 35,761,046.31	$ 37,502,000	$ 37,577,000	$ 46,264,000	$ 35,823,000	$ (1,754,000)
NET COUNTY COST	$ 33,301,718.02	$ 35,440,000	$ 35,515,000	$ 44,190,000	$ 33,749,000	$ (1,766,000)
BUDGETED POSITIONS	244.0	227.0	227.0	307.0	229.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County, including all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death.

The Medical Examiner-Coroner strives to provide compassionate, quality service to all of its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender and other justice agencies, foreign consulates, and the news media. Responsibilities and priorities are designed to improve the level of service provided to the community, by delivering complete work products in a timely, accurate, efficient and usable manner. The Department is proud to be a leader in death investigation and maintains the following accreditations: National Association of Medical Examiners, Institute of Medical Quality/California Medical Association, Accreditation Council for Graduate Medical Education, Peace Officers Standards and Training (POST), and, American Society of Crime Laboratory Directors/Laboratory Accreditation Board-ISO (ASCLD/LAB-ISO).

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a $1.8 million NCC decrease primarily due to the deletion of one-time funds and a reduction in services and supplies, partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

- Regional efforts to improve services include the move to a building adjacent to the former High Desert Multi-service Ambulatory Care Center facility in the Antelope Valley and the establishment of an investigative response office in Lomita to offer quicker response time, and greater efficiencies, including reduction in fuel consumption and employee drive time.
- The Department has a need to recruit and retain key management, physician, and line positions, and is in the process of recruiting and selecting a Chief of Operations and Chief of Laboratories. The Department also has a critical need for forensic pathologists, criminalists and investigators. Recruiting and retaining qualified managers and staff will lead to an improvement in services.

- The Department will improve departmental efficiency, productivity, and quality using selected and focused IT development. The Department will assess and re-prioritize new and ongoing departmental IT projects including migration of outdated operating systems to current ones, improvement of remote access capabilities, and further development and implementation of a Documentum-based electronic case file management system (ECFS). Additionally, the acquisition, implementation, and staff training for a CT-scanner is underway, which will also provide a much needed radiographic adjunct in evaluating occult trauma in decedents, and assist the Department in resolving matters of religious objection.
- With the anticipated implementation of ECFS, the possibility of having real-time metric capability is realized. The Department will develop a managerial "dashboard" that will provide useful and factual metrics and turnaround times for gross case, investigator response and report, autopsy protocol and toxicology, and other metrics as necessary.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**37,650,000**	**73,000**	**2,062,000**	**35,515,000**	**227.0**
Critical Issues					
1. Financial Staff: Reflects the addition of 1.0 Accountant II and 1.0 Accounting Technician II positions to perform critical financial duties.	163,000	--	--	163,000	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,062,000	--	--	1,062,000	--
2. Unavoidable Costs: Reflects changes in worker's compensation, long-term disability, and unemployment insurance costs.	--	--	--	--	--
3. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	(82,000)	--	--	(82,000)	--
4. Retiree Health Insurance: Reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	86,000	--	--	86,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	3,000	--	--	3,000	--
6. Miscellaneous: Reflects ministerial adjustments to existing funds, a decrease in intrafund transfers fully offset by an increase in revenues.	--	(38,000)	38,000	--	--
7. One-Time Funding: Reflects the deletion of one-time funding for supplies, equipment, and other expenses.	(3,024,000)	--	(26,000)	(2,998,000)	--
Total Changes	**(1,792,000)**	**(38,000)**	**12,000**	**(1,766,000)**	**2.0**
2016-17 Recommended Budget	**35,858,000**	**35,000**	**2,074,000**	**33,749,000**	**229.0**

Unmet Needs

The Department continues to evaluate its current staffing needs and organizational structure that has been in place for several years. A departmental reorganization plan will be presented to the CEO to ensure that appropriate staffing levels are allocated in a manner that aligns positions with duties, scope, and level of responsibility. In addition, the Department is considering the expansion of the Antelope Valley Regional Office.

MEDICAL EXAMINER - CORONER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,071,495.79	$ 1,501,000	$ 1,477,000	$ 1,498,000	$ 1,498,000	$ 21,000
COURT FEES & COSTS	234,544.53	233,000	216,000	240,000	240,000	24,000
FEDERAL - OTHER	20,258.00	22,000	0	0	0	0
MISCELLANEOUS	157,055.26	131,000	120,000	136,000	136,000	16,000
OTHER SALES	190,551.94	133,000	141,000	135,000	135,000	(6,000)
PERSONNEL SERVICES	46,927.00	25,000	65,000	45,000	45,000	(20,000)
ROYALTIES	177.78	0	0	0	0	0
SALE OF CAPITAL ASSETS	25,012.27	0	0	0	0	0
SALES & USE TAXES	600.00	0	0	0	0	0
STATE - OTHER	360,457.72	17,000	17,000	20,000	20,000	3,000
TRANSFERS IN	352,248.00	0	26,000	0	0	(26,000)
TOTAL REVENUE	$ 2,459,328.29	$ 2,062,000	$ 2,062,000	$ 2,074,000	$ 2,074,000	$ 12,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 16,567,251.25	$ 18,647,000	$ 18,340,000	$ 24,404,000	$ 19,246,000	$ 906,000
CAFETERIA BENEFIT PLANS	3,281,032.54	3,255,000	3,380,000	5,113,000	3,601,000	221,000
COUNTY EMPLOYEE RETIREMENT	3,093,338.49	2,863,000	2,805,000	3,201,000	2,734,000	(71,000)
DENTAL INSURANCE	63,172.92	62,000	60,000	60,000	60,000	0
DEPENDENT CARE SPENDING ACCOUNTS	12,939.00	5,000	5,000	5,000	5,000	0
DISABILITY BENEFITS	168,208.69	121,000	92,000	102,000	102,000	10,000
FICA (OASDI)	242,193.21	257,000	217,000	304,000	232,000	15,000
HEALTH INSURANCE	320,620.43	293,000	285,000	285,000	285,000	0
LIFE INSURANCE	82,696.97	134,000	69,000	69,000	69,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	13,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	982,313.00	909,000	1,213,000	1,404,000	1,404,000	191,000
SAVINGS PLAN	150,756.51	180,000	196,000	215,000	196,000	0
THRIFT PLAN (HORIZONS)	354,994.57	390,000	394,000	616,000	422,000	28,000
UNEMPLOYMENT INSURANCE	2,644.00	4,000	4,000	6,000	6,000	2,000
WORKERS' COMPENSATION	917,247.74	435,000	995,000	922,000	922,000	(73,000)
TOTAL S & E B	26,246,117.32	27,568,000	28,068,000	36,719,000	29,297,000	1,229,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	424,539.34	568,000	706,000	500,000	500,000	(206,000)
CLOTHING & PERSONAL SUPPLIES	35,191.84	18,000	21,000	26,000	14,000	(7,000)
COMMUNICATIONS	190,888.90	70,000	57,000	70,000	70,000	13,000
COMPUTING-MAINFRAME	99,297.89	2,000	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	176,828.00	242,000	126,000	175,000	175,000	49,000
COMPUTING-PERSONAL	180,932.70	25,000	50,000	40,000	40,000	(10,000)
CONTRACTED PROGRAM SERVICES	114,889.00	104,000	144,000	110,000	110,000	(34,000)
FOOD	2,579.93	2,000	3,000	2,000	2,000	(1,000)
HOUSEHOLD EXPENSE	180,889.91	141,000	116,000	104,000	104,000	(12,000)
INFORMATION TECHNOLOGY SERVICES	350,612.00	250,000	1,076,000	500,000	350,000	(726,000)
INSURANCE	5,102.85	8,000	2,000	6,000	6,000	4,000
MAINTENANCE - BUILDINGS & IMPRV	1,185,562.35	1,842,000	1,842,000	914,000	914,000	(928,000)
MAINTENANCE - EQUIPMENT	194,073.76	600,000	235,000	644,000	200,000	(35,000)

MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL DENTAL & LAB SUPPLIES	540,114.01	600,000	420,000	540,000	420,000	0
MEMBERSHIPS	0.00	1,000	0	0	0	0
MISCELLANEOUS EXPENSE	101,213.10	137,000	101,000	100,000	100,000	(1,000)
OFFICE EXPENSE	534,009.39	188,000	149,000	765,000	250,000	101,000
PROFESSIONAL SERVICES	1,852,333.29	917,000	728,000	1,057,000	700,000	(28,000)
RENTS & LEASES - BLDG & IMPRV	87,086.17	89,000	89,000	85,000	85,000	(4,000)
RENTS & LEASES - EQUIPMENT	28,691.47	0	43,000	20,000	20,000	(23,000)
SMALL TOOLS & MINOR EQUIPMENT	91,178.75	7,000	17,000	4,000	4,000	(13,000)
SPECIAL DEPARTMENTAL EXPENSE	33,050.94	85,000	65,000	65,000	55,000	(10,000)
TECHNICAL SERVICES	774,703.82	712,000	666,000	703,000	650,000	(16,000)
TELECOMMUNICATIONS	402,045.44	410,000	356,000	400,000	400,000	44,000
TRAINING	190,486.28	69,000	47,000	50,000	50,000	3,000
TRANSPORTATION AND TRAVEL	549,010.21	553,000	370,000	350,000	350,000	(20,000)
UTILITIES	48,180.36	23,000	57,000	40,000	40,000	(17,000)
TOTAL S & S	8,373,491.70	7,663,000	7,488,000	7,272,000	5,611,000	(1,877,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	328,301.11	1,025,000	1,025,000	299,000	299,000	(726,000)
RET-OTHER LONG TERM DEBT	271,747.58	401,000	401,000	276,000	279,000	(122,000)
TAXES & ASSESSMENTS	2.46	0	0	0	0	0
TOTAL OTH CHARGES	600,051.15	1,426,000	1,426,000	575,000	578,000	(848,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	41,755.16	116,000	116,000	0	0	(116,000)
MACHINERY EQUIPMENT	8,969.65	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	245,250.00	464,000	214,000	947,000	156,000	(58,000)
NON-MEDICAL LAB/TESTING EQUIP	28,014.91	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	273,171.73	156,000	156,000	606,000	36,000	(120,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	597,161.45	736,000	486,000	1,553,000	192,000	(294,000)
TOTAL CAPITAL ASSETS	597,161.45	736,000	486,000	1,553,000	192,000	(294,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	182,322.00	182,000	182,000	180,000	180,000	(2,000)
TOTAL OTH FIN USES	182,322.00	182,000	182,000	180,000	180,000	(2,000)
GROSS TOTAL	$ 35,999,143.62	$ 37,575,000	$ 37,650,000	$ 46,299,000	$ 35,858,000	$ (1,792,000)
INTRAFUND TRANSFERS	(238,097.31)	(73,000)	(73,000)	(35,000)	(35,000)	38,000
NET TOTAL	$ 35,761,046.31	$ 37,502,000	$ 37,577,000	$ 46,264,000	$ 35,823,000	$ (1,754,000)
NET COUNTY COST	$ 33,301,718.02	$ 35,440,000	$ 35,515,000	$ 44,190,000	$ 33,749,000	$ (1,766,000)
BUDGETED POSITIONS	244.0	227.0	227.0	307.0	229.0	2.0

Departmental Program Summary

1. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,157,000	--	1,006,000	1,151,000	28.0
Less Administration	--	--	--	--	--
Net Program Costs	2,157,000	--	1,006,000	1,151,000	28.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1 and 68097, California Health and Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Services Division is responsible for providing 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. It is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent's body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

2. Operations Bureau – Medicolegal Death Investigations - At-Scene and Hospital Deaths

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,282,000	2,000	108,000	8,172,000	71.0
Less Administration	--	--	--	--	--
Net Program Costs	8,282,000	2,000	108,000	8,172,000	71.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, California Health and Safety Code 7100 - 7114, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Operations Bureau Investigations Division is responsible for providing 24/7 field investigator response to at-scene death investigations and conducts hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable by State law to be investigated by the Coroner. The medicolegal death investigation is performed by sworn staff who investigate the death, interview witnesses, take photographs, and collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

3. Forensic Laboratory Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,623,000	--	208,000	3,415,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	3,623,000	--	208,000	3,415,000	23.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Forensic Laboratory provides essential forensic services to the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies and the courts. Department criminalists are on call 24/7 to respond to crime scenes for the purpose of physical evidence identification, collection, documentation and preservation. Laboratories also provide gunshot residue testing for the Department as well as for law enforcement agencies throughout California. Laboratory services also include tissue processing for microscopic evaluation by deputy medical examiners. The Forensic Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain-of-custody documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures as well as guidelines set forth by ASCLD/LAB-ISO whose accreditation the Department holds.

4. Forensic Medicine

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,349,000	--	200,000	9,149,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	9,349,000	--	200,000	9,149,000	27.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 to 27540, 68096.1, 68097, and County Code Chapter 2.22 Sections 2.22.010 to 110).

The Forensic Medicine program is responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths, and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

5. Forensic Medicine - Photo and Support Division - Autopsy Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,476,000	--	13,000	2,463,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,476,000	--	13,000	2,463,000	25.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Codes 27460 to 27540, 68096.1, and 68097, California Health and Safety Code 7100 to 7114, and County Code Chapter 2.22, Section 2.22.010 to 110).

The Forensic Photo and Support Division is responsible for providing technical support services in the form of autopsy assistance, radiographs, photography and specialized graphics support to deputy medical examiners, prior to, during, and after post-mortem examinations. Additionally, it provides field capable photographers to document high-profile death scenes and major incidents.

6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,971,000	33,000	539,000	9,399,000	55.0
Less Administration	--	--	--	--	--
Net Program Costs	9,971,000	33,000	539,000	9,399,000	55.0

Authority: Mandated program by State – Chapter 498/77 Coroner's State Hospital Patient Death, Chapter 284 Statutes of 2000 Postmortem Examinations: Unidentified Bodies, Human Remains (California Government Code Sections 27460 – 27540, 68096.1, and 68097, and County Code Chapter 2.22, Sections 2.22.010 to 110).

The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives; and maintain administrative support of the Department to include budget, fiscal, human resources, payroll and procurement services, worker's compensation, injury and illness prevention, safety programs, risk management, return-to-work, litigation, information systems, technical support, contracts and contract monitoring, volunteer, and intern programs.

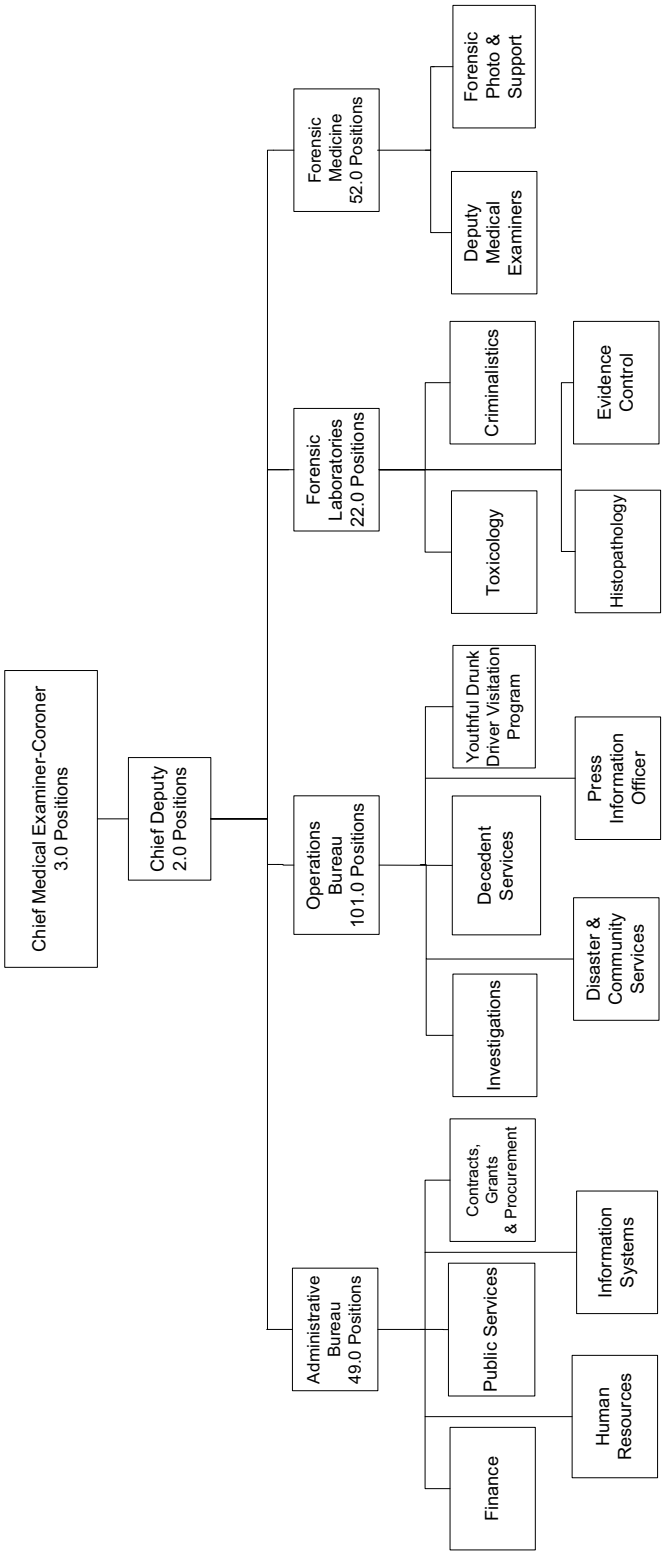
The Public Services Division provides and maintains decedent case files and processes document requests for reports for internal staff, outside agencies, and the public. This Division also performs the following functions: processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	35,858,000	35,000	2,074,000	33,749,000	229.0

Department of Medical Examiner-Coroner

Dr. L. Sathyavagiswaran, Interim Chief Medical Examiner-Coroner

FY 2016-17 Recommended Budget Positions = 229.0



Military and Veterans Affairs

Ruth A. Wong, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 510,451.44	$ 543,000	$ 543,000	$ 543,000	$ 543,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,601,172.05	$ 2,898,000	$ 3,454,000	$ 3,847,000	$ 3,847,000	$ 393,000
SERVICES & SUPPLIES	1,498,591.54	1,902,000	1,859,000	1,864,000	1,416,000	(443,000)
OTHER CHARGES	20,149.38	56,000	56,000	881,000	881,000	825,000
CAPITAL ASSETS - EQUIPMENT	56,201.31	0	0	0	0	0
GROSS TOTAL	$ 4,176,114.28	$ 4,856,000	$ 5,369,000	$ 6,592,000	$ 6,144,000	$ 775,000
INTRAFUND TRANSFERS	(377,176.86)	(383,000)	(383,000)	(383,000)	(383,000)	0
NET TOTAL	$ 3,798,937.42	$ 4,473,000	$ 4,986,000	$ 6,209,000	$ 5,761,000	$ 775,000
NET COUNTY COST	$ 3,288,485.98	$ 3,930,000	$ 4,443,000	$ 5,666,000	$ 5,218,000	$ 775,000
BUDGETED POSITIONS	37.0	39.0	39.0	40.0	40.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislation and changes in laws that enrich their quality of life. In essence, we serve those who serve.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $0.8 million primarily due to Board-approved increases in salaries and employee benefits, 1.0 position for building operations at Patriotic Hall and an adjustment to the Countywide Cost Allocation (2CFR Section 225), partially offset by the deletion of one-time carryover funding for the Veterans Outreach Program, digital monitors and a surveillance system.

Critical/Strategic Planning Priorities

The Department continues to:

- Expand and fully integrate service delivery with partners creating a seamless system to meet the ongoing needs of veterans and families.
- Improve staff productivity through training, promotions, hiring qualified candidates to fill vacancies and improve customer satisfaction through team development and leadership training.
- Maximize building operations and capacity through tenant license agreements, shared service contracts, and events planning and scheduling.
- Assist the needs of County employees and families serving in the Military Reserves.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**5,369,000**	**383,000**	**543,000**	**4,443,000**	**39.0**
New/Expanded Programs					
1. Bob Hope Patriotic Hall: Reflects the addition of 1.0 Administrative Services Manager I position for building operations.	129,000	--	--	129,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	270,000	--	--	270,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(22,000)	--	--	(22,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	11,000	--	--	11,000	--
4. One-Time Funding: Reflects the deletion of one-time carryover funding for the Veterans Outreach Program, digital monitors and a surveillance system.	(438,000)	--	--	(438,000)	--
5. Unavoidable Costs: Reflects changes in workers' compensation, long term disability and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends.	--	--	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	825,000	--	--	825,000	--
Total Changes	**775,000**	**0**	**0**	**775,000**	**1.0**
2016-17 Recommended Budget	**6,144,000**	**383,000**	**543,000**	**5,218,000**	**40.0**

Unmet Needs

The Department is requesting 1.0 Intermediate Typist Clerk position to assist with building operations.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 9,234.28	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 0
STATE - OTHER	168,092.16	387,000	387,000	387,000	387,000	0
STATE AID - VETERAN AFFAIRS	318,625.00	155,000	155,000	155,000	155,000	0
TRANSFERS IN	14,500.00	0	0	0	0	0
TOTAL REVENUE	$ 510,451.44	$ 543,000	$ 543,000	$ 543,000	$ 543,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,537,470.44	$ 1,713,000	$ 2,269,000	$ 2,585,000	$ 2,585,000	$ 316,000
CAFETERIA BENEFIT PLANS	416,786.62	533,000	533,000	548,000	548,000	15,000
COUNTY EMPLOYEE RETIREMENT	286,920.19	278,000	278,000	291,000	291,000	13,000
DENTAL INSURANCE	9,983.74	9,000	9,000	9,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,715.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	55,377.20	21,000	21,000	10,000	10,000	(11,000)
FICA (OASDI)	19,982.59	23,000	23,000	24,000	24,000	1,000
HEALTH INSURANCE	33,498.19	51,000	51,000	74,000	74,000	23,000
LIFE INSURANCE	19,275.91	15,000	15,000	15,000	15,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	126,810.00	150,000	150,000	172,000	172,000	22,000
SAVINGS PLAN	11,942.75	7,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	33,752.87	42,000	42,000	46,000	46,000	4,000
UNEMPLOYMENT INSURANCE	0.00	0	0	7,000	7,000	7,000
WORKERS' COMPENSATION	40,948.55	48,000	48,000	51,000	51,000	3,000
TOTAL S & E B	2,601,172.05	2,898,000	3,454,000	3,847,000	3,847,000	393,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	48,916.00	62,000	62,000	62,000	62,000	0
CLOTHING & PERSONAL SUPPLIES	3,532.39	0	0	0	0	0
COMMUNICATIONS	32,607.94	65,000	65,000	65,000	65,000	0
COMPUTING-MAINFRAME	6,273.72	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	360.00	0	0	0	0	0
COMPUTING-PERSONAL	10,801.92	0	0	0	0	0
FOOD	14,031.71	0	0	0	0	0
HOUSEHOLD EXPENSE	19,648.64	15,000	15,000	15,000	15,000	0
INFORMATION TECHNOLOGY SERVICES	38,772.00	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - BUILDINGS & IMPRV	572,058.32	164,000	164,000	164,000	164,000	0
MAINTENANCE - EQUIPMENT	605.10	1,000	1,000	1,000	1,000	0
MEDICAL DENTAL & LAB SUPPLIES	55.28	0	0	0	0	0
MEMBERSHIPS	1,000.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	1,617.47	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	67,414.06	231,000	231,000	236,000	226,000	(5,000)
PROFESSIONAL SERVICES	57,520.48	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	25,978.45	541,000	541,000	541,000	541,000	0
RENTS & LEASES - EQUIPMENT	1,481.48	26,000	26,000	26,000	26,000	0
SMALL TOOLS & MINOR EQUIPMENT	5,215.56	0	0	0	0	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	7,308.69	512,000	469,000	469,000	31,000	(438,000)
TECHNICAL SERVICES	232,166.56	9,000	9,000	9,000	9,000	0
TELECOMMUNICATIONS	73,326.50	0	0	0	0	0
TRAINING	4,498.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	51,837.64	18,000	18,000	18,000	18,000	0
UTILITIES	221,563.63	200,000	200,000	200,000	200,000	0
TOTAL S & S	1,498,591.54	1,902,000	1,859,000	1,864,000	1,416,000	(443,000)
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	11,815.11	37,000	37,000	862,000	862,000	825,000
SUPPORT & CARE OF PERSONS	2,500.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	5,834.27	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	20,149.38	56,000	56,000	881,000	881,000	825,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	56,201.31	0	0	0	0	0
TOTAL CAPITAL ASSETS	56,201.31	0	0	0	0	0
GROSS TOTAL	$ 4,176,114.28	$ 4,856,000	$ 5,369,000	$ 6,592,000	$ 6,144,000	$ 775,000
INTRAFUND TRANSFERS	(377,176.86)	(383,000)	(383,000)	(383,000)	(383,000)	0
NET TOTAL	$ 3,798,937.42	$ 4,473,000	$ 4,986,000	$ 6,209,000	$ 5,761,000	$ 775,000
NET COUNTY COST	$ 3,288,485.98	$ 3,930,000	$ 4,443,000	$ 5,666,000	$ 5,218,000	$ 775,000
BUDGETED POSITIONS	37.0	39.0	39.0	40.0	40.0	1.0

Departmental Program Summary

1. Veterans Services Referral and Claims Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,674,000	375,000	542,000	1,757,000	28.0
Less Administration	--	--	--	--	--
Net Program Costs	2,674,000	375,000	542,000	1,757,000	28.0

Authority: Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims, Medi-Cal benefits, veteran and indigent burials, housing vouchers, and education. Medi-Cal benefits provide medical care to veterans and their dependents who do not qualify for Veterans Administration healthcare. The Department assists veterans who qualify for pensions, compensation, and Aid and Attendance. The college fee tuition waiver program is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). Other services include employment, education, substance abuse, housing, and mental health services and referrals.

2. Bob Hope Patriotic Hall

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,840,000	8,000	1,000	1,831,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,840,000	8,000	1,000	1,831,000	1.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's veteran's memorial building where the County, other governmental agencies, and veteran organizations provide services to veterans and their families.

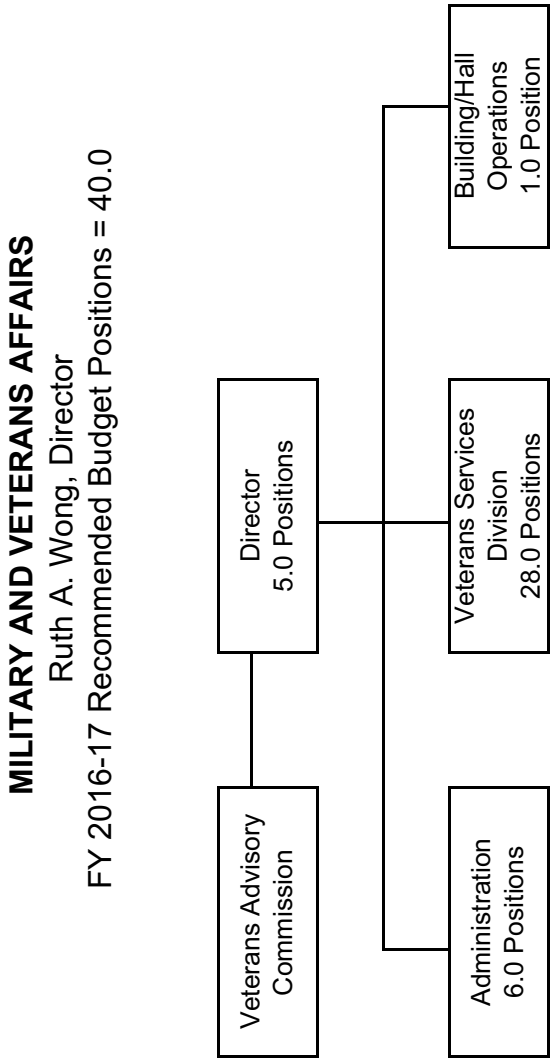
3. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,630,000	--	--	1,630,000	11.0
Less Administration	--	--	--	--	--
Net Program Costs	1,630,000	--	--	1,630,000	11.0

Authority: Non-mandated, discretionary program.

The Administrative Division performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information. It also coordinates and administers the Military Banner and Pledge Veteran Programs, as well as oversees building care and maintenance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	6,144,000	383,000	543,000	5,218,000	40.0


MILITARY AND VETERANS AFFAIRS
Ruth A. Wong, Director
FY 2016-17 Recommended Budget Positions = 40.0
Veterans Advisory Commission
Director 5.0 Positions
Administration 6.0 Positions
Veterans Services Division 28.0 Positions
Building/Hall Operations 1.0 Position

Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 118,383.22	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 5,422,260.93	$ 5,392,000	$ 5,471,000	$ 5,554,000	$ 5,460,000	$ (11,000)
SERVICES & SUPPLIES	23,726,713.79	23,745,000	23,668,000	24,612,000	24,280,000	612,000
OTHER CHARGES	903,703.39	907,000	905,000	906,000	905,000	0
GROSS TOTAL	$ 30,052,678.11	$ 30,044,000	$ 30,044,000	$ 31,072,000	$ 30,645,000	$ 601,000
NET TOTAL	$ 30,052,678.11	$ 30,044,000	$ 30,044,000	$ 31,072,000	$ 30,645,000	$ 601,000
NET COUNTY COST	$ 29,934,294.89	$ 30,044,000	$ 30,044,000	$ 31,072,000	$ 30,645,000	$ 601,000
BUDGETED POSITIONS	38.0	38.0	38.0	37.0	37.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition and interpretation of significant works of art from a broad range of cultures and historical periods; and to translate these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net NCC increase of $0.6 million primarily due to an increase in the Consumer Price Index-based cost-of-living (COLA) adjustment pursuant to the 1994 operating agreement amended on May 20, 2008. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies fully offset with a decrease in services and supplies funding consistent with the Board-approved operating agreement.

The Recommended Budget continues support for a full exhibition schedule, including special presentations of works by Pablo Picasso and Diego Rivera, Toba Khedoori, Guillermo Del Toro, and John McLaughlin, as well as an installation highlighting Chinese paints. The permanent collection will be highlighted with installations of pre-Columbian, Chinese, Korean, and Japanese works. Several LACMA-organized exhibitions will continue to travel domestically and abroad, raising the museum's image and prestige in the field, including Diana Thater (Chicago), Agnes Martin (New York), and Reigning Men (Australia).

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations in Compton, Van Nuys, and Torrance. Through this program, LACMA provides curricula for teachers that make connections with the State Content Standards for the visual arts, language arts, and social science. With the Quality and Productivity Fund grant received from the County, LACMA is overseeing architectural improvements to the Charles White Elementary School, where they've partnered for the last eight years setting up exhibitions, artist residencies, and workshops. LACMA received a grant from the Institute for Museum and Library Services to offer film-making workshops for veterans and their families, as a way to shed light on the veteran experience.

LACMA also received a three-year grant from the Irvine Foundation to engage diverse audiences and participants in the communities of East Los Angeles, the San Fernando Valley, and Inglewood to create exhibitions and programs influenced by community input and interests. Evenings for Educators continues to be a successful professional development program for K-12 teachers, presenting strategies to incorporate the visual arts into the classroom with activities to enhance creativity, curiosity, and critical-thinking skills. Through these and many other Educational Outreach programs, LACMA is able to engage over 530,000 guests, in addition to those who visit the galleries every day throughout the year.

Critical/Strategic Planning Initiatives

The Museum of Art will continue implementation of its long-range strategic objectives:

- Improve the quality and presentation of the collections;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship;
- Improve the museum campus; and
- Develop a stable and sustainable financial and organization plan.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**30,044,000**	**0**	**0**	**30,044,000**	**38.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects the deletion of 1.0 vacant budgeted position and a decrease in various employee benefits.	(11,000)	--	--	(11,000)	(1.0)
2. Services and Supplies: Reflects a net increase in costs for administrative services and contracted program services.	11,000	--	--	11,000	--
3. COLA Adjustment: Reflects a COLA increase based on the Board-approved operating agreement.	601,000	--	--	601,000	--
Total Changes	**601,000**	**0**	**0**	**601,000**	**(1.0)**
2016-17 Recommended Budget	**30,645,000**	**0**	**0**	**30,645,000**	**37.0**

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 118,383.22	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 118,383.22	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 3,612,163.71	$ 3,649,000	$ 3,581,000	$ 3,583,000	$ 3,583,000	$ 2,000
CAFETERIA BENEFIT PLANS	504,531.87	525,000	553,000	576,000	562,000	9,000
COUNTY EMPLOYEE RETIREMENT	562,074.12	512,000	558,000	558,000	509,000	(49,000)
DENTAL INSURANCE	13,509.87	13,000	14,000	14,000	14,000	0
DEPENDENT CARE SPENDING ACCOUNTS	525.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	29,634.90	9,000	15,000	15,000	15,000	0
FICA (OASDI)	41,731.29	41,000	40,000	41,000	41,000	1,000
HEALTH INSURANCE	202,398.01	201,000	205,000	225,000	225,000	20,000
LIFE INSURANCE	23,444.39	14,000	14,000	14,000	14,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	157,165.00	184,000	182,000	220,000	196,000	14,000
SAVINGS PLAN	40,092.57	40,000	48,000	46,000	46,000	(2,000)
THRIFT PLAN (HORIZONS)	52,756.21	57,000	60,000	60,000	60,000	0
UNEMPLOYMENT INSURANCE	27,399.00	46,000	48,000	49,000	49,000	1,000
WORKERS' COMPENSATION	148,126.99	93,000	145,000	145,000	138,000	(7,000)
TOTAL S & E B	5,422,260.93	5,392,000	5,471,000	5,554,000	5,460,000	(11,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	33,463.43	23,000	52,000	60,000	60,000	8,000
COMMUNICATIONS	9,927.00	14,000	14,000	14,000	14,000	0
CONTRACTED PROGRAM SERVICES	23,066,218.09	23,022,000	23,014,000	23,950,000	23,618,000	604,000
INSURANCE	(95.00)	0	0	0	0	0
MAINTENANCE - BUILDINGS & IMPRV	61,685.00	84,000	84,000	84,000	84,000	0
PROFESSIONAL SERVICES	5,940.07	2,000	4,000	4,000	4,000	0
RENTS & LEASES - BLDG & IMPRV	534.61	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	308,138.79	300,000	200,000	200,000	200,000	0
TELECOMMUNICATIONS	4,068.00	0	0	0	0	0
TRAINING	261.39	0	0	0	0	0
UTILITIES	236,572.41	250,000	250,000	250,000	250,000	0
TOTAL S & S	23,726,713.79	23,745,000	23,668,000	24,612,000	24,280,000	612,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	2,000	2,000	2,000	2,000	0
RET-OTHER LONG TERM DEBT	895,585.49	896,000	894,000	895,000	894,000	0
TAXES & ASSESSMENTS	8,117.90	9,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	903,703.39	907,000	905,000	906,000	905,000	0
GROSS TOTAL	$ 30,052,678.11	$ 30,044,000	$ 30,044,000	$ 31,072,000	$ 30,645,000	$ 601,000
NET TOTAL	$ 30,052,678.11	$ 30,044,000	$ 30,044,000	$ 31,072,000	$ 30,645,000	$ 601,000
NET COUNTY COST	$ 29,934,294.89	$ 30,044,000	$ 30,044,000	$ 31,072,000	$ 30,645,000	$ 601,000
BUDGETED POSITIONS	38.0	38.0	38.0	37.0	37.0	(1.0)

Departmental Program Summary

1. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,046,000	--	--	21,046,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	21,046,000	--	--	21,046,000	26.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,744,000	--	--	1,744,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,744,000	--	--	1,744,000	1.0

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audience.

3. Administration and Operations

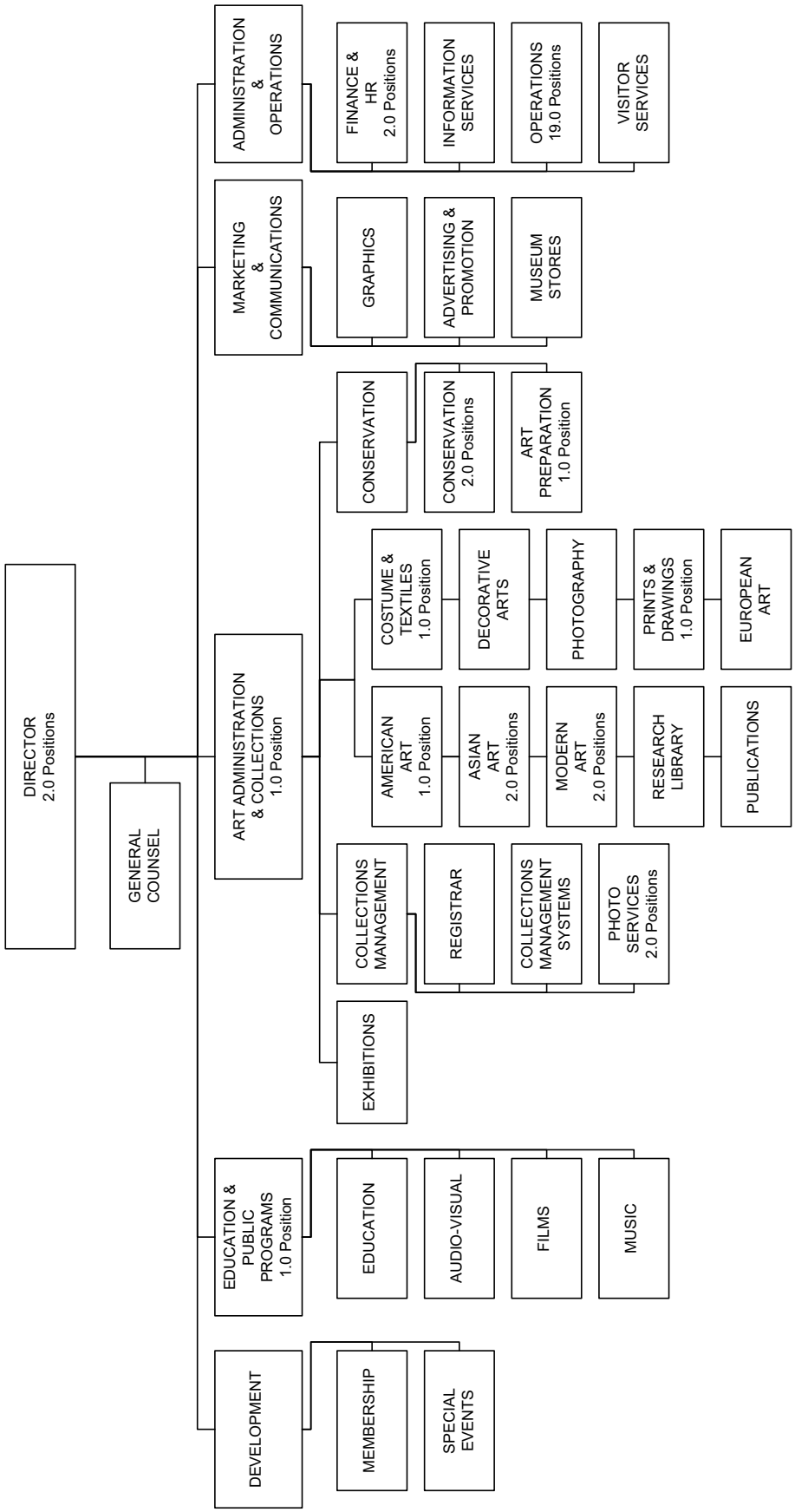
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,855,000	--	--	7, 855,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	7,855,000	--	--	7, 855,000	10.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the department; including executive office, accounting and legal services, facility maintenance and insurance. The Museum consists of over 800,000 square feet and 18 acres; including galleries, offices, parking facilities and gardens.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	30,645,000	0	0	30,645,000	37.0

MUSEUM OF ART
Michael Govan, Director
FY 2016-17 Recommended Budget Positions = 37.0



Museum of Natural History

Lori Bettison-Varga, Ph.D., President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 12,057.75	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,282,451.25	$ 1,938,000	$ 2,511,000	$ 2,143,000	$ 2,050,000	$ (461,000)
SERVICES & SUPPLIES	16,738,782.53	18,037,000	17,464,000	17,843,000	17,813,000	349,000
OTHER CHARGES	293,519.77	413,000	413,000	408,000	403,000	(10,000)
GROSS TOTAL	$ 19,314,753.55	$ 20,388,000	$ 20,388,000	$ 20,394,000	$ 20,266,000	$ (122,000)
NET TOTAL	$ 19,314,753.55	$ 20,388,000	$ 20,388,000	$ 20,394,000	$ 20,266,000	$ (122,000)
NET COUNTY COST	$ 19,302,695.80	$ 20,388,000	$ 20,388,000	$ 20,394,000	$ 20,266,000	$ (122,000)
BUDGETED POSITIONS	16.0	16.0	16.0	12.0	12.0	(4.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery and responsibility for our natural and cultural worlds.

2016-17 Budget Message

The 2016-17 Recommended Budget is based on the 1994 operating agreement amended on September 26, 2006, and further amended on June 24, 2013, October 8, 2013, June 23, 2014, and June 22, 2015 between the County and the Museum of Natural History Foundation, which established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and basic operations at the Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC decrease of $0.1 million primarily attributed to the deletion of one-time carryover funding, partially offset by an increase in the Consumer Price Index-based cost-of-living adjustment (COLA).

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's strategic plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2016-17 that further its mission.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**20,388,000**	**0**	**0**	**20,388,000**	**16.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits ($60,000), fully offset with a decrease in services and supplies ($60,000) funding consistent with the Board-approved operating agreement.	--	--	--	--	--
2. Deletion of Positions: Reflects the deletion of 4.0 positions due to retirement ($401,000), fully offset with an increase in services and supplies ($401,000).	--	--	--	--	(4.0)
3. One-time Carryover: Reflects the deletion of one-time carryover funding consistent with the Board-approved operating agreement.	(514,000)	--	--	(514,000)	--
4. COLA: Reflects an estimated COLA increase based on the Board-approved operating agreement.	397,000	--	--	397,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(5,000)	--	--	(5,000)	--
Total Changes	**(122,000)**	**0**	**0**	**(122,000)**	**(4.0)**
2016-17 Recommended Budget	**20,266,000**	**0**	**0**	**20,266,000**	**12.0**

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 11,937.48	$ 0	$ 0	$ 0	$ 0	$ 0
SALE OF CAPITAL ASSETS	120.27	0	0	0	0	0
TOTAL REVENUE	$ 12,057.75	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,255,057.97	$ 1,028,000	$ 1,385,000	$ 1,135,000	$ 1,135,000	$ (250,000)
CAFETERIA BENEFIT PLANS	234,454.56	208,000	292,000	294,000	227,000	(65,000)
COUNTY EMPLOYEE RETIREMENT	243,694.63	175,000	275,000	174,000	174,000	(101,000)
DENTAL INSURANCE	5,124.54	5,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	100,598.71	99,000	98,000	77,000	77,000	(21,000)
FICA (OASDI)	10,195.42	9,000	11,000	11,000	7,000	(4,000)
HEALTH INSURANCE	75,651.61	77,000	76,000	98,000	98,000	22,000
LIFE INSURANCE	16,675.28	12,000	7,000	7,000	7,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	73,434.00	72,000	88,000	86,000	86,000	(2,000)
SAVINGS PLAN	24,044.98	18,000	26,000	26,000	16,000	(10,000)
THRIFT PLAN (HORIZONS)	28,151.93	20,000	30,000	30,000	18,000	(12,000)
WORKERS' COMPENSATION	208,659.62	208,000	208,000	190,000	190,000	(18,000)
TOTAL S & E B	2,282,451.25	1,938,000	2,511,000	2,143,000	2,050,000	(461,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	34,565.70	61,000	83,000	101,000	101,000	18,000
COMMUNICATIONS	5,377.00	6,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,834.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	15,014,000.00	16,093,000	15,269,000	15,885,000	15,855,000	586,000
INSURANCE	278,482.90	282,000	291,000	291,000	291,000	0
MAINTENANCE - BUILDINGS & IMPRV	260,534.00	358,000	500,000	305,000	305,000	(195,000)
PROFESSIONAL SERVICES	9,016.43	59,000	58,000	60,000	60,000	2,000
RENTS & LEASES - BLDG & IMPRV	111,331.74	110,000	118,000	122,000	122,000	4,000
TECHNICAL SERVICES	72,596.26	0	0	0	0	0
TELECOMMUNICATIONS	94,385.97	90,000	107,000	96,000	96,000	(11,000)
TRANSPORTATION AND TRAVEL	21,898.00	32,000	31,000	22,000	22,000	(9,000)
UTILITIES	833,760.53	946,000	1,000,000	954,000	954,000	(46,000)
TOTAL S & S	16,738,782.53	18,037,000	17,464,000	17,843,000	17,813,000	349,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	18,000	18,000	18,000	18,000	0
RET-OTHER LONG TERM DEBT	288,288.73	389,000	389,000	384,000	379,000	(10,000)
TAXES & ASSESSMENTS	5,231.04	6,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	293,519.77	413,000	413,000	408,000	403,000	(10,000)
GROSS TOTAL	$ 19,314,753.55	$ 20,388,000	$ 20,388,000	$ 20,394,000	$ 20,266,000	$ (122,000)
NET TOTAL	$ 19,314,753.55	$ 20,388,000	$ 20,388,000	$ 20,394,000	$ 20,266,000	$ (122,000)
NET COUNTY COST	$ 19,302,695.80	$ 20,388,000	$ 20,388,000	$ 20,394,000	$ 20,266,000	$ (122,000)
BUDGETED POSITIONS	16.0	16.0	16.0	12.0	12.0	(4.0)

Departmental Program Summary

1. Research and Collection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,098,000	--	--	1,098,000	3.0
Less Administration	--	--	--	--	--
Net Program Costs	1,098,000	--	--	1,098,000	3.0

Authority: Non-mandated, discretionary program.

Provides management, preservation, and conservation services, and conducts research to advance knowledge, enhance the education and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collection includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator and Research Library.

2. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,985,000	--	--	1,985,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,985,000	--	--	1,985,000	1.0

Authority: Non-mandated, discretionary program.

The Museum's Education and Exhibits Division provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The division is also responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

3. Administration and Operations

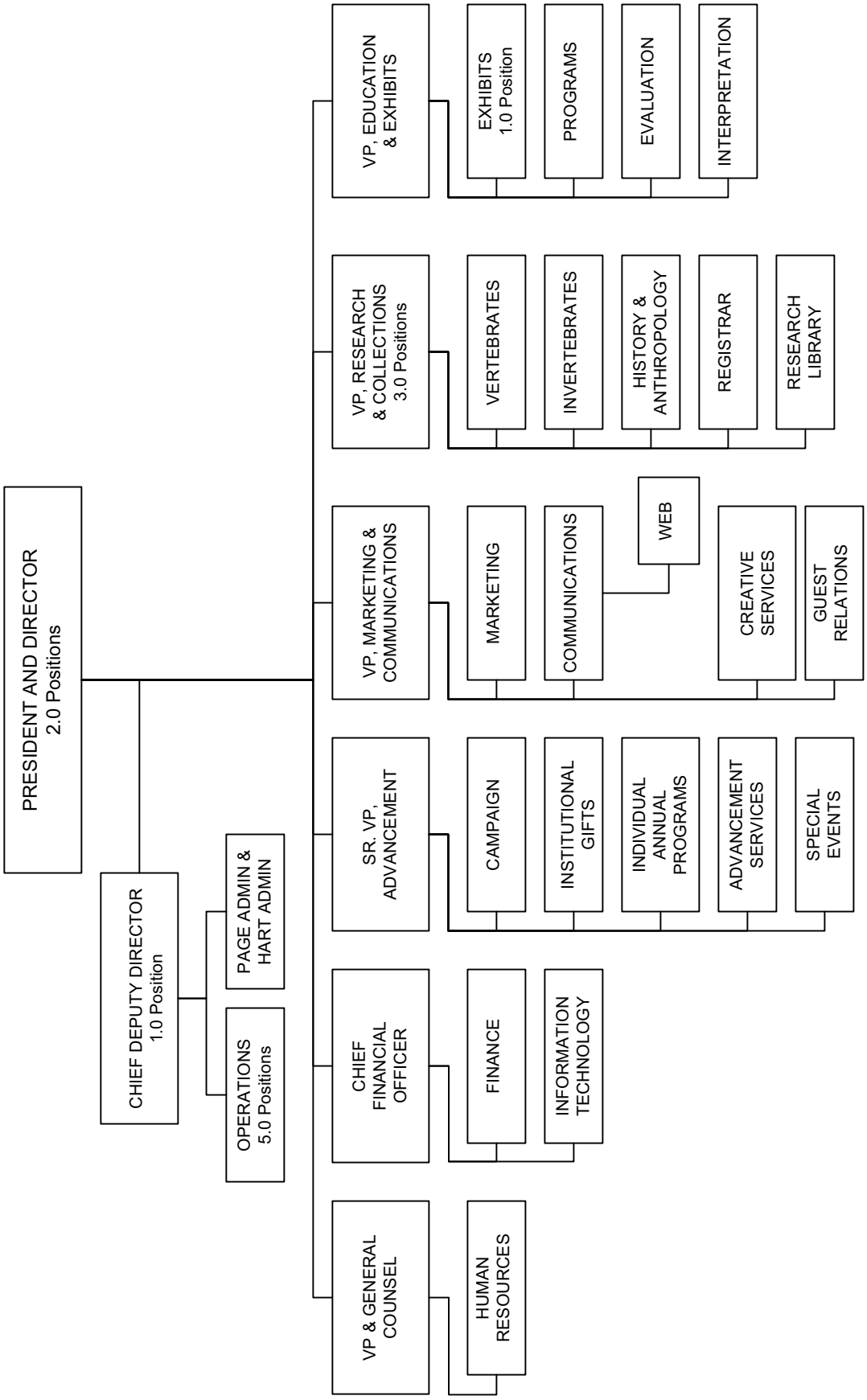
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,183,000	--	--	17,183,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	17,183,000	--	--	17,183,000	8.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, and operations/facilities support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	20,266,000	0	0	20,266,000	12.0

MUSEUM OF NATURAL HISTORY
Dr. Lori Bettison-Varga, President and Director
FY 2016-17 Recommended Budget Positions = 12.0



The Music Center

Rachel S. Moore, President

The Music Center Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,208,888.89	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 23,936,735.73	$ 24,173,000	$ 24,173,000	$ 24,537,000	$ 24,537,000	$ 364,000
OTHER CHARGES	799,468.16	860,000	860,000	1,594,000	1,594,000	734,000
GROSS TOTAL	$ 24,736,203.89	$ 25,033,000	$ 25,033,000	$ 26,131,000	$ 26,131,000	$ 1,098,000
NET TOTAL	$ 24,736,203.89	$ 25,033,000	$ 25,033,000	$ 26,131,000	$ 26,131,000	$ 1,098,000
NET COUNTY COST	$ 23,527,315.00	$ 24,118,000	$ 24,118,000	$ 25,216,000	$ 25,216,000	$ 1,098,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Music Center (Center), a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Center welcomes more than 1.3 million visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education. Its educational programs serve over 300 schools, totaling over 600,000 students.

The County supports the Center through a budget that provides for building and grounds maintenance, custodial, security, usher services, utilities, insurance, long-term lease, and miscellaneous administrative support services at the Center.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $1.1 million due to cost-of-living and countywide cost allocation adjustments. Consistent with established contractual obligations, and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**25,033,000**	**0**	**915,000**	**24,118,000**	**0.0**
Other Changes					
1. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	734,000	--	--	734,000	--
2. Cost-of-Living Adjustment: Reflects a cost-of-living adjustment that partially offsets funding increases for building and grounds maintenance, custodial, security, and usher services.	364,000	--	--	364,000	--
Total Changes	**1,098,000**	**0**	**0**	**1,098,000**	**0.0**
2016-17 Recommended Budget	**26,131,000**	**0**	**915,000**	**25,216,000**	**0.0**

Unmet Needs

The Center continues to identify unmet needs for numerous deferred maintenance projects and the implementation of various best practices approaches.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 1,208,888.89	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
TOTAL REVENUE	$ 1,208,888.89	$ 915,000	$ 915,000	$ 915,000	$ 915,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,000.00	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 0
COMMUNICATIONS	1,056.00	6,000	6,000	6,000	6,000	0
CONTRACTED PROGRAM SERVICES	0.00	1,131,000	1,131,000	1,154,000	1,154,000	23,000
INSURANCE	1,078,000.00	1,086,000	1,086,000	945,000	945,000	(141,000)
MAINTENANCE - BUILDINGS & IMPRV	7,187,000.00	7,393,000	7,393,000	7,652,000	7,652,000	259,000
MISCELLANEOUS EXPENSE	5,250,000.00	3,374,000	3,374,000	3,778,000	3,778,000	404,000
PROFESSIONAL SERVICES	0.00	10,000	10,000	10,000	10,000	0
RENTS & LEASES - BLDG & IMPRV	534.61	58,000	58,000	58,000	58,000	0
TECHNICAL SERVICES	5,176,000.00	5,211,000	5,211,000	5,030,000	5,030,000	(181,000)
TELECOMMUNICATIONS	220.65	1,000	1,000	1,000	1,000	0
UTILITIES	5,238,924.47	5,403,000	5,403,000	5,403,000	5,403,000	0
TOTAL S & S	23,936,735.73	24,173,000	24,173,000	24,537,000	24,537,000	364,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	771,127.16	823,000	823,000	1,557,000	1,557,000	734,000
TAXES & ASSESSMENTS	28,341.00	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	799,468.16	860,000	860,000	1,594,000	1,594,000	734,000
GROSS TOTAL	$ 24,736,203.89	$ 25,033,000	$ 25,033,000	$ 26,131,000	$ 26,131,000	$ 1,098,000
NET TOTAL	$ 24,736,203.89	$ 25,033,000	$ 25,033,000	$ 26,131,000	$ 26,131,000	$ 1,098,000
NET COUNTY COST	$ 23,527,315.00	$ 24,118,000	$ 24,118,000	$ 25,216,000	$ 25,216,000	$ 1,098,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,928,000	--	--	17,928,000	--
Less Administration	--	--	--	--	--
Net Program Costs	17,928,000	--	--	17,928,000	--

Authority: Non-mandated, discretionary program.

The 1996 Operating Services Agreement established provisions for the Center to provide insurance, building and grounds maintenance, custodial, security, and ushering services and for the County to pay the Center for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,203,000	--	915,000	7,288,000	--
Less Administration	--	--	--	--	--
Net Program Costs	8,203,000	--	915,000	7,288,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services to the Center, including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	26,131,000	0	915,000	25,216,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 9,278,821.50	$ 9,551,000	$ 6,665,000	$ 6,665,000	$ 6,665,000	$ 0
BUSINESS LICENSE TAXES	5,027,223.71	5,711,000	6,000,000	6,000,000	6,000,000	0
CHARGES FOR SERVICES - OTHER	35,588,399.00	40,507,000	40,283,000	40,283,000	40,283,000	0
FRANCHISES	14,126,410.59	12,780,000	12,000,000	12,000,000	12,000,000	0
INTEREST	1,264,474.15	2,000,000	2,000,000	2,000,000	2,000,000	0
MISCELLANEOUS	7,466,125.10	3,784,000	4,225,000	4,225,000	4,225,000	0
OTHER TAXES	97,413,158.12	100,909,000	93,630,000	106,064,000	106,064,000	12,434,000
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	56,291,591.37	49,935,000	50,000,000	50,000,000	50,000,000	0
RENTS & CONCESSIONS	969,426.20	255,000	1,500,000	1,500,000	1,500,000	0
ROYALTIES	397,692.83	242,000	500,000	500,000	500,000	0
SALES & USE TAXES	48,376,349.35	49,045,000	44,990,000	65,500,000	65,500,000	20,510,000
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	20,125,594.19	20,108,000	19,000,000	19,000,000	19,000,000	0
STATE - MOTOR VEHICLE IN-LIEU TAX	3,597,391.47	0	0	0	0	0
TOBACCO SETTLEMENT	63,422,669.86	60,000,000	60,000,000	60,000,000	60,000,000	0
TOTAL REVENUE	$363,345,327.44	$ 354,827,000	$ 340,793,000	$ 373,737,000	$ 373,737,000	$ 32,944,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2016-17 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2016-17 Recommended Budget primarily reflects:

- An increase of $20.5 million in sales and use tax revenue associated with anticipated growth in collections ($4.6 million) and the conclusion or "unwind" of the Triple Flip ($15.9 million), as authorized by Proposition 57;
- An increase of $11.0 million in deed transfer tax revenue based on actual trend and steady growth in the County's housing values; and
- An increase of $1.4 million in transient occupancy tax revenue based on actual trend and projected growth in collections.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 32,177,514.08	$ 53,400,000	$ 53,400,000	$ 30,700,000	$ 30,700,000	$ (22,700,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 2,773.93	$ 108,500,000	$ 136,893,000	$ 14,869,000	$ 14,869,000	$ (122,024,000)
SERVICES & SUPPLIES	17,871,569.15	22,447,000	53,089,000	52,643,000	52,643,000	(446,000)
OTHER CHARGES	2,197,614.92	5,874,000	5,874,000	5,874,000	5,874,000	0
OTHER FINANCING USES	46,957,647.96	65,532,000	65,532,000	49,453,000	49,453,000	(16,079,000)
GROSS TOTAL	$ 67,029,605.96	$ 202,353,000	$ 261,388,000	$ 122,839,000	$ 122,839,000	$ (138,549,000)
INTRAFUND TRANSFERS	(680,221.82)	(686,000)	(686,000)	(686,000)	(686,000)	0
NET TOTAL	$ 66,349,384.14	$ 201,667,000	$ 260,702,000	$ 122,153,000	$ 122,153,000	$ (138,549,000)
NET COUNTY COST	$ 34,171,870.06	$ 148,267,000	$ 207,302,000	$ 91,453,000	$ 91,453,000	$ (115,849,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget provides for special General Fund expenditures and revenues, which are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also, included are interest expense and earnings associated with the Treasury Management Program.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects:

- A decrease in salaries and employee benefits due to the transfer of funding for Board-approved salaries and employee benefits to various departments.
- A decrease in services and supplies due to the deletion of one-time funding for the National Association of Counties annual conference, executive recruitment for the Office of Child Protection, and the bike racks project.
- A decrease in other financing uses primarily due to the deletion of one-time funding for projects relating to the Public Library, information technology infrastructure, and the Productivity Investment Fund.
- A decrease in revenue due to the deletion of a one-time SB90 interest payment, partially offset by projected growth in interest earnings from the treasury pool.

Parks and Recreation

John Wicker, Acting Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 41,291,778.64	$ 46,957,000	$ 44,873,000	$ 38,941,000	$ 40,257,000	$ (4,616,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 118,120,235.56	$ 121,680,000	$ 122,629,000	$ 142,584,000	$ 127,772,000	$ 5,143,000
SERVICES & SUPPLIES	48,534,496.09	58,317,000	55,127,000	49,335,000	42,370,000	(12,757,000)
OTHER CHARGES	8,614,347.54	9,679,000	9,579,000	9,690,000	9,690,000	111,000
CAPITAL ASSETS - EQUIPMENT	3,000,725.45	3,906,000	3,041,000	4,252,000	796,000	(2,245,000)
OTHER FINANCING USES	655,345.30	300,000	300,000	300,000	300,000	0
GROSS TOTAL	$ 178,925,149.94	$ 193,882,000	$ 190,676,000	$ 206,161,000	$ 180,928,000	$ (9,748,000)
INTRAFUND TRANSFERS	(990,613.00)	(1,923,000)	(850,000)	(794,000)	(794,000)	56,000
NET TOTAL	$ 177,934,536.94	$ 191,959,000	$ 189,826,000	$ 205,367,000	$ 180,134,000	$ (9,692,000)
NET COUNTY COST	$ 136,642,758.30	$ 145,002,000	$ 144,953,000	$ 166,426,000	$ 139,877,000	$ (5,076,000)
BUDGETED POSITIONS	1,581.0	1,602.0	1,602.0	1,784.0	1,609.0	7.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

Through a vision of improving the quality of life in the County, the Department strives to provide residents and visitors alike with quality recreational opportunities that promote a healthy lifestyle and strengthen the community through diverse physical, educational, and cultural programming, and enhance the community environment by acquiring, developing, and maintaining County parks, gardens, golf courses, trails and open space areas.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a $5.1 million decrease in NCC primarily attributable to the deletion of one-time funding, partially offset by increases for Board-approved salaries and employee benefits, the Trails Planning Section, Virginia Robinson Gardens, the County Cost Allocation Adjustment, and the backfill of Proposition A revenue. The Recommended Budget also reflects realignments based on historical experience and anticipated needs.

Critical/Strategic Planning Initiatives

The Department remains committed to supporting the County's Strategic Plan Goals of Operational Effectiveness/Fiscal Sustainability (Goal 1), Community Support and Responsiveness (Goal 2), and Integrated Services Delivery (Goal 3) by continuing and enhancing efforts found in efficiencies, exploring new possibilities to augment revenue, and discovering creative methods to sustain, with minimum funding, the Department's operations.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**190,676,000**	**850,000**	**44,873,000**	**144,953,000**	**1,602.0**
New/Expanded Programs					
1. Virginia Robinson Gardens: Reflects Board-approved operational changes at Virginia Robinson Gardens.	160,000	--	--	160,000	3.0
2. Trails Planning Section: Reflects the addition of 3.0 positions to continue the professional and dedicated planning work of the County's trails system.	345,000	--	--	345,000	3.0
3. California Coastal Trail Association: Reflects funding for the California Coastal Trail Association annual membership dues, as directed by the Board on January 19, 2016.	4,000	--	--	4,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,418,000	--	--	5,418,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(684,000)	--	--	(684,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the department's proportional share of the costs to prefund the County's retiree healthcare benefits.	510,000	--	--	510,000	--
4. One-Time Funding: Reflects the elimination of one-time funding for new facilities, Enhancing Park Services residuals, efficiencies, botanic gardens and arboreta improvements, grants projects, Board-requested projects, Cy Pres and Utility User Tax.	(16,058,000)	(56,000)	(3,771,000)	(12,231,000)	(3.0)
5. County Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	557,000	--	--	557,000	--
6. Proposition A Revenue Shortfall: Reflects one-time funding to backfill Proposition A (1992 Safe Neighborhood Parks Proposition) revenue that will sunset on June 30, 2015.	--	--	(845,000)	845,000	--
7. Position Changes: Reflects Board-approved position reclassifications and the addition of 4.0 positions, fully offset by the reallocation of services and supplies appropriation.	--	--	--	--	4.0
8. Miscellaneous Adjustments: Reflects the realignment of appropriation and revenue to meet the operational needs of the Department.	--	--	--	--	--
Total Changes	**(9,748,000)**	**(56,000)**	**(4,616,000)**	**(5,076,000)**	**7.0**
2016-17 Recommended Budget	**180,928,000**	**794,000**	**40,257,000**	**139,877,000**	**1,609.0**

Unmet Needs

The Department's 2016-17 critical needs consist of ongoing funding for Parks after Dark Programs at the existing nine parks and expansion at nine additional areas of high gang activity, as well as the restoration of programs (recreation, lake, and crafts positions) and services and supplies curtailed as a result of the economic downturn.

Funding and augmentations for the aforementioned needs would allow the Department to continue its operations without disruptions and in some cases, may allow the Department to operate its facilities at a preferred service level. Full reinstatement of programs include full accessibility to lake swim beaches and nature centers; various recreational positions associated with children and senior recreation programs; and various craft positions for facility maintenance and repairs.

Other unmet needs include funding for additional personnel to ensure the health and protection of trees and other plant life in park facilities; water specialist and support positions to ensure that all water-related operations are conducted at the highest supportable standard; ongoing funding to enhance support services for recreational programming; and funding to update the Department's strategic plan.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 312,248.16	$ 265,000	$ 265,000	$ 265,000	$ 265,000	$ 0
CHARGES FOR SERVICES - OTHER	5,892,443.67	5,734,000	5,830,000	5,584,000	5,584,000	(246,000)
FEDERAL - IN-LIEU TAXES	1,057,942.00	1,058,000	1,058,000	1,058,000	1,058,000	0
FEDERAL - OTHER	947,726.50	1,034,000	955,000	955,000	955,000	0
LEGAL SERVICES	5,795,157.55	6,038,000	4,403,000	3,541,000	4,386,000	(17,000)
MISCELLANEOUS	3,030,994.69	3,234,000	2,918,000	2,107,000	2,057,000	(861,000)
OTHER COURT FINES	996.31	1,000	1,000	1,000	1,000	0
OTHER GOVERNMENTAL AGENCIES	26,066.82	2,292,000	2,292,000	0	0	(2,292,000)
OTHER LICENSES & PERMITS	36,749.00	15,000	15,000	15,000	15,000	0
OTHER SALES	116,726.63	10,000	10,000	10,000	10,000	0
PARK & RECREATION SERVICES	343,864.30	300,000	370,000	300,000	300,000	(70,000)
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	17,745,810.58	18,953,000	18,883,000	19,607,000	19,322,000	439,000
SALE OF CAPITAL ASSETS	0.00	15,000	15,000	15,000	15,000	0
STATE - OTHER	1,083,746.47	1,096,000	946,000	582,000	582,000	(364,000)
TRANSFERS IN	0.00	2,011,000	2,011,000	0	806,000	(1,205,000)
VEHICLE CODE FINES	1,305.96	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	$ 41,291,778.64	$ 46,957,000	$ 44,873,000	$ 38,941,000	$ 40,257,000	$ (4,616,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 72,954,591.96	$ 76,783,000	$ 77,732,000	$ 91,366,000	$ 81,690,000	$ 3,958,000
CAFETERIA BENEFIT PLANS	15,581,222.88	15,936,000	15,936,000	18,210,000	16,796,000	860,000
COUNTY EMPLOYEE RETIREMENT	12,642,596.45	12,066,000	12,066,000	12,388,000	11,474,000	(592,000)
DENTAL INSURANCE	338,373.61	214,000	214,000	335,000	335,000	121,000
DEPENDENT CARE SPENDING ACCOUNTS	88,036.08	102,000	102,000	102,000	102,000	0
DISABILITY BENEFITS	673,715.78	563,000	563,000	714,000	714,000	151,000
FICA (OASDI)	1,029,001.75	1,191,000	1,191,000	1,264,000	1,139,000	(52,000)
HEALTH INSURANCE	3,540,589.63	2,868,000	2,868,000	3,969,000	2,932,000	64,000
LIFE INSURANCE	135,936.00	88,000	88,000	161,000	156,000	68,000
OTHER EMPLOYEE BENEFITS	8,664.50	25,000	25,000	25,000	25,000	0
RETIREE HEALTH INSURANCE	5,279,915.00	5,559,000	5,559,000	7,302,000	6,005,000	446,000
SAVINGS PLAN	363,443.64	342,000	342,000	524,000	407,000	65,000
THRIFT PLAN (HORIZONS)	1,351,198.75	1,359,000	1,359,000	1,640,000	1,413,000	54,000
UNEMPLOYMENT INSURANCE	337,196.00	522,000	522,000	522,000	522,000	0
WORKERS' COMPENSATION	3,795,753.53	4,062,000	4,062,000	4,062,000	4,062,000	0
TOTAL S & E B	118,120,235.56	121,680,000	122,629,000	142,584,000	127,772,000	5,143,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,825,489.77	1,743,000	1,743,000	1,743,000	1,743,000	0
CLOTHING & PERSONAL SUPPLIES	321,844.93	660,000	660,000	684,000	662,000	2,000
COMMUNICATIONS	296,594.60	300,000	300,000	300,000	300,000	0
COMPUTING-MAINFRAME	25,869.67	119,000	119,000	120,000	119,000	0
COMPUTING-MIDRANGE/DEPARTMENTAL SYSTEMS	597,516.14	630,000	630,000	630,000	630,000	0
COMPUTING-PERSONAL	529,429.93	632,000	632,000	604,000	590,000	(42,000)
FOOD	585,114.15	900,000	900,000	900,000	900,000	0
HOUSEHOLD EXPENSE	1,212,758.11	856,000	856,000	949,000	843,000	(13,000)
INFORMATION TECHNOLOGY SERVICES	254,864.00	261,000	261,000	271,000	261,000	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY-SECURITY	51,868.99	0	0	0	0	0
INSURANCE	817,242.16	816,000	816,000	801,000	801,000	(15,000)
MAINTENANCE - BUILDINGS & IMPRV	11,085,443.08	15,094,000	15,094,000	9,688,000	8,999,000	(6,095,000)
MAINTENANCE - EQUIPMENT	1,150,715.98	946,000	946,000	907,000	895,000	(51,000)
MEDICAL DENTAL & LAB SUPPLIES	69,766.00	119,000	119,000	118,000	115,000	(4,000)
MEMBERSHIPS	9,743.47	55,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	53,862.15	100,000	100,000	100,000	100,000	0
OFFICE EXPENSE	794,424.72	808,000	808,000	709,000	679,000	(129,000)
PROFESSIONAL SERVICES	4,303,240.21	2,316,000	2,316,000	1,559,000	1,526,000	(790,000)
PUBLICATIONS & LEGAL NOTICE	38,184.06	73,000	73,000	83,000	73,000	0
RENTS & LEASES - BLDG & IMPRV	69,340.54	100,000	100,000	100,000	100,000	0
RENTS & LEASES - EQUIPMENT	169,748.51	314,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,185,041.49	1,338,000	1,338,000	1,350,000	1,276,000	(62,000)
SPECIAL DEPARTMENTAL EXPENSE	1,559,766.42	5,943,000	2,753,000	5,951,000	561,000	(2,192,000)
TECHNICAL SERVICES	2,869,963.55	4,213,000	4,213,000	1,806,000	1,661,000	(2,552,000)
TELECOMMUNICATIONS	1,598,371.48	1,620,000	1,620,000	1,613,000	1,607,000	(13,000)
TRAINING	119,063.49	201,000	201,000	206,000	203,000	2,000
TRANSPORTATION AND TRAVEL	2,799,184.54	2,854,000	2,854,000	2,407,000	2,357,000	(497,000)
UTILITIES	14,140,043.95	15,306,000	15,306,000	15,367,000	15,000,000	(306,000)
TOTAL S & S	48,534,496.09	58,317,000	55,127,000	49,335,000	42,370,000	(12,757,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	930,000.00	930,000	930,000	930,000	930,000	0
JUDGMENTS & DAMAGES	256,489.46	937,000	837,000	462,000	462,000	(375,000)
RET-OTHER LONG TERM DEBT	7,372,063.40	7,782,000	7,782,000	8,268,000	8,268,000	486,000
TAXES & ASSESSMENTS	55,794.68	30,000	30,000	30,000	30,000	0
TOTAL OTH CHARGES	8,614,347.54	9,679,000	9,579,000	9,690,000	9,690,000	111,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	105,411.24	23,000	23,000	0	0	(23,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	672,206.21	0	0	0	0	0
DATA HANDLING EQUIPMENT	32,231.36	0	0	11,000	0	0
ELECTRONIC EQUIPMENT	13,807.56	0	0	0	0	0
MACHINERY EQUIPMENT	120,318.96	0	0	0	0	0
PARK/RECREATION EQUIPMENT	211,907.90	2,257,000	1,868,000	489,000	13,000	(1,855,000)
VEHICLES & TRANSPORTATION EQUIPMENT	1,593,415.36	1,626,000	1,150,000	3,752,000	783,000	(367,000)
WATERCRAFT/VESSEL/BARGES/TUGS	251,426.86	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	3,000,725.45	3,906,000	3,041,000	4,252,000	796,000	(2,245,000)
TOTAL CAPITAL ASSETS	3,000,725.45	3,906,000	3,041,000	4,252,000	796,000	(2,245,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	655,345.30	300,000	300,000	300,000	300,000	0
TOTAL OTH FIN USES	655,345.30	300,000	300,000	300,000	300,000	0
GROSS TOTAL	$ 178,925,149.94	$ 193,882,000	$ 190,676,000	$ 206,161,000	$ 180,928,000	$ (9,748,000)
INTRAFUND TRANSFERS	(990,613.00)	(1,923,000)	(850,000)	(794,000)	(794,000)	56,000
NET TOTAL	$ 177,934,536.94	$ 191,959,000	$ 189,826,000	$ 205,367,000	$ 180,134,000	$ (9,692,000)
NET COUNTY COST	$ 136,642,758.30	$ 145,002,000	$ 144,953,000	$ 166,426,000	$ 139,877,000	$ (5,076,000)
BUDGETED POSITIONS	1,581.0	1,602.0	1,602.0	1,784.0	1,609.0	7.0

Departmental Program Summary

1. Community Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	65,914,000	739,000	3,570,000	61,605,000	749.0
Less Administration	--	--	--	--	--
Net Program Costs	65,914,000	739,000	3,570,000	61,605,000	749.0

Authority: Non-mandated, discretionary program.

Community Services consists of recreation programs and local park facilities designed to provide community members of all ages the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play in play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,968,000	35,000	15,803,000	15,130,000	328.0
Less Administration	--	--	--	--	--
Net Program Costs	30,968,000	35,000	15,803,000	15,130,000	328.0

Authority: Non-mandated, discretionary program.

Regional Services consists of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and diamonds for baseball and softball. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants and flowers and offer walking tours, picnic areas, and rental facilities for special events.

3. Environmental Stewardship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,653,000	--	469,000	7,184,000	39.0
Less Administration	--	--	--	--	--
Net Program Costs	7,653,000	--	469,000	7,184,000	39.0

Authority: Non-mandated, discretionary program.

Environmental Stewardship consists of activities and programs for which the main goal is to restore, protect, preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits, at natural areas, parks and schools. Natural areas operated by the Department include interpretive nature centers, nature walks, stargazing, hiking and camping.

4. Asset Preservation and Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	42,269,000	--	5,549,000	36,720,000	348.0
Less Administration	--	--	--	--	--
Net Program Costs	42,269,000	--	5,549,000	36,720,000	348.0

Authority: Non-mandated, discretionary program.

Asset Preservation and Development consists of County park facility structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities and park amenities and infrastructure.

5. Administrative Services

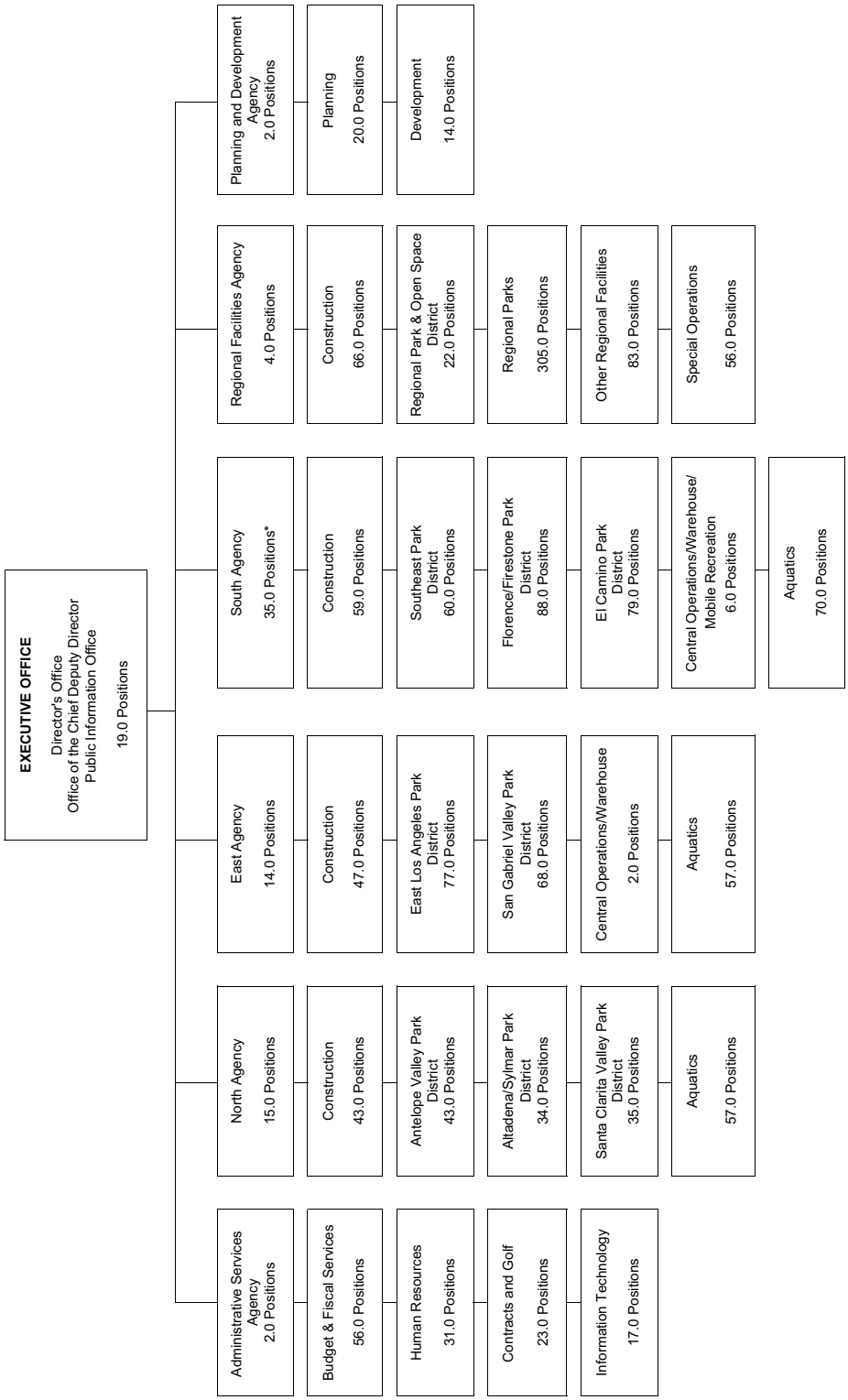
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	34,124,000	20,000	14,866,000	19,238,000	145.0
Less Administration	--	--	--	--	--
Net Program Costs	34,124,000	20,000	14,866,000	19,238,000	145.0

Authority: Non-mandated, discretionary program.

Administrative Services consists of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, communication services, contracts and risk management, and audits and investigations. In addition, Administrative Services includes 19 golf courses that offer low cost green fees, discount programs for seniors and students, and junior golf programs.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	180,928,000	794,000	40,257,000	139,877,000	1,609.0

PARKS AND RECREATION
JOHN WICKER, ACTING DIRECTOR
FY 2016-17 Recommended Budget Positions = 1,609.0



*South Agency includes ground maintenance travel crews.

Probation

Calvin C. Remington, Interim Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 317,216,463.05	$ 315,051,000	$ 347,616,000	$ 347,616,000	$ 338,079,000	$ (9,537,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 610,684,447.54	$ 630,308,000	$ 667,155,000	$ 696,877,000	$ 693,128,000	$ 25,973,000
SERVICES & SUPPLIES	194,225,952.32	203,263,000	204,752,000	263,182,000	189,326,000	(15,426,000)
OTHER CHARGES	8,971,757.69	10,254,000	9,501,000	9,501,000	9,399,000	(102,000)
CAPITAL ASSETS - EQUIPMENT	3,399,109.24	3,508,000	3,525,000	3,612,000	2,194,000	(1,331,000)
GROSS TOTAL	$ 817,281,266.79	$ 847,333,000	$ 884,933,000	$ 973,172,000	$ 894,047,000	$ 9,114,000
INTRAFUND TRANSFERS	4,594,649.13	(3,907,000)	(6,799,000)	(6,799,000)	(3,851,000)	2,948,000
NET TOTAL	$ 821,875,915.92	$ 843,426,000	$ 878,134,000	$ 966,373,000	$ 890,196,000	$ 12,062,000
NET COUNTY COST	$ 504,659,452.87	$ 528,375,000	$ 530,518,000	$ 618,757,000	$ 552,117,000	$ 21,599,000
BUDGETED POSITIONS	6,659.0	6,670.0	6,670.0	6,702.0	6,620.0	(50.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department will also provide services to post-release supervised persons (PSPs). The Department proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget, which consolidated the former Detention and Residential Treatment budget units, funds the three juvenile halls (Central, Los Padrinos, and Barry J. Nidorf), intake and detention control, community detention services, transportation, Dorothy Kirby Center (DKC), and probation camps. The Field Services budget funds juvenile and adult investigation and supervision services. The Special Services budget funds juvenile special services and juvenile placement services. The Care of Juvenile Court Wards budget provides funding for the placement of juvenile court wards in residential facilities, foster homes, and the California Department of Corrections and Rehabilitation housing as parole placements as mandated by law.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a NCC increase of $21.6 million, primarily due to Board-approved increases in salaries and health insurance subsidies and revenue backfill; partially offset by the deletion of one-time funding for Title IV-E Waiver, Education Reform, and Succeeding Through Achievement and Resilience (STAR) Court programs, vehicle replacement, and commercially sexually exploited children (CSEC) training. The budget also reflects a realignment of revenue based on historical trends and the deletion of 53.0 vacant positions to offset overstated budgeted revenues.

Critical/Strategic Planning Initiatives

The Probation Department has developed a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The Probation Department also continues to expand collaborative efforts and community capacity. The Strategic Plan has five top priorities for the Department that includes the following:

- Reduction of recidivism by six percent from the baseline by 2018 by promoting positive behavioral change among its clients;
- Operate facilities that promote healthy development and skill acquisition for justice involved youth;
- Enhance the protection of victims' rights and ensure victim sensitivity;
- Attract, develop, and maintain an exemplary and motivated workforce utilizing ongoing training, mentoring, and coaching to ensure professional development of staff; and
- Enhance the culture of the Department including the implementation of the PROBSTAT data gathering and analysis system to achieve mission critical tasks and hold all levels of departmental management accountable.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**884,933,000**	**6,799,000**	**347,616,000**	**530,518,000**	**6,670.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	31,552,000	--	2,308,000	29,244,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,643,000)	--	(205,000)	(1,438,000)	--
3. Retiree Health OPEB: Reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,340,000	--	293,000	2,047,000	--
4. Uniform Allowance: Reflects a projected increase for uniform allowance.	732,000	--	92,000	640,000	--
5. Longevity Bonus: Reflects a projected increase for longevity bonus.	436,000	--	55,000	381,000	--
6. STAR Court: Reflects a reduction in ongoing funding for the program.	(180,000)	--	--	(180,000)	--
7. Title IV-E Waiver: Reflects the deletion of one-time carryover funding for the Title IV-E Waiver program.	(14,000,000)	--	--	(14,000,000)	--
8. Education Reform: Reflects the deletion of one-time carryover funding for the Education Reform program.	(1,000,000)	--	--	(1,000,000)	--
9. CSEC Training: Reflects the deletion of one-time funding for CSEC training.	(250,000)	--	--	(250,000)	--
10. Motor Vehicle ACO: Reflects the deletion of the Department's share of one-time funding from the Motor Vehicle ACO Fund to implement the County's vehicle replacement policy.	(1,331,000)	--	(1,331,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(136,000)	--	--	(136,000)	--
12. Juvenile Day Reporting Center (JDRC): Reflects the addition of 2.0 Supervising Transportation Deputy and 11.0 Transportation Deputy positions to support the Department's JDRC transportation needs. This request is fully offset by the deletion of 11.0 vacant positions for a net gain of 2.0 positions.	--	--	--	--	2.0
13. Administration: Reflects an administrative support position to alleviate the Human Resources - Exam unit workload; fully offset by the deletion of 1.0 vacant position.	--	--	--	--	--
14. Contract Services: Reflects a shift in services and supplies funding to salaries and employee benefits to fund 1.0 administrative position to alleviate workload for the Contract Services unit.	--	--	--	--	1.0
15. National School Lunch Program (NSLP): Reflects an increase in Youthful Offender Block Grant (YOBG) revenue to fully offset the loss of NSLP revenue.	--	--	--	--	--
16. DKC Intrafund Transfer (IFT): Reflects an increase in NCC to replace the IFT funding loss from the Department of Mental Health due to the State decertifying the Medi-Cal program at DKC.	--	(3,045,000)	--	3,045,000	--
17. Criminal Justice Facilities Temporary Construction Fund (CJFTCF): Reflects an increase in NCC to partially replace CJFTCF revenue.	--	--	(3,246,000)	3,246,000	--
18. IFT Adjustment: Reflects an increase in IFT from the Department of Public Social Services for the Welfare Fraud program.	97,000	97,000	--	--	--
19. Revenue Realignment: Reflects the realignment of revenue based on historical trends and the deletion of 53.0 vacant positions to offset overstated budgeted revenues.	(7,503,000)	--	(7,503,000)	--	(53.0)
Total Changes	**9,114,000**	**(2,948,000)**	**(9,537,000)**	**21,599,000**	**(50.0)**
2016-17 Recommended Budget	**894,047,000**	**3,851,000**	**338,079,000**	**552,117,000**	**6,620.0**

Unmet Need

The Department's critical unmet needs include additional funding to: 1) establish ongoing closed-caption television maintenance and support staffing; 2) increase alteration and improvement budget; 3) increase NCC to fully replace CJFTCF revenue; 4) establish laundry services contract; 5) renovate Vermont area office; 6) renovate minor's restrooms at Camps Munz, Mendenhall, and Gonzales; 7) repave Challenger Memorial Youth Center parking lot; 8) resurface Barry J. Nidorf Juvenile Hall parking lot; 9) refurbish East San Fernando area office; 10) renovate Firestone area office; 11) renovate Harbor area office; 12) install Sally Port at Los Padrinos Juvenile Hall; and 13) meet the Department's warehouse space needs. The requested amount is estimated at $32.4 million.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,125,594.73	$ 1,990,000	$ 4,284,000	$ 4,284,000	$ 2,484,000	$ (1,800,000)
COURT FEES & COSTS	222,960.02	238,000	1,545,000	1,545,000	225,000	(1,320,000)
FEDERAL - OTHER	14,540,215.26	678,000	1,330,000	1,330,000	530,000	(800,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	47,840,859.00	41,446,000	72,912,000	72,912,000	72,912,000	0
FEDERAL AID - MENTAL HEALTH	2,658,736.65	3,088,000	4,416,000	4,416,000	4,416,000	0
FORFEITURES & PENALTIES	2,659.40	0	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	4,916,449.11	5,041,000	9,430,000	9,430,000	5,446,000	(3,984,000)
INTEREST	0.00	0	174,000	174,000	0	(174,000)
MISCELLANEOUS	963,210.87	776,000	523,000	523,000	523,000	0
OTHER COURT FINES	2,550,851.57	2,561,000	1,674,000	1,674,000	1,674,000	0
RECORDING FEES	4.17	0	0	0	0	0
RENTS & CONCESSIONS	59,000.00	60,000	128,000	128,000	128,000	0
ROYALTIES	0.00	0	5,000	5,000	0	(5,000)
SALE OF CAPITAL ASSETS	46,610.30	2,000	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	190,735,164.88	195,682,000	176,991,000	176,991,000	183,701,000	6,710,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	27,616,833.37	31,113,000	31,113,000	31,113,000	32,756,000	1,643,000
STATE - OTHER	4,727,544.00	2,540,000	7,770,000	7,770,000	2,540,000	(5,230,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	5,750,225.00	4,000,000	3,112,000	3,112,000	3,112,000	0
TRANSFERS IN	12,459,544.72	25,836,000	32,009,000	32,009,000	27,432,000	(4,577,000)
TOTAL REVENUE	$ 317,216,463.05	$ 315,051,000	$ 347,616,000	$ 347,616,000	$ 338,079,000	$ (9,537,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 373,772,717.62	$ 390,773,000	$ 425,758,000	$ 454,205,000	$ 445,910,000	$ 20,152,000
CAFETERIA BENEFIT PLANS	84,292,217.97	87,076,000	85,571,000	85,956,000	91,327,000	5,756,000
COUNTY EMPLOYEE RETIREMENT	73,093,529.67	70,972,000	67,670,000	68,023,000	65,188,000	(2,482,000)
DENTAL INSURANCE	1,728,282.78	1,755,000	1,724,000	1,731,000	1,707,000	(17,000)
DEPENDENT CARE SPENDING ACCOUNTS	810,044.03	839,000	790,000	792,000	783,000	(7,000)
DISABILITY BENEFITS	4,228,505.40	4,033,000	3,683,000	3,704,000	3,659,000	(24,000)
FICA (OASDI)	5,145,214.62	5,410,000	5,246,000	5,279,000	5,597,000	351,000
HEALTH INSURANCE	2,755,234.79	2,823,000	3,838,000	3,875,000	4,107,000	269,000
LIFE INSURANCE	494,473.98	517,000	521,000	524,000	465,000	(56,000)
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	27,377,275.00	28,621,000	32,224,000	32,396,000	34,172,000	1,948,000
SAVINGS PLAN	963,670.78	1,061,000	1,271,000	1,289,000	1,300,000	29,000
THRIFT PLAN (HORIZONS)	8,507,728.02	10,119,000	9,640,000	9,689,000	9,996,000	356,000
UNEMPLOYMENT INSURANCE	166,075.00	179,000	311,000	312,000	311,000	0
WORKERS' COMPENSATION	27,350,077.88	26,130,000	28,908,000	29,102,000	28,606,000	(302,000)
TOTAL S & E B	610,684,447.54	630,308,000	667,155,000	696,877,000	693,128,000	25,973,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,795,790.29	17,786,000	14,055,000	14,055,000	14,080,000	25,000
AGRICULTURAL	10,128.78	16,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	1,306,359.65	1,210,000	972,000	972,000	972,000	0
COMMUNICATIONS	1,280,434.68	1,436,000	1,245,000	1,245,000	1,245,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MAINFRAME	7,654,498.02	7,080,000	5,429,000	5,429,000	5,429,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,100,155.43	3,528,000	2,773,000	3,073,000	2,773,000	0
COMPUTING-PERSONAL	2,228,980.87	652,000	3,651,000	3,661,000	3,651,000	0
CONTRACTED PROGRAM SERVICES	78,280,080.16	86,362,000	100,904,000	117,504,000	85,474,000	(15,430,000)
FOOD	8,090,038.48	7,546,000	8,677,000	8,677,000	8,677,000	0
HOUSEHOLD EXPENSE	1,427,966.07	1,788,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SERVICES	5,195,768.06	4,109,000	4,858,000	4,858,000	4,858,000	0
INSURANCE	1,414,752.00	2,203,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - BUILDINGS & IMPRV	7,983,608.08	12,285,000	4,140,000	35,105,000	4,140,000	0
MAINTENANCE - EQUIPMENT	118,961.19	105,000	296,000	296,000	296,000	0
MEDICAL DENTAL & LAB SUPPLIES	190,728.32	144,000	0	0	0	0
MEMBERSHIPS	228,989.62	239,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	58,020.24	517,000	384,000	384,000	384,000	0
OFFICE EXPENSE	3,972,177.77	2,063,000	2,105,000	2,340,000	2,118,000	13,000
PROFESSIONAL SERVICES	4,703,863.80	4,249,000	3,531,000	3,531,000	3,531,000	0
PUBLICATIONS & LEGAL NOTICE	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BLDG & IMPRV	6,978,660.33	6,188,000	8,282,000	13,282,000	8,248,000	(34,000)
RENTS & LEASES - EQUIPMENT	1,155,318.04	1,434,000	1,108,000	1,108,000	1,108,000	0
SMALL TOOLS & MINOR EQUIPMENT	431,960.86	206,000	95,000	2,695,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,848,040.79	1,559,000	1,374,000	1,974,000	1,374,000	0
TECHNICAL SERVICES	14,457,032.85	14,879,000	13,660,000	13,660,000	13,660,000	0
TELECOMMUNICATIONS	12,598,651.92	10,549,000	9,343,000	9,353,000	9,343,000	0
TRAINING	722,109.96	1,480,000	2,713,000	2,813,000	2,713,000	0
TRANSPORTATION AND TRAVEL	3,697,443.92	3,682,000	2,936,000	2,936,000	2,936,000	0
UTILITIES	9,295,432.14	9,968,000	9,328,000	11,338,000	9,328,000	0
TOTAL S & S	194,225,952.32	203,263,000	204,752,000	263,182,000	189,326,000	(15,426,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,515,285.24	3,420,000	2,245,000	2,245,000	2,245,000	0
RET-OTHER LONG TERM DEBT	3,844,884.05	3,943,000	4,351,000	4,351,000	4,249,000	(102,000)
SUPPORT & CARE OF PERSONS	2,598,016.73	2,891,000	2,891,000	2,891,000	2,891,000	0
TAXES & ASSESSMENTS	13,571.67	0	14,000	14,000	14,000	0
TOTAL OTH CHARGES	8,971,757.69	10,254,000	9,501,000	9,501,000	9,399,000	(102,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	53,000	0	0
COMPUTERS, MAINFRAME	0.00	0	10,000	10,000	10,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	11,641.27	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	840,000	850,000	850,000	850,000	0
ELECTRONIC EQUIPMENT	48,628.50	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	51,318.66	1,000	0	0	0	0
MACHINERY EQUIPMENT	15,954.08	48,000	19,000	19,000	19,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	0	34,000	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	269,000	273,000	273,000	273,000	0
NON-MEDICAL LAB/TESTING EQUIP	651,287.93	0	0	0	0	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS EQUIPMENT	42.00	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	2,620,236.80	2,350,000	2,373,000	2,373,000	1,042,000	(1,331,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	3,399,109.24	3,508,000	3,525,000	3,612,000	2,194,000	(1,331,000)
TOTAL CAPITAL ASSETS	3,399,109.24	3,508,000	3,525,000	3,612,000	2,194,000	(1,331,000)
GROSS TOTAL	$ 817,281,266.79	$ 847,333,000	$ 884,933,000	$ 973,172,000	$ 894,047,000	$ 9,114,000
INTRAFUND TRANSFERS	4,594,649.13	(3,907,000)	(6,799,000)	(6,799,000)	(3,851,000)	2,948,000
NET TOTAL	$ 821,875,915.92	$ 843,426,000	$ 878,134,000	$ 966,373,000	$ 890,196,000	$ 12,062,000
NET COUNTY COST	$ 504,659,452.87	$ 528,375,000	$ 530,518,000	$ 618,757,000	$ 552,117,000	$ 21,599,000
BUDGETED POSITIONS	6,659.0	6,670.0	6,670.0	6,702.0	6,620.0	(50.0)

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,107.07	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,514,280.74	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
GROSS TOTAL	$ 2,514,280.74	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
NET TOTAL	$ 2,514,280.74	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0
NET COUNTY COST	$ 2,505,173.67	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 2,891,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 113,504,138.77	$ 115,074,000	$ 149,023,000	$ 149,023,000	$ 145,140,000	$ (3,883,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 180,783,014.12	$ 191,246,000	$ 206,860,000	$ 215,406,000	$ 213,087,000	$ 6,227,000
SERVICES & SUPPLIES	39,617,244.98	39,089,000	40,426,000	46,245,000	40,395,000	(31,000)
OTHER CHARGES	2,943,176.78	3,102,000	3,102,000	3,102,000	3,102,000	0
CAPITAL ASSETS - EQUIPMENT	445,547.36	1,616,000	1,616,000	1,616,000	1,616,000	0
GROSS TOTAL	$ 223,788,983.24	$ 235,053,000	$ 252,004,000	$ 266,369,000	$ 258,200,000	$ 6,196,000
INTRAFUND TRANSFERS	(817,709.62)	(918,000)	(918,000)	(918,000)	(1,015,000)	(97,000)
NET TOTAL	$ 222,971,273.62	$ 234,135,000	$ 251,086,000	$ 265,451,000	$ 257,185,000	$ 6,099,000
NET COUNTY COST	$ 109,467,134.85	$ 119,061,000	$ 102,063,000	$ 116,428,000	$ 112,045,000	$ 9,982,000
BUDGETED POSITIONS	2,023.0	2,027.0	2,027.0	2,030.0	2,007.0	(20.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 100,992,930.42	$ 99,352,000	$ 86,766,000	$ 86,766,000	$ 86,851,000	$ 85,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 274,238,340.57	$ 279,391,000	$ 295,789,000	$ 308,052,000	$ 310,393,000	$ 14,604,000
SERVICES & SUPPLIES	74,234,400.92	75,640,000	68,474,000	109,991,000	67,474,000	(1,000,000)
OTHER CHARGES	109,347.84	79,000	294,000	294,000	192,000	(102,000)
CAPITAL ASSETS - EQUIPMENT	2,612,582.69	273,000	273,000	360,000	273,000	0
GROSS TOTAL	$ 351,194,672.02	$ 355,383,000	$ 364,830,000	$ 418,697,000	$ 378,332,000	$ 13,502,000
INTRAFUND TRANSFERS	8,093,824.08	(432,000)	(3,477,000)	(3,477,000)	(432,000)	3,045,000
NET TOTAL	$ 359,288,496.10	$ 354,951,000	$ 361,353,000	$ 415,220,000	$ 377,900,000	$ 16,547,000
NET COUNTY COST	$ 258,295,565.68	$ 255,599,000	$ 274,587,000	$ 328,454,000	$ 291,049,000	$ 16,462,000
BUDGETED POSITIONS	2,936.0	2,936.0	2,936.0	2,945.0	2,936.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 97,809,885.08	$ 84,368,000	$ 94,053,000	$ 94,053,000	$ 93,422,000	$ (631,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 76,459,034.06	$ 77,176,000	$ 81,668,000	$ 85,410,000	$ 82,714,000	$ 1,046,000
SERVICES & SUPPLIES	28,889,978.76	30,666,000	42,217,000	47,537,000	27,787,000	(14,430,000)
GROSS TOTAL	$ 105,349,012.82	$ 107,842,000	$ 123,885,000	$ 132,947,000	$ 110,501,000	$ (13,384,000)
INTRAFUND TRANSFERS	(1,709,301.51)	(1,455,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
NET TOTAL	$ 103,639,711.31	$ 106,387,000	$ 122,430,000	$ 131,492,000	$ 109,046,000	$ (13,384,000)
NET COUNTY COST	$ 5,829,826.23	$ 22,019,000	$ 28,377,000	$ 37,439,000	$ 15,624,000	$ (12,753,000)
BUDGETED POSITIONS	771.0	769.0	769.0	771.0	742.0	(27.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,900,401.71	$ 16,257,000	$ 17,774,000	$ 17,774,000	$ 12,666,000	$ (5,108,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 79,204,058.79	$ 82,495,000	$ 82,838,000	$ 88,009,000	$ 86,934,000	$ 4,096,000
SERVICES & SUPPLIES	51,484,327.66	57,868,000	53,635,000	59,409,000	53,670,000	35,000
OTHER CHARGES	3,404,952.33	4,182,000	3,214,000	3,214,000	3,214,000	0
CAPITAL ASSETS - EQUIPMENT	340,979.19	1,619,000	1,636,000	1,636,000	305,000	(1,331,000)
GROSS TOTAL	$ 134,434,317.97	$ 146,164,000	$ 141,323,000	$ 152,268,000	$ 144,123,000	$ 2,800,000
INTRAFUND TRANSFERS	(972,163.82)	(1,102,000)	(949,000)	(949,000)	(949,000)	0
NET TOTAL	$ 133,462,154.15	$ 145,062,000	$ 140,374,000	$ 151,319,000	$ 143,174,000	$ 2,800,000
NET COUNTY COST	$ 128,561,752.44	$ 128,805,000	$ 122,600,000	$ 133,545,000	$ 130,508,000	$ 7,908,000
BUDGETED POSITIONS	929.0	938.0	938.0	956.0	935.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	219,380,000	--	44,234,000	175,146,000	1,714.0
Less Administration	--	--	--	--	--
Net Program Costs	219,380,000	--	44,234,000	175,146,000	1,714.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

The three juvenile halls provide temporary housing for youth detained on an arrest, awaiting a court date and/or awaiting disposition (sentencing). Juvenile hall staff assess youth as to the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, and treatment as required. Youth also attend school and engage in recreation and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the California W&I Code. Youth are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

2. Residential Treatment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	158,952,000	432,000	42,617,000	115,903,000	1,222.0
Less Administration	--	--	--	--	--
Net Program Costs	158,952,000	432,000	42,617,000	115,903,000	1,222.0

Authority: Non-mandated, discretionary program.

Aids in reducing, through the camp program, the incidence and impact of crime in the community by providing a residential experience that introduces effective life skills to each ward. The camps provide a valuable, intermediate sanction alternative to probation in the community or incarceration in the California Department of Corrections and Rehabilitation (CDCR). The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the Juvenile Court. Each minor receives mental health, physical health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor and family, to reintegrate the minor into the community, and to assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	128,566,000	78,000	99,846,000	28,642,000	961.0
Less Administration	--	--	--	--	--
Net Program Costs	128,566,000	78,000	99,846,000	28,642,000	961.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1 and 652 - 654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youth are gang-involved, drug and alcohol users, low academic performers and have multiple risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school, and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision Program is designed to provide more effective supervision of probationers, increase the chances of school success for these youth, and promote campus and community safety. Participants include probationers and at-risk youth in 85 school service areas that are accepted into the program by School-Based DPOs. These DPOs are assigned and placed on school campuses with a focus on monitoring school attendance, behavior, and academic performance. Programs target high schools and select feeder middle schools with a focused early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,186,000	1,383,000	26,243,000	5,560,000	224.0
Less Administration	--	--	--	--	--
Net Program Costs	33,186,000	1,383,000	26,243,000	5,560,000	224.0

Authority: Mandated program with discretionary service level – California W&I Code Section 16516.

Provides, through suitable placement, a dispositional option for the Juvenile Court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional/psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, DKC, etc.) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor and develop/implement a permanency plan to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	189,744,000	1,009,000	112,093,000	76,642,000	1,386.0
Less Administration	--	--	--	--	--
Net Program Costs	189,744,000	1,009,000	112,093,000	76,642,000	1,386.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

Investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, and recommendations used for probation supervision assignment, or CDCR placement (state prison orders). Reports include: Pre-pleas; Probation and Sentencing; Post-Sentencing; Early Disposition; and Bench Warrants.

6. Pretrial Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,096,000	--	380,000	19,716,000	178.0
Less Administration	--	--	--	--	--
Net Program Costs	20,096,000	--	380,000	19,716,000	178.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, discretionary service level - California PC Section 810.

Investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	144,123,000	949,000	12,666,000	130,508,000	935.0
Less Administration	--	--	--	--	--
Net Program Costs	144,123,000	949,000	12,666,000	130,508,000	935.0

Authority: Non-mandated, discretionary program.

Provides executive management and administrative support, which includes executive office, budget and fiscal services, personnel, payroll, procurement, and support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	894,047,000	3,851,000	338,079,000	552,117,000	6,620.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)
GROSS TOTAL	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)
NET TOTAL	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)
NET COUNTY COST	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2016-17 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**4,899,000**	**0**	**0**	**4,899,000**	**0.0**
Other Changes					
1. Carryover Funds: Reflects the deletion of one-time carryover funds from FY 2015-16.	(1,479,000)	--	--	(1,479,000)	--
2. One-Time Funding: Reflects the deletion of one-time funding for the Youth Pathway for Opportunities Program from the First Supervisorial District.	(500,000)	--	--	(500,000)	--
Total Changes	**(1,979,000)**	**0**	**0**	**(1,979,000)**	**0.0**
2016-17 Recommended Budget	**2,920,000**	**0**	**0**	**2,920,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)
TOTAL S & S	3,466,177.00	2,422,000	4,899,000	4,899,000	2,920,000	(1,979,000)
GROSS TOTAL	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)
NET TOTAL	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)
NET COUNTY COST	$ 3,466,177.00	$ 2,422,000	$ 4,899,000	$ 4,899,000	$ 2,920,000	$ (1,979,000)

Departmental Program Summary

1. Community-Based Contracts

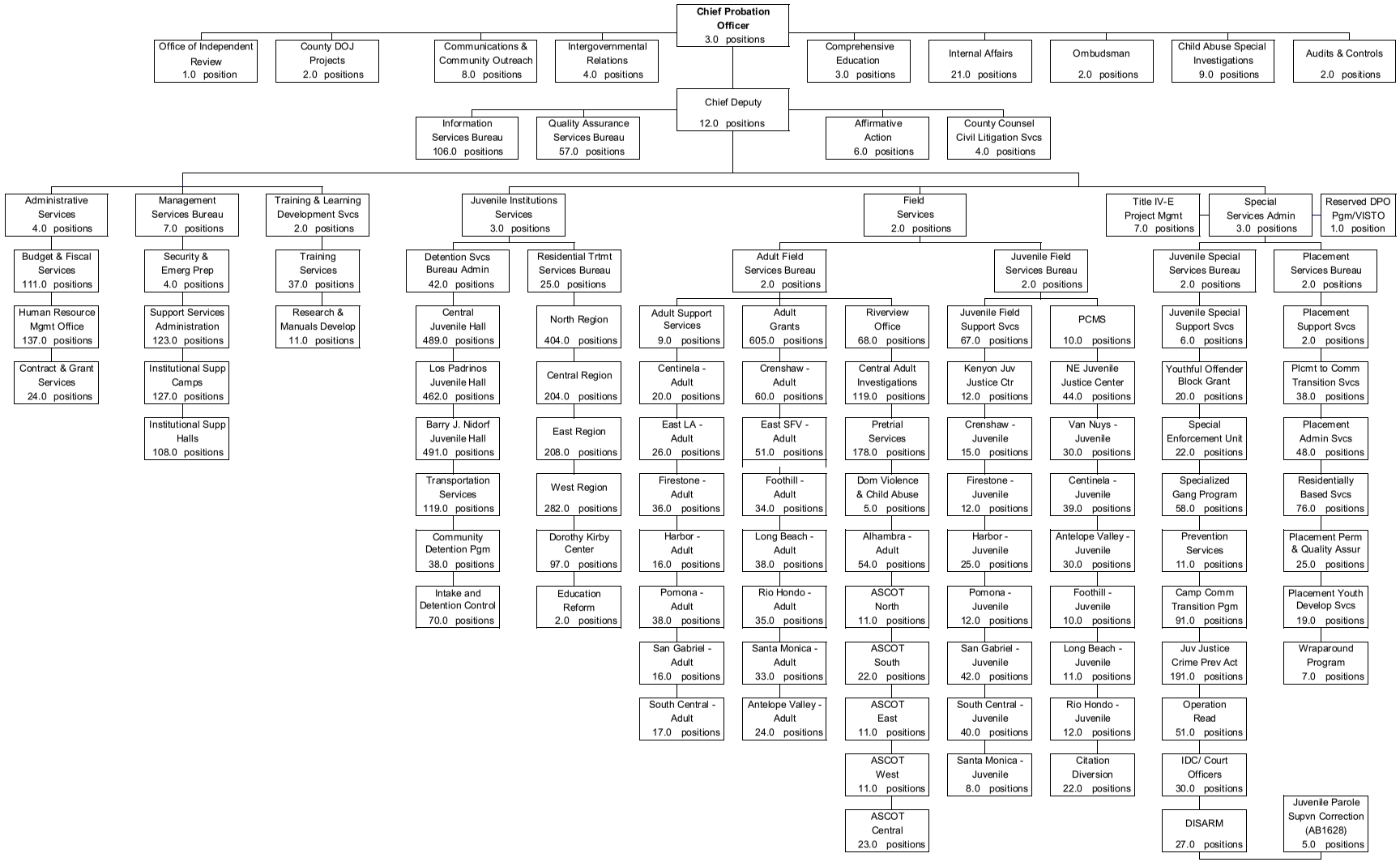
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,920,000	--	--	2,920,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,920,000	--	--	2,920,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency services by funding various community delinquency prevention programs, as well as the Anti-Gang Strategies Program, which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs provide services to at-risk minors 18 years of age and under. The Anti-Gang Strategies Program provides gang intervention services to minors 18 years of age and under.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,920,000	0	0	2,920,000	0.0

PROBATION DEPARTMENT
CALVIN C. REMINGTON, INTERIM CHIEF PROBATION OFFICER
FY 2016-17 Recommended Budget Positions = 6,620.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,297,450.92	$ 509,000	$ 200,000	$ 7,785,000	$ 7,785,000	$ 7,585,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,179,102.18	$ 10,000,000	$ 26,596,000	$ 21,448,000	$ 21,448,000	$ (5,148,000)
OTHER CHARGES	154,174,094.89	32,086,000	40,636,000	28,201,000	28,201,000	(12,435,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	814,000	814,000	814,000	0
OTHER FINANCING USES	44,886,000.00	3,127,000	8,471,000	13,856,000	13,856,000	5,385,000
GROSS TOTAL	$ 203,239,197.07	$ 45,213,000	$ 76,517,000	$ 64,319,000	$ 64,319,000	$ (12,198,000)
NET TOTAL	$ 203,239,197.07	$ 45,213,000	$ 76,517,000	$ 64,319,000	$ 64,319,000	$ (12,198,000)
NET COUNTY COST	$ 200,941,746.15	$ 44,704,000	$ 76,317,000	$ 56,534,000	$ 56,534,000	$ (19,783,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development Budget was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities executed by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2016-17 Budget Message

The 2016-17 Recommended Budget appropriates $21.4 million in services and supplies to fund consultant studies that quantify departmental space needs; develop master plans; provide technical, structural, and environmental impact assessments; and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $28.2 million in other charges to fund County contributions for improvements to County and other public facilities executed by other agencies or jurisdictions; $0.8 million in capital assets–equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and $13.9 million in other financing uses which represents transfers of unspent funds from capital projects for reallocation, project related funds to be transferred to departments' operating budgets for the purchase of furniture and equipment, and transfers to the Civic Art Special Revenue Fund, per Board policy, to fund public art projects.

Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**76,517,000**	**0**	**200,000**	**76,317,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease in funding due to the completion of various studies related to the development of projects. This decrease is partially offset by an ongoing allocation for various planning, project development, environmental, and facility studies that support the development and management of the County's capital program.	(5,148,000)	--	--	(5,148,000)	--
2. Other Charges: Reflects the transfer of funds to the Community Development Commission for the construction of the Willowbrook Library and Community Room project, renovations of Youth Activity League at Vermont Avenue and Florence/Firestone Century Station, and to establish a County Economic Development Fund. Also reflects one-time funding transfers to the Natural HIstory Museum Foundation for the implementation of the Education and Community Facility Project, John Anson Ford Theatre Foundation for major theatre renovations, and Santa Clarita Committee on Aging to fund the Santa Clarita Valley Senior Center.	(12,435,000)	--	--	(12,435,000)	--
3. Other Financing Uses: Reflects transfers of unspent funds from capital projects for reallocation; project related funds to be transferred to the Public Library operating budget for the purchase of furniture and equipment; and transfers to the Civic Art Special Revenue Fund for Board-approved capital projects civic art related expenditures.	5,385,000	--	7,585,000	(2,200,000)	--
Total Changes	**(12,198,000)**	**0**	**7,585,000**	**(19,783,000)**	**0.0**
2016-17 Recommended Budget	**64,319,000**	**0**	**7,785,000**	**56,534,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 2,824,000	$ 7,783,000	$ 7,783,000	$ 7,783,000	$ 0
PFU-CAPITAL PROJECTS	0.00	0	85,500,000	85,500,000	85,500,000	0
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	103,269,000	67,207,000	67,207,000	(36,062,000)
PFU-HEALTH SERVICES	0.00	0	4,164,000	8,770,000	8,770,000	4,606,000
PFU-PARKS AND RECREATION	0.00	0	0	5,022,000	5,022,000	5,022,000
PFU-PROBATION	0.00	0	21,484,000	21,484,000	21,484,000	0
PFU-PUBLIC SOCIAL SERVICES	0.00	0	13,000,000	13,000,000	13,000,000	0
PFU-SHERIFF	0.00	35,111,000	78,283,000	103,693,000	103,093,000	24,810,000
PFU-VARIOUS	0.00	19,787,000	147,849,000	192,910,000	193,510,000	45,661,000
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 57,722,000	$ 461,332,000	$ 505,369,000	$ 505,369,000	$ 44,037,000
GROSS TOTAL	$ 0.00	$ 57,722,000	$ 461,332,000	$ 505,369,000	$ 505,369,000	$ 44,037,000
NET COUNTY COST	$ 0.00	$ 57,722,000	$ 461,332,000	$ 505,369,000	$ 505,369,000	$ 44,037,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2016-17 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order.

The 2016-17 Recommended Budget reflects a net increase of $44.0 million.

The following is a description of each budget category change.

Children and Family Services

Reflects a decrease of $36.1 million due to the transfer of one-time funding to the Department of Children and Family Services for the Title IV-E Waiver program ($30.5 million), Katie A. Settlement Strategic Plan ($4.5 million), and implementation of the Blue Ribbon Commission recommendations ($1.1 million).

Health Services

Reflects a net increase of $4.6 million primarily due to the set aside of contingent funding for potential costs associated with the transfer of the Sheriff's Department's Medical Services Bureau to the Department of Health Services ($5.1 million), partially offset by a decrease in prior-year carryover savings ($0.5 million).

Parks and Recreation

Reflects a net increase of $5.0 million for anticipated operational costs associated with newly constructed or refurbished park facilities ($5.3 million), partially offset by the transfer of ongoing funding ($0.3 million) to the Department of Parks and Recreation for the Trails Planning Section.

Sheriff

Reflects a net increase of $24.8 million primarily due to the redirection and increase for future Sheriff facilities debt service payments ($23.3 million). In addition, funds set aside for operational needs ($5.0 million), partially offset by a funding transfer ($3.5 million) to the Sheriff's Department for settlement costs and implementation of the Citizens' Commission on Jail Violence recommendations.

Various

Reflects a net increase of $45.7 million for housing and economic development initiatives ($17.9 million), Stormwater Urban Runoff Quality Program ($7.4 million), mental health needs in County jails ($6.1 million), Assessor's Legacy System ($4.7 million), costs related to Proposition 47 implementation ($3.2 million), San Fernando Valley Family Center ($2.4 million), Animal Care and Control staffing plan ($2.0 million), Office of Child Protection ($1.6 million), budget uncertainties ($5.6 million), community programs ($8.0 million), and various other programs ($5.0 million). These increases are partially offset by decreases due to funding transfers to the Internal Services Department for data center relocation costs ($4.0 million), Sheriff's Department for implementation of the Department of Justice recommendations ($3.4 million), Probation Department for backfill of revenue losses ($3.0 million), several departments for various programs ($3.6 million), as well as a decrease in prior-year carryover savings ($4.2 million).

Public Defender

Ronald L. Brown, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,463,896.72	$ 5,267,000	$ 6,609,000	$ 7,643,000	$ 6,595,000	$ (14,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 178,324,979.44	$ 184,422,000	$ 187,173,000	$ 203,064,000	$ 195,558,000	$ 8,385,000
SERVICES & SUPPLIES	14,528,065.95	14,752,000	15,701,000	21,581,000	14,759,000	(942,000)
OTHER CHARGES	794,989.03	904,000	904,000	938,000	938,000	34,000
CAPITAL ASSETS - EQUIPMENT	420,509.79	23,000	23,000	68,000	0	(23,000)
GROSS TOTAL	$ 194,068,544.21	$ 200,101,000	$ 203,801,000	$ 225,651,000	$ 211,255,000	$ 7,454,000
INTRAFUND TRANSFERS	(119,809.00)	(163,000)	(234,000)	(234,000)	(234,000)	0
NET TOTAL	$ 193,948,735.21	$ 199,938,000	$ 203,567,000	$ 225,417,000	$ 211,021,000	$ 7,454,000
NET COUNTY COST	$ 188,484,838.49	$ 194,671,000	$ 196,958,000	$ 217,774,000	$ 204,426,000	$ 7,468,000
BUDGETED POSITIONS	1,138.0	1,144.0	1,144.0	1,272.0	1,144.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of the County as well as in State and federal Appellate Courts. The Department strives to defend the interests of indigent clients; protect their rights and advocate for clients' access to resources in order to be productive members of the community.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $7.5 million primarily due to Board-approved increases in salaries and employee benefits, partially offset by the deletion of one-time carryover funding and a decrease in retirement contributions. The Recommended Budget also reflects one-time funding to continue the Sexually Violent Predator (SVP) Program and one-time funding for overtime to address an increase in the Department's workload.

Critical/Strategic Planning Initiatives

The Department's Strategic Planning Initiatives include:

- Working to address County priorities of child protection, ensuring treatment for the mentally ill, elimination of homelessness and reduction of the jail inmate population.
- Assessing the Juvenile Client Assessment Recommendation and Evaluation (CARE) Program for compliance with best practices in serving children with critical educational and mental health needs.
- Improving assessment and performance measures through the acquisition and development of a case management system (CMS). The Public Defender continues to develop its new statistics system, which employs key performance indicators as a basis for assessing and comparing attorney workloads.
- Addressing support staff's operational needs to create capacity and flexibility to respond to changes in court practices and the law.

In addition, the Department collaborated with justice partners in applying for a MacArthur Foundation Safety and Justice Challenge grant targeted at reducing the number of clients confined in jail.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**203,801,000**	**234,000**	**6,609,000**	**196,958,000**	**1,144.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	8,611,000	--	--	8,611,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles Employee Retirement Association's investment portfolio.	(927,000)	--	--	(927,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	445,000	--	--	445,000	--
4. Public Safety Realignment (AB 109) Employee Benefits Increases: Reflects an increase in AB 109 expenditures fully offset by an increase in AB 109 revenue.	9,000	--	9,000	--	--
5. Overtime: Reflects an increase in overtime costs as a result of an increase in workload.	200,000	--	--	200,000	--
6. Deletion of One-time Funding: Reflects the deletion of one-time carryover funding for the CMS, refurbishment projects, video conferencing equipment and vehicle replacement. Also reflects the deletion of one-time revenue.	(918,000)	--	(23,000)	(895,000)	--
7. Deletion of One-time Funding for SVP Program: Reflects the deletion of one-time funding for the SVP Program.	--	--	5,000,000	(5,000,000)	--
8. SVP Program: Reflects the anticipated elimination of State revenue for the SVP program.	--	--	(5,000,000)	5,000,000	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	34,000	--	--	34,000	--
10. Position Reclassification: Reflects Board-approved position reclassifications to more appropriately reflect the assigned duties and responsibilities of the positions.	--	--	--	--	--
Total Changes	**7,454,000**	**0**	**(14,000)**	**7,468,000**	**0.0**
2016-17 Recommended Budget	**211,255,000**	**234,000**	**6,595,000**	**204,426,000**	**1,144.0**

Unmet Needs

The Department's unmet needs include additional funding for positions to assist with Proposition 47, peace officer body worn and vehicle cameras, proposed Mental Health Diversion Programs and a Public Information Officer. The Department is also seeking funding for its CMS.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 165,783.00	$ 165,000	$ 118,000	$ 118,000	$ 118,000	$ 0
COURT FEES & COSTS	415,948.90	350,000	500,000	500,000	500,000	0
FEDERAL - OTHER	217,740.51	208,000	208,000	208,000	208,000	0
LEGAL SERVICES	226,381.16	250,000	200,000	200,000	200,000	0
MISCELLANEOUS	377,378.36	398,000	400,000	425,000	400,000	0
OTHER SALES	68,185.00	0	0	0	0	0
PERSONNEL SERVICES	2,473.17	0	0	0	0	0
SALE OF CAPITAL ASSETS	1,297.62	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	2,185,000.00	2,400,000	2,887,000	2,896,000	2,896,000	9,000
STATE - OTHER	1,803,709.00	1,473,000	2,273,000	3,273,000	2,273,000	0
TRANSFERS IN	0.00	23,000	23,000	23,000	0	(23,000)
TOTAL REVENUE	$ 5,463,896.72	$ 5,267,000	$ 6,609,000	$ 7,643,000	$ 6,595,000	$ (14,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 113,492,410.06	$ 117,750,000	$ 120,674,000	$ 131,279,000	$ 127,161,000	$ 6,487,000
CAFETERIA BENEFIT PLANS	17,080,810.43	19,049,000	19,561,000	21,955,000	20,674,000	1,113,000
COUNTY EMPLOYEE RETIREMENT	23,460,859.60	22,303,000	22,104,000	22,627,000	21,170,000	(934,000)
DENTAL INSURANCE	385,370.29	400,000	321,000	321,000	321,000	0
DEPENDENT CARE SPENDING ACCOUNTS	122,283.00	123,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,305,764.25	325,000	319,000	319,000	319,000	0
FICA (OASDI)	1,620,140.28	1,700,000	1,494,000	1,733,000	1,603,000	109,000
HEALTH INSURANCE	6,860,777.18	7,920,000	7,920,000	8,623,000	8,623,000	703,000
LIFE INSURANCE	304,799.60	35,000	50,000	51,000	50,000	0
OTHER EMPLOYEE BENEFITS	7,702.50	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	5,214,681.00	5,900,000	5,785,000	6,233,000	6,233,000	448,000
SAVINGS PLAN	3,825,099.50	4,150,000	4,423,000	4,812,000	4,652,000	229,000
THRIFT PLAN (HORIZONS)	3,417,607.32	3,520,000	3,183,000	3,772,000	3,413,000	230,000
UNEMPLOYMENT INSURANCE	38,454.00	40,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	1,188,220.43	1,200,000	1,122,000	1,122,000	1,122,000	0
TOTAL S & E B	178,324,979.44	184,422,000	187,173,000	203,064,000	195,558,000	8,385,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,510,365.78	2,482,000	2,109,000	2,227,000	2,062,000	(47,000)
CLOTHING & PERSONAL SUPPLIES	1,886.04	0	0	0	0	0
COMMUNICATIONS	225,671.27	229,000	244,000	244,000	244,000	0
COMPUTING-MAINFRAME	113,826.14	99,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	319,808.24	349,000	285,000	285,000	285,000	0
COMPUTING-PERSONAL	572,259.93	392,000	1,256,000	1,268,000	1,256,000	0
CONTRACTED PROGRAM SERVICES	10,833.00	11,000	11,000	11,000	11,000	0
HOUSEHOLD EXPENSE	702.67	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	851,750.00	1,075,000	1,907,000	2,172,000	1,297,000	(610,000)
INSURANCE	37,542.60	35,000	14,000	14,000	14,000	0
MAINTENANCE - BUILDINGS & IMPRV	1,009,963.82	1,363,000	1,261,000	1,261,000	976,000	(285,000)
MAINTENANCE - EQUIPMENT	35,645.95	56,000	55,000	65,000	55,000	0
MEDICAL DENTAL & LAB SUPPLIES	1,669.04	0	0	0	0	0

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	269,680.00	276,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	12,328.18	15,000	22,000	22,000	22,000	0
OFFICE EXPENSE	685,485.99	505,000	576,000	1,241,000	576,000	0
PROFESSIONAL SERVICES	730,352.83	774,000	346,000	390,000	346,000	0
PUBLICATIONS & LEGAL NOTICE	1,767.29	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,574,340.47	1,592,000	1,791,000	1,809,000	1,791,000	0
RENTS & LEASES - EQUIPMENT	205,151.29	111,000	207,000	207,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	5,166.02	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	53,766.40	14,000	14,000	15,000	14,000	0
TECHNICAL SERVICES	782,447.36	631,000	652,000	4,772,000	652,000	0
TELECOMMUNICATIONS	2,173,469.28	2,401,000	2,155,000	2,615,000	2,155,000	0
TRAINING	74,844.90	36,000	66,000	162,000	66,000	0
TRANSPORTATION AND TRAVEL	392,430.98	406,000	398,000	401,000	398,000	0
UTILITIES	1,874,910.48	1,900,000	1,933,000	2,001,000	1,933,000	0
TOTAL S & S	14,528,065.95	14,752,000	15,701,000	21,581,000	14,759,000	(942,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	39,237.69	108,000	98,000	98,000	98,000	0
RET-OTHER LONG TERM DEBT	754,642.27	794,000	804,000	838,000	838,000	34,000
TAXES & ASSESSMENTS	1,109.07	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	794,989.03	904,000	904,000	938,000	938,000	34,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	79,115.70	0	0	0	0	0
DATA HANDLING EQUIPMENT	34,576.98	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	306,817.11	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	23,000	23,000	68,000	0	(23,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	420,509.79	23,000	23,000	68,000	0	(23,000)
TOTAL CAPITAL ASSETS	420,509.79	23,000	23,000	68,000	0	(23,000)
GROSS TOTAL	$ 194,068,544.21	$ 200,101,000	$ 203,801,000	$ 225,651,000	$ 211,255,000	$ 7,454,000
INTRAFUND TRANSFERS	(119,809.00)	(163,000)	(234,000)	(234,000)	(234,000)	0
NET TOTAL	$ 193,948,735.21	$ 199,938,000	$ 203,567,000	$ 225,417,000	$ 211,021,000	$ 7,454,000
NET COUNTY COST	$ 188,484,838.49	$ 194,671,000	$ 196,958,000	$ 217,774,000	$ 204,426,000	$ 7,468,000
BUDGETED POSITIONS	1,138.0	1,144.0	1,144.0	1,272.0	1,144.0	0.0

Departmental Program Summary

1. Felony Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	100,887,000	--	3,408,000	97,479,000	523.0
Less Administration	--	--	--	--	--
Net Program Costs	100,887,000	--	3,408,000	97,479,000	523.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Undertaken for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	64,174,000	119,000	477,000	63,578,000	363.0
Less Administration	--	--	--	--	--
Net Program Costs	64,174,000	119,000	477,000	63,578,000	363.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

Undertaken for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,292,000	--	466,000	18,826,000	112.0
Less Administration	--	--	--	--	--
Net Program Costs	19,292,000	--	466,000	18,826,000	112.0

Authority: Mandated programs – Federal and State Constitutions.

Undertaken for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,861,000	115,000	2,222,000	10,524,000	79.0
Less Administration	--	--	--	--	--
Net Program Costs	12,861,000	115,000	2,222,000	10,524,000	79.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code 987.2.

The program provides representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State Prison at the conclusion of their sentenced prison term.

5. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,709,000	--	--	6,709,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	6,709,000	--	--	6,709,000	20.0

Authority: Non-mandated, discretionary program.

The program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

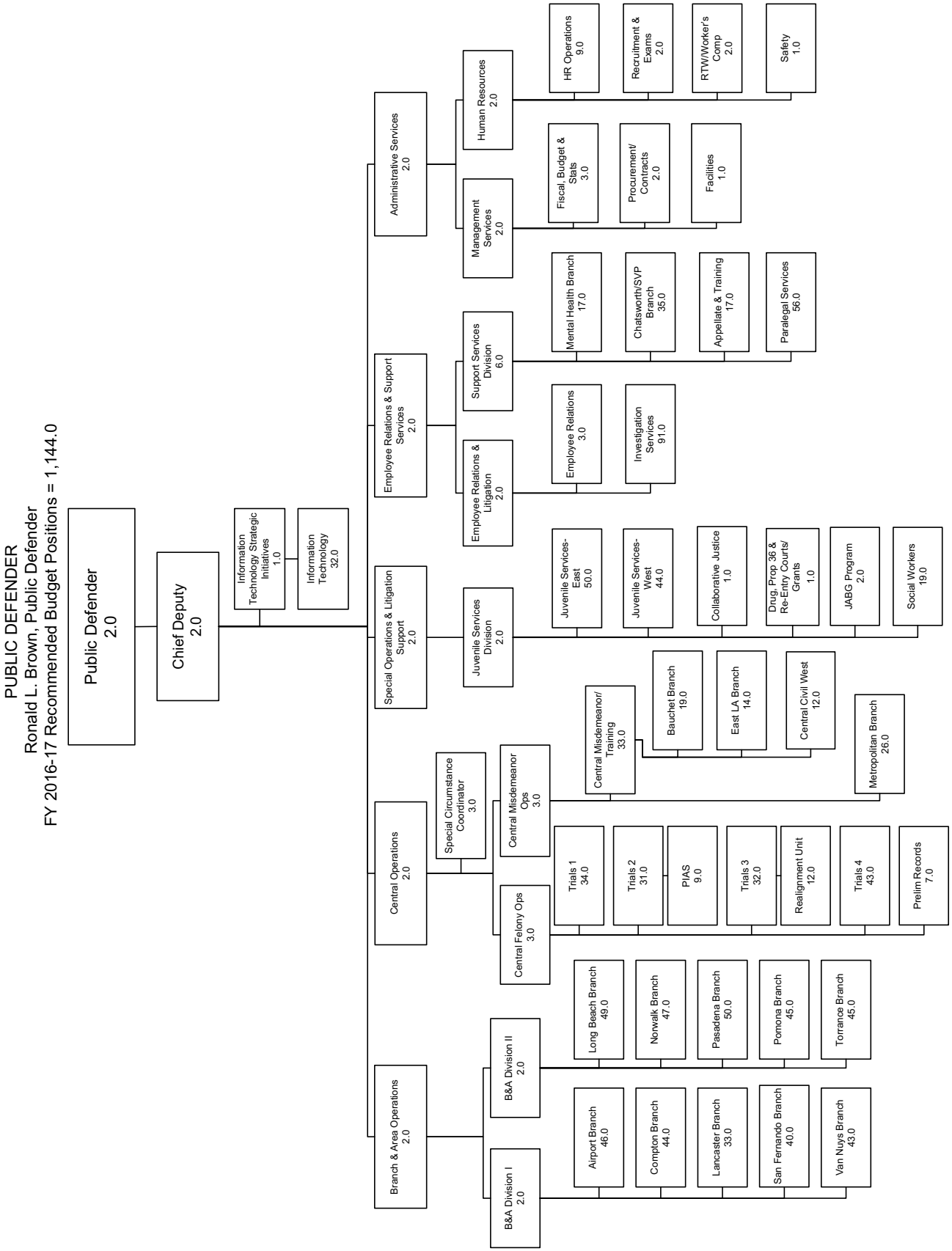
6. Administration and Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,332,000	--	22,000	7,310,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	7,332,000	--	22,000	7,310,000	47.0

Authority: Non-mandated, discretionary program.

The program provides executive and policy guidance to the Department that results in effective risk management and fiscal control, and provides for quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal support, human resources support, procurement and facilities support, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	211,255,000	234,000	6,595,000	204,426,000	1,144.0


PUBLIC DEFENDER
Ronald L. Brown, Public Defender
FY 2016-17 Recommended Budget Positions = 1,144.0
Public Defender 2.0
Chief Deputy 2.0
Information Technology Strategic Initiatives 1.0
Information Technology 32.0
Administrative Services 2.0
Human Resources 2.0
Management Services 2.0
HR Operations 9.0
Recruitment & Exams 2.0
RTW/Worker's Comp 2.0
Safety 1.0
Fiscal, Budget & Stats 3.0
Procurement/ Contracts 2.0
Facilities 1.0
Employee Relations & Support Services 2.0
Support Services Division 6.0
Employee Relations & Litigation 2.0
Mental Health Branch 17.0
Chatsworth/SVP Branch 35.0
Appellate & Training 17.0
Paralegal Services 56.0
Employee Relations 3.0
Investigation Services 91.0
Special Operations & Litigation Support 2.0
Juvenile Services Division 2.0
Juvenile Services-East 50.0
Juvenile Services-West 44.0
Collaborative Justice 1.0
Drug, Prop 36 & Re-Entry Courts/ Grants 1.0
JABG Program 2.0
Social Workers 19.0
Central Operations 2.0
Special Circumstance Coordinator 3.0
Central Misdemeanor Ops 3.0
Central Felony Ops 3.0
Central Misdemeanor/ Training 33.0
Bauchet Branch 19.0
East LA Branch 14.0
Central Civil West 12.0
Metropolitan Branch 26.0
Trials 1 34.0
Trials 2 31.0
PIAS 9.0
Trials 3 32.0
Realignment Unit 12.0
Trials 4 43.0
Prelim Records 7.0
Branch & Area Operations 2.0
B&A Division II 2.0
B&A Division I 2.0
Long Beach Branch 49.0
Norwalk Branch 47.0
Pasadena Branch 50.0
Pomona Branch 45.0
Torrance Branch 45.0
Airport Branch 46.0
Compton Branch 44.0
Lancaster Branch 33.0
San Fernando Branch 40.0
Van Nuys Branch 43.0

Public Library

Skye Patrick, County Library Director

Public Library Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 41,175,000.00	$ 38,914,000	$ 38,914,000	$ 19,730,000	$ 19,730,000	$ (19,184,000)
CANCEL OBLIGATED FUND BAL	10,435,434.00	11,004,000	11,004,000	12,246,000	12,246,000	1,242,000
PROPERTY TAXES	67,797,857.11	69,186,000	69,186,000	72,800,000	72,800,000	3,614,000
VOTER APPROVED SPECIAL TAXES	11,535,423.71	11,969,000	11,969,000	12,089,000	11,969,000	0
OTHER REVENUE	52,437,264.66	58,070,000	57,308,000	62,008,000	47,535,000	(9,773,000)
TOTAL FINANCING SOURCES	$ 183,380,979.48	$ 189,143,000	$ 188,381,000	$ 178,873,000	$ 164,280,000	$ (24,101,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 79,764,822.65	$ 82,136,000	$ 93,751,000	$ 100,453,000	$ 98,330,000	$ 4,579,000
SERVICES & SUPPLIES	46,762,844.36	69,704,000	77,057,000	63,575,000	51,105,000	(25,952,000)
OTHER CHARGES	38,352.99	4,137,000	4,137,000	952,000	952,000	(3,185,000)
CAPITAL ASSETS - EQUIPMENT	449,882.88	690,000	690,000	600,000	600,000	(90,000)
OTHER FINANCING USES	6,374,000.00	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 133,389,902.88	$ 157,167,000	$ 176,135,000	$ 166,080,000	$ 151,487,000	$ (24,648,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 11,077,000.00	$ 12,246,000	$ 12,246,000	$ 12,793,000	$ 12,793,000	$ 547,000
TOTAL OBLIGATED FUND BAL	$ 11,077,000.00	$ 12,246,000	$ 12,246,000	$ 12,793,000	$ 12,793,000	$ 547,000
TOTAL FINANCING USES	$ 144,466,902.88	$ 169,413,000	$ 188,381,000	$ 178,873,000	$ 164,280,000	$ (24,101,000)
BUDGETED POSITIONS	1,387.0	1,397.0	1,397.0	1,401.0	1,401.0	4.0

FUND	FUNCTION	ACTIVITY
PUBLIC LIBRARY	EDUCATION	LIBRARY SERVICES

Mission Statement

To provide diverse communities with easy access to information and knowledge they need to nurture cultural exploration and lifelong learning.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a reduction of $24.1 million primarily attributed to the deletion of one-time funding from the Utility User Tax-Measure U allocations, new construction projects, and various Board-funded refurbishment and capital projects. This reduction is partially offset by a 5.30 percent anticipated property tax growth rate. The Department's budget also includes Board-approved increases in salaries and retiree health insurance benefits and the addition of 4.0 positions.

Critical/Strategic Planning Initiatives

The Public Library's strategic plan establishes a roadmap for sustaining the delivery of quality library services and support for the Department's leadership as a 21st century library. Our purpose statement, "The Library Gives You the Freedom to Connect, Explore, Create - Whatever Your Needs or Dreams", along with eight key initiatives, sets the framework for developing innovative service models that will meet the increasing needs of our diverse communities.

In 2016-17, the Public Library will continue to have a key focus on its strategic initiatives and funding solutions for the Department's operating budget, in concert with the construction of new libraries and refurbishment of aging library buildings. These buildings will be designed with sustainable features that incorporate self-service models; spaces that encourage creativity; larger meeting rooms for civic engagement and community events; and equipped with robust and emerging technologies that support our digital initiatives.

Changes From 2015-16 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2015-16 Final Adopted Budget	**188,381,000**	**188,381,000**	**1,397.0**
Collaborative Programs			
1. Los Padrinos Juvenile Hall: Reflects the addition of 1.0 Librarian I and 1.0 Librarian Assistant I positions at the new Los Padrinos Juvenile Hall Library. The Probation Department will fund both construction expense and staffing costs for the first three years of the new library's operation.	177,000	177,000	2.0
Other Changes			
1. Property Tax Increase: Reflects a projected increase in property tax revenue.	3,614,000	3,614,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,720,000	3,720,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in department's proportional share of the costs to prefund the County's retiree healthcare benefits.	439,000	439,000	--
4. Cy Pres II Funding: Reflects the final installment of Cy Pres II funding for the Homework Center Project at various libraries.	136,000	136,000	--
5. Support Services Position: Reflects the addition of 1.0 Administrative Services Manager I position in the Staff Services Section.	119,000	119,000	1.0
6. Information Support Position: Reflects the addition of 1.0 Information Technology Technical Support Supervisor position.	124,000	124,000	1.0
7. Deletion of one-time funding: Reflects the deletion of one-time funds for First District ADA projects, Cy Pres II, La Mirada Renovation, Fourth District Projects, Books and Materials budget, and the Probation Juvenile Hall Project.	(9,726,000)	(9,726,000)	--
8. Deletion of prior year carryover funding: Reflects the deletion of prior year carryover funding.	(26,124,000)	(26,124,000)	--
9. Committed Fund Balance: Reflects an increase in obligated fund balance due to excess property tax for various cities.	547,000	547,000	--
10. Manhattan Beach Capital Project: Reflects the payment for bonds issued to finance the construction of the Manhattan Beach Library.	810,000	810,000	--
11. General County Overhead (GCO): Reflects an increase in GCO based on the FY 2016-17 County Cost Allocation Plan.	606,000	606,000	--
12. Other Changes: Reflects projected cost increases in building maintenance, leases, utilities, and various other departmental expenses.	1,457,000	1,457,000	--
Total Changes	**(24,101,000)**	**(24,101,000)**	**4.0**
2016-17 Recommended Budget	**164,280,000**	**164,280,000**	**1,401.0**

Unmet Needs

The Public Library's unmet needs include $5.6 million for facilities and maintenance budget to address critical structural and building maintenance issues due to extended deferred maintenance at various library facilities throughout the County. Additional unmet needs include $0.5 million for additional public safety services due to the increased needs for security services at various library facilities; $4.0 million to augment operating revenues to sustain ongoing library service levels; and $0.3 million to purchase two bookmobiles to replace the aging bookmobiles and continue to provide library services to patrons living in remote locations without a library near them.

PUBLIC LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 41,175,000.00	$ 38,914,000	$ 38,914,000	$ 19,730,000	$ 19,730,000	$ (19,184,000)
CANCEL OBLIGATED FUND BAL	10,435,434.00	11,004,000	11,004,000	12,246,000	12,246,000	1,242,000
PROPERTY TAXES	67,797,857.11	69,186,000	69,186,000	72,800,000	72,800,000	3,614,000
VOTER APPROVAL SPECIAL TAXES	11,535,423.71	11,969,000	11,969,000	12,089,000	11,969,000	0
CHARGES FOR SERVICES - OTHER	476,485.77	1,214,000	1,193,000	1,195,000	1,195,000	2,000
COURT FEES & COSTS	442.14	0	1,000	0	0	(1,000)
ELECTION SERVICES	612.00	0	1,000	0	0	(1,000)
FEDERAL - OTHER	9,242.05	0	0	0	0	0
INTEREST	449,520.83	437,000	437,000	437,000	437,000	0
LIBRARY SERVICES	1,713,854.53	1,999,000	1,999,000	1,999,000	1,999,000	0
MISCELLANEOUS	751,728.40	914,000	889,000	914,000	914,000	25,000
OTHER GOVERNMENTAL AGENCIES	343,755.51	195,000	190,000	165,000	165,000	(25,000)
OTHER SALES	12,945.78	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	1,895.43	0	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	457,768.20	0	0	0	0	0
RENTS & CONCESSIONS	14,300.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	18,896.12	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	439,381.82	530,000	530,000	530,000	530,000	0
STATE - OTHER	123,083.08	105,000	10,000	10,000	10,000	0
TRANSFERS IN	47,623,353.00	52,628,000	52,010,000	56,710,000	42,237,000	(9,773,000)
TOTAL FINANCING SOURCES	$ 183,380,979.48	$ 189,143,000	$ 188,381,000	$ 178,873,000	$ 164,280,000	$ (24,101,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 50,368,635.83	$ 52,447,000	$ 63,803,000	$ 69,965,000	$ 67,855,000	$ 4,052,000
CAFETERIA BENEFIT PLANS	8,860,854.84	9,094,000	8,962,000	9,071,000	9,058,000	96,000
COUNTY EMPLOYEE RETIREMENT	8,336,865.44	7,707,000	7,910,000	7,616,000	7,616,000	(294,000)
DENTAL INSURANCE	180,892.44	191,000	172,000	172,000	172,000	0
DEPENDENT CARE SPENDING ACCOUNTS	28,168.00	28,000	24,000	24,000	24,000	0
DISABILITY BENEFITS	396,779.43	399,000	427,000	402,000	402,000	(25,000)
FICA (OASDI)	689,150.91	710,000	699,000	703,000	703,000	4,000
HEALTH INSURANCE	5,725,693.03	5,774,000	5,684,000	5,684,000	5,684,000	0
LIFE INSURANCE	64,826.37	67,000	62,000	62,000	62,000	0
OTHER EMPLOYEE BENEFITS	14,914.92	39,000	50,000	50,000	50,000	0
RETIREE HEALTH INSURANCE	3,194,276.00	3,795,000	3,994,000	4,516,000	4,516,000	522,000
SAVINGS PLAN	174,493.88	201,000	169,000	172,000	172,000	3,000
THRIFT PLAN (HORIZONS)	859,263.13	985,000	1,000,000	1,011,000	1,011,000	11,000
UNEMPLOYMENT INSURANCE	70,457.00	49,000	145,000	93,000	93,000	(52,000)
WORKERS' COMPENSATION	799,551.43	650,000	650,000	912,000	912,000	262,000
TOTAL S & E B	79,764,822.65	82,136,000	93,751,000	100,453,000	98,330,000	4,579,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,648,718.88	5,866,000	3,671,000	5,762,000	5,762,000	2,091,000

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
CLOTHING & PERSONAL SUPPLIES	15,722.59	0	0	0	0	0
COMMUNICATIONS	120,846.40	135,000	135,000	135,000	135,000	0
COMPUTING-MAINFRAME	145,111.96	36,000	36,000	36,000	36,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	187,003.99	99,000	99,000	99,000	99,000	0
COMPUTING-PERSONAL	1,158,290.46	1,026,000	1,121,000	994,000	994,000	(127,000)
HOUSEHOLD EXPENSE	138,896.79	398,000	398,000	398,000	398,000	0
INFORMATION TECHNOLOGY SERVICES	732,861.83	1,669,000	1,398,000	1,372,000	1,372,000	(26,000)
INSURANCE	464,820.70	602,000	602,000	518,000	518,000	(84,000)
MAINTENANCE - BUILDINGS & IMPRV	13,112,339.56	25,542,000	7,180,000	15,547,000	9,947,000	2,767,000
MAINTENANCE - EQUIPMENT	436,209.26	0	0	0	0	0
MEDICAL DENTAL & LAB SUPPLIES	25,796.09	0	0	0	0	0
MEMBERSHIPS	34,938.75	90,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	68,425.91	23,000	23,000	23,000	23,000	0
OFFICE EXPENSE	2,130,744.12	1,717,000	1,812,000	1,538,000	1,538,000	(274,000)
PROFESSIONAL SERVICES	1,009,925.90	944,000	395,000	941,000	941,000	546,000
RENTS & LEASES - BLDG & IMPRV	1,725,759.54	1,805,000	303,000	1,521,000	1,521,000	1,218,000
RENTS & LEASES - EQUIPMENT	96,427.19	100,000	100,000	100,000	100,000	0
SMALL TOOLS & MINOR EQUIPMENT	102,301.44	300,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	11,941,964.56	19,646,000	50,483,000	25,358,000	18,938,000	(31,545,000)
TECHNICAL SERVICES	1,207,380.99	2,129,000	1,355,000	1,302,000	852,000	(503,000)
TELECOMMUNICATIONS	2,576,394.85	2,687,000	2,677,000	2,710,000	2,710,000	33,000
TRAINING	183,753.66	198,000	193,000	193,000	193,000	0
TRANSPORTATION AND TRAVEL	1,660,004.35	1,584,000	1,578,000	1,530,000	1,530,000	(48,000)
UTILITIES	3,838,204.59	3,108,000	3,108,000	3,108,000	3,108,000	0
TOTAL S & S	46,762,844.36	69,704,000	77,057,000	63,575,000	51,105,000	(25,952,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	3,800,000	3,800,000	0	0	(3,800,000)
JUDGMENTS & DAMAGES	5,571.90	291,000	291,000	91,000	91,000	(200,000)
RET-OTHER LONG TERM DEBT	16,432.42	17,000	17,000	832,000	832,000	815,000
TAXES & ASSESSMENTS	16,348.67	29,000	29,000	29,000	29,000	0
TOTAL OTH CHARGES	38,352.99	4,137,000	4,137,000	952,000	952,000	(3,185,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	450,000	360,000	360,000	360,000	0
ELECTRONIC EQUIPMENT	289,443.48	0	0	0	0	0
MACHINERY EQUIPMENT	5,550.83	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	50,285.24	140,000	230,000	140,000	140,000	(90,000)
VEHICLES & TRANSPORTATION EQUIPMENT	104,603.33	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	449,882.88	690,000	690,000	600,000	600,000	(90,000)
TOTAL CAPITAL ASSETS	449,882.88	690,000	690,000	600,000	600,000	(90,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	6,374,000.00	500,000	500,000	500,000	500,000	0
TOTAL OTH FIN USES	6,374,000.00	500,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 133,389,902.88	$ 157,167,000	$ 176,135,000	$ 166,080,000	$ 151,487,000	$ (24,648,000)

PUBLIC LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 11,077,000.00	$ 12,246,000	$ 12,246,000	$ 12,793,000	$ 12,793,000	$ 547,000
TOTAL OBLIGATED FUND BAL	$ 11,077,000.00	$ 12,246,000	$ 12,246,000	$ 12,793,000	$ 12,793,000	$ 547,000
TOTAL FINANCING USES	$ 144,466,902.88	$ 169,413,000	$ 188,381,000	$ 178,873,000	$ 164,280,000	$ (24,101,000)
BUDGETED POSITIONS	1,387.0	1,397.0	1,397.0	1,401.0	1,401.0	4.0

Departmental Program Summary

1. Public Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	83,115,000	83,115,000	1,091.0
Less Administration	--	--	--
Net Program Costs	83,115,000	83,115,000	1,091.0

Authority: Non-mandated discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of a highly diverse public. Serves customers' needs through circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	14,442,000	14,442,000	86.0
Less Administration	--	--	--
Net Program Costs	14,442,000	14,442,000	86.0

Authority: Non-mandated discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	11,415,000	11,415,000	47.0
Less Administration	--	--	--
Net Program Costs	11,415,000	11,415,000	47.0

Authority: Non-mandated discretionary program.

Provides strategic planning for information systems and the management, operation, and support of computer, data network, telecommunications, and wireless systems.

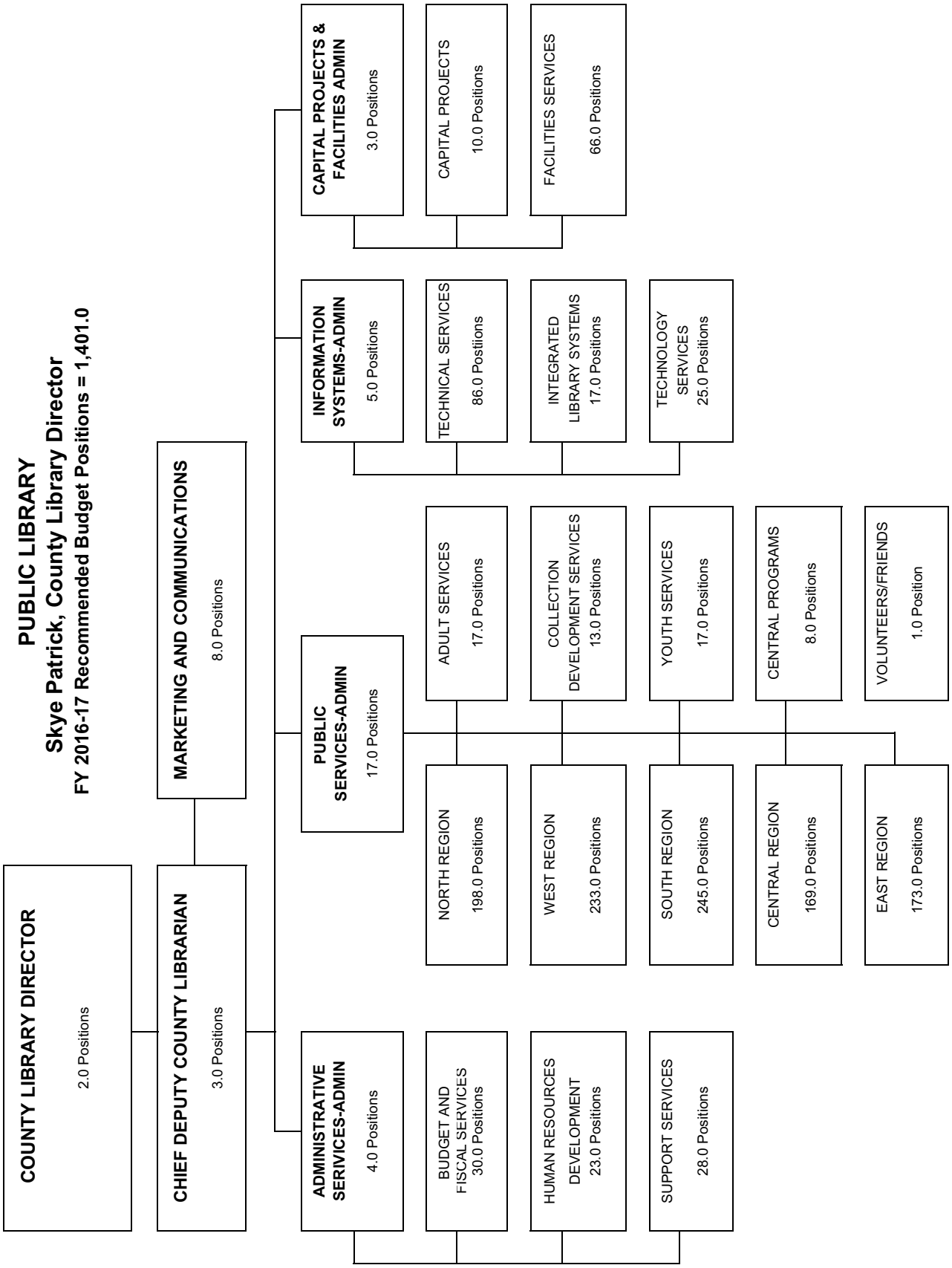
4. Administration

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	55,308,000	55,308,000	177.0
Less Administration	--	--	--
Net Program Costs	55,308,000	55,308,000	177.0

Authority: Non-mandated discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	164,280,000	164,280,000	1,401.0


PUBLIC LIBRARY
Skye Patrick, County Library Director
FY 2016-17 Recommended Budget Positions = 1,401.0
COUNTY LIBRARY DIRECTOR
2.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
3.0 Positions
MARKETING AND COMMUNICATIONS
8.0 Positions
ADMINISTRATIVE SERVICES-ADMIN
4.0 Positions
BUDGET AND FISCAL SERVICES
30.0 Positions
HUMAN RESOURCES DEVELOPMENT
23.0 Positions
SUPPORT SERVICES
28.0 Positions
PUBLIC SERVICES-ADMIN
17.0 Positions
NORTH REGION
198.0 Positions
WEST REGION
233.0 Positions
SOUTH REGION
245.0 Positions
CENTRAL REGION
169.0 Positions
EAST REGION
173.0 Positions
ADULT SERVICES
17.0 Positions
COLLECTION DEVELOPMENT SERVICES
13.0 Positions
YOUTH SERVICES
17.0 Positions
CENTRAL PROGRAMS
8.0 Positions
VOLUNTEERS/FRIENDS
1.0 Position
INFORMATION SYSTEMS-ADMIN
5.0 Positions
TECHNICAL SERVICES
86.0 Postions
INTEGRATED LIBRARY SYSTEMS
17.0 Positions
TECHNOLOGY SERVICES
25.0 Positions
CAPITAL PROJECTS & FACILITIES ADMIN
3.0 Positions
CAPITAL PROJECTS
10.0 Positions
FACILITIES SERVICES
66.0 Positions

Public Social Services

Sheryl L. Spiller, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$3,258,967,204.82	$ 3,501,901,000	$ 3,533,231,000	$ 4,018,235,000	$ 3,602,512,000	$ 69,281,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,153,643,923.80	$ 1,219,726,000	$ 1,224,360,000	$ 2,052,720,000	$ 1,286,699,000	$ 62,339,000
SERVICES & SUPPLIES	753,612,892.04	837,990,000	864,488,000	876,862,000	874,267,000	9,779,000
OTHER CHARGES	1,795,049,306.89	1,823,184,000	1,848,072,000	1,869,457,000	1,868,415,000	20,343,000
CAPITAL ASSETS - EQUIPMENT	3,836,314.84	6,763,000	6,853,000	5,790,000	5,790,000	(1,063,000)
GROSS TOTAL	$3,706,142,437.57	$ 3,887,663,000	$ 3,943,773,000	$ 4,804,829,000	$ 4,035,171,000	$ 91,398,000
INTRAFUND TRANSFERS	(6,716,139.35)	(2,389,000)	(3,166,000)	(2,907,000)	(2,907,000)	259,000
NET TOTAL	$3,699,426,298.22	$ 3,885,274,000	$ 3,940,607,000	$ 4,801,922,000	$ 4,032,264,000	$ 91,657,000
NET COUNTY COST	$ 440,459,093.40	$ 383,373,000	$ 407,376,000	$ 783,687,000	$ 429,752,000	$ 22,376,000
BUDGETED POSITIONS	13,681.0	13,792.0	13,792.0	23,669.0	13,808.0	16.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,786,052,998.20	$ 1,917,562,000	$ 1,936,066,000	$ 2,424,264,000	$ 1,992,521,000	$ 56,455,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,153,643,923.80	$ 1,219,726,000	$ 1,224,360,000	$ 2,052,720,000	$ 1,286,699,000	$ 62,339,000
SERVICES & SUPPLIES	554,561,759.32	640,183,000	656,068,000	659,395,000	659,495,000	3,427,000
OTHER CHARGES	125,103,587.09	142,552,000	156,765,000	162,475,000	160,363,000	3,598,000
CAPITAL ASSETS - EQUIPMENT	3,836,314.84	6,763,000	6,853,000	5,790,000	5,790,000	(1,063,000)
GROSS TOTAL	$1,837,145,585.05	$ 2,009,224,000	$ 2,044,046,000	$ 2,880,380,000	$ 2,112,347,000	$ 68,301,000
INTRAFUND TRANSFERS	(2,179,551.12)	(2,389,000)	(3,166,000)	(2,907,000)	(2,907,000)	259,000
NET TOTAL	$1,834,966,033.93	$ 2,006,835,000	$ 2,040,880,000	$ 2,877,473,000	$ 2,109,440,000	$ 68,560,000
NET COUNTY COST	$ 48,913,035.73	$ 89,273,000	$ 104,814,000	$ 453,209,000	$ 116,919,000	$ 12,105,000
BUDGETED POSITIONS	13,681.0	13,792.0	13,792.0	23,669.0	13,808.0	16.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To enrich lives through effective and caring service.

2016-17 Budget Message

The 2016-17 Recommended Budget for the Department of Public Social Services (DPSS) – Administration reflects a $68.3 million increase in gross appropriation and a $12.1 million increase in NCC. The NCC increase is primarily due to Board-approved salary increases and the County's share of increases in employee benefits and CalFresh expenditures, offset by the elimination of one-time funding.

The Recommended Budget reflects a net increase of 16.0 positions. The new positions are primarily for the Los Angeles Eligibility, Automated Determination, Evaluation and Reporting (LEADER) Replacement System (LRS), In-Home Supportive Services (IHSS), and administrative support.

Although there was an increased demand for the full range of DPSS services in the last few years, with the economic recovery, cash assistance caseloads are projected to flatten or slightly decline, while caseloads for non-cash programs such as Medi-Cal are projected to continue rising.

Critical/Strategic Planning Initiatives

The Department remains committed to measures that ensure effective and professional service delivery and support the County's goal of Operational Effectiveness/Fiscal Sustainability and Integrated Services Delivery.

The Department continues to enhance its Customer Service Centers (CSC) to improve the service provided to participants. The current service population of the CSCs have reached over 2.4 million cases with a monthly average of 752,046 calls. The CSCs recently implemented a feature allowing participants to leave a call back number instead of waiting in queue during extended wait periods. In addition, a simplified authentication system was added to the Integrated Voice Response (IVR) system that allows participants to use personal information to access case information.

DPSS also continues to maximize leading edge technology to improve outcomes and program excellence. The Department recently started to implement restricted wireless connectivity in its district offices to support lobby self-service, lobby check-in, and allow customers online access to case and program information. In FY 2016-17, the Department plans on expanding its Electronic Bulletin Boards (EBB), Electronic Document Management System (EDMS), and point of services scanning projects.

The Department is also working to lower the annual cost of workers' compensation. Between June and December 2015, 47 additional employees were returned to work and 17 employees retired after being on a six month or more leave of absence. Based on the risk management mitigation strategies implemented during the fiscal year, the Department achieved a 27.6 percent reduction in workers' compensation expenses from the prior year.

DPSS programs provide a vast array of services to families, children, single adults, and the elderly and are designed to alleviate financial hardship and promote family health, personal responsibility, and economic self-sufficiency. Over 3.5 million participants are served monthly. In addition, the Department continues to focus on homeless prevention and housing relocation. In the first quarter of FY 2015-16, a total of 5,313 families were served through the Temporary Homeless Assistance Program, 1,177 families received assistance to secure permanent housing, 855 families were assisted through the Eviction Prevention Program, and 163 families via the 4-month Rental Assistance Program. In addition, 475 families were placed in permanent housing, 384 families received crisis housing placements via the Homeless Family Solutions System and 586,129 households received CalFresh benefits, representing 1,180,615 individuals.

DPSS continues to partner with other County departments to improve service delivery and to provide integrated services. The Department's partnership with the Department of Children and Family Services (DCFS) provides integrated services for mutual families and resources for other needy DCFS families and caretaker relatives. Approximately 18,000 families benefited from this service coordination from July 2015 to November 2015. Additionally, the Department continues to assist DCFS youth to find employment via the Child Family Team (CFT) meetings and Non-CFT subsidized employment. The Department's partnership with Community and Senior Services (CSS) has also enabled the placement of over 5,400 California Work Opportunities and Responsibility to Kids (CalWORKs) and foster youth in subsidized employment since July 2014 through December 2015. This, along with other efforts, allowed the County to meet the federal work participation rate standard resulting in hundreds of millions of dollars of State cost avoidance in federal penalties. Lastly, DPSS plans on expanding the Family Stabilization Care Coordinator Program with the help of the Department of Mental Health (DMH). The coordinators are co-located DMH social workers who consult with family stabilization participants in need of services outside the scope of DPSS in order to provide referrals to various community resources.

As DPSS moves into 2016-17, it will continue to devote resources towards one of its primary initiatives; to reduce and prevent homelessness through various programs and numerous partnerships with other County departments and local agencies.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**2,044,046,000**	**3,166,000**	**1,936,066,000**	**104,814,000**	**13,792.0**
New/Expanded Programs					
1. LRS: Reflects a net increase of 5.0 positions necessary to implement the new LRS and phase-out the LEADER contract.	89,000	--	89,000	--	5.0
2. IHSS: Reflects the addition of 5.0 positions offset with State and federal revenues needed to handle additional workload created by the Department of Labor's decision to extend overtime and minimum wage protections to IHSS providers.	371,000	--	371,000	--	5.0
3. Welfare-to-Work (WtW) Services: Reflects an increase in appropriation offset by State and federal revenues for Participant Assessment Services, CalWORKs Career Education, and CalWORKs WtW.	7,878,000	--	7,878,000	--	--
Other Changes					
1. Administrative Staffing: Reflects a net increase of 6.0 positions to enhance staffing in the areas of employee relations, fiscal operations, and secretarial support.	500,000	--	500,000	--	6.0
2. Position Reclass: Reflects the Board-approved reclassification of 8.0 positions.	--	--	--	--	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	62,754,000	--	58,210,000	4,544,000	--
4. Unavoidable Costs: Reflects increased costs in unemployment insurance, offset by a decrease in workers' compensation and long-term disability costs based on historical experience.	(980,000)	--	(980,000)	--	--
5. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(4,319,000)	--	(3,986,000)	(333,000)	--
6. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund County's retiree healthcare benefits.	15,378,000	--	14,940,000	438,000	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with the Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(2,112,000)	--	(1,949,000)	(163,000)	--
8. One-Time Funding: Reflects the deletion of one-time funding for computers, printers, salaries and employee benefits, telecommunications, capital assets, offset by the deletion of one-time State revenue for the California Healthcare Eligibility, Enrollment and Retention System and LEADER.	(26,363,000)	--	(26,363,000)	--	--
9. SEIU 721 Training: Reflects the deletion of one-time funding for SEIU 721 training in FY 2015-16.	(475,000)	--	--	(475,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Operational Cost Changes: Reflects miscellaneous operational cost changes in categories such as telecommunications, Sheriff's services, technical services, building leases, building improvements, and capital assets, fully offset by State and federal revenues.	27,912,000	(259,000)	28,171,000	--	--
11. Adult Protective Services (APS): Reflects an increase in appropriation and State realignment revenue for the APS program at CSS. Also reflects a shift in revenue to realign appropriation into the correct account.	1,683,000	--	1,683,000	--	--
12. County Social Services Programs: Reflects an increase in appropriation for the Supplemental Security Income Appeals and General Relief Opportunity for Work contracts, fully offset by Community Services Block Grant and CalFresh education/training revenues.	510,000	--	510,000	--	--
13. State Utility Assistance Subsidy: Reflects an increase in other charges appropriation and revenue for State Utility Assistance Subsidy.	1,020,000	--	1,020,000	--	--
14. LRS Reduction: Reflects a decrease in appropriation offset by a decrease in State and federal revenues due to a reduction in LRS development and implementation costs associated with contractor services, consortium personnel, and hardware and software acquisition.	(16,466,000)	--	(16,466,000)	--	--
15. LRS Unmet Need: Reflects an increase in funding for the County's share of the LRS project. The appropriation is the variance of the County's share from FY 2015-16 based on the latest Implementation Advance Planning Document Update from the Governor's Budget.	921,000	--	--	921,000	--
16. CalFresh Match Waiver Unmet Need: Reflects funding for CalFresh administrative expenditures above the County's maintenance of effort level. This adjustment reflects the County's share of the CalFresh Match Waiver's third-year phase-out.	--	--	(7,173,000)	7,173,000	--
Total Changes	**68,301,000**	**(259,000)**	**56,455,000**	**12,105,000**	**16.0**
2016-17 Recommended Budget	**2,112,347,000**	**2,907,000**	**1,992,521,000**	**116,919,000**	**13,808.0**

Unmet Needs

Funding for programs the Department administers depend largely on State and federal subvention. The FY 2016-17 Recommended Budget assumes sufficient funding to support the current operational level. Due to the volatile nature of the State budget process, the Recommended Budget does not factor in the Governor's January budget proposal. The final State funding allocations will not be known until after the State's FY 2016-17 Budget is signed.

The Department's unmet needs are primarily focused on additional staffing needed to meet increased demands. Over the past several years, funding did not increase at the same rate as caseload and program demands. Currently, case workers for the approved caseload in the Department's core programs are staffed significantly below the full need level, though the level of understaffing varies significantly by program. Thus, it would require a significant number of workers to fulfill the unmet needs for case workers and administrative staff.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 26.50	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - OTHER	2,613,401.60	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	1,104,807,521.23	1,341,679,000	1,343,246,000	1,803,344,000	1,388,444,000	45,198,000
MISCELLANEOUS	856,300.28	694,000	694,000	694,000	694,000	0
SALE OF CAPITAL ASSETS	3,768.05	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE	0.00	0	807,000	0	0	(807,000)
STATE - 2011 REALIGNMENT REVENUE	15,426,465.00	15,456,000	14,649,000	16,318,000	16,318,000	1,669,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	661,950,917.88	559,549,000	576,486,000	603,724,000	586,881,000	10,395,000
TRANSFERS IN	96,629.75	184,000	184,000	184,000	184,000	0
WELFARE REPAYMENTS	297,967.91	0	0	0	0	0
TOTAL REVENUE	$1,786,052,998.20	$ 1,917,562,000	$ 1,936,066,000	$ 2,424,264,000	$ 1,992,521,000	$ 56,455,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 654,524,291.27	$ 701,306,000	$ 710,156,000	$ 1,241,594,000	$ 745,437,000	$ 35,281,000
CAFETERIA BENEFIT PLANS	206,567,751.95	216,023,000	211,907,000	497,786,000	227,922,000	16,015,000
COUNTY EMPLOYEE RETIREMENT	135,950,737.98	129,969,000	127,575,000	123,256,000	123,256,000	(4,319,000)
DENTAL INSURANCE	4,522,648.43	4,542,000	4,566,000	4,566,000	4,566,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,427,392.75	1,414,000	2,000,000	2,000,000	2,000,000	0
DISABILITY BENEFITS	8,281,366.79	8,566,000	9,147,000	9,083,000	9,083,000	(64,000)
FICA (OASDI)	9,394,924.04	9,772,000	8,430,000	8,430,000	8,430,000	0
HEALTH INSURANCE	6,462,431.02	5,914,000	5,349,000	6,313,000	6,313,000	964,000
LIFE INSURANCE	1,024,896.60	765,000	680,000	680,000	680,000	0
OTHER EMPLOYEE BENEFITS	322,108.50	31,000	470,000	470,000	470,000	0
RETIREE HEALTH INSURANCE	67,394,935.00	78,736,000	78,010,000	93,388,000	93,388,000	15,378,000
SAVINGS PLAN	1,957,417.68	2,287,000	2,027,000	2,027,000	2,027,000	0
THRIFT PLAN (HORIZONS)	16,176,924.09	17,787,000	21,438,000	21,438,000	21,438,000	0
UNEMPLOYMENT INSURANCE	166,314.00	213,000	204,000	252,000	252,000	48,000
WORKERS' COMPENSATION	39,469,783.70	42,401,000	42,401,000	41,437,000	41,437,000	(964,000)
TOTAL S & E B	1,153,643,923.80	1,219,726,000	1,224,360,000	2,052,720,000	1,286,699,000	62,339,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	22,276,713.93	23,289,000	24,409,000	24,953,000	24,953,000	544,000
COMMUNICATIONS	998,679.00	1,035,000	1,015,000	1,640,000	1,640,000	625,000
COMPUTING-MAINFRAME	4,881,266.31	6,373,000	7,998,000	6,264,000	6,264,000	(1,734,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	15,045,237.00	18,185,000	16,970,000	18,922,000	18,922,000	1,952,000
COMPUTING-PERSONAL	8,161,437.24	10,070,000	15,132,000	8,076,000	8,076,000	(7,056,000)
CONTRACTED PROGRAM SERVICES	222,223,649.43	246,090,000	261,900,000	271,287,000	271,287,000	9,387,000
HOUSEHOLD EXPENSE	37,153.51	40,000	30,000	30,000	30,000	0
INFORMATION TECHNOLOGY SERVICES	111,422,447.24	148,163,000	144,395,000	129,048,000	129,048,000	(15,347,000)
INSURANCE	1,198,171.38	1,477,000	1,479,000	1,639,000	1,639,000	160,000
MAINTENANCE - BUILDINGS & IMPRV	13,332,313.98	15,984,000	15,410,000	17,010,000	17,010,000	1,600,000
MAINTENANCE - EQUIPMENT	350,453.74	360,000	245,000	353,000	353,000	108,000
MEDICAL DENTAL & LAB SUPPLIES	9,300.07	12,000	10,000	12,000	12,000	2,000
MEMBERSHIPS	138,818.28	145,000	115,000	150,000	150,000	35,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	4,452.36	29,000	56,000	56,000	56,000	0
OFFICE EXPENSE	30,018,436.89	35,780,000	32,115,000	35,185,000	35,185,000	3,070,000
PROFESSIONAL SERVICES	9,526,192.80	12,659,000	12,870,000	12,975,000	12,975,000	105,000
PUBLICATIONS & LEGAL NOTICE	20,322.50	20,000	15,000	20,000	20,000	5,000
RENTS & LEASES - BLDG & IMPRV	50,892,977.31	52,078,000	52,064,000	57,717,000	57,717,000	5,653,000
RENTS & LEASES - EQUIPMENT	1,591,702.28	2,009,000	2,509,000	2,009,000	2,009,000	(500,000)
SMALL TOOLS & MINOR EQUIPMENT	7,906.21	7,000	7,000	7,000	7,000	0
SPECIAL DEPARTMENTAL EXPENSE	64,460.31	230,000	102,000	220,000	220,000	118,000
TECHNICAL SERVICES	20,533,513.52	21,825,000	22,345,000	24,802,000	24,902,000	2,557,000
TELECOMMUNICATIONS	31,982,257.28	34,004,000	33,773,000	36,015,000	36,015,000	2,242,000
TRAINING	1,528,735.63	1,476,000	1,951,000	1,360,000	1,360,000	(591,000)
TRANSPORTATION AND TRAVEL	2,534,900.28	2,843,000	2,653,000	2,945,000	2,945,000	292,000
UTILITIES	5,780,260.84	6,000,000	6,500,000	6,700,000	6,700,000	200,000
TOTAL S & S	554,561,759.32	640,183,000	656,068,000	659,395,000	659,495,000	3,427,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	303,402.60	843,000	963,000	1,570,000	1,570,000	607,000
RET-OTHER LONG TERM DEBT	7,819,295.33	8,148,000	6,605,000	10,688,000	8,576,000	1,971,000
SUPPORT & CARE OF PERSONS	116,966,027.44	133,544,000	149,180,000	150,200,000	150,200,000	1,020,000
TAXES & ASSESSMENTS	14,861.72	17,000	17,000	17,000	17,000	0
TOTAL OTH CHARGES	125,103,587.09	142,552,000	156,765,000	162,475,000	160,363,000	3,598,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,705,397.95	6,306,000	6,359,000	5,718,000	5,718,000	(641,000)
DATA HANDLING EQUIPMENT	17,682.59	30,000	30,000	0	0	(30,000)
ELECTRONIC EQUIPMENT	113,234.30	247,000	284,000	72,000	72,000	(212,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	180,000	180,000	0	0	(180,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	3,836,314.84	6,763,000	6,853,000	5,790,000	5,790,000	(1,063,000)
TOTAL CAPITAL ASSETS	3,836,314.84	6,763,000	6,853,000	5,790,000	5,790,000	(1,063,000)
GROSS TOTAL	$1,837,145,585.05	$ 2,009,224,000	$ 2,044,046,000	$ 2,880,380,000	$ 2,112,347,000	$ 68,301,000
INTRAFUND TRANSFERS	(2,179,551.12)	(2,389,000)	(3,166,000)	(2,907,000)	(2,907,000)	259,000
NET TOTAL	$1,834,966,033.93	$ 2,006,835,000	$ 2,040,880,000	$ 2,877,473,000	$ 2,109,440,000	$ 68,560,000
NET COUNTY COST	$ 48,913,035.73	$ 89,273,000	$ 104,814,000	$ 453,209,000	$ 116,919,000	$ 12,105,000
BUDGETED POSITIONS	13,681.0	13,792.0	13,792.0	23,669.0	13,808.0	16.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,472,914,206.62	$ 1,584,339,000	$ 1,597,165,000	$ 1,593,971,000	$ 1,609,991,000	$ 12,826,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 199,051,132.72	$ 197,807,000	$ 208,420,000	$ 217,467,000	$ 214,772,000	$ 6,352,000
OTHER CHARGES	1,669,945,719.80	1,680,632,000	1,691,307,000	1,706,982,000	1,708,052,000	16,745,000
GROSS TOTAL	$1,868,996,852.52	$ 1,878,439,000	$ 1,899,727,000	$ 1,924,449,000	$ 1,922,824,000	$ 23,097,000
INTRAFUND TRANSFERS	(4,536,588.23)	0	0	0	0	0
NET TOTAL	$1,864,460,264.29	$ 1,878,439,000	$ 1,899,727,000	$ 1,924,449,000	$ 1,922,824,000	$ 23,097,000
NET COUNTY COST	$ 391,546,057.67	$ 294,100,000	$ 302,562,000	$ 330,478,000	$ 312,833,000	$ 10,271,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2016-17 Budget Message

The Public Social Services Assistance Budget funds mandated and discretionary public assistance and social services programs, financed with federal, State, and County funds. These programs include: CalWORKs; Indigent Aid General Relief (GR); General Relief Anti-Homelessness (GRAH); IHSS; Cash Assistance Program for Immigrants (CAPI); Refugee Resettlement Program/Refugee Cash Assistance (RRP/RCA); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and Work Incentive Nutritional Supplement (WINS).

The 2016-17 Recommended Budget reflects a $23.1 million increase in appropriation and a $12.8 million net increase in revenue primarily due to 1991 Realignment Sales Tax Growth in IHSS. Also reflected is a $10.3 million net increase in NCC primarily due to the annual Maintenance of Effort (MOE) inflation factor of 3.5 percent and wage increases in the IHSS program.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**1,899,727,000**	**0**	**1,597,165,000**	**302,562,000**	**0.0**
Efficiencies					
1. GR: Reflects savings in the GR Mandatory Substance Use Disorder Recovery Program (MSUDRP) due to the Drug Medi-Cal (DMC) Waiver that expanded reimbursable services under Medi-Cal.	(402,000)	--	--	(402,000)	--
2. GRAH: Reflects the redirection of GR-MSUDRP savings to fund rental subsidies.	402,000	--	--	402,000	--
Other Changes					
1. IHSS: Reflects an increase in funding due to a 3.5 percent increase in the IHSS MOE, the $1.00 wage increase effective February 1, 2016, and the $0.18 wage increase effective February 1, 2017.	33,661,000	--	--	33,661,000	--
2. IHSS: Reflects an increase in the Provider Heath Care Plan expenditures due to a 1.9 percent enrollment increase.	3,451,000	--	3,451,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. IHSS: Reflects an increase in realignment sales tax revenue.	--	--	15,934,000	(15,934,000)	--
4. GR: Reflects a decrease in funding primarily due to a 4.4 percent decrease in caseload, partially offset by a $0.91 cost per case increase for GR services and a decrease in Interim Assistance Reimbursements.	(7,826,000)	--	(2,800,000)	(5,026,000)	--
5. GRAH: Reflects the deletion of one-time funding.	(7,173,000)	--	(1,189,000)	(5,984,000)	--
6. GRAH: Reflects ongoing funding and carryover of projected savings for GR rental subsidies.	5,772,000	--	2,054,000	3,718,000	--
7. CalWORKS: Reflects a decrease in funding due to a 2.5 percent decrease in aided caseload, partially offset by an $8.28 increase in the average monthly cost per case from the current budgeted level.	(7,193,000)	--	(7,029,000)	(164,000)	--
8. CAPI: Reflects an increase in funding resulting from a 6.2 percent increase in aided caseload and a $15.23 increase in the average monthly cost per case from the current budgeted level.	5,299,000	--	5,299,000	--	--
9. CSBG: Reflects a decrease in appropriation and revenue to align the budget with available funding.	(1,207,000)	--	(1,207,000)	--	--
10. RRP/RCA: Reflects an increase in funding resulting from an 8.1 percent increase in aided caseload and a $0.46 increase in the average monthly cost per case from the current budgeted level.	350,000	--	350,000	--	--
11. REP: Reflects a decrease in appropriation and revenue to align the budget with available funding.	(30,000)	--	(30,000)	--	--
12. WINS: Reflects a decrease in appropriation and revenue to align the budget to actual expenditure levels.	(2,007,000)	--	(2,007,000)	--	--
Total Changes	**23,097,000**	**0**	**12,826,000**	**10,271,000**	**0.0**
2016-17 Recommended Budget	**1,922,824,000**	**0**	**1,609,991,000**	**312,833,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ 24,278,411.34	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	0.00	4,423,000	5,137,000	6,483,000	6,002,000	865,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	282,010,930.57	440,125,000	449,332,000	443,430,000	443,334,000	(5,998,000)
MISCELLANEOUS	521,203.00	500,000	1,163,000	500,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE	821,103,504.77	732,619,000	844,245,000	729,420,000	745,490,000	(98,755,000)
STATE - MOTOR VEHICLE IN-LIEU TAX	177,075,582.05	248,447,000	135,041,000	245,198,000	245,062,000	110,021,000
STATE - PUBLIC ASSISTANCE PROGRAMS	162,690,390.78	153,780,000	157,985,000	164,408,000	164,408,000	6,423,000
WELFARE REPAYMENTS	5,234,184.11	4,445,000	4,262,000	4,532,000	4,532,000	270,000
TOTAL REVENUE	$1,472,914,206.62	$ 1,584,339,000	$ 1,597,165,000	$ 1,593,971,000	$ 1,609,991,000	$ 12,826,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 196,627,288.10	$ 197,807,000	$ 208,420,000	$ 217,467,000	$ 214,772,000	$ 6,352,000
PROFESSIONAL SERVICES	2,423,844.62	0	0	0	0	0
TOTAL S & S	199,051,132.72	197,807,000	208,420,000	217,467,000	214,772,000	6,352,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,174,806.67	0	0	0	0	0
SUPPORT & CARE OF PERSONS	1,666,770,913.13	1,680,632,000	1,691,307,000	1,706,982,000	1,708,052,000	16,745,000
TOTAL OTH CHARGES	1,669,945,719.80	1,680,632,000	1,691,307,000	1,706,982,000	1,708,052,000	16,745,000
GROSS TOTAL	$1,868,996,852.52	$ 1,878,439,000	$ 1,899,727,000	$ 1,924,449,000	$ 1,922,824,000	$ 23,097,000
INTRAFUND TRANSFERS	(4,536,588.23)	0	0	0	0	0
NET TOTAL	$1,864,460,264.29	$ 1,878,439,000	$ 1,899,727,000	$ 1,924,449,000	$ 1,922,824,000	$ 23,097,000
NET COUNTY COST	$ 391,546,057.67	$ 294,100,000	$ 302,562,000	$ 330,478,000	$ 312,833,000	$ 10,271,000

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 987,676,015.97	$ 988,575,000	$ 986,557,000	$ 978,865,000	$ 979,528,000	$ (7,029,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 992,478,152.49	$ 989,623,000	$ 986,879,000	$ 979,686,000	$ 979,686,000	$ (7,193,000)
GROSS TOTAL	$ 992,478,152.49	$ 989,623,000	$ 986,879,000	$ 979,686,000	$ 979,686,000	$ (7,193,000)
NET TOTAL	$ 992,478,152.49	$ 989,623,000	$ 986,879,000	$ 979,686,000	$ 979,686,000	$ (7,193,000)
NET COUNTY COST	$ 4,802,136.52	$ 1,048,000	$ 322,000	$ 821,000	$ 158,000	$ (164,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 58,919,514.00	$ 64,881,000	$ 64,545,000	$ 69,844,000	$ 69,844,000	$ 5,299,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 58,849,220.07	$ 64,881,000	$ 64,545,000	$ 69,844,000	$ 69,844,000	$ 5,299,000
GROSS TOTAL	$ 58,849,220.07	$ 64,881,000	$ 64,545,000	$ 69,844,000	$ 69,844,000	$ 5,299,000
NET TOTAL	$ 58,849,220.07	$ 64,881,000	$ 64,545,000	$ 69,844,000	$ 69,844,000	$ 5,299,000
NET COUNTY COST	$ (70,293.93)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,549,467.05	$ 4,773,000	$ 4,980,000	$ 3,773,000	$ 3,773,000	$ (1,207,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,578,039.32	$ 4,773,000	$ 4,980,000	$ 3,773,000	$ 3,773,000	$ (1,207,000)
GROSS TOTAL	$ 4,578,039.32	$ 4,773,000	$ 4,980,000	$ 3,773,000	$ 3,773,000	$ (1,207,000)
NET TOTAL	$ 4,578,039.32	$ 4,773,000	$ 4,980,000	$ 3,773,000	$ 3,773,000	$ (1,207,000)
NET COUNTY COST	$ 28,572.27	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,080,051.72	$ 5,723,000	$ 6,358,000	$ 7,800,000	$ 7,223,000	$ 865,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 6,703,522.83	$ 7,971,000	$ 9,815,000	$ 13,035,000	$ 10,085,000	$ 270,000
OTHER CHARGES	4,248,878.50	4,607,000	7,127,000	5,858,000	5,858,000	(1,269,000)
GROSS TOTAL	$ 10,952,401.33	$ 12,578,000	$ 16,942,000	$ 18,893,000	$ 15,943,000	$ (999,000)
INTRAFUND TRANSFERS	(3,082,164.20)	0	0	0	0	0
NET TOTAL	$ 7,870,237.13	$ 12,578,000	$ 16,942,000	$ 18,893,000	$ 15,943,000	$ (999,000)
NET COUNTY COST	$ 2,790,185.41	$ 6,855,000	$ 10,584,000	$ 11,093,000	$ 8,720,000	$ (1,864,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,769,684.23	$ 11,682,000	$ 14,800,000	$ 12,000,000	$ 12,000,000	$ (2,800,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,362,369.49	$ 6,369,000	$ 6,711,000	$ 10,324,000	$ 10,579,000	$ 3,868,000
OTHER CHARGES	251,123,671.59	232,745,000	240,980,000	228,884,000	228,884,000	(12,096,000)
GROSS TOTAL	$ 258,486,041.08	$ 239,114,000	$ 247,691,000	$ 239,208,000	$ 239,463,000	$ (8,228,000)
INTRAFUND TRANSFERS	(1,454,424.03)	0	0	0	0	0
NET TOTAL	$ 257,031,617.05	$ 239,114,000	$ 247,691,000	$ 239,208,000	$ 239,463,000	$ (8,228,000)
NET COUNTY COST	$ 245,261,932.82	$ 227,432,000	$ 232,891,000	$ 227,208,000	$ 227,463,000	$ (5,428,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 393,870,810.46	$ 496,492,000	$ 504,363,000	$ 507,814,000	$ 523,748,000	$ 19,385,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 177,631,503.98	$ 175,966,000	$ 183,837,000	$ 187,288,000	$ 187,288,000	$ 3,451,000
OTHER CHARGES	354,966,832.00	379,291,000	379,291,000	411,882,000	412,952,000	33,661,000
GROSS TOTAL	$ 532,598,335.98	$ 555,257,000	$ 563,128,000	$ 599,170,000	$ 600,240,000	$ 37,112,000
NET TOTAL	$ 532,598,335.98	$ 555,257,000	$ 563,128,000	$ 599,170,000	$ 600,240,000	$ 37,112,000
NET COUNTY COST	$ 138,727,525.52	$ 58,765,000	$ 58,765,000	$ 91,356,000	$ 76,492,000	$ 17,727,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,052,889.36	$ 3,632,000	$ 4,275,000	$ 4,625,000	$ 4,625,000	$ 350,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 3,055,995.05	$ 3,632,000	$ 4,275,000	$ 4,625,000	$ 4,625,000	$ 350,000
GROSS TOTAL	$ 3,055,995.05	$ 3,632,000	$ 4,275,000	$ 4,625,000	$ 4,625,000	$ 350,000
NET TOTAL	$ 3,055,995.05	$ 3,632,000	$ 4,275,000	$ 4,625,000	$ 4,625,000	$ 350,000
NET COUNTY COST	$ 3,105.69	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,280,713.83	$ 3,279,000	$ 3,674,000	$ 3,644,000	$ 3,644,000	$ (30,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,775,697.10	$ 2,728,000	$ 3,077,000	$ 3,047,000	$ 3,047,000	$ (30,000)
OTHER CHARGES	507,910.10	551,000	597,000	597,000	597,000	0
GROSS TOTAL	$ 3,283,607.20	$ 3,279,000	$ 3,674,000	$ 3,644,000	$ 3,644,000	$ (30,000)
NET TOTAL	$ 3,283,607.20	$ 3,279,000	$ 3,674,000	$ 3,644,000	$ 3,644,000	$ (30,000)
NET COUNTY COST	$ 2,893.37	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Work Incentive Nutritional Supplement Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,715,060.00	$ 5,302,000	$ 7,613,000	$ 5,606,000	$ 5,606,000	$ (2,007,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 4,715,060.00	$ 5,302,000	$ 7,613,000	$ 5,606,000	$ 5,606,000	$ (2,007,000)
GROSS TOTAL	$ 4,715,060.00	$ 5,302,000	$ 7,613,000	$ 5,606,000	$ 5,606,000	$ (2,007,000)
NET TOTAL	$ 4,715,060.00	$ 5,302,000	$ 7,613,000	$ 5,606,000	$ 5,606,000	$ (2,007,000)
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Departmental Program Summary

1. Social Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	198,661,000	--	188,415,000	10,246,000	1,442.0
Less Administration	--	--	--	--	--
Net Program Costs	198,661,000	--	188,415,000	10,246,000	1,442.0

Authority: Mandated program – Federal Social Security Act, Title XIX, California Welfare and Institutions Code 9 (Sections 12300-12317.2, 13275-13282, and 14132.95); Federal Omnibus Budget Reconciliation Act of 1981.

The APS/CSBG are authorized under the Federal Social Security Act, Title XX; California Welfare and Institutions Code (Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763), California Department of Social Services Regulations (Sections 33-100 through 33-805).

Programs included are IHSS, Out-of-Home Care for Adult Supplemental Security Income recipients, APS, and CSBG. IHSS provides low-income elderly (65 years or older), blind, or disabled individuals, including children, with supportive services so that they can remain safely in their own home. APS/CSBG provides assistance and protective services to elder and dependent adults who are functionally impaired, unable to meet their own needs, and who are victims of abuse, neglect, or exploitation.

2. CalWORKs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	640,274,000	1,649,000	638,625,000	--	3,086.0
Less Administration	--	--	--	--	--
Net Program Costs	640,274,000	1,649,000	638,625,000	--	3,086.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619 and California Welfare and Institutions Code 9, Sections 11200 through 11526.5.

Programs included are CalWORKs Eligibility, WtW, Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the GAIN WtW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,169,751,000	827,000	1,071,150,000	97,774,000	8,362.0
Less Administration	--	--	--	--	--
Net Program Costs	1,169,751,000	827,000	1,071,150,000	97,774,000	8,362.0

Authority: Mandated program – CalFresh: Federal Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California Welfare and Institutions Code Sections 18900-18923 and 19000; United States Government Code Title XIX, Social Security Act; and California Code of Regulations Title 22.

Medi-Cal: Title XIX of the Social Security Act authorizes Medicaid as a joint federal/State entitlement program to pay for medical assistance to both 'categorically' and 'medically' eligible groups with limited resources. Welfare and Institutions Code Sections 14100 et seq. and 10800 authorize the County to administer this public assistance program.

GR: Welfare and Institutions Code Sections 17000-17030.1. Every county and every city shall relieve and support all incompetent, poor, indigent persons, and those incapacitated by age, disease, or accident, lawfully resident therein, when such persons are not supported and relieved by their relatives or friends, by their means, or by state hospitals or other state or private institutions.

CAPI authorized under Welfare and Institutions Code Sections 18937-18944; RCA authorized under the Welfare and Institutions Code, Sections 13275 through 13282; and REP authorized under the Welfare and Institutions Code, Sections 13275-13282.

Programs included are CalFresh (formerly known as Food Stamps), Medi-Cal, GR, RCA, CalFresh Employment and Training, and CAPI. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth, family development, and legal assistance.

4. Public Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,922,824,000	--	1,609,991,000	312,833,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,922,824,000	--	1,609,991,000	312,833,000	--

Authority: Mandated programs – California Welfare and Institutions Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

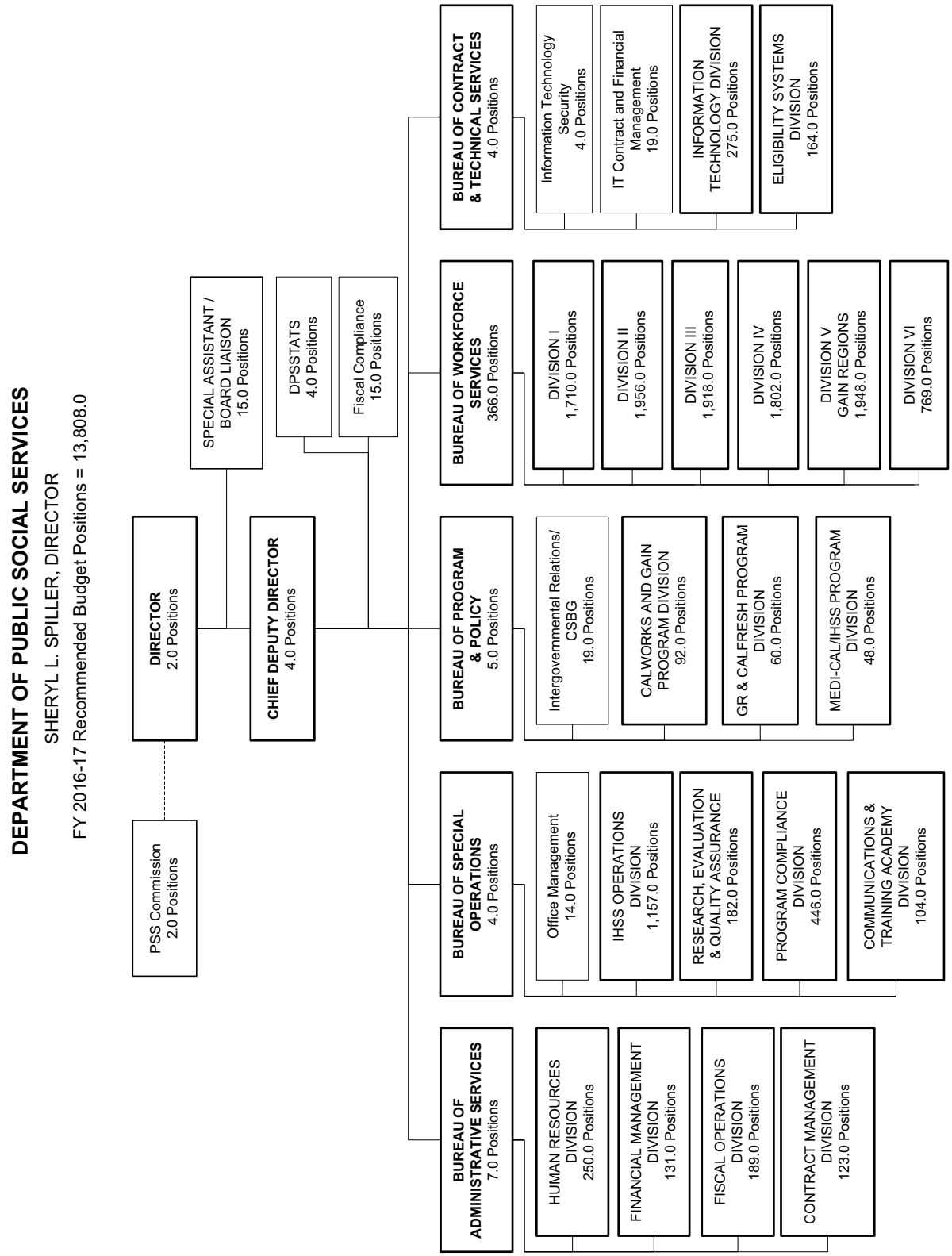
5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	103,661,000	431,000	94,331,000	8,899,000	918.0
Less Administration	--	--	--	--	--
Net Program Costs	103,661,000	431,000	94,331,000	8,899,000	918.0

Authority: Non-mandated, discretionary program. For LEADER, Welfare and Institutions Code Section 10823 authorizes an automated welfare system for designation of public assistance programs, report, and expenditure authority.

Provide executive management and administrative support, which includes the executive office; budget planning and control, accounting, contracting, property management, benefits issuance, procurement, personnel, and, payroll services to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,035,171,000	2,907,000	3,602,512,000	429,752,000	13,808.0


DEPARTMENT OF PUBLIC SOCIAL SERVICES
SHERYL L. SPILLER, DIRECTOR
FY 2016-17 Recommended Budget Positions = 13,808.0
PSS Commission
2.0 Positions
DIRECTOR
2.0 Positions
SPECIAL ASSISTANT / BOARD LIAISON
15.0 Positions
DPSSTATS
4.0 Positions
Fiscal Compliance
15.0 Positions
CHIEF DEPUTY DIRECTOR
4.0 Positions
BUREAU OF ADMINISTRATIVE SERVICES
7.0 Positions
HUMAN RESOURCES DIVISION
250.0 Positions
FINANCIAL MANAGEMENT DIVISION
131.0 Positions
FISCAL OPERATIONS DIVISION
189.0 Positions
CONTRACT MANAGEMENT DIVISION
123.0 Positions
BUREAU OF SPECIAL OPERATIONS
4.0 Positions
Office Management
14.0 Positions
IHSS OPERATIONS DIVISION
1,157.0 Positions
RESEARCH, EVALUATION & QUALITY ASSURANCE
182.0 Positions
PROGRAM COMPLIANCE DIVISION
446.0 Positions
COMMUNICATIONS & TRAINING ACADEMY DIVISION
104.0 Positions
BUREAU OF PROGRAM & POLICY
5.0 Positions
Intergovernmental Relations/ CSBG
19.0 Positions
CALWORKS AND GAIN PROGRAM DIVISION
92.0 Positions
GR & CALFRESH PROGRAM DIVISION
60.0 Positions
MEDI-CAL/IHSS PROGRAM DIVISION
48.0 Positions
BUREAU OF WORKFORCE SERVICES
366.0 Positions
DIVISION I
1,710.0 Positions
DIVISION II
1,956.0 Positions
DIVISION III
1,918.0 Positions
DIVISION IV
1,802.0 Positions
DIVISION V GAIN REGIONS
1,948.0 Positions
DIVISION VI
769.0 Positions
BUREAU OF CONTRACT & TECHNICAL SERVICES
4.0 Positions
Information Technology Security
4.0 Positions
IT Contract and Financial Management
19.0 Positions
INFORMATION TECHNOLOGY DIVISION
275.0 Positions
ELIGIBILITY SYSTEMS DIVISION
164.0 Positions

Public Works

Gail Farber, Director

Public Works Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 522,129,000.00	$ 551,978,000	$ 551,978,000	$ 307,177,000	$ 307,177,000	$ (244,801,000)
CANCEL OBLIGATED FUND BAL	348,060,823.00	410,494,000	394,799,000	572,245,000	572,245,000	177,446,000
REVENUE	1,347,209,317.05	1,347,236,000	1,503,134,000	1,540,698,000	1,540,698,000	37,564,000
NET COUNTY COST	22,033,102.05	46,782,000	47,311,000	61,944,000	27,946,000	(19,365,000)
TOTAL FINANCING SOURCES	$ 2,239,432,242.10	$ 2,356,490,000	$ 2,497,222,000	$ 2,482,064,000	$ 2,448,066,000	$ (49,156,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 382,231,308.42	$ 396,740,000	$ 456,305,000	$ 481,218,000	$ 481,218,000	$ 24,913,000
SERVICES & SUPPLIES	795,316,736.67	905,049,000	1,110,757,000	1,144,362,000	1,113,727,000	2,970,000
OTHER CHARGES	9,133,391.34	23,213,000	24,834,000	23,124,000	19,761,000	(5,073,000)
CAPITAL ASSETS - LAND	479,938.00	0	0	0	0	0
CAPITAL ASSETS - B & I	5,018,357.34	2,572,000	3,152,000	580,000	580,000	(2,572,000)
TOTAL CAPITAL PROJECT	5,498,295.34	2,572,000	3,152,000	580,000	580,000	(2,572,000)
CAPITAL ASSETS - EQUIPMENT	22,159,426.66	37,230,000	34,110,000	28,872,000	28,872,000	(5,238,000)
CAPITAL ASSETS - INFRASTRUCTURE	51,777,306.17	83,673,000	219,393,000	172,417,000	172,417,000	(46,976,000)
TOTAL CAPITAL ASSETS	$ 79,435,028.17	$ 123,475,000	$ 256,655,000	$ 201,869,000	$ 201,869,000	$ (54,786,000)
OTHER FINANCING USES	15,274,964.48	26,506,000	26,880,000	19,796,000	19,796,000	(7,084,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	47,536,000	0	0	(47,536,000)
GROSS TOTAL	$ 1,281,391,429.08	$ 1,474,983,000	$ 1,922,967,000	$ 1,870,369,000	$ 1,836,371,000	$ (86,596,000)
INTRAFUND TRANSFERS	(35,219.20)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 1,281,356,209.88	$ 1,474,953,000	$ 1,922,937,000	$ 1,870,339,000	$ 1,836,341,000	$ (86,596,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 406,354,000.00	$ 574,360,000	$ 574,285,000	$ 611,725,000	$ 611,725,000	$ 37,440,000
TOTAL OBLIGATED FUND BAL	$ 406,354,000.00	$ 574,360,000	$ 574,285,000	$ 611,725,000	$ 611,725,000	$ 37,440,000
TOTAL FINANCING USES	$ 1,687,710,209.88	$ 2,049,313,000	$ 2,497,222,000	$ 2,482,064,000	$ 2,448,066,000	$ (49,156,000)
BUDGETED POSITIONS	4,269.0	4,269.0	4,269.0	4,269.0	4,269.0	0.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 46,243,312.17	$ 45,073,000	$ 44,614,000	$ 50,449,000	$ 50,449,000	$ 5,835,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 67,642,775.78	$ 86,867,000	$ 86,867,000	$ 107,789,000	$ 77,154,000	$ (9,713,000)
OTHER CHARGES	623,033.72	4,548,000	4,618,000	4,131,000	768,000	(3,850,000)
CAPITAL ASSETS - EQUIPMENT	10,985.90	25,000	25,000	43,000	43,000	18,000
OTHER FINANCING USES	34,838.02	445,000	445,000	460,000	460,000	15,000
GROSS TOTAL	$ 68,311,633.42	$ 91,885,000	$ 91,955,000	$ 112,423,000	$ 78,425,000	$ (13,530,000)
INTRAFUND TRANSFERS	(35,219.20)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 68,276,414.22	$ 91,855,000	$ 91,925,000	$ 112,393,000	$ 78,395,000	$ (13,530,000)
NET COUNTY COST	$ 22,033,102.05	$ 46,782,000	$ 47,311,000	$ 61,944,000	$ 27,946,000	$ (19,365,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, the Department administers the County's Unincorporated Area Stormwater Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life for residents in the community.

2016-17 Budget Message

The majority of services provided through the Public Works - General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on funding from the County.

The 2016-17 Recommended Budget reflects a $19.4 million net NCC decrease primarily attributable to the elimination of one-time funding for Unincorporated Area Stormwater Urban Runoff Quality Program ($9.0 million); Unincorporated County Road projects ($6.8 million); Waterworks projects ($1.1 million); Oxford Basin Vegetation Project ($1.0 million); High Desert Corridor ($0.8 million); Hauled Water Initial Study Plan ($0.6 million); Holiday decorations in East Los Angeles ($0.3 million); Graffiti Abatement ($0.2 million); Claremont Sewers ($0.1 million); and other Board-funded programs and projects ($0.1 million). The decrease is partially offset by a $0.7 million increase for Board-approved salaries and health insurance subsidies.

Critical/Strategic Planning Initiatives

- To maximize public safety, ongoing training is provided to employees to promote technical growth. Specialized training is provided in mandated subjects such as the California Building Code to ensure a higher standard of compliance.
- The Public Works - General Fund budget relies on NCC to fund various activities in the Department. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the adjusted allowance approved by the Board.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing uses for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**91,955,000**	**30,000**	**44,614,000**	**47,311,000**	**0.0**
Other Changes					
1. Building Permits and Inspection: Reflects an increase in building permits and plan check services.	4,090,000	--	4,090,000	--	--
2. Industrial Waste Services: Reflects a decrease in penalties and inspection fees due to an increase in facility compliance.	(140,000)	--	(140,000)	--	--
3. Services to Cities and Agencies: Reflects an increase in plan check and inspection services provided to cities.	27,000	--	27,000	--	--
4. Encroachment Permit Issuance and Inspection: Reflects an increase in permit issuance and inspection services.	3,000	--	3,000	--	--
5. Land Development: Reflects increases in land development activities and Board-approved salaries and health insurance subsidies; partially offset by a decrease in retirement contributions.	1,738,000	--	1,709,000	29,000	--
6. Property Rehabilitation and Nuisance Abatement: Reflects increases in Property Rehabilitation and Nuisance Abatement activities and Board-approved salaries and health insurance subsidies; partially offset by a decrease in retirement contributions.	521,000	--	146,000	375,000	--
7. Unincorporated Area Stormwater Urban Runoff Quality Program: Reflects increases in Board-approved salaries and health insurance subsidies; partially offset by a decrease in retirement contributions.	236,000	--	--	236,000	--
8. Pre-County Improvement: Reflects increases in Board-approved salaries and health insurance subsidies; partially offset by a decrease in retirement contributions.	13,000	--	--	13,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Graffiti Abatement: Reflects increases in Board-approved salaries and health insurance subsidies; partially offset by a decrease in retirement contributions.	4,000	--	--	4,000	--
10. One-Time Funding: Reflects the elimination of one-time funding for Unincorporated Area Stormwater Urban Runoff Quality Program ($9.0 million); Unincorporated County Road and Waterworks projects ($4.2 million); I-5 Pico/Lyons Landscaping ($1.0 million); Oxford Basin Vegetation Project ($1.0 million); Foothill Blvd. Medians in La Crescenta ($1.0 million); Altadena monument signs ($1.0 million); High Desert Corridor ($835,000); Hauled Water Initial Study Plan ($633,000); Carmenita Road Median Enhancement Project- Phase II ($399,000); Holiday decorations in East Los Angeles ($300,000); Sidewalk/Road improvements in Chapman Woods ($250,000); Graffiti Abatement ($183,000); Claremont Sewers ($139,000); Mountains Recreation and Conservation Authority Environmental Impact Report ($30,000); Tujunga Wash Maintenance and Servicing ($20,000); Don Wallace Trail ($16,000); and Caltrans Environmental Justice Grant Program ($15,000). These projects are expected to be completed in FY 2015-16.	(20,022,000)	--	--	(20,022,000)	--
Total Changes	**(13,530,000)**	**0**	**5,835,000**	**(19,365,000)**	**0.0**
2016-17 Recommended Budget	**78,425,000**	**30,000**	**50,449,000**	**27,946,000**	**0.0**

Unmet Needs

The Department's unmet needs include $33.9 million for the Unincorporated Area Stormwater Urban Runoff Quality Program to address regulatory stormwater and urban runoff compliance requirements.

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (160,977.35)	$ 5,000	$ 8,000	$ 5,000	$ 5,000	$ (3,000)
CHARGES FOR SERVICES - OTHER	2,984,809.40	3,048,000	2,940,000	2,962,000	2,962,000	22,000
CONSTRUCTION PERMITS	15,296,283.39	12,842,000	12,611,000	15,594,000	15,594,000	2,983,000
FEDERAL - OTHER	80,000.00	100,000	80,000	100,000	100,000	20,000
INTEREST	131,644.67	151,000	124,000	152,000	152,000	28,000
MISCELLANEOUS	210,788.01	297,000	307,000	507,000	507,000	200,000
OTHER GOVERNMENTAL AGENCIES	473.00	1,000	5,000	1,000	1,000	(4,000)
OTHER SALES	293.50	1,000	1,000	1,000	1,000	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	45,340.57	45,000	64,000	45,000	45,000	(19,000)
PLANNING & ENGINEERING SERVICES	23,074,345.02	22,442,000	22,599,000	25,325,000	25,325,000	2,726,000
ROAD & STREET SERVICES	843,704.64	0	0	0	0	0
SANITATION SERVICES	3,726,834.16	6,141,000	5,875,000	5,757,000	5,757,000	(118,000)
STATE - OTHER	9,773.16	0	0	0	0	0
TOTAL REVENUE	$ 46,243,312.17	$ 45,073,000	$ 44,614,000	$ 50,449,000	$ 50,449,000	$ 5,835,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 85,767.18	$ 119,000	$ 94,000	$ 96,000	$ 96,000	$ 2,000
CLOTHING & PERSONAL SUPPLIES	0.00	0	1,000	0	0	(1,000)
COMMUNICATIONS	1,015.92	0	1,000	1,000	1,000	0
COMPUTING-MAINFRAME	506.46	0	1,000	0	0	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,134.62	1,000	6,000	0	0	(6,000)
COMPUTING-PERSONAL	91,171.22	26,000	16,000	54,000	54,000	38,000
CONTRACTED PROGRAM SERVICES	12,331.01	52,000	85,000	15,000	15,000	(70,000)
HOUSEHOLD EXPENSE	21,061.00	19,000	14,000	27,000	27,000	13,000
INFORMATION TECHNOLOGY SERVICES	19,411.38	3,870,000	0	2,500,000	2,500,000	2,500,000
INSURANCE	70,267.08	108,000	171,000	176,000	176,000	5,000
JURY & WITNESS EXPENSE	0.00	0	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	303,309.82	307,000	370,000	372,000	372,000	2,000
MAINTENANCE - EQUIPMENT	3,497.11	3,000	1,000	4,000	4,000	3,000
MEMBERSHIPS	1,285.00	1,000	5,000	5,000	5,000	0
MISCELLANEOUS EXPENSE	5,939.53	0	0	7,000	7,000	7,000
OFFICE EXPENSE	72,047.03	55,000	55,000	73,000	73,000	18,000
PROFESSIONAL SERVICES	10,211,758.54	18,868,000	18,318,000	13,920,000	5,667,000	(12,651,000)
PUBLICATIONS & LEGAL NOTICE	300.00	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	1,509,368.50	1,434,000	1,233,000	1,055,000	1,055,000	(178,000)
RENTS & LEASES - EQUIPMENT	72,268.12	68,000	85,000	55,000	55,000	(30,000)
SPECIAL DEPARTMENTAL EXPENSE	48,008,100.38	55,162,000	59,744,000	81,224,000	58,842,000	(902,000)
TECHNICAL SERVICES	6,683,697.03	6,301,000	6,221,000	7,702,000	7,702,000	1,481,000
TELECOMMUNICATIONS	267,664.16	277,000	218,000	273,000	273,000	55,000
TRAINING	16,591.66	5,000	31,000	21,000	21,000	(10,000)
TRANSPORTATION AND TRAVEL	8,152.26	5,000	17,000	17,000	17,000	0
UTILITIES	176,130.77	186,000	170,000	182,000	182,000	12,000
TOTAL S & S	67,642,775.78	86,867,000	86,867,000	107,789,000	77,154,000	(9,713,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	606,432.12	4,472,000	4,472,000	3,985,000	622,000	(3,850,000)

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
JUDGMENTS & DAMAGES	15,649.35	75,000	145,000	145,000	145,000	0
TAXES & ASSESSMENTS	952.25	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	623,033.72	4,548,000	4,618,000	4,131,000	768,000	(3,850,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	10,985.90	0	0	18,000	18,000	18,000
TOTAL CAPITAL ASSETS - EQUIPMENT	10,985.90	25,000	25,000	43,000	43,000	18,000
TOTAL CAPITAL ASSETS	10,985.90	25,000	25,000	43,000	43,000	18,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	34,838.02	445,000	445,000	460,000	460,000	15,000
TOTAL OTH FIN USES	34,838.02	445,000	445,000	460,000	460,000	15,000
GROSS TOTAL	$ 68,311,633.42	$ 91,885,000	$ 91,955,000	$ 112,423,000	$ 78,425,000	$ (13,530,000)
INTRAFUND TRANSFERS	(35,219.20)	(30,000)	(30,000)	(30,000)	(30,000)	0
NET TOTAL	$ 68,276,414.22	$ 91,855,000	$ 91,925,000	$ 112,393,000	$ 78,395,000	$ (13,530,000)
NET COUNTY COST	$ 22,033,102.05	$ 46,782,000	$ 47,311,000	$ 61,944,000	$ 27,946,000	$ (19,365,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 129,417,000.00	$ 136,226,000	$ 136,226,000	$ 28,629,000	$ 28,629,000	$ (107,597,000)
CANCEL OBLIGATED FUND BAL	144,716,151.00	213,238,000	212,938,000	339,004,000	339,004,000	126,066,000
PROPERTY TAXES	124,993,753.91	127,296,000	107,012,000	133,443,000	133,443,000	26,431,000
SPECIAL ASSESSMENTS	109,089,496.94	109,089,000	110,286,000	109,089,000	109,089,000	(1,197,000)
OTHER REVENUE	29,023,596.00	27,406,000	20,699,000	29,568,000	29,568,000	8,869,000
TOTAL FINANCING SOURCES	$ 537,239,997.85	$ 613,255,000	$ 587,161,000	$ 639,733,000	$ 639,733,000	$ 52,572,000
FINANCING USES						
SERVICES & SUPPLIES	$ 176,920,581.88	$ 200,572,000	$ 200,572,000	$ 210,775,000	$ 210,775,000	$ 10,203,000
OTHER CHARGES	4,428,333.57	4,471,000	6,014,000	6,261,000	6,261,000	247,000
CAPITAL ASSETS - B & I	995,222.84	2,572,000	2,572,000	0	0	(2,572,000)
CAPITAL ASSETS - EQUIPMENT	159,184.24	590,000	590,000	171,000	171,000	(419,000)
CAPITAL ASSETS - INFRASTRUCTURE	2,861,831.51	30,298,000	31,161,000	52,789,000	52,789,000	21,628,000
TOTAL CAPITAL ASSETS	4,016,238.59	33,460,000	34,323,000	52,960,000	52,960,000	18,637,000
OTHER FINANCING USES	2,711,167.44	7,119,000	7,119,000	6,872,000	6,872,000	(247,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	129,000	0	0	(129,000)
GROSS TOTAL	$ 188,076,321.48	$ 245,622,000	$ 248,157,000	$ 276,868,000	$ 276,868,000	$ 28,711,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 212,938,000.00	$ 339,004,000	$ 339,004,000	$ 362,865,000	$ 362,865,000	$ 23,861,000
TOTAL OBLIGATED FUND BAL	$ 212,938,000.00	$ 339,004,000	$ 339,004,000	$ 362,865,000	$ 362,865,000	$ 23,861,000
TOTAL FINANCING USES	$ 401,014,321.48	$ 584,626,000	$ 587,161,000	$ 639,733,000	$ 639,733,000	$ 52,572,000

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - FLOOD CONTROL DISTRICT	PUBLIC PROTECTION	FLOOD CTRL & SOIL & WATER CONSERVATION

Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in Los Angeles County. Specific to the Flood Control District (District), the mission is to provide flood protection services that incorporate an integrated water resource management approach in providing flood protection; increase local water availability through conservation efforts; and provide passive recreational opportunities.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a $52.6 million increase primarily attributable to increases in the anticipated award of infrastructure project contracts for flood protection and water conservation efforts and obligated fund balance set aside for future infrastructure and facility improvements projects. The primary sources of revenue of the District are property taxes and benefit assessments. The objectives of the District are outlined within the Flood Control Act, which mandates the District to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

Critical/Strategic Planning Initiatives

The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial, staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2015-16 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2015-16 Final Adopted Budget	**587,161,000**	**587,161,000**	**0.0**
Other Changes			
1. Permit Issuance and Inspection: Reflects an increase in activities for issuance of building and encroachment permits and inspections.	759,000	759,000	--
2. Flood Control: Reflects an increase in the award of infrastructure project contracts for storm drains, dam seismic retrofit and spillway modification, debris control facilities, and pumping plants.	27,177,000	27,177,000	--
3. Graffiti Abatement: Reflects a decrease in graffiti removal within Flood Control District's various rights of way.	(215,000)	(215,000)	--
4. Integrated Water Resource Planning: Reflects a decrease in activities related to integrated regional plan coordination with stakeholders to support multi-use benefits such as water quality enhancement, water conservation, and passive recreation.	(3,303,000)	(3,303,000)	--
5. Public Works Services to Cities and Agencies: Reflects an increase in services provided to cities and other agencies.	112,000	112,000	--
6. Storm Water and Urban Runoff Quality: Reflects an increase in water quality enhancement activities required by the 2012 National Pollutant Discharge Elimination System Permit.	2,610,000	2,610,000	--
7. Water Conservation: Reflects an increase in the award of contracts for construction and maintenance of groundwater recharge facilities.	1,700,000	1,700,000	--
8. Contingencies: Reflects a decrease in appropriations for contingencies that resulted from prior year-end fund balance adjustments.	(129,000)	(129,000)	--
9. Obligated Fund Balance: Reflects an increase in obligated fund balance for future Infrastructure and facility Improvements.	23,861,000	23,861,000	--
Total Changes	**52,572,000**	**52,572,000**	**0.0**
2016-17 Recommended Budget	**639,733,000**	**639,733,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 129,417,000.00	$ 136,226,000	$ 136,226,000	$ 28,629,000	$ 28,629,000	$ (107,597,000)
CANCEL OBLIGATED FUND BAL	144,716,151.00	213,238,000	212,938,000	339,004,000	339,004,000	126,066,000
PROPERTY TAXES	124,993,753.91	127,296,000	107,012,000	133,443,000	133,443,000	26,431,000
SPECIAL ASSESSMENTS	109,089,496.94	109,089,000	110,286,000	109,089,000	109,089,000	(1,197,000)
BUSINESS LICENSES	19,561.67	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	3,973,652.65	2,651,000	2,376,000	2,451,000	2,451,000	75,000
CONSTRUCTION PERMITS	12,964.70	0	1,000	0	0	(1,000)
FEDERAL AID - DISASTER RELIEF	924,636.57	0	0	0	0	0
FORFEITURES & PENALTIES	(104,800.82)	0	3,000	0	0	(3,000)
FRANCHISES	753.75	0	0	0	0	0
INTEREST	2,439,075.75	2,884,000	2,355,000	2,884,000	2,884,000	529,000
MISCELLANEOUS	663,095.17	200,000	200,000	200,000	200,000	0
OTHER GOVERNMENTAL AGENCIES	1,795,741.95	1,555,000	1,011,000	11,088,000	11,088,000	10,077,000
OTHER LICENSES & PERMITS	815,145.11	848,000	750,000	865,000	865,000	115,000
OTHER SALES	45,353.26	103,000	53,000	103,000	103,000	50,000
OTHER STATE - IN-LIEU TAXES	9,101.52	9,000	8,000	9,000	9,000	1,000
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	1,129,186.20	1,130,000	1,409,000	1,130,000	1,130,000	(279,000)
PLANNING & ENGINEERING SERVICES	1,718,454.78	1,145,000	1,127,000	1,145,000	1,145,000	18,000
RENTS & CONCESSIONS	9,965,580.87	9,516,000	9,258,000	7,464,000	7,464,000	(1,794,000)
ROAD & STREET SERVICES	807,988.07	30,000	0	30,000	30,000	30,000
ROYALTIES	948,878.91	1,000,000	1,300,000	1,000,000	1,000,000	(300,000)
SALE OF CAPITAL ASSETS	106,613.75	50,000	90,000	50,000	50,000	(40,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	780,365.10	780,000	758,000	780,000	780,000	22,000
STATE - OTHER	2,972,247.04	5,505,000	0	369,000	369,000	369,000
TOTAL FINANCING SOURCES	$ 537,239,997.85	$ 613,255,000	$ 587,161,000	$ 639,733,000	$ 639,733,000	$ 52,572,000
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,266,209.04	$ 2,256,000	$ 2,637,000	$ 2,699,000	$ 2,699,000	$ 62,000
CLOTHING & PERSONAL SUPPLIES	29,848.38	24,000	39,000	36,000	36,000	(3,000)
COMMUNICATIONS	13,410.37	9,000	50,000	16,000	16,000	(34,000)
COMPUTING-MAINFRAME	2,490.29	15,000	1,000	3,000	3,000	2,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	167,850.61	217,000	129,000	200,000	200,000	71,000
COMPUTING-PERSONAL	56,794.78	168,000	42,000	68,000	68,000	26,000
CONTRACTED PROGRAM SERVICES	9,565.00	2,000	5,000	11,000	11,000	6,000
HOUSEHOLD EXPENSE	88,811.21	14,000	48,000	106,000	106,000	58,000
INFORMATION TECHNOLOGY SERVICES	43,261.59	136,000	186,000	52,000	52,000	(134,000)
INSURANCE	708,784.74	788,000	1,138,000	1,138,000	1,138,000	0
MAINTENANCE - BUILDINGS & IMPRV	6,241,669.68	4,561,000	6,422,000	6,828,000	6,828,000	406,000
MAINTENANCE - EQUIPMENT	248,109.95	248,000	281,000	296,000	296,000	15,000
MEDICAL DENTAL & LAB SUPPLIES	46,936.51	0	83,000	56,000	56,000	(27,000)
MEMBERSHIPS	132,959.75	125,000	35,000	158,000	158,000	123,000
MISCELLANEOUS EXPENSE	29.12	0	9,000	0	0	(9,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	27,481.37	41,000	32,000	33,000	33,000	1,000
PROFESSIONAL SERVICES	10,938,017.90	21,593,000	13,009,000	13,031,000	13,031,000	22,000
RENTS & LEASES - BLDG & IMPRV	1,217,870.05	1,337,000	1,406,000	1,451,000	1,451,000	45,000
RENTS & LEASES - EQUIPMENT	8,285,977.15	7,224,000	10,818,000	9,871,000	9,871,000	(947,000)
SMALL TOOLS & MINOR EQUIPMENT	165,877.87	209,000	172,000	198,000	198,000	26,000
SPECIAL DEPARTMENTAL EXPENSE	135,437,183.84	152,753,000	152,478,000	161,259,000	161,259,000	8,781,000
TECHNICAL SERVICES	8,898,030.48	6,957,000	9,072,000	10,600,000	10,600,000	1,528,000
TELECOMMUNICATIONS	124,070.47	118,000	55,000	148,000	148,000	93,000
TRAINING	12,345.00	21,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	77,401.21	140,000	406,000	406,000	406,000	0
UTILITIES	1,679,595.52	1,616,000	1,909,000	2,001,000	2,001,000	92,000
TOTAL S & S	176,920,581.88	200,572,000	200,572,000	210,775,000	210,775,000	10,203,000
OTHER CHARGES						
BOND REDEMPTIONS	0.00	2,475,000	0	0	0	0
CONT TO NON COUNTY AGENCIES	1,133,942.86	879,000	2,749,000	1,603,000	1,603,000	(1,146,000)
INT-OTHER LONG TERM DEBT	709,341.26	0	615,000	1,003,000	1,003,000	388,000
INTEREST ON BONDS	0.00	615,000	0	0	0	0
JUDGMENTS & DAMAGES	192,353.50	493,000	154,000	272,000	272,000	118,000
RET-OTHER LONG TERM DEBT	2,375,000.00	0	2,475,000	3,358,000	3,358,000	883,000
TAXES & ASSESSMENTS	17,695.95	9,000	21,000	25,000	25,000	4,000
TOTAL OTH CHARGES	4,428,333.57	4,471,000	6,014,000	6,261,000	6,261,000	247,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	894,396.51	1,982,000	1,982,000	0	0	(1,982,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	46,127.81	50,000	50,000	0	0	(50,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	54,113.91	428,000	428,000	0	0	(428,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	100,000	100,000	0	0	(100,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	584.61	12,000	12,000	0	0	(12,000)
TOTAL CAPITAL ASSETS - B & I	995,222.84	2,572,000	2,572,000	0	0	(2,572,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	100,000	100,000	132,000	132,000	32,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	39,000	39,000	39,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	69.62	0	0	0	0	0
ELECTRONIC EQUIPMENT	68,569.32	0	0	0	0	0
MACHINERY EQUIPMENT	90,545.30	160,000	160,000	0	0	(160,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	295,000	295,000	0	0	(295,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	35,000	35,000	0	0	(35,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	159,184.24	590,000	590,000	171,000	171,000	(419,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	12,300.00	0	0	0	0	0

PUBLIC WORKS - FLOOD CONTROL DISTRICT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
INFRASTRUCTURE	2,849,531.51	30,298,000	31,161,000	52,789,000	52,789,000	21,628,000
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	2,861,831.51	30,298,000	31,161,000	52,789,000	52,789,000	21,628,000
TOTAL CAPITAL ASSETS	4,016,238.59	33,460,000	34,323,000	52,960,000	52,960,000	18,637,000
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	2,711,167.44	7,119,000	7,119,000	6,872,000	6,872,000	(247,000)
TOTAL OTH FIN USES	2,711,167.44	7,119,000	7,119,000	6,872,000	6,872,000	(247,000)
APPROPRIAITONS FOR CONTINGENCIES	0.00	0	129,000	0	0	(129,000)
GROSS TOTAL	$ 188,076,321.48	$ 245,622,000	$ 248,157,000	$ 276,868,000	$ 276,868,000	$ 28,711,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 212,938,000.00	$ 339,004,000	$ 339,004,000	$ 362,865,000	$ 362,865,000	$ 23,861,000
TOTAL OBLIGATED FUND BAL	$ 212,938,000.00	$ 339,004,000	$ 339,004,000	$ 362,865,000	$ 362,865,000	$ 23,861,000
TOTAL FINANCING USES	$ 401,014,321.48	$ 584,626,000	$ 587,161,000	$ 639,733,000	$ 639,733,000	$ 52,572,000

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 118,522,000.00	$ 132,484,000	$ 132,484,000	$ 43,975,000	$ 43,975,000	$ (88,509,000)
CANCEL OBLIGATED FUND BAL	67,867,133.00	65,012,000	57,501,000	91,838,000	91,838,000	34,337,000
SPECIAL ASSESSMENTS	34,296.19	0	0	0	0	0
OTHER REVENUE	263,122,361.92	204,989,000	247,946,000	216,539,000	216,539,000	(31,407,000)
TOTAL FINANCING SOURCES	$ 449,545,791.11	$ 402,485,000	$ 437,931,000	$ 352,352,000	$ 352,352,000	$ (85,579,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 227,762,616.65	$ 231,847,000	$ 254,590,000	$ 226,941,000	$ 226,941,000	$ (27,649,000)
OTHER CHARGES	1,154,683.71	6,250,000	6,250,000	6,250,000	6,250,000	0
CAPITAL ASSETS - B & I	100,036.20	0	580,000	580,000	580,000	0
CAPITAL ASSETS - EQUIPMENT	268,030.61	872,000	872,000	518,000	518,000	(354,000)
CAPITAL ASSETS - INFRASTRUCTURE	25,097,540.22	17,735,000	73,833,000	18,812,000	18,812,000	(55,021,000)
TOTAL CAPITAL ASSETS	25,465,607.03	18,607,000	75,285,000	19,910,000	19,910,000	(55,375,000)
OTHER FINANCING USES	5,177,896.84	9,968,000	9,968,000	7,413,000	7,413,000	(2,555,000)
GROSS TOTAL	$ 259,560,804.23	$ 266,672,000	$ 346,093,000	$ 260,514,000	$ 260,514,000	$ (85,579,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 57,501,000.00	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 57,501,000.00	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 0
TOTAL FINANCING USES	$ 317,061,804.23	$ 358,510,000	$ 437,931,000	$ 352,352,000	$ 352,352,000	$ (85,579,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Specific to the Transportation Core Service Area, the mission is to provide safe, clean, efficient transportation choices and rights of way, to enhance mobility and quality of life. The Road Fund provides for the operation, maintenance, safety, repair and improvements of unincorporated area municipal streets and highways; multimodal transportation improvements; and the installation, operation, and maintenance of traffic signals. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaborations.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an $85.6 million decrease primarily due to reductions in fund balance available; gas tax revenues; federal aid urban project revenues; and the deletion of one-time funding for unincorporated area road projects; partially offset by an increase in MTA grants revenue for various roadway intersection improvement projects.

The FY 2016-17 budgeted revenues for the Highway User Tax Account (gas tax) is approximately $150.0 million. It reflects a $13.0 million (8 percent) decrease from the FY 2015-16 budget of $163.0 million and a $39.0 million (21 percent) decrease from the FY 2014-15 actuals of $189.0 million. This trend of lower gas tax revenues is expected to continue due to the drop in gasoline prices and growing prevalence of fuel-efficient, alternative fuel, and zero-emission vehicles.

Although the precipitous drop in gas tax revenues in FY 2016-17 will not result in any reductions in levels of service for the road maintenance and operations programs, there will be a reduction in the number of roadway pavement rehabilitation and preservation construction projects. While Public Works has budgeted conservatively, the continued drop in gas tax revenues will necessitate the department to implement further reductions to the transportation improvement programs. Public Works will continue to monitor gas tax revenues and budget accordingly for future fiscal years.

Critical/Strategic Planning Initiatives

- The Recommended Budget was assembled with an emphasis on optimizing the use of new gas tax (formerly Proposition 42) funds for maintenance and preservation of the existing roadway system. This strategy meets the County Strategic Plan goal of Operational Effectiveness by maximizing the use of available limited revenues while providing residents in unincorporated County areas with safe roads that provide the necessary mobility options for work, education, and recreation.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of Public Works' Integrated Planning Process include program, financial, staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2015-16 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2015-16 Final Adopted Budget	**437,931,000**	**437,931,000**	**0.0**
Other Changes			
1. Unincorporated County Roads: Reflects a decrease due to the deferment of 30 roadway pavement rehabilitation and preservation construction projects as a result of the reduction in gas tax revenues; the anticipated completion of unincorporated area road projects; and the deletion of one-time funding for road construction and maintenance activities.	(62,499,000)	(62,499,000)	--
2. Traffic Congestion Management: Reflects a decrease due to the completion of the State Route 126/Commerce Center Drive Interchange project.	(12,984,000)	(12,984,000)	--
3. Stormwater and Urban Runoff Quality: Reflects decreases in requirements for public agency maintenance/storage facilities and retrofit of drainage systems.	(106,000)	(106,000)	--
4. Public Works Services to Cities and Agencies: Reflects decreases in contract cities roadway maintenance activities and administration of road projects due to delays in design and environmental clearance requirements.	(10,039,000)	(10,039,000)	--
5. Encroachment Permit Issuance and Land Development: Reflects an increase in the issuance of permits, inspections and land development subdivision plan checking within public rights of way.	337,000	337,000	--
6. Graffiti Abatement: Reflects a decrease in requirements for graffiti removal within road rights of way due to the anticipated completion of projects.	(288,000)	(288,000)	--
Total Changes	**(85,579,000)**	**(85,579,000)**	**0.0**
2016-17 Recommended Budget	**352,352,000**	**352,352,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 118,522,000.00	$ 132,484,000	$ 132,484,000	$ 43,975,000	$ 43,975,000	$ (88,509,000)
CANCEL OBLIGATED FUND BAL	67,867,133.00	65,012,000	57,501,000	91,838,000	91,838,000	34,337,000
SPECIAL ASSESSMENTS	34,296.19	0	0	0	0	0
BUSINESS LICENSES	117,654.51	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	16,828,107.05	22,798,000	15,408,000	9,633,000	9,633,000	(5,775,000)
CONSTRUCTION PERMITS	4,097,370.90	4,190,000	4,265,000	4,190,000	4,190,000	(75,000)
FEDERAL - FOREST RESERVE REVENUE	740,094.73	740,000	0	740,000	740,000	740,000
FEDERAL - OTHER	19,288,067.84	7,914,000	45,577,000	30,537,000	30,537,000	(15,040,000)
FEDERAL AID - DISASTER RELIEF	9,886,974.84	6,475,000	5,825,000	4,039,000	4,039,000	(1,786,000)
FRANCHISES	45,244.51	0	0	0	0	0
INTEREST	1,586,184.39	1,603,000	1,504,000	1,535,000	1,535,000	31,000
MISCELLANEOUS	463,955.90	449,000	182,000	312,000	312,000	130,000
MISCELLANEOUS/CAPITAL PROJECTS	(776,053.97)	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	10,266,441.36	869,000	0	2,197,000	2,197,000	2,197,000
OTHER LICENSES & PERMITS	22,628.68	27,000	26,000	27,000	27,000	1,000
OTHER SALES	15,920.77	16,000	15,000	12,000	12,000	(3,000)
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	0.00	1,000	0	0	0	0
PLANNING & ENGINEERING SERVICES	3,494,680.47	2,964,000	2,376,000	2,964,000	2,964,000	588,000
RECORDING FEES	0.00	1,000	0	0	0	0
RENTS & CONCESSIONS	73,543.76	88,000	86,000	88,000	88,000	2,000
ROAD & STREET SERVICES	921,087.47	169,000	1,033,000	896,000	896,000	(137,000)
ROAD PRIVILEGES & PERMITS	383,025.59	425,000	424,000	425,000	425,000	1,000
SALE OF CAPITAL ASSETS	636,000.00	230,000	0	0	0	0
SALES & USE TAXES	4,263,930.00	4,117,000	4,264,000	4,117,000	4,117,000	(147,000)
STATE - HIGHWAY USERS TAX	189,278,039.07	150,437,000	163,176,000	150,437,000	150,437,000	(12,739,000)
STATE - OTHER	1,489,464.05	1,476,000	3,785,000	4,390,000	4,390,000	605,000
TOTAL FINANCING SOURCES	$ 449,545,791.11	$ 402,485,000	$ 437,931,000	$ 352,352,000	$ 352,352,000	$ (85,579,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 249,168.66	$ 378,000	$ 269,000	$ 349,000	$ 349,000	$ 80,000
CLOTHING & PERSONAL SUPPLIES	119,851.70	118,000	129,000	153,000	153,000	24,000
COMMUNICATIONS	15,456.55	12,000	11,000	20,000	20,000	9,000
COMPUTING-MAINFRAME	2,618.34	1,000	0	3,000	3,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	300,322.15	321,000	201,000	383,000	383,000	182,000
COMPUTING-PERSONAL	87,328.27	37,000	110,000	112,000	112,000	2,000
CONTRACTED PROGRAM SERVICES	929,012.20	970,000	1,048,000	998,000	998,000	(50,000)
HOUSEHOLD EXPENSE	69,186.73	19,000	160,000	79,000	79,000	(81,000)
INFORMATION TECHNOLOGY SERVICES	87,284.57	178,000	343,000	200,000	200,000	(143,000)
INSURANCE	3,177,764.30	2,458,000	4,470,000	4,473,000	4,473,000	3,000
MAINTENANCE - BUILDINGS & IMPRV	6,477,956.23	6,829,000	3,763,000	4,050,000	4,050,000	287,000
MAINTENANCE - EQUIPMENT	665,193.47	681,000	709,000	850,000	850,000	141,000
MEDICAL DENTAL & LAB SUPPLIES	10,600.29	0	0	0	0	0
MEMBERSHIPS	28,410.00	34,000	30,000	36,000	36,000	6,000

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	70,683.01	14,000	45,000	87,000	87,000	42,000
PROFESSIONAL SERVICES	6,006,292.41	8,884,000	22,793,000	9,624,000	9,624,000	(13,169,000)
PUBLICATIONS & LEGAL NOTICE	734.16	0	0	0	0	0
RENTS & LEASES - BLDG & IMPRV	2,628,697.83	2,536,000	2,408,000	1,752,000	1,752,000	(656,000)
RENTS & LEASES - EQUIPMENT	5,953,981.73	6,097,000	6,750,000	5,575,000	5,575,000	(1,175,000)
SMALL TOOLS & MINOR EQUIPMENT	238,009.25	155,000	264,000	279,000	279,000	15,000
SPECIAL DEPARTMENTAL EXPENSE	194,191,447.02	196,430,000	204,677,000	190,328,000	190,328,000	(14,349,000)
TECHNICAL SERVICES	4,623,561.72	3,816,000	4,317,000	5,292,000	5,292,000	975,000
TELECOMMUNICATIONS	25,809.01	14,000	70,000	33,000	33,000	(37,000)
TRAINING	36,508.50	3,000	4,000	47,000	47,000	43,000
TRANSPORTATION AND TRAVEL	128,719.51	184,000	401,000	164,000	164,000	(237,000)
UTILITIES	1,638,019.04	1,678,000	1,618,000	2,054,000	2,054,000	436,000
TOTAL S & S	227,762,616.65	231,847,000	254,590,000	226,941,000	226,941,000	(27,649,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,146,184.35	6,218,000	6,250,000	6,250,000	6,250,000	0
TAXES & ASSESSMENTS	8,499.36	32,000	0	0	0	0
TOTAL OTH CHARGES	1,154,683.71	6,250,000	6,250,000	6,250,000	6,250,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	0.00	0	403,000	403,000	403,000	0
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	0.00	0	30,000	30,000	30,000	0
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	100,036.20	0	145,000	145,000	145,000	0
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	0	2,000	2,000	2,000	0
TOTAL CAPITAL ASSETS - B & I	100,036.20	0	580,000	580,000	580,000	0
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	70,000	70,000	0	0	(70,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	328,000	328,000	28,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	28,000	28,000	12,000	12,000	(16,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	58,080.77	129,000	129,000	27,000	27,000	(102,000)
ELECTRONIC EQUIPMENT	202,646.49	193,000	193,000	27,000	27,000	(166,000)
MACHINERY EQUIPMENT	8,284.32	102,000	102,000	107,000	107,000	5,000
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	40,000	40,000	0	0	(40,000)
NON-MEDICAL LAB/TESTING EQUIP	(26,496.81)	0	0	17,000	17,000	17,000
TELECOMMUNICATIONS EQUIPMENT	25,515.84	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	10,000	10,000	0	0	(10,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	268,030.61	872,000	872,000	518,000	518,000	(354,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENTS	194,050.00	67,000	0	0	0	0
INFRASTRUCTURE	24,903,490.22	17,668,000	73,833,000	18,812,000	18,812,000	(55,021,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	25,097,540.22	17,735,000	73,833,000	18,812,000	18,812,000	(55,021,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	25,465,607.03	18,607,000	75,285,000	19,910,000	19,910,000	(55,375,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	5,177,896.84	9,968,000	9,968,000	7,413,000	7,413,000	(2,555,000)
TOTAL OTH FIN USES	5,177,896.84	9,968,000	9,968,000	7,413,000	7,413,000	(2,555,000)
GROSS TOTAL	$ 259,560,804.23	$ 266,672,000	$ 346,093,000	$ 260,514,000	$ 260,514,000	$ (85,579,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 57,501,000.00	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 0
TOTAL OBLIGATED FUND BAL	$ 57,501,000.00	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 91,838,000	$ 0
TOTAL FINANCING USES	$ 317,061,804.23	$ 358,510,000	$ 437,931,000	$ 352,352,000	$ 352,352,000	$ (85,579,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 4,604,000.00	$ 4,161,000	$ 4,161,000	$ 0	$ 0	$ (4,161,000)
CANCEL OBLIGATED FUND BAL	14,501,146.00	12,010,000	8,631,000	7,998,000	7,998,000	(633,000)
OTHER REVENUE	485,219,387.33	543,150,000	638,679,000	661,483,000	661,483,000	22,804,000
TOTAL FINANCING SOURCES	$ 504,324,533.33	$ 559,321,000	$ 651,471,000	$ 669,481,000	$ 669,481,000	$ 18,010,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 382,231,308.42	$ 396,740,000	$ 456,305,000	$ 481,218,000	$ 481,218,000	$ 24,913,000
SERVICES & SUPPLIES	88,346,282.80	124,274,000	152,998,000	153,854,000	153,854,000	856,000
OTHER CHARGES	24,527.43	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	20,921,681.73	27,568,000	27,568,000	24,621,000	24,621,000	(2,947,000)
OTHER FINANCING USES	9,090.00	18,000	18,000	0	0	(18,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	3,861,000	0	0	(3,861,000)
GROSS TOTAL	$ 491,532,890.38	$ 550,390,000	$ 642,540,000	$ 661,483,000	$ 661,483,000	$ 18,943,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 8,631,000.00	$ 8,931,000	$ 8,931,000	$ 7,998,000	$ 7,998,000	$ (933,000)
TOTAL OBLIGATED FUND BAL	$ 8,631,000.00	$ 8,931,000	$ 8,931,000	$ 7,998,000	$ 7,998,000	$ (933,000)
TOTAL FINANCING USES	$ 500,163,890.38	$ 559,321,000	$ 651,471,000	$ 669,481,000	$ 669,481,000	$ 18,010,000
BUDGETED POSITIONS	4,269.0	4,269.0	4,269.0	4,269.0	4,269.0	0.0

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of providing public infrastructure and municipal services to protect and enrich the daily lives of over ten million people in the County. Public Works services include planning, engineering, design, construction, project management, operation, and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2016-17 Budget Message

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges to be paid through the fund and the appropriate amounts recovered from other departmental funds.

The 2016-17 Recommended Budget reflects an $18.0 million increase primarily due to Board-approved increases in salaries and health insurance subsidies; retiree health increases; administrative support services to align the budget to anticipated costs; and various position changes to meet the operational needs of the Department. These increases are partially offset by decreases in retirement costs; capital project management services for County capital projects; capital asset-equipment purchases; and contingencies.

Critical/Strategic Planning Initiatives

- The Recommended Budget presents Public Works with a challenge in projecting future budgetary requirements for services that will be rendered to other Public Works funds, for the construction management of capital projects, and for services to other County departments. The Capital Building Projects Program relies heavily on the Board's approval of funding for County capital projects. A work plan is prepared for the coming budget year to detail the capital project work that will be funded. Rates and fees are analyzed each year and adjusted to ensure that the Internal Service Fund recovers all costs for services performed.
- The Department's Strategic Plan provides for a structured approach to strategic planning and budgeting for individual public works programs and services. The four main components of the Public Works' Integrated Planning Process include program, financial and staffing plans, and the budget request. Program plans strategically establish management objectives for outcomes/results, situation analyses, comprehensive needs assessments, results-based work plans, and funding requests. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for individual programs. Based on these funding allocations, staffing plans are then developed as part of divisional operational plans. The budget request is then prepared based upon the program, financial, and staffing plans.

Changes From 2015-16 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2015-16 Final Adopted Budget	**651,471,000**	**651,471,000**	**4,269.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	20,542,000	20,542,0000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(1,985,000)	(1,985,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	2,209,000	2,209,000	--
4. Retiree Health OPEB Contribution: Reflects a scheduled increase in the department's proportional share of the costs to begin a multi-year plan to prefund retiree healthcare benefits.	1,349,000	1,349,000	--
5. Unavoidable Costs: Reflects a change in long-term disability costs due to anticipated benefit increases and escalating medical cost trends; offset by decreases in workers' compensation and unemployment insurance costs based on historical experience.	(16,000)	(16,000)	--
6. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical experience, Board-approved position reclassifications, and various position changes to meet the operational needs of the following divisions: Administrative Services; Building and Safety; Budget/Fund Management; Environmental Programs, Fiscal, Flood Maintenance, Human Resources, Information Technology – Systems and Applications, Operational Services, Sewer Maintenance, Traffic and Lighting, and Waterworks.	2,814,000	2,814,000	--
7. Capital Building Projects: Reflects a decrease in capital project management services for County capital projects.	(778,000)	(778,000)	--
8. Administrative Support Services – Information Technology (IT): Reflects an increase in business automation plan and IT enhancement upgrade costs.	218,000	218,000	--
9. Services and Supplies: Reflects an increase to fund overhead, other operational needs, and various as-needed consultant services contracts.	1,416,000	1,416,000	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
10. Capital Assets-Equipment: Reflects a decrease in requirements for the purchase of equipment.	(2,947,000)	(2,947,000)	--
11. Operating Transfer Out: Reflects a decrease due to the loan payoff to the Quality and Productivity Commission for the Radio Frequency Identification project.	(18,000)	(18,000)	--
12. Contingencies: Reflects a reduction in appropriations for contingencies.	(3,861,000)	(3,861,000)	--
13. Provision for Obligated Fund Balance: Reflects decreases in fund balance committed for Information Technology Enhancements and Automated Fuel System Replacement.	(933,000)	(933,000)	--
Total Changes	**18,010,000**	**18,010,000**	**0.0**
2016-17 Recommended Budget	**669,481,000**	**669,481,000**	**4,269.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 4,604,000.00	$ 4,161,000	$ 4,161,000	$ 0	$ 0	$ (4,161,000)
CANCEL OBLIGATED FUND BAL	14,501,146.00	12,010,000	8,631,000	7,998,000	7,998,000	(633,000)
AGRICULTURAL SERVICES	0.00	1,000	1,000	1,000	1,000	0
BUSINESS LICENSES	84.30	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	474,214,843.70	520,522,000	616,255,000	643,178,000	643,178,000	26,923,000
CONSTRUCTION PERMITS	262,755.30	538,000	278,000	288,000	288,000	10,000
COURT FEES & COSTS	0.00	1,000	1,000	1,000	1,000	0
FEDERAL - OTHER	0.00	58,000	58,000	58,000	58,000	0
MISCELLANEOUS	532,613.41	1,402,000	1,402,000	1,402,000	1,402,000	0
OTHER GOVERNMENTAL AGENCIES	584,043.62	91,000	91,000	91,000	91,000	0
OTHER SALES	18,828.17	226,000	284,000	226,000	226,000	(58,000)
PLANNING & ENGINEERING SERVICES	2,447.30	3,000	1,000	3,000	3,000	2,000
RECORDING FEES	4,176.78	8,000	8,000	8,000	8,000	0
RENTS & CONCESSIONS	6,911.50	21,000	21,000	21,000	21,000	0
ROAD & STREET SERVICES	0.00	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	1,056,171.79	120,000	120,000	120,000	120,000	0
TRANSFERS IN	8,536,511.46	20,154,000	20,154,000	16,081,000	16,081,000	(4,073,000)
TOTAL FINANCING SOURCES	$ 504,324,533.33	$ 559,321,000	$ 651,471,000	$ 669,481,000	$ 669,481,000	$ 18,010,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 243,021,754.08	$ 253,226,000	$ 312,063,000	$ 328,340,000	$ 328,340,000	$ 16,277,000
CAFETERIA BENEFIT PLANS	51,556,478.58	54,049,000	53,019,000	58,525,000	58,525,000	5,506,000
COUNTY EMPLOYEE RETIREMENT	46,905,273.92	44,299,000	43,972,000	42,124,000	42,124,000	(1,848,000)
DENTAL INSURANCE	1,101,039.23	1,157,000	1,155,000	1,155,000	1,155,000	0
DEPENDENT CARE SPENDING ACCOUNTS	321,733.81	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,924,183.40	2,994,000	2,365,000	2,523,000	2,523,000	158,000
FICA (OASDI)	3,186,174.82	3,505,000	5,231,000	5,231,000	5,231,000	0
HEALTH INSURANCE	3,063,570.85	2,731,000	2,631,000	2,993,000	2,993,000	362,000
LIFE INSURANCE	427,433.80	320,000	318,000	318,000	318,000	0
OTHER EMPLOYEE BENEFITS	202,729.98	207,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	16,028,460.00	18,671,000	18,588,000	22,146,000	22,146,000	3,558,000
SAVINGS PLAN	1,217,991.24	1,340,000	1,617,000	1,991,000	1,991,000	374,000
THRIFT PLAN (HORIZONS)	6,624,302.77	7,287,000	7,217,000	7,917,000	7,917,000	700,000
UNEMPLOYMENT INSURANCE	76,692.00	79,000	132,000	98,000	98,000	(34,000)
WORKERS' COMPENSATION	5,573,489.94	6,312,000	7,227,000	7,087,000	7,087,000	(140,000)
TOTAL S & E B	382,231,308.42	396,740,000	456,305,000	481,218,000	481,218,000	24,913,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,084,486.60	8,912,000	9,628,000	9,256,000	9,256,000	(372,000)
CLOTHING & PERSONAL SUPPLIES	170,282.61	248,000	277,000	277,000	277,000	0
COMMUNICATIONS	1,462,088.08	1,471,000	1,660,000	1,570,000	1,570,000	(90,000)
COMPUTING-MAINFRAME	40,518.27	44,000	215,000	215,000	215,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,903,903.17	4,069,000	4,677,000	5,873,000	5,873,000	1,196,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-PERSONAL	1,147,490.47	1,170,000	1,556,000	1,443,000	1,443,000	(113,000)
CONTRACTED PROGRAM SERVICES	4,794.52	8,000	31,000	76,000	76,000	45,000
FOOD	205.03	0	0	0	0	0
HOUSEHOLD EXPENSE	645,984.27	681,000	860,000	668,000	668,000	(192,000)
INFORMATION TECHNOLOGY SERVICES	1,116,923.80	2,003,000	6,196,000	6,235,000	6,235,000	39,000
INFORMATION TECHNOLOGY-SECURITY	99,174.00	136,000	425,000	215,000	215,000	(210,000)
INSURANCE	647,471.40	680,000	832,000	832,000	832,000	0
JURY & WITNESS EXPENSE	1,691.63	10,000	10,000	10,000	10,000	0
MAINTENANCE - BUILDINGS & IMPRV	3,156,242.86	3,324,000	4,704,000	4,661,000	4,661,000	(43,000)
MAINTENANCE - EQUIPMENT	9,669,595.54	10,199,000	15,144,000	15,110,000	15,110,000	(34,000)
MEDICAL DENTAL & LAB SUPPLIES	73,514.20	0	0	0	0	0
MEMBERSHIPS	135,914.25	143,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	12,989.04	94,000	224,000	224,000	224,000	0
OFFICE EXPENSE	626,135.28	667,000	1,736,000	1,734,000	1,734,000	(2,000)
PROFESSIONAL SERVICES	18,526,974.26	19,290,000	21,743,000	23,997,000	23,997,000	2,254,000
PUBLICATIONS & LEGAL NOTICE	15,702.20	17,000	235,000	234,000	234,000	(1,000)
RENTS & LEASES - BLDG & IMPRV	986,372.01	819,000	865,000	1,160,000	1,160,000	295,000
RENTS & LEASES - EQUIPMENT	1,510,360.03	2,552,000	4,036,000	3,246,000	3,246,000	(790,000)
SMALL TOOLS & MINOR EQUIPMENT	152,021.85	166,000	289,000	289,000	289,000	0
SPECIAL DEPARTMENTAL EXPENSE	12,655,556.86	38,917,000	39,472,000	41,668,000	41,668,000	2,196,000
TECHNICAL SERVICES	16,564,016.20	18,416,000	24,566,000	21,166,000	21,166,000	(3,400,000)
TELECOMMUNICATIONS	4,343,247.37	5,030,000	5,846,000	6,035,000	6,035,000	189,000
TRAINING	794,519.22	836,000	1,439,000	1,439,000	1,439,000	0
TRANSPORTATION AND TRAVEL	1,546,722.22	1,677,000	2,145,000	2,145,000	2,145,000	0
UTILITIES	2,251,385.56	2,695,000	3,973,000	3,862,000	3,862,000	(111,000)
TOTAL S & S	88,346,282.80	124,274,000	152,998,000	153,854,000	153,854,000	856,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	24,527.43	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	0.00	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	24,527.43	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	76,027.50	55,000	55,000	465,000	465,000	410,000
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,000,000	1,000,000	1,041,000	1,041,000	41,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	316,312.26	319,000	319,000	376,000	376,000	57,000
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	15,254,602.99	19,138,000	19,138,000	15,004,000	15,004,000	(4,134,000)
DATA HANDLING EQUIPMENT	0.00	0	0	22,000	22,000	22,000
ELECTRONIC EQUIPMENT	63,704.19	220,000	220,000	710,000	710,000	490,000
MACHINERY EQUIPMENT	405,606.44	470,000	470,000	1,192,000	1,192,000	722,000
MANUFACTURED/PREFABRICATED STRUCTURE	74,558.20	1,850,000	1,850,000	120,000	120,000	(1,730,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	0	0	20,000	20,000	20,000
TELECOMMUNICATIONS EQUIPMENT	89,389.87	752,000	752,000	1,505,000	1,505,000	753,000
VEHICLES & TRANSPORTATION EQUIPMENT	4,641,480.28	3,764,000	3,764,000	4,166,000	4,166,000	402,000
TOTAL CAPITAL ASSETS - EQUIPMENT	20,921,681.73	27,568,000	27,568,000	24,621,000	24,621,000	(2,947,000)

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS	20,921,681.73	27,568,000	27,568,000	24,621,000	24,621,000	(2,947,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	9,090.00	18,000	18,000	0	0	(18,000)
TOTAL OTH FIN USES	9,090.00	18,000	18,000	0	0	(18,000)
APPROPRIAITONS FOR CONTINGENCIES	0.00	0	3,861,000	0	0	(3,861,000)
GROSS TOTAL	$ 491,532,890.38	$ 550,390,000	$ 642,540,000	$ 661,483,000	$ 661,483,000	$ 18,943,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 8,631,000.00	$ 8,931,000	$ 8,931,000	$ 7,998,000	$ 7,998,000	$ (933,000)
TOTAL OBLIGATED FUND BAL	$ 8,631,000.00	$ 8,931,000	$ 8,931,000	$ 7,998,000	$ 7,998,000	$ (933,000)
TOTAL FINANCING USES	$ 500,163,890.38	$ 559,321,000	$ 651,471,000	$ 669,481,000	$ 669,481,000	$ 18,010,000
BUDGETED POSITIONS	4,269.0	4,269.0	4,269.0	4,269.0	4,269.0	0.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	422,140,000	--	419,240,000	2,900,000	--
Unincorporated County Roads	269,172,000	--	268,922,000	250,000	--
Traffic Congestion Management	71,772,000	--	71,772,000	--	--
Street Lighting	42,897,000	--	42,897,000	--	--
Public Transit Services	25,621,000	--	25,621,000	--	--
Bikeways	10,028,000	--	10,028,000	--	--
Crossing Guard Services	2,650,000	--	--	2,650,000	--
Red Light Photo Enforcement	--	--	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	422,140,000	--	419,240,000	2,900,000	--

Unincorporated County Roads

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construction, operation, and maintenance of unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordination across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in unincorporated County areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Public transit services to residents in the unincorporated County areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construction, operation, and maintenance of County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Upon request, provide crossing guard services to elementary school-age pedestrians walking to and from school at intersections in unincorporated County areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	283,083,000	--	272,616,000	10,467,000	--
Flood Control	184,791,000	--	184,736,000	55,000	--
Stormwater and Urban Runoff Quality	35,431,000	--	25,019,000	10,412,000	--
Integrated Water Resource Planning	12,259,000	--	12,259,000	--	--
Water Conservation	50,602,000	--	50,602,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	283,083,000	--	272,616,000	10,467,000	--

Flood Control

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

The countywide Flood Control District (FCD) system is maintained, operated, and augmented by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program - Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Compliance with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Through collaborative stakeholder processes, develop watershed multi-use studies, watershed management plans, river master plans, and project concepts that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program - California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

3. Waterworks – County Waterworks Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	164,513,000	--	164,513,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	164,513,000	--	164,513,000	--	--

Authority: Mandated program - California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	76,587,000	--	75,391,000	1,196,000	--
Solid Waste Management	65,714,000	--	65,714,000	--	--
Regulation of Industrial Waste and Underground Tanks	5,167,000	--	5,167,000	--	--
Environmental Defenders	1,062,000	--	1,062,000	--	--
Graffiti Abatement	4,644,000	--	3,448,000	1,196,000	--
Less Administration	--	--	--	--	--
Net Program Costs	76,587,000	--	75,391,000	1,196,000	--

Solid Waste Management

Authority: Mandated program - California Integrated Waste Management Act of 1989, (AB 939); and County Code, Title 20, Division 4 Chapters 20.88 and 20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program - Code of Federal Regulation, Title 40, Part 403.8; California Health and Safety Code, Division 7, Chapters 5.5 and 5.9; County Code Title 20, Division 2; Code of Federal Regulation, Title 40, Part 280; California Health and Safety Code, Division 20, Chapter 6.7; and County Code Title 11, Division 4.

Ensure proper handling of industrial waste in unincorporated County areas and the proper construction and monitoring of hazardous materials underground storage tanks in unincorporated County areas and 77 cities.

Environmental Defenders

Authority: Mandated program - NPDES Permit requirements under the Clean Water Act and the California Integrated Waste Management Act of 1989 (AB 939).

This environmental education program for elementary school students includes school assemblies, student competitions, curriculum that meets State standards, technical assistance, and complies with requirements of the stormwater quality permit issued under the Clean Water Act and provides education on recycling, and waste reduction to assist in meeting the requirements of the California Integrated Waste Management Act of 1989 (AB 939).

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	60,936,000	30,000	49,014,000	11,892,000	--
Building Permits and Inspection	28,752,000	30,000	28,577,000	145,000	--
Land Development	9,683,000	--	9,046,000	637,000	--
Encroachment Permit Issuance and Inspection	10,695,000	--	10,695,000	--	--
Property Rehabilitation and Nuisance Abatement	11,806,000	--	696,000	11,110,000	--
Less Administration	--	--	--	--	--
Net Program Costs	60,936,000	30,000	49,014,000	11,892,000	--

Building Permits and Inspection

Authority: Mandated program - California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 to 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act, Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act, Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program - California Health and Safety Code, Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1, Title 7, Division 2; California Code of Regulations, Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program - California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to Code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program - California Health and Safety Code, Division 13, Part 1.5 and County Code Titles 26 to 29.

Upon request, inspect property to verify maintenance in accordance with County Codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	84,710,000	--	84,710,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	84,710,000	--	84,710,000	--	--

Authority: Mandated program - California Health and Safety Code Sections 4860–4927 and Sections 5470-5474.10; and County Code, Volume 5, Titles 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	47,000,000	--	46,532,000	468,000	--
Less Administration	--	--	--	--	--
Net Program Costs	47,000,000	--	46,532,000	468,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	56,447,000	--	56,447,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	56,447,000	--	56,447,000	--	--

Authority: Non-mandated, discretionary program.

Design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,748,000	--	13,748,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	13,748,000	--	13,748,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports – Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	529,890,000	--	529,890,000	--	3,681.0
Less Administration	--	--	--	--	--
Net Program Costs	529,890,000	--	529,890,000	--	3,681.0

Authority: Non-mandated, discretionary program.

The Internal Service Fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations. This fund allows for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program. In addition, this fund allows for services rendered by Public Works to other County departments.

11. Pre-County Improvements

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	331,000	--	5,000	326,000	--
Less Administration	--	--	--	--	--
Net Program Costs	331,000	--	5,000	326,000	--

Authority: Non-mandated, discretionary program.

The Pre-County Improvement Program provides the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement Assessment Districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director - Approved Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
Less Administration	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

The Director's Approved Special Projects is used for landslide investigation during storm seasons. It is also used to fund other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	611,725,000	--	611,725,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	611,725,000	--	611,725,000	--	--

Authority: Non-mandated, discretionary program.

Non-Program Balance Sheet Accounts include general reserves, designations, and appropriations for contingencies.

14. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	75,638,000	--	75,176,000	462,000	588.0
Less Administration	--	--	--	--	--
Net Program Costs	75,638,000	--	70,176,000	462,000	588.0

Authority: Non-mandated, discretionary program.

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors; internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and information technology services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

15. Landscape Maintenance

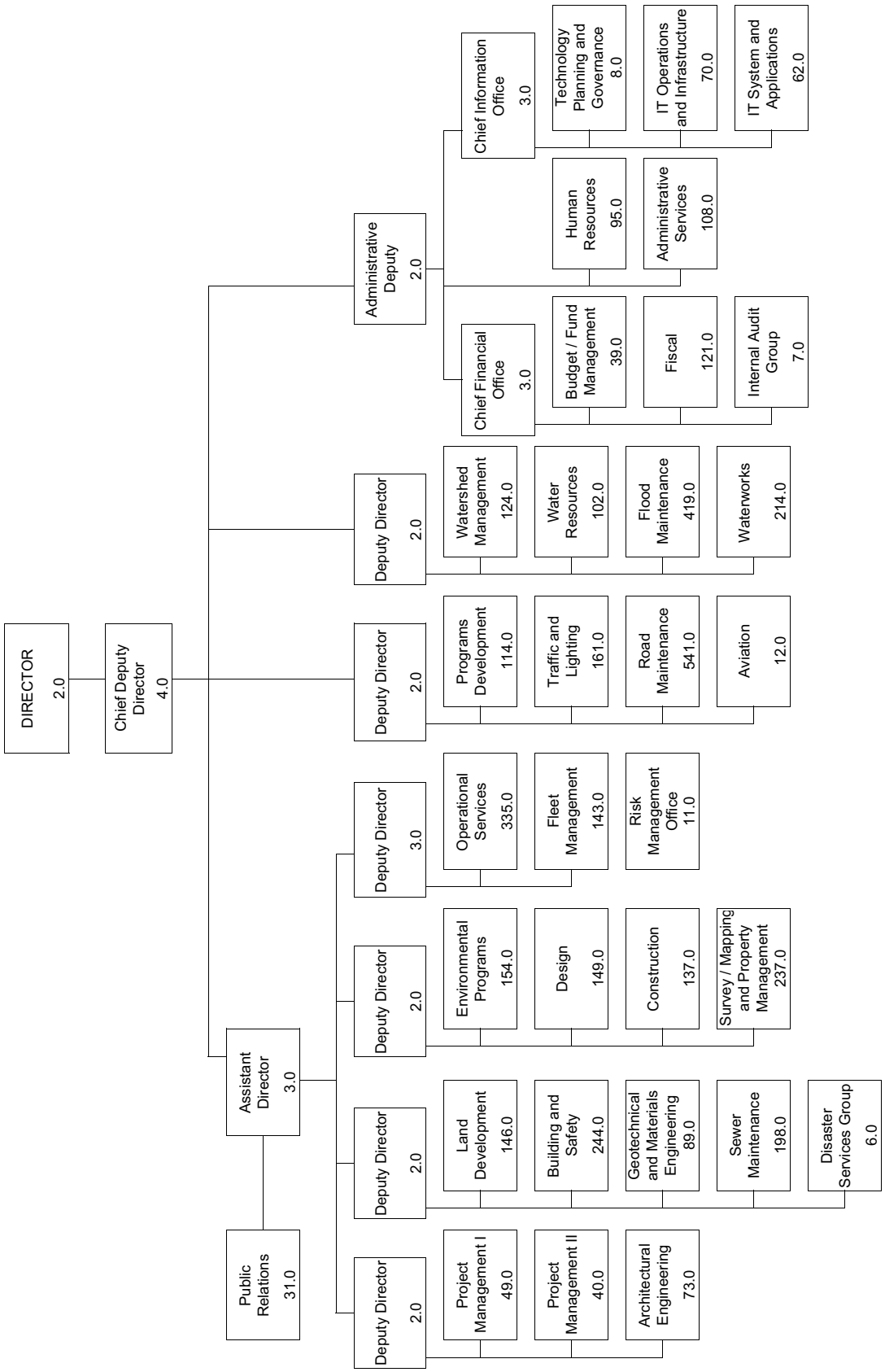
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,113,000	--	21,113,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	21,113,000	--	21,113,000	--	--

Authority: Non-mandated, discretionary program.

Provide maintenance for the landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,448,096,000	30,000	2,420,120,000	27,946,000	4,269.0

DEPARTMENT OF PUBLIC WORKS
GAIL FARBER, DIRECTOR
FY 2016-17 Recommended Budgeted Positions = 4,269.0



Regional Planning

Richard J. Bruckner, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 7,862,206.88	$ 7,766,000	$ 7,948,000	$ 7,254,000	$ 7,254,000	$ (694,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 21,489,574.34	$ 22,764,000	$ 23,468,000	$ 25,927,000	$ 24,747,000	$ 1,279,000
SERVICES & SUPPLIES	4,154,784.76	4,506,000	4,955,000	4,410,000	3,912,000	(1,043,000)
OTHER CHARGES	82,340.56	84,000	87,000	95,000	95,000	8,000
CAPITAL ASSETS - EQUIPMENT	15,881.30	0	0	0	0	0
GROSS TOTAL	$ 25,742,580.96	$ 27,354,000	$ 28,510,000	$ 30,432,000	$ 28,754,000	$ 244,000
INTRAFUND TRANSFERS	(65,279.28)	(72,000)	(53,000)	(67,000)	(67,000)	(14,000)
NET TOTAL	$ 25,677,301.68	$ 27,282,000	$ 28,457,000	$ 30,365,000	$ 28,687,000	$ 230,000
NET COUNTY COST	$ 17,815,094.80	$ 19,516,000	$ 20,509,000	$ 23,111,000	$ 21,433,000	$ 924,000
BUDGETED POSITIONS	191.0	193.0	193.0	204.0	194.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To plan and help shape the development of safe, healthy, equitable and sustainable communities while respecting individual rights and protecting the natural environment through excellent public service provided in the unincorporated areas of the County.

2016-17 Budget Message

The 2016-17 Recommended Budget provides for the maintenance of core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. Environmental impact review and the activities of the Environmental Review Board and the Significant Ecological Area Technical Advisory Committee will continue as well as specifically funded programs, including public hearings and workshops on the Airport Land Use Compatibility Plan, West Carson Transit Oriented District Specific Plan (TODSP), West Athens-Westmont TODSP, and Willowbrook TODSP.

The 2016-17 Recommended Budget reflects a $0.9 million NCC increase primarily attributable to Board-approved increases in salaries and health insurance subsidies and retiree health cost increases; and the addition of 1.0 Graphic Artist position to create and produce a wide variety of diverse professional quality graphic material and creative designs artwork, partially offset by decreases in County retirement costs and the deletion of one-time funding.

Critical/Strategic Planning Initiatives

The Department continues to implement its Strategic Plan while supporting the County's Strategic Plan including the following initiatives:

- Providing responsive and proactive code enforcement of discretionary permits, zoning and subdivision regulations in unincorporated areas, and participating in the countywide Nuisance Abatement Team (NAT);
- Enhancing public service through improved permitting processes and databases, web-based case filing pilot projects, new electronic transactions, Geographic Information Systems (GIS) based land use and zoning information, and smart phone enforcement operation;
- Enhancing communication with landowners, neighbors, constituents, and other governmental agencies by carefully allocating resources to incorporate local area network enhancements and other web-based technologies;

- Building stronger and healthier communities through development of land use, circulation, open space, noise, safety and housing elements of the General Plan Update; and
- Securing Regional Planning Commission and Board approval of community plans and zoning standards for unincorporated areas.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**28,510,000**	**53,000**	**7,948,000**	**20,509,000**	**193.0**
New/Expanded Programs					
1. Graphic Arts Services: Reflects the addition of 1.0 Graphic Artist position to create and produce a wide variety of diverse professional quality graphic material and creative designs artwork to inform the public of important County land use policies and plans. The full cost of the position is partially offset by $30,000 in third-party service cost savings.	68,000	--	--	68,000	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,082,000	--	57,000	1,025,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(92,000)	--	(5,000)	(87,000)	--
3. Retiree Health OPEB Contribution: Reflects a scheduled increase in the Department's proportional share of the costs to prefund retiree healthcare benefits.	72,000	--	4,000	68,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums.	101,000	--	--	101,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	25,000	--	--	25,000	--
6. Budget Realignment: Reflects the realignment of non-centrally funded employee benefits, services and supplies, intrafund transfers, and various revenues based on historical experience.	(104,000)	14,000	8,000	(126,000)	--
7. One-Time Funding: Reflects the elimination of one-time funding for West Athens-Westmont TODSP ($491,000), West Carson TODSP ($150,000), and Willowbrook TODSP ($267,000).	(908,000)	--	(758,000)	(150,000)	--
Total Changes	**244,000**	**14,000**	**(694,000)**	**924,000**	**1.0**
2016-17 Recommended Budget	**28,754,000**	**67,000**	**7,254,000**	**21,433,000**	**194.0**

Unmet Needs

The Department's unmet needs include additional funding for positions to support Field Offices, code enforcement inspections/urgent needs, California Environmental Quality Act and Significant Ecological Areas Ordinance implementation, and Santa Monica Mountains North Area Plan. Funding is also needed for consultant services to conduct a Transfer of Development Rights Feasibility Study.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ (275,963.78)	$ (7,000)	$ 9,000	$ 9,000	$ 9,000	$ 0
COURT FEES & COSTS	1,750.00	0	0	2,000	2,000	2,000
FORFEITURES & PENALTIES	712.00	1,000	4,000	0	0	(4,000)
LEGAL SERVICES	11,045.85	2,000	2,000	2,000	2,000	0
MISCELLANEOUS	308,737.26	202,000	157,000	132,000	132,000	(25,000)
OTHER GOVERNMENTAL AGENCIES	534,080.01	499,000	916,000	190,000	190,000	(726,000)
PLANNING & ENGINEERING SERVICES	1,749,971.72	1,686,000	1,547,000	1,672,000	1,672,000	125,000
STATE - OTHER	261,766.28	150,000	150,000	0	0	(150,000)
ZONING PERMITS	5,270,107.54	5,233,000	5,163,000	5,247,000	5,247,000	84,000
TOTAL REVENUE	$ 7,862,206.88	$ 7,766,000	$ 7,948,000	$ 7,254,000	$ 7,254,000	$ (694,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 13,942,359.86	$ 15,106,000	$ 15,722,000	$ 17,387,000	$ 16,543,000	$ 821,000
CAFETERIA BENEFIT PLANS	2,592,922.19	2,695,000	2,789,000	3,174,000	2,943,000	154,000
COUNTY EMPLOYEE RETIREMENT	2,804,798.66	2,664,000	2,624,000	2,676,000	2,528,000	(96,000)
DENTAL INSURANCE	59,469.85	59,000	57,000	61,000	61,000	4,000
DEPENDENT CARE SPENDING ACCOUNTS	26,644.00	19,000	19,000	19,000	19,000	0
DISABILITY BENEFITS	134,591.89	70,000	70,000	81,000	81,000	11,000
FICA (OASDI)	198,528.86	207,000	197,000	222,000	210,000	13,000
HEALTH INSURANCE	174,421.64	211,000	162,000	225,000	225,000	63,000
LIFE INSURANCE	38,843.94	28,000	37,000	37,000	37,000	0
OTHER EMPLOYEE BENEFITS	3,355.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	877,144.00	1,006,000	1,021,000	1,194,000	1,194,000	173,000
SAVINGS PLAN	72,494.47	88,000	93,000	98,000	98,000	5,000
THRIFT PLAN (HORIZONS)	375,762.55	419,000	473,000	533,000	499,000	26,000
UNEMPLOYMENT INSURANCE	9,132.00	13,000	16,000	11,000	11,000	(5,000)
WORKERS' COMPENSATION	179,105.43	179,000	188,000	207,000	207,000	19,000
TOTAL S & E B	21,489,574.34	22,764,000	23,468,000	25,925,000	24,656,000	1,188,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	379,339.68	419,000	415,000	447,000	447,000	32,000
CLOTHING & PERSONAL SUPPLIES	3,319.21	4,000	4,000	4,000	4,000	0
COMMUNICATIONS	82,839.98	87,000	85,000	88,000	88,000	3,000
COMPUTING-MAINFRAME	34,645.12	28,000	20,000	29,000	29,000	9,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	437,632.15	476,000	397,000	541,000	519,000	122,000
COMPUTING-PERSONAL	103,342.32	203,000	227,000	118,000	107,000	(120,000)
HOUSEHOLD EXPENSE	3,666.07	4,000	6,000	4,000	4,000	(2,000)
INFORMATION TECHNOLOGY SERVICES	30,221.00	0	0	0	0	0
INFORMATION TECHNOLOGY-SECURITY	0.00	0	9,000	0	0	(9,000)
INSURANCE	(450.00)	2,000	2,000	2,000	2,000	0
MAINTENANCE - BUILDINGS & IMPRV	329,249.08	380,000	365,000	392,000	370,000	5,000
MAINTENANCE - EQUIPMENT	863.68	7,000	14,000	13,000	13,000	(1,000)
MEDICAL DENTAL & LAB SUPPLIES	271.96	1,000	1,000	1,000	1,000	0
MEMBERSHIPS	400.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	25,423.28	11,000	11,000	29,000	29,000	18,000

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	51,244.29	136,000	158,000	129,000	129,000	(29,000)
PROFESSIONAL SERVICES	1,306,824.38	1,281,000	1,690,000	992,000	592,000	(1,098,000)
PUBLICATIONS & LEGAL NOTICE	197,113.48	150,000	114,000	200,000	200,000	86,000
RENTS & LEASES - BLDG & IMPRV	28,169.85	33,000	35,000	33,000	33,000	(2,000)
RENTS & LEASES - EQUIPMENT	70,416.21	67,000	73,000	74,000	74,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	0.00	10,000	11,000	4,000	4,000	(7,000)
SPECIAL DEPARTMENTAL EXPENSE	25,826.93	34,000	43,000	41,000	41,000	(2,000)
TECHNICAL SERVICES	130,064.63	168,000	235,000	189,000	189,000	(46,000)
TELECOMMUNICATIONS	259,008.25	277,000	286,000	289,000	289,000	3,000
TRAINING	35,282.24	50,000	44,000	68,000	68,000	24,000
TRANSPORTATION AND TRAVEL	173,732.49	177,000	171,000	177,000	177,000	6,000
UTILITIES	446,338.48	500,000	538,000	547,000	525,000	(13,000)
TOTAL S & S	4,154,784.76	4,506,000	4,955,000	4,412,000	3,935,000	(1,020,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	20,462.25	19,000	20,000	33,000	33,000	13,000
RET-OTHER LONG TERM DEBT	61,878.31	65,000	65,000	60,000	60,000	(5,000)
TAXES & ASSESSMENTS	0.00	0	2,000	2,000	2,000	0
TOTAL OTH CHARGES	82,340.56	84,000	87,000	95,000	95,000	8,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	15,881.30	0	0	0	0	0
TOTAL CAPITAL ASSETS	15,881.30	0	0	0	0	0
GROSS TOTAL	$ 25,742,580.96	$ 27,354,000	$ 28,510,000	$ 30,432,000	$ 28,686,000	$ 176,000
INTRAFUND TRANSFERS	(65,279.28)	(72,000)	(53,000)	(67,000)	(67,000)	(14,000)
NET TOTAL	$ 25,677,301.68	$ 27,282,000	$ 28,457,000	$ 30,365,000	$ 28,619,000	$ 162,000
NET COUNTY COST	$ 17,815,094.80	$ 19,516,000	$ 20,509,000	$ 23,111,000	$ 21,365,000	$ 856,000
BUDGETED POSITIONS	191.0	193.0	193.0	204.0	193.0	0.0

Departmental Program Summary

1. Current Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,632,000	15,000	6,356,000	4,261,000	73.0
Less Administration	--	--	--	--	--
Net Program Costs	10,632,000	15,000	6,356,000	4,261,000	73.0

Authority: Mandated program with discretionary service level - California Government Code Sections 65090-65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411-66412, 66425-66431, 66433-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35, 66499.36; and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Current Planning is a local program related to the implementation of zoning regulations adopted by the County pursuant to State and federal enabling legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth. Zoning regulations are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its police power to ensure the proper distribution of land uses for the protection of public health, safety, and welfare. Because of their unique characteristics, certain land uses require discretionary permitting which is accomplished through the filing of various types of zoning and planning applications. These discretionary actions include changes of zoning and to the General Plan, in addition to implementation of subdivision regulations adopted by the County pursuant to State and federal enabling legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

2. Advance Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,143,000	20,000	413,000	4,710,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	5,143,000	20,000	413,000	4,710,000	32.0

Authority: Mandated program with discretionary service level - California Government Code Sections 65088-65089, 65103, 65302, 65350 - 65357, 65400, 65402, 65581, 65588-65589, 65654-65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

The Advance Planning Program is a State-mandated program to prepare and implement a General Plan for the County. This is accomplished by preparing a long-range countywide General Plan for the entire unincorporated area of the County and by preparing more detailed area, coastal, and community plans for certain unincorporated areas. In order to implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and Community Standards Districts and zoning studies need to be prepared. Periodic reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Land Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,180,000	--	428,000	5,752,000	43.0
Less Administration	--	--	--	--	--
Net Program Costs	6,180,000	--	428,000	5,752,000	43.0

Authority: Mandated program with discretionary service level - California Government Code Sections 54988, 65103 (b)(d), 65402; 65800, 65850 and California Public Resources Code Division 20 (California Coast Act).

The Land Use Regulation Program is a State-mandated program with discretionary service levels. This program is aimed at correcting zoning code violations in County unincorporated communities and to eliminate blight and improve the quality of life. Code enforcement is accomplished by conducting complaint based code inspections and enforcing land development, zoning and subdivision regulations in the unincorporated County areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting Conditional Use Permit checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, and participating on multi-agency NATs.

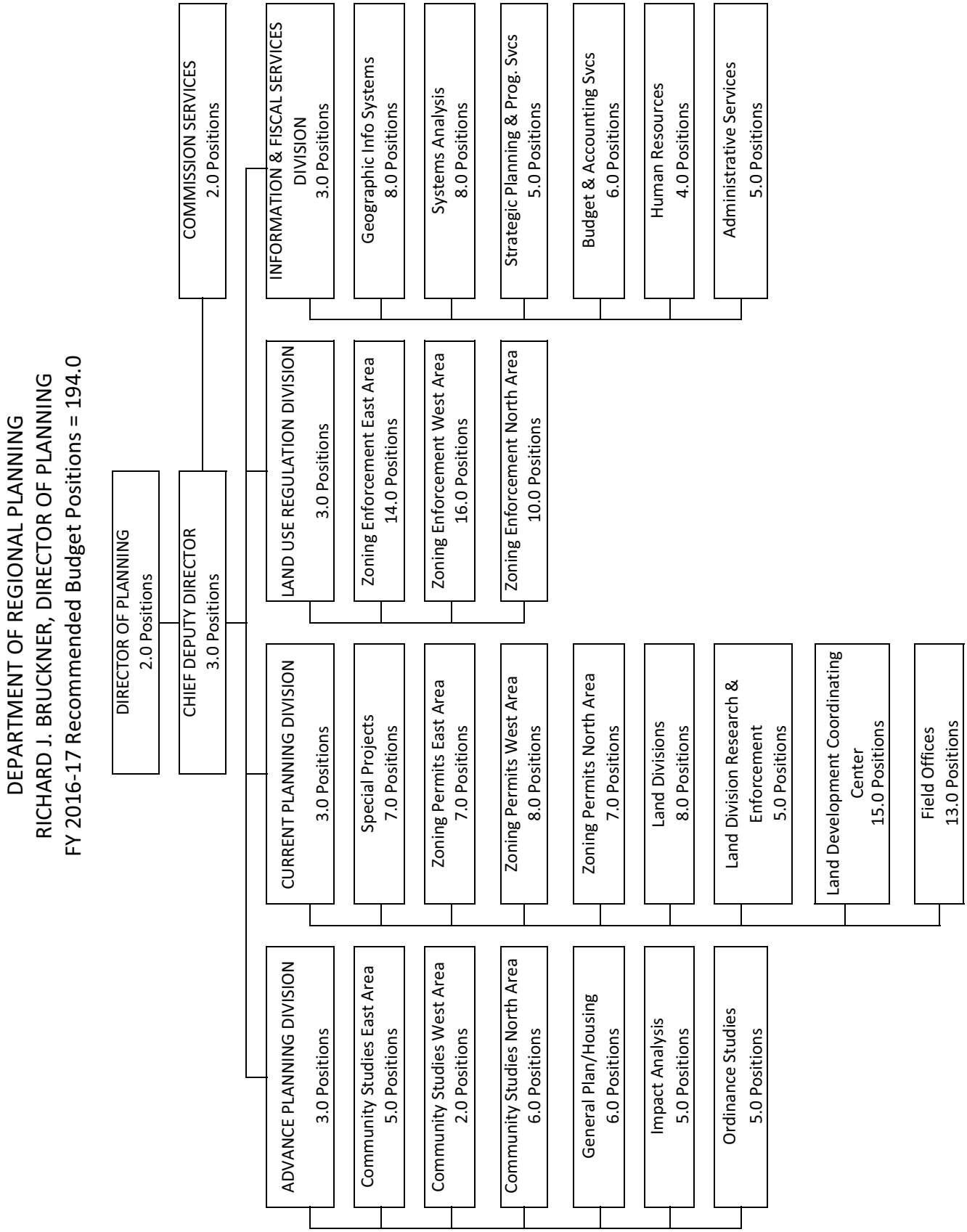
4. Information and Fiscal Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,799,000	32,000	57,000	6,710,000	46.0
Less Administration	--	--	--	--	--
Net Program Costs	6,799,000	32,000	57,000	6,710,000	46.0

Authority: Non-mandated, discretionary program.

The Information and Fiscal Services Program supports all departmental programs by providing policy guidance resulting in effective risk management and fiscal controls. This program focuses on the management of human resources, information technology, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and related monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	28,754,000	67,000	7,254,000	21,433,000	194.0


DEPARTMENT OF REGIONAL PLANNING
RICHARD J. BRUCKNER, DIRECTOR OF PLANNING
FY 2016-17 Recommended Budget Positions = 194.0
DIRECTOR OF PLANNING
2.0 Positions
CHIEF DEPUTY DIRECTOR
3.0 Positions
COMMISSION SERVICES
2.0 Positions
INFORMATION & FISCAL SERVICES DIVISION
3.0 Positions
Geographic Info Systems
8.0 Positions
Systems Analysis
8.0 Positions
Strategic Planning & Prog. Svcs
5.0 Positions
Budget & Accounting Svcs
6.0 Positions
Human Resources
4.0 Positions
Administrative Services
5.0 Positions
LAND USE REGULATION DIVISION
3.0 Positions
Zoning Enforcement East Area
14.0 Positions
Zoning Enforcement West Area
16.0 Positions
Zoning Enforcement North Area
10.0 Positions
CURRENT PLANNING DIVISION
3.0 Positions
Special Projects
7.0 Positions
Zoning Permits East Area
7.0 Positions
Zoning Permits West Area
8.0 Positions
Zoning Permits North Area
7.0 Positions
Land Divisions
8.0 Positions
Land Division Research & Enforcement
5.0 Positions
Land Development Coordinating Center
15.0 Positions
Field Offices
13.0 Positions
ADVANCE PLANNING DIVISION
3.0 Positions
Community Studies East Area
5.0 Positions
Community Studies West Area
2.0 Positions
Community Studies North Area
6.0 Positions
General Plan/Housing
6.0 Positions
Impact Analysis
5.0 Positions
Ordinance Studies
5.0 Positions

Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 78,829,098.51	$ 66,719,000	$ 88,418,000	$ 76,260,000	$ 78,857,000	$ (9,561,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 79,246,600.16	$ 82,693,000	$ 83,074,000	$ 87,458,000	$ 87,376,000	$ 4,302,000
SERVICES & SUPPLIES	49,369,574.73	50,999,000	72,703,000	53,278,000	52,289,000	(20,414,000)
OTHER CHARGES	976,857.11	1,129,000	1,129,000	1,141,000	1,141,000	12,000
CAPITAL ASSETS - EQUIPMENT	34,272.67	619,000	619,000	1,439,000	529,000	(90,000)
OTHER FINANCING USES	80,668.00	84,000	3,000	0	0	(3,000)
GROSS TOTAL	$ 129,707,972.67	$ 135,524,000	$ 157,528,000	$ 143,316,000	$ 141,335,000	$ (16,193,000)
INTRAFUND TRANSFERS	(741,161.98)	(1,705,000)	(676,000)	(656,000)	(656,000)	20,000
NET TOTAL	$ 128,966,810.69	$ 133,819,000	$ 156,852,000	$ 142,660,000	$ 140,679,000	$ (16,173,000)
NET COUNTY COST	$ 50,137,712.18	$ 67,100,000	$ 68,434,000	$ 66,400,000	$ 61,822,000	$ (6,612,000)
BUDGETED POSITIONS	1,081.0	1,081.0	1,081.0	1,079.0	1,078.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

To register voters; conduct federal, State, local and special elections; verify initiatives and referendum petitions; record real estate documents; maintain birth, death and marriage records; issue marriage licenses; and file business documents. All these activities are conducted under the provisions of the federal and State Constitutions, State Codes and County Ordinances.

2016-17 Budget Message

The 2016-17 Recommended Budget includes resources necessary to conduct the November 2016 Presidential General Election as well as to perform Recorder/County Clerk operations. The budget also includes funding to move forward with new programs that promote efficiency, while taking into consideration the fluctuations in the real estate market and continuing high costs of conducting elections.

In FY 2012-13, recorder fee revenues were beginning to show improvement; however, in FY 2013-14, recorder fee revenues declined 30 percent and real estate purchasing indicators show trends have now leveled-off. In addition, the Department continues to absorb the high cost of unscheduled special elections. The 2016-17 Recommended Budget reflects a decrease in NCC of $6.6 million primarily due to the deletion of one-time funding from the previous year and a reduction in retirement costs, partially offset by Board-approved increases in salaries and employee benefits, and funding to stabilize core operations due to declines in recorder fee revenues.

Critical/Strategic Planning Initiatives

The Department's Critical/Strategic Plan will continue to implement automated and enhanced processes to improve public service and employee workforce in the elections, voter registration, Recorder, and County Clerk services. As such, the Department will:

- Continue development of the multi-year Voting Systems Assessment Project (VSAP) to modernize the County's voting system;
- Conduct voter outreach and multi-media efforts to engage voters for the November 2016 Presidential General Election and increase access to election information;

- Continue implementation of the Archives and Records Management Program to standardize countywide archives records management practices and establish a County archives program;
- Continue partnering with the UCLA Anderson School of Business to develop revenue forecasts based on economic predictors that affect recording activities, hence departmental revenue;
- Expand eCheck, the Department's electronic payment system, to additional large-volume document recording customers. This will enhance service through a secure and efficient method of payment and improve accounting business processes;
- Migrate the Department's legacy system infrastructure to eBlock, a cloud-based solution that will facilitate seamless migration of digital vital records and other information assets to a countywide central data center;
- Enhance information security efforts in compliance with information technology (IT) standards to ensure maximum data security measures are implemented to safeguard highly-sensitive Recorder, County Clerk, and Election data and related systems;
- Implement a paperless, automated Campaign Finance Disclosure System to improve management of campaign statement filing requirements;
- Continue the Emerging Leaders program, which provides mentorship opportunities for non-supervisory staff to enhance career development and offer a pathway to become successful future County leaders; and
- Continue to use Lean Six Sigma (LSS) to provide solutions for inefficient and/or costly internal processes. LSS allows knowledge transfer of "best practices" and encourages staff participation in increasing efficiencies and decreasing operating costs as part of the normal course of business.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**157,528,000**	**676,000**	**88,418,000**	**68,434,000**	**1,081.0**
New/Expanded Programs					
1. IT Security Enhancement: Reflects funding for 1.0 position to enhance departmental IT security, partially offset by the deletion of 1.0 position.	89,000	--	89,000	--	--
Critical Issues					
1. Recorder Fee Revenue: Reflects one-time funding to stabilize critical departmental operations, including mandated elections and recorder services to offset significant declines in recorder fee revenue.	--	--	(6,496,000)	6,496,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies as well as other fringe employee benefits.	3,622,000	--	--	3,622,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(320,000)	--	--	(320,000)	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	943,000	--	580,000	363,000	--
4. One-time Funding: Reflects the deletion of one-time funding and temporary positions for VSAP as well as one-time funding provided for the recorder fee revenue shortfall.	(4,200,000)	--	12,595,000	(16,795,000)	(3.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Election Cycle Changes: Reflects a cyclical adjustment in appropriation and revenue between even-numbered General Election years and odd-numbered Local and Municipal Consolidated Elections/Primary Election years.	(1,241,000)	--	(1,241,000)	--	--
6. Miscellaneous Adjustments: Reflects appropriation and revenue adjustments for the Help America Vote Act and Social Security Truncation based on anticipated funding levels as well as ministerial operating costs realignments.	(15,108,000)	(20,000)	(15,088,000)	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	22,000	--	--	22,000	--
Total Changes	**(16,193,000)**	**(20,000)**	**(9,561,000)**	**(6,612,000)**	**(3.0)**
2016-17 Recommended Budget	**141,335,000**	**656,000**	**78,857,000**	**61,822,000**	**1,078.0**

Unmet Needs

The Department continues to defer the installation of a specialized fire suppression system to safeguard critical computer systems and public records at the Norwalk Headquarters.

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 4,084.00	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	1,992,289.43	915,000	915,000	915,000	915,000	0
ELECTION SERVICES	6,640,357.30	11,030,000	11,121,000	11,964,000	11,964,000	843,000
FEDERAL - OTHER	1,984,469.39	2,100,000	25,800,000	9,000,000	9,000,000	(16,800,000)
MISCELLANEOUS	617,413.23	584,000	584,000	584,000	584,000	0
OTHER LICENSES & PERMITS	2,354,072.75	2,506,000	2,506,000	2,506,000	2,506,000	0
OTHER SALES	26,335.72	45,000	45,000	45,000	45,000	0
RECORDING FEES	39,075,168.74	38,446,000	36,349,000	38,956,000	40,156,000	3,807,000
SALE OF CAPITAL ASSETS	3,147.17	2,000	2,000	2,000	2,000	0
STATE - OTHER	12,733,321.60	191,000	196,000	197,000	197,000	1,000
TRANSFERS IN	13,398,439.18	10,900,000	10,900,000	12,091,000	13,488,000	2,588,000
TOTAL REVENUE	$ 78,829,098.51	$ 66,719,000	$ 88,418,000	$ 76,260,000	$ 78,857,000	$ (9,561,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 46,641,296.73	$ 49,511,000	$ 49,605,000	$ 52,194,000	$ 52,145,000	$ 2,540,000
CAFETERIA BENEFIT PLANS	12,410,031.24	12,646,000	12,501,000	13,152,000	13,131,000	630,000
COUNTY EMPLOYEE RETIREMENT	8,733,118.38	8,240,000	8,071,000	7,771,000	7,762,000	(309,000)
DENTAL INSURANCE	282,588.56	281,000	276,000	276,000	276,000	0
DEPENDENT CARE SPENDING ACCOUNTS	108,831.20	124,000	109,000	109,000	109,000	0
DISABILITY BENEFITS	458,716.67	254,000	281,000	334,000	334,000	53,000
FICA (OASDI)	626,473.57	652,000	603,000	605,000	604,000	1,000
HEALTH INSURANCE	1,178,885.46	1,287,000	1,225,000	1,305,000	1,305,000	80,000
LIFE INSURANCE	82,492.53	56,000	53,000	53,000	53,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	4,326,537.00	4,869,000	5,018,000	5,969,000	5,969,000	951,000
SAVINGS PLAN	248,189.47	297,000	250,000	255,000	255,000	5,000
THRIFT PLAN (HORIZONS)	945,116.81	954,000	1,137,000	1,142,000	1,140,000	3,000
UNEMPLOYMENT INSURANCE	676,794.00	972,000	1,373,000	1,757,000	1,757,000	384,000
WORKERS' COMPENSATION	2,528,128.54	2,550,000	2,565,000	2,529,000	2,529,000	(36,000)
TOTAL S & E B	79,246,600.16	82,693,000	83,074,000	87,458,000	87,376,000	4,302,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	892,264.10	769,000	881,000	1,365,000	1,365,000	484,000
COMMUNICATIONS	139,261.00	119,000	76,000	112,000	112,000	36,000
COMPUTING-MAINFRAME	341,418.00	536,000	341,000	287,000	287,000	(54,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,868,660.14	4,063,000	4,223,000	4,373,000	4,373,000	150,000
COMPUTING-PERSONAL	1,195,396.78	1,856,000	943,000	1,379,000	1,379,000	436,000
HOUSEHOLD EXPENSE	31,133.52	30,000	32,000	37,000	37,000	5,000
INFORMATION TECHNOLOGY SERVICES	2,399,425.30	2,657,000	2,852,000	2,752,000	2,752,000	(100,000)
INFORMATION TECHNOLOGY-SECURITY	0.00	15,000	15,000	125,000	0	(15,000)
INSURANCE	45,298.78	44,000	52,000	61,000	61,000	9,000
MAINTENANCE - BUILDINGS & IMPRV	1,323,686.44	1,477,000	1,568,000	3,532,000	2,836,000	1,268,000
MAINTENANCE - EQUIPMENT	432,656.61	470,000	402,000	813,000	813,000	411,000
MEDICAL DENTAL & LAB SUPPLIES	1,412.17	2,000	4,000	4,000	4,000	0
MEMBERSHIPS	11,634.00	7,000	6,000	6,000	6,000	0

REGISTRAR-RECORDER AND COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	(457,801.76)	8,000	21,000	21,000	21,000	0
OFFICE EXPENSE	2,808,263.67	3,331,000	2,723,000	3,032,000	3,032,000	309,000
PROFESSIONAL SERVICES	781,550.38	1,049,000	1,014,000	894,000	838,000	(176,000)
PUBLICATIONS & LEGAL NOTICE	2,660.55	3,000	11,000	11,000	11,000	0
RENTS & LEASES - BLDG & IMPRV	296,592.06	274,000	311,000	296,000	296,000	(15,000)
RENTS & LEASES - EQUIPMENT	12,665.32	214,000	10,000	206,000	206,000	196,000
SMALL TOOLS & MINOR EQUIPMENT	3,654.95	29,000	1,000	1,000	1,000	0
SPECIAL DEPARTMENTAL EXPENSE	28,169,514.07	26,480,000	49,508,000	26,399,000	26,399,000	(23,109,000)
TECHNICAL SERVICES	3,941,113.95	4,044,000	4,222,000	3,976,000	3,976,000	(246,000)
TELECOMMUNICATIONS	1,714,053.58	1,829,000	1,796,000	1,897,000	1,897,000	101,000
TRAINING	87,467.47	297,000	285,000	159,000	141,000	(144,000)
TRANSPORTATION AND TRAVEL	210,828.69	200,000	210,000	286,000	192,000	(18,000)
UTILITIES	1,116,764.96	1,196,000	1,196,000	1,254,000	1,254,000	58,000
TOTAL S & S	49,369,574.73	50,999,000	72,703,000	53,278,000	52,289,000	(20,414,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	19,559.77	134,000	134,000	122,000	122,000	(12,000)
RET-OTHER LONG TERM DEBT	957,024.07	995,000	995,000	1,019,000	1,019,000	24,000
TAXES & ASSESSMENTS	273.27	0	0	0	0	0
TOTAL OTH CHARGES	976,857.11	1,129,000	1,129,000	1,141,000	1,141,000	12,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	24,668.68	580,000	580,000	1,439,000	529,000	(51,000)
DATA HANDLING EQUIPMENT	9,603.99	5,000	5,000	0	0	(5,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	34,000	34,000	0	0	(34,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	34,272.67	619,000	619,000	1,439,000	529,000	(90,000)
TOTAL CAPITAL ASSETS	34,272.67	619,000	619,000	1,439,000	529,000	(90,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	80,668.00	84,000	3,000	0	0	(3,000)
TOTAL OTH FIN USES	80,668.00	84,000	3,000	0	0	(3,000)
GROSS TOTAL	$ 129,707,972.67	$ 135,524,000	$ 157,528,000	$ 143,316,000	$ 141,335,000	$ (16,193,000)
INTRAFUND TRANSFERS	(741,161.98)	(1,705,000)	(676,000)	(656,000)	(656,000)	20,000
NET TOTAL	$ 128,966,810.69	$ 133,819,000	$ 156,852,000	$ 142,660,000	$ 140,679,000	$ (16,173,000)
NET COUNTY COST	$ 50,137,712.18	$ 67,100,000	$ 68,434,000	$ 66,400,000	$ 61,822,000	$ (6,612,000)
BUDGETED POSITIONS	1,081.0	1,081.0	1,081.0	1,079.0	1,078.0	(3.0)

Departmental Program Summary

1. Elections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	52,021,000	--	28,327,000	23,694,000	237.0
Less Administration	--	--	--	--	--
Net Program Costs	52,021,000	--	28,327,000	23,694,000	237.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

The program fulfills the legal role of the Registrar-Recorder/County Clerk (RR/CC) as the principal election officer by conducting federal, State, local and special elections. Included in this program are election functions consisting of program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services and candidate services. Through these functions, the Elections Program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee and provisional ballots; mails and processes Vote by Mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education and Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,304,000	--	2,925,000	8,379,000	141.0
Less Administration	--	--	-	-	--
Net Program Costs	11,304,000	--	2,925,000	8,379,000	141.0

Authority: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

This program fulfills the legal role of the RR/CC as the principal voter registration official through promoting voter registration, maintaining voter registration files, providing public access to registration records for the County; and verifying petition, nomination and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program also oversees various committees such as the Community Voter Outreach Committee, and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	39,499,000	656,000	38,843,000	--	425.0
Less Administration	--	--	--	--	--
Net Program Costs	39,499,000	656,000	38,843,000	--	425.0

Authority: Mandated program - California Government Code, Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

This program meets the legal requirement of the RR/CC as the principal recording officer through recording documents; maintaining birth, death and marriage records; issuing marriage licenses; issuing real estate records; filing fictitious business names and notary bonds, and collection of documentary transfer tax for the County General Fund.

4. Technical Services Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,632,000	--	3,287,000	11,345,000	86.0
Less Administration	--	--	--	--	--
Net Program Costs	14,632,000	--	3,287,000	11,345,000	86.0

Authority: Mandated and discretionary program. Elections: Mandated program - United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program - California Government Code, Section 27201; Civil Code Section 1172; and the non-judicial portions of California Government Code Section 26800.

This program designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundary maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

5. Administration

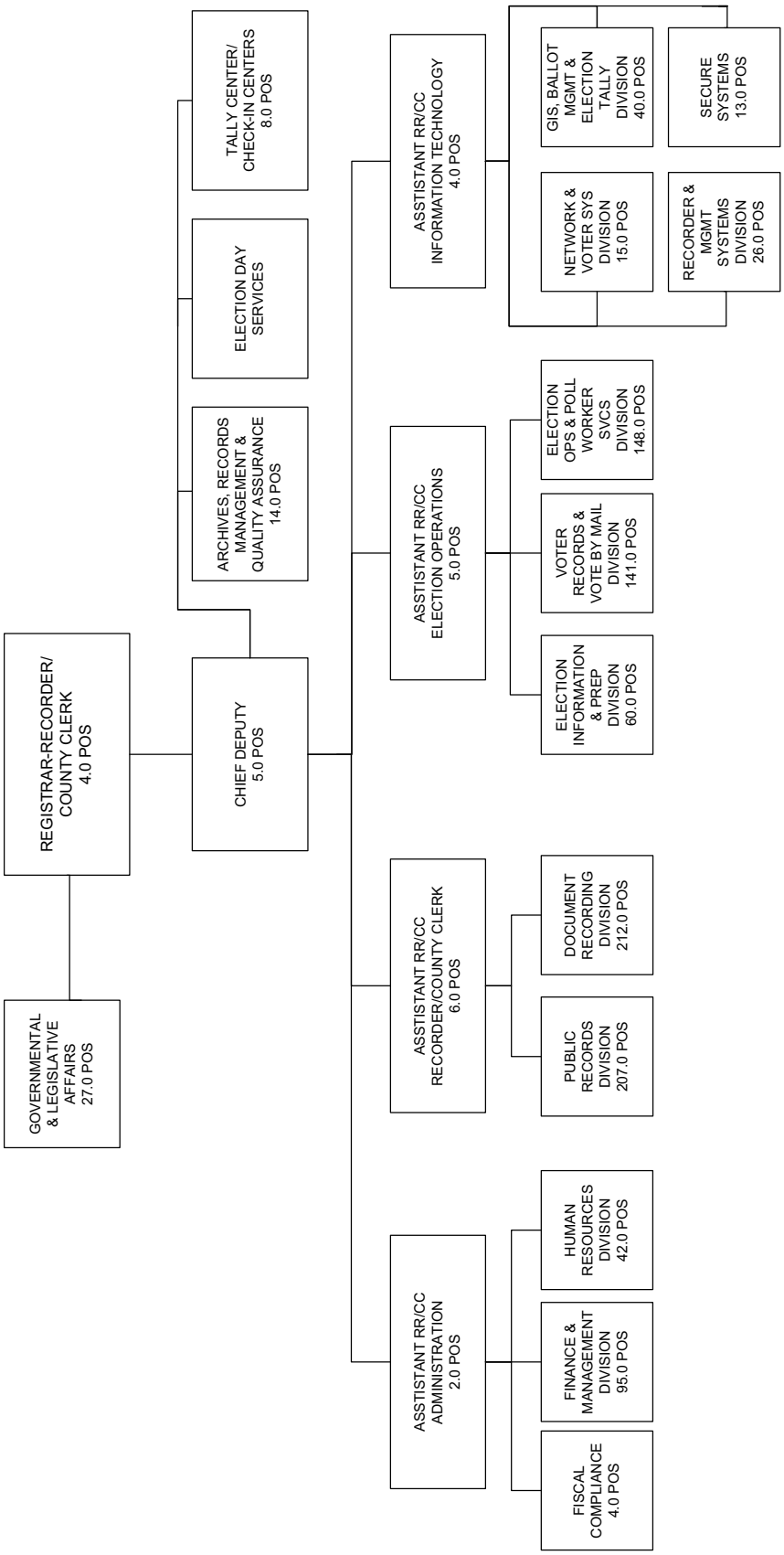
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,879,000	--	5,475,000	18,404,000	189.0
Less Administration	--	--	--	--	--
Net Program Costs	23,879,000	--	5,475,000	18,404,000	189.0

Authority: Non-mandated, discretionary program.

This program supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, LSS training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs and procedures; maintains efficient budget monitoring, accounting and recordkeeping; provides human resources-related services and activities to all departmental employees; coordinates facility management; ensures compliance with County policies; and provides timely and reliable information to the media and general public; ensures quality assurance and operational efficiencies; and coordinates the County Records Retention Program.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	141,335,000	656,000	78,857,000	61,822,000	1,078.0

REGISTRAR-RECORDER/COUNTY CLERK
DEAN LOGAN, REGISTRAR-RECORDER/COUNTY CLERK
FY 2016-17 Recommended Budget Positions = 1,078.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 22,732,226.41	$ 22,386,000	$ 22,386,000	$ 39,425,000	$ 39,425,000	$ 17,039,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 207,134,478.05	$ 222,292,000	$ 222,292,000	$ 228,189,000	$ 228,189,000	$ 5,897,000
S & S EXPENDITURE DISTRIBUTION	(188,288,696.89)	(191,083,000)	(191,083,000)	(205,492,000)	(205,492,000)	(14,409,000)
TOTAL S & S	18,845,781.16	31,209,000	31,209,000	22,697,000	22,697,000	(8,512,000)
OTHER CHARGES	193,094,904.38	205,035,000	205,035,000	226,622,000	226,622,000	21,587,000
OC EXPENDITURE DISTRIBUTION	(145,065,035.61)	(175,820,000)	(175,820,000)	(163,372,000)	(163,372,000)	12,448,000
TOTAL OTH CHARGES	48,029,868.77	29,215,000	29,215,000	63,250,000	63,250,000	34,035,000
GROSS TOTAL	$ 66,875,649.93	$ 60,424,000	$ 60,424,000	$ 85,947,000	$ 85,947,000	$ 25,523,000
NET TOTAL	$ 66,875,649.93	$ 60,424,000	$ 60,424,000	$ 85,947,000	$ 85,947,000	$ 25,523,000
NET COUNTY COST	$ 44,143,423.52	$ 38,038,000	$ 38,038,000	$ 46,522,000	$ 46,522,000	$ 8,484,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

This budget provides centralized financing of real property lease payments, annual obligations for long-term debt financing of capital constructions, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operating budgets of the benefitting departments, with some exceptions (e.g., Walt Disney Concert garage, Hall of Justice, and Coroner buildings).

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an $8.5 million increase in NCC primarily due to a decrease in billable use allowance expenditures, partially offset by the deletion of one-time funding for centrally financed commercial paper programs and non-capital related expenditures.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**427,327,000**	**366,903,000**	**22,386,000**	**38,038,000**	**0.0**
Other Changes					
1. Debt Services Changes: Reflects increases of $18.0 million for debt service for the Martin Luther King, Jr. (MLK) Community Hospital and $5.8 million in debt service for various centrally financed projects, partially offset by $18.0 million in revenue for the MLK Community Hospital debt service, and the deletion of $7.5 million in one-time funding for various centrally financed commercial paper program costs.	19,387,000	2,881,000	17,686,000	(1,180,000)	--
2. Countywide Cost Allocation Adjustment: Reflects a decrease of $15.4 million in billable use allowance and $1.4 million in non-billable principal costs to comply with the Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(1,433,000)	(15,420,000)	--	13,987,000	--
3. Various Capital and Operating Costs: Reflects an increase of $13.9 million in proposed new leases and $3.0 million for post-closure fees at two landfills, partially offset by the deletion of one-time funding for non-capital related expenditures at the Zev Yaroslavsky Family Support Center.	9,530,000	14,500,000	(647,000)	(4,323,000)	--
Total Changes	**27,484,000**	**1,961,000**	**17,039,000**	**8,484,000**	**0.0**
2016-17 Recommended Budget	**454,811,000**	**368,864,000**	**39,425,000**	**46,522,000**	**0.0**

Sheriff

Jim McDonnell, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,512,100,962.75	$ 1,584,882,000	$ 1,583,903,000	$ 1,607,190,000	$ 1,624,529,000	$ 40,626,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$3,449,918,642.63	$ 3,653,047,000	$ 3,554,899,000	$ 4,406,790,000	$ 3,780,238,000	$ 225,339,000
S & EB EXPENDITURE DISTRIBUTION	(880,725,459.73)	(936,275,000)	(915,604,000)	(1,148,026,000)	(1,006,578,000)	(90,974,000)
TOTAL S & E B	2,569,193,182.90	2,716,772,000	2,639,295,000	3,258,764,000	2,773,660,000	134,365,000
SERVICES & SUPPLIES	420,091,754.76	481,395,000	588,178,000	702,708,000	555,781,000	(32,397,000)
S & S EXPENDITURE DISTRIBUTION	(26,974,741.02)	(94,364,000)	(100,762,000)	(106,424,000)	(97,447,000)	3,315,000
TOTAL S & S	393,117,013.74	387,031,000	487,416,000	596,284,000	458,334,000	(29,082,000)
OTHER CHARGES	68,960,721.55	80,473,000	66,258,000	52,979,000	52,979,000	(13,279,000)
CAPITAL ASSETS - EQUIPMENT	27,034,643.83	24,257,000	24,606,000	128,289,000	20,846,000	(3,760,000)
OTHER FINANCING USES	29,300.00	30,000	31,000	31,000	31,000	0
GROSS TOTAL	$3,058,334,862.02	$ 3,208,563,000	$ 3,217,606,000	$ 4,036,347,000	$ 3,305,850,000	$ 88,244,000
INTRAFUND TRANSFERS	(69,839,438.75)	(73,243,000)	(88,920,000)	(76,439,000)	(75,450,000)	13,470,000
NET TOTAL	$2,988,495,423.27	$ 3,135,320,000	$ 3,128,686,000	$ 3,959,908,000	$ 3,230,400,000	$ 101,714,000
NET COUNTY COST	$1,476,394,460.52	$ 1,550,438,000	$ 1,544,783,000	$ 2,352,718,000	$ 1,605,871,000	$ 61,088,000
BUDGETED POSITIONS	19,388.0	20,159.0	20,159.0	21,850.0	20,225.0	66.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area (UA), which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services through contract to 42 cities, the Los Angeles Superior Court, the Southern California Regional Rail Authority (Metrolink), the Los Angeles County Metropolitan Transportation Authority (Metro), and the Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 17,500 pre-sentenced and sentenced county jail inmates at seven custody facilities.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an overall NCC increase of $61.1 million primarily due to: $108.4 million in Board-approved increases in salaries and employee benefits; $5.7 million to prefund retiree healthcare benefits; $1.6 million and 6.0 positions for the Human Trafficking Bureau (HTB); $2.9 million and 15.0 positions for the Emergency Operations Bureau (EOB)/Department's Operation Center (DOC); $0.6 million and 6.0 positions for the Criminal Intelligence Bureau (CIB); $0.3 million for the Summer Violent Crime Enforcement Program (SVCEP) (also known as Summer Gang Suppression); and $3.4 million for equipment and consultant services to replace the Department's mission-critical Computer Aided Dispatch (CAD) system. In addition, the Recommended Budget includes the transfer of $6.9 million from the Provisional Financing Uses (PFU) budget unit to the Department's operating budget for 46.0 existing and 38.0 additional positions phased-in to address the Citizens'

Commission on Jail Violence (CCJV) recommendations, as well as Rosas, Americans with Disabilities Act (ADA), and Department of Justice (DOJ) settlement agreements.

The above increases are partially offset by a $17.5 million decrease in retirement costs; $16.7 million anticipated increase in public safety sales tax receipts; $15.0 million decrease resulting from the deletion of various one-time funded programs; $13.3 million decrease in rent charges; and a $6.1 million reduction in debt service.

The Recommended Budget also includes a net increase of 1.0 position due to the following ministerial changes: 2.0 positions for the new Crisis Intervention Training (CIT) program fully offset by an intrafund transfer (IFT) from the Diversion and Re-Entry (DR) budget unit; 2.0 Constitutional Policing Advisor positions fully offset by a reduction in services and supplies; 2.0 positions for the Mentally Ill Offender Crime Reduction (MIOCR) grant program fully offset by IFT from the Department of Mental Health; addition of 1.0 position for the Automated Fingerprint Identification System (AFIS); and 7.0 positions for the Taskforce for Regional Auto-Theft Prevention (TRAP) fully offset by the Vehicle Theft Prevention Program Special Revenue Fund, partially offset by the deletion of: 5.0 positions due to the expiration of the Affordable Care Act (ACA) grant; net deletion of 3.0 positions to gain an Assistant Division Director in custody-specialized programs; and a net deletion of 5.0 positions for contract law enforcement services as requested by contract agencies.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**3,217,606,000**	**88,920,000**	**1,583,903,000**	**1,544,783,000**	**20,159.0**
New/Expanded Programs					
1. CIT: Reflects an increase of 2.0 Sergeant positions and consultant services in the Patrol budget unit for year 1 of 6 of the new CIT program, fully offset by IFT from the DR budget unit.	1,400,000	1,400,000	--	--	2.0
2. HTB: Reflects an increase of 6.0 Deputy Sheriff positions in the Detective budget unit for the investigation of human trafficking and exploitation cases.	1,584,000	--	--	1,584,000	6.0
3. EOB/DOC: Reflects funding and an increase of 15.0 positions in the Patrol budget unit for around-the-clock coverage in the EOB/DOC.	2,870,000	--	--	2,870,000	15.0
4. CIB: Reflects funding and an increase of 6.0 positions in the Patrol budget unit to provide clerical and administrative support for the CIB.	546,000	--	--	546,000	6.0
Critical Issues					
1. SVCEP: Reflects an increase in overtime funding in the Patrol budget unit for summer season UA patrolling.	290,000	--	--	290,000	--
2. Rosas – Recommendation 6.16: Reflects the transfer of funding from the PFU to the Custody budget unit for costs associated with 1.0 Sergeant position that was phased in during the prior fiscal year to implement Court mandate recommendation 6.16 Grievance Tracking of the Rosas settlement.	32,000	--	--	32,000	--
3. Rosas – Recommendations 6.12 and 19.1: Reflects the transfer of funding from the PFU to the Custody and General Support budget units for costs associated with 6.0 positions that were phased in during the prior fiscal year to implement Court mandated recommendations 6.12 and 19.1 Early Warning System of the Rosas settlement.	432,000	--	--	432,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. ADA Settlement: Reflects the transfer of funding from the PFU to the Custody and Medical Services Bureau budget units for costs associated with 10.0 positions that were phased in during the prior fiscal year to implement the Court mandate to retrofit modules 232 and 272 in the Twin Towers Correctional Facility (TTCF) per ADA settlement.	494,000	--	--	494,000	--
5. CCJV Phase III – Recommendation 7.15: Reflects the transfer of funding from the PFU to the General Support budget unit for costs associated with 3.0 positions that were phased in during the prior fiscal year to implement CCJV Phase III – Recommendation 7.15 Staff to Install Cameras.	64,000	--	--	64,000	--
6. DOJ – Out-of-Cell: Reflects the transfer of funding from the PFU to the Custody budget unit for costs associated with 26.0 positions that were phased in during the prior fiscal year to provide additional hours of recreational, programming, and therapy time to inmates outside of their cell.	2,084,000	--	--	2,084,000	--
7. DOJ – Out-of-Cell: Reflects the transfer of funding from the PFU to the Custody budget unit for 38.0 additional positions and services and supplies needed to provide additional hours of recreational, programming, and therapy time to inmates outside of their cell.	3,840,000	--	--	3,840,000	38.0
8. CAD System: Reflects one-time funding in the General Support budget unit for services and supplies, capital assets, and consulting services needed to replace the existing CAD system.	3,351,000	--	--	3,351,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	127,315,000	1,740,000	17,203,000	108,372,000	--
2. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's Investment portfolio.	(17,396,000)	(469,000)	548,000	(17,475,000)	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	7,031,000	97,000	1,230,000	5,704,000	--
4. Public Safety Realignment (AB 109): Reflects an increase in salaries and employee benefits fully offset by an increase in AB 109 revenue.	1,916,000	--	1,916,000	--	--
5. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	16,670,000	(16,670,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Carryover Funding: Reflects the deletion of one-time carryover funding in the: General Support budget unit to purchase equipment for the Digital Evidence Management System project; Patrol UA budget unit for overtime costs associated with the Whittier Patrol Car project; County Services budget unit for overtime costs associated with security at the San Fernando Pool; and Patrol Specialized and Unallocated budget unit for overtime and equipment purchases associated with various community programs.	(2,217,000)	--	--	(2,217,000)	--
7. One-Time Funding: Reflects the deletion of one-time funding in the: County Services budget unit for services and supplies associated with the Hall of Justice (HOJ) security staffing; Detective budget unit for services and supplies and capital assets associated with the Special Victims Bureau-Child Abuse/Rape Detail staffing; General Support budget unit for equipment costs associated with the Los Angeles Regional Interoperable Communications System (LARICS) Long-Term Evolution (LTE); Patrol UA budget unit for overtime costs associated with the SVCEP program, and services and supplies for the Universal Annexation-West Hollywood (WH) Station; and Patrol Specialized and Unallocated budget unit for vehicle purchases associated with the Antelope Valley/DOJ Compliance Team and Universal Annexation-WH Station.	(4,594,000)	--	--	(4,594,000)	--
8. One-Time Funding for DOJ: Reflects the deletion of one-time funding in the Custody and Medical Services Bureau budget units for services and supplies in FY 2015-16 to comply with various DOJ requirements.	(738,000)	--	--	(738,000)	--
9. One-Time Funding for Rosas: Reflects the deletion of one-time funding in various budget units for backfill overtime for on-loan training instructors, services and supplies, and equipment purchases needed in FY 2015-16 to implement recommendations from the Rosas settlement.	(4,775,000)	--	--	(4,775,000)	--
10. One-Time Funding for ADA: Reflects the deletion of one-time funding in the Custody and Medical Services Bureau budget units for services and supplies needed to implement Court mandates to retrofit modules 232 and 272 in TTCF per ADA settlement.	(150,000)	--	--	(150,000)	--
11. One-Time Funding for CCJV Phase III and UA Phase I: Reflects the deletion of one-time funding in the Custody and Patrol UA budget units for services and supplies needed in FY 2015-16 to implement CCJV Phase III recommendation 6.03, and Phase I of increased patrol services in the UA.	(432,000)	--	--	(432,000)	--
12. Utility Users Tax (UUT): Reflects the deletion of one-time carryover funding in the Patrol budget unit for the UA patrols in the Fourth Supervisorial District, the Malibu Summer Enforcement and Arson Watch/Red Flag and East Los Angeles Civic Center patrol programs, as well as deletion in one-time carryover funding in the County Services budget unit for the Park Bureau's Early Morning Shift program.	(1,039,000)	--	--	(1,039,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. One-Time Funding for CCJV Phase III/Information System Overhaul-Replace Personnel Performance Index (PPI): Reflects the deletion of one-time funding in the General Support budget unit for information technology expenses needed in FY 2015-16 to implement CCJV Phase III recommendation 3.08.	(1,000,000)	--	--	(1,000,000)	--
14. One-Time Funding for Rosas-Grievance Tracking: Reflects the deletion of one-time funding in the Custody budget unit for services and supplies needed in FY 2015-16 to implement recommendation 6.16 of the Rosas settlement.	(6,000)	--	--	(6,000)	--
15. One-Time Funding for DOJ Out of Cell: Reflects the deletion of one-time funding in the Custody budget unit for services and supplies needed in FY 2015-16 to provide additional hours of recreational, programming, and therapy time to inmates outside of their cell.	(36,000)	--	--	(36,000)	--
16. One-Time Funding for CCJV Phase III Staff to Install Cameras: Reflects the deletion of one-time funding in the General Support budget unit for services and supplies needed in FY 2015-16 to implement CCJV Phase III Recommendation 7.15.	(18,000)	--	--	(18,000)	--
17. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	(13,279,000)	--	--	(13,279,000)	--
18. Position Reclassification: Reflects Board-approved position reclassifications to more appropriately reflect the assigned duties and responsibilities.	--	--	--	--	--
19. Position Reconciliation: Reflects the intradepartmental transfer of budgeted positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
20. Position Correction: Reflects the correction of a previously added position to a more appropriate item sub-letter code.	--	--	--	--	--
21. ACA Grant: Reflects the deletion of 5.0 Custody Assistant "N" positions in the Custody budget unit due to the ACA grant expiration.	(500,000)	(500,000)	--	--	(5.0)
22. Appropriation Realignment: Reflects various appropriation adjustments based on historical experience.	(16,000,000)	(16,000,000)	--	--	--
23. Revenue Adjustment: Reflects a decrease in operating transfer in revenue due to a reduction in the administrative cost to maintain the Countywide Warrant System.	(106,000)	--	(106,000)	--	--
24. Position Changes: Reflects the addition of 1.0 Assistant Division Director position in the Custody Budget, fully offset by the deletion of 4.0 Custody Records Clerk I positions, to more accurately reflect departmental staffing needs.	--	--	--	--	(3.0)
25. Constitutional Policing Advisor: Reflects the addition of 2.0 Constitutional Policing Advisor positions in the Administration budget unit, fully offset by the deletion of services and supplies.	--	--	--	--	2.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
26. Civilian Investigators: Reflects the addition of 18.0 Civilian Investigator ordinance-only positions in the Administration budget unit to perform background investigations and assist with increased hiring demands.	--	--	--	--	--
27. MIOCR Grant: Reflects the addition of 1.0 Custody Assistant "N" position in the Custody budget unit and 1.0 Registered Nurse I "N" position in the Medical Services Bureau, fully offset by the MIOCR grant.	262,000	262,000	--	--	2.0
28. AFIS Training Deputy: Reflects the addition of 1.0 Deputy Sheriff position in the General Support budget unit to assist with training and agency support, fully offset by the AFIS special funds as authorized by the Remote Access Network (RAN) Board.	189,000	--	189,000	--	1.0
29. Contract Services: Reflects net changes in positions and revenue in various budget units primarily due to requests by contract agencies in the prior year.	1,631,000	--	1,631,000	--	(5.0)
30. TRAP: Reflects the addition of 6.0 positions in the Detective budget unit and 1.0 position in the General Support budget unit, fully offset by revenue from the Vehicle Theft Prevention Program Special Revenue Fund.	1,345,000	--	1,345,000	--	7.0
31. Debt Service Reduction: Reflects an adjustment to the Department's other charges budget due to a reduction in debt service costs associated with the Lynwood Regional Justice Center and TTCF.	(6,146,000)	--	--	(6,146,000)	--
Total Changes	**88,244,000**	**(13,470,000)**	**40,626,000**	**61,088,000**	**66.0**
2016-17 Recommended Budget	**3,305,850,000**	**75,450,000**	**1,624,529,000**	**1,605,871,000**	**20,225.0**

Unmet Needs

The Department's most critical needs, in addition to restoring any reductions in funding, are the following: 1) $2.0 million and 7.0 positions for year 1 of 5 of the Mental Evaluation Team (MET) to respond to mentally ill persons in crisis, barricaded suspects, suicides in progress, and other potential self-inflicted injury calls; 2) $2.9 million and 8.0 positions to support the FastTest Program for computer Adaptive Testing of Deputy Sheriff Trainee; 3) $4.7 million and 43.0 Custody Assistants positions for station jail staffing, to adequately perform all duties required at patrol stations, consistent with a study completed by the Department's Contract Law Enforcement Bureau in April 2014; 4) $7.0 million to address the Department's revenue loss from the Inmate Welfare Fund due to the Federal Communications Commission's (FCC) reduction in approved calling rates; and 5) $24.3 million for critical infrastructure projects, such as the replacement of air handlers, generators, chillers, and roofs; replacement of sewer and plumbing lines at the North County Correction Facility; and the installation of a boating dock system in Marina del Rey.

The Department is also requesting funding for the following critical programs: 1) $8.1 million and 35.0 positions for CCJV Phase III; 2) $10.6 million and 56.0 positions for UA Patrol Phase II; and 3) $17.3 million and 52.0 positions for the implementation of a multiple-year initiative to outfit sworn departmental personnel with body-worn cameras.

The Department is requesting $266.0 million to address a structural deficit related to unavoidable cost increases as follows: 1) $42.8 million in employee benefits; 2) $4.0 million associated with Bonus I and II benefits; 3) $12.0 million to backfill the loss of federal funding for the State Criminal Alien Assistance program; 4) $59.1 million to address the Department's structural budget shortfall relative to Peace Officer Standards and Training (POST) bonus ($16.6 million) and leaves of absences ($42.5 million); and 5) $148.1 million to fill 300 vacant Deputy and 1,000 civilian positions that are currently being used to address salary savings.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 22,400.00	$ 18,000	$ 53,000	$ 53,000	$ 53,000	$ 0
CHARGES FOR SERVICES - OTHER	3,971,152.83	3,972,000	4,055,000	4,055,000	4,055,000	0
CIVIL PROCESS SERVICES	5,408,525.59	5,409,000	5,343,000	5,343,000	5,343,000	0
COURT FEES & COSTS	23,857.94	26,000	0	0	0	0
FEDERAL - OTHER	22,283,144.76	23,455,000	47,406,000	35,433,000	46,040,000	(1,366,000)
FORFEITURES & PENALTIES	953,055.58	952,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	661,323.08	703,000	500,000	500,000	500,000	0
LAW ENFORCEMENT SERVICES	469,871,435.54	523,726,000	479,443,000	501,861,000	501,618,000	22,175,000
LEGAL SERVICES	782,380.81	1,130,000	1,100,000	1,100,000	1,100,000	0
MISCELLANEOUS	20,415,346.19	19,395,000	24,872,000	26,431,000	26,406,000	1,534,000
OTHER COURT FINES	1,371,226.16	1,649,000	1,400,000	1,400,000	1,400,000	0
OTHER GOVERNMENTAL AGENCIES	3,835,588.18	2,488,000	1,911,000	1,683,000	1,683,000	(228,000)
OTHER SALES	380,081.13	385,000	140,000	140,000	140,000	0
RECORDING FEES	999,789.75	1,000,000	400,000	400,000	400,000	0
RENTS & CONCESSIONS	133,349.74	133,000	200,000	200,000	200,000	0
SALE OF CAPITAL ASSETS	377,091.34	391,000	180,000	180,000	180,000	0
SALES & USE TAXES	13,280.00	0	0	0	0	0
STATE - 2011 REALIGNMENT REVENUE	184,749,815.28	187,979,000	194,530,000	196,446,000	196,446,000	1,916,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	4,540,170.24	4,469,000	3,443,000	3,604,000	3,604,000	161,000
STATE - OTHER	8,814,942.56	1,268,000	9,613,000	9,483,000	9,483,000	(130,000)
STATE - PROP 172 PUBLIC SAFETY FUNDS	590,810,604.22	611,807,000	611,807,000	628,477,000	628,477,000	16,670,000
TRANSFERS IN	17,487,626.65	17,629,000	27,486,000	20,380,000	27,380,000	(106,000)
TRIAL COURT SECURITY - STATE REALIGNMENT	162,287,800.76	165,200,000	156,980,000	156,980,000	156,980,000	0
VEHICLE CODE FINES	11,906,974.42	11,698,000	12,117,000	12,117,000	12,117,000	0
TOTAL REVENUE	$1,512,100,962.75	$ 1,584,882,000	$ 1,583,903,000	$ 1,607,190,000	$ 1,624,529,000	$ 40,626,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,640,803,408.20	$ 1,754,303,000	$ 1,684,173,000	$ 2,174,293,000	$ 1,802,868,000	$ 118,695,000
CAFETERIA BENEFIT PLANS	273,718,612.05	284,571,000	285,092,000	323,773,000	301,915,000	16,823,000
COUNTY EMPLOYEE RETIREMENT	372,198,342.07	361,766,000	367,340,000	380,709,000	352,222,000	(15,118,000)
DENTAL INSURANCE	4,422,242.32	4,491,000	4,154,000	4,482,000	4,169,000	15,000
DEPENDENT CARE SPENDING ACCOUNTS	1,693,253.74	1,783,000	2,073,000	2,330,000	2,186,000	113,000
DISABILITY BENEFITS	5,645,013.64	5,818,000	4,647,000	5,068,000	4,730,000	83,000
FICA (OASDI)	22,103,837.98	25,536,000	24,231,000	27,185,000	25,490,000	1,259,000
HEALTH INSURANCE	6,508,412.05	7,396,000	8,914,000	10,983,000	10,331,000	1,417,000
LIFE INSURANCE	1,884,484.13	2,019,000	1,824,000	1,959,000	1,828,000	4,000
OTHER EMPLOYEE BENEFITS	3,282,897.35	3,266,000	3,606,000	3,845,000	3,623,000	17,000
RETIREE HEALTH INSURANCE	84,842,294.00	98,818,000	89,759,000	123,497,000	97,252,000	7,493,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	880,725,459.73	936,275,000	915,604,000	1,148,026,000	1,006,578,000	90,974,000
SAVINGS PLAN	2,955,117.42	3,181,000	4,967,000	5,565,000	5,225,000	258,000
THRIFT PLAN (HORIZONS)	38,541,069.69	44,765,000	54,285,000	61,152,000	57,205,000	2,920,000
UNEMPLOYMENT INSURANCE	336,954.00	452,000	652,000	683,000	654,000	2,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
WORKERS' COMPENSATION	110,257,244.26	118,607,000	103,578,000	133,240,000	103,962,000	384,000
S&EB EXPENDITURE DISTRIBUTION	(880,725,459.73)	(936,275,000)	(915,604,000)	(1,148,026,000)	(1,006,578,000)	(90,974,000)
TOTAL S & E B	2,569,193,182.90	2,716,772,000	2,639,295,000	3,258,764,000	2,773,660,000	134,365,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	17,898,957.26	17,020,000	21,210,000	22,745,000	22,317,000	1,107,000
AGRICULTURAL	11.63	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	4,669,601.02	5,412,000	9,885,000	9,179,000	7,607,000	(2,278,000)
COMMUNICATIONS	4,755,926.17	5,066,000	5,737,000	6,425,000	6,403,000	666,000
COMPUTING-MAINFRAME	2,954,477.13	3,005,000	8,792,000	5,812,000	3,600,000	(5,192,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,562,201.31	1,593,000	3,635,000	1,925,000	1,339,000	(2,296,000)
COMPUTING-PERSONAL	11,670,404.94	11,181,000	8,233,000	18,824,000	11,934,000	3,701,000
CONTRACTED PROGRAM SERVICES	12,090,901.92	12,275,000	44,434,000	51,921,000	35,107,000	(9,327,000)
FOOD	28,862,970.77	25,967,000	24,116,000	30,155,000	30,155,000	6,039,000
HOUSEHOLD EXPENSE	9,495,801.79	10,136,000	7,470,000	13,689,000	10,895,000	3,425,000
INFORMATION TECHNOLOGY SERVICES	12,136,145.54	12,161,000	846,000	11,369,000	6,801,000	5,955,000
INFORMATION TECHNOLOGY-SECURITY	280,631.03	300,000	0	0	0	0
INSURANCE	6,030,785.88	6,092,000	5,839,000	6,067,000	6,067,000	228,000
MAINTENANCE - BUILDINGS & IMPRV	11,147,338.60	11,822,000	7,489,000	21,347,000	13,250,000	5,761,000
MAINTENANCE - EQUIPMENT	28,367,211.71	28,854,000	27,123,000	30,145,000	29,139,000	2,016,000
MEDICAL DENTAL & LAB SUPPLIES	24,065,724.83	23,607,000	31,072,000	25,034,000	25,034,000	(6,038,000)
MEMBERSHIPS	249,972.66	211,000	122,000	204,000	202,000	80,000
MISCELLANEOUS EXPENSE	(1,540,870.19)	61,127,000	74,677,000	68,435,000	65,373,000	(9,304,000)
OFFICE EXPENSE	9,913,223.77	9,439,000	51,416,000	59,059,000	23,971,000	(27,445,000)
PROFESSIONAL SERVICES	31,524,012.39	34,685,000	36,314,000	38,236,000	32,837,000	(3,477,000)
PUBLICATIONS & LEGAL NOTICE	1,113.68	37,000	46,000	62,000	62,000	16,000
RENTS & LEASES - BLDG & IMPRV	13,752,105.23	12,258,000	10,592,000	12,523,000	11,071,000	479,000
RENTS & LEASES - EQUIPMENT	1,469,685.43	2,628,000	776,000	2,186,000	2,186,000	1,410,000
SMALL TOOLS & MINOR EQUIPMENT	2,074,720.15	2,003,000	1,220,000	2,504,000	2,416,000	1,196,000
SPECIAL DEPARTMENTAL EXPENSE	34,878,278.89	39,381,000	49,973,000	54,975,000	45,875,000	(4,098,000)
TECHNICAL SERVICES	71,500,325.35	68,034,000	58,664,000	96,625,000	73,575,000	14,911,000
TELECOMMUNICATIONS	16,524,658.52	15,858,000	28,358,000	45,421,000	25,219,000	(3,139,000)
TRAINING	1,181,580.19	1,305,000	6,093,000	3,338,000	2,572,000	(3,521,000)
TRANSPORTATION AND TRAVEL	23,089,399.34	21,247,000	14,920,000	17,271,000	17,112,000	2,192,000
UTILITIES	39,484,457.82	38,691,000	49,126,000	47,232,000	43,662,000	(5,464,000)
S & S EXPENDITURE DISTRIBUTION	(26,974,741.02)	(94,364,000)	(100,762,000)	(106,424,000)	(97,447,000)	3,315,000
TOTAL S & S	393,117,013.74	387,031,000	487,416,000	596,284,000	458,334,000	(29,082,000)
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	1,335,914.00	1,559,000	1,500,000	1,752,000	1,752,000	252,000
JUDGMENTS & DAMAGES	35,419,684.69	38,030,000	22,198,000	20,111,000	20,111,000	(2,087,000)
RET-OTHER LONG TERM DEBT	32,026,932.45	40,604,000	42,218,000	30,814,000	30,814,000	(11,404,000)
SUPPORT & CARE OF PERSONS	178,190.41	179,000	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	0.00	101,000	142,000	102,000	102,000	(40,000)
TOTAL OTH CHARGES	68,960,721.55	80,473,000	66,258,000	52,979,000	52,979,000	(13,279,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	8,000	0	8,000	0	0

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
AIRCRAFT & AIRPORT EQUIPMENT	0.00	0	314,000	314,000	314,000	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	19,620.00	35,000	2,871,000	3,487,000	1,637,000	(1,234,000)
COMPUTERS, MAINFRAME	236,132.70	34,000	76,000	340,000	76,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,733,510.86	2,785,000	813,000	10,913,000	563,000	(250,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	18,000	40,000	40,000	40,000	0
DATA HANDLING EQUIPMENT	0.00	89,000	1,324,000	624,000	624,000	(700,000)
ELECTRONIC EQUIPMENT	1,714,385.16	917,000	1,379,000	1,875,000	1,379,000	0
FOOD PREPARATION EQUIPMENT	119,836.21	0	740,000	740,000	740,000	0
MACHINERY EQUIPMENT	515,379.71	1,045,000	524,000	553,000	524,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	282,796.85	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	1,786,695.57	0	2,765,000	3,765,000	2,765,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	52,628.24	1,303,000	50,000	50,000	50,000	0
MEDICAL-MINOR EQUIPMENT	47,324.45	876,000	100,000	100,000	100,000	0
NON-MEDICAL LAB/TESTING EQUIP	280,932.76	302,000	61,000	101,000	61,000	0
OFFICE FURNITURE,FIXTURES & EQ	366,091.23	283,000	417,000	725,000	417,000	0
OTHER EQUIPMENT INSTALLATION	0.00	382,000	0	281,000	0	0
TELECOMMUNICATIONS EQUIPMENT	5,365,108.76	4,358,000	3,982,000	58,184,000	5,015,000	1,033,000
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	0.00	0	0	750,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	12,349,660.33	11,487,000	8,085,000	44,720,000	5,922,000	(2,163,000)
WATERCRAFT/VESSEL/BARGES/TUGS	164,541.00	335,000	1,065,000	719,000	619,000	(446,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	27,034,643.83	24,257,000	24,606,000	128,289,000	20,846,000	(3,760,000)
TOTAL CAPITAL ASSETS	27,034,643.83	24,257,000	24,606,000	128,289,000	20,846,000	(3,760,000)
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	29,300.00	30,000	31,000	31,000	31,000	0
TOTAL OTH FIN USES	29,300.00	30,000	31,000	31,000	31,000	0
GROSS TOTAL	$3,058,334,862.02	$ 3,208,563,000	$ 3,217,606,000	$ 4,036,347,000	$ 3,305,850,000	$ 88,244,000
INTRAFUND TRANSFERS	(69,839,438.75)	(73,243,000)	(88,920,000)	(76,439,000)	(75,450,000)	13,470,000
NET TOTAL	$2,988,495,423.27	$ 3,135,320,000	$ 3,128,686,000	$ 3,959,908,000	$ 3,230,400,000	$ 101,714,000
NET COUNTY COST	$1,476,394,460.52	$ 1,550,438,000	$ 1,544,783,000	$ 2,352,718,000	$ 1,605,871,000	$ 61,088,000
BUDGETED POSITIONS	19,388.0	20,159.0	20,159.0	21,850.0	20,225.0	66.0

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,511,248.60	$ 6,725,000	$ 6,649,000	$ 7,035,000	$ 6,792,000	$ 143,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 96,277,494.53	$ 99,508,000	$ 95,808,000	$ 117,165,000	$ 101,857,000	$ 6,049,000
SERVICES & SUPPLIES	23,136,629.29	22,048,000	26,152,000	27,419,000	25,530,000	(622,000)
CAPITAL ASSETS - EQUIPMENT	177,787.47	495,000	495,000	1,582,000	180,000	(315,000)
GROSS TOTAL	$ 119,591,911.29	$ 122,051,000	$ 122,455,000	$ 146,166,000	$ 127,567,000	$ 5,112,000
INTRAFUND TRANSFERS	(1,456,951.86)	(1,309,000)	(1,213,000)	(1,213,000)	(1,213,000)	0
NET TOTAL	$ 118,134,959.43	$ 120,742,000	$ 121,242,000	$ 144,953,000	$ 126,354,000	$ 5,112,000
NET COUNTY COST	$ 111,623,710.83	$ 114,017,000	$ 114,593,000	$ 137,918,000	$ 119,562,000	$ 4,969,000
BUDGETED POSITIONS	820.0	845.0	845.0	895.0	847.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 29,380.11	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(62,000,000)	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	29,380.11	0	0	0	0	0
GROSS TOTAL	$ 29,380.11	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 29,380.11	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 29,380.11	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 52,460,483.58	$ 54,748,000	$ 56,871,000	$ 57,994,000	$ 57,994,000	$ 1,123,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 90,779,484.05	$ 99,845,000	$ 93,044,000	$ 109,113,000	$ 97,144,000	$ 4,100,000
SERVICES & SUPPLIES	53,531,580.29	50,735,000	45,898,000	52,901,000	52,736,000	6,838,000
OTHER CHARGES	3,489.95	3,000	57,000	57,000	57,000	0
CAPITAL ASSETS - EQUIPMENT	80,686.35	154,000	155,000	350,000	155,000	0
GROSS TOTAL	$ 144,395,240.64	$ 150,737,000	$ 139,154,000	$ 162,421,000	$ 150,092,000	$ 10,938,000
INTRAFUND TRANSFERS	(58,084,681.40)	(63,173,000)	(61,325,000)	(62,693,000)	(62,693,000)	(1,368,000)
NET TOTAL	$ 86,310,559.24	$ 87,564,000	$ 77,829,000	$ 99,728,000	$ 87,399,000	$ 9,570,000
NET COUNTY COST	$ 33,850,075.66	$ 32,816,000	$ 20,958,000	$ 41,734,000	$ 29,405,000	$ 8,447,000
BUDGETED POSITIONS	698.0	752.0	752.0	763.0	752.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 176,133,684.67	$ 178,480,000	$ 172,939,000	$ 172,947,000	$ 172,947,000	$ 8,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 275,233,138.54	$ 291,241,000	$ 282,007,000	$ 320,676,000	$ 296,410,000	$ 14,403,000
SERVICES & SUPPLIES	5,962,013.00	5,529,000	11,725,000	10,745,000	9,875,000	(1,850,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	3,790,000	0	0
GROSS TOTAL	$ 281,195,151.54	$ 296,770,000	$ 293,732,000	$ 335,211,000	$ 306,285,000	$ 12,553,000
INTRAFUND TRANSFERS	(140,264.52)	(123,000)	(98,000)	(98,000)	(98,000)	0
NET TOTAL	$ 281,054,887.02	$ 296,647,000	$ 293,634,000	$ 335,113,000	$ 306,187,000	$ 12,553,000
NET COUNTY COST	$ 104,921,202.35	$ 118,167,000	$ 120,695,000	$ 162,166,000	$ 133,240,000	$ 12,545,000
BUDGETED POSITIONS	2,020.0	2,022.0	2,022.0	2,078.0	2,032.0	10.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 379,035,895.06	$ 388,990,000	$ 404,602,000	$ 396,573,000	$ 414,180,000	$ 9,578,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 605,964,406.25	$ 649,775,000	$ 640,798,000	$ 783,012,000	$ 667,034,000	$ 26,236,000
SERVICES & SUPPLIES	84,112,848.20	83,333,000	144,438,000	140,309,000	125,499,000	(18,939,000)
CAPITAL ASSETS - EQUIPMENT	5,393,310.98	5,608,000	5,672,000	5,326,000	3,036,000	(2,636,000)
OTHER FINANCING USES	29,300.00	30,000	31,000	31,000	31,000	0
GROSS TOTAL	$ 695,499,865.43	$ 738,746,000	$ 790,939,000	$ 928,678,000	$ 795,600,000	$ 4,661,000
INTRAFUND TRANSFERS	(926,431.88)	(1,180,000)	(1,132,000)	(738,000)	(738,000)	394,000
NET TOTAL	$ 694,573,433.55	$ 737,566,000	$ 789,807,000	$ 927,940,000	$ 794,862,000	$ 5,055,000
NET COUNTY COST	$ 315,537,538.49	$ 348,576,000	$ 385,205,000	$ 531,367,000	$ 380,682,000	$ (4,523,000)
BUDGETED POSITIONS	5,061.0	5,503.0	5,503.0	5,807.0	5,524.0	21.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 53,935,550.91	$ 54,451,000	$ 64,209,000	$ 66,784,000	$ 66,759,000	$ 2,550,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 155,983,062.09	$ 160,186,000	$ 149,162,000	$ 146,019,000	$ 112,993,000	$ (36,169,000)
SERVICES & SUPPLIES	5,659,806.64	5,190,000	13,182,000	13,647,000	9,410,000	(3,772,000)
CAPITAL ASSETS - EQUIPMENT	171,437.13	565,000	842,000	10,550,000	413,000	(429,000)
GROSS TOTAL	$ 161,814,305.86	$ 165,941,000	$ 163,186,000	$ 170,216,000	$ 122,816,000	$ (40,370,000)
INTRAFUND TRANSFERS	(1,012,407.68)	(1,015,000)	(700,000)	(700,000)	(700,000)	0
NET TOTAL	$ 160,801,898.18	$ 164,926,000	$ 162,486,000	$ 169,516,000	$ 122,116,000	$ (40,370,000)
NET COUNTY COST	$ 106,866,347.27	$ 110,475,000	$ 98,277,000	$ 102,732,000	$ 55,357,000	$ (42,920,000)
BUDGETED POSITIONS	910.0	921.0	921.0	873.0	716.0	(205.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 93,072,834.04	$ 92,539,000	$ 104,079,000	$ 105,229,000	$ 105,229,000	$ 1,150,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 273,358,804.64	$ 280,049,000	$ 272,683,000	$ 369,229,000	$ 288,592,000	$ 15,909,000
SERVICES & SUPPLIES	151,524,787.00	143,911,000	156,614,000	255,129,000	153,342,000	(3,272,000)
OTHER CHARGES	68,957,231.60	80,470,000	66,201,000	52,922,000	52,922,000	(13,279,000)
CAPITAL ASSETS - EQUIPMENT	16,151,834.96	8,733,000	8,733,000	90,883,000	9,390,000	657,000
GROSS TOTAL	$ 509,992,658.20	$ 513,163,000	$ 504,231,000	$ 768,163,000	$ 504,246,000	$ 15,000
INTRAFUND TRANSFERS	(2,440,440.61)	(2,949,000)	(16,895,000)	(3,895,000)	(3,895,000)	13,000,000
NET TOTAL	$ 507,552,217.59	$ 510,214,000	$ 487,336,000	$ 764,268,000	$ 500,351,000	$ 13,015,000
NET COUNTY COST	$ 414,479,383.55	$ 417,675,000	$ 383,257,000	$ 659,039,000	$ 395,122,000	$ 11,865,000
BUDGETED POSITIONS	2,168.0	2,291.0	2,291.0	2,631.0	2,295.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 76,359.67	$ 82,000	$ 4,036,000	$ 0	$ 0	$ (4,036,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 190,871,502.66	$ 199,893,000	$ 190,189,000	$ 265,524,000	$ 203,052,000	$ 12,863,000
SERVICES & SUPPLIES	39,352,482.73	43,921,000	50,645,000	51,710,000	46,495,000	(4,150,000)
CAPITAL ASSETS - EQUIPMENT	1,300,277.58	2,000,000	2,000,000	2,007,000	2,000,000	0
GROSS TOTAL	$ 231,524,262.97	$ 245,814,000	$ 242,834,000	$ 319,241,000	$ 251,547,000	$ 8,713,000
INTRAFUND TRANSFERS	(627,020.20)	(765,000)	(534,000)	(1,679,000)	(690,000)	(156,000)
NET TOTAL	$ 230,897,242.77	$ 245,049,000	$ 242,300,000	$ 317,562,000	$ 250,857,000	$ 8,557,000
NET COUNTY COST	$ 230,820,883.10	$ 244,967,000	$ 238,264,000	$ 317,562,000	$ 250,857,000	$ 12,593,000
BUDGETED POSITIONS	1,719.0	1,738.0	1,738.0	2,080.0	1,739.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 880,726,062.53	$ 936,275,000	$ 915,604,000	$ 1,148,026,000	$ 1,006,578,000	$ 90,974,000
S & EB EXPENDITURE DISTRIBUTION	(880,725,459.73)	(936,275,000)	(915,604,000)	(1,148,026,000)	(1,006,578,000)	(90,974,000)
TOTAL S & E B	602.80	0	0	0	0	0
SERVICES & SUPPLIES	29,619,736.92	32,364,000	38,762,000	44,424,000	35,447,000	(3,315,000)
S & S EXPENDITURE DISTRIBUTION	(26,974,741.02)	(32,364,000)	(38,762,000)	(44,424,000)	(35,447,000)	3,315,000
TOTAL S & S	2,644,995.90	0	0	0	0	0
GROSS TOTAL	$ 2,645,598.70	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 2,645,598.70	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 2,645,598.70	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	5,992.0	6,087.0	6,087.0	6,723.0	6,320.0	233.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 241,347,026.43	$ 255,671,000	$ 255,671,000	$ 269,999,000	$ 269,999,000	$ 14,328,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 238,443,241.23	$ 250,931,000	$ 250,931,000	$ 265,289,000	$ 265,289,000	$ 14,358,000
SERVICES & SUPPLIES	2,903,785.22	4,740,000	4,740,000	4,710,000	4,710,000	(30,000)
GROSS TOTAL	$ 241,347,026.45	$ 255,671,000	$ 255,671,000	$ 269,999,000	$ 269,999,000	$ 14,328,000
NET TOTAL	$ 241,347,026.45	$ 255,671,000	$ 255,671,000	$ 269,999,000	$ 269,999,000	$ 14,328,000
NET COUNTY COST	$ 0.02	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 376,254,572.06	$ 410,802,000	$ 372,453,000	$ 379,359,000	$ 379,359,000	$ 6,906,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 496,788,148.41	$ 526,464,000	$ 505,793,000	$ 701,733,000	$ 573,869,000	$ 68,076,000
SERVICES & SUPPLIES	22,051,155.39	24,444,000	30,842,000	35,847,000	28,085,000	(2,757,000)
CAPITAL ASSETS - EQUIPMENT	3,759,309.36	6,702,000	6,709,000	13,801,000	5,672,000	(1,037,000)
GROSS TOTAL	$ 522,598,613.16	$ 557,610,000	$ 543,344,000	$ 751,381,000	$ 607,626,000	$ 64,282,000
INTRAFUND TRANSFERS	(5,151,240.60)	(2,729,000)	(7,023,000)	(5,423,000)	(5,423,000)	1,600,000
NET TOTAL	$ 517,447,372.56	$ 554,881,000	$ 536,321,000	$ 745,958,000	$ 602,203,000	$ 65,882,000
NET COUNTY COST	$ 141,192,800.50	$ 144,079,000	$ 163,868,000	$ 366,599,000	$ 222,844,000	$ 58,976,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 133,273,307.73	$ 142,394,000	$ 142,394,000	$ 151,270,000	$ 151,270,000	$ 8,876,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 145,493,297.70	$ 158,880,000	$ 158,880,000	$ 181,004,000	$ 167,420,000	$ 8,540,000
SERVICES & SUPPLIES	2,207,549.97	3,180,000	3,180,000	3,867,000	2,652,000	(528,000)
GROSS TOTAL	$ 147,700,847.67	$ 162,060,000	$ 162,060,000	$ 184,871,000	$ 170,072,000	$ 8,012,000
NET TOTAL	$ 147,700,847.67	$ 162,060,000	$ 162,060,000	$ 184,871,000	$ 170,072,000	$ 8,012,000
NET COUNTY COST	$ 14,427,539.94	$ 19,666,000	$ 19,666,000	$ 33,601,000	$ 18,802,000	$ (864,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	150,092,000	62,693,000	57,994,000	29,405,000	752.0
Less Administration	--	--	--	--	--
Net Program Costs	150,092,000	62,693,000	57,994,000	29,405,000	752.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The County Services budget unit represents the transfer of the Office of Public Safety into the Sheriff's Department, as approved by the Board on December 15, 2009. Comprised of both professional and sworn staff, the County Services budget unit's responsibilities include the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; specialized law enforcement services at County-owned or operated hospitals, healthcare centers, and properties; and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	306,285,000	98,000	172,947,000	133,240,000	2,032.0
Less Administration	--	--	--	--	--
Net Program Costs	306,285,000	98,000	172,947,000	133,240,000	2,032.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Court Services budget unit funds the Courts Services Division, which provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. The Division's mission seeks to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition to court security services, the Division is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, and the service of Temporary Restraining Orders (TROs) related to domestic violence.

3. Custody

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	795,600,000	738,000	414,180,000	380,682,000	5,524.0
Less Administration	--	--	--	--	--
Net Program Costs	795,600,000	738,000	414,180,000	380,682,000	5,524.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Custody budget unit provides funding for Custody Division. This division is responsible for the County's jail system, providing for the care, custody, security, and rehabilitation of all sentenced and pre-trial inmates housed within the Department's jail facilities.

4. Detective

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	122,816,000	700,000	66,759,000	55,357,000	716.0
Less Administration	--	--	--	--	--
Net Program Costs	122,816,000	700,000	66,759,000	55,357,000	716.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Detective budget unit funds the Detective Division which is comprised of six bureaus: Commercial Crimes, Homicide, Major Crimes, Narcotics, Special Victims, and the Taskforce for Regional Auto Theft Prevention (TRAP). The Division exists as a separate entity from station detective assignments, and investigators assigned to the Division are the most experienced and tenured criminal investigators of the Department. The Division is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and assisting in the preparation of cases for court. The Division also, when requested, provides investigative resources to other law enforcement agencies throughout the County.

5. General Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	504,246,000	3,895,000	105,229,000	395,122,000	2,295.0
Less Administration	--	--	--	--	--
Net Program Costs	504,246,000	3,895,000	105,229,000	395,122,000	2,295.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The General Support budget unit provides funding for the Leadership and Training Division, Technical Services Division, Facilities Planning Bureau, and Facilities Services Bureau. Each unit provides various services to maintain day-to-day operations as well as support long-term departmental initiatives.

6. Medical Services Bureau

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	251,547,000	690,000	--	250,857,000	1,739.0
Less Administration	--	--	--	--	--
Net Program Costs	251,547,000	690,000	--	250,857,000	1,739.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Medical Services budget unit provides funding for the Medical Services Bureau. The Bureau is responsible for providing medical needs to all sentenced and pre-trial inmates housed within the Sheriff's Department jail facilities.

7. Patrol Clearing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	--	--	--	--	6,320.0
Less Administration	--	--	--	--	--
Net Program Costs	--	--	--	--	6,320.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol Clearing budget unit provides funding for the North Patrol, Central Patrol, South Patrol, East Patrol, Homeland Security and Countywide Services Divisions. The budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distributions to the Patrol - Unincorporated Areas, Patrol - Contract Cities, and Patrol - Specialized and Unallocated budget units.

8. Patrol – Contract Cities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	269,999,000	--	269,999,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	269,999,000	--	269,999,000	--	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Contract Cities budget unit provides funding for the North Patrol, Central Patrol, South Patrol, and East Patrol Divisions. The budget unit provides law enforcement services to all residents, businesses, and visitors within contract cities served by the Department. The budget includes appropriation for deputies' salaries and employee benefits, a portion of the station support staff, and services and supplies.

9. Patrol – Unincorporated Areas

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	170,072,000	--	151,270,000	18,802,000	--
Less Administration	--	--	--	--	--
Net Program Costs	170,072,000	--	151,270,000	18,802,000	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Unincorporated Areas budget unit provides funding for the North Patrol, Central Patrol, South Patrol, and East Patrol Divisions. The budget unit provides law enforcement services to all residents, businesses and visitors within unincorporated areas served by the Department. The budget includes appropriation for deputies' salaries and employee benefits, a portion of the station support staff, and services and supplies.

10. Patrol – Specialized and Unallocated

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	607,626,000	5,423,000	379,359,000	222,844,000	--
Less Administration	--	--	--	--	--
Net Program Costs	607,626,000	5,423,000	379,359,000	222,844,000	--

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

The Patrol – Specialized and Unallocated budget unit provides law enforcement services to the Metrolink, Metro, and the Community College Districts. It also provides general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Oriented Policing, Emergency Operations, Reserve Forces, Parking Enforcement, Operations Safe Street, and Community Law Enforcement. In addition, as a result of the Public Safety Realignment Act AB 109, the budget also includes a newly established Parole Compliance Unit. The Parole Compliance Unit works closely with the County Probation Department's Community Supervision case managers by providing proactive identification, compliance checks, and apprehension of absconders classified as post-release supervised persons. The budget unit includes appropriation for the salaries and employee benefits related to the staffing in the aforementioned units, services and supplies, and capital assets. Other costs that are expensed in this budget unit include Department support units such as Communication and Fleet Management, Personnel Services, Data Systems, Fiscal Administration, Internal Affairs, Risk Management, Advanced Training, Contract Law Enforcement and the remaining costs associated with station support staff not expensed to the Patrol - Unincorporated Areas and Patrol - Contract Cities budget units.

11. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	127,567,000	1,213,000	6,792,000	119,562,000	847.0
Less Administration	--	--	--	--	--
Net Program Costs	127,567,000	1,213,000	6,792,000	119,562,000	847.0

Authority: Mandated program with discretionary service level – Sections 26600-26777 of California Government Code.

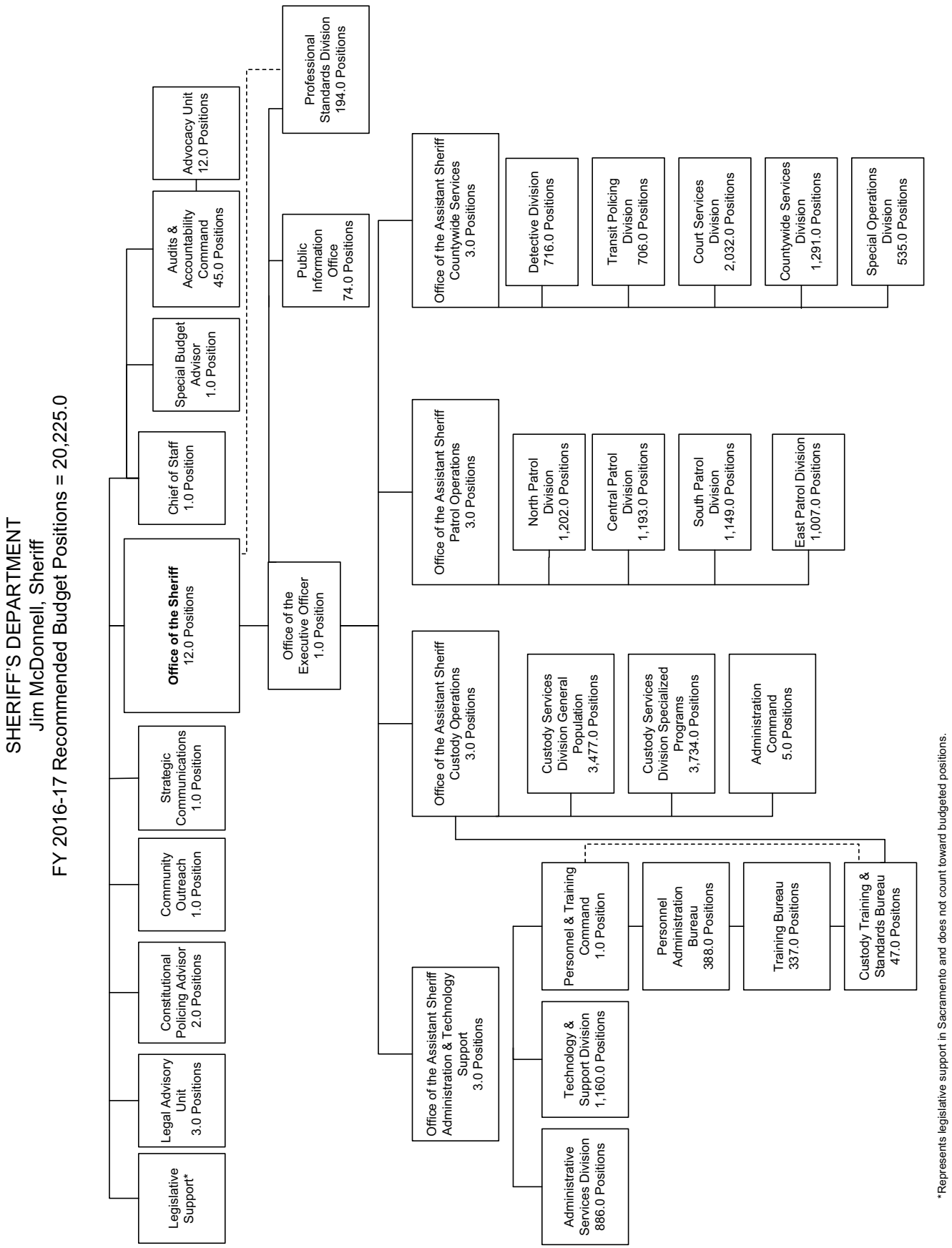
The Administration budget unit funds the Administrative Services Division, which consists of Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. Comprised of both professional and sworn staff, the Division's responsibilities include, but are not limited to, the following: providing administrative staff services to the Department executives; providing liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions department wide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,305,850,000	75,450,000	1,624,529,000	1,605,871,000	20,225.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	$ 8,304,000
Malibu/Lost Hills	3,364,000
Palmdale	8,205,000
Santa Clarita	8,227,000
West Hollywood	6,709,000
North Patrol TOTALS	**$ 34,809,000**
Avalon	$ 1,051,000
Century	22,312,000
Compton	6,665,000
East Los Angeles	15,353,000
Marina Del Rey	10,495,000
South Los Angeles	13,712,000
Central Patrol TOTALS	**$ 69,588,000**
Carson	6,842,000
Lakewood	34,000
Lomita	480,000
Norwalk	6,830,000
Pico Rivera	5,257,000
South Patrol TOTALS	**$ 19,443,000**
Altadena	$ 6,757,000
Crescenta Valley	3,872,000
Industry	13,577,000
San Dimas	8,749,000
Temple	6,676,000
Walnut	6,601,000
East Patrol TOTALS	**$ 46,232,000**
GRAND TOTAL	**$ 170,072,000**

*Includes direct patrol costs based on FY 2015-16 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.


SHERIFF'S DEPARTMENT
Jim McDonnell, Sheriff
FY 2016-17 Recommended Budget Positions = 20,225.0
Legislative Support*
Legal Advisory Unit 3.0 Positions
Constitutional Policing Advisor 2.0 Positions
Community Outreach 1.0 Position
Strategic Communications 1.0 Position
Office of the Sheriff 12.0 Positions
Chief of Staff 1.0 Position
Special Budget Advisor 1.0 Position
Audits & Accountability Command 45.0 Positions
Advocacy Unit 12.0 Positions
Professional Standards Division 194.0 Positions
Public Information Office 74.0 Positions
Office of the Executive Officer 1.0 Position
Office of the Assistant Sheriff Countywide Services 3.0 Positions
Detective Division 716.0 Positions
Transit Policing Division 706.0 Positions
Court Services Division 2,032.0 Positions
Countywide Services Division 1,291.0 Positions
Special Operations Division 535.0 Positions
Office of the Assistant Sheriff Patrol Operations 3.0 Positions
North Patrol Division 1,202.0 Positions
Central Patrol Division 1,193.0 Positions
South Patrol Division 1,149.0 Positions
East Patrol Division 1,007.0 Positions
Office of the Assistant Sheriff Custody Operations 3.0 Positions
Custody Services Division General Population 3,477.0 Positions
Custody Services Division Specialized Programs 3,734.0 Positions
Administration Command 5.0 Positions
Office of the Assistant Sheriff Administration & Technology Support 3.0 Positions
Personnel & Training Command 1.0 Position
Personnel Administration Bureau 388.0 Positions
Training Bureau 337.0 Positions
Custody Training & Standards Bureau 47.0 Positons
Technology & Support Division 1,160.0 Positions
Administrative Services Division 886.0 Positions
*Represents legislative support in Sacramento and does not count toward budgeted positions.

Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,708.37	$ 49,000	$ 42,000	$ 44,000	$ 44,000	$ 2,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 78,564,055.86	$ 78,338,000	$ 78,338,000	$ 82,933,000	$ 82,933,000	$ 4,595,000
S & S EXPENDITURE DISTRIBUTION	(79,669,533.21)	(78,289,000)	(78,296,000)	(82,889,000)	(82,889,000)	(4,593,000)
TOTAL S & S	(1,105,477.35)	49,000	42,000	44,000	44,000	2,000
OTHER CHARGES	986,351.76	1,162,000	2,986,000	2,029,000	2,029,000	(957,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,162,000)	(2,986,000)	(2,029,000)	(2,029,000)	957,000
TOTAL OTH CHARGES	986,351.76	0	0	0	0	0
GROSS TOTAL	$ (119,125.59)	$ 49,000	$ 42,000	$ 44,000	$ 44,000	$ 2,000
NET TOTAL	$ (119,125.59)	$ 49,000	$ 42,000	$ 44,000	$ 44,000	$ 2,000
NET COUNTY COST	$ (157,833.96)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized appropriation administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment; Enterprise Network, Internet and Administration (ENIA) and other County departments' networks; and telephone utilities administration.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects net increases of: 1) $1.8 million for telephone utilities; 2) $1.3 million for ENIA; 3) $0.5 million for Voice-over Internet Protocol (VoIP) maintenance and equipment costs; and 4) $50,000 for Criminal Justice Information Systems (CJIS).

Critical/Strategic Planning Initiatives

- ISD will continue to enhance the performance of the County's telecommunications systems and simultaneously minimize costs.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**81,324,000**	**81,282,000**	**42,000**	**0**	**0.0**
Other Changes					
1. Carrier Costs: Reflects a net increase in carrier costs primarily based on the current year expenditure trend.	1,804,000	1,802,000	2,000	--	--
2. ENIA: Reflects a net increase primarily due to the Board-approved salary and employee benefits adjustments, as well as new and upgraded Enterprise Network circuits.	1,258,000	1,258,000	--	--	--
3. VoIP: Reflects a net increase primarily due to increased equipment maintenance and migration costs from Centrex to VoIP.	526,000	526,000	--	--	--
4. CJIS: Reflects a net increase primarily due to increased workload and the shift of workload from outside vendors to ISD in-house.	50,000	50,000	--	--	--
Total Changes	**3,638,000**	**3,636,000**	**2,000**	**0**	**0.0**
2016-17 Recommended Budget	**84,962,000**	**84,918,000**	**44,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	$ 22,323.69	$ 20,000	$ 19,000	$ 21,000	$ 21,000	$ 2,000
OTHER SALES	(546.98)	12,000	0	0	0	0
RENTS & CONCESSIONS	16,931.66	17,000	23,000	23,000	23,000	0
TOTAL REVENUE	$ 38,708.37	$ 49,000	$ 42,000	$ 44,000	$ 44,000	$ 2,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 110,932.17	$ 140,000	$ 144,000	$ 161,000	$ 161,000	$ 17,000
COMMUNICATIONS	2,689,754.43	3,788,000	3,805,000	4,820,000	4,820,000	1,015,000
COMPUTING-MAINFRAME	3,576,753.96	3,558,000	3,558,000	3,659,000	3,659,000	101,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,275,175.16	844,000	1,006,000	942,000	942,000	(64,000)
COMPUTING-PERSONAL	914,698.80	1,400,000	1,197,000	1,622,000	1,622,000	425,000
INFORMATION TECHNOLOGY SERVICES	413,228.17	409,000	409,000	425,000	425,000	16,000
INFORMATION TECHNOLOGY-SECURITY	2,158,728.25	2,447,000	2,447,000	2,619,000	2,619,000	172,000
INSURANCE	35,341.42	44,000	44,000	81,000	81,000	37,000
MAINTENANCE - BUILDINGS & IMPRV	29,896.37	38,000	100,000	99,000	99,000	(1,000)
OFFICE EXPENSE	0.00	83,000	55,000	55,000	55,000	0
PROFESSIONAL SERVICES	48,415.46	259,000	425,000	419,000	419,000	(6,000)
TECHNICAL SERVICES	68,271.82	131,000	71,000	117,000	117,000	46,000
TELECOMMUNICATIONS	19,175,326.91	15,793,000	19,025,000	19,370,000	19,370,000	345,000
UTILITIES	46,067,532.94	49,404,000	46,052,000	48,544,000	48,544,000	2,492,000
S & S EXPENDITURE DISTRIBUTION	(79,669,533.21)	(78,289,000)	(78,296,000)	(82,889,000)	(82,889,000)	(4,593,000)
TOTAL S & S	(1,105,477.35)	49,000	42,000	44,000	44,000	2,000
OTHER CHARGES						
RET-OTHER LONG TERM DEBT	986,351.76	1,162,000	2,986,000	2,029,000	2,029,000	(957,000)
OC EXPENDITURE DISTRIBUTION	0.00	(1,162,000)	(2,986,000)	(2,029,000)	(2,029,000)	957,000
TOTAL OTH CHARGES	986,351.76	0	0	0	0	0
GROSS TOTAL	$ (119,125.59)	$ 49,000	$ 42,000	$ 44,000	$ 44,000	$ 2,000
NET TOTAL	$ (119,125.59)	$ 49,000	$ 42,000	$ 44,000	$ 44,000	$ 2,000
NET COUNTY COST	$ (157,833.96)	$ 0	$ 0	$ 0	$ 0	$ 0

Treasurer and Tax Collector

Joseph Kelly, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 40,599,657.31	$ 45,079,000	$ 46,627,000	$ 48,569,000	$ 48,543,000	$ 1,916,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 46,155,488.61	$ 49,944,000	$ 51,548,000	$ 54,987,000	$ 54,361,000	$ 2,813,000
SERVICES & SUPPLIES	25,797,766.12	28,094,000	28,119,000	27,346,000	27,346,000	(773,000)
OTHER CHARGES	393,902.72	403,000	403,000	384,000	384,000	(19,000)
CAPITAL ASSETS - EQUIPMENT	21,312.77	100,000	100,000	100,000	100,000	0
OTHER FINANCING USES	25,000.00	0	0	0	0	0
GROSS TOTAL	$ 72,393,470.22	$ 78,541,000	$ 80,170,000	$ 82,817,000	$ 82,191,000	$ 2,021,000
INTRAFUND TRANSFERS	(8,650,033.02)	(8,920,000)	(9,001,000)	(9,140,000)	(9,140,000)	(139,000)
NET TOTAL	$ 63,743,437.20	$ 69,621,000	$ 71,169,000	$ 73,677,000	$ 73,051,000	$ 1,882,000
NET COUNTY COST	$ 23,143,779.89	$ 24,542,000	$ 24,542,000	$ 25,108,000	$ 24,508,000	$ (34,000)
BUDGETED POSITIONS	526.0	529.0	529.0	533.0	528.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The mission of the Treasurer and Tax Collector is to bill, collect, invest, borrow, safeguard, and disburse monies and properties. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law. The Department also provides enforcement, consulting, estate administration, and public information services.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects a net decrease in NCC of $34,000 primarily due to the deletion of one-time funding for replacement of the Department's Collection and Accounts Receivable System (CARS). The Recommended Budget also includes Board-approved increases in salaries and health insurance subsidies, an increase of 2.0 positions to address appropriate supervision in the Public Service and Revenue and Enforcement Divisions, and partial restoration of prior-year curtailments.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Continue the refunding project, with the support of the CEO, for bonds issued by the former redevelopment agencies. This program received the National Association of Counties 2015 Achievement Award. Since the first bond sale in December 2013, the program has issued in excess of $350.0 million of refunding bonds on behalf of eight former redevelopment agencies. The total debt savings are in excess of $101.0 million and will benefit the County, State, and each city that participated in the program.
- Conduct an online solution to receive property tax payments automatically and securely from organizations responsible for a large number of parcels. The property tax eCommerce portal usage continues to grow, reaching 14 percent of total collections in 2015.

- Continue the expansion of remote deposit service from 90 to 261 remote deposit devices which allows County departments and agencies to deposit checks received from the public electronically, reducing physical depositing of paper items.
- Expand the public counter on the first floor at the Kenneth Hahn Hall of Administration to include space for Assessor and Auditor-Controller staff to provide a one-stop customer service experience for taxpayers.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**80,170,000**	**9,001,000**	**46,627,000**	**24,542,000**	**529.0**
Other Changes					
1. Curtailment Restoration: Reflects the partial restoration of prior-year curtailments.	--	--	(500,000)	500,000	--
2. CARS Replacement: Reflects the deletion of one-time funding for the replacement of CARS.	(1,200,000)	--	--	(1,200,000)	--
3. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	2,413,000	--	1,675,000	738,000	--
4. Retirement: Reflects a decrease primarily due to prior-year investment gains in Los Angeles County Employees Retirement Association's investment portfolio.	(431,000)	--	(299,000)	(132,000)	--
5. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	537,000	--	478,000	59,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and escalating medical cost trends.	(16,000)	--	(16,000)	--	--
7. Tax Services: Reflects the addition of 2.0 positions to address appropriate supervision in the Public Service and Revenue and Enforcement Divisions, fully offset by the deletion of 3.0 vacant positions.	--	--	--	--	(1.0)
8. Ministerial Adjustments: Reflects the realignment of various services and supplies, intrafund transfers, and revenues based on current trends.	716,000	139,000	577,000	--	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Section 225).	2,000	--	1,000	1,000	--
Total Changes	**2,021,000**	**139,000**	**1,916,000**	**(34,000)**	**(1.0)**
2016-17 Recommended Budget	**82,191,000**	**9,140,000**	**48,543,000**	**24,508,000**	**528.0**

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 13,689,295.63	$ 14,186,000	$ 14,186,000	$ 16,845,000	$ 16,819,000	$ 2,633,000
BUSINESS LICENSES	1,431,249.44	1,448,000	1,448,000	1,448,000	1,448,000	0
CHARGES FOR SERVICES - OTHER	13,317,039.73	13,713,000	14,864,000	14,471,000	14,471,000	(393,000)
CIVIL PROCESS SERVICES	8,397.77	61,000	55,000	60,000	60,000	5,000
COURT FEES & COSTS	2,512.30	10,000	5,000	15,000	15,000	10,000
ESTATE FEES	2,696,436.92	3,008,000	3,008,000	3,082,000	3,082,000	74,000
FORFEITURES & PENALTIES	910.92	0	0	0	0	0
INHERITANCE TAX FEES	641,772.30	697,000	697,000	726,000	726,000	29,000
LEGAL SERVICES	180.36	0	0	0	0	0
MISCELLANEOUS	5,506,985.15	8,823,000	9,251,000	8,808,000	8,808,000	(443,000)
OTHER GOVERNMENTAL AGENCIES	91,074.99	95,000	97,000	98,000	98,000	1,000
OTHER SALES	66,615.73	100,000	100,000	100,000	100,000	0
OTHER TAXES	433,575.74	22,000	0	0	0	0
PENALITIES, INTEREST & COSTS ON DELINQUENT TAXES	2,574,544.64	2,902,000	2,902,000	2,902,000	2,902,000	0
RECORDING FEES	5,674.69	14,000	14,000	14,000	14,000	0
SALES & USE TAXES	88.00	0	0	0	0	0
STATE - OTHER	133,303.00	0	0	0	0	0
TOTAL REVENUE	$ 40,599,657.31	$ 45,079,000	$ 46,627,000	$ 48,569,000	$ 48,543,000	$ 1,916,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 27,442,326.53	$ 30,411,000	$ 32,185,000	$ 34,389,000	$ 33,949,000	$ 1,764,000
CAFETERIA BENEFIT PLANS	6,740,593.38	7,276,000	7,081,000	7,857,000	7,789,000	708,000
COUNTY EMPLOYEE RETIREMENT	5,628,060.88	5,349,000	5,430,000	5,085,000	4,999,000	(431,000)
DENTAL INSURANCE	146,793.86	146,000	156,000	156,000	156,000	0
DEPENDENT CARE SPENDING ACCOUNTS	39,010.00	40,000	50,000	41,000	41,000	(9,000)
DISABILITY BENEFITS	476,506.87	340,000	343,000	304,000	304,000	(39,000)
FICA (OASDI)	358,398.90	428,000	371,000	415,000	409,000	38,000
HEALTH INSURANCE	669,140.28	679,000	679,000	804,000	804,000	125,000
LIFE INSURANCE	93,233.75	46,000	47,000	50,000	50,000	3,000
OTHER EMPLOYEE BENEFITS	3,294.72	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	2,306,913.00	2,696,000	2,661,000	3,198,000	3,198,000	537,000
SAVINGS PLAN	408,353.08	459,000	488,000	481,000	473,000	(15,000)
THRIFT PLAN (HORIZONS)	759,577.70	834,000	817,000	945,000	927,000	110,000
UNEMPLOYMENT INSURANCE	8,653.00	12,000	12,000	14,000	14,000	2,000
WORKERS' COMPENSATION	1,074,632.66	1,221,000	1,221,000	1,241,000	1,241,000	20,000
TOTAL S & E B	46,155,488.61	49,944,000	51,548,000	54,987,000	54,361,000	2,813,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,108,752.61	5,106,000	5,339,000	5,483,000	5,483,000	144,000
CLOTHING & PERSONAL SUPPLIES	2,931.98	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	13,685.64	53,000	17,000	101,000	101,000	84,000
COMPUTING-MAINFRAME	3,498,838.92	3,497,000	3,497,000	3,931,000	3,931,000	434,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	74,563.03	105,000	44,000	102,000	102,000	58,000
COMPUTING-PERSONAL	218,218.69	829,000	798,000	876,000	876,000	78,000

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	43,621.25	50,000	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	838,379.00	2,263,000	2,163,000	1,010,000	1,010,000	(1,153,000)
INFORMATION TECHNOLOGY-SECURITY	150,935.00	148,000	153,000	154,000	154,000	1,000
INSURANCE	18,492.42	16,000	15,000	17,000	17,000	2,000
MAINTENANCE - BUILDINGS & IMPRV	2,091,783.46	1,967,000	1,966,000	1,954,000	1,954,000	(12,000)
MAINTENANCE - EQUIPMENT	536,909.50	568,000	571,000	594,000	594,000	23,000
MEDICAL DENTAL & LAB SUPPLIES	3,069.51	4,000	4,000	4,000	4,000	0
MEMBERSHIPS	12,357.00	15,000	19,000	21,000	21,000	2,000
MISCELLANEOUS EXPENSE	74,370.99	73,000	69,000	78,000	78,000	9,000
OFFICE EXPENSE	4,320,209.04	4,526,000	4,590,000	4,347,000	4,347,000	(243,000)
PROFESSIONAL SERVICES	2,078,545.19	2,209,000	2,206,000	2,053,000	2,053,000	(153,000)
PUBLICATIONS & LEGAL NOTICE	545,562.61	800,000	800,000	800,000	800,000	0
RENTS & LEASES - BLDG & IMPRV	11,751.44	15,000	16,000	15,000	15,000	(1,000)
RENTS & LEASES - EQUIPMENT	138,413.42	156,000	218,000	168,000	168,000	(50,000)
SMALL TOOLS & MINOR EQUIPMENT	3,254.47	3,000	3,000	4,000	4,000	1,000
SPECIAL DEPARTMENTAL EXPENSE	1,001,198.04	848,000	753,000	731,000	731,000	(22,000)
TECHNICAL SERVICES	1,498,678.12	1,440,000	1,454,000	1,459,000	1,459,000	5,000
TELECOMMUNICATIONS	1,570,470.13	1,121,000	1,098,000	1,104,000	1,104,000	6,000
TRAINING	53,622.85	96,000	95,000	92,000	92,000	(3,000)
TRANSPORTATION AND TRAVEL	144,614.53	188,000	173,000	200,000	200,000	27,000
UTILITIES	1,744,537.28	1,995,000	2,005,000	1,995,000	1,995,000	(10,000)
TOTAL S & S	25,797,766.12	28,094,000	28,119,000	27,346,000	27,346,000	(773,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,107.93	7,000	5,000	5,000	5,000	0
RET-OTHER LONG TERM DEBT	389,721.44	389,000	391,000	379,000	379,000	(12,000)
TAXES & ASSESSMENTS	73.35	7,000	7,000	0	0	(7,000)
TOTAL OTH CHARGES	393,902.72	403,000	403,000	384,000	384,000	(19,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	75,000	75,000	100,000	100,000	25,000
DATA HANDLING EQUIPMENT	13,433.16	0	0	0	0	0
MACHINERY EQUIPMENT	7,879.61	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	25,000	25,000	0	0	(25,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	21,312.77	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS	21,312.77	100,000	100,000	100,000	100,000	0
OTHER FINANCING USES						
OPERATING TRANSFERS OUT	25,000.00	0	0	0	0	0
TOTAL OTH FIN USES	25,000.00	0	0	0	0	0
GROSS TOTAL	$ 72,393,470.22	$ 78,541,000	$ 80,170,000	$ 82,817,000	$ 82,191,000	$ 2,021,000
INTRAFUND TRANSFERS	(8,650,033.02)	(8,920,000)	(9,001,000)	(9,140,000)	(9,140,000)	(139,000)
NET TOTAL	$ 63,743,437.20	$ 69,621,000	$ 71,169,000	$ 73,677,000	$ 73,051,000	$ 1,882,000
NET COUNTY COST	$ 23,143,779.89	$ 24,542,000	$ 24,542,000	$ 25,108,000	$ 24,508,000	$ (34,000)
BUDGETED POSITIONS	526.0	529.0	529.0	533.0	528.0	(1.0)

Departmental Program Summary

1. Treasury Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,750,000	2,687,000	13,954,000	1,109,000	113.0
Less Administration	--	--	--	--	--
Net Program Costs	17,750,000	2,687,000	13,954,000	1,109,000	113.0

Authority: Mandated program - California Government Code Sections 27000-27121, and County Code Section 2.52.

The program administers and manages the County Treasury; provides for the collection, custody, borrowing, investments and disbursement of County funds, including general, trust, school and special district funds; provides cash management services to 21 cities/agencies, 93 school districts, 297 charter schools; and administers 252 bank accounts for County departments, school districts and special districts.

2. Tax Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,364,000	2,790,000	28,546,000	2,028,000	229.0
Less Administration	--	--	--	--	--
Net Program Costs	33,364,000	2,790,000	28,546,000	2,028,000	229.0

Authority: Mandated program - California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

This program bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,552,000	3,196,000	4,807,000	3,549,000	92.00
Less Administration	--	--	--	--	--
Net Program Costs	11,552,000	3,196,000	4,807,000	3,549,000	92.00

Authority: Mandated program - California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

The program annually investigates approximately 2,500 estates for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate and administers the estates, and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

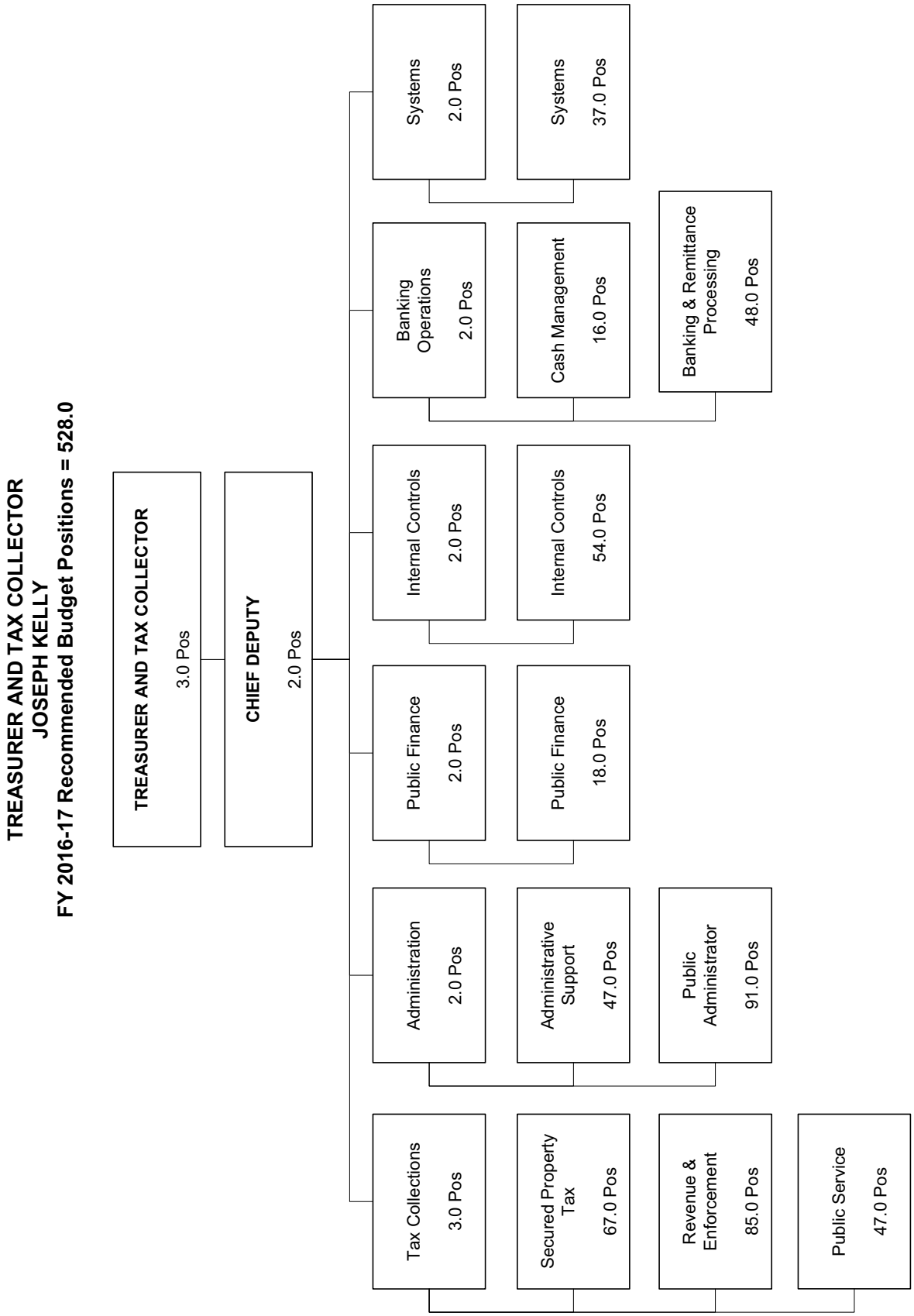
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,525,000	467,000	1,236,000	17,822,000	94.0
Less Administration	--	--	--	--	--
Net Program Costs	19,525,000	467,000	1,236,000	17,822,000	94.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	82,191,000	9,140,000	48,543,000	24,508,000	528.0


TREASURER AND TAX COLLECTOR
JOSEPH KELLY
FY 2016-17 Recommended Budget Positions = 528.0
TREASURER AND TAX COLLECTOR
3.0 Pos
CHIEF DEPUTY
2.0 Pos
Tax Collections
3.0 Pos
Administration
2.0 Pos
Public Finance
2.0 Pos
Internal Controls
2.0 Pos
Banking Operations
2.0 Pos
Systems
2.0 Pos
Secured Property Tax
67.0 Pos
Administrative Support
47.0 Pos
Public Finance
18.0 Pos
Internal Controls
54.0 Pos
Cash Management
16.0 Pos
Systems
37.0 Pos
Revenue & Enforcement
85.0 Pos
Public Administrator
91.0 Pos
Banking & Remittance Processing
48.0 Pos
Public Service
47.0 Pos

Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 109,246,922.79	$ 104,426,000	$ 143,192,000	$ 143,239,000	$ 143,239,000	$ 47,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 32,595,779.93	$ 33,544,000	$ 33,584,000	$ 33,873,000	$ 33,873,000	$ 289,000
SERVICES & SUPPLIES	64,445,017.25	63,021,000	75,778,000	75,778,000	75,748,000	(30,000)
OTHER CHARGES	283,005,576.00	282,624,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	$ 380,046,373.18	$ 379,189,000	$ 399,930,000	$ 400,219,000	$ 400,189,000	$ 259,000
NET COUNTY COST	$ 270,799,450.39	$ 274,763,000	$ 256,738,000	$ 256,980,000	$ 256,950,000	$ 212,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to continue to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from the counties to the State and requires that counties make County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects funding for the County's $290.6 million MOE payment to the State, which is comprised of $245.9 million base MOE, $37.6 million CFP, and $7.1 million representing 50 percent of any excess above the AB 233 fines and forfeitures MOE. In addition, the budget includes $109.6 million for court-related expenditures that are the County's responsibility. The Recommended Budget also reflects Board-approved increases in salaries and employee benefits, partially offset by an increase in revenue and the deletion of one-time carryover funding.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**399,930,000**	**0**	**143,192,000**	**256,738,000**	**50.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	205,000	--	--	205,000	--
2. Retiree Health Insurance (OPEB): Reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	20,000	--	--	20,000	--
3. Retirement: Reflects an increase primarily due to prior-year investment gains in Los Angeles County Employee Retirement Association's investment portfolio.	17,000	--	--	17,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, fully offset by collection enhancement revenue.	31,000	--	31,000	--	--
5. Unavoidable Costs: Reflects changes in worker's compensation, long-term disability and unemployment insurance costs due to anticipated benefit increases and escalating medical cost trends, fully offset by collection enhancement revenues.	16,000	--	16,000	--	--
6. One-time-Carryover Funding: Reflects the deletion of one-time funding to address Proposition 47 caseload.	(30,000)	--	--	(30,000)	--
Total Changes	**259,000**	**0**	**47,000**	**212,000**	**0.0**
2016-17 Recommended Budget	**400,189,000**	**0**	**143,239,000**	**256,950,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 1,000.00	$ 0	$ 10,000	$ 10,000	$ 10,000	$ 0
COURT FEES & COSTS	1,757,579.85	1,796,000	5,344,000	5,344,000	5,344,000	0
FORFEITURES & PENALTIES	10,553.80	9,000	0	0	0	0
LEGAL SERVICES	2,513,946.12	2,522,000	3,439,000	3,439,000	3,439,000	0
MISCELLANEOUS	65,451.15	63,000	235,000	235,000	235,000	0
OTHER COURT FINES	99,165,393.13	94,164,000	127,133,000	127,133,000	127,133,000	0
OTHER LICENSES & PERMITS	182,475.00	199,000	160,000	160,000	160,000	0
RECORDING FEES	112,585.00	116,000	130,000	130,000	130,000	0
STATE - 2011 REALIGNMENT REVENUE	0.00	0	50,000	50,000	50,000	0
TRANSFERS IN	0.00	0	9,000	9,000	9,000	0
VEHICLE CODE FINES	5,437,938.74	5,557,000	6,682,000	6,729,000	6,729,000	47,000
TOTAL REVENUE	$ 109,246,922.79	$ 104,426,000	$ 143,192,000	$ 143,239,000	$ 143,239,000	$ 47,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,363,105.73	$ 2,528,000	$ 2,624,000	$ 2,722,000	$ 2,722,000	$ 98,000
CAFETERIA BENEFIT PLANS	16,735,261.09	19,201,000	18,988,000	19,093,000	19,093,000	105,000
COUNTY EMPLOYEE RETIREMENT	492,263.52	471,000	458,000	475,000	475,000	17,000
DENTAL INSURANCE	26,918.27	19,000	6,000	6,000	6,000	0
DEPENDENT CARE SPENDING ACCOUNTS	30,503.77	32,000	49,000	49,000	49,000	0
DISABILITY BENEFITS	1,018,817.88	29,000	86,000	96,000	96,000	10,000
FICA (OASDI)	30,878.32	35,000	37,000	39,000	39,000	2,000
HEALTH INSURANCE	287,743.07	344,000	445,000	445,000	445,000	0
LIFE INSURANCE	987,677.00	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	3,606,388.50	3,640,000	3,666,000	3,666,000	3,666,000	0
RETIREE HEALTH INSURANCE	179,641.77	206,000	202,000	253,000	253,000	51,000
SAVINGS PLAN	4,130,537.73	4,412,000	4,271,000	4,271,000	4,271,000	0
THRIFT PLAN (HORIZONS)	2,611,236.29	2,532,000	2,669,000	2,669,000	2,669,000	0
UNEMPLOYMENT INSURANCE	0.00	0	9,000	0	0	(9,000)
WORKERS' COMPENSATION	94,806.99	95,000	74,000	89,000	89,000	15,000
TOTAL S & E B	32,595,779.93	33,544,000	33,584,000	33,873,000	33,873,000	289,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	15,369,322.57	14,069,000	19,359,000	19,359,000	19,359,000	0
COMPUTING-MAINFRAME	5,580.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	23,672.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	926,141.23	925,000	1,100,000	1,100,000	1,100,000	0
MAINTENANCE - BUILDINGS & IMPRV	113,871.24	105,000	135,000	135,000	135,000	0
MAINTENANCE - EQUIPMENT	3,815.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	4,291.80	2,000	33,000	33,000	33,000	0
OFFICE EXPENSE	80,740.60	94,000	200,000	185,000	185,000	(15,000)
PROFESSIONAL SERVICES	47,168,935.78	46,974,000	54,129,000	54,144,000	54,114,000	(15,000)
TECHNICAL SERVICES	724,159.31	815,000	800,000	800,000	800,000	0
TELECOMMUNICATIONS	4,636.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	19,851.72	24,000	9,000	9,000	9,000	0
TOTAL S & S	64,445,017.25	63,021,000	75,778,000	75,778,000	75,748,000	(30,000)

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
TRIAL COURT-MAINTENANCE OF EFFORT	283,005,576.00	282,624,000	290,568,000	290,568,000	290,568,000	0
GROSS TOTAL	$ 380,046,373.18	$ 379,189,000	$ 399,930,000	$ 400,219,000	$ 400,189,000	$ 259,000
NET TOTAL	380,046,373.18	379,189,000	399,930,000	400,219,000	400,189,000	259,000
NET COUNTY COST	$ 270,799,450.39	$ 274,763,000	$ 256,738,000	$ 256,980,000	$ 256,950,000	$ 212,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 45,895,783.53	$ 42,442,000	$ 48,611,000	$ 55,886,000	$ 55,886,000	$ 7,275,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 197,561,140.26	$ 208,840,000	$ 227,985,000	$ 227,610,000	$ 227,610,000	$ (375,000)
S & S EXPENDITURE DISTRIBUTION	(153,479,690.87)	(171,172,000)	(184,485,000)	(177,808,000)	(177,808,000)	6,677,000
TOTAL S & S	44,081,449.39	37,668,000	43,500,000	49,802,000	49,802,000	6,302,000
OTHER CHARGES	1,542,666.34	5,250,000	5,824,000	10,058,000	10,058,000	4,234,000
OC EXPENDITURE DISTRIBUTION	0.00	0	0	(1,484,000)	(1,484,000)	(1,484,000)
TOTAL OTH CHARGES	1,542,666.34	5,250,000	5,824,000	8,574,000	8,574,000	2,750,000
GROSS TOTAL	$ 45,624,115.73	$ 42,918,000	$ 49,324,000	$ 58,376,000	$ 58,376,000	$ 9,052,000
INTRAFUND TRANSFERS	0.05	(404,000)	(551,000)	(848,000)	(848,000)	(297,000)
NET TOTAL	$ 45,624,115.78	$ 42,514,000	$ 48,773,000	$ 57,528,000	$ 57,528,000	$ 8,755,000
NET COUNTY COST	$ (271,667.75)	$ 72,000	$ 162,000	$ 1,642,000	$ 1,642,000	$ 1,480,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

Utilities is a centralized appropriation administered by the Internal Services Department to fund utility costs, including electricity, natural gas, water, industrial waste collection, energy management leadership programs and related regulatory and legal activities, and day-to-day operations of the County cogeneration and power plants.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an NCC increase of $1.5 million primarily due to the Water Conservation Revolving Loan Fund, partially offset by decreases in utility costs for NCC-funded facilities. The Recommended Budget also reflects a decrease in funding for electricity, natural gas, water, other utilities, and California Public Utility Commission (CPUC) programs, offset by increases in power plant operations, energy management programs, and grant funding for the Southern California Regional Energy Network (SoCalREN) for calendar year 2016.

Critical/Strategic Planning Initiatives

- Continue to complete energy retrofit projects, increase water conservation efforts, and centrally administer utilities costs throughout the County.

Changes From 2015-16 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2015-16 Final Adopted Budget	**233,809,000**	**185,036,000**	**48,611,000**	**162,000**	**0.0**
Other Changes					
1. Water Revolving Loan Fund: Reflects one-time funding to implement water saving measures throughout various County facilities.	1,500,000	--	--	1,500,000	--
2. Electricity: Reflects a decrease in funding based on the current year expenditure trend, partially offset by anticipated electricity rate increases from the Los Angeles Department of Water and Power (DWP), Southern California Edison (SCE), and other utility companies.	(2,656,000)	(2,785,000)	134,000	(5,000)	--
3. Natural Gas: Reflects a decrease in funding based on the negotiated contract price for non-core natural gas accounts.	(2,878,000)	(2,947,000)	74,000	(5,000)	--
4. SoCalREN: Reflects an increase in grant funding due to the anticipated receipt of $21.7 million for calendar year 2016.	7,809,000	--	7,809,000	--	--
5. Water and Other Utilities: Reflects a decrease in funding based on the current year expenditure trend, partially offset by anticipated water and industrial waste rate increases from DWP and various water companies.	(454,000)	(653,000)	209,000	(10,000)	--
6. Energy Efficiency and Conservation Block Grant – California Energy Commission (CEC): Reflects an increase in funding for the remaining balance of the intergovernmental contract with CEC to implement energy efficiency retrofit projects.	507,000	297,000	210,000	--	--
7. Power Plant Operations: Reflects an increase in funding primarily due to Board-approved salary adjustments, including projected increases in employee benefits.	1,194,000	1,336,000	(142,000)	--	--
8. Energy Projects: Reflects a decrease in funding for energy efficiency projects that were funded by CEO Extraordinary Maintenance in FY 2015-16.	(1,000,000)	(1,000,000)	--	--	--
9. Building Environment Automation System: Reflects an increase in funding mainly due to Board-approved salary adjustments, including projected increases in employee benefits.	370,000	370,000	--	--	--
10. CPUC Partnership Program: Reflects a decrease in funding for the remaining balance of the multi-year CPUC Partnership Program.	(694,000)	--	(694,000)	--	--
11. Energy Management Programs: Reflects an increase in funding due to Board-approved salary adjustments.	422,000	486,000	(64,000)	--	--
12. Barakat Settlement: Reflects a decrease in funding for the remainder of the Barakat agreement with DWP for electricity overcharges to public agencies.	(261,000)	--	(261,000)	--	--
Total Changes	**3,859,000**	**(4,896,000)**	**7,275,000**	**1,480,000**	**0.0**
2016-17 Recommended Budget	**237,668,000**	**180,140,000**	**55,886,000**	**1,642,000**	**0.0**

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 25,929,515.09	$ 27,770,000	$ 29,326,000	$ 29,093,000	$ 29,093,000	$ (233,000)
FEDERAL - OTHER	2,490,476.75	530,000	1,915,000	2,307,000	2,307,000	392,000
INTEREST	1,690.97	2,000	1,000	2,000	2,000	1,000
MISCELLANEOUS	514,823.13	338,000	1,826,000	1,131,000	1,131,000	(695,000)
SALE OF CAPITAL ASSETS	2,175.57	0	0	0	0	0
STATE - OTHER	16,957,102.02	13,802,000	15,543,000	23,353,000	23,353,000	7,810,000
TOTAL REVENUE	$ 45,895,783.53	$ 42,442,000	$ 48,611,000	$ 55,886,000	$ 55,886,000	$ 7,275,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 397,465.43	$ 1,049,000	$ 1,110,000	$ 939,000	$ 939,000	$ (171,000)
CLOTHING & PERSONAL SUPPLIES	41,146.20	47,000	41,000	45,000	45,000	4,000
COMMUNICATIONS	736.78	8,000	6,000	8,000	8,000	2,000
COMPUTING-MAINFRAME	13,349.97	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	55,429.46	52,000	66,000	66,000	66,000	0
COMPUTING-PERSONAL	32,131.30	132,000	184,000	126,000	126,000	(58,000)
CONTRACTED PROGRAM SERVICES	0.00	1,000	1,000	1,000	1,000	0
FOOD	2,876.31	6,000	6,000	6,000	6,000	0
HOUSEHOLD EXPENSE	84,535.85	135,000	138,000	129,000	129,000	(9,000)
INFORMATION TECHNOLOGY SERVICES	974,303.62	1,120,000	1,085,000	1,096,000	1,096,000	11,000
INSURANCE	682,788.94	990,000	1,036,000	871,000	871,000	(165,000)
MAINTENANCE - BUILDINGS & IMPRV	3,311,752.56	6,284,000	7,509,000	6,667,000	6,667,000	(842,000)
MAINTENANCE - EQUIPMENT	2,458,393.75	2,060,000	1,072,000	1,971,000	1,971,000	899,000
MEDICAL DENTAL & LAB SUPPLIES	340,376.04	301,000	223,000	288,000	288,000	65,000
MEMBERSHIPS	30,000.00	33,000	33,000	33,000	33,000	0
MISCELLANEOUS EXPENSE	3,689.87	3,000	3,000	3,000	3,000	0
OFFICE EXPENSE	293,819.80	674,000	545,000	645,000	645,000	100,000
PROFESSIONAL SERVICES	21,416,493.39	23,498,000	22,454,000	23,247,000	23,247,000	793,000
RENTS & LEASES - EQUIPMENT	71,273.89	69,000	59,000	66,000	66,000	7,000
SMALL TOOLS & MINOR EQUIPMENT	243,855.13	43,000	430,000	412,000	412,000	(18,000)
SPECIAL DEPARTMENTAL EXPENSE	1,448,906.61	1,032,000	635,000	2,488,000	2,488,000	1,853,000
TECHNICAL SERVICES	20,599,416.66	21,004,000	22,441,000	23,383,000	23,383,000	942,000
TELECOMMUNICATIONS	23,249.73	25,000	27,000	29,000	29,000	2,000
TRANSPORTATION AND TRAVEL	254,239.84	774,000	993,000	741,000	741,000	(252,000)
UTILITIES	144,780,909.13	149,470,000	167,858,000	164,320,000	164,320,000	(3,538,000)
S & S EXPENDITURE DISTRIBUTION	(153,479,690.87)	(171,172,000)	(184,485,000)	(177,808,000)	(177,808,000)	6,677,000
TOTAL S & S	44,081,449.39	37,668,000	43,500,000	49,802,000	49,802,000	6,302,000
OTHER CHARGES						
CONT TO NON COUNTY AGENCIES	0.00	0	0	1,484,000	1,484,000	1,484,000
RET-OTHER LONG TERM DEBT	0.00	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	1,542,666.34	5,250,000	4,824,000	7,574,000	7,574,000	2,750,000
OC EXPENDITURE DISTRIBUTION	0.00	0	0	(1,484,000)	(1,484,000)	(1,484,000)
TOTAL OTH CHARGES	1,542,666.34	5,250,000	5,824,000	8,574,000	8,574,000	2,750,000
GROSS TOTAL	$ 45,624,115.73	$ 42,918,000	$ 49,324,000	$ 58,376,000	$ 58,376,000	$ 9,052,000
INTRAFUND TRANSFERS	0.05	(404,000)	(551,000)	(848,000)	(848,000)	(297,000)
NET TOTAL	$ 45,624,115.78	$ 42,514,000	$ 48,773,000	$ 57,528,000	$ 57,528,000	$ 8,755,000
NET COUNTY COST	$ (271,667.75)	$ 72,000	$ 162,000	$ 1,642,000	$ 1,642,000	$ 1,480,000

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 61,134,831.14	$ 57,300,000	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 0
NET COUNTY COST	$ (61,134,831.14)	$ (57,300,000)	$ (55,000,000)	$ (55,000,000)	$ (55,000,000)	$ 0
REVENUE DETAIL						
ELECTRIC USER TAX	$ 26,809,772.67	$ 26,500,000	$ 25,000,000	$ 25,000,000	$ 25,000,000	$ 0
GAS USER TAX	6,033,998.35	5,800,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	28,347,865.46	25,000,000	24,000,000	24,000,000	24,000,000	0
ELECTRIC USERS TAX PENALTI	1,606.97	0	0	0	0	0
GAS USERS TAX PENALTIES AN	112.81	0	0	0	0	0
COMMUNICATION USERS TAX PE	24,650.50	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	11,640.72	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(97,554.35)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	2,738.01	0	0	0	0	0
UTILITY USER TAX	$ 61,134,831.14	$ 57,300,000	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 0
TOTAL REVENUE	$ 61,134,831.14	$ 57,300,000	$ 55,000,000	$ 55,000,000	$ 55,000,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2016-17 Budget Message

On November 4, 2008, unincorporated County voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Parks and Recreation, Public Library, Public Works, and Sheriff for various programs within the unincorporated areas.

The 2016-17 Recommended Budget reflects no change from the 2015-16 Final Adopted Budget based on current revenue trends.

Vehicle License Fees - Realignment

Vehicle License Fees Budget Summary

CLASSIFICATION	FY 2014-15 ACTUAL	FY 2015-16 ESTIMATED	FY 2015-16 BUDGET	FY 2016-17 REQUESTED	FY 2016-17 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE						
VLFR-HEALTH SERVICES	$ 169,246,360.78	$ 312,787,000	$ 312,787,000	$ 312,787,000	$ 321,766,000	$ 8,979,000
VLFR-MENTAL HEALTH	16,969,693.93	5,292,000	5,292,000	5,292,000	16,143,000	10,851,000
VLFR-SOCIAL SERVICES	163,752,576.61	16,963,000	16,963,000	16,963,000	16,963,000	0
TOTAL REVENUE	349,968,631.32	335,042,000	335,042,000	335,042,000	354,872,000	19,830,000
NET COUNTY COST	$ (349,968,631.32)	$ (335,042,000)	$ (335,042,000)	$ (335,042,000)	$ (354,872,000)	$ (19,830,000)
REVENUE DETAIL						
STATE - MOTOR VEHICLE IN-LIEU TAX						
VLFR-HEALTH SERVICES	$ 169,246,360.78	$ 312,787,000	$ 312,787,000	$ 312,787,000	$ 321,766,000	$ 8,979,000
VLFR-MENTAL HEALTH	16,969,693.93	5,292,000	5,292,000	5,292,000	16,143,000	10,851,000
VLFR-SOCIAL SERVICES	163,752,576.61	16,963,000	16,963,000	16,963,000	16,963,000	0
TOTAL REVENUE	$ 349,968,631.32	$ 335,042,000	$ 335,042,000	$ 335,042,000	$ 354,872,000	$ 19,830,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

Mission Statement

Vehicle License Fees – Realignment revenues are derived from the County's share of statewide motor vehicle license fees. These revenues are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health and Public Social Services for various health and social services programs.

2016-17 Budget Message

The 2016-17 Recommended Budget reflects an increase of $19.8 million due to anticipated general growth.

Appendix/Index

Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual average temperature (for calendar year 2015)	68.3 degrees Fahrenheit
Annual precipitation (for calendar year 2015)	7.7 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor

Congressional Delegation

18	Members of the House of Representatives
2	Senators

State

15	Senators
24	Assembly Members
482	Superior Court Judges

REGISTERED VOTERS: 4,838,800 as of January 25, 2016

ASSESSED VALUATION: **(2015-16)**

Local Assessed – Secured	$ 1,217,025,741,482
Local Assessed – Unsecured	48,111,330,345
State Assessed	17,370,172,729
Total	$ 1,282,507,244,556

CITIES: There are 88 cities within the County (see following page)

POPULATION: **(Estimate as of 1/1/16)**

Incorporated Areas	9,175,455
Unincorporated Areas	1,057,834
Total	10,233,289

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	20,930
Alhambra	86,481
Arcadia	58,081
Artesia	16,942
Avalon	3,864
Azusa	50,519
Baldwin Park	77,459
Bell	36,336
Bell Gardens	43,128
Bellflower	78,550
Beverly Hills	35,024
Bradbury	1,094
Burbank	106,730
Calabasas	24,507
Carson	93,757
Cerritos	50,249
Claremont	36,686
Commerce	13,129
Compton	99,031
Covina	49,184
Cudahy	24,424
Culver City	40,008
Diamond Bar	56,994
Downey	114,551
Duarte	22,033
El Monte	116,601
El Segundo	17,122
Gardena	60,807
Glendale	202,759
Glendora	51,689
Hawaiian Gardens	14,650
Hawthorne	88,759
Hermosa Beach	19,815
Hidden Hills	1,903
Huntington Park	59,654
Industry	442
Inglewood	112,985
Irwindale	1,481
La Canada Flintridge	20,670
La Habra Heights	5,464
La Mirada	49,917
La Puente	40,944
La Verne	33,893
Lakewood	82,061

INCORPORATED CITIES	POPULATION*
Lancaster	161,850
Lawndale	33,613
Lomita	20,857
Long Beach	475,647
Los Angeles	4,005,565
Lynwood	71,855
Malibu	13,018
Manhattan Beach	35,946
Maywood	28,040
Monrovia	37,688
Montebello	64,748
Monterey Park	62,413
Norwalk	107,811
Palmdale	158,517
Palos Verdes Estates	13,810
Paramount	55,610
Pasadena	142,280
Pico Rivera	64,557
Pomona	153,278
Rancho Palos Verdes	42,814
Redondo Beach	68,542
Rolling Hills	1,915
Rolling Hills Estates	8,269
Rosemead	55,329
San Dimas	35,392
San Fernando	24,921
San Gabriel	40,762
San Marino	13,501
Santa Clarita	217,550
Santa Fe Springs	17,924
Santa Monica	94,476
Sierra Madre	11,184
Signal Hill	11,772
South El Monte	21,278
South Gate	97,136
South Pasadena	26,365
Temple City	36,452
Torrance	149,291
Vernon	124
Walnut	30,435
West Covina	109,083
West Hollywood	36,614
Westlake Village	8,469
Whittier	87,447

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2016.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below (as of February 2016). Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained via the County's website at: http://lacounty.gov, under the "Things To Do" section. *Italicized* items are funded and/or operated by the County.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
El Pueblo de Los Angeles
Ford Theatres (closed for renovations until Summer 2016)
Grand Park
Greek Theatre
Griffith Observatory
Hollywood and Highland Center
Hollywood Bowl
Huntington Library, Art Collections, and Botanical Gardens
L.A. LIVE (Including Microsoft Theater)
Los Angeles County Arboretum and Botanic Garden
Los Angeles County Fairplex
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- Ahmanson Theatre
- Blue Ribbon Garden
- Dorothy Chandler Pavilion
- Mark Taper Forum
- Music Center Plaza
- The W.M. Keck Foundation Children's Amphitheatre
- Walt Disney Concert Hall

Pantages Theatre
Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium and Exposition Hall
Six Flags Magic Mountain/Hurricane Harbor
South Coast Botanic Garden
Staples Center
Universal Citywalk/Studios
Virginia Robinson Gardens

MOTION PICTURE STUDIOS

MGM Studios
Paramount Pictures
Sony Pictures
Twentieth Century Fox
Universal Pictures
Walt Disney Studios
Warner Bros. Pictures

SPORTS

Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Rams
Los Angeles Sparks

MUSEUMS

Autry Museum of the American West (Includes Southwest Museum of the American Indian)
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum at UCLA
Hammer Museum
J. Paul Getty Museum
Japanese American National Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum
Page Museum at the La Brea Tar Pits
Petersen Automotive Museum
USC Pacific Asia Museum
Western Museum of Flight
William S. Hart Ranch and Museum

UNIVERSITIES AND COLLEGES

Art Center College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's University
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

* Not listed are 178 parks including 22 natural areas and wildlife sanctuaries, nine nature centers, and 20 golf courses; 20 beaches covering 25 miles of coastline; Marina del Rey Harbors; 85 public libraries and three bookmobiles owned and/or operated by the County.

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: Includes the Community Development Commission and the Housing Authority, which are under the authority of the Board, but are separate legal entities.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside to meet unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: That portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither restricted nor committed fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Nonprofit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Provides the current year's budgeted amounts as a yardstick for measuring the recommendations for next year's Recommended Budget. Reflects the Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general discussion of the Recommended Budget as presented in writing to the legislative body. The budget message contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless provided by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Funds used to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: That portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal governments.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State, or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program and summary budget information reflecting the base budget.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more effective manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: Funds used to account for those operations that are financed and run like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts element that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE AVAILABLE: That portion of the fund balance not obligated and therefore available for financing the budgetary requirements.

GENERAL COUNTY: A term referencing all General Fund operations, general obligation bond, other long-term debt service requirements, and Hospital Enterprise Fund operations.

GENERAL FUND: Fund used to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or Federal Government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NONPROFIT CORPORATION: A separate legal entity authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: That portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met on the way to implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: Amounts that are unavailable for financing budgetary requirements in the budget year. This would include nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials, and facilities that are combined to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available, and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESTRICTED FUND BALANCE: That portion of the fund balance based on constraints placed on their use that are either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be effectively changed or lifted only by changing the condition of the constraint.

REVENUE: A source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans.

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the year.

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funded by specific taxes and assessments that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds used to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that outlines how the County will move in the direction defined by the County's Mission and Vision. The Plan describes the desired goals, strategies to accomplish the goals, and measurable objectives to accomplish each strategy.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions, and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or Federal Government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to Senate Bill 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another. This increase in current financial resources is reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

UNMET NEEDS: A department's critical unmet requirements not currently addressed in the budget.

Index

A

Agricultural Commissioner/Weights and Measures 1.1
Alternate Public Defender 2.1
Animal Care and Control 3.1
Arts Commission 4.1
- Arts Programs 4.4
- Civic Art 4.4

Assessor 5.1
Auditor-Controller 6.1
- Integrated Applications 6.10
- Transportation Clearing Account 6.12

B

Beaches and Harbors 7.1
Board of Supervisors 8.1

C

Capital Projects/Refurbishments 9.1
Chief Executive Officer 10.1
Chief Information Officer 11.1
Child Support Services 12.1
Children and Family Services 13.1
- Administration 13.1
- Adoption Assistance Program 13.10
- Assistance 13.7
- Child Abuse Prevention Program 13.10
- Foster Care 13.10
- KinGAP 13.11
- Promoting Safe and Stable Families/Family Preservation 13.11

Community and Senior Services 14.1
- Administration 14.1
- Aging and Adult Programs 14.9
- Assistance 14.6
- Workforce Innovation and Opportunity Act 14.9

Consumer and Business Affairs 15.1
County Counsel 16.1
Cultural and Recreational Opportunities 66.1

D

District Attorney 17.1
Diversion and Re-Entry 18.1

E

Emergency Preparedness and Response 19.1
Employee Benefits 20.1
Estimated Population of the 88 Cities of the County of Los Angeles 65.1
Extraordinary Maintenance 21.1

F

Federal and State Disaster Aid 22.1
Financing Elements 23.1
Fire 24.1
- Administrative Budget Unit 24.8
- Clearing Account Budget Unit 24.8
- Emergency Medical Services Budget Unit 24.9
- Executive Budget Unit 24.9
- Financing Elements Budget Unit 24.10
- Health Hazardous Materials Budget Unit 24.10
- Leadership and Professional Standards Budget Unit 24.11
- Lifeguard Budget Unit 24.11
- Lifeguards 24.14
- Operations Budget Unit 24.12
- Prevention Budget Unit 24.12
- Special Services Budget Unit 24.13

G

Glossary 67.1
Grand Jury 25.1
Grand Park 26.1

H

Health Agency 27.1
Health Services 28.1
- Administration 28.9
- Contributions to Hospital Enterprise Funds 28.24
- DHS Operating Plan 28.43
- General Fund Summary 28.8
- Hospital Enterprise Fund Summary 28.25
- Integrated Correctional Health Services 28.12
- Juvenile Court Health Services 28.13
- LAC+USC Healthcare Network Operating Plan 28.26
- Managed Care Rate Supplement 28.16
- Managed Care Services 28.17
- MetroCare Network Operating Plan 28.30
- Online Real-time Centralized Health Information Database 28.20
- Rancho Los Amigos National Rehabilitation Center Operating Plan 28.35
- Realignment 28.23
- ValleyCare Network Operating Plan 28.38

Homeless and Housing Program 32.1
Human Resources 33.1

I

Internal Services 34.1
- Customer Direct Services and Supplies 34.10

J

Judgments and Damages/Insurance 35.1
- Insurance 35.3
- Judgments and Damages 35.2

L

LA Plaza de Cultura y Artes 36.1
Los Angeles County Capital Asset Leasing 37.1
Los Angeles Regional Interoperable Communications Systems 38.1

M

Martin Luther King, Jr. Community Hospital-Financial Assistance 31.1
Medical Examiner - Coroner 39.1
Mental Health 29.1
Military and Veterans Affairs 40.1
Museum of Art 41.1
Museum of Natural History 42.1
Music Center 43.1

N

Nondepartmental Revenue 44.1
Nondepartmental Special Accounts 45.1

P

Parks and Recreation 46.1
Probation 47.1
- Care of Juvenile Court Wards 47.7
- Community-Based Contracts 47.13
- Field Services 47.7
- Juvenile Institutions 47.8
- Special Services 47.8
- Support Services 47.9

Project and Facility Development 48.1
Provisional Financing Uses 49.1
Public Defender 50.1
Public Health 30.1
- Antelope Valley Rehabilitation Centers 30.14
- Children's Medical Services 30.17
- Division of HIV and STD Programs 30.11
- Public Health Programs 30.7
- Substance Abuse Prevention and Control 30.20

Public Library 51.1
Public Social Services 52.1
- Administration 52.1
- Assistance 52.7
- California Work Opportunities and Responsibility to Kids 52.10
- Cash Assistance Program for Immigrants 52.10
- Community Services Block Grant 52.10
- General Relief Anti-Homelessness 52.11
- Indigent Aid 52.11
- In-Home Supportive Services 52.11
- Refugee Cash Assistance 52.12
- Refugee Employment Program 52.12
- Work Incentive Nutritional Supplement 52.12

Public Works 53.1
- Flood Control District 53.7
- General Fund 53.2
- Internal Service Fund 53.17
- Road Fund 53.12

R

Regional Planning 54.1
Registrar-Recorder/County Clerk 55.1
Rent Expense 56.1

S

Sheriff 57.1
- Administration 57.10
- Clearing Account 57.10
- County Services 57.11
- Court Services 57.11
- Custody 57.12
- Detective Services 57.12
- General Support Services 57.13
- Medical Services Bureau Budget Unit 57.13
- Patrol-Clearing 57.14
- Patrol-Contract Cities 57.14
- Patrol-Specialized and Unallocated 57.15
- Patrol-Unincorporated Areas 57.15

Statistics 64.1

T

Telephone Utilities 58.1
Treasurer and Tax Collector 59.1
Trial Court Operations 60.1

U

Utilities 61.1
Utility User Tax - Measure U 62.1

V

Vehicle License Fees - Realignment 63.1