County of Los Angeles

2020-21 Recommended Budget

Board of Supervisors

Hilda L. Solis
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Janice Hahn
Supervisor, Fourth District

Kathryn Barger
Supervisor, Fifth District

Sachi A. Hamai
Chief Executive Officer

Arlene Barrera
Auditor-Controller

Submitted to the
Board of Supervisors
April 2020

Volume One

County of Los Angeles

2020-21 Recommended Budget

Submitted to the
Board of Supervisors
April 2020

Volume One

"To Enrich Lives Through Effective and Caring Service"

County of Los Angeles
lacounty.gov

Board of Supervisors

Hilda L. Solis
Supervisor, First District

Mark Ridley-Thomas
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Janice Hahn
Supervisor, Fourth District

Kathryn Barger
Supervisor, Fifth District

Sachi A. Hamai
Chief Executive Officer

Arlene Barrera
Auditor-Controller

County of Los Angeles Board of Supervisors

Hilda L. Solis
Supervisor, First District
Population: 2,041,044
Square Miles: 246

Mark Ridley-Thomas
Supervisor, Second District
Population: 2,071,874
Square Miles: 162

Sheila Kuehl
Supervisor, Third District
Population: 2,080,092
Square Miles: 431

Janice Hahn
Supervisor, Fourth District
Population: 2,031,034
Square Miles: 440

Kathryn Barger
Supervisor, Fifth District
Population: 2,041,456
Square Miles: 2,807

Enriching Lives

County of Los Angeles

2020-21 Recommended Budget

April 2020

Submitted to the

County of Los Angeles Board of Supervisors

by

Sachi A. Hamai
Chief Executive Officer

and

Arlene Barrera
Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
http://ceo.lacounty.gov

SACHI A. HAMAI
Chief Executive Officer

Board of Supervisors
HILDA L. SOLIS
First District

MARK RIDLEY-THOMAS
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

April 28, 2020

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2020-21 RECOMMENDED COUNTY BUDGET
(3-VOTES)

The Fiscal Year (FY) 2020-21 Recommended Budget marks the first step in our annual budget process and culminates with the Supplemental Budget scheduled for late September 2020.

This Recommended Budget is intended to reflect the County's values and vision, and to provide a framework for our continuing commitment to improving life for all County residents, especially the vulnerable and underserved. In times of crisis and uncertainty, these values are more important than ever as a foundation for responding to emerging needs and rapidly changing economic circumstances while sustaining fundamental services and advancing key priorities of the Board of Supervisors.

The Recommended Budget was largely prepared before the World Health Organization declared the Coronavirus (COVID-19) a pandemic on March 11, 2020. My office is currently evaluating the budgetary impact of COVID-19. We will return in subsequent budget phases with additional recommendations, which may include budget reductions to both new and existing programs.

BUDGETARY IMPACT FROM COVID-19

At the time this budget went to print, the rapidly evolving COVID-19 pandemic had created an unprecedented global health and economic emergency. The latest COVID-19 news, recommendations, and policies from local, State, and federal agencies have caused significant changes in everyday life, including restricting consumer behavior and spending.

As a result, the economy has experienced severe shocks, including significant stock market volatility. Local businesses and employment have been hurt by declines in consumer and business spending. Cancelled tourism, conferences, sporting events, concerts, and other large-scale gatherings, have contributed to the economic damage. Many economists believe that a recession has already taken hold.

We now anticipate that several revenue sources will be impacted by decreased spending in the local economy, including sales and use tax collected in the unincorporated areas, Proposition 172 Public Safety Sales Tax, Realignment Sales Tax, Measure H Sales Tax, and Hotel Tax (Transient Occupancy Tax). Ultimately, COVID-19's impact to the County's budget will depend on the severity and duration of the crisis.

BUDGET OVERVIEW

The FY 2020-21 Recommended Budget total of $35.5 billion reflects a decrease of $594.2 million in total requirements when compared to the FY 2019-20 Final Adopted Budget. General County funds, comprised of the General Fund and Hospital Enterprise Funds, reflect a decrease of $445.6 million. Special Districts/Special Funds reflect a decrease of $148.6 million. The total number of budgeted positions will increase by 113, bringing the total to 112,873 budgeted positions.

Fund Group ($ in Billions)	**2019-20 Final Adopted Budget**	**2020-21 Recommended**	**Change**	**% Change**
Total General County	$27.925	$27.479	($0.446)	-1.6%
Special Districts/ Special Funds	8.130	7.982	(0.148)	-1.8%
Total Budget	$36.055	$35.461	($0.594)*	-1.6%
Budgeted Positions	112,760	112,873	113	0.1%

*This decrease is primarily due to reductions in fund balances across all fund groups.

Economic Outlook

Throughout 2019, the County experienced slow but positive growth as the economy continued to expand since the Great Recession. Key economic indicators remained strong as Gross Domestic Product, housing values, and household incomes moderately grew while the unemployment rate declined. While these economic indicators were forecasted to remain positive in 2020, the outbreak of the COVID-19 pandemic has caused great economic uncertainty and disruptions. As mentioned above, my office is continuing to monitor the budgetary impact of COVID-19 and will provide updates during subsequent budget phases.

After consultation with the Assessor, we forecasted a 5.25 percent increase to the 2020 tax assessment roll for this budget. This forecast is preliminary, as the Assessor is scheduled to issue its official forecast in May 2020 and release the final roll in July 2020. We will continue to work with the Assessor to update assessed value projections. The budget also assumed a slight growth in statewide sales tax. Given the early impact of COVID-19, this assumption will be reevaluated in subsequent budget phases.

RECOMMENDED BUDGET HIGHLIGHTS

Children, Families and Seniors

- **Senate Bill (SB) 80 Earned Income Disregard (EID)**—Adds $46.3 million to the Department of Public Social Services (DPSS), partially offset with State and federal revenue, to support California Work Opportunities and Responsibility to Kids (CalWORKs) cost per case increases resulting from the passage of SB 80, which increased the EID from $225 to $500. EID is the amount of income excluded when determining families' monthly CalWORKs grants. This increase will reduce the number of families becoming ineligible for CalWORKs because they exceeded income limits due to the rising minimum wage.

- **CalWORKs Stage One Child Care Program**—Provides $5.2 million to DPSS to align the Department's childcare services budget with State and federal allocations. The Stage One Child Care Program increases access to child care services for CalWORKs participants continuously for 12 months or until the participants are transferred to Stage Two.

- **California Alternative Payment Program for Child Care**—Adds $6.0 million to the Department of Children and Family Services (DCFS), fully offset with State and federal revenue, for childcare services vouchers for foster parents and dependency-involved families.

- **Antelope Valley Social Worker Bonus**—Adds $6.7 million for DCFS, partially offset by federal revenue, to continue to recruit and retain experienced children's social workers and supervising children's social workers to geographically hard-to-staff offices.

- **Adult Protective Services**—Provides $5.0 million and 20 positions to the Department of Workforce Development, Aging and Community Services (WDACS) to address an expected increase in caseloads, fully offset with 2011 Realignment funding and federal funding. These positions will provide a more targeted and effective service approach for seniors in need.

- **Foster Care Assistance**—Provides $33.0 million to DCFS for projected placement rate increases, partially offset by a projected caseload decrease. Foster care assistance is paid on behalf of children in out-of-home placements who meet the eligibility requirements specified in applicable State and federal regulations and laws.

- **Adoption Assistance Program (AAP) and Kinship Guardianship Assistance Program (KinGAP)**—Adds $31.8 million to DCFS for projected AAP and KinGAP placement rate increases and caseload growth, partially offset with State and federal revenue. The AAP helps prospective adoptive parents meet additional expenses of children, including those with special needs. KinGAP provides funding to children and transition-age youth who leave the juvenile court dependency system to live with a relative legal guardian.

- **Title IV-E Waiver**—Reflects a $98.3 million decrease of federal revenue due to the sunsetting of the Title IV-E Waiver, offset by new federal Families First Transition Act funding and prior-year one-time funding previously set aside in the Provisional Financing Uses (PFU) budget unit.

Affordable Housing and the Fight Against Homelessness

- **Affordable Housing**—Provides $50.0 million of new one-time funding to reach a total of $100.0 million for the development and preservation of affordable housing. The funding will support affordable housing for very low and extremely low-income or homeless households, as well as other support services such as rental assistance, rapid re-housing, homeownership, and move-in assistance.

Additionally, as directed in your Board's November 5, 2019 motion, the Recommended Budget allocates $16.1 million for the following programs:

- $15.0 million to the Chief Executive Office (CEO) Affordable Housing Acquisition Fund; and
- $1.1 million to the West Los Angeles Courthouse Project.

- **Rent Stabilization Program**—Provides $3.8 million and 20 positions to the Department of Consumer and Business Affairs to support the Rent Stabilization Program, fully offset with Consumer Protection Settlement revenue. The program imposes a moratorium on rent increases in excess of 3 percent per year and prohibits evictions without just cause for rental properties in the unincorporated areas.

- **Homelessness**—The Recommended Budget reflects a total of $430.0 million. In FY 2019-20, the Board approved one-time carryover of Measure H funding to address the County's homeless count and urgent needs in the homeless family system. The removal of this one-time funding will be partially offset with $32.0 million from the State's Homeless Housing, Assistance, and Prevention grant. There is also an opportunity for additional State funding to continue the County's urgent homeless services and subsidy needs from last fiscal year. Measure H continues to provide support for thousands of homeless families and individuals. Between July 2017 through December 2019, more than 34,000 people entered crisis, bridge and interim housing and close to 20,000 homeless family members and individuals secured permanent housing.

  Due to the subsequent impact of COVID-19, the Measure H sales tax revenue forecast will be reevaluated in a subsequent budget phase.

- **Assembly Bill 960 Homeless Assistance**—Adds $12.8 million to DPSS, partially offset with State and federal revenue, to support the increase in the number of times a CalWORKs family can receive homeless assistance from 16 days per year to 16 days per occurrence.

- **CalWORKs Housing Support Program**—Provides $8.1 million to DPSS, fully offset with State and federal revenue, to align the Department's housing support budget with State and federal allocations. The Housing Support Program fosters housing stability for families experiencing homelessness. The Program assists homeless CalWORKs families in obtaining permanent housing and can provide temporary shelter, help with moving costs, short- to medium-term rental subsidies, and wraparound case management.

- **Eviction Defense and Prevention Services**—Includes the continuation of $2.0 million of Measure H funding for the development and implementation of the program. Additional ongoing funding sources are currently being analyzed to determine feasibility and, as a result, recommendations will be included in the Supplemental Budget.

Jobs and Economic Development

- **Women in Trades–Apprenticeship Program**—Adds $1.4 million and 15 positions to address gender inequities by providing opportunities for women in crafts and trades careers, which have historically been severely underrepresented by women. The County, in partnership with the Los Angeles and Orange County Building and Construction Trades Council, is re-establishing a formal Civil Service Crafts Apprenticeship Program, which provides on-the-job training with skilled journey-level crafts persons coupled with in-class room education to prepare apprentices for family-sustaining careers in the skilled crafts.

- **Economic Development**—Reflects $3.6 million of new funding for the County's Bioscience Investment Fund and to support economic development programs for a more equitable and sustainable economy through business growth and increases in private sector employment.

- **In-Home Supportive Services (IHSS) Program**—Adds $13.5 million to DPSS for support costs associated with wage increases and healthcare benefits for IHSS workers. In addition, the IHSS Maintenance of Effort (MOE) reflects a $21.4 million increase based upon State law that requires counties to adjust the MOE base amount by a 4 percent inflation factor in 2020-21. These costs are partially offset with State and federal revenue.

Community

- **Parks After Dark**—Provides $4.3 million of one-time funding for summer programming related to the County's Gang Violence Reduction Initiative and early intervention strategies that promote health, safety, family cohesion, community well-being and equity in the underserved communities at 33 parks countywide.

- **Community Impact Grants Program**—Allocates year two funding of $750,000 to provide arts services to County residents.

- **Parks and Cultural Facilities**—Includes $123.8 million to maintain, construct, and refurbish various parks and cultural facilities following voter-approval of the Safe, Clean Neighborhood Parks and Beaches Protection and Water Conservation Measure (Measure A) on November 8, 2016.

Public Safety

- **Probation Oversight Commission (POC)**—Adds $2.4 million and 5 positions, fully offset with funding previously set aside in the PFU budget unit, to the newly created POC. This represents the initial implementation stage and includes 1 Executive Director and 4 prioritized staff positions and associated funding for startup operations. The POC will advise the Board and Chief Probation Officer as well as oversee and monitor Probation to address matters that affect the well-being of youth and adults under the Department's supervision.

- **Office of Inspector General (OIG)**—Adds $1.7 million and 5 prioritized staff positions, partially offset with funding previously set aside in the PFU budget unit, to support the newly established POC. OIG will serve as the investigative arm of the new POC and provide independent and comprehensive oversight, monitoring, and reporting of the Probation Department's operations and conditions in detention facilities.

- **Human Sex Trafficking**—Adds $648,000 and 2 positions to the Sex Crimes Division of the District Attorney's Office. These positions will prosecute the most difficult and complex human sex trafficking cases and participate in outreach programs to educate communities on the prevention of human sex trafficking.

- **Oleoresin Capsicum (OC) Spray Report**—Adds $1.4 million and 10 positions to the Probation Department, offset with funding previously set aside in the PFU budget unit, to phase out the use of OC Spray in juvenile institutions. These positions will serve as master trainers and will have a direct role in engaging youth and assist in de-escalating crisis situations. Additionally, sets aside $2.0 million in PFU for the future planned expansion of mental health services in juvenile institutions.

- **Prison Rape Elimination Act (PREA)**—Sets aside $3.6 million in the PFU budget unit to establish a central PREA Unit and audit compliance within the Sheriff's Department and the OIG.

- **Sheriff Custody**—Sets aside $10.0 million in the PFU budget unit for costs associated with custody compliance with settlement-related agreements.

- **Elimination of Fines and Fees**—Sets aside $1.6 million in the PFU budget unit due to the elimination of the $15 warrant fee for failure to appear in court. This fee was previously used to support the automated warrant system.

Healthcare

Mental Health

- **Increased Mental Health Inpatient Bed Capacity**—Provides $28.4 million, fully offset with 2011 Realignment funding, primarily for the planning and development of additional mental health bed capacity as well as increased costs.

- **Mental Health Services Act (MHSA) Spending**—Reflects $16.6 million for mental health services as part of the updated MHSA plan, and adds 62 positions primarily for the Veteran's Peer Access Center to empower veteran assistance and provide resources for services. It also supports the Mental Health Community Provider Incubation Academy that develops community mental health partners to provide prevention services in their communities.

- **Mental Health Court Linkage Program**—Provides $1.8 million and 14 positions, fully offset with MHSA funding, for the Court Linkage Program to increase coordination and collaboration between the criminal justice and mental health systems, improve access to mental health services and enhance continuity of care.

Public Health

- **Health Facilities Inspection Services**—Adds $21.1 million and 81 positions, fully offset with State funding, to continue to transition the federal certification, State licensing, and investigation of complaints and reported incidents from the State to the Department of Public Health (DPH).

- **Maternal, Child, and Adolescent Health**—Provides $6.6 million, fully offset with State funding, to oversee the medical and programmatic perinatal health programs and to support the Medi-Cal Health Enrollment Navigators (MHEN) Project. The MHEN Project connects uninsured residents to healthcare and assists in navigating the healthcare system.

- **Substance Abuse Prevention and Control (SAPC)**—Adds 62 positions to DPH, fully offset primarily with a reduction in contracted services, to expand SAPC prevention services mainly through the establishment and operation of 50 student well-being centers at schools across the County.

Health Services

- **Patient-Centered Medical Homes (PCMH) Expansion**—Reflects an increase of $8.2 million and 71 positions, fully offset with the deletion of existing vacancies and increased revenues from Health Homes Program/Medi-Cal managed care funding, to enable the Department of Health Services (DHS) to integrate behavioral health and social work services within the foundation of PCMH teams, as well as enhance the care management services provided to the highest-risk adult patients.

- **Specialty Health Care**—Reflects an increase of $2.8 million and 5 positions to assist the Chief Medical Officer in evaluating and improving specialty care services, such as ophthalmology and radiology, to reduce wait times and improve patient outcomes. The 5 positions are offset with existing vacancies.

- **Housing for Health Programs**—Provides $6.0 million in State grant funding to add 75 beds and additional service capacity to the Bell Recuperative Care Center. Also reflects $570,000 for expanded street-based homeless engagement services, and the reversal of various one-time funding.

- **Budget Reduction**—Reflects a $112.6 million placeholder to reduce DHS' overall appropriation to match the estimated amount of obligated fund balance available, until the Department clarifies its revenue projections and explores other potential solutions to fully fund its budget. There are multiple federal initiatives that could have a material impact on DHS' budget and the Department is working with the CEO and the State to get more information on the potential impact of these initiatives over the coming months.

Other Key Initiatives

- **Human Relations Commission**—Adds $217,000 and 2 positions, offset with existing vacancies, to WDACS for the implementation and ongoing management of the anti-hate campaign.

- **Youth Climate Commission (Commission)**—Reflects an increase of $246,000 to provide support staff in preparation of the establishment of the Commission. The Commission will give the youth in our communities a forum to introduce and recommend positive changes to protect our environment and enhance the overall efforts in our fight against the climate crisis. The funding request for the creation of the Commission may be submitted in Final Changes.

- **Vision Zero Initiative**—Adds $356,000 and 2 positions to DPH to support the implementation of the Vision Zero Initiative. The Vision Zero Initiative is a component of the County's Sustainability Plan and has the primary goal of reducing traffic deaths and severe injuries in the County.

- **Voting Solutions for All People (VSAP)**—Sets aside $17.0 million in the PFU budget unit for future ongoing costs.

- **Office of Oil and Gas Administration and Safety Compliance**—Provides $100,000 in one-time funding for additional consultant services.

- **Flood Control District Funds/Safe Clean Water Program (Measure W)**—Includes the addition of 17 positions, fully offset with the deletion of 17 vacant positions, to support activities associated with the Safe Clean Water Program. The FY 2020-21 budget includes a net increase of $71.8 million primarily due to $78.7 million of carryover funding from lower than anticipated expenditures in the Measure W – Regional Program Fund, partially offset with a decrease of $7.0 million of one-time funding.

Investing in Public Assets

- **Capital Projects (CP)**—Allocates $1.4 billion for continued development, design, and construction of capital projects in support of Board-directed priorities. This investment will improve the County's ability to serve the public and protect the County's real estate portfolio. In addition, sustainability initiatives including water conservation projects are being implemented in various County facilities. The CP Budget reflects an increase of $0.3 million and the completion of 30 projects from the FY 2019-20 Final Adopted Budget.

- **Environmental Stewardship**—Provides $79.3 million for continued water conservation projects including the Adventure Park Multi-Benefit Unincorporated Area Stormwater project, which is part of a countywide program to capture, divert and treat polluted stormwater runoff and comply with federal and State clean water regulations.

- **Enhancing Public Interaction with Cultural Institutions**—Includes $11.0 million to enhance and expand access to the County's unique cultural institutions, such as the Museum of Natural History, which will improve the quality of the museum.

- **Reinvesting in County Facilities**—Provides $141.7 million for the rehabilitation of County facilities funded by the Extraordinary Maintenance budget and long-term financing to support goals of the Strategic Asset Management Plan, primarily through the Facility Reinvestment Program. This program recommends and implements the highest-priority projects to sustain and/or rehabilitate County-owned facilities. This allocation recommended in the FY 2020-21 Extraordinary Maintenance budget and long-term financing will:

    - Extend the useful life of the asset;
    - Allow the County to undertake the highest priority deferred maintenance projects in order to optimize the use of assets to their highest and best use;
    - Establish stronger connections between service priorities and asset decisions; and
    - Create a better enterprise-wide understanding of asset needs and priorities.

- **Seismic Safety Initiative**—Continues investments in projects to meet seismic safety standards for County hospitals as required in SB 1953. It also includes funding for the seismic strengthening of the Kenneth Hahn Hall of Administration and for studies of other high-priority buildings.

POTENTIAL STATE AND FEDERAL BUDGET IMPACTS

Because a significant portion of the County budget is comprised of revenues received from the State and federal governments, we continue to monitor budget actions by those entities to determine the impact on the County budget.

State Budget

On January 10, 2020, Governor Gavin Newsom released his $222.2 billion FY 2020-21 Proposed Budget. The budget provides $153.1 billion in State General Fund (SGF) expenditures and $21.0 billion in reserves, including $18.0 billion for the Budget Stabilization Account, $1.6 billion for Special Funds for Economic Uncertainties, $500.0 million for the Public School System Stabilization Account, and $900.0 million for the Safety Net Reserve.

The Governor's FY 2020-21 Proposed Budget projects $151.6 billion in SGF revenue largely driven by higher projections for personal income tax and corporation tax revenues. However, the Administration cautions that although the State is prepared for an economic downturn with reserves of $21.0 billion, managing a recession could be challenging as even a moderate recession could result in State revenue declines of nearly $70.0 billion and a budget deficit of over $40.0 billion over three years. The Administration also notes that continued growth is uncertain due to a slowing global economy, the instability in global economic markets, and the nation's political climate and Federal policies. The Proposed Budget projects slower State revenue growth in each of the next four years compared to FY 2019-20, constraining new spending commitments.

The Legislature has been conducting budget subcommittee hearings on the Governor's Proposed Budget. However, most actions on the State budget will be held pending the release of the Governor's May Budget Revision that will contain updated revenue estimates and budget allocation.

The Sacramento Advocates have advised that conversations within the Administration and the Legislature are signaling that budget requests, beyond what was included in the Governor's Proposed Budget, may need to be scaled back significantly in light of COVID-19. Further, the State Franchise Tax Board has extended the tax filing deadline from April 15 to June 15. That date change is likely to have a significant impact on the Governor's May Revision which, under normal circumstances, would include the April tax receipts.

Federal Budget

On February 10, 2020, the President released his $4.8 trillion Budget Proposal for Federal Fiscal Year (FFY) 2021. The Budget Proposal requested spending cuts to mandatory programs over the next ten years, including $17.0 billion for Medicaid, $181.9 billion for the Supplemental Nutrition Assistance Program, and $21.3 billion for Temporary Assistance for Needy Families.

The Budget Proposal also provided for $28.0 billion in eliminations and $20.0 billion in reductions to discretionary programs. Of interest to the County, the Budget Proposal called for the elimination of the following discretionary programs: Community Development Block Grant ($3.4 billion), the HOME Investment Partnership Program ($1.35 billion), CHOICE neighborhoods ($175.0 million), the Community Services Block Grant ($740.0 million), and the State Criminal Alien Assistance Program ($240.0 million).

Specific to the County, the Budget Proposal requested level funding for the Public Health Emergency Preparedness Cooperative Agreement Program ($675.0 million), which supports DPH's efforts to build and sustain skilled personnel and capabilities for a broad range of public health emergencies, including the response to the COVID-19. Additionally, the Budget Proposal included $384.9 million for the Whittier Narrows Dam Safety Program, which is the highest funded project in the U.S. Army Corps of Engineer's FFY 2021 construction budget.

The President's Budget Proposal is generally a messaging document that conveys the Administration's priorities and recommended funding levels and is not binding or expected to be enacted. Congress typically pursues its own process to establish discretionary funding levels. Many of the proposed changes and cuts to mandatory and discretionary programs are those that have been proposed by this Administration in prior FFYs, but have never been enacted by Congress.

Congress started the process of developing appropriations legislation; however, in light of the COVID-19 public health emergency, attention has shifted to emergency supplemental funding and legislation to help respond to the public emergency and to lessen the economic impact of this emergency.

On March 6, 2020, the President signed into law, H.R. 6074, the "Coronavirus Preparedness and Response Supplemental Appropriations Act of 2020," which provides a total of $8.3 billion to address the COVID-19 threat, including $7.8 billion in new appropriations and $500.0 million to waive Medicare rules to promote the use of telehealth. Of interest to the County, the measure included $950.0 million for grants and cooperative agreements for states and localities to respond to the COVID-19. Of this

funding, the County is anticipated to receive $18.2 million through cooperative agreements.

At the time of this writing, Congress and the Administration were considering other measures to address the economic impact of the COVID-19 emergency.

SHORT- AND LONG-TERM BUDGET ISSUES

The County, like all governmental entities, must balance the demands for new services and unavoidable cost increases within the amount of new revenue estimates. Given the County's limited authority to raise revenues, the Board has adhered to conservative budget practices, which helped the County weather the last recession without major service reductions, layoffs or furloughs. As we begin this initial stage of the budget process, we once again are challenged by the demand for County services that far exceeds the available financing sources.

The County has taken steps to address long-term budget issues over the last few years. The Board approved a multi-year plan to prefund retiree healthcare benefits and since emerging from the Great Recession, we have also increased our Rainy Day Fund each year. In FY 2019-20 we supplemented the Rainy Day Fund by $39.0 million.

In addition and in accordance with County budget and fiscal policies, we are recommending that $30.7 million be set aside in Appropriations for Contingencies as a hedge against unforeseen fiscal issues throughout the year. We are also adding $7.1 million to the Extraordinary Maintenance budget unit to help address deferred maintenance needs throughout the County.

Looking forward, we recognize that many long-term budgetary issues will require significant investment by the County and may require a multi-year funding approach. Outlined below are some of the more significant budget issues:

- **Pensions**—On January 8, 2020, the Los Angeles County Employees Retirement Association (LACERA) lowered the rate of return assumption used for the valuation of pension plan assets from 7.25 to 7.00 percent, and changed the current 30-year layered amortization methodology used to fund future unanticipated changes in unfunded liabilities, such as assumption changes or actuarial gains and losses, to a maximum of 22 years. These changes, along with adjustments for prior-year investment performance, will result in increased retirement contribution costs beginning in FY 2020-21 and continuing through FY 2023-24.

In addition to the above, mounting investor concerns over the economic fallout from the COVID-19 outbreak has resulted in a significant decline in the financial markets. Sustained decreases in stocks by the end of the fiscal year will result in future increases in retirement contribution rates. Since it is quite likely that LACERA investments will not meet their 7.25 percent assumed rate of return for FY 2019-20, this will increase the pension funds unfunded actuarial accrued liability. Under California county retirement law, liabilities not funded through member contributions are the responsibility of the employer. As a result, the County should expect sharp increases in pension costs in FY 2021-22.

- **Expiration of the Title IV-E Waiver**—With the sunsetting of the federal Title IV-E Waiver, the budget reflects a reduction in federal revenue of $98.3 million. The County is utilizing existing funding to bridge its services to the federal Family First Prevention Services Act (FFPSA). DCFS is in the process of analyzing and optimizing both its spending and claiming activities in an effort to minimize any service impact as a result of the loss of the waiver. Planning efforts are also underway to align existing services with FFPSA provisions, which seek to prevent the entry into foster care by funding evidence-based prevention strategies.

- **VSAP**—Over the next three years, we estimate that $63.0 million in funding (including $54.0 million in FY 2020-21) will be needed for the development and implementation of enhancements to the new voting system.

- **Rainy Day Fund**—To reach the prescribed level, the County has embarked on a multi-year plan to supplement this reserve by approximately $78.0 million over the next two years.

- **Information Technology Systems Replacement**—The unfunded cost to replace and modernize the County's most critical information technology legacy systems is expected to exceed $215.0 million over the next three years.

- **Deferred Maintenance**—The Facility Reinvestment Program is a $750.0 million five-year program to address deferred maintenance of existing County buildings and facilities. This is an initial plan to begin to address a much larger backlog of the highest priority deferred maintenance and building systems replacement projects, currently estimated at $2.4 billion based on completed building assessments.

- **Seismic Safety**—In order to improve the County's ability to survive a major earthquake and to provide public services following an earthquake, additional funding, estimated to exceed $2.0 billion, is needed to upgrade buildings following completion of the ongoing assessment of high-risk buildings.

- **Other Postemployment Benefits (OPEB)**—The Recommended Budget adds $63.4 million in pre-funding contributions to the OPEB Trust Fund. This is the sixth year of a multi-year plan to fully fund the $2.2 billion annual required contribution (ARC). Based on current projections for the OPEB pre-funding plan, the OPEB ARC will be fully funded by FY 2027-28.

- **Stormwater and Urban Runoff**—To address regulatory stormwater and urban runoff compliance in the unincorporated areas, we estimate that $495.4 million will be needed over the next five years. This amount may be partially offset with Measure W taxes.

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order the Publication of the Necessary Notices; Distribute the Recommended Budget; and Schedule Public Hearings	April 28, 2020
Commence Public Budget Hearings	May 13, 2020
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 29, 2020

Prior to deliberations on the FY 2020-21 Adopted Budget, we will file reports on:

- May 2020 revisions to the Governor's Budget and updates on other 2020-21 State and federal budget legislation and the impact on the County's Recommended Budget;

- Final revisions reflecting the latest estimates of requirements and available funds;

- Issues raised in public hearings or written testimony;

- Specific matters with potential fiscal impact; and

- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least ten days prior to the commencement of public budget hearings.

- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.

- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).

- Changes not based on the "permanent record" require 4/5 vote.

THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2020-21; order the publication of the necessary notices; and set May 13, 2020, as the date that public budget hearings will begin.

Respectfully submitted,

SACHI A. HAMAI
Chief Executive Officer

Table of Contents

General Information

Strategic Plan i
Financial Summary - Total County ii
Financial Summary - General County iii
Budgeted Positions by Major Functional Group iv
Recommended Budgeted Positions v
Children and Family Services vii
Detention Population viii
Health Services ix
Public Assistance x
Unincorporated Area Services Program Summary xi
Reader's Guide to Understanding the Budget xii
Organization Chart xiv

Budget Summaries

Affordable Housing 1.1
Agricultural Commissioner/Weights and Measures 2.1
Alliance for Health Integration 3.1
- Health Services 4.1
- Mental Health 5.1
- Public Health 6.1

Alternate Public Defender 7.1
Animal Care and Control 8.1
Arts and Culture 9.1
Assessor 10.1
Auditor-Controller 11.1
Beaches and Harbors 12.1
Board of Supervisors 13.1
Capital Projects/Refurbishments 14.1
Chief Executive Officer 15.1
Child Support Services 16.1
Children and Family Services 17.1
Consumer and Business Affairs 18.1
County Counsel 19.1
District Attorney 20.1
Diversion and Re-Entry 21.1
Economic Development 22.1
Emergency Preparedness and Response 23.1
Employee Benefits 24.1
Extraordinary Maintenance 25.1
Federal and State Disaster Aid 26.1

Financing Elements . . . 27.1
Fire . . . 28.1
Grand Jury . . . 29.1
Grand Park . . . 30.1
Homeless and Housing Program . . . 31.1
Human Resources . . . 32.1
Internal Services . . . 33.1
Judgments and Damages/Insurance . . . 34.1
LA County Library . . . 35.1
LA Plaza de Cultura y Artes . . . 36.1
Los Angeles County Capital Asset Leasing . . . 37.1
Los Angeles Regional Interoperable Communications System . . . 38.1
Medical Examiner - Coroner . . . 39.1
Military and Veterans Affairs . . . 40.1
Museum of Art . . . 41.1
Museum of Natural History . . . 42.1
Music Center . . . 43.1
Nondepartmental Revenue . . . 44.1
Nondepartmental Special Accounts . . . 45.1
Parks and Recreation . . . 46.1
    Ford Theatres . . . 47.1
Probation . . . 48.1
Project and Facility Development . . . 49.1
Provisional Financing Uses . . . 50.1
Public Defender . . . 51.1
Public Social Services . . . 52.1
Public Works . . . 53.1
Regional Planning . . . 54.1
Registrar-Recorder/County Clerk . . . 55.1
Rent Expense . . . 56.1
Sheriff . . . 57.1
Telephone Utilities . . . 58.1
Treasurer and Tax Collector . . . 59.1
Trial Court Operations . . . 60.1
Utilities . . . 61.1
Utility User Tax - Measure U . . . 62.1
Vehicle License Fees - Realignment . . . 63.1
Workforce Development, Aging and Community Services . . . 64.1

Appendix/Index

Statistics . . . 65.1
Estimated Population of the 88 Cities of the County of Los Angeles . . . 66.1
Cultural and Recreational Opportunities . . . 67.1
Glossary . . . 68.1
Index . . . 69.1

General Information

COUNTY OF LOS ANGELES

2016-2021 Strategic Plan

Creating Connections: People, Communities, and Government

VISION

A value driven culture, characterized by extraordinary employee commitment to enrich lives through effective and caring service, and empower people through knowledge and information

MISSION

Establish superior services through inter-departmental and cross-sector collaboration that measurably improves the quality of life for the people and communities of Los Angeles County

VALUES

Integrity: We do the right thing: being honest, transparent, and accountable

Inclusivity: We embrace the need for multiple perspectives where individual and community differences are seen as strengths

Compassion: We treat those we serve, and each other, the way we want to be treated

Customer Orientation: We place our highest priority on meeting the needs of our customers

GOALS AND STRATEGIES

- GOAL I - Make Investments That Transform Lives

Address society's most complicated social, health, and public safety challenges by:

I. 1 Increasing our focus on **prevention** initiatives;
I. 2 Enhancing our delivery of comprehensive **interventions**; and
I. 3 Reforming service delivery within our **justice systems**.

- GOAL II - Foster Vibrant and Resilient Communities

Create the hub of a network of public-private partnering agencies supporting vibrant communities by:

II. 1 Driving **economic development** in the County;
II. 2 Supporting the **wellness of our communities**; and
II. 3 Making **environmental sustainability** our daily reality.

- GOAL III - Realize Tomorrow's Government Today

Develop an innovative, flexible, effective, and transparent partnership focused on advancing the common good by:

III. 1 Pursuing ongoing **development of our workforce**;
III. 2 Embracing **digital government** for the benefit of customers and communities;
III. 3 Pursuing **operational effectiveness, fiscal responsibility and accountability**; and
III. 4 Engaging our **customers, communities, and partners**.

2020-21 RECOMMENDED BUDGET
FINANCIAL SUMMARY
TOTAL COUNTY

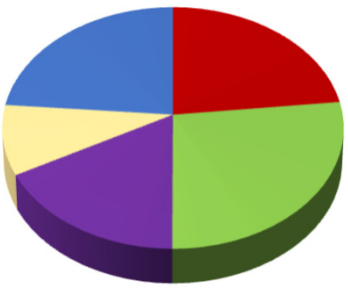
(in Billions of Dollars)

	2019-20 Budget	2020-21 Recommended Budget	Change	Percent Change
General County	$27.925	$27.479	-$0.446	-1.6%
Special Revenue Funds	4.100	3.852	-0.248	-6.0%
Capital Project Special Funds	0.350	0.357	0.007	2.0%
Special Districts	2.727	2.677	-0.050	-1.8%
Other Proprietary Funds	0.304	0.328	0.024	7.9%
Agency Fund	0.649	0.768	0.119	18.3%
TOTAL	**$36.055**	**$35.461**	**-$0.594**	**-1.6%**

The 2020-21 recommended net operating budget totals $35.5 billion, a decrease of $594.2 million, or 1.6 percent lower than the FY 2019-20 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2020-21 are subject to public hearings, scheduled for May 2020, and adoption by the Board, anticipated in June 2020. Changes are detailed by department and/or fund within the 2020-21 Recommended Budget.

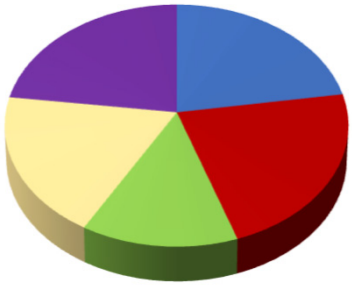
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large budget. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $3.8 billion, artificially inflate the budget by approximately 10.7 percent, resulting in an operating budget of $39.3 billion, which is reflected in the Auditor-Controller's budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY
REQUIREMENTS: $35.5 Billion



Social Services	22%
Health	28%
Public Protection	18%
Other	9%

TOTAL COUNTY
RESOURCES: $35.5 Billion



Property Taxes	21%
State Assistance	23%
Federal Assistance	14%
Other	20%

2020-21 RECOMMENDED BUDGET
FINANCIAL SUMMARY
GENERAL COUNTY

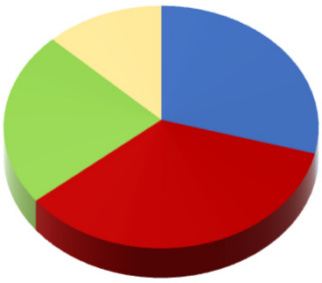
(in Billions of Dollars)

	2019-20 Budget	2020-21 Recommended Budget	Change	Percent Change
General Fund	$23.925	$23.581	-$0.344	-1.4%
Hospital Enterprise Funds	4.000	3.898	-0.102	-2.6%
TOTAL	**$27.925**	**$27.479**	**-$0.446**	**-1.6%**

The 2020-21 recommended net operating budget for general County operations is $27.5 billion, a decrease of $445.6 million, or 1.6 percent lower than the FY 2019-20 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

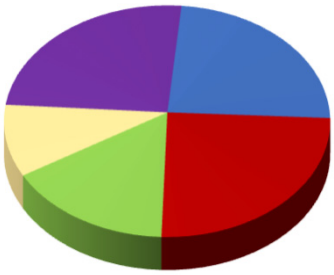
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large budget. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $2.6 billion, artificially inflate the budget by approximately 9.5 percent, resulting in an operating budget of $30.1 billion.

GENERAL COUNTY
REQUIREMENTS: $27.5 Billion



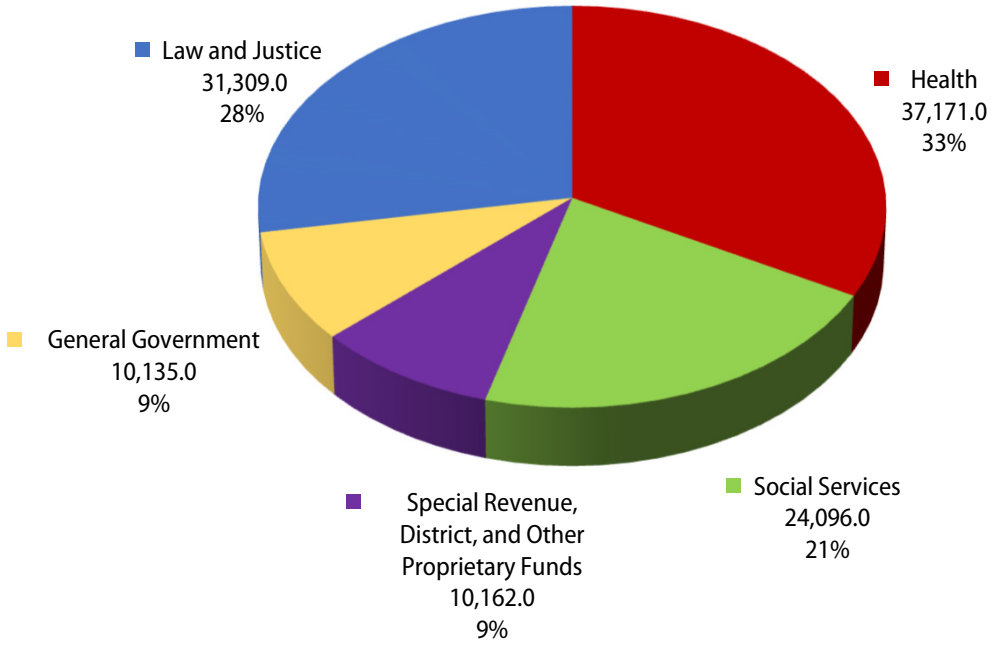
Social Services	29%
Health	36%
Public Protection	23%
Other	12%

GENERAL COUNTY
RESOURCES: $27.5 Billion



Property Taxes	23%
State Assistance	26%
Federal Assistance	17%
Other	10%
Charges for Services	24%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP
TOTAL BUDGETED POSITIONS = 112,873.0



The 2020-21 Recommended Budget provides funding for 112,873.0 budgeted full-time equivalent positions, which represents an increase of 113.0 from the 2019-20 level of 112,760.0. As depicted in the chart, approximately 82 percent of the budgeted positions in the County are in the health, law and justice, and social services groups.

The major changes in budgeted positions are attributable to the following:

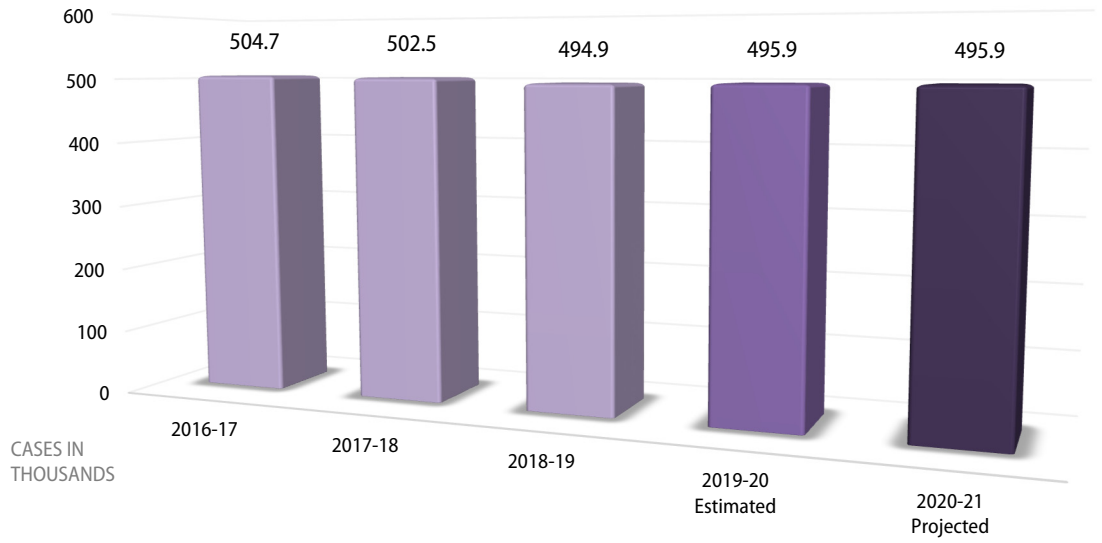
- Children and Family Services - decrease of 78.0 primarily due to the removal of prior-year funding that was provided on a one-time basis by the Department of Mental Health for the Upfront Family Finding Program.
- Mental Health - increase of 71.0 primarily to establish a veteran peer access network and provide resources for mental health and substance abuse services.
- Public Health - increase of 125.0 primarily to transition federal certification, State licensing, and investigation of reported incidents at Public Health facilities from the State to the Department; and expand Substance Abuse Prevention and Control Program services, through the establishment of 50 student well-being centers across the County. Also adds positions to implement the Vision Zero Initiative.
- Other - net decrease of 5.0 in the remaining departments primarily due to the deletion of vacant positions, partially offset by the addition of positions to support various programs within the County.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2019-20	RECOMMENDED FISCAL YEAR 2020-21	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	416.0	416.0	0.0
	ALLIANCE FOR HEALTH INTEGRATION	7.0	7.0	0.0
	ALTERNATE PUBLIC DEFENDER	342.0	335.0	(7.0)
	ANIMAL CARE AND CONTROL	443.0	443.0	0.0
	ARTS AND CULTURE	33.0	41.0	8.0
	ASSESSOR	1,398.0	1,385.0	(13.0)
	AUDITOR-CONTROLLER	634.0	633.0	(1.0)
	BEACHES AND HARBORS	314.0	329.0	15.0
	BOARD OF SUPERVISORS	447.0	449.0	2.0
	CHIEF EXECUTIVE OFFICER	500.0	504.0	4.0
	CHILD SUPPORT SERVICES	1,551.0	1,551.0	0.0
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	9,754.0	9,676.0	(78.0)
	CONSUMER AND BUSINESS AFFAIRS	143.0	163.0	20.0
	COUNTY COUNSEL	679.0	681.0	2.0
	DISTRICT ATTORNEY	2,253.0	2,258.0	5.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - AMBULATORY CARE NETWORK	2,424.0	2,451.0	27.0
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	2,201.0	2,166.0	(35.0)
	HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES	2,161.0	2,159.0	(2.0)
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	251.0	251.0	0.0
	HEALTH SERVICES - MANAGED CARE SERVICES	272.0	271.0	(1.0)
	HUMAN RESOURCES	574.0	579.0	5.0
	INTERNAL SERVICES	2,198.0	2,201.0	3.0
	MEDICAL EXAMINER - CORONER	253.0	253.0	0.0
	MENTAL HEALTH	5,988.0	6,059.0	71.0
	MILITARY AND VETERANS AFFAIRS	40.0	40.0	0.0
	MUSEUM OF ART	32.0	20.0	(12.0)
	MUSEUM OF NATURAL HISTORY	9.0	8.0	(1.0)
	PARKS AND RECREATION	1,702.0	1,703.0	1.0
	PROBATION	6,175.0	6,174.0	(1.0)
	PUBLIC DEFENDER	1,191.0	1,171.0	(20.0)
	PUBLIC HEALTH	5,081.0	5,206.0	125.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,791.0	13,791.0	0.0
	REGIONAL PLANNING	210.0	210.0	0.0
	REGISTRAR-RECORDER/COUNTY CLERK	1,074.0	1,074.0	0.0
	SHERIFF	18,300.0	18,280.0	(20.0)
	TREASURER AND TAX COLLECTOR	536.0	528.0	(8.0)
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN	569.0	589.0	20.0
	TOTAL GENERAL FUND	**84,001.0**	**84,110.0**	**109.0**

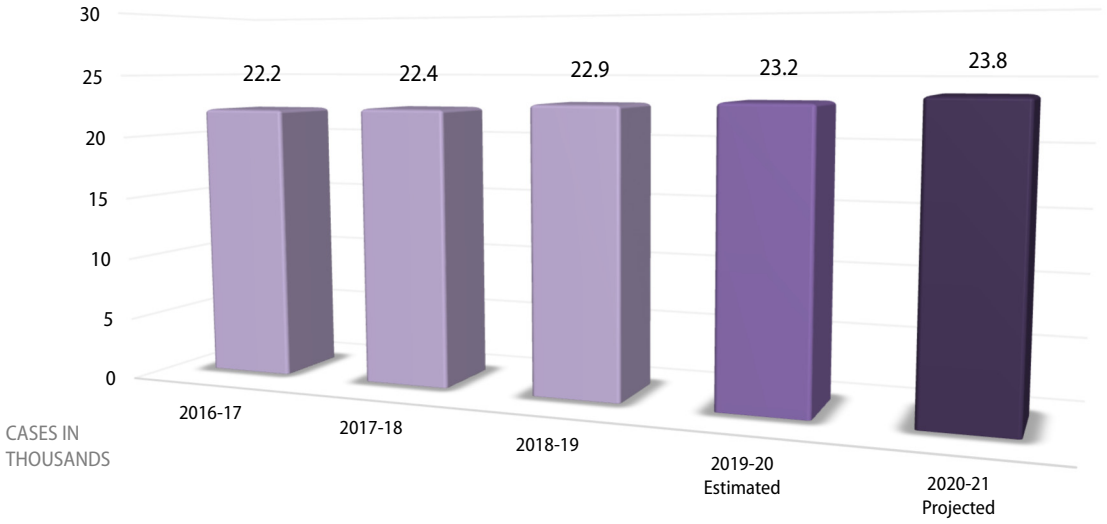
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2019-20	RECOMMENDED FISCAL YEAR 2020-21	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	HARBOR CARE SOUTH	5,468.0	5,485.0	17.0
	LAC+USC MEDICAL CENTER	8,612.0	8,604.0	(8.0)
	OLIVE VIEW-UCLA MEDICAL CENTER	2,870.0	2,869.0	(1.0)
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,640.0	1,643.0	3.0
	TOTAL HOSPITAL ENTERPRISE FUNDS	**18,590.0**	**18,601.0**	**11.0**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**102,591.0**	**102,711.0**	**120.0**
INTERNAL SERVICE FUND	PUBLIC WORKS	4,167.0	4,167.0	0.0
	TOTAL INTERNAL SERVICE FUND	**4,167.0**	**4,167.0**	**0.0**
	TOTAL OTHER PROPRIETARY FUNDS	**4,167.0**	**4,167.0**	**0.0**
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,695.0	4,695.0	0.0
	TOTAL SPECIAL DISTRICT FUNDS	**4,695.0**	**4,695.0**	**0.0**
SPECIAL REVENUE FUNDS	LA COUNTY LIBRARY	1,307.0	1,300.0	(7.0)
	TOTAL SPECIAL REVENUE FUNDS	**1,307.0**	**1,300.0**	**(7.0)**
	TOTAL ALL FUNDS	**112,760.0**	**112,873.0**	**113.0**

CHILDREN AND FAMILY SERVICES
WORKLOAD CHARTS



Child Protective Services

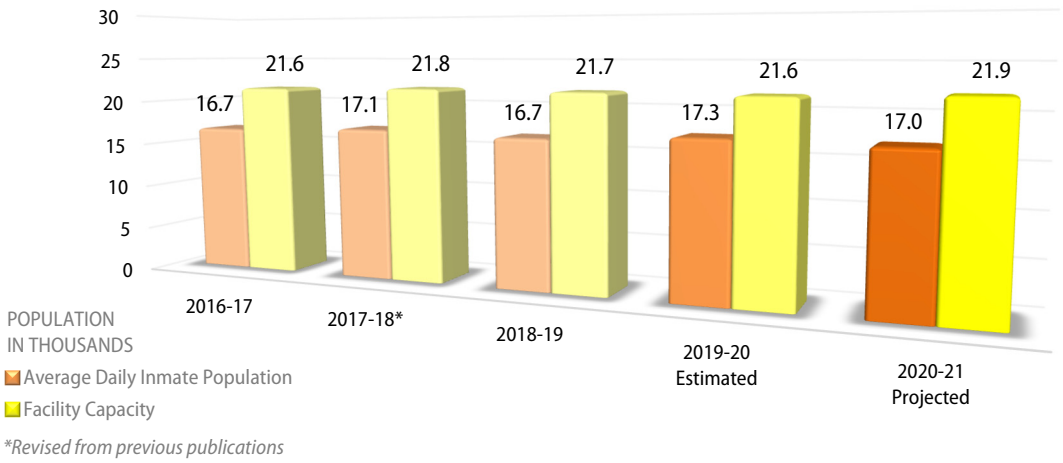
Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



Adoptions

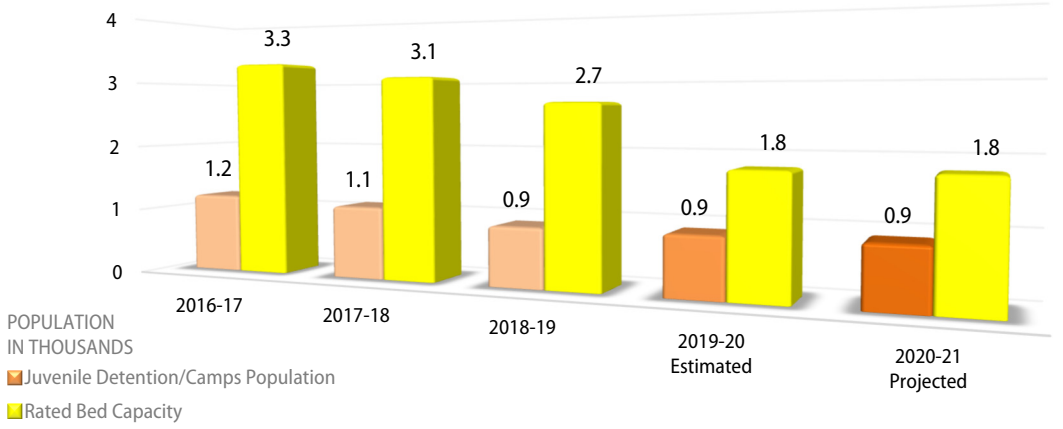
Adoption caseloads represent the average number of families receiving adoption assistance payments.

DETENTION POPULATION WORKLOAD CHARTS



Sheriff Inmate Population

The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, are housed at the following seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, North County Correctional Facility, North Facility, South Facility, and East Facility. East Facility currently houses approximately 72 fire camp inmates. The estimated average length of stay that an inmate will spend in jail in 2019-20 will increase to 63.5 days, compared to an average of 60 days in 2018-19. For 2020-21, the projected average length of stay for an inmate is expected to decrease to 62.2 days, based on the average length of stay from the previous five years.

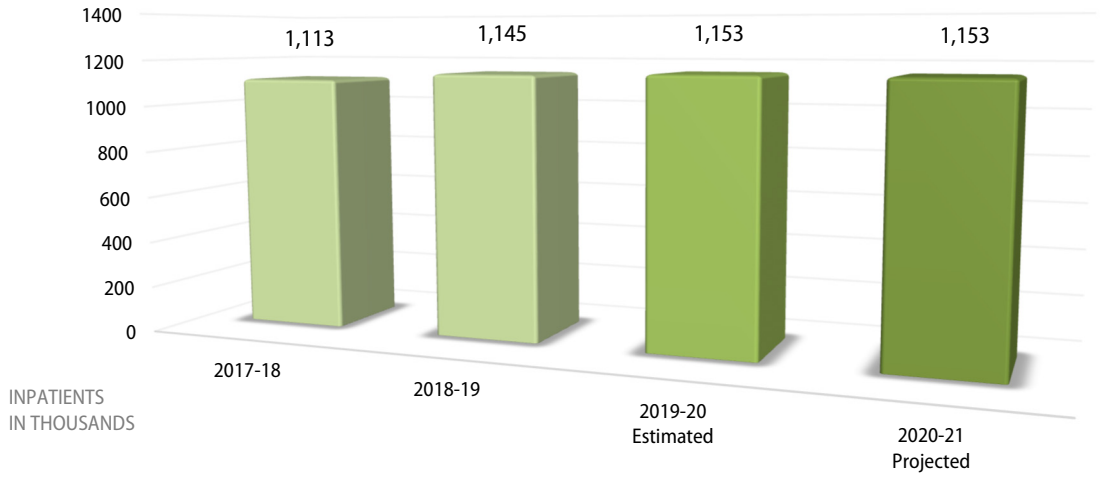


Probation Juvenile Halls and Camps Population

The juvenile hall average daily population reflects youth (generally under the age of 19 years) who are awaiting adjudication and disposition of legal matters, as well as for various post-disposition matters, in two separate facilities: Central and Barry J. Nidorf.

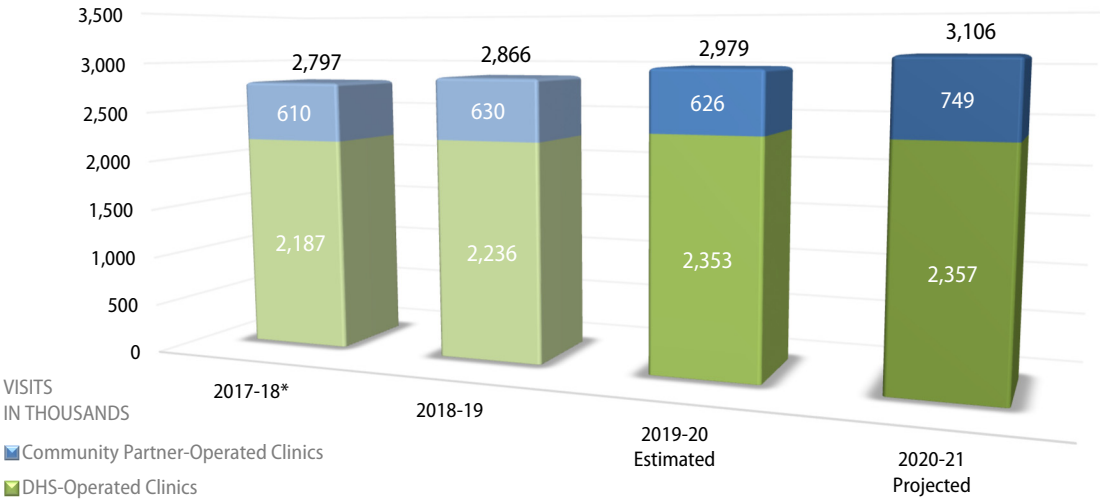
The Residential Treatment Services Bureau provides a safe, secure, and therapeutic residential environment for youth in probation camps. Youth are exposed to a rehabilitative camp experience that leads to successful re-entry into the community and reduces recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 25 weeks. The estimated 2019-20 and projected 2020-21 figures reflect 13 camps that are temporarily closed.

HEALTH SERVICES
WORKLOAD CHARTS



Average Daily Inpatient Census

The Department of Health Services' (DHS) average daily inpatient census has stabilized after a coordinated effort to provide patient care in more appropriate and cost-effective venues, rather than in traditional emergency room or inpatient hospital settings.

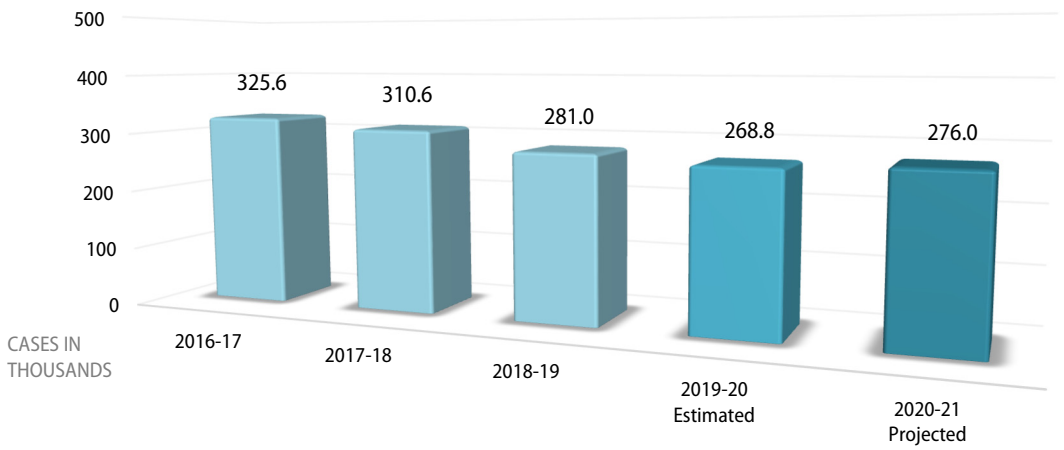


**Revised from previous publications*

Outpatient Visits

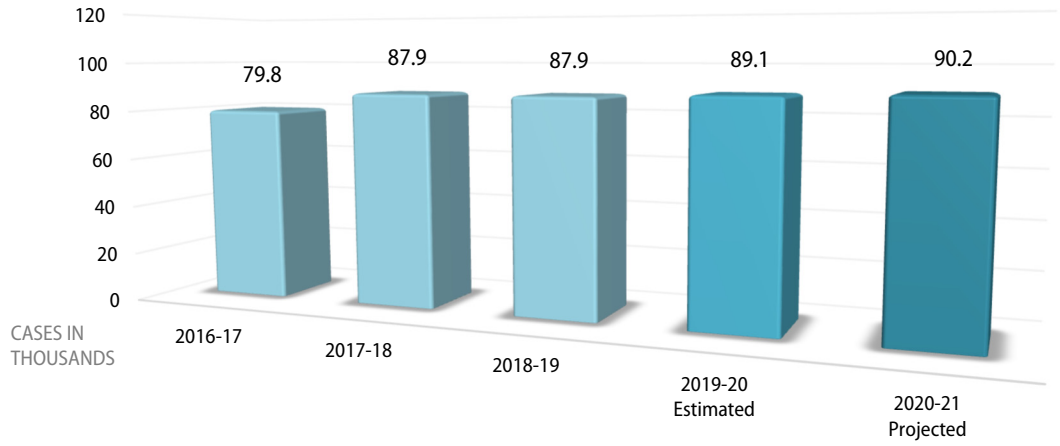
DHS' outpatient visits, including visits at DHS clinics and contracted Community Partner clinics, are increasing as the Department continues to increase access to care and provide more outpatient visits by expanding the number of primary care medical homes, thereby reducing costly hospital inpatient care and emergency room services. DHS' goals and Medi-Cal 2020 Waiver program incentives have encouraged the Department to provide care in more appropriate settings, such as primary and preventative care.

PUBLIC ASSISTANCE WORKLOAD CHARTS



CalWORKs

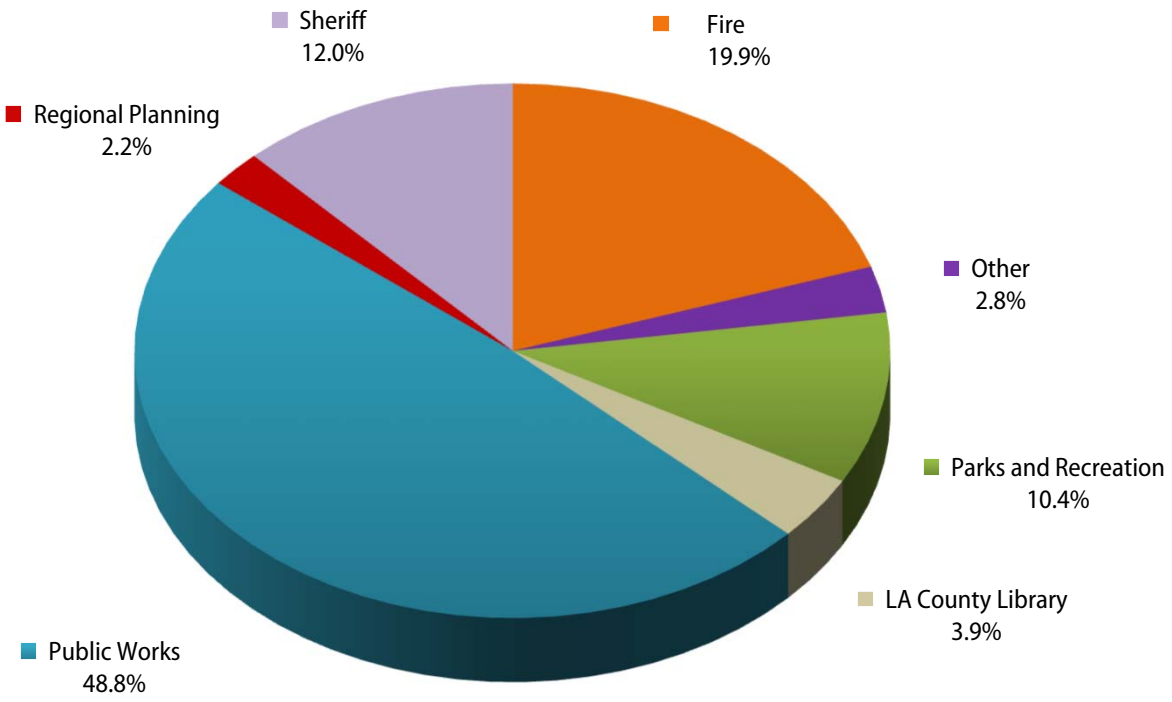
The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.



Indigent Aid

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid Program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.

UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1.680 Billion



		Amounts in Millions	
	Public Works - Public Works Services	$	819.5
	Fire - Regional Operations		333.7
	Sheriff - Patrol Services		202.6
	Parks and Recreation - Parks Services		174.7
	LA County Library - Library Services		65.6
	Regional Planning - Planning and Land Use Regulation Services		37.0
	Other		46.6
	Animal Care and Control - Animal Services	17.1	
	Beaches and Harbors - Marina del Rey	3.9	
	Chief Executive Office - Unincorporated Area Services	1.7	
	County Counsel - Code Enforcement	1.6	
	District Attorney - Citizen's Option for Public Safety (COPS) Program	0.6	
	Public Health - Environmental Health Services	8.2	
	Treasurer and Tax Collector - Business License Services	3.4	
	Workforce Development, Aging and Community Services - Community and Senior Centers	10.1	

Reader's Guide to Understanding the Budget

The Recommended Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained at http://lacounty.gov.

THE GOVERNING BODY

A five-member, elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund and finances most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds account for the operations of governmental units where the users of the services include the general public, and the costs of providing such services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds account for the proceeds of revenue sources that must be spent for specific purposes. Examples are the Child Abuse and Neglect Prevention Program Fund and Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Special District Funds, financed by specific taxes and assessments, are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds account for those governmental activities that are similar to those found in the private sector and include Enterprise Funds and Internal Service Fund.

VII. Agency Fund

Agency Fund is a separate legal entity under the authority of the Board that includes the Los Angeles County Development Authority.

VOLUME ONE

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section provides information about each budget unit. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior Year Budget
- Critical and Unmet Needs *(as applicable)*
- Budget Detail
- Program Summary *(as applicable)*
- Organization Chart

VOLUME TWO

BUDGET DETAIL SCHEDULES

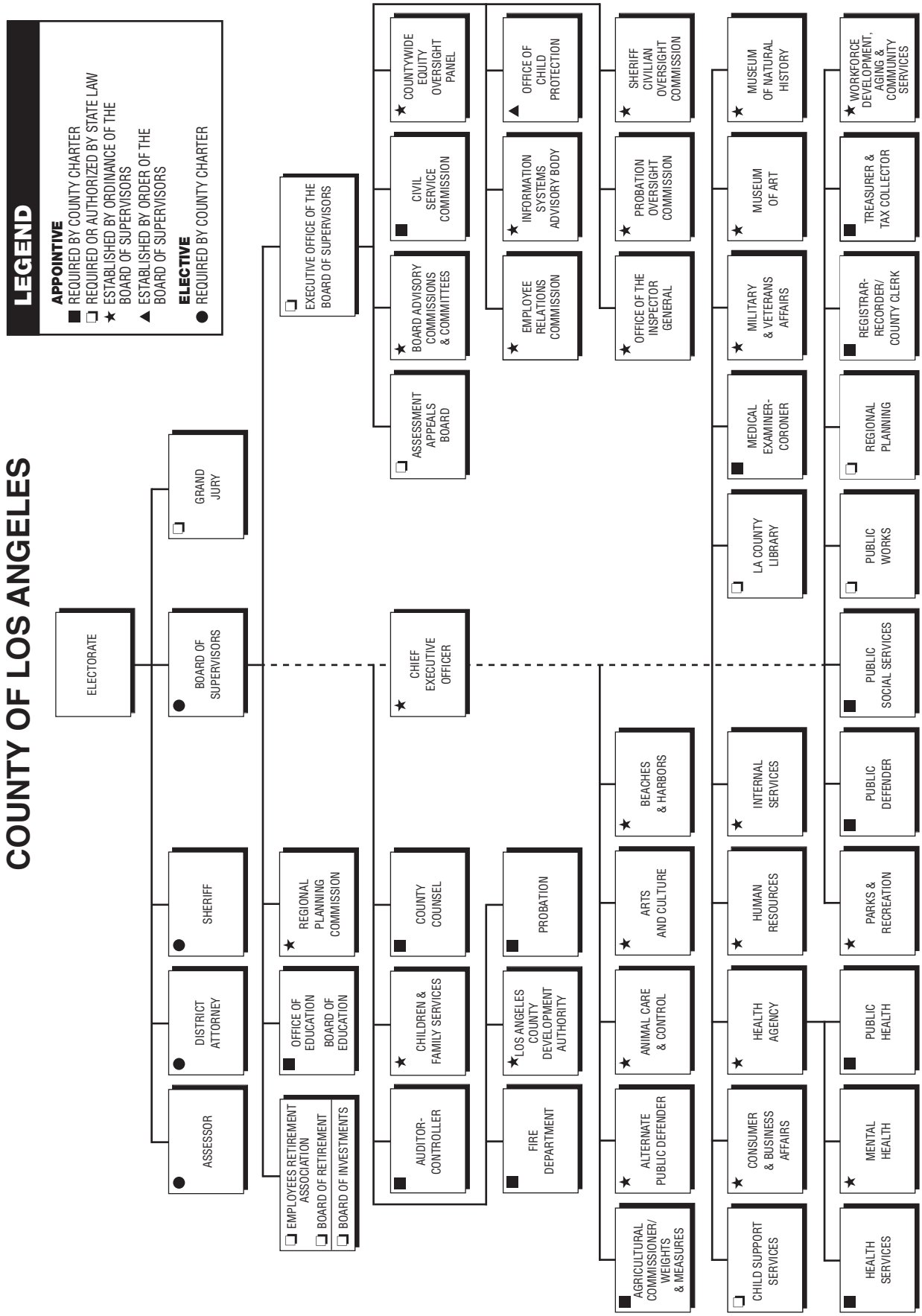
The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

BUDGET SUMMARY SCHEDULES

These schedules provide summary information on financing sources and uses.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.


COUNTY OF LOS ANGELES
LEGEND
APPOINTIVE
■ REQUIRED BY COUNTY CHARTER
❑ REQUIRED OR AUTHORIZED BY STATE LAW
★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS
▲ ESTABLISHED BY ORDER OF THE BOARD OF SUPERVISORS
ELECTIVE
● REQUIRED BY COUNTY CHARTER
ELECTORATE
BOARD OF SUPERVISORS
GRAND JURY
ASSESSOR
DISTRICT ATTORNEY
SHERIFF
EMPLOYEES RETIREMENT ASSOCIATION
BOARD OF RETIREMENT
BOARD OF INVESTMENTS
OFFICE OF EDUCATION
BOARD OF EDUCATION
REGIONAL PLANNING COMMISSION
EXECUTIVE OFFICE OF THE BOARD OF SUPERVISORS
ASSESSMENT APPEALS BOARD
BOARD ADVISORY COMMISSIONS & COMMITTEES
CIVIL SERVICE COMMISSION
COUNTYWIDE EQUITY OVERSIGHT PANEL
CHIEF EXECUTIVE OFFICER
AUDITOR-CONTROLLER
CHILDREN & FAMILY SERVICES
COUNTY COUNSEL
FIRE DEPARTMENT
LOS ANGELES COUNTY DEVELOPMENT AUTHORITY
PROBATION
EMPLOYEE RELATIONS COMMISSION
INFORMATION SYSTEMS ADVISORY BODY
OFFICE OF CHILD PROTECTION
AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
ALTERNATE PUBLIC DEFENDER
ANIMAL CARE & CONTROL
ARTS AND CULTURE
BEACHES & HARBORS
OFFICE OF THE INSPECTOR GENERAL
PROBATION OVERSIGHT COMMISSION
SHERIFF CIVILIAN OVERSIGHT COMMISSION
CHILD SUPPORT SERVICES
CONSUMER & BUSINESS AFFAIRS
HEALTH AGENCY
HUMAN RESOURCES
INTERNAL SERVICES
LA COUNTY LIBRARY
MEDICAL EXAMINER-CORONER
MILITARY & VETERANS AFFAIRS
MUSEUM OF ART
MUSEUM OF NATURAL HISTORY
HEALTH SERVICES
MENTAL HEALTH
PUBLIC HEALTH
PARKS & RECREATION
PUBLIC DEFENDER
PUBLIC SOCIAL SERVICES
PUBLIC WORKS
REGIONAL PLANNING
REGISTRAR-RECORDER/ COUNTY CLERK
TREASURER & TAX COLLECTOR
WORKFORCE DEVELOPMENT, AGING & COMMUNITY SERVICES

Budget Summaries

Affordable Housing

Affordable Housing Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 638,245.33	$ 10,907,000	$ 10,907,000	$ 5,200,000	$ 5,200,000	$ (5,707,000)
OTHER CHARGES	53,905,000.00	70,062,000	69,925,000	95,225,000	95,225,000	25,300,000
GROSS TOTAL	$ 54,543,245.33	$ 80,969,000	$ 80,832,000	$ 100,425,000	$ 100,425,000	$ 19,593,000
NET TOTAL	$ 54,543,245.33	$ 80,969,000	$ 80,832,000	$ 100,425,000	$ 100,425,000	$ 19,593,000
NET COUNTY COST	$ 54,543,245.33	$ 80,969,000	$ 80,832,000	$ 100,425,000	$ 100,425,000	$ 19,593,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, homeownership, and move-in assistance.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects continued funding for affordable housing efforts.

The Recommended Budget also includes $0.4 million for various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

Critical/Strategic Planning Initiatives

Program goals continue to focus on funding the development of affordable housing and its related support services within the County.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**80,832,000**	**0**	**0**	**80,832,000**	**0.0**
New/Expanded Programs					
1. **Affordable Housing:** Reflects an increase in one-time funding to support the development of affordable housing.	50,000,000	--	--	50,000,000	--
Other Changes					
1. **One-Time Funding:** Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services and affordable housing.	(30,407,000)	--	--	(30,407,000)	--
Total Changes	**19,593,000**	**0**	**0**	**19,593,000**	**0.0**
2020-21 Recommended Budget	**100,425,000**	**0**	**0**	**100,425,000**	**0.0**

AFFORDABLE HOUSING BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 154,612.51	$ 700,000	$ 700,000	$ 1,375,000	$ 1,375,000	$ 675,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	22,500.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	9,000,000	9,000,000	3,000,000	3,000,000	(6,000,000)
INFORMATION TECHNOLOGY SECURITY	0.00	30,000	30,000	30,000	30,000	0
PROFESSIONAL SERVICES	458,870.82	1,172,000	1,172,000	790,000	790,000	(382,000)
TECHNICAL SERVICES	2,262.00	5,000	5,000	5,000	5,000	0
TOTAL S & S	638,245.33	10,907,000	10,907,000	5,200,000	5,200,000	(5,707,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	53,905,000.00	70,062,000	69,925,000	95,225,000	95,225,000	25,300,000
TOTAL OTH CHARGES	53,905,000.00	70,062,000	69,925,000	95,225,000	95,225,000	25,300,000
GROSS TOTAL	$ 54,543,245.33	$ 80,969,000	$ 80,832,000	$ 100,425,000	$ 100,425,000	$ 19,593,000
NET TOTAL	$ 54,543,245.33	$ 80,969,000	$ 80,832,000	$ 100,425,000	$ 100,425,000	$ 19,593,000
NET COUNTY COST	$ 54,543,245.33	$ 80,969,000	$ 80,832,000	$ 100,425,000	$ 100,425,000	$ 19,593,000

Departmental Program Summary

1. Affordable Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	100,425,000	--	--	100,425,000	--
Less Administration	--	--	--	--	--
Net Program Costs	100,425,000	--	--	100,425,000	--

Authority: Non-mandated, discretionary program.

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, homeownership, and move-in assistance. The budget unit also supports various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	100,425,000	0	0	100,425,000	0.0

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Director of Weights and Measures

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,293,288.29	$ 39,190,000	$ 39,507,000	$ 41,993,000	$ 39,360,000	$ (147,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 40,207,720.12	$ 41,600,000	$ 45,761,000	$ 49,601,000	$ 47,708,000	$ 1,947,000
SERVICES & SUPPLIES	7,970,754.78	8,700,000	8,700,000	8,839,000	8,700,000	0
OTHER CHARGES	103,977.38	280,000	280,000	280,000	267,000	(13,000)
CAPITAL ASSETS - EQUIPMENT	2,005,216.59	2,673,000	2,673,000	1,414,000	922,000	(1,751,000)
GROSS TOTAL	$ 50,287,668.87	$ 53,253,000	$ 57,414,000	$ 60,134,000	$ 57,597,000	$ 183,000
INTRAFUND TRANSFERS	(629,597.35)	(1,084,000)	(1,084,000)	(1,072,000)	(1,084,000)	0
NET TOTAL	$ 49,658,071.52	$ 52,169,000	$ 56,330,000	$ 59,062,000	$ 56,513,000	$ 183,000
NET COUNTY COST	$ 11,364,783.23	$ 12,979,000	$ 16,823,000	$ 17,069,000	$ 17,153,000	$ 330,000
BUDGETED POSITIONS	397.0	416.0	416.0	437.0	416.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

As an essential resource and value-added partner, the Agricultural Commissioner/Weights and Measures (ACWM) protects the environment, the agricultural industry, consumers, and business operators through effective enforcement of federal and State laws and County ordinances, and continuously advances reliability, locally and nationally, in environmental initiatives and marketplace integrity.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $0.3 million primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects the addition of 1.0 Information Technology (IT) Manager, offset by the deletion of 1.0 IT Supervisor.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Women and Girls Initiative (County Strategic Plan Goal I Strategy 1.2.6) through increased recruitment efforts to further diversify the Department's field workforce by seeking more qualified female applicants, coordinating with local universities for placement and recruitment programs, and participating in job fairs throughout all supervisorial districts;
- Support Wellness of Communities (County Strategic Plan Goal II Strategy II.2) through enhancements to Weights and Measures consumer protection program staffing, coordination with County departments in reducing wildfire fuel loads, and maximizing pest exclusion and vegetation management efforts through the use of the least-toxic methodologies to limit pesticide use and protect the environment and public;

- Pursue opportunities to increase revenue and funding sources (County Strategic Plan Strategy III.3) through proactive involvement in legislation and regulation development, coordination with leadership from the California Department of Food and Agriculture (CDFA) and the California Department of Pesticide Regulation to influence program support and funding, and teaming with statewide partners to secure federal funds; and
- Aid efforts to Realize Tomorrow's Government Today (County's Strategic Plan Goal III) through ongoing employee development, including continued participation by departmental managers in the Executive Development Leadership and Management Development programs. Additionally, ACWM is implementing technology enhancements, maximizing utilization of GIS technology, and migrating applications for a myriad of programs to web-based systems for cost and operational efficiencies and pursuing extensions to the scopes of services offered by its three diverse laboratories (Plant Pathology, Entomology, and Metrology).

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**57,414,000**	**1,084,000**	**39,507,000**	**16,823,000**	**416.0**
New/Expanded Programs					
1. Administration: Reflects the addition of 1.0 IT Manager, offset by the deletion of 1.0 IT Supervisor.	--	--	--	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,247,000	--	--	1,247,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	99,000	--	99,000	--	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, partially offset by a decrease in other charges.	166,000	--	166,000	--	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Coyote Education/Outreach Project and the Vehicle Replacement Plan.	(1,413,000)	--	(412,000)	(1,001,000)	--
5. Various Programs: Reflects various realignments of appropriation and revenue based on historical trends, collections, current operations, and changing needs of the Department.	--	--	--	--	--
6. Coyote Education/Outreach Project: Reflects funding for an existing Agricultural Chemical Sprayer position to function as a field specialist in vertebrate pest control in the Palos Verdes Peninsula cities.	93,000	--	--	93,000	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(9,000)	--	--	(9,000)	--
Total Changes	**183,000**	**0**	**(147,000)**	**330,000**	**0.0**
2020-21 Recommended Budget	**57,597,000**	**1,084,000**	**39,360,000**	**17,153,000**	**416.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	$ 17,129,947.62	$ 19,323,000	$ 20,017,000	$ 20,448,000	$ 20,282,000	$ 265,000
BUSINESS LICENSES	8,628,824.57	8,628,000	8,300,000	8,656,000	8,300,000	0
CHARGES FOR SERVICES - OTHER	165,362.35	188,000	188,000	188,000	188,000	0
FEDERAL - OTHER	1,722.04	0	0	0	0	0
HOSPITAL OVERHEAD	10,468.40	0	0	0	0	0
LEGAL SERVICES	729,418.87	750,000	623,000	729,000	623,000	0
MISCELLANEOUS	538,111.79	464,000	464,000	464,000	464,000	0
OTHER SALES	(4,598.48)	3,000	3,000	3,000	3,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	225,235.77	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	112,170.21	0	0	0	0	0
STATE - OTHER	197,402.97	217,000	217,000	192,000	217,000	0
STATE AID - AGRICULTURE	10,559,222.18	9,317,000	9,395,000	11,013,000	8,983,000	(412,000)
TOTAL REVENUE	$ 38,293,288.29	$ 39,190,000	$ 39,507,000	$ 41,993,000	$ 39,360,000	$ (147,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 23,909,027.31	$ 24,033,000	$ 27,713,000	$ 29,720,000	$ 28,819,000	$ 1,106,000
CAFETERIA BENEFIT PLANS	6,260,345.68	7,043,000	6,873,000	7,425,000	6,891,000	18,000
COUNTY EMPLOYEE RETIREMENT	4,076,149.22	4,302,000	4,939,000	5,429,000	5,148,000	209,000
DENTAL INSURANCE	134,750.95	135,000	89,000	150,000	135,000	46,000
DEPENDENT CARE SPENDING ACCOUNTS	57,575.00	60,000	47,000	60,000	60,000	13,000
DISABILITY BENEFITS	207,463.75	173,000	152,000	318,000	316,000	164,000
FICA (OASDI)	355,621.99	365,000	344,000	386,000	365,000	21,000
HEALTH INSURANCE	854,546.99	787,000	869,000	947,000	877,000	8,000
LIFE INSURANCE	75,128.68	75,000	46,000	81,000	77,000	31,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	2,727,000.00	3,039,000	3,048,000	3,404,000	3,404,000	356,000
SAVINGS PLAN	150,984.52	156,000	241,000	208,000	200,000	(41,000)
THRIFT PLAN (HORIZONS)	694,397.92	693,000	560,000	656,000	599,000	39,000
UNEMPLOYMENT INSURANCE	54,260.00	46,000	86,000	55,000	55,000	(31,000)
WORKERS' COMPENSATION	651,068.11	693,000	749,000	757,000	757,000	8,000
TOTAL S & E B	40,207,720.12	41,600,000	45,761,000	49,601,000	47,708,000	1,947,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	784,316.64	737,000	737,000	785,000	737,000	0
AGRICULTURAL	748,760.12	1,082,000	1,082,000	1,082,000	1,082,000	0
CLOTHING & PERSONAL SUPPLIES	75,951.78	70,000	70,000	70,000	70,000	0
COMMUNICATIONS	191,751.16	280,000	280,000	220,000	280,000	0
COMPUTING-MAINFRAME	15,781.00	10,000	10,000	15,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	595,593.12	286,000	286,000	600,000	286,000	0
COMPUTING-PERSONAL	42,091.06	169,000	169,000	100,000	169,000	0
CONTRACTED PROGRAM SERVICES	0.00	597,000	597,000	0	597,000	0
HOUSEHOLD EXPENSE	33,829.55	28,000	28,000	30,000	28,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	50,000	50,000	0	50,000	0
INFORMATION TECHNOLOGY SERVICES	168,697.50	208,000	208,000	175,000	208,000	0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	42,453.76	6,000	6,000	50,000	6,000	0
MAINTENANCE - EQUIPMENT	110,426.83	107,000	107,000	107,000	107,000	0
MAINTENANCE-BUILDINGS & IMPRV	627,096.46	336,000	336,000	500,000	336,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	2,889.11	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	22,658.00	11,000	11,000	25,000	11,000	0
MISCELLANEOUS EXPENSE	87,730.85	66,000	66,000	75,000	66,000	0
OFFICE EXPENSE	266,524.04	404,000	404,000	466,000	404,000	0
PROFESSIONAL SERVICES	186,278.47	379,000	379,000	299,000	379,000	0
PUBLICATIONS & LEGAL NOTICES	0.00	6,000	6,000	0	6,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	354,106.48	167,000	167,000	360,000	167,000	0
RENTS & LEASES - EQUIPMENT	67,467.18	0	0	60,000	0	0
SMALL TOOLS & MINOR EQUIPMENT	69,857.60	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	37,543.12	48,000	48,000	48,000	48,000	0
TECHNICAL SERVICES	1,304,487.78	1,228,000	1,228,000	1,228,000	1,228,000	0
TELECOMMUNICATIONS	633,950.81	438,000	438,000	650,000	438,000	0
TRAINING	41,967.33	114,000	114,000	50,000	114,000	0
TRANSPORTATION AND TRAVEL	1,259,145.68	1,465,000	1,465,000	1,465,000	1,465,000	0
UTILITIES	199,399.35	279,000	279,000	250,000	279,000	0
TOTAL S & S	7,970,754.78	8,700,000	8,700,000	8,839,000	8,700,000	0
OTHER CHARGES						
JUDGMENTS & DAMAGES	61,755.07	150,000	150,000	150,000	150,000	0
RETIREMENT OF OTHER LONG TERM DEBT	41,541.00	130,000	130,000	130,000	117,000	(13,000)
TAXES & ASSESSMENTS	681.31	0	0	0	0	0
TOTAL OTH CHARGES	103,977.38	280,000	280,000	280,000	267,000	(13,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	2,005,216.59	2,673,000	2,673,000	1,414,000	922,000	(1,751,000)
TOTAL CAPITAL ASSETS	2,005,216.59	2,673,000	2,673,000	1,414,000	922,000	(1,751,000)
GROSS TOTAL	$ 50,287,668.87	$ 53,253,000	$ 57,414,000	$ 60,134,000	$ 57,597,000	$ 183,000
INTRAFUND TRANSFERS	(629,597.35)	(1,084,000)	(1,084,000)	(1,072,000)	(1,084,000)	0
NET TOTAL	$ 49,658,071.52	$ 52,169,000	$ 56,330,000	$ 59,062,000	$ 56,513,000	$ 183,000
NET COUNTY COST	$ 11,364,783.23	$ 12,979,000	$ 16,823,000	$ 17,069,000	$ 17,153,000	$ 330,000
BUDGETED POSITIONS	397.0	416.0	416.0	437.0	416.0	0.0

Departmental Program Summary

1. Exotic Pest Detection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Exotic Pest Detection)	10,314,000	--	6,003,000	4,311,000	72.0
Less Administration	*2,168,000*	--	*106,000*	*2,062,000*	--
Net Program Costs	8,146,000	--	5,897,000	2,249,000	72.0

Authority: Mandated program – California Food and Agricultural Code (CFAC) Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	176,000	--	182,000	(6,000)	1.0
Less Administration	*30,000*	--	--	*30,000*	--
Net Program Costs	146,000	--	182,000	(36,000)	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

Conduct inspections of agricultural handlers of hazardous materials and forward these inventories to the County Certified Unified Program Agency (CUPA) for review and incorporation into CUPA's business plan database.

3. Agricultural Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	340,000	--	285,000	55,000	3.0
Less Administration	*60,000*	--	--	*60,000*	--
Net Program Costs	280,000	--	285,000	(5,000)	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public to act as a clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentations for public, private, and governmental employees, and at fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

4. Pesticide Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,393,000	--	3,385,000	1,008,000	29.0
Less Administration	*813,000*	--	*106,000*	*707,000*	--
Net Program Costs	3,580,000	--	3,279,000	301,000	29.0

Authority: Mandated program – CFAC Sections 11501, 11501.5, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement, and develop an annual statistical report of the County's agricultural production.

5. Nursery and Seed

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	346,000	--	117,000	229,000	2.0
Less Administration	*60,000*	--	--	*60,000*	--
Net Program Costs	286,000	--	117,000	169,000	2.0

Authority: Mandated program – CFAC Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The Nursery Program prevents the introduction and spread of agricultural pests through nursery stock and protects agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,700,000	--	3,507,000	1,193,000	27.0
Less Administration	*813,000*	--	*106,000*	*707,000*	--
Net Program Costs	3,887,000	--	3,401,000	486,000	27.0

Authority: Mandated program – CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as postal offices, express carrier locations, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

Low Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Phytosanitary Certification)	2,397,000	--	3,154,000	(757,000)	16.0
Less Administration	*482,000*	--	*106,000*	*376,000*	--
Net Program Costs	1,915,000	--	3,048,000	(1,133,000)	16.0

Authority: Mandated program – CFAC Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The program promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories/Sudden Oak Death (SOD)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	505,000	--	207,000	298,000	3.0
Less Administration	*90,000*	--	--	*90,000*	--
Net Program Costs	415,000	--	207,000	208,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to departmental programs, such as Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments. Protect consumers by identifying known and potential agricultural pests entering the County through port facilities. Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine 7 Code of Federal Regulations (CFR) 301.92.

Enforce federal and State quarantines against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,003,000	--	1,513,000	490,000	18.0
Less Administration	*512,000*	--	*106,000*	*406,000*	--
Net Program Costs	1,491,000	--	1,407,000	84,000	18.0

Authority: Mandated program – CFAC Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate and prevent the artificial spread of the insect pest that carries Pierce's Disease, a disease threatening grape and wine production.

7. Produce Standardization

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,596,000	--	1,734,000	862,000	16.0
Less Administration	*422,000*	--	*106,000*	*316,000*	--
Net Program Costs	2,174,000	--	1,628,000	546,000	16.0

Authority: Mandated program – CFAC Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold, and is donated or destroyed.

8. Scales and Meters Accuracy – Device

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,639,000	--	6,356,000	2,283,000	49.0
Less Administration	*1,445,000*	--	--	*1,445,000*	--
Net Program Costs	7,194,000	--	6,356,000	838,000	49.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology, and specialized equipment to conduct these tests.

9. Scanner Inspection – Price Verification

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,626,000	--	2,220,000	1,406,000	22.0
Less Administration	*632,000*	--	--	*632,000*	--
Net Program Costs	2,994,000	--	2,220,000	774,000	22.0

Authority: Mandated program – CBPC Section 12103.5.

Conduct undercover test purchases at retail stores. The prices charged for items selected are compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

10. Business Practices and Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,698,000	458,000	429,000	1,811,000	17.0
Less Administration	*482,000*	--	--	*482,000*	--
Net Program Costs	2,216,000	458,000	429,000	1,329,000	17.0

Authority: Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

11. Integrated Pest Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,881,000	288,000	5,110,000	2,483,000	49.0
Less Administration	*1,415,000*	--	*107,000*	*1,308,000*	--
Net Program Costs	6,466,000	288,000	5,003,000	1,175,000	49.0

Authority: Mandated program – California Government Code Section 25842; CFAC Sections 5404, 6022, and 6024; and County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping, or the environment through biologically sound and efficient control methods.

12. Weed Abatement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,983,000	338,000	5,158,000	1,487,000	41.0
Less Administration	*1,173,000*	--	--	*1,173,000*	--
Net Program Costs	5,810,000	338,000	5,158,000	314,000	41.0

Authority: Mandated program – CHSC Sections 14875-14922; California Government Code Sections 39560-39588 and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and County residents by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

13. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,597,000	--	743,000	9,854,000	51.0
Less Administration	--	--	--	--	--
Net Program Costs	10,597,000	--	743,000	9,854,000	51.0

Authority: Non-mandated, discretionary program.

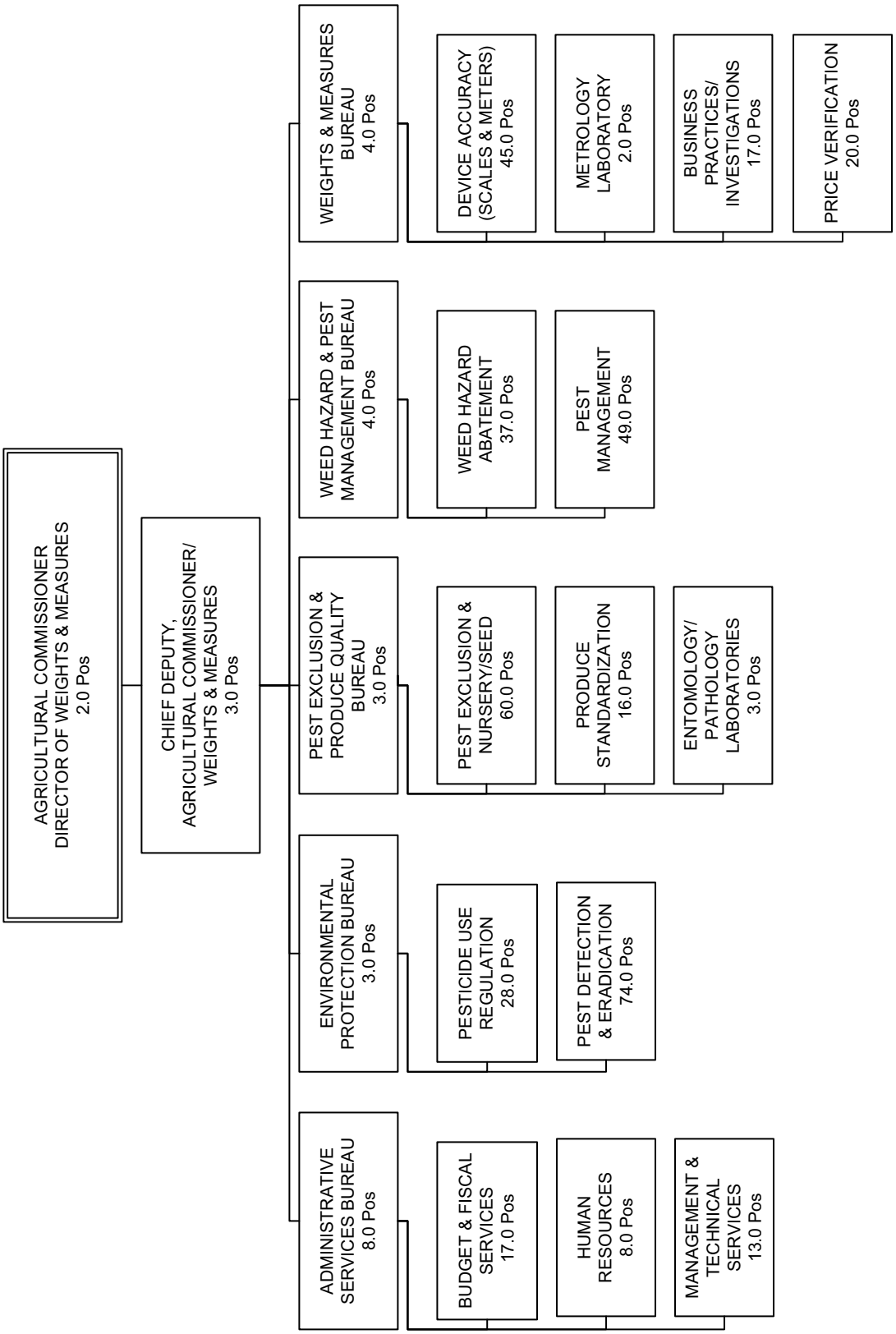
Provide administrative support to the Department, including the executive office, finance, budgeting, purchasing, human resources, payroll, facility management, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	57,597,000	1,084,000	39,360,000	17,153,000	416.0

DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

Kurt E. Floren, Director

FY 2020-21 Recommended Budget Positions = 416.0



Alliance for Health Integration

Alliance for Health Integration Summary

CLASSIFICATION	ALLIANCE FOR HEALTH INTEGRATION	HEALTH SERVICES	MENTAL HEALTH	PUBLIC HEALTH	TOTAL
FINANCING SOURCES					
CANCEL OBLIGATED FUND BAL	$ 0	$ 219,077,000	$ 0	$ 0	$ 219,077,000
OTHER REVENUE	0	7,055,419,000	2,653,236,000	909,545,000	10,618,200,000
NET COUNTY COST	0	1,029,318,000	57,934,000	222,245,000	1,309,497,000
TOTAL FINANCING SOURCES	$ 0	$ 8,303,814,000	$ 2,711,170,000	$ 1,131,790,000	$ 12,146,774,000
FINANCING USES					
SALARIES & EMPLOYEE BENEFITS	$ 1,924,000	$ 3,478,576,000	$ 802,271,000	$ 717,999,000	$ 5,000,770,000
S & EB EXPENDITURE DISTRIBUTION	0	0	0	(27,028,000)	(27,028,000)
TOTAL S & E B	1,924,000	3,478,576,000	802,271,000	690,971,000	4,973,742,000
SERVICES & SUPPLIES	100,000	2,751,254,000	1,966,734,000	538,314,000	5,256,402,000
S & S EXPENDITURE DISTRIBUTION	0	(272,872,000)	0	(12,988,000)	(285,860,000)
TOTAL S & S	100,000	2,478,382,000	1,966,734,000	525,326,000	4,970,542,000
OTHER CHARGES	0	1,442,282,000	123,483,000	7,933,000	1,573,698,000
OC EXPENDITURE DISTRIBUTION	0	(12,427,000)	0	0	(12,427,000)
TOTAL OTH CHARGES	0	1,429,855,000	123,483,000	7,933,000	1,561,271,000
CAPITAL ASSETS - B & I	0	85,804,000	0	0	85,804,000
CAPITAL ASSETS - EQUIPMENT	0	47,422,000	2,775,000	2,010,000	52,207,000
TOTAL CAPITAL ASSETS	0	133,226,000	2,775,000	2,010,000	138,011,000
OTHER FINANCING USES	0	1,076,655,000	0	0	1,076,655,000
GROSS TOTAL	$ 2,024,000	$ 8,596,694,000	$ 2,895,263,000	$ 1,226,240,000	$ 12,720,221,000
INTRAFUND TRANSFERS	(2,024,000)	(292,880,000)	(184,093,000)	(94,450,000)	(573,447,000)
NET TOTAL	$ 0	$ 8,303,814,000	$ 2,711,170,000	$ 1,131,790,000	$ 12,146,774,000
TOTAL FINANCING USES	$ 0	$ 8,303,814,000	$ 2,711,170,000	$ 1,131,790,000	$ 12,146,774,000
BUDGETED POSITIONS	7.0	25,899.0	6,059.0	5,206.0	37,171.0

Mission Statement

The mission of the Alliance for Health Integration (Alliance) is to strengthen innovation and collaboration in order to make significant improvements in health outcomes for County residents.

2020-21 Budget Message

On January 13, 2015, the Board unanimously approved in concept the integration of the Departments of Health Services, Mental Health, and Public Health to create the Health Agency. On February 18, 2020, the Board unanimously approved a proposal to transition the Health Agency to the Alliance for Health Integration to implement a series of intentional, integrated actions and activities to achieve measurably improved health outcomes for County residents in most need.

The budgets for the three departments will continue to remain separate. Therefore, the 2020-21 Recommended Budget reflects the summation of the Alliance's resources and three departments' budgets, after which each department follows. The Alliance is funded with available resources and will be adjusted once its organizational structure has been finalized.

Critical/Strategic Planning Initiatives

The Alliance has three strategic priorities, which were developed in conjunction with various stakeholders, including departmental leadership teams, union partners, all health-affiliated County commissioners, and various community stakeholders.

The three strategic priorities are:

- Integration and development of prevention, treatment, and healing services.
- Reduction of health inequities.
- Improvement of organizational effectiveness.

The Alliance will continue to work with stakeholders to further refine the specific objectives and metrics for each strategic priority.

Health Services

Christina R. Ghaly, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 492,169,540.00	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
OTHER REVENUE	5,951,318,408.80	6,809,890,000	6,944,038,000	7,144,352,000	7,055,419,000	111,381,000
NET COUNTY COST	750,962,801.55	1,074,709,000	1,020,349,000	1,075,769,000	1,029,318,000	8,969,000
TOTAL FINANCING SOURCES	$7,194,450,750.35	$ 8,063,371,000	$ 8,156,273,000	$ 8,654,474,000	$ 8,303,814,000	$ 147,541,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$3,077,662,215.58	$ 3,296,461,000	$ 3,293,799,000	$ 3,587,447,000	$ 3,478,576,000	$ 184,777,000
SERVICES & SUPPLIES	2,412,789,795.75	2,730,195,000	2,838,716,000	2,916,619,000	2,751,254,000	(87,462,000)
S & S EXPENDITURE DISTRIBUTION	(251,780,217.53)	(253,334,000)	(258,703,000)	(272,872,000)	(272,872,000)	(14,169,000)
TOTAL S & S	2,161,009,578.22	2,476,861,000	2,580,013,000	2,643,747,000	2,478,382,000	(101,631,000)
OTHER CHARGES	750,691,319.49	1,374,893,000	1,568,707,000	1,456,291,000	1,442,282,000	(126,425,000)
OC EXPENDITURE DISTRIBUTION	(17,632,011.43)	(5,379,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	733,059,308.06	1,369,514,000	1,556,280,000	1,443,864,000	1,429,855,000	(126,425,000)
CAPITAL ASSETS - LAND	1,940,000.00	0	0	0	0	0
CAPITAL ASSETS - B & I	40,507,552.78	92,976,000	79,360,000	85,804,000	85,804,000	6,444,000
CAPITAL ASSETS - EQUIPMENT	66,162,197.84	40,169,000	48,828,000	47,422,000	47,422,000	(1,406,000)
TOTAL CAPITAL ASSETS	108,609,750.62	133,145,000	128,188,000	133,226,000	133,226,000	5,038,000
OTHER FINANCING USES	923,386,555.77	882,359,000	888,358,000	1,189,329,000	1,076,655,000	188,297,000
GROSS TOTAL	$7,003,727,408.25	$ 8,158,340,000	$ 8,446,638,000	$ 8,997,613,000	$ 8,596,694,000	$ 150,056,000
INTRAFUND TRANSFERS	(185,518,117.60)	(219,470,000)	(290,365,000)	(343,139,000)	(292,880,000)	(2,515,000)
NET TOTAL	$6,818,209,290.65	$ 7,938,870,000	$ 8,156,273,000	$ 8,654,474,000	$ 8,303,814,000	$ 147,541,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 58,177,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	318,063,998.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 376,240,998.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$7,194,450,288.65	$ 7,938,870,000	$ 8,156,273,000	$ 8,654,474,000	$ 8,303,814,000	$ 147,541,000
BUDGETED POSITIONS	25,685.0	25,899.0	25,899.0	26,391.0	25,899.0	0.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

The Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers, six comprehensive health centers (CHC), 13 health centers (HC), and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services, and Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in the communities. The Department also manages emergency medical services for the entire County, and trains over 1,700 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

2020-21 Budget Message

The 2020-21 Recommended Budget is funded with available resources and reflects the minimum maintenance of effort (MOE) required by law ($349.8 million and vehicle license fees (VLF) realignment revenue of $282.8 million), plus an additional $419.8 million in County funding. The additional County funding components are comprised of $364.8 million from the General Fund and $55.0 million in Tobacco Settlement funds. The Recommended Budget also reflects $23.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan.

The Recommended Budget reflects an NCC increase of $9.0 million, consisting primarily of Board-approved increases in salaries and employee benefits and a one percent increase in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California, offset by the deletion of prior-year funding provided on a one-time basis, adjustments to capital projects, and an increase in VLF revenue.

The Recommended Budget also reflects $211.3 million in Measure B Special Tax revenue, of which $208.5 million is allocated for County hospital emergency and trauma care costs. Another $2.8 million is allocated for services related to trauma centers and emergency medical services overseen by the Health Services Administration-Emergency Medical Services unit.

The Recommended Budget also includes additional positions, fully offset with position reductions primarily to augment services at the Patient-Centered Medical Homes, as well as a $112.6 million placeholder to reduce the Department's overall appropriation to match the estimated $219.1 million of obligated fund balance available, until the Department clarifies its revenue projections and explores other potential solutions to fully fund its budget. Although a significant portion of the Department's obligated fund balance is currently reserved until its long-term receivables are resolved, the Department anticipates that some of the receivables will be received or other revenues will be realized that will allow the Department to remove the placeholder later this year.

Critical/Strategic Planning Initiatives

The Department is continuing to move towards its vision of being recognized nationally as a model integrated health system. To help achieve that, it is focused on transforming its system and services to provide cost-effective care for patients across the continuum of care by optimizing clinical quality and patient experience, developing a high-performing workforce, and ensuring its financial viability in support of this vision.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**8,446,638,000**	**290,365,000**	**7,135,924,000**	**1,020,349,000**	**25,899.0**
New/Expanded Programs					
1. Patient-Centered Medical Homes (PCMH) – Revised Staffing Model: Reflects an increase of 71.0 positions, offset with the deletion of 71.0 positions and Health Homes Program revenue, to revise the PCMH staffing model to include additional services to address behavioral health and case management.	8,244,000	--	41,551,000	(33,307,000)	--
2. Office of Diversion and Re-Entry: Reflects an expansion of re-entry programs and youth diversion services, fully offset with grant funding. Also reflects the deletion of various one-time funding.	5,625,000	(1,449,000)	7,074,000	--	--
3. Housing for Health Program: Reflects funding for the renovation of the Bell Recuperative Care Center and expanded street-based engagement services, fully offset with grant funding and other revenues.	6,570,000	--	6,570,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Critical Issues					
1. Budgetary Reduction: Reflects a placeholder to reduce the Department's appropriation to match the estimated obligated fund balance available until the Department clarifies its revenue projections and explores other potential solutions to fully fund its budget.	(112,559,000)	--	--	(112,559,000)	--
2. Chief Medical Officer (CMO) – Specialty Care Staffing: Reflects an increase of 5.0 positions, partially offset by the deletion of 5.0 vacant positions to assist the CMO in evaluating and improving specialty care services departmentwide.	2,795,000	--	893,000	1,902,000	--
3. One-Time Tobacco Settlement Funding: Reflects the deletion of one-time Tobacco Settlement funding used to address a projected deficit in the My Health LA program.	(4,388,000)	--	--	(4,388,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	175,491,000	--	906,000	174,585,000	--
2. AB 109: Reflects the removal of one-time funding provided for various programs, as well as the annualization of funding to address the Department of Justice settlement regarding release planning services within the jails.	(34,714,000)	--	(34,714,000)	--	--
3. Position Changes: Reflects an increase of 13.0 positions, partially offset by the deletion of 13.0 vacant positions to add resident physicians at Martin Luther King, Jr. Outpatient Center, LAC+USC Medical Center, and Harbor-UCLA Medical Center. Also reflects various ministerial reclassifications.	1,408,000	--	1,267,000	141,000	--
4. Pharmaceutical Costs: Reflects an increase in costs based on historical trends, as well as an anticipated price inflation of 5.7 percent based on Centers for Medicare and Medicaid Services projections.	12,187,000	--	--	12,187,000	--
5. Capital Projects: Reflects a net increase primarily due to the establishment of several new capital projects.	6,444,000	--	(1,010,000)	7,454,000	--
6. Ministerial Changes: Reflects increases in various services and supplies, utilities costs, charges from other County departments, and Board-approved contracts. Also includes decreases to risk management and various other costs.	19,536,000	3,258,000	18,274,000	(1,996,000)	--
7. One-Time Funding Adjustments: Reflects the removal of prior-year funding that was provided on a one-time basis for various homeless strategies, as well as the carryover of one-time funding for the Interim Housing Capital Funding Pool and the Los Angeles Network For Enhanced Services (LANES) initiative.	(5,526,000)	--	--	(5,526,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Revenue Changes and Operating Subsidies: Reflects revenue adjustments primarily for the Global Payment Program, Quality Incentive Program, Enhanced Payment Program, and Public Hospital Redesign and Incentives in Medi-Cal. Also includes appropriation and revenue adjustments for operating subsidies, the use of $219.1 million of obligated fund balance available, a one percent increase in NCC as required by AB 85, and an increase in VLF realignment revenue.	68,943,000	706,000	97,761,000	(29,524,000)	--
Total Changes	**150,056,000**	**2,515,000**	**138,572,000**	**8,969,000**	**0.0**
2020-21 Recommended Budget	**8,596,694,000**	**292,880,000**	**7,274,496,000**	**1,029,318,000**	**25,899.0**

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	492,169,540.00	178,772,000	191,886,000	434,353,000	219,077,000	27,191,000
CHARGES FOR SERVICES - OTHER	74,007,657.92	355,400,000	150,441,000	143,159,000	141,719,000	(8,722,000)
CONTRACT CITIES SELF INSURANCE	0.00	0	0	800,000	800,000	800,000
COURT FEES & COSTS	4,450.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,588,427.36	1,582,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - GRANTS	768,440,452.95	627,669,000	666,310,000	348,451,000	348,451,000	(317,859,000)
FEDERAL - HEALTH ADMINISTRATION	0.00	0	0	9,425,000	9,425,000	9,425,000
FEDERAL - OTHER	694,211.55	289,000	1,014,000	351,000	351,000	(663,000)
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	3,642,900.84	1,543,000	0	0	0	0
FORFEITURES & PENALTIES	3,304,599.61	3,660,000	3,682,000	3,682,000	3,682,000	0
HOSPITAL OVERHEAD	351,021,069.73	353,837,000	354,454,000	372,274,000	372,587,000	18,133,000
INSTITUTIONAL CARE & SERVICES	3,330,142,547.29	3,955,398,000	4,215,394,000	4,461,402,000	4,454,166,000	238,772,000
INTEREST	839,297.64	847,000	808,000	808,000	808,000	0
LEGAL SERVICES	168,690.00	0	0	0	0	0
LIBRARY SERVICES	1,517.85	2,000	9,000	9,000	9,000	0
MISCELLANEOUS	39,860,334.26	35,675,000	23,894,000	25,036,000	25,036,000	1,142,000
OTHER GOVERNMENTAL AGENCIES	7,032,117.00	0	0	4,940,000	4,940,000	4,940,000
OTHER LICENSES & PERMITS	680,263.31	678,000	669,000	669,000	669,000	0
OTHER SALES	1,029,224.90	801,000	725,000	725,000	725,000	0
OTHER STATE AID - HEALTH	1,294,421.61	5,753,000	7,155,000	7,011,000	7,011,000	(144,000)
PERSONNEL SERVICES	900.34	0	0	0	0	0
RENTS & CONCESSIONS	16,604.44	0	0	0	0	0
SALE OF CAPITAL ASSETS	38,366.87	0	0	0	0	0
SETTLEMENTS	742,340.05	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - HEALTH SERVICES	29,984,978.47	101,020,000	101,020,000	101,020,000	101,020,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	16,547,590.64	47,252,000	61,749,000	23,210,000	27,941,000	(33,808,000)
STATE - CALIFORNIA CHILDREN SERVICES	0.00	0	580,000	0	0	(580,000)
STATE - HEALTH ADMINISTRATION	30,342,347.84	28,864,000	27,512,000	81,210,000	88,710,000	61,198,000
STATE - OTHER	19,887,226.63	43,241,000	54,787,000	6,767,000	6,767,000	(48,020,000)
TRANSFERS IN	1,270,005,869.70	1,246,379,000	1,272,351,000	1,551,919,000	1,459,118,000	186,767,000
NET COUNTY COST	750,962,801.55	1,074,709,000	1,020,349,000	1,075,769,000	1,029,318,000	8,969,000
TOTAL FINANCING SOURCES	$7,194,450,750.35	$ 8,063,371,000	$ 8,156,273,000	$ 8,654,474,000	$ 8,303,814,000	$ 147,541,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,996,061,812.81	$ 2,127,696,000	$ 2,118,483,000	$ 2,307,858,000	$ 2,209,429,000	$ 90,946,000
CAFETERIA BENEFIT PLANS	398,281,957.00	429,093,000	437,882,000	453,150,000	450,135,000	12,253,000
COUNTY EMPLOYEE RETIREMENT	320,503,158.91	345,634,000	352,599,000	397,591,000	394,135,000	41,536,000
DENTAL INSURANCE	8,074,749.75	9,510,000	8,327,000	10,081,000	9,497,000	1,170,000
DEPENDENT CARE SPENDING ACCOUNTS	2,097,780.55	2,196,000	1,836,000	2,267,000	2,149,000	313,000
DISABILITY BENEFITS	15,802,495.61	13,221,000	13,208,000	12,929,000	12,897,000	(311,000)
FICA (OASDI)	29,398,642.98	32,028,000	30,032,000	33,578,000	33,227,000	3,195,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
HEALTH INSURANCE	28,926,862.36	30,008,000	30,754,000	35,681,000	32,450,000	1,696,000
LIFE INSURANCE	3,664,098.83	1,741,000	1,566,000	1,878,000	1,808,000	242,000
OTHER EMPLOYEE BENEFITS	465,914.96	484,000	149,000	149,000	149,000	0
RETIREE HEALTH INSURANCE	165,465,126.00	186,826,000	188,019,000	210,005,000	210,018,000	21,999,000
SAVINGS PLAN	11,660,079.13	12,676,000	12,768,000	13,234,000	13,293,000	525,000
THRIFT PLAN (HORIZONS)	52,098,558.68	56,753,000	49,437,000	59,590,000	59,931,000	10,494,000
UNEMPLOYMENT INSURANCE	268,573.67	516,000	517,000	534,000	534,000	17,000
WORKERS' COMPENSATION	44,892,404.34	48,079,000	48,222,000	48,922,000	48,924,000	702,000
TOTAL S & E B	3,077,662,215.58	3,296,461,000	3,293,799,000	3,587,447,000	3,478,576,000	184,777,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	476,024,975.63	479,113,000	476,660,000	493,230,000	493,717,000	17,057,000
CLOTHING & PERSONAL SUPPLIES	2,131,827.25	2,509,000	4,809,000	4,834,000	4,832,000	23,000
COMMUNICATIONS	3,197,377.48	2,241,000	1,429,000	1,446,000	1,446,000	17,000
COMPUTING-MAINFRAME	1,387,987.00	2,577,000	4,537,000	4,537,000	4,537,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	30,549,107.94	5,983,000	4,590,000	4,703,000	4,703,000	113,000
COMPUTING-PERSONAL	39,504,672.84	19,220,000	24,635,000	25,007,000	24,878,000	243,000
CONTRACTED PROGRAM SERVICES	330,001,808.16	573,948,000	722,612,000	698,165,000	691,757,000	(30,855,000)
FOOD	450,926.82	481,000	247,000	267,000	267,000	20,000
HOUSEHOLD EXPENSE	10,852,187.64	11,053,000	12,174,000	11,925,000	11,900,000	(274,000)
INFORMATION TECHNOLOGY SECURITY	582,681.06	721,000	670,000	670,000	670,000	0
INFORMATION TECHNOLOGY SERVICES	13,492,108.39	35,448,000	35,710,000	35,856,000	35,856,000	146,000
INSURANCE	16,506,433.64	26,993,000	26,498,000	26,296,000	25,446,000	(1,052,000)
JURY & WITNESS EXPENSE	0.00	0	0	0	(112,562,000)	(112,562,000)
MAINTENANCE - EQUIPMENT	34,801,175.46	48,601,000	50,815,000	51,185,000	51,183,000	368,000
MAINTENANCE-BUILDINGS & IMPRV	73,306,049.52	66,404,000	55,709,000	56,046,000	56,015,000	306,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	757,798,704.80	745,186,000	722,293,000	810,499,000	755,097,000	32,804,000
MEMBERSHIPS	3,105,597.72	3,458,000	3,344,000	3,676,000	3,609,000	265,000
MISCELLANEOUS EXPENSE	(2,583,163.99)	12,323,000	14,944,000	16,383,000	15,654,000	710,000
OFFICE EXPENSE	11,145,032.67	14,895,000	16,931,000	15,696,000	15,601,000	(1,330,000)
PROFESSIONAL SERVICES	366,251,317.67	403,714,000	375,824,000	360,566,000	371,515,000	(4,309,000)
PUBLICATIONS & LEGAL NOTICES	10,096.79	29,000	71,000	72,000	72,000	1,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	10,547,335.19	11,096,000	17,041,000	16,350,000	16,350,000	(691,000)
RENTS & LEASES - EQUIPMENT	12,754,409.13	12,096,000	10,429,000	10,924,000	10,837,000	408,000
SMALL TOOLS & MINOR EQUIPMENT	3,883,361.68	3,661,000	2,155,000	2,257,000	2,251,000	96,000
SPECIAL DEPARTMENTAL EXPENSE	4,750,509.58	4,910,000	3,742,000	3,466,000	3,458,000	(284,000)
TECHNICAL SERVICES	139,618,056.82	158,454,000	158,380,000	165,966,000	165,706,000	7,326,000
TELECOMMUNICATIONS	23,445,030.59	23,517,000	23,620,000	22,455,000	22,455,000	(1,165,000)
TRAINING	2,848,860.66	3,219,000	5,272,000	5,417,000	5,342,000	70,000
TRANSPORTATION AND TRAVEL	6,208,112.36	6,471,000	9,440,000	10,048,000	9,985,000	545,000
UTILITIES	40,217,215.25	51,874,000	54,135,000	58,677,000	58,677,000	4,542,000
S & S EXPENDITURE DISTRIBUTION	(251,780,217.53)	(253,334,000)	(258,703,000)	(272,872,000)	(272,872,000)	(14,169,000)
TOTAL S & S	2,161,009,578.22	2,476,861,000	2,580,013,000	2,643,747,000	2,478,382,000	(101,631,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	686,054,822.44	1,272,245,000	1,462,689,000	1,348,246,000	1,348,246,000	(114,443,000)
INTEREST ON NOTES & WARRANTS	5,152,927.68	5,205,000	5,569,000	5,569,000	5,569,000	0

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
INTEREST ON OTHER LONG TERM DEBT	0.00	5,294,000	10,636,000	10,636,000	2,840,000	(7,796,000)
JUDGMENTS & DAMAGES	6,078,738.50	29,845,000	29,375,000	18,211,000	17,960,000	(11,415,000)
RETIREMENT OF OTHER LONG TERM DEBT	52,665,213.43	62,004,000	60,357,000	73,548,000	67,586,000	7,229,000
SUPPORT & CARE OF PERSONS	21,562.00	23,000	44,000	44,000	44,000	0
TAXES & ASSESSMENTS	718,055.44	277,000	37,000	37,000	37,000	0
OC EXPENDITURE DISTRIBUTION	(17,632,011.43)	(5,379,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	733,059,308.06	1,369,514,000	1,556,280,000	1,443,864,000	1,429,855,000	(126,425,000)
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	26,075,077.52	55,959,000	37,599,000	64,244,000	64,244,000	26,645,000
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	1,342,440.44	12,018,000	12,157,000	1,056,000	1,056,000	(11,101,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	3,571,262.11	10,912,000	10,273,000	8,047,000	8,047,000	(2,226,000)
BUILDINGS & IMPROVEMENTS - DEVELOPMENT	0.00	0	10,000,000	10,000,000	10,000,000	0
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	9,293,434.26	8,058,000	4,796,000	1,277,000	1,277,000	(3,519,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	225,338.45	6,029,000	4,535,000	1,180,000	1,180,000	(3,355,000)
TOTAL CAPITAL ASSETS - B & I	40,507,552.78	92,976,000	79,360,000	85,804,000	85,804,000	6,444,000
CAPITAL ASSETS - LAND						
LAND	1,940,000.00	0	0	0	0	0
TOTAL Capital Project	1,940,000.00	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	175,150.80	9,857,000	20,305,000	20,305,000	20,305,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	15,091,781.39	7,146,000	7,022,000	7,022,000	7,022,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	97,601.84	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	176,000	90,000	90,000	90,000	0
ELECTRONIC EQUIPMENT	553,279.29	405,000	211,000	211,000	211,000	0
FOOD PREPARATION EQUIPMENT	97,039.52	24,000	0	0	0	0
MACHINERY EQUIPMENT	167,904.94	26,000	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	12,264,248.71	5,399,000	2,789,000	1,536,000	1,536,000	(1,253,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	28,334,442.90	9,572,000	8,164,000	8,164,000	8,164,000	0
MEDICAL-MINOR EQUIPMENT	6,193,596.06	6,807,000	7,570,000	7,447,000	7,447,000	(123,000)
NON-MEDICAL LAB/TESTING EQUIP	269,095.65	48,000	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	16,733.62	0	1,595,000	1,595,000	1,595,000	0
TANKS-STORAGE & TRANSPORT	21,822.39	4,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	912,497.57	0	432,000	432,000	432,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,967,003.16	705,000	600,000	570,000	570,000	(30,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	66,162,197.84	40,169,000	48,828,000	47,422,000	47,422,000	(1,406,000)
TOTAL CAPITAL ASSETS	108,609,750.62	133,145,000	128,188,000	133,226,000	133,226,000	5,038,000
OTHER FINANCING USES						
TRANSFERS OUT	923,386,555.77	882,359,000	888,358,000	1,189,329,000	1,076,655,000	188,297,000
TOTAL OTH FIN USES	923,386,555.77	882,359,000	888,358,000	1,189,329,000	1,076,655,000	188,297,000
GROSS TOTAL	$7,003,727,408.25	$ 8,158,340,000	$ 8,446,638,000	$ 8,997,613,000	$ 8,596,694,000	$ 150,056,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(185,518,117.60)	(219,470,000)	(290,365,000)	(343,139,000)	(292,880,000)	(2,515,000)
NET TOTAL	$6,818,209,290.65	$ 7,938,870,000	$ 8,156,273,000	$ 8,654,474,000	$ 8,303,814,000	$ 147,541,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 58,177,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	318,063,998.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 376,240,998.00	0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$7,194,450,288.65	$ 7,938,870,000	$ 8,156,273,000	$ 8,654,474,000	$ 8,303,814,000	$ 147,541,000
BUDGETED POSITIONS	25,685.0	25,899.0	25,899.0	26,391.0	25,899.0	0.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,622,853,098.65	$ 1,832,577,000	$ 2,039,247,000	$ 2,069,033,000	$ 2,091,171,000	$ 51,924,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 835,374,790.27	$ 906,151,000	$ 947,793,000	$ 1,038,056,000	$ 998,909,000	$ 51,116,000
SERVICES & SUPPLIES	988,507,351.61	1,240,200,000	1,405,713,000	1,416,036,000	1,278,260,000	(127,453,000)
S & S EXPENDITURE DISTRIBUTION	(251,780,217.53)	(253,334,000)	(258,703,000)	(272,872,000)	(272,872,000)	(14,169,000)
TOTAL S & S	736,727,134.08	986,866,000	1,147,010,000	1,143,164,000	1,005,388,000	(141,622,000)
OTHER CHARGES	374,134,354.27	430,577,000	478,699,000	466,597,000	466,346,000	(12,353,000)
OC EXPENDITURE DISTRIBUTION	(17,632,011.43)	(5,379,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	356,502,342.84	425,198,000	466,272,000	454,170,000	453,919,000	(12,353,000)
CAPITAL ASSETS - LAND	1,940,000.00	0	0	0	0	0
CAPITAL ASSETS - B & I	40,507,552.78	92,976,000	79,360,000	85,804,000	85,804,000	6,444,000
CAPITAL ASSETS - EQUIPMENT	21,404,176.43	11,978,000	13,054,000	11,771,000	11,771,000	(1,283,000)
TOTAL CAPITAL ASSETS	63,851,729.21	104,954,000	92,414,000	97,575,000	97,575,000	5,161,000
OTHER FINANCING USES	566,878,021.40	703,587,000	696,472,000	754,976,000	857,578,000	161,106,000
GROSS TOTAL	$2,559,334,017.80	$ 3,126,756,000	$ 3,349,961,000	$ 3,487,941,000	$ 3,413,369,000	$ 63,408,000
INTRAFUND TRANSFERS	(185,518,117.60)	(219,470,000)	(290,365,000)	(343,139,000)	(292,880,000)	(2,515,000)
NET TOTAL	$2,373,815,900.20	$ 2,907,286,000	$ 3,059,596,000	$ 3,144,802,000	$ 3,120,489,000	$ 60,893,000
NET COUNTY COST	$ 750,962,801.55	$ 1,074,709,000	$ 1,020,349,000	$ 1,075,769,000	$ 1,029,318,000	$ 8,969,000
BUDGETED POSITIONS	7,163.0	7,309.0	7,309.0	7,579.0	7,298.0	(11.0)

Health Services Administration Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,090,482,913.05	$ 1,007,476,000	$ 1,117,761,000	$ 1,081,529,000	$ 1,101,558,000	$ (16,203,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 253,141,121.72	$ 280,000,000	$ 286,114,000	$ 310,898,000	$ 305,787,000	$ 19,673,000
SERVICES & SUPPLIES	880,807,617.04	996,689,000	1,163,994,000	1,165,854,000	1,047,125,000	(116,869,000)
S & S EXPENDITURE DISTRIBUTION	(251,780,217.53)	(253,334,000)	(258,703,000)	(272,872,000)	(272,872,000)	(14,169,000)
TOTAL S & S	629,027,399.51	743,355,000	905,291,000	892,982,000	774,253,000	(131,038,000)
OTHER CHARGES	180,198,732.24	213,038,000	240,990,000	238,958,000	238,958,000	(2,032,000)
OC EXPENDITURE DISTRIBUTION	(17,632,011.43)	(5,379,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	162,566,720.81	207,659,000	228,563,000	226,531,000	226,531,000	(2,032,000)
CAPITAL ASSETS - LAND	1,940,000.00	0	0	0	0	0
CAPITAL ASSETS - B & I	40,507,552.78	92,976,000	79,360,000	85,804,000	85,804,000	6,444,000
CAPITAL ASSETS - EQUIPMENT	17,078,807.89	8,577,000	9,764,000	9,764,000	9,764,000	0
TOTAL CAPITAL ASSETS	59,526,360.67	101,553,000	89,124,000	95,568,000	95,568,000	6,444,000
GROSS TOTAL	$1,104,261,602.71	$ 1,332,567,000	$ 1,509,092,000	$ 1,525,979,000	$ 1,402,139,000	$ (106,953,000)
INTRAFUND TRANSFERS	(145,746,545.40)	(176,437,000)	(247,538,000)	(299,452,000)	(248,613,000)	(1,075,000)
NET TOTAL	$ 958,515,057.31	$ 1,156,130,000	$ 1,261,554,000	$ 1,226,527,000	$ 1,153,526,000	$ (108,028,000)
NET COUNTY COST	$ (131,967,855.74)	$ 148,654,000	$ 143,793,000	$ 144,998,000	$ 51,968,000	$ (91,825,000)
BUDGETED POSITIONS	2,141.0	2,201.0	2,201.0	2,216.0	2,166.0	(35.0)

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, ambulatory and managed care administration, information technology services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, capital projects, Housing for Health services, diversion services, and human resources. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

Ambulatory Care Network Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 636,212,463.51	$ 873,071,000	$ 788,817,000	$ 875,980,000	$ 871,956,000	$ 83,139,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 262,943,450.15	$ 283,463,000	$ 289,784,000	$ 330,053,000	$ 306,163,000	$ 16,379,000
SERVICES & SUPPLIES	133,953,159.13	134,830,000	140,186,000	146,258,000	144,990,000	4,804,000
OTHER CHARGES	56,455,323.27	216,273,000	236,435,000	226,119,000	226,119,000	(10,316,000)
CAPITAL ASSETS - EQUIPMENT	2,438,788.88	1,645,000	1,507,000	1,507,000	1,507,000	0
OTHER FINANCING USES	144,267.24	145,000	145,000	145,000	145,000	0
GROSS TOTAL	$ 455,934,988.67	$ 636,356,000	$ 668,057,000	$ 704,082,000	$ 678,924,000	$ 10,867,000
INTRAFUND TRANSFERS	(3,236,259.01)	(4,600,000)	(4,600,000)	(5,369,000)	(5,949,000)	(1,349,000)
NET TOTAL	$ 452,698,729.66	$ 631,756,000	$ 663,457,000	$ 698,713,000	$ 672,975,000	$ 9,518,000
NET COUNTY COST	$ (183,513,733.85)	$ (241,315,000)	$ (125,360,000)	$ (177,267,000)	$ (198,981,000)	$ (73,621,000)
BUDGETED POSITIONS	2,383.0	2,424.0	2,424.0	2,593.0	2,451.0	27.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Ambulatory Care Network (ACN) provides outpatient services including primary care, urgent care, ambulatory surgery, and specialty care. The ACN includes one outpatient center, six comprehensive health centers (CHC), thirteen health centers (HC), and two community clinics. It also includes the Division of Research and Innovation as well as various administrative functions.

Health Services Financing Elements Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,984,978.47	$ (79,256,000)	$ 101,020,000	$ 101,020,000	$ 101,020,000	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 136,695,077.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER FINANCING USES						
- HARBOR CARE SOUTH	133,585,384.50	159,346,000	164,723,000	312,942,000	294,276,000	129,553,000
- LAC+USC MEDICAL CENTER	188,780,094.88	371,273,000	361,221,000	395,637,000	433,356,000	72,135,000
- OLIVE VIEW-UCLA MEDICAL CENTER	120,038,363.08	102,100,000	101,088,000	16,152,000	71,425,000	(29,663,000)
- RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	124,329,911.70	70,723,000	69,295,000	30,100,000	58,376,000	(10,919,000)
TOTAL OTHER FINANCING USES	566,733,754.16	703,442,000	696,327,000	754,831,000	857,433,000	161,106,000
GROSS TOTAL	$ 703,428,831.16	$ 703,442,000	$ 696,327,000	$ 754,831,000	$ 857,433,000	$ 161,106,000
NET TOTAL	$ 703,428,831.16	$ 703,442,000	$ 696,327,000	$ 754,831,000	$ 857,433,000	$ 161,106,000
NET COUNTY COST	$ 673,443,852.69	$ 782,698,000	$ 595,307,000	$ 653,811,000	$ 756,413,000	$ 161,106,000

Health Services Financing Elements reflects appropriations and revenues from the following budget units:

Contributions to Hospital Enterprise Funds

This budget unit provides a General Fund subsidy to support the operation of the four Hospital Enterprise Funds.

Managed Care Rate Supplement

This budget unit accounts for intergovernmental transfer (IGT) payments for the non-federal share of the Managed Care Rate Supplement. Effective FY 2019-20, these payments are reflected in the other DHS budget units.

Realignment

This budget unit accounts for realignment sales tax revenues, which may be used for County health services programs.

Integrated Correctional Health Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,516,843.28	$ 30,349,000	$ 30,718,000	$ 9,543,000	$ 15,676,000	$ (15,042,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 259,697,588.78	$ 291,657,000	$ 300,563,000	$ 326,068,000	$ 315,922,000	$ 15,359,000
SERVICES & SUPPLIES	88,282,259.82	92,759,000	84,011,000	86,307,000	68,528,000	(15,483,000)
OTHER CHARGES	740,903.22	1,234,000	1,239,000	1,490,000	1,239,000	0
CAPITAL ASSETS - EQUIPMENT	1,869,562.57	1,283,000	1,283,000	0	0	(1,283,000)
GROSS TOTAL	$ 350,590,314.39	$ 386,933,000	$ 387,096,000	$ 413,865,000	$ 385,689,000	$ (1,407,000)
INTRAFUND TRANSFERS	(7,476,704.86)	(7,477,000)	(7,271,000)	(7,386,000)	(7,386,000)	(115,000)
NET TOTAL	$ 343,113,609.53	$ 379,456,000	$ 379,825,000	$ 406,479,000	$ 378,303,000	$ (1,522,000)
NET COUNTY COST	$ 332,596,766.25	$ 349,107,000	$ 349,107,000	$ 396,936,000	$ 362,627,000	$ 13,520,000
BUDGETED POSITIONS	2,095.0	2,161.0	2,161.0	2,248.0	2,159.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Board approved the integration of correctional health services on June 9, 2015, to enhance the quality and delivery of healthcare to the incarcerated population in the County jails. The Integrated Correctional Health Services (ICHS) oversees the development and delivery of integrated medical, mental health, and substance use disorder treatment services to the inmate population. ICHS ensures that this vulnerable population's healthcare treatment continues upon re-entry into the community by arranging comprehensive transition services that will be provided by County departments and community-based organizations.

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,306,898.01	$ 891,000	$ 891,000	$ 921,000	$ 921,000	$ 30,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 30,941,333.35	$ 32,769,000	$ 34,207,000	$ 35,523,000	$ 35,523,000	$ 1,316,000
SERVICES & SUPPLIES	4,303,794.39	4,145,000	6,259,000	6,174,000	6,174,000	(85,000)
OTHER CHARGES	23,052.81	19,000	24,000	19,000	19,000	(5,000)
CAPITAL ASSETS - EQUIPMENT	17,017.09	473,000	500,000	500,000	500,000	0
GROSS TOTAL	$ 35,285,197.64	$ 37,406,000	$ 40,990,000	$ 42,216,000	$ 42,216,000	$ 1,226,000
INTRAFUND TRANSFERS	(29,015,387.96)	(30,932,000)	(30,932,000)	(30,932,000)	(30,932,000)	0
NET TOTAL	$ 6,269,809.68	$ 6,474,000	$ 10,058,000	$ 11,284,000	$ 11,284,000	$ 1,226,000
NET COUNTY COST	$ 4,962,911.67	$ 5,583,000	$ 9,167,000	$ 10,363,000	$ 10,363,000	$ 1,196,000
BUDGETED POSITIONS	251.0	251.0	251.0	251.0	251.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing comprehensive healthcare services to juveniles in the Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS) and primarily funded by the Probation Department. All physicians are licensed and credentialed through LAC+USC Medical Center's Department of Pediatrics.

Managed Care Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ (145,650,997.67)	$ 46,000	$ 40,000	$ 40,000	$ 40,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 28,651,296.27	$ 18,262,000	$ 37,125,000	$ 35,514,000	$ 35,514,000	$ (1,611,000)
SERVICES & SUPPLIES	(118,839,478.77)	11,777,000	11,263,000	11,443,000	11,443,000	180,000
OTHER CHARGES	21,265.73	13,000	11,000	11,000	11,000	0
GROSS TOTAL	$ (90,166,916.77)	$ 30,052,000	$ 48,399,000	$ 46,968,000	$ 46,968,000	$ (1,431,000)
INTRAFUND TRANSFERS	(43,220.37)	(24,000)	(24,000)	0	0	24,000
NET TOTAL	$ (90,210,137.14)	$ 30,028,000	$ 48,375,000	$ 46,968,000	$ 46,968,000	$ (1,407,000)
NET COUNTY COST	$ 55,440,860.53	$ 29,982,000	$ 48,335,000	$ 46,928,000	$ 46,928,000	$ (1,407,000)
BUDGETED POSITIONS	293.0	272.0	272.0	271.0	271.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Managed Care Services Division (MCS) functions as the medical services organization for DHS and coordinates the delivery of healthcare to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups. MCS also tracks healthcare quality, standardizes processes across DHS clinical settings and assesses potential new managed care lines of business.

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 492,169,540.00	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
REVENUE	3,761,731,555.99	4,282,297,000	4,208,464,000	4,320,488,000	4,106,815,000	(101,649,000)
TOTAL FINANCING SOURCES	$4,253,901,095.99	$ 4,461,069,000	$ 4,400,350,000	$ 4,754,841,000	$ 4,325,892,000	$ (74,458,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$2,242,287,425.31	$ 2,390,310,000	$ 2,346,006,000	$ 2,549,391,000	$ 2,479,667,000	$ 133,661,000
SERVICES & SUPPLIES	1,424,282,444.14	1,489,995,000	1,433,003,000	1,500,583,000	1,472,994,000	39,991,000
OTHER CHARGES	376,556,965.22	944,316,000	1,090,008,000	989,694,000	975,936,000	(114,072,000)
CAPITAL ASSETS - EQUIPMENT	44,758,021.41	28,191,000	35,774,000	35,651,000	35,651,000	(123,000)
OTHER FINANCING USES	356,508,534.37	178,772,000	191,886,000	434,353,000	219,077,000	27,191,000
NET TOTAL	$4,444,393,390.45	$ 5,031,584,000	$ 5,096,677,000	$ 5,509,672,000	$ 5,183,325,000	$ 86,648,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 58,177,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	318,063,998.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 376,240,998.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$4,820,634,388.45	$ 5,031,584,000	$ 5,096,677,000	$ 5,509,672,000	$ 5,183,325,000	$ 86,648,000
GAIN OR LOSS	$ (566,733,292.46)	$ (570,515,000)	$ (696,327,000)	$ (754,831,000)	$ (857,433,000)	$ (161,106,000)
OPERATING SUBSIDY-GF	$ 566,733,754.16	$ 695,016,000	$ 696,327,000	$ 754,831,000	$ 857,433,000	$ 161,106,000
BUDGETED POSITIONS	18,522.0	18,590.0	18,590.0	18,812.0	18,601.0	11.0

Hospital Enterprise Fund - Harbor Care South Operating Plan Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 23,687,277.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,298,103,984.54	1,421,411,000	1,399,005,000	1,303,570,000	1,271,805,000	(127,200,000)
TOTAL FINANCING SOURCES	$1,321,791,261.54	$ 1,421,411,000	$ 1,399,005,000	$ 1,303,570,000	$ 1,271,805,000	$ (127,200,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 709,952,912.67	$ 759,450,000	$ 741,758,000	$ 808,670,000	$ 784,376,000	$ 42,618,000
SERVICES & SUPPLIES	438,024,732.81	457,410,000	427,128,000	452,028,000	438,185,000	11,057,000
OTHER CHARGES	169,463,162.83	347,640,000	385,668,000	346,640,000	334,346,000	(51,322,000)
CAPITAL ASSETS - EQUIPMENT	16,788,772.18	7,831,000	9,174,000	9,174,000	9,174,000	0
NET TOTAL	$1,334,229,580.49	$ 1,572,331,000	$ 1,563,728,000	$ 1,616,512,000	$ 1,566,081,000	$ 2,353,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 121,147,066.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 121,147,066.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$1,455,376,646.49	$ 1,572,331,000	$ 1,563,728,000	$ 1,616,512,000	$ 1,566,081,000	$ 2,353,000
GAIN OR LOSS	$ (133,585,384.95)	$ (150,920,000)	$ (164,723,000)	$ (312,942,000)	$ (294,276,000)	$ (129,553,000)
OPERATING SUBSIDY-GF	$ 133,585,384.50	$ 150,920,000	$ 164,723,000	$ 312,942,000	$ 294,276,000	$ 129,553,000
BUDGETED POSITIONS	5,424.0	5,468.0	5,468.0	5,530.0	5,485.0	17.0

Harbor Care South consists of the Harbor-UCLA Medical Center (H-UCLA), the Martin Luther King, Jr. Outpatient Center (MLK OC), and one HC. Affiliated with the UCLA School of Medicine, H-UCLA provides a full spectrum of medical, surgical and psychiatric inpatient services, and outpatient care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for all of their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health and HIV/AIDS services are also provided.

Hospital Enterprise Fund - LAC+USC Medical Center Operating Plan Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 31,210,209.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,660,525,984.01	1,805,991,000	1,777,944,000	1,807,587,000	1,743,200,000	(34,744,000)
TOTAL FINANCING SOURCES	$1,691,736,193.01	$ 1,805,991,000	$ 1,777,944,000	$ 1,807,587,000	$ 1,743,200,000	$ (34,744,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 961,538,293.03	$ 1,014,234,000	$ 999,791,000	$ 1,074,970,000	$ 1,057,297,000	$ 57,506,000
SERVICES & SUPPLIES	656,698,359.40	712,838,000	689,515,000	716,168,000	707,173,000	17,658,000
OTHER CHARGES	103,975,215.30	360,605,000	429,865,000	392,092,000	392,092,000	(37,773,000)
CAPITAL ASSETS - EQUIPMENT	12,804,267.46	13,324,000	19,994,000	19,994,000	19,994,000	0
NET TOTAL	$1,735,016,135.19	$ 2,101,001,000	$ 2,139,165,000	$ 2,203,224,000	$ 2,176,556,000	$ 37,391,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 145,500,154.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 145,500,154.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$1,880,516,289.19	$ 2,101,001,000	$ 2,139,165,000	$ 2,203,224,000	$ 2,176,556,000	$ 37,391,000
GAIN OR LOSS	$ (188,780,096.18)	$ (295,010,000)	$ (361,221,000)	$ (395,637,000)	$ (433,356,000)	$ (72,135,000)
OPERATING SUBSIDY-GF	$ 188,780,094.88	$ 371,273,000	$ 361,221,000	$ 395,637,000	$ 433,356,000	$ 72,135,000
BUDGETED POSITIONS	8,605.0	8,612.0	8,612.0	8,629.0	8,604.0	(8.0)

The LAC+USC Medical Center (LAC+USC) is affiliated with the University of Southern California (USC) School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, neonatal intensive care unit, and hyperbaric chamber on Catalina Island.

Hospital Enterprise Fund - Olive View-UCLA Medical Center Operating Plan Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 18,932,587.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	574,636,998.01	690,071,000	641,191,000	779,270,000	697,165,000	55,974,000
TOTAL FINANCING SOURCES	$ 593,569,585.01	$ 690,071,000	$ 641,191,000	$ 779,270,000	$ 697,165,000	$ 55,974,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 382,276,641.71	$ 412,772,000	$ 396,886,000	$ 442,555,000	$ 417,646,000	$ 20,760,000
SERVICES & SUPPLIES	228,809,463.49	229,686,000	222,190,000	229,111,000	228,652,000	6,462,000
OTHER CHARGES	52,211,446.62	105,488,000	119,960,000	120,513,000	119,049,000	(911,000)
CAPITAL ASSETS - EQUIPMENT	10,311,037.13	4,091,000	3,243,000	3,243,000	3,243,000	0
NET TOTAL	$ 673,608,588.95	$ 752,037,000	$ 742,279,000	$ 795,422,000	$ 768,590,000	$ 26,311,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 39,999,360.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 39,999,360.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 713,607,948.95	$ 752,037,000	$ 742,279,000	$ 795,422,000	$ 768,590,000	$ 26,311,000
GAIN OR LOSS	$ (120,038,363.94)	$ (61,966,000)	$ (101,088,000)	$ (16,152,000)	$ (71,425,000)	$ 29,663,000
OPERATING SUBSIDY-GF	$ 120,038,363.08	$ 102,100,000	$ 101,088,000	$ 16,152,000	$ 71,425,000	$ (29,663,000)
BUDGETED POSITIONS	2,852.0	2,870.0	2,870.0	2,997.0	2,869.0	(1.0)

The Olive View-UCLA Medical Center (OV-UCLA) is affiliated with the UCLA School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. OV-UCLA also provides a foster care Medical Hub Clinic, as well as clinics for victims of suspected child abuse and neglect.

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 3,653,467.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	228,464,589.43	364,824,000	390,324,000	430,061,000	394,645,000	4,321,000
TOTAL FINANCING SOURCES	$ 232,118,056.43	$ 364,824,000	$ 390,324,000	$ 430,061,000	$ 394,645,000	$ 4,321,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 188,519,577.90	$ 203,854,000	$ 207,571,000	$ 223,196,000	$ 220,348,000	$ 12,777,000
SERVICES & SUPPLIES	100,749,888.44	90,061,000	94,170,000	103,276,000	98,984,000	4,814,000
OTHER CHARGES	50,907,140.47	130,583,000	154,515,000	130,449,000	130,449,000	(24,066,000)
CAPITAL ASSETS - EQUIPMENT	4,853,944.64	2,945,000	3,363,000	3,240,000	3,240,000	(123,000)
NET TOTAL	$ 345,030,551.45	$ 427,443,000	$ 459,619,000	$ 460,161,000	$ 453,021,000	$ (6,598,000)
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 11,417,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 11,417,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 356,447,969.45	$ 427,443,000	$ 459,619,000	$ 460,161,000	$ 453,021,000	$ (6,598,000)
GAIN OR LOSS	$ (124,329,913.02)	$ (62,619,000)	$ (69,295,000)	$ (30,100,000)	$ (58,376,000)	$ 10,919,000
OPERATING SUBSIDY-GF	$ 124,329,911.70	$ 70,723,000	$ 69,295,000	$ 30,100,000	$ 58,376,000	$ (10,919,000)
BUDGETED POSITIONS	1,641.0	1,640.0	1,640.0	1,656.0	1,643.0	3.0

The Rancho Los Amigos National Rehabilitation Center (Rancho) is affiliated with the USC School of Medicine and specializes in rehabilitative services for patients who have experienced a life-changing illness, injury, or disability, such as a stroke, spinal cord injury, traumatic brain injury, or limb loss. Rancho provides inpatient hospital services, which include surgical, neurological, orthopedic, pediatric, spinal injury, and stroke rehabilitation services, as well as various outpatient services.

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 414,686,000.00	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
TOTAL FINANCING SOURCES	$ 414,686,000.00	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
FINANCING USES						
OTHER FINANCING USES	$ 356,508,534.37	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
NET TOTAL	$ 356,508,534.37	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 58,177,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 58,177,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 414,685,534.37	$ 178,772,000	$ 191,886,000	$ 434,353,000	$ 219,077,000	$ 27,191,000
GAIN OR LOSS	$ 465.63	$ 0	$ 0	$ 0	$ 0	$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2020-21 Recommended Budget reflects the use of $219.1 million in obligated fund balance to be transferred to the hospital enterprise funds to offset ongoing healthcare costs.

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,003,031,000	--	1,003,031,000	--	3,548.0
Less Administration	--	--	--	--	--
Net Program Costs	1,003,031,000	--	1,003,031,000	--	3,548.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	85,034,000	--	85,034,000	--	426.0
Less Administration	--	--	--	--	--
Net Program Costs	85,034,000	--	85,034,000	--	426.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics services provided to mothers, prior to and including delivery, consist of perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Also included is the daily nursing care for newborns and premature infants not requiring extraordinary care.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	92,769,000	--	92,769,000	--	432.0
Less Administration	--	--	--	--	--
Net Program Costs	92,769,000	--	92,769,000	--	432.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or appropriately given in the newborn nursery. Services include medical, surgical, and orthopedics.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	58,118,000	--	58,118,000	--	278.0
Less Administration	--	--	--	--	--
Net Program Costs	58,118,000	--	58,118,000	--	278.0

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions based on physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient and Emergency Department; all ages)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	150,448,000	--	150,448,000	--	840.0
Less Administration	--	--	--	--	--
Net Program Costs	150,448,000	--	150,448,000	--	840.0

Authority: Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent, and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (excluding Psychiatric Emergency Department)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	212,640,000	--	212,640,000	--	1,066.0
Less Administration	--	--	--	--	--
Net Program Costs	212,640,000	--	212,640,000	--	1,066.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services provide emergency treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. This includes patients treated at the emergency service facilities of hospitals for non-emergency medical care.

7. Hospital Outpatient Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	315,127,000	--	315,127,000	--	1,522.0
Less Administration	--	--	--	--	--
Net Program Costs	315,127,000	--	315,127,000	--	1,522.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services are provided to ambulatory patients on a scheduled basis, excluding walk-in or urgent care clinics. This includes, but is not limited to, diagnostic, preventive, curative, and educational services. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory and Pharmacy Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	689,045,000	--	689,045,000	--	2,064.0
Less Administration	--	--	--	--	--
Net Program Costs	689,045,000	--	689,045,000	--	2,064.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	226,546,000	--	226,546,000	--	952.0
Less Administration	--	--	--	--	--
Net Program Costs	226,546,000	--	226,546,000	--	952.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Laboratories and Pathology includes clinical and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology, and electron microscopy. Clinical pathology sections include blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical and post-analytical. They range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretation. Specimens include blood, tissues, and various human sources for culture. Blood bank/transfusion services may range from donor collection/procurement, testing for transfusion compatibility, release for transfusion, to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	391,796,000	--	391,796,000	--	648.0
Less Administration	--	--	--	--	--
Net Program Costs	391,796,000	--	391,796,000	--	648.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing, and inventory control. In total, these processes involve multidisciplinary collaboration with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	264,473,000	--	264,473,000	--	1,657.0
Less Administration	--	--	--	--	--
Net Program Costs	264,473,000	--	264,473,000	--	1,657.0

Authority: Non-mandated, discretionary program.

Includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and the School of Nursing. LAC+USC, H-UCLA, and OV-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	669,352,000	5,949,000	663,403,000	--	1,291.0
Less Administration	--	--	--	--	--
Net Program Costs	669,352,000	5,949,000	663,403,000	--	1,291.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by Outpatient Clinics (OC), CHCs, and HCs. State law and case law mandate that the County ensures the availability of health services that alleviate pain, treat infection, maintain basic function and adequate nutrition, and provide care for conditions posing serious health risks for individuals without health insurance or financial resources. Operating the OCs, CHCs, and HCs is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners (CP) Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	65,893,000	--	61,588,000	4,305,000	233.0
Less Administration	--	--	--	--	--
Net Program Costs	65,893,000	--	61,588,000	4,305,000	233.0

Authority: Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty, and dental services across the County. The goal is to ensure that all patients who qualify for the program receive the highest quality health care services.

The Managed Care Services Division is responsible for the overall administrative management of the CP program and My Health LA. The Division works collaboratively with community health care organizations, contractors, and health advocates to plan, implement, and evaluate ambulatory care services throughout the County, as well as Department managers and community stakeholders, to develop countywide ambulatory care initiatives and policies.

14. Emergency Medical Services (EMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,922,000	999,000	32,923,000	--	209.0
Less Administration	--	--	--	--	--
Net Program Costs	33,922,000	999,000	32,923,000	--	209.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring, and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures, designating EMS base hospitals and specialty care centers, such as trauma centers, developing guidelines, standards, and protocols for patient treatment and transfer, implementing a pre-hospital Advanced Life Support Program, certifying and accrediting pre-hospital medical care personnel, and approving EMS personnel training programs.

15. JCHS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	42,216,000	30,932,000	921,000	10,363,000	251.0
Less Administration	--	--	--	--	--
Net Program Costs	42,216,000	30,932,000	921,000	10,363,000	251.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. MCS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	46,928,000	--	--	46,928,000	271.0
Less Administration	--	--	--	--	--
Net Program Costs	46,928,000	--	--	46,928,000	271.0

Authority: Non-mandated, discretionary program.

MCS functions as the medical services organization for DHS and coordinates the delivery of health care to improve the quality of care provided by DHS in a managed care environment. MCS' main function is to support patients, providers, health plan partners, and staff in fulfilling DHS' managed care responsibilities. MCS' goals are to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitors compliance with managed care contractors, including health plans and medical groups, tracks health care quality, standardizes processes across DHS clinical settings, and assesses potential new managed care lines of business.

17. ICHS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	385,689,000	7,386,000	15,676,000	362,627,000	2,159.0
Less Administration	--	--	--	--	--
Net Program Costs	385,689,000	7,386,000	15,676,000	362,627,000	2,159.0

Authority: Mandated program – Federal Constitution with discretionary service level.

ICHS is the result of the Board-approved integration of health and mental health services provided in the County's correctional system into a single, consolidated correctional health services unit within DHS. The integration involved the transfer of existing correctional health staff from the Department of Mental Health and the Sheriff Department's Medical Services Bureau to DHS. ICHS allows DHS to collaborate with the Sheriff Department's custody personnel to implement a number of enhancements, such as coordinated primary and preventative care, improved workflows and clinical processes, access to care and discharge/re-entry planning, enhanced jail mental health services, emphasis on substance use disorder services, and improvement opportunities for recruitment, retention, and training of jail health staff.

18. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,863,667,000	247,614,000	3,010,958,000	605,095,000	8,052.0
Less Administration	--	--	--	--	--
Net Program Costs	3,863,667,000	247,614,000	3,010,958,000	605,095,000	8,052.0

Authority: Non-mandated, discretionary program.

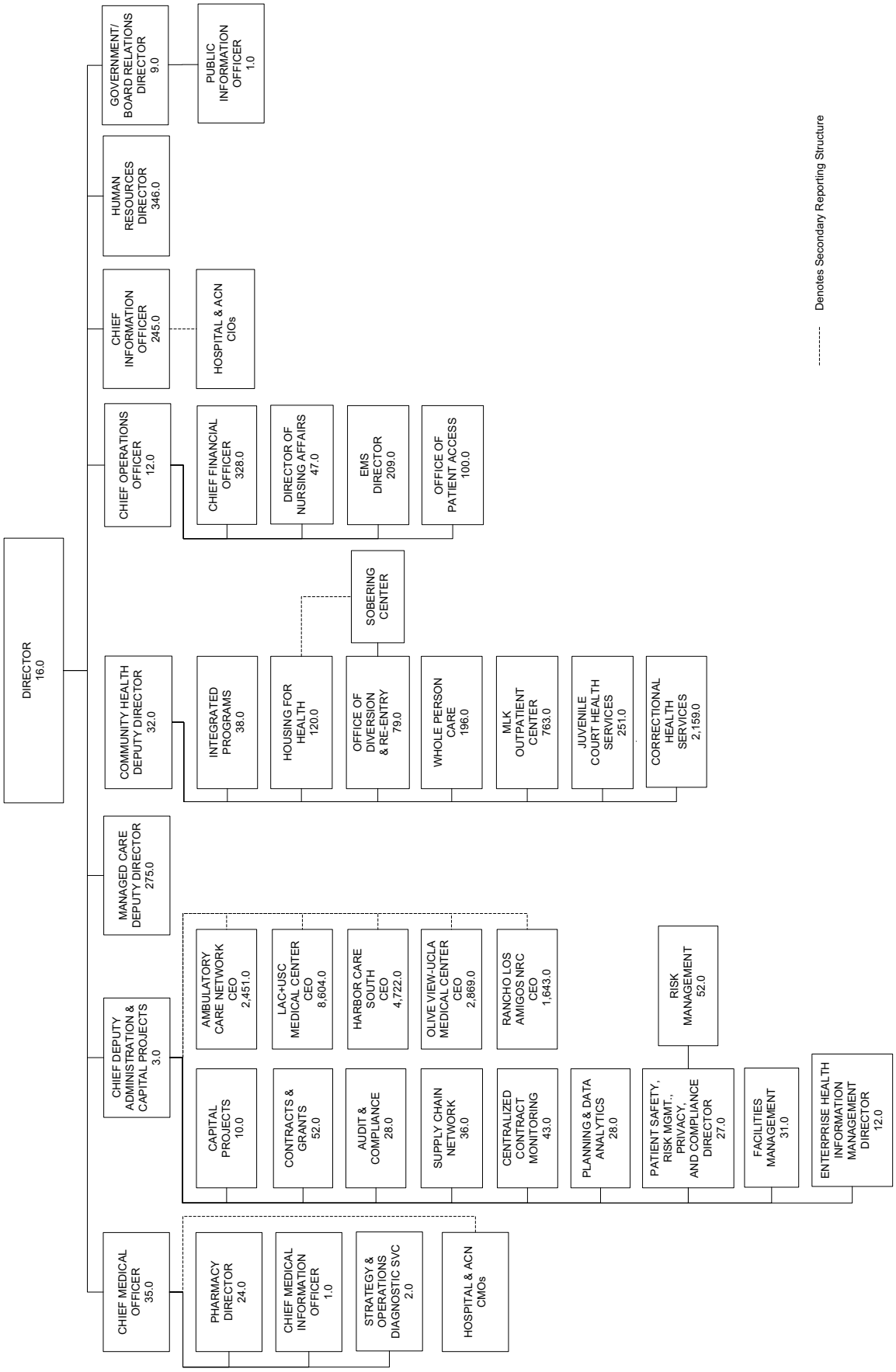
Administration includes the Administrative Program, General Services, Patient Care Services, and DHS' non-operating budget units (Contributions to Hospital Enterprise Funds, DHS Enterprise Fund, Managed Care Rate Supplement, and Health Services-Realignment).

The Administration Program provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, community health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under General Services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds, plant operations, plant maintenance, communications, and data processing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	8,596,694,000	292,880,000	7,274,496,000	1,029,318,000	25,899.0

Department of Health Services
Christina R. Ghaly, M.D., Director
FY 2020-21 Recommended Budget Positions = 25,899.0



Mental Health

Jonathan E. Sherin, M.D., Ph.D., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$2,223,102,872.45	$ 2,407,537,000	$ 2,622,634,000	$ 2,646,526,000	$ 2,653,236,000	$ 30,602,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 656,666,172.55	$ 701,412,000	$ 759,502,000	$ 868,463,000	$ 802,271,000	$ 42,769,000
SERVICES & SUPPLIES	1,706,529,232.10	1,783,398,000	1,985,957,000	1,970,629,000	1,966,734,000	(19,223,000)
OTHER CHARGES	107,109,573.75	139,133,000	121,364,000	123,483,000	123,483,000	2,119,000
CAPITAL ASSETS - EQUIPMENT	3,142,887.67	5,382,000	4,056,000	2,775,000	2,775,000	(1,281,000)
GROSS TOTAL	$2,473,447,866.07	$ 2,629,325,000	$ 2,870,879,000	$ 2,965,350,000	$ 2,895,263,000	$ 24,384,000
INTRAFUND TRANSFERS	(147,690,938.55)	(153,386,000)	(190,311,000)	(184,093,000)	(184,093,000)	6,218,000
NET TOTAL	$2,325,756,927.52	$ 2,475,939,000	$ 2,680,568,000	$ 2,781,257,000	$ 2,711,170,000	$ 30,602,000
NET COUNTY COST	$ 102,654,055.07	$ 68,402,000	$ 57,934,000	$ 134,731,000	$ 57,934,000	$ 0
BUDGETED POSITIONS	5,591.0	5,988.0	5,988.0	6,552.0	6,059.0	71.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The Department of Mental Health (DMH) envisions a County unified by shared intention that helps those suffering from mental illness to heal, grow, and flourish. The mission of DMH is to optimize the hope, well-being, and life trajectory of the County's most vulnerable through access to care and resources that promote not only independence and personal recovery but also connectedness and community reintegration.

2020-21 Budget Message

The 2020-21 Recommended Budget is funded with a combination of additional ongoing revenue and one-time funding available from prior fiscal years. The Recommended Budget reflects the minimum maintenance of effort (MOE) required by law of $22.3 million and Vehicle License Fees of $29.3 million, as well as $6.4 million in NCC overmatch for programs such as the public guardian, single adult model services, and reentry and education services for clients leaving the justice system.

The Recommended Budget includes funding increases for a variety of important mental health services. Among the significant increases are the following: 1) new and continued implementation of various Mental Health Services Act (MHSA) programs, in accordance with the Department's MHSA plans and periodic updates, chiefly comprised of annualization of partial-year funding added in the previous fiscal year for Board-approved initiatives, additional staff to link mental health services to persons in court or in transition from jails, early prevention services to youth at risk for psychosis, mental health services for veterans, and decreases in one-time funding; 2) increased funding to purchase beds from Institutions for Mental Disease (IMD) and to address the increasing need for higher levels of care; 3) additional staff to enhance the coordination and navigation of intensive mental health services and promote improved access to care; and 4) additional funding for negotiated salaries and related employee benefits changes.

Critical/Strategic Planning Initiatives

The Department is committed to playing a key role as partner and contributor to the County's broader vision for addressing critical challenges and helping communities flourish. The Department's strategic plan includes goals and strategies that will be implemented through a broad range of initiatives. These initiatives include: 1) the Why We Rise campaign; 2) school-based community access platforms; 3) investments to develop and expand permanent and interim supportive housing; 4) expansion of the Board and Care program; 5) redesign of the MHSA full-service partnership program; 6) the Hollywood mental health pilot project, True Recovery Innovation Embraces Systems That Empower (TRIESTE); 7) the innovative MHSA therapeutic transportation project; 8) the Martin Luther King, Jr. Behavioral Health Center; 9) expanding the network of mental health bed capacity; and 10) expansion of the Homeless Outreach and Mobile Engagement (HOME) program.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**2,870,879,000**	**190,311,000**	**2,622,634,000**	**57,934,000**	**5,988.0**
New/Expanded Programs					
1. MHSA – Previously Approved: Reflects increased funding in accordance with Board-approved MHSA plans, offset by MHSA funding, including: a) $1.5 million to annualize partial-year funding budgeted in previous years for outcomes reporting, community schools initiatives, therapeutic transport, and school threat assessment and response; b) $11.1 million and 52.0 positions for the Veteran's Peer Action Network (VPAN) program, as approved by the Board on November 9, 2019; c) $2.8 million for a Mental Health Community Provider Incubation Academy, as approved by the Board on May 29, 2018 and February 5, 2019; d) $0.5 million and 4.0 positions for the Portland Identification and Early Referral (PIER) psychosis program, as approved by the Board on September 3, 2019; and d) $0.7 million and 6.0 positions for the third year of the Psychiatry Residency Program with Charles Drew University, as approved by the Board on May 29, 2018.	16,582,000	(95,000)	16,677,000	--	62.0
2. MHSA – General Program Expansions: Reflects an increase of $1.8 million and 14.0 positions, offset by one-time MHSA fund balance, to expand the Mental Health Court Linkage program linking mental health and other social services to defendants and inmates who are transitioning into or out of jail.	1,823,000	--	1,823,000	--	14.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. MHSA – County Partners: Reflects the elimination of time-limited MHSA funding for services provided in partnership with other County departments as follows: a) $17.5 million for home visitation and nurse family partnerships with the Department of Public Health; b) $15.5 million for network aftercare and family engagement services with the Department of Children and Family Services; c) net $0.3 million to reduce a portion but continue the majority of funding for Parks After Dark programs with the Department of Parks and Recreation; d) $1.1 million for technology-enhanced and school-based healing-informed education with the Department of Arts and Culture; e) $0.4 million for trauma-responsive school-based interventions with the Department of Health Services' Office of Diversion and Reentry; and f) $0.2 million for library kiosks with the LA County Library.	(35,053,000)	--	(35,053,000)	--	--
4. Inpatient Beds Cost Increases: Reflects additional funding, offset by one-time Realignment fund balance, including: a) $3.3 million for increased costs of purchasing inpatient beds from IMDs, and b) $25.0 million to begin planning the development of additional mental health bed capacity, as approved by the Board on January 22, 2019 and December 3, 2019.	28,386,000	--	28,386,000	--	--
5. AB 109 Public Safety Realignment Revenue: Reflects the reduction of one-time AB 109 funding, partially offset by an increase in salary cost-of-living adjustment, in accordance with established funding targets.	(3,341,000)	--	(3,341,000)	--	--
Other Changes					
1. Salary and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	17,097,000	486,000	19,980,000	(3,369,000)	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	4,995,000	--	--	4,995,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	7,807,000	--	--	7,807,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated benefit increases and medical cost trends.	4,000	--	--	4,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Position Adjustments: Reflects adjustments to improve the Department's operational effectiveness and support, including: a) $1.1 million and 10.0 positions to enhance the coordination and navigation of intensive mental health services and promote improved access to care; and b) a net increase of $0.5 million and 14.0 positions to reorganize the Department's organizational structure to more effectively implement the Director's vision and to support priority programs. Also reflects a net reduction of $2.6 million to eliminate 29.0 vacant positions, as well as the realignment of position classifications to more accurately reflect assigned duties.	(1,048,000)	--	(1,048,000)	--	(5.0)
6. Operating Costs: Reflects miscellaneous changes involving other County departments, and adjustments to various revenues and expenditures to more closely reflect anticipated funding levels. Also reflects a one-time increase in sales tax realignment to offset increases in other adjustments.	(12,868,000)	(6,609,000)	3,178,000	(9,437,000)	--
Total Changes	**24,384,000**	**(6,218,000)**	**30,602,000**	**0**	**71.0**
2020-21 Recommended Budget	**2,895,263,000**	**184,093,000**	**2,653,236,000**	**57,934,000**	**6,059.0**

Critical and Unmet Needs

The Department's critical and unmet needs include: 1) additional positions for the Probate and Lanterman-Petris-Short sections of the Office of Public Guardian to align the duties of the appropriate positions and reduce the conservators caseload to enhance services and adhere to court mandates; 2) additional positions for the Probation halls and camps to address the phase out of the Oleoresin Capsicum (OC) spray, enhance intensity of services, and provide services for additional hours; 3) additional resources for assisted outpatient teams and emergency response teams; and 4) various program and central infrastructure.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 4,326,172.32	$ 4,999,000	$ 7,108,000	$ 7,258,000	$ 7,273,000	$ 165,000
COURT FEES & COSTS	1,375.00	1,000	0	0	0	0
ESTATE FEES	1,340,770.42	1,282,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - GRANTS	34,605,402.78	32,050,000	9,568,000	9,568,000	9,568,000	0
FEDERAL - HEALTH ADMINISTRATION	18,798.81	5,000	400,000	400,000	400,000	0
FEDERAL - HEALTH GRANTS	24,894,333.59	25,499,000	26,101,000	26,101,000	26,101,000	0
FEDERAL - OTHER	59,178.05	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	0.00	0	400,000	400,000	400,000	0
FEDERAL - TARGETED CASE MANAGEMENT (TCM)	(156,458.79)	0	501,000	501,000	501,000	0
FEDERAL AID - DISASTER RELIEF	(22,998.00)	0	0	0	0	0
FEDERAL AID - MENTAL HEALTH	815,509,188.61	797,069,000	869,054,000	844,561,000	843,391,000	(25,663,000)
FIRST 5 LA	2,414,042.34	0	0	0	0	0
INSTITUTIONAL CARE & SERVICES	17,924,964.34	1,823,000	2,755,000	2,744,000	2,744,000	(11,000)
INTEREST	15,357.86	28,000	0	0	0	0
MENTAL HEALTH SERVICES	0.00	0	102,000	0	0	(102,000)
MISCELLANEOUS	7,806,500.48	1,848,000	1,764,000	1,764,000	1,764,000	0
OTHER GOVERNMENTAL AGENCIES	21,032.40	0	0	0	0	0
OTHER STATE AID - HEALTH	(14,169,808.62)	0	0	0	0	0
SALE OF CAPITAL ASSETS	56,233.01	56,000	10,000	10,000	10,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	662,194,747.07	843,698,000	866,305,000	954,831,000	953,985,000	87,680,000
STATE - SB 90 MANDATED COSTS	4,253,202.00	0	0	0	0	0
STATE AID - MENTAL HEALTH	15,380,083.33	19,638,000	14,627,000	16,821,000	16,754,000	2,127,000
TRANSFERS IN	646,630,755.45	679,541,000	822,658,000	780,286,000	789,064,000	(33,594,000)
TOTAL REVENUE	$2,223,102,872.45	$ 2,407,537,000	$ 2,622,634,000	$ 2,646,526,000	$ 2,653,236,000	$ 30,602,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 413,971,557.44	$ 443,300,000	$ 484,410,000	$ 548,235,000	$ 508,764,000	$ 24,354,000
CAFETERIA BENEFIT PLANS	85,113,479.23	89,158,000	96,271,000	111,196,000	98,922,000	2,651,000
COUNTY EMPLOYEE RETIREMENT	74,869,358.29	78,424,000	87,739,000	103,031,000	94,004,000	6,265,000
DENTAL INSURANCE	1,741,983.22	1,820,000	2,069,000	2,544,000	2,217,000	148,000
DEPENDENT CARE SPENDING ACCOUNTS	548,099.54	464,000	610,000	632,000	632,000	22,000
DISABILITY BENEFITS	3,210,612.70	3,087,000	1,820,000	1,963,000	1,849,000	29,000
FICA (OASDI)	6,355,847.39	6,765,000	7,388,000	8,951,000	8,278,000	890,000
HEALTH INSURANCE	6,955,342.61	7,161,000	8,895,000	9,956,000	7,843,000	(1,052,000)
LIFE INSURANCE	697,220.32	707,000	871,000	1,071,000	934,000	63,000
OTHER EMPLOYEE BENEFITS	766,439.65	2,581,000	0	0	0	0
RETIREE HEALTH INSURANCE	39,761,582.00	46,237,000	43,473,000	51,284,000	51,284,000	7,811,000
SAVINGS PLAN	2,514,170.66	2,699,000	2,989,000	3,641,000	3,399,000	410,000
THRIFT PLAN (HORIZONS)	12,106,256.30	12,789,000	14,285,000	17,272,000	15,458,000	1,173,000
UNEMPLOYMENT INSURANCE	148,582.00	156,000	289,000	289,000	289,000	0
WORKERS' COMPENSATION	7,905,641.20	6,064,000	8,393,000	8,398,000	8,398,000	5,000
TOTAL S & E B	656,666,172.55	701,412,000	759,502,000	868,463,000	802,271,000	42,769,000

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	33,855,780.08	37,432,000	15,561,000	14,997,000	15,070,000	(491,000)
CLOTHING & PERSONAL SUPPLIES	72,518.77	36,000	6,174,000	6,174,000	6,174,000	0
COMMUNICATIONS	8,750,717.19	1,254,000	1,234,000	1,235,000	1,235,000	1,000
COMPUTING-MAINFRAME	209,216.32	20,000	2,000	20,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,857,689.78	6,238,000	4,361,000	5,703,000	4,362,000	1,000
COMPUTING-PERSONAL	3,487,063.90	4,354,000	7,045,000	7,739,000	7,062,000	17,000
CONTRACTED PROGRAM SERVICES	1,474,148,639.03	1,535,255,000	1,747,873,000	1,719,265,000	1,723,479,000	(24,394,000)
FOOD	355,504.74	299,000	462,000	462,000	462,000	0
HOUSEHOLD EXPENSE	114,097.73	112,000	85,000	85,000	85,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	10,000	30,000	30,000	30,000	0
INFORMATION TECHNOLOGY SERVICES	11,072,078.56	14,974,000	7,421,000	13,791,000	7,423,000	2,000
INSURANCE	1,425,636.80	1,426,000	1,148,000	1,169,000	1,169,000	21,000
MAINTENANCE - EQUIPMENT	62,743.14	111,000	292,000	255,000	255,000	(37,000)
MAINTENANCE-BUILDINGS & IMPRV	5,818,288.23	5,333,000	5,000,000	5,000,000	5,000,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	7,881,239.61	4,921,000	7,524,000	7,527,000	7,527,000	3,000
MEMBERSHIPS	471,946.17	500,000	839,000	837,000	837,000	(2,000)
MISCELLANEOUS EXPENSE	56,696.51	19,000	84,000	84,000	84,000	0
OFFICE EXPENSE	3,884,871.25	2,285,000	3,973,000	4,202,000	3,990,000	17,000
PROFESSIONAL SERVICES	40,033,015.70	64,159,000	67,407,000	71,768,000	71,758,000	4,351,000
PUBLICATIONS & LEGAL NOTICES	0.00	0	121,000	121,000	121,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	22,926,104.92	23,107,000	34,132,000	34,603,000	34,117,000	(15,000)
RENTS & LEASES - EQUIPMENT	1,499,485.51	1,362,000	1,449,000	1,450,000	1,450,000	1,000
SMALL TOOLS & MINOR EQUIPMENT	68,106.02	42,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	687,415.18	395,000	49,000	48,000	48,000	(1,000)
TECHNICAL SERVICES	59,860,818.74	52,685,000	36,067,000	35,414,000	38,414,000	2,347,000
TELECOMMUNICATIONS	9,222,004.05	10,896,000	11,513,000	12,412,000	11,486,000	(27,000)
TRAINING	9,588,826.31	10,909,000	20,409,000	20,308,000	19,373,000	(1,036,000)
TRANSPORTATION AND TRAVEL	3,308,416.63	3,345,000	3,577,000	3,713,000	3,592,000	15,000
UTILITIES	1,810,311.23	1,919,000	2,115,000	2,207,000	2,119,000	4,000
TOTAL S & S	1,706,529,232.10	1,783,398,000	1,985,957,000	1,970,629,000	1,966,734,000	(19,223,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	23,688,701.39	43,655,000	29,958,000	29,958,000	29,958,000	0
JUDGMENTS & DAMAGES	4,373,224.29	1,565,000	3,322,000	3,556,000	3,556,000	234,000
RETIREMENT OF OTHER LONG TERM DEBT	1,524,188.96	3,077,000	1,527,000	3,407,000	3,407,000	1,880,000
SUPPORT & CARE OF PERSONS	77,381,383.65	90,831,000	86,550,000	86,550,000	86,550,000	0
TAXES & ASSESSMENTS	142,075.46	5,000	7,000	12,000	12,000	5,000
TOTAL OTH CHARGES	107,109,573.75	139,133,000	121,364,000	123,483,000	123,483,000	2,119,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,073,501.15	1,666,000	1,666,000	1,651,000	1,651,000	(15,000)
ELECTRONIC EQUIPMENT	8,013.50	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	169,574.62	1,396,000	0	0	0	0

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS EQUIPMENT	(1,762.53)	200,000	300,000	200,000	200,000	(100,000)
VEHICLES & TRANSPORTATION EQUIPMENT	1,893,560.93	2,120,000	2,090,000	924,000	924,000	(1,166,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	3,142,887.67	5,382,000	4,056,000	2,775,000	2,775,000	(1,281,000)
TOTAL CAPITAL ASSETS	3,142,887.67	5,382,000	4,056,000	2,775,000	2,775,000	(1,281,000)
GROSS TOTAL	$2,473,447,866.07	$ 2,629,325,000	$ 2,870,879,000	$ 2,965,350,000	$ 2,895,263,000	$ 24,384,000
INTRAFUND TRANSFERS	(147,690,938.55)	(153,386,000)	(190,311,000)	(184,093,000)	(184,093,000)	6,218,000
NET TOTAL	$2,325,756,927.52	$ 2,475,939,000	$ 2,680,568,000	$ 2,781,257,000	$ 2,711,170,000	$ 30,602,000
NET COUNTY COST	$ 102,654,055.07	$ 68,402,000	$ 57,934,000	$ 134,731,000	$ 57,934,000	$ 0
BUDGETED POSITIONS	5,591.0	5,988.0	5,988.0	6,552.0	6,059.0	71.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,324,016,000	173,310,000	2,122,116,000	28,590,000	4,565.0
Less Administration	--	--	--	--	--
Net Program Costs	2,324,016,000	173,310,000	2,122,116,000	28,590,000	4,565.0

Authority: Mandated program – Sections 1710, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670, 5671, 5672, 5695, 5775, 6002.1, 6003.2 and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Sections 522, 863.1 (a), 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

Provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention, and psychological testing.

2. Psychiatric Hospitalization Services in 24-hours Facilities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	290,888,000	8,347,000	275,566,000	6,975,000	--
Less Administration	--	--	--	--	--
Net Program Costs	290,888,000	8,347,000	275,566,000	6,975,000	--

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, 5600 of the California W&I Code, Part 2.5, Division 5.

Provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services provided through a network of County-operated and contracted licensed hospitals, State hospitals, and IMD programs.

3. Public Guardian

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,058,000	71,000	24,560,000	3,427,000	187.0
Less Administration	--	--	--	--	--
Net Program Costs	28,058,000	71,000	24,560,000	3,427,000	187.0

Authority: Mandated program – Sections 5350, 5350.1, 5352.5, and 5354.5 of the W&I Code, and Sections 27430 and 27432 of the California Government Code.

Investigates the need for conservatorship and acts as the public conservator for individuals mandated by the courts to be gravely disabled due to a mental disorder, unable to properly care for themselves, and/or unable to manage their finances, or resist undue influence or fraud due to mental illness or disorder.

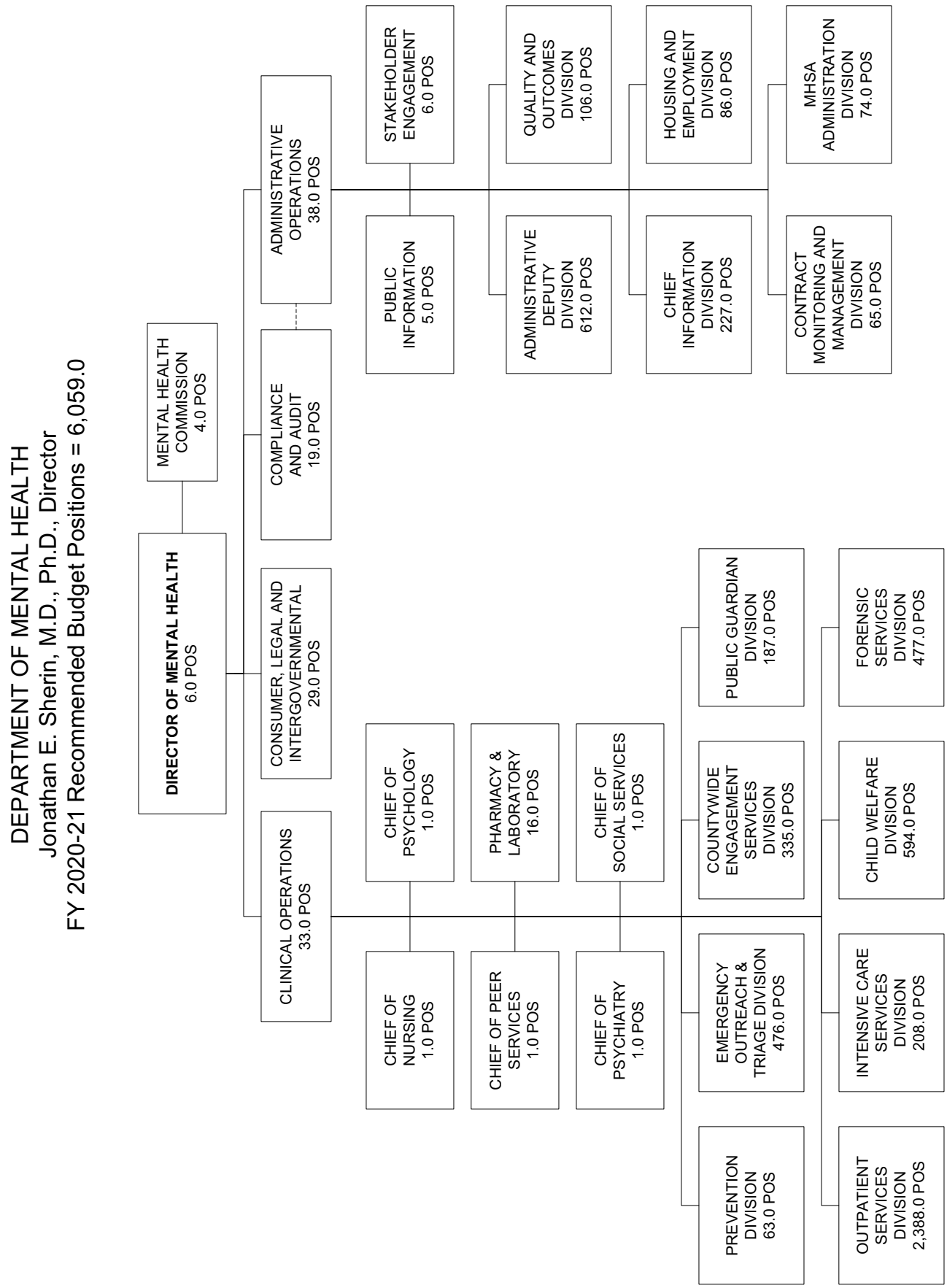
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	252,301,000	2,365,000	230,994,000	18,942,000	1,307.0
Less Administration	--	--	--	--	--
Net Program Costs	252,301,000	2,365,000	230,994,000	18,942,000	1,307.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, including the executive office, human resources, fiscal services, information technology, and the management of a complex system of contracts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,895,263,000	184,093,000	2,653,236,000	57,934,000	6,059.0


DEPARTMENT OF MENTAL HEALTH
Jonathan E. Sherin, M.D., Ph.D., Director
FY 2020-21 Recommended Budget Positions = 6,059.0
DIRECTOR OF MENTAL HEALTH
6.0 POS
MENTAL HEALTH COMMISSION
4.0 POS
ADMINISTRATIVE OPERATIONS
38.0 POS
COMPLIANCE AND AUDIT
19.0 POS
CONSUMER, LEGAL AND INTERGOVERNMENTAL
29.0 POS
CLINICAL OPERATIONS
33.0 POS
STAKEHOLDER ENGAGEMENT
6.0 POS
PUBLIC INFORMATION
5.0 POS
QUALITY AND OUTCOMES DIVISION
106.0 POS
ADMINISTRATIVE DEPUTY DIVISION
612.0 POS
HOUSING AND EMPLOYMENT DIVISION
86.0 POS
CHIEF INFORMATION DIVISION
227.0 POS
MHSA ADMINISTRATION DIVISION
74.0 POS
CONTRACT MONITORING AND MANAGEMENT DIVISION
65.0 POS
CHIEF OF NURSING
1.0 POS
CHIEF OF PSYCHOLOGY
1.0 POS
CHIEF OF PEER SERVICES
1.0 POS
PHARMACY & LABORATORY
16.0 POS
CHIEF OF PSYCHIATRY
1.0 POS
CHIEF OF SOCIAL SERVICES
1.0 POS
PREVENTION DIVISION
63.0 POS
EMERGENCY OUTREACH & TRIAGE DIVISION
476.0 POS
COUNTYWIDE ENGAGEMENT SERVICES DIVISION
335.0 POS
PUBLIC GUARDIAN DIVISION
187.0 POS
OUTPATIENT SERVICES DIVISION
2,388.0 POS
INTENSIVE CARE SERVICES DIVISION
208.0 POS
CHILD WELFARE DIVISION
594.0 POS
FORENSIC SERVICES DIVISION
477.0 POS

Public Health

Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director

Public Health Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 759,879,405.72	$ 818,701,000	$ 913,563,000	$ 942,629,000	$ 909,545,000	$ (4,018,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 576,235,730.34	$ 613,003,000	$ 663,394,000	$ 700,680,000	$ 717,999,000	$ 54,605,000
S & EB EXPENDITURE DISTRIBUTION	(24,407,394.27)	(21,767,000)	0	(27,028,000)	(27,028,000)	(27,028,000)
TOTAL S & E B	551,828,336.07	591,236,000	663,394,000	673,652,000	690,971,000	27,577,000
SERVICES & SUPPLIES	518,516,137.90	546,180,000	565,031,000	592,992,000	538,314,000	(26,717,000)
S & S EXPENDITURE DISTRIBUTION	(12,014,884.91)	(9,580,000)	0	(12,988,000)	(12,988,000)	(12,988,000)
TOTAL S & S	506,501,252.99	536,600,000	565,031,000	580,004,000	525,326,000	(39,705,000)
OTHER CHARGES	2,943,149.99	5,074,000	9,613,000	7,959,000	7,933,000	(1,680,000)
CAPITAL ASSETS - EQUIPMENT	3,444,887.92	1,431,000	2,400,000	2,010,000	2,010,000	(390,000)
OTHER FINANCING USES	87,000.00	0	0	0	0	0
GROSS TOTAL	$1,064,804,626.97	$ 1,134,341,000	$ 1,240,438,000	$ 1,263,625,000	$ 1,226,240,000	$ (14,198,000)
INTRAFUND TRANSFERS	(61,658,601.32)	(91,508,000)	(110,646,000)	(94,700,000)	(94,450,000)	16,196,000
NET TOTAL	$1,003,146,025.65	$ 1,042,833,000	$ 1,129,792,000	$ 1,168,925,000	$ 1,131,790,000	$ 1,998,000
NET COUNTY COST	$ 243,266,619.93	$ 224,132,000	$ 216,229,000	$ 226,296,000	$ 222,245,000	$ 6,016,000
BUDGETED POSITIONS	4,918.0	5,081.0	5,081.0	5,190.0	5,206.0	125.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2020-21 Budget Message

DPH continues to primarily focus on efficient and responsive public health services to all who live, work, and visit the County. The 2020-21 Recommended Budget provides for total appropriation funding of $1.2 billion supported by grants, fees, and revenue resulting in an NCC of $222.2 million. This reflects an NCC increase of $6.0 million primarily due to Board-approved increases in salaries and employee benefits.

Notable changes include:

- Addition of 81.0 positions for health facilities inspection services to continue to transition the federal certification, State licensing, and investigation of complaints and reported incidents from the State to DPH;
- Addition of 60.0 positions to expand Substance Abuse Prevention and Control (SAPC) services through the establishment and operation of 50 student well-being centers across the County;
- Addition of 2.0 positions to support the implementation of the Vision Zero Initiative, which is a component of the County's Sustainability Plan and has the primary goal of reducing traffic deaths and severe injuries in the County; and
- Deletion of 22.0 vacant and 92.0 ordinance-only positions.

Critical/Strategic Planning Initiatives

The Recommended Budget continues to support the Department in fully leveraging resources that align with key initiatives in the County Strategic Plan. This includes co-location and integration of services with the Departments of Mental Health and Health Services, reducing exposures to environmental hazards, expanding programming to prevent and treat substance use disorders, preventing violence and addressing trauma, eliminating homelessness, and mitigating climate change.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**1,240,438,000**	**110,646,000**	**913,563,000**	**216,229,000**	**5,081.0**
New/Expanded Programs					
1. Health Facilities Inspection Division (HFID): Reflects the addition of 81.0 positions, fully offset by State funding to continue the transition of the federal certification, State licensing, and investigation of complaints and reported incidents workload from the State to DPH.	21,061,000	--	21,061,000	--	81.0
2. New Grant Funding and Positions: Reflects the addition of 2.0 positions, fully offset with an increase in revenue to perform lead paint remediation services. Also reflects increases in grant funding to connect uninsured residents to healthcare, support the Public Health Library program, and enhance the substance use disorder counseling workforce.	7,294,000	--	7,294,000	--	2.0
3. SAPC: Reflects the addition of 62.0 positions, fully offset by a reduction in contracted services to support the expansion of SAPC services, primarily through the establishment and operation of student well-being centers across the County.	--	--	--	--	62.0
4. Vision Zero Initiative: Reflects the addition of 2.0 positions to support the implementation of the Vision Zero Initiative, that aims to reduce traffic deaths and injuries in the County.	356,000	--	--	356,000	2.0
Other Changes					
1. Budget Alignment: Reflects appropriation and revenue adjustments to support DPH's continued efforts to align the consolidated departmental budget based on historical experience and anticipated funding levels. Also reflects the deletion of 22.0 vacant and 92.0 ordinance-only positions, fully offset by a decrease in revenue.	(36,443,000)	--	(36,443,000)	--	(22.0)
2. One-Time Funds: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Baldwin Hills Health Assessment and Woolsey Fire recovery efforts.	(477,000)	--	--	(477,000)	--
3. AB 109: Reflects an increase in salaries and employee benefits, fully offset by AB 109 revenue.	77,000	--	77,000	--	--
4. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	7,225,000	--	3,313,000	3,912,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Retirement: Reflects an increase primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,872,000	--	876,000	996,000	--
6. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the cost to prefund the County's retiree healthcare benefits.	1,346,000	--	835,000	511,000	--
7. Unavoidable Costs: Reflects changes in health insurance buy down, overtime, and long-term disability costs based on historical experience.	208,000	--	60,000	148,000	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(3,000)	--	(2,000)	(1,000)	--
9. Ministerial Changes: Reflects various changes related to the realignment of appropriation and revenue based on historical trends; adjustments for services provided to or funded by other County departments; Board-approved reclassifications; one-time funding for Woolsey Fire recovery efforts; an increase in realignment Vehicle License Fee funding; and projected increases in revenue collections for special funds.	(16,714,000)	(16,196,000)	(1,089,000)	571,000	--
Total Changes	**(14,198,000)**	**(16,196,000)**	**(4,018,000)**	**6,016,000**	**125.0**
2020-21 Recommended Budget	**1,226,240,000**	**94,450,000**	**909,545,000**	**222,245,000**	**5,206.0**

PUBLIC HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 952,262.26	$ 125,000	$ 8,306,000	$ 33,445,000	$ 364,000	$ (7,942,000)
DRUG MEDI-CAL - STATE REALIGNMENT	31,544,241.82	18,227,000	58,774,000	58,774,000	58,774,000	0
FEDERAL - GRANTS	77,265,958.27	162,234,000	237,160,000	61,732,000	61,732,000	(175,428,000)
FEDERAL - HEALTH GRANTS	85,092,362.14	66,029,000	13,077,000	151,116,000	151,114,000	138,037,000
FEDERAL - OTHER	16,746,870.29	0	0	0	0	0
FEDERAL - TARGETED CASE MANAGEMENT (TCM)	987,242.43	819,000	819,000	819,000	819,000	0
FEDERAL AID - MENTAL HEALTH	14,144,751.37	11,480,000	12,607,000	12,607,000	12,607,000	0
FORFEITURES & PENALTIES	17,373.04	17,000	30,000	30,000	30,000	0
HEALTH FEES	95,379,396.88	96,071,000	98,195,000	98,195,000	98,195,000	0
HOSPITAL OVERHEAD	1,343,811.86	1,344,000	1,181,000	1,503,000	1,503,000	322,000
INSTITUTIONAL CARE & SERVICES	126,135,048.72	120,163,000	198,861,000	201,988,000	202,132,000	3,271,000
MISCELLANEOUS	2,200,195.45	1,939,000	4,126,000	4,126,000	4,126,000	0
OTHER GOVERNMENTAL AGENCIES	512,346.38	679,000	772,000	772,000	772,000	0
OTHER LICENSES & PERMITS	4,174,255.97	352,000	737,000	737,000	737,000	0
OTHER SALES	36,838.37	37,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	6,155,591.73	19,479,000	13,077,000	13,077,000	13,077,000	0
PLANNING & ENGINEERING SERVICES	304,046.00	304,000	408,000	408,000	408,000	0
RECORDING FEES	4,340,325.31	4,400,000	4,453,000	4,453,000	4,453,000	0
SALE OF CAPITAL ASSETS	5,151.00	11,000	11,000	11,000	11,000	0
SANITATION SERVICES	1,783,014.56	0	0	0	0	0
SETTLEMENTS	30.12	0	85,000	257,000	257,000	172,000
STATE - 1991 REALIGNMENT REVENUE - HEALTH SERVICES	18,192,000.00	18,192,000	18,192,000	18,192,000	18,192,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	10,000,000.00	10,000,000	10,000,000	10,000,000	10,000,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	98,089,068.00	91,281,000	19,299,000	25,948,000	25,956,000	6,657,000
STATE - CALIFORNIA CHILDREN SERVICES	34,280,576.11	35,778,000	31,392,000	33,077,000	33,150,000	1,758,000
STATE - OTHER	3,461,739.84	2,122,000	6,781,000	7,418,000	7,418,000	637,000
STATE - PUBLIC HEALTH SERVICES	90,127,162.68	110,001,000	126,225,000	153,872,000	153,396,000	27,171,000
STATE - TOBACCO PROGRAMS	12,177,896.67	22,465,000	19,726,000	19,726,000	19,726,000	0
TRANSFERS IN	24,429,848.45	25,152,000	29,210,000	30,287,000	30,537,000	1,327,000
TOTAL REVENUE	$ 759,879,405.72	$ 818,701,000	$ 913,563,000	$ 942,629,000	$ 909,545,000	$ (4,018,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 359,711,759.26	$ 395,463,000	$ 421,737,000	$ 438,064,000	$ 454,748,000	$ 33,011,000
CAFETERIA BENEFIT PLANS	73,854,781.95	75,009,000	83,283,000	88,303,000	88,504,000	5,221,000
COUNTY EMPLOYEE RETIREMENT	66,226,441.40	68,471,000	76,403,000	83,224,000	84,822,000	8,419,000
DENTAL INSURANCE	1,547,040.21	1,563,000	1,138,000	1,216,000	1,224,000	86,000
DEPENDENT CARE SPENDING ACCOUNTS	357,563.81	273,000	316,000	316,000	316,000	0
DISABILITY BENEFITS	3,364,230.37	2,384,000	2,599,000	2,637,000	2,624,000	25,000
FICA (OASDI)	5,364,043.87	5,352,000	5,688,000	6,232,000	6,230,000	542,000
HEALTH INSURANCE	7,751,283.01	7,660,000	10,230,000	11,827,000	10,822,000	592,000
LIFE INSURANCE	695,417.60	309,000	145,000	199,000	185,000	40,000

PUBLIC HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
OTHER EMPLOYEE BENEFITS	598.91	1,000	0	0	0	0
RETIREE HEALTH INSURANCE	33,680,292.00	34,247,000	37,293,000	42,632,000	42,632,000	5,339,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	1,555,504.18	0	0	0	0	0
SAVINGS PLAN	2,901,464.96	2,930,000	4,028,000	4,384,000	4,252,000	224,000
THRIFT PLAN (HORIZONS)	11,218,789.62	11,373,000	11,848,000	12,960,000	12,954,000	1,106,000
UNEMPLOYMENT INSURANCE	78,858.00	74,000	124,000	124,000	124,000	0
WORKERS' COMPENSATION	7,927,661.19	7,894,000	8,562,000	8,562,000	8,562,000	0
S&EB EXPENDITURE DISTRIBUTION	(24,407,394.27)	(21,767,000)	0	(27,028,000)	(27,028,000)	(27,028,000)
TOTAL S & E B	551,828,336.07	591,236,000	663,394,000	673,652,000	690,971,000	27,577,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	23,730,961.73	23,596,000	20,211,000	32,706,000	24,727,000	4,516,000
CLOTHING & PERSONAL SUPPLIES	285,472.54	317,000	36,000	36,000	36,000	0
COMMUNICATIONS	1,749,531.89	1,409,000	749,000	749,000	749,000	0
COMPUTING-MAINFRAME	816,794.89	1,073,000	279,000	279,000	279,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,495,349.88	8,161,000	3,986,000	4,992,000	3,992,000	6,000
COMPUTING-PERSONAL	5,683,611.32	5,991,000	1,393,000	1,399,000	1,399,000	6,000
CONTRACTED PROGRAM SERVICES	385,369,492.19	378,868,000	429,423,000	440,012,000	395,639,000	(33,784,000)
FOOD	428,453.83	302,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	288,531.86	273,000	172,000	152,000	152,000	(20,000)
INFORMATION TECHNOLOGY SECURITY	40,600.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	4,582,889.51	3,657,000	3,614,000	3,615,000	1,614,000	(2,000,000)
INSURANCE	934,012.01	1,038,000	1,219,000	1,197,000	1,197,000	(22,000)
JURY & WITNESS EXPENSE	1,897.67	2,000	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	987,374.78	1,104,000	806,000	807,000	786,000	(20,000)
MAINTENANCE-BUILDINGS & IMPRV	8,761,585.11	9,919,000	7,921,000	7,921,000	7,921,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	10,771,428.30	11,595,000	6,096,000	5,856,000	5,856,000	(240,000)
MEMBERSHIPS	430,188.22	468,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	(54,930.36)	349,000	333,000	337,000	337,000	4,000
OFFICE EXPENSE	3,870,186.43	4,317,000	3,697,000	4,280,000	4,273,000	576,000
PROFESSIONAL SERVICES	14,634,132.18	40,796,000	40,677,000	45,481,000	45,076,000	4,399,000
PUBLICATIONS & LEGAL NOTICES	18,224.17	2,000	42,000	42,000	42,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	16,312,534.13	19,843,000	19,753,000	21,376,000	21,306,000	1,553,000
RENTS & LEASES - EQUIPMENT	1,984,068.20	1,630,000	740,000	744,000	744,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	445,345.02	489,000	11,000	11,000	11,000	0
SPECIAL DEPARTMENTAL EXPENSE	4,048,815.14	2,411,000	264,000	287,000	287,000	23,000
TECHNICAL SERVICES	8,527,524.56	10,166,000	9,509,000	6,640,000	7,840,000	(1,669,000)
TELECOMMUNICATIONS	10,381,659.96	8,174,000	6,452,000	6,453,000	6,453,000	1,000
TRAINING	786,723.95	1,123,000	468,000	470,000	470,000	2,000
TRANSPORTATION AND TRAVEL	4,709,506.76	5,574,000	3,139,000	3,154,000	3,132,000	(7,000)
UTILITIES	2,494,172.03	3,533,000	3,277,000	3,232,000	3,232,000	(45,000)
S & S EXPENDITURE DISTRIBUTION	(12,014,884.91)	(9,580,000)	0	(12,988,000)	(12,988,000)	(12,988,000)
TOTAL S & S	506,501,252.99	536,600,000	565,031,000	580,004,000	525,326,000	(39,705,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER	329,310.04	612,000	2,214,000	1,121,000	1,121,000	(1,093,000)

PUBLIC HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
GOVERNMENTAL AGENCIES						
JUDGMENTS & DAMAGES	553,527.63	724,000	1,566,000	1,452,000	1,452,000	(114,000)
RETIREMENT OF OTHER LONG TERM DEBT	17,164.27	23,000	132,000	130,000	127,000	(5,000)
SUPPORT & CARE OF PERSONS	1,992,813.00	3,672,000	5,693,000	5,248,000	5,225,000	(468,000)
TAXES & ASSESSMENTS	50,335.05	43,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	2,943,149.99	5,074,000	9,613,000	7,959,000	7,933,000	(1,680,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,148,131.58	374,000	699,000	699,000	699,000	0
DATA HANDLING EQUIPMENT	0.00	0	60,000	60,000	60,000	0
ELECTRONIC EQUIPMENT	0.00	0	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	167,940.65	17,000	13,000	13,000	13,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	305,618.92	101,000	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	0.00	0	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	75,000	75,000	75,000	0
NON-MEDICAL LAB/TESTING EQUIP	591,398.06	196,000	487,000	425,000	425,000	(62,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	240,000	240,000	240,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,231,798.71	743,000	518,000	190,000	190,000	(328,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	3,444,887.92	1,431,000	2,400,000	2,010,000	2,010,000	(390,000)
TOTAL CAPITAL ASSETS	3,444,887.92	1,431,000	2,400,000	2,010,000	2,010,000	(390,000)
OTHER FINANCING USES						
TRANSFERS OUT	87,000.00	0	0	0	0	0
TOTAL OTH FIN USES	87,000.00	0	0	0	0	0
GROSS TOTAL	$1,064,804,626.97	$ 1,134,341,000	$ 1,240,438,000	$ 1,263,625,000	$ 1,226,240,000	$ (14,198,000)
INTRAFUND TRANSFERS	(61,658,601.32)	(91,508,000)	(110,646,000)	(94,700,000)	(94,450,000)	16,196,000
NET TOTAL	$1,003,146,025.65	$ 1,042,833,000	$ 1,129,792,000	$ 1,168,925,000	$ 1,131,790,000	$ 1,998,000
NET COUNTY COST	$ 243,266,619.93	$ 224,132,000	$ 216,229,000	$ 226,296,000	$ 222,245,000	$ 6,016,000
BUDGETED POSITIONS	4,918.0	5,081.0	5,081.0	5,190.0	5,206.0	125.0

Departmental Program Summary

1. Communicable Disease Control and Prevention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	72,552,000	1,205,000	44,098,000	27,249,000	409.0
Less Administration	--	--	--	--	--
Net Program Costs	72,552,000	1,205,000	44,098,000	27,249,000	409.0

Authority: Mandated program – California Health and Safety Code sections 101030, 120130, 120145, 120175, 120190, 120195, 120200, 120210, and 120215.

The Division and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County. This is done in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers; and is accomplished through promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health, and animal health services; work with heath care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

2. Health Protection and Promotion

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	482,853,000	40,078,000	327,395,000	115,380,000	2,625.0
Less Administration	--	--	--	--	--
Net Program Costs	482,853,000	40,078,000	327,395,000	115,380,000	2,625.0

Authority: Mandated program – California Business and Professions Code Section 2818(a); California Health and Safety Code Sections 101030, 101375, 101450, 105275-105310, 113713, 115880, 116800-116820, 119312, 119319, and 124125-124165; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, as well as, Titles 14, 15, 17, 22, 24, and 25; and County Code Titles 11 and 20. Also includes non-mandated, discretionary programs.

Health Protection and Promotion is a cluster of Public Health programs that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child, and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division, which includes public health nurses, coordinates and carries out field investigations, surveillance activities, and where needed, clinical treatment of populations with communicable disease. In addition, it coordinates community level outreach and education activities within Service Planning Areas (SPA) and local community stakeholders and local governmental agencies.

3. SAPC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	353,341,000	24,835,000	325,955,000	2,551,000	477.0
Less Administration	--	--	--	--	--
Net Program Costs	353,341,000	24,835,000	325,955,000	2,551,000	477.0

Authority: Non-mandated, discretionary program.

SAPC is responsible for the management of all publicly funded substance use disorder (SUD) treatment and recovery support services and prevention activities in the County. Under the recently implemented Drug Medi-Cal Organized Delivery System, SAPC also serves as the County's specialty Medicaid managed care plan and is responsible for ensuring that the 3.2 million Medi-Cal beneficiaries who need SUD treatment and recovery support services have timely access to these services. SAPC currently contracts with 79 community-based agencies at 250 locations. Additionally, SAPC serves the needs of specific populations such as the homeless, adolescents, and individuals referred by primary care providers, as well as those in the criminal justice and child and family welfare systems. SAPC monitors, audits, and provides evidence-based training to these programs to ensure compliance with federal, State, County, and local requirements.

As the administrator of funding from the federal Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services (DHCS), and other County departments, SAPC manages the full spectrum of SUD treatment and recovery services and prevention activities for all County residents.

4. Children's Medical Services (CMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	160,997,000	25,352,000	112,282,000	23,363,000	935.0
Less Administration	--	--	--	--	--
Net Program Costs	160,997,000	25,352,000	112,282,000	23,363,000	935.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations Title 22, Section 51013. Enabling statute – California Health and Safety Code Section 123800 et seq. Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code Sections 124025, 124060, 124070, and 124075. Health Care Program for Children in Foster Care (HCPCFC): Legal authority – California Welfare and Institutions Code Section 16501.3 (a) through (e).

CMS administers three programs within the DPH: CCS, CHDP, and Child Welfare Public Nursing (CWPHN) comprised of General Program and HCPCFC.

CCS provides defined medically necessary benefits to individuals 21 years of age or younger with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. CCS provides administrative case management in the coordination of care and benefits for families and children with special health care needs. CCS also provides physical and occupational therapy through its Medical Therapy Program where there is no financial eligibility requirement.

CHDP provides individuals 21 years of age or younger without Medi-Cal, in low to moderate income families with free immunizations and health check-ups. Families may choose from among CHDP-approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests, and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high-quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

HCPCFC provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in the offices of the Departments of Children and Family Services and Probation.

5. Division of HIV and STD Programs (DHSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	94,513,000	--	76,173,000	18,340,000	219.0
Less Administration	--	--	--	--	--
Net Program Costs	94,513,000	--	76,173,000	18,340,000	219.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluation of the quality of services related to HIV and STDs in the County.

DHSP is the designated official administrative agency for DPH to prevent and control the spread of HIV and STD infections utilizing epidemiologic and surveillance systems, coordinated care and treatment services, public, private, and community partnerships and by developing and implementing evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and ten County entities, in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with an STD.

6. Antelope Valley Rehabilitation Centers (AVRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,476,000	165,000	1,549,000	1,762,000	124.0
Less Administration	--	--	--	--	--
Net Program Costs	3,476,000	165,000	1,549,000	1,762,000	124.0

Authority: Non-mandated, discretionary program.

AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

7. Administration

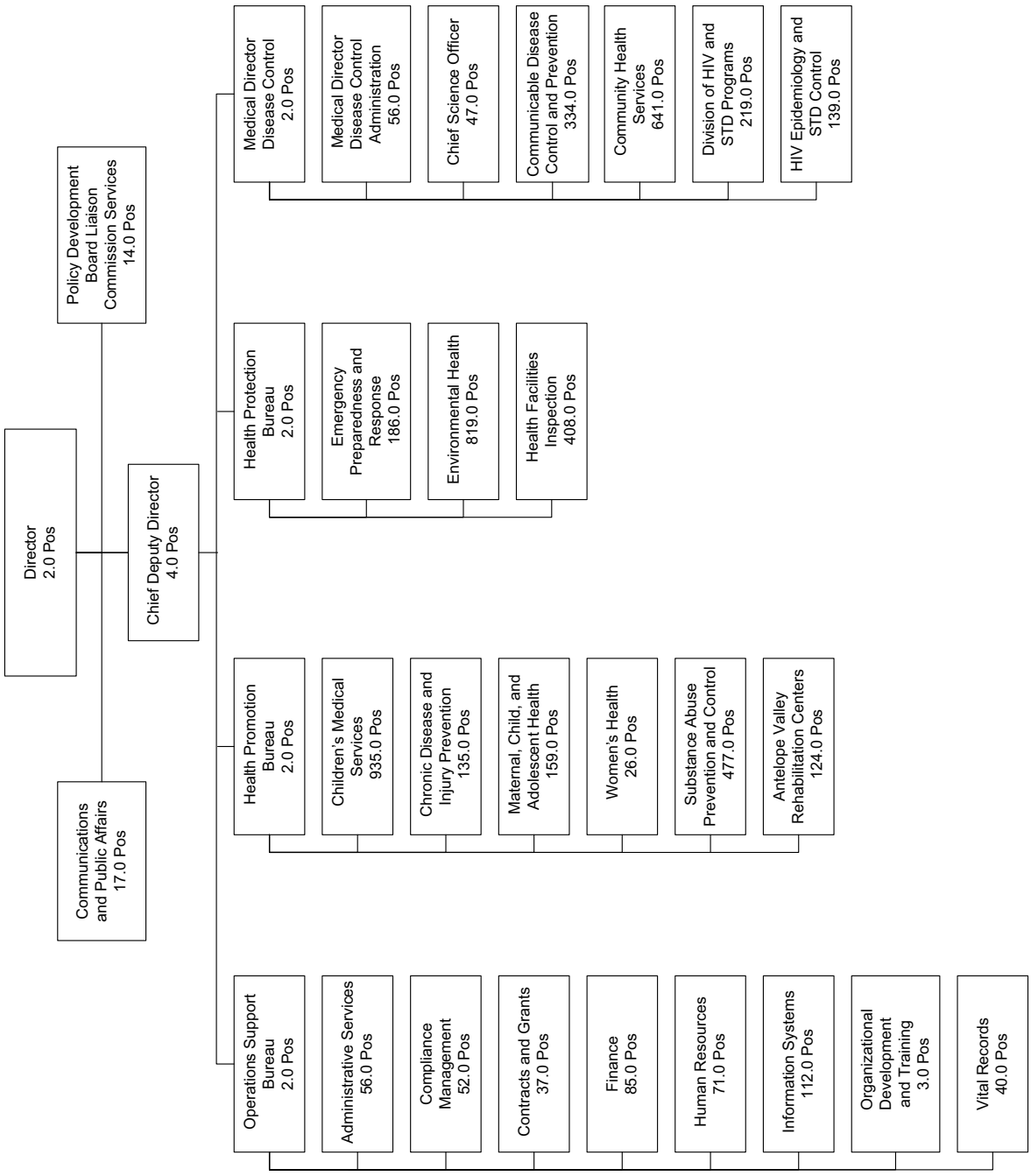
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	58,508,000	2,815,000	22,093,000	33,600,000	417.0
Less Administration	--	--	--	--	--
Net Program Costs	58,508,000	2,815,000	22,093,000	33,600,000	417.0

Authority: Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,226,240,000	94,450,000	909,545,000	222,245,000	5,206.0

Department of Public Health
Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director
FY 2020-21 Recommended Budget Positions = 5,206.0



Alternate Public Defender

Erika Anzoategui, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,135,319.45	$ 1,511,000	$ 1,511,000	$ 1,561,000	$ 1,565,000	$ 54,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 66,117,025.44	$ 69,984,000	$ 74,344,000	$ 78,718,000	$ 77,294,000	$ 2,950,000
SERVICES & SUPPLIES	5,510,460.91	4,986,000	4,986,000	4,877,000	4,891,000	(95,000)
OTHER CHARGES	153,295.30	468,000	468,000	193,000	193,000	(275,000)
CAPITAL ASSETS - EQUIPMENT	25,710.62	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 71,806,492.27	$ 75,482,000	$ 79,842,000	$ 83,832,000	$ 82,422,000	$ 2,580,000
INTRAFUND TRANSFERS	(220.38)	(34,000)	(34,000)	(34,000)	(34,000)	0
NET TOTAL	$ 71,806,271.89	$ 75,448,000	$ 79,808,000	$ 83,798,000	$ 82,388,000	$ 2,580,000
NET COUNTY COST	$ 70,670,952.44	$ 73,937,000	$ 78,297,000	$ 82,237,000	$ 80,823,000	$ 2,526,000
BUDGETED POSITIONS	334.0	342.0	342.0	342.0	335.0	(7.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high-quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing required legal services, and to represent clients in appellate courts as required.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $2.5 million primarily due to increases in Board-approved salaries and employee benefits, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis for various projects. The Recommended Budget also reflects the addition of 1.0 information technology (IT) position to enhance technical computer and systems support to departmental personnel, including support for the Client Case Management System.

Critical/Strategic Planning Initiatives

The Department continues to:

- Collaborate with the Public Defender, Chief Executive Office (CEO), Internal Services Department, Information Systems Advisory Board, and the County Bar Association to develop a case management system that meets departmental and County functional needs. The new system will be used to track all indigent defense cases in the County, process all associated workflow, and provide the Board with relevant data and measures that enhance evidence and result-based decision making.
- Collaborate with justice partners, CEO, and community-based organizations to implement a plan to reduce the County's homeless population by promoting increased visibility of local resources available to the Department's homeless clients and assisting clients with referrals to various homeless assistance programs.
- Refine and upgrade the Immigration Rights Unit to enable attorneys to respond to anticipated changes to federal law and to support the County's effort to protect immigrant rights.
- Increase resources dedicated to the Defense of Juveniles program by providing high-quality legal representation to youth within the juvenile justice system.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**79,842,000**	**34,000**	**1,511,000**	**78,297,000**	**342.0**
Other Changes					
1. IT Personnel: Reflects funding for 1.0 Principal Operating Systems Analyst position to enhance technical computer and systems support to departmental personnel, partially offset by the deletion of 1.0 Information System Supervisor I position.	29,000	--	--	29,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,581,000	--	34,000	2,547,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,022,000	--	13,000	1,009,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	191,000	--	3,000	188,000	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Senate Bill (SB) 1437 law personnel, legal settlement costs, and recruitment efforts.	(1,261,000)	--	--	(1,261,000)	(7.0)
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	14,000	--	--	14,000	--
7. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	4,000	--	4,000	--	--
Total Changes	**2,580,000**	**0**	**54,000**	**2,526,000**	**(7.0)**
2020-21 Recommended Budget	**82,422,000**	**34,000**	**1,565,000**	**80,823,000**	**335.0**

Critical and Unmet Needs

The Department requests funding for 5.0 legal and support positions to address the anticipated increase in workload associated with the review of former client cases required by the enactment of Senate Bill (SB) 1437. Funding is also requested for 2.0 Law Clerk positions to expand the existing law clerk program.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 262.20	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - GRANTS	0.00	175,000	175,000	175,000	175,000	0
MISCELLANEOUS	83,415.35	86,000	86,000	86,000	86,000	0
SALE OF CAPITAL ASSETS	1,201.90	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	1,050,440.00	1,250,000	1,250,000	1,300,000	1,304,000	54,000
TOTAL REVENUE	$ 1,135,319.45	$ 1,511,000	$ 1,511,000	$ 1,561,000	$ 1,565,000	$ 54,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 41,900,772.73	$ 44,494,000	$ 48,595,000	$ 50,541,000	$ 49,787,000	$ 1,192,000
CAFETERIA BENEFIT PLANS	6,337,184.32	6,309,000	6,972,000	7,293,000	7,151,000	179,000
COUNTY EMPLOYEE RETIREMENT	8,039,574.40	8,753,000	8,753,000	9,842,000	9,678,000	925,000
DENTAL INSURANCE	120,041.20	125,000	91,000	93,000	89,000	(2,000)
DEPENDENT CARE SPENDING ACCOUNTS	29,503.52	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	473,211.80	124,000	117,000	221,000	119,000	2,000
FICA (OASDI)	657,335.48	723,000	723,000	765,000	752,000	29,000
HEALTH INSURANCE	2,591,703.65	2,949,000	2,949,000	3,119,000	2,938,000	(11,000)
LIFE INSURANCE	168,491.68	169,000	44,000	54,000	49,000	5,000
OTHER EMPLOYEE BENEFITS	3,372.00	4,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	2,507,000.00	2,782,000	2,782,000	3,148,000	3,148,000	366,000
SAVINGS PLAN	1,495,707.91	1,728,000	1,728,000	1,799,000	1,799,000	71,000
THRIFT PLAN (HORIZONS)	1,296,304.36	1,336,000	1,314,000	1,400,000	1,368,000	54,000
UNEMPLOYMENT INSURANCE	2,282.00	3,000	3,000	30,000	3,000	0
WORKERS' COMPENSATION	494,540.39	442,000	224,000	364,000	364,000	140,000
TOTAL S & E B	66,117,025.44	69,984,000	74,344,000	78,718,000	77,294,000	2,950,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,209,789.39	937,000	937,000	937,000	937,000	0
CLOTHING & PERSONAL SUPPLIES	247.40	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	141,984.47	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	20,413.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	105,986.20	52,000	52,000	52,000	52,000	0
COMPUTING-PERSONAL	26,463.62	46,000	46,000	46,000	46,000	0
HOUSEHOLD EXPENSE	0.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	79,365.00	10,000	10,000	10,000	10,000	0
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - EQUIPMENT	2,439.74	12,000	12,000	12,000	12,000	0
MAINTENANCE-BUILDINGS & IMPRV	553,089.08	367,000	367,000	367,000	367,000	0
MEMBERSHIPS	82,632.25	82,000	82,000	82,000	82,000	0
MISCELLANEOUS EXPENSE	17,934.32	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	78,392.44	966,000	966,000	961,000	961,000	(5,000)
PROFESSIONAL SERVICES	373,134.16	214,000	214,000	110,000	110,000	(104,000)
PUBLICATIONS & LEGAL NOTICES	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	981,464.11	511,000	511,000	511,000	525,000	14,000
RENTS & LEASES - EQUIPMENT	59,243.31	68,000	68,000	68,000	68,000	0

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	9,179.48	254,000	254,000	254,000	254,000	0
TECHNICAL SERVICES	237,525.05	40,000	40,000	40,000	40,000	0
TELECOMMUNICATIONS	772,537.95	640,000	640,000	640,000	640,000	0
TRAINING	2,480.00	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	67,121.74	128,000	128,000	128,000	128,000	0
UTILITIES	689,038.20	482,000	482,000	482,000	482,000	0
TOTAL S & S	5,510,460.91	4,986,000	4,986,000	4,877,000	4,891,000	(95,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	13,942.73	278,000	278,000	3,000	3,000	(275,000)
RETIREMENT OF OTHER LONG TERM DEBT	138,882.99	190,000	190,000	190,000	190,000	0
TAXES & ASSESSMENTS	469.58	0	0	0	0	0
TOTAL OTH CHARGES	153,295.30	468,000	468,000	193,000	193,000	(275,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	25,710.62	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	25,710.62	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	25,710.62	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 71,806,492.27	$ 75,482,000	$ 79,842,000	$ 83,832,000	$ 82,422,000	$ 2,580,000
INTRAFUND TRANSFERS	(220.38)	(34,000)	(34,000)	(34,000)	(34,000)	0
NET TOTAL	$ 71,806,271.89	$ 75,448,000	$ 79,808,000	$ 83,798,000	$ 82,388,000	$ 2,580,000
NET COUNTY COST	$ 70,670,952.44	$ 73,937,000	$ 78,297,000	$ 82,237,000	$ 80,823,000	$ 2,526,000
BUDGETED POSITIONS	334.0	342.0	342.0	342.0	335.0	(7.0)

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	68,881,000	34,000	1,565,000	67,282,000	277.0
Less Administration	--	--	--	--	--
Net Program Costs	68,881,000	34,000	1,565,000	67,282,000	277.0

Authority: Mandated program with discretionary service levels – Federal and State Constitutions, and California Penal Code Section 987.2.

This program provides representation to indigent adults charged with felony and misdemeanor offenses.

2. Defense of Juveniles

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,775,000	--	--	8,775,000	40.0
Less Administration	--	--	--	--	--
Net Program Costs	8,775,000	--	--	8,775,000	40.0

Authority: Mandated program with discretionary service levels – Federal and State Constitutions, California Rules of the Court Rule 5.663, California Penal Code Section 987.2, and Welfare and Institutions Code Section 634.

This program provides representation to indigent juveniles charged with felony, misdemeanor, and truancy offenses in juvenile delinquency courts. The program also provides post-dispositional services.

3. Administration

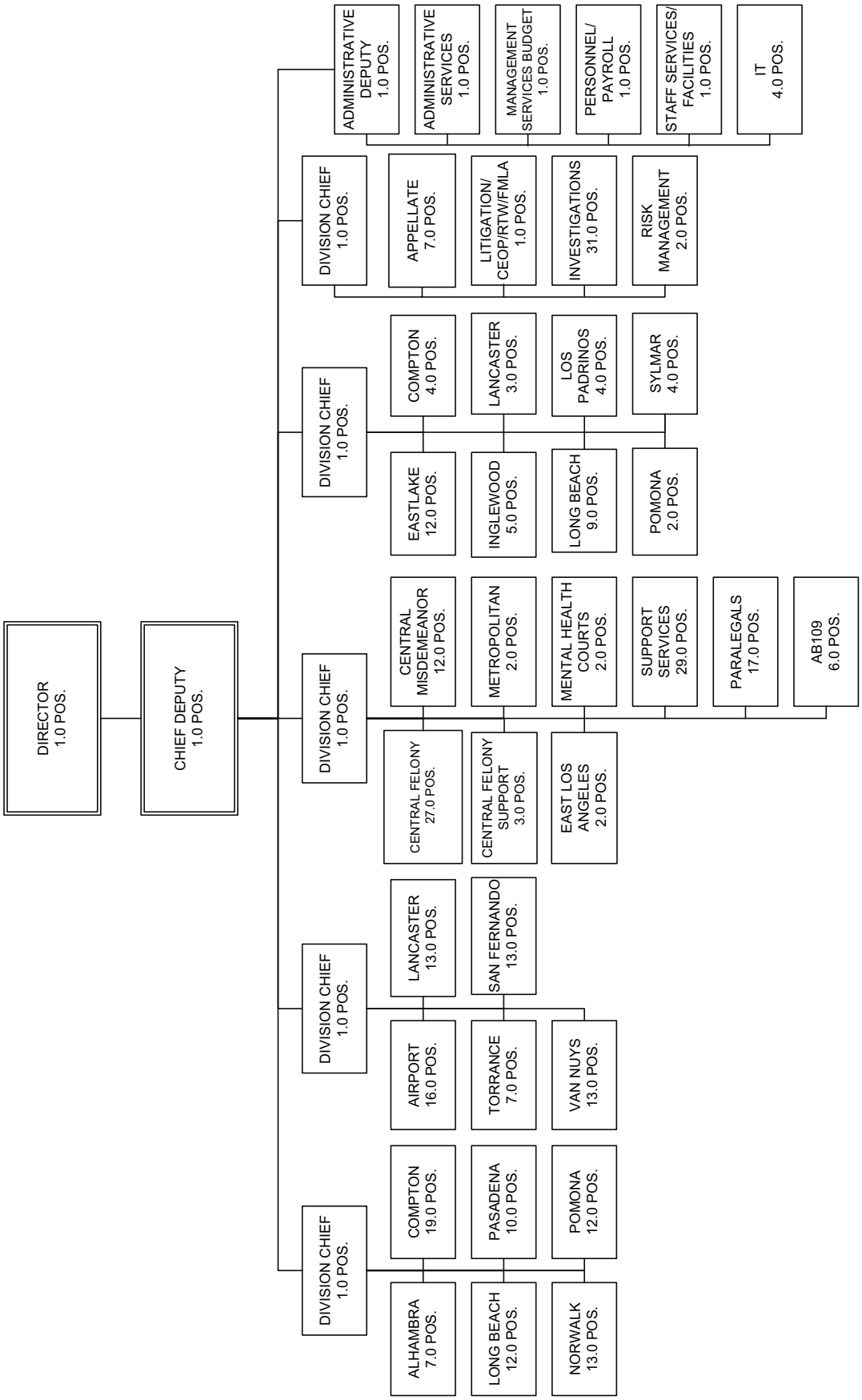
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,766,000	--	--	4,766,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	4,766,000	--	--	4,766,000	18.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department including executive office, budgeting, accounting, procurement, personnel/payroll, data management, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	82,422,000	34,000	1,565,000	80,823,000	335.0

ALTERNATE PUBLIC DEFENDER
ERIKA C ANZOATEGUI, ALTERNATE PUBLIC DEFENDER
FY 2020-21 RECOMMENDED BUDGET POSITIONS = 335.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 15,780,974.48	$ 15,734,000	$ 17,163,000	$ 18,269,000	$ 17,338,000	$ 175,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 41,414,256.14	$ 42,341,000	$ 44,451,000	$ 48,454,000	$ 47,428,000	$ 2,977,000
SERVICES & SUPPLIES	10,670,075.56	11,107,000	10,847,000	12,241,000	9,202,000	(1,645,000)
OTHER CHARGES	678,962.62	1,968,000	1,669,000	895,000	882,000	(787,000)
CAPITAL ASSETS - EQUIPMENT	411,458.14	737,000	797,000	830,000	0	(797,000)
GROSS TOTAL	$ 53,174,752.46	$ 56,153,000	$ 57,764,000	$ 62,420,000	$ 57,512,000	$ (252,000)
INTRAFUND TRANSFERS	(122,190.00)	0	0	0	0	0
NET TOTAL	$ 53,052,562.46	$ 56,153,000	$ 57,764,000	$ 62,420,000	$ 57,512,000	$ (252,000)
NET COUNTY COST	$ 37,271,587.98	$ 40,419,000	$ 40,601,000	$ 44,151,000	$ 40,174,000	$ (427,000)
BUDGETED POSITIONS	442.0	443.0	443.0	448.0	443.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control, operating under State law and County ordinance, creates safer and healthier communities through the enforcement of local and State laws related to stray animals, animal abuse and neglect, dangerous dogs, rabies vaccination, and licensing, along with the rescue and care of animals during wildfires and other disasters. The Department provides compassionate sheltering and care for lost, abandoned, neglected, and abused pets while seeking positive outcomes for those animals by reuniting lost pets with their families and through its adoption program and partnership with adopting organizations. The Department operates seven animal care centers that have veterinary medical clinics as part of its operations and offers public education programs, low cost spay and neuter surgeries, vaccination, and microchip services. Department costs are partially offset by revenue from pet licenses, contract cities, and fees collected for various animal services in the shelters.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $0.4 million primarily due to the removal of prior-year funding that was provided on a one-time basis for various maintenance projects, vehicle purchases, and contract services, partially offset by Board-approved increases in salaries, health insurance subsidies, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.

Critical/Strategic Planning Initiatives

The Department continues to implement improvements in accordance with its strategic plan that incorporates four key areas that align with the County strategic goals and initiatives:

- Strengthen and Standardize Animal Care Center (ACC) Practices – Build on a solid foundation of excellence in animal shelter veterinary medicine to enhance and standardize operational practices among its seven ACCs. Expand animal behavior and enrichment programs to incorporate the latest industry knowledge. Also, expand programs that support positive outcomes for animals and explore opportunities to sustain its community partner-driven intervention programs that reduce pet relinquishment by pet owners.
- Enhancing Services to the Community – Improve key programs and procedures so staff and volunteers can more promptly and knowledgeably provide customers with the information, services, options, and resources to meet their needs. Improve volunteer recruitment and onboarding practices, adopt proven volunteer program management strategies, and expand opportunities for volunteers. Increase

community awareness of the many successful programs that save animal lives every day through coordinated communication strategies.

- Developing the Workforce – Continue departmentwide communication of Mission, Vision, and Values, and improve the onboarding program for new employees. Ensure animal control officers receive structured, thorough, and current training regarding policies and best practices via a formal training academy. Continue to focus on the implementation of improved leadership practices through training and mentorship. Develop a more participative working environment to increase employee engagement and improve morale.
- Increasing Operational Effectiveness – Complete a systematic review of all departmental policies and procedures to ensure they are clear, current, and consistent with industry best practices. Metrics will be revised to provide transparent measurements of the Department's mission performance. Other operational improvements include creating efficiencies for improved financial management and data capture to make better informed operational decisions, engaging managers in budget oversight and planning, and expanding the capacity of the Department to recover costs.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**57,764,000**	**0**	**17,163,000**	**40,601,000**	**443.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset by miscellaneous revenues.	1,702,000	--	304,000	1,398,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, partially offset by miscellaneous revenues.	1,275,000	--	228,000	1,047,000	--
3. One-time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for vehicle replacement, capital assets, judgment and damages, the Pasadena Humane Society contract, consultant review, the Mobile Spay and Neuter contract, and various Internal Services Department projects.	(3,243,000)	--	(360,000)	(2,883,000)	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	14,000	--	3,000	11,000	--
Total Changes	**(252,000)**	**0**	**175,000**	**(427,000)**	**0.0**
2020-21 Recommended Budget	**57,512,000**	**0**	**17,338,000**	**40,174,000**	**443.0**

Critical and Unmet Needs

The Department requests funding for the Pasadena Humane Society animal control services contract, replacement of information technology (IT) infrastructure, four IT and one administrative positions, repair projects at various ACCs, and eight heavy-duty trucks for hauling trailers during emergencies.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	$ 2,214,290.45	$ 2,850,000	$ 3,250,000	$ 2,742,000	$ 3,059,000	$ (191,000)
BUSINESS LICENSES	400.00	0	0	0	141,000	141,000
CHARGES FOR SERVICES - OTHER	1,496,772.91	1,407,000	1,452,000	1,452,000	1,452,000	0
HUMANE SERVICES	11,027,703.52	10,106,000	11,004,000	13,286,000	11,386,000	382,000
MISCELLANEOUS	1,036,785.38	1,359,000	1,450,000	782,000	1,293,000	(157,000)
SALE OF CAPITAL ASSETS	5,022.22	7,000	7,000	7,000	7,000	0
STATE - OTHER	0.00	5,000	0	0	0	0
TOTAL REVENUE	$ 15,780,974.48	$ 15,734,000	$ 17,163,000	$ 18,269,000	$ 17,338,000	$ 175,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 23,920,342.14	$ 23,858,000	$ 25,965,000	$ 27,764,000	$ 27,289,000	$ 1,324,000
CAFETERIA BENEFIT PLANS	7,128,127.21	7,352,000	7,451,000	7,631,000	7,568,000	117,000
COUNTY EMPLOYEE RETIREMENT	4,290,863.56	4,607,000	4,580,000	5,536,000	5,430,000	850,000
DENTAL INSURANCE	134,910.82	141,000	73,000	77,000	73,000	0
DEPENDENT CARE SPENDING ACCOUNTS	40,530.40	46,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	185,839.65	201,000	197,000	201,000	264,000	67,000
FICA (OASDI)	371,875.91	422,000	335,000	437,000	429,000	94,000
HEALTH INSURANCE	471,045.73	475,000	581,000	840,000	686,000	105,000
LIFE INSURANCE	33,156.86	45,000	46,000	49,000	47,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	3,164,000.00	3,519,000	3,483,000	3,988,000	3,746,000	263,000
SAVINGS PLAN	184,733.27	233,000	233,000	260,000	246,000	13,000
THRIFT PLAN (HORIZONS)	581,259.18	598,000	463,000	690,000	669,000	206,000
UNEMPLOYMENT INSURANCE	20,791.00	31,000	44,000	44,000	44,000	0
WORKERS' COMPENSATION	887,380.41	813,000	952,000	889,000	889,000	(63,000)
TOTAL S & E B	41,414,256.14	42,341,000	44,451,000	48,454,000	47,428,000	2,977,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	891,684.52	939,000	703,000	793,000	793,000	90,000
CLOTHING & PERSONAL SUPPLIES	191,082.57	137,000	177,000	177,000	177,000	0
COMMUNICATIONS	222,953.38	227,000	202,000	202,000	202,000	0
COMPUTING-MAINFRAME	4,457.15	7,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	114,479.28	126,000	118,000	175,000	175,000	57,000
COMPUTING-PERSONAL	245,559.62	211,000	185,000	185,000	185,000	0
CONTRACTED PROGRAM SERVICES	524,891.77	491,000	977,000	980,000	377,000	(600,000)
HOUSEHOLD EXPENSE	503,765.72	503,000	335,000	335,000	335,000	0
INFORMATION TECHNOLOGY SERVICES	16,581.00	18,000	96,000	88,000	88,000	(8,000)
INSURANCE	0.00	0	4,000	7,000	7,000	3,000
MAINTENANCE - EQUIPMENT	27,542.71	31,000	28,000	28,000	28,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,822,620.55	2,179,000	1,859,000	2,332,000	1,436,000	(423,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	1,017,895.10	916,000	891,000	891,000	891,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	11,608.56	14,000	91,000	91,000	91,000	0
OFFICE EXPENSE	219,652.79	192,000	383,000	383,000	383,000	0

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	1,328,879.97	1,492,000	1,180,000	960,000	960,000	(220,000)
PUBLICATIONS & LEGAL NOTICES	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	66,852.28	68,000	578,000	252,000	103,000	(475,000)
RENTS & LEASES - EQUIPMENT	102,439.66	105,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	31,584.92	21,000	9,000	9,000	9,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,055,954.72	1,072,000	558,000	1,558,000	558,000	0
TECHNICAL SERVICES	145,340.26	144,000	78,000	78,000	78,000	0
TELECOMMUNICATIONS	669,109.33	676,000	623,000	822,000	629,000	6,000
TRAINING	59,226.50	102,000	63,000	63,000	63,000	0
TRANSPORTATION AND TRAVEL	795,216.05	816,000	981,000	972,000	822,000	(159,000)
UTILITIES	600,697.15	620,000	650,000	782,000	734,000	84,000
TOTAL S & S	10,670,075.56	11,107,000	10,847,000	12,241,000	9,202,000	(1,645,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	237,174.35	1,225,000	1,225,000	125,000	125,000	(1,100,000)
RETIREMENT OF OTHER LONG TERM DEBT	441,358.97	743,000	444,000	770,000	757,000	313,000
TAXES & ASSESSMENTS	429.30	0	0	0	0	0
TOTAL OTH CHARGES	678,962.62	1,968,000	1,669,000	895,000	882,000	(787,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	12,729.50	0	0	173,000	0	0
MACHINERY EQUIPMENT	32,950.50	16,000	16,000	0	0	(16,000)
VEHICLES & TRANSPORTATION EQUIPMENT	365,778.14	721,000	781,000	657,000	0	(781,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	411,458.14	737,000	797,000	830,000	0	(797,000)
TOTAL CAPITAL ASSETS	411,458.14	737,000	797,000	830,000	0	(797,000)
GROSS TOTAL	$ 53,174,752.46	$ 56,153,000	$ 57,764,000	$ 62,420,000	$ 57,512,000	$ (252,000)
INTRAFUND TRANSFERS	(122,190.00)	0	0	0	0	0
NET TOTAL	$ 53,052,562.46	$ 56,153,000	$ 57,764,000	$ 62,420,000	$ 57,512,000	$ (252,000)
NET COUNTY COST	$ 37,271,587.98	$ 40,419,000	$ 40,601,000	$ 44,151,000	$ 40,174,000	$ (427,000)
BUDGETED POSITIONS	442.0	443.0	443.0	448.0	443.0	0.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,130,000	--	5,348,000	9,782,000	136.0
Less Administration	--	--	--	--	--
Net Program Costs	15,130,000	--	5,348,000	9,782,000	136.0

Authority: Mandated program – California Code of Regulations (CCR) Sections 2606(b)(1), (b)(3), (c), 2606.4(a)(4); California Civil Code (CCC) Sections 1816, 1834, 1846, 1847, 2080; California Food and Agriculture Code (CFAC) Sections 17003, 17006, 31105, 31107, 31108, 31108.5, 31752, 31752.5, 31753, 31754, 32000, 32001, 32003; California Health and Safety Code (CHSC) Section 121690(e), (d); and California Penal Code (CPC) Sections 597.1(d), (h), (i), (l), (m), 597e, 597t.

The program includes: 1) impound, housing, and provision of medical care to stray and abandoned animals; 2) return of licensed, microchipped, or tagged animals to owners of record; 3) adoption of available animals to the public, animal rescues, and adoption partners; and 4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Enforcement)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,805,000	--	4,287,000	1,518,000	44.0
Less Administration	--	--	--	--	--
Net Program Costs	5,805,000	--	4,287,000	1,518,000	44.0

Authority: Mandated program – CCR Sections 2606.4(a)(1), (a)(3), (b), (c); CGC Section 38792; CFAC Sections 30652, 30804.5, 30804.7, 31251, 31751.7; CHSC Sections 121690(a), (f), (g); and County Code (CC) Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in County unincorporated areas and contract cities.

The Enforcement program performs neighborhood animal license enforcement at residences and other locations in County unincorporated areas and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,779,000	--	5,882,000	10,897,000	154.0
Less Administration	--	--	--	--	--
Net Program Costs	16,779,000	--	5,882,000	10,897,000	154.0

Authority: Mandated program – CCR Sections 2039, 2606(b)(1), (b)(3), (c); CCC Sections 1816, 1834, 1846, 1847, 2080; CFAC Sections 17003, 30804.5, 31105(a), (b), 31107, 31108(c), 31752(c); CGC Section 53074; CHSC Section 121690(d); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 597e, 597t, 22295(g), 597u, 597v, 11166 et seq.; and Welfare and Institutions Code (CWIC) Section 15600 et seq.

This program responds to calls in County unincorporated areas and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. It also provides direct customer services including the removal of dead animals from the public and acceptance of relinquished animals, and assists other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,808,000	--	1,243,000	6,565,000	42.0
Less Administration	--	--	--	--	--
Net Program Costs	7,808,000	--	1,243,000	6,565,000	42.0

Authority: Mandated program – California Business and Professions Code Section 4853; CCR Sections 2039, 2606(b)(1), (b)(3), (c), 2606.4(a)(1), (a)(2), (a)(4), (b)(4); CCC Sections 1834, 1834.7, 1846, 1847, 2080; CFAC Sections 17006, 30503, 31105(b), 31751, 31751.3, 32000; CHSC Section 121690(e), (f), (g); and CPC Sections 597.1(a), (b), (c), (i), (j), 597e, 597t, 597u, 597v.

This program provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. It also provides examinations, vaccinations, deworming, treatment, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay and Neuter Program, Critical Case Processing (CCP) and Major Case Units)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,944,000	--	368,000	2,576,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	2,944,000	--	368,000	2,576,000	24.0

Authority: Mandated program – CFAC Sections 31601 et seq., 31683; CHSC Section 121690(b); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 599aa, 22295(g), 11166 et seq.; CWIC Section 15600 et seq.; and CC Sections 10.20.280, 10.28.020, 10.28.270, 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and in County unincorporated areas. The Major Case Unit responds to calls or requests, and investigates and prosecutes incidents of animal cruelty or dangerous animals. The CCP Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and investigate and process potentially dangerous and vicious dog cases.

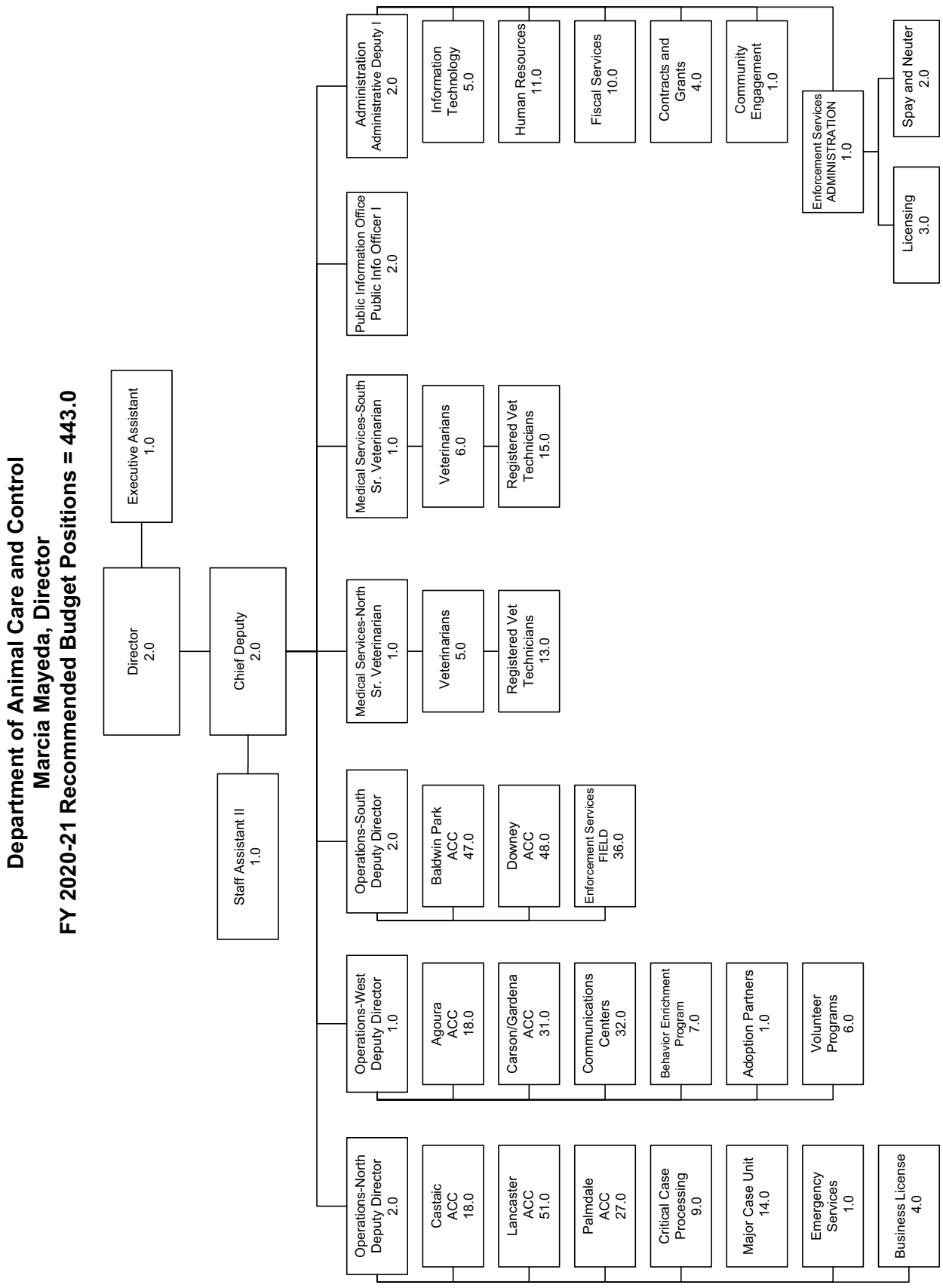
6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,046,000	--	210,000	8,836,000	43.0
Less Administration	--	--	--	--	--
Net Program Costs	9,046,000	--	210,000	8,836,000	43.0

Authority: Non-mandated, discretionary program.

This program provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and IT.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	57,512,000	0	17,338,000	40,174,000	443.0


Department of Animal Care and Control
Marcia Mayeda, Director
FY 2020-21 Recommended Budget Positions = 443.0
Executive Assistant 1.0
Director 2.0
Chief Deputy 2.0
Staff Assistant II 1.0
Administration Administrative Deputy I 2.0
Information Technology 5.0
Human Resources 11.0
Fiscal Services 10.0
Contracts and Grants 4.0
Community Engagement 1.0
Enforcement Services ADMINISTRATION 1.0
Spay and Neuter 2.0
Licensing 3.0
Public Information Office Public Info Officer I 2.0
Medical Services-South Sr. Veterinarian 1.0
Veterinarians 6.0
Registered Vet Technicians 15.0
Medical Services-North Sr. Veterinarian 1.0
Veterinarians 5.0
Registered Vet Technicians 13.0
Operations-South Deputy Director 2.0
Baldwin Park ACC 47.0
Downey ACC 48.0
Enforcement Services FIELD 36.0
Operations-West Deputy Director 1.0
Agoura ACC 18.0
Carson/Gardena ACC 31.0
Communications Centers 32.0
Behavior Enrichment Program 7.0
Adoption Partners 1.0
Volunteer Programs 6.0
Operations-North Deputy Director 2.0
Castaic ACC 18.0
Lancaster ACC 51.0
Palmdale ACC 27.0
Critical Case Processing 9.0
Major Case Unit 14.0
Emergency Services 1.0
Business License 4.0

Arts and Culture

Kristin Sakoda, Executive Director

Arts and Culture Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,414,863.01	$ 2,982,000	$ 3,435,000	$ 3,644,000	$ 3,435,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 4,971,000	$ 6,302,000	$ 9,797,000	$ 7,992,000	$ 1,690,000
SERVICES & SUPPLIES	15,115,622.00	15,973,000	15,973,000	16,717,000	14,482,000	(1,491,000)
GROSS TOTAL	$ 15,115,622.00	$ 20,944,000	$ 22,275,000	$ 26,514,000	$ 22,474,000	$ 199,000
INTRAFUND TRANSFERS	(3,581,980.10)	(4,547,000)	(4,547,000)	(3,791,000)	(3,791,000)	756,000
NET TOTAL	$ 11,533,641.90	$ 16,397,000	$ 17,728,000	$ 22,723,000	$ 18,683,000	$ 955,000
NET COUNTY COST	$ 10,118,778.89	$ 13,415,000	$ 14,293,000	$ 19,079,000	$ 15,248,000	$ 955,000
BUDGETED POSITIONS	0.0	33.0	33.0	51.0	41.0	8.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To advance arts, culture, and creativity and develop comprehensive programs and policies related to arts and culture throughout the County. The Department of Arts and Culture invests in the County's cultural life, and provides leadership, services, and support in areas including grants and technical assistance for nonprofit organizations, countywide arts education initiatives, commissioning and care of civic art collections, research and evaluation, career pathways in the creative economy, professional development, free community programs, and cross-sector strategies that address civic issues. This work is framed by a commitment to fostering cultural equity and inclusion and access to the arts.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a $1.0 million NCC increase primarily attributable to the addition of 8.0 positions to support the Civic Art and Arts Education Divisions, Board-approved increases in salaries and health insurance subsidies, and retiree health insurance.

Critical/Strategic Planning Initiatives

- Implement the County's Cultural Policy, which serves as a road map for how all County departments can contribute to cultural equity and inclusion in every sector of civic life as part of the Cultural Equity and Inclusion Initiative;
- Develop an updated Arts Education Regional Plan to reflect current priorities and ensure access to arts education for all 1.7 million K-12 public school students in the County;
- Implement the Public Art in Private Development Ordinance, which requires public art as part of private development projects in unincorporated areas to provide cultural amenities for the public benefit of the County;
- Implement the Countywide Plan to Elevate the Role of the Arts in Criminal Justice Reform; and
- Establish and enhance the operations, best practices, stabilization, and growth of the Department.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**22,275,000**	**4,547,000**	**3,435,000**	**14,293,000**	**33.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	230,000	--	--	230,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	92,000	--	--	92,000	--
3. Programmatic Positions: Reflects the addition of 1.0 Sr. Program Associate, 1.0 Manager, and 6.0 Program Associate positions to support the Civic Art and Arts Education divisions, partially offset by a reduction in services and supplies.	563,000	--	--	563,000	8.0
4. Civic Art Program: Reflects one-time funding for an art installation at the MLK Behavioral Health Center.	70,000	--	--	70,000	--
5. Community Impact Arts Grant Program: Reflects one-time funding for continuation of the pilot grant program approved by the Board on April 14, 2015.	750,000	--	--	750,000	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding and intrafund transfers that were provided on a one-time basis for year three of the Community Impact Arts Grants and for Arts Education programs.	(1,506,000)	(756,000)	--	(750,000)	--
Total Changes	**199,000**	**(756,000)**	**0**	**955,000**	**8.0**
2020-21 Recommended Budget	**22,474,000**	**3,791,000**	**3,435,000**	**15,248,000**	**41.0**

Critical and Unmet Needs

The Department is requesting 10.0 additional positions in the areas of arts education, communications, research and evaluation, and public engagement to support current programs and initiatives. Funding is also requested for the expansion of the arts in justice reform, organizational grants programs, and additional lease space.

ARTS AND CULTURE BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 57,000	$ 161,000	$ 370,000	$ 161,000	$ 0
FEDERAL - GRANTS	40,320.00	100,000	100,000	100,000	100,000	0
MISCELLANEOUS	1,344,543.01	2,790,000	3,139,000	3,139,000	3,139,000	0
STATE - OTHER	30,000.00	35,000	35,000	35,000	35,000	0
TOTAL REVENUE	$ 1,414,863.01	$ 2,982,000	$ 3,435,000	$ 3,644,000	$ 3,435,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 0.00	$ 2,665,000	$ 3,307,000	$ 5,199,000	$ 4,213,000	$ 906,000
CAFETERIA BENEFIT PLANS	0.00	445,000	585,000	884,000	715,000	130,000
COUNTY EMPLOYEE RETIREMENT	0.00	498,000	644,000	985,000	789,000	145,000
DENTAL INSURANCE	0.00	18,000	25,000	40,000	32,000	7,000
DISABILITY BENEFITS	0.00	30,000	40,000	92,000	82,000	42,000
FICA (OASDI)	0.00	37,000	48,000	74,000	61,000	13,000
HEALTH INSURANCE	0.00	866,000	1,121,000	1,738,000	1,403,000	282,000
LIFE INSURANCE	0.00	16,000	21,000	36,000	28,000	7,000
RETIREE HEALTH INSURANCE	0.00	182,000	235,000	327,000	327,000	92,000
SAVINGS PLAN	0.00	101,000	130,000	203,000	163,000	33,000
THRIFT PLAN (HORIZONS)	0.00	102,000	131,000	204,000	164,000	33,000
UNEMPLOYMENT INSURANCE	0.00	3,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	0.00	8,000	12,000	12,000	12,000	0
TOTAL S & E B	0.00	4,971,000	6,302,000	9,797,000	7,992,000	1,690,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,237,126.07	1,727,000	1,727,000	1,312,000	1,166,000	(561,000)
CLOTHING & PERSONAL SUPPLIES	452.31	0	0	0	0	0
COMMUNICATIONS	10,376.91	30,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	148.67	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	7,883.00	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	77,135.32	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	5,768,000	5,768,000	6,898,000	5,768,000	0
FOOD	794.92	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	1,082.91	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	0.00	81,000	81,000	81,000	81,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE-BUILDINGS & IMPRV	5,245.69	0	0	0	0	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	4.84	0	0	0	0	0
MEMBERSHIPS	1,850.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	0.00	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	47,492.27	35,000	35,000	35,000	35,000	0
PROFESSIONAL SERVICES	11,622,060.90	8,277,000	8,277,000	8,306,000	7,347,000	(930,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	9,250.00	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	9,780.80	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	243.23	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	348.38	0	0	0	0	0

ARTS AND CULTURE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	14,620.50	0	0	0	0	0
TELECOMMUNICATIONS	20,824.76	0	0	0	0	0
TRAINING	8,274.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	40,626.52	7,000	7,000	7,000	7,000	0
TOTAL S & S	15,115,622.00	15,973,000	15,973,000	16,717,000	14,482,000	(1,491,000)
GROSS TOTAL	$ 15,115,622.00	$ 20,944,000	$ 22,275,000	$ 26,514,000	$ 22,474,000	$ 199,000
INTRAFUND TRANSFERS	(3,581,980.10)	(4,547,000)	(4,547,000)	(3,791,000)	(3,791,000)	756,000
NET TOTAL	$ 11,533,641.90	$ 16,397,000	$ 17,728,000	$ 22,723,000	$ 18,683,000	$ 955,000
NET COUNTY COST	$ 10,118,778.89	$ 13,415,000	$ 14,293,000	$ 19,079,000	$ 15,248,000	$ 955,000
BUDGETED POSITIONS	0.0	33.0	33.0	51.0	41.0	8.0

Arts and Culture - Arts Programs Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,408,682.92	$ 2,971,000	$ 3,320,000	$ 3,320,000	$ 3,320,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 4,106,000	$ 5,183,000	$ 7,786,000	$ 6,190,000	$ 1,007,000
SERVICES & SUPPLIES	14,282,090.58	15,527,000	15,527,000	16,511,000	14,206,000	(1,321,000)
GROSS TOTAL	$ 14,282,090.58	$ 19,633,000	$ 20,710,000	$ 24,297,000	$ 20,396,000	$ (314,000)
INTRAFUND TRANSFERS	(2,754,628.77)	(4,527,000)	(4,527,000)	(3,771,000)	(3,771,000)	756,000
NET TOTAL	$ 11,527,461.81	$ 15,106,000	$ 16,183,000	$ 20,526,000	$ 16,625,000	$ 442,000
NET COUNTY COST	$ 10,118,778.89	$ 12,135,000	$ 12,863,000	$ 17,206,000	$ 13,305,000	$ 442,000
BUDGETED POSITIONS	0.0	27.0	27.0	40.0	31.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Arts and Culture - Civic Art Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,180.09	$ 11,000	$ 115,000	$ 324,000	$ 115,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 865,000	$ 1,119,000	$ 2,011,000	$ 1,802,000	$ 683,000
SERVICES & SUPPLIES	833,531.42	446,000	446,000	206,000	276,000	(170,000)
GROSS TOTAL	$ 833,531.42	$ 1,311,000	$ 1,565,000	$ 2,217,000	$ 2,078,000	$ 513,000
INTRAFUND TRANSFERS	(827,351.33)	(20,000)	(20,000)	(20,000)	(20,000)	0
NET TOTAL	$ 6,180.09	$ 1,291,000	$ 1,545,000	$ 2,197,000	$ 2,058,000	$ 513,000
NET COUNTY COST	$ 0.00	$ 1,280,000	$ 1,430,000	$ 1,873,000	$ 1,943,000	$ 513,000
BUDGETED POSITIONS	0.0	6.0	6.0	11.0	10.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Departmental Program Summary

1. Grants and Professional Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,538,000	--	116,000	6,422,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	6,538,000	--	116,000	6,422,000	4.0

Authority: Non-mandated, discretionary program.

Provides financial support, technical assistance, and professional development services to over 400 nonprofit arts organizations annually. These programs assist and strengthen nonprofit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities that include in depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity building topics such as human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to attend local conferences and take courses at the Center for Nonprofit Management and the Long Beach Nonprofit Partnership.

2. Arts Internships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,837,000	--	64,000	1,773,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	1,837,000	--	64,000	1,773,000	2.0

Authority: Non-mandated, discretionary program.

Provides 228 paid 10-week summer internships for undergraduate college students at approximately 118 performing and literary arts nonprofits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,374,000	3,771,000	3,055,000	1,548,000	14.0
Less Administration	--	--	--	--	--
Net Program Costs	8,374,000	3,771,000	3,055,000	1,548,000	14.0

Authority: Non-mandated, discretionary program.

The Arts Ed Collective is the County's initiative dedicated to making the arts core in K-12 public education. Established by the Board in 2002, the program is a public-private collaboration with significant support from the Department, and in partnership with the Los Angeles County Office of Education. The Arts Ed Collective currently works with 72 of 81 County school districts and five charter school networks to implement policies and plans that support high quality arts education for the 1.7 million public school students in the County. This unit also manages the County's Arts in Justice Reform initiative which promotes healing, personal growth and overall well-being among County youth (and families) impacted, or at risk of becoming impacted, by the justice system.

4. Civic Art

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,078,000	20,000	115,000	1,943,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	2,078,000	20,000	115,000	1,943,000	10.0

Authority: Non-mandated, discretionary program.

Provides leadership in the development of high-quality civic spaces by integrating the work of artists into the planning, design, and construction of County infrastructure and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to County residents and visitors. The program also provides educational resources and ensures stewardship to foster broad public access to artwork owned by the County. It has developed and maintains the records and inventory for County-owned civic artwork.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,647,000	--	85,000	3,562,000	11.0
Less Administration	--	--	--	--	--
Net Program Costs	3,647,000	--	85,000	3,562,000	11.0

Authority: Non-mandated, discretionary program.

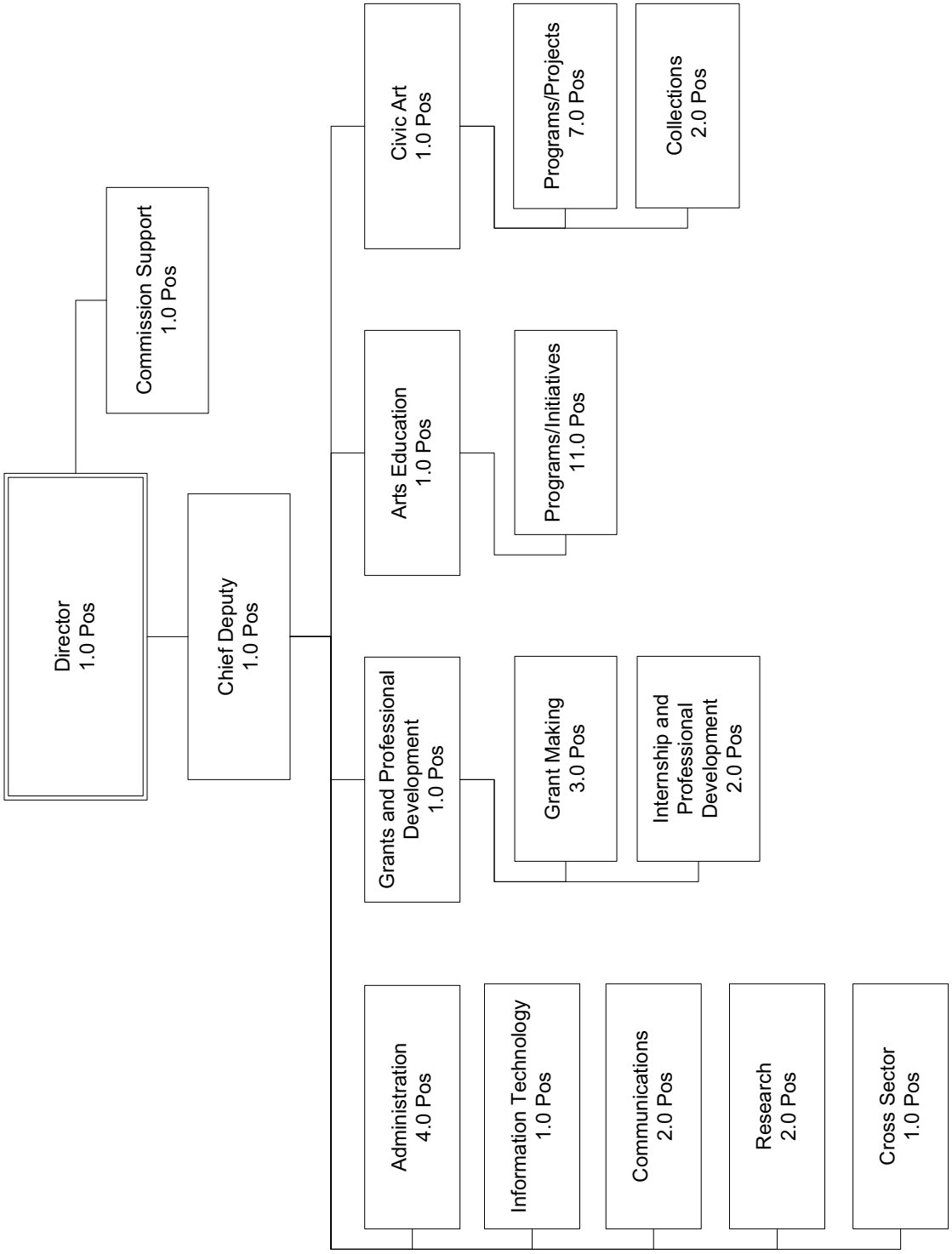
Oversees strategic planning, budgeting, finance, human resources, information technology, marketing and communications, research and evaluation, and provides support to the Arts Commissioners appointed by the Board. This unit also manages the Creative Strategist Artist-in-Residence program which embeds artists, arts administrators, and other creative workers in County departments to develop innovative solutions to social challenges.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	22,474,000	3,791,000	3,435,000	15,248,000	41.0

DEPARTMENT OF ARTS AND CULTURE

Kristin Sakoda, Executive Director

FY 2020-21 Recommended Budget Positions = 41.0



Assessor

Jeffrey Prang, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 81,751,883.25	$ 77,555,000	$ 77,555,000	$ 79,959,000	$ 79,959,000	$ 2,404,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 157,242,012.37	$ 166,898,000	$ 174,883,000	$ 205,980,000	$ 177,315,000	$ 2,432,000
SERVICES & SUPPLIES	70,406,404.41	78,648,000	78,648,000	56,411,000	36,171,000	(42,477,000)
OTHER CHARGES	1,444,918.72	1,764,000	1,364,000	1,326,000	1,326,000	(38,000)
CAPITAL ASSETS - EQUIPMENT	228,536.03	323,000	223,000	25,000	25,000	(198,000)
GROSS TOTAL	$ 229,321,871.53	$ 247,633,000	$ 255,118,000	$ 263,742,000	$ 214,837,000	$ (40,281,000)
INTRAFUND TRANSFERS	(17,790.90)	(130,000)	(18,000)	(18,000)	(18,000)	0
NET TOTAL	$ 229,304,080.63	$ 247,503,000	$ 255,100,000	$ 263,724,000	$ 214,819,000	$ (40,281,000)
NET COUNTY COST	$ 147,552,197.38	$ 169,948,000	$ 177,545,000	$ 183,765,000	$ 134,860,000	$ (42,685,000)
BUDGETED POSITIONS	1,428.0	1,398.0	1,398.0	1,604.0	1,385.0	(13.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To produce an accurate and timely assessment roll while delivering exceptional service to the public.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a net decrease in NCC of $42.7 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the Assessor Modernization Project (AMP), Business Solutions Group (BSG) appraisers, overtime, legal services, north district security, Lancaster facility roof repair, and the Vehicle Replacement Plan. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies, retirement costs, the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, and administrative positions.

Critical/Strategic Planning Initiatives

The Assessor's Office has developed a five-year strategic plan to:

- Introduce evidence-based operational efficiencies to improve work activities and public services;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the fifth phase of development of the AMP while partnering with County stakeholders and tax system departments;
- Recruit, train, and develop staff through enhanced training and development programs to increase operational effectiveness; and
- Improve communications to comprehensively address information technology (IT), financial, and human resources initiatives throughout the Department.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**255,118,000**	**18,000**	**77,555,000**	**177,545,000**	**1,398.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding and positions that were provided on a one-time basis for the continuation of the Legacy System Replacement as part of the AMP, BSG appraisers, overtime, legal services, north district security, Lancaster facility roof repair, and the Vehicle Replacement Plan.	(48,169,000)	--	(49,000)	(48,120,000)	(11.0)
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,071,000	--	1,559,000	3,512,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	2,168,000	--	666,000	1,502,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	645,000	--	198,000	447,000	--
5. Administrative Services Positions: Reflects the addition of 1.0 Printer II, 1.0 Senior Property Assessment Specialist, and 1.0 Principal Property Assessment Specialist positions, fully offset by the deletion of 2.0 Intermediate Clerk, 1.0 Principal Appraiser, 1.0 Head Support Services, and 1.0 Senior Clerk positions, and an increase in SB 2557 revenue.	42,000	--	42,000	--	(2.0)
6. Ministerial Adjustments: Reflects adjustments in appropriation for services provided by other County departments and changes to employee benefits based on historical and anticipated trends.	--	--	--	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(38,000)	--	(12,000)	(26,000)	--
Total Changes	**(40,281,000)**	**0**	**2,404,000**	**(42,685,000)**	**(13.0)**
2020-21 Recommended Budget	**214,837,000**	**18,000**	**79,959,000**	**134,860,000**	**1,385.0**

Critical and Unmet Needs

The Department's unmet needs include funding for critical and unavoidable costs totaling $51.5 million: $23.4 million for Split Roll impact; $17.0 million for an additional 140.0 positions; $4.0 million for additional overtime; $4.0 million for legal services; $2.6 million for capital project tenant improvements; and $0.5 million for the preservation of maps.

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 79,614,611.55	$ 75,761,000	$ 75,072,000	$ 77,476,000	$ 77,476,000	$ 2,404,000
AUDITING AND ACCOUNTING FEES	44,150.00	6,000	6,000	6,000	6,000	0
CHARGES FOR SERVICES - OTHER	4,653.16	2,000	2,000	2,000	2,000	0
COURT FEES & COSTS	1,645.00	1,000	1,000	1,000	1,000	0
FORFEITURES & PENALTIES	1,755,187.23	1,456,000	1,969,000	1,969,000	1,969,000	0
MISCELLANEOUS	252,373.33	248,000	340,000	340,000	340,000	0
OTHER SALES	39,353.38	42,000	84,000	84,000	84,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	38,261.99	38,000	80,000	80,000	80,000	0
RECORDING FEES	789.11	1,000	1,000	1,000	1,000	0
SALE OF CAPITAL ASSETS	858.50	0	0	0	0	0
TOTAL REVENUE	$ 81,751,883.25	$ 77,555,000	$ 77,555,000	$ 79,959,000	$ 79,959,000	$ 2,404,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 96,458,445.10	$ 101,563,000	$ 109,553,000	$ 127,749,000	$ 109,122,000	$ (431,000)
CAFETERIA BENEFIT PLANS	24,072,494.97	24,830,000	24,838,000	30,456,000	24,753,000	(85,000)
COUNTY EMPLOYEE RETIREMENT	17,644,100.18	19,955,000	19,851,000	25,032,000	21,877,000	2,026,000
DENTAL INSURANCE	476,393.94	471,000	438,000	620,000	471,000	33,000
DEPENDENT CARE SPENDING ACCOUNTS	137,057.77	134,000	163,000	163,000	163,000	0
DISABILITY BENEFITS	959,925.73	1,027,000	890,000	916,000	896,000	6,000
FICA (OASDI)	1,419,155.97	1,455,000	1,455,000	1,711,000	1,481,000	26,000
HEALTH INSURANCE	928,401.58	1,023,000	1,189,000	1,035,000	938,000	(251,000)
LIFE INSURANCE	193,493.68	196,000	187,000	226,000	186,000	(1,000)
OTHER EMPLOYEE BENEFITS	11,588.00	58,000	34,000	34,000	34,000	0
RETIREE HEALTH INSURANCE	10,788,000.00	11,935,000	12,111,000	12,907,000	12,907,000	796,000
SAVINGS PLAN	372,737.45	418,000	247,000	428,000	420,000	173,000
THRIFT PLAN (HORIZONS)	3,060,952.46	3,100,000	3,154,000	3,930,000	3,294,000	140,000
UNEMPLOYMENT INSURANCE	8,366.00	10,000	28,000	28,000	28,000	0
WORKERS' COMPENSATION	710,899.54	723,000	745,000	745,000	745,000	0
TOTAL S & E B	157,242,012.37	166,898,000	174,883,000	205,980,000	177,315,000	2,432,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,286,367.51	1,790,000	1,763,000	1,339,000	1,339,000	(424,000)
CLOTHING & PERSONAL SUPPLIES	1,890.03	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	58,952.26	63,000	78,000	54,000	54,000	(24,000)
COMPUTING-MAINFRAME	2,111,906.93	2,068,000	2,324,000	1,524,000	1,524,000	(800,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	10,263,561.15	12,396,000	11,700,000	10,811,000	10,811,000	(889,000)
COMPUTING-PERSONAL	1,382,509.48	1,187,000	1,298,000	903,000	903,000	(395,000)
HOUSEHOLD EXPENSE	27,961.97	30,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	36,774,607.10	39,844,000	40,509,000	4,258,000	4,258,000	(36,251,000)
INSURANCE	388,013.15	395,000	395,000	395,000	395,000	0
MAINTENANCE - EQUIPMENT	208,377.05	297,000	345,000	180,000	180,000	(165,000)
MAINTENANCE-BUILDINGS & IMPRV	4,892,285.69	6,231,000	5,206,000	5,041,000	5,041,000	(165,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	173.68	0	1,000	1,000	1,000	0
MEMBERSHIPS	10,370.00	14,000	9,000	9,000	9,000	0

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	7,817.58	11,000	17,000	17,000	17,000	0
OFFICE EXPENSE	811,228.80	965,000	951,000	951,000	951,000	0
PROFESSIONAL SERVICES	3,094,210.81	2,300,000	3,524,000	5,024,000	524,000	(3,000,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	3,129,390.24	3,387,000	3,139,000	2,661,000	2,661,000	(478,000)
RENTS & LEASES - EQUIPMENT	15,017.55	3,000	24,000	24,000	24,000	0
SMALL TOOLS & MINOR EQUIPMENT	1,640.76	1,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	50,947.57	40,000	19,000	15,759,000	19,000	0
TECHNICAL SERVICES	432,146.30	509,000	555,000	455,000	455,000	(100,000)
TELECOMMUNICATIONS	2,144,231.75	2,532,000	2,562,000	2,462,000	2,462,000	(100,000)
TRAINING	300,567.64	370,000	346,000	346,000	346,000	0
TRANSPORTATION AND TRAVEL	1,285,111.89	1,334,000	1,312,000	1,312,000	1,312,000	0
UTILITIES	1,727,117.52	2,880,000	2,560,000	2,874,000	2,874,000	314,000
TOTAL S & S	70,406,404.41	78,648,000	78,648,000	56,411,000	36,171,000	(42,477,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	72,174.61	72,000	72,000	72,000	72,000	0
JUDGMENTS & DAMAGES	148,405.04	484,000	70,000	70,000	70,000	0
RETIREMENT OF OTHER LONG TERM DEBT	1,219,975.14	1,203,000	1,217,000	1,179,000	1,179,000	(38,000)
TAXES & ASSESSMENTS	4,363.93	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,444,918.72	1,764,000	1,364,000	1,326,000	1,326,000	(38,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	57,909.85	155,000	55,000	0	0	(55,000)
DATA HANDLING EQUIPMENT	130,895.24	0	0	0	0	0
ELECTRONIC EQUIPMENT	0.00	25,000	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	39,730.94	143,000	143,000	0	0	(143,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	228,536.03	323,000	223,000	25,000	25,000	(198,000)
TOTAL CAPITAL ASSETS	228,536.03	323,000	223,000	25,000	25,000	(198,000)
GROSS TOTAL	$ 229,321,871.53	$ 247,633,000	$ 255,118,000	$ 263,742,000	$ 214,837,000	$ (40,281,000)
INTRAFUND TRANSFERS	(17,790.90)	(130,000)	(18,000)	(18,000)	(18,000)	0
NET TOTAL	$ 229,304,080.63	$ 247,503,000	$ 255,100,000	$ 263,724,000	$ 214,819,000	$ (40,281,000)
NET COUNTY COST	$ 147,552,197.38	$ 169,948,000	$ 177,545,000	$ 183,765,000	$ 134,860,000	$ (42,685,000)
BUDGETED POSITIONS	1,428.0	1,398.0	1,398.0	1,604.0	1,385.0	(13.0)

Departmental Program Summary

1. Appraisals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	113,421,000	10,000	44,200,000	69,211,000	781.0
Less Administration	--	--	--	--	--
Net Program Costs	113,421,000	10,000	44,200,000	69,211,000	781.0

Authority: Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

Appraise real estate properties that either undergo a change of ownership, are subject to new construction, or are impacted by a change in market conditions, as well as appraise business personal property. This includes over 2.3 million parcels throughout the County and over 300,000 business properties that together total a revenue producing assessment value of slightly over $1.6 trillion. This program also provides public services through the Assessor's district offices which handle approximately 160,000 telephone calls a year and assist nearly 60,000 taxpayers in person.

2. Roll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	58,405,000	6,000	22,480,000	35,919,000	390.0
Less Administration	--	--	--	--	--
Net Program Costs	58,405,000	6,000	22,480,000	35,919,000	390.0

Authority: Mandated program – Article XIII of the State Constitution and the California Revenue and Taxation Code.

Update property ownership information, provide public services, and process new construction permits and exemption claims. This program is also responsible for appraisal standards and procedures, assessment appeals, special investigations, and providing appraisal expertise to the AMP.

3. IT

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,087,000	1,000	5,687,000	18,399,000	101.0
Less Administration	--	--	--	--	--
Net Program Costs	24,087,000	1,000	5,687,000	18,399,000	101.0

Authority: Non-mandated, discretionary program.

Develop and support the Assessor's automated systems. It is composed of a highly technical group of analysts, programmers, and production operation specialists who create and manage new production systems in a multi-platform and multi-discipline environment. Key activities include developing a replacement system for the antiquated annual tax roll, facilitating solutions in response to tax law changes and business requirements, and initiating process improvements, while supporting customers within and outside of the Assessor's Office. This program supports the Assessor's multi-departmental property tax websites which provided information on assessments, taxation and appeals to over 8.0 million visitors in 2019.

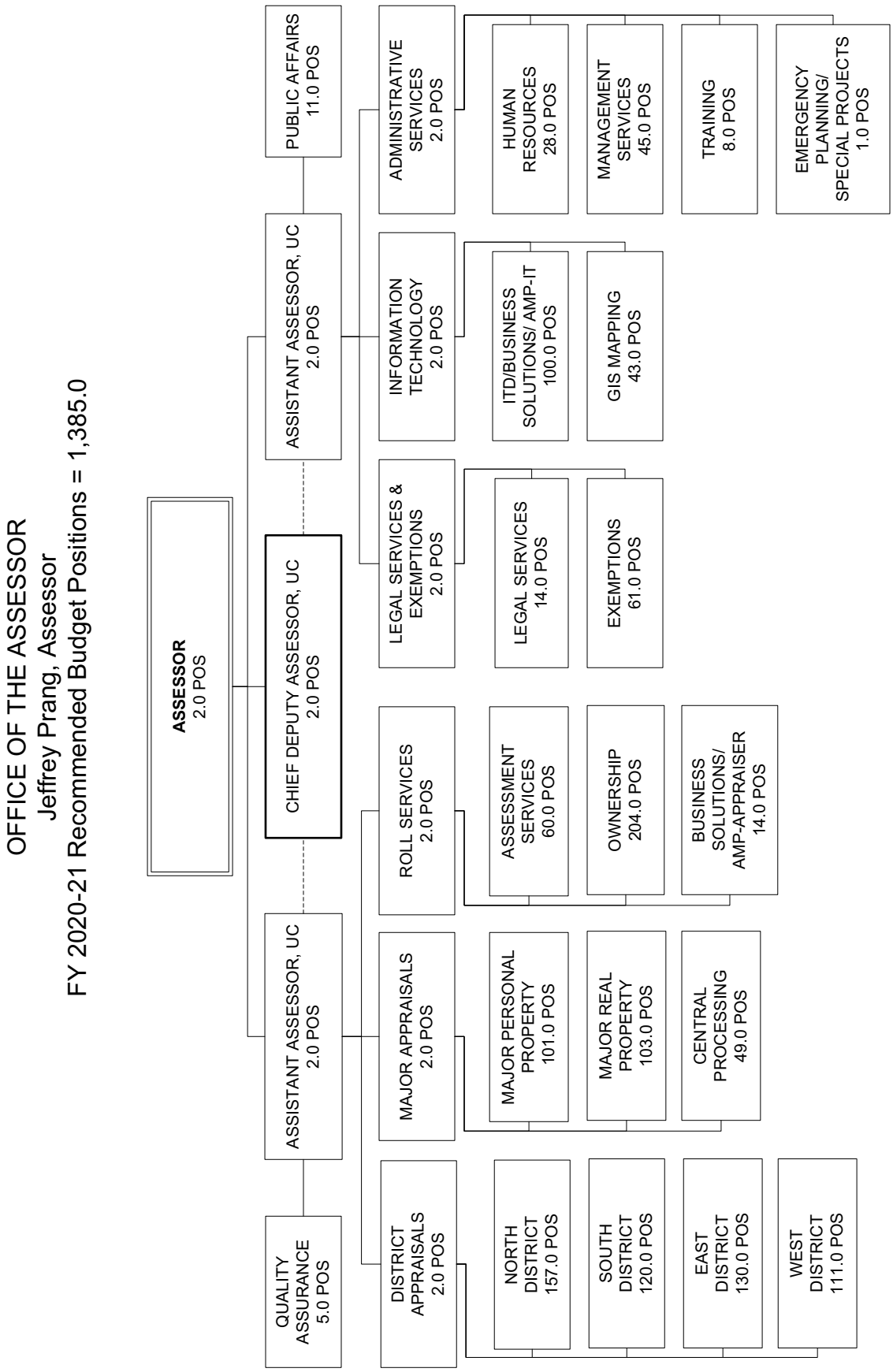
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,924,000	1,000	7,592,000	11,331,000	113.0
Less Administration	--	--	--	--	--
Net Program Costs	18,924,000	1,000	7,592,000	11,331,000	113.0

Authority: Non-mandated, discretionary program.

Provide executive oversight and administrative support to the Department through the executive office, which provides leadership and direction, and accounting, budgeting, contracts, emergency planning, facilities, general services, human resources, and legal services, as well as materials management and reprographics sections. The program is also responsible for processing exemption claims.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	214,837,000	18,000	79,959,000	134,860,000	1,385.0


OFFICE OF THE ASSESSOR
Jeffrey Prang, Assessor
FY 2020-21 Recommended Budget Positions = 1,385.0
ASSESSOR
2.0 POS
CHIEF DEPUTY ASSESSOR, UC
2.0 POS
ASSISTANT ASSESSOR, UC
2.0 POS
PUBLIC AFFAIRS
11.0 POS
ADMINISTRATIVE SERVICES
2.0 POS
HUMAN RESOURCES
28.0 POS
MANAGEMENT SERVICES
45.0 POS
TRAINING
8.0 POS
EMERGENCY PLANNING/ SPECIAL PROJECTS
1.0 POS
INFORMATION TECHNOLOGY
2.0 POS
ITD/BUSINESS SOLUTIONS/ AMP-IT
100.0 POS
GIS MAPPING
43.0 POS
LEGAL SERVICES & EXEMPTIONS
2.0 POS
LEGAL SERVICES
14.0 POS
EXEMPTIONS
61.0 POS
ROLL SERVICES
2.0 POS
ASSESSMENT SERVICES
60.0 POS
OWNERSHIP
204.0 POS
BUSINESS SOLUTIONS/ AMP-APPRAISER
14.0 POS
ASSISTANT ASSESSOR, UC
2.0 POS
MAJOR APPRAISALS
2.0 POS
MAJOR PERSONAL PROPERTY
101.0 POS
MAJOR REAL PROPERTY
103.0 POS
CENTRAL PROCESSING
49.0 POS
QUALITY ASSURANCE
5.0 POS
DISTRICT APPRAISALS
2.0 POS
NORTH DISTRICT
157.0 POS
SOUTH DISTRICT
120.0 POS
EAST DISTRICT
130.0 POS
WEST DISTRICT
111.0 POS

Auditor-Controller

Arlene Barrera, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 22,115,821.10	$ 22,976,000	$ 25,064,000	$ 25,859,000	$ 25,859,000	$ 795,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 83,883,108.15	$ 86,543,000	$ 94,468,000	$ 99,500,000	$ 99,500,000	$ 5,032,000
SERVICES & SUPPLIES	11,968,385.68	14,183,000	15,256,000	18,569,000	16,369,000	1,113,000
OTHER CHARGES	234,107.00	246,000	280,000	280,000	280,000	0
CAPITAL ASSETS - EQUIPMENT	158,351.50	121,000	121,000	0	0	(121,000)
GROSS TOTAL	$ 96,243,952.33	$ 101,093,000	$ 110,125,000	$ 118,349,000	$ 116,149,000	$ 6,024,000
INTRAFUND TRANSFERS	(46,661,471.31)	(51,251,000)	(58,195,000)	(61,784,000)	(62,284,000)	(4,089,000)
NET TOTAL	$ 49,582,481.02	$ 49,842,000	$ 51,930,000	$ 56,565,000	$ 53,865,000	$ 1,935,000
NET COUNTY COST	$ 27,466,659.92	$ 26,866,000	$ 26,866,000	$ 30,706,000	$ 28,006,000	$ 1,140,000
BUDGETED POSITIONS	631.0	634.0	634.0	633.0	633.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities, including Successor Agencies, and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $1.1 million primarily due to Board-approved increases in salaries and health insurance subsidies, as well as the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. The Recommended Budget also reflects the addition of 1.0 position to implement and maintain the new Governmental Accounting Standards Board (GASB) Statement 87 reporting requirements, an adjustment to remove prior-year funding that was provided on a one-time basis for the purchase of a new folding machine in the Disbursements Division, and the deletion of 2.0 vacant positions to fund consultant services related to the Assessor Modernization Project (AMP).

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working with the CEO to fully fund compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;
- Reinforcing countywide information technology (IT) security by conducting annual IT risk assessments, periodically seeking best practices to improve these assessments, and performing a risk-based program of audits of departments' application systems and IT security policy compliance;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, educating contractors on guidelines, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Implementing a Board mandate that requires all new, renewed, and materially modified County contracts and agreements to include language stipulating that it is the County's policy to issue payments to contractors, vendors, and other payees electronically. The default form of payment shall be electronic funds transfer or direct deposit, or in the most appropriate, efficient, secure, and timely form of payment as determined by the Auditor-Controller;
- Continuing to work with the Assessor and Treasurer and Tax Collector to explore options for development of an integrated, enterprise Property Tax System to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support;
- Enhancing and updating eCAPS and the Advantage eHR suite of applications to centralize, consolidate, and fully utilize the County's financial management, reporting, human resources, and talent management functions;
- Continuing enhancements to the Contract Budgeting Module to improve contract data integrity, capturing essential informational data on all County contracts, with the ability to respond to inquiries, and deploy analytic capabilities;
- Expanding the use of data analytics to improve business operations, strengthen fiscal controls, and make more management information available for decisions; and
- Promoting succession planning at high managerial levels by assessing leadership skills of key managers, developing training curriculum that targets core leadership competencies, and making opportunities available for learning.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**110,125,000**	**58,195,000**	**25,064,000**	**26,866,000**	**634.0**
New/Expanded Programs					
1. GASB 87 Implementation: Reflects the addition of 1.0 position in the Accounting Division to implement and maintain the new GASB 87 reporting requirements.	191,000	191,000	--	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,316,000	1,753,000	755,000	808,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,232,000	651,000	281,000	300,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	712,000	433,000	187,000	92,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Unavoidable Costs: Reflects a decrease in workers' compensation and long-term disability costs based on historical and anticipated trends.	(117,000)	(82,000)	(35,000)	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for a folding machine.	(121,000)	(61,000)	--	(60,000)	--
6. AMP: Reflects the deletion of 2.0 positions in the Systems Operations Division to fund for consultant services related to AMP.	120,000	120,000	--	--	(2.0)
7. Ministerial Adjustments: Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	691,000	1,084,000	(393,000)	--	--
Total Changes	**6,024,000**	**4,089,000**	**795,000**	**1,140,000**	**(1.0)**
2020-21 Recommended Budget	**116,149,000**	**62,284,000**	**25,859,000**	**28,006,000**	**633.0**

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 9,845,079.95	$ 9,834,000	$ 9,378,000	$ 9,822,000	$ 9,822,000	$ 444,000
AUDITING AND ACCOUNTING FEES	9,792,909.33	10,471,000	12,852,000	12,989,000	12,989,000	137,000
CHARGES FOR SERVICES - OTHER	86,683.31	72,000	69,000	93,000	93,000	24,000
CIVIL PROCESS SERVICES	106,642.00	110,000	120,000	120,000	120,000	0
FEDERAL AID - MENTAL HEALTH	259,220.50	292,000	300,000	305,000	305,000	5,000
INTEGRATED APPLICATIONS	1,738,358.07	1,924,000	1,929,000	2,145,000	2,145,000	216,000
MISCELLANEOUS	122,497.01	103,000	143,000	105,000	105,000	(38,000)
SALE OF CAPITAL ASSETS	2,060.40	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	162,370.53	170,000	273,000	280,000	280,000	7,000
TOTAL REVENUE	$ 22,115,821.10	$ 22,976,000	$ 25,064,000	$ 25,859,000	$ 25,859,000	$ 795,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 51,217,901.79	$ 52,136,000	$ 58,573,000	$ 61,049,000	$ 61,049,000	$ 2,476,000
CAFETERIA BENEFIT PLANS	9,636,298.44	10,480,000	11,070,000	11,443,000	11,443,000	373,000
COUNTY EMPLOYEE RETIREMENT	9,686,082.15	10,358,000	10,451,000	11,662,000	11,662,000	1,211,000
DENTAL INSURANCE	220,559.26	227,000	220,000	219,000	219,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	52,360.14	56,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	641,607.76	184,000	234,000	183,000	183,000	(51,000)
FICA (OASDI)	761,552.10	780,000	767,000	809,000	809,000	42,000
HEALTH INSURANCE	3,064,411.88	3,103,000	3,822,000	3,975,000	3,975,000	153,000
LIFE INSURANCE	165,412.78	56,000	55,000	55,000	55,000	0
OTHER EMPLOYEE BENEFITS	9,951.00	4,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	4,691,000.00	5,293,000	5,221,000	5,933,000	5,933,000	712,000
SAVINGS PLAN	1,613,908.15	1,703,000	1,751,000	1,842,000	1,842,000	91,000
THRIFT PLAN (HORIZONS)	1,665,595.29	1,783,000	1,714,000	1,806,000	1,806,000	92,000
UNEMPLOYMENT INSURANCE	11,410.00	18,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	445,057.41	362,000	477,000	411,000	411,000	(66,000)
TOTAL S & E B	83,883,108.15	86,543,000	94,468,000	99,500,000	99,500,000	5,032,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,142,601.67	1,377,000	1,691,000	1,657,000	1,657,000	(34,000)
CLOTHING & PERSONAL SUPPLIES	448.95	0	0	0	0	0
COMMUNICATIONS	25,558.81	25,000	19,000	25,000	25,000	6,000
COMPUTING-MAINFRAME	1,361,768.16	1,144,000	1,580,000	1,550,000	1,550,000	(30,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	533,814.27	534,000	584,000	567,000	567,000	(17,000)
COMPUTING-PERSONAL	158,859.24	114,000	115,000	100,000	100,000	(15,000)
HOUSEHOLD EXPENSE	1,860.78	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,250,447.38	3,338,000	2,842,000	4,456,000	3,256,000	414,000
INSURANCE	158,359.52	150,000	75,000	100,000	100,000	25,000
MAINTENANCE - EQUIPMENT	52,924.11	51,000	59,000	40,000	40,000	(19,000)
MAINTENANCE-BUILDINGS & IMPRV	1,724,515.10	1,857,000	1,627,000	1,850,000	1,850,000	223,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	156.38	1,000	0	0	0	0
MEMBERSHIPS	22,079.16	11,000	11,000	17,000	17,000	6,000
MISCELLANEOUS EXPENSE	1,445.71	4,000	48,000	48,000	48,000	0

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
OFFICE EXPENSE	946,844.14	1,052,000	1,073,000	1,092,000	1,092,000	19,000
PROFESSIONAL SERVICES	341,622.48	841,000	1,828,000	2,243,000	2,243,000	415,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,467,615.40	1,511,000	1,540,000	2,557,000	1,557,000	17,000
RENTS & LEASES - EQUIPMENT	88,461.29	89,000	104,000	132,000	132,000	28,000
SMALL TOOLS & MINOR EQUIPMENT	278.87	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	12,855.54	8,000	8,000	8,000	8,000	0
TECHNICAL SERVICES	159,599.64	137,000	126,000	144,000	144,000	18,000
TELECOMMUNICATIONS	716,626.37	868,000	708,000	762,000	762,000	54,000
TRAINING	89,754.45	157,000	167,000	167,000	167,000	0
TRANSPORTATION AND TRAVEL	70,154.35	84,000	101,000	104,000	104,000	3,000
UTILITIES	639,733.91	830,000	950,000	950,000	950,000	0
TOTAL S & S	11,968,385.68	14,183,000	15,256,000	18,569,000	16,369,000	1,113,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	28,630.65	29,000	29,000	29,000	29,000	0
JUDGMENTS & DAMAGES	9,112.05	20,000	55,000	53,000	53,000	(2,000)
RETIREMENT OF OTHER LONG TERM DEBT	195,136.99	197,000	196,000	198,000	198,000	2,000
TAXES & ASSESSMENTS	1,227.31	0	0	0	0	0
TOTAL OTH CHARGES	234,107.00	246,000	280,000	280,000	280,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	118,939.15	0	0	0	0	0
ELECTRONIC EQUIPMENT	5,511.16	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	121,000	121,000	0	0	(121,000)
VEHICLES & TRANSPORTATION EQUIPMENT	33,901.19	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	158,351.50	121,000	121,000	0	0	(121,000)
TOTAL CAPITAL ASSETS	158,351.50	121,000	121,000	0	0	(121,000)
GROSS TOTAL	$ 96,243,952.33	$ 101,093,000	$ 110,125,000	$ 118,349,000	$ 116,149,000	$ 6,024,000
INTRAFUND TRANSFERS	(46,661,471.31)	(51,251,000)	(58,195,000)	(61,784,000)	(62,284,000)	(4,089,000)
NET TOTAL	$ 49,582,481.02	$ 49,842,000	$ 51,930,000	$ 56,565,000	$ 53,865,000	$ 1,935,000
NET COUNTY COST	$ 27,466,659.92	$ 26,866,000	$ 26,866,000	$ 30,706,000	$ 28,006,000	$ 1,140,000
BUDGETED POSITIONS	631.0	634.0	634.0	633.0	633.0	(1.0)

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,810,000	3,760,000	2,008,000	7,042,000	76.0
Less Administration	--	--	--	--	--
Net Program Costs	12,810,000	3,760,000	2,008,000	7,042,000	76.0

Authority: Mandated program – United States Government Code Title 26; Federal Uniform Guidance 2 Code of Federal Regulations 200; State Constitution, Section 24, Article 13; California Government Code (various titles); California Education Codes 41760.2 and 84207; California Revenue and Taxation Code 4653; and County Code 5.02.

Maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and per legal agreement, serves as controller for Joint Powers Authorities and nonprofit corporations. Also provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board's directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,280,000	7,962,000	1,876,000	2,442,000	66.0
Less Administration	--	--	--	--	--
Net Program Costs	12,280,000	7,962,000	1,876,000	2,442,000	66.0

Authority: Mandated program – California Government Code Sections 26909, 26923, 29321.1, 25252.6 and 25250; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Sections 2.10 and 16.62.

Performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,288,000	11,285,000	--	(997,000)	55.0
Less Administration	--	--	--	--	--
Net Program Costs	10,288,000	11,285,000	--	(997,000)	55.0

Authority: Non-mandated, discretionary program.

Monitors County contractors in seven social services programs. It also provides training and other technical support to the social services departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,819,000	5,359,000	432,000	3,028,000	55.0
Less Administration	--	--	--	--	--
Net Program Costs	8,819,000	5,359,000	432,000	3,028,000	55.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806, and 29850-29853; California Welfare and Institutions Code Section 15000; and County Codes 2.10 and 408.020.

Issues (mails) payments on behalf of all County departments and certain special districts. It is also responsible for retaining supporting payment records (e.g., warrant registers, negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,836,000	5,855,000	1,214,000	(1,233,000)	36.0
Less Administration	--	--	--	--	--
Net Program Costs	5,836,000	5,855,000	1,214,000	(1,233,000)	36.0

Authority: Mandated program – United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

Prepares and accounts for the County employee payroll and related employee benefits. It is also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI) and Children's Group Home Ombudsman

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,391,000	5,735,000	856,000	(200,000)	30.0
Less Administration	--	--	--	--	--
Net Program Costs	6,391,000	5,735,000	856,000	(200,000)	30.0

OCI

Authority: Mandated program – United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; County Code Section 2.10; and Board Policy 9.040.

Conducts criminal and administrative investigations of alleged fraud and misconduct committed by County employees, contractors, and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or referred by other sources. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Children's Group Home Ombudsman

Authority: Non-mandated, discretionary program.

Serves as an advocate and problem solver for children placed in group homes who believe that their personal rights have been violated. The Ombudsman is independent from the agencies that place children in homes. Children are encouraged to contact the Ombudsman, via the hotline, e-mail, or in person during outreach visits, to investigate issues that are raised and provide assistance in resolving problems.

7. Shared Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,349,000	3,782,000	--	7,567,000	95.0
Less Administration	--	--	--	--	--
Net Program Costs	11,349,000	3,782,000	--	7,567,000	95.0

Authority: Non-mandated, discretionary program.

Provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement, and payroll functions, and delivers optimum service in a cost-effective, high-quality manner enhancing overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide IT Development and Maintenance and IT Network and Personal Computer Support Services (ITS))

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,938,000	17,759,000	3,721,000	458,000	101.0
Less Administration	--	--	--	--	--
Net Program Costs	21,938,000	17,759,000	3,721,000	458,000	101.0

Countywide IT Development and Maintenance Program

Authority: Non-mandated, discretionary program.

Provides support for separately reported mandated programs (i.e., accounting and reporting, property tax, countywide payroll, and disbursements programs). It develops, installs, and maintains automated systems that support operations of the Department and provide business services for all other departments through countywide programs including eCAPS, eHR, Secured Tax Roll System, and property tax systems.

ITS

Authority: Non-mandated, discretionary program.

Develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration program. Its many functions support the performance of both mandated and non-mandated programs.

9. Property Tax

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,854,000	315,000	15,511,000	2,028,000	86.0
Less Administration	--	--	--	--	--
Net Program Costs	17,854,000	315,000	15,511,000	2,028,000	86.0

Authority: Mandated program – State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

Determines property tax allocations, distributes and accounts for property taxes collected, and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. After taxes are collected, they are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,584,000	472,000	241,000	7,871,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	8,584,000	472,000	241,000	7,871,000	33.0

Authority: Non-mandated, discretionary program.

Provides executive oversight and administrative support to the operations of the Department. It includes the executive office and support staff, departmental budgeting, accounting, personnel and payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, and special projects.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	116,149,000	62,284,000	25,859,000	28,006,000	633.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,247,000.00	$ 6,362,000	$ 6,362,000	$ 6,546,000	$ 6,546,000	$ 184,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 50,086,171.66	$ 51,875,000	$ 53,447,000	$ 53,249,000	$ 53,249,000	$ (198,000)
GROSS TOTAL	$ 50,086,171.66	$ 51,875,000	$ 53,447,000	$ 53,249,000	$ 53,249,000	$ (198,000)
INTRAFUND TRANSFERS	(29,396,023.36)	(29,970,000)	(29,970,000)	(30,911,000)	(30,911,000)	(941,000)
NET TOTAL	$ 20,690,148.30	$ 21,905,000	$ 23,477,000	$ 22,338,000	$ 22,338,000	$ (1,139,000)
NET COUNTY COST	$ 14,443,148.30	$ 15,543,000	$ 17,115,000	$ 15,792,000	$ 15,792,000	$ (1,323,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget unit includes the costs associated with the development and operation of enterprise applications. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, debt management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, mileage reimbursement, manager self-service, talent management, and other functions. In the future, other major County enterprise applications may be included in this budget unit.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a net decrease in NCC of $1.3 million primarily due to the removal of prior-year funding that was provided on a one-time basis for contract, development, and maintenance costs associated with the enterprise system.

Critical/Strategic Planning Initiatives

The Auditor-Controller through the eCAPS Advisory Committee advocates for operational efficiencies, compliance with regulatory requirements, and alignment with industry standards through various initiatives, including:

- Expanding the functionality of the eCAPS/eHR Enterprise modules with enhancements needed to stay current with technology;
- Creating newly integrated applications to further improve the enterprise-wide needs; and
- Developing best-of-breed technology along with new applications to further enhance the ease of technology among administrative systems.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**53,447,000**	**29,970,000**	**6,362,000**	**17,115,000**	**0.0**
Other Changes					
1. Enterprise Systems Project: Reflects an adjustment to remove prior-year funding of $2.3 million that was provided on a one-time basis for Phase VI of the project, partially offset by an anticipated increase of $1.0 million in one-time funding for eCAPS deliverables.	(1,323,000)	--	--	(1,323,000)	--
2. Enterprise System Maintenance: Reflects an increase in Internal Services Department costs for enterprise systems maintenance.	1,125,000	941,000	184,000	--	--
Total Changes	**(198,000)**	**941,000**	**184,000**	**(1,323,000)**	**0.0**
2020-21 Recommended Budget	**53,249,000**	**30,911,000**	**6,546,000**	**15,792,000**	**0.0**

Auditor-Controller - Transportation Clearing Account Budget Summary

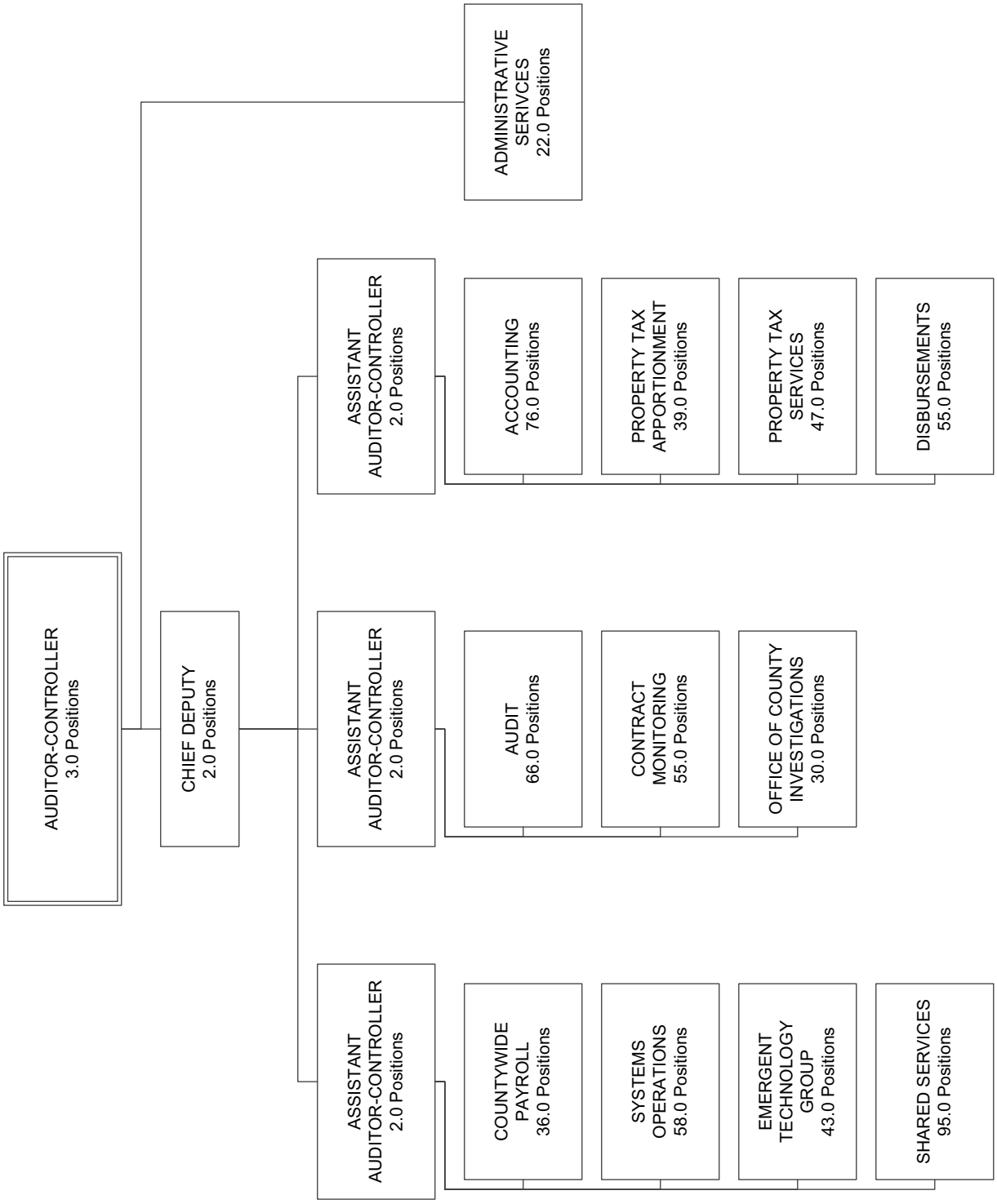
CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 15,477,367.75	$ 17,000,000	$ 20,000,000	$ 17,000,000	$ 17,000,000	$ (3,000,000)
S & S EXPENDITURE DISTRIBUTION	(15,477,261.80)	(17,000,000)	(20,000,000)	(17,000,000)	(17,000,000)	3,000,000
TOTAL S & S	105.95	0	0	0	0	0
GROSS TOTAL	$ 105.95	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 105.95	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 105.95	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2020-21 Budget Message

The Transportation Clearing Account is a central budget unit for transportation costs incurred by departments. All expenditures are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2020-21 Recommended Budget reflects the continuation of the countywide transportation program.

DEPARTMENT OF AUDITOR-CONTROLLER
ARLENE BARRERA, AUDITOR-CONTROLLER
FY 2020-21 Recommended Budget Positions = 633.0



Beaches and Harbors

Gary Jones, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 83,930,970.75	$ 77,270,000	$ 72,336,000	$ 77,974,000	$ 77,974,000	$ 5,638,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 31,325,247.12	$ 33,916,000	$ 34,281,000	$ 37,552,000	$ 37,552,000	$ 3,271,000
SERVICES & SUPPLIES	23,500,543.45	25,322,000	25,322,000	22,820,000	22,820,000	(2,502,000)
OTHER CHARGES	5,450,613.28	7,820,000	7,873,000	7,873,000	7,642,000	(231,000)
CAPITAL ASSETS - EQUIPMENT	890,148.62	753,000	753,000	238,000	238,000	(515,000)
OTHER FINANCING USES	4,000,000.00	4,000,000	4,000,000	4,000,000	4,000,000	0
GROSS TOTAL	$ 65,166,552.47	$ 71,811,000	$ 72,229,000	$ 72,483,000	$ 72,252,000	$ 23,000
INTRAFUND TRANSFERS	(14,471.46)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 65,152,081.01	$ 71,806,000	$ 72,224,000	$ 72,478,000	$ 72,247,000	$ 23,000
NET COUNTY COST	$ (18,778,889.74)	$ (5,464,000)	$ (112,000)	$ (5,496,000)	$ (5,727,000)	$ (5,615,000)
BUDGETED POSITIONS	306.0	314.0	314.0	329.0	329.0	15.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County's coastline and Marina del Rey (Marina).

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a $5.6 million NCC decrease primarily attributable to an increase in Marina leasehold revenue and the removal of prior-year funding provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsides.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's strategic plans will accomplish the following outcomes: 1) visitors to County beaches and Marina will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive, and safe facilities; and 2) Marina boaters, visitors, and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful, well maintained public amenities.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**72,229,000**	**5,000**	**72,336,000**	**(112,000)**	**314.0**
Collaborative Programs					
1. Women In Trades Apprenticeship: Reflects the addition of 1.0 Plumber Apprentice and 1.0 Painter Apprentice for the Women In Trades Apprenticeship Program.	186,000	--	--	186,000	2.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
New/Expanded Programs					
1. Operations: Reflects funding for 2.0 ordinance only Grounds Maintenance Worker I positions and the addition of 10.00 Grounds Maintenance Worker I recurrent positions for the Operational Services Division, offset by a decrease of $0.8 million in services and supplies.	--	--	--	--	12.0
2. Enforcement and Parking Services: Reflects the addition of 1.0 Supervising Parking Control Officer for the Operational Services Division, offset by a decrease of $0.1 million in services and supplies.	--	--	--	--	1.0
3. Parking Services Contract: Reflects an increase in appropriation to fund the Parking Services Contract, offset by an increase in parking revenue. This adjustment also includes budget realignments.	280,000	--	280,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,022,000	--	--	1,022,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	647,000	--	--	647,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	416,000	--	205,000	211,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends, offset by an increase in Marina revenue.	153,000	--	153,000	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 2000).	(231,000)	--	--	(231,000)	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Total Maximum Daily Loads program study of sediment deposits and water quality in the Marina ($0.6 million), Marina Towers telecommunications and tenant improvements ($0.8 million), facilities work order system ($0.5 million), pay-on-foot parking system ($0.4 million), and vehicle replacement plan ($0.1 million).	(2,450,000)	--	--	(2,450,000)	--
7. Revenue Increase: Reflects an increase in Marina leasehold revenue.	--	--	5,000,000	(5,000,000)	--
Total Changes	**23,000**	**0**	**5,638,000**	**(5,615,000)**	**15.0**
2020-21 Recommended Budget	**72,252,000**	**5,000**	**77,974,000**	**(5,727,000)**	**329.0**

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 209,200.00	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 0
CHARGES FOR SERVICES - OTHER	2,145,124.80	1,342,000	1,340,000	1,305,000	1,305,000	(35,000)
INTEREST	10,273.86	2,000	2,000	2,000	2,000	0
MISCELLANEOUS	261,895.52	125,000	120,000	120,000	120,000	0
OTHER LICENSES & PERMITS	509,683.83	191,000	171,000	171,000	171,000	0
OTHER SALES	2,490.63	0	0	0	0	0
PARK & RECREATION SERVICES	15,116,199.71	14,950,000	14,950,000	15,335,000	15,335,000	385,000
PLANNING & ENGINEERING SERVICES	4,139.05	3,000	0	0	0	0
RENTS & CONCESSIONS	63,375,821.82	58,450,000	53,073,000	58,361,000	58,361,000	5,288,000
SALE OF CAPITAL ASSETS	227,038.95	7,000	0	0	0	0
SANITATION SERVICES	1,314,560.55	1,350,000	1,830,000	1,830,000	1,830,000	0
TRANSFERS IN	17,579.00	0	0	0	0	0
VEHICLE CODE FINES	736,963.03	650,000	650,000	650,000	650,000	0
TOTAL REVENUE	$ 83,930,970.75	$ 77,270,000	$ 72,336,000	$ 77,974,000	$ 77,974,000	$ 5,638,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 18,413,849.85	$ 20,590,000	$ 20,013,000	$ 21,466,000	$ 21,466,000	$ 1,453,000
CAFETERIA BENEFIT PLANS	4,729,949.97	4,890,000	5,217,000	5,417,000	5,417,000	200,000
COUNTY EMPLOYEE RETIREMENT	3,364,884.97	3,376,000	3,697,000	4,407,000	4,407,000	710,000
DENTAL INSURANCE	90,100.16	91,000	89,000	92,000	92,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	31,693.36	27,000	27,000	27,000	27,000	0
DISABILITY BENEFITS	232,329.84	259,000	213,000	240,000	240,000	27,000
FICA (OASDI)	276,943.68	283,000	279,000	303,000	303,000	24,000
HEALTH INSURANCE	522,349.91	473,000	738,000	992,000	992,000	254,000
LIFE INSURANCE	53,065.10	49,000	47,000	48,000	48,000	1,000
OTHER EMPLOYEE BENEFITS	38,525.70	15,000	10,000	10,000	10,000	0
RETIREE HEALTH INSURANCE	2,177,000.00	2,368,000	2,368,000	2,784,000	2,784,000	416,000
SAVINGS PLAN	226,719.48	242,000	242,000	254,000	254,000	12,000
THRIFT PLAN (HORIZONS)	526,208.29	557,000	561,000	601,000	601,000	40,000
UNEMPLOYMENT INSURANCE	25,102.00	41,000	40,000	40,000	40,000	0
WORKERS' COMPENSATION	616,524.81	655,000	740,000	871,000	871,000	131,000
TOTAL S & E B	31,325,247.12	33,916,000	34,281,000	37,552,000	37,552,000	3,271,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	530,376.98	601,000	683,000	683,000	683,000	0
CLOTHING & PERSONAL SUPPLIES	136,996.44	63,000	227,000	227,000	227,000	0
COMMUNICATIONS	220,840.31	298,000	107,000	107,000	107,000	0
COMPUTING-MAINFRAME	4,890.97	698,000	497,000	0	0	(497,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	203,907.72	184,000	0	0	0	0
COMPUTING-PERSONAL	184,111.89	109,000	72,000	72,000	72,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	11,000	11,000	11,000	0
FOOD	20,908.67	21,000	0	0	0	0
HOUSEHOLD EXPENSE	1,138,700.22	665,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	14,869.80	110,000	129,000	129,000	129,000	0
INSURANCE	12,690.03	10,000	12,000	12,000	12,000	0
MAINTENANCE - EQUIPMENT	472,329.63	373,000	907,000	907,000	907,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE-BUILDINGS & IMPRV	3,966,476.98	4,091,000	4,412,000	3,872,000	3,872,000	(540,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	38,340.25	1,000	3,000	3,000	3,000	0
MEMBERSHIPS	7,664.07	11,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	2,908.28	14,000	12,000	12,000	12,000	0
OFFICE EXPENSE	187,065.10	84,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	2,209,969.22	2,444,000	2,454,000	2,147,000	2,147,000	(307,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	201,903.09	1,812,000	1,824,000	1,011,000	1,011,000	(813,000)
RENTS & LEASES - EQUIPMENT	492,730.25	327,000	98,000	98,000	98,000	0
SMALL TOOLS & MINOR EQUIPMENT	238,060.78	194,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	5,612,918.76	5,692,000	6,245,000	6,245,000	6,245,000	0
TECHNICAL SERVICES	3,972,530.02	4,369,000	4,132,000	3,787,000	3,787,000	(345,000)
TELECOMMUNICATIONS	332,145.37	464,000	315,000	315,000	315,000	0
TRAINING	62,666.47	75,000	126,000	126,000	126,000	0
TRANSPORTATION AND TRAVEL	2,132,050.32	1,568,000	1,653,000	1,653,000	1,653,000	0
UTILITIES	1,102,491.83	1,044,000	955,000	955,000	955,000	0
TOTAL S & S	23,500,543.45	25,322,000	25,322,000	22,820,000	22,820,000	(2,502,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	592,824.66	551,000	844,000	593,000	593,000	(251,000)
JUDGMENTS & DAMAGES	386,499.42	151,000	178,000	216,000	216,000	38,000
RETIREMENT OF OTHER LONG TERM DEBT	4,436,629.46	7,083,000	6,802,000	7,015,000	6,784,000	(18,000)
TAXES & ASSESSMENTS	34,659.74	35,000	49,000	49,000	49,000	0
TOTAL OTH CHARGES	5,450,613.28	7,820,000	7,873,000	7,873,000	7,642,000	(231,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	180,000	180,000	180,000	180,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	5,183.23	0	0	0	0	0
ELECTRONIC EQUIPMENT	66,371.83	440,000	440,000	40,000	40,000	(400,000)
MACHINERY EQUIPMENT	32,180.81	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	8,240.97	18,000	18,000	18,000	18,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	137,117.17	115,000	115,000	0	0	(115,000)
WATERCRAFT/VESSEL/BARGES/TUGS	641,054.61	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	890,148.62	753,000	753,000	238,000	238,000	(515,000)
TOTAL CAPITAL ASSETS	890,148.62	753,000	753,000	238,000	238,000	(515,000)
OTHER FINANCING USES						
TRANSFERS OUT	4,000,000.00	4,000,000	4,000,000	4,000,000	4,000,000	0
TOTAL OTH FIN USES	4,000,000.00	4,000,000	4,000,000	4,000,000	4,000,000	0
GROSS TOTAL	$ 65,166,552.47	$ 71,811,000	$ 72,229,000	$ 72,483,000	$ 72,252,000	$ 23,000
INTRAFUND TRANSFERS	(14,471.46)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 65,152,081.01	$ 71,806,000	$ 72,224,000	$ 72,478,000	$ 72,247,000	$ 23,000
NET COUNTY COST	$ (18,778,889.74)	$ (5,464,000)	$ (112,000)	$ (5,496,000)	$ (5,727,000)	$ (5,615,000)
BUDGETED POSITIONS	306.0	314.0	314.0	329.0	329.0	15.0

Departmental Program Summary

1. Marina

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	31,608,000	--	58,774,000	(27,166,000)	77.0
Less Administration	*2,208,000*	--	--	*2,208,000*	*15.0*
Net Program Costs	29,400,000	--	58,774,000	(29,374,000)	62.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote the Marina, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance, and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	40,025,000	5,000	19,125,000	20,895,000	252.0
Less Administration	*5,152,000*	--	--	*5,152,000*	*34.0*
Net Program Costs	34,873,000	5,000	19,125,000	15,743,000	218.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote 25 miles of County-owned, controlled or managed beaches, including concession, parking and use permit administration, and beach maintenance (refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education, and Recreation Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	619,000	--	75,000	544,000	--
Less Administration	--	--	--	--	--
Net Program Costs	619,000	--	75,000	544,000	--

Authority: Non-mandated, discretionary program.

Educate County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

4. Administration

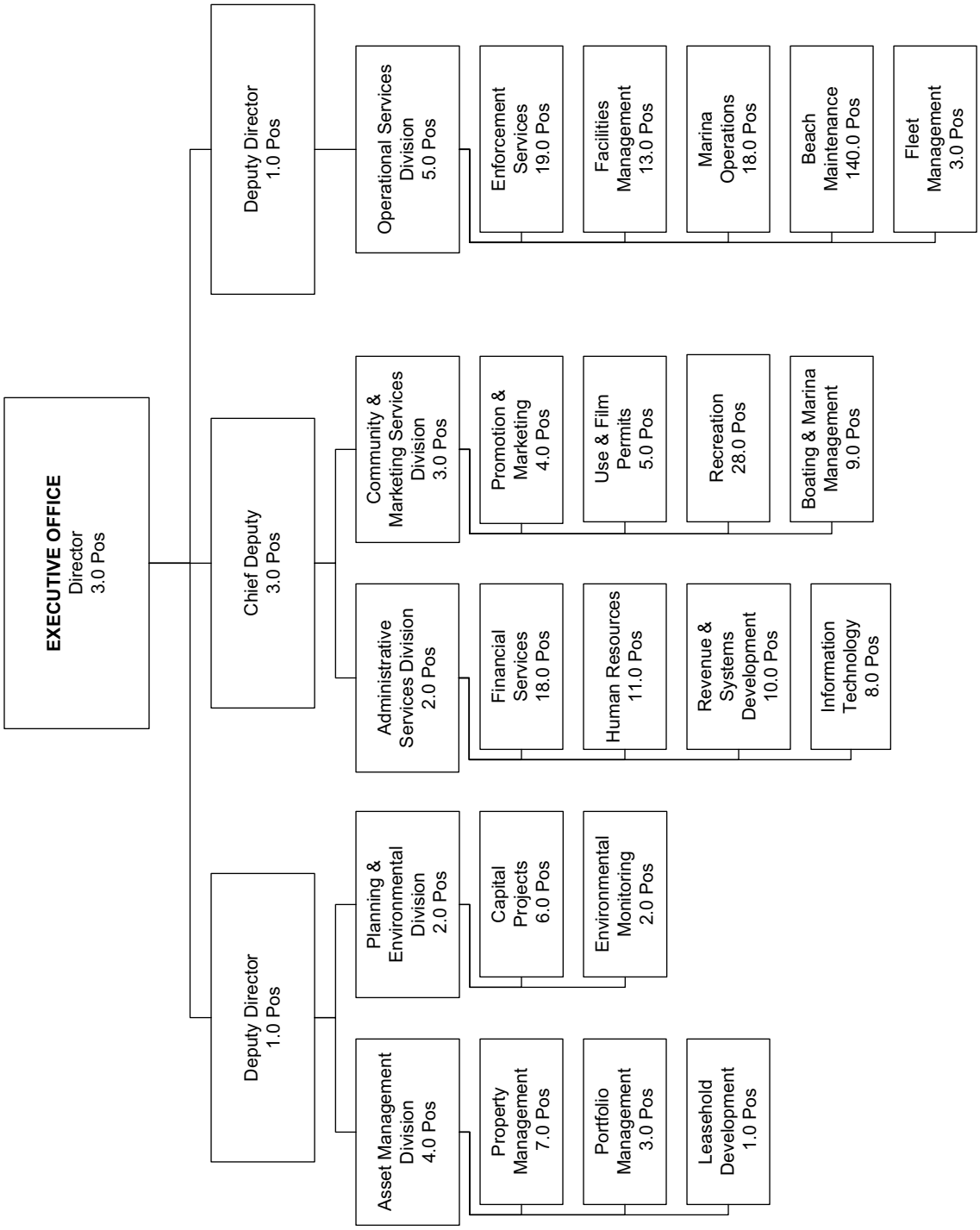
	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,360,000	--	--	7,360,000	49.0
Less Administration	--	--	--	--	--
Net Program Costs	7,360,000	--	--	7,360,000	49.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, and auditing.

	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	72,252,000	5,000	77,974,000	(5,727,000)	329.0

DEPARTMENT OF BEACHES AND HARBORS
Gary Jones, Director
FY 2020-21 Recommended Budget Positions = 329.0



Board of Supervisors

Celia Zavala, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,876,912.57	$ 14,969,000	$ 14,969,000	$ 11,340,000	$ 11,340,000	$ (3,629,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 79,436,858.58	$ 80,275,000	$ 80,275,000	$ 94,190,000	$ 87,340,000	$ 7,065,000
SERVICES & SUPPLIES	67,700,163.22	82,247,000	193,588,000	191,390,000	190,367,000	(3,221,000)
S & S EXPENDITURE DISTRIBUTION	(12,306,148.00)	(12,919,000)	(12,919,000)	(13,595,000)	(13,595,000)	(676,000)
TOTAL S & S	55,394,015.22	69,328,000	180,669,000	177,795,000	176,772,000	(3,897,000)
OTHER CHARGES	327,680.42	392,000	392,000	497,000	391,000	(1,000)
CAPITAL ASSETS - EQUIPMENT	935,106.16	580,000	580,000	410,000	340,000	(240,000)
OTHER FINANCING USES	169,000.00	125,000	125,000	165,000	125,000	0
GROSS TOTAL	$ 136,262,660.38	$ 150,700,000	$ 262,041,000	$ 273,057,000	$ 264,968,000	$ 2,927,000
INTRAFUND TRANSFERS	(27,400,433.86)	(24,759,000)	(24,759,000)	(23,847,000)	(23,847,000)	912,000
NET TOTAL	$ 108,862,226.52	$ 125,941,000	$ 237,282,000	$ 249,210,000	$ 241,121,000	$ 3,839,000
NET COUNTY COST	$ 96,985,313.95	$ 110,972,000	$ 222,313,000	$ 237,870,000	$ 229,781,000	$ 7,468,000
BUDGETED POSITIONS	476.0	447.0	447.0	478.0	449.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) performs a multi-functional support role for the Board in administering and managing technology, staffing, procurement, and facilities resources, along with the publication of information for the Board, various County departments, and the public. The mission of the Executive Office is to provide excellent customer service and support to the Board in achieving its objectives.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects the funding levels necessary to provide efficient and responsive delivery of services to the Board and the public. The $7.5 million NCC increase is primarily attributable to the addition of staffing and associated funding for the Probation Oversight Commission (POC) and Office of Inspector General (OIG), and Board-approved increases in salaries and employee benefits. The increases are partially offset by the removal of prior-year funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Executive Office continues to implement its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2020-21. The Recommended Budget reflects the resources needed to achieve those goals that continue to focus on the use of technology-driven services.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**262,041,000**	**24,759,000**	**14,969,000**	**222,313,000**	**447.0**
New/Expanded Programs					
1. POC: Reflects ongoing and one-time funding for 1.0 Executive Director, 1.0 Management Secretary III, 2.0 Project Directors, 1.0 Staff Analyst, and 9.0 Commissioner positions, services and supplies, and capital assets to establish the POC.	2,360,000	--	--	2,360,000	5.0
2. OIG: Reflects ongoing and one-time funding for 1.0 Assistant Inspector General, 2.0 Deputy Inspector General, 1.0 Inspector, OIG, and 1.0 Investigator II positions, services and supplies, and capital assets to support the newly established OIG.	1,746,000	--	--	1,746,000	5.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,583,000	16,000	14,000	2,553,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	899,000	6,000	5,000	888,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of costs to prefund the County's retiree healthcare benefits.	593,000	297,000	8,000	288,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	78,000	109,000	(31,000)	--	--
5. Executive Office Position: Reflects the addition of 1.0 Assistant Executive Officer position to oversee various divisions within the Executive Office, fully offset by the deletion of 2.0 Intermediate Board Specialist positions and reduction in services and supplies.	--	--	--	--	(1.0)
6. Information Systems Advisory Body (ISAB): Reflects the addition of 1.0 Information Technology Specialist I and 1.0 Information Technology Specialist II positions to support new and ongoing projects, fully offset by a reduction in services and supplies.	--	--	--	--	2.0
7. Community Programs – SD1/SD3: Reflects the deletion of prior-year community program funding that was provided on a one-time basis.	(2,000,000)	--	--	(2,000,000)	--
8. Community Programs – SD2: Reflects one-time funding for the LA County Library archival processing and rehousing materials and artifacts project.	1,000,000	--	--	1,000,000	--
9. Community Programs – SD2: Reflects the transfer of one-time funding to the Project and Facility Development budget unit for the Charles R. Drew University project.	(1,000,000)	--	--	(1,000,000)	--
10. Community Programs – SD4: Reflects one-time funding for the Whittier Aquatic Center project.	2,300,000	--	--	2,300,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Utility User Taxes (UUT) – SD3: Reflects an adjustment in ongoing UUT to align with anticipated funding.	(110,000)	--	--	(110,000)	--
12. Executive Office Rent: Reflects an increase for rent costs at the Huntington Park field office.	70,000	--	--	70,000	--
13. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(1,000)	--	--	(1,000)	--
14. AB 109 Realignment: Reflects the deletion of one-time funding for the Countywide Criminal Justice Coordinating Committee (CCJCC) and ISAB.	(3,643,000)	--	(3,643,000)	--	--
15. Miscellaneous Adjustments: Reflects adjustments to realign various program and departmental operating costs.	213,000	195,000	18,000	--	--
16. Proprietorship Program: Reflects an increase in building proprietorship costs ($0.7 million), fully offset by expenditure distribution to tenant departments.	--	--	--	--	--
17. Ford Theatres: Reflects the deletion of 9.0 Ford Theatres positions as a result of the operating agreement with the Los Angeles Philharmonic.	(1,535,000)	(1,535,000)	--	--	(9.0)
18. Office of Child Protection (OCP): Reflects the restoration of one-time funding from OCP for the LA County Library Reading Machine Program.	600,000	--	--	600,000	--
19. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Vehicle Replacement Plan, OCP, and Videography Unit.	(1,226,000)	--	--	(1,226,000)	--
20. Reclassifications: Reflects Board-approved reclassifications.	--	--	--	--	--
Total Changes	**2,927,000**	**(912,000)**	**(3,629,000)**	**7,468,000**	**2.0**
2020-21 Recommended Budget	**264,968,000**	**23,847,000**	**11,340,000**	**229,781,000**	**449.0**

Critical and Unmet Needs

The Department's unmet needs include additional funding to enhance operational efficiency and service delivery and defray cost increases associated with services received from other County departments.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 1,742,846.05	$ 1,460,000	$ 1,460,000	$ 1,460,000	$ 1,460,000	$ 0
BUSINESS LICENSES	9,223.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	597,037.20	775,000	775,000	775,000	775,000	0
CIVIL PROCESS SERVICES	64,075.00	73,000	73,000	73,000	73,000	0
ELECTION SERVICES	214,875.00	431,000	431,000	431,000	431,000	0
FEDERAL - GRANTS	0.00	10,000	10,000	10,000	10,000	0
INTEREST	32,642.63	0	0	0	0	0
MISCELLANEOUS	5,892,330.17	5,856,000	5,856,000	5,847,000	5,847,000	(9,000)
SALE OF CAPITAL ASSETS	96,409.52	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	3,131,849.00	5,988,000	5,988,000	2,368,000	2,368,000	(3,620,000)
STATE - OTHER	0.00	76,000	76,000	76,000	76,000	0
TRANSFERS IN	95,625.00	300,000	300,000	300,000	300,000	0
TOTAL REVENUE	$ 11,876,912.57	$ 14,969,000	$ 14,969,000	$ 11,340,000	$ 11,340,000	$ (3,629,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 49,561,244.70	$ 51,152,000	$ 51,152,000	$ 59,687,000	$ 55,412,000	$ 4,260,000
CAFETERIA BENEFIT PLANS	7,913,387.85	7,964,000	7,964,000	8,359,000	7,716,000	(248,000)
COUNTY EMPLOYEE RETIREMENT	8,995,118.23	9,135,000	9,135,000	10,983,000	10,290,000	1,155,000
DENTAL INSURANCE	174,328.73	81,000	81,000	105,000	85,000	4,000
DEPENDENT CARE SPENDING ACCOUNTS	36,749.00	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	579,318.94	67,000	67,000	647,000	607,000	540,000
FICA (OASDI)	778,105.91	570,000	570,000	669,000	620,000	50,000
HEALTH INSURANCE	3,797,439.56	3,343,000	3,343,000	4,551,000	3,707,000	364,000
LIFE INSURANCE	201,749.58	52,000	52,000	84,000	63,000	11,000
OTHER EMPLOYEE BENEFITS	31,328.75	0	0	0	0	0
RETIREE HEALTH INSURANCE	4,168,000.00	4,590,000	4,590,000	5,183,000	5,183,000	593,000
SAVINGS PLAN	1,573,805.72	1,635,000	1,635,000	1,881,000	1,755,000	120,000
THRIFT PLAN (HORIZONS)	1,377,826.44	1,328,000	1,328,000	1,574,000	1,435,000	107,000
UNEMPLOYMENT INSURANCE	19,524.00	35,000	35,000	35,000	35,000	0
WORKERS' COMPENSATION	228,931.17	285,000	285,000	394,000	394,000	109,000
TOTAL S & E B	79,436,858.58	80,275,000	80,275,000	94,190,000	87,340,000	7,065,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,480,021.39	3,305,000	3,305,000	3,351,000	3,338,000	33,000
CLOTHING & PERSONAL SUPPLIES	257,144.16	0	0	0	0	0
COMMUNICATIONS	1,459,960.11	978,000	978,000	1,017,000	988,000	10,000
COMPUTING-MAINFRAME	391,286.92	309,000	309,000	395,000	338,000	29,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,592,647.03	2,464,000	2,464,000	2,564,000	2,507,000	43,000
COMPUTING-PERSONAL	7,508,979.17	6,832,000	6,832,000	7,724,000	7,535,000	703,000
CONTRACTED PROGRAM SERVICES	15,133,723.04	32,088,000	143,429,000	142,228,000	142,228,000	(1,201,000)
FOOD	93,197.00	0	0	0	0	0
HOUSEHOLD EXPENSE	51,469.63	34,000	34,000	35,000	35,000	1,000
INFORMATION TECHNOLOGY SERVICES	3,624,472.20	4,628,000	4,628,000	3,042,000	2,958,000	(1,670,000)
INSURANCE	156,038.20	143,000	143,000	193,000	170,000	27,000
MAINTENANCE - EQUIPMENT	27,411.92	12,000	12,000	12,000	12,000	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE-BUILDINGS & IMPRV	10,076,150.95	9,377,000	9,377,000	10,290,000	10,290,000	913,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	360.01	0	0	0	0	0
MEMBERSHIPS	15,681.11	2,000	2,000	7,000	7,000	5,000
MISCELLANEOUS EXPENSE	313,314.57	201,000	201,000	207,000	205,000	4,000
OFFICE EXPENSE	1,184,426.90	1,234,000	1,234,000	1,574,000	1,342,000	108,000
PROFESSIONAL SERVICES	6,495,278.61	8,146,000	8,146,000	5,707,000	5,611,000	(2,535,000)
PUBLICATIONS & LEGAL NOTICES	316,745.60	373,000	373,000	373,000	373,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,977,256.91	1,812,000	1,812,000	2,075,000	2,010,000	198,000
RENTS & LEASES - EQUIPMENT	302,692.24	210,000	210,000	259,000	250,000	40,000
SMALL TOOLS & MINOR EQUIPMENT	17,660.29	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	208,666.44	417,000	417,000	419,000	419,000	2,000
TECHNICAL SERVICES	6,396,247.16	6,001,000	6,001,000	5,857,000	5,847,000	(154,000)
TELECOMMUNICATIONS	3,029,716.82	2,101,000	2,101,000	2,383,000	2,256,000	155,000
TRAINING	79,241.88	98,000	98,000	98,000	98,000	0
TRANSPORTATION AND TRAVEL	640,202.53	210,000	210,000	308,000	278,000	68,000
UTILITIES	870,170.43	1,272,000	1,272,000	1,272,000	1,272,000	0
S & S EXPENDITURE DISTRIBUTION	(12,306,148.00)	(12,919,000)	(12,919,000)	(13,595,000)	(13,595,000)	(676,000)
TOTAL S & S	55,394,015.22	69,328,000	180,669,000	177,795,000	176,772,000	(3,897,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	137,462.80	75,000	75,000	105,000	75,000	0
RETIREMENT OF OTHER LONG TERM DEBT	185,501.06	284,000	284,000	359,000	283,000	(1,000)
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	4,716.56	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	327,680.42	392,000	392,000	497,000	391,000	(1,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	385,857.13	205,000	205,000	205,000	205,000	0
ELECTRONIC EQUIPMENT	0.00	14,000	14,000	0	0	(14,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	549,249.03	331,000	331,000	175,000	105,000	(226,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	935,106.16	580,000	580,000	410,000	340,000	(240,000)
TOTAL CAPITAL ASSETS	935,106.16	580,000	580,000	410,000	340,000	(240,000)
OTHER FINANCING USES						
TRANSFERS OUT	169,000.00	125,000	125,000	165,000	125,000	0
TOTAL OTH FIN USES	169,000.00	125,000	125,000	165,000	125,000	0
GROSS TOTAL	$ 136,262,660.38	$ 150,700,000	$ 262,041,000	$ 273,057,000	$ 264,968,000	$ 2,927,000
INTRAFUND TRANSFERS	(27,400,433.86)	(24,759,000)	(24,759,000)	(23,847,000)	(23,847,000)	912,000
NET TOTAL	$ 108,862,226.52	$ 125,941,000	$ 237,282,000	$ 249,210,000	$ 241,121,000	$ 3,839,000
NET COUNTY COST	$ 96,985,313.95	$ 110,972,000	$ 222,313,000	$ 237,870,000	$ 229,781,000	$ 7,468,000
BUDGETED POSITIONS	476.0	447.0	447.0	478.0	449.0	2.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	176,891,000	3,922,000	1,828,000	171,141,000	195.0
Less Administration	--	--	--	--	--
Net Program Costs	176,891,000	3,922,000	1,828,000	171,141,000	195.0

Authority: Mandated program with discretionary service levels – California Constitution, California Government Code 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, and sets salaries. The Executive Office prepares Board agendas and minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and information technology support.

2. Assessment Appeals Board (AAB)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,081,000	--	1,891,000	3,190,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	5,081,000	--	1,891,000	3,190,000	27.0

Authority: Mandated program with discretionary service levels – Article XII of the California Constitution.

The AAB hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. ISAB

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,646,000	12,406,000	3,720,000	520,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	16,646,000	12,406,000	3,720,000	520,000	10.0

Authority: Non-mandated, discretionary program.

ISAB consists of two programs: the Integration Services and Videoconferencing programs. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinate and ensure appropriate systems interface, and provide technical and administrative support and workload data analysis. The Videoconferencing program provides for the maintenance, operations, and videoconferencing expansion for additional videoconferencing and interviewer stations throughout the County.

4. OIG

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,217,000	--	--	8,217,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	8,217,000	--	--	8,217,000	34.0

Authority: Non-mandated, discretionary program.

The OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff and Probation Departments by reviewing operations and conditions in custody or detention facilities. The OIG consists of three functional divisions: Review and Analysis, Audit and Investigation, and Monitoring and Community Outreach. The Review and Analysis Division analyzes and reviews data to produce reports and identify trends. The Audits and Investigation Division audits the departments' compliance with policies and procedures. The Monitoring and Community Outreach Division monitors custody or detention facilities conditions, manages complaint responses from inmates, probationers, and the public, and takes input from the public.

5. OCP

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,058,000	1,400,000	--	1,658,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	3,058,000	1,400,000	--	1,658,000	10.0

Authority: Non-mandated, discretionary program.

The OCP collaborates with County agencies, the community, and other entities to identify problems impacting child protection and safety, and develops solutions to improve how the system serves children and families. The OCP's work is driven by integrity, data-driven planning, integrated service delivery, child-centered and family-focused transparency, community engagement, advocacy, and innovation.

6. Civilian Oversight Commission (COC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,707,000	--	--	1,707,000	9.0
Less Administration	--	--	--	--	--
Net Program Costs	1,707,000	--	--	1,707,000	9.0

Authority: Non-mandated, discretionary program.

The COC provides robust opportunities for community engagement, ongoing analysis and oversight of the Sheriff Department's policies, practices, and procedures, and acts as an advisory body to the Sheriff, Board, and public. The COC works closely with OIG and provides expertise in such areas as custody, community engagement, juvenile justice, and mental health.

7. POC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,360,000	--	--	2,360,000	5.0
Less Administration	--	--	--	--	--
Net Program Costs	2,360,000	--	--	2,360,000	5.0

Authority: Non-mandated, discretionary program.

The POC advises the Board and Chief Probation Officer, and oversees and monitors the Probation Department to address matters that affect the well-being of youth and adults under the Department's supervision. The POC evaluates and supports key reform efforts, promotes transparency and accountability, and maintains public trust in the Department by advising on policies and operations, conducting inspections and investigations, and establishing meaningful opportunities for community engagement.

8. Administrative Services

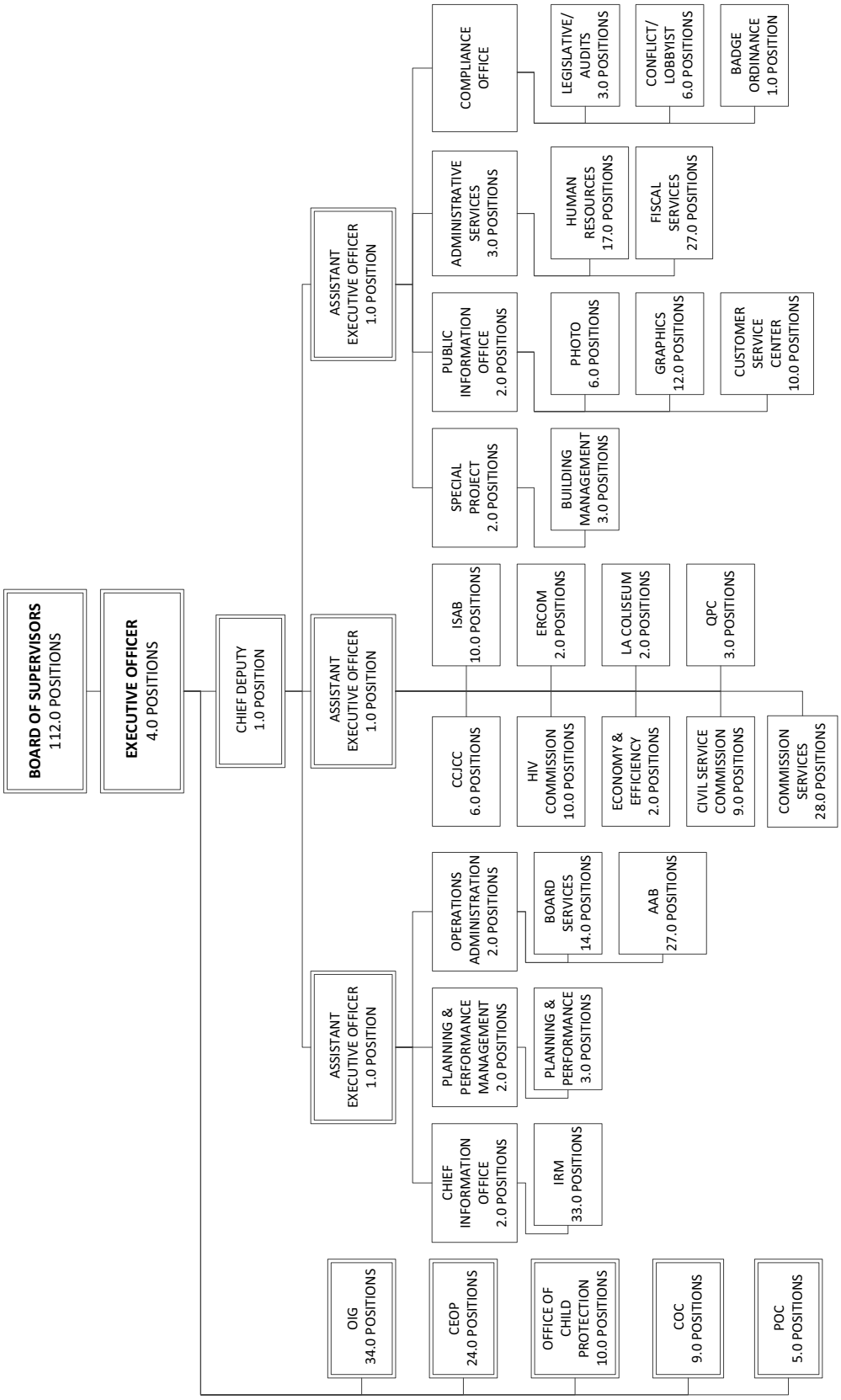
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	51,008,000	6,119,000	3,901,000	40,988,000	159.0
Less Administration	--	--	--	--	--
Net Program Costs	51,008,000	6,119,000	3,901,000	40,988,000	159.0

Authority: Non-mandated, discretionary program.

The program provides Board offices, the Executive Office, and commissions services such as budget, procurement, accounting, information technology, personnel, and payroll. It also provides services to client departments including office support and temporary clerical services. In addition to other County departments and budget units, it provides a comprehensive building management program for the Kenneth Hahn Hall of Administration as well as legislative and operational support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	264,968,000	23,847,000	11,340,000	229,781,000	449.0

BOARD OF SUPERVISORS
Celia Zavala, Executive Officer
FY 2020-21 Recommended Budget Positions = 449.0



Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 56,015,083.46	$ 125,970,000	$ 261,548,000	$ 292,591,000	$ 292,591,000	$ 31,043,000
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	$ 6,096,920.14	$ 2,601,000	$ 427,000	$ 4,995,000	$ 4,995,000	$ 4,568,000
CAPITAL ASSETS - B & I	145,335,436.23	260,152,000	1,004,640,000	1,182,428,000	991,323,000	(13,317,000)
CAPITAL ASSETS - INFRASTRUCTURE	0.00	0	0	0	0	0
TOTAL CAPITAL ASSETS	151,432,356.37	262,753,000	1,005,067,000	1,187,423,000	996,318,000	(8,749,000)
GROSS TOTAL	$ 151,432,356.37	$ 262,753,000	$ 1,005,067,000	$ 1,187,423,000	$ 996,318,000	$ (8,749,000)
NET COUNTY COST	$ 95,417,272.91	$ 136,783,000	$ 743,519,000	$ 894,832,000	$ 703,727,000	$ (39,792,000)

Mission Statement

The Capital Projects/Refurbishments budget unit reflects the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year in which viable and sufficient funding has been identified.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects the Board's continuing commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets. The Recommended Budget appropriates $1.4 billion, collectively in the General Fund and Capital Project Special Funds, for 524 active projects to advance the Board's strategic priorities including public healthcare and wellness, public safety, public service delivery, environmental stewardship, deferred maintenance, and cultural institutions. The total capital program is valued at $4.3 billion, representing 619 projects.

The Recommended Budget includes $996.3 million for 396 General Fund projects in acquisition, development, design, or construction, and is funded by $292.6 million in one-time revenue from grants and other sources and $703.7 million in local discretionary monies. The Budget reflects a decrease of $8.7 million in appropriation and the completion of 17 projects.

In addition to the projects appropriated in the General Fund, the capital program includes certain critical projects funded under the Department of Health Services (DHS), financed with special district revenue or proceeds from lease revenue obligation notes, or appropriated in certain special funds. Summarized in Volume Two, the Recommended Budget includes $446.3 million for 223 special funds projects in acquisition, development, design, or construction to address capital needs in the areas of infrastructure repair and development for health services, public safety, and general government, and reflects an increase of $9.1 million and the completion of 13 projects.

Critical/Strategic Planning Initiatives

The County will continue to advance the Strategic Asset Management Plan's key objectives, including:

- Maintaining Accurate Asset Inventory – Updating and refining the County Asset Management Property System (CAMPS) of leased and owned properties, which has been shared with each County department and includes Geographic Information System (GIS) features.
- Maximizing Existing Assets – Surveying the condition of all County assets by utilizing the County's Strategic Asset Management (SAM) system and actively assessing the remaining half of the County's real estate portfolio by surveying the Sheriff and health-related facilities. This assessment will guide the implementation of a robust deferred maintenance program for many years.
- Guiding Strategic Investment with Master Planning – Undertaking various master plans with the benefit of the enhanced CAMPS and SAM condition assessment to identify long-term needs across departments and develop strategies to optimize County resources and target investment to support key Board priorities such as homelessness and economic development. Also includes developing a five-year capital plan as a guide for strategic capital investment for capital projects and critical deferred maintenance.

2020-21 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET

	Appropriation	Revenue	NCC
Agricultural Commissioner/Weights and Measures (ACWM)	10,808,000	--	10,808,000
Animal Care and Control	6,869,000	--	6,869,000
Assessor	5,184,000	484,000	4,700,000
Auditor-Controller	76,000	--	76,000
Beaches and Harbors	16,065,000	2,872,000	13,193,000
Board of Supervisors	3,319,000	--	3,319,000
Chief Executive Office (CEO)	1,626,000	--	1,626,000
Childcare Facilities	92,000	--	92,000
Children and Family Services	439,000	--	439,000
Consumer and Business Affairs	2,755,000	--	2,755,000
County Counsel	639,000	--	639,000
District Attorney	2,485,000	--	2,485,000
Federal and State Disaster Aid	1,389,000	--	1,389,000
Fire Department-Lifeguard	8,219,000	1,163,000	7,056,000
Health Services	23,764,000	--	23,764,000
Internal Services Department (ISD)	2,106,000	--	2,106,000
LA County Library	18,995,000	--	18,995,000
Medical Examiner-Coroner	816,000	--	816,000
Mental Health	113,036,000	112,208,000	828,000
Natural History Museum	13,628,000	--	13,628,000
Parks and Recreation	79,438,000	23,720,000	55,718,000
Probation	54,346,000	11,409,000	42,937,000
Public Health	20,674,000	--	20,674,000
Public Social Services	4,702,000	--	4,702,000
Public Works - Public Ways/Facilities	12,072,000	--	12,072,000
Regional Planning	520,000	--	520,000
Registrar-Recorder/County Clerk (RR/CC)	604,000	--	604,000
Sheriff	227,132,000	100,922,000	126,210,000
Stormwater Projects	79,326,000	22,670,000	56,656,000
Trial Courts	16,502,000	3,241,000	13,261,000
Various Capital Projects	266,766,000	13,802,000	252,964,000
Workforce Development, Aging and Community Services (WDACS)	1,926,000	100,000	1,826,000
Total - General Fund	**996,318,000**	**292,591,000**	**703,727,000**

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**1,005,067,000**	**0**	**261,548,000**	**743,519,000**	**0.0**
Other Changes					
1. ACWM: Reflects a decrease to account for prior-year project expenditures. ACWM's capital program is projected to cost $10.8 million and includes four projects.	(1,035,000)	--	--	(1,035,000)	--
2. Animal Care and Control: Reflects funding for five new deferred maintenance projects at various shelters. Animal Care and Control's capital program is projected to cost $6.9 million and includes 14 projects.	2,322,000	--	--	2,322,000	--
3. Assessor: Reflects a decrease to account for prior-year project expenditures. Assessor's capital program is projected to cost $5.2 million and includes acquisition closeout of the South El Monte regional office and related office refurbishments.	(500,000)	--	(500,000)	--	--
4. Auditor-Controller: Reflects an increase to account for a prior-year commitment cancellation due to closeout of the Auditor Development Project.	1,000	--	--	1,000	--
5. Beaches and Harbors: Reflects a decrease to account for prior-year project expenditures. Beaches and Harbors' capital program is projected to cost $16.1 million and includes 22 projects.	(5,783,000)	--	--	(5,783,000)	--
6. Board of Supervisors: Reflects a decrease to account for prior-year project expenditures. Board of Supervisors' capital program is projected to cost $3.3 million and includes four projects.	(1,226,000)	--	(704,000)	(522,000)	--
7. CEO: Reflects a decrease to account for prior-year project expenditures. CEO's capital program is projected to cost $1.6 million and includes six projects.	(3,800,000)	--	--	(3,800,000)	--
8. Children and Family Services: Reflects funding for deferred maintenance repairs at the Willowbrook Comprehensive Child Care Center. Children and Family Services' capital program is projected to cost $0.4 million.	439,000	--	--	439,000	--
9. Consumer and Business Affairs: Reflects a decrease to account for prior-year project expenditures. Consumer and Business Affairs' capital program is projected to cost $2.8 million and includes refurbishments at the Hall of Records ground floor office.	(4,377,000)	--	--	(4,377,000)	--
10. County Counsel: Reflects a decrease to account for prior-year project expenditures. County Counsel's capital program is projected to cost $0.6 million and includes the Hall of Administration 6th floor project.	(200,000)	--	--	(200,000)	--
11. District Attorney: Reflects funding for deferred maintenance repairs at the Hall of Records office space. District Attorney's capital program is projected to cost $2.5 million.	2,485,000	--	--	2,485,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Federal and State Disaster Aid: Reflects a decrease to account for prior-year project expenditures. The Federal and State Disaster Aid capital program is projected to cost $1.4 million and provides economic recovery assistance following major emergencies. The two projects under the program are funded by a combination of federal and State public assistance grants and funding from the Extraordinary Maintenance budget unit.	(1,573,000)	--	--	(1,573,000)	--
13. Health Services: Reflects funding for various projects including the Child and Family Wellbeing project at the Martin Luther King, Jr. campus. Health Services' capital program is projected to cost $23.8 million and includes 11 projects.	11,875,000	--	--	11,875,000	--
14. ISD: Reflects funding for new deferred maintenance projects at various ISD locations. ISD's capital program is projected to cost $2.1 million and includes eight projects.	1,265,000	--	--	1,265,000	--
15. LA County Library: Reflects funding for four new deferred maintenance projects at various libraries. LA County Library's capital program is projected to cost $19.0 million and includes 18 projects.	6,261,000	--	--	6,261,000	--
16. Medical Examiner-Coroner: Reflects a decrease to account for prior-year project expenditures. Medical Examiner-Coroner's capital program is projected to cost $0.8 million and includes six projects.	(3,008,000)	--	--	(3,008,000)	--
17. Mental Health: Reflects funding for three new Residential Treatment Programs at LAC+USC Medical Center, Rancho Los Amigos, and Olive View Medical Center. Mental Health's capital program is projected to cost $113.0 million and includes 12 projects.	51,156,000	--	53,632,000	(2,476,000)	--
18. Museum of Natural History: Reflects funding for new deferred maintenance projects. Museum of Natural History's capital programs is projected to cost $13.6 million and includes four projects.	4,414,000	--	--	4,414,000	--
19. Parks and Recreation: Reflects a decrease to account for prior-year project expenditures, partially offset by funding for new and deferred maintenance projects. Parks and Recreation's capital program is projected to cost $79.4 million and includes 104 projects.	(1,310,000)	--	(5,532,000)	4,222,000	--
20. Probation: Reflects a decrease to account for prior-year project expenditures. Probation's capital program is projected to cost $54.3 million and includes 45 projects.	(14,398,000)	--	(6,040,000)	(8,358,000)	--
21. Public Health: Reflects a decrease to account for prior-year project expenditures. Public Health's capital program is projected to cost $20.7 million and includes 22 projects.	(3,179,000)	--	--	(3,179,000)	--
22. Public Social Services: Reflects funding for deferred maintenance projects at various locations. Public Social Services' capital program is projected to cost $4.7 million and includes seven projects.	4,702,000	--	--	4,702,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
23. Public Works – Public Ways/Facilities: Reflects funding for the La Puente Enhanced One Stop Center. The Public Ways/Facilities' capital program is projected to cost $12.1 million and includes three projects.	8,070,000	--	--	8,070,000	--
24. Regional Planning: Reflects a decrease to account for prior-year project expenditures. Regional Planning's capital program is projected to cost $0.5 million and includes the Hall of Records hearing room upgrade project.	(80,000)	--	--	(80,000)	--
25. RR/CC: Reflects a decrease to account for prior-year project expenditures. RR/CC's capital program is projected to cost $0.6 million and includes five projects.	(1,097,000)	--	--	(1,097,000)	--
26. Sheriff: Reflects a decrease to account for prior-year project expenditures. Sheriff's capital program is projected to cost $227.1 million and includes 34 projects.	(10,196,000)	--	922,000	(11,118,000)	--
27. Stormwater Projects: Reflects a decrease to account for prior-year project expenditures. Stormwater Projects' capital program is projected to cost $79.3 million and includes 15 projects.	(23,781,000)	--	(10,100,000)	(13,681,000)	--
28. Trial Courts: Reflects funding for a renovation project on the 19th floor of the Criminal Courts Building. Trial Courts' capital program is projected to cost $16.5 million and includes five projects.	740,000	--	--	740,000	--
29. Various Capital Projects: Reflects a decrease to account for prior-year project expenditures for various projects countywide. Various capital projects are projected to cost $267.0 million and includes 80 nondepartmental or countywide projects.	(26,002,000)	--	(435,000)	(25,567,000)	--
30. WDACS: Reflects a decrease to account for prior-year project expenditures. WDACS' capital program is projected to cost $1.9 million and includes nine projects.	(934,000)	--	(200,000)	(734,000)	--
Total Changes	**(8,749,000)**	**0**	**31,043,000**	**(39,792,000)**	**0.0**
2020-21 Recommended Budget	**996,318,000**	**0**	**292,591,000**	**703,727,000**	**0.0**

Chief Executive Officer

Sachi A. Hamai, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,012,227.31	$ 24,386,000	$ 39,751,000	$ 35,187,000	$ 35,187,000	$ (4,564,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 80,934,638.74	$ 90,703,000	$ 96,893,000	$ 106,343,000	$ 103,609,000	$ 6,716,000
SERVICES & SUPPLIES	24,112,871.64	34,298,000	41,514,000	29,682,000	29,682,000	(11,832,000)
OTHER CHARGES	489,336.98	7,809,000	12,508,000	11,974,000	11,974,000	(534,000)
CAPITAL ASSETS - EQUIPMENT	191,583.92	535,000	535,000	500,000	500,000	(35,000)
OTHER FINANCING USES	0.00	640,000	1,645,000	1,645,000	1,645,000	0
GROSS TOTAL	$ 105,728,431.28	$ 133,985,000	$ 153,095,000	$ 150,144,000	$ 147,410,000	$ (5,685,000)
INTRAFUND TRANSFERS	(37,778,206.39)	(34,342,000)	(38,087,000)	(38,079,000)	(37,882,000)	205,000
NET TOTAL	$ 67,950,224.89	$ 99,643,000	$ 115,008,000	$ 112,065,000	$ 109,528,000	$ (5,480,000)
NET COUNTY COST	$ 59,937,997.58	$ 75,257,000	$ 75,257,000	$ 76,878,000	$ 74,341,000	$ (916,000)
BUDGETED POSITIONS	488.0	500.0	500.0	516.0	504.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $0.9 million primarily due to an adjustment to remove $6.5 million in prior-year funding that was provided on a one-time basis, partially offset by $5.3 million for Board-approved increases in salaries and employee benefits and $0.3 million for program enhancements.

Critical/Strategic Planning Initiatives

The Chief Executive Officer's (CEO) strategic coordination functions will continue to address key Board priorities, including:

- Provide the oversight and support for the OurCounty Sustainability Plan associated with the Safe Clean Water Program (SCWP) under Measure W through the Chief Sustainability Officer (CSO).
- Provide programmatic support for the Youth Climate Commission.
- Create a Project Management Center of Excellence (PMCoE) for developing and implementing uniform information technology (IT) project management guidelines for all County departments.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**153,095,000**	**38,087,000**	**39,751,000**	**75,257,000**	**500.0**
New/Expanded Programs					
1. Chief Information Office (CIO): Reflects the addition of 1.0 position to establish the PMCoE.	--	--	--	--	1.0
2. CSO: Reflects the addition of 2.0 positions to support the Youth Climate Commission and the SCWP.	646,000	--	400,000	246,000	2.0
3. Office of Emergency Management (OEM): Reflects the addition of 1.0 position to establish a Hazard Mitigation Grant Program.	226,000	226,000	--	--	1.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(6,501,000)	--	--	(6,501,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,579,000	--	--	3,579,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,413,000	--	--	1,413,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	576,000	264,000	--	312,000	--
5. Unavoidable Costs: Reflects changes in long-term disability and centrally-allocated insurance costs based on historical experience.	(769,000)	(769,000)	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	64,000	--	--	64,000	--
7. 2020 Census: Reflects the reversal of one-time State funding for outreach activities related to the 2020 Census.	(3,173,000)	--	(3,173,000)	--	--
8. Homeless Initiative Technology Innovation Projects: Reflects the reversal of one-time funding provided on a one-time basis for Homeless Initiative Technology Innovation projects.	(1,500,000)	--	(1,500,000)	--	--
9. AB 109 Funding: Reflects the reversal of one-time funding for the AB 109 program.	(50,000)	--	(50,000)	--	--
10. Measure U – Utility User Tax: Reflects the reversal of unspent Measure U-Utility User Tax funding for programs within County unincorporated areas.	(29,000)	--	--	(29,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
11. Productivity Investment Fund (PIF) Grant: Reflects the reversal of the 2017-18 PIF grant award.	(241,000)	--	(241,000)	--	--
12. Ministerial Adjustments: Reflects classification changes in accordance with Countywide Classification Actions approved by the Board on October 1, 2019.	74,000	74,000	--	--	--
Total Changes	**(5,685,000)**	**(205,000)**	**(4,564,000)**	**(916,000)**	**4.0**
2020-21 Recommended Budget	**147,410,000**	**37,882,000**	**35,187,000**	**74,341,000**	**504.0**

Critical and Unmet Needs

The CEO's unmet needs include funding for additional positions in OEM, Legislative Affairs and Intergovernmental Relations, and the Office of Privacy.

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 539,008.00	$ 0	$ 539,000	$ 539,000	$ 539,000	$ 0
AUDITING AND ACCOUNTING FEES	1,136.76	207,000	0	559,000	559,000	559,000
CHARGES FOR SERVICES - OTHER	1,570,430.49	1,116,000	6,865,000	6,442,000	6,442,000	(423,000)
FEDERAL - GRANTS	0.00	12,509,000	20,409,000	20,409,000	20,409,000	0
FEDERAL - OTHER	(1,011.86)	0	0	0	0	0
FEDERAL AID - MENTAL HEALTH	7,687.65	0	0	0	0	0
MISCELLANEOUS	299,506.43	290,000	339,000	339,000	339,000	0
PERSONNEL SERVICES	850,316.44	1,545,000	1,000,000	1,259,000	1,259,000	259,000
PLANNING & ENGINEERING SERVICES	0.00	0	0	5,000	5,000	5,000
RENTS & CONCESSIONS	1,229,316.40	1,100,000	1,694,000	1,694,000	1,694,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	498,399.00	350,000	350,000	300,000	300,000	(50,000)
STATE - OTHER	0.00	3,173,000	3,173,000	0	0	(3,173,000)
TRANSFERS IN	3,017,438.00	4,096,000	5,382,000	3,641,000	3,641,000	(1,741,000)
TOTAL REVENUE	$ 8,012,227.31	$ 24,386,000	$ 39,751,000	$ 35,187,000	$ 35,187,000	$ (4,564,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 50,583,533.74	$ 57,800,000	$ 62,895,000	$ 67,644,000	$ 66,091,000	$ 3,196,000
CAFETERIA BENEFIT PLANS	7,929,633.58	9,034,000	9,569,000	9,836,000	9,558,000	(11,000)
COUNTY EMPLOYEE RETIREMENT	9,511,798.91	10,428,000	10,298,000	12,160,000	11,836,000	1,538,000
DENTAL INSURANCE	157,298.69	161,000	160,000	172,000	163,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	37,094.35	32,000	33,000	33,000	33,000	0
DISABILITY BENEFITS	605,956.23	147,000	186,000	942,000	941,000	755,000
FICA (OASDI)	771,082.50	829,000	949,000	1,028,000	1,004,000	55,000
HEALTH INSURANCE	3,402,569.61	3,605,000	4,245,000	4,971,000	4,567,000	322,000
LIFE INSURANCE	276,661.66	281,000	287,000	314,000	303,000	16,000
OTHER EMPLOYEE BENEFITS	6,108.00	6,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	3,272,473.78	3,732,000	3,645,000	4,221,000	4,221,000	576,000
SAVINGS PLAN	1,996,202.83	2,189,000	1,941,000	2,152,000	2,087,000	146,000
THRIFT PLAN (HORIZONS)	1,597,996.12	1,539,000	1,555,000	1,740,000	1,675,000	120,000
UNEMPLOYMENT INSURANCE	3,801.26	6,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	782,427.48	914,000	1,116,000	1,116,000	1,116,000	0
TOTAL S & E B	80,934,638.74	90,703,000	96,893,000	106,343,000	103,609,000	6,716,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,613,841.58	4,334,000	2,803,000	2,191,000	2,191,000	(612,000)
CLOTHING & PERSONAL SUPPLIES	1,456.59	2,000	1,000	1,000	1,000	0
COMMUNICATIONS	128,776.64	180,000	199,000	199,000	199,000	0
COMPUTING-MAINFRAME	111,107.70	63,000	212,000	212,000	212,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	566,533.26	609,000	1,535,000	1,535,000	1,535,000	0
COMPUTING-PERSONAL	623,963.19	220,000	287,000	287,000	287,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	1,033,000	1,033,000	1,033,000	0
FOOD	55.86	0	0	0	0	0
HOUSEHOLD EXPENSE	4,877.57	6,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	0	81,000	81,000	81,000	0
INFORMATION TECHNOLOGY SERVICES	1,141,654.38	1,338,000	880,000	880,000	880,000	0

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	325,019.06	367,000	599,000	310,000	310,000	(289,000)
MAINTENANCE - EQUIPMENT	33,577.38	35,000	23,000	23,000	23,000	0
MAINTENANCE-BUILDINGS & IMPRV	2,584,137.78	2,497,000	2,481,000	2,481,000	2,481,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	5.64	0	0	0	0	0
MEMBERSHIPS	53,066.00	52,000	45,000	45,000	45,000	0
MISCELLANEOUS EXPENSE	52,981.06	287,000	185,000	185,000	185,000	0
OFFICE EXPENSE	291,391.48	392,000	566,000	566,000	566,000	0
PROFESSIONAL SERVICES	8,548,501.30	19,002,000	25,105,000	14,471,000	14,471,000	(10,634,000)
PUBLICATIONS & LEGAL NOTICES	6,175.36	16,000	20,000	20,000	20,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,593,030.72	505,000	1,632,000	1,354,000	1,354,000	(278,000)
RENTS & LEASES - EQUIPMENT	485,764.38	198,000	195,000	195,000	195,000	0
SMALL TOOLS & MINOR EQUIPMENT	0.00	6,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	37,610.77	85,000	62,000	33,000	33,000	(29,000)
TECHNICAL SERVICES	1,574,355.06	865,000	364,000	364,000	364,000	0
TELECOMMUNICATIONS	2,041,743.26	1,592,000	1,490,000	1,490,000	1,490,000	0
TRAINING	326,358.14	207,000	115,000	115,000	115,000	0
TRANSPORTATION AND TRAVEL	198,742.41	254,000	273,000	283,000	283,000	10,000
UTILITIES	768,145.07	1,186,000	1,327,000	1,327,000	1,327,000	0
TOTAL S & S	24,112,871.64	34,298,000	41,514,000	29,682,000	29,682,000	(11,832,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	30,960.21	7,428,000	11,490,000	11,490,000	11,490,000	0
JUDGMENTS & DAMAGES	10,171.76	18,000	723,000	58,000	58,000	(665,000)
RETIREMENT OF OTHER LONG TERM DEBT	446,592.97	361,000	294,000	425,000	425,000	131,000
TAXES & ASSESSMENTS	1,612.04	2,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	489,336.98	7,809,000	12,508,000	11,974,000	11,974,000	(534,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	78,431.42	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	113,152.50	500,000	500,000	500,000	500,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	35,000	35,000	0	0	(35,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	191,583.92	535,000	535,000	500,000	500,000	(35,000)
TOTAL CAPITAL ASSETS	191,583.92	535,000	535,000	500,000	500,000	(35,000)
OTHER FINANCING USES						
TRANSFERS OUT	0.00	640,000	1,645,000	1,645,000	1,645,000	0
TOTAL OTH FIN USES	0.00	640,000	1,645,000	1,645,000	1,645,000	0
GROSS TOTAL	$ 105,728,431.28	$ 133,985,000	$ 153,095,000	$ 150,144,000	$ 147,410,000	$ (5,685,000)
INTRAFUND TRANSFERS	(37,778,206.39)	(34,342,000)	(38,087,000)	(38,079,000)	(37,882,000)	205,000
NET TOTAL	$ 67,950,224.89	$ 99,643,000	$ 115,008,000	$ 112,065,000	$ 109,528,000	$ (5,480,000)
NET COUNTY COST	$ 59,937,997.58	$ 75,257,000	$ 75,257,000	$ 76,878,000	$ 74,341,000	$ (916,000)
BUDGETED POSITIONS	488.0	500.0	500.0	516.0	504.0	4.0

Departmental Program Summary

1. Budget and Finance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,346,000	5,248,000	850,000	9,248,000	64.0
Less Administration	--	--	--	--	--
Net Program Costs	15,346,000	5,248,000	850,000	9,248,000	64.0

Authority: Mandated program with discretionary service level – California Government Code Sections 29040, 29042, 29044, 29045, 29060-29062, and 29065.5; County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

The Budget and Finance Division serves as the CEO's fiscal policy advisor, helping to maintain the balance between service delivery and fiscal sustainability while managing the countywide budget process each year. The Division analyzes financial and operational information to make recommendations on the allocation of limited resources. It also monitors financial performance of the County budget and projects the General Fund's cash flow.

2. Benefits, Classification, Compensation, and Employee Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,047,000	4,833,000	1,610,000	4,604,000	46.0
Less Administration	--	--	--	--	--
Net Program Costs	11,047,000	4,833,000	1,610,000	4,604,000	46.0

Authority: Non-mandated, discretionary programs.

The Benefits program oversees the management of the plan and design of employee benefits including health, life and disability insurance, paid time off policies, and other employee services including the Defined Contribution Program comprised of four supplemental retirement plans (Horizons Plan, Savings Plan, Termination Pay Pick-Up Plan, and Pension Savings Plan). The CEO has overall administrative responsibility over the $12.0 billion (in assets) program and has contract and management authority. The County is the plan sponsor for the Los Angeles County Employees' Retirement Association (LACERA). The primary responsibility of the program is to oversee retirement policy and monitor the Board of Investment and Board of Retirement meetings, and ensure that the County, as plan sponsor, has a sustainable and cost-effective retirement system. It is also responsible for the policies governing the County-sponsored health plans for retirees administered by LACERA.

The Classification function is the systematic establishment of appropriate job titles, job descriptions, and salaries for positions established under authority of the Board. General guidelines are established under the County Charter, Civil Service Rule 5 (Classification), long-standing County practice, and generally accepted principles of public sector classification. Classification is also responsible for reclassifying positions as well as reviewing and approving departmental organizational structures and reorganizations of existing departmental structures.

The Countywide Compensation program oversees the provisions of County Code Titles 5 and 6 pertaining to the compensation of County employees, with the goal of attracting and retaining the best possible workforce in a fiscally responsible manner. The program administers multiple pay plans and special pay practices, studies labor market conditions, and makes recommendations involving executive compensation and existing policies to the Board. The program provides for the development of strategic planning and advance strategies in support of departmental and countywide economic issues, recommending the County's position in labor negotiations, and analyzing and vetting economic proposals throughout the bargaining process. The program is also responsible for ensuring that the County's compensation policies are in compliance with federal and State laws.

The Employee Relations Division manages the overall employer-employee relations function to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the Division include the development of recommendations to the Board on policies and broad bargaining strategies, and conducting negotiations and consultations with labor unions within the scope of authority granted by the Board, resulting in agreements that govern the wages, hours, and working conditions of represented employees. The Division also administers Memoranda of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, the Division serves as the County's advocate in arbitration hearings to determine whether or not contract violations occurred, in unfair hearings to determine whether there has been a violation of the Employee Relations Ordinance, and in hearings on issues such as bargaining unit determinations.

3. Asset Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,263,000	6,530,000	3,105,000	7,628,000	77.0
Less Administration	--	--	--	--	--
Net Program Costs	17,263,000	6,530,000	3,105,000	7,628,000	77.0

Authority: Mandated program with discretionary funding level – California Government Code Sections 25350.51, 25350.60, and 31000.9; County Code Sections 2.08.150-2.08.165.

This program provides for the overall management of the County's physical resources in order to meet critical service requirements. The primary activities performed by this function include planning, implementing, and managing real property related matters including the Board capital projects program; property development; new property purchases and sales; lease acquisitions and renewals necessary to carry out various departmental missions; and coordination of the County's master planning and asset lifecycle management efforts.

4. Economic Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,624,000	663,000	250,000	3,711,000	14.0
Less Administration	--	--	--	--	--
Net Program Costs	4,624,000	663,000	250,000	3,711,000	14.0

Authority: Non-mandated, discretionary program.

This program provides for the administration and oversight of the County's economic development and affordable housing efforts. The program manages two distinct budget units established by Board motion in October 2015, and administers the Economic Development Policy Committee and Affordable Housing Coordinating Committee. The program coordinates countywide economic development initiatives across multiple departments including projects related to local job creation, small business support, neighborhood revitalization, workforce development, and affordable housing. The program supports economic development and affordable housing efforts, and manages demographic surveys and boundary changes in the County unincorporated areas.

5. Strategic Integration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,965,000	1,746,000	322,000	5,897,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	7,965,000	1,746,000	322,000	5,897,000	27.0

Authority: Non-mandated, discretionary program.

This program provides central leadership and coordination of Board-directed priorities, other major County policy initiatives, and strategic planning including managing various task force efforts and multi-departmental initiatives. The program identifies opportunities to leverage existing County resources and for partnerships to support the Board in their efforts to drive better outcomes for County residents. It also provides support services for continued advancement, refinement, and implementation of the County Strategic Plan.

6. CSO

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,430,000	--	400,000	2,030,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	2,430,000	--	400,000	2,030,000	8.0

Authority: Non-mandated, discretionary program.

This program provides policy recommendations to the Board in the area of environmental sustainability. The primary functions include creating the countywide sustainability plan in coordination with County departments; working with the Sustainability Council and stakeholders throughout the County to make recommendations for policies and programs, interim and long-term goals, metrics and timelines; and creating a monitoring and reporting platform. This program also evaluates and makes recommendations on key environmental issues facing the County.

7. Homeless Initiative (HI)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,378,000	186,000	3,641,000	2,551,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	6,378,000	186,000	3,641,000	2,551,000	20.0

Authority: Non-mandated, discretionary program.

The Homeless Prevention Initiative (HPI) was initially launched with a $100.0 million investment, and unanimously approved by the Board in 2006 to reduce and/or prevent homelessness. In 2015, the Board and the CEO established the HI to confront the growing homeless crisis. In early 2016, the Board approved 47 coordinated strategies to prevent homelessness, subsidize housing, increase income, provide case management and services, create a coordinated system, and increase affordable and homeless housing. The Board also approved $99.7 million in one-time funding included in the HPI and departmental budget units. In December 2016, the Board approved an additional four strategies.

In March 2017, County voters approved Measure H, a ¼ percent increase to the County's sales tax to fund homeless services, rental subsidies, and housing that will generate an estimated $355.0 million per year for ten years to fund 21 of the 51 HI strategies.

8. CIO

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,905,000	2,181,000	--	5,724,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	7,905,000	2,181,000	--	5,724,000	30.0

Authority: Part federally-mandated program – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

Information Security was established by Board Policy 6.100 and provides IT security leadership, policy development, and implementation of federally-mandated HIPAA security regulation and countywide cybersecurity infrastructure, protects critical information assets, and mitigates the impact of computer security incidents.

Information Management was established by Board Policy 6.200 and provides a shared information management platform to enable County departments to identify common clients, securely share and exchange data to coordinate service delivery, and provide data-driven analytic capabilities to achieve outcomes in support of Board priorities and countywide initiatives.

Strategic Engagement facilitates implementation of countywide IT strategic directions and associated policies; provides guidance and assistance to departments to ensure their technology plans are aligned with the County Strategic Plan; makes recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT agreements; and provides oversight and performs risk assessments on key IT projects.

IT Governance provides oversight of the implementation of the County's IT strategic directions and includes a Project Review Board to mitigate project risks and ensure successful implementation of large, complex departmental IT projects.

9. Women and Girls Initiative (WGI)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,262,000	--	--	1,262,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	1,262,000	--	--	1,262,000	2.0

Authority: Non-mandated, discretionary program.

WGI is responsible for comprehensive countywide research, assessment, and analysis to target, reform, and enhance the County's gender-responsive capabilities and advance the mission of improving the quality of life for the County's women and girls.

10. Center for Strategic Partnerships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	710,000	710,000	--	--	3.0
Less Administration	--	--	--	--	--
Net Program Costs	710,000	710,000	--	--	3.0

Authority: Non-mandated, discretionary program.

The Center for Strategic Partnerships, established within the Strategic Integration Branch, facilitates public-private partnerships to leverage the strengths, skills, and assets of each sector. This will allow them to co-create solutions for challenging problems to improve the lives of vulnerable children, youth, and families in the County. It exists both within the County and in the private sector through its fiscal sponsor and private sector home, Southern California Grantmakers.

11. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,827,000	1,235,000	195,000	6,397,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	7,827,000	1,235,000	195,000	6,397,000	30.0

Authority: Non-mandated, discretionary program.

The Legislative Affairs and Intergovernmental Relations Branch develops policy recommendations to support the County's legislative program and funding priorities at the local, State and federal levels. In consultation with Board offices and County departments, the Branch develops legislative priorities and policies for consideration and approval by the Board. A major programmatic element is the development of the State and Federal Legislative Agendas, which contain policies to: enhance and protect County resources and programs; provide administrative flexibility to maximize resources for services; protect against the imposition of unfunded mandates; and pursue legislation to remediate, enhance or increase flexibility of existing programs and projects in County departments. The Branch spearheads efforts to pursue County-sponsored legislation, as well as analyzes State and federal initiatives, legislation, budget proposals, and advocacy on other measures affecting the County's programs and operations.

The Legislative Affairs' Washington, D.C. and Sacramento offices, along with the Government Relations Unit, direct targeted advocacy efforts in coordination with Board offices, County departments and key stakeholders to educate and engage elected officials and agency leaders about legislation, policy, funding, and regulatory matters of interest to the County. The Branch also coordinates advocacy visits to Sacramento and Washington, D.C.; serves as the liaison to cities within the County and to State and federal legislative offices; administers General Services Agreements with cities to provide services through County departments; and represents the County's interests with external organizations and jurisdictions.

The Branch also includes the County Office of Protocol, which serves as the liaison to the Los Angeles Consular Corps and foreign dignitaries and promotes international business, tourism, and cultural exchanges throughout the County.

12. Countywide Communications

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,013,000	269,000	899,000	2,845,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	4,013,000	269,000	899,000	2,845,000	17.0

Authority: Non-mandated, discretionary program.

This program is comprised of public affairs, media relations, multimedia development, and cable oversight. It serves as the County's centralized source of information for the public and as the primary media liaison for the CEO and countywide initiatives. The program creates extensive digital, video, and social media content for the various platforms. It also specializes in website development and maintains an active online presence for messaging through its website and social media channels. The program provides strategic communications support to departments and serves as the liaison with departmental public information officers. In addition, the office oversees programming and operations for the County Channel, monitors cable industry issues, reviews franchise fee revenues, and responds to cable customer inquiries and complaints.

13. Risk Management (RM)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,168,000	10,909,000	259,000	--	53.0
Less Administration	--	--	--	--	--
Net Program Costs	11,168,000	10,909,000	259,000	--	53.0

Authority: Workers' Compensation: Mandated program with discretionary funding level – California Labor Code Section 3700 and County Code Sections 5.31.050, 5.31.060, 5.31.070, and 6.20.070. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program. Office of Privacy/HIPAA Privacy Program: Mandated program with discretionary funding level – The Health Insurance Portability and Accountability Act of 1996, Privacy Rule 45; Code of Federal Regulations Parts 160 and 164; and California Civil Code §1798.

The program, created by the Board on April 30, 2002, uses available RM tools to evaluate County risks, develop methodologies and programs to minimize those risks (and financial losses), and advises the Board and County departments regarding ways to better control those risks. On January 7, 2003, the Board designated a Chief Privacy Officer to be responsible for development and implementation of the County's HIPAA privacy program. In 2017, the Office of Privacy was established by the Board and re-aligned within RM, with the goal of centralizing efforts to establish a countywide privacy and security program, and to develop countywide policies and procedures that address safeguards for confidential and protected health information. RM and privacy programs and services include the development and purchase of commercial insurance for risk financing needs; risk assessment and prevention including training, assessments and consultations to assist departments to lower risks and meet federal and State workplace regulations; Liability Claim Management (including Small and Property Claims) and Workers' Compensation (including Financial Control, Fraud, Analytics and Medical Management) to administer and manage mandated liability and workers' compensation claims and review countywide contractual risk exposures; and RM Inspector General functions for the development, approval, and monitoring of Corrective Action Plans.

14. Emergency Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	26,658,000	191,000	20,185,000	6,282,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	26,658,000	191,000	20,185,000	6,282,000	26.0

Authority: Mandated program with discretionary funding level – California Government Code Section 8605 and County Code Sections 2.68.210 to 2.68.230.

This program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, and programs within County government including the unincorporated areas, and supports the Los Angeles County Operational Area. This program ensures that the County is prepared and ready to mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, federal, and State governments. The program is also responsible for coordinating the County's efforts to maximize Federal Emergency Management Agency and California Disaster Assistance Act funding for disaster preparedness, response, and recovery.

15. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	22,814,000	3,181,000	3,471,000	16,162,000	87.0
Less Administration	--	--	--	--	--
Net Program Costs	22,814,000	3,181,000	3,471,000	16,162,000	87.0

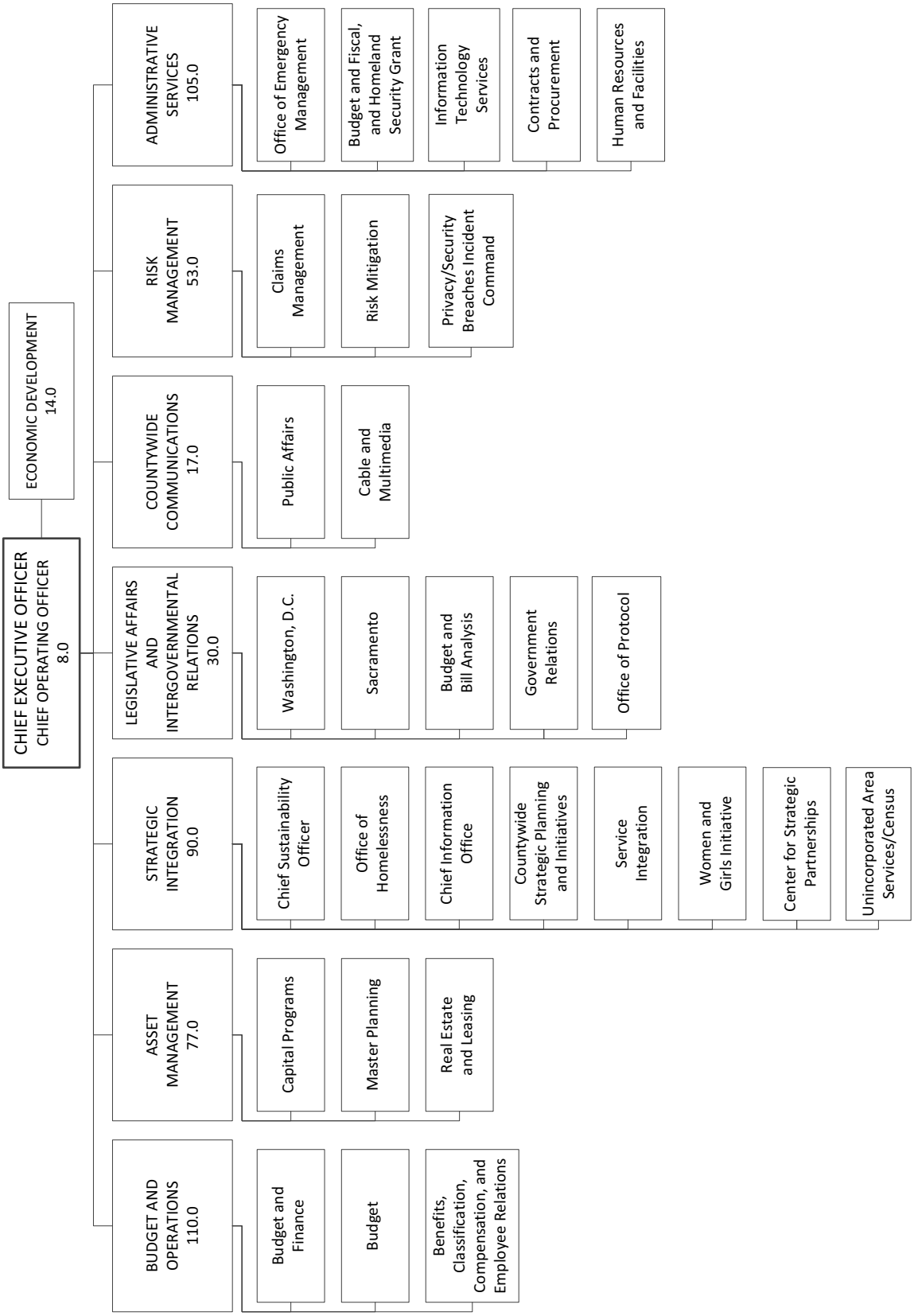
Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department through the executive office, agenda preparation, departmental budgeting and fiscal activities, accounting, human resources, procurement and facilities support, and IT services.

IT Services also provides support for countywide systems involving programs led by the CEO, including the budget, compensation/financial, risk management, and emergency management systems.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	147,410,000	37,882,000	35,187,000	74,341,000	504.0

CHIEF EXECUTIVE OFFICER
Sachi A. Hamai, Chief Executive Officer
FY 2020-21 Recommended Budget Positions = 504.0



Child Support Services

Steven J. Golightly, Ph.D., Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 180,213,207.89	$ 196,648,000	$ 199,645,000	$ 213,767,000	$ 207,552,000	$ 7,907,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 163,394,164.98	$ 175,687,000	$ 179,519,000	$ 198,226,000	$ 189,726,000	$ 10,207,000
SERVICES & SUPPLIES	19,771,204.62	26,446,000	26,557,000	21,040,000	21,040,000	(5,517,000)
OTHER CHARGES	2,157,670.81	2,980,000	3,026,000	3,246,000	3,246,000	220,000
CAPITAL ASSETS - EQUIPMENT	139,032.27	165,000	184,000	0	0	(184,000)
GROSS TOTAL	$ 185,462,072.68	$ 205,278,000	$ 209,286,000	$ 222,512,000	$ 214,012,000	$ 4,726,000
INTRAFUND TRANSFERS	(114,582.16)	0	0	0	0	0
NET TOTAL	$ 185,347,490.52	$ 205,278,000	$ 209,286,000	$ 222,512,000	$ 214,012,000	$ 4,726,000
NET COUNTY COST	$ 5,134,282.63	$ 8,630,000	$ 9,641,000	$ 8,745,000	$ 6,460,000	$ (3,181,000)
BUDGETED POSITIONS	1,479.0	1,551.0	1,551.0	1,618.0	1,551.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective, and professional manner, one family at a time.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a net increase in gross appropriation of $4.7 million primarily due to Board-approved increases in salaries and employee benefits. This increase is partially offset by a reduction of prior-year funding that was provided on a one-time basis for various operational needs.

Critical/Strategic Planning Initiatives

- The Department recently created an Office of Inclusion, Diversity, and Belonging (IDB) to support and provide transparent data-driven initiatives and inclusive resources supporting gender identity, immigrants, LGBTQ+, and Equal Employment Opportunity (EEO) protected groups. This Office will enhance customer experience by providing equitable access to CSSD services without any barriers by carefully analyzing intersectionality data, utilizing predictive modeling, and providing creative solutions.
- The Department employed the use of a social media specialist and launched the *#SupportLA* campaign. The campaign has proven to be an innovative and award-winning social media strategy that has increased public awareness of CSSD services and resulted in positive outcomes for all involved in the child support process.
- The Department is exploring the use of artificial intelligence technology to be able to use techniques such as machine learning to detect patterns from unstructured data that resides in different, segmented parts of the State's Child Support Enforcement (CSE) system. This initiative will allow CSSD caseworkers to use newly found data and trends to prioritize and focus on cases that have actionable elements, which will increase productivity and collections.
- CSSD will join the Departments of Human Resources and the Internal Services' employee hoteling pilot in January 2020. This no-cost pilot will allow CSSD to test the concept of hoteling and facilitate workspace placements of many newly added child support professionals without expanding real estate leases.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**209,286,000**	**0**	**199,645,000**	**9,641,000**	**1,551.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,710,000	--	4,060,000	650,000	--
2. Child Support Enforcement: Reflects the Board-approved reclassification of 2.0 positions, offset by the deletion of 2.0 positions to better align workload with scope of duties.	82,000	--	82,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	3,126,000	--	2,710,000	416,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,981,000	--	1,828,000	153,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	149,000	--	149,000	--	--
6. Deferred Compensation: Reflects a projected increase in deferred compensation costs.	159,000	--	159,000	--	--
7. Operational Costs: Reflects an overall decrease in operational costs.	(5,551,000)	--	(5,551,000)	--	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and services for child support enforcement and to replace one-time funding with ongoing State revenue.	--	--	4,409,000	(4,409,000)	--
9. Revenue Realignment: Reflects an adjustment to federal and State revenues to align with updated reimbursement projections.	--	--	--	--	--
10. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	70,000	--	61,000	9,000	--
Total Changes	**4,726,000**	**0**	**7,907,000**	**(3,181,000)**	**0.0**
2020-21 Recommended Budget	**214,012,000**	**0**	**207,552,000**	**6,460,000**	**1,551.0**

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 13,115.67	$ 1,000	$ 0	$ 0	$ 0	$ 0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	118,669,742.00	129,706,000	132,619,000	146,858,000	142,072,000	9,453,000
MISCELLANEOUS	3,077,697.60	3,713,000	4,969,000	4,410,000	2,981,000	(1,988,000)
OTHER SALES	12,186.06	0	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	58,340,466.56	63,228,000	62,057,000	62,499,000	62,499,000	442,000
TRANSFERS IN	100,000.00	0	0	0	0	0
TOTAL REVENUE	$ 180,213,207.89	$ 196,648,000	$ 199,645,000	$ 213,767,000	$ 207,552,000	$ 7,907,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 93,388,420.63	$ 100,806,000	$ 101,921,000	$ 110,918,000	$ 106,287,000	$ 4,366,000
CAFETERIA BENEFIT PLANS	25,305,430.88	26,615,000	28,074,000	30,232,000	28,320,000	246,000
COUNTY EMPLOYEE RETIREMENT	18,519,880.20	20,085,000	20,835,000	25,087,000	23,973,000	3,138,000
DENTAL INSURANCE	542,285.88	555,000	572,000	619,000	572,000	0
DEPENDENT CARE SPENDING ACCOUNTS	103,660.92	122,000	144,000	144,000	144,000	0
DISABILITY BENEFITS	1,185,039.21	1,411,000	982,000	1,137,000	1,131,000	149,000
FICA (OASDI)	1,403,643.12	1,468,000	1,488,000	1,639,000	1,566,000	78,000
HEALTH INSURANCE	2,948,034.23	2,976,000	3,570,000	4,176,000	3,731,000	161,000
LIFE INSURANCE	240,549.48	258,000	254,000	282,000	264,000	10,000
OTHER EMPLOYEE BENEFITS	2,676.00	15,000	0	20,000	20,000	20,000
RETIREE HEALTH INSURANCE	11,731,000.00	13,160,000	13,099,000	14,910,000	14,910,000	1,811,000
SAVINGS PLAN	1,152,651.61	1,188,000	1,188,000	1,308,000	1,255,000	67,000
THRIFT PLAN (HORIZONS)	2,852,783.24	3,066,000	2,957,000	3,319,000	3,118,000	161,000
UNEMPLOYMENT INSURANCE	20,536.00	23,000	32,000	32,000	32,000	0
WORKERS' COMPENSATION	3,997,573.58	3,939,000	4,403,000	4,403,000	4,403,000	0
TOTAL S & E B	163,394,164.98	175,687,000	179,519,000	198,226,000	189,726,000	10,207,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,933,258.56	2,295,000	2,224,000	2,327,000	2,327,000	103,000
CLOTHING & PERSONAL SUPPLIES	3,989.39	2,000	2,000	2,000	2,000	0
COMMUNICATIONS	107,002.10	102,000	102,000	104,000	104,000	2,000
COMPUTING-MAINFRAME	46,957.83	20,000	19,000	19,000	19,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	255,479.01	260,000	247,000	182,000	182,000	(65,000)
COMPUTING-PERSONAL	200,574.22	356,000	334,000	262,000	262,000	(72,000)
CONTRACTED PROGRAM SERVICES	0.00	2,000	3,000	3,000	3,000	0
HOUSEHOLD EXPENSE	5,193.61	7,000	2,000	7,000	7,000	5,000
INFORMATION TECHNOLOGY SERVICES	85,968.42	115,000	121,000	123,000	123,000	2,000
INSURANCE	219,910.99	459,000	59,000	67,000	67,000	8,000
MAINTENANCE - EQUIPMENT	21,538.52	74,000	18,000	18,000	18,000	0
MAINTENANCE-BUILDINGS & IMPRV	416,922.33	454,000	413,000	402,000	402,000	(11,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	4,196.10	53,000	53,000	20,000	20,000	(33,000)
MEMBERSHIPS	74,679.00	118,000	115,000	115,000	115,000	0
MISCELLANEOUS EXPENSE	(69,614.72)	(65,000)	15,000	15,000	15,000	0
OFFICE EXPENSE	888,444.46	1,205,000	1,140,000	1,132,000	1,132,000	(8,000)

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	530,206.00	505,000	855,000	840,000	840,000	(15,000)
PUBLICATIONS & LEGAL NOTICES	21,910.78	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	8,284,569.10	13,415,000	13,407,000	8,107,000	8,107,000	(5,300,000)
RENTS & LEASES - EQUIPMENT	218,380.31	251,000	232,000	257,000	257,000	25,000
SMALL TOOLS & MINOR EQUIPMENT	5,473.26	3,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	919,849.93	772,000	1,063,000	763,000	763,000	(300,000)
TECHNICAL SERVICES	2,647,037.61	2,919,000	3,036,000	3,168,000	3,168,000	132,000
TELECOMMUNICATIONS	2,343,861.79	2,524,000	2,549,000	2,533,000	2,533,000	(16,000)
TRAINING	158,605.26	107,000	60,000	82,000	82,000	22,000
TRANSPORTATION AND TRAVEL	314,686.26	340,000	329,000	336,000	336,000	7,000
UTILITIES	132,124.50	153,000	157,000	154,000	154,000	(3,000)
TOTAL S & S	19,771,204.62	26,446,000	26,557,000	21,040,000	21,040,000	(5,517,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	16,265.89	44,000	44,000	175,000	175,000	131,000
RETIREMENT OF OTHER LONG TERM DEBT	2,139,114.57	2,925,000	2,982,000	3,071,000	3,071,000	89,000
TAXES & ASSESSMENTS	2,290.35	11,000	0	0	0	0
TOTAL OTH CHARGES	2,157,670.81	2,980,000	3,026,000	3,246,000	3,246,000	220,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	22,098.90	101,000	120,000	0	0	(120,000)
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	3,099.00	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	113,834.37	64,000	64,000	0	0	(64,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	139,032.27	165,000	184,000	0	0	(184,000)
TOTAL CAPITAL ASSETS	139,032.27	165,000	184,000	0	0	(184,000)
GROSS TOTAL	$ 185,462,072.68	$ 205,278,000	$ 209,286,000	$ 222,512,000	$ 214,012,000	$ 4,726,000
INTRAFUND TRANSFERS	(114,582.16)	0	0	0	0	0
NET TOTAL	$ 185,347,490.52	$ 205,278,000	$ 209,286,000	$ 222,512,000	$ 214,012,000	$ 4,726,000
NET COUNTY COST	$ 5,134,282.63	$ 8,630,000	$ 9,641,000	$ 8,745,000	$ 6,460,000	$ (3,181,000)
BUDGETED POSITIONS	1,479.0	1,551.0	1,551.0	1,618.0	1,551.0	0.0

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	196,930,000	--	190,470,000	6,640,000	1,451.0
Less Administration	--	--	--	--	--
Net Program Costs	196,930,000	--	190,470,000	6,640,000	1,451.0

Authority: Mandated program – California Family Code Section 17304.

Establishes, modifies, and enforces child and medical support obligations. It also enforces existing spousal support orders and determines parentage for children as required under federal and State law.

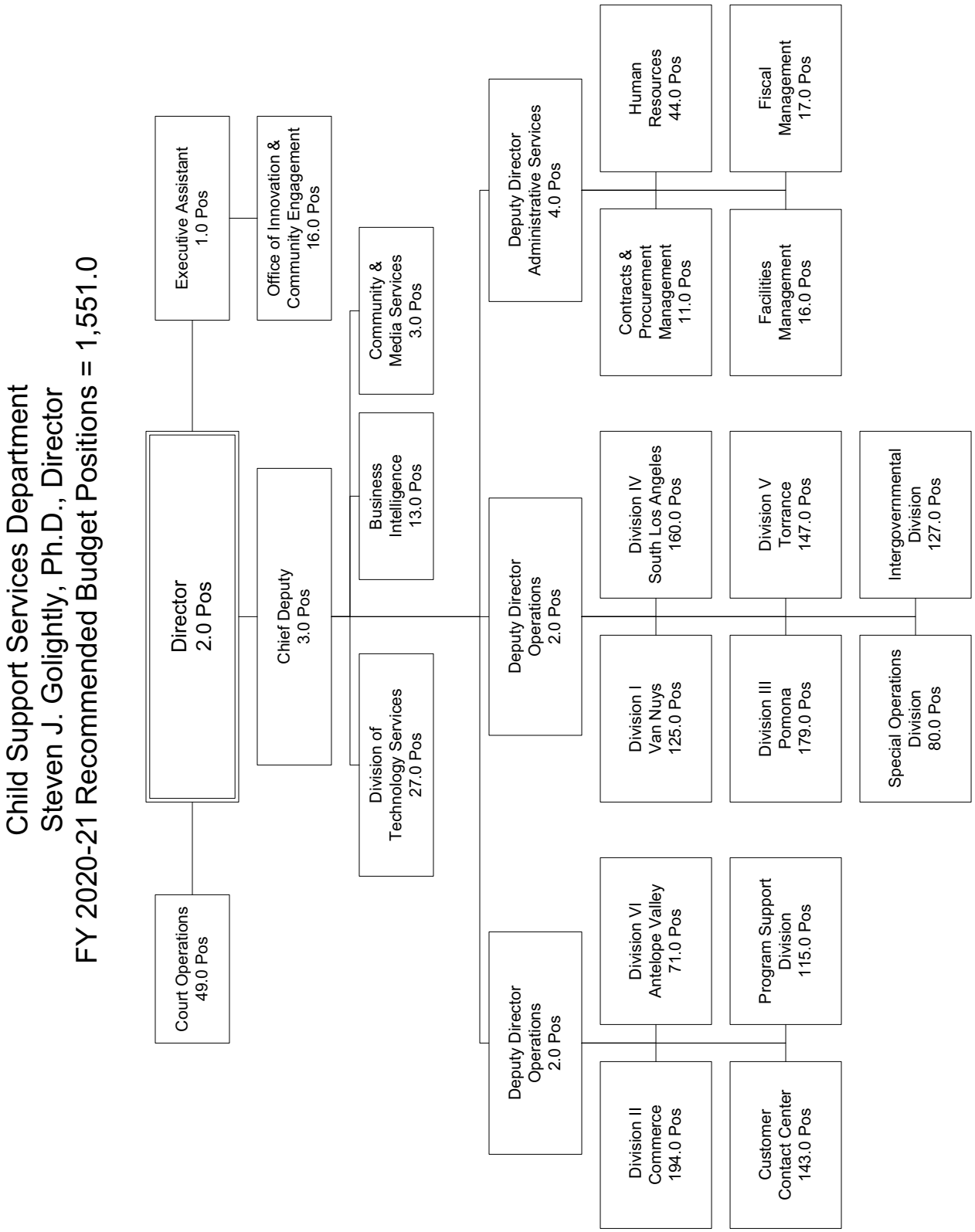
2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,082,000	--	17,082,000	--	100.0
Less Administration	--	--	--	--	--
Net Program Costs	17,082,000	--	17,082,000	--	100.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department, including executive office, fiscal management, human resources, facilities management, and contract and procurement management services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	214,012,000	0	207,552,000	6,460,000	1,551.0


Child Support Services Department
Steven J. Golightly, Ph.D., Director
FY 2020-21 Recommended Budget Positions = 1,551.0
Executive Assistant 1.0 Pos
Office of Innovation & Community Engagement 16.0 Pos
Director 2.0 Pos
Chief Deputy 3.0 Pos
Community & Media Services 3.0 Pos
Business Intelligence 13.0 Pos
Division of Technology Services 27.0 Pos
Court Operations 49.0 Pos
Deputy Director Administrative Services 4.0 Pos
Human Resources 44.0 Pos
Fiscal Management 17.0 Pos
Contracts & Procurement Management 11.0 Pos
Facilities Management 16.0 Pos
Deputy Director Operations 2.0 Pos
Division IV South Los Angeles 160.0 Pos
Division V Torrance 147.0 Pos
Intergovernmental Division 127.0 Pos
Division I Van Nuys 125.0 Pos
Division III Pomona 179.0 Pos
Special Operations Division 80.0 Pos
Deputy Director Operations 2.0 Pos
Division VI Antelope Valley 71.0 Pos
Program Support Division 115.0 Pos
Division II Commerce 194.0 Pos
Customer Contact Center 143.0 Pos

Children and Family Services

Bobby D. Cagle, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$2,081,917,306.28	$ 2,232,066,000	$ 2,296,464,000	$ 2,282,586,000	$ 2,224,432,000	$ (72,032,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,068,402,839.85	$ 1,188,868,000	$ 1,220,041,000	$ 1,515,231,000	$ 1,272,253,000	$ 52,212,000
SERVICES & SUPPLIES	340,454,823.06	384,122,000	391,794,000	423,370,000	395,890,000	4,096,000
OTHER CHARGES	1,105,975,503.58	1,217,836,000	1,265,547,000	1,284,059,000	1,263,829,000	(1,718,000)
CAPITAL ASSETS - EQUIPMENT	805,461.43	468,000	468,000	390,000	390,000	(78,000)
GROSS TOTAL	$2,515,638,627.92	$ 2,791,294,000	$ 2,877,850,000	$ 3,223,050,000	$ 2,932,362,000	$ 54,512,000
INTRAFUND TRANSFERS	(16,346,684.41)	(23,482,000)	(25,993,000)	(9,490,000)	(9,168,000)	16,825,000
NET TOTAL	$2,499,291,943.51	$ 2,767,812,000	$ 2,851,857,000	$ 3,213,560,000	$ 2,923,194,000	$ 71,337,000
NET COUNTY COST	$ 417,374,637.23	$ 535,746,000	$ 555,393,000	$ 930,974,000	$ 698,762,000	$ 143,369,000
BUDGETED POSITIONS	9,639.0	9,754.0	9,754.0	11,323.0	9,676.0	(78.0)

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,103,496,434.69	$ 1,192,276,000	$ 1,231,692,000	$ 1,254,423,000	$ 1,203,665,000	$ (28,027,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,068,402,839.85	$ 1,188,868,000	$ 1,220,041,000	$ 1,515,231,000	$ 1,272,253,000	$ 52,212,000
SERVICES & SUPPLIES	334,546,048.37	377,974,000	385,646,000	417,222,000	389,742,000	4,096,000
OTHER CHARGES	71,843,918.55	85,337,000	88,046,000	90,013,000	90,317,000	2,271,000
CAPITAL ASSETS - EQUIPMENT	805,461.43	468,000	468,000	390,000	390,000	(78,000)
GROSS TOTAL	$1,475,598,268.20	$ 1,652,647,000	$ 1,694,201,000	$ 2,022,856,000	$ 1,752,702,000	$ 58,501,000
INTRAFUND TRANSFERS	(1,797,052.08)	(9,504,000)	(12,015,000)	(3,512,000)	(3,290,000)	8,725,000
NET TOTAL	$1,473,801,216.12	$ 1,643,143,000	$ 1,682,186,000	$ 2,019,344,000	$ 1,749,412,000	$ 67,226,000
NET COUNTY COST	$ 370,304,781.43	$ 450,867,000	$ 450,494,000	$ 764,921,000	$ 545,747,000	$ 95,253,000
BUDGETED POSITIONS	9,639.0	9,754.0	9,754.0	11,323.0	9,676.0	(78.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS) promotes child safety and well-being by partnering with communities to strengthen families, keeping children at home whenever possible, and connecting them with stable, loving homes in times of need.

2020-21 Budget Message

The 2020-21 Recommended Budget for Administration reflects a $58.5 million increase in gross appropriation, a $28.0 million reduction in revenue, an $8.8 million reduction in intrafund transfers from other County departments, and a $95.3 million increase in NCC.

The revenue decrease is primarily due to the sunsetting of the federal Title IV-E Waiver (Waiver) in September 2019, which is partially offset by increases in State funding for Child Care, Commercially Sexually Exploited Children (CSEC), and legal services for Resource Families. The $95.3 million increase in NCC reflects $39.1 million in unavoidable costs for Board-approved salaries and employee benefits; $57.5 million in one-time funding as a result of the Waiver loss; $12.1 million in one-time funding for Katie A. Settlement Agreement, Antelope Valley recruitment and retention efforts, and upgrades to information technology infrastructure; partially offset by a $13.4 million decrease for the removal of prior-year funding that was provided on a one-time basis.

The Recommended Budget also reflects a net decrease of 78.0 positions as a result of the deletion of 95.0 positions for Family Engagement Services due to the elimination of funding from the Department of Mental Health (DMH), partially offset by the addition of 17.0 positions to continue these services.

As a result of the loss of Waiver funds, the Department is utilizing existing funding to bridge its services to the federal Family First Prevention Services Act (FFPSA), which seeks to prevent the entry of children into foster care by funding evidence-based prevention strategies. DCFS is in the process of analyzing and optimizing both its spending and claiming activities to minimize any service impact from the loss of Waiver funds. DCFS has also engaged stakeholders in its efforts to align existing services with FFPSA funding requirements and outcomes.

Critical/Strategic Planning Initiatives

DCFS is engaged in implementing the Invest LA model that will ultimately facilitate the development of the Department's strategic plan which will guide DCFS through 2025. The strategic planning framework centers on three priority investment areas: Strengthening Children, Youth and Families; Workforce Excellence; and Community and Cross-Sector Partnerships. The following five foundational pillars that are crucial to a child welfare system will guide the work in these areas:

- Prevention and Aftercare - Focuses efforts to prevent maltreatment whenever possible and establishes a stronger safety net to provide families with quality aftercare supports to avoid recurrence.
- Shared Core Practice Model - Guides by the values that children have a right to be safe, are usually best off with family, and that families can develop and execute plans for their own well-being.
- Brain Science - Emphasizes integrating an understanding of brain development and the effects of toxic stress and resiliency in the continuum of social work practice.
- Safety Culture - Focuses on cultivating a strong culture of accountability rooted in learning from undesirable outcomes and adopting proven methods of learning and investigation to achieve systematic improvements in safety.
- Culture of Equity - Promotes both policies and practices that are just and cognizant of the effects of implicit bias and discrimination.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**1,694,201,000**	**12,015,000**	**1,231,692,000**	**450,494,000**	**9,754.0**
New/Expanded Programs					
1. Child Care Services: Reflects increased State and federal funding for additional subsidized child care.	5,995,000	--	5,995,000	--	--
2. CSEC: Reflects increased State and federal funding for advocacy services for CSEC and at-risk youth.	243,000	--	243,000	--	--
3. Resource Family Approval Legal Services Representation: Reflects increased funding from the State to allow the California Department of Social Services to continue providing consultation and representation in administrative hearings on behalf of the County for home, health, and safety assessments.	913,000	--	913,000	--	--
4. Contracted Services: Reflects funding for transitional housing for youth, expanded drug testing for parents and potential caregivers, consultant services to help establish the Program Development Office, and an evaluation of a web application designed to facilitate mandated family visitation.	861,000	--	716,000	145,000	--
5. Women and Girls Initiative (WGI): Reflects the addition of 1.0 position to provide services for WGI, fully offset by the deletion of 1.0 vacant item.	--	--	--	--	--
Collaborative Programs					
1. Katie A. Strategic Plan: Reflects funding from the Department of Health Services primarily due to Board-approved salary increases.	2,511,000	--	--	2,511,000	--
2. Upfront Family Finding and Leader Replacement System (LRS): Reflects the elimination of one-time funding and 95.0 daily as needed positions from DMH for Upfront Family Finding, which serves to identify relatives and non-related family members for placement at the time of removal, partially offset by the addition of 17.0 Children's Social Workers to continue these efforts. Also reflects the elimination of funding from the Department of Public Social Services for the LRS. Both funding sources were provided on a one-time basis.	(9,187,000)	(9,187,000)	--	--	(78.0)
Critical Issues					
1. Federal Title IV-E Waiver Sunset: Reflects a decrease of federal revenue due to the sunsetting of the Waiver, offset by federal Families First Transition Act funding and one-time funding set aside in the Provisional Financing Uses (PFU) budget unit.	--	--	(57,549,000)	57,549,000	--
2. Antelope Valley Recruitment and Retention Incentives: Reflects funding to continue wage incentives to recruit and retain experienced Children's Social Workers and Supervising Children's Social Workers in the Antelope Valley.	6,678,000	--	1,736,000	4,942,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	33,415,000	--	10,726,000	22,689,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	18,674,000	--	5,994,000	12,680,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	5,197,000	--	1,668,000	3,529,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs based on historical experience.	(1,079,000)	--	(1,079,000)	--	--
5. Information Systems Infrastructure: Reflects funding for critical infrastructure upgrades, equipment purchases, and telecommunications enhancements.	6,093,000	--	1,584,000	4,509,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	304,000	--	137,000	167,000	--
7. Unavoidable Costs: Reflects cost increases from centralized departments' services primarily due to Board-approved salary increases and new programs.	2,079,000	462,000	1,617,000	--	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis.	(14,196,000)	--	(728,000)	(13,468,000)	--
Total Changes	**58,501,000**	**(8,725,000)**	**(28,027,000)**	**95,253,000**	**(78.0)**
2020-21 Recommended Budget	**1,752,702,000**	**3,290,000**	**1,203,665,000**	**545,747,000**	**9,676.0**

Critical and Unmet Needs

The Department's critical and unmet needs include additional funding to: 1) increase the number of Supervising Children's Social Workers and support staff to reduce supervision ratio to 1:5; 2) reduce social worker caseloads to 15 for continuing services workers and 12 for emergency response workers in accordance with the SB 2030 Workload Study; 3) increase administrative support to enhance operational efficiency and workforce accountability; and 4) accommodate the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	$ 370,358.00	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CHARGES FOR SERVICES - OTHER	102,452.65	0	0	0	0	0
FEDERAL - OTHER	9,957.37	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	563,502,569.00	561,851,000	577,874,000	557,538,000	545,866,000	(32,008,000)
MISCELLANEOUS	357,107.88	1,679,000	1,679,000	1,914,000	1,914,000	235,000
OTHER GOVERNMENTAL AGENCIES	0.00	17,000	17,000	17,000	17,000	0
SALE OF CAPITAL ASSETS	19,807.12	0	0	0	0	0
SETTLEMENTS	4,975.97	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	19,996,000.00	19,996,000	19,996,000	19,996,000	19,996,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	452,448,266.36	551,650,000	551,650,000	580,542,000	550,748,000	(902,000)
STATE - OTHER	569,715.34	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	66,115,225.00	52,007,000	75,400,000	89,340,000	80,048,000	4,648,000
TRANSFERS IN	0.00	228,000	228,000	228,000	228,000	0
TOTAL REVENUE	$1,103,496,434.69	$ 1,192,276,000	$ 1,231,692,000	$ 1,254,423,000	$ 1,203,665,000	$ (28,027,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 654,828,897.65	$ 727,572,000	$ 774,446,000	$ 952,714,000	$ 791,344,000	$ 16,898,000
CAFETERIA BENEFIT PLANS	153,682,919.72	165,536,000	161,198,000	209,267,000	167,541,000	6,343,000
COUNTY EMPLOYEE RETIREMENT	119,237,678.71	143,971,000	130,838,000	173,417,000	153,465,000	22,627,000
DENTAL INSURANCE	2,999,222.94	3,102,000	2,962,000	4,074,000	2,950,000	(12,000)
DEPENDENT CARE SPENDING ACCOUNTS	763,770.96	1,221,000	968,000	968,000	968,000	0
DISABILITY BENEFITS	6,040,312.76	4,799,000	5,513,000	5,926,000	5,620,000	107,000
FICA (OASDI)	9,876,634.19	11,316,000	10,602,000	13,246,000	11,119,000	517,000
HEALTH INSURANCE	9,751,484.88	10,078,000	12,420,000	15,304,000	11,564,000	(856,000)
LIFE INSURANCE	953,179.97	516,000	577,000	996,000	575,000	(2,000)
OTHER EMPLOYEE BENEFITS	907.34	(1,000)	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	71,031,000.00	79,116,000	78,406,000	90,626,000	84,823,000	6,417,000
SAVINGS PLAN	3,471,474.18	3,702,000	4,161,000	4,926,000	4,387,000	226,000
THRIFT PLAN (HORIZONS)	19,119,859.77	21,999,000	20,359,000	27,361,000	21,491,000	1,132,000
UNEMPLOYMENT INSURANCE	211,464.00	321,000	351,000	351,000	351,000	0
WORKERS' COMPENSATION	16,434,032.78	15,620,000	17,234,000	16,049,000	16,049,000	(1,185,000)
TOTAL S & E B	1,068,402,839.85	1,188,868,000	1,220,041,000	1,515,231,000	1,272,253,000	52,212,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	48,724,027.46	50,943,000	54,511,000	53,783,000	42,276,000	(12,235,000)
CLOTHING & PERSONAL SUPPLIES	25,910.76	210,000	210,000	210,000	210,000	0
COMMUNICATIONS	1,092,313.74	1,250,000	1,250,000	1,350,000	1,350,000	100,000
COMPUTING-MAINFRAME	312,654.04	534,000	605,000	605,000	605,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	488,053.00	375,000	375,000	500,000	500,000	125,000
COMPUTING-PERSONAL	1,747,577.79	2,080,000	298,000	4,543,000	4,543,000	4,245,000
CONTRACTED PROGRAM SERVICES	97,284,439.11	114,955,000	114,563,000	118,295,000	115,194,000	631,000
FOOD	310,157.19	293,000	293,000	368,000	368,000	75,000

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	74,980.22	64,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SERVICES	1,031,902.00	2,644,000	2,979,000	2,979,000	2,979,000	0
INSURANCE	399,089.54	366,000	252,000	450,000	450,000	198,000
MAINTENANCE - EQUIPMENT	190,543.49	320,000	320,000	320,000	320,000	0
MAINTENANCE-BUILDINGS & IMPRV	3,623,011.50	2,936,000	2,993,000	2,993,000	2,993,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	167,985.36	206,000	206,000	206,000	206,000	0
MEMBERSHIPS	126,950.72	117,000	117,000	117,000	117,000	0
MISCELLANEOUS EXPENSE	320,356.88	656,000	737,000	737,000	737,000	0
OFFICE EXPENSE	5,994,376.01	6,650,000	7,957,000	10,061,000	8,452,000	495,000
PROFESSIONAL SERVICES	65,639,665.81	67,126,000	66,710,000	72,139,000	72,139,000	5,429,000
PUBLICATIONS & LEGAL NOTICES	7,297.95	66,000	66,000	66,000	66,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	37,671,062.42	55,050,000	52,589,000	60,634,000	52,589,000	0
RENTS & LEASES - EQUIPMENT	3,102,485.66	3,196,000	3,120,000	3,120,000	3,120,000	0
SMALL TOOLS & MINOR EQUIPMENT	52,511.90	28,000	28,000	28,000	28,000	0
SPECIAL DEPARTMENTAL EXPENSE	157,569.68	90,000	90,000	90,000	90,000	0
TECHNICAL SERVICES	13,197,782.61	13,625,000	15,277,000	14,777,000	14,777,000	(500,000)
TELECOMMUNICATIONS	12,723,319.13	13,132,000	13,482,000	21,448,000	18,230,000	4,748,000
TRAINING	18,809,623.10	19,791,000	21,450,000	21,545,000	21,545,000	95,000
TRANSPORTATION AND TRAVEL	19,005,978.33	18,967,000	22,800,000	23,490,000	23,490,000	690,000
UTILITIES	2,264,422.97	2,304,000	2,304,000	2,304,000	2,304,000	0
TOTAL S & S	334,546,048.37	377,974,000	385,646,000	417,222,000	389,742,000	4,096,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	14,051,028.56	10,199,000	14,211,000	14,211,000	14,211,000	0
RETIREMENT OF OTHER LONG TERM DEBT	6,399,486.62	13,882,000	11,811,000	7,783,000	8,087,000	(3,724,000)
SUPPORT & CARE OF PERSONS	51,380,546.27	61,254,000	62,024,000	68,019,000	68,019,000	5,995,000
TAXES & ASSESSMENTS	12,857.10	2,000	0	0	0	0
TOTAL OTH CHARGES	71,843,918.55	85,337,000	88,046,000	90,013,000	90,317,000	2,271,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	33,319.45	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	6,061.90	204,000	204,000	204,000	204,000	0
TELECOMMUNICATIONS EQUIPMENT	73,104.98	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	692,975.10	228,000	228,000	150,000	150,000	(78,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	805,461.43	468,000	468,000	390,000	390,000	(78,000)
TOTAL CAPITAL ASSETS	805,461.43	468,000	468,000	390,000	390,000	(78,000)
GROSS TOTAL	$1,475,598,268.20	$ 1,652,647,000	$ 1,694,201,000	$ 2,022,856,000	$ 1,752,702,000	$ 58,501,000
INTRAFUND TRANSFERS	(1,797,052.08)	(9,504,000)	(12,015,000)	(3,512,000)	(3,290,000)	8,725,000
NET TOTAL	$1,473,801,216.12	$ 1,643,143,000	$ 1,682,186,000	$ 2,019,344,000	$ 1,749,412,000	$ 67,226,000
NET COUNTY COST	$ 370,304,781.43	$ 450,867,000	$ 450,494,000	$ 764,921,000	$ 545,747,000	$ 95,253,000
BUDGETED POSITIONS	9,639.0	9,754.0	9,754.0	11,323.0	9,676.0	(78.0)

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 978,420,871.59	$ 1,039,790,000	$ 1,064,772,000	$ 1,028,163,000	$ 1,020,767,000	$ (44,005,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,908,774.69	$ 6,148,000	$ 6,148,000	$ 6,148,000	$ 6,148,000	$ 0
OTHER CHARGES	1,034,131,585.03	1,132,499,000	1,177,501,000	1,194,046,000	1,173,512,000	(3,989,000)
GROSS TOTAL	$1,040,040,359.72	$ 1,138,647,000	$ 1,183,649,000	$ 1,200,194,000	$ 1,179,660,000	$ (3,989,000)
INTRAFUND TRANSFERS	(14,549,632.33)	(13,978,000)	(13,978,000)	(5,978,000)	(5,878,000)	8,100,000
NET TOTAL	$1,025,490,727.39	$ 1,124,669,000	$ 1,169,671,000	$ 1,194,216,000	$ 1,173,782,000	$ 4,111,000
NET COUNTY COST	$ 47,069,855.80	$ 84,879,000	$ 104,899,000	$ 166,053,000	$ 153,015,000	$ 48,116,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The DCFS-Assistance budget unit provides funding for programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a $48.1 million increase in NCC due to a $40.7 million transfer from PFU to replace the loss of Waiver funds. Also included is an increase in Families First Transition Act (FFTA) funding and $8.0 million primarily due to projected changes in caseloads and a California Necessities Index (CNI) increase. The Recommended Budget also reflects the removal of $0.6 million in NCC that was provided on a one-time basis for the Prevention and Aftercare pilot, which focused on a differential response service for evaluated out referrals.

The Department is continuing efforts to enhance operational effectiveness with the goal of achieving child safety, permanency, and well-being self-sufficiency. The Department is also preparing for a further reduction in Waiver funds revenue in FY 2021-22, which may require DCFS to realign its services and resources while continuing to improve programs and outcomes to better meet the needs of children and their families.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**1,183,649,000**	**13,978,000**	**1,064,772,000**	**104,899,000**	**0.0**
Other Changes					
1. Adoption Assistance Program: Reflects funding for higher case costs associated with increases in placement rates and projected caseloads.	24,469,000	--	21,531,000	2,938,000	--
2. Foster Care: Reflects funding for higher case costs associated with placement rate increases, partially offset by a projected caseload decrease.	33,046,000	--	22,401,000	10,645,000	--
3. Kinship Guardianship Assistance (KinGAP): Reflects funding for higher costs associated with increases in placement rates and projected caseloads.	7,351,000	--	5,804,000	1,547,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Promoting Safe and Stable Families: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Prevention and Aftercare pilot.	(8,700,000)	(8,100,000)	--	(600,000)	--
5. Foster Care Waiver Sunset and One-Time Funding: Reflects a net decrease of federal revenue due to the sunset of the Waiver, partially offset by FFTA and one-time funding set aside in PFU.	--	--	(40,710,000)	40,710,000	--
6. One-Time Funding Reversal: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Katie A. wraparound services.	(26,424,000)	--	--	(26,424,000)	--
7. One-Time Funding: Reflects an adjustment to add prior-year savings on a one-time basis for Katie A. wraparound services.	19,300,000	--	--	19,300,000	--
8. Revenue Realignment: Reflects a decrease in appropriation and revenue to align expenditure and revenue projections.	(53,031,000)	--	(53,031,000)	--	--
Total Changes	**(3,989,000)**	**(8,100,000)**	**(44,005,000)**	**48,116,000**	**0.0**
2020-21 Recommended Budget	**1,179,660,000**	**5,878,000**	**1,020,767,000**	**153,015,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ (515,769.00)	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	8,338,426.00	8,106,000	8,106,000	8,106,000	8,106,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	370,597,173.00	380,111,000	390,029,000	366,370,000	368,007,000	(22,022,000)
MISCELLANEOUS	421,857.59	544,000	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	208,967,799.00	207,789,000	207,789,000	207,789,000	207,789,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	268,342,165.00	346,890,000	353,313,000	324,788,000	309,169,000	(44,144,000)
STATE - PUBLIC ASSISTANCE ADMINISTRATION	1,940,520.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	110,525,398.00	94,998,000	103,639,000	119,214,000	125,800,000	22,161,000
STATE - SB 90 MANDATED COSTS	7,803,302.00	0	0	0	0	0
TRANSFERS IN	2,000,000.00	1,352,000	1,352,000	1,352,000	1,352,000	0
TOTAL REVENUE	$ 978,420,871.59	$ 1,039,790,000	$ 1,064,772,000	$ 1,028,163,000	$ 1,020,767,000	$ (44,005,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
COMPUTING-PERSONAL	$ 110,340.00	$ 0	$ 0	$ 0	$ 0	$ 0
CONTRACTED PROGRAM SERVICES	5,797,314.30	3,352,000	3,352,000	3,352,000	3,352,000	0
HOUSEHOLD EXPENSE	492.75	0	0	0	0	0
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
SMALL TOOLS & MINOR EQUIPMENT	627.64	0	0	0	0	0
TOTAL S & S	5,908,774.69	6,148,000	6,148,000	6,148,000	6,148,000	0
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,034,131,585.03	1,132,499,000	1,177,501,000	1,194,046,000	1,173,512,000	(3,989,000)
TOTAL OTH CHARGES	1,034,131,585.03	1,132,499,000	1,177,501,000	1,194,046,000	1,173,512,000	(3,989,000)
GROSS TOTAL	$1,040,040,359.72	$ 1,138,647,000	$ 1,183,649,000	$ 1,200,194,000	$ 1,179,660,000	$ (3,989,000)
INTRAFUND TRANSFERS	(14,549,632.33)	(13,978,000)	(13,978,000)	(5,978,000)	(5,878,000)	8,100,000
NET TOTAL	$1,025,490,727.39	$ 1,124,669,000	$ 1,169,671,000	$ 1,194,216,000	$ 1,173,782,000	$ 4,111,000
NET COUNTY COST	$ 47,069,855.80	$ 84,879,000	$ 104,899,000	$ 166,053,000	$ 153,015,000	$ 48,116,000

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 312,078,046.50	$ 327,839,000	$ 327,956,000	$ 349,487,000	$ 349,487,000	$ 21,531,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 320,046,478.00	$ 337,997,000	$ 338,114,000	$ 362,583,000	$ 362,583,000	$ 24,469,000
GROSS TOTAL	$ 320,046,478.00	$ 337,997,000	$ 338,114,000	$ 362,583,000	$ 362,583,000	$ 24,469,000
NET TOTAL	$ 320,046,478.00	$ 337,997,000	$ 338,114,000	$ 362,583,000	$ 362,583,000	$ 24,469,000
NET COUNTY COST	$ 7,968,431.50	$ 10,158,000	$ 10,158,000	$ 13,096,000	$ 13,096,000	$ 2,938,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 544,215,678.90	$ 576,658,000	$ 598,502,000	$ 534,558,000	$ 527,162,000	$ (71,340,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,796,000.00	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 0
OTHER CHARGES	542,960,162.69	608,905,000	650,167,000	643,492,000	623,058,000	(27,109,000)
GROSS TOTAL	$ 545,756,162.69	$ 611,701,000	$ 652,963,000	$ 646,288,000	$ 625,854,000	$ (27,109,000)
INTRAFUND TRANSFERS	(549,632.81)	(678,000)	(678,000)	(678,000)	(678,000)	0
NET TOTAL	$ 545,206,529.88	$ 611,023,000	$ 652,285,000	$ 645,610,000	$ 625,176,000	$ (27,109,000)
NET COUNTY COST	$ 990,850.98	$ 34,365,000	$ 53,783,000	$ 111,052,000	$ 98,014,000	$ 44,231,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 83,432,925.00	$ 93,549,000	$ 96,570,000	$ 102,374,000	$ 102,374,000	$ 5,804,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 98,754,148.40	$ 110,539,000	$ 113,562,000	$ 120,913,000	$ 120,913,000	$ 7,351,000
GROSS TOTAL	$ 98,754,148.40	$ 110,539,000	$ 113,562,000	$ 120,913,000	$ 120,913,000	$ 7,351,000
NET TOTAL	$ 98,754,148.40	$ 110,539,000	$ 113,562,000	$ 120,913,000	$ 120,913,000	$ 7,351,000
NET COUNTY COST	$ 15,321,223.40	$ 16,990,000	$ 16,992,000	$ 18,539,000	$ 18,539,000	$ 1,547,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,694,221.19	$ 41,744,000	$ 41,744,000	$ 41,744,000	$ 41,744,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,112,774.69	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 3,352,000	$ 0
OTHER CHARGES	72,370,795.94	75,058,000	75,658,000	67,058,000	66,958,000	(8,700,000)
GROSS TOTAL	$ 75,483,570.63	$ 78,410,000	$ 79,010,000	$ 70,410,000	$ 70,310,000	$ (8,700,000)
INTRAFUND TRANSFERS	(13,999,999.52)	(13,300,000)	(13,300,000)	(5,300,000)	(5,200,000)	8,100,000
NET TOTAL	$ 61,483,571.11	$ 65,110,000	$ 65,710,000	$ 65,110,000	$ 65,110,000	$ (600,000)
NET COUNTY COST	$ 22,789,349.92	$ 23,366,000	$ 23,966,000	$ 23,366,000	$ 23,366,000	$ (600,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	79,936,000	98,000	45,207,000	34,631,000	361.0
Less Administration	*5,609,000*	*98,000*	*5,250,000*	*261,000*	*48.0*
Less Assistance	*3,352,000*	--	*3,352,000*	--	--
Net Program Costs	70,975,000	--	36,605,000	34,370,000	313.0

Authority: Mandated program with discretionary service levels – California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through community-based programs. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	696,458,000	1,042,000	470,291,000	225,125,000	3,826.0
Less Administration	*102,616,000*	*1,042,000*	*58,992,000*	*42,582,000*	*505.0*
Less Assistance	--	--	--	--	--
Net Program Costs	593,842,000	--	411,299,000	182,543,000	3,321.0

Authority: Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Assesses and investigates allegations of child abuse and neglect; initiates legal action (when appropriate) to petition for court dependency status; and coordinates departmental response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the court.

3. Intensive Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	986,573,000	5,150,000	741,254,000	240,169,000	3,132.0
Less Administration	*64,781,000*	*854,000*	*48,998,000*	*14,929,000*	*414.0*
Less Assistance	*429,544,000*	*3,644,000*	*350,643,000*	*75,257,000*	--
Net Program Costs	492,248,000	652,000	341,613,000	149,983,000	2,718.0

Authority: Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides services to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian or when they have been placed in out-of-home care Family Reunification and Permanent Placement.

4. Permanency

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,169,395,000	2,878,000	967,680,000	198,837,000	2,357.0
Less Administration	*56,546,000*	*644,000*	*37,745,000*	*18,157,000*	*312.0*
Less Assistance	*746,764,000*	*2,234,000*	*666,772,000*	*77,758,000*	--
Net Program Costs	366,085,000	--	263,163,000	102,922,000	2,045.0

Authority: Mandated program with discretionary service levels – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include: case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by the birth parents and stepparents.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	229,552,000	2,638,000	150,985,000	75,929,000	1,279.0
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	229,552,000	2,638,000	150,985,000	75,929,000	1,279.0

Authority: Non-mandated, discretionary program.

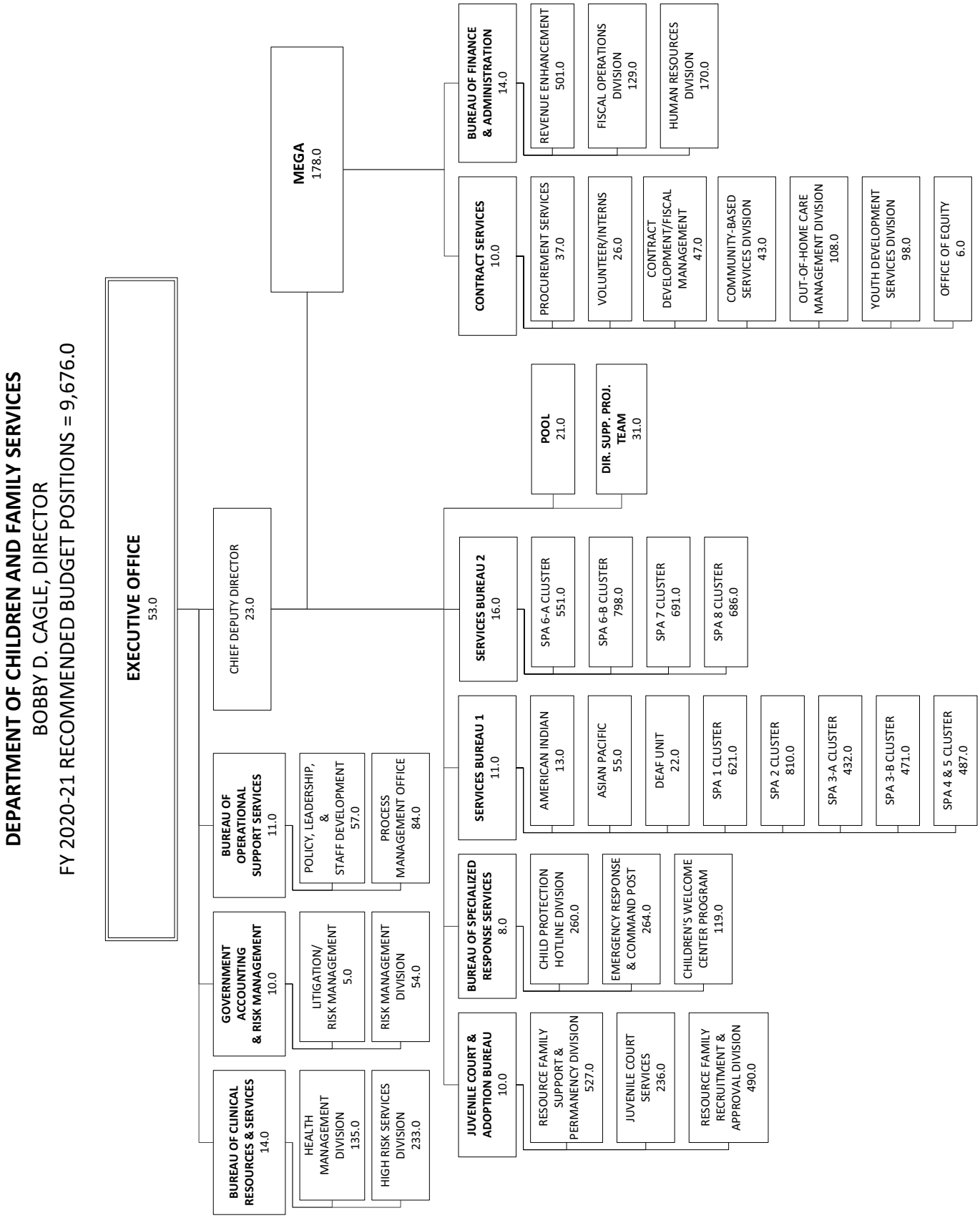
Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and information technology.

6. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,179,660,000	5,878,000	1,020,767,000	153,015,000	--
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	1,179,660,000	5,878,000	1,020,767,000	153,015,000	--

Authority: Mandated program (except Special Services Program) – California W&I Code Sections 11400-11469, 16000-16014, 16115-16125, 16500-16524, 16600-16605, 18250-18258, 18260, and 18358).

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,932,362,000	9,168,000	2,224,432,000	698,762,000	9,676.0


DEPARTMENT OF CHILDREN AND FAMILY SERVICES
BOBBY D. CAGLE, DIRECTOR
FY 2020-21 RECOMMENDED BUDGET POSITIONS = 9,676.0
EXECUTIVE OFFICE
53.0
CHIEF DEPUTY DIRECTOR
23.0
MEGA
178.0
BUREAU OF FINANCE & ADMINISTRATION
14.0
REVENUE ENHANCEMENT
501.0
FISCAL OPERATIONS DIVISION
129.0
HUMAN RESOURCES DIVISION
170.0
CONTRACT SERVICES
10.0
PROCUREMENT SERVICES
37.0
VOLUNTEER/INTERNS
26.0
CONTRACT DEVELOPMENT/FISCAL MANAGEMENT
47.0
COMMUNITY-BASED SERVICES DIVISION
43.0
OUT-OF-HOME CARE MANAGEMENT DIVISION
108.0
YOUTH DEVELOPMENT SERVICES DIVISION
98.0
OFFICE OF EQUITY
6.0
POOL
21.0
DIR. SUPP. PROJ. TEAM
31.0
SERVICES BUREAU 2
16.0
SPA 6-A CLUSTER
551.0
SPA 6-B CLUSTER
798.0
SPA 7 CLUSTER
691.0
SPA 8 CLUSTER
686.0
SERVICES BUREAU 1
11.0
AMERICAN INDIAN
13.0
ASIAN PACIFIC
55.0
DEAF UNIT
22.0
SPA 1 CLUSTER
621.0
SPA 2 CLUSTER
810.0
SPA 3-A CLUSTER
432.0
SPA 3-B CLUSTER
471.0
SPA 4 & 5 CLUSTER
487.0
BUREAU OF SPECIALIZED RESPONSE SERVICES
8.0
CHILD PROTECTION HOTLINE DIVISION
260.0
EMERGENCY RESPONSE & COMMAND POST
264.0
CHILDREN'S WELCOME CENTER PROGRAM
119.0
JUVENILE COURT & ADOPTION BUREAU
10.0
RESOURCE FAMILY SUPPORT & PERMANENCY DIVISION
527.0
JUVENILE COURT SERVICES
236.0
RESOURCE FAMILY RECRUITMENT & APPROVAL DIVISION
490.0
BUREAU OF OPERATIONAL SUPPORT SERVICES
11.0
POLICY, LEADERSHIP, & STAFF DEVELOPMENT
57.0
PROCESS MANAGEMENT OFFICE
84.0
GOVERNMENT ACCOUNTING & RISK MANAGEMENT
10.0
LITIGATION/ RISK MANAGEMENT
5.0
RISK MANAGEMENT DIVISION
54.0
BUREAU OF CLINICAL RESOURCES & SERVICES
14.0
HEALTH MANAGEMENT DIVISION
135.0
HIGH RISK SERVICES DIVISION
233.0

Consumer and Business Affairs

Joseph M. Nicchitta, Director

Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,688,723.01	$ 5,043,000	$ 6,058,000	$ 18,415,000	$ 5,915,000	$ (143,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 11,507,360.96	$ 14,111,000	$ 18,324,000	$ 22,854,000	$ 21,856,000	$ 3,532,000
SERVICES & SUPPLIES	6,292,010.38	12,617,000	12,838,000	24,390,000	10,948,000	(1,890,000)
OTHER CHARGES	26,354.27	14,000	26,000	28,000	28,000	2,000
CAPITAL ASSETS - EQUIPMENT	0.00	215,000	235,000	235,000	235,000	0
GROSS TOTAL	$ 17,825,725.61	$ 26,957,000	$ 31,423,000	$ 47,507,000	$ 33,067,000	$ 1,644,000
INTRAFUND TRANSFERS	(1,762,238.74)	(5,767,000)	(9,218,000)	(13,888,000)	(13,855,000)	(4,637,000)
NET TOTAL	$ 16,063,486.87	$ 21,190,000	$ 22,205,000	$ 33,619,000	$ 19,212,000	$ (2,993,000)
NET COUNTY COST	$ 12,374,763.86	$ 16,147,000	$ 16,147,000	$ 15,204,000	$ 13,297,000	$ (2,850,000)
BUDGETED POSITIONS	115.0	143.0	143.0	170.0	163.0	20.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To promote a fair and vibrant marketplace, the Department serves consumers, businesses, and communities through education, advocacy, and complaint resolution.

2020-21 Budget Message

The FY 2020-21 Recommended Budget reflects an NCC decrease of $2.9 million primarily due to the removal of prior-year funding that was provided on a one-time basis for the Self-Help Legal Access Centers (SHLAC) program, Rent Stabilization Ordinance (RSO), Fair Chance Initiative, and various administrative support services, partially offset by increases in Board-approved salaries and health insurance subsidies. The Recommended Budget also includes an increase of 20.0 positions for the Rent Stabilization Unit (RSU), funding associated with the Technical Assistance Expansion Program grant, and a ministerial realignment of appropriation and revenue based on historical trends and anticipated requirements.

Critical/Strategic Planning Initiatives

- Expand the capacity of the RSU to effectively and efficiently implement the RSO adopted by the Board on November 19, 2019.
- Develop and implement the Eviction Defense and Prevention Program to protect tenants facing eviction in County unincorporated areas. This program will provide legal representation and eviction assistance to eligible tenants.
- Relocate the Department's headquarters to the Hall of Records to support the continued growth of the Department.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**31,423,000**	**9,218,000**	**6,058,000**	**16,147,000**	**143.0**
New/Expanded Programs					
1. RSU: Reflects funding for 20.0 positions to implement Phase II of the Rent Stabilization Program, fully offset with Consumer Protection Settlement funding.	4,483,000	4,483,000	--	--	20.0
Other Changes					
1. Salaries: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	577,000	--	--	577,000	--
2. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	70,000	--	--	70,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefits increases and medical cost trends, fully offset by a corresponding decrease in services and supplies.	--	--	--	--	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for SHLAC, RSO, Fair Chance Initiative, and various administrative support services.	(2,810,000)	--	--	(2,810,000)	--
5. SHLAC: Reflects a decrease in funding associated with the implementation of the one-year transition plan to transfer SHLAC back to the Superior Courts.	(689,000)	--	--	(689,000)	--
6. Administration: Reflects the addition of 2.0 administrative support positions, fully offset by the deletion of 2.0 positions.	--	--	--	--	--
7. Office of Small Business: Reflects a State grant to enhance the Office of Small Business' capacity to provide one-on-one assistance to business and entrepreneurs.	279,000	--	279,000	--	--
8. Ministerial Adjustments: Reflects an alignment of appropriation, intrafund transfer, and revenue based on historical trends and anticipated requirements.	(268,000)	154,000	(422,000)	--	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	2,000	--	--	2,000	--
Total Changes	**1,644,000**	**4,637,000**	**(143,000)**	**(2,850,000)**	**20.0**
2020-21 Recommended Budget	**33,067,000**	**13,855,000**	**5,915,000**	**13,297,000**	**163.0**

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 3,138,874.18	$ 2,227,000	$ 3,188,000	$ 3,062,000	$ 3,062,000	$ (126,000)
FEDERAL - OTHER	0.00	250,000	275,000	275,000	275,000	0
MISCELLANEOUS	20,173.06	16,000	45,000	28,000	28,000	(17,000)
TRANSFERS IN	529,675.77	2,550,000	2,550,000	15,050,000	2,550,000	0
TOTAL REVENUE	$ 3,688,723.01	$ 5,043,000	$ 6,058,000	$ 18,415,000	$ 5,915,000	$ (143,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 7,060,269.26	$ 8,684,000	$ 11,586,000	$ 14,062,000	$ 13,635,000	$ 2,049,000
CAFETERIA BENEFIT PLANS	1,465,326.67	1,733,000	2,463,000	3,077,000	2,938,000	475,000
COUNTY EMPLOYEE RETIREMENT	1,316,861.64	1,739,000	1,979,000	2,456,000	2,306,000	327,000
DENTAL INSURANCE	29,425.00	33,000	32,000	51,000	46,000	14,000
DEPENDENT CARE SPENDING ACCOUNTS	6,975.00	7,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	48,696.46	10,000	22,000	45,000	38,000	16,000
FICA (OASDI)	112,513.12	129,000	161,000	206,000	195,000	34,000
HEALTH INSURANCE	294,523.88	376,000	598,000	1,176,000	975,000	377,000
LIFE INSURANCE	29,846.41	32,000	18,000	31,000	27,000	9,000
OTHER EMPLOYEE BENEFITS	6,428.50	0	0	0	0	0
RETIREE HEALTH INSURANCE	771,000.00	938,000	870,000	984,000	984,000	114,000
SAVINGS PLAN	126,725.35	154,000	185,000	258,000	232,000	47,000
THRIFT PLAN (HORIZONS)	229,778.20	268,000	376,000	490,000	462,000	86,000
WORKERS' COMPENSATION	8,991.47	8,000	27,000	11,000	11,000	(16,000)
TOTAL S & E B	11,507,360.96	14,111,000	18,324,000	22,854,000	21,856,000	3,532,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	41,521.56	445,000	214,000	231,000	231,000	17,000
CLOTHING & PERSONAL SUPPLIES	2,439.02	0	0	0	0	0
COMMUNICATIONS	254,815.58	40,000	32,000	45,000	45,000	13,000
COMPUTING-MAINFRAME	10,363.78	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	147,006.44	149,000	91,000	121,000	121,000	30,000
COMPUTING-PERSONAL	253,939.65	131,000	130,000	101,000	101,000	(29,000)
CONTRACTED PROGRAM SERVICES	2,344,000.00	2,713,000	2,869,000	1,158,000	1,151,000	(1,718,000)
FOOD	4,270.50	0	0	0	0	0
HOUSEHOLD EXPENSE	159.65	0	0	0	0	0
INFORMATION TECHNOLOGY SECURITY	16,000.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	22,624.21	0	0	0	0	0
INSURANCE	14,095.76	9,000	20,000	26,000	26,000	6,000
MAINTENANCE - EQUIPMENT	4,257.49	1,000	1,000	1,000	1,000	0
MAINTENANCE-BUILDINGS & IMPRV	363,967.39	593,000	252,000	554,000	554,000	302,000
MEMBERSHIPS	19,197.16	0	12,000	0	0	(12,000)
MISCELLANEOUS EXPENSE	20,740.38	10,000	12,000	100,000	100,000	88,000
OFFICE EXPENSE	215,131.89	1,943,000	2,517,000	2,428,000	1,720,000	(797,000)
PROFESSIONAL SERVICES	1,494,992.15	5,667,000	5,914,000	18,619,000	5,892,000	(22,000)
PUBLICATIONS & LEGAL NOTICES	5,205.37	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	154,482.39	206,000	252,000	172,000	172,000	(80,000)

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	39,081.18	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	65,465.64	0	0	250,000	250,000	250,000
TECHNICAL SERVICES	114,243.72	26,000	8,000	10,000	10,000	2,000
TELECOMMUNICATIONS	373,632.49	332,000	331,000	332,000	332,000	1,000
TRAINING	36,807.77	15,000	5,000	0	0	(5,000)
TRANSPORTATION AND TRAVEL	61,536.69	69,000	40,000	9,000	9,000	(31,000)
UTILITIES	212,032.52	268,000	138,000	233,000	233,000	95,000
TOTAL S & S	6,292,010.38	12,617,000	12,838,000	24,390,000	10,948,000	(1,890,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	3,119.94	0	0	0	0	0
JUDGMENTS & DAMAGES	12,975.27	7,000	8,000	8,000	8,000	0
RETIREMENT OF OTHER LONG TERM DEBT	9,709.00	7,000	18,000	20,000	20,000	2,000
TAXES & ASSESSMENTS	550.06	0	0	0	0	0
TOTAL OTH CHARGES	26,354.27	14,000	26,000	28,000	28,000	2,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	215,000	235,000	235,000	235,000	0
TOTAL CAPITAL ASSETS	0.00	215,000	235,000	235,000	235,000	0
GROSS TOTAL	$ 17,825,725.61	$ 26,957,000	$ 31,423,000	$ 47,507,000	$ 33,067,000	$ 1,644,000
INTRAFUND TRANSFERS	(1,762,238.74)	(5,767,000)	(9,218,000)	(13,888,000)	(13,855,000)	(4,637,000)
NET TOTAL	$ 16,063,486.87	$ 21,190,000	$ 22,205,000	$ 33,619,000	$ 19,212,000	$ (2,993,000)
NET COUNTY COST	$ 12,374,763.86	$ 16,147,000	$ 16,147,000	$ 15,204,000	$ 13,297,000	$ (2,850,000)
BUDGETED POSITIONS	115.0	143.0	143.0	170.0	163.0	20.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,498,000	6,457,000	1,855,000	1,186,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	9,498,000	6,457,000	1,855,000	1,186,000	34.0

Authority: Non-mandated, discretionary program.

Resolves identity theft and consumer and real estate fraud through complaint investigation and advocacy. Investigates referrals relating to elder financial abuse and foster youth identity theft. Works with various agencies to identify and investigate identity theft and consumer and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,673,000	--	879,000	1,794,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,673,000	--	879,000	1,794,000	25.0

Authority: Non-mandated, discretionary program.

Provides consumer counseling, small claims advising, and mediation services. Counselors answer questions and provide services for resolving disputes, refer consumers to other appropriate resources, and identify real estate fraud and other complaints for investigation.

3. Consumer Education and Public Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	497,000	--	--	497,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	497,000	--	--	497,000	4.0

Authority: Non-mandated, discretionary program.

Coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, various events, and consumer education fairs. Also provides educational and outreach services via the Department's website, social media, brochures, news articles, photos, media relations and interview requests.

4. Small Business Services (SBS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,801,000	--	665,000	1,136,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	1,801,000	--	665,000	1,136,000	10.0

Authority: Non-mandated, discretionary program.

Serves as the primary resource for small and community business enterprises that does business with the County. The SBS provides small and community business enterprises with technical assistance and information on contracting opportunities and small business program with the County, regional cities, and the State and federal governments. Also established an Entrepreneurship Center that aims to assist new start-up businesses, and provides a forum for small business outreach, education, and advocacy regarding to governmental contracting.

5. Wage Enforcement Program (WEP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,770,000	1,265,000	125,000	1,380,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	2,770,000	1,265,000	125,000	1,380,000	18.0

Authority: Non-mandated, discretionary program.

Ensures that the labor force in the unincorporated areas is being paid the wages that are owed. WEP answers questions regarding the new minimum wage ordinance, educates employers and workers to ensure compliance, and accepts complaints and conducts investigations into allegations of minimum wage ordinance violations. Also issues citations, conducts settlement negotiations, and ensures that employers comply with payment of back wages that are owed in applicable circumstances. In addition, performs WEP outreach, counseling, training, investigative, and compliance work within the unincorporated areas and contract cities.

6. Office of Immigrant Affairs (OIA)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,460,000	245,000	--	1,215,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	1,460,000	245,000	--	1,215,000	10.0

Authority: Non-mandated, discretionary program.

Protects the rights and advances the well-being of all immigrants in the County by providing a one-stop shop for County and external services or making referrals to free legal services through the Los Angeles Justice Fund. The OIA educates immigrants about their rights, defending residents from immigration fraud and other scams, and makes policy recommendations to the Board.

7. Rent Stabilization Program (RSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,569,000	5,569,000	--	--	32.0
Less Administration	--	--	--	--	--
Net Program Costs	5,569,000	5,569,000	--	--	32.0

Authority: Non-mandated, discretionary program.

Protects tenants from displacement and affords stability in their homes while providing landlords a fair return on their properties. Also answers questions regarding the RSO, educates renters and landlords to ensure compliance, and provides enforcement. RSP oversees the Hearing Review and preparation to ensure quality control of hearing petitions, hearing decisions, and settlement agreements.

8. Center for Financial Empowerment (CFE)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	983,000	--	347,000	636,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	983,000	--	347,000	636,000	7.0

Authority: Non-mandated, discretionary program.

Coordinates and aligns cross-sector efforts to build economic stability and household wealth for low-to-moderate income (LMI) County residents. The CFE takes collective action to improve financial practices, educate LMI County residents and develop systems that advance wealth equity. Also connects County residents to CFE information, services, and consumer financial protections.

9. Eviction Defense and Prevention Program (EDPP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,000,000	--	2,000,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	2,000,000	--	2,000,000	--	--

Authority: Non-mandated, discretionary program.

Provides full-scope legal representation for eligible tenants, collaborates with eviction assistance centers in courthouses where unlawful detainers are being filed and legal services are provided and other services that can be collocated at eviction assistance centers. Also provides outreach to communities for pre-eviction interventions including workshops and know-your-rights events, short-term rental assistance, and manages cases following eviction proceedings. The EDPP also provides program monitoring and will establish necessary contracts and agreements with other agencies and cities related to the program.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,816,000	319,000	44,000	5,453,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	5,816,000	319,000	44,000	5,453,000	23.0

Authority: Non-mandated, discretionary program.

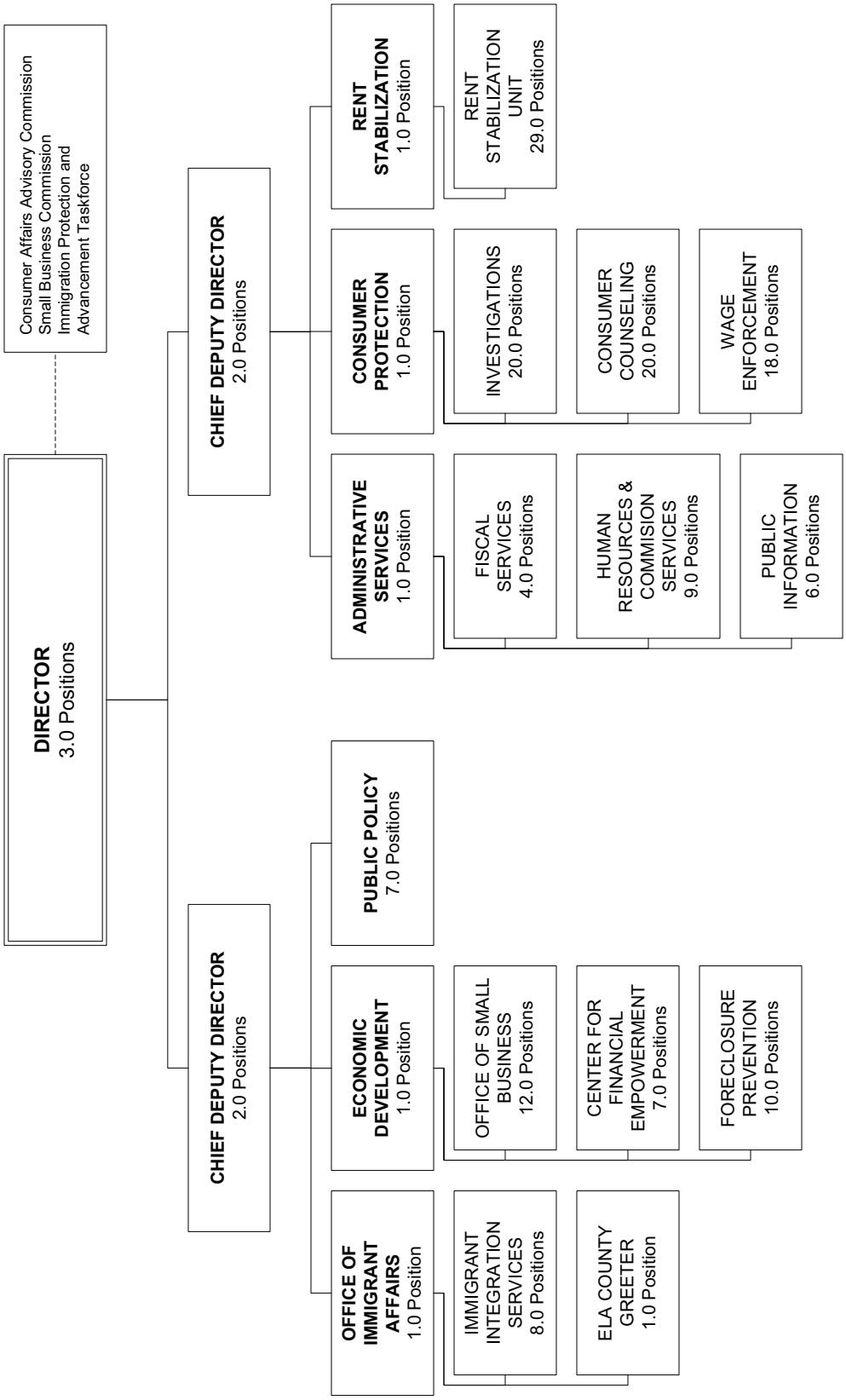
Provides administrative support and executive oversight of the operations of the Department. Also includes the executive office, departmental budgeting, accounting, personnel and payroll, training and recruiting, emergency planning, procurement, strategic planning functions, and special projects. Also includes SHLAC that counsel clients on court procedures and case preparation and the Department's Volunteer and Internship Program.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	33,067,000	13,855,000	5,915,000	13,297,000	163.0

DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS

Joseph M. Nicchitta, Director

FY 2020-21 Recommended Budget Positions = 163.0



County Counsel

Mary C. Wickham, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 17,091,076.10	$ 30,198,000	$ 33,610,000	$ 34,437,000	$ 38,921,000	$ 5,311,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 121,621,792.31	$ 135,165,000	$ 138,880,000	$ 145,846,000	$ 145,846,000	$ 6,966,000
SERVICES & SUPPLIES	14,245,224.34	23,964,000	24,387,000	24,387,000	28,870,000	4,483,000
OTHER CHARGES	423,220.16	416,000	416,000	416,000	417,000	1,000
CAPITAL ASSETS - EQUIPMENT	372,735.62	221,000	0	0	0	0
GROSS TOTAL	$ 136,662,972.43	$ 159,766,000	$ 163,683,000	$ 170,649,000	$ 175,133,000	$ 11,450,000
INTRAFUND TRANSFERS	(103,990,837.27)	(114,385,000)	(114,818,000)	(120,349,000)	(120,349,000)	(5,531,000)
NET TOTAL	$ 32,672,135.16	$ 45,381,000	$ 48,865,000	$ 50,300,000	$ 54,784,000	$ 5,919,000
NET COUNTY COST	$ 15,581,059.06	$ 15,183,000	$ 15,255,000	$ 15,863,000	$ 15,863,000	$ 608,000
BUDGETED POSITIONS	663.0	679.0	679.0	682.0	681.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

The mission of the County Counsel's Office (Office) is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to achieve goals; and always acting in a responsible, professional, and ethical way.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $0.6 million primarily due to Board-approved increases in salaries and health insurance subsidies, as well as the addition of 3.0 Information Technology (IT) positions to provide assistance with IT infrastructure, solutions, and architecture initiatives.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives to support the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication.
- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division, an electronic case management system for the Dependency Division, and a data center co-location to migrate all data center systems.
- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County by enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing, and monitoring the cybersecurity and privacy framework to better protect and preserve the privacy, confidentiality, integrity, and availability of the County's IT infrastructure. For example, County Counsel's Health Insurance Portability and Accountability Act (HIPAA) Privacy Security Officer and members of the legal staff participate in the HIPAA/Health Information Technology for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**163,683,000**	**114,818,000**	**33,610,000**	**15,255,000**	**679.0**
New/Expanded Programs					
1. IT Unit: Reflects funding for 2.0 IT Manager and 1.0 Senior Information Systems Analyst positions, partially offset by the deletion of 1.0 Management Secretary II position.	599,000	521,000	78,000	--	2.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,724,000	3,681,000	551,000	492,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability due to anticipated increases in benefit costs based on medical cost trends.	170,000	148,000	22,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	717,000	559,000	83,000	75,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	756,000	622,000	93,000	41,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,000	--	1,000	--	--
6. Consumer Protection Settlement Fund: Reflects one-time funding for Phase II of the Rent Stabilization Program in the Department of Consumer and Business Affairs.	4,483,000	--	4,483,000	--	--
Total Changes	**11,450,000**	**5,531,000**	**5,311,000**	**608,000**	**2.0**
2020-21 Recommended Budget	**175,133,000**	**120,349,000**	**38,921,000**	**15,863,000**	**681.0**

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ (12,274.50)	$ 0	$ 0	$ 0	$ 0	$ 0
COURT FEES & COSTS	7,165.00	0	0	0	0	0
HOSPITAL OVERHEAD	477,428.54	685,000	511,000	551,000	551,000	40,000
LEGAL SERVICES	12,490,368.75	14,685,000	15,309,000	16,089,000	16,089,000	780,000
LIBRARY SERVICES	69,173.45	159,000	213,000	216,000	216,000	3,000
MISCELLANEOUS	117,098.93	192,000	192,000	192,000	193,000	1,000
PARK & RECREATION SERVICES	65,380.02	69,000	91,000	95,000	95,000	4,000
TRANSFERS IN	3,876,735.91	14,408,000	17,294,000	17,294,000	21,777,000	4,483,000
TOTAL REVENUE	$ 17,091,076.10	$ 30,198,000	$ 33,610,000	$ 34,437,000	$ 38,921,000	$ 5,311,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 75,743,016.53	$ 84,999,000	$ 86,803,000	$ 90,719,000	$ 90,719,000	$ 3,916,000
CAFETERIA BENEFIT PLANS	12,183,837.91	14,445,000	15,531,000	15,367,000	15,367,000	(164,000)
COUNTY EMPLOYEE RETIREMENT	14,314,885.08	15,554,000	15,944,000	16,745,000	16,745,000	801,000
DENTAL INSURANCE	238,953.19	250,000	188,000	189,000	189,000	1,000
DEPENDENT CARE SPENDING ACCOUNTS	71,509.64	82,000	80,000	80,000	80,000	0
DISABILITY BENEFITS	967,817.30	208,000	252,000	1,041,000	1,041,000	789,000
FICA (OASDI)	1,189,408.48	1,307,000	1,223,000	1,294,000	1,294,000	71,000
HEALTH INSURANCE	5,554,007.90	5,572,000	6,711,000	6,989,000	6,989,000	278,000
LIFE INSURANCE	300,656.06	36,000	77,000	94,000	94,000	17,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	5,072,000.00	5,797,000	5,630,000	6,386,000	6,386,000	756,000
SAVINGS PLAN	2,929,167.45	3,455,000	3,324,000	3,507,000	3,507,000	183,000
THRIFT PLAN (HORIZONS)	2,412,390.39	2,685,000	2,462,000	2,610,000	2,610,000	148,000
UNEMPLOYMENT INSURANCE	9,381.00	8,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	635,361.38	767,000	637,000	807,000	807,000	170,000
TOTAL S & E B	121,621,792.31	135,165,000	138,880,000	145,846,000	145,846,000	6,966,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,183,283.11	1,231,000	1,231,000	1,203,000	1,203,000	(28,000)
CLOTHING & PERSONAL SUPPLIES	12,650.68	0	0	0	0	0
COMMUNICATIONS	100,200.54	165,000	151,000	151,000	151,000	0
COMPUTING-MAINFRAME	38,008.11	7,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	595,763.00	740,000	997,000	1,157,000	1,157,000	160,000
COMPUTING-PERSONAL	360,602.19	451,000	542,000	396,000	396,000	(146,000)
CONTRACTED PROGRAM SERVICES	0.00	12,333,000	12,333,000	12,333,000	16,816,000	4,483,000
HOUSEHOLD EXPENSE	64,599.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	841,192.28	719,000	740,000	832,000	832,000	92,000
MAINTENANCE - EQUIPMENT	57,308.00	60,000	51,000	51,000	51,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,464,413.48	1,593,000	1,540,000	1,698,000	1,698,000	158,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	131.24	0	0	0	0	0
MEMBERSHIPS	153,714.75	273,000	165,000	200,000	200,000	35,000
MISCELLANEOUS EXPENSE	3,049.24	0	0	0	0	0
OFFICE EXPENSE	288,931.80	832,000	393,000	386,000	386,000	(7,000)

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	4,739,159.56	1,025,000	988,000	976,000	976,000	(12,000)
PUBLICATIONS & LEGAL NOTICES	550.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,236,817.84	1,329,000	1,510,000	1,510,000	1,510,000	0
RENTS & LEASES - EQUIPMENT	194,804.83	215,000	236,000	236,000	236,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,644.13	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	633,753.04	650,000	706,000	656,000	656,000	(50,000)
TECHNICAL SERVICES	320,525.67	246,000	658,000	266,000	266,000	(392,000)
TELECOMMUNICATIONS	1,162,480.99	1,095,000	996,000	1,157,000	1,157,000	161,000
TRAINING	110,200.96	179,000	229,000	229,000	229,000	0
TRANSPORTATION AND TRAVEL	202,850.47	200,000	138,000	192,000	192,000	54,000
UTILITIES	477,589.43	620,000	775,000	750,000	750,000	(25,000)
TOTAL S & S	14,245,224.34	23,964,000	24,387,000	24,387,000	28,870,000	4,483,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	20,082.01	0	0	0	0	0
JUDGMENTS & DAMAGES	1,899.11	14,000	14,000	14,000	14,000	0
RETIREMENT OF OTHER LONG TERM DEBT	400,275.98	402,000	402,000	402,000	403,000	1,000
TAXES & ASSESSMENTS	963.06	0	0	0	0	0
TOTAL OTH CHARGES	423,220.16	416,000	416,000	416,000	417,000	1,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	372,735.62	221,000	0	0	0	0
TOTAL CAPITAL ASSETS	372,735.62	221,000	0	0	0	0
GROSS TOTAL	$ 136,662,972.43	$ 159,766,000	$ 163,683,000	$ 170,649,000	$ 175,133,000	$ 11,450,000
INTRAFUND TRANSFERS	(103,990,837.27)	(114,385,000)	(114,818,000)	(120,349,000)	(120,349,000)	(5,531,000)
NET TOTAL	$ 32,672,135.16	$ 45,381,000	$ 48,865,000	$ 50,300,000	$ 54,784,000	$ 5,919,000
NET COUNTY COST	$ 15,581,059.06	$ 15,183,000	$ 15,255,000	$ 15,863,000	$ 15,863,000	$ 608,000
BUDGETED POSITIONS	663.0	679.0	679.0	682.0	681.0	2.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	80,796,000	52,520,000	15,004,000	13,272,000	323.0
Less Administration	--	--	--	--	--
Net Program Costs	80,796,000	52,520,000	15,004,000	13,272,000	323.0

Authority: Non-mandated, discretionary program.

Advises the Board and other client entities of their duties and authorities under the law, and specifically, in areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

2. Litigation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	68,197,000	49,411,000	18,631,000	155,000	255.0
Less Administration	--	--	--	--	--
Net Program Costs	68,197,000	49,411,000	18,631,000	155,000	255.0

Authority: Non-mandated, discretionary program.

Represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

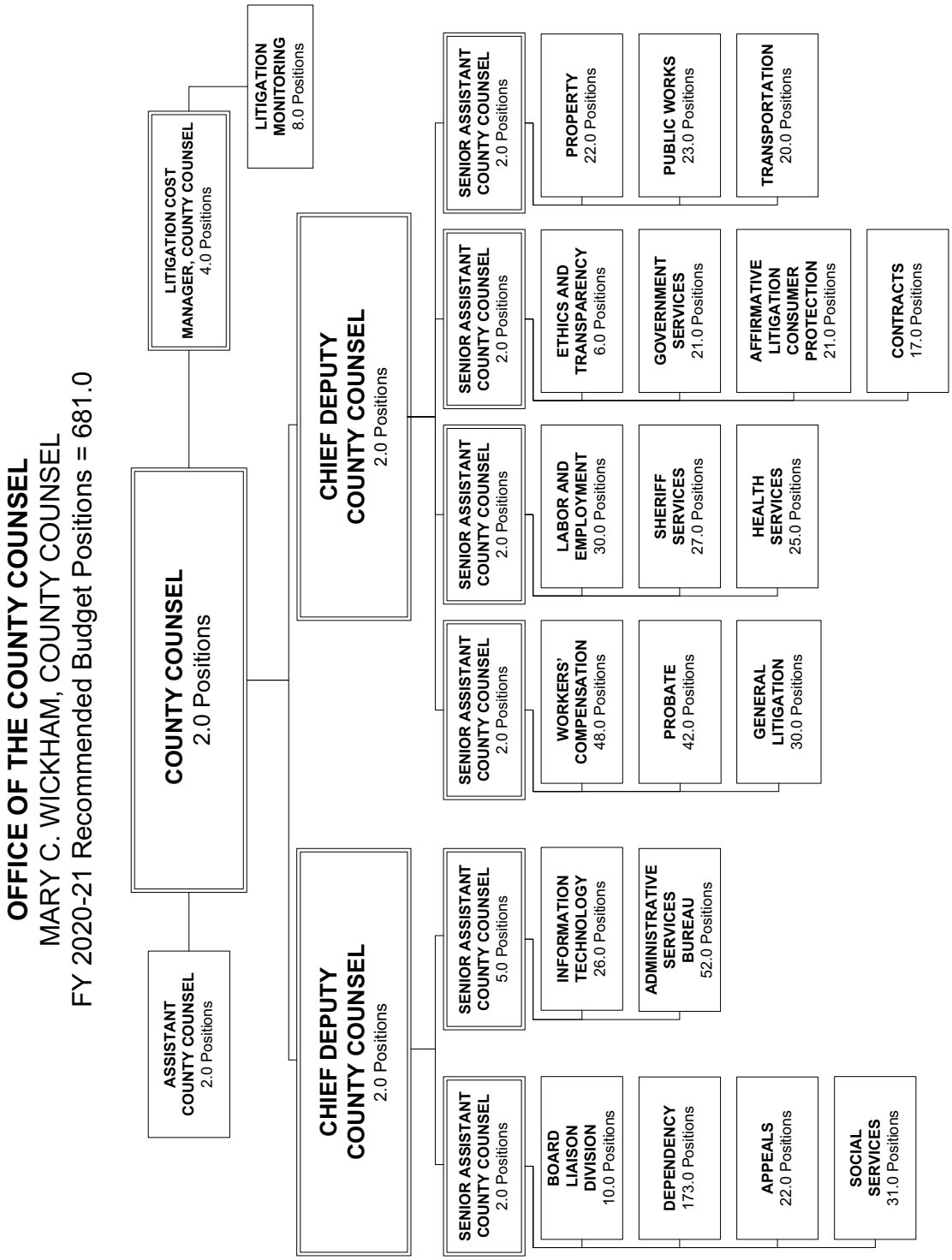
3. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	26,140,000	18,418,000	5,286,000	2,436,000	103.0
Less Administration	--	--	--	--	--
Net Program Costs	26,140,000	18,418,000	5,286,000	2,436,000	103.0

Authority: Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the Office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgment and Damages budget unit; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	175,133,000	120,349,000	38,921,000	15,863,000	681.0


OFFICE OF THE COUNTY COUNSEL
MARY C. WICKHAM, COUNTY COUNSEL
FY 2020-21 Recommended Budget Positions = 681.0
ASSISTANT COUNTY COUNSEL 2.0 Positions
COUNTY COUNSEL 2.0 Positions
LITIGATION COST MANAGER, COUNTY COUNSEL 4.0 Positions
LITIGATION MONITORING 8.0 Positions
CHIEF DEPUTY COUNTY COUNSEL 2.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL 2.0 Positions
BOARD LIAISON DIVISION 10.0 Positions
DEPENDENCY 173.0 Positions
APPEALS 22.0 Positions
SOCIAL SERVICES 31.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL 5.0 Positions
INFORMATION TECHNOLOGY 26.0 Positions
ADMINISTRATIVE SERVICES BUREAU 52.0 Positions
CHIEF DEPUTY COUNTY COUNSEL 2.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL 2.0 Positions
WORKERS' COMPENSATION 48.0 Positions
PROBATE 42.0 Positions
GENERAL LITIGATION 30.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL 2.0 Positions
LABOR AND EMPLOYMENT 30.0 Positions
SHERIFF SERVICES 27.0 Positions
HEALTH SERVICES 25.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL 2.0 Positions
ETHICS AND TRANSPARENCY 6.0 Positions
GOVERNMENT SERVICES 21.0 Positions
AFFIRMATIVE LITIGATION CONSUMER PROTECTION 21.0 Positions
CONTRACTS 17.0 Positions
SENIOR ASSISTANT COUNTY COUNSEL 2.0 Positions
PROPERTY 22.0 Positions
PUBLIC WORKS 23.0 Positions
TRANSPORTATION 20.0 Positions

District Attorney

Jackie Lacey, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 190,561,896.88	$ 188,510,000	$ 188,262,000	$ 192,575,000	$ 194,031,000	$ 5,769,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 389,727,876.68	$ 411,122,000	$ 419,772,000	$ 448,069,000	$ 439,436,000	$ 19,664,000
SERVICES & SUPPLIES	42,132,653.32	45,206,000	43,021,000	39,310,000	40,490,000	(2,531,000)
OTHER CHARGES	437,171.64	1,500,000	704,000	6,104,000	704,000	0
CAPITAL ASSETS - EQUIPMENT	1,619,521.09	1,451,000	1,767,000	635,000	635,000	(1,132,000)
GROSS TOTAL	$ 433,917,222.73	$ 459,279,000	$ 465,264,000	$ 494,118,000	$ 481,265,000	$ 16,001,000
INTRAFUND TRANSFERS	(4,613,677.78)	(5,005,000)	(5,122,000)	(4,676,000)	(4,724,000)	398,000
NET TOTAL	$ 429,303,544.95	$ 454,274,000	$ 460,142,000	$ 489,442,000	$ 476,541,000	$ 16,399,000
NET COUNTY COST	$ 238,741,648.07	$ 265,764,000	$ 271,880,000	$ 296,867,000	$ 282,510,000	$ 10,630,000
BUDGETED POSITIONS	2,231.0	2,253.0	2,253.0	2,299.0	2,258.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The County District Attorney's Office is dedicated to protecting the community through the fair and ethical pursuit of justice and the safeguarding of crime victims' rights.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $10.6 million primarily due to Board-approved increases in salaries and health insurance subsidies, replacement of critical communications equipment, and the addition of 2.0 positions for the Human Sex Trafficking Section. The Recommended Budget also reflects the addition of 2.0 grant funded positions for the Bureau of Victim Services Elder Abuse Section and 1.0 grant funded position for the DUI Training and Prosecution Services Section.

Critical/Strategic Planning Initiatives

The FY 2020-21 strategic planning efforts remain focused on the following areas:

- Expand the application of alternatives to incarceration in appropriate cases;
- Enhance strategies to protect children from abuse and neglect, including sex trafficking;
- Continue to develop effective strategies to address criminal justice system contacts with individuals with mental illness;
- Increase efforts to address the proliferation of identity theft and cyber-crimes;
- Advance a crime prevention campaign aimed at educating and protecting citizens from financial crimes, particularly those involving seniors;
- Increase involvement in the environmental crime enforcement community;
- Continue to work on information and document exchanges with other criminal justice agencies;
- Bolster ethical conduct through elimination of bias training; and
- Provide greater focus on opioid abuse through expert prosecution of major narcotics dealers to address those who illegally supply opioids.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**465,264,000**	**5,122,000**	**188,262,000**	**271,880,000**	**2,253.0**
New/Expanded Programs					
1. Human Sex Trafficking Section: Reflects funding for 2.0 Deputy District Attorney IV positions to address workload needs of the Sex Crimes Division - Human Sex Trafficking Section.	648,000	--	--	648,000	2.0
2. Bureau of Victim Services: Reflects the addition of 2.0 grant funded Victims Services Representative II positions for the Bureau of Victim Services Elder Abuse Section.	200,000	--	200,000	--	2.0
3. DUI Training and Prosecution Section: Reflects the addition of 1.0 Deputy District Attorney IV position for the Training Division's DUI Training and Prosecution Section.	319,000	--	319,000	--	1.0
Critical Issues					
1. Radio System Replacement: Reflects second-year funding of a three-year radio system replacement program to replace obsolete equipment for the Bureau of Investigation.	978,000	--	--	978,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	13,477,000	--	898,000	12,579,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	3,646,000	--	243,000	3,403,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,321,000	--	88,000	1,233,000	--
4. Public Safety Sales Tax: Reflects a projected increase in Proposition 172 revenue based on historical experience and anticipated trends.	--	--	3,607,000	(3,607,000)	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Vehicle Replacement Plan, Sexually Violent Predators (SVP) program, first-year radio system replacement, negotiated educational bonuses, warehouse moving expenses, and various critical maintenance projects.	(5,140,000)	--	1,839,000	(6,979,000)	--
6. SVP Program: Reflects the addition of one-time funding for the SVP program to backfill the loss of State funding.	--	--	(1,875,000)	1,875,000	--
7. Negotiated Educational Bonus: Reflects one-time funding for negotiated educational bonuses to the Deputy District Attorney bargaining unit members.	500,000	--	--	500,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Position Reclassifications: Reflects various Board-approved reclassifications including 1.0 Community Information Officer to 1.0 District Attorney's Chief Field Deputy (UC), and 1.0 Head Deputy District Attorney, Employee Relations (UC) to 1.0 Head Deputy District Attorney, Employee Relations.	--	--	--	--	--
9. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends as well as ministerial realignments.	52,000	(398,000)	450,000	--	--
Total Changes	**16,001,000**	**(398,000)**	**5,769,000**	**10,630,000**	**5.0**
2020-21 Recommended Budget	**481,265,000**	**4,724,000**	**194,031,000**	**282,510,000**	**2,258.0**

Critical and Unmet Needs

The Department requests funding for 41.0 new positions to meet operational needs and improve efficiencies and business processes, including attorneys for the Mental Health Division, Family Violence Division, Compton Juvenile Division/Succeeding Through Achievement and Resilience (STAR) Court, and Discovery Compliance Unit; support staff for the Hardcore Gang Division, Crimes Against Peace Officer Division, Employee Relations Division, Prefiling Diversion Program, and Prison Crimes Unit; as well as positions for the Bureau of Victim Services and a proposed Data Science Unit. The Department is also requesting funding to address the costs of legal settlements.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 3,097,633.44	$ 3,755,000	$ 4,170,000	$ 0	$ 4,170,000	$ 0
COURT FEES & COSTS	5,337.98	0	0	0	0	0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	7,423,751.83	6,436,000	7,280,000	6,862,000	7,480,000	200,000
FEDERAL - GRANTS	786,286.00	1,699,000	2,402,000	2,324,000	2,406,000	4,000
FEDERAL - OTHER	3,106,898.47	1,502,000	478,000	1,249,000	973,000	495,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	2,501,834.00	241,000	241,000	241,000	241,000	0
FORFEITURES & PENALTIES	4,299,704.80	6,177,000	6,177,000	6,177,000	6,177,000	0
LEGAL SERVICES	535,521.41	27,000	402,000	320,000	402,000	0
MISCELLANEOUS	696,784.54	580,000	1,359,000	909,000	1,323,000	(36,000)
OTHER COURT FINES	531,238.52	750,000	750,000	750,000	750,000	0
OTHER GOVERNMENTAL AGENCIES	413,062.23	394,000	500,000	394,000	500,000	0
OTHER SALES	20.01	0	0	0	0	0
RECORDING FEES	3,878.00	1,000	0	3,760,000	0	0
SALE OF CAPITAL ASSETS	105,509.19	82,000	0	82,000	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	6,952,387.04	7,770,000	7,770,000	8,034,000	8,059,000	289,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,051,475.93	4,166,000	4,166,000	4,166,000	4,166,000	0
STATE - LAW ENFORCEMENT	0.00	0	0	13,233,000	12,513,000	12,513,000
STATE - OFFICE OF CRIMINAL JUSTICE PLANNING (OCJP)	2,275,859.55	918,000	2,491,000	919,000	2,491,000	0
STATE - OTHER	20,272,807.50	20,347,000	19,447,000	7,744,000	7,606,000	(11,841,000)
STATE - PROP 172 PUBLIC SAFETY FUNDS	121,785,821.59	120,288,000	120,288,000	120,288,000	123,895,000	3,607,000
STATE - SB 90 MANDATED COSTS	9,390,124.52	11,209,000	8,325,000	12,709,000	8,465,000	140,000
STATE - TRIAL COURTS	556,960.33	702,000	550,000	550,000	550,000	0
TRANSFERS IN	769,000.00	1,466,000	1,466,000	1,864,000	1,864,000	398,000
TOTAL REVENUE	$ 190,561,896.88	$ 188,510,000	$ 188,262,000	$ 192,575,000	$ 194,031,000	$ 5,769,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 244,241,004.77	$ 255,744,000	$ 262,176,000	$ 277,507,000	$ 271,839,000	$ 9,663,000
CAFETERIA BENEFIT PLANS	38,968,057.24	40,080,000	42,195,000	44,486,000	43,501,000	1,306,000
COUNTY EMPLOYEE RETIREMENT	49,444,401.33	52,616,000	55,737,000	60,355,000	59,531,000	3,794,000
DENTAL INSURANCE	737,700.25	737,000	584,000	616,000	587,000	3,000
DEPENDENT CARE SPENDING ACCOUNTS	207,205.75	207,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,512,956.04	2,569,000	2,117,000	2,359,000	2,536,000	419,000
FICA (OASDI)	3,550,461.00	3,597,000	3,152,000	3,448,000	3,389,000	237,000
HEALTH INSURANCE	13,876,820.22	15,205,000	15,491,000	16,781,000	15,745,000	254,000
LIFE INSURANCE	511,837.64	572,000	132,000	180,000	160,000	28,000
OTHER EMPLOYEE BENEFITS	90,250.92	90,000	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	17,359,000.00	19,415,000	19,381,000	21,760,000	21,843,000	2,462,000
SAVINGS PLAN	6,862,389.68	7,499,000	6,703,000	7,251,000	7,143,000	440,000
THRIFT PLAN (HORIZONS)	7,333,974.94	7,438,000	6,638,000	7,256,000	7,092,000	454,000
UNEMPLOYMENT INSURANCE	12,677.00	17,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	4,019,139.90	5,336,000	5,086,000	5,690,000	5,690,000	604,000
TOTAL S & E B	389,727,876.68	411,122,000	419,772,000	448,069,000	439,436,000	19,664,000

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,715,966.06	12,054,000	6,942,000	6,792,000	6,942,000	0
CLOTHING & PERSONAL SUPPLIES	37,262.53	19,000	116,000	66,000	116,000	0
COMMUNICATIONS	491,960.50	227,000	1,680,000	1,427,000	1,550,000	(130,000)
COMPUTING-MAINFRAME	280,126.86	77,000	207,000	207,000	207,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	466,314.85	496,000	336,000	300,000	336,000	0
COMPUTING-PERSONAL	209,459.64	307,000	214,000	214,000	214,000	0
CONTRACTED PROGRAM SERVICES	3,533,331.26	21,000	11,000	11,000	11,000	0
HOUSEHOLD EXPENSE	123,809.01	70,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	3,895,166.42	4,418,000	2,948,000	2,948,000	2,948,000	0
INSURANCE	92,459.92	90,000	95,000	95,000	95,000	0
JURY & WITNESS EXPENSE	3,616.29	0	0	0	0	0
MAINTENANCE - EQUIPMENT	452,094.06	213,000	288,000	178,000	288,000	0
MAINTENANCE-BUILDINGS & IMPRV	3,294,830.04	1,431,000	5,737,000	3,673,000	3,777,000	(1,960,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	17,001.87	9,000	6,000	6,000	6,000	0
MEMBERSHIPS	401,105.44	446,000	411,000	411,000	411,000	0
MISCELLANEOUS EXPENSE	4,539.15	106,000	55,000	38,000	65,000	10,000
OFFICE EXPENSE	980,331.71	1,636,000	1,287,000	962,000	1,287,000	0
PROFESSIONAL SERVICES	1,340,257.30	2,070,000	1,621,000	1,622,000	1,621,000	0
PUBLICATIONS & LEGAL NOTICES	0.00	1,000	3,000	3,000	3,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	2,485,285.99	3,220,000	3,224,000	3,224,000	3,224,000	0
RENTS & LEASES - EQUIPMENT	1,303,703.55	1,195,000	1,131,000	1,031,000	1,131,000	0
SMALL TOOLS & MINOR EQUIPMENT	17,793.55	709,000	27,000	27,000	27,000	0
SPECIAL DEPARTMENTAL EXPENSE	422,267.12	247,000	490,000	378,000	479,000	(11,000)
TECHNICAL SERVICES	4,687,728.86	4,935,000	4,816,000	4,619,000	4,376,000	(440,000)
TELECOMMUNICATIONS	4,867,793.44	4,800,000	4,420,000	4,400,000	4,420,000	0
TRAINING	169,045.27	201,000	170,000	170,000	170,000	0
TRANSPORTATION AND TRAVEL	2,134,690.98	1,730,000	2,060,000	2,005,000	2,060,000	0
UTILITIES	3,704,711.65	4,478,000	4,726,000	4,503,000	4,726,000	0
TOTAL S & S	42,132,653.32	45,206,000	43,021,000	39,310,000	40,490,000	(2,531,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	431,568.42	1,496,000	700,000	6,100,000	700,000	0
SUPPORT & CARE OF PERSONS	(2,160.00)	0	0	0	0	0
TAXES & ASSESSMENTS	7,763.22	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	437,171.64	1,500,000	704,000	6,104,000	704,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	1,619,521.09	1,451,000	1,767,000	635,000	635,000	(1,132,000)
TOTAL CAPITAL ASSETS	1,619,521.09	1,451,000	1,767,000	635,000	635,000	(1,132,000)
GROSS TOTAL	$ 433,917,222.73	$ 459,279,000	$ 465,264,000	$ 494,118,000	$ 481,265,000	$ 16,001,000
INTRAFUND TRANSFERS	(4,613,677.78)	(5,005,000)	(5,122,000)	(4,676,000)	(4,724,000)	398,000
NET TOTAL	$ 429,303,544.95	$ 454,274,000	$ 460,142,000	$ 489,442,000	$ 476,541,000	$ 16,399,000
NET COUNTY COST	$ 238,741,648.07	$ 265,764,000	$ 271,880,000	$ 296,867,000	$ 282,510,000	$ 10,630,000
BUDGETED POSITIONS	2,231.0	2,253.0	2,253.0	2,299.0	2,258.0	5.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	207,096,000	192,000	54,229,000	152,675,000	956.0
Less Administration	--	--	--	--	--
Net Program Costs	207,096,000	192,000	54,229,000	152,675,000	956.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

Represents the People of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of eleven branch offices, nine area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	170,148,000	4,144,000	74,113,000	91,891,000	682.0
Less Administration	--	--	--	--	--
Net Program Costs	170,148,000	4,144,000	74,113,000	91,891,000	682.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

Represents the People of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,454,000	12,000	8,784,000	1,658,000	69.0
Less Administration	--	--	--	--	--
Net Program Costs	10,454,000	12,000	8,784,000	1,658,000	69.0

Authority: Non-mandated, discretionary programs.

Includes a number of programs, three of which are highlighted below.

The Abolish Chronic Truancy (ACT) program enforces compulsory education laws by focusing on parents' responsibility and accountability to get children to and keep them in school. The Juvenile Offender Intervention Network (JOIN) program provides swift intervention before court filing through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations and/or refer cases to the Office for investigation, remediation and/or prosecution.

4. Prosecution Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	44,568,000	--	34,037,000	10,531,000	258.0
Less Administration	--	--	--	--	--
Net Program Costs	44,568,000	--	34,037,000	10,531,000	258.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions. Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Encompasses a number of programs including Trial Support, Parole Revocation, VWAP, and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist victims and their families as closely as possible to their home.

Lifer Hearings: Represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

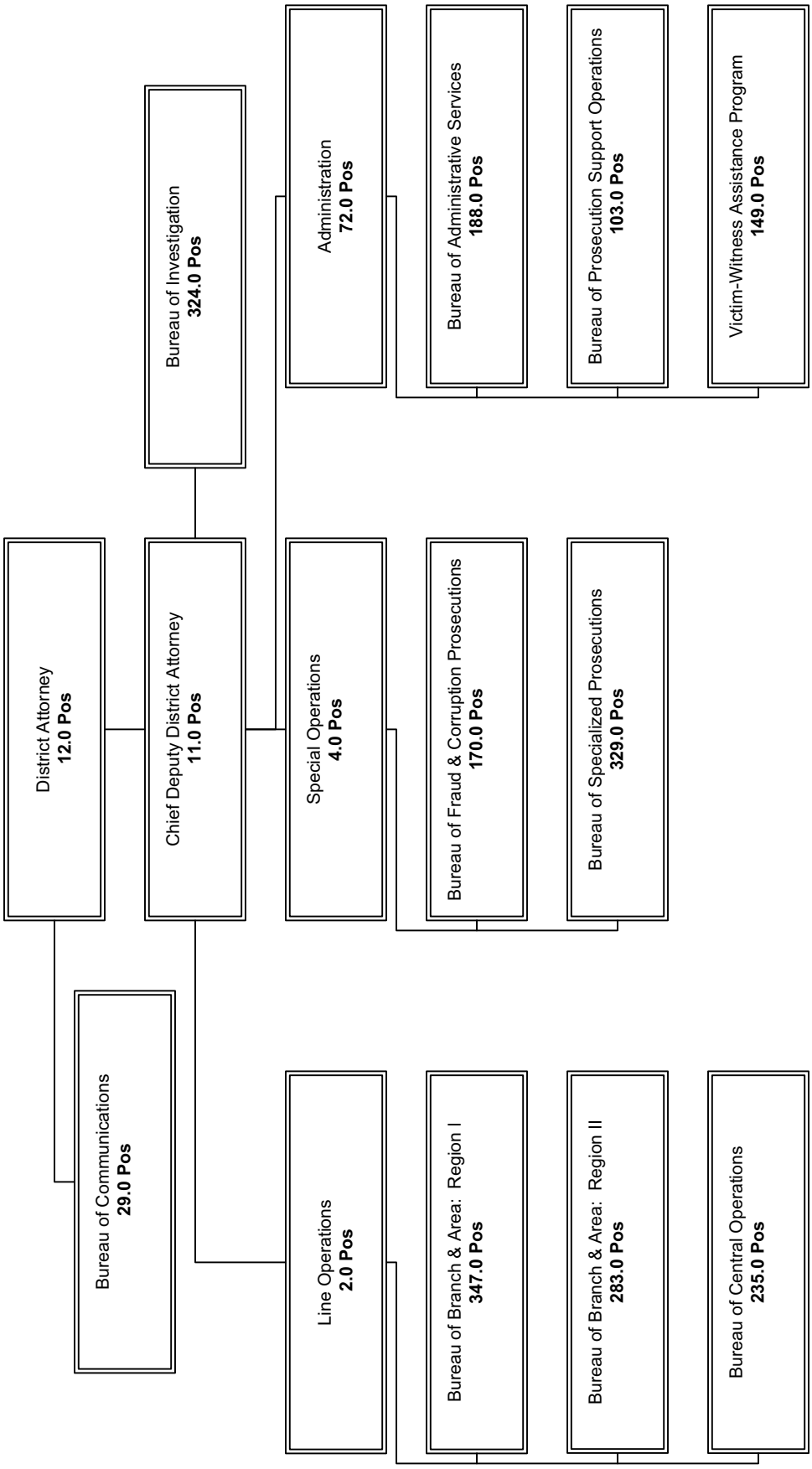
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	48,999,000	376,000	22,868,000	25,755,000	293.0
Less Administration	--	--	--	--	--
Net Program Costs	48,999,000	376,000	22,868,000	25,755,000	293.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions.

Provides administrative including budget preparation and management, accounting, information technology, contracts, human resources, procurement, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	481,265,000	4,724,000	194,031,000	282,510,000	2,258.0

DISTRICT ATTORNEY'S OFFICE
JACKIE LACEY, DISTRICT ATTORNEY
FY 2020-21 Recommended Budget Positions = 2,258.0



Diversion and Re-Entry

Diversion and Re-Entry Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 56,399,969.72	$ 83,783,000	$ 89,930,000	$ 61,969,000	$ 63,153,000	$ (26,777,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 56,974,469.72	$ 96,783,000	$ 127,936,000	$ 182,693,000	$ 127,154,000	$ (782,000)
GROSS TOTAL	$ 56,974,469.72	$ 96,783,000	$ 127,936,000	$ 182,693,000	$ 127,154,000	$ (782,000)
INTRAFUND TRANSFERS	(574,500.00)	(7,468,000)	(12,888,000)	(9,600,000)	(9,600,000)	3,288,000
NET TOTAL	$ 56,399,969.72	$ 89,315,000	$ 115,048,000	$ 173,093,000	$ 117,554,000	$ 2,506,000
NET COUNTY COST	$ 0.00	$ 5,532,000	$ 25,118,000	$ 111,124,000	$ 54,401,000	$ 29,283,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

The Office of Diversion and Re-Entry (ODR) was created by the Board on September 1, 2015 to oversee and coordinate community-based treatment and housing for persons with serious mental illness and/or substance use disorders who encounter the justice system. The ODR also works to enhance public safety while improving the lives of the individuals deemed eligible for services. The ODR budget unit was established to account for funding earmarked for ODR activities that will be transferred to other budget units for approved programs.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $29.3 million due to the addition of $4.9 million in one-time NCC to support the Board-approved Pay for Success program as well as a one-time transfer of $24.4 million in funding from obligated fund balance to support existing ODR programs and operations, which was necessary primarily due to the reversal of one-time funding that supported ongoing ODR programs and operations.

The following are activities being funded in other departments:

Health Services

Health Services is allocated $115.2 million for contracted Housing for Health options, including permanent and interim housing, rental subsidies, and move-in assistance; anti-recidivism programs; Youth Diversion and Development programs; continued operation of the Sobering Center, including space, staff and overhead costs; and the ODR Director and support staff.

Mental Health

Mental Health is allocated $8.5 million to provide residential treatment services and Institutions for Mental Disease (IMD) beds. In addition, $0.5 million is allocated for staff participating in and supporting Mental Evaluation Teams (MET).

Public Defender

The Public Defender is allocated $0.2 million to provide case management services.

Sheriff

The Sheriff is allocated $1.3 million to provide the fifth of six years of Crisis Intervention Training, which will allow Sheriff personnel to improve tactics when dealing with the mentally ill and reduce the use of force. In addition, $1.5 million is allocated for staff participating in and supporting MET, which are teams comprised of mental health clinicians paired with Sheriff's deputies in the field to provide coordinated response to situations involving individuals with known or suspected mental illness.

Economic Development

Economic Development Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,172,232.91	$ 9,461,000	$ 9,461,000	$ 2,050,000	$ 2,050,000	$ (7,411,000)
OTHER CHARGES	4,600,000.00	8,450,000	8,450,000	11,400,000	6,000,000	(2,450,000)
GROSS TOTAL	$ 5,772,232.91	$ 17,911,000	$ 17,911,000	$ 13,450,000	$ 8,050,000	$ (9,861,000)
NET TOTAL	$ 5,772,232.91	$ 17,911,000	$ 17,911,000	$ 13,450,000	$ 8,050,000	$ (9,861,000)
NET COUNTY COST	$ 5,772,232.91	$ 17,911,000	$ 17,911,000	$ 13,450,000	$ 8,050,000	$ (9,861,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROMOTION

Mission Statement

The Economic Development budget unit was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the Los Angeles County Development Authority (LACDA).

2020-21 Budget Message

The 2020-21 Recommended Budget reflects continued funding for economic development initiatives.

Critical/Strategic Planning Initiatives

Program goals focus on job creation, small business support, neighborhood revitalization, and other economic development priorities.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**17,911,000**	**0**	**0**	**17,911,000**	**0.0**
New/Expanded Programs					
1. Renovate Program: Reflects an increase in ongoing funding to support the Renovate Program.	200,000	--	--	200,000	--
2. Bioscience Loan Fund: Reflects an increase in one-time funding to support the Bioscience Loan Fund.	3,400,000	--	--	3,400,000	--
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for economic development initiatives ($5.9 million) and loan programs ($7.6 million).	(13,461,000)	--	--	(13,461,000)	--
Total Changes	**(9,861,000)**	**0**	**0**	**(9,861,000)**	**0.0**
2020-21 Recommended Budget	**8,050,000**	**0**	**0**	**8,050,000**	**0.0**

Critical and Unmet Needs

Additional funding for Board-approved economic development loan programs may be required in FY 2020-21 and will be addressed in future budget phases.

ECONOMIC DEVELOPMENT BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ (4.00)	$ 120,000	$ 120,000	$ 120,000	$ 120,000	$ 0
COMMUNICATIONS	4,500.00	30,000	30,000	30,000	30,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	17,804.00	0	0	0	0	0
COMPUTING-PERSONAL	91,000.00	91,000	91,000	91,000	91,000	0
INFORMATION TECHNOLOGY SECURITY	2,500.00	0	0	0	0	0
PROFESSIONAL SERVICES	1,031,432.91	9,220,000	9,220,000	1,809,000	1,809,000	(7,411,000)
TECHNICAL SERVICES	25,000.00	0	0	0	0	0
TOTAL S & S	1,172,232.91	9,461,000	9,461,000	2,050,000	2,050,000	(7,411,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	4,600,000.00	8,450,000	8,450,000	11,400,000	6,000,000	(2,450,000)
TOTAL OTH CHARGES	4,600,000.00	8,450,000	8,450,000	11,400,000	6,000,000	(2,450,000)
GROSS TOTAL	$ 5,772,232.91	$ 17,911,000	$ 17,911,000	$ 13,450,000	$ 8,050,000	$ (9,861,000)
NET TOTAL	$ 5,772,232.91	$ 17,911,000	$ 17,911,000	$ 13,450,000	$ 8,050,000	$ (9,861,000)
NET COUNTY COST	$ 5,772,232.91	$ 17,911,000	$ 17,911,000	$ 13,450,000	$ 8,050,000	$ (9,861,000)

Departmental Program Summary

1. Economic Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,050,000	--	--	8,050,000	--
Less Administration	--	--	--	--	--
Net Program Costs	8,050,000	--	--	8,050,000	--

Authority: Non-mandated, discretionary program.

This program was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the LACDA.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	8,050,000	0	0	8,050,000	0.0

Emergency Preparedness and Response

Emergency Preparedness and Response Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,401,534.43	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 10,882,669.38	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER CHARGES	6,719,413.00	0	0	0	0	0
OTHER FINANCING USES	1,129,728.00	0	0	0	0	0
GROSS TOTAL	$ 18,731,810.38	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 18,731,810.38	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,330,275.95	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2020-21 Budget Message

The 2020-21 Recommended Budget reflects only prior-year actuals as the Emergency Preparedness and Response budget was consolidated within the Chief Executive Office in FY 2019-20.

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,919.04	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 472,250,657.51	$ 477,810,000	$ 525,746,000	$ 565,669,000	$ 550,669,000	$ 24,923,000
S & EB EXPENDITURE DISTRIBUTION	(461,408,657.51)	(477,810,000)	(525,746,000)	(565,669,000)	(550,669,000)	(24,923,000)
TOTAL S & E B	10,842,000.00	0	0	0	0	0
GROSS TOTAL	$ 10,842,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 10,842,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 10,812,080.96	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

Employee Benefits Budget Detail

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 29,919.04	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE SICK LEAVE PAY	$ 10,818,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
LIFE INSURANCE	894,440.00	893,000	966,000	966,000	966,000	0
LONG TERM DISABILITY	44,190,363.87	44,901,000	49,560,000	51,047,000	51,047,000	1,487,000
UNEMPLOYMENT INSURANCE	3,262,148.93	3,869,000	6,324,000	6,324,000	6,324,000	0
WORKERS' COMPENSATION	413,085,704.71	428,147,000	468,896,000	507,332,000	492,332,000	23,436,000
TOTAL S & EB	$472,250,657.51	$ 477,810,000	$ 525,746,000	$ 565,669,000	$ 550,669,000	$ 24,923,000
S & EB EXPENDITURE DISTRIBUTION	(461,408,657.51)	(477,810,000)	(525,746,000)	(565,669,000)	(550,669,000)	(24,923,000)
GROSS TOTAL	$ 10,842,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 10,812,080.96	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Countywide Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
CAFETERIA BENEFIT PLANS	$ 1,522,497,000	$ 322,269,000	$ 181,592,000	$ 2,026,358,000
COUNTY EMPLOYEE RETIREMENT	1,531,552,000	278,823,000	236,282,000	2,046,657,000
DENTAL INSURANCE	24,118,000	6,746,000	3,713,000	34,577,000
DEPENDENT CARE SPENDING ACCOUNTS	9,042,000	1,693,000	1,046,000	11,781,000
DISABILITY BENEFITS *	49,875,000	10,123,000	4,809,000	64,807,000
FICA (OASDI)	101,588,000	24,155,000	17,235,000	142,978,000
HEALTH INSURANCE	157,561,000	18,197,000	19,478,000	195,236,000
LIFE INSURANCE *	7,385,000	1,234,000	1,315,000	9,934,000
OTHER EMPLOYEE BENEFITS	9,054,000	142,000	757,000	9,953,000
RETIREE HEALTH INSURANCE	747,366,000	150,693,000	86,679,000	984,738,000
SAVINGS PLAN	66,191,000	7,001,000	4,452,000	77,644,000
THRIFT PLAN (HORIZONS)	213,772,000	40,877,000	27,673,000	282,322,000
UNEMPLOYMENT INSURANCE *	4,473,000	314,000	486,000	5,273,000
WORKERS' COMPENSATION *	249,616,000	40,564,000	93,826,000	384,006,000
TOTAL	$ 4,694,090,000	$ 902,831,000	$ 679,343,000	$ 6,276,264,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 19,751,521.82	$ 46,206,000	$ 200,933,000	$ 171,418,000	$ 122,418,000	$ (78,515,000)
OTHER CHARGES	0.00	569,000	0	0	0	0
GROSS TOTAL	$ 19,751,521.82	$ 46,775,000	$ 200,933,000	$ 171,418,000	$ 122,418,000	$ (78,515,000)
NET TOTAL	$ 19,751,521.82	$ 46,775,000	$ 200,933,000	$ 171,418,000	$ 122,418,000	$ (78,515,000)
NET COUNTY COST	$ 19,751,521.82	$ 46,775,000	$ 200,933,000	$ 171,418,000	$ 122,418,000	$ (78,515,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance budget unit reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2020-21 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2020-21 Recommended Budget appropriates $122.4 million for critical repairs, including heating, ventilating and air conditioning (HVAC), elevators, fire safety, roof repairs, and other maintenance needs throughout the County.

Critical/Strategic Planning Initiatives

The investments in rehabilitation of County facilities funded by the Extraordinary Maintenance Budget support the goals of the Strategic Asset Management Plan, primarily through the Facility Reinvestment Program. The Facility Reinvestment Program aims to recommend and implement the highest priority projects to sustain and/or rehabilitate County-owned facilities. It is supported by the Strategic Asset Management (SAM) system, which considers condition, attributes, and functions of County-owned buildings to systematically prioritize the most critical deferred maintenance needs countywide. In addition to the data provided in the SAM system, departmental operations are factors considered to further determine recommendations for project scope and funding. The Recommended Budget supports the following Strategic Asset Management Plan goals:

- Optimize assets to their highest and best use.
- Establish stronger connections between service priorities and asset decisions.
- Create an enterprise-wide understanding of asset needs and priorities.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**200,933,000**	**0**	**0**	**200,933,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease due to the transfer of funds to capital projects in the Facility Reinvestment Program and the completion of various deferred maintenance projects. This decrease is partially offset by ongoing and one-time allocations to fund deferred maintenance and critical repairs for various County facilities.	(78,515,000)	--	--	(78,515,000)	--
Total Changes	**(78,515,000)**	**0**	**0**	**(78,515,000)**	**0.0**
2020-21 Recommended Budget	**122,418,000**	**0**	**0**	**122,418,000**	**0.0**

Critical and Unmet Needs

During FY 2019-20, an estimated investment of $114.3 million was made to rehabilitate County-owned facilities to sustain and increase their longevity. The unfunded building system replacement projects and backlog of deferred maintenance needs include various general facility repairs; and replacement of outdated building systems such as boilers, chillers, HVAC units, roofs, and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 10,000,000	$ 33,871,000	$ 48,000,000	$ 48,000,000	$ 14,129,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 3,116,228.87	$ 24,144,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
GROSS TOTAL	$ 3,116,228.87	$ 24,144,000	$ 50,000,000	$ 50,000,000	$ 50,000,000	$ 0
INTRAFUND TRANSFERS	0.00	0	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 3,116,228.87	$ 24,144,000	$ 48,000,000	$ 48,000,000	$ 48,000,000	$ 0
NET COUNTY COST	$ 3,116,228.87	$ 14,144,000	$ 14,129,000	$ 0	$ 0	$ (14,129,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2020-21 Budget Message

The Federal and State Disaster Aid budget unit provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**50,000,000**	**2,000,000**	**33,871,000**	**14,129,000**	**0.0**
Other Changes					
1. Woolsey Fire: Reflects an increase in federal revenue to offset the removal of prior-year bridge funding that was provided on a one-time basis to cover Woolsey Fire Private Property Debris Removal Project Year Two expenses.	--	--	14,129,000	(14,129,000)	--
Total Changes	**0**	**0**	**14,129,000**	**(14,129,000)**	**0.0**
2020-21 Recommended Budget	**50,000,000**	**2,000,000**	**48,000,000**	**0**	**0.0**

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$1,929,332,000.00	$ 2,089,840,000	$ 2,089,840,000	$ 1,622,799,000	$ 1,622,799,000	$ (467,041,000)
CANCEL OBLIGATED FUND BAL	414,439,139.00	423,064,000	423,064,000	46,159,000	46,159,000	(376,905,000)
PROPERTY TAXES - REGULAR ROLL	5,699,572,627.74	6,030,258,000	5,989,000,000	6,386,082,000	6,316,080,000	327,080,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	110,624,131.03	102,143,000	54,773,000	55,043,000	54,991,000	218,000
OTHER REVENUE	38,084,401.67	5,200,000	5,200,000	5,200,000	3,281,000	(1,919,000)
TOTAL FINANCING SOURCES	$8,192,052,299.44	$ 8,650,505,000	$ 8,561,877,000	$ 8,115,283,000	$ 8,043,310,000	$ (518,567,000)
FINANCING USES						
APPROPRIATIONS FOR CONTINGENCIES	$ 0.00	$ 0	$ 37,775,000	$ 80,665,000	$ 30,665,000	$ (7,110,000)
GROSS TOTAL	$ 0.00	$ 0	$ 37,775,000	$ 80,665,000	$ 30,665,000	$ (7,110,000)
NET TOTAL	$ 0.00	$ 0	$ 37,775,000	$ 80,665,000	$ 30,665,000	$ (7,110,000)
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	$ 84,877,000.00	$ 39,000,000	$ 39,000,000	$ 50,000,000	$ 0	$ (39,000,000)
COMMITTED	215,577,004.00	175,891,000	175,891,000	114,882,000	64,882,000	(111,009,000)
OTHER	244,312,928.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 544,766,932.00	$ 214,891,000	$ 214,891,000	$ 164,882,000	$ 64,882,000	$ (150,009,000)
TOTAL FINANCING USES	$ 544,766,932.00	$ 214,891,000	$ 252,666,000	$ 245,547,000	$ 95,547,000	$ (157,119,000)
OTHER REVENUE DETAIL						
OTHER STATE - IN-LIEU TAXES	$ 262,713.06	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER TAXES	11,247,527.76	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	10,647,654.31	0	0	0	0	0
REDEVELOPMENT / HOUSING	15,909,383.10	5,200,000	5,200,000	5,200,000	3,281,000	(1,919,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	17,123.44	0	0	0	0	0
TOTAL REVENUE	$ 38,084,401.67	$ 5,200,000	$ 5,200,000	$ 5,200,000	$ 3,281,000	$ (1,919,000)

2020-21 Budget Message

Financing Elements reflect those financing sources and uses not included in the departmental or nondepartmental budget summaries.

The 2020-21 Recommended Budget reflects the following financing sources and uses:

Financing Sources

For budget planning purposes, the Chief Executive Office considers total financing sources as the difference generated in the prior year from County revenues exceeding expenditures (fund balance available), the use of prior-year obligated fund balance, and property taxes. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of $1,622.8 million is comprised of $150.9 million from General Fund operations for various countywide programs and projects, and $1,471.9 million of unused prior-year funds carried over from FY 2019-20 for the following:

- $698.8 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- $470.8 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Health Services, Probation, Public Health, and Public Social Services;
- $111.3 million of Board of Supervisors funds for various community programs;

- $79.5 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;
- $49.1 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities;
- $25.2 million of Homeless and Housing Program funds for various homeless assistance programs;
- $19.3 million of Children and Family Services funds for the Katie A. Settlement Agreement;
- $14.1 million of Health Services funds primarily for the interim housing capital funding pool;
- $3.4 million of District Attorney funds for various operational needs;
- $0.2 million of Medical Examiner-Coroner funds for physician recruitment incentive programs; and
- $0.2 million of Workforce Development, Aging and Community Services funds for the Human Relations Commission.

Obligated fund balance of $46.2 million is decreased for the following:

- $24.4 million to support the expansion of permanent supportive housing;
- $16.7 million for various affordable housing programs as well as countywide economic development initiatives and programs;
- $4.1 million of Health Services Tobacco Settlement funds for health-related costs; and
- $1.0 million for the Assessor Modernization Project.

Property tax revenues reflect a net increase of $325.4 million. This includes increases of $291.3 million due to a projected 5.25 percent increase in assessed valuation; $21.9 million in property tax revenue residual based on current trends; as well as a net increase of $14.1 million in one-time revenue from the repayment of Community Redevelopment deferral agreements; partially offset by a $1.9 million decrease in Community Redevelopment sale of fixed assets based on anticipated collections. Property tax revenues also include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- $327.1 million increase in the Regular Roll;
- $0.2 million increase in the Supplemental Roll; and
- $1.9 million decrease in other revenue.

Financing Uses

Financing uses are the total needs requiring financing for the fiscal year. The 2020-21 Recommended Budget financing uses include $30.7 million in appropriations for contingencies as outlined in the revised Board Policy 4.030 - Budget Policies and Priorities, approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed, or assigned for specific needs including future legal or contractual obligations. The obligated fund balance of $64.9 million is committed for System of Care ($40.0 million), Corrections and Rehabilitation Evaluation (CARE) Facilities ($20.0 million), and permanent supportive housing ($4.9 million).

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 414,000.00	$ 20,163,000	$ 20,163,000	$ 0	$ 0	$ (20,163,000)
CANCEL OBLIGATED FUND BAL	35,077,908.00	15,767,000	0	0	0	0
PROPERTY TAXES	818,075,317.23	860,031,000	854,879,000	898,196,000	898,196,000	43,317,000
SPECIAL ASSESSMENTS	13,399.10	12,000	15,000	12,000	12,000	(3,000)
VOTER APPROVED SPECIAL TAXES	84,136,544.01	85,813,000	85,997,000	87,523,000	87,523,000	1,526,000
OTHER REVENUE	298,668,063.55	324,364,000	325,245,000	317,743,000	317,743,000	(7,502,000)
TOTAL FINANCING SOURCES	$1,236,385,231.89	$ 1,306,150,000	$ 1,286,299,000	$ 1,303,474,000	$ 1,303,474,000	$ 17,175,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,063,261,872.05	$ 1,138,521,000	$ 1,095,898,000	$ 1,147,057,000	$ 1,147,057,000	$ 51,159,000
SERVICES & SUPPLIES	133,602,008.24	154,653,000	163,593,000	150,262,000	150,262,000	(13,331,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(1,105,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	133,602,008.24	153,548,000	156,593,000	143,262,000	143,262,000	(13,331,000)
OTHER CHARGES	6,162,825.55	6,368,000	5,332,000	8,357,000	8,357,000	3,025,000
CAPITAL ASSETS - EQUIPMENT	2,524,410.14	1,295,000	3,487,000	0	0	(3,487,000)
OTHER FINANCING USES	5,756,000.00	6,418,000	4,798,000	4,798,000	4,798,000	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	20,191,000	0	0	(20,191,000)
GROSS TOTAL	$1,211,307,115.98	$ 1,306,150,000	$ 1,286,299,000	$ 1,303,474,000	$ 1,303,474,000	$ 17,175,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 4,915,257.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 4,915,257.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$1,216,222,372.98	$ 1,306,150,000	$ 1,286,299,000	$ 1,303,474,000	$ 1,303,474,000	$ 17,175,000
BUDGETED POSITIONS	4,696.0	4,695.0	4,695.0	4,695.0	4,695.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2020-21 Budget Message

The Fire Department provides 24-hour emergency services to over four million people living and working in 58 of the County's 88 cities, the unincorporated areas, and the City of La Habra in neighboring Orange County, which accounts for over one million housing units. The Department's vast 2,307 square mile jurisdiction also includes 159 lifeguard towers spanning 72 miles of coastline to protect millions of beach visitors annually. The Department is one of the largest emergency service organizations in the country and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural as well as man-made disasters in Southern California.

The Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services.

The 2020-21 Recommended Budget primarily reflects funding for Board-approved increases in salaries and employee benefits, and removal of funding provided on a one-time basis for various expenses in the prior fiscal year.

Critical/Strategic Planning Initiatives

The Department will focus on the following priorities of its strategic plan goals:

- Emergency Operations - Enhance public safety by focusing on the training and well-being of the Department's first responders. The Department will provide training on implicit bias awareness, cultural competency, and cultural inclusivity to ensure that first responders are familiar with the County's diverse population and workforce. It will also implement strategies to improve the mental, physical and behavioral health of its personnel.
- Public Services - Support community resilience by implementing environmental initiatives, catastrophic preparedness, and public education programs. The Department will review and revise the Continuity of Operations Program to include short scripts for staff to utilize, develop, and implement catastrophic preparedness strategies for the Department and the community, and identify gaps and solutions in the Lifeguard Division's emergency preparedness and resilience as it relates to tsunami and coastal storm incidents.
- Organizational Effectiveness - The future of tomorrow's Fire Department will be built on maintaining accountability from an efficient organization of strong and capable staff who utilize advancements in technology to provide superior service to the public. The Department will assess its long-term infrastructure needs related to privacy and access, facilities, information technology, and communication systems, and conduct trend analysis on injury, illness, and vehicle accidents to determine appropriate mitigations to reduce organizational risks.

Changes From 2019-20 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2019-20 Final Adopted Budget	**1,286,299,000**	**1,286,299,000**	**4,695.0**
Other Changes			
1. Emergency Medical Services: Reflects the one-time carryover of Measure B funding for the Advanced Provider Response Unit pilot program and 2.0 Physician Specialist, Emergency Medicine positions to provide additional support.	60,000	1,236,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	20,724,000	705,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	5,407,000	--	--
4. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	14,875,000	510,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	4,928,000	90,000	--
6. Other Salaries and Employee Benefits: Reflects adjustments to various salaries and employee benefits categories based on historical costs and future year projections.	5,087,000	--	--
7. Support Positions: Reflects Board-approved reclassifications.	138,000	--	--
8. Operational Costs: Reflects changes in operational costs such as services provided by other County departments, rents and leases, and judgments and damages.	3,025,000	--	--
9. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various expenses.	(37,150,000)	(39,346,000)	--
10. Grants: Reflects the carryover of Board-approved grant funding for services and supplies.	71,000	71,000	--
11. Donations: Reflects funding from donations for services.	10,000	10,000	--
12. Property Tax: Reflects an increase in property taxes based on a projected increase in assessed valuation.	--	43,317,000	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
13. Special Tax: Reflects an increase in special taxes based on current collection trends.	--	1,526,000	--
14. Other Revenue: Reflects an increase in revenue generated from various fees.	--	8,926,000	--
15. Lifeguard Operational Cost-of-Living Adjustment (COLA): Reflects funding from the General Fund to meet the requirements of the Beach and Ocean Rescue Services agreement.	--	130,000	--
Total Changes	**17,175,000**	**17,175,000**	**0.0**
2020-21 Recommended Budget	**1,303,474,000**	**1,303,474,000**	**4,695.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding to hire and train additional firefighters, paramedics, and upgrade staff positions, as well as maintain, update, and replace emergency response infrastructure, including upgrade or replacement of aging firefighter safety equipment, vehicles, facilities, life-saving rescue tools, and emergency communications technology. The Department utilizes a multi-year forecast for financial planning purposes and will also continue to evaluate potential ongoing revenue streams to help meet future needs.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 414,000.00	$ 20,163,000	$ 20,163,000	$ 0	$ 0	$ (20,163,000)
CANCEL OBLIGATED FUND BAL	35,077,908.00	15,767,000	0	0	0	0
AUDITING AND ACCOUNTING FEES	3,171,186.56	3,272,000	3,258,000	3,374,000	3,374,000	116,000
BUSINESS LICENSES	1,139,334.00	1,944,000	1,140,000	1,993,000	1,993,000	853,000
CHARGES FOR SERVICES - OTHER	201,828,601.51	208,046,000	215,856,000	221,162,000	221,162,000	5,306,000
CONTRACT CITIES SERVICES COST RECOVERY	248,773.60	285,000	264,000	285,000	285,000	21,000
COURT FEES & COSTS	49,425.00	51,000	52,000	51,000	51,000	(1,000)
EDUCATIONAL SERVICES	1,185,403.04	655,000	655,000	655,000	655,000	0
FEDERAL - GRANTS	5,436,471.98	5,611,000	10,483,000	193,000	193,000	(10,290,000)
FEDERAL - OTHER	(61,066.68)	6,170,000	0	0	0	0
FORFEITURES & PENALTIES	19,890.42	20,000	23,000	21,000	21,000	(2,000)
INTEREST	1,543,474.13	1,399,000	1,302,000	1,399,000	1,399,000	97,000
MISCELLANEOUS	2,919,295.53	2,022,000	1,702,000	1,980,000	1,980,000	278,000
OTHER LICENSES & PERMITS	15,708,468.26	16,182,000	17,191,000	17,658,000	17,658,000	467,000
OTHER SALES	8,003.16	7,000	29,000	7,000	7,000	(22,000)
OTHER STATE - IN-LIEU TAXES	23,348.34	24,000	24,000	24,000	24,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,408,205.94	2,408,000	2,262,000	2,408,000	2,408,000	146,000
PLANNING & ENGINEERING SERVICES	5,213,058.48	6,083,000	5,214,000	6,235,000	6,235,000	1,021,000
PROP TAXES - CURRENT - SECURED	740,352,157.35	778,237,000	761,613,000	799,832,000	799,832,000	38,219,000
PROP TAXES - CURRENT - UNSECURED	23,366,225.50	24,616,000	24,716,000	25,879,000	25,879,000	1,163,000
PROP TAXES - PRIOR - SECURED	(10,463,143.55)	(10,463,000)	2,309,000	1,956,000	1,956,000	(353,000)
PROP TAXES - PRIOR - UNSECURED	(5,902.47)	107,000	244,000	107,000	107,000	(137,000)
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	43,555,861.06	46,286,000	44,360,000	49,196,000	49,196,000	4,836,000
REDEVELOPMENT / HOUSING	1,293,530.47	8,238,000	0	0	0	0
RENTS & CONCESSIONS	101,064.00	101,000	101,000	101,000	101,000	0
SALE OF CAPITAL ASSETS	115,502.53	215,000	270,000	215,000	215,000	(55,000)
SETTLEMENTS	209.42	0	0	0	0	0
SPECIAL ASSESSMENTS	13,399.10	12,000	15,000	12,000	12,000	(3,000)
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	5,954,737.00	6,810,000	8,275,000	5,045,000	5,045,000	(3,230,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	3,881,158.62	3,989,000	4,085,000	3,989,000	3,989,000	(96,000)
STATE - OTHER	2,361,397.68	2,120,000	2,120,000	2,120,000	2,120,000	0
STATE AID - CORRECTIONS	4,846,893.56	4,847,000	4,847,000	4,847,000	4,847,000	0
STATE AID - DISASTER	0.00	585,000	1,090,000	0	0	(1,090,000)
SUPPLEMENTAL PROP TAXES - CURRENT	20,521,020.25	20,521,000	20,910,000	20,521,000	20,521,000	(389,000)
SUPPLEMENTAL PROP TAXES- PRIOR	749,099.09	727,000	727,000	705,000	705,000	(22,000)
TRANSFERS IN	39,271,697.00	43,280,000	45,002,000	43,981,000	43,981,000	(1,021,000)
VOTER APPROVED SPECIAL TAXES	84,136,544.01	85,813,000	85,997,000	87,523,000	87,523,000	1,526,000
TOTAL FINANCING SOURCES	$1,236,385,231.89	$ 1,306,150,000	$ 1,286,299,000	$ 1,303,474,000	$ 1,303,474,000	$ 17,175,000

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 700,763,752.63	$ 752,388,000	$ 708,930,000	$ 730,168,000	$ 730,168,000	$ 21,238,000
CAFETERIA BENEFIT PLANS	88,719,717.95	91,455,000	91,718,000	93,574,000	93,574,000	1,856,000
COUNTY EMPLOYEE RETIREMENT	124,253,086.25	132,631,000	139,956,000	154,862,000	154,862,000	14,906,000
DENTAL INSURANCE	1,975,206.81	2,022,000	2,064,000	2,105,000	2,105,000	41,000
DEPENDENT CARE SPENDING ACCOUNTS	433,127.05	451,000	466,000	459,000	459,000	(7,000)
DISABILITY BENEFITS	1,104,413.26	1,165,000	796,000	1,609,000	1,609,000	813,000
FICA (OASDI)	9,387,719.20	10,017,000	10,017,000	10,587,000	10,587,000	570,000
HEALTH INSURANCE	4,778,219.35	4,959,000	5,618,000	5,802,000	5,802,000	184,000
LIFE INSURANCE	735,234.49	784,000	504,000	825,000	825,000	321,000
OTHER EMPLOYEE BENEFITS	106,615.76	157,000	500,000	500,000	500,000	0
RETIREE HEALTH INSURANCE	34,345,000.00	38,313,000	38,235,000	43,163,000	43,163,000	4,928,000
SAVINGS PLAN	1,584,187.40	1,699,000	1,699,000	1,887,000	1,887,000	188,000
THRIFT PLAN (HORIZONS)	13,977,648.79	14,847,000	14,842,000	15,572,000	15,572,000	730,000
UNEMPLOYMENT INSURANCE	277,347.00	258,000	450,000	295,000	295,000	(155,000)
WORKERS' COMPENSATION	80,820,596.11	87,375,000	80,103,000	85,649,000	85,649,000	5,546,000
TOTAL S & E B	1,063,261,872.05	1,138,521,000	1,095,898,000	1,147,057,000	1,147,057,000	51,159,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	23,520,442.83	26,548,000	26,398,000	27,637,000	27,637,000	1,239,000
CLOTHING & PERSONAL SUPPLIES	3,351,337.71	3,844,000	3,065,000	3,946,000	3,946,000	881,000
COMMUNICATIONS	565,854.71	209,000	664,000	672,000	672,000	8,000
COMPUTING-MAINFRAME	2,317,306.55	2,611,000	2,869,000	3,902,000	3,902,000	1,033,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	996,806.01	1,187,000	1,124,000	512,000	512,000	(612,000)
COMPUTING-PERSONAL	1,760,999.45	1,566,000	1,259,000	1,487,000	1,487,000	228,000
CONTRACTED PROGRAM SERVICES	123,598.61	150,000	150,000	150,000	150,000	0
FOOD	1,921,856.77	1,125,000	1,019,000	1,025,000	1,025,000	6,000
HOUSEHOLD EXPENSE	2,694,225.19	1,959,000	1,632,000	1,672,000	1,672,000	40,000
INFORMATION TECHNOLOGY SECURITY	57,028.53	7,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	2,251,929.64	2,930,000	3,036,000	2,794,000	2,794,000	(242,000)
INSURANCE	3,136,819.79	4,463,000	4,468,000	2,574,000	2,574,000	(1,894,000)
MAINTENANCE - EQUIPMENT	17,756,496.46	18,729,000	19,177,000	19,278,000	19,278,000	101,000
MAINTENANCE-BUILDINGS & IMPRV	8,622,686.31	7,063,000	9,095,000	8,317,000	8,317,000	(778,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	6,408,269.94	3,528,000	4,545,000	3,833,000	3,833,000	(712,000)
MEMBERSHIPS	15,721.72	30,000	24,000	28,000	28,000	4,000
MISCELLANEOUS EXPENSE	(4,602,085.09)	964,000	8,062,000	8,025,000	8,025,000	(37,000)
OFFICE EXPENSE	993,850.29	938,000	1,049,000	1,070,000	1,070,000	21,000
PROFESSIONAL SERVICES	11,494,018.22	10,648,000	9,494,000	8,262,000	8,262,000	(1,232,000)
PUBLICATIONS & LEGAL NOTICES	17,935.34	65,000	103,000	100,000	100,000	(3,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	4,676,362.05	9,704,000	9,636,000	7,479,000	7,479,000	(2,157,000)
RENTS & LEASES - EQUIPMENT	1,053,282.44	1,394,000	1,247,000	1,592,000	1,592,000	345,000
SMALL TOOLS & MINOR EQUIPMENT	4,883,036.44	3,621,000	16,211,000	4,389,000	4,389,000	(11,822,000)
SPECIAL DEPARTMENTAL EXPENSE	823,596.20	904,000	1,410,000	1,239,000	1,239,000	(171,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TECHNICAL SERVICES	11,740,636.07	19,463,000	10,186,000	10,435,000	10,435,000	249,000
TELECOMMUNICATIONS	12,253,910.22	15,345,000	12,614,000	14,842,000	14,842,000	2,228,000
TRAINING	816,110.29	1,623,000	865,000	871,000	871,000	6,000
TRANSPORTATION AND TRAVEL	9,314,615.15	9,114,000	8,426,000	8,436,000	8,436,000	10,000
UTILITIES	4,635,360.40	4,921,000	5,764,000	5,694,000	5,694,000	(70,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(1,105,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	133,602,008.24	153,548,000	156,593,000	143,262,000	143,262,000	(13,331,000)
OTHER CHARGES						
INTEREST ON OTHER LONG TERM DEBT	124,946.50	623,000	259,000	823,000	823,000	564,000
JUDGMENTS & DAMAGES	3,736,621.16	3,267,000	2,740,000	4,919,000	4,919,000	2,179,000
RETIREMENT OF OTHER LONG TERM DEBT	2,131,258.11	2,352,000	2,181,000	2,508,000	2,508,000	327,000
TAXES & ASSESSMENTS	169,999.78	126,000	152,000	107,000	107,000	(45,000)
TOTAL OTH CHARGES	6,162,825.55	6,368,000	5,332,000	8,357,000	8,357,000	3,025,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	85,000	142,000	0	0	(142,000)
AIRCRAFT & AIRPORT EQUIPMENT	0.00	0	100,000	0	0	(100,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	11,000	461,000	0	0	(461,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	87,715.40	47,000	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	80,480.77	88,000	0	0	0	0
ELECTRONIC EQUIPMENT	475,326.76	46,000	77,000	0	0	(77,000)
FOOD PREPARATION EQUIPMENT	66,823.28	25,000	0	0	0	0
MACHINERY EQUIPMENT	210,564.34	33,000	12,000	0	0	(12,000)
MANUFACTURED/PREFABRICATED STRUCTURE	61,349.14	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	0	7,000	0	0	(7,000)
MEDICAL-MINOR EQUIPMENT	149,172.53	124,000	303,000	0	0	(303,000)
NON-MEDICAL LAB/TESTING EQUIP	(1,224.00)	0	0	0	0	0
PARK/RECREATION EQUIPMENT	12,962.69	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	97,974.42	0	70,000	0	0	(70,000)
VEHICLES & TRANSPORTATION EQUIPMENT	1,053,976.81	836,000	2,315,000	0	0	(2,315,000)
WATERCRAFT/VESSEL/BARGES/TUGS	229,288.00	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,524,410.14	1,295,000	3,487,000	0	0	(3,487,000)
TOTAL CAPITAL ASSETS	2,524,410.14	1,295,000	3,487,000	0	0	(3,487,000)
OTHER FINANCING USES						
TRANSFERS OUT	5,756,000.00	6,418,000	4,798,000	4,798,000	4,798,000	0
TOTAL OTH FIN USES	5,756,000.00	6,418,000	4,798,000	4,798,000	4,798,000	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	20,191,000	0	0	(20,191,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 4,915,257.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 4,915,257.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$1,216,222,372.98	$ 1,306,150,000	$ 1,286,299,000	$ 1,303,474,000	$ 1,303,474,000	$ 17,175,000
BUDGETED POSITIONS	4,696.0	4,695.0	4,695.0	4,695.0	4,695.0	0.0

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 37,796.88	$ 89,000	$ 44,000	$ 31,000	$ 31,000	$ (13,000)
TOTAL FINANCING SOURCES	$ 37,796.88	$ 89,000	$ 44,000	$ 31,000	$ 31,000	$ (13,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 32,822,905.30	$ 35,383,000	$ 37,287,000	$ 39,453,000	$ 39,453,000	$ 2,166,000
SERVICES & SUPPLIES	24,212,948.22	55,819,000	53,155,000	55,383,000	55,383,000	2,228,000
OTHER CHARGES	40,454.70	3,387,000	2,892,000	5,026,000	5,026,000	2,134,000
CAPITAL ASSETS - EQUIPMENT	53,612.67	47,000	0	0	0	0
GROSS TOTAL	$ 57,129,920.89	$ 94,636,000	$ 93,334,000	$ 99,862,000	$ 99,862,000	$ 6,528,000
TOTAL FINANCING USES	$ 57,129,920.89	$ 94,636,000	$ 93,334,000	$ 99,862,000	$ 99,862,000	$ 6,528,000
BUDGETED POSITIONS	305.0	306.0	306.0	306.0	306.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 637,102.06	$ 0	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(1,105,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	637,102.06	(1,105,000)	0	0	0	0
GROSS TOTAL	$ 637,102.06	$ (1,105,000)	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 637,102.06	$ (1,105,000)	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 24,357.83	$ 1,460,000	$ 1,894,000	$ 1,236,000	$ 1,236,000	$ (658,000)
TOTAL FINANCING SOURCES	$ 24,357.83	$ 1,460,000	$ 1,894,000	$ 1,236,000	$ 1,236,000	$ (658,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 9,727,142.57	$ 16,905,000	$ 11,299,000	$ 12,039,000	$ 12,039,000	$ 740,000
SERVICES & SUPPLIES	1,982,426.63	4,608,000	4,223,000	3,100,000	3,100,000	(1,123,000)
OTHER CHARGES	22,706.65	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	21,719.44	105,000	0	0	0	0
GROSS TOTAL	$ 11,753,995.29	$ 21,618,000	$ 15,522,000	$ 15,139,000	$ 15,139,000	$ (383,000)
TOTAL FINANCING USES	$ 11,753,995.29	$ 21,618,000	$ 15,522,000	$ 15,139,000	$ 15,139,000	$ (383,000)
BUDGETED POSITIONS	56.0	58.0	58.0	58.0	58.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 2,540,845.25	$ 7,877,000	$ 3,601,000	$ 27,000	$ 27,000	$ (3,574,000)
TOTAL FINANCING SOURCES	$ 2,540,845.25	$ 7,877,000	$ 3,601,000	$ 27,000	$ 27,000	$ (3,574,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,001,752.35	$ 17,098,000	$ 15,741,000	$ 16,942,000	$ 16,942,000	$ 1,201,000
SERVICES & SUPPLIES	7,856,860.09	16,070,000	7,027,000	4,381,000	4,381,000	(2,646,000)
OTHER CHARGES	17,670.04	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	1,063,479.76	528,000	633,000	0	0	(633,000)
GROSS TOTAL	$ 24,939,762.24	$ 33,696,000	$ 23,401,000	$ 21,323,000	$ 21,323,000	$ (2,078,000)
TOTAL FINANCING USES	$ 24,939,762.24	$ 33,696,000	$ 23,401,000	$ 21,323,000	$ 21,323,000	$ (2,078,000)
BUDGETED POSITIONS	85.0	86.0	86.0	86.0	86.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 414,000.00	$ 20,163,000	$ 20,163,000	$ 0	$ 0	$ (20,163,000)
CANCEL OBLIGATED FUND BAL	35,077,908.00	15,767,000	0	0	0	0
PROPERTY TAXES	818,075,317.23	860,031,000	854,879,000	898,196,000	898,196,000	43,317,000
SPECIAL ASSESSMENTS	(885.90)	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	84,136,544.01	85,813,000	85,997,000	87,523,000	87,523,000	1,526,000
OTHER REVENUE	9,220,520.23	16,121,000	7,736,000	7,883,000	7,883,000	147,000
TOTAL FINANCING SOURCES	$ 946,923,403.57	$ 997,895,000	$ 968,775,000	$ 993,602,000	$ 993,602,000	$ 24,827,000
FINANCING USES						
SERVICES & SUPPLIES	$ 24,093,289.13	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER CHARGES	2,400,490.16	0	0	0	0	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	20,191,000	0	0	(20,191,000)
GROSS TOTAL	$ 26,493,779.29	$ 0	$ 20,191,000	$ 0	$ 0	$ (20,191,000)
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 4,915,257.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 4,915,257.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 31,409,036.29	$ 0	$ 20,191,000	$ 0	$ 0	$ (20,191,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 24,626,125.00	$ 23,895,000	$ 26,051,000	$ 26,051,000	$ 26,051,000	$ 0
TOTAL FINANCING SOURCES	$ 24,626,125.00	$ 23,895,000	$ 26,051,000	$ 26,051,000	$ 26,051,000	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 19,388,088.23	$ 24,438,000	$ 23,497,000	$ 24,251,000	$ 24,251,000	$ 754,000
SERVICES & SUPPLIES	349,826.99	605,000	605,000	608,000	608,000	3,000
OTHER CHARGES	6,390.90	0	0	0	0	0
GROSS TOTAL	$ 19,744,306.12	$ 25,043,000	$ 24,102,000	$ 24,859,000	$ 24,859,000	$ 757,000
TOTAL FINANCING USES	$ 19,744,306.12	$ 25,043,000	$ 24,102,000	$ 24,859,000	$ 24,859,000	$ 757,000
BUDGETED POSITIONS	144.0	144.0	144.0	144.0	144.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 914,729.82	$ 160,000	$ 160,000	$ 160,000	$ 160,000	$ 0
TOTAL FINANCING SOURCES	$ 914,729.82	$ 160,000	$ 160,000	$ 160,000	$ 160,000	$ 0
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 15,470,362.37	$ 16,915,000	$ 18,383,000	$ 17,566,000	$ 17,566,000	$ (817,000)
SERVICES & SUPPLIES	1,767,950.66	2,211,000	3,712,000	3,588,000	3,588,000	(124,000)
OTHER CHARGES	31,105.60	0	0	0	0	0
GROSS TOTAL	$ 17,269,418.63	$ 19,126,000	$ 22,095,000	$ 21,154,000	$ 21,154,000	$ (941,000)
TOTAL FINANCING USES	$ 17,269,418.63	$ 19,126,000	$ 22,095,000	$ 21,154,000	$ 21,154,000	$ (941,000)
BUDGETED POSITIONS	91.0	90.0	90.0	90.0	90.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 45,576,648.60	$ 46,476,000	$ 46,517,000	$ 48,091,000	$ 48,091,000	$ 1,574,000
TOTAL FINANCING SOURCES	$ 45,576,648.60	$ 46,476,000	$ 46,517,000	$ 48,091,000	$ 48,091,000	$ 1,574,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 52,485,228.57	$ 57,364,000	$ 54,386,000	$ 55,975,000	$ 55,975,000	$ 1,589,000
SERVICES & SUPPLIES	1,929,358.74	2,896,000	3,048,000	2,990,000	2,990,000	(58,000)
OTHER CHARGES	34,040.73	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	416,993.03	0	0	0	0	0
GROSS TOTAL	$ 54,865,621.07	$ 60,260,000	$ 57,434,000	$ 58,965,000	$ 58,965,000	$ 1,531,000
TOTAL FINANCING USES	$ 54,865,621.07	$ 60,260,000	$ 57,434,000	$ 58,965,000	$ 58,965,000	$ 1,531,000
BUDGETED POSITIONS	294.0	294.0	294.0	294.0	294.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 192,474,841.87	$ 204,473,000	$ 217,627,000	$ 209,453,000	$ 209,453,000	$ (8,174,000)
TOTAL FINANCING SOURCES	$ 192,474,841.87	$ 204,473,000	$ 217,627,000	$ 209,453,000	$ 209,453,000	$ (8,174,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 821,961,019.24	$ 866,698,000	$ 836,481,000	$ 877,045,000	$ 877,045,000	$ 40,564,000
SERVICES & SUPPLIES	32,376,471.05	31,120,000	41,660,000	31,948,000	31,948,000	(9,712,000)
OTHER CHARGES	1,205,782.20	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	549,326.16	58,000	2,854,000	0	0	(2,854,000)
OTHER FINANCING USES	4,806,000.00	4,798,000	4,798,000	4,798,000	4,798,000	0
GROSS TOTAL	$ 860,898,598.65	$ 902,674,000	$ 885,793,000	$ 913,791,000	$ 913,791,000	$ 27,998,000
TOTAL FINANCING USES	$ 860,898,598.65	$ 902,674,000	$ 885,793,000	$ 913,791,000	$ 913,791,000	$ 27,998,000
BUDGETED POSITIONS	3,177.0	3,173.0	3,173.0	3,173.0	3,173.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 14,285.00	$ 12,000	$ 15,000	$ 12,000	$ 12,000	$ (3,000)
OTHER REVENUE	14,551,842.82	16,799,000	14,729,000	17,210,000	17,210,000	2,481,000
TOTAL FINANCING SOURCES	$ 14,566,127.82	$ 16,811,000	$ 14,744,000	$ 17,222,000	$ 17,222,000	$ 2,478,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 51,968,987.87	$ 55,658,000	$ 53,520,000	$ 56,044,000	$ 56,044,000	$ 2,524,000
SERVICES & SUPPLIES	999,963.71	1,364,000	1,397,000	754,000	754,000	(643,000)
OTHER CHARGES	54,915.40	0	0	0	0	0
GROSS TOTAL	$ 53,023,866.98	$ 57,022,000	$ 54,917,000	$ 56,798,000	$ 56,798,000	$ 1,881,000
TOTAL FINANCING USES	$ 53,023,866.98	$ 57,022,000	$ 54,917,000	$ 56,798,000	$ 56,798,000	$ 1,881,000
BUDGETED POSITIONS	251.0	251.0	251.0	251.0	251.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 8,700,355.25	$ 7,014,000	$ 6,886,000	$ 7,601,000	$ 7,601,000	$ 715,000
TOTAL FINANCING SOURCES	$ 8,700,355.25	$ 7,014,000	$ 6,886,000	$ 7,601,000	$ 7,601,000	$ 715,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 43,436,385.55	$ 48,062,000	$ 45,304,000	$ 47,742,000	$ 47,742,000	$ 2,438,000
SERVICES & SUPPLIES	37,395,810.96	39,960,000	41,766,000	40,510,000	40,510,000	(1,256,000)
OTHER CHARGES	2,349,269.17	2,981,000	2,440,000	3,331,000	3,331,000	891,000
CAPITAL ASSETS - EQUIPMENT	419,279.08	557,000	0	0	0	0
OTHER FINANCING USES	950,000.00	1,620,000	0	0	0	0
GROSS TOTAL	$ 84,550,744.76	$ 93,180,000	$ 89,510,000	$ 91,583,000	$ 91,583,000	$ 2,073,000
TOTAL FINANCING USES	$ 84,550,744.76	$ 93,180,000	$ 89,510,000	$ 91,583,000	$ 91,583,000	$ 2,073,000
BUDGETED POSITIONS	293.0	293.0	293.0	293.0	293.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000
GROSS TOTAL	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000
NET TOTAL	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000
NET COUNTY COST	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2020-21 Budget Message

The Fire Department - Lifeguard budget provides funding for lifeguard services at County-operated beaches, which is the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a percentage of all costs and budgeted positions for ocean lifeguard services.

The 2020-21 Recommended Budget reflects an NCC increase of $1.4 million for Board-approved increases in salaries and health insurance subsidies and an estimated COLA per the terms of the revised Beach and Ocean Rescue Services agreement.

Critical/Strategic Planning Initiatives

The 2020-21 Recommended Budget supports the Fire Department's strategic plan efforts as it relates to lifeguard operations.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**36,955,000**	**0**	**0**	**36,955,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	705,000	--	--	705,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	510,000	--	--	510,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree health care benefits.	90,000	--	--	90,000	--
4. COLA: Reflects an estimated COLA increase based on the Board-approved operating agreement.	130,000	--	--	130,000	--
Total Changes	**1,435,000**	**0**	**0**	**1,435,000**	**0.0**
2020-21 Recommended Budget	**38,390,000**	**0**	**0**	**38,390,000**	**0.0**

Critical and Unmet Needs

The Lifeguard budget has unmet needs totaling $0.5 million for dive team training ($0.3 million), paramedic training ($0.1 million), and emergency medical technician continuing education classes ($0.1 million).

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
TRANSFERS OUT	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000
TOTAL OTH FIN USES	35,646,000.00	36,966,000	36,955,000	38,390,000	38,390,000	1,435,000
GROSS TOTAL	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000
NET TOTAL	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000
NET COUNTY COST	$ 35,646,000.00	$ 36,966,000	$ 36,955,000	$ 38,390,000	$ 38,390,000	$ 1,435,000

Departmental Program Summary

1. Emergency Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	987,895,000	258,780,000	3,525.0
Less Administration	--	--	--
Net Program Costs	987,895,000	258,780,000	3,525.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

Provide life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, technical training, and homeland security and disaster preparedness.

2. Prevention Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	81,657,000	43,273,000	395.0
Less Administration	--	--	--
Net Program Costs	81,657,000	43,273,000	395.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

Identify, correct and minimize fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

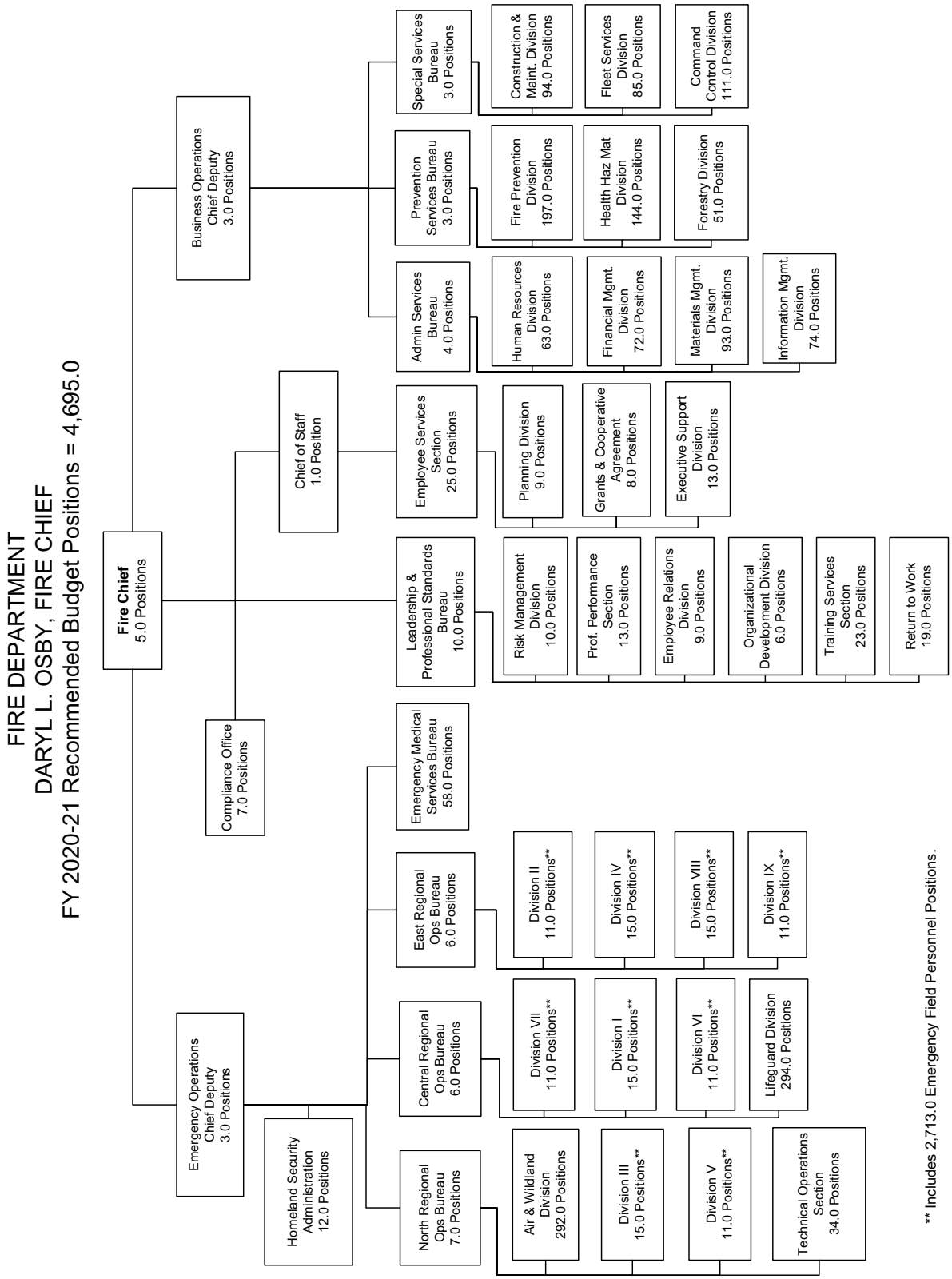
3. Business Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	233,922,000	1,001,421,000	775.0
Less Administration	--	--	--
Net Program Costs	233,922,000	1,001,421,000	775.0

Authority: Non-mandated, discretionary program.

Provide executive oversight and administrative support to the operations of the Department. This includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, information technology, procurement, fleet services, 9-1-1 dispatch and field communications, and construction and maintenance of departmental facilities.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	1,303,474,000	1,303,474,000	4,695.0


FIRE DEPARTMENT
DARYL L. OSBY, FIRE CHIEF
FY 2020-21 Recommended Budget Positions = 4,695.0
Fire Chief
5.0 Positions
Business Operations
Chief Deputy
3.0 Positions
Special Services
Bureau
3.0 Positions
Construction &
Maint. Division
94.0 Positions
Fleet Services
Division
85.0 Positions
Command
Control Division
111.0 Positions
Prevention
Services Bureau
3.0 Positions
Fire Prevention
Division
197.0 Positions
Health Haz Mat
Division
144.0 Positions
Forestry Division
51.0 Positions
Admin Services
Bureau
4.0 Positions
Human Resources
Division
63.0 Positions
Financial Mgmt.
Division
72.0 Positions
Materials Mgmt.
Division
93.0 Positions
Information Mgmt.
Division
74.0 Positions
Chief of Staff
1.0 Position
Employee Services
Section
25.0 Positions
Planning Division
9.0 Positions
Grants & Cooperative
Agreement
8.0 Positions
Executive Support
Division
13.0 Positions
Leadership &
Professional Standards
Bureau
10.0 Positions
Risk Management
Division
10.0 Positions
Prof. Performance
Section
13.0 Positions
Employee Relations
Division
9.0 Positions
Organizational
Development Division
6.0 Positions
Training Services
Section
23.0 Positions
Return to Work
19.0 Positions
Compliance Office
7.0 Positions
Emergency Medical
Services Bureau
58.0 Positions
Emergency Operations
Chief Deputy
3.0 Positions
East Regional
Ops Bureau
6.0 Positions
Division II
11.0 Positions**
Division IV
15.0 Positions**
Division VIII
15.0 Positions**
Division IX
11.0 Positions**
Central Regional
Ops Bureau
6.0 Positions
Division VII
11.0 Positions**
Division I
15.0 Positions**
Division VI
11.0 Positions**
Lifeguard Division
294.0 Positions
Homeland Security
Administration
12.0 Positions
North Regional
Ops Bureau
7.0 Positions
Air & Wildland
Division
292.0 Positions
Division III
15.0 Positions**
Division V
11.0 Positions**
Technical Operations
Section
34.0 Positions
** Includes 2,713.0 Emergency Field Personnel Positions.

Grand Jury

Darrell Mahood, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,878.27	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 679,672.12	$ 696,000	$ 716,000	$ 814,000	$ 739,000	$ 23,000
SERVICES & SUPPLIES	832,974.34	997,000	1,198,000	2,095,000	1,195,000	(3,000)
OTHER CHARGES	0.46	0	0	0	0	0
GROSS TOTAL	$ 1,512,646.92	$ 1,693,000	$ 1,914,000	$ 2,909,000	$ 1,934,000	$ 20,000
NET TOTAL	$ 1,512,646.92	$ 1,693,000	$ 1,914,000	$ 2,909,000	$ 1,934,000	$ 20,000
NET COUNTY COST	$ 1,501,768.65	$ 1,673,000	$ 1,894,000	$ 2,889,000	$ 1,914,000	$ 20,000
BUDGETED POSITIONS	5.0	0.0	5.0	6.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an increase in NCC of $20,000 primarily due to increases in costs for salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the diverse population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**1,914,000**	**0**	**20,000**	**1,894,000**	**5.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	12,000	--	--	12,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to general salary movements and adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	5,000	--	--	5,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,000	--	--	3,000	--
Total Changes	**20,000**	**0**	**0**	**20,000**	**0.0**
2020-21 Recommended Budget	**1,934,000**	**0**	**20,000**	**1,914,000**	**5.0**

Critical and Unmet Needs

To meet the expectations of the law and Board, recruitment from all segments of the County's population is required. The Los Angeles County Grand Jury still faces increased workloads due to recruitment and selection needs. An estimated $75,000 is needed for 1.0 Administrative Assistant II position to support increased recruitment and selection efforts.

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately $0.9 million for staff, grand juror expenses, space, and infrastructure.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 10,878.27	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
TOTAL REVENUE	$ 10,878.27	$ 20,000	$ 20,000	$ 20,000	$ 20,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 422,837.75	$ 430,000	$ 421,000	$ 507,000	$ 432,000	$ 11,000
CAFETERIA BENEFIT PLANS	102,053.47	102,000	108,000	109,000	109,000	1,000
COUNTY EMPLOYEE RETIREMENT	80,493.19	84,000	92,000	97,000	97,000	5,000
DENTAL INSURANCE	1,468.80	1,500	3,000	3,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	460.00	0	0	0	0	0
DISABILITY BENEFITS	2,782.89	3,000	1,000	4,000	4,000	3,000
FICA (OASDI)	4,926.50	5,000	6,000	6,000	6,000	0
HEALTH INSURANCE	8,858.03	9,000	13,000	13,000	13,000	0
LIFE INSURANCE	980.85	0	0	0	0	0
RETIREE HEALTH INSURANCE	40,000.00	46,000	54,000	57,000	57,000	3,000
SAVINGS PLAN	7,636.78	9,000	7,000	7,000	7,000	0
THRIFT PLAN (HORIZONS)	7,173.86	6,500	10,000	10,000	10,000	0
WORKERS' COMPENSATION	0.00	0	1,000	1,000	1,000	0
TOTAL S & E B	679,672.12	696,000	716,000	814,000	739,000	23,000
SERVICES & SUPPLIES						
COMMUNICATIONS	6,175.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	602,425.71	600,000	647,000	1,544,000	644,000	(3,000)
MAINTENANCE-BUILDINGS & IMPRV	27,657.38	26,000	26,000	26,000	26,000	0
MISCELLANEOUS EXPENSE	424.60	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	32,081.34	43,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	85,735.27	200,000	305,000	305,000	305,000	0
PUBLICATIONS & LEGAL NOTICES	31,000.00	21,000	31,000	31,000	31,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	0.00	0	12,000	12,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	0.00	0	5,000	5,000	5,000	0
TELECOMMUNICATIONS	3,942.32	9,000	9,000	9,000	9,000	0
TRAINING	4,400.00	8,000	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	0.00	0	14,000	14,000	14,000	0
UTILITIES	39,132.72	84,000	84,000	84,000	84,000	0
TOTAL S & S	832,974.34	997,000	1,198,000	2,095,000	1,195,000	(3,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.46	0	0	0	0	0
TOTAL OTH CHARGES	0.46	0	0	0	0	0
GROSS TOTAL	$ 1,512,646.92	$ 1,693,000	$ 1,914,000	$ 2,909,000	$ 1,934,000	$ 20,000
NET TOTAL	$ 1,512,646.92	$ 1,693,000	$ 1,914,000	$ 2,909,000	$ 1,934,000	$ 20,000
NET COUNTY COST	$ 1,501,768.65	$ 1,673,000	$ 1,894,000	$ 2,889,000	$ 1,914,000	$ 20,000
BUDGETED POSITIONS	5.0	0.0	5.0	6.0	5.0	0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	779,000	--	--	779,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	779,000	--	--	779,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	603,000	--	--	603,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	603,000	--	--	603,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County that are brought before them and presents them to the Court by indictment.

3. Administration (Civil and Criminal)

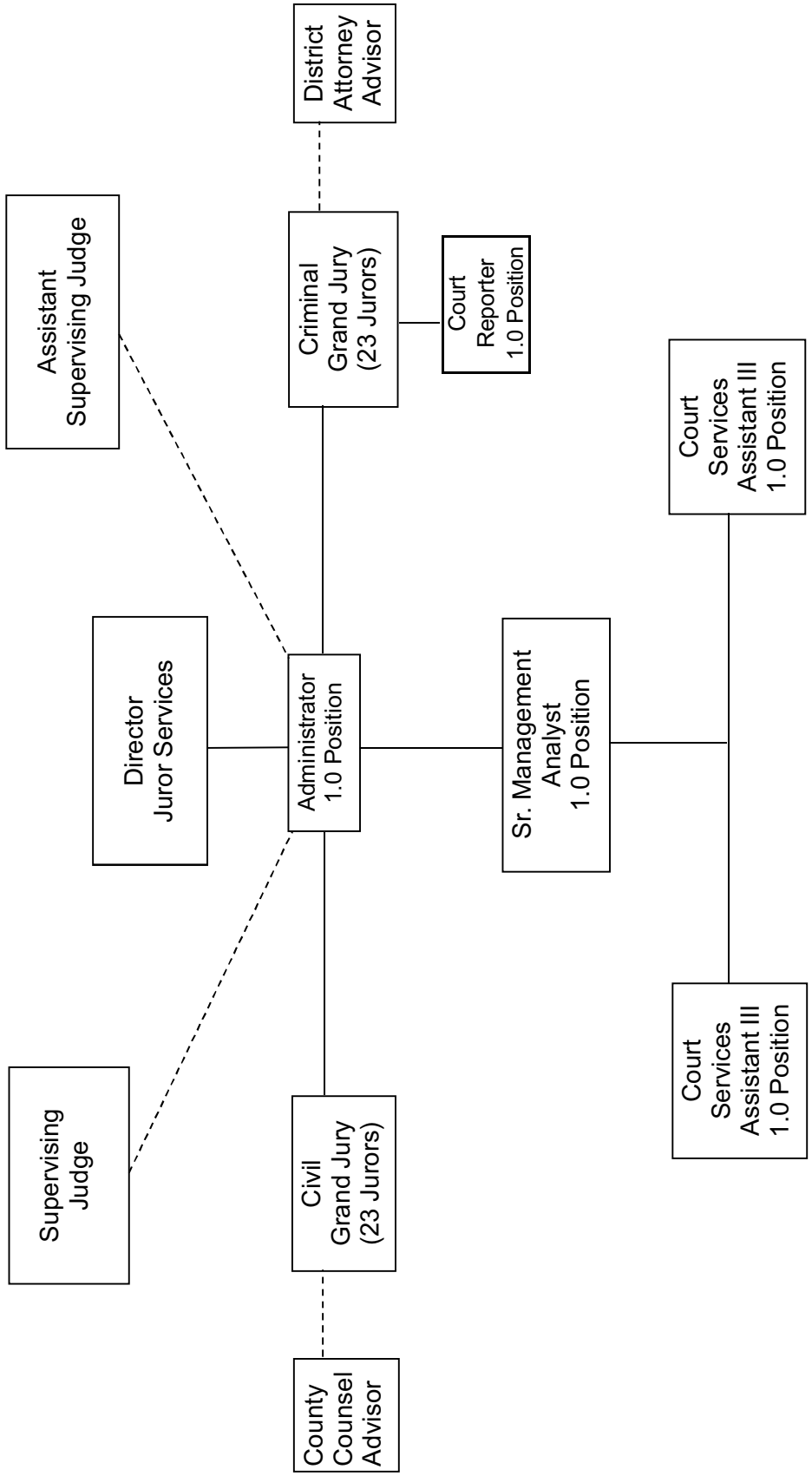
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	552,000	--	20,000	532,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	552,000	--	20,000	532,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Administration provides support and oversight in the areas of budget and fiscal, personnel, payroll, contracts, procurement, and information technology.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,934,000	0	20,000	1,914,000	5.0

GRAND JURY
Darrell Mahood, Director
Juror Services Division
FY 2020-21 Recommended Budget Postions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,962,242.93	$ 743,000	$ 743,000	$ 726,000	$ 726,000	$ (17,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,514,063.03	$ 6,322,000	$ 6,322,000	$ 5,997,000	$ 5,997,000	$ (325,000)
GROSS TOTAL	$ 5,514,063.03	$ 6,322,000	$ 6,322,000	$ 5,997,000	$ 5,997,000	$ (325,000)
NET TOTAL	$ 5,514,063.03	$ 6,322,000	$ 6,322,000	$ 5,997,000	$ 5,997,000	$ (325,000)
NET COUNTY COST	$ 3,551,820.10	$ 5,579,000	$ 5,579,000	$ 5,271,000	$ 5,271,000	$ (308,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place to celebrate as well as protect and expand green and open spaces for public use.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $0.3 million due to the deletion of one-time funding, partially offset by increases for programming and park operational costs.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by providing an open space for casual sitting, leisurely strolling, and civic gatherings. Grand Park serves the community by providing space for community groups, neighbors, schoolchildren, and sponsored performance events.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**6,322,000**	**0**	**743,000**	**5,579,000**	**0.0**
New/Expanded Programs					
1. Fourth of July: Reflects an increase in one-time funding for security and other costs associated with the Fourth of July celebration.	80,000	--	--	80,000	--
Other Changes					
1. Services and Supplies: Reflects an increase in services and supplies for park operations, fully offset by an increase in event and rental fee revenues based on anticipated trends.	17,000	--	17,000	--	--
2. County-Funded Contracts: Reflects an increase in funding for custodial costs which is a County-funded contractual obligation.	22,000	--	--	22,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programming and operations throughout Grand Park.	(410,000)	--	--	(410,000)	--
4. Ministerial Adjustment: Reflects the realignment of expenditures and revenues based on historical trends.	(34,000)	--	(34,000)	--	--
Total Changes	**(325,000)**	**0**	**(17,000)**	**(308,000)**	**0.0**
2020-21 Recommended Budget	**5,997,000**	**0**	**726,000**	**5,271,000**	**0.0**

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 318,000	$ 318,000	$ 284,000	$ 284,000	$ (34,000)
MISCELLANEOUS	3,998.77	0	0	0	0	0
RENTS & CONCESSIONS	1,958,244.16	425,000	425,000	442,000	442,000	17,000
TOTAL REVENUE	$ 1,962,242.93	$ 743,000	$ 743,000	$ 726,000	$ 726,000	$ (17,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 75,000.00	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$ 0
MAINTENANCE-BUILDINGS & IMPRV	888,000.00	1,184,000	1,184,000	1,107,000	1,107,000	(77,000)
MISCELLANEOUS EXPENSE	3,140,560.23	3,908,000	3,908,000	3,660,000	3,660,000	(248,000)
TECHNICAL SERVICES	1,158,000.00	859,000	859,000	859,000	859,000	0
UTILITIES	252,502.80	289,000	289,000	289,000	289,000	0
TOTAL S & S	5,514,063.03	6,322,000	6,322,000	5,997,000	5,997,000	(325,000)
GROSS TOTAL	$ 5,514,063.03	$ 6,322,000	$ 6,322,000	$ 5,997,000	$ 5,997,000	$ (325,000)
NET TOTAL	$ 5,514,063.03	$ 6,322,000	$ 6,322,000	$ 5,997,000	$ 5,997,000	$ (325,000)
NET COUNTY COST	$ 3,551,820.10	$ 5,579,000	$ 5,579,000	$ 5,271,000	$ 5,271,000	$ (308,000)

Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,075,424.00	$ 12,574,000	$ 20,324,000	$ 51,000,000	$ 51,000,000	$ 30,676,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 10,863,389.14	$ 22,266,000	$ 43,479,000	$ 56,469,000	$ 56,469,000	$ 12,990,000
OTHER CHARGES	16,796,736.66	27,945,000	34,932,000	38,520,000	38,520,000	3,588,000
GROSS TOTAL	$ 27,660,125.80	$ 50,211,000	$ 78,411,000	$ 94,989,000	$ 94,989,000	$ 16,578,000
NET TOTAL	$ 27,660,125.80	$ 50,211,000	$ 78,411,000	$ 94,989,000	$ 94,989,000	$ 16,578,000
NET COUNTY COST	$ 25,584,701.80	$ 37,637,000	$ 58,087,000	$ 43,989,000	$ 43,989,000	$ (14,098,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Office of Homelessness (Office) oversees, coordinates, and ensures the implementation of the Homeless Initiative (HI) strategies to combat homelessness, while acting as the County's central point of contact for all ongoing efforts related to homelessness. The mission of the Office is guided by the following key directives:

- Prevent Homelessness;
- Subsidize Housing;
- Increase Income;
- Provide Case Management and Services;
- Create a Coordinated System; and
- Increase Affordable/Homeless Housing.

2020-21 Budget Message

The 2020-21 Recommended Budget provides funding for homeless services and supports the implementation of 51 HI strategies. Services include: providing homeless prevention programming for families and individuals; expanding rapid re-housing; developing interim/bridge housing for those exiting institutions; increasing employment opportunities for homeless adults via social enterprises and/or subsidized employment; expanding the Jail In Reach Program; providing services and rental subsidies for permanent supportive housing; implementing a coordinated countywide outreach and engagement system; establishing a decriminalization policy and first responder training to effectively address homeless encampments and unsheltered homeless individuals; enhancing the emergency shelter system; preserving and promoting the development of affordable housing for homeless families and individuals through proven and innovative approaches; and implementing other strategies and efforts that seek to coordinate a seamless homeless services system to better combat homelessness among single adults, families, and youth.

Critical/Strategic Planning Initiatives

As a result of Board actions, the Office continues to:

- Develop and implement innovative solutions to prevent and combat homelessness;
- Work with cities and the Council of Governments to implement plans to prevent and combat homelessness;
- Coordinate the implementation of the HI strategies;
- Coordinate the prioritization of housing and related services for homeless single adults for whom the County incurs the highest costs; and
- Partner with cities, service providers, philanthropy, faith-based organizations, and the business community to combat homelessness in the County.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**78,411,000**	**0**	**20,324,000**	**58,087,000**	**0.0**
Other Changes					
1. Homeless Housing Assistance and Prevention Program: Reflects new State funding for permanent supportive housing, interim housing, and services for transition age youth.	32,000,000	--	32,000,000	--	--
2. Carryover Funding: Reflects one-time carryover funding for HI strategies and homeless assistance programs.	25,177,000	--	--	25,177,000	--
3. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various HI strategies and homeless assistance programs.	(39,275,000)	--	--	(39,275,000)	--
4. AB 109 One-Time Funding: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis for various HI strategies.	(1,324,000)	--	(1,324,000)	--	--
Total Changes	**16,578,000**	**0**	**30,676,000**	**(14,098,000)**	**0.0**
2020-21 Recommended Budget	**94,989,000**	**0**	**51,000,000**	**43,989,000**	**0.0**

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	$ 1,971,539.00	$ 1,324,000	$ 1,324,000	$ 0	$ 0	$ (1,324,000)
STATE - OTHER	0.00	0	0	32,000,000	32,000,000	32,000,000
TRANSFERS IN	103,885.00	11,250,000	19,000,000	19,000,000	19,000,000	0
TOTAL REVENUE	$ 2,075,424.00	$ 12,574,000	$ 20,324,000	$ 51,000,000	$ 51,000,000	$ 30,676,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 0.00	$ 0	$ 148,000	$ 148,000	$ 148,000	$ 0
CONTRACTED PROGRAM SERVICES	0.00	22,266,000	43,331,000	56,321,000	56,321,000	12,990,000
INFORMATION TECHNOLOGY SERVICES	20,960.00	0	0	0	0	0
OFFICE EXPENSE	974.05	0	0	0	0	0
PROFESSIONAL SERVICES	10,721,237.21	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	109,294.20	0	0	0	0	0
TECHNICAL SERVICES	10,923.68	0	0	0	0	0
TOTAL S & S	10,863,389.14	22,266,000	43,479,000	56,469,000	56,469,000	12,990,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	16,796,736.66	0	0	0	0	0
SUPPORT & CARE OF PERSONS	0.00	27,945,000	34,932,000	38,520,000	38,520,000	3,588,000
TOTAL OTH CHARGES	16,796,736.66	27,945,000	34,932,000	38,520,000	38,520,000	3,588,000
GROSS TOTAL	$ 27,660,125.80	$ 50,211,000	$ 78,411,000	$ 94,989,000	$ 94,989,000	$ 16,578,000
NET TOTAL	$ 27,660,125.80	$ 50,211,000	$ 78,411,000	$ 94,989,000	$ 94,989,000	$ 16,578,000
NET COUNTY COST	$ 25,584,701.80	$ 37,637,000	$ 58,087,000	$ 43,989,000	$ 43,989,000	$ (14,098,000)

Departmental Program Summary

1. Homeless and Housing Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	94,989,000	--	51,000,000	43,989,000	--
Less Administration	--	--	--	--	--
Net Program Costs	94,989,000	--	51,000,000	43,989,000	--

Authority: Non-mandated, discretionary program.

Addresses the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	94,989,000	0	51,000,000	43,989,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,311,541.00	$ 16,192,000	$ 18,866,000	$ 23,909,000	$ 22,788,000	$ 3,922,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 66,264,023.19	$ 69,018,000	$ 77,492,000	$ 88,535,000	$ 83,313,000	$ 5,821,000
SERVICES & SUPPLIES	23,486,737.15	26,792,000	26,010,000	26,625,000	24,792,000	(1,218,000)
OTHER CHARGES	74,759.73	40,000	21,000	21,000	21,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 89,825,520.07	$ 95,850,000	$ 103,715,000	$ 115,373,000	$ 108,318,000	$ 4,603,000
INTRAFUND TRANSFERS	(56,377,954.00)	(58,572,000)	(63,763,000)	(69,041,000)	(64,840,000)	(1,077,000)
NET TOTAL	$ 33,447,566.07	$ 37,278,000	$ 39,952,000	$ 46,332,000	$ 43,478,000	$ 3,526,000
NET COUNTY COST	$ 20,136,025.07	$ 21,086,000	$ 21,086,000	$ 22,423,000	$ 20,690,000	$ (396,000)
BUDGETED POSITIONS	426.0	574.0	574.0	603.0	579.0	5.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resources solutions to support public service by recruiting, developing, and training a highly qualified, diverse workforce.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $0.4 million primarily attributed to the removal of prior-year funding provided on a one-time basis, partially offset by increases in Board-approved salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Department is driven to build and sustain a talented, diverse workforce that provides critical services to County residents. The Recommended Budget provides resources that will support the Board's priorities and the County's Strategic Plan and allows the Department to address the following 2016-21 strategic goals:

- Increase employability of underserved populations through meaningful training and employment opportunities to identified populations such as youth, the homeless, veterans, the disabled, under-employed, unemployed, and those seeking re-entry.
- Be a national leader in workforce diversity, inclusion, and acceptance by increasing outreach efforts to attract, develop, and retain diverse populations and heighten the cultural competencies of the County's leadership and workforce.
- Foster workforce development at every level to increase employees' job skills and service delivery through high-quality, multi-disciplinary training, career development, and succession planning.
- Implement customer feedback dashboards to enhance customer experience by regularly soliciting and utilizing input from customers to increase transparency in service delivery and enhance organizational performance.
- Create a workplace of the future by designing a workplace that supports digital initiatives, maximizes the use of space resources, encourages collaboration, and promotes workplace health.
- Amplify human resource excellence and continuous improvement by transforming services through continuous innovation, enhanced partnerships, and the creation of digital ecosystems.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**103,715,000**	**63,763,000**	**18,866,000**	**21,086,000**	**574.0**
New/Expanded Programs					
1. Countywide Talent Assessment Division: Reflects funding for 1.0 Principal Analyst, 2.0 Human Resources Analyst IV, and 1.0 Personnel Assistant positions to provide additional exam-related support.	830,000	647,000	183,000	--	4.0
2. Workplace and Community Programs: Reflects funding for 1.0 Human Resources Analyst III position to promote the County's initiatives in alternative work schedules and telework to ensure consistent practices across all departments.	197,000	--	197,000	--	1.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,611,000	20,000	2,083,000	508,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	117,000	92,000	25,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,365,000	--	1,109,000	256,000	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	557,000	206,000	293,000	58,000	--
5. Deletion of One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Integrated Case Management System, testing and training facilities, and professional training and development.	(885,000)	--	--	(885,000)	--
6. Deletion of Ongoing Funding: Reflects an adjustment to remove ongoing funding for the Absence Management System. The function will transfer to the Risk Management iVOS system.	(333,000)	--	--	(333,000)	--
7. Reclassifications: Reflects alignment with FY 2019-20 Board-approved position reclassifications.	144,000	112,000	32,000	--	--
Total Changes	**4,603,000**	**1,077,000**	**3,922,000**	**(396,000)**	**5.0**
2020-21 Recommended Budget	**108,318,000**	**64,840,000**	**22,788,000**	**20,690,000**	**579.0**

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 86,505.00	$ 0	$ 85,000	$ 85,000	$ 85,000	$ 0
CHARGES FOR SERVICES - OTHER	1,318,707.32	2,214,000	5,803,000	5,803,000	5,803,000	0
CONTRACT CITIES SERVICES COST RECOVERY	143,656.93	151,000	175,000	175,000	175,000	0
MISCELLANEOUS	20,724.16	46,000	120,000	120,000	120,000	0
PERSONNEL SERVICES	11,590,015.97	13,091,000	12,183,000	17,226,000	15,908,000	3,725,000
SALE OF CAPITAL ASSETS	1,931.62	0	0	0	0	0
TRANSFERS IN	150,000.00	690,000	500,000	500,000	697,000	197,000
TOTAL REVENUE	$ 13,311,541.00	$ 16,192,000	$ 18,866,000	$ 23,909,000	$ 22,788,000	$ 3,922,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 41,567,516.65	$ 40,733,000	$ 48,232,000	$ 53,712,000	$ 50,811,000	$ 2,579,000
CAFETERIA BENEFIT PLANS	6,054,096.81	6,739,000	6,924,000	7,868,000	7,340,000	416,000
COUNTY EMPLOYEE RETIREMENT	7,529,252.83	8,107,000	7,977,000	10,102,000	9,487,000	1,510,000
DENTAL INSURANCE	134,952.66	139,000	75,000	97,000	79,000	4,000
DEPENDENT CARE SPENDING ACCOUNTS	39,922.49	44,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	493,428.69	87,000	81,000	161,000	123,000	42,000
FICA (OASDI)	638,977.43	645,000	560,000	650,000	605,000	45,000
HEALTH INSURANCE	3,303,342.61	5,500,000	6,620,000	7,772,000	6,965,000	345,000
LIFE INSURANCE	169,876.35	30,000	29,000	60,000	40,000	11,000
OTHER EMPLOYEE BENEFITS	6,708.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	3,187,000.00	3,605,000	3,512,000	4,069,000	4,069,000	557,000
SAVINGS PLAN	1,395,757.64	1,500,000	1,577,000	1,809,000	1,684,000	107,000
THRIFT PLAN (HORIZONS)	1,332,516.42	1,373,000	1,329,000	1,553,000	1,428,000	99,000
UNEMPLOYMENT INSURANCE	2,029.00	16,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	408,645.61	500,000	511,000	617,000	617,000	106,000
TOTAL S & E B	66,264,023.19	69,018,000	77,492,000	88,535,000	83,313,000	5,821,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,265,950.83	1,660,000	7,070,000	7,070,000	7,070,000	0
COMMUNICATIONS	75,729.65	54,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	2,612.90	81,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,373,973.16	1,810,000	1,810,000	1,810,000	1,810,000	0
COMPUTING-PERSONAL	1,851,977.41	25,000	1,087,000	1,087,000	1,087,000	0
HOUSEHOLD EXPENSE	3,389.31	0	0	0	0	0
INFORMATION TECHNOLOGY SECURITY	0.00	67,000	67,000	67,000	67,000	0
INFORMATION TECHNOLOGY SERVICES	2,693,256.44	9,497,000	2,780,000	2,445,000	2,345,000	(435,000)
INSURANCE	66,432.22	10,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	286.16	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	1,659.20	1,000	29,000	29,000	29,000	0
MAINTENANCE-BUILDINGS & IMPRV	503,455.85	850,000	716,000	716,000	716,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	3,081.92	0	0	0	0	0
MEMBERSHIPS	55,786.60	78,000	78,000	78,000	78,000	0
MISCELLANEOUS EXPENSE	4,596.59	25,000	17,000	17,000	17,000	0
OFFICE EXPENSE	487,954.06	1,426,000	1,126,000	1,276,000	926,000	(200,000)

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	8,704,805.75	7,416,000	5,538,000	5,705,000	5,205,000	(333,000)
PUBLICATIONS & LEGAL NOTICES	460.77	25,000	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,989,527.79	1,266,000	2,948,000	2,848,000	2,798,000	(150,000)
RENTS & LEASES - EQUIPMENT	433,458.18	206,000	368,000	368,000	368,000	0
SPECIAL DEPARTMENTAL EXPENSE	9,430.07	10,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	354,122.39	128,000	125,000	125,000	125,000	0
TELECOMMUNICATIONS	629,200.61	633,000	633,000	1,186,000	633,000	0
TRAINING	724,154.70	1,115,000	1,115,000	1,295,000	1,015,000	(100,000)
TRANSPORTATION AND TRAVEL	112,402.32	74,000	63,000	63,000	63,000	0
UTILITIES	139,032.27	334,000	334,000	334,000	334,000	0
TOTAL S & S	23,486,737.15	26,792,000	26,010,000	26,625,000	24,792,000	(1,218,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	20,139.38	40,000	12,000	12,000	12,000	0
RETIREMENT OF OTHER LONG TERM DEBT	52,186.00	0	9,000	9,000	9,000	0
TAXES & ASSESSMENTS	2,434.35	0	0	0	0	0
TOTAL OTH CHARGES	74,759.73	40,000	21,000	21,000	21,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
GROSS TOTAL	$ 89,825,520.07	$ 95,850,000	$ 103,715,000	$ 115,373,000	$ 108,318,000	$ 4,603,000
INTRAFUND TRANSFERS	(56,377,954.00)	(58,572,000)	(63,763,000)	(69,041,000)	(64,840,000)	(1,077,000)
NET TOTAL	$ 33,447,566.07	$ 37,278,000	$ 39,952,000	$ 46,332,000	$ 43,478,000	$ 3,526,000
NET COUNTY COST	$ 20,136,025.07	$ 21,086,000	$ 21,086,000	$ 22,423,000	$ 20,690,000	$ (396,000)
BUDGETED POSITIONS	426.0	574.0	574.0	603.0	579.0	5.0

Departmental Program Summary

1. Human Resources Departmental Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,558,000	2,067,000	594,000	897,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	3,558,000	2,067,000	594,000	897,000	12.0

Authority: Non-mandated, discretionary program.

Provides technical guidance to departmental human resources offices, coordinates the development and dissemination of countywide human resources policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reductions.

2. Countywide Talent Assessment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,933,000	6,332,000	1,711,000	1,890,000	59.0
Less Administration	--	--	--	--	--
Net Program Costs	9,933,000	6,332,000	1,711,000	1,890,000	59.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions, provides examination services for various countywide classifications on an open-competitive or promotional basis, and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Solutions

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,041,000	8,744,000	2,375,000	922,000	165.0
Less Administration	--	--	--	--	--
Net Program Costs	12,041,000	8,744,000	2,375,000	922,000	165.0

Authority: Non-mandated, discretionary program.

Administers a variety of programs that prepare individuals to become future County employees and leaders that includes 150.0 hourly as-needed positions for the Temp LA Registry Program. The Division also manages the Department's website, including inquiries, social media, publications, community events, and job fairs. These efforts allow the Department to reach out to a diverse group of people interested in working for the County.

4. Human Resources Impact Team

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,854,000	--	258,000	5,596,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	5,854,000	--	258,000	5,596,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to departments to strengthen their delivery of human resources services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

5. Workforce and Employee Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,587,000	7,501,000	2,476,000	6,610,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	16,587,000	7,501,000	2,476,000	6,610,000	60.0

Authority: Non-mandated, discretionary program.

Develops customized programs to enhance the skills of the County workforce and strategic objectives related to customer service, workforce excellence, and organizational effectiveness. The Division also administers the Administrative Intern and County Management Fellows programs, which supports succession planning within the County workforce.

6. Health and Wellness

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,910,000	14,415,000	6,711,000	784,000	75.0
Less Administration	--	--	--	--	--
Net Program Costs	21,910,000	14,415,000	6,711,000	784,000	75.0

Authority: Non-mandated, discretionary program except the Employee Commute Reduction Program – Mandated with discretionary funding level – County Code Chapter 4.30 and California Health and Safety Code Section 44223.

Administers benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans), and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various contracts with insurance carriers, consultants, and third-party administrators. The Division delivers employee benefits services to all employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers a benefits website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues. The Workplace Programs Division coordinates the countywide Employee Commute Reduction Program, a mandated rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, County volunteer program, and County logo merchandise. The Occupational Health and Leave Management Division coordinates countywide services related to occupational medicine, psychological services, employee assistance program, and leave and disability management, including Absence Management System coordination and return-to-work.

7. Talent Acquisition Division – Executive and Specialty Recruitment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,330,000	995,000	232,000	103,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	1,330,000	995,000	232,000	103,000	8.0

Authority: Non-mandated, discretionary program.

Conducts executive recruitment for qualified candidates for department head vacancies on behalf of the Board and conducts executive and specialty recruitment for other unclassified and classified positions at the request of departments.

8. Appeals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,747,000	1,696,000	454,000	597,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	2,747,000	1,696,000	454,000	597,000	12.0

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters. Conducts inquiries into issues raised by employees and applicants with the Director of Personnel and the Board, and prepares appropriate written responses. Assists departments in the resolution of appeals problems and answers telephone inquiries from appellants and departments.

9. Civil Service Advocacy and Mediation Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,892,000	2,276,000	908,000	1,708,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	4,892,000	2,276,000	908,000	1,708,000	25.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to departments on performance management issues and case presentations before the Commission and hearing officers. Additionally, the Division is involved in advising departments regarding proposed administrative actions and reviews departments' proposed action letters to ensure compliance with Civil Service Rules, County Code, and applicable departmental policies.

10. Equity Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,349,000	10,147,000	2,756,000	446,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	13,349,000	10,147,000	2,756,000	446,000	67.0

Authority: Mandated program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, Civil Rights Act of 1964, as amended (Title VII), Title I of the Americans with Disabilities Act of 1990, Age Discrimination in Employment Act of 1967, and Equal Pay Act of 1963.

Investigates compliance with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by employees with County departments and agencies, as well as federal and State enforcement agencies. Provides oversight of departmental investigations of employment discrimination and monitors departments that conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

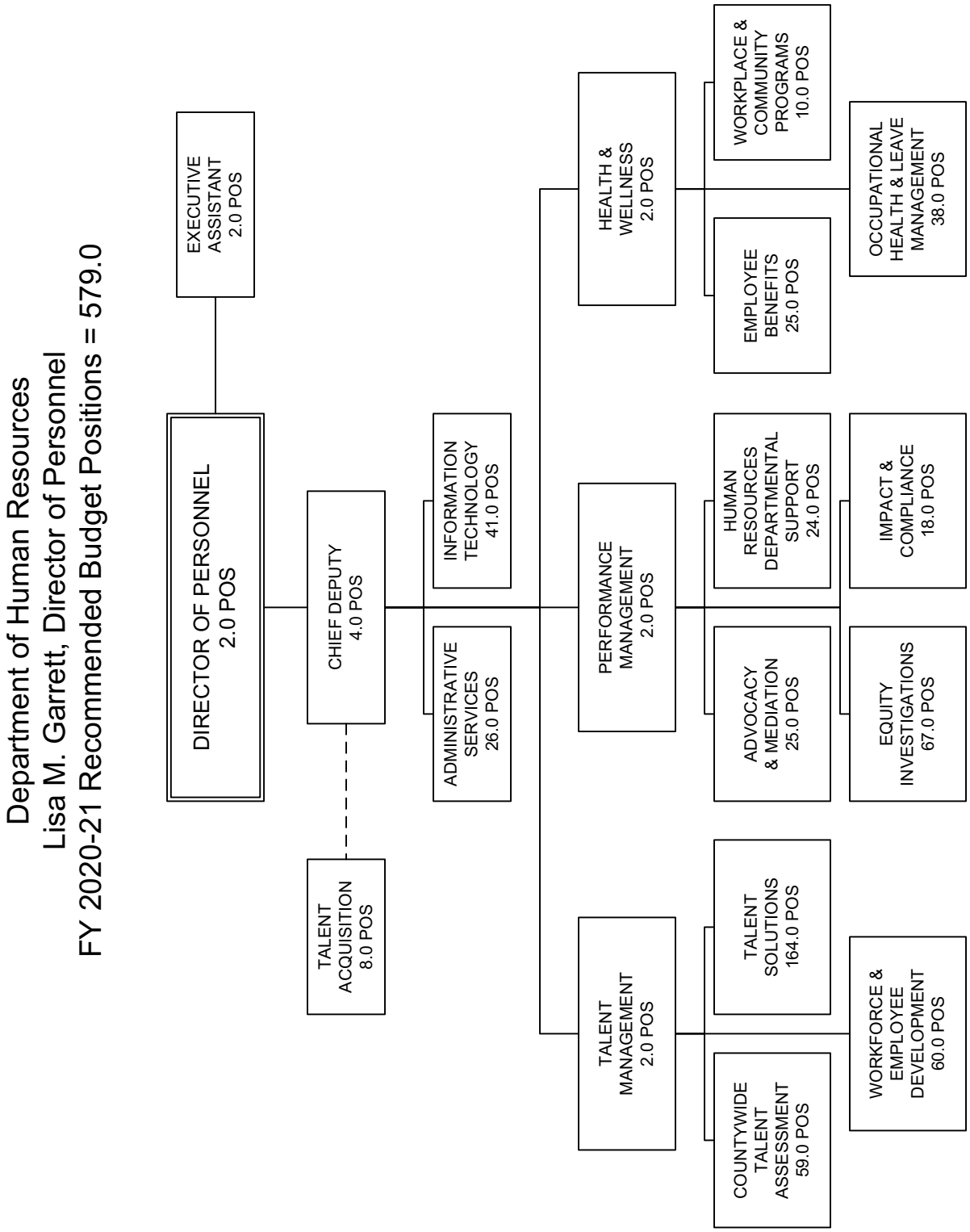
11. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,117,000	10,667,000	4,313,000	1,137,000	78.0
Less Administration	--	--	--	--	--
Net Program Costs	16,117,000	10,667,000	4,313,000	1,137,000	78.0

Authority: Non-mandated, discretionary program.

Responsible for administrative support to the Department including budgeting, accounting, facilities management, personnel, information technology, procurement, and other office support impacting countywide services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	108,318,000	64,840,000	22,788,000	20,690,000	579.0


Department of Human Resources
Lisa M. Garrett, Director of Personnel
FY 2020-21 Recommended Budget Positions = 579.0
EXECUTIVE ASSISTANT 2.0 POS
DIRECTOR OF PERSONNEL 2.0 POS
CHIEF DEPUTY 4.0 POS
TALENT ACQUISITION 8.0 POS
INFORMATION TECHNOLOGY 41.0 POS
ADMINISTRATIVE SERVICES 26.0 POS
HEALTH & WELLNESS 2.0 POS
WORKPLACE & COMMUNITY PROGRAMS 10.0 POS
EMPLOYEE BENEFITS 25.0 POS
OCCUPATIONAL HEALTH & LEAVE MANAGEMENT 38.0 POS
PERFORMANCE MANAGEMENT 2.0 POS
HUMAN RESOURCES DEPARTMENTAL SUPPORT 24.0 POS
ADVOCACY & MEDIATION 25.0 POS
IMPACT & COMPLIANCE 18.0 POS
EQUITY INVESTIGATIONS 67.0 POS
TALENT MANAGEMENT 2.0 POS
TALENT SOLUTIONS 164.0 POS
COUNTYWIDE TALENT ASSESSMENT 59.0 POS
WORKFORCE & EMPLOYEE DEVELOPMENT 60.0 POS

Internal Services

Selwyn Hollins, Acting Director

Internal Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 84,860,355.85	$ 100,195,000	$ 115,957,000	$ 124,732,000	$ 124,991,000	$ 9,034,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 282,199,986.61	$ 292,350,000	$ 315,732,000	$ 333,495,000	$ 333,495,000	$ 17,763,000
SERVICES & SUPPLIES	221,167,604.62	286,225,000	347,244,000	414,777,000	382,539,000	35,295,000
OTHER CHARGES	3,221,229.63	3,102,000	4,770,000	3,677,000	3,677,000	(1,093,000)
CAPITAL ASSETS - EQUIPMENT	7,560,890.42	11,425,000	11,190,000	6,925,000	3,853,000	(7,337,000)
GROSS TOTAL	$ 514,149,711.28	$ 593,102,000	$ 678,936,000	$ 758,874,000	$ 723,564,000	$ 44,628,000
INTRAFUND TRANSFERS	(399,678,163.65)	(447,257,000)	(517,329,000)	(555,823,000)	(557,003,000)	(39,674,000)
NET TOTAL	$ 114,471,547.63	$ 145,845,000	$ 161,607,000	$ 203,051,000	$ 166,561,000	$ 4,954,000
NET COUNTY COST	$ 29,611,191.78	$ 45,650,000	$ 45,650,000	$ 78,319,000	$ 41,570,000	$ (4,080,000)
BUDGETED POSITIONS	2,198.0	2,198.0	2,198.0	2,201.0	2,201.0	3.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, information technology (IT), energy and environmental programs, and other essential support services.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $4.1 million primarily due to the removal of prior-year funding that was provided on a one-time basis for Data Center migration costs, phase II of the Identity and Access Management Modernization Project, enterprise network upgrades, Electric Vehicle (EV) infrastructure costs, and vehicle replacements. These decreases are partially offset by increases in Board-approved salaries and employee benefits, funding for Enterprise Data Center operations, and the new Apprenticeship Program.

Critical/Strategic Planning Initiatives

The ISD strategic plan for FY 2020-21 identifies strategic areas of focus and associated goals that will enhance the Department's ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's environmental policy. This year's plan includes the following new or continuing strategic objectives:

- Expand the EV infrastructure on County facilities and implement the plan for the County to achieve 10,000 EV plugs by 2030 (up from 400 County-owned plugs in December 2019 and anticipated 500 plugs by June 2020). Minimize County costs through seeking grants and other incentives as well as charging use fees to recover costs.
- Reduce building energy consumption and make positive impacts to the environment by expanding the existing Energy Revolving Loan Fund for energy efficient retrofits, retro commissioning, and renewable projects in County facilities.
- Expand the launch of the Facilities Reinvestment Program to implement priority projects with resource support.
- Implement data analytics solutions that support data-driven decisions by County departments and improve Geographic Information Systems (GIS) support of key initiatives including homelessness.
- Develop mobile software and communication solutions to provide the public and County employees with better access to County services.
- Launch the new Vendor Registration website that is user-friendly, intuitive, and responsive to business needs.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**678,936,000**	**517,329,000**	**115,957,000**	**45,650,000**	**2,198.0**
New/Expanded Programs					
1. Shared Services: Reflects a net increase in reimbursable funding for the addition of 10.0 positions and departmental software, partially offset by the deletion of 10.0 vacant positions and reduction in consulting services.	1,263,000	1,024,000	239,000	--	--
2. Apprenticeship Program: Reflects the addition of one-time funding and an increase of 4.0 positions to implement year one of the five year Apprenticeship Program.	380,000	--	--	380,000	4.0
3. Job Order Contracting (JOC): Reflects a net increase in reimbursable funding primarily due to Board-approved increases in JOC authority, associated construction project management, architectural and engineering services, and program support costs, partially offset by a reduction in capital assets equipment.	34,178,000	27,737,000	6,441,000	--	--
4. Employee Commute Reduction Program: Reflects an increase in reimbursable funding due to various air quality improvement programs administered and implemented on behalf of the County.	819,000	--	819,000	--	--
5. Administration: Reflects an increase in reimbursable funding primarily due to higher costs for services received from other County departments and the addition of 1.0 position, partially offset by the deletion of 2.0 vacant positions.	298,000	244,000	54,000	--	(1.0)
6. Customer Application Services: Reflects an increase in reimbursable funding for departmental software.	430,000	353,000	77,000	--	--
7. Custodial Services and Other Facility Operations: Reflects a net increase in reimbursable funding primarily due to Board-approved increases in living wage and renewed custodial contracts, along with other facility operational needs.	2,260,000	1,834,000	426,000	--	--
8. Purchasing and Contract Services: Reflects an increase in reimbursable funding primarily due to increased parking contractor costs and the addition of 1.0 position, partially offset by the deletion of 1.0 vacant position.	499,000	409,000	90,000	--	--
9. Data Center Operations: Reflects an increase in one-time funding to address operational costs associated with the new Enterprise Data Center including network management, security, recovery sites, and facility and utility costs.	--	(1,180,000)	(259,000)	1,439,000	--
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	10,397,000	8,030,000	1,763,000	604,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	4,113,000	3,177,000	697,000	239,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,357,000	1,874,000	411,000	72,000	--
4. Unavoidable Costs: Reflects changes in unemployment insurance and long-term disability costs based on historical experience.	(212,000)	(174,000)	(38,000)	--	--
5. Reclassifications: Reflects alignment with FY 2019-20 Board-approved position reclassifications.	(34,000)	(27,000)	(7,000)	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(15,000)	--	--	(15,000)	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for enterprise network upgrades ($1.5 million), Data Center migration ($2.1 million), EV infrastructure ($1.0 million), installation of bike racks and lockers ($0.1 million), Vehicle Replacement Plan ($3.3 million), Identity and Access Management - Phase II ($2.0 million), eReservation System Modernization ($0.4 million), and the Countywide Address Management System ($0.4 million).	(10,815,000)	(2,580,000)	(1,436,000)	(6,799,000)	--
8. Computing Services: Reflects a net decrease in reimbursable funding for reduced capital assets equipment and expired leases, partially offset by increases in IT and telecommunication services. Also reflects the addition of 4.0 positions, partially offset by the deletion of 4.0 vacant positions.	(837,000)	(679,000)	(158,000)	--	--
9. Telecommunication Services: Reflects a net decrease in reimbursable funding for expired leases and reduced capital assets equipment needs, partially offset by telecommunication services.	(453,000)	(368,000)	(85,000)	--	--
Total Changes	**44,628,000**	**39,674,000**	**9,034,000**	**(4,080,000)**	**3.0**
2020-21 Recommended Budget	**723,564,000**	**557,003,000**	**124,991,000**	**41,570,000**	**2,201.0**

Critical and Unmet Needs

ISD's unmet needs include one-time funding for the following: $2.5 million EV infrastructure; $2.1 million Department Data Center migration; $1.6 million software-defined wide area network upgrade; and $1.5 million for phase III of the Identity and Access Management Modernization Project.

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 4,238,638.99	$ 4,630,000	$ 18,390,000	$ 26,070,000	$ 26,329,000	$ 7,939,000
FEDERAL - OTHER	85,746.36	11,000	14,000	14,000	14,000	0
HOSPITAL OVERHEAD	15,080,150.65	16,919,000	19,095,000	19,260,000	19,260,000	165,000
ISD SERVICES	36,503,822.60	39,004,000	45,331,000	43,939,000	43,939,000	(1,392,000)
LEGAL SERVICES	108,262.23	108,000	86,000	108,000	108,000	22,000
LIBRARY SERVICES	7,794,896.97	7,679,000	9,381,000	8,379,000	8,379,000	(1,002,000)
MISCELLANEOUS	958,561.79	748,000	926,000	956,000	956,000	30,000
OTHER GOVERNMENTAL AGENCIES	65,990.38	2,054,000	46,000	0	0	(46,000)
OTHER SALES	97,280.17	85,000	57,000	97,000	97,000	40,000
PERSONNEL SERVICES	24,012.78	20,000	25,000	32,000	32,000	7,000
PLANNING & ENGINEERING SERVICES	98,948.55	1,291,000	122,000	1,291,000	1,291,000	1,169,000
RECORDING FEES	0.00	0	150,000	0	0	(150,000)
RENTS & CONCESSIONS	9,851,674.55	10,981,000	10,981,000	12,182,000	12,182,000	1,201,000
ROAD & STREET SERVICES	8,898,766.32	9,777,000	9,777,000	10,666,000	10,666,000	889,000
SALE OF CAPITAL ASSETS	481,582.81	286,000	175,000	175,000	175,000	0
STATE - ENERGY GRANTS	77,515.73	0	0	0	0	0
STATE - OTHER	1,827.00	2,000	2,000	2,000	2,000	0
TRANSFERS IN	470,271.24	6,582,000	1,384,000	1,538,000	1,538,000	154,000
VEHICLE CODE FINES	22,406.73	18,000	15,000	23,000	23,000	8,000
TOTAL REVENUE	$ 84,860,355.85	$ 100,195,000	$ 115,957,000	$ 124,732,000	$ 124,991,000	$ 9,034,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 174,378,140.14	$ 178,804,000	$ 200,344,000	$ 208,963,000	$ 208,963,000	$ 8,619,000
CAFETERIA BENEFIT PLANS	35,817,025.42	37,903,000	37,860,000	40,427,000	40,427,000	2,567,000
COUNTY EMPLOYEE RETIREMENT	31,781,262.98	33,981,000	34,554,000	38,659,000	38,659,000	4,105,000
DENTAL INSURANCE	721,970.16	735,000	745,000	772,000	772,000	27,000
DEPENDENT CARE SPENDING ACCOUNTS	128,819.09	131,000	147,000	131,000	131,000	(16,000)
DISABILITY BENEFITS	2,618,146.69	1,551,000	1,857,000	1,647,000	1,647,000	(210,000)
FICA (OASDI)	2,514,725.44	2,584,000	2,811,000	2,713,000	2,713,000	(98,000)
HEALTH INSURANCE	5,678,527.15	6,111,000	6,087,000	6,373,000	6,373,000	286,000
LIFE INSURANCE	549,380.37	188,000	202,000	197,000	197,000	(5,000)
OTHER EMPLOYEE BENEFITS	23,229.50	60,000	25,000	70,000	70,000	45,000
RETIREE HEALTH INSURANCE	15,587,000.00	17,385,000	17,285,000	19,642,000	19,642,000	2,357,000
SAVINGS PLAN	2,654,093.81	2,813,000	3,014,000	3,020,000	3,020,000	6,000
THRIFT PLAN (HORIZONS)	5,454,459.36	5,712,000	5,938,000	6,033,000	6,033,000	95,000
UNEMPLOYMENT INSURANCE	24,341.00	41,000	38,000	23,000	23,000	(15,000)
WORKERS' COMPENSATION	4,268,865.50	4,351,000	4,825,000	4,825,000	4,825,000	0
TOTAL S & E B	282,199,986.61	292,350,000	315,732,000	333,495,000	333,495,000	17,763,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,427,848.62	3,235,000	3,925,000	4,888,000	4,888,000	963,000
CLOTHING & PERSONAL SUPPLIES	265,643.98	218,000	265,000	274,000	274,000	9,000
COMMUNICATIONS	641,909.62	1,029,000	1,248,000	1,372,000	1,372,000	124,000
COMPUTING-MAINFRAME	28,783,722.55	8,690,000	10,543,000	10,575,000	10,575,000	32,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,595,813.16	24,207,000	29,367,000	29,690,000	29,690,000	323,000
COMPUTING-PERSONAL	13,408,961.87	1,846,000	2,240,000	2,476,000	2,476,000	236,000
CONTRACTED PROGRAM SERVICES	16,830.00	0	0	0	0	0
FOOD	13,395.69	44,000	53,000	33,000	33,000	(20,000)
HOUSEHOLD EXPENSE	1,033,642.29	618,000	750,000	891,000	891,000	141,000
INFORMATION TECHNOLOGY SECURITY	0.00	7,645,000	9,275,000	36,847,000	9,209,000	(66,000)

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	10,829,506.92	8,350,000	10,130,000	13,280,000	12,680,000	2,550,000
INSURANCE	257,010.75	603,000	731,000	444,000	444,000	(287,000)
MAINTENANCE - EQUIPMENT	18,953,880.79	24,988,000	30,315,000	27,218,000	27,218,000	(3,097,000)
MAINTENANCE-BUILDINGS & IMPRV	68,713,220.69	149,202,000	181,009,000	216,380,000	213,880,000	32,871,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	167,158.35	99,000	120,000	119,000	119,000	(1,000)
MEMBERSHIPS	18,817.64	90,000	109,000	224,000	224,000	115,000
MISCELLANEOUS EXPENSE	620,436.19	616,000	747,000	813,000	813,000	66,000
OFFICE EXPENSE	2,534,851.55	1,015,000	1,231,000	910,000	910,000	(321,000)
PROFESSIONAL SERVICES	11,332,413.34	9,590,000	11,634,000	10,920,000	9,420,000	(2,214,000)
PUBLICATIONS & LEGAL NOTICES	12,197.22	8,000	10,000	10,000	10,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	3,205,311.96	2,790,000	3,385,000	3,605,000	3,605,000	220,000
RENTS & LEASES - EQUIPMENT	1,105,521.27	713,000	865,000	828,000	828,000	(37,000)
SMALL TOOLS & MINOR EQUIPMENT	1,787,188.80	975,000	1,183,000	1,265,000	1,265,000	82,000
SPECIAL DEPARTMENTAL EXPENSE	812,552.01	572,000	694,000	816,000	816,000	122,000
TECHNICAL SERVICES	14,366,752.80	12,612,000	15,301,000	18,262,000	18,262,000	2,961,000
TELECOMMUNICATIONS	28,032,476.25	17,697,000	21,470,000	21,890,000	21,890,000	420,000
TRAINING	39,679.23	795,000	965,000	841,000	841,000	(124,000)
TRANSPORTATION AND TRAVEL	4,873,375.29	4,570,000	5,544,000	5,930,000	5,930,000	386,000
UTILITIES	3,317,485.79	3,408,000	4,135,000	3,976,000	3,976,000	(159,000)
TOTAL S & S	221,167,604.62	286,225,000	347,244,000	414,777,000	382,539,000	35,295,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	7,061.46	0	0	0	0	0
JUDGMENTS & DAMAGES	854,851.80	855,000	2,177,000	1,968,000	1,968,000	(209,000)
RETIREMENT OF OTHER LONG TERM DEBT	2,267,577.88	2,155,000	2,499,000	1,640,000	1,640,000	(859,000)
TAXES & ASSESSMENTS	91,738.49	92,000	94,000	69,000	69,000	(25,000)
TOTAL OTH CHARGES	3,221,229.63	3,102,000	4,770,000	3,677,000	3,677,000	(1,093,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	51,000	50,000	0	0	(50,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,978,750.23	5,708,000	5,590,000	4,350,000	2,850,000	(2,740,000)
DATA HANDLING EQUIPMENT	6,149.25	72,000	71,000	0	0	(71,000)
ELECTRONIC EQUIPMENT	6,137.48	0	0	0	0	0
MACHINERY EQUIPMENT	145,480.72	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,474,858.04	2,041,000	1,999,000	2,575,000	1,003,000	(996,000)
VEHICLES & TRANSPORTATION EQUIPMENT	1,949,514.70	3,553,000	3,480,000	0	0	(3,480,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	7,560,890.42	11,425,000	11,190,000	6,925,000	3,853,000	(7,337,000)
TOTAL CAPITAL ASSETS	7,560,890.42	11,425,000	11,190,000	6,925,000	3,853,000	(7,337,000)
GROSS TOTAL	$ 514,149,711.28	$ 593,102,000	$ 678,936,000	$ 758,874,000	$ 723,564,000	$ 44,628,000
INTRAFUND TRANSFERS	(399,678,163.65)	(447,257,000)	(517,329,000)	(555,823,000)	(557,003,000)	(39,674,000)
NET TOTAL	$ 114,471,547.63	$ 145,845,000	$ 161,607,000	$ 203,051,000	$ 166,561,000	$ 4,954,000
NET COUNTY COST	$ 29,611,191.78	$ 45,650,000	$ 45,650,000	$ 78,319,000	$ 41,570,000	$ (4,080,000)
BUDGETED POSITIONS	2,198.0	2,198.0	2,198.0	2,201.0	2,201.0	3.0

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,349,000	11,656,000	6,544,000	1,149,000	152.5
Less Administration	*1,294,000*	*829,000*	*465,000*	--	*17.5*
Net Program Costs	18,055,000	10,827,000	6,079,000	1,149,000	135.0

Authority: Mandated program – California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Provides centralized purchasing services to ensure that the acquisition process is fair and competitive, and is the best value for goods and services to County departments. Also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	303,156,000	232,231,000	55,312,000	15,613,000	640.1
Less Administration	*20,274,000*	*16,374,000*	*3,900,000*	--	*73.6*
Net Program Costs	282,882,000	215,857,000	51,412,000	15,613,000	566.5

Authority: Non-mandated, discretionary program.

Provides facility-related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	158,406,000	119,082,000	38,125,000	1,199,000	511.6
Less Administration	*10,594,000*	*8,025,000*	*2,569,000*	--	*58.8*
Net Program Costs	147,812,000	111,057,000	35,556,000	1,199,000	452.8

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	110,309,000	80,715,000	9,714,000	19,880,000	358.3
Less Administration	*7,377,000*	*6,585,000*	*792,000*	--	*41.2*
Net Program Costs	102,932,000	74,130,000	8,922,000	19,880,000	317.1

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,791,000	23,481,000	5,119,000	2,191,000	86.8
Less Administration	*2,059,000*	*1,690,000*	*369,000*	--	*10.0*
Net Program Costs	28,732,000	21,791,000	4,750,000	2,191,000	76.8

Authority: Non-mandated, discretionary program.

Provides mail, automotive fleet maintenance, and parking services.

6. Programming Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	68,129,000	61,956,000	6,173,000	--	268.2
Less Administration	*4,556,000*	*4,143,000*	*413,000*	--	*30.8*
Net Program Costs	63,573,000	57,813,000	5,760,000	--	237.4

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	32,233,000	27,882,000	4,004,000	347,000	183.5
Less Administration	*2,156,000*	*1,885,000*	*271,000*	--	*21.1*
Net Program Costs	30,077,000	25,997,000	3,733,000	347,000	162.4

Authority: Non-mandated, discretionary program.

Provides oversight of the environmental and energy sustainability programs and support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,191,000	--	--	1,191,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,191,000	--	--	1,191,000	--

Authority: Non-mandated, discretionary program.

Reflects capital lease rent charges from the CEO.

9. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	48,310,000	39,531,000	8,779,000	--	253.0
Less Administration	--	--	--	--	--
Net Program Costs	48,310,000	39,531,000	8,779,000	--	253.0

Authority: Non-mandated, discretionary program.

Provides administrative support which includes the following functions: executive office; finance and budget; human resources; purchasing (warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	723,564,000	557,003,000	124,991,000	41,570,000	2,201.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 48,900,664.11	$ 50,881,000	$ 52,438,000	$ 53,817,000	$ 53,817,000	$ 1,379,000
S & S EXPENDITURE DISTRIBUTION	(48,900,664.11)	(50,881,000)	(52,438,000)	(53,817,000)	(53,817,000)	(1,379,000)
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2020-21 Budget Message

Customer Direct Services and Supplies is a "pass through" budget unit utilized to account for various services and supplies that ISD purchases directly from outside vendors on behalf of customer departments.

The 2020-21 Recommended Budget reflects an increase of $1.4 million in anticipated requirements from customer departments.

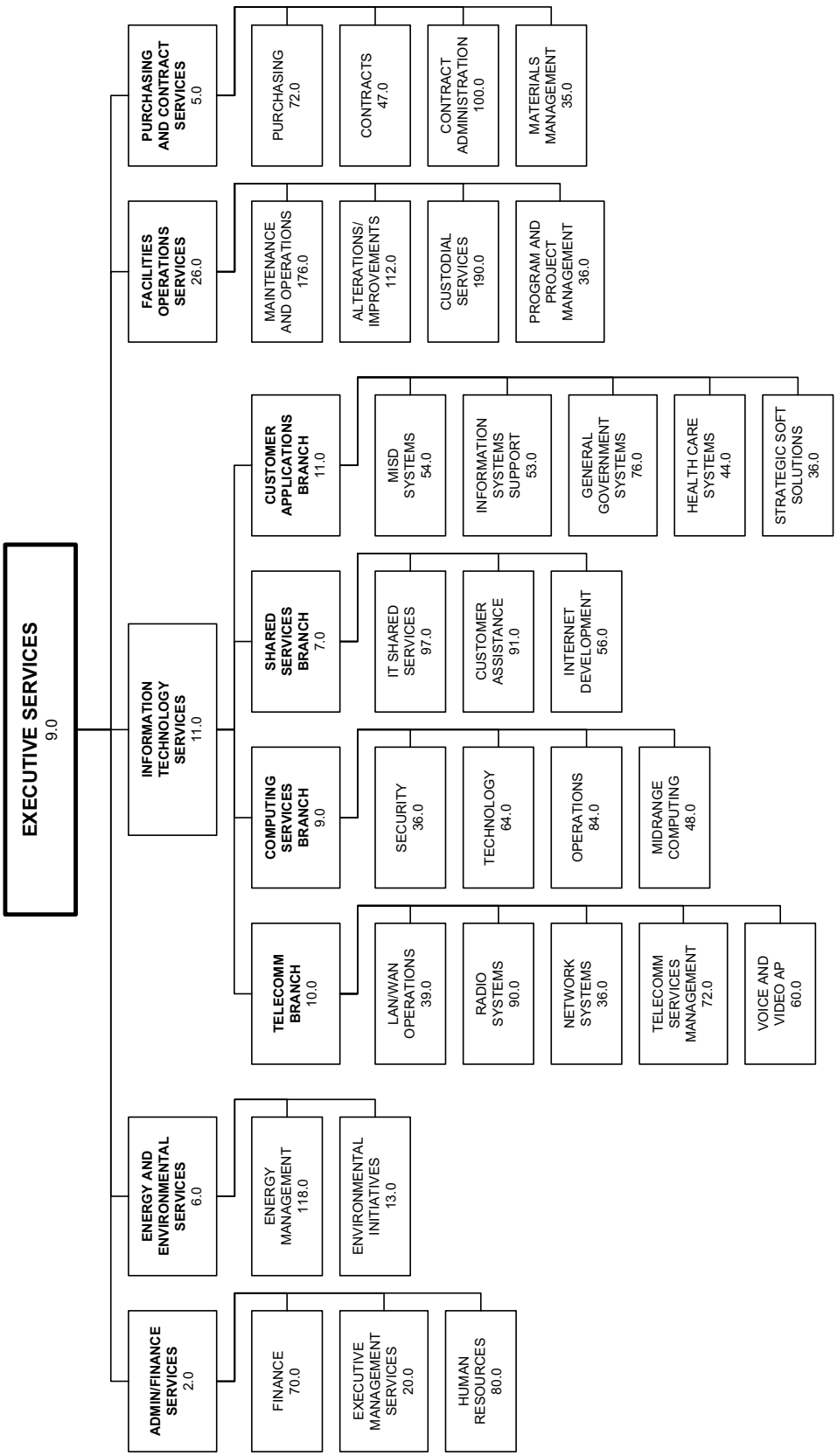
Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**52,438,000**	**52,438,000**	**0**	**0**	**0.0**
Other Changes					
1. IT Contract Services: Reflects an increase in IT contract services acquired on behalf of other County departments.	1,379,000	1,379,000	--	--	--
Total Changes	**1,379,000**	**1,379,000**	**0**	**0**	**0.0**
2020-21 Recommended Budget	**53,817,000**	**53,817,000**	**0**	**0**	**0.0**

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 439,445.60	$ 520,000	$ 657,000	$ 733,000	$ 733,000	$ 76,000
COMPUTING-MAINFRAME	41,663,484.05	9,959,000	10,200,000	10,344,000	10,344,000	144,000
COMPUTING-PERSONAL	4,699,463.56	37,051,000	37,949,000	38,484,000	38,484,000	535,000
INFORMATION TECHNOLOGY SERVICES	2,098,270.90	3,351,000	3,632,000	4,256,000	4,256,000	624,000
S & S EXPENDITURE DISTRIBUTION	(48,900,664.11)	(50,881,000)	(52,438,000)	(53,817,000)	(53,817,000)	(1,379,000)
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICES DEPARTMENT
Selwyn Hollins, Acting Director
FY 2020-21 Recommended Budget Positions = 2,201.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,083,690.87	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 158,379,093.16	$ 187,031,000	$ 193,227,000	$ 201,221,000	$ 201,221,000	$ 7,994,000
S & S EXPENDITURE DISTRIBUTION	(153,798,277.12)	(181,501,000)	(187,697,000)	(195,691,000)	(195,691,000)	(7,994,000)
TOTAL S & S	4,580,816.04	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	109,302,372.91	155,047,000	156,315,000	224,304,000	224,304,000	67,989,000
OC EXPENDITURE DISTRIBUTION	(96,444,965.23)	(141,217,000)	(142,485,000)	(210,474,000)	(210,474,000)	(67,989,000)
TOTAL OTH CHARGES	12,857,407.68	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ 17,438,223.72	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0
NET COUNTY COST	$ 12,354,532.85	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees, litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 21,368.80	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 96,117,235.48	$ 106,217,000	$ 108,223,000	$ 110,620,000	$ 110,620,000	$ 2,397,000
S & S EXPENDITURE DISTRIBUTION	(94,368,796.86)	(100,687,000)	(102,693,000)	(105,090,000)	(105,090,000)	(2,397,000)
TOTAL S & S	1,748,438.62	5,530,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	83,339,481.27	86,071,000	87,434,000	146,884,000	146,884,000	59,450,000
OC EXPENDITURE DISTRIBUTION	(72,766,979.19)	(72,241,000)	(73,604,000)	(133,054,000)	(133,054,000)	(59,450,000)
TOTAL OTH CHARGES	10,572,502.08	13,830,000	13,830,000	13,830,000	13,830,000	0
GROSS TOTAL	$ 12,320,940.70	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0
NET TOTAL	$ 12,320,940.70	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0
NET COUNTY COST	$ 12,299,571.90	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 19,360,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**195,657,000**	**176,297,000**	**0**	**19,360,000**	**0.0**
Other Changes					
1. Legal Fees and Costs: Reflects an increase in service levels provided and the distribution of charges to other departments.	2,397,000	2,397,000	--	--	--
2. Judgments and Damages: Reflects an increase in judgments and settlements based on projected cases in the upcoming fiscal year, and the distribution of charges to other departments.	59,450,000	59,450,000	--	--	--
Total Changes	**61,847,000**	**61,847,000**	**0**	**0**	**0.0**
2020-21 Recommended Budget	**257,504,000**	**238,144,000**	**0**	**19,360,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,062,322.07	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 62,261,857.68	$ 80,814,000	$ 85,004,000	$ 90,601,000	$ 90,601,000	$ 5,597,000
S & S EXPENDITURE DISTRIBUTION	(59,429,480.26)	(80,814,000)	(85,004,000)	(90,601,000)	(90,601,000)	(5,597,000)
TOTAL S & S	2,832,377.42	0	0	0	0	0
OTHER CHARGES	25,962,891.64	68,976,000	68,881,000	77,420,000	77,420,000	8,539,000
OC EXPENDITURE DISTRIBUTION	(23,677,986.04)	(68,976,000)	(68,881,000)	(77,420,000)	(77,420,000)	(8,539,000)
TOTAL OTH CHARGES	2,284,905.60	0	0	0	0	0
GROSS TOTAL	$ 5,117,283.02	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 5,117,283.02	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 54,960.95	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**153,885,000**	**153,885,000**	**0**	**0**	**0.0**
Other Changes					
1. **General Fund:** Reflects an increase primarily attributable to projected auto and general liability settlements and commercial insurance premium costs, and the distribution of costs to other departments and funds.	19,860,000	19,860,000	--	--	--
2. **Enterprise Fund:** Reflects a decrease primarily attributable to projected general liability settlement costs and commercial insurance premium costs, and a corresponding reduction in the distribution of costs to other departments and funds.	(9,347,000)	(9,347,000)	--	--	--
3. **Special Funds:** Reflects an increase primarily attributable to projected general liability settlement costs, and the distribution of costs to other departments and funds.	1,281,000	1,281,000	--	--	--
4. **Other Funds:** Reflects an increase primarily attributable to projected general liability settlement costs, and the distribution of costs to other departments and funds.	2,342,000	2,342,000	--	--	--
Total Changes	**14,136,000**	**14,136,000**	**0**	**0**	**0.0**
2020-21 Recommended Budget	**168,021,000**	**168,021,000**	**0**	**0**	**0.0**

LA County Library

Skye Patrick, County Librarian

LA County Library Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 44,650,000.00	$ 41,347,000	$ 41,347,000	$ 44,757,000	$ 44,757,000	$ 3,410,000
CANCEL OBLIGATED FUND BAL	2,604,953.00	0	0	0	0	0
PROPERTY TAXES	85,375,738.94	87,880,000	87,880,000	92,165,000	92,165,000	4,285,000
VOTER APPROVED SPECIAL TAXES	12,353,541.65	12,585,000	12,585,000	12,585,000	12,585,000	0
OTHER REVENUE	67,751,408.44	58,390,000	60,859,000	57,633,000	51,629,000	(9,230,000)
TOTAL FINANCING SOURCES	$ 212,735,642.03	$ 200,202,000	$ 202,671,000	$ 207,140,000	$ 201,136,000	$ (1,535,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 103,429,071.41	$ 105,293,000	$ 114,104,000	$ 120,847,000	$ 120,612,000	$ 6,508,000
SERVICES & SUPPLIES	57,694,218.00	45,023,000	83,363,000	82,007,000	75,889,000	(7,474,000)
OTHER CHARGES	808,649.49	1,143,000	1,218,000	947,000	947,000	(271,000)
CAPITAL ASSETS - EQUIPMENT	2,377,309.95	963,000	963,000	670,000	670,000	(293,000)
OTHER FINANCING USES	3,199,000.00	0	0	0	0	0
GROSS TOTAL	$ 167,508,248.85	$ 152,422,000	$ 199,648,000	$ 204,471,000	$ 198,118,000	$ (1,530,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 3,881,000.00	$ 3,023,000	$ 3,023,000	$ 2,669,000	$ 3,018,000	$ (5,000)
TOTAL OBLIGATED FUND BAL	$ 3,881,000.00	$ 3,023,000	$ 3,023,000	$ 2,669,000	$ 3,018,000	$ (5,000)
TOTAL FINANCING USES	$ 171,389,248.85	$ 155,445,000	$ 202,671,000	$ 207,140,000	$ 201,136,000	$ (1,535,000)
BUDGETED POSITIONS	1,369.0	1,307.0	1,307.0	1,300.0	1,300.0	(7.0)

FUND	FUNCTION	ACTIVITY
LA COUNTY LIBRARY	EDUCATION	LIBRARY SERVICES

Mission Statement

To provide diverse communities with easy access to information and knowledge to nurture cultural exploration and lifelong learning.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a reduction of $1.5 million primarily attributed to an adjustment to remove prior-year funding that was provided on a one-time basis from Utility User Tax - Measure U allocations and various Board-funded refurbishments and capital projects. This reduction is partially offset by an increase in property taxes based on an anticipated 5.13 percent growth in assessed valuation. The Recommended Budget also includes funding for Board-approved increases in salaries and employee benefits, partially offset by the deletion of 7.0 vacant positions.

Critical/Strategic Planning Initiatives

The LA County Library's (Library) strategic plan establishes a roadmap for sustaining the delivery of quality library services and support for the Department's leadership as a 21st century library. The Library continues to set the framework and reinforce its role as a civic and cultural center; a hub for public information and services; and an institution of literacy, innovation, and lifelong learning to serve the County's diverse communities.

The Department's strategic plan includes the following top priorities:

- Cultivate the Education and Engagement Division to promote an innovative center of learning;
- Increase digital and literacy programming by attracting corporate, philanthropic, and community-based collaborations;
- Provide infrastructure upgrades of public computers and software to support future hybrid learning environments, support customer technology needs and decrease the digital divide;
- Expand STEM/STEAM programs in underserved communities;
- Deliver a wide range of comprehensive services to over 3.5 million County residents by establishing new and expanding collaborations with various County agencies;
- Promote equity of services for LGBTQ+, young men of color, older adults, and non-English speakers through the iCount Initiative and Library Equity Action Plan (LEAP);
- Expand after-hours access to the public; and
- Continue assistance of the countywide initiatives supporting homelessness, immigration, and civic engagement.

Changes From 2019-20 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2019-20 Final Adopted Budget	**202,671,000**	**202,671,000**	**1,307.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,103,000	--	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, partially offset by a decrease in services and supplies.	1,182,000	--	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, fully offset by a decrease in services and supplies.	--	--	--
4. Position Changes: Reflects the deletion of vacant positions, offset by increases in various salaries and employee benefits.	--	--	(7.0)
5. Position Reclassification: Reflects the Board-approved reclassification of 1.0 Staff Assistant to Staff Assistant II in the Information Systems Division.	--	--	--
6. Property Tax Revenue: Reflects a 5.13 percent increase in property tax revenue.	--	4,285,000	--
7. Department of Public Health (DPH): Reflects funding approved by DPH for the continuation of the My Brother's Keeper program.	750,000	750,000	--
8. General County Overhead (GCO): Reflects an increase in GCO based on the FY 2020-21 Countywide Cost Allocation Plan.	421,000	421,000	--
9. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Board-approved programs and various other projects.	(10,946,000)	(10,946,000)	--
10. Miscellaneous Adjustments: Reflects various ministerial adjustments to align appropriation and revenue.	3,955,000	3,955,000	--
Total Changes	**(1,535,000)**	**(1,535,000)**	**(7.0)**
2020-21 Recommended Budget	**201,136,000**	**201,136,000**	**1,300.0**

Critical and Unmet Needs

The Library's critical and unmet needs include the following: 1) 1.0 Warehouse Worker II position for better alignment of the job classification with job requirements; 2) 1.0 Refrigeration Mechanic position for specialized equipment maintenance; 3) $2.0 million in ongoing funding for books and materials; 4) $2.8 million in ongoing funding for security services at various library locations; and 5) $1.1 million for increases in various salaries and employee benefits.

LA COUNTY LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 44,650,000.00	$ 41,347,000	$ 41,347,000	$ 44,757,000	$ 44,757,000	$ 3,410,000
CANCEL OBLIGATED FUND BAL	2,604,953.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	14,646,274.01	5,886,000	5,178,000	1,275,000	1,215,000	(3,963,000)
COURT FEES & COSTS	117.48	0	0	0	0	0
ELECTION SERVICES	936.00	0	1,000	0	0	(1,000)
FEDERAL - GRANTS	39,521.00	18,000	0	0	0	0
INTEREST	1,782,995.85	1,783,000	1,200,000	1,200,000	1,200,000	0
LIBRARY SERVICES	1,151,486.60	1,038,000	856,000	5,284,000	5,284,000	4,428,000
MISCELLANEOUS	1,243,049.60	1,410,000	564,000	580,000	580,000	16,000
OTHER GOVERNMENTAL AGENCIES	129,997.58	170,000	130,000	130,000	130,000	0
OTHER SALES	1,872.51	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	2,659.26	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	374,464.99	556,000	556,000	556,000	556,000	0
PROP TAXES - CURRENT - SECURED	77,716,093.37	79,084,000	79,084,000	83,010,000	83,010,000	3,926,000
PROP TAXES - CURRENT - UNSECURED	2,415,516.30	2,442,000	2,442,000	2,567,000	2,567,000	125,000
PROP TAXES - PRIOR - SECURED	(1,063,173.09)	1,423,000	1,423,000	1,423,000	1,423,000	0
PROP TAXES - PRIOR - UNSECURED	113.67	251,000	251,000	264,000	264,000	13,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	4,024,872.94	2,782,000	2,782,000	2,906,000	2,906,000	124,000
REDEVELOPMENT / HOUSING	136,744.43	0	0	0	0	0
RENTS & CONCESSIONS	14,052.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	13,521.37	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	397,645.46	530,000	530,000	530,000	530,000	0
STATE - OTHER	65,359.30	10,000	10,000	10,000	10,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	2,205,854.31	1,795,000	1,795,000	1,887,000	1,887,000	92,000
SUPPLEMENTAL PROP TAXES- PRIOR	76,461.44	103,000	103,000	108,000	108,000	5,000
TRANSFERS IN	47,750,711.00	46,941,000	51,786,000	48,020,000	42,076,000	(9,710,000)
VOTER APPROVED SPECIAL TAXES	12,353,541.65	12,585,000	12,585,000	12,585,000	12,585,000	0
TOTAL FINANCING SOURCES	$ 212,735,642.03	$ 200,202,000	$ 202,671,000	$ 207,140,000	$ 201,136,000	$ (1,535,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 64,686,829.00	$ 64,372,000	$ 75,537,000	$ 78,162,000	$ 78,109,000	$ 2,572,000
CAFETERIA BENEFIT PLANS	11,621,158.08	11,795,000	11,284,000	12,150,000	12,227,000	943,000
COUNTY EMPLOYEE RETIREMENT	9,528,838.86	10,079,000	9,528,000	11,368,000	11,446,000	1,918,000
DENTAL INSURANCE	217,637.69	219,000	150,000	147,000	150,000	0
DEPENDENT CARE SPENDING ACCOUNTS	27,844.30	0	24,000	24,000	24,000	0
DISABILITY BENEFITS	447,495.90	346,000	399,000	398,000	403,000	4,000
FICA (OASDI)	946,869.99	958,000	821,000	816,000	868,000	47,000
HEALTH INSURANCE	7,764,490.69	8,510,000	7,512,000	8,044,000	7,546,000	34,000
LIFE INSURANCE	73,646.22	77,000	54,000	53,000	55,000	1,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	50,000	50,000	50,000	0

LA COUNTY LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
RETIREE HEALTH INSURANCE	5,742,000.00	6,374,000	6,340,000	7,246,000	7,246,000	906,000
SAVINGS PLAN	265,763.76	311,000	265,000	260,000	279,000	14,000
THRIFT PLAN (HORIZONS)	1,314,540.19	1,350,000	1,212,000	1,200,000	1,280,000	68,000
UNEMPLOYMENT INSURANCE	25,743.00	59,000	93,000	93,000	93,000	0
WORKERS' COMPENSATION	759,505.73	836,000	835,000	836,000	836,000	1,000
TOTAL S & E B	103,429,071.41	105,293,000	114,104,000	120,847,000	120,612,000	6,508,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,614,102.75	5,682,000	5,438,000	5,644,000	5,644,000	206,000
CLOTHING & PERSONAL SUPPLIES	21,459.70	18,000	0	0	0	0
COMMUNICATIONS	303,257.22	322,000	135,000	142,000	142,000	7,000
COMPUTING-MAINFRAME	271,278.28	67,000	563,000	563,000	563,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	518,506.11	595,000	0	0	0	0
COMPUTING-PERSONAL	3,400,412.94	1,105,000	1,103,000	1,103,000	1,103,000	0
FOOD	8,490.55	8,000	0	0	0	0
HOUSEHOLD EXPENSE	275,607.47	263,000	281,000	331,000	331,000	50,000
INFORMATION TECHNOLOGY SERVICES	470,471.03	756,000	1,740,000	1,439,000	1,439,000	(301,000)
INSURANCE	476,294.09	719,000	519,000	702,000	702,000	183,000
MAINTENANCE - EQUIPMENT	419,977.03	419,000	0	0	0	0
MAINTENANCE-BUILDINGS & IMPRV	11,594,829.85	10,931,000	12,889,000	10,009,000	10,009,000	(2,880,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	3,406.65	3,000	0	0	0	0
MEMBERSHIPS	66,863.42	147,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	18,964.10	522,000	370,000	370,000	370,000	0
OFFICE EXPENSE	1,044,985.89	2,094,000	1,388,000	1,388,000	1,388,000	0
PROFESSIONAL SERVICES	1,408,395.06	877,000	1,210,000	1,210,000	1,210,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,651,323.66	2,175,000	1,814,000	1,568,000	1,568,000	(246,000)
RENTS & LEASES - EQUIPMENT	1,614,030.04	897,000	860,000	860,000	860,000	0
SMALL TOOLS & MINOR EQUIPMENT	131,119.16	100,000	300,000	300,000	300,000	0
SPECIAL DEPARTMENTAL EXPENSE	16,378,768.71	4,311,000	43,533,000	45,011,000	38,893,000	(4,640,000)
TECHNICAL SERVICES	2,549,337.99	3,301,000	2,092,000	2,092,000	2,092,000	0
TELECOMMUNICATIONS	2,960,714.78	3,023,000	2,660,000	2,807,000	2,807,000	147,000
TRAINING	216,947.17	200,000	245,000	245,000	245,000	0
TRANSPORTATION AND TRAVEL	2,686,380.46	2,259,000	2,191,000	2,191,000	2,191,000	0
UTILITIES	3,588,293.89	4,229,000	3,942,000	3,942,000	3,942,000	0
TOTAL S & S	57,694,218.00	45,023,000	83,363,000	82,007,000	75,889,000	(7,474,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	50,216.98	285,000	360,000	93,000	93,000	(267,000)
RETIREMENT OF OTHER LONG TERM DEBT	753,867.74	826,000	826,000	822,000	822,000	(4,000)
TAXES & ASSESSMENTS	4,564.77	32,000	32,000	32,000	32,000	0
TOTAL OTH CHARGES	808,649.49	1,143,000	1,218,000	947,000	947,000	(271,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS,	8,409.50	631,000	761,000	468,000	468,000	(293,000)

LA COUNTY LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MIDRANGE/DEPARTMENTAL						
ELECTRONIC EQUIPMENT	164,848.70	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	0.00	130,000	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	102,000	102,000	102,000	102,000	0
TELECOMMUNICATIONS EQUIPMENT	412,725.45	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,791,326.30	100,000	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,377,309.95	963,000	963,000	670,000	670,000	(293,000)
TOTAL CAPITAL ASSETS	2,377,309.95	963,000	963,000	670,000	670,000	(293,000)
OTHER FINANCING USES						
TRANSFERS OUT	3,199,000.00	0	0	0	0	0
TOTAL OTH FIN USES	3,199,000.00	0	0	0	0	0
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 3,881,000.00	$ 3,023,000	$ 3,023,000	$ 2,669,000	$ 3,018,000	$ (5,000)
TOTAL OBLIGATED FUND BAL	$ 3,881,000.00	$ 3,023,000	$ 3,023,000	$ 2,669,000	$ 3,018,000	$ (5,000)
TOTAL FINANCING USES	$ 171,389,248.85	$ 155,445,000	$ 202,671,000	$ 207,140,000	$ 201,136,000	$ (1,535,000)
BUDGETED POSITIONS	1,369.0	1,307.0	1,307.0	1,300.0	1,300.0	(7.0)

Departmental Program Summary

1. Public Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	114,585,000	114,585,000	1,030.0
Less Administration	--	--	--
Net Program Costs	114,585,000	114,585,000	1,030.0

Authority: Non-mandated, discretionary program.

Provide direct services to meet the informational, educational, cultural, and recreational needs of diverse communities. Serves customer needs through the circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	15,134,000	15,134,000	73.0
Less Administration	--	--	--
Net Program Costs	15,134,000	15,134,000	73.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	12,114,000	12,114,000	38.0
Less Administration	--	--	--
Net Program Costs	12,114,000	12,114,000	38.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation, and support of computer, data network, telecommunications, and wireless systems.

4. Administration

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	59,303,000	59,303,000	159.0
Less Administration	--	--	--
Net Program Costs	59,303,000	59,303,000	159.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	201,136,000	201,136,000	1,300.0

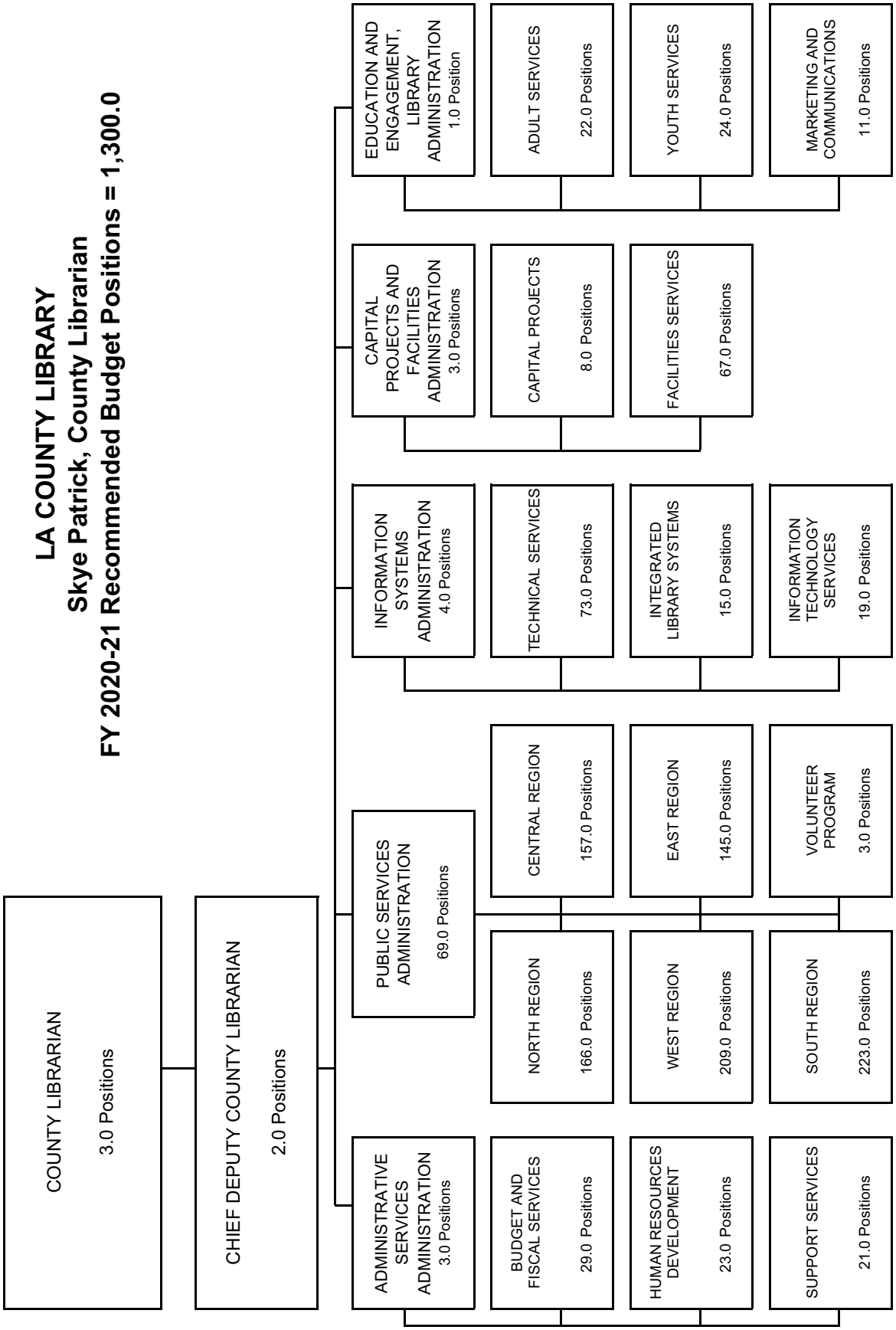
LA County Library - General Fund Contribution Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES	$ 0.00	$ 51,286,000	$ 51,286,000	$ 42,076,000	$ 42,076,000	$ (9,210,000)
GROSS TOTAL	$ 0.00	$ 51,286,000	$ 51,286,000	$ 42,076,000	$ 42,076,000	$ (9,210,000)
NET TOTAL	$ 0.00	$ 51,286,000	$ 51,286,000	$ 42,076,000	$ 42,076,000	$ (9,210,000)
NET COUNTY COST	$ 0.00	$ 51,286,000	$ 51,286,000	$ 42,076,000	$ 42,076,000	$ (9,210,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	EDUCATION	LIBRARY SERVICES

2020-21 Budget Message

The LA County Library - General Fund Contribution budget unit seeks to clearly define the General Fund contribution provided to the Library. The Library is financed primarily by a dedicated share of property tax from the areas served along with other revenues including a parcel tax, grants, and fees. The General Fund contribution is provided to augment these resources. The 2020-21 Recommended Budget reflects ongoing annual support of $42.1 million. These funds are appropriated in the Library budget as Other Financing Sources and are used to offset the operating costs of libraries countywide.


LA COUNTY LIBRARY
Skye Patrick, County Librarian
FY 2020-21 Recommended Budget Positions = 1,300.0
COUNTY LIBRARIAN
3.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
2.0 Positions
ADMINISTRATIVE SERVICES ADMINISTRATION
3.0 Positions
BUDGET AND FISCAL SERVICES
29.0 Positions
HUMAN RESOURCES DEVELOPMENT
23.0 Positions
SUPPORT SERVICES
21.0 Positions
PUBLIC SERVICES ADMINISTRATION
69.0 Positions
NORTH REGION
166.0 Positions
CENTRAL REGION
157.0 Positions
WEST REGION
209.0 Positions
EAST REGION
145.0 Positions
SOUTH REGION
223.0 Positions
VOLUNTEER PROGRAM
3.0 Positions
INFORMATION SYSTEMS ADMINISTRATION
4.0 Positions
TECHNICAL SERVICES
73.0 Positions
INTEGRATED LIBRARY SYSTEMS
15.0 Positions
INFORMATION TECHNOLOGY SERVICES
19.0 Positions
CAPITAL PROJECTS AND FACILITIES ADMINISTRATION
3.0 Positions
CAPITAL PROJECTS
8.0 Positions
FACILITIES SERVICES
67.0 Positions
EDUCATION AND ENGAGEMENT, LIBRARY ADMINISTRATION
1.0 Position
ADULT SERVICES
22.0 Positions
YOUTH SERVICES
24.0 Positions
MARKETING AND COMMUNICATIONS
11.0 Positions

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000
GROSS TOTAL	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000
NET TOTAL	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000
NET COUNTY COST	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of LA Plaza de Cultura y Artes is to serve as the official cultural center of Los Angeles, dedicated to educating the public about the seminal role of Mexicans and Mexican-Americans in the development of the region. The Plaza provides diverse audiences an opportunity to experience the richness of Mexican-American culture.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $51,000 attributed to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for buildings and grounds maintenance, utilities, and other anticipated operational costs for LA Plaza de Cultura y Artes.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**1,714,000**	**0**	**0**	**1,714,000**	**0.0**
Other Changes					
1. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	51,000	--	--	51,000	--
Total Changes	**51,000**	**0**	**0**	**51,000**	**0.0**
2020-21 Recommended Budget	**1,765,000**	**0**	**0**	**1,765,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 17,000.00	$ 17,000	$ 17,000	$ 17,000	$ 17,000	$ 0
MAINTENANCE-BUILDINGS & IMPRV	968,000.00	968,000	968,000	968,000	968,000	0
MISCELLANEOUS EXPENSE	131,000.00	184,000	184,000	235,000	235,000	51,000
TECHNICAL SERVICES	370,000.00	370,000	370,000	370,000	370,000	0
UTILITIES	175,000.00	175,000	175,000	175,000	175,000	0
TOTAL S & S	1,661,000.00	1,714,000	1,714,000	1,765,000	1,765,000	51,000
GROSS TOTAL	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000
NET TOTAL	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000
NET COUNTY COST	$ 1,661,000.00	$ 1,714,000	$ 1,714,000	$ 1,765,000	$ 1,765,000	$ 51,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,947,530.11	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 188,056.64	$ 650,000	$ 650,000	$ 500,000	$ 500,000	$ (150,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(650,000)	(650,000)	(500,000)	(500,000)	150,000
TOTAL S & S	188,056.64	0	0	0	0	0
OTHER CHARGES	22,293,475.13	30,000,000	30,000,000	22,000,000	22,000,000	(8,000,000)
OC EXPENDITURE DISTRIBUTION	(19,680,357.50)	(30,000,000)	(30,000,000)	(22,000,000)	(22,000,000)	8,000,000
TOTAL OTH CHARGES	2,613,117.63	0	0	0	0	0
GROSS TOTAL	$ 2,801,174.27	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 2,801,174.27	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (146,355.84)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2020-21 Budget Message

The 2020-21 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the Corporation. Also, reflected is the payment of insurance premiums and the distribution of these expenses to affected departments.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**30,650,000**	**30,650,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease to fund lower insurance premiums as a result of decreases in accumulated equipment purchases financed through the LAC-CAL program.	(150,000)	(150,000)	--	--	--
2. Other Charges: Reflects a decrease in new equipment purchases to be financed through the LAC-CAL program.	(8,000,000)	(8,000,000)	--	--	--
Total Changes	**(8,150,000)**	**(8,150,000)**	**0**	**0**	**0.0**
2020-21 Recommended Budget	**22,500,000**	**22,500,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications System

Los Angeles Regional Interoperable Communications System Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)
GROSS TOTAL	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)
NET TOTAL	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)
NET COUNTY COST	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for the County's efforts as a member of the LA-RICS Joint Powers Authority (Authority), an independently operated governmental entity. The mission of the Authority is to construct, operate, and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2020-21 Budget Message

In prior fiscal years, the Authority issued separate and independent request for proposals for the design and build of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution data wireless networks. The Authority is currently managing the design, construction, and testing of the LMR system with the prevailing vendor.

The 2020-21 Recommended Budget reflects an adjustment to remove prior-year funding that was provided on a one-time basis for equipment.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**5,992,000**	**0**	**0**	**5,992,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for equipment.	(5,992,000)	--	--	(5,992,000)	--
Total Changes	**(5,992,000)**	**0**	**0**	**(5,992,000)**	**0.0**
2020-21 Recommended Budget	**0**	**0**	**0**	**0**	**0.0**

LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)
TOTAL OTH CHARGES	0.00	5,992,000	5,992,000	0	0	(5,992,000)
GROSS TOTAL	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)
NET TOTAL	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)
NET COUNTY COST	$ 0.00	$ 5,992,000	$ 5,992,000	$ 0	$ 0	$ (5,992,000)

Medical Examiner - Coroner

Jonathan R. Lucas, M.D., Chief Medical Examiner - Coroner

Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,493,682.26	$ 2,034,000	$ 2,161,000	$ 2,186,000	$ 2,186,000	$ 25,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 32,956,401.97	$ 36,500,000	$ 37,362,000	$ 40,455,000	$ 38,931,000	$ 1,569,000
SERVICES & SUPPLIES	8,697,931.44	8,940,000	8,288,000	11,781,000	8,207,000	(81,000)
OTHER CHARGES	1,468,385.80	1,020,000	1,020,000	1,008,000	1,008,000	(12,000)
CAPITAL ASSETS - EQUIPMENT	876,276.81	796,000	757,000	744,000	36,000	(721,000)
GROSS TOTAL	$ 43,998,996.02	$ 47,256,000	$ 47,427,000	$ 53,988,000	$ 48,182,000	$ 755,000
INTRAFUND TRANSFERS	(66,106.00)	(4,000)	(48,000)	(48,000)	(48,000)	0
NET TOTAL	$ 43,932,890.02	$ 47,252,000	$ 47,379,000	$ 53,940,000	$ 48,134,000	$ 755,000
NET COUNTY COST	$ 41,439,207.76	$ 45,218,000	$ 45,218,000	$ 51,754,000	$ 45,948,000	$ 730,000
BUDGETED POSITIONS	251.0	253.0	253.0	272.0	253.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County. This includes all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death. To achieve this, the Department provides independent death investigations using advanced forensic science with compassion and objectivity for families, communities, and public health and safety.

The Department strives to provide compassionate, quality service to all its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender, and other justice agencies, foreign consulates, and the news media. Responsibilities and priorities are designed to improve the level of service provided to the community by delivering complete, quality work products in a timely, accurate, efficient, and usable manner. The Department has been proud to be a leader in death investigation and maintains the following accreditations: Institute of Medical Quality/California Medical Association, Accreditation Council for Graduate Medical Education, Peace Officers Standards and Training, American National Standards Institute National Accreditation Board, International Organization for Standardization (ISO), and provisional status with the National Association of Medical Examiners (NAME).

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $0.7 million primarily due to Board-approved increases in salaries and health insurance subsidies, funding for the cost of body bags, and one-time funding for physician recruitment incentives, partially offset by the removal of prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects the addition of 1.0 position to provide high-level data analysis, partially offset by the deletion of 1.0 position.

Critical/Strategic Planning Initiatives

The FY 2020-21 strategic planning efforts remain focused on the following areas:

- Restoring full accreditation status by NAME. The NAME accreditation program is a peer review system and is an endorsement indicating that the office provides an adequate working environment for medical examiners and reasonable assurances that the office serves its jurisdiction well. It is the objective of NAME that the application of these standards will materially aid in developing and maintaining high caliber medicolegal investigations of deaths for the communities and jurisdictions in which they operate.
- Refining operations to help improve service delivery to the public and focusing on various death prevention initiatives. The Department will also continue to develop its managers, supervisors, professional, and support staff through continued education and training, and collectively focus on quality, productivity, and risk management.
- Reviewing business processes to strengthen, streamline, and modernize operations. The Department has also begun to improve the capture and collection of critical performance metrics to assist management with its oversight and planning efforts.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**47,427,000**	**48,000**	**2,161,000**	**45,218,000**	**253.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,294,000	--	32,000	1,262,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	150,000	--	4,000	146,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	141,000	--	3,000	138,000	--
4. Physician Recruitment Incentives: Reflects one-time funding to continue a student loan reimbursement and hiring bonus program intended to attract and retain hard-to-recruit physicians.	223,000	--	--	223,000	--
5. Body Bags: Reflects funding to address the cost of body bags and related supplies.	150,000	--	--	150,000	--
6. Information Technology Support: Reflects funding for 1.0 Senior Information Systems Analyst to provide high-level data analysis, partially offset by the deletion of 1.0 Application Developer II.	61,000	--	--	61,000	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for services and supplies and capital assets-equipment.	(1,252,000)	--	(14,000)	(1,238,000)	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(12,000)	--	--	(12,000)	--
9. Various Realignments: Reflects various realignments of appropriation based on historical costs, current operations, and changing needs of the Department.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
10. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	--	--	--	--	--
11. Position Reclassification: Reflects a Board-approved reclassification of 1.0 Forensic Attendant to 1.0 Senior Forensic Attendant.	--	--	--	--	--
Total Changes	**755,000**	**0**	**25,000**	**730,000**	**0.0**
2020-21 Recommended Budget	**48,182,000**	**48,000**	**2,186,000**	**45,948,000**	**253.0**

Critical and Unmet Needs

The Department requests funding for information technology supplies; x-ray equipment; costs associated with various County services; and clerical and forensic support positions.

MEDICAL EXAMINER - CORONER BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,622,094.40	$ 1,520,000	$ 1,631,000	$ 1,656,000	$ 1,656,000	$ 25,000
CONTRACT CITIES SERVICES COST RECOVERY	0.00	0	7,000	7,000	7,000	0
COURT FEES & COSTS	218,813.97	306,000	211,000	211,000	211,000	0
FEDERAL - GRANTS	5,422.00	25,000	0	0	0	0
MISCELLANEOUS	123,426.81	164,000	136,000	136,000	136,000	0
OTHER SALES	205,005.25	11,000	151,000	151,000	151,000	0
PERSONNEL SERVICES	6,158.00	5,000	5,000	5,000	5,000	0
ROYALTIES	1,567.26	0	0	0	0	0
SALE OF CAPITAL ASSETS	9,319.40	3,000	0	0	0	0
STATE - OTHER	1,875.17	0	20,000	20,000	20,000	0
TRANSFERS IN	300,000.00	0	0	0	0	0
TOTAL REVENUE	$ 2,493,682.26	$ 2,034,000	$ 2,161,000	$ 2,186,000	$ 2,186,000	$ 25,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 21,039,820.21	$ 22,385,000	$ 24,124,000	$ 25,977,000	$ 24,922,000	$ 798,000
CAFETERIA BENEFIT PLANS	4,192,973.67	4,968,000	4,735,000	5,056,000	4,837,000	102,000
COUNTY EMPLOYEE RETIREMENT	3,554,380.54	4,212,000	3,894,000	4,177,000	4,050,000	156,000
DENTAL INSURANCE	76,468.97	87,000	64,000	70,000	64,000	0
DEPENDENT CARE SPENDING ACCOUNTS	23,354.20	4,000	16,000	16,000	16,000	0
DISABILITY BENEFITS	175,919.85	162,000	167,000	263,000	260,000	93,000
FICA (OASDI)	324,583.17	393,000	292,000	325,000	312,000	20,000
HEALTH INSURANCE	421,419.15	466,000	476,000	599,000	531,000	55,000
LIFE INSURANCE	61,311.55	110,000	73,000	77,000	75,000	2,000
OTHER EMPLOYEE BENEFITS	6,708.00	8,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	1,827,000.00	2,380,000	2,007,000	2,287,000	2,287,000	280,000
SAVINGS PLAN	159,627.80	168,000	230,000	253,000	245,000	15,000
THRIFT PLAN (HORIZONS)	523,579.56	602,000	554,000	608,000	585,000	31,000
UNEMPLOYMENT INSURANCE	3,296.00	15,000	6,000	6,000	6,000	0
WORKERS' COMPENSATION	565,959.30	540,000	711,000	728,000	728,000	17,000
TOTAL S & E B	32,956,401.97	36,500,000	37,362,000	40,455,000	38,931,000	1,569,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	618,562.39	513,000	630,000	630,000	630,000	0
CLOTHING & PERSONAL SUPPLIES	41,486.23	27,000	8,000	8,000	8,000	0
COMMUNICATIONS	79,323.33	77,000	46,000	46,000	46,000	0
COMPUTING-MAINFRAME	3,057.42	0	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	326,773.30	327,000	401,000	1,264,000	401,000	0
COMPUTING-PERSONAL	476,812.91	475,000	694,000	704,000	659,000	(35,000)
CONTRACTED PROGRAM SERVICES	98,197.00	78,000	64,000	64,000	64,000	0
FOOD	0.00	0	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	190,196.99	327,000	175,000	475,000	325,000	150,000
INFORMATION TECHNOLOGY SECURITY	0.00	0	0	215,000	0	0
INFORMATION TECHNOLOGY SERVICES	278,131.70	447,000	348,000	348,000	348,000	0
INSURANCE	39,017.70	432,000	1,000	1,000	1,000	0

MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	426,103.32	827,000	654,000	688,000	588,000	(66,000)
MAINTENANCE-BUILDINGS & IMPRV	1,801,100.73	1,601,000	1,653,000	1,763,000	1,563,000	(90,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	702,707.39	829,000	466,000	466,000	466,000	0
MEMBERSHIPS	2,015.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	130,561.84	69,000	73,000	73,000	73,000	0
OFFICE EXPENSE	190,631.82	179,000	166,000	166,000	166,000	0
PROFESSIONAL SERVICES	1,399,156.83	796,000	1,620,000	2,455,000	1,620,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	91,681.88	89,000	96,000	96,000	96,000	0
RENTS & LEASES - EQUIPMENT	50,138.49	17,000	39,000	39,000	39,000	0
SMALL TOOLS & MINOR EQUIPMENT	19,163.86	8,000	13,000	13,000	13,000	0
SPECIAL DEPARTMENTAL EXPENSE	51,056.71	58,000	191,000	151,000	151,000	(40,000)
TECHNICAL SERVICES	575,891.57	335,000	258,000	1,001,000	258,000	0
TELECOMMUNICATIONS	424,310.78	804,000	350,000	773,000	350,000	0
TRAINING	139,102.56	57,000	22,000	22,000	22,000	0
TRANSPORTATION AND TRAVEL	503,068.42	510,000	254,000	254,000	254,000	0
UTILITIES	39,681.27	58,000	63,000	63,000	63,000	0
TOTAL S & S	8,697,931.44	8,940,000	8,288,000	11,781,000	8,207,000	(81,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	744,356.40	299,000	299,000	299,000	299,000	0
RETIREMENT OF OTHER LONG TERM DEBT	723,288.96	721,000	721,000	709,000	709,000	(12,000)
TAXES & ASSESSMENTS	740.44	0	0	0	0	0
TOTAL OTH CHARGES	1,468,385.80	1,020,000	1,020,000	1,008,000	1,008,000	(12,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ELECTRONIC EQUIPMENT	52,869.40	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	39,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	0.00	0	0	708,000	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	180,000	180,000	0	0	(180,000)
NON-MEDICAL LAB/TESTING EQUIP	377,248.45	255,000	255,000	0	0	(255,000)
VEHICLES & TRANSPORTATION EQUIPMENT	446,158.96	322,000	322,000	36,000	36,000	(286,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	876,276.81	796,000	757,000	744,000	36,000	(721,000)
TOTAL CAPITAL ASSETS	876,276.81	796,000	757,000	744,000	36,000	(721,000)
GROSS TOTAL	$ 43,998,996.02	$ 47,256,000	$ 47,427,000	$ 53,988,000	$ 48,182,000	$ 755,000
INTRAFUND TRANSFERS	(66,106.00)	(4,000)	(48,000)	(48,000)	(48,000)	0
NET TOTAL	$ 43,932,890.02	$ 47,252,000	$ 47,379,000	$ 53,940,000	$ 48,134,000	$ 755,000
NET COUNTY COST	$ 41,439,207.76	$ 45,218,000	$ 45,218,000	$ 51,754,000	$ 45,948,000	$ 730,000
BUDGETED POSITIONS	251.0	253.0	253.0	272.0	253.0	0.0

Departmental Program Summary

1. Operations Bureau – Medicolegal Death Investigations – At Scene and Hospital Deaths

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,021,000	2,000	388,000	10,631,000	78.0
Less Administration	--	--	--	--	--
Net Program Costs	11,021,000	2,000	388,000	10,631,000	78.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide 24/7 field investigator response to at-scene death investigations as well as conducting hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable under State Law and are investigated by the Department. The medicolegal death investigation is performed by sworn staff who interview witnesses, take photographs, collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

2. Forensic Laboratory Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,743,000	--	150,000	5,593,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	5,743,000	--	150,000	5,593,000	30.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.10.

Provide essential forensic services for the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies, and the courts. Department criminalists are on call 24/7 to respond to crime scenes for physical evidence identification, collection, documentation, and preservation. Laboratory services also include gunshot residue testing for the Department and law enforcement agencies throughout California as well as tissue processing for microscopic evaluation by deputy medical examiners. The Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain of custody is documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures as well as guidelines set forth by American Society of Crime Laboratory Directors/Laboratory Accreditation Board-ISO whose accreditation the Department holds.

3. Forensic Medicine

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,931,000	--	177,000	11,754,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	11,931,000	--	177,000	11,754,000	30.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, 68097; and County Code Sections 2.22.010-2.22.110.

Responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

4. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,874,000	--	1,088,000	1,786,000	29.0
Less Administration	--	--	--	--	--
Net Program Costs	2,874,000	--	1,088,000	1,786,000	29.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. The Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent's body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

5. Forensic Medicine – Photo and Support Division – Autopsy Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,049,000	--	21,000	3,028,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	3,049,000	--	21,000	3,028,000	26.0

Authority: Mandated program – California Government Code Section 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide technical support services in the form of autopsy assistance and radiographs, as well as photography and specialized graphics support to deputy medical examiners prior to, during, and after post-mortem examinations. Additionally, field-capable photographers are provided to document high-profile death scenes and major incidents.

6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,564,000	46,000	362,000	13,156,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	13,564,000	46,000	362,000	13,156,000	60.0

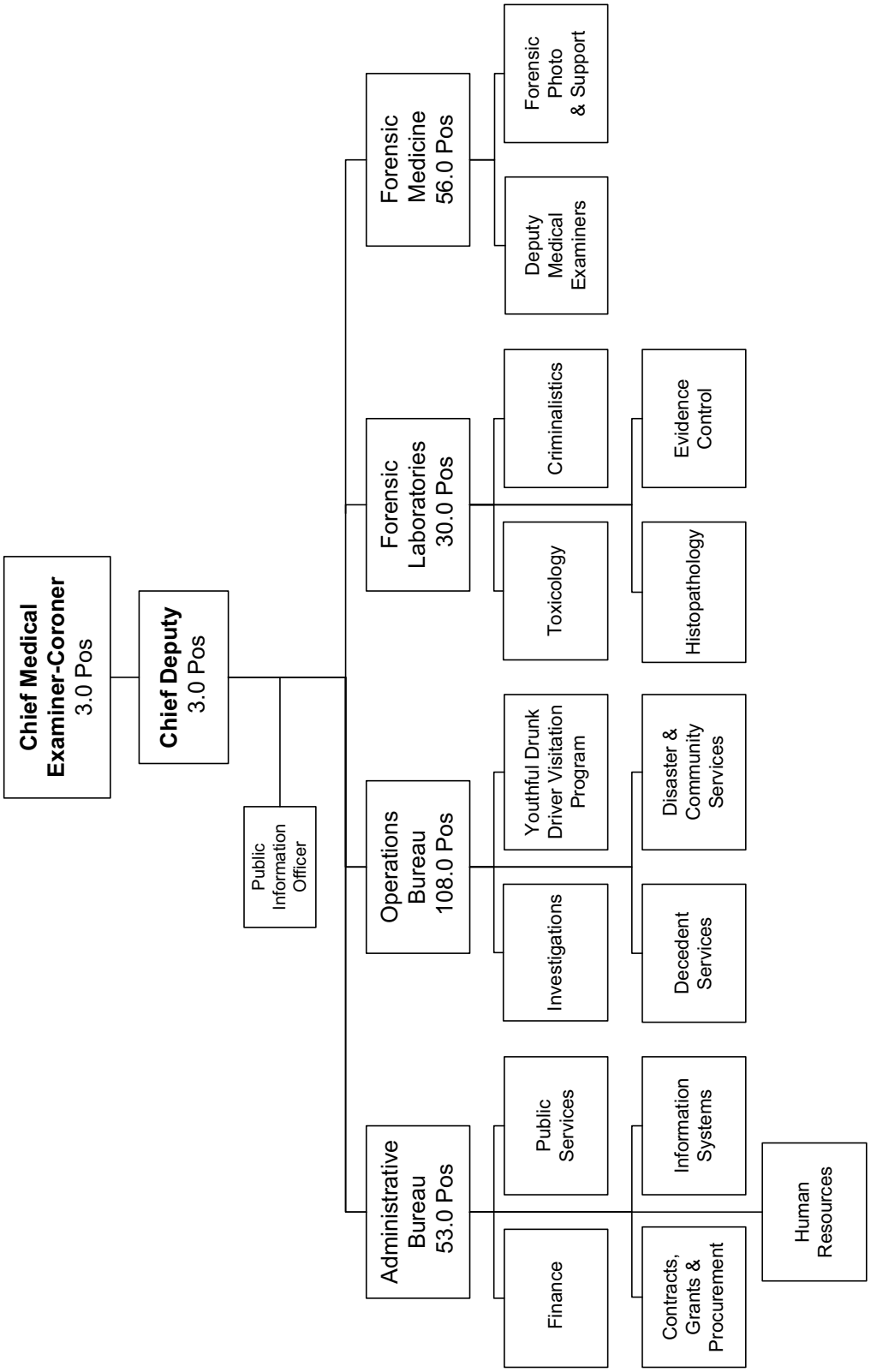
Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.110.

The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives; and provide administrative support to the Department. This includes budget, fiscal, human resources, payroll and procurement services, workers' compensation, the Injury and Illness Prevention Program, safety programs, risk management, return-to-work, litigation, information systems, technical support, contracts and contract monitoring, and volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports from internal staff, outside agencies, and the public. This Division also processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	48,182,000	48,000	2,186,000	45,948,000	253.0

Department of Medical Examiner-Coroner
Jonathan R. Lucas, M.D., Chief Medical Examiner
FY 2020-21 Recommended Budget Positions = 253.0



Military and Veterans Affairs

Ruth A. Wong, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 942,707.97	$ 1,046,000	$ 1,046,000	$ 1,046,000	$ 1,046,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,136,037.80	$ 4,597,000	$ 4,729,000	$ 5,464,000	$ 5,206,000	$ 477,000
SERVICES & SUPPLIES	1,682,926.98	2,051,000	2,051,000	1,734,000	1,734,000	(317,000)
OTHER CHARGES	278,249.91	250,000	250,000	244,000	244,000	(6,000)
GROSS TOTAL	$ 6,097,214.69	$ 6,898,000	$ 7,030,000	$ 7,442,000	$ 7,184,000	$ 154,000
INTRAFUND TRANSFERS	(377,461.36)	(423,000)	(423,000)	(423,000)	(423,000)	0
NET TOTAL	$ 5,719,753.33	$ 6,475,000	$ 6,607,000	$ 7,019,000	$ 6,761,000	$ 154,000
NET COUNTY COST	$ 4,777,045.36	$ 5,429,000	$ 5,561,000	$ 5,973,000	$ 5,715,000	$ 154,000
BUDGETED POSITIONS	40.0	40.0	40.0	42.0	40.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislative changes that will help enrich their quality of life.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $0.2 million primarily due to Board-approved increases in salaries and employee benefits, partially offset by the deletion of prior-year funding provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Department continues to:

- Expand and fully integrate service delivery with partners creating a seamless system to meet the ongoing needs of veterans and their families;
- Improve staff productivity through training, promotions, hiring qualified candidates to fill vacancies, and providing staff development and leadership training;
- Maximize building operations and capacity through tenant license agreements, shared service contracts, and event planning and scheduling; and
- Assist County employees and families serving in Military Reserves.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**7,030,000**	**423,000**	**1,046,000**	**5,561,000**	**40.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	199,000	--	--	199,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	160,000	--	--	160,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of costs to prefund the County's retiree healthcare benefits.	23,000	--	--	23,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs based on historical experience.	--	--	--	--	--
5. Veterans Claims: Reflects an increase in appropriation to provide veterans services support at the Whittier Library and Cerritos Field Office.	66,000	--	--	66,000	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for costs related to the first annual Veterans Day event at the Los Angeles Memorial Coliseum, ergonomic furniture, emergency kits and survival equipment at Bob Hope Patriotic Hall, and replacement of military banners.	(288,000)	--	--	(288,000)	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(6,000)	--	--	(6,000)	--
Total Changes	**154,000**	**0**	**0**	**154,000**	**0.0**
2020-21 Recommended Budget	**7,184,000**	**423,000**	**1,046,000**	**5,715,000**	**40.0**

Critical and Unmet Needs

The Department is requesting a multi-level parking structure to address a critical need for parking at the Bob Hope Patriotic Hall and additional positions to provide veteran services and administrative support.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,492.00	$ 0	$ 0	$ 0	$ 0	$ 0
MISCELLANEOUS	173,849.97	1,000	1,000	1,000	1,000	0
STATE - OTHER	256,521.00	779,000	779,000	779,000	779,000	0
STATE AID - VETERAN AFFAIRS	509,845.00	266,000	266,000	266,000	266,000	0
TOTAL REVENUE	$ 942,707.97	$ 1,046,000	$ 1,046,000	$ 1,046,000	$ 1,046,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,358,383.58	$ 2,787,000	$ 2,919,000	$ 3,243,000	$ 3,102,000	$ 183,000
CAFETERIA BENEFIT PLANS	622,083.02	683,000	683,000	793,000	751,000	68,000
COUNTY EMPLOYEE RETIREMENT	431,212.73	464,000	464,000	652,000	624,000	160,000
DENTAL INSURANCE	11,088.93	9,000	9,000	10,000	9,000	0
DEPENDENT CARE SPENDING ACCOUNTS	4,710.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	29,059.89	14,000	14,000	18,000	18,000	4,000
FICA (OASDI)	36,586.50	27,000	27,000	31,000	29,000	2,000
HEALTH INSURANCE	71,824.90	83,000	83,000	123,000	89,000	6,000
LIFE INSURANCE	18,415.10	16,000	16,000	18,000	17,000	1,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	285,000.00	290,000	290,000	359,000	359,000	69,000
SAVINGS PLAN	21,413.83	9,000	9,000	13,000	10,000	1,000
THRIFT PLAN (HORIZONS)	65,098.86	52,000	52,000	62,000	56,000	4,000
UNEMPLOYMENT INSURANCE	5,071.00	7,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	169,381.46	148,000	148,000	127,000	127,000	(21,000)
TOTAL S & E B	4,136,037.80	4,597,000	4,729,000	5,464,000	5,206,000	477,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	210,387.50	43,000	43,000	43,000	43,000	0
COMMUNICATIONS	78,316.12	48,000	48,000	48,000	48,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,216.84	0	0	0	0	0
COMPUTING-PERSONAL	88,090.56	0	0	0	0	0
HOUSEHOLD EXPENSE	12,756.70	10,000	10,000	10,000	10,000	0
INFORMATION TECHNOLOGY SERVICES	1,335.00	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	287.44	41,000	41,000	41,000	41,000	0
MAINTENANCE-BUILDINGS & IMPRV	522,004.73	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	0.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	8,513.47	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	47,532.48	60,000	60,000	60,000	60,000	0
PROFESSIONAL SERVICES	9,109.77	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	20,992.66	541,000	541,000	541,000	541,000	0
RENTS & LEASES - EQUIPMENT	14,098.13	26,000	26,000	26,000	26,000	0
SPECIAL DEPARTMENTAL EXPENSE	23,674.86	983,000	983,000	666,000	666,000	(317,000)
TECHNICAL SERVICES	331,674.73	8,000	8,000	8,000	8,000	0
TELECOMMUNICATIONS	79,406.63	0	0	0	0	0
TRAINING	6,979.41	0	0	0	0	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TRANSPORTATION AND TRAVEL	23,577.57	18,000	18,000	18,000	18,000	0
UTILITIES	201,972.38	200,000	200,000	200,000	200,000	0
TOTAL S & S	1,682,926.98	2,051,000	2,051,000	1,734,000	1,734,000	(317,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	4,206.56	0	0	0	0	0
RETIREMENT OF OTHER LONG TERM DEBT	273,885.21	231,000	231,000	225,000	225,000	(6,000)
SUPPORT & CARE OF PERSONS	0.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	158.14	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	278,249.91	250,000	250,000	244,000	244,000	(6,000)
GROSS TOTAL	$ 6,097,214.69	$ 6,898,000	$ 7,030,000	$ 7,442,000	$ 7,184,000	$ 154,000
INTRAFUND TRANSFERS	(377,461.36)	(423,000)	(423,000)	(423,000)	(423,000)	0
NET TOTAL	$ 5,719,753.33	$ 6,475,000	$ 6,607,000	$ 7,019,000	$ 6,761,000	$ 154,000
NET COUNTY COST	$ 4,777,045.36	$ 5,429,000	$ 5,561,000	$ 5,973,000	$ 5,715,000	$ 154,000
BUDGETED POSITIONS	40.0	40.0	40.0	42.0	40.0	0.0

Departmental Program Summary

1. Veterans Services Referral and Claims Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,675,000	375,000	1,045,000	2,255,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	3,675,000	375,000	1,045,000	2,255,000	27.0

Authority: Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims for Medi-Cal, veteran and indigent burials, housing vouchers, and education assistance. Medi-Cal benefits provide medical care to veterans and their dependents who do not qualify for Veterans Administration healthcare. The Department assists veterans who qualify for pensions, compensation, and Aid and Attendance benefits. The college tuition fee waiver program is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). Other services include employment, education, substance abuse, housing, and mental health services and referrals.

2. Bob Hope Patriotic Hall

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,347,000	48,000	1,000	1,298,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	1,347,000	48,000	1,000	1,298,000	2.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's veterans memorial building where the County, other government agencies, and veteran organizations provide services to veterans and their families.

3. Administration

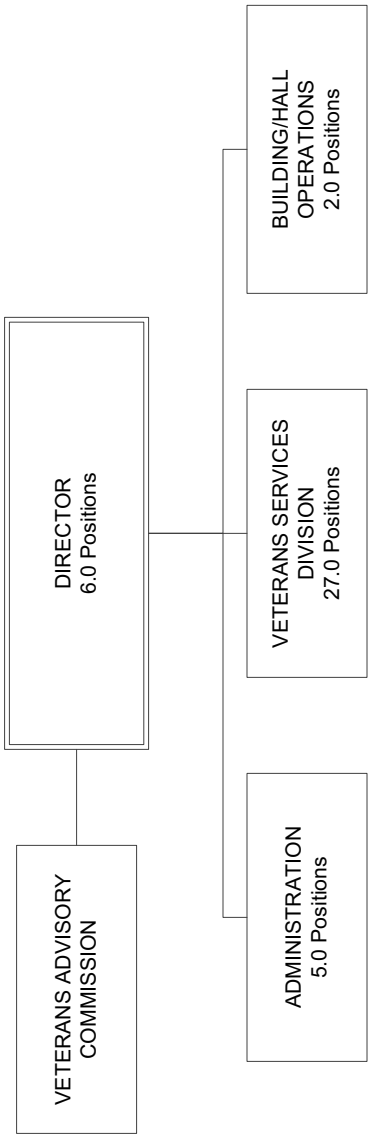
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,162,000	--	--	2,162,000	11.0
Less Administration	--	--	--	--	--
Net Program Costs	2,162,000	--	--	2,162,000	11.0

Authority: Non-mandated, discretionary program.

Performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information. Also coordinates and administers the Military Banner and the Pledge Veteran programs and oversees building operations and maintenance.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	7,184,000	423,000	1,046,000	5,715,000	40.0

MILITARY AND VETERANS AFFAIRS
Ruth A. Wong, Director
FY 2020-21 Recommended Budget Positions = 40.0



Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 3,873,967.02	$ 3,544,000	$ 5,191,000	$ 3,876,000	$ 3,876,000	$ (1,315,000)
SERVICES & SUPPLIES	27,440,216.52	30,410,000	28,764,000	29,640,000	29,640,000	876,000
OTHER CHARGES	894,864.35	906,000	905,000	906,000	906,000	1,000
GROSS TOTAL	$ 32,209,047.89	$ 34,860,000	$ 34,860,000	$ 34,422,000	$ 34,422,000	$ (438,000)
NET TOTAL	$ 32,209,047.89	$ 34,860,000	$ 34,860,000	$ 34,422,000	$ 34,422,000	$ (438,000)
NET COUNTY COST	$ 32,209,047.89	$ 34,860,000	$ 34,860,000	$ 34,422,000	$ 34,422,000	$ (438,000)
BUDGETED POSITIONS	34.0	32.0	32.0	20.0	20.0	(12.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $0.4 million primarily due to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 1994 operating agreement amended on May 20, 2008, partially offset by the deletion of prior-year savings. The Recommended Budget also includes the deletion of 12.0 positions fully offset by a corresponding increase in services and supplies consistent with the Board-approved operating agreement.

The Recommended Budget supports a full exhibition schedule, including special installations highlighting Scandinavian design, photography, and transcendental painting, as well as a presentation of works by Sam Francis. The permanent collection will be highlighted with an installation of modern art designed by Frank Gehry. Several LACMA-organized exhibitions will continue to travel domestically and abroad, raising the Museum's image and prestige in the field, including *Fiji: Art & Life in the Pacific* (Massachusetts), *Scandinavian Design and the United States* (Norway), and *Yoshitomo Nara* (China).

Art Programs with the Community continues its multi-year partnership with schools, libraries, and other organizations in the City of Compton, MacArthur Park, and South Los Angeles. Through this program, LACMA provides lessons for students and curricula for teachers that integrate the visual arts to make connections with the State Content Standards for language arts, social science, and Science, Technology, Engineering, Art, and Math (STEAM). Over the past year, 5,787 students participated in the program from 11 schools, and the library partnership reached 2,347 students and their families with 147 programs. Funded by the Gluck Foundation, the Ancient World and Maya Mobile programs provide middle school students the unique opportunity to closely examine original objects from LACMA's ancient art of the Americas and ancient Egyptian collections at their school sites. NexGenLA, LACMA's free youth membership program for kids under 17, has now reached 262,256 with 25,939 new members. Family programs at the Museum continue to provide opportunities for multi-generational learning in the arts. The renovation of the gallery at Charles White Elementary Visual Arts Magnet School, generously funded by the Los Angeles County Quality and Productivity Commission's Productivity Investment Fund,

allows the gallery in MacArthur Park to be open every Saturday, with tours and free arts programs for families. Exhibitions such as the current show *Rufino Tamayo: Innovation and Experimentation* will be on view through July 2020. The gallery also serves the student body of Charles White, providing a unique opportunity for this new Visual Arts magnet school to bring their students into contact with real works of art and professional teaching artists, such as Raul Baltazar, who is creating a work of art with students as part of the Tamayo exhibition. Through these and many other educational outreach programs, LACMA can engage over 400,000 guests in addition to the more than one million visitors who explore the galleries every day throughout the year.

Critical/Strategic Planning Initiatives

LACMA will continue implementation of its long-range strategic objectives to:

- Improve the quality and presentation of the collections;
- Develop a stable and sustainable financial and organization plan;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship; and
- Improve the Museum campus.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**34,860,000**	**0**	**0**	**34,860,000**	**32.0**
Other Changes					
1. Operating Agreement: Reflects the deletion of 12.0 positions fully offset by a corresponding increase in services and supplies to finance increased administrative services and contracted program costs.	--	--	--	--	(12.0)
2. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	1,003,000	--	--	1,003,000	--
3. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis consistent with the Board-approved operating agreement.	(1,441,000)	--	--	(1,441,000)	--
Total Changes	**(438,000)**	**0**	**0**	**(438,000)**	**(12.0)**
2020-21 Recommended Budget	**34,422,000**	**0**	**0**	**34,422,000**	**20.0**

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,456,941.53	$ 2,092,000	$ 3,224,000	$ 2,223,000	$ 2,223,000	$ (1,001,000)
CAFETERIA BENEFIT PLANS	347,533.90	439,000	539,000	366,000	366,000	(173,000)
COUNTY EMPLOYEE RETIREMENT	404,822.72	351,000	530,000	451,000	451,000	(79,000)
DENTAL INSURANCE	6,672.33	13,000	13,000	12,000	12,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	165.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	23,899.30	14,000	14,000	14,000	14,000	0
FICA (OASDI)	27,970.46	25,000	40,000	35,000	35,000	(5,000)
HEALTH INSURANCE	158,125.56	150,000	231,000	150,000	150,000	(81,000)
LIFE INSURANCE	24,011.14	18,000	18,000	16,000	16,000	(2,000)
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	157,000.00	112,000	227,000	204,000	204,000	(23,000)
SAVINGS PLAN	49,394.85	42,000	42,000	42,000	42,000	0
THRIFT PLAN (HORIZONS)	50,345.79	45,000	70,000	60,000	60,000	(10,000)
UNEMPLOYMENT INSURANCE	36,512.00	56,000	56,000	39,000	39,000	(17,000)
WORKERS' COMPENSATION	123,864.44	179,000	179,000	256,000	256,000	77,000
TOTAL S & E B	3,873,967.02	3,544,000	5,191,000	3,876,000	3,876,000	(1,315,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	74,419.71	77,000	77,000	73,000	73,000	(4,000)
COMMUNICATIONS	9,109.36	18,000	18,000	21,000	21,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,188.16	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	26,793,000.00	29,716,000	28,070,000	29,128,000	29,128,000	1,058,000
MAINTENANCE-BUILDINGS & IMPRV	0.00	50,000	50,000	14,000	14,000	(36,000)
PROFESSIONAL SERVICES	6,955.39	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	0.00	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	284,176.83	250,000	250,000	250,000	250,000	0
TELECOMMUNICATIONS	5,447.50	0	0	0	0	0
UTILITIES	265,919.57	245,000	245,000	100,000	100,000	(145,000)
TOTAL S & S	27,440,216.52	30,410,000	28,764,000	29,640,000	29,640,000	876,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	272.41	2,000	2,000	2,000	2,000	0
RETIREMENT OF OTHER LONG TERM DEBT	894,591.94	895,000	894,000	895,000	895,000	1,000
TAXES & ASSESSMENTS	0.00	9,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	894,864.35	906,000	905,000	906,000	906,000	1,000
GROSS TOTAL	$ 32,209,047.89	$ 34,860,000	$ 34,860,000	$ 34,422,000	$ 34,422,000	$ (438,000)
NET TOTAL	$ 32,209,047.89	$ 34,860,000	$ 34,860,000	$ 34,422,000	$ 34,422,000	$ (438,000)
NET COUNTY COST	$ 32,209,047.89	$ 34,860,000	$ 34,860,000	$ 34,422,000	$ 34,422,000	$ (438,000)
BUDGETED POSITIONS	34.0	32.0	32.0	20.0	20.0	(12.0)

Departmental Program Summary

1. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,534,000	--	--	24,534,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	24,534,000	--	--	24,534,000	18.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,694,000	--	--	1,694,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,694,000	--	--	1,694,000	--

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audience.

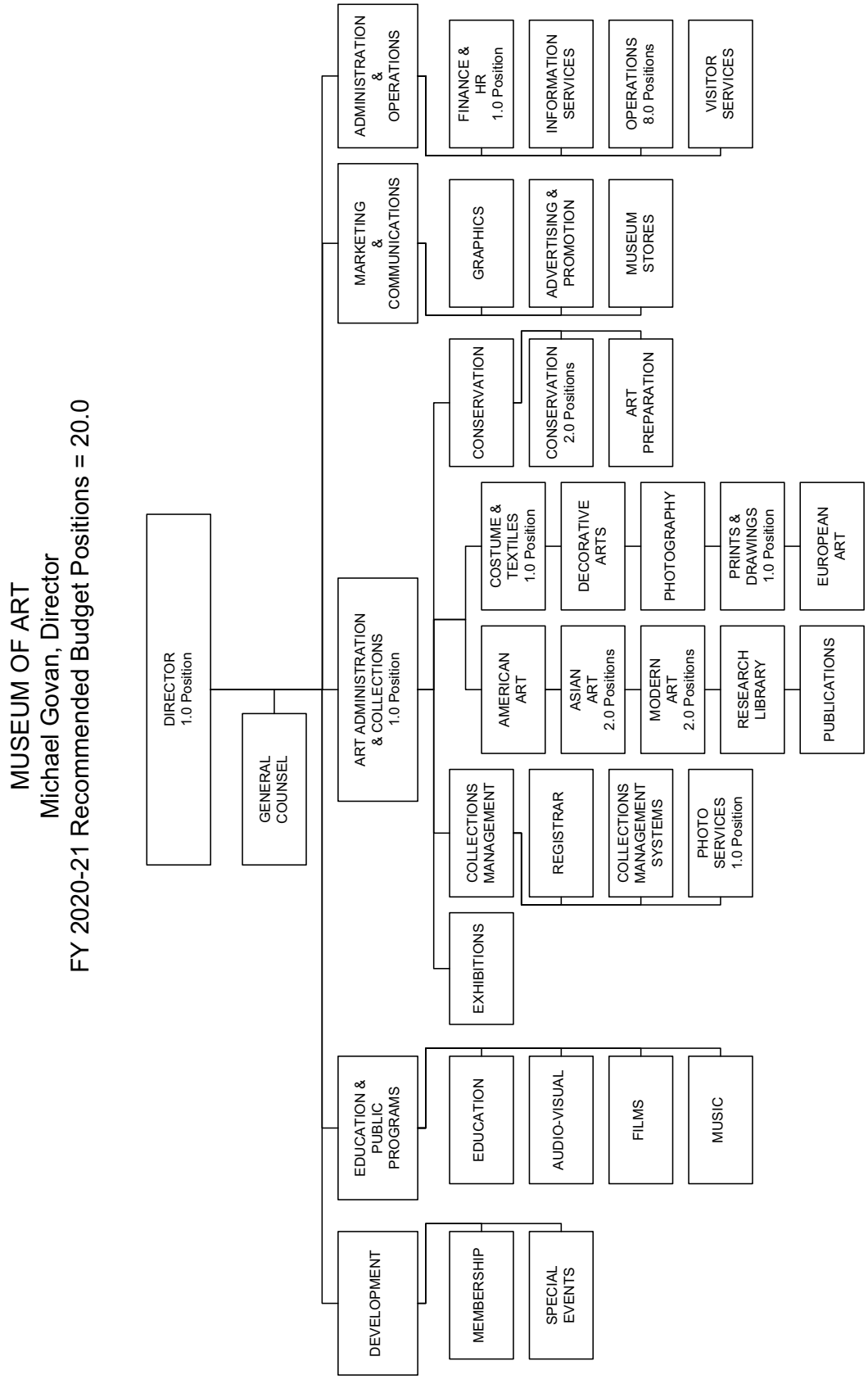
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,194,000	--	--	8,194,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	8,194,000	--	--	8,194,000	2.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the department, including executive office, accounting and legal services, facility maintenance, and insurance. The Museum covers over 800,000 square feet and 18 acres and consists of galleries, offices, parking facilities, and gardens.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	34,422,000	0	0	34,422,000	20.0


MUSEUM OF ART
Michael Govan, Director
FY 2020-21 Recommended Budget Positions = 20.0
DIRECTOR
1.0 Position
GENERAL COUNSEL
ADMINISTRATION & OPERATIONS
FINANCE & HR
1.0 Position
INFORMATION SERVICES
OPERATIONS
8.0 Positions
VISITOR SERVICES
MARKETING & COMMUNICATIONS
GRAPHICS
ADVERTISING & PROMOTION
MUSEUM STORES
ART ADMINISTRATION & COLLECTIONS
1.0 Position
CONSERVATION
CONSERVATION
2.0 Positions
ART PREPARATION
COSTUME & TEXTILES
1.0 Position
DECORATIVE ARTS
PHOTOGRAPHY
PRINTS & DRAWINGS
1.0 Position
EUROPEAN ART
AMERICAN ART
ASIAN ART
2.0 Positions
MODERN ART
2.0 Positions
RESEARCH LIBRARY
PUBLICATIONS
COLLECTIONS MANAGEMENT
REGISTRAR
COLLECTIONS MANAGEMENT SYSTEMS
PHOTO SERVICES
1.0 Position
EXHIBITIONS
EDUCATION & PUBLIC PROGRAMS
EDUCATION
AUDIO-VISUAL
FILMS
MUSIC
DEVELOPMENT
MEMBERSHIP
SPECIAL EVENTS

Museum of Natural History

Lori Bettison-Varga, Ph.D., President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 300,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 1,856,958.69	$ 1,797,000	$ 2,043,000	$ 2,010,000	$ 2,010,000	$ (33,000)
SERVICES & SUPPLIES	19,931,448.65	20,568,000	20,309,000	21,786,000	20,286,000	(23,000)
OTHER CHARGES	221,308.99	256,000	269,000	266,000	266,000	(3,000)
OTHER FINANCING USES	0.00	46,000	46,000	50,000	50,000	4,000
GROSS TOTAL	$ 22,009,716.33	$ 22,667,000	$ 22,667,000	$ 24,112,000	$ 22,612,000	$ (55,000)
INTRAFUND TRANSFERS	(631,896.89)	0	0	0	0	0
NET TOTAL	$ 21,377,819.44	$ 22,667,000	$ 22,667,000	$ 24,112,000	$ 22,612,000	$ (55,000)
NET COUNTY COST	$ 21,077,819.44	$ 22,667,000	$ 22,667,000	$ 24,112,000	$ 22,612,000	$ (55,000)
BUDGETED POSITIONS	9.0	9.0	9.0	8.0	8.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery, and responsibility for our natural and cultural worlds.

2020-21 Budget Message

The 2020-21 Recommended Budget is based on the 1994 operating agreement that has been amended on multiple occasions and established each entity's operational and financial responsibilities. This public-private partnership enables the Museum to maintain educational and research programs and operations at the Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall. The Recommended Budget reflects an NCC decrease of $55,000 primarily attributed to the deletion of one-time funding, partially offset by an increase in the Consumer Price Index-based cost-of-living adjustment (COLA).

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2020-21 that will further its mission.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**22,667,000**	**0**	**0**	**22,667,000**	**9.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies and an increase in services and supplies, fully offset by the deletion of 1.0 position.	--	--	--	--	(1.0)
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis consistent with the Board-approved operating agreement.	(714,000)	--	--	(714,000)	--
3. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	659,000	--	--	659,000	--
Total Changes	**(55,000)**	**0**	**0**	**(55,000)**	**(1.0)**
2020-21 Recommended Budget	**22,612,000**	**0**	**0**	**22,612,000**	**8.0**

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	$ 300,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 300,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,042,884.56	$ 1,045,000	$ 1,088,000	$ 1,083,000	$ 1,083,000	$ (5,000)
CAFETERIA BENEFIT PLANS	173,943.14	184,000	233,000	257,000	257,000	24,000
COUNTY EMPLOYEE RETIREMENT	186,924.75	166,000	212,000	212,000	212,000	0
DENTAL INSURANCE	3,366.84	4,000	7,000	7,000	7,000	0
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	67,680.44	71,000	69,000	56,000	56,000	(13,000)
FICA (OASDI)	9,038.87	10,000	6,000	6,000	6,000	0
HEALTH INSURANCE	101,198.22	86,000	137,000	139,000	139,000	2,000
LIFE INSURANCE	24,092.60	7,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	71,000.00	74,000	89,000	91,000	91,000	2,000
SAVINGS PLAN	14,479.38	15,000	11,000	12,000	12,000	1,000
THRIFT PLAN (HORIZONS)	15,383.23	16,000	16,000	16,000	16,000	0
WORKERS' COMPENSATION	140,258.66	112,000	159,000	115,000	115,000	(44,000)
TOTAL S & E B	1,856,958.69	1,797,000	2,043,000	2,010,000	2,010,000	(33,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	46,243.03	87,000	101,000	111,000	111,000	10,000
COMMUNICATIONS	12,055.60	14,000	11,000	17,000	17,000	6,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,446.66	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	17,799,795.00	17,954,000	17,870,000	19,042,000	17,542,000	(328,000)
INSURANCE	5,282.03	6,000	19,000	10,000	10,000	(9,000)
MAINTENANCE-BUILDINGS & IMPRV	219,361.60	294,000	294,000	296,000	296,000	2,000
PROFESSIONAL SERVICES	58.79	0	6,000	6,000	6,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	114,834.44	120,000	122,000	124,000	124,000	2,000
TECHNICAL SERVICES	4,022.30	0	0	0	0	0
TELECOMMUNICATIONS	109,198.83	142,000	150,000	150,000	150,000	0
TRANSPORTATION AND TRAVEL	31,009.97	30,000	36,000	30,000	30,000	(6,000)
UTILITIES	1,587,140.40	1,921,000	1,700,000	2,000,000	2,000,000	300,000
TOTAL S & S	19,931,448.65	20,568,000	20,309,000	21,786,000	20,286,000	(23,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,088.00	0	18,000	10,000	10,000	(8,000)
RETIREMENT OF OTHER LONG TERM DEBT	220,220.99	250,000	245,000	250,000	250,000	5,000
TAXES & ASSESSMENTS	0.00	6,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	221,308.99	256,000	269,000	266,000	266,000	(3,000)
OTHER FINANCING USES						
TRANSFERS OUT	0.00	46,000	46,000	50,000	50,000	4,000
TOTAL OTH FIN USES	0.00	46,000	46,000	50,000	50,000	4,000
GROSS TOTAL	$ 22,009,716.33	$ 22,667,000	$ 22,667,000	$ 24,112,000	$ 22,612,000	$ (55,000)

MUSEUM OF NATURAL HISTORY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(631,896.89)	0	0	0	0	0
NET TOTAL	$ 21,377,819.44	$ 22,667,000	$ 22,667,000	$ 24,112,000	$ 22,612,000	$ (55,000)
NET COUNTY COST	$ 21,077,819.44	$ 22,667,000	$ 22,667,000	$ 24,112,000	$ 22,612,000	$ (55,000)
BUDGETED POSITIONS	9.0	9.0	9.0	8.0	8.0	(1.0)

Departmental Program Summary

1. Research and Collection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,518,000	--	--	4,518,000	3.0
Less Administration	--	--	--	--	--
Net Program Costs	4,518,000	--	--	4,518,000	3.0

Authority: Non-mandated, discretionary program.

Provides management, preservation, and conservation services. Also conducts research to advance knowledge and enhance the educational and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

2. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,863,000	--	--	4,863,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	4,863,000	--	--	4,863,000	1.0

Authority: Non-mandated, discretionary program.

Provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The Education and Exhibits Division is responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

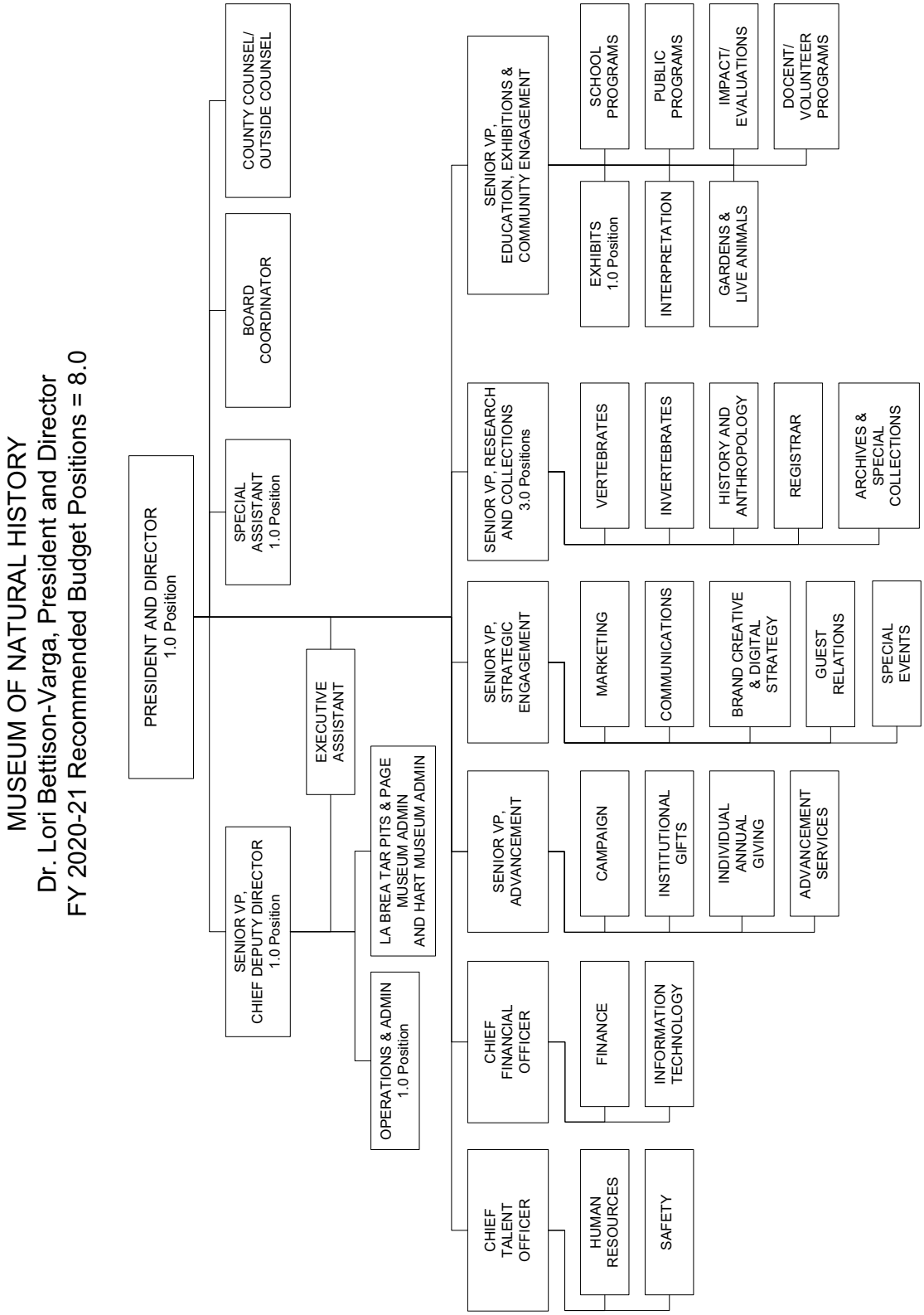
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,231,000	--	--	13,231,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	13,231,000	--	--	13,231,000	4.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, operations, and facilities support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	22,612,000	0	0	22,612,000	8.0


MUSEUM OF NATURAL HISTORY
Dr. Lori Bettison-Varga, President and Director
FY 2020-21 Recommended Budget Positions = 8.0
PRESIDENT AND DIRECTOR
1.0 Position
COUNTY COUNSEL/
OUTSIDE COUNSEL
BOARD
COORDINATOR
SPECIAL
ASSISTANT
1.0 Position
SENIOR VP,
CHIEF DEPUTY DIRECTOR
1.0 Position
EXECUTIVE
ASSISTANT
LA BREA TAR PITS & PAGE
MUSEUM ADMIN
AND HART MUSEUM ADMIN
OPERATIONS & ADMIN
1.0 Position
SENIOR VP,
EDUCATION, EXHIBITIONS &
COMMUNITY ENGAGEMENT
SCHOOL
PROGRAMS
PUBLIC
PROGRAMS
IMPACT/
EVALUATIONS
DOCENT/
VOLUNTEER
PROGRAMS
EXHIBITS
1.0 Position
INTERPRETATION
GARDENS &
LIVE ANIMALS
SENIOR VP, RESEARCH
AND COLLECTIONS
3.0 Positions
VERTEBRATES
INVERTEBRATES
HISTORY AND
ANTHROPOLOGY
REGISTRAR
ARCHIVES &
SPECIAL
COLLECTIONS
SENIOR VP,
STRATEGIC
ENGAGEMENT
MARKETING
COMMUNICATIONS
BRAND CREATIVE
& DIGITAL
STRATEGY
GUEST
RELATIONS
SPECIAL
EVENTS
SENIOR VP,
ADVANCEMENT
CAMPAIGN
INSTITUTIONAL
GIFTS
INDIVIDUAL
ANNUAL
GIVING
ADVANCEMENT
SERVICES
CHIEF
FINANCIAL
OFFICER
FINANCE
INFORMATION
TECHNOLOGY
CHIEF
TALENT
OFFICER
HUMAN
RESOURCES
SAFETY

The Music Center

Rachel S. Moore, President

The Music Center Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 256,469.27	$ 667,000	$ 667,000	$ 667,000	$ 667,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 26,603,387.54	$ 28,482,000	$ 28,482,000	$ 29,461,000	$ 29,461,000	$ 979,000
OTHER CHARGES	802,260.15	1,490,000	1,490,000	1,490,000	1,490,000	0
GROSS TOTAL	$ 27,405,647.69	$ 29,972,000	$ 29,972,000	$ 30,951,000	$ 30,951,000	$ 979,000
NET TOTAL	$ 27,405,647.69	$ 29,972,000	$ 29,972,000	$ 30,951,000	$ 30,951,000	$ 979,000
NET COUNTY COST	$ 27,149,178.42	$ 29,305,000	$ 29,305,000	$ 30,284,000	$ 30,284,000	$ 979,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Performing Arts Center of Los Angeles County, a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Music Center (Center) welcomes visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education.

The County supports the Center through a budget that provides for the building and grounds maintenance, security, utilities, insurance, long-term lease costs, administrative support, and custodial and usher services.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $1.0 million primarily due to unavoidable cost increases for grounds maintenance, first aid, utilities, security, and custodial and usher services, partially offset by the deletion of one-time funding. Consistent with established contractual obligations and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center exists to serve the people of Los Angeles by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**29,972,000**	**0**	**667,000**	**29,305,000**	**0.0**
Other Changes					
1. Usher Services: Reflects an increase in usher services as a result of the City of Los Angeles' minimum wage requirements.	282,000	--	--	282,000	--
2. Unavoidable Costs: Reflects anticipated unavoidable cost increases in various County-funded contracts for insurance, building maintenance, and custodial and security services.	621,000	--	--	621,000	--
3. Utilities: Reflects an increase in funding for utility costs due to the addition of new venues as part of the Music Center plaza renovation project.	500,000	--	--	500,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for administrative costs related to the Holiday Celebration and anticipated increases for utilities.	(424,000)	--	--	(424,000)	--
Total Changes	**979,000**	**0**	**0**	**979,000**	**0.0**
2020-21 Recommended Budget	**30,951,000**	**0**	**667,000**	**30,284,000**	**0.0**

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 256,469.27	$ 335,000	$ 335,000	$ 335,000	$ 335,000	$ 0
TRANSFERS IN	0.00	332,000	332,000	332,000	332,000	0
TOTAL REVENUE	$ 256,469.27	$ 667,000	$ 667,000	$ 667,000	$ 667,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,000.00	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 0
COMMUNICATIONS	1,275.00	6,000	6,000	6,000	6,000	0
INSURANCE	880,000.00	940,000	940,000	940,000	940,000	0
MAINTENANCE-BUILDINGS & IMPRV	9,275,494.70	9,656,000	9,656,000	10,045,000	10,045,000	389,000
MISCELLANEOUS EXPENSE	5,823,505.30	6,112,000	6,112,000	6,394,000	6,394,000	282,000
PROFESSIONAL SERVICES	0.00	5,000	5,000	5,000	5,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	0.00	58,000	58,000	58,000	58,000	0
SPECIAL DEPARTMENTAL EXPENSE	951,000.00	1,403,000	1,403,000	1,079,000	1,079,000	(324,000)
TECHNICAL SERVICES	5,235,000.00	5,373,000	5,373,000	5,605,000	5,605,000	232,000
TELECOMMUNICATIONS	517.44	1,000	1,000	1,000	1,000	0
UTILITIES	4,431,595.10	4,923,000	4,923,000	5,323,000	5,323,000	400,000
TOTAL S & S	26,603,387.54	28,482,000	28,482,000	29,461,000	29,461,000	979,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	85,070.37	0	0	0	0	0
RETIREMENT OF OTHER LONG TERM DEBT	689,640.96	1,453,000	1,453,000	1,453,000	1,453,000	0
TAXES & ASSESSMENTS	27,548.82	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	802,260.15	1,490,000	1,490,000	1,490,000	1,490,000	0
GROSS TOTAL	$ 27,405,647.69	$ 29,972,000	$ 29,972,000	$ 30,951,000	$ 30,951,000	$ 979,000
NET TOTAL	$ 27,405,647.69	$ 29,972,000	$ 29,972,000	$ 30,951,000	$ 30,951,000	$ 979,000
NET COUNTY COST	$ 27,149,178.42	$ 29,305,000	$ 29,305,000	$ 30,284,000	$ 30,284,000	$ 979,000

Departmental Program Summary

1. Contractual Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,063,000	--	--	24,063,000	--
Less Administration	--	--	--	--	--
Net Program Costs	24,063,000	--	--	24,063,000	--

Authority: Non-mandated, discretionary program.

The 2017 Amended and Restated Music Center Operating Lease Agreement provides insurance, building and grounds maintenance, and custodial, security, and usher services. The County pays the Performing Arts Center of Los Angeles County for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,888,000	--	667,000	6,221,000	--
Less Administration	--	--	--	--	--
Net Program Costs	6,888,000	--	667,000	6,221,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	30,951,000	0	667,000	30,284,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 12,376,740.32	$ 13,127,000	$ 9,265,000	$ 9,265,000	$ 9,265,000	$ 0
BUSINESS LICENSE TAXES	6,584,517.47	6,951,000	6,000,000	6,000,000	6,000,000	0
BUSINESS LICENSES	21,300.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	(3,298,056.00)	0	0	0	0	0
CONTRACT CITIES SERVICES COST RECOVERY	12,364,075.00	15,004,000	11,257,000	11,678,000	11,678,000	421,000
FRANCHISES	13,998,387.37	13,987,000	12,492,000	12,533,000	12,533,000	41,000
HOSPITAL OVERHEAD	28,000,000.00	25,000,000	25,000,000	25,000,000	25,000,000	0
INTEREST	5,152,927.68	5,153,000	3,830,000	3,830,000	3,830,000	0
MISCELLANEOUS	11,071,406.89	10,982,000	4,225,000	4,225,000	4,225,000	0
OTHER TAXES	109,206,598.32	109,139,000	102,501,000	102,501,000	102,501,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	72,160,557.86	60,000,000	55,000,000	55,000,000	55,000,000	0
RENTS & CONCESSIONS	11,560,263.72	11,542,000	13,240,000	13,502,000	13,502,000	262,000
ROYALTIES	63,533.88	53,000	0	0	0	0
SALES & USE TAXES	67,013,440.59	67,402,000	64,316,000	64,316,000	64,316,000	0
STATE - 1991 VLF REALIGNMENT	4,123,535.60	0	0	0	0	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	18,780,276.91	18,208,000	19,000,000	19,000,000	19,000,000	0
TOBACCO SETTLEMENT	74,637,759.24	60,000,000	60,000,000	60,000,000	60,000,000	0
TOTAL REVENUE	$443,817,264.85	$ 416,548,000	$ 386,126,000	$ 386,850,000	$ 386,850,000	$ 724,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2020-21 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2020-21 Recommended Budget reflects a $0.7 million increase in revenue due to a $0.4 million increase from General County Overhead based on the Auditor-Controller's estimated Countywide Cost Allocation Plan for LA County Library and a $0.3 million increase from parking, franchise, and rent and concession revenues based on current trends.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 168,190,777.62	$ 113,123,000	$ 113,123,000	$ 100,059,000	$ 93,839,000	$ (19,284,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 83,868,000	$ 83,868,000	$ 49,502,000	$ 5,000,000	$ (78,868,000)
SERVICES & SUPPLIES	26,646,355.23	41,988,000	69,430,000	67,693,000	61,123,000	(8,307,000)
OTHER CHARGES	12,157,215.96	15,374,000	15,374,000	15,374,000	15,374,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	10,026,000	10,026,000	10,000,000	0	(10,026,000)
OTHER FINANCING USES	61,300,491.71	15,648,000	15,648,000	20,806,000	1,806,000	(13,842,000)
GROSS TOTAL	$ 100,104,062.90	$ 166,904,000	$ 194,346,000	$ 163,375,000	$ 83,303,000	$ (111,043,000)
INTRAFUND TRANSFERS	(242,193.73)	(244,000)	(244,000)	(244,000)	(244,000)	0
NET TOTAL	$ 99,861,869.17	$ 166,660,000	$ 194,102,000	$ 163,131,000	$ 83,059,000	$ (111,043,000)
NET COUNTY COST	$ (68,328,908.45)	$ 53,537,000	$ 80,979,000	$ 63,072,000	$ (10,780,000)	$ (91,759,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget unit provides for General Fund expenditures and revenues that are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a net decrease of $91.8 million in NCC primarily due to the removal of prior-year funding that was provided on a one-time basis for various County programs and the transfer of funding to County departments for Board-approved increases in salaries and health insurance subsidies. These decreases are partially offset by an increase in NCC due to an anticipated reduction of $13.1 million in Treasury Pool interest earnings revenue.

Parks and Recreation

John Wicker, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 64,324,589.53	$ 68,011,000	$ 66,524,000	$ 51,855,000	$ 47,046,000	$ (19,478,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 144,149,199.27	$ 155,057,000	$ 157,210,000	$ 173,411,000	$ 164,974,000	$ 7,764,000
SERVICES & SUPPLIES	65,719,576.89	61,400,000	59,475,000	60,693,000	46,924,000	(12,551,000)
OTHER CHARGES	25,242,771.72	35,355,000	35,202,000	19,074,000	19,074,000	(16,128,000)
CAPITAL ASSETS - EQUIPMENT	5,902,220.62	3,806,000	3,714,000	3,767,000	1,146,000	(2,568,000)
OTHER FINANCING USES	300,000.00	748,000	748,000	748,000	748,000	0
GROSS TOTAL	$ 241,313,768.50	$ 256,366,000	$ 256,349,000	$ 257,693,000	$ 232,866,000	$ (23,483,000)
INTRAFUND TRANSFERS	(9,123,545.44)	(6,182,000)	(7,186,000)	(5,342,000)	(5,342,000)	1,844,000
NET TOTAL	$ 232,190,223.06	$ 250,184,000	$ 249,163,000	$ 252,351,000	$ 227,524,000	$ (21,639,000)
NET COUNTY COST	$ 167,865,633.53	$ 182,173,000	$ 182,639,000	$ 200,496,000	$ 180,478,000	$ (2,161,000)
BUDGETED POSITIONS	1,697.0	1,702.0	1,702.0	1,792.0	1,703.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

To serve as stewards of parklands, build healthy and resilient communities, and advance social equity and cohesion.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a $2.2 million decrease in NCC primarily due to the removal of prior-year funding that was provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies and a countywide cost allocation adjustment. The Recommended Budget also reflects various position changes, additional revenue, and various realignments based on historical experience and anticipated operational requirements.

Critical/Strategic Planning Initiatives

The Department is committed to supporting the County's Strategic Plan Goals to Make Investments that Transform Lives (Goal I), Foster Vibrant and Resilient Communities (Goal II) by continuing to support the wellness of our communities, and Realize Tomorrow's Government Today (Goal III) by pursuing operational effectiveness, engaging its customers, communities, and partners, and bringing parks and programs closer to residents and visitors through technology and new and revitalized park facilities.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**256,349,000**	**7,186,000**	**66,524,000**	**182,639,000**	**1,702.0**
Collaborative Programs					
1. Trades Apprenticeship Program: Reflects funding for the first year of a five year Trades Apprenticeship Program.	572,000	283,000	--	289,000	6.0
2. Parks After Dark (PAD) Program: Reflects one-time funding from the Departments of Mental Health, Probation, Children and Family Services, and Public Social Services to partially fund the PAD program at 33 Parks.	4,275,000	3,775,000	500,000	--	40.0
New/Expanded Programs					
1. Park Recreational Programs: Reflects the transfer of funding from the Provisional Financing Uses budget unit for community recreational programs.	118,000	--	--	118,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,671,000	--	138,000	4,533,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,745,000	--	51,000	1,694,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	531,000	--	16,000	515,000	--
4. Ford Theatres: Reflects the deletion of 2.0 positions and an increase in revenue pursuant to the Board-approved lease agreement with the Los Angeles Philharmonic Association for the operation and maintenance of the Ford Theatres.	(162,000)	--	840,000	(1,002,000)	(2.0)
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the PAD program, new facilities, enhancing park services residuals, efficiencies, botanic gardens and arboreta improvements, grant projects, Board-requested projects, recreational projects, cy pres, and Utility User Tax.	(35,625,000)	(5,393,000)	(21,154,000)	(9,078,000)	(40.0)
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	793,000	--	23,000	770,000	--
7. Special Development Fund Revenue: Reflects a reduction in funding from the Special Development Fund.	(806,000)	--	(806,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. Miscellaneous Adjustments: Reflects Board-approved countywide classification actions and the net deletion of 3.0 positions, fully offset by the reallocation of services and supplies and increased revenue to meet the anticipated operational needs of the Department.	405,000	(509,000)	914,000	--	(3.0)
Total Changes	**(23,483,000)**	**(1,844,000)**	**(19,478,000)**	**(2,161,000)**	**1.0**
2020-21 Recommended Budget	**232,866,000**	**5,342,000**	**47,046,000**	**180,478,000**	**1,703.0**

Critical and Unmet Needs

The Department's critical and unmet needs consist of funding for the continued programming of the PAD program, Flood Control District Fund (FCDF), opportunities at Bonelli Regional Park, Peck Road Park, and ten trails. The request also includes ongoing funding for departmental emergency management, a park inspection program, enhanced lifesaving and preventive maintenance at aquatic facilities, preservation and protection of the urban forest, tree hazard removal, and various preventive maintenance. Funding for the aforementioned needs would allow the Department to: continue its successful PAD program; establish effective emergency management and park inspection programs, stronger standards for lifesaving, routine safety inspections and preventative maintenance at the Department's aquatic facilities; and address the necessary maintenance needs of the County's urban forest to prevent and reduce liability.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 213,342.91	$ 338,000	$ 338,000	$ 338,000	$ 338,000	$ 0
CHARGES FOR SERVICES - OTHER	987,676.08	2,830,000	2,826,000	2,826,000	2,826,000	0
CONTRACT CITIES SERVICES COST RECOVERY	102,289.35	60,000	60,000	60,000	60,000	0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	412,831.07	439,000	439,000	439,000	439,000	0
FEDERAL - IN-LIEU TAXES	1,185,919.00	1,058,000	1,058,000	1,058,000	1,058,000	0
FEDERAL - OTHER	602,933.75	750,000	750,000	750,000	750,000	0
INTEREST	2,038.57	0	0	0	0	0
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	13,530,700.00	11,967,000	11,967,000	0	0	(11,967,000)
LEGAL SERVICES	9,715,420.08	8,182,000	8,182,000	8,410,000	8,410,000	228,000
LIBRARY SERVICES	19,637.23	20,000	20,000	20,000	20,000	0
MISCELLANEOUS	7,998,821.96	9,733,000	9,250,000	6,896,000	6,896,000	(2,354,000)
OTHER COURT FINES	178.50	1,000	1,000	1,000	1,000	0
OTHER GOVERNMENTAL AGENCIES	32,124.89	1,260,000	1,260,000	0	0	(1,260,000)
OTHER LICENSES & PERMITS	29,624.00	28,000	28,000	28,000	28,000	0
OTHER SALES	47,944.76	4,000	4,000	4,000	4,000	0
PARK & RECREATION SERVICES	5,314,932.46	5,174,000	5,174,000	5,174,000	5,174,000	0
PLANNING & ENGINEERING SERVICES	4,900,000.00	4,900,000	4,900,000	8,903,000	4,900,000	0
RENTS & CONCESSIONS	18,509,033.31	7,247,000	7,251,000	4,523,000	4,523,000	(2,728,000)
SALE OF CAPITAL ASSETS	121,871.26	130,000	130,000	130,000	130,000	0
STATE - OTHER	597,233.80	3,586,000	3,586,000	582,000	582,000	(3,004,000)
TRANSFERS IN	0.00	10,303,000	9,299,000	11,712,000	10,906,000	1,607,000
VEHICLE CODE FINES	36.55	1,000	1,000	1,000	1,000	0
TOTAL REVENUE	$ 64,324,589.53	$ 68,011,000	$ 66,524,000	$ 51,855,000	$ 47,046,000	$ (19,478,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 88,300,910.79	$ 95,519,000	$ 96,846,000	$ 106,139,000	$ 101,103,000	$ 4,257,000
CAFETERIA BENEFIT PLANS	18,185,106.34	18,871,000	19,133,000	21,148,000	19,596,000	463,000
COUNTY EMPLOYEE RETIREMENT	13,520,342.27	14,543,000	14,745,000	17,474,000	16,671,000	1,926,000
DENTAL INSURANCE	366,596.24	372,000	377,000	423,000	382,000	5,000
DEPENDENT CARE SPENDING ACCOUNTS	88,824.28	92,000	93,000	96,000	96,000	3,000
DISABILITY BENEFITS	956,098.71	820,000	831,000	1,050,000	1,042,000	211,000
FICA (OASDI)	1,319,679.07	1,332,000	1,350,000	1,444,000	1,371,000	21,000
HEALTH INSURANCE	5,356,813.30	5,837,000	5,918,000	6,815,000	6,066,000	148,000
LIFE INSURANCE	156,431.31	163,000	165,000	196,000	185,000	20,000
OTHER EMPLOYEE BENEFITS	6,708.00	11,000	11,000	7,000	7,000	(4,000)
RETIREE HEALTH INSURANCE	8,572,000.00	9,527,000	9,660,000	10,632,000	10,632,000	972,000
SAVINGS PLAN	503,116.24	513,000	520,000	574,000	565,000	45,000
THRIFT PLAN (HORIZONS)	1,850,363.53	1,984,000	2,012,000	2,184,000	2,029,000	17,000
UNEMPLOYMENT INSURANCE	265,472.00	528,000	535,000	215,000	215,000	(320,000)
WORKERS' COMPENSATION	4,700,737.19	4,945,000	5,014,000	5,014,000	5,014,000	0
TOTAL S & E B	144,149,199.27	155,057,000	157,210,000	173,411,000	164,974,000	7,764,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,143,510.77	1,799,000	1,743,000	1,743,000	1,743,000	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
AGRICULTURAL	0.00	0	0	31,000	0	0
CLOTHING & PERSONAL SUPPLIES	457,542.91	707,000	685,000	704,000	685,000	0
COMMUNICATIONS	460,032.78	310,000	300,000	308,000	300,000	0
COMPUTING-MAINFRAME	27,404.94	124,000	120,000	120,000	120,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	866,070.59	650,000	630,000	630,000	630,000	0
COMPUTING-PERSONAL	537,696.85	627,000	607,000	636,000	607,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	0	35,000	0	0
FOOD	891,968.72	90,000	87,000	87,000	87,000	0
HOUSEHOLD EXPENSE	613,223.44	895,000	867,000	1,014,000	867,000	0
INFORMATION TECHNOLOGY SECURITY	4,650.93	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,668,076.00	273,000	264,000	381,000	264,000	0
INSURANCE	1,803,274.03	827,000	801,000	801,000	801,000	0
MAINTENANCE - EQUIPMENT	659,760.31	971,000	941,000	1,003,000	941,000	0
MAINTENANCE-BUILDINGS & IMPRV	12,976,787.19	10,902,000	10,561,000	11,488,000	10,439,000	(122,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	75,016.43	119,000	115,000	115,000	115,000	0
MEMBERSHIPS	13,997.39	57,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	53,754.09	103,000	100,000	100,000	100,000	0
OFFICE EXPENSE	838,533.13	722,000	699,000	780,000	699,000	0
PROFESSIONAL SERVICES	9,409,548.40	1,991,000	1,929,000	1,555,000	1,543,000	(386,000)
PUBLICATIONS & LEGAL NOTICES	5,449.97	86,000	83,000	83,000	83,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	2,261,226.50	155,000	150,000	150,000	150,000	0
RENTS & LEASES - EQUIPMENT	476,229.41	324,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	973,108.55	1,329,000	1,287,000	1,532,000	1,287,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,665,126.27	9,997,000	9,684,000	14,545,000	2,811,000	(6,873,000)
TECHNICAL SERVICES	5,112,900.84	6,927,000	6,710,000	1,543,000	1,543,000	(5,167,000)
TELECOMMUNICATIONS	1,787,434.84	1,661,000	1,609,000	1,607,000	1,607,000	(2,000)
TRAINING	225,952.48	213,000	206,000	205,000	205,000	(1,000)
TRANSPORTATION AND TRAVEL	2,895,271.05	2,480,000	2,402,000	2,452,000	2,402,000	0
UTILITIES	15,816,028.08	17,061,000	16,526,000	16,676,000	16,526,000	0
TOTAL S & S	65,719,576.89	61,400,000	59,475,000	60,693,000	46,924,000	(12,551,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	14,587,798.00	17,013,000	15,717,000	746,000	746,000	(14,971,000)
JUDGMENTS & DAMAGES	922,841.74	2,611,000	2,412,000	462,000	462,000	(1,950,000)
RETIREMENT OF OTHER LONG TERM DEBT	9,718,477.04	15,708,000	17,052,000	17,845,000	17,845,000	793,000
TAXES & ASSESSMENTS	13,654.94	23,000	21,000	21,000	21,000	0
TOTAL OTH CHARGES	25,242,771.72	35,355,000	35,202,000	19,074,000	19,074,000	(16,128,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	98,493.28	0	0	123,000	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	378,584.89	0	0	0	0	0
ELECTRONIC EQUIPMENT	138,084.83	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	0	0	30,000	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	20,000	0	0

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
PARK/RECREATION EQUIPMENT	75,113.01	292,000	285,000	732,000	572,000	287,000
VEHICLES & TRANSPORTATION EQUIPMENT	5,211,944.61	3,514,000	3,429,000	2,862,000	574,000	(2,855,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	5,902,220.62	3,806,000	3,714,000	3,767,000	1,146,000	(2,568,000)
TOTAL CAPITAL ASSETS	5,902,220.62	3,806,000	3,714,000	3,767,000	1,146,000	(2,568,000)
OTHER FINANCING USES						
TRANSFERS OUT	300,000.00	748,000	748,000	748,000	748,000	0
TOTAL OTH FIN USES	300,000.00	748,000	748,000	748,000	748,000	0
GROSS TOTAL	$ 241,313,768.50	$ 256,366,000	$ 256,349,000	$ 257,693,000	$ 232,866,000	$ (23,483,000)
INTRAFUND TRANSFERS	(9,123,545.44)	(6,182,000)	(7,186,000)	(5,342,000)	(5,342,000)	1,844,000
NET TOTAL	$ 232,190,223.06	$ 250,184,000	$ 249,163,000	$ 252,351,000	$ 227,524,000	$ (21,639,000)
NET COUNTY COST	$ 167,865,633.53	$ 182,173,000	$ 182,639,000	$ 200,496,000	$ 180,478,000	$ (2,161,000)
BUDGETED POSITIONS	1,697.0	1,702.0	1,702.0	1,792.0	1,703.0	1.0

Departmental Program Summary

1. Community Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	86,399,000	5,282,000	6,797,000	74,320,000	774.0
Less Administration	--	--	--	--	--
Net Program Costs	86,399,000	5,282,000	6,797,000	74,320,000	774.0

Authority: Non-mandated, discretionary program.

Consists of recreation programs and local park facilities designed to provide all community members the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs, and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, play-in-play areas, and picnic facilities.

2. Regional Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	54,483,000	10,000	21,537,000	32,936,000	449.0
Less Administration	--	--	--	--	--
Net Program Costs	54,483,000	10,000	21,537,000	32,936,000	449.0

Authority: Non-mandated, discretionary program.

Consists of facilities and programs at large boating and fishing lakes, large sports complexes that attract residents on a regional basis, including arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and baseball and softball diamonds. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants, and flowers, and offer walking tours, picnic areas, and rental facilities for special events. Also includes 19 golf courses that offer low-cost green fees, discounts for seniors, students, and junior golf programs.

3. Environmental Stewardship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,146,000	--	2,173,000	1,973,000	38.0
Less Administration	--	--	--	--	--
Net Program Costs	4,146,000	--	2,173,000	1,973,000	38.0

Authority: Non-mandated, discretionary program.

Consists of activities and programs for which the main goal is to restore, protect, preserve the natural environment, including endangered animal and plant species, and to promote environmentally friendly behavior and practices by providing environmental education programs and exhibits at natural areas, parks, and schools. Natural areas operated by the Department include interpretive nature centers, natural areas, nature walks, stargazing, hiking, and camping.

4. Asset Preservation and Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	36,750,000	--	301,000	36,449,000	263.0
Less Administration	--	--	--	--	--
Net Program Costs	36,750,000	--	301,000	36,449,000	263.0

Authority: Non-mandated, discretionary program.

Consists of structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities, amenities, and infrastructure.

5. Administrative Services

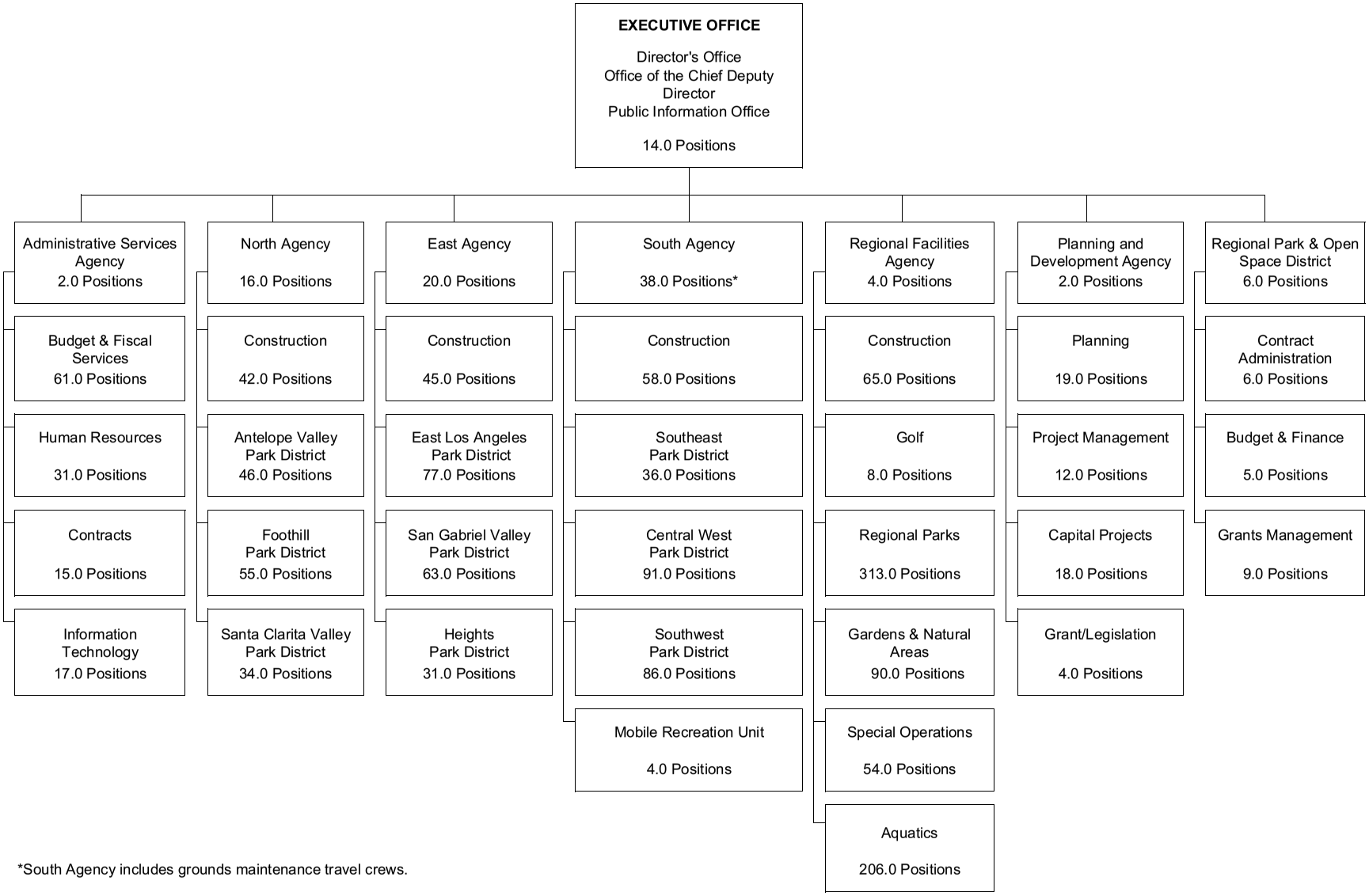
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	51,088,000	50,000	16,238,000	34,800,000	179.0
Less Administration	--	--	--	--	--
Net Program Costs	51,088,000	50,000	16,238,000	34,800,000	179.0

Authority: Non-mandated, discretionary program.

Consists of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, communication services, contracts and risk management, auditing, and investigations.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	232,866,000	5,342,000	47,046,000	180,478,000	1,703.0

PARKS AND RECREATION
JOHN WICKER, DIRECTOR
FY 2020-21 Recommended Budget Positions = 1,703.0



*South Agency includes grounds maintenance travel crews.

Ford Theatres

Ford Theatres Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 48,000.00	$ 398,000	$ 48,000	$ 0	$ 0	$ (48,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,619,997.03	$ 5,018,000	$ 2,685,000	$ 3,350,000	$ 3,350,000	$ 665,000
GROSS TOTAL	$ 2,619,997.03	$ 5,018,000	$ 2,685,000	$ 3,350,000	$ 3,350,000	$ 665,000
NET TOTAL	$ 2,619,997.03	$ 5,018,000	$ 2,685,000	$ 3,350,000	$ 3,350,000	$ 665,000
NET COUNTY COST	$ 2,571,997.03	$ 4,620,000	$ 2,637,000	$ 3,350,000	$ 3,350,000	$ 713,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Ford Theatres (Theatres) provide County residents and visitors access to exemplary arts and cultural experiences representative of multifaceted communities by presenting performances in the County's historic 1,190 seat outdoor amphitheatre.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a $0.7 million NCC increase for the anticipated payment to the Los Angeles Philharmonic Association (LAPA) for the ongoing operation and maintenance of the Theatres pursuant to the Board-approved lease agreement between the County and LAPA, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis. Beginning in FY 2020-21, the Ford Theatres budget unit will be managed by the Department of Parks and Recreation.

Critical/Strategic Planning Initiatives

The Theatres are in the process of planning a full summer concert season at the John Anson Ford Amphitheatre. The budget request includes the resources needed to raise the visibility of the Theatres, presenting the most compelling, contemporary, and culturally specific performing arts from

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**2,685,000**	**0**	**48,000**	**2,637,000**	**0.0**
Other Changes					
1. **One-Time Funding:** Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services, programs, and security.	(1,074,000)	--	(48,000)	(1,026,000)	--
2. **Lease Agreement:** Reflects an adjustment for the anticipated payment to LAPA pursuant to the Board-approved lease agreement for the operation and maintenance of the Theatres.	1,739,000	--	--	1,739,000	--
Total Changes	**665,000**	**0**	**(48,000)**	**713,000**	**0.0**
2020-21 Recommended Budget	**3,350,000**	**0**	**0**	**3,350,000**	**0.0**

FORD THEATRES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	$ 48,000.00	$ 398,000	$ 48,000	$ 0	$ 0	$ (48,000)
TOTAL REVENUE	$ 48,000.00	$ 398,000	$ 48,000	$ 0	$ 0	$ (48,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 1,024,000.00	$ 1,153,000	$ 1,153,000	$ 0	$ 0	$ (1,153,000)
CLOTHING & PERSONAL SUPPLIES	181.54	0	0	0	0	0
COMMUNICATIONS	8,454.00	0	0	0	0	0
COMPUTING-MAINFRAME	1,115.71	0	0	0	0	0
COMPUTING-PERSONAL	1,344.19	0	0	0	0	0
FOOD	45.96	0	0	0	0	0
HOUSEHOLD EXPENSE	36.61	0	0	0	0	0
MAINTENANCE-BUILDINGS & IMPRV	35.11	0	0	0	0	0
OFFICE EXPENSE	3,924.91	0	0	0	0	0
PROFESSIONAL SERVICES	1,535,093.25	3,865,000	1,532,000	3,350,000	3,350,000	1,818,000
SMALL TOOLS & MINOR EQUIPMENT	71.59	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	22.98	0	0	0	0	0
TECHNICAL SERVICES	42,250.00	0	0	0	0	0
TELECOMMUNICATIONS	3,400.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	21.18	0	0	0	0	0
TOTAL S & S	2,619,997.03	5,018,000	2,685,000	3,350,000	3,350,000	665,000
GROSS TOTAL	$ 2,619,997.03	$ 5,018,000	$ 2,685,000	$ 3,350,000	$ 3,350,000	$ 665,000
NET TOTAL	$ 2,619,997.03	$ 5,018,000	$ 2,685,000	$ 3,350,000	$ 3,350,000	$ 665,000
NET COUNTY COST	$ 2,571,997.03	$ 4,620,000	$ 2,637,000	$ 3,350,000	$ 3,350,000	$ 713,000

Departmental Program Summary

1. Ford Theatres

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,350,000	--	--	3,350,000	--
Less Administration	--	--	--	--	--
Net Program Costs	3,350,000	--	--	3,350,000	--

Authority: Non-mandated, discretionary program.

The John Anson Ford Theatres bring world-class performing artists to the historic 1,190 seat amphitheatre. LAPA operates and maintains the Theatres per a Board-approved lease agreement.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,350,000	0	0	3,350,000	0.0

Probation

Ray Leyva, Interim Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 343,768,380.10	$ 299,249,000	$ 344,448,000	$ 344,448,000	$ 346,325,000	$ 1,877,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 712,099,043.36	$ 713,230,000	$ 769,928,000	$ 819,948,000	$ 822,293,000	$ 52,365,000
SERVICES & SUPPLIES	214,417,343.21	206,150,000	197,040,000	197,480,000	184,219,000	(12,821,000)
OTHER CHARGES	8,430,749.72	9,755,000	11,597,000	11,597,000	12,490,000	893,000
CAPITAL ASSETS - EQUIPMENT	3,069,702.73	4,183,000	5,014,000	5,562,000	747,000	(4,267,000)
GROSS TOTAL	$ 938,016,839.02	$ 933,318,000	$ 983,579,000	$ 1,034,587,000	$ 1,019,749,000	$ 36,170,000
INTRAFUND TRANSFERS	(3,552,180.16)	(3,680,000)	(3,444,000)	(3,444,000)	(3,444,000)	0
NET TOTAL	$ 934,464,658.86	$ 929,638,000	$ 980,135,000	$ 1,031,143,000	$ 1,016,305,000	$ 36,170,000
NET COUNTY COST	$ 590,696,278.76	$ 630,389,000	$ 635,687,000	$ 686,695,000	$ 669,980,000	$ 34,293,000
BUDGETED POSITIONS	6,426.0	6,175.0	6,175.0	6,250.0	6,174.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate a positive change in adult and juvenile probationers.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juvenile offenders and the return to court of non-compliant adult offenders; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department also provides services to Post-Release Supervised Persons (PSP). The Department strives to rebuild lives and provide for healthier and safer communities by showing dignity and respect for clients, employees, and the public; employing evidence-based practices and policies; and embracing trauma-informed care to reach the best outcomes for both juvenile and adult probationers. The Department also proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to health and mental health services that will build upon the strengths and capabilities of probationers, their families, and their communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget unit funds administrative, information technology, quality assurance, training, and management services. The Juvenile Institutions Services budget unit, which consolidated the former Detention and Residential Treatment budget units, funds the two juvenile halls (Central and Barry J. Nidorf), intake and detention control, community detention services, transportation, Dorothy Kirby Center (DKC), and probation camps. The Field Services budget unit funds juvenile and adult investigation and supervision services. The Special Services budget unit funds juvenile special and placement services. The Care of Juvenile Court Wards budget unit provides funding for the placement of juvenile court wards in residential facilities, foster homes, and California Department of Corrections and Rehabilitation (CDCR) housing as parole placements as mandated by law.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $34.3 million primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding that was provided on a one-time basis for the Vehicle Replacement Plan, Title IV-E bridge programs, and Campus Kilpatrick to repair damages incurred from flooding after the Woolsey fire and to cover the rental of a temporary waste water treatment plant. The Recommended Budget also reflects funding for 4.0 Deputy Probation Officer (DPO) III positions to serve as master trainers in a variety of institutional practices; 6.0 DPO II, Treatment and Counseling (T&C) positions for the Crisis Outreach Response Team that will work collaboratively with Department of Mental Health staff in engaging youth and de-escalating crisis situations; and 4.0 Institutional Barber positions to provide services at the juvenile halls and camps, offset by the deletion of 15.0 vacant positions. Also included is the removal of one-time Juvenile Probation Activities growth funds used for various one-time programs; partially offset by an increase of $0.5 million for Lexipol, a web-based software tool to assist with policy updates in regulations and legislations and a $50,000 revenue increase from the DNA Identification Fund - Local Share.

Critical/Strategic Planning Initiatives

The Probation Department has implemented a strategic plan transforming from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The Department also continues to expand collaborative efforts and community capacity. The strategic plan has the following top priorities:

- Improve service delivery and enhance evidence-based practices in juvenile halls, camps, and the field, including operating facilities that promote healthy development and skill acquisition for justice-involved youth;
- Enhance critical operational administrative support services via the wide-ranging Accountability Project that focuses on improved metric systems, self-auditing, sustained quality improvement processes, staff training, and improved communication systems;
- Implement a comprehensive adult-services model for felony probationers, focusing on enhancing community-based referral services;
- Expand the LA Model to additional juvenile facilities;
- Enhance the protection of victims' rights and ensure victims are treated with fairness, dignity, sensitivity, and respect;
- Attract, develop, and maintain an exemplary and motivated workforce utilizing ongoing training, mentoring, and coaching to ensure professional development of staff; and
- Enhance the culture of the Department including the implementation of the PROBSTAT data gathering and analysis system to achieve mission critical tasks and hold all levels of departmental management accountable.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**983,579,000**	**3,444,000**	**344,448,000**	**635,687,000**	**6,175.0**
New/Expanded Programs					
1. DPO III: Reflects the addition of 4.0 DPO III positions to serve as subject matter experts in performing the function of master trainers in a variety of institutional practices. Also reflects the deletion of 4.0 vacant positions.	594,000	--	--	594,000	--
2. DPO II, T&C: Reflects the addition of 6.0 DPO II, T&C positions to be assigned to the Crisis Outreach Response Team. Also reflects the deletion of 6.0 vacant positions.	824,000	--	--	824,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	38,684,000	--	5,527,000	33,157,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	9,679,000	--	1,418,000	8,261,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,585,000	--	378,000	2,207,000	--
4. Longevity Bonus: Reflects a projected increase for longevity bonuses.	28,000	--	4,000	24,000	--
5. Unavoidable Costs: Reflects changes in long-term disability costs due to anticipated benefit increases and medical cost trends, fully offset by a decrease in workers' compensation costs.	--	--	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	893,000	--	--	893,000	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Vehicle Replacement Plan ($3.9 million); Title IV-E bridge programs ($4.4 million); and facility repairs at Campus Kilpatrick ($3.4 million).	(11,667,000)	--	--	(11,667,000)	--
8. AB 109 One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for two Mobile Resource Units (vans).	(400,000)	--	(400,000)	--	--
9. Institutional Barbers: Reflects the addition of 4.0 Institutional Barber positions for the juvenile halls and camps. Haircuts are no longer provided by volunteers, and access to haircuts is required by Board of State and Community Corrections regulations. These positions are fully offset by the deletion of 5.0 vacant positions.	--	--	--	--	(1.0)
10. Services and Supplies: Reflects $0.5 million for Lexipol, a web-based software tool to consolidate, standardize, and index policies, fully funded by one-time growth revenue. Also reflects a $50,000 increase in revenue from the DNA Identification Fund - Local Share.	550,000	--	550,000	--	--
11. Revenue Adjustments: Reflects a revenue adjustment to remove one-time Juvenile Probation Activities growth funds for the Case Management System study ($0.3 million), Staff Scheduling System ($0.3 million), closed-circuit television installation ($0.2 million), Juvenile Assessment and Intervention System ($4.0 million) and Fuse Fellowship program ($0.9 million).	(5,600,000)	--	(5,600,000)	--	--
Total Changes	**36,170,000**	**0**	**1,877,000**	**34,293,000**	**(1.0)**
2020-21 Recommended Budget	**1,019,749,000**	**3,444,000**	**346,325,000**	**669,980,000**	**6,174.0**

Critical and Unmet Needs

The Department requests funding for the following: 1) elimination of the use of Oleoresin Capsicum (OC) spray at the juvenile facilities; 2) closed-circuit television cameras upgrade at juvenile camps; 3) expansion of the LA Model to all juvenile facilities; 4) revitalization project for Central Juvenile Hall; and 5) 202.0 new positions to meet operational needs and improve efficiencies and business processes.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,127,602.00	$ 459,000	$ 1,164,000	$ 1,164,000	$ 1,164,000	$ 0
CONTRACT CITIES SERVICES COST RECOVERY	655,575.00	656,000	1,320,000	1,320,000	1,320,000	0
COURT FEES & COSTS	134,622.46	134,000	225,000	225,000	225,000	0
FEDERAL - GRANTS	299,376.81	299,000	944,000	944,000	944,000	0
FEDERAL - OTHER	1.05	3,000	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	43,339,778.00	19,078,000	17,648,000	17,648,000	17,648,000	0
FEDERAL AID - MENTAL HEALTH	8,095,914.75	4,211,000	7,416,000	7,416,000	7,416,000	0
FORFEITURES & PENALTIES	22,276.21	24,000	200,000	200,000	200,000	0
INSTITUTIONAL CARE & SERVICES	3,443,658.21	3,465,000	5,446,000	5,446,000	5,446,000	0
MISCELLANEOUS	96,695.97	747,000	623,000	623,000	623,000	0
OTHER COURT FINES	2,411,109.49	2,489,000	1,674,000	1,674,000	1,674,000	0
OTHER SALES	72.50	0	0	0	0	0
RENTS & CONCESSIONS	87,689.57	88,000	128,000	128,000	128,000	0
SALE OF CAPITAL ASSETS	111,848.26	30,000	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	206,903,237.62	227,838,000	252,428,000	252,428,000	252,686,000	258,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	33,688,167.57	5,730,000	2,435,000	2,435,000	2,435,000	0
STATE - LAW ENFORCEMENT	273,912.25	0	0	0	0	0
STATE - OTHER	768.25	0	1,800,000	1,800,000	1,800,000	0
STATE - PEACE OFFICERS STANDARDS & TRAINING	1,713,625.00	2,385,000	2,540,000	2,540,000	2,540,000	0
STATE - PUBLIC ASSISTANCE PROGRAMS	9,786,734.00	5,612,000	5,612,000	5,612,000	5,612,000	0
TRANSFERS IN	31,537,412.17	25,966,000	42,845,000	42,845,000	44,464,000	1,619,000
VEHICLE CODE FINES	38,302.96	35,000	0	0	0	0
TOTAL REVENUE	$ 343,768,380.10	$ 299,249,000	$ 344,448,000	$ 344,448,000	$ 346,325,000	$ 1,877,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 429,208,237.86	$ 425,896,000	$ 460,132,000	$ 505,400,000	$ 496,523,000	$ 36,391,000
CAFETERIA BENEFIT PLANS	101,151,949.36	101,217,000	108,489,000	110,314,000	109,483,000	994,000
COUNTY EMPLOYEE RETIREMENT	77,570,686.01	80,140,000	86,022,000	87,368,000	95,930,000	9,908,000
DENTAL INSURANCE	1,932,410.43	1,894,000	1,704,000	1,757,000	1,713,000	9,000
DEPENDENT CARE SPENDING ACCOUNTS	687,859.97	719,000	790,000	790,000	790,000	0
DISABILITY BENEFITS	5,211,962.38	4,993,000	5,585,000	5,626,000	5,694,000	109,000
FICA (OASDI)	6,198,227.25	5,984,000	6,120,000	6,213,000	6,812,000	692,000
HEALTH INSURANCE	3,923,940.45	4,021,000	5,821,000	6,805,000	6,042,000	221,000
LIFE INSURANCE	656,584.38	654,000	531,000	560,000	555,000	24,000
OTHER EMPLOYEE BENEFITS	(450.17)	4,000	0	0	0	0
RETIREE HEALTH INSURANCE	44,571,000.00	48,744,000	50,339,000	50,339,000	55,042,000	4,703,000
SAVINGS PLAN	1,441,017.13	1,512,000	1,626,000	1,748,000	1,757,000	131,000
THRIFT PLAN (HORIZONS)	12,200,848.26	12,317,000	12,599,000	12,858,000	13,958,000	1,359,000
UNEMPLOYMENT INSURANCE	155,909.68	191,000	311,000	311,000	311,000	0
WORKERS' COMPENSATION	27,188,860.37	24,944,000	29,859,000	29,859,000	27,683,000	(2,176,000)

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TOTAL S & E B	712,099,043.36	713,230,000	769,928,000	819,948,000	822,293,000	52,365,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	20,990,115.95	18,873,000	17,501,000	17,518,000	17,501,000	0
AGRICULTURAL	6,653.99	7,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	1,078,133.06	1,076,000	972,000	977,000	972,000	0
COMMUNICATIONS	1,648,050.02	1,957,000	1,545,000	1,545,000	1,545,000	0
COMPUTING-MAINFRAME	9,637,115.59	9,770,000	5,669,000	5,669,000	6,169,000	500,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,661,081.41	2,713,000	2,773,000	2,773,000	2,773,000	0
COMPUTING-PERSONAL	1,515,225.66	1,528,000	4,069,000	4,210,000	4,069,000	0
CONTRACTED PROGRAM SERVICES	95,483,352.11	73,874,000	72,532,000	72,532,000	67,232,000	(5,300,000)
FOOD	6,999,349.98	6,453,000	8,677,000	8,677,000	8,677,000	0
HOUSEHOLD EXPENSE	1,587,882.63	2,360,000	1,275,000	1,275,000	1,275,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	0	1,265,000	1,265,000	1,265,000	0
INFORMATION TECHNOLOGY SERVICES	3,066,186.09	7,984,000	9,558,000	9,558,000	4,858,000	(4,700,000)
INSURANCE	3,514,206.92	3,466,000	1,315,000	1,315,000	1,315,000	0
MAINTENANCE - EQUIPMENT	89,513.75	120,000	296,000	296,000	296,000	0
MAINTENANCE-BUILDINGS & IMPRV	10,504,809.51	16,868,000	8,369,000	8,369,000	4,969,000	(3,400,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	102,984.30	163,000	0	0	50,000	50,000
MEMBERSHIPS	520,243.78	18,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	160,264.29	360,000	384,000	384,000	384,000	0
OFFICE EXPENSE	1,760,199.57	1,807,000	3,055,000	3,147,000	3,084,000	29,000
PROFESSIONAL SERVICES	4,390,408.92	4,789,000	5,491,000	5,491,000	5,491,000	0
PUBLICATIONS & LEGAL NOTICES	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	4,991,925.40	5,606,000	9,408,000	9,408,000	9,408,000	0
RENTS & LEASES - EQUIPMENT	1,401,565.64	1,540,000	1,522,000	1,522,000	1,522,000	0
SMALL TOOLS & MINOR EQUIPMENT	327,904.85	300,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,557,584.11	2,490,000	1,970,000	1,970,000	1,970,000	0
TECHNICAL SERVICES	16,845,244.18	17,918,000	16,137,000	16,237,000	16,137,000	0
TELECOMMUNICATIONS	9,202,772.35	9,414,000	7,959,000	8,023,000	7,959,000	0
TRAINING	1,316,154.61	1,252,000	2,473,000	2,473,000	2,473,000	0
TRANSPORTATION AND TRAVEL	4,444,648.96	4,390,000	3,046,000	3,046,000	3,046,000	0
UTILITIES	8,613,765.58	9,054,000	9,381,000	9,402,000	9,381,000	0
TOTAL S & S	214,417,343.21	206,150,000	197,040,000	197,480,000	184,219,000	(12,821,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,800,644.54	2,153,000	2,245,000	2,245,000	2,245,000	0
RETIREMENT OF OTHER LONG TERM DEBT	3,951,227.28	4,880,000	5,947,000	5,947,000	6,840,000	893,000
SUPPORT & CARE OF PERSONS	2,684,951.64	2,722,000	3,391,000	3,391,000	3,391,000	0
TAXES & ASSESSMENTS	(6,073.74)	0	14,000	14,000	14,000	0
TOTAL OTH CHARGES	8,430,749.72	9,755,000	11,597,000	11,597,000	12,490,000	893,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	0	10,000	10,000	10,000	0
DATA HANDLING EQUIPMENT	22,956.31	300,000	350,000	350,000	350,000	0
MACHINERY EQUIPMENT	0.00	0	19,000	19,000	19,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	172,000	273,000	273,000	273,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	201,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	3,046,746.42	3,510,000	4,362,000	4,910,000	95,000	(4,267,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	3,069,702.73	4,183,000	5,014,000	5,562,000	747,000	(4,267,000)
TOTAL CAPITAL ASSETS	3,069,702.73	4,183,000	5,014,000	5,562,000	747,000	(4,267,000)
GROSS TOTAL	$ 938,016,839.02	$ 933,318,000	$ 983,579,000	$ 1,034,587,000	$ 1,019,749,000	$ 36,170,000
INTRAFUND TRANSFERS	(3,552,180.16)	(3,680,000)	(3,444,000)	(3,444,000)	(3,444,000)	0
NET TOTAL	$ 934,464,658.86	$ 929,638,000	$ 980,135,000	$ 1,031,143,000	$ 1,016,305,000	$ 36,170,000
NET COUNTY COST	$ 590,696,278.76	$ 630,389,000	$ 635,687,000	$ 686,695,000	$ 669,980,000	$ 34,293,000
BUDGETED POSITIONS	6,426.0	6,175.0	6,175.0	6,250.0	6,174.0	(1.0)

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,684,951.64	$ 2,722,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0
GROSS TOTAL	$ 2,684,951.64	$ 2,722,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0
NET TOTAL	$ 2,684,951.64	$ 2,722,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0
NET COUNTY COST	$ 2,684,951.64	$ 2,722,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 176,349,137.43	$ 160,807,000	$ 171,000,000	$ 171,000,000	$ 177,527,000	$ 6,527,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 227,228,830.09	$ 232,615,000	$ 252,520,000	$ 271,114,000	$ 270,046,000	$ 17,526,000
SERVICES & SUPPLIES	42,050,447.81	41,912,000	50,675,000	50,845,000	50,275,000	(400,000)
OTHER CHARGES	4,023,779.91	4,971,000	4,800,000	4,800,000	5,693,000	893,000
CAPITAL ASSETS - EQUIPMENT	692,275.93	700,000	782,000	1,292,000	382,000	(400,000)
GROSS TOTAL	$ 273,995,333.74	$ 280,198,000	$ 308,777,000	$ 328,051,000	$ 326,396,000	$ 17,619,000
INTRAFUND TRANSFERS	(51,841.17)	(652,000)	(608,000)	(608,000)	(608,000)	0
NET TOTAL	$ 273,943,492.57	$ 279,546,000	$ 308,169,000	$ 327,443,000	$ 325,788,000	$ 17,619,000
NET COUNTY COST	$ 97,594,355.14	$ 118,739,000	$ 137,169,000	$ 156,443,000	$ 148,261,000	$ 11,092,000
BUDGETED POSITIONS	2,045.0	2,045.0	2,045.0	2,079.0	2,045.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 69,169,646.08	$ 82,633,000	$ 89,515,000	$ 89,515,000	$ 89,515,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 292,905,199.97	$ 284,220,000	$ 315,107,000	$ 331,549,000	$ 337,508,000	$ 22,401,000
SERVICES & SUPPLIES	87,477,535.98	98,624,000	82,087,000	82,092,000	78,716,000	(3,371,000)
OTHER CHARGES	272,209.85	201,000	192,000	192,000	192,000	0
CAPITAL ASSETS - EQUIPMENT	192,802.22	172,000	273,000	273,000	273,000	0
GROSS TOTAL	$ 380,847,748.02	$ 383,217,000	$ 397,659,000	$ 414,106,000	$ 416,689,000	$ 19,030,000
INTRAFUND TRANSFERS	(535,746.43)	(432,000)	(432,000)	(432,000)	(432,000)	0
NET TOTAL	$ 380,312,001.59	$ 382,785,000	$ 397,227,000	$ 413,674,000	$ 416,257,000	$ 19,030,000
NET COUNTY COST	$ 311,142,355.51	$ 300,152,000	$ 307,712,000	$ 324,159,000	$ 326,742,000	$ 19,030,000
BUDGETED POSITIONS	2,710.0	2,509.0	2,509.0	2,511.0	2,509.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 95,358,151.79	$ 52,181,000	$ 52,244,000	$ 52,244,000	$ 52,094,000	$ (150,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 89,864,899.64	$ 89,827,000	$ 88,975,000	$ 94,151,000	$ 95,392,000	$ 6,417,000
SERVICES & SUPPLIES	38,768,920.75	12,234,000	12,310,000	12,310,000	7,760,000	(4,550,000)
OTHER CHARGES	15,304.62	0	0	0	0	0
GROSS TOTAL	$ 128,649,125.01	$ 102,061,000	$ 101,285,000	$ 106,461,000	$ 103,152,000	$ 1,867,000
INTRAFUND TRANSFERS	(1,838,001.19)	(1,455,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
NET TOTAL	$ 126,811,123.82	$ 100,606,000	$ 99,830,000	$ 105,006,000	$ 101,697,000	$ 1,867,000
NET COUNTY COST	$ 31,452,972.03	$ 48,425,000	$ 47,586,000	$ 52,762,000	$ 49,603,000	$ 2,017,000
BUDGETED POSITIONS	701.0	640.0	640.0	640.0	639.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 2,891,444.80	$ 3,628,000	$ 31,689,000	$ 31,689,000	$ 27,189,000	$ (4,500,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 102,100,113.66	$ 106,568,000	$ 113,326,000	$ 123,134,000	$ 119,347,000	$ 6,021,000
SERVICES & SUPPLIES	46,120,438.67	53,380,000	51,968,000	52,233,000	47,468,000	(4,500,000)
OTHER CHARGES	1,434,503.70	1,861,000	3,214,000	3,214,000	3,214,000	0
CAPITAL ASSETS - EQUIPMENT	2,184,624.58	3,311,000	3,959,000	3,997,000	92,000	(3,867,000)
GROSS TOTAL	$ 151,839,680.61	$ 165,120,000	$ 172,467,000	$ 182,578,000	$ 170,121,000	$ (2,346,000)
INTRAFUND TRANSFERS	(1,126,591.37)	(1,141,000)	(949,000)	(949,000)	(949,000)	0
NET TOTAL	$ 150,713,089.24	$ 163,979,000	$ 171,518,000	$ 181,629,000	$ 169,172,000	$ (2,346,000)
NET COUNTY COST	$ 147,821,644.44	$ 160,351,000	$ 139,829,000	$ 149,940,000	$ 141,983,000	$ 2,154,000
BUDGETED POSITIONS	970.0	981.0	981.0	1,020.0	981.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	246,193,000	--	40,204,000	205,989,000	1,612.0
Less Administration	--	--	--	--	--
Net Program Costs	246,193,000	--	40,204,000	205,989,000	1,612.0

Authority: Mandated program – California Welfare and Institutions (W&I) Code Section 850.

The two juvenile halls provide temporary housing for youth due to an arrest or pending adjudication. Juvenile hall staff assess youth based on the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, as well as required treatment. Youth also attend school and engage in recreational and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court ordered terms as a condition of their community release, pursuant to Section 628.1 of the W&I Code. Youth are both electronically monitored and supervised by an assigned DPO, who holds the minor accountable to a pre-approved schedule of sanctioned activities.

2. Residential Treatment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	170,496,000	432,000	49,311,000	120,753,000	897.0
Less Administration	--	--	--	--	--
Net Program Costs	170,496,000	432,000	49,311,000	120,753,000	897.0

Authority: Non-mandated, discretionary program.

The camp program aids in reducing the incidence and impact of crime in the community by providing effective life skills to each ward. The camps provide a valuable intermediate sanction alternative to probationers in the community or incarcerated in the CDCR. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the juvenile court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify the minor with family, reintegrate the minor into the community, and assist the minor in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	126,762,000	78,000	39,465,000	87,219,000	818.0
Less Administration	--	--	--	--	--
Net Program Costs	126,762,000	78,000	39,465,000	87,219,000	818.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1, and 652-654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youth are gang-involved, drug and alcohol users, low academic performers and have many risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school, and neighborhood in order to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide more effective and direct supervision and services to Probation youth attending identified school sites across the County in order to increase the chances of school success and promote campus and community safety. School-Based DPOs focus on assessment, case management, educational advocacy, mediation (youth, family, school), mentoring, attendance and academic monitoring, family support and engagement. The program targets high schools with a focus on an early intervention approach.

4. Juvenile Suitable Placement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	38,760,000	1,383,000	17,634,000	19,743,000	225.0
Less Administration	--	--	--	--	--
Net Program Costs	38,760,000	1,383,000	17,634,000	19,743,000	225.0

Authority: Mandated program with discretionary service level – California W&I Code Section 16516.

This program provides, through suitable placement, a dispositional option for the juvenile court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional or psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (group home, psychiatric hospital, DKC, etc.) pending resolution of the minors' issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor. A permanency plan is developed and implemented to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	246,828,000	--	172,142,000	74,686,000	1,468.0
Less Administration	--	--	--	--	--
Net Program Costs	246,828,000	--	172,142,000	74,686,000	1,468.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

This program investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, probation supervision assignment, or CDCR placement (state prison orders). Reports include Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

6. Pretrial Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,589,000	602,000	380,000	19,607,000	173.0
Less Administration	--	--	--	--	--
Net Program Costs	20,589,000	602,000	380,000	19,607,000	173.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, with discretionary service level – California PC Section 810.

This program investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	170,121,000	949,000	27,189,000	141,983,000	981.0
Less Administration	--	--	--	--	--
Net Program Costs	170,121,000	949,000	27,189,000	141,983,000	981.0

Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support, including executive office, budget and fiscal services, personnel, payroll, and procurement. Also provides support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,019,749,000	3,444,000	346,325,000	669,980,000	6,174.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)
GROSS TOTAL	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)
NET TOTAL	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)
NET COUNTY COST	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2020-21 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**6,911,000**	**0**	**0**	**6,911,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs.	(3,991,000)	--	--	(3,991,000)	--
Total Changes	**(3,991,000)**	**0**	**0**	**(3,991,000)**	**0.0**
2020-21 Recommended Budget	**2,920,000**	**0**	**0**	**2,920,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)
TOTAL S & S	2,898,521.00	2,844,000	6,911,000	6,911,000	2,920,000	(3,991,000)
GROSS TOTAL	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)
NET TOTAL	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)
NET COUNTY COST	$ 2,898,521.00	$ 2,844,000	$ 6,911,000	$ 6,911,000	$ 2,920,000	$ (3,991,000)

Departmental Program Summary

1. Community-Based Contracts

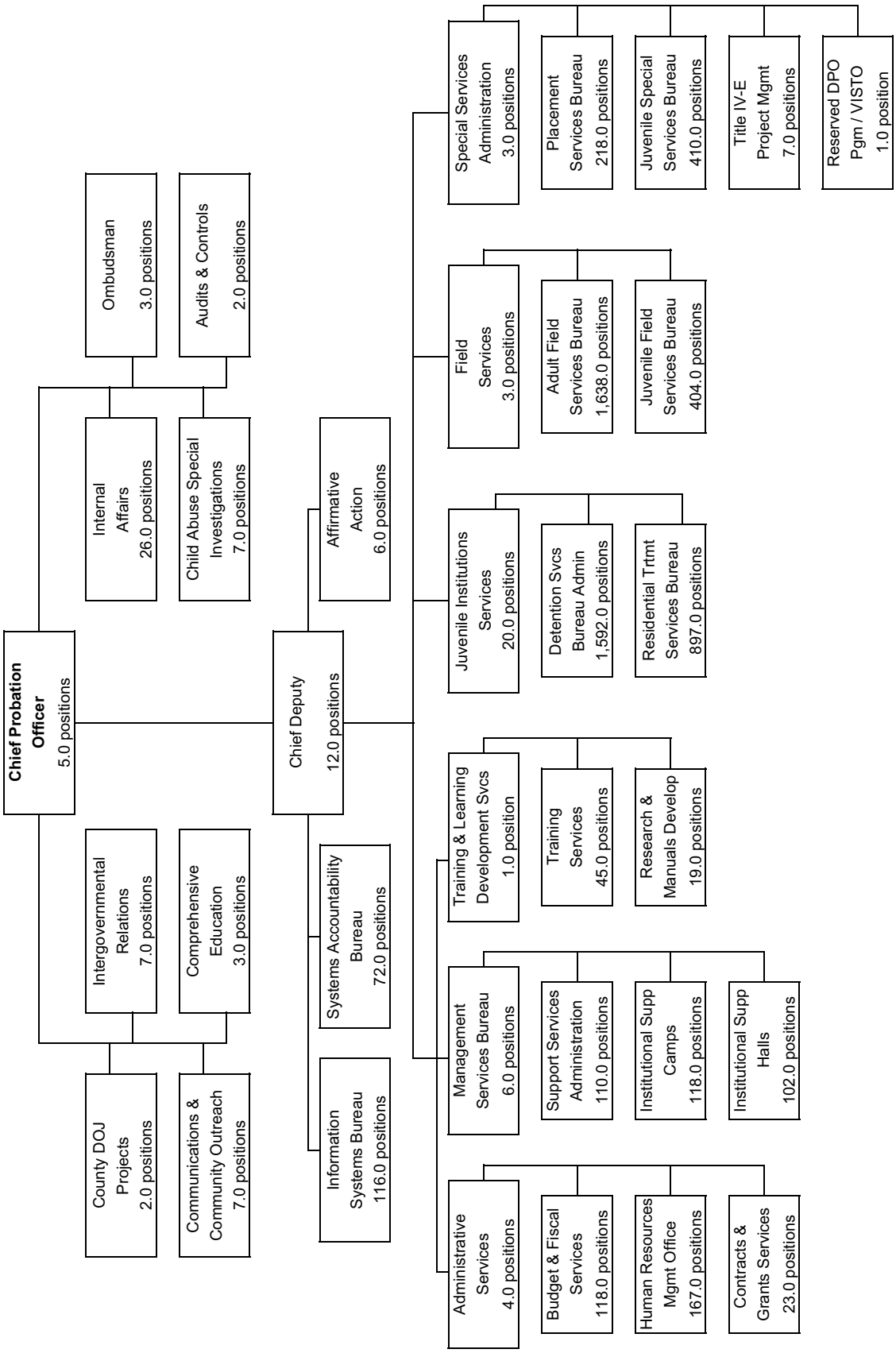
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,920,000	--	--	2,920,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,920,000	--	--	2,920,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency prevention services by funding various community delinquency prevention programs. This includes the Anti-Gang Strategies Program which supports prevention, intervention, and suppression services in the community. The County delinquency prevention programs and the Anti-Gang Strategies Program provide services to at-risk youth 18 years of age and under.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,920,000	0	0	2,920,000	0.0

PROBATION DEPARTMENT
RAY LEYVA, INTERIM CHIEF PROBATION OFFICER
FY 2020-21 Recommended Budget Positions = 6,174.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 5,697,893.40	$ 400,000	$ 5,200,000	$ 5,000,000	$ 5,000,000	$ (200,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,878,360.43	$ 10,988,000	$ 63,795,000	$ 61,253,000	$ 61,253,000	$ (2,542,000)
OTHER CHARGES	27,659,732.91	57,664,000	59,647,000	23,861,000	8,861,000	(50,786,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	386,000	386,000	386,000	0
OTHER FINANCING USES	711,000.00	922,000	767,000	56,000	56,000	(711,000)
GROSS TOTAL	$ 36,249,093.34	$ 69,574,000	$ 124,595,000	$ 85,556,000	$ 70,556,000	$ (54,039,000)
INTRAFUND TRANSFERS	(540,000.00)	(100,000)	(5,100,000)	(5,000,000)	(5,000,000)	100,000
NET TOTAL	$ 35,709,093.34	$ 69,474,000	$ 119,495,000	$ 80,556,000	$ 65,556,000	$ (53,939,000)
NET COUNTY COST	$ 30,011,199.94	$ 69,074,000	$ 114,295,000	$ 75,556,000	$ 60,556,000	$ (53,739,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development (PFD) budget unit was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities executed by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2020-21 Budget Message

The 2020-21 Recommended Budget appropriates $61.3 million in services and supplies to fund consultant studies that quantify departmental space needs, develop master plans, provide technical, structural, and environmental impact assessments, and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $8.9 million in other charges to fund improvements to County and other public facilities executed by other agencies or jurisdictions; $0.4 million in capital assets–equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; $56,000 in other financing uses for funds transferred to the Civic Art Special Fund and Asset Development Implementation Fund; and $10.0 million in intrafund transfers and revenue to partially offset the Master Planning on-call consulting services contract expenditures.

Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**124,595,000**	**5,100,000**	**5,200,000**	**114,295,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease due to the completion of various studies related to the development of projects.	(2,542,000)	--	--	(2,542,000)	--
2. Other Charges: Reflects a decrease due to the transfer of funds to other agencies or jurisdictions for various capital projects under funding agreements.	(50,786,000)	--	--	(50,786,000)	--
3. Other Financing Uses: Reflects a decrease due to the transfer of funds to various capital projects and Civic Art Special Fund.	(711,000)	--	--	(711,000)	--
4. Revenue: Reflects an adjustment to intrafund transfers and revenue for various studies and projects.	--	(100,000)	(200,000)	300,000	--
Total Changes	**(54,039,000)**	**(100,000)**	**(200,000)**	**(53,739,000)**	**0.0**
2020-21 Recommended Budget	**70,556,000**	**5,000,000**	**5,000,000**	**60,556,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 2,405,000	$ 6,780,000	$ 6,780,000	$ 6,780,000	$ 0
PFU-CAPITAL PROJECTS	0.00	0	83,000,000	83,000,000	83,000,000	0
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	198,877,000	40,595,000	40,595,000	(158,282,000)
PFU-HEALTH SERVICES	0.00	7,559,000	35,578,000	38,012,000	38,012,000	2,434,000
PFU-PARKS AND RECREATION	0.00	0	0	4,000,000	4,000,000	4,000,000
PFU-PROBATION	0.00	1,418,000	13,359,000	11,941,000	11,941,000	(1,418,000)
PFU-PUBLIC HEALTH	0.00	0	0	11,287,000	11,287,000	11,287,000
PFU-PUBLIC SOCIAL SERVICES	0.00	0	6,300,000	6,300,000	6,300,000	0
PFU-SHERIFF	0.00	17,227,000	208,399,000	267,212,000	217,212,000	8,813,000
PFU-VARIOUS	0.00	16,565,000	124,514,000	175,188,000	125,188,000	674,000
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 45,174,000	$ 676,807,000	$ 644,315,000	$ 544,315,000	$ (132,492,000)
GROSS TOTAL	$ 0.00	$ 45,174,000	$ 676,807,000	$ 644,315,000	$ 544,315,000	$ (132,492,000)
NET COUNTY COST	$ 0.00	$ 45,174,000	$ 676,807,000	$ 644,315,000	$ 544,315,000	$ (132,492,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2020-21 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order. The 2020-21 Recommended Budget reflects a net decrease of $132.5 million. The following is a description of each budget category change.

Children and Family Services

Reflects a decrease of $158.3 million due to the transfer of funding to the Department for various programs including funding to offset reductions in federal revenue as a result of the expiration of the Title IV-E Waiver.

Health Services

Reflects an increase of $2.4 million due to the set aside of funding for correctional health services.

Parks and Recreation

Reflects an increase of $4.0 million due to the set aside of funding for anticipated operational costs associated with newly constructed or refurbished park facilities.

Probation

Reflects a decrease of $1.4 million due to the transfer of funding to the Department for the implementation of additional training programs and a Crisis Outreach Response Team to phase out the use of Oleoresin Capsicum spray in juvenile institutions.

Public Health

Reflects an increase of $11.3 million due to the set aside of funding for the Lead-Based Paint Hazard Remediation Program and legal costs associated with environmental issues.

Sheriff

Reflects a net increase of $8.8 million due to the set aside of funding for custody-related issues ($10.0 million), the Prison Rape Elimination Act Unit ($2.8 million), and the elimination of fines and fees ($1.6 million), partially offset by a reduction in prior-year carryover savings ($5.6 million).

Various

Reflects a net increase of $0.7 million due to the set aside of funding for the Voting Solutions for All People system ($17.0 million), the expansion of mental health services in juvenile institutions ($2.0 million), and various other programs ($3.1 million). These increases are partially offset by the transfer of funding to several departments for various programs ($5.7 million), a reduction in funding to address the anticipated shortfall in Utility User Tax – Measure U revenue ($1.5 million), and a net decrease in prior-year carryover savings ($14.2 million).

Public Defender

Ricardo D. Garcia, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,857,642.78	$ 9,037,000	$ 12,774,000	$ 17,843,000	$ 11,794,000	$ (980,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 207,623,526.81	$ 219,000,000	$ 232,765,000	$ 248,777,000	$ 244,345,000	$ 11,580,000
SERVICES & SUPPLIES	25,978,140.28	30,345,000	29,049,000	37,080,000	17,495,000	(11,554,000)
OTHER CHARGES	681,042.35	659,000	737,000	742,000	742,000	5,000
CAPITAL ASSETS - EQUIPMENT	33,397.66	40,000	40,000	40,000	40,000	0
GROSS TOTAL	$ 234,316,107.10	$ 250,044,000	$ 262,591,000	$ 286,639,000	$ 262,622,000	$ 31,000
INTRAFUND TRANSFERS	(1,100,782.83)	(676,000)	(556,000)	(556,000)	(556,000)	0
NET TOTAL	$ 233,215,324.27	$ 249,368,000	$ 262,035,000	$ 286,083,000	$ 262,066,000	$ 31,000
NET COUNTY COST	$ 226,357,681.49	$ 240,331,000	$ 249,261,000	$ 268,240,000	$ 250,272,000	$ 1,011,000
BUDGETED POSITIONS	1,175.0	1,191.0	1,191.0	1,271.0	1,171.0	(20.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Public Defender provides constitutionally mandated legal representation to indigent criminal defendants and juveniles in the Superior Court of the County as well as in State and federal appellate courts. The Department strives to provide the finest zealous advocacy to protect the rights, dignity, and integrity of the indigent accused and, through client-centered interdepartmental and community collaboration, care for its clients.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $1.0 million primarily for Board-approved increases in salaries and health insurance subsidies, Los Angeles Diversion Outreach and Opportunities for Recovery (LA DOOR) grant funding, professional development of law personnel, and continued support of the Sexually Violent Predators program. This is partially offset by the removal of prior-year funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

To maintain and expand the collaborative representation of its clients, the Department's FY 2020-21 strategic planning efforts focus on Board initiatives, County strategic priorities, and the Department's mission statement as follows:

- Addressing the needs of clients who require resources for mental health, reentry, immigration, substance use disorders, and homelessness.
- Addressing support staff's operational needs to create capacity and flexibility to assist clients in response to changes in court practices and the law.
- Expanding the capacity of the Immigration Unit to provide all attorneys with the appropriate resources to advise and represent clients on matters relating to immigration law.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**262,591,000**	**556,000**	**12,774,000**	**249,261,000**	**1,191.0**
New/Expanded Programs					
1. LA DOOR Grant Funding: Reflects the addition of 1.0 Intermediate Typist-Clerk position to coordinate legal support for program participants as part of the Los Angeles City Attorney Office's Proposition 47 grant award.	54,000	--	54,000	--	1.0
2. Professional Development: Reflects funding for continued professional development of law personnel.	413,000	--	--	413,000	--
Other Changes					
1. Sexually Violent Predators Program: Reflects the addition of one-time funding to backfill the loss of State revenue.	--	--	(6,000,000)	6,000,000	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	8,025,000	--	184,000	7,841,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	3,446,000	--	79,000	3,367,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	766,000	--	18,000	748,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	5,000	--	--	5,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	15,000	--	15,000	--	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects as well as operational, information technology, and equipment needs.	(12,693,000)	--	4,670,000	(17,363,000)	(21.0)
Total Changes	**31,000**	**0**	**(980,000)**	**1,011,000**	**(20.0)**
2020-21 Recommended Budget	**262,622,000**	**556,000**	**11,794,000**	**250,272,000**	**1,171.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding for increased staffing of its Mobile Homeless Unit; additional positions to expand its diversion and legal advisory programs; enhancement of various support functions; and increased staffing for the review of digital and video evidence. The Department is also seeking funding for its headquarters remodeling project.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 166,719.12	$ 165,000	$ 179,000	$ 179,000	$ 179,000	$ 0
COURT FEES & COSTS	33.80	0	0	0	0	0
FEDERAL - GRANTS	208,770.00	208,000	208,000	208,000	208,000	0
FEDERAL - OTHER	127,573.67	0	0	0	0	0
LEGAL SERVICES	212,085.59	207,000	206,000	212,000	206,000	0
MISCELLANEOUS	235,023.54	138,000	434,000	369,000	490,000	56,000
OTHER GOVERNMENTAL AGENCIES	0.00	245,000	600,000	0	0	(600,000)
OTHER SALES	60,978.69	0	0	0	0	0
SALE OF CAPITAL ASSETS	8,370.37	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	3,898,177.00	4,777,000	6,288,000	6,372,000	5,798,000	(490,000)
STATE - OTHER	0.00	0	0	54,000	54,000	54,000
STATE - SB 90 MANDATED COSTS	748,898.00	750,000	1,000,000	7,000,000	1,000,000	0
TRANSFERS IN	1,191,013.00	2,547,000	3,859,000	3,449,000	3,859,000	0
TOTAL REVENUE	$ 6,857,642.78	$ 9,037,000	$ 12,774,000	$ 17,843,000	$ 11,794,000	$ (980,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 130,257,758.25	$ 136,380,000	$ 146,470,000	$ 155,181,000	$ 151,219,000	$ 4,749,000
CAFETERIA BENEFIT PLANS	20,068,184.96	23,001,000	22,953,000	24,673,000	23,841,000	888,000
COUNTY EMPLOYEE RETIREMENT	25,253,213.25	27,348,000	27,634,000	30,501,000	31,080,000	3,446,000
DENTAL INSURANCE	402,710.01	400,000	339,000	397,000	340,000	1,000
DEPENDENT CARE SPENDING ACCOUNTS	102,642.12	106,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,830,904.98	680,000	1,955,000	2,080,000	1,960,000	5,000
FICA (OASDI)	1,983,442.62	2,054,000	1,917,000	2,047,000	2,025,000	108,000
HEALTH INSURANCE	8,452,329.43	8,433,000	10,685,000	12,438,000	10,999,000	314,000
LIFE INSURANCE	430,775.32	61,000	102,000	149,000	124,000	22,000
OTHER EMPLOYEE BENEFITS	8,537.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	8,696,000.00	9,929,000	9,599,000	9,599,000	11,065,000	1,466,000
SAVINGS PLAN	4,593,273.68	5,040,000	5,377,000	5,624,000	5,637,000	260,000
THRIFT PLAN (HORIZONS)	4,153,536.41	4,057,000	4,083,000	4,437,000	4,315,000	232,000
UNEMPLOYMENT INSURANCE	3,296.00	7,000	67,000	67,000	67,000	0
WORKERS' COMPENSATION	1,386,922.78	1,497,000	1,434,000	1,434,000	1,523,000	89,000
TOTAL S & E B	207,623,526.81	219,000,000	232,765,000	248,777,000	244,345,000	11,580,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,362,062.58	3,400,000	2,425,000	2,425,000	2,143,000	(282,000)
CLOTHING & PERSONAL SUPPLIES	760.56	4,000	0	0	0	0
COMMUNICATIONS	301,922.06	237,000	244,000	244,000	244,000	0
COMPUTING-MAINFRAME	152,629.46	173,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,650,654.09	7,002,000	399,000	399,000	399,000	0
COMPUTING-PERSONAL	2,505,665.57	113,000	495,000	495,000	495,000	0
CONTRACTED PROGRAM SERVICES	641,151.15	1,223,000	1,649,000	1,921,000	1,089,000	(560,000)
HOUSEHOLD EXPENSE	8,030.23	12,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,556,654.00	2,578,000	10,766,000	15,807,000	1,386,000	(9,380,000)
INSURANCE	138,007.99	160,000	14,000	14,000	14,000	0

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	12,609.89	5,000	55,000	55,000	55,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,524,996.33	2,058,000	976,000	2,683,000	976,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	14,474.61	0	0	0	0	0
MEMBERSHIPS	331,282.69	406,000	298,000	378,000	298,000	0
MISCELLANEOUS EXPENSE	23,982.80	17,000	22,000	22,000	22,000	0
OFFICE EXPENSE	694,909.77	796,000	764,000	1,238,000	754,000	(10,000)
PROFESSIONAL SERVICES	1,092,150.29	3,077,000	1,322,000	1,322,000	378,000	(944,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,209,248.82	3,329,000	3,844,000	4,301,000	3,544,000	(300,000)
RENTS & LEASES - EQUIPMENT	314,734.68	318,000	207,000	207,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,539.91	2,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	36,862.98	5,000	14,000	14,000	14,000	0
TECHNICAL SERVICES	729,479.97	741,000	902,000	902,000	824,000	(78,000)
TELECOMMUNICATIONS	2,606,981.42	2,620,000	2,155,000	2,155,000	2,155,000	0
TRAINING	147,100.60	80,000	66,000	66,000	66,000	0
TRANSPORTATION AND TRAVEL	582,049.00	439,000	398,000	398,000	398,000	0
UTILITIES	1,336,198.83	1,550,000	1,933,000	1,933,000	1,933,000	0
TOTAL S & S	25,978,140.28	30,345,000	29,049,000	37,080,000	17,495,000	(11,554,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	22,775.56	23,000	0	0	0	0
JUDGMENTS & DAMAGES	62,126.46	105,000	98,000	98,000	98,000	0
RETIREMENT OF OTHER LONG TERM DEBT	594,216.96	529,000	637,000	642,000	642,000	5,000
TAXES & ASSESSMENTS	1,923.37	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	681,042.35	659,000	737,000	742,000	742,000	5,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	33,397.66	40,000	40,000	40,000	40,000	0
TOTAL CAPITAL ASSETS	33,397.66	40,000	40,000	40,000	40,000	0
GROSS TOTAL	$ 234,316,107.10	$ 250,044,000	$ 262,591,000	$ 286,639,000	$ 262,622,000	$ 31,000
INTRAFUND TRANSFERS	(1,100,782.83)	(676,000)	(556,000)	(556,000)	(556,000)	0
NET TOTAL	$ 233,215,324.27	$ 249,368,000	$ 262,035,000	$ 286,083,000	$ 262,066,000	$ 31,000
NET COUNTY COST	$ 226,357,681.49	$ 240,331,000	$ 249,261,000	$ 268,240,000	$ 250,272,000	$ 1,011,000
BUDGETED POSITIONS	1,175.0	1,191.0	1,191.0	1,271.0	1,171.0	(20.0)

Departmental Program Summary

1. Felony Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	126,356,000	193,000	4,322,000	121,841,000	541.0
Less Administration	--	--	--	--	--
Net Program Costs	126,356,000	193,000	4,322,000	121,841,000	541.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides felony representation for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	78,638,000	187,000	2,536,000	75,915,000	356.0
Less Administration	--	--	--	--	--
Net Program Costs	78,638,000	187,000	2,536,000	75,915,000	356.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides misdemeanor representation for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,558,000	173,000	1,145,000	22,240,000	111.0
Less Administration	--	--	--	--	--
Net Program Costs	23,558,000	173,000	1,145,000	22,240,000	111.0

Authority: Mandated programs – Federal and State Constitutions.

This program provides juvenile representation for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	18,115,000	3,000	3,587,000	14,525,000	87.0
Less Administration	--	--	--	--	--
Net Program Costs	18,115,000	3,000	3,587,000	14,525,000	87.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code 987.2.

This program provides mental health representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State prison at the conclusion of their sentenced prison term.

5. Information Technology

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,082,000	--	--	8,082,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	8,082,000	--	--	8,082,000	24.0

Authority: Non-mandated, discretionary program.

This program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

6. Administration and Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,873,000	--	204,000	7,669,000	52.0
Less Administration	--	--	--	--	--
Net Program Costs	7,873,000	--	204,000	7,669,000	52.0

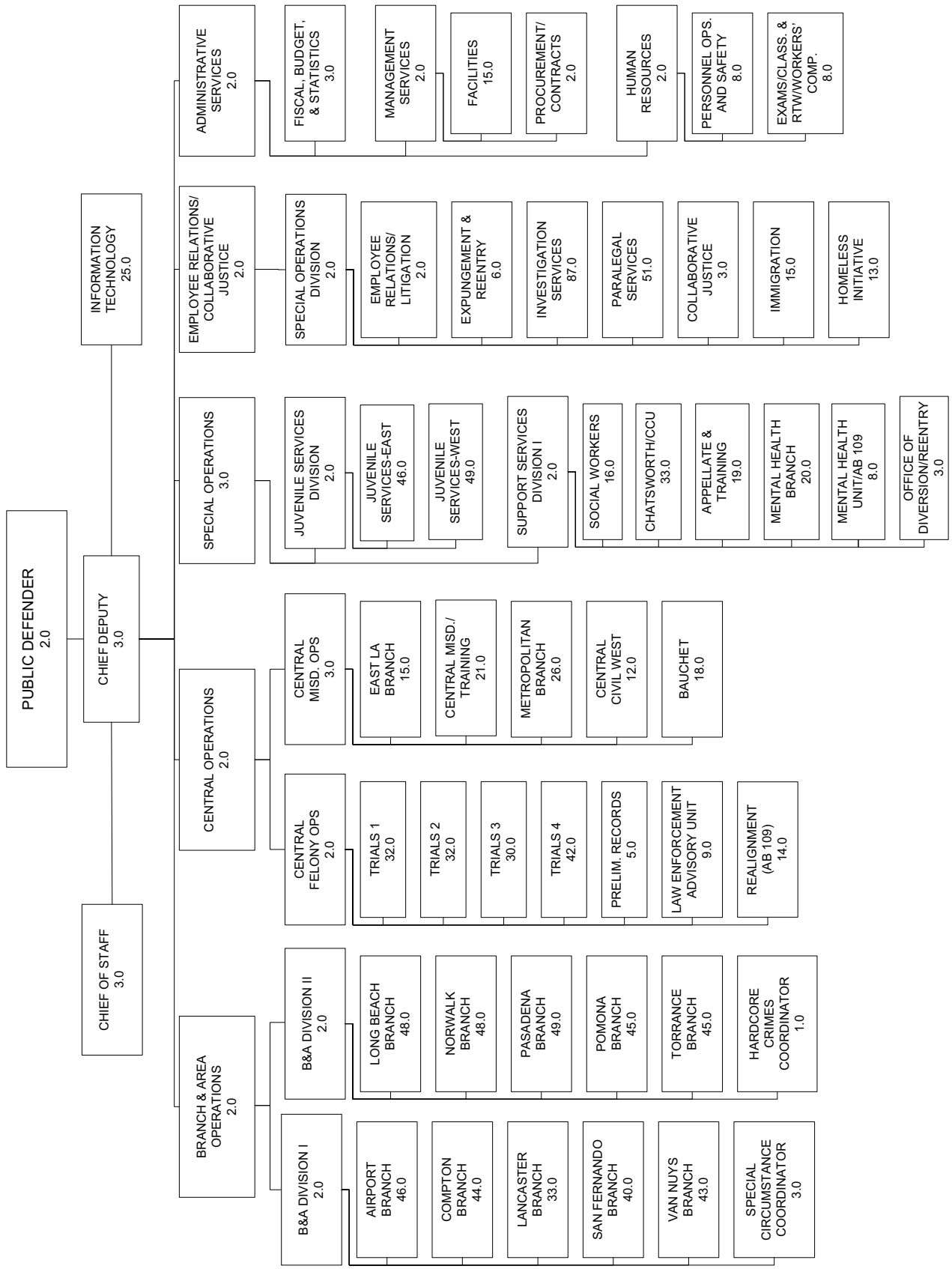
Authority: Non-mandated, discretionary program.

This program provides executive and policy guidance to the Department to help ensure risk management and fiscal control, as well as quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal, human resources, procurement and facilities, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	262,622,000	556,000	11,794,000	250,272,000	1,171.0

Public Defender

Ricardo D. Garcia, Public Defender
FY 2020-21 Recommended Budget Positions = 1,171.0



Public Social Services

Antonia Jiménez, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$3,476,582,589.04	$ 3,675,841,000	$ 3,883,857,000	$ 4,005,381,000	$ 4,044,037,000	$ 160,180,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,370,007,743.17	$ 1,390,186,000	$ 1,454,929,000	$ 1,523,224,000	$ 1,523,104,000	$ 68,175,000
SERVICES & SUPPLIES	708,320,593.73	767,566,000	843,590,000	882,676,000	853,017,000	9,427,000
OTHER CHARGES	1,777,164,473.55	2,011,866,000	2,122,655,000	2,212,228,000	2,209,347,000	86,692,000
CAPITAL ASSETS - EQUIPMENT	2,904,304.42	3,118,000	5,498,000	3,090,000	3,090,000	(2,408,000)
GROSS TOTAL	$3,858,397,114.87	$ 4,172,736,000	$ 4,426,672,000	$ 4,621,218,000	$ 4,588,558,000	$ 161,886,000
INTRAFUND TRANSFERS	(2,032,044.99)	(1,556,000)	(2,458,000)	(2,455,000)	(2,455,000)	3,000
NET TOTAL	$3,856,365,069.88	$ 4,171,180,000	$ 4,424,214,000	$ 4,618,763,000	$ 4,586,103,000	$ 161,889,000
NET COUNTY COST	$ 379,782,480.84	$ 495,339,000	$ 540,357,000	$ 613,382,000	$ 542,066,000	$ 1,709,000
BUDGETED POSITIONS	13,824.0	13,791.0	13,791.0	13,794.0	13,791.0	0.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,850,382,832.42	$ 1,921,329,000	$ 2,069,521,000	$ 2,129,265,000	$ 2,143,315,000	$ 73,794,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,370,007,743.17	$ 1,390,186,000	$ 1,454,929,000	$ 1,523,224,000	$ 1,523,104,000	$ 68,175,000
SERVICES & SUPPLIES	496,879,517.04	548,525,000	618,845,000	654,456,000	626,134,000	7,289,000
OTHER CHARGES	105,415,275.66	129,840,000	168,385,000	176,885,000	174,005,000	5,620,000
CAPITAL ASSETS - EQUIPMENT	2,904,304.42	3,118,000	5,498,000	3,090,000	3,090,000	(2,408,000)
GROSS TOTAL	$1,975,206,840.29	$ 2,071,669,000	$ 2,247,657,000	$ 2,357,655,000	$ 2,326,333,000	$ 78,676,000
INTRAFUND TRANSFERS	(2,032,044.99)	(1,556,000)	(2,458,000)	(2,455,000)	(2,455,000)	3,000
NET TOTAL	$1,973,174,795.30	$ 2,070,113,000	$ 2,245,199,000	$ 2,355,200,000	$ 2,323,878,000	$ 78,679,000
NET COUNTY COST	$ 122,791,962.88	$ 148,784,000	$ 175,678,000	$ 225,935,000	$ 180,563,000	$ 4,885,000
BUDGETED POSITIONS	13,824.0	13,791.0	13,791.0	13,794.0	13,791.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To enrich lives through effective and caring service.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an increase in appropriation of $78.7 million offset with $73.8 million in State and federal revenues, resulting in an NCC increase of $4.9 million. The NCC increase is primarily due to a transfer of funding from the Department of Workforce Development, Aging and Community Services (WDACS) for the Adult Protective Services (APS) program; funding for CalFresh administrative costs to maximize the State CalFresh budget allocation; and increases in salaries and employee benefits, partially offset with decreases in overtime, operational costs, and delays in the California Automated Consortium Eligibility System (CalACES)/California Statewide Automated Welfare System (CalSAWS) project.

Critical/Strategic Planning Initiatives

The Department of Public Social Services (DPSS) supports the County's 2016-21 Strategic Plan Goals I and III to Make Investments That Transform Lives and Realize Tomorrow's Government Today respectively, through the following measures:

- Develop and implement effective community outreach efforts to connect with hard-to-reach, culturally diverse, and threshold language communities. This will involve strengthening current relationships with trusted community and faith-based organizations and media outlets that play key roles in reaching low-income individuals.
- Implement a comprehensive customer service strategy that will enhance customer call centers and provide self-service options to expedite services to customers. The service strategy will utilize cloud-based solutions to enable self-service through customer portals, online chats, and chat bots.
- Revise and refresh the DPSS customer service center interactive voice response system. The updates will improve how customers access information and create an effective experience by providing a simplified navigation menu.
- Design and build a departmental data warehouse that will contain data from key systems, including the CalSAWS, Case Management Information and Payrolling System (CMIPS), call centers, Electronic Data Management System (EDMS), and the geographic information system to fulfill the Department's need for enterprise reporting and analytics solutions.

In FY 2020-21, DPSS will continue to take a holistic and strategic approach in serving the County. The vast knowledge, experience, and motivation of the Department's personnel compliments the dedication to delivering quality services to those they serve.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**2,247,657,000**	**2,458,000**	**2,069,521,000**	**175,678,000**	**13,791.0**
New/Expanded Programs					
1. Domestic Violence Supportive Services: Reflects an increase in appropriation for domestic violence supportive services provided by the Department of Public Health for CalWORKs, General Relief, and GROW participants.	816,000	--	804,000	12,000	--
2. Child Care Services: Reflects increases in appropriation and State and federal revenue to align the Department's child care services budget with the State and federal allocation.	5,200,000	--	5,200,000	--	--
3. APS: Reflects increases in appropriation, revenue, and NCC for the APS program administered by WDACS.	9,064,000	--	4,964,000	4,100,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	39,262,000	--	32,541,000	6,721,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability based on historical experience.	(2,370,000)	--	(2,370,000)	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	19,952,000	--	16,536,000	3,416,000	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	13,396,000	--	12,177,000	1,219,000	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for CalFresh and In-Home Supportive Services (IHSS) administrative costs; Pomona office refurbishment; Vehicle Replacement Plan; and warehouse tenant improvements.	(2,626,000)	--	13,882,000	(16,508,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	114,000	--	94,000	20,000	--
7. Administrative Support: Reflects funding for the addition of 17.0 positions, partially offset by the deletion of 17.0 vacant positions to enhance staffing in IT, fiscal, human resources, training, operations, and social media functions.	1,452,000	--	1,204,000	248,000	--
8. Overtime: Reflects a decrease in overtime primarily due to the Department's efforts in filling vacancies.	(3,517,000)	--	(2,914,000)	(603,000)	--
9. Operating Costs: Reflects decreases in appropriation, IFT, and State and federal revenues primarily due to decreases in costs for IT equipment, office furniture, print services, and services from other County departments, partially offset by cost increases in centrally allocated insurance, judgments and damages, and CalWORKS Supplemental Security Income (SSI) appeals services by the Department of Health Services.	(1,527,000)	(3,000)	(1,127,000)	(397,000)	--
10. CalACES/CalSAWS: Reflects decreases in appropriation and State and federal revenue primarily due to a shift in system requirements for the project.	(6,022,000)	--	(4,329,000)	(1,693,000)	--
11. Housing Support Program: Reflects increases in appropriation and State and federal revenue to align the Department's Housing Support Program budget with the State and federal allocation.	8,130,000	--	8,130,000	--	--
12. IHSS Administration Revenue Realignment: Reflects the transfer of 1991 Realignment revenue to the DPSS-Assistance budget unit, offset by increases in State and federal revenues.	--	--	--	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. Home Safe Program One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Home Safe Program at WDACS.	(2,648,000)	--	(2,648,000)	--	--
14. CalFresh NCC: Reflects an increase in the local match for this program in order to maximize State and federal funding.	--	--	(8,350,000)	8,350,000	--
Total Changes	**78,676,000**	**(3,000)**	**73,794,000**	**4,885,000**	**0.0**
2020-21 Recommended Budget	**2,326,333,000**	**2,455,000**	**2,143,315,000**	**180,563,000**	**13,791.0**

Critical and Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The Department's critical and unmet needs include funding for increasing facility lease costs and additional NCC funding to meet increased demands.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 7,534.00	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - OTHER	2,495,806.37	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	1,097,986,985.46	1,340,645,000	1,427,455,000	1,478,809,000	1,494,412,000	66,957,000
MISCELLANEOUS	2,108,682.75	694,000	694,000	694,000	694,000	0
SALE OF CAPITAL ASSETS	3,262.30	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	53,702,674.29	8,887,000	24,595,000	12,325,000	6,734,000	(17,861,000)
STATE - 1991 VLF REALIGNMENT	51,701,624.71	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	18,155,499.00	18,325,000	18,325,000	18,325,000	18,868,000	543,000
STATE - PUBLIC ASSISTANCE ADMINISTRATION	619,904,418.10	547,350,000	593,024,000	613,684,000	617,179,000	24,155,000
TRANSFERS IN	4,166,139.69	5,428,000	5,428,000	5,428,000	5,428,000	0
WELFARE REPAYMENTS	150,205.75	0	0	0	0	0
TOTAL REVENUE	$1,850,382,832.42	$ 1,921,329,000	$ 2,069,521,000	$ 2,129,265,000	$ 2,143,315,000	$ 73,794,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 765,856,995.62	$ 767,256,000	$ 815,655,000	$ 848,985,000	$ 848,985,000	$ 33,330,000
CAFETERIA BENEFIT PLANS	243,698,680.84	245,108,000	250,937,000	252,137,000	252,137,000	1,200,000
COUNTY EMPLOYEE RETIREMENT	149,635,666.86	159,007,000	160,605,000	180,981,000	180,861,000	20,256,000
DENTAL INSURANCE	4,994,009.47	4,851,000	4,548,000	4,548,000	4,548,000	0
DEPENDENT CARE SPENDING ACCOUNTS	1,011,217.46	980,000	2,000,000	2,000,000	2,000,000	0
DISABILITY BENEFITS	9,423,167.05	8,638,000	9,280,000	9,355,000	9,355,000	75,000
FICA (OASDI)	11,548,310.16	11,530,000	9,635,000	10,292,000	10,292,000	657,000
HEALTH INSURANCE	9,538,983.09	9,268,000	10,930,000	11,607,000	11,607,000	677,000
LIFE INSURANCE	1,305,762.52	923,000	707,000	735,000	735,000	28,000
OTHER EMPLOYEE BENEFITS	247,548.91	153,000	470,000	470,000	470,000	0
RETIREE HEALTH INSURANCE	109,452,000.00	119,406,000	122,581,000	135,977,000	135,977,000	13,396,000
SAVINGS PLAN	3,111,581.96	3,514,000	2,413,000	2,621,000	2,621,000	208,000
THRIFT PLAN (HORIZONS)	23,146,809.03	23,011,000	24,157,000	25,509,000	25,509,000	1,352,000
UNEMPLOYMENT INSURANCE	183,572.00	231,000	250,000	250,000	250,000	0
WORKERS' COMPENSATION	36,853,438.20	36,310,000	40,761,000	37,757,000	37,757,000	(3,004,000)
TOTAL S & E B	1,370,007,743.17	1,390,186,000	1,454,929,000	1,523,224,000	1,523,104,000	68,175,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	24,410,077.56	26,578,000	25,957,000	24,620,000	21,842,000	(4,115,000)
CLOTHING & PERSONAL SUPPLIES	14,979.93	45,000	45,000	30,000	30,000	(15,000)
COMMUNICATIONS	1,307,038.00	1,780,000	1,780,000	1,780,000	1,780,000	0
COMPUTING-MAINFRAME	9,211,233.71	9,697,000	9,668,000	7,998,000	7,998,000	(1,670,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	13,945,231.00	12,562,000	11,678,000	12,921,000	12,921,000	1,243,000
COMPUTING-PERSONAL	7,082,543.97	3,468,000	5,626,000	4,449,000	4,449,000	(1,177,000)
CONTRACTED PROGRAM SERVICES	234,609,178.11	283,954,000	333,001,000	349,051,000	341,051,000	8,050,000
HOUSEHOLD EXPENSE	135,818.71	135,000	122,000	135,000	135,000	13,000
INFORMATION TECHNOLOGY SERVICES	10,925,387.46	12,339,000	29,659,000	28,935,000	28,935,000	(724,000)
INSURANCE	3,756,598.79	4,753,000	4,753,000	5,107,000	5,107,000	354,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	267,836.55	224,000	140,000	239,000	239,000	99,000
MAINTENANCE-BUILDINGS & IMPRV	14,213,592.35	16,158,000	15,941,000	19,349,000	15,941,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	8,624.13	10,000	10,000	10,000	10,000	0
MEMBERSHIPS	55,762.72	155,000	150,000	155,000	155,000	5,000
MISCELLANEOUS EXPENSE	5,276.92	25,000	11,000	11,000	11,000	0
OFFICE EXPENSE	25,657,587.48	27,743,000	28,468,000	28,293,000	28,293,000	(175,000)
PROFESSIONAL SERVICES	3,443,888.05	6,957,000	6,146,000	6,146,000	6,146,000	0
PUBLICATIONS & LEGAL NOTICES	20,737.36	80,000	30,000	30,000	30,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	66,157,303.81	62,503,000	65,247,000	85,599,000	71,990,000	6,743,000
RENTS & LEASES - EQUIPMENT	8,731,817.51	5,008,000	5,008,000	4,008,000	4,008,000	(1,000,000)
SMALL TOOLS & MINOR EQUIPMENT	0.00	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	76,324.17	100,000	100,000	80,000	80,000	(20,000)
TECHNICAL SERVICES	24,356,715.64	25,754,000	24,936,000	24,895,000	24,895,000	(41,000)
TELECOMMUNICATIONS	39,435,036.17	38,389,000	39,563,000	40,090,000	39,563,000	0
TRAINING	637,786.69	945,000	1,289,000	1,171,000	1,171,000	(118,000)
TRANSPORTATION AND TRAVEL	2,781,451.04	3,161,000	3,245,000	3,082,000	3,082,000	(163,000)
UTILITIES	5,631,689.21	6,000,000	6,270,000	6,270,000	6,270,000	0
TOTAL S & S	496,879,517.04	548,525,000	618,845,000	654,456,000	626,134,000	7,289,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,010,546.75	3,209,000	2,944,000	2,944,000	2,944,000	0
RETIREMENT OF OTHER LONG TERM DEBT	12,120,490.03	11,706,000	11,732,000	14,726,000	11,846,000	114,000
SUPPORT & CARE OF PERSONS	92,246,523.11	114,906,000	153,690,000	159,196,000	159,196,000	5,506,000
TAXES & ASSESSMENTS	37,715.77	19,000	19,000	19,000	19,000	0
TOTAL OTH CHARGES	105,415,275.66	129,840,000	168,385,000	176,885,000	174,005,000	5,620,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,859,059.37	2,918,000	5,300,000	3,000,000	3,000,000	(2,300,000)
DATA HANDLING EQUIPMENT	25,217.50	20,000	0	0	0	0
ELECTRONIC EQUIPMENT	20,027.55	70,000	90,000	90,000	90,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	110,000	108,000	0	0	(108,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	2,904,304.42	3,118,000	5,498,000	3,090,000	3,090,000	(2,408,000)
TOTAL CAPITAL ASSETS	2,904,304.42	3,118,000	5,498,000	3,090,000	3,090,000	(2,408,000)
GROSS TOTAL	$1,975,206,840.29	$ 2,071,669,000	$ 2,247,657,000	$ 2,357,655,000	$ 2,326,333,000	$ 78,676,000
INTRAFUND TRANSFERS	(2,032,044.99)	(1,556,000)	(2,458,000)	(2,455,000)	(2,455,000)	3,000
NET TOTAL	$1,973,174,795.30	$ 2,070,113,000	$ 2,245,199,000	$ 2,355,200,000	$ 2,323,878,000	$ 78,679,000
NET COUNTY COST	$ 122,791,962.88	$ 148,784,000	$ 175,678,000	$ 225,935,000	$ 180,563,000	$ 4,885,000
BUDGETED POSITIONS	13,824.0	13,791.0	13,791.0	13,794.0	13,791.0	0.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,626,199,756.62	$ 1,754,512,000	$ 1,814,336,000	$ 1,876,116,000	$ 1,900,722,000	$ 86,386,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 211,441,076.69	$ 219,041,000	$ 224,745,000	$ 228,220,000	$ 226,883,000	$ 2,138,000
OTHER CHARGES	1,671,749,197.89	1,882,026,000	1,954,270,000	2,035,343,000	2,035,342,000	81,072,000
GROSS TOTAL	$1,883,190,274.58	$ 2,101,067,000	$ 2,179,015,000	$ 2,263,563,000	$ 2,262,225,000	$ 83,210,000
NET TOTAL	$1,883,190,274.58	$ 2,101,067,000	$ 2,179,015,000	$ 2,263,563,000	$ 2,262,225,000	$ 83,210,000
NET COUNTY COST	$ 256,990,517.96	$ 346,555,000	$ 364,679,000	$ 387,447,000	$ 361,503,000	$ (3,176,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The DPSS-Assistance budget units fund mandated and discretionary public assistance and social services programs, and are financed with federal, State, and County funds. These programs include: California Work Opportunity and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); General Relief Anti-Homelessness (GRAH); IHSS; Cash Assistance Program for Immigrants (CAPI); Refugee Resettlement Program/Refugee Cash Assistance (RCA); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and Work Incentive Nutritional Supplement (WINS).

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a net increase of $83.2 million in appropriation and $86.4 million in revenue primarily for the Board-approved IHSS wage supplement, a 4 percent IHSS MOE inflator, and grant increases within the CalWORKs program. Also reflected is a net decrease of $3.2 million in NCC due to an adjustment to remove prior-year funding that was provided on a one-time basis, partially offset by an increase for the 4 percent IHSS MOE inflator.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**2,179,015,000**	**0**	**1,814,336,000**	**364,679,000**	**0.0**
Other Changes					
1. GR: Reflects additional costs due to a one-percent increase in GR caseload, fully offset by savings from the Los Angeles Homeless Services Authority homeless shelter contract that expires on June 30, 2020.	--	--	--	--	--
2. GRAH: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for GRAH programs ($2.5 million), as well as Homeless Initiative (HI) Strategies B1 ($0.6 million) and B5 ($6.4 million).	(9,525,000)	--	--	(9,525,000)	--
3. GRAH AB 109: Reflects an adjustment to remove prior-year AB109 funding that was provided on a one-time basis for HI Strategy B1.	(600,000)	--	(600,000)	--	--
4. IHSS: Reflects an increase in Provider Health Care Plan expenditures for a 1.5 percent enrollment increase and additional State Public Authority funding.	3,665,000	--	3,973,000	(308,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. IHSS: Reflects a cost increase due to the 4 percent IHSS MOE inflator and Board-approved wage supplement.	31,283,000	--	24,606,000	6,677,000	--
6. CalWORKs: Reflects a 2 percent decrease in CalWORKs caseload.	(18,854,000)	--	(17,198,000)	(1,656,000)	--
7. CalWORKs: Reflects a cost per case increase due to SB 80 that included an increase to the Earned Income Disregard and AB 960 that included an increase in the number of days a CalWORKs family may receive homeless assistance.	77,431,000	--	75,795,000	1,636,000	--
8. REP: Reflects a decrease to align the budget with available funding.	(190,000)	--	(190,000)	--	--
Total Changes	**83,210,000**	**0**	**86,386,000**	**(3,176,000)**	**0.0**
2020-21 Recommended Budget	**2,262,225,000**	**0**	**1,900,722,000**	**361,503,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ (18,972.85)	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	4,487,507.56	4,225,000	4,225,000	4,225,000	4,225,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	152,037,337.14	259,936,000	422,996,000	348,764,000	348,762,000	(74,234,000)
MISCELLANEOUS	635,378.20	500,000	1,163,000	1,163,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	1,040,201,329.17	1,027,562,000	970,650,000	1,036,756,000	1,061,362,000	90,712,000
STATE - 1991 VLF REALIGNMENT	211,958,686.38	267,009,000	222,115,000	292,945,000	292,945,000	70,830,000
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	184,925.00	455,000	600,000	0	0	(600,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	206,341,016.03	180,171,000	186,742,000	180,898,000	180,900,000	(5,842,000)
TRANSFERS IN	3,163,640.00	4,494,000	4,494,000	4,494,000	4,494,000	0
WELFARE REPAYMENTS	7,208,909.99	10,160,000	1,351,000	6,871,000	6,871,000	5,520,000
TOTAL REVENUE	$1,626,199,756.62	$ 1,754,512,000	$ 1,814,336,000	$ 1,876,116,000	$ 1,900,722,000	$ 86,386,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 208,248,023.69	$ 219,041,000	$ 224,745,000	$ 228,220,000	$ 226,883,000	$ 2,138,000
PROFESSIONAL SERVICES	3,193,053.00	0	0	0	0	0
TOTAL S & S	211,441,076.69	219,041,000	224,745,000	228,220,000	226,883,000	2,138,000
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,671,749,197.89	1,882,026,000	1,954,270,000	2,035,343,000	2,035,342,000	81,072,000
TOTAL OTH CHARGES	1,671,749,197.89	1,882,026,000	1,954,270,000	2,035,343,000	2,035,342,000	81,072,000
GROSS TOTAL	$1,883,190,274.58	$ 2,101,067,000	$ 2,179,015,000	$ 2,263,563,000	$ 2,262,225,000	$ 83,210,000
NET TOTAL	$1,883,190,274.58	$ 2,101,067,000	$ 2,179,015,000	$ 2,263,563,000	$ 2,262,225,000	$ 83,210,000
NET COUNTY COST	$ 256,990,517.96	$ 346,555,000	$ 364,679,000	$ 387,447,000	$ 361,503,000	$ (3,176,000)

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 829,263,385.91	$ 980,648,000	$ 1,033,347,000	$ 1,091,944,000	$ 1,091,944,000	$ 58,597,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 828,710,542.37	$ 981,463,000	$ 1,034,803,000	$ 1,093,380,000	$ 1,093,380,000	$ 58,577,000
GROSS TOTAL	$ 828,710,542.37	$ 981,463,000	$ 1,034,803,000	$ 1,093,380,000	$ 1,093,380,000	$ 58,577,000
NET TOTAL	$ 828,710,542.37	$ 981,463,000	$ 1,034,803,000	$ 1,093,380,000	$ 1,093,380,000	$ 58,577,000
NET COUNTY COST	$ (552,843.54)	$ 815,000	$ 1,456,000	$ 1,436,000	$ 1,436,000	$ (20,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 73,164,318.22	$ 75,479,000	$ 80,491,000	$ 80,491,000	$ 80,491,000	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 73,173,465.56	$ 75,479,000	$ 80,491,000	$ 80,491,000	$ 80,491,000	$ 0
GROSS TOTAL	$ 73,173,465.56	$ 75,479,000	$ 80,491,000	$ 80,491,000	$ 80,491,000	$ 0
NET TOTAL	$ 73,173,465.56	$ 75,479,000	$ 80,491,000	$ 80,491,000	$ 80,491,000	$ 0
NET COUNTY COST	$ 9,147.34	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,256,518.28	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,256,518.28	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 0
GROSS TOTAL	$ 4,256,518.28	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 0
NET TOTAL	$ 4,256,518.28	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 4,800,000	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 9,499,566.22	$ 10,597,000	$ 10,742,000	$ 10,142,000	$ 10,142,000	$ (600,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,372,046.00	$ 7,924,000	$ 7,924,000	$ 7,924,000	$ 7,924,000	$ 0
OTHER CHARGES	7,432,179.81	11,064,000	17,628,000	7,503,000	7,503,000	(10,125,000)
GROSS TOTAL	$ 14,804,225.81	$ 18,988,000	$ 25,552,000	$ 15,427,000	$ 15,427,000	$ (10,125,000)
NET TOTAL	$ 14,804,225.81	$ 18,988,000	$ 25,552,000	$ 15,427,000	$ 15,427,000	$ (10,125,000)
NET COUNTY COST	$ 5,304,659.59	$ 8,391,000	$ 14,810,000	$ 5,285,000	$ 5,285,000	$ (9,525,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,228,283.77	$ 12,741,000	$ 12,741,000	$ 12,741,000	$ 12,741,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,782,612.32	$ 5,500,000	$ 11,433,000	$ 11,433,000	$ 10,096,000	$ (1,337,000)
OTHER CHARGES	216,603,020.27	227,055,000	230,428,000	231,765,000	231,765,000	1,337,000
GROSS TOTAL	$ 221,385,632.59	$ 232,555,000	$ 241,861,000	$ 243,198,000	$ 241,861,000	$ 0
NET TOTAL	$ 221,385,632.59	$ 232,555,000	$ 241,861,000	$ 243,198,000	$ 241,861,000	$ 0
NET COUNTY COST	$ 210,157,348.82	$ 219,814,000	$ 229,120,000	$ 230,457,000	$ 229,120,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 692,882,635.70	$ 663,311,000	$ 663,445,000	$ 667,418,000	$ 692,024,000	$ 28,579,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 193,680,047.04	$ 199,381,000	$ 199,057,000	$ 202,722,000	$ 202,722,000	$ 3,665,000
OTHER CHARGES	541,255,927.00	581,465,000	583,681,000	614,965,000	614,964,000	31,283,000
GROSS TOTAL	$ 734,935,974.04	$ 780,846,000	$ 782,738,000	$ 817,687,000	$ 817,686,000	$ 34,948,000
NET TOTAL	$ 734,935,974.04	$ 780,846,000	$ 782,738,000	$ 817,687,000	$ 817,686,000	$ 34,948,000
NET COUNTY COST	$ 42,053,338.34	$ 117,535,000	$ 119,293,000	$ 150,269,000	$ 125,662,000	$ 6,369,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 574,249.00	$ 914,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 573,919.14	$ 914,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
GROSS TOTAL	$ 573,919.14	$ 914,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
NET TOTAL	$ 573,919.14	$ 914,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
NET COUNTY COST	$ (329.86)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,420,365.41	$ 2,022,000	$ 2,341,000	$ 2,151,000	$ 2,151,000	$ (190,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,349,853.05	$ 1,436,000	$ 1,531,000	$ 1,341,000	$ 1,341,000	$ (190,000)
OTHER CHARGES	89,709.63	586,000	810,000	810,000	810,000	0
GROSS TOTAL	$ 1,439,562.68	$ 2,022,000	$ 2,341,000	$ 2,151,000	$ 2,151,000	$ (190,000)
NET TOTAL	$ 1,439,562.68	$ 2,022,000	$ 2,341,000	$ 2,151,000	$ 2,151,000	$ (190,000)
NET COUNTY COST	$ 19,197.27	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Work Incentive Nutritional Supplement Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,910,434.11	$ 4,000,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 3,910,434.11	$ 4,000,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
GROSS TOTAL	$ 3,910,434.11	$ 4,000,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
NET TOTAL	$ 3,910,434.11	$ 4,000,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Departmental Program Summary

1. Social Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	253,012,000	--	215,309,000	37,703,000	1,442.0
Less Administration	--	--	--	--	--
Net Program Costs	253,012,000	--	215,309,000	37,703,000	1,442.0

Authority: Mandated program – Social Security Act Title XIX; California Welfare and Institutions (W&I) Code Sections 12300-12317.2, 13275-13282, and 14132.95; Federal Omnibus Budget Reconciliation Act of 1981.

APS and CSBG: Social Security Act, Title XX; California W&I Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763; California Department of Social Services Regulations Sections 33-100 through 33-805.

Programs included are IHSS, Out-of-Home Care for Adult Supplemental Security Income recipients, APS, and CSBG.

2. CalWORKs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	698,322,000	1,530,000	696,792,000	--	3,159.0
Less Administration	--	--	--	--	--
Net Program Costs	698,322,000	1,530,000	696,792,000	--	3,159.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619; California W&I Code Sections 11200-11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WTW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the Greater Avenues for Independence (GAIN) WTW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,228,432,000	554,000	1,096,275,000	131,603,000	8,239.0
Less Administration	--	--	--	--	--
Net Program Costs	1,228,432,000	554,000	1,096,275,000	131,603,000	8,239.0

Authority: Mandated program – CalFresh: Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California W&I Code Sections 18900-18923 and 19000; Social Security Act, Title XIX; and California Code of Regulations, Title 22.

Medi-Cal: Social Security Act, Title XIX; California W&I Code Sections 14100 et seq. and 10800. GR: California W&I Code Sections 17000-17030.1. CAPI: California W&I Code Sections 18937-18944. RCA: California W&I Code Sections 13275-13282. REP: California W&I Code Sections 13275-13282.

Programs included are CalFresh, Medi-Cal, GR, RCA, CalFresh Employment and Training, CAPI, and Work Incentive Nutritional Supplement. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations (CBO) or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth and family development, and legal assistance.

4. Public Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,262,225,000	--	1,900,722,000	361,503,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,262,225,000	--	1,900,722,000	361,503,000	--

Authority: Mandated programs – California W&I Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

5. Administration

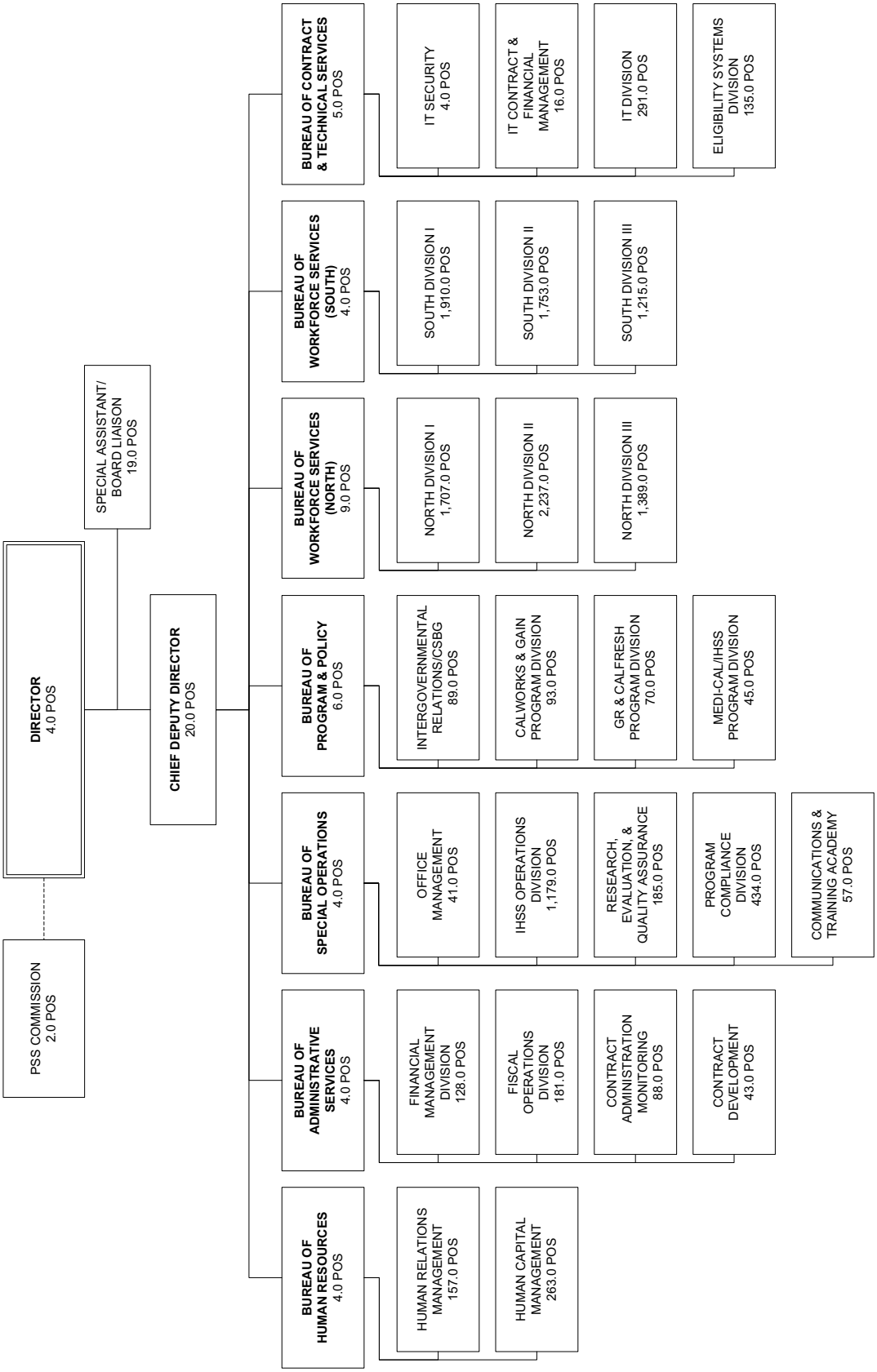
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	146,567,000	371,000	134,939,000	11,257,000	951.0
Less Administration	--	--	--	--	--
Net Program Costs	146,567,000	371,000	134,939,000	11,257,000	951.0

Authority: Non-mandated, discretionary program. CalACES and CalSAWS: California W&I Code Section 10823.

Provides executive management and administrative support including the executive office, budget planning and control, accounting, contracting, property management, benefits issuance, procurement, personnel, and payroll services to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,588,558,000	2,455,000	4,044,037,000	542,066,000	13,791.0

DEPARTMENT OF PUBLIC SOCIAL SERVICES
ANTONIA JIMÉNEZ, DIRECTOR
FY 2020-21 Recommended Budget Positions = 13,791.0



Public Works

Mark Pestrella, Director

Public Works Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 441,312,000.00	$ 476,802,000	$ 476,802,000	$ 524,510,000	$ 524,518,000	$ 47,716,000
CANCEL OBLIGATED FUND BAL	133,102,861.00	100,398,000	62,387,000	5,904,000	5,904,000	(56,483,000)
REVENUE	1,651,239,628.98	2,370,725,000	2,500,075,000	2,634,416,000	2,608,898,000	108,823,000
NET COUNTY COST	34,976,747.42	47,276,000	48,785,000	50,679,000	40,367,000	(8,418,000)
TOTAL FINANCING SOURCES	$ 2,260,631,237.40	$ 2,995,201,000	$ 3,088,049,000	$ 3,215,509,000	$ 3,179,687,000	$ 91,638,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 484,305,696.61	$ 514,869,000	$ 564,089,000	$ 627,939,000	$ 603,213,000	$ 39,124,000
SERVICES & SUPPLIES	1,073,566,028.52	1,174,141,000	1,565,227,000	1,544,283,000	1,535,337,000	(29,890,000)
OTHER CHARGES	41,676,625.13	226,411,000	286,415,000	346,499,000	346,499,000	60,084,000
CAPITAL ASSETS - LAND	742,000.00	0	0	0	0	0
CAPITAL ASSETS - B & I	7,901,617.82	21,230,000	24,875,000	13,742,000	13,742,000	(11,133,000)
TOTAL CAPITAL PROJECT	8,643,617.82	21,230,000	24,875,000	13,742,000	13,742,000	(11,133,000)
CAPITAL ASSETS - EQUIPMENT	32,352,288.95	54,980,000	54,640,000	36,213,000	36,213,000	(18,427,000)
CAPITAL ASSETS - INFRASTRUCTURE	70,806,190.40	125,282,000	225,396,000	306,333,000	306,333,000	80,937,000
TOTAL CAPITAL ASSETS	$ 111,802,097.17	$ 201,492,000	$ 304,911,000	$ 356,288,000	$ 356,288,000	$ 51,377,000
OTHER FINANCING USES	27,569,276.46	336,960,000	334,911,000	320,652,000	318,502,000	(16,409,000)
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	13,536,000	0	0	(13,536,000)
GROSS TOTAL	$ 1,738,919,723.89	$ 2,453,873,000	$ 3,069,089,000	$ 3,195,661,000	$ 3,159,839,000	$ 90,750,000
INTRAFUND TRANSFERS	(99,002.07)	(2,230,000)	(80,000)	(1,050,000)	(1,050,000)	(970,000)
NET TOTAL	$ 1,738,820,721.82	$ 2,451,643,000	$ 3,069,009,000	$ 3,194,611,000	$ 3,158,789,000	$ 89,780,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 45,007,000.00	$ 19,040,000	$ 19,040,000	$ 20,898,000	$ 20,898,000	$ 1,858,000
TOTAL OBLIGATED FUND BAL	$ 45,007,000.00	$ 19,040,000	$ 19,040,000	$ 20,898,000	$ 20,898,000	$ 1,858,000
TOTAL FINANCING USES	$ 1,783,827,721.82	$ 2,470,683,000	$ 3,088,049,000	$ 3,215,509,000	$ 3,179,687,000	$ 91,638,000
BUDGETED POSITIONS	4,153.0	4,167.0	4,167.0	4,397.0	4,167.0	0.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 54,153,232.26	$ 57,086,000	$ 56,171,000	$ 57,639,000	$ 57,639,000	$ 1,468,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 83,494,614.78	$ 97,544,000	$ 95,569,000	$ 104,590,000	$ 96,428,000	$ 859,000
OTHER CHARGES	4,412,262.39	5,425,000	5,825,000	2,293,000	2,293,000	(3,532,000)
CAPITAL ASSETS - EQUIPMENT	10,000.37	123,000	123,000	88,000	88,000	(35,000)
CAPITAL ASSETS - INFRASTRUCTURE	12,455.23	2,000	21,000	0	0	(21,000)
TOTAL CAPITAL ASSETS	22,455.60	125,000	144,000	88,000	88,000	(56,000)
OTHER FINANCING USES	1,299,648.98	3,498,000	3,498,000	2,397,000	247,000	(3,251,000)
GROSS TOTAL	$ 89,228,981.75	$ 106,592,000	$ 105,036,000	$ 109,368,000	$ 99,056,000	$ (5,980,000)
INTRAFUND TRANSFERS	(99,002.07)	(2,230,000)	(80,000)	(1,050,000)	(1,050,000)	(970,000)
NET TOTAL	$ 89,129,979.68	$ 104,362,000	$ 104,956,000	$ 108,318,000	$ 98,006,000	$ (6,950,000)
NET COUNTY COST	$ 34,976,747.42	$ 47,276,000	$ 48,785,000	$ 50,679,000	$ 40,367,000	$ (8,418,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of delivering regional infrastructure and municipal services that improve the quality of life for more than 10 million people in the County. Services include planning, engineering, design, construction, project management, operation and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, Public Works administers the County's Unincorporated Area (UA) Stormwater and Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life for residents in the community.

2020-21 Budget Message

The majority of services provided through the Public Works-General Fund budget unit are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on County funding.

The 2020-21 Recommended Budget reflects an $8.4 million NCC decrease primarily attributable to the removal of prior-year funding provided on a one-time basis for the Carson Stormwater and Urban Runoff Capture at Carriage Crest Park Project; Sativa Water System; unincorporated County roads; Drought Resiliency Work Plan; 103rd Green Street Stormwater Best Management Practices (BMP); High Desert Corridor; holiday decorations in East Los Angeles; installation of a portable hygiene facility in the unincorporated area of Pearblossom; Claremont sewers; Tujunga Wash maintenance and servicing; graffiti abatement; and other Board-funded programs and projects. The decrease is partially offset by an increase of $1.0 million for Board-approved salaries and health insurance subsidies.

Critical/Strategic Planning Initiatives

Public Works' strategic plan provides guiding principles to translate its major priorities into key actions and outcomes. It frames communication and decision-making processes across all business programs. Business plans are utilized to facilitate the implementation of the strategic plan, and define key strategies, actions, milestones, and resource allocations including funding and staffing needs, and performance measurements. Program, financial, and staffing plans are used to facilitate budgeting. Program plans strategically establish management objectives. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for programs. Staffing plans are then developed based on operational needs. This is a structured approach to planning and budgeting for public works programs and services.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**105,036,000**	**80,000**	**56,171,000**	**48,785,000**	**0.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsides, partially offset by decreases in the following programs: property rehabilitation and nuisance abatement; UA Stormwater and Urban Runoff program; land development; pre-County improvement; and graffiti abatement.	1,730,000	970,000	(294,000)	1,054,000	--
2. Building Permits and Inspections: Reflects increases in building permits and plan check services.	1,271,000	--	1,271,000	--	--
3. Regulation of Industrial Waste and Underground Tanks: Reflects increases in underground tanks plan check and inspection services and industrial waste permits.	962,000	--	962,000	--	--
4. Public Works Services to Cities and Agencies: Reflects decreases in plan check and inspection services provided to cities.	(522,000)	--	(522,000)	--	--
5. Stormwater and Urban Runoff Quality Program: Reflects increases in stormwater inspection activity.	52,000	--	52,000	--	--
6. Encroachment Permit Issuance and Inspection: Reflects decreases in permit issuance and inspection services.	(1,000)	--	(1,000)	--	--
7. Office of Oil and Gas: Reflects one-time funding for additional consultant services for the Office of Oil and Gas.	100,000	--	--	100,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Carson Stormwater and Runoff Capture at Carriage Crest Park Project ($3.2 million); Sativa Water System ($3.0 million); unincorporated County road projects ($0.6 million); Drought Resiliency Work Plan Board motion ($0.5 million); 103rd Green Street Stormwater BMP ($0.5 million); High Desert Corridor ($0.4 million); Carmenita Road Median Enhancement Project Phase II ($0.4 million); holiday decorations in East Los Angeles ($0.2 million); installation of a portable hygiene facility in the unincorporated area of Pearblossom ($0.2 million); Claremont sewers ($0.1 million); Tujunga Wash maintenance and servicing ($0.1 million); graffiti abatement ($0.1 million); pre-County improvement ($64,000); Foothill Blvd. medians in La Crescenta ($50,000); Caltrans Environmental Justice Grant Program ($15,000); neighborhood watch signs in various SD1 cities ($15,000); and unincorporated CET Liaison-Valinda ($2,000).	(9,572,000)	--	--	(9,572,000)	--
Total Changes	**(5,980,000)**	**970,000**	**1,468,000**	**(8,418,000)**	**0.0**
2020-21 Recommended Budget	**99,056,000**	**1,050,000**	**57,639,000**	**40,367,000**	**0.0**

Critical and Unmet Needs

Public Works' critical and unmet needs include ongoing funding of $8.3 million for Homeless Initiatives as follows: $4.3 million to clean up homeless encampments within the County's flood control rights-of-way; $2.0 million to clean up litter, debris, and homeless encampments within County's road rights-of-way; and $2.0 million for Homeless Initiatives – Board motion and Board priority services; and one-time funding of $2.2 million for the Sativa Water System.

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (60,843.05)	$ 63,000	$ 0	$ 25,000	$ 25,000	$ 25,000
CHARGES FOR SERVICES - OTHER	2,080,748.04	1,968,000	1,817,000	1,580,000	1,580,000	(237,000)
COMMUNITY DEVELOPMENT COMMISSION	49,942.30	50,000	76,000	52,000	52,000	(24,000)
CONSTRUCTION PERMITS	16,761,699.97	16,605,000	16,511,000	17,353,000	17,353,000	842,000
CONTRACT CITIES SERVICES COST RECOVERY	2,174,227.76	1,820,000	1,766,000	2,207,000	2,207,000	441,000
INTEREST	511,656.36	517,000	453,000	533,000	533,000	80,000
MISCELLANEOUS	109,635.54	8,000	188,000	188,000	188,000	0
OTHER SALES	62.97	1,000	1,000	1,000	1,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	115,234.05	115,000	98,000	116,000	116,000	18,000
PLANNING & ENGINEERING SERVICES	24,601,930.85	27,598,000	28,068,000	27,456,000	27,456,000	(612,000)
SANITATION SERVICES	7,808,309.65	8,341,000	7,193,000	8,128,000	8,128,000	935,000
SETTLEMENTS	627.82	0	0	0	0	0
TOTAL REVENUE	$ 54,153,232.26	$ 57,086,000	$ 56,171,000	$ 57,639,000	$ 57,639,000	$ 1,468,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 143,288.16	$ 176,000	$ 164,000	$ 137,000	$ 137,000	$ (27,000)
COMMUNICATIONS	0.00	1,000	0	0	0	0
COMPUTING-MAINFRAME	696.64	1,000	6,000	1,000	1,000	(5,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	12,879.39	13,000	8,000	29,000	29,000	21,000
COMPUTING-PERSONAL	28,599.35	97,000	76,000	36,000	36,000	(40,000)
HOUSEHOLD EXPENSE	78,411.86	9,000	9,000	79,000	79,000	70,000
INFORMATION TECHNOLOGY SERVICES	1,192,914.00	478,000	458,000	475,000	475,000	17,000
INSURANCE	101,169.24	166,000	146,000	503,000	503,000	357,000
JURY & WITNESS EXPENSE	0.00	0	10,000	0	0	(10,000)
MAINTENANCE - EQUIPMENT	18,749.01	21,000	11,000	21,000	21,000	10,000
MAINTENANCE-BUILDINGS & IMPRV	551,751.24	564,000	371,000	166,000	166,000	(205,000)
MEMBERSHIPS	2,450.00	2,000	4,000	3,000	3,000	(1,000)
MISCELLANEOUS EXPENSE	4,744.26	1,000	0	0	0	0
OFFICE EXPENSE	39,114.98	225,000	55,000	33,000	33,000	(22,000)
PROFESSIONAL SERVICES	7,412,574.77	11,725,000	8,779,000	35,918,000	8,618,000	(161,000)
PUBLICATIONS & LEGAL NOTICES	584.65	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	781,940.35	853,000	737,000	852,000	852,000	115,000
RENTS & LEASES - EQUIPMENT	82,285.30	213,000	190,000	142,000	142,000	(48,000)
SMALL TOOLS & MINOR EQUIPMENT	1,401.27	1,000	0	1,000	1,000	1,000
SPECIAL DEPARTMENTAL EXPENSE	69,910,382.15	78,274,000	81,257,000	62,927,000	82,065,000	808,000
TECHNICAL SERVICES	2,437,414.31	4,027,000	2,520,000	2,585,000	2,585,000	65,000
TELECOMMUNICATIONS	502,615.53	512,000	491,000	497,000	497,000	6,000
TRAINING	6,326.00	2,000	45,000	58,000	58,000	13,000
TRANSPORTATION AND TRAVEL	14,993.25	16,000	56,000	51,000	51,000	(5,000)
UTILITIES	169,329.07	167,000	176,000	76,000	76,000	(100,000)
TOTAL S & S	83,494,614.78	97,544,000	95,569,000	104,590,000	96,428,000	859,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER	4,391,969.19	5,171,000	5,571,000	1,587,000	1,587,000	(3,984,000)

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
GOVERNMENTAL AGENCIES						
JUDGMENTS & DAMAGES	19,809.62	253,000	254,000	704,000	704,000	450,000
TAXES & ASSESSMENTS	483.58	1,000	0	2,000	2,000	2,000
TOTAL OTH CHARGES	4,412,262.39	5,425,000	5,825,000	2,293,000	2,293,000	(3,532,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	25,000	25,000	25,000	25,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	98,000	98,000	0	0	(98,000)
OFFICE FURNITURE,FIXTURES & EQ	10,000.37	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	0	63,000	63,000	63,000
TOTAL CAPITAL ASSETS - EQUIPMENT	10,000.37	123,000	123,000	88,000	88,000	(35,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENT	12,455.23	2,000	21,000	0	0	(21,000)
TOTAL CAPITAL ASSETS	22,455.60	125,000	144,000	88,000	88,000	(56,000)
OTHER FINANCING USES						
TRANSFERS OUT	1,299,648.98	3,498,000	3,498,000	2,397,000	247,000	(3,251,000)
TOTAL OTH FIN USES	1,299,648.98	3,498,000	3,498,000	2,397,000	247,000	(3,251,000)
GROSS TOTAL	$ 89,228,981.75	$ 106,592,000	$ 105,036,000	$ 109,368,000	$ 99,056,000	$ (5,980,000)
INTRAFUND TRANSFERS	(99,002.07)	(2,230,000)	(80,000)	(1,050,000)	(1,050,000)	(970,000)
NET TOTAL	$ 89,129,979.68	$ 104,362,000	$ 104,956,000	$ 108,318,000	$ 98,006,000	$ (6,950,000)
NET COUNTY COST	$ 34,976,747.42	$ 47,276,000	$ 48,785,000	$ 50,679,000	$ 40,367,000	$ (8,418,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 66,675,000.00	$ 60,099,000	$ 60,099,000	$ 143,938,000	$ 143,938,000	$ 83,839,000
CANCEL OBLIGATED FUND BAL	68,220,177.00	66,346,000	52,346,000	0	0	(52,346,000)
PROPERTY TAXES	159,477,341.39	167,270,000	162,428,000	171,190,000	171,190,000	8,762,000
SPECIAL ASSESSMENTS	112,686,672.22	397,977,000	395,628,000	397,977,000	397,977,000	2,349,000
OTHER REVENUE	48,312,914.39	318,538,000	302,494,000	331,706,000	331,706,000	29,212,000
TOTAL FINANCING SOURCES	$ 455,372,105.00	$ 1,010,230,000	$ 972,995,000	$ 1,044,811,000	$ 1,044,811,000	$ 71,816,000
FINANCING USES						
SERVICES & SUPPLIES	$ 329,415,307.72	$ 305,475,000	$ 347,567,000	$ 311,708,000	$ 311,708,000	$ (35,859,000)
OTHER CHARGES	21,792,251.80	193,014,000	255,068,000	306,729,000	306,729,000	51,661,000
CAPITAL ASSETS - LAND	742,000.00	0	0	0	0	0
CAPITAL ASSETS - B & I	5,243,250.74	17,205,000	19,323,000	12,118,000	12,118,000	(7,205,000)
TOTAL CAPITAL PROJECT	5,985,250.74	17,205,000	19,323,000	12,118,000	12,118,000	(7,205,000)
CAPITAL ASSETS - EQUIPMENT	1,470,936.83	1,153,000	1,153,000	745,000	745,000	(408,000)
CAPITAL ASSETS - INFRASTRUCTURE	28,691,781.73	40,794,000	41,347,000	121,918,000	121,918,000	80,571,000
TOTAL CAPITAL ASSETS	36,147,969.30	59,152,000	61,823,000	134,781,000	134,781,000	72,958,000
OTHER FINANCING USES	7,917,981.56	308,651,000	308,537,000	291,593,000	291,593,000	(16,944,000)
GROSS TOTAL	$ 395,273,510.38	$ 866,292,000	$ 972,995,000	$ 1,044,811,000	$ 1,044,811,000	$ 71,816,000
TOTAL FINANCING USES	$ 395,273,510.38	$ 866,292,000	$ 972,995,000	$ 1,044,811,000	$ 1,044,811,000	$ 71,816,000

Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services to improve the quality of life for more than 10 million people in the County. The Los Angeles County Flood Control District's (LACFCD) mission is to provide flood protection services that incorporate an integrated water resource management approach, increase local water availability through conservation efforts, and provide passive recreational opportunities.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a net increase of $71.8 million primarily due to increases in fund balance available, property taxes, special assessments, and other revenue, partially offset by a decrease in the cancellation of obligated fund balance.

The primary sources of revenue for the LACFCD are property taxes, benefit assessments, and a special parcel tax (Measure W). Measure W is a 2.5 cents per square foot parcel tax on impermeable surface area that was approved by two-thirds of the voters on November 6, 2018. This special parcel tax will finance the Safe Clean Water Program that allocates funding for the implementation and administration of projects, programs, and activities to increase stormwater capture and reduce stormwater and urban runoff pollution. The objectives of the LACFCD are outlined within the Flood Control Act, which mandates the LACFCD to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

Changes From 2019-20 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2019-20 Final Adopted Budget	**972,995,000**	**972,995,000**	**0.0**
Other Changes			
1. Permit Issuance and Inspection: Reflects a decrease in activities projected for the issuance of building and encroachment permits and inspections.	(640,000)	(640,000)	--
2. Environmental Defenders: Reflects an increase in activities projected for environmental defenders.	125,000	125,000	--
3. Flood Control: Reflects a decrease in consultant service contracts and deferred maintenance costs.	(22,703,000)	(22,703,000)	--
4. Graffiti Abatement: Reflects an increase in graffiti removal within Flood Control District's various rights of way.	304,000	304,000	--
5. Integrated Water Resource Planning: Reflects an increase in activities related to the River Corridor Master Planning Development and Integrated Regional Plan including coordination with stakeholders to support stormwater projects.	1,605,000	1,605,000	--
6. Land Development: Reflects an increase in subdivision plan checking and environmental document reviews activities.	194,000	194,000	--
7. Public Works Services to Cities and Agencies: Reflects an increase in services provided to cities and other agencies.	109,000	109,000	--
8. Storm Water and Urban Runoff Quality: Reflects an increase to implement projects for stormwater quality enhancement.	6,337,000	6,337,000	--
9. Water Conservation: Reflects an increase in awarding projects that provide for groundwater recharge.	7,716,000	7,716,000	--
10. Safe Clean Water Program: Reflects anticipated fund balance available and operating transfers in from the Regional Program Funds.	78,769,000	78,769,000	--
Total Changes	**71,816,000**	**71,816,000**	**0.0**
2020-21 Recommended Budget	**1,044,811,000**	**1,044,811,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 66,675,000.00	$ 60,099,000	$ 60,099,000	$ 143,938,000	$ 143,938,000	$ 83,839,000
CANCEL OBLIGATED FUND BAL	68,220,177.00	66,346,000	52,346,000	0	0	(52,346,000)
PROPERTY TAXES	159,477,341.39	167,270,000	162,428,000	171,190,000	171,190,000	8,762,000
SPECIAL ASSESSMENTS	112,686,672.22	397,977,000	395,628,000	397,977,000	397,977,000	2,349,000
CHARGES FOR SERVICES - OTHER	1,753,913.76	1,456,000	1,176,000	5,756,000	5,756,000	4,580,000
COMMUNITY DEVELOPMENT COMMISSION	3,118.86	11,000	0	0	0	0
CONSTRUCTION PERMITS	1,574.16	2,000	0	2,000	2,000	2,000
CONTRACT CITIES SERVICES COST RECOVERY	611,196.33	611,000	751,000	641,000	641,000	(110,000)
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	85,947.00	0	0	0	0	0
FEDERAL AID - DISASTER RELIEF	0.00	134,000	0	0	0	0
FORFEITURES & PENALTIES	6,398.29	6,000	3,000	6,000	6,000	3,000
FRANCHISES	0.00	1,000	0	0	0	0
INTEREST	11,641,242.00	13,593,000	12,107,000	13,043,000	13,043,000	936,000
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	1,500.00	2,000	0	2,000	2,000	2,000
METROPOLITAN TRANSIT AUTHORITY	63,213.05	76,000	0	0	0	0
MISCELLANEOUS	306,870.93	30,000	25,000	10,000	10,000	(15,000)
OTHER GOVERNMENTAL AGENCIES	2,039.75	300,000	275,000	0	0	(275,000)
OTHER LICENSES & PERMITS	1,166,425.97	1,223,000	1,094,000	1,250,000	1,250,000	156,000
OTHER SALES	1,912.67	2,000	1,000	0	0	(1,000)
OTHER STATE - IN-LIEU TAXES	8,634.64	9,000	9,000	9,000	9,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	797,036.79	799,000	798,000	799,000	799,000	1,000
PLANNING & ENGINEERING SERVICES	3,099,941.70	3,210,000	1,830,000	3,210,000	3,210,000	1,380,000
REDEVELOPMENT / HOUSING	576,338.93	576,000	572,000	576,000	576,000	4,000
RENTS & CONCESSIONS	6,522,358.47	6,891,000	6,582,000	7,442,000	7,442,000	860,000
ROAD & STREET SERVICES	15,322,967.50	6,947,000	26,000	14,354,000	14,354,000	14,328,000
ROYALTIES	754,283.55	633,000	760,000	633,000	633,000	(127,000)
SALE OF CAPITAL ASSETS	308,654.70	50,000	50,000	50,000	50,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	722,737.56	723,000	742,000	723,000	723,000	(19,000)
STATE - OTHER	4,554,607.78	7,364,000	1,804,000	6,436,000	6,436,000	4,632,000
TRANSFERS IN	0.00	273,889,000	273,889,000	276,764,000	276,764,000	2,875,000
TOTAL FINANCING SOURCES	$ 455,372,105.00	$ 1,010,230,000	$ 972,995,000	$ 1,044,811,000	$ 1,044,811,000	$ 71,816,000
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 2,872,138.41	$ 11,611,000	$ 31,850,000	$ 54,298,000	$ 54,298,000	$ 22,448,000
CLOTHING & PERSONAL SUPPLIES	47,343.72	56,000	87,000	37,000	37,000	(50,000)
COMMUNICATIONS	449,470.21	64,000	52,000	355,000	355,000	303,000
COMPUTING-MAINFRAME	592.30	6,000	3,000	2,000	2,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	215,367.92	264,000	285,000	170,000	170,000	(115,000)
COMPUTING-PERSONAL	52,582.23	97,000	84,000	41,000	41,000	(43,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	13,212.56	2,000	3,000	10,000	10,000	7,000
HOUSEHOLD EXPENSE	104,172.28	81,000	184,000	82,000	82,000	(102,000)
INFORMATION TECHNOLOGY SERVICES	368,357.16	433,000	783,000	160,000	160,000	(623,000)
INSURANCE	1,052,428.62	908,000	1,138,000	1,138,000	1,138,000	0
MAINTENANCE - EQUIPMENT	596,855.20	706,000	914,000	605,000	605,000	(309,000)
MAINTENANCE-BUILDINGS & IMPRV	8,775,517.04	9,680,000	8,489,000	6,926,000	6,926,000	(1,563,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	5,597.94	0	22,000	4,000	4,000	(18,000)
MEMBERSHIPS	158,305.00	163,000	199,000	125,000	125,000	(74,000)
MISCELLANEOUS EXPENSE	3,349.21	1,000	55,000	3,000	3,000	(52,000)
OFFICE EXPENSE	66,193.64	78,000	48,000	52,000	52,000	4,000
PROFESSIONAL SERVICES	21,855,029.65	81,127,000	49,934,000	16,947,000	16,947,000	(32,987,000)
PUBLICATIONS & LEGAL NOTICES	2,625.27	4,000	3,000	2,000	2,000	(1,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,490,392.30	1,691,000	1,755,000	1,176,000	1,176,000	(579,000)
RENTS & LEASES - EQUIPMENT	13,954,412.10	10,460,000	24,151,000	11,013,000	11,013,000	(13,138,000)
SMALL TOOLS & MINOR EQUIPMENT	275,727.94	265,000	484,000	218,000	218,000	(266,000)
SPECIAL DEPARTMENTAL EXPENSE	244,376,786.15	175,961,000	199,589,000	192,291,000	192,291,000	(7,298,000)
TECHNICAL SERVICES	30,392,210.14	9,501,000	24,520,000	23,986,000	23,986,000	(534,000)
TELECOMMUNICATIONS	77,558.61	130,000	159,000	61,000	61,000	(98,000)
TRAINING	13,187.50	21,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	307,300.09	225,000	406,000	406,000	406,000	0
UTILITIES	1,888,594.53	1,940,000	2,260,000	1,490,000	1,490,000	(770,000)
TOTAL S & S	329,415,307.72	305,475,000	347,567,000	311,708,000	311,708,000	(35,859,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	21,240,966.80	192,615,000	270,401,000	301,763,000	301,763,000	31,362,000
INTEREST ON OTHER LONG TERM DEBT	0.00	0	(746,000)	0	0	746,000
JUDGMENTS & DAMAGES	543,807.06	391,000	3,513,000	1,000,000	1,000,000	(2,513,000)
RETIREMENT OF OTHER LONG TERM DEBT	0.00	0	9,272,000	0	0	(9,272,000)
TAXES & ASSESSMENTS	7,477.94	8,000	3,000	8,000	8,000	5,000
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	0	(27,375,000)	3,958,000	3,958,000	31,333,000
TOTAL OTH CHARGES	21,792,251.80	193,014,000	255,068,000	306,729,000	306,729,000	51,661,000
CAPITAL ASSETS						
CAPITAL ASSETS - LAND						
LAND	742,000.00	0	0	0	0	0
TOTAL CAPITAL ASSETS - LAND	742,000.00	0	0	0	0	0
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	3,981,831.57	15,331,000	17,941,000	10,840,000	10,840,000	(7,101,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	466,541.15	0	0	150,000	150,000	150,000
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	794,878.02	1,503,000	1,382,000	1,014,000	1,014,000	(368,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	296,000	0	114,000	114,000	114,000
BUILDINGS & IMPROVEMENTS-JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	75,000	0	0	0	0

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - B & I	5,243,250.74	17,205,000	19,323,000	12,118,000	12,118,000	(7,205,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	200,000	200,000	200,000	200,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	37,000	37,000	0	0	(37,000)
DATA HANDLING EQUIPMENT	0.00	0	0	10,000	10,000	10,000
ELECTRONIC EQUIPMENT	0.00	426,000	426,000	10,000	10,000	(416,000)
MACHINERY EQUIPMENT	900,385.68	60,000	60,000	95,000	95,000	35,000
MANUFACTURED/PREFABRICATED STRUCTURE	60,179.95	0	0	70,000	70,000	70,000
NON-MEDICAL LAB/TESTING EQUIP	31,798.80	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	32,939.35	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	445,633.05	430,000	430,000	360,000	360,000	(70,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,470,936.83	1,153,000	1,153,000	745,000	745,000	(408,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENT	6,288,532.34	7,000	0	0	0	0
INFRASTRUCTURE	22,403,249.39	40,787,000	41,347,000	121,918,000	121,918,000	80,571,000
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	28,691,781.73	40,794,000	41,347,000	121,918,000	121,918,000	80,571,000
TOTAL CAPITAL ASSETS	36,147,969.30	59,152,000	61,823,000	134,781,000	134,781,000	72,958,000
OTHER FINANCING USES						
TRANSFERS OUT	7,917,981.56	308,651,000	308,537,000	291,593,000	291,593,000	(16,944,000)
TOTAL OTH FIN USES	7,917,981.56	308,651,000	308,537,000	291,593,000	291,593,000	(16,944,000)
GROSS TOTAL	$ 395,273,510.38	$ 866,292,000	$ 972,995,000	$ 1,044,811,000	$ 1,044,811,000	$ 71,816,000
TOTAL FINANCING USES	$ 395,273,510.38	$ 866,292,000	$ 972,995,000	$ 1,044,811,000	$ 1,044,811,000	$ 71,816,000

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 10,437,000.00	$ 27,481,000	$ 27,481,000	$ 16,874,000	$ 16,874,000	$ (10,607,000)
CANCEL OBLIGATED FUND BAL	35,733,880.00	13,897,000	5,738,000	0	0	(5,738,000)
OTHER REVENUE	307,298,470.08	336,203,000	363,085,000	353,122,000	353,122,000	(9,963,000)
TOTAL FINANCING SOURCES	$ 353,469,350.08	$ 377,581,000	$ 396,304,000	$ 369,996,000	$ 369,996,000	$ (26,308,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 287,455,987.48	$ 295,670,000	$ 337,898,000	$ 321,094,000	$ 321,094,000	$ (16,804,000)
OTHER CHARGES	1,293,403.83	9,450,000	14,953,000	19,900,000	19,900,000	4,947,000
CAPITAL ASSETS - B & I	1,651,371.79	2,729,000	3,033,000	780,000	780,000	(2,253,000)
CAPITAL ASSETS - EQUIPMENT	598,258.22	3,499,000	3,499,000	880,000	880,000	(2,619,000)
CAPITAL ASSETS - INFRASTRUCTURE	17,767,449.43	34,889,000	22,451,000	20,777,000	20,777,000	(1,674,000)
TOTAL CAPITAL ASSETS	20,017,079.44	41,117,000	28,983,000	22,437,000	22,437,000	(6,546,000)
OTHER FINANCING USES	7,222,120.55	14,470,000	14,470,000	6,565,000	6,565,000	(7,905,000)
GROSS TOTAL	$ 315,988,591.30	$ 360,707,000	$ 396,304,000	$ 369,996,000	$ 369,996,000	$ (26,308,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 10,000,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 10,000,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 325,988,591.30	$ 360,707,000	$ 396,304,000	$ 369,996,000	$ 369,996,000	$ (26,308,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services to improve the quality of life for more than 10 million people in the County. Specific to the Transportation Core Service Area, the Road Fund is utilized for roadway, bicycle, pedestrian, and public transit projects, with the mission to provide safe, clean, efficient transportation choices and rights of way, to enhance mobility and quality of life. The Road Fund provides for the operation, maintenance, safety, repair, and improvements of unincorporated area municipal streets and highways; multimodal transportation improvements; and the installation, operation, and maintenance of traffic signals. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agency, with the mission to provide quality and efficient public works services through effective interagency collaboration.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a decrease of $26.3 million primarily due to decreases in fund balance available, the Highway User Tax, and the cancellation of obligated fund balance, partially offset by increases in other charges for services revenue and federal aid for disaster relief.

The FY 2020-21 budgeted revenue for the Highway User Tax Account (gas tax) is approximately $283.9 million. It reflects a $22.8 million (7 percent) decrease due to lower consumption of gasoline as a result of fuel-efficient, alternative fuel, and zero-emission vehicles. This is partially offset by an increase in SB 1 Road Maintenance and Rehabilitation Account Fuel Tax revenue.

Changes From 2019-20 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2019-20 Final Adopted Budget	**396,304,000**	**396,304,000**	**0.0**
Other Changes			
1. Unincorporated County Roads: Reflects decreases in the number of pavement preservation programs and management of traffic safety improvement related projects.	(26,345,000)	(26,345,000)	--
2. Traffic Congestion Management: Reflects increases in traffic study reviews primarily related to land development projects and reconstruction of various road construction intersection improvement projects.	2,815,000	2,815,000	--
3. Public Works Services to Cities and Agencies: Reflects a decrease in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cites, developers, and federal grant revenues.	(2,303,000)	(2,303,000)	--
4. Encroachment Permit Issuance and Land Development: Reflects a decrease in land development subdivision pavement plan checking and design reviews within public rights of way.	(832,000)	(832,000)	--
5. Stormwater and Urban Runoff Quality: Reflects an increase in requirements for field screenings of storm drain systems for illicit connections and discharges.	18,000	18,000	--
6. Graffiti Abatement: Reflects an increase in requirements for graffiti removal within road rights of way.	339,000	339,000	--
Total Changes	**(26,308,000)**	**(26,308,000)**	**0.0**
2020-21 Recommended Budget	**369,996,000**	**369,996,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 10,437,000.00	$ 27,481,000	$ 27,481,000	$ 16,874,000	$ 16,874,000	$ (10,607,000)
CANCEL OBLIGATED FUND BAL	35,733,880.00	13,897,000	5,738,000	0	0	(5,738,000)
BUSINESS LICENSES	(7,736.42)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	3,019,923.45	2,958,000	2,506,000	3,647,000	3,647,000	1,141,000
CONSTRUCTION PERMITS	5,192,809.88	5,323,000	5,772,000	5,404,000	5,404,000	(368,000)
CONTRACT CITIES SERVICES COST RECOVERY	6,000,381.20	5,633,000	6,825,000	7,109,000	7,109,000	284,000
FEDERAL - FOREST RESERVE REVENUE	739,759.05	740,000	764,000	740,000	740,000	(24,000)
FEDERAL - OTHER	167,681.79	137,000	0	0	0	0
FEDERAL - ROAD PROJECTS	13,991,895.10	14,940,000	21,535,000	22,749,000	22,749,000	1,214,000
FEDERAL AID - DISASTER RELIEF	5,413,122.80	7,818,000	70,000	13,682,000	13,682,000	13,612,000
INTEREST	3,155,742.09	2,880,000	3,477,000	3,729,000	3,729,000	252,000
METROPOLITAN TRANSIT AUTHORITY	804,511.28	83,000	1,367,000	225,000	225,000	(1,142,000)
MISCELLANEOUS	386,039.15	214,000	146,000	214,000	214,000	68,000
MISCELLANEOUS/CAPITAL PROJECTS	0.00	460,000	460,000	0	0	(460,000)
OTHER GOVERNMENTAL AGENCIES	367,464.44	1,188,000	1,241,000	300,000	300,000	(941,000)
OTHER LICENSES & PERMITS	1,584.00	2,000	23,000	2,000	2,000	(21,000)
OTHER SALES	6,373.85	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	3,929,698.65	4,007,000	4,609,000	4,087,000	4,087,000	(522,000)
RENTS & CONCESSIONS	99,845.02	81,000	75,000	81,000	81,000	6,000
ROAD & STREET SERVICES	702,052.07	40,000	0	0	0	0
ROAD PRIVILEGES & PERMITS	245,347.19	251,000	269,000	256,000	256,000	(13,000)
SALE OF CAPITAL ASSETS	35,288.50	0	0	0	0	0
SETTLEMENTS	7,866.30	7,000	10,000	7,000	7,000	(3,000)
STATE - HIGHWAY USERS TAX	255,644,705.75	279,866,000	306,727,000	283,886,000	283,886,000	(22,841,000)
STATE - OTHER	1,964,415.94	985,000	219,000	160,000	160,000	(59,000)
STATE - ROADS	1,050,813.00	1,051,000	1,051,000	1,051,000	1,051,000	0
TRANSFERS IN	0.00	1,746,000	1,560,000	0	0	(1,560,000)
TRANSPORTATION TAX	4,378,886.00	5,793,000	4,379,000	5,793,000	5,793,000	1,414,000
TOTAL FINANCING SOURCES	$ 353,469,350.08	$ 377,581,000	$ 396,304,000	$ 369,996,000	$ 369,996,000	$ (26,308,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 329,423.72	$ 93,000	$ 343,000	$ 567,000	$ 567,000	$ 224,000
CLOTHING & PERSONAL SUPPLIES	328,365.51	263,000	742,000	353,000	353,000	(389,000)
COMMUNICATIONS	6,709.02	4,000	12,000	6,000	6,000	(6,000)
COMPUTING-MAINFRAME	55,186.82	45,000	133,000	60,000	60,000	(73,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	277,382.96	286,000	25,000	18,000	18,000	(7,000)
COMPUTING-PERSONAL	45,038.43	40,000	244,000	49,000	49,000	(195,000)
CONTRACTED PROGRAM SERVICES	1,106,470.52	1,703,000	1,050,000	1,399,000	1,399,000	349,000
FOOD	78.32	0	0	0	0	0
HOUSEHOLD EXPENSE	55,601.74	2,000	191,000	55,000	55,000	(136,000)
INFORMATION TECHNOLOGY SERVICES	659,725.46	677,000	3,501,000	721,000	721,000	(2,780,000)
INSURANCE	3,327,222.43	3,148,000	4,579,000	5,140,000	5,140,000	561,000
MAINTENANCE - EQUIPMENT	825,996.50	519,000	3,239,000	896,000	896,000	(2,343,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE-BUILDINGS & IMPRV	24,729,110.33	6,919,000	23,339,000	25,224,000	25,224,000	1,885,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	179.36	0	0	0	0	0
MEMBERSHIPS	50,069.00	51,000	183,000	54,000	54,000	(129,000)
MISCELLANEOUS EXPENSE	424.14	0	0	0	0	0
OFFICE EXPENSE	25,141.99	18,000	277,000	26,000	26,000	(251,000)
PROFESSIONAL SERVICES	3,344,869.57	23,029,000	44,460,000	22,520,000	22,520,000	(21,940,000)
PUBLICATIONS & LEGAL NOTICES	1,150.89	0	42,000	1,000	1,000	(41,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	994,325.86	1,089,000	1,021,000	1,135,000	1,135,000	114,000
RENTS & LEASES - EQUIPMENT	16,614,501.59	5,642,000	9,774,000	11,027,000	11,027,000	1,253,000
SMALL TOOLS & MINOR EQUIPMENT	334,768.90	146,000	1,309,000	327,000	327,000	(982,000)
SPECIAL DEPARTMENTAL EXPENSE	227,775,091.46	248,623,000	228,137,000	243,640,000	243,640,000	15,503,000
TECHNICAL SERVICES	4,613,370.62	2,119,000	6,336,000	5,141,000	5,141,000	(1,195,000)
TELECOMMUNICATIONS	28,051.60	9,000	94,000	30,000	30,000	(64,000)
TRAINING	29,277.66	20,000	99,000	32,000	32,000	(67,000)
TRANSPORTATION AND TRAVEL	331,776.17	96,000	3,200,000	581,000	581,000	(2,619,000)
UTILITIES	1,566,676.91	1,129,000	5,568,000	2,092,000	2,092,000	(3,476,000)
TOTAL S & S	287,455,987.48	295,670,000	337,898,000	321,094,000	321,094,000	(16,804,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	400,000.00	0	0	0	0	0
JUDGMENTS & DAMAGES	891,933.04	9,450,000	14,953,000	19,900,000	19,900,000	4,947,000
TAXES & ASSESSMENTS	1,470.79	0	0	0	0	0
TOTAL OTH CHARGES	1,293,403.83	9,450,000	14,953,000	19,900,000	19,900,000	4,947,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	625,861.55	1,475,000	1,814,000	573,000	573,000	(1,241,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	587,863.53	127,000	149,000	33,000	33,000	(116,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	437,646.71	804,000	854,000	171,000	171,000	(683,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	306,000	201,000	0	0	(201,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	17,000	15,000	3,000	3,000	(12,000)
TOTAL CAPITAL ASSETS - B & I	1,651,371.79	2,729,000	3,033,000	780,000	780,000	(2,253,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	394,163.99	661,000	661,000	240,000	240,000	(421,000)
ELECTRONIC EQUIPMENT	118,048.52	80,000	80,000	90,000	90,000	10,000
MACHINERY EQUIPMENT	66,718.67	60,000	60,000	65,000	65,000	5,000
MANUFACTURED/PREFABRICATED STRUCTURE	(31,560.90)	2,210,000	2,210,000	0	0	(2,210,000)
TELECOMMUNICATIONS EQUIPMENT	0.00	28,000	28,000	0	0	(28,000)
VEHICLES & TRANSPORTATION EQUIPMENT	50,887.94	160,000	160,000	185,000	185,000	25,000

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TOTAL CAPITAL ASSETS - EQUIPMENT	598,258.22	3,499,000	3,499,000	880,000	880,000	(2,619,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENT	23,580.00	85,000	0	0	0	0
INFRASTRUCTURE	17,743,869.43	34,804,000	22,451,000	20,777,000	20,777,000	(1,674,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	17,767,449.43	34,889,000	22,451,000	20,777,000	20,777,000	(1,674,000)
TOTAL CAPITAL ASSETS	20,017,079.44	41,117,000	28,983,000	22,437,000	22,437,000	(6,546,000)
OTHER FINANCING USES						
TRANSFERS OUT	7,222,120.55	14,470,000	14,470,000	6,565,000	6,565,000	(7,905,000)
TOTAL OTH FIN USES	7,222,120.55	14,470,000	14,470,000	6,565,000	6,565,000	(7,905,000)
GROSS TOTAL	$ 315,988,591.30	$ 360,707,000	$ 396,304,000	$ 369,996,000	$ 369,996,000	$ (26,308,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 10,000,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 10,000,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 325,988,591.30	$ 360,707,000	$ 396,304,000	$ 369,996,000	$ 369,996,000	$ (26,308,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 2,081,000.00	$ 2,719,000	$ 2,719,000	$ 0	$ 0	$ (2,719,000)
CANCEL OBLIGATED FUND BAL	6,134,470.00	4,843,000	0	0	0	0
OTHER REVENUE	612,367,160.14	705,643,000	791,949,000	861,583,000	836,857,000	44,908,000
TOTAL FINANCING SOURCES	$ 620,582,630.14	$ 713,205,000	$ 794,668,000	$ 861,583,000	$ 836,857,000	$ 42,189,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 484,305,696.61	$ 514,869,000	$ 564,089,000	$ 627,939,000	$ 603,213,000	$ 39,124,000
SERVICES & SUPPLIES	103,129,649.59	151,876,000	184,119,000	201,555,000	201,555,000	17,436,000
OTHER CHARGES	418,258.12	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	29,410,199.94	44,670,000	44,670,000	30,299,000	30,299,000	(14,371,000)
GROSS TOTAL	$ 617,263,804.26	$ 713,205,000	$ 794,668,000	$ 861,583,000	$ 836,857,000	$ 42,189,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 600,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 600,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 617,863,804.26	$ 713,205,000	$ 794,668,000	$ 861,583,000	$ 836,857,000	$ 42,189,000
BUDGETED POSITIONS	4,153.0	4,167.0	4,167.0	4,397.0	4,167.0	0.0

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and municipal services that improve the quality of life for more than 10 million people in the County. Public Works services include planning, engineering, design, construction, project management, operation and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2020-21 Budget Message

The Internal Service Fund is designed to facilitate billings for services provided between the multiple funds that finance Public Works operations and those rendered to other County departments. The fund also pays for Public Works salaries and employee benefits, materials and supplies, and equipment charges, and recovers the appropriate amounts from each special fund or from other County departments.

The 2020-21 Recommended Budget reflects a $42.2 million increase primarily due to Board-approved increases in salaries and health insurance subsidies, retirement costs, retiree health insurance, capital project management services, and various position changes to meet the operational needs of the Department. These increases are partially offset by a decrease in fund balance available.

Changes From 2019-20 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2019-20 Final Adopted Budget	**794,668,000**	**794,668,000**	**4,167.0**
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	18,536,000	18,536,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment losses in the Los Angeles County Employees Retirement Association's investment portfolio.	10,024,000	10,024,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	5,115,000	5,115,000	--
4. Other Salaries and Employee Benefits: Reflects an increase due to employee benefit adjustments based on historical experience, Board-approved reclassifications, and various position changes to meet the operational needs of the Program.	5,449,000	5,449,000	--
5. Capital Building Projects: Reflects an increase in capital project management services for County capital projects.	12,653,000	12,653,000	--
6. Administrative Support Services – Information Technology (IT): Reflects an increase in the business automation plan and IT enhancement upgrade costs.	1,212,000	1,212,000	--
7. Services and Supplies: Reflects an increase for related activities and services to and from other County departments.	3,571,000	3,571,000	--
8. Capital Assets: Reflects a decrease in requirements for the purchase of equipment.	(14,371,000)	(14,371,000)	--
Total Changes	**42,189,000**	**42,189,000**	**0.0**
2020-21 Recommended Budget	**836,857,000**	**836,857,000**	**4,167.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 2,081,000.00	$ 2,719,000	$ 2,719,000	$ 0	$ 0	$ (2,719,000)
CANCEL OBLIGATED FUND BAL	6,134,470.00	4,843,000	0	0	0	0
AGRICULTURAL SERVICES	0.00	1,000	1,000	0	0	(1,000)
CHARGES FOR SERVICES - OTHER	592,647,111.01	668,420,000	754,722,000	754,218,000	729,492,000	(25,230,000)
CONSTRUCTION PERMITS	460.00	50,000	50,000	50,000	50,000	0
CONTRACT CITIES SERVICES COST RECOVERY	77.41	65,000	65,000	0	0	(65,000)
COURT FEES & COSTS	45.00	1,000	1,000	0	0	(1,000)
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	58,000	58,000	58,000	58,000	0
LAW ENFORCEMENT SERVICES	721,366.28	411,000	411,000	922,000	922,000	511,000
MISCELLANEOUS	720,516.29	1,420,000	1,420,000	1,308,000	1,308,000	(112,000)
OTHER GOVERNMENTAL AGENCIES	215,548.51	100,000	100,000	200,000	200,000	100,000
OTHER LICENSES & PERMITS	2,401.50	8,000	8,000	8,000	8,000	0
OTHER SALES	4,610.35	222,000	226,000	209,000	209,000	(17,000)
PERSONNEL SERVICES	0.00	2,000	2,000	0	0	(2,000)
PLANNING & ENGINEERING SERVICES	0.00	0	0	85,019,000	85,019,000	85,019,000
RECORDING FEES	450.00	8,000	8,000	0	0	(8,000)
RENTS & CONCESSIONS	50,783.39	31,000	31,000	64,000	64,000	33,000
ROAD & STREET SERVICES	0.00	5,000	5,000	0	0	(5,000)
SALE OF CAPITAL ASSETS	1,037,153.65	120,000	120,000	120,000	120,000	0
SETTLEMENTS	1,020.29	2,000	2,000	2,000	2,000	0
STATE - OTHER	200,000.00	0	0	0	0	0
TRANSFERS IN	16,765,616.46	34,719,000	34,719,000	19,405,000	19,405,000	(15,314,000)
TOTAL FINANCING SOURCES	$ 620,582,630.14	$ 713,205,000	$ 794,668,000	$ 861,583,000	$ 836,857,000	$ 42,189,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 302,844,235.62	$ 320,333,000	$ 366,315,000	$ 402,316,000	$ 383,262,000	$ 16,947,000
CAFETERIA BENEFIT PLANS	67,447,354.63	72,229,000	70,900,000	79,553,000	75,791,000	4,891,000
COUNTY EMPLOYEE RETIREMENT	53,446,497.20	58,688,000	59,544,000	69,636,000	69,974,000	10,430,000
DENTAL INSURANCE	1,325,144.89	1,458,000	1,315,000	1,615,000	1,458,000	143,000
DEPENDENT CARE SPENDING ACCOUNTS	323,194.89	563,000	563,000	563,000	563,000	0
DISABILITY BENEFITS	2,927,602.90	2,325,000	2,756,000	2,797,000	2,797,000	41,000
FICA (OASDI)	4,309,842.74	4,741,000	5,515,000	6,073,000	5,780,000	265,000
HEALTH INSURANCE	5,121,385.79	4,178,000	5,819,000	6,923,000	6,130,000	311,000
LIFE INSURANCE	561,225.46	433,000	409,000	499,000	435,000	26,000
OTHER EMPLOYEE BENEFITS	152,045.00	207,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	28,360,000.00	31,751,000	31,155,000	36,270,000	36,270,000	5,115,000
SAVINGS PLAN	1,786,384.84	1,965,000	2,173,000	2,429,000	2,286,000	113,000
THRIFT PLAN (HORIZONS)	9,310,987.54	10,242,000	9,979,000	11,619,000	10,821,000	842,000
UNEMPLOYMENT INSURANCE	33,756.00	29,000	98,000	98,000	98,000	0
WORKERS' COMPENSATION	6,356,039.11	5,727,000	7,341,000	7,341,000	7,341,000	0
TOTAL S & E B	484,305,696.61	514,869,000	564,089,000	627,939,000	603,213,000	39,124,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	6,473,551.37	6,901,000	9,211,000	10,556,000	10,556,000	1,345,000
CLOTHING & PERSONAL SUPPLIES	254,869.43	272,000	277,000	333,000	333,000	56,000
COMMUNICATIONS	1,618,583.34	1,710,000	1,993,000	2,003,000	2,003,000	10,000
COMPUTING-MAINFRAME	103,021.19	111,000	376,000	378,000	378,000	2,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,869,619.62	6,219,000	7,509,000	8,526,000	8,526,000	1,017,000
COMPUTING-PERSONAL	2,010,836.83	2,221,000	1,987,000	2,088,000	2,088,000	101,000
CONTRACTED PROGRAM SERVICES	1,244.11	3,000	115,000	115,000	115,000	0
FOOD	32,004.97	0	0	0	0	0
HOUSEHOLD EXPENSE	279,904.47	300,000	667,000	667,000	667,000	0
INFORMATION TECHNOLOGY SECURITY	4,125.97	60,000	362,000	784,000	784,000	422,000
INFORMATION TECHNOLOGY SERVICES	634,317.72	676,000	6,258,000	5,561,000	5,561,000	(697,000)
INSURANCE	449,078.34	477,000	879,000	879,000	879,000	0
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	12,229,010.11	12,967,000	15,107,000	15,107,000	15,107,000	0
MAINTENANCE-BUILDINGS & IMPRV	4,076,380.79	4,322,000	4,661,000	4,833,000	4,833,000	172,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	34,272.16	0	0	0	0	0
MEMBERSHIPS	175,224.86	186,000	214,000	214,000	214,000	0
MISCELLANEOUS EXPENSE	16,798.77	56,000	223,000	239,000	239,000	16,000
OFFICE EXPENSE	670,763.59	715,000	1,733,000	1,737,000	1,737,000	4,000
PROFESSIONAL SERVICES	24,268,205.69	35,484,000	31,218,000	43,014,000	43,014,000	11,796,000
PUBLICATIONS & LEGAL NOTICES	55,858.29	60,000	234,000	243,000	243,000	9,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	634,092.79	688,000	610,000	707,000	707,000	97,000
RENTS & LEASES - EQUIPMENT	2,012,734.95	2,135,000	3,076,000	3,076,000	3,076,000	0
SMALL TOOLS & MINOR EQUIPMENT	159,081.51	171,000	289,000	289,000	289,000	0
SPECIAL DEPARTMENTAL EXPENSE	15,053,531.76	47,274,000	71,116,000	64,881,000	64,881,000	(6,235,000)
TECHNICAL SERVICES	14,488,291.30	16,610,000	11,365,000	20,013,000	20,013,000	8,648,000
TELECOMMUNICATIONS	5,863,152.91	6,218,000	6,896,000	7,218,000	7,218,000	322,000
TRAINING	1,705,726.92	1,809,000	1,739,000	2,045,000	2,045,000	306,000
TRANSPORTATION AND TRAVEL	1,918,058.61	2,039,000	2,145,000	2,171,000	2,171,000	26,000
UTILITIES	2,037,307.22	2,182,000	3,849,000	3,868,000	3,868,000	19,000
TOTAL S & S	103,129,649.59	151,876,000	184,119,000	201,555,000	201,555,000	17,436,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	410,346.16	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	7,911.96	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	418,258.12	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	209,917.69	228,000	228,000	75,000	75,000	(153,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,000,000	1,000,000	1,642,000	1,642,000	642,000
COMPUTERS, MIDRANGE/DEPARTMENTAL	229,978.23	837,000	837,000	699,000	699,000	(138,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	20,368,719.73	23,619,000	23,619,000	18,685,000	18,685,000	(4,934,000)
DATA HANDLING EQUIPMENT	0.00	0	0	1,150,000	1,150,000	1,150,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
ELECTRONIC EQUIPMENT	6,147.66	72,000	72,000	70,000	70,000	(2,000)
MACHINERY EQUIPMENT	193,368.07	19,000	19,000	0	0	(19,000)
NON-MEDICAL LAB/TESTING EQUIP	0.00	42,000	42,000	0	0	(42,000)
TELECOMMUNICATIONS EQUIPMENT	431,201.58	1,357,000	1,357,000	190,000	190,000	(1,167,000)
VEHICLES & TRANSPORTATION EQUIPMENT	7,970,866.98	17,496,000	17,496,000	7,788,000	7,788,000	(9,708,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	29,410,199.94	44,670,000	44,670,000	30,299,000	30,299,000	(14,371,000)
TOTAL CAPITAL ASSETS	29,410,199.94	44,670,000	44,670,000	30,299,000	30,299,000	(14,371,000)
GROSS TOTAL	$ 617,263,804.26	$ 713,205,000	$ 794,668,000	$ 861,583,000	$ 836,857,000	$ 42,189,000
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 600,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 600,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 617,863,804.26	$ 713,205,000	$ 794,668,000	$ 861,583,000	$ 836,857,000	$ 42,189,000
BUDGETED POSITIONS	4,153.0	4,167.0	4,167.0	4,397.0	4,167.0	0.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	655,326,000	--	652,226,000	3,100,000	--
Unincorporated County Roads	463,174,000	--	463,174,000	-	--
Traffic Congestion Management	92,818,000	--	92,818,000	--	--
Street Lighting	52,392,000	--	52,392,000	--	--
Public Transit Services	32,675,000	--	32,675,000	--	--
Bikeways	11,167,000	--	11,167,000	--	--
Crossing Guard Services	3,100,000	--	--	3,100,000	--
Red Light Photo Enforcement	--	--	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	655,326,000	--	652,226,000	3,100,000	--

Unincorporated County Roads

Authority: Mandated program – California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construct, operate, and maintain unincorporated County roadways and adjacent rights of way.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordinate across jurisdictional boundaries of traffic signal synchronization and other Intelligent Transportation Systems.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in County unincorporated areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Provide public transit services to residents in County unincorporated areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construct, operate, and maintain County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Provide crossing guard services, upon request, to elementary school-age pedestrians walking to and from school at intersections in County unincorporated areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,074,104,000	--	1,053,102,000	21,002,000	--
Flood Control	278,025,000	--	277,970,000	55,000	--
Stormwater and Urban Runoff Quality	53,192,000	--	32,245,000	20,947,000	--
Integrated Water Resource Planning	20,563,000	--	20,563,000	--	--
Water Conservation	68,914,000	--	68,914,000	--	--
Safe Clean Water	653,410,000	--	653,410,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	1,074,104,000	--	1,053,102,000	21,002,000	--

Flood Control

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Maintain, operate, and augment the countywide Flood Control District (FCD) system by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program – Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Comply with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Develop watershed multi-use studies, watershed management plans, river master plans, and project concepts through collaborative stakeholder processes that provide multiple benefits that include, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

Safe Clean Water

Authority: Non-mandated, discretionary program.

Fund stormwater projects and programs to increase local water supply, improve water quality, enhance communities, protect public health and coastal waters, promote water resilience and sustainability, modernize water infrastructure, and prepare the region for the effects of climate change.

3. Waterworks – County Waterworks Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	211,491,000	--	211,491,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	211,491,000	--	211,491,000	--	--

Authority: Mandated program – California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	94,112,000	20,000	92,855,000	1,237,000	--
Solid Waste Management	79,205,000	--	79,205,000	--	--
Regulation of Industrial Waste and Underground Tanks	7,538,000	20,000	7,518,000	--	--
Environmental Defenders	1,200,000	--	1,200,000	--	--
Graffiti Abatement	6,169,000	--	4,932,000	1,237,000	--
Less Administration	--	--	--	--	--
Net Program Costs	94,112,000	20,000	92,855,000	1,237,000	--

Solid Waste Management

Authority: Mandated program – California Integrated Waste Management Act of 1989 (AB 939); and County Code Title 20, Division 4, Chapters 20.88-20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for in and out-of-County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program – Code of Federal Regulation Title 40, Parts 280 and 403.8; California Health and Safety Code Division 7, Chapters 5.5 and 5.9 and Division 20, Chapter 6.7; and County Code Title 20, Division 2 and Title 11, Division 4.

Ensure proper handling of industrial waste in County unincorporated areas and the proper construction and monitoring of hazardous materials underground storage tanks in County unincorporated areas and 77 cities.

Environmental Defenders

Authority: Mandated program – National Pollutant Discharge Elimination System permit requirements under the Clean Water Act and AB 939.

Provide environmental education to elementary school students by way of school assemblies, student competitions, curriculum that meets State standards, and technical assistance, in compliance with requirements of the stormwater quality permit issued under the Clean Water Act. Also educate on recycling and waste reduction to assist in meeting AB 939 requirements.

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public educational programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	69,341,000	1,030,000	54,369,000	13,942,000	--
Building Permits and Inspection	30,753,000	60,000	30,546,000	147,000	--
Land Development	11,956,000	--	10,997,000	959,000	--
Encroachment Permit Issuance and Inspection	12,439,000	--	12,439,000	--	--
Property Rehabilitation and Nuisance Abatement	14,193,000	970,000	387,000	12,836,000	--
Less Administration	--	--	--	--	--
Net Program Costs	69,341,000	1,030,000	54,369,000	13,942,000	--

Building Permits and Inspection

Authority: Mandated program – California Code of Regulations Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 - 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program – California Health and Safety Code Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1 and Title 7, Division 2; California Code of Regulations Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program – California Constitution, Article XIX, and California Streets and Highways Code Section 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program – California Health and Safety Code Division 13, Part 1.5 and County Code Titles 26 -29.

Inspect property, upon request, to verify maintenance in accordance with County codes and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	117,933,000	--	117,933,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	117,933,000	--	117,933,000	--	--

Authority: Mandated program – California Health and Safety Code Sections 4860 – 4927 and Sections 5470 - 5474.10; and County Code Volume 5, Title 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	40,593,000	--	40,125,000	468,000	--
Less Administration	--	--	--	--	--
Net Program Costs	40,593,000	--	40,125,000	468,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	85,024,000	--	85,024,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	85,024,000	--	85,024,000	--	--

Authority: Non-mandated, discretionary program.

Perform design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,988,000	--	33,988,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	33,988,000	--	33,988,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports: Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	647,712,000	--	647,712,000	--	3,561.0
Less Administration	--	--	--	--	--
Net Program Costs	647,712,000	--	647,712,000	--	3,561.0

Authority: Non-mandated, discretionary program.

Allow for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program along with other County departments. This fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations.

11. Pre-County Improvements

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	387,000	--	5,000	382,000	--
Less Administration	--	--	--	--	--
Net Program Costs	387,000	--	5,000	382,000	--

Authority: Non-mandated, discretionary program.

Provide the engineering and administration required for needed public improvements requested by property owners in specified unincorporated County areas, potentially creating County Improvement assessment districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director-Approved Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	235,000	--	--	235,000	--
Less Administration	--	--	--	--	--
Net Program Costs	235,000	--	--	235,000	--

Authority: Non-mandated, discretionary program.

Fund landslide investigations during storm seasons and other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,898,000	--	20,898,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	20,898,000	--	20,898,000	--	--

Authority: Non-mandated, discretionary program.

Fund general reserves, obligated fund balance, and appropriations for contingencies.

14. Landscape Maintenance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,086,000	--	19,086,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	19,086,000	--	19,086,000	--	--

Authority: Non-mandated, discretionary program.

Provide maintenance for the landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

15. Sativa Water System

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,385,000	--	6,385,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	6,385,000	--	6,385,000	--	--

Authority: Non-mandated, discretionary program.

Provide operation and maintenance of a reliable and high-quality water distribution system for the dissolved Sativa Water District.

16. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	104,122,000	--	104,121,000	1,000	606.0
Less Administration	--	--	--	--	--
Net Program Costs	104,122,000	--	104,121,000	1,000	606.0

Authority: Non-mandated, discretionary program.

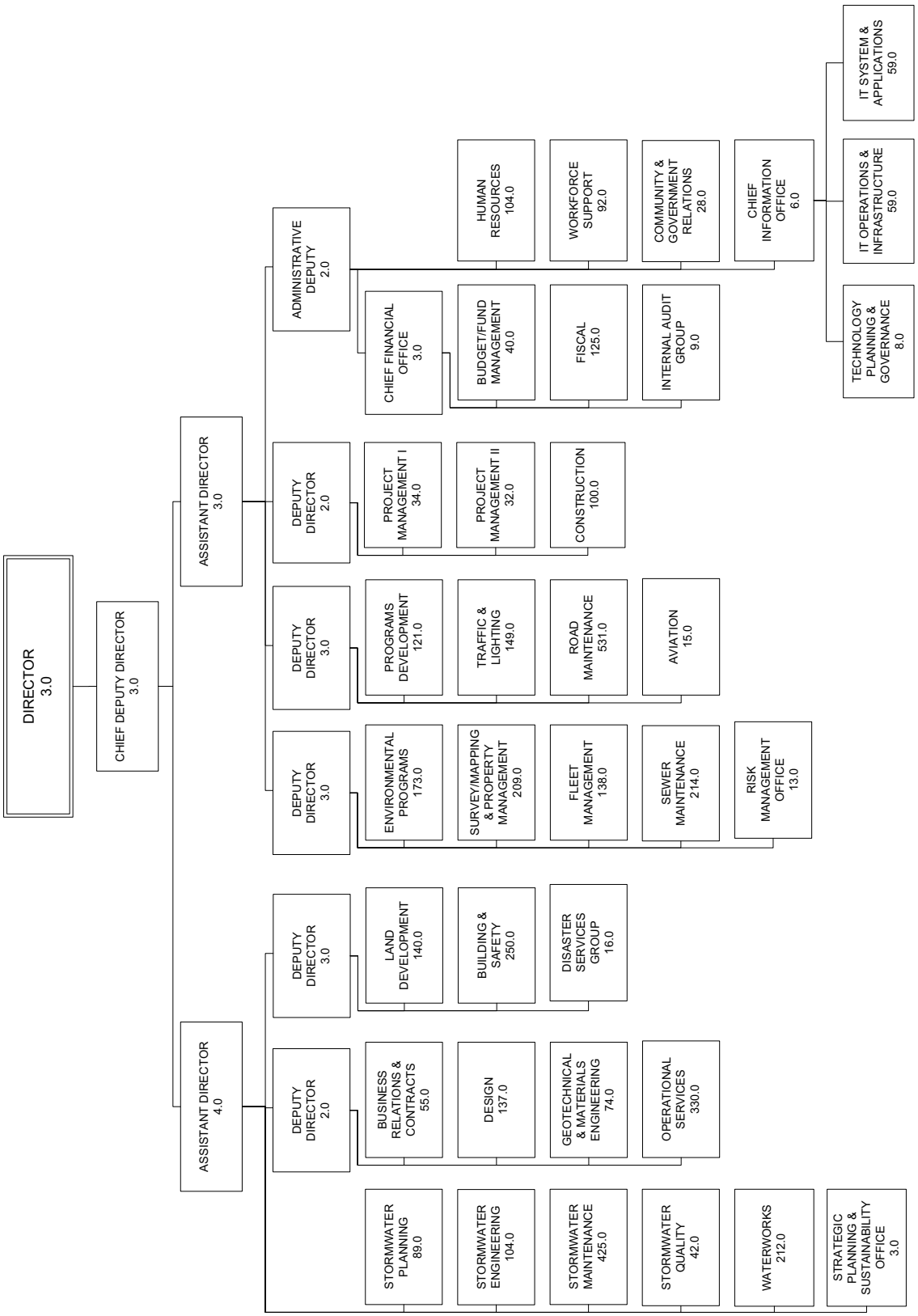
Provide administrative support and executive oversight to the operations of the Department. This program includes the Director and the Deputy Directors, internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training, and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and IT services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,180,737,000	1,050,000	3,139,320,000	40,367,000	4,167.0

DEPARTMENT OF PUBLIC WORKS

Mark Pestrella, Director

FY 2020-21 Recommended Budget Positions = 4,167.0



Regional Planning

Amy J. Bodek, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,570,902.98	$ 8,016,000	$ 9,507,000	$ 9,608,000	$ 9,608,000	$ 101,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 26,590,832.62	$ 29,344,000	$ 31,405,000	$ 33,330,000	$ 32,857,000	$ 1,452,000
SERVICES & SUPPLIES	6,778,925.42	5,929,000	6,112,000	8,671,000	5,913,000	(199,000)
OTHER CHARGES	90,923.22	92,000	92,000	104,000	104,000	12,000
CAPITAL ASSETS - EQUIPMENT	94,284.30	22,000	0	74,000	0	0
GROSS TOTAL	$ 33,554,965.56	$ 35,387,000	$ 37,609,000	$ 42,179,000	$ 38,874,000	$ 1,265,000
INTRAFUND TRANSFERS	(154,350.22)	(73,000)	(52,000)	(64,000)	(64,000)	(12,000)
NET TOTAL	$ 33,400,615.34	$ 35,314,000	$ 37,557,000	$ 42,115,000	$ 38,810,000	$ 1,253,000
NET COUNTY COST	$ 24,829,712.36	$ 27,298,000	$ 28,050,000	$ 32,507,000	$ 29,202,000	$ 1,152,000
BUDGETED POSITIONS	204.0	210.0	210.0	222.0	210.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To plan and help shape the development of safe, healthy, equitable, and sustainable communities while respecting individual rights and protecting the natural environment through excellent public service provided in County unincorporated areas.

2020-21 Budget Message

The 2020-21 Recommended Budget provides resources for core mission activities including public counseling services at the downtown headquarters and eight field offices, case processing, community planning and outreach, and zoning enforcement. It provides funding for the Regional Planning Commission, Hearing Officer, and other advisory committees such as the Environmental Review Board and the Significant Ecological Areas Technical Advisory Committee. It also supports specifically funded programs, including the East San Gabriel Valley Area Plan, Santa Monica Mountains North Area Plan and Community Standards District (CSD), Antelope Valley CSD, and Housing Element Update.

The 2020-21 Recommended Budget reflects a $1.2 million NCC increase primarily attributable to Board-approved increases in salaries and health insurance subsidies, and one-time funding for the Housing Element Update Environmental Impact Report (EIR), partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services for various initiatives.

Critical/Strategic Planning Initiatives

The Department continues to implement its strategic plan while supporting the County's Strategic Plan, which includes the following initiatives:

- Supporting County initiatives related to sustainability, homelessness, affordable housing, equity development, environmental justice, and other Board priorities;
- Providing efficient code enforcement of discretionary permits, zoning, and subdivision regulations in unincorporated areas by deploying innovative information technology (IT) solutions;
- Enhancing public service through improved permitting processes and databases, web-based case filing capability, electronic transactions, and GIS-based land use and zoning information;

- Building stronger and healthier communities through enhanced local planning services, more online data sharing, and creative public outreach programs; and
- Securing Regional Planning Commission and Board approval of critical land use plans and zoning standards for unincorporated areas.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**37,609,000**	**52,000**	**9,507,000**	**28,050,000**	**210.0**
Critical Issues					
1. Housing Element Update EIR: Reflects funding for consultant services to prepare the EIR for the legally mandated Housing Element Update to the County's General Plan by 2021.	500,000	--	--	500,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsides.	1,025,000	--	27,000	998,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	351,000	--	10,000	341,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	81,000	--	81,000	--	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	1,000	--	1,000	--	--
5. Budget Realignment: Reflects the realignment of non-centrally funded employee benefits, other charges, intrafund transfers, and various revenues based on historical information.	(6,000)	12,000	(18,000)	--	--
6. Woolsey Fire Funding: Reflects the second year of one-time funding for 3.0 ordinance-only Senior Regional Planner positions.	437,000	--	--	437,000	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for 13th floor lunch room repairs ($120,000), Carryover Wireless Ordinance ($150,000), Hall of Records maintenance and building improvements ($100,000), Green Zones Program ($200,000), East San Gabriel Valley Area Plan ($100,000), and Utility User Tax carryover for code enforcement ($29,000).	(1,124,000)	--	--	(1,124,000)	--
Total Changes	**1,265,000**	**12,000**	**101,000**	**1,152,000**	**0.0**
2020-21 Recommended Budget	**38,874,000**	**64,000**	**9,608,000**	**29,202,000**	**210.0**

Critical and Unmet Needs

The Department's unmet needs include ongoing funding for embedded County Counsel legal services and new positions for Current Planning field offices, Advance Planning, Land Use Regulation for Zoning Enforcement Condition Check Inspections, Permit Compliance Inspections, the Cannabis Crime Abatement Team, Illegal Dumping, and code enforcement. Funding is also needed for consultant services for the Florence-Firestone (Slauson Station) Transportation Oriented Communities Specific Plan, Safety Element and Community Climate Update, East San Gabriel Valley Economic Development Study, EIR for the General Plan amendment, Historic Resources Survey for Altadena, Equity Indicators Tool enhancements, Marina del Rey Local Coastal Program amendment, outside legal counsel related to housing, the Department's Strategic Plan update, a certified content management system for EnerGov (EPIC-LA), an online reservation system for the public counter and field offices, and Hearing Room upgrades.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (586.57)	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	(277,480.14)	330,000	109,000	210,000	210,000	101,000
COMMUNITY DEVELOPMENT COMMISSION	239,228.23	323,000	243,000	328,000	328,000	85,000
COURT FEES & COSTS	1,375.00	0	0	0	0	0
FORFEITURES & PENALTIES	90,000.00	0	50,000	0	0	(50,000)
LEGAL SERVICES	2,593.20	0	0	0	0	0
MISCELLANEOUS	115,206.37	43,000	45,000	43,000	43,000	(2,000)
OTHER GOVERNMENTAL AGENCIES	36,684.39	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	1,738,878.42	1,184,000	2,151,000	1,922,000	1,922,000	(229,000)
SETTLEMENTS	155,540.62	21,000	40,000	25,000	25,000	(15,000)
STATE - OTHER	256,034.17	98,000	458,000	345,000	345,000	(113,000)
ZONING PERMITS	6,213,429.29	6,017,000	6,411,000	6,735,000	6,735,000	324,000
TOTAL REVENUE	$ 8,570,902.98	$ 8,016,000	$ 9,507,000	$ 9,608,000	$ 9,608,000	$ 101,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 16,913,130.11	$ 18,827,000	$ 20,443,000	$ 21,388,000	$ 21,245,000	$ 802,000
CAFETERIA BENEFIT PLANS	3,327,986.47	3,461,000	3,695,000	4,055,000	3,756,000	61,000
COUNTY EMPLOYEE RETIREMENT	3,162,950.81	3,688,000	3,690,000	3,933,000	4,041,000	351,000
DENTAL INSURANCE	69,147.18	68,000	70,000	78,000	70,000	0
DEPENDENT CARE SPENDING ACCOUNTS	25,235.00	22,000	19,000	22,000	22,000	3,000
DISABILITY BENEFITS	159,646.31	74,000	123,000	186,000	116,000	(7,000)
FICA (OASDI)	251,963.07	283,000	257,000	286,000	271,000	14,000
HEALTH INSURANCE	335,162.45	355,000	473,000	488,000	486,000	13,000
LIFE INSURANCE	47,672.24	35,000	35,000	38,000	35,000	0
OTHER EMPLOYEE BENEFITS	11,988.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	1,518,000.00	1,674,000	1,704,000	1,871,000	1,871,000	167,000
SAVINGS PLAN	118,399.43	121,000	139,000	146,000	146,000	7,000
THRIFT PLAN (HORIZONS)	512,961.66	559,000	554,000	623,000	582,000	28,000
UNEMPLOYMENT INSURANCE	7,860.00	9,000	5,000	9,000	9,000	4,000
WORKERS' COMPENSATION	128,729.89	161,000	191,000	200,000	200,000	9,000
TOTAL S & E B	26,590,832.62	29,344,000	31,405,000	33,330,000	32,857,000	1,452,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	639,014.07	486,000	594,000	656,000	656,000	62,000
CLOTHING & PERSONAL SUPPLIES	5,646.09	9,000	10,000	11,000	11,000	1,000
COMMUNICATIONS	110,004.74	102,000	76,000	102,000	102,000	26,000
COMPUTING-MAINFRAME	35,054.08	35,000	36,000	35,000	35,000	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	278,649.80	279,000	344,000	303,000	303,000	(41,000)
COMPUTING-PERSONAL	136,567.45	168,000	247,000	147,000	147,000	(100,000)
HOUSEHOLD EXPENSE	1,540.61	1,000	2,000	2,000	2,000	0
INFORMATION TECHNOLOGY SERVICES	57,673.16	66,000	14,000	56,000	56,000	42,000
INSURANCE	0.00	0	1,000	0	0	(1,000)
MAINTENANCE - EQUIPMENT	2,770.44	6,000	4,000	6,000	6,000	2,000
MAINTENANCE-BUILDINGS & IMPRV	610,829.69	638,000	638,000	453,000	453,000	(185,000)

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL / DENTAL / LABORATORY SUPPLIES	153.31	0	0	1,000	1,000	1,000
MEMBERSHIPS	400.00	1,000	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	3,378.57	5,000	22,000	14,000	14,000	(8,000)
OFFICE EXPENSE	101,631.86	125,000	103,000	130,000	130,000	27,000
PROFESSIONAL SERVICES	3,128,427.37	2,429,000	2,337,000	5,098,000	2,340,000	3,000
PUBLICATIONS & LEGAL NOTICES	226,484.16	235,000	178,000	240,000	240,000	62,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	8,030.73	8,000	27,000	44,000	44,000	17,000
RENTS & LEASES - EQUIPMENT	69,083.12	73,000	68,000	76,000	76,000	8,000
SMALL TOOLS & MINOR EQUIPMENT	1,548.65	0	4,000	0	0	(4,000)
SPECIAL DEPARTMENTAL EXPENSE	23,118.28	36,000	44,000	39,000	39,000	(5,000)
TECHNICAL SERVICES	265,597.26	232,000	233,000	246,000	246,000	13,000
TELECOMMUNICATIONS	537,363.65	337,000	351,000	329,000	329,000	(22,000)
TRAINING	56,950.27	100,000	100,000	50,000	50,000	(50,000)
TRANSPORTATION AND TRAVEL	190,124.58	198,000	203,000	207,000	207,000	4,000
UTILITIES	288,883.48	360,000	475,000	425,000	425,000	(50,000)
TOTAL S & S	6,778,925.42	5,929,000	6,112,000	8,671,000	5,913,000	(199,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	51,751.77	32,000	0	32,000	32,000	32,000
JUDGMENTS & DAMAGES	16,024.68	37,000	48,000	43,000	43,000	(5,000)
RETIREMENT OF OTHER LONG TERM DEBT	22,583.00	23,000	43,000	29,000	29,000	(14,000)
TAXES & ASSESSMENTS	563.77	0	1,000	0	0	(1,000)
TOTAL OTH CHARGES	90,923.22	92,000	92,000	104,000	104,000	12,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	22,716.85	22,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	71,567.45	0	0	74,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	94,284.30	22,000	0	74,000	0	0
TOTAL CAPITAL ASSETS	94,284.30	22,000	0	74,000	0	0
GROSS TOTAL	$ 33,554,965.56	$ 35,387,000	$ 37,609,000	$ 42,179,000	$ 38,874,000	$ 1,265,000
INTRAFUND TRANSFERS	(154,350.22)	(73,000)	(52,000)	(64,000)	(64,000)	(12,000)
NET TOTAL	$ 33,400,615.34	$ 35,314,000	$ 37,557,000	$ 42,115,000	$ 38,810,000	$ 1,253,000
NET COUNTY COST	$ 24,829,712.36	$ 27,298,000	$ 28,050,000	$ 32,507,000	$ 29,202,000	$ 1,152,000
BUDGETED POSITIONS	204.0	210.0	210.0	222.0	210.0	0.0

Departmental Program Summary

1. Current Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,129,000	45,000	8,780,000	5,304,000	78.0
Less Administration	--	--	--	--	--
Net Program Costs	14,129,000	45,000	8,780,000	5,304,000	78.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65090-65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411-66412, 66425-66431, 66433-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35-66499.36, and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Implement zoning regulations adopted by the County pursuant to State and federal legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth and are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its governing authority to ensure the proper distribution of land uses for the protection of the public's health, safety, and welfare. Due to their unique characteristics, certain land uses require discretionary permitting that is acquired through the filing of various types of zoning and planning applications. These discretionary actions include changes to the General Plan and zoning, and implementation of subdivision regulations adopted by the County pursuant to State and federal legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease or financing purposes.

2. Advance Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,568,000	--	410,000	6,158,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	6,568,000	--	410,000	6,158,000	32.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65088-65089, 65103, 65302, 65350-65357, 65400, 65402, 65581, 65588-65589, 65654-65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

Prepare and implement a long-range countywide General Plan for County unincorporated areas and develop a more detailed area, coastal, and community plan for certain unincorporated areas. To implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and CSDs and zoning studies need to be prepared. Periodic reports are prepared for the Board on a variety of land use planning issues. Public participation is an important part of the program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Land Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,926,000	--	399,000	8,527,000	50.0
Less Administration	--	--	--	--	--
Net Program Costs	8,926,000	--	399,000	8,527,000	50.0

Authority: Mandated program with discretionary service level – California Government Code Sections 54988, 65103 (b)(d), 65402, 65800, 65850; and California Public Resources Code Division 20 (California Coast Act).

Correct zoning code violations in County unincorporated areas and eliminate blight to improve the quality of life. Code enforcement is accomplished by conducting complaint-based code inspections and enforcing land development, zoning, and subdivision regulations in County unincorporated areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting conditional use permit checks, referring unresolved code violations to the District Attorney and County Counsel, using noncompliance fees and administrative fines to encourage compliance, and participating on multi-agency Nuisance Abatement Teams (NATs).

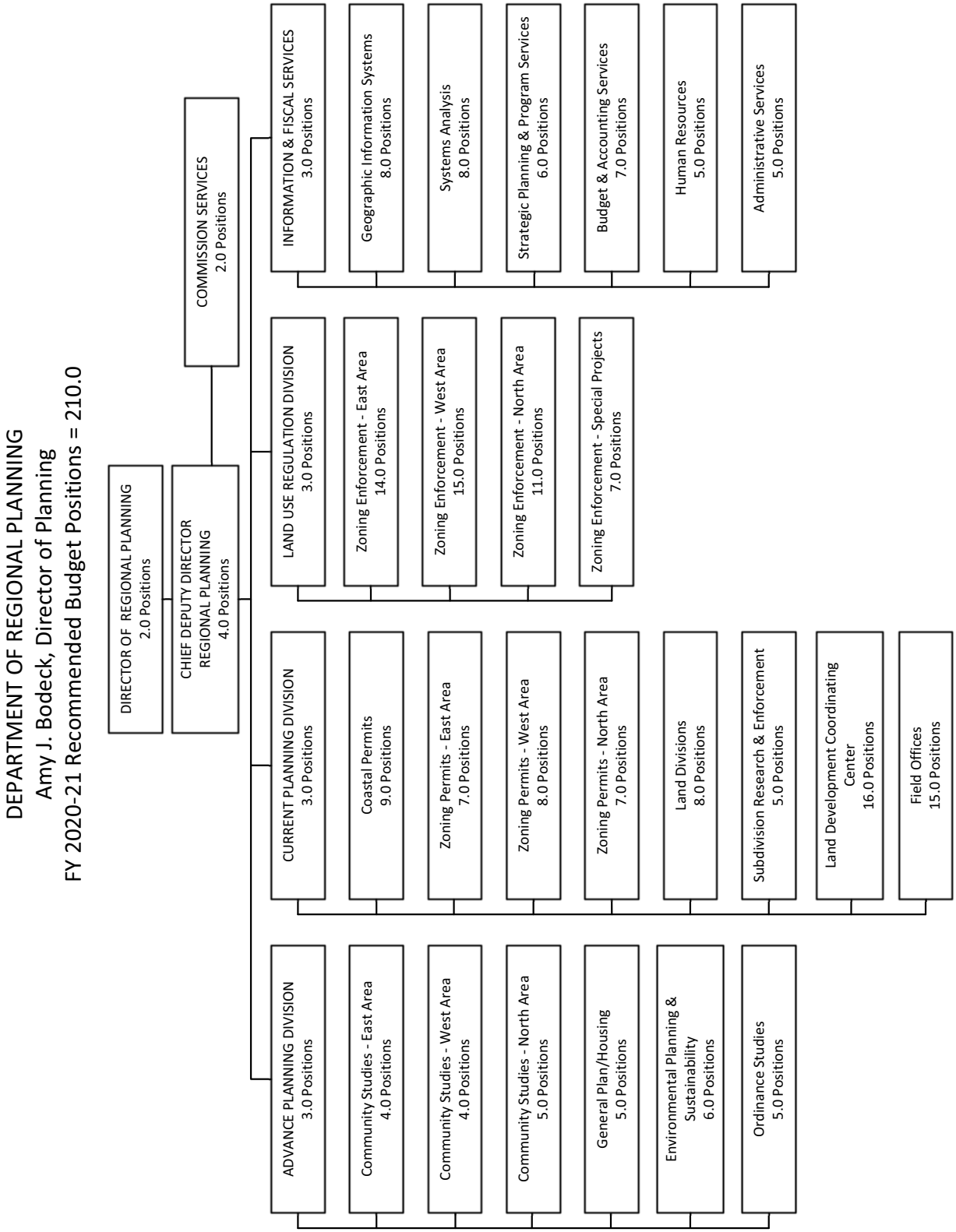
4. Information and Fiscal Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,251,000	19,000	19,000	9,213,000	50.0
Less Administration	--	--	--	--	--
Net Program Costs	9,251,000	19,000	19,000	9,213,000	50.0

Authority: Non-mandated, discretionary program.

Support all departmental programs by providing policy guidance for risk management and fiscal controls. This program focuses on the management of human resources, IT, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	38,874,000	64,000	9,608,000	29,202,000	210.0


DEPARTMENT OF REGIONAL PLANNING
Amy J. Bodeck, Director of Planning
FY 2020-21 Recommended Budget Positions = 210.0
DIRECTOR OF REGIONAL PLANNING
2.0 Positions
CHIEF DEPUTY DIRECTOR
REGIONAL PLANNING
4.0 Positions
COMMISSION SERVICES
2.0 Positions
INFORMATION & FISCAL SERVICES
3.0 Positions
Geographic Information Systems
8.0 Positions
Systems Analysis
8.0 Positions
Strategic Planning & Program Services
6.0 Positions
Budget & Accounting Services
7.0 Positions
Human Resources
5.0 Positions
Administrative Services
5.0 Positions
LAND USE REGULATION DIVISION
3.0 Positions
Zoning Enforcement - East Area
14.0 Positions
Zoning Enforcement - West Area
15.0 Positions
Zoning Enforcement - North Area
11.0 Positions
Zoning Enforcement - Special Projects
7.0 Positions
CURRENT PLANNING DIVISION
3.0 Positions
Coastal Permits
9.0 Positions
Zoning Permits - East Area
7.0 Positions
Zoning Permits - West Area
8.0 Positions
Zoning Permits - North Area
7.0 Positions
Land Divisions
8.0 Positions
Subdivision Research & Enforcement
5.0 Positions
Land Development Coordinating
Center
16.0 Positions
Field Offices
15.0 Positions
ADVANCE PLANNING DIVISION
3.0 Positions
Community Studies - East Area
4.0 Positions
Community Studies - West Area
4.0 Positions
Community Studies - North Area
5.0 Positions
General Plan/Housing
5.0 Positions
Environmental Planning &
Sustainability
6.0 Positions
Ordinance Studies
5.0 Positions

Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 112,268,671.03	$ 201,162,000	$ 201,029,000	$ 108,209,000	$ 103,492,000	$ (97,537,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 103,665,822.87	$ 119,469,000	$ 110,301,000	$ 127,771,000	$ 117,383,000	$ 7,082,000
SERVICES & SUPPLIES	134,399,378.09	316,207,000	318,328,000	152,297,000	84,120,000	(234,208,000)
OTHER CHARGES	1,239,244.81	1,261,000	1,261,000	1,521,000	1,357,000	96,000
CAPITAL ASSETS - EQUIPMENT	1,080,842.05	7,636,000	4,436,000	996,000	91,000	(4,345,000)
OTHER FINANCING USES	86,765.00	88,000	87,000	87,000	87,000	0
GROSS TOTAL	$ 240,472,052.82	$ 444,661,000	$ 434,413,000	$ 282,672,000	$ 203,038,000	$ (231,375,000)
INTRAFUND TRANSFERS	(259,178.79)	(105,000)	(6,000)	(55,000)	(55,000)	(49,000)
NET TOTAL	$ 240,212,874.03	$ 444,556,000	$ 434,407,000	$ 282,617,000	$ 202,983,000	$ (231,424,000)
NET COUNTY COST	$ 127,944,203.00	$ 243,394,000	$ 233,378,000	$ 174,408,000	$ 99,491,000	$ (133,887,000)
BUDGETED POSITIONS	1,075.0	1,074.0	1,074.0	1,199.0	1,074.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

Serving the County by providing essential records management and election services in a fair, accessible, and transparent manner.

2020-21 Budget Message

The 2020-21 Recommended Budget includes resources necessary to maintain Registrar-Recorder/County Clerk (RR/CC) operations and conduct the November 2020 Presidential General election. The budget also includes funding for core operations and programs that promote efficiency.

The 2020-21 Recommended Budget reflects a $133.9 million NCC decrease primarily due to the deletion of prior-year funding provided on a one-time basis, partially offset by Board-approved increases in salaries and health insurance subsidies, retiree health insurance, retirement, and recorder fee revenues.

Critical/Strategic Planning Initiatives

The Department's strategic plan initiatives support continued efforts to implement automated and enhanced processes to improve public services and employee workforce performance in the elections, voter registration, and RR/CC services. As such, the Department will:

- Implement additional features to the Business Filing and Registration System to allow customers to electronically request Fictitious Business Name (FBN) filings from any device and make payments online, reducing the need for customers to visit RR/CC offices;
- Further integrate existing public-facing web services with the appointment solution to create a seamless user-focused customer experience;
- Continue to improve departmental document repository storage, retention, security, and business continuity support through the implementation of cloud-based solutions;
- Provide a web-based tracking service of vote by mail ballots for voters wishing to monitor their ballot progress from mailing to tally;

- Continue efforts to integrate other County departments' applications into the certified Enterprise Content Management system to promote more sustainable records and information practices with the emphasis on digital records; and
- Commence the formation of an independent Citizens Redistricting Commission (CRC) per SB 958 to adjust supervisorial district's boundary lines.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**434,413,000**	**6,000**	**201,029,000**	**233,378,000**	**1,074.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,271,000	--	--	3,271,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,887,000	--	--	1,887,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, fully offset by an increase in recorder fee revenue. Also reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,104,000	--	514,000	590,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends, fully offset by an increase in recorder fee revenue.	141,000	--	141,000	--	--
5. Recorder Program: Reflects an increase in recorder related costs and associated recorder fee revenue.	1,279,000	--	1,058,000	221,000	--
6. Election Program: Reflects an increase in election appropriation and revenue to conduct the November 2020 Presidential General Election.	34,721,000	--	34,573,000	148,000	--
7. Departmental Safety Inspector: Reflects the addition of 1.0 Safety Inspector position, fully offset by the deletion of 1.0 Head Staff Development position to administer a Health and Safety Plan to comply with State and federal safety regulations.	--	--	--	--	--
8. Other Employee Benefits: Reflects an increase in recorder fee revenue to fund various employee benefits based on historical experience.	891,000	--	891,000	--	--
9. Miscellaneous Adjustments: Reflects appropriation and revenue adjustments to realign various program and departmental operating costs.	(854,000)	49,000	(534,000)	(369,000)	--
10. One-Time Funding: Reflects an adjustment to remove prior-year funding and revenue that was provided on a one-time basis for the Voting Solutions for All People (VSAP) system, March 2020 Presidential Primary Election, Vehicle Replacement Plan, and Help America Vote Act.	(273,815,000)	--	(134,180,000)	(139,635,000)	--
Total Changes	**(231,375,000)**	**49,000**	**(97,537,000)**	**(133,887,000)**	**0.0**
2020-21 Recommended Budget	**203,038,000**	**55,000**	**103,492,000**	**99,491,000**	**1,074.0**

Critical and Unmet Needs

The Department's unmet needs request includes funding for enhancements of the VSAP system for the November 2020 Presidential General Election ($74.9 million).

REGISTRAR-RECORDER/COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 501,879.52	$ 231,000	$ 932,000	$ 358,000	$ 358,000	$ (574,000)
ELECTION SERVICES	41,350,431.44	35,243,000	31,370,000	44,642,000	44,642,000	13,272,000
FEDERAL - OTHER	2,335,554.75	6,913,000	9,000,000	4,000,000	0	(9,000,000)
MISCELLANEOUS	703,638.51	612,000	587,000	670,000	670,000	83,000
OTHER GOVERNMENTAL AGENCIES	0.00	137,000	0	0	0	0
OTHER LICENSES & PERMITS	1,996,202.00	2,106,000	2,350,000	2,106,000	2,106,000	(244,000)
OTHER SALES	194,385.66	198,000	22,000	17,000	17,000	(5,000)
RECORDING FEES	37,921,902.12	41,050,000	37,883,000	40,806,000	40,806,000	2,923,000
SALE OF CAPITAL ASSETS	3,782.07	2,000	2,000	2,000	2,000	0
STATE - OTHER	13,028,323.42	717,000	0	717,000	0	0
STATE - SB 90 MANDATED COSTS	673,480.08	1,474,000	1,474,000	591,000	591,000	(883,000)
STATE - VOTING MODERNIZATIONS & UPGRADES	1,036,190.83	99,626,000	104,884,000	2,469,000	2,469,000	(102,415,000)
TRANSFERS IN	12,522,900.63	12,853,000	12,525,000	11,831,000	11,831,000	(694,000)
TOTAL REVENUE	$ 112,268,671.03	$ 201,162,000	$ 201,029,000	$ 108,209,000	$ 103,492,000	$ (97,537,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 62,685,117.37	$ 75,613,000	$ 66,184,000	$ 76,072,000	$ 68,866,000	$ 2,682,000
CAFETERIA BENEFIT PLANS	15,258,512.45	15,845,000	15,865,000	16,377,000	16,377,000	512,000
COUNTY EMPLOYEE RETIREMENT	9,572,048.74	10,535,000	10,030,000	12,454,000	12,267,000	2,237,000
DENTAL INSURANCE	317,289.91	325,000	276,000	276,000	276,000	0
DEPENDENT CARE SPENDING ACCOUNTS	112,494.77	112,000	109,000	109,000	109,000	0
DISABILITY BENEFITS	560,042.70	457,000	521,000	656,000	656,000	135,000
FICA (OASDI)	899,757.67	1,083,000	854,000	1,190,000	1,099,000	245,000
HEALTH INSURANCE	2,209,497.33	2,028,000	2,772,000	5,749,000	2,845,000	73,000
LIFE INSURANCE	104,989.06	68,000	55,000	56,000	56,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	7,123,000.00	8,024,000	7,911,000	9,015,000	9,015,000	1,104,000
SAVINGS PLAN	357,948.09	386,000	293,000	309,000	309,000	16,000
THRIFT PLAN (HORIZONS)	1,359,005.76	1,389,000	1,290,000	1,363,000	1,363,000	73,000
UNEMPLOYMENT INSURANCE	840,530.00	1,236,000	1,601,000	1,601,000	1,601,000	0
WORKERS' COMPENSATION	2,266,189.02	2,368,000	2,533,000	2,537,000	2,537,000	4,000
TOTAL S & E B	103,665,822.87	119,469,000	110,301,000	127,771,000	117,383,000	7,082,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,571,032.83	1,805,000	1,812,000	2,165,000	2,165,000	353,000
CAPITAL ASSETS - INTANGIBLE ASSETS	17,855,794.60	0	0	0	0	0
COMMUNICATIONS	88,528.88	92,000	90,000	93,000	93,000	3,000
COMPUTING-MAINFRAME	192,647.00	303,000	233,000	165,000	165,000	(68,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,165,631.75	4,866,000	4,759,000	7,810,000	7,810,000	3,051,000
COMPUTING-PERSONAL	1,351,989.12	1,021,000	1,048,000	1,316,000	1,316,000	268,000
HOUSEHOLD EXPENSE	25,466.23	42,000	24,000	26,000	26,000	2,000
INFORMATION TECHNOLOGY SECURITY	0.00	88,000	88,000	0	0	(88,000)
INFORMATION TECHNOLOGY SERVICES	1,315,357.00	1,620,000	1,490,000	2,413,000	2,413,000	923,000
INSURANCE	181,468.14	338,000	338,000	312,000	312,000	(26,000)
MAINTENANCE - EQUIPMENT	761,122.19	757,000	691,000	2,060,000	2,060,000	1,369,000

REGISTRAR-RECORDER/COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE-BUILDINGS & IMPRV	2,548,450.31	2,372,000	1,780,000	4,114,000	4,114,000	2,334,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	124.06	2,000	2,000	2,000	2,000	0
MEMBERSHIPS	8,792.29	10,000	8,000	10,000	10,000	2,000
MISCELLANEOUS EXPENSE	(256,140.67)	(141,000)	21,000	21,000	21,000	0
OFFICE EXPENSE	5,985,694.77	6,273,000	6,253,000	6,465,000	6,465,000	212,000
PROFESSIONAL SERVICES	1,502,607.64	1,375,000	1,175,000	1,652,000	1,377,000	202,000
PUBLICATIONS & LEGAL NOTICES	9.57	3,000	3,000	2,000	2,000	(1,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	459,562.47	500,000	448,000	466,000	466,000	18,000
RENTS & LEASES - EQUIPMENT	241,404.84	268,000	268,000	380,000	380,000	112,000
SMALL TOOLS & MINOR EQUIPMENT	6,340.49	5,000	1,000	29,000	29,000	28,000
SPECIAL DEPARTMENTAL EXPENSE	87,866,572.24	284,687,000	289,102,000	110,862,000	43,010,000	(246,092,000)
TECHNICAL SERVICES	4,472,972.63	5,330,000	4,316,000	5,877,000	5,877,000	1,561,000
TELECOMMUNICATIONS	2,755,864.55	3,022,000	2,842,000	4,296,000	4,296,000	1,454,000
TRAINING	39,707.50	88,000	70,000	185,000	185,000	115,000
TRANSPORTATION AND TRAVEL	292,152.73	377,000	362,000	363,000	313,000	(49,000)
UTILITIES	966,224.93	1,104,000	1,104,000	1,213,000	1,213,000	109,000
TOTAL S & S	134,399,378.09	316,207,000	318,328,000	152,297,000	84,120,000	(234,208,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	97,120.85	125,000	125,000	385,000	385,000	260,000
RETIREMENT OF OTHER LONG TERM DEBT	1,134,854.54	1,136,000	1,136,000	1,136,000	972,000	(164,000)
TAXES & ASSESSMENTS	7,269.42	0	0	0	0	0
TOTAL OTH CHARGES	1,239,244.81	1,261,000	1,261,000	1,521,000	1,357,000	96,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,007,477.37	3,744,000	3,500,000	505,000	0	(3,500,000)
DATA HANDLING EQUIPMENT	73,364.68	200,000	200,000	69,000	69,000	(131,000)
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
MACHINERY EQUIPMENT	0.00	3,200,000	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	356,000	600,000	400,000	0	(600,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	114,000	114,000	0	0	(114,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	1,080,842.05	7,636,000	4,436,000	996,000	91,000	(4,345,000)
TOTAL CAPITAL ASSETS	1,080,842.05	7,636,000	4,436,000	996,000	91,000	(4,345,000)
OTHER FINANCING USES						
TRANSFERS OUT	86,765.00	88,000	87,000	87,000	87,000	0
TOTAL OTH FIN USES	86,765.00	88,000	87,000	87,000	87,000	0
GROSS TOTAL	$ 240,472,052.82	$ 444,661,000	$ 434,413,000	$ 282,672,000	$ 203,038,000	$ (231,375,000)
INTRAFUND TRANSFERS	(259,178.79)	(105,000)	(6,000)	(55,000)	(55,000)	(49,000)
NET TOTAL	$ 240,212,874.03	$ 444,556,000	$ 434,407,000	$ 282,617,000	$ 202,983,000	$ (231,424,000)
NET COUNTY COST	$ 127,944,203.00	$ 243,394,000	$ 233,378,000	$ 174,408,000	$ 99,491,000	$ (133,887,000)
BUDGETED POSITIONS	1,075.0	1,074.0	1,074.0	1,199.0	1,074.0	0.0

Departmental Program Summary

1. Elections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	81,660,000	--	49,421,000	32,239,000	238.0
Less Administration	--	--	--	--	--
Net Program Costs	81,660,000	--	49,421,000	32,239,000	238.0

Authority: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

Fulfills the legal role of the RR/CC as the principal election officer by conducting federal, State, local, and special elections. Functions include election program planning and development, precincting, ballot preparation, signature verification, vote by mail (absentee voting), tally and canvass, pollworker services, and candidate services. Through these functions, the program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee, and provisional ballots; mails and processes vote by mail requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; ensures that eligible voters are assigned to correct precincts; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education, and Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,119,000	--	1,613,000	15,506,000	139.0
Less Administration	--	--	--	--	--
Net Program Costs	17,119,000	--	1,613,000	15,506,000	139.0

Authority: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and the County Charter Article IV, Section 14.

Fulfills the legal role of the RR/CC as the principal voter registration official by promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination, and vote by mail signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Community Voter Outreach Committee and other action-oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,048,000	2,000	49,046,000	--	422.0
Less Administration	--	--	--	--	--
Net Program Costs	49,048,000	2,000	49,046,000	--	422.0

Authority: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

Meets the legal requirement of the RR/CC as the principal recording officer by recording documents, maintaining birth, death, and marriage records, issuing marriage licenses, issuing real estate records, filing fictitious business names and notary bonds, and collecting documentary transfer tax for the County General Fund.

4. Technical Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,316,000	40,000	1,440,000	21,836,000	87.0
Less Administration	--	--	--	--	--
Net Program Costs	23,316,000	40,000	1,440,000	21,836,000	87.0

Authority: Mandated program with discretionary service level. Elections: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

Designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally, and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

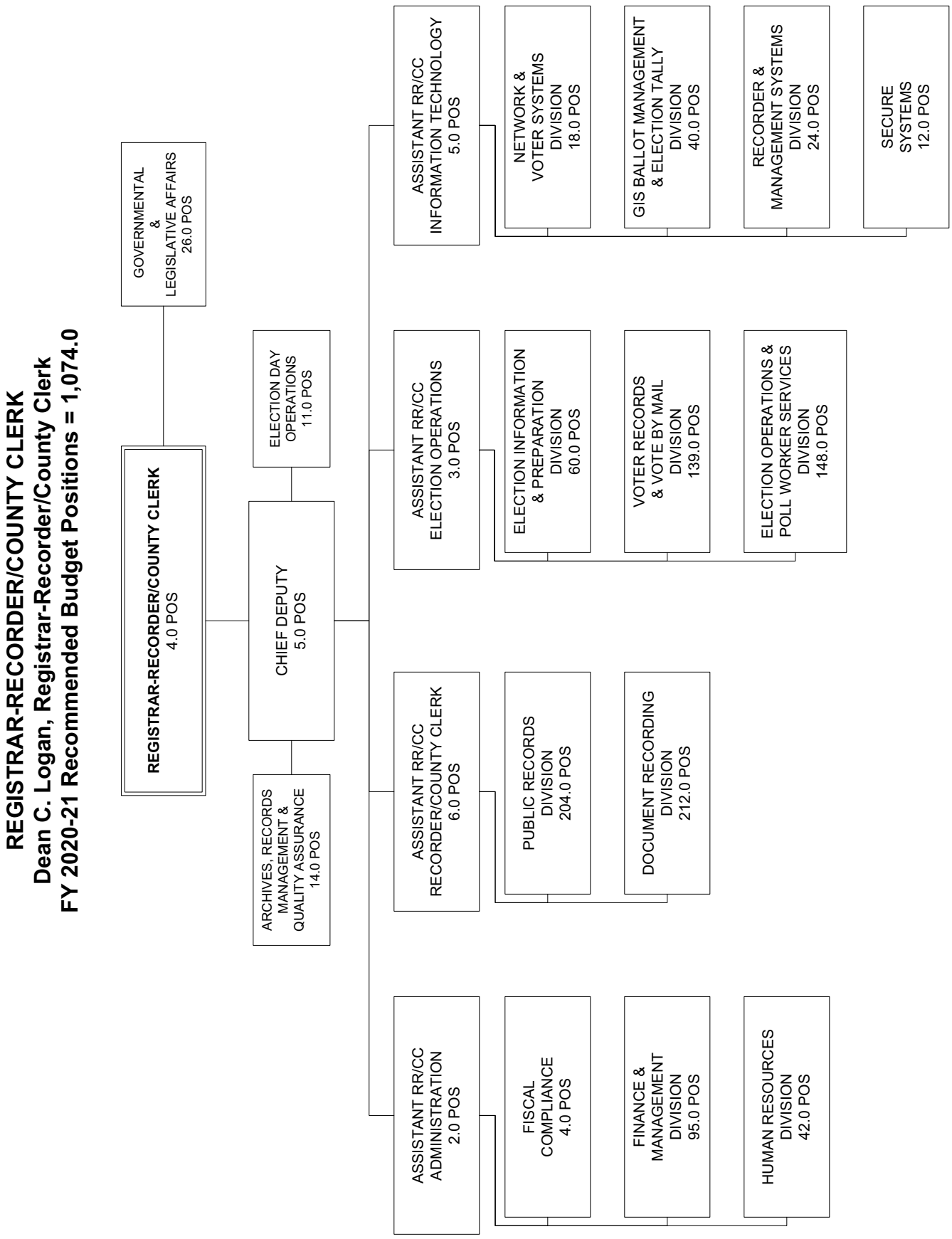
5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	31,895,000	13,000	1,972,000	29,910,000	188.0
Less Administration	--	--	--	--	--
Net Program Costs	31,895,000	13,000	1,972,000	29,910,000	188.0

Authority: Non-mandated, discretionary program.

Supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs, and procedures; maintains efficient budget monitoring, accounting, and recordkeeping; ensures compliance with County policies; provides timely and reliable information to the media and general public; and ensures quality assurance and operational efficiencies.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	203,038,000	55,000	103,492,000	99,491,000	1,074.0


REGISTRAR-RECORDER/COUNTY CLERK
Dean C. Logan, Registrar-Recorder/County Clerk
FY 2020-21 Recommended Budget Positions = 1,074.0
GOVERNMENTAL & LEGISLATIVE AFFAIRS 26.0 POS
REGISTRAR-RECORDER/COUNTY CLERK 4.0 POS
ELECTION DAY OPERATIONS 11.0 POS
CHIEF DEPUTY 5.0 POS
ARCHIVES, RECORDS MANAGEMENT & QUALITY ASSURANCE 14.0 POS
ASSISTANT RR/CC INFORMATION TECHNOLOGY 5.0 POS
NETWORK & VOTER SYSTEMS DIVISION 18.0 POS
GIS BALLOT MANAGEMENT & ELECTION TALLY DIVISION 40.0 POS
RECORDER & MANAGEMENT SYSTEMS DIVISION 24.0 POS
SECURE SYSTEMS 12.0 POS
ASSISTANT RR/CC ELECTION OPERATIONS 3.0 POS
ELECTION INFORMATION & PREPARATION DIVISION 60.0 POS
VOTER RECORDS & VOTE BY MAIL DIVISION 139.0 POS
ELECTION OPERATIONS & POLL WORKER SERVICES DIVISION 148.0 POS
ASSISTANT RR/CC RECORDER/COUNTY CLERK 6.0 POS
PUBLIC RECORDS DIVISION 204.0 POS
DOCUMENT RECORDING DIVISION 212.0 POS
ASSISTANT RR/CC ADMINISTRATION 2.0 POS
FISCAL COMPLIANCE 4.0 POS
FINANCE & MANAGEMENT DIVISION 95.0 POS
HUMAN RESOURCES DIVISION 42.0 POS

Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,590,404.11	$ 38,730,000	$ 38,330,000	$ 38,223,000	$ 38,223,000	$ (107,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 225,561,996.66	$ 229,397,000	$ 230,633,000	$ 307,992,000	$ 307,992,000	$ 77,359,000
S & S EXPENDITURE DISTRIBUTION	(215,321,085.58)	(215,998,000)	(215,998,000)	(288,790,000)	(288,790,000)	(72,792,000)
TOTAL S & S	10,240,911.08	13,399,000	14,635,000	19,202,000	19,202,000	4,567,000
OTHER CHARGES	178,958,221.50	269,348,000	271,788,000	250,491,000	250,491,000	(21,297,000)
OC EXPENDITURE DISTRIBUTION	(120,393,192.21)	(192,742,000)	(192,742,000)	(193,797,000)	(193,797,000)	(1,055,000)
TOTAL OTH CHARGES	58,565,029.29	76,606,000	79,046,000	56,694,000	56,694,000	(22,352,000)
GROSS TOTAL	$ 68,805,940.37	$ 90,005,000	$ 93,681,000	$ 75,896,000	$ 75,896,000	$ (17,785,000)
NET TOTAL	$ 68,805,940.37	$ 90,005,000	$ 93,681,000	$ 75,896,000	$ 75,896,000	$ (17,785,000)
NET COUNTY COST	$ 30,215,536.26	$ 51,275,000	$ 55,351,000	$ 37,673,000	$ 37,673,000	$ (17,678,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Rent Expense budget unit provides centralized financing of real property, lease payments, annual obligations for long-term debt financing of capital constructions, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operating budgets of the benefiting departments, with some exceptions such as the Walt Disney Concert Hall garage and Los Angeles County Museum of Art East Campus Building Replacement.

2020-21 Budget Message

The FY 2020-21 Recommended Budget reflects a $17.7 million decrease in NCC primarily due to a reduction in one-time funds of $25.0 million, an increase in billable depreciation of $2.6 million, and a decrease of $2.5 million in non-billable principal costs, partially offset by an increase of $6.4 million in debt service for centrally-funded projects, $3.9 million for Rancho South Campus debt service, and $2.1 million in non-billable expenditures related to real estate.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**502,421,000**	**408,740,000**	**38,330,000**	**55,351,000**	**0.0**
Other Changes					
1. Debt Service Changes: Reflects an increase of $40.6 million in debt service, partially offset by a decrease of $24.8 million for commercial paper redemption of the 1060 N. Vignes Lot Acquisition (Capital Project No. 67956).	15,814,000	30,722,000	(408,000)	(14,500,000)	--
2. Countywide Cost Allocation Adjustment: Reflects increases of $2.6 million in billable depreciation and $2.5 million in principal costs to comply with the Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	--	5,053,000	--	(5,053,000)	--
3. Various Capital and Operating Costs: Reflects increases of $37.6 million in lease related costs and $2.9 million in operating costs, partially offset by a decrease of $0.3 million for one-time projects.	40,248,000	38,072,000	301,000	1,875,000	--
Total Changes	**56,062,000**	**73,847,000**	**(107,000)**	**(17,678,000)**	**0.0**
2020-21 Recommended Budget	**558,483,000**	**482,587,000**	**38,223,000**	**37,673,000**	**0.0**

Sheriff

Alex Villanueva, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,638,344,725.93	$ 1,658,858,000	$ 1,694,936,000	$ 1,693,609,000	$ 1,708,933,000	$ 13,997,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$4,080,116,932.85	$ 4,282,588,000	$ 4,158,327,000	$ 4,935,407,000	$ 4,334,490,000	$ 176,163,000
S & EB EXPENDITURE DISTRIBUTION	(1,072,206,373.39)	(1,125,232,000)	(1,090,731,000)	(1,255,136,000)	(1,136,082,000)	(45,351,000)
TOTAL S & E B	3,007,910,559.46	3,157,356,000	3,067,596,000	3,680,271,000	3,198,408,000	130,812,000
SERVICES & SUPPLIES	432,915,008.56	395,135,000	363,189,000	656,473,000	334,637,000	(28,552,000)
S & S EXPENDITURE DISTRIBUTION	(29,203,850.45)	(27,025,000)	(87,481,000)	(119,360,000)	(86,630,000)	851,000
TOTAL S & S	403,711,158.11	368,110,000	275,708,000	537,113,000	248,007,000	(27,701,000)
OTHER CHARGES	91,815,059.43	114,552,000	53,331,000	87,221,000	52,278,000	(1,053,000)
CAPITAL ASSETS - EQUIPMENT	11,696,170.35	9,715,000	8,473,000	177,837,000	8,340,000	(133,000)
GROSS TOTAL	$3,515,132,947.35	$ 3,649,733,000	$ 3,405,108,000	$ 4,482,442,000	$ 3,507,033,000	$ 101,925,000
INTRAFUND TRANSFERS	(112,709,516.95)	(109,294,000)	(101,998,000)	(106,641,000)	(105,573,000)	(3,575,000)
NET TOTAL	$3,402,423,430.40	$ 3,540,439,000	$ 3,303,110,000	$ 4,375,801,000	$ 3,401,460,000	$ 98,350,000
NET COUNTY COST	$1,764,078,704.47	$ 1,881,581,000	$ 1,608,174,000	$ 2,682,192,000	$ 1,692,527,000	$ 84,353,000
BUDGETED POSITIONS	18,246.0	18,300.0	18,300.0	20,018.0	18,280.0	(20.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services through contract to 42 cities, the Los Angeles Superior Court, Southern California Regional Rail Authority (Metrolink), Los Angeles County Metropolitan Transportation Authority (Metro), and Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 17,000 pre-sentenced and sentenced County jail inmates at seven custody facilities.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an overall NCC increase of $84.4 million primarily due to: $76.1 million in Board-approved increases in salaries and health insurance subsidies; $40.2 million increase in retirement; $10.0 million to prefund retiree healthcare benefits; and $36,000 for an adjustment in rent charges.

This increase is partially offset by a $23.0 million estimated increase in public safety sales tax receipts, and the deletion of $18.9 million and 10.0 positions for various programs funded on a one-time basis.

The Recommended Budget continues to set aside $143.7 million of the Department's ongoing appropriation in the Provisional Financing Uses budget unit until the Department has developed and implemented a budget mitigation plan to address its projected budget shortfall.

The Recommended Budget also includes a net deletion of 4.0 positions due to Board-approved reclassifications and interdepartmental transfers.

Additionally, the Recommended Budget includes the annualization of prior-year Public Safety Realignment (AB 109) funding for the Custody Discharge Planning program that requires individuals with mental illness leaving jails to be provided comprehensive and compassionate release planning pursuant to the settlement agreement with the Department of Justice (DOJ) (Paragraph 34). Additional adjustments include removal of prior-year AB 109 funding and 6.0 positions that were provided on a time-limited basis, a decrease in contract law enforcement services revenue, and a realignment of revenues.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**3,405,108,000**	**101,998,000**	**1,694,936,000**	**1,608,174,000**	**18,300.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	82,249,000	1,530,000	4,609,000	76,110,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	44,975,000	1,847,000	2,904,000	40,224,000	--
3. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	10,765,000	198,000	539,000	10,028,000	--
4. Community Programs: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various operational needs.	(1,350,000)	--	--	(1,350,000)	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in various budget units for: 1) equipment purchases associated with the final year of the portable radio replacement project ($14.1 million); 2) recruitment ($2.0 million); 3) the Discovery Unit ($0.7 million); 4) information technology network upgrades ($0.7 million); and 5) start-up costs associated with the Gender Responsive Team ($42,000).	(21,103,000)	--	(3,526,000)	(17,577,000)	(10.0)
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(53,000)	--	(17,000)	(36,000)	--
7. Public Safety Sales Tax (Prop 172): Reflects an anticipated increase in public safety sales tax receipts.	--	--	23,046,000	(23,046,000)	--
8. One-Time AB 109 Funding: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis for the purchase of ballistic vests, other law enforcement agencies' costs associated with the Homeless Initiative – Countywide Outreach Program, and costs associated with the following custody programs: Custody Discharge Planning; Medication Assisted Treatment; and Substance Treatment and Re-Entry Transition.	(19,774,000)	--	(19,774,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Time-Limited AB 109 Funding: Reflects an adjustment to remove the final year of AB 109 funding that was provided on a time-limited basis for costs associated with the Sheriff's Homeless Outreach Service Team (HOST) and the Los Angeles Police Chief's Association's Service Planning Area HOST comprised of non-Sheriff/non-Los Angeles Police Department law enforcement agencies.	(2,200,000)	--	(2,200,000)	--	(6.0)
10. Custody Discharge Planning: Reflects annualization of prior-year funding for the DOJ (Paragraph 34) Custody Discharge Planning program that requires people with mental illness leaving jails be provided comprehensive and compassionate release planning.	8,593,000	--	8,593,000	--	--
11. Position Adjustments: Reflects Board-approved reclassifications that more appropriately reflect the assigned duties and responsibilities. Also reflects the intradepartmental transfer of positions to more accurately reflect current departmental staffing needs.	--	--	--	--	(4.0)
12. Contract Service Level Change: Reflects a decrease in overtime and revenue due to the termination of the contract with the City of Beverly Hills for prisoner transportation.	(177,000)	--	(177,000)	--	--
13. Miscellaneous Realignments: Reflects realignments of revenue categories to more accurately reflect operational needs and cost reimbursements from various grant revenue funds.	--	--	--	--	--
Total Changes	**101,925,000**	**3,575,000**	**13,997,000**	**84,353,000**	**(20.0)**
2020-21 Recommended Budget	**3,507,033,000**	**105,573,000**	**1,708,933,000**	**1,692,527,000**	**18,280.0**

Critical and Unmet Needs

The Department is requesting funding for the following new or expanded programs: 1) $34.9 million and 178.0 positions associated with settlement-related programs; 2) $36.1 million and 206.0 positions associated with retaining unfunded sworn and non-sworn patrol station positions; 3) $7.1 million and 10.0 positions associated with recruitment staffing; 4) $3.8 million and 19.0 positions to address increased workload associated with SB 1421 that authorizes the release of personnel investigations to the public; 5) $12.2 million and 48.0 positions associated with the HOST expansion; and 6) $6.5 million and 26.0 positions associated with the Prison Rape Elimination Act.

The Department is also requesting $148.3 million to address a deficit related to unavoidable cost increases in retiree health insurance, workers' compensation, separation pay, miscellaneous earnings pay, and overtime costs to backfill behind sworn positions on leave due to injuries or suspension, as well as various operational services and supplies needs; and $33.3 million for judgments and damages.

In addition, the Department is requesting $707.5 million and 1,251.0 positions to address its remaining critical and unmet needs throughout the various operational units for unfunded operations, information technology projects, equipment and safety needs, infrastructure needs, and costs associated with its boating safety and law enforcement services.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BOOKING FEES	$ 676,989.00	$ 677,000	$ 810,000	$ 676,000	$ 810,000	$ 0
BUSINESS LICENSES	31,200.00	32,000	53,000	31,000	53,000	0
CHARGES FOR SERVICES - OTHER	3,889,930.23	1,589,000	5,680,000	1,394,000	4,568,000	(1,112,000)
CIVIL PROCESS SERVICES	4,567,220.66	4,333,000	5,309,000	4,300,000	5,309,000	0
COMMUNITY DEVELOPMENT COMMISSION	1,323,390.44	1,195,000	1,003,000	1,003,000	1,003,000	0
COURT FEES & COSTS	24,481.71	24,000	26,000	24,000	26,000	0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	623,408.00	422,000	604,000	404,000	604,000	0
FEDERAL - GRANTS	15,062,552.21	11,644,000	14,729,000	2,817,000	5,702,000	(9,027,000)
FEDERAL - LAW ENFORCEMENT	1,141,689.96	1,189,000	3,762,000	13,207,000	12,789,000	9,027,000
FEDERAL - OTHER	1,667,689.76	2,927,000	882,000	882,000	882,000	0
FORFEITURES & PENALTIES	678,872.47	679,000	924,000	675,000	924,000	0
INSTITUTIONAL CARE & SERVICES	737,155.69	762,000	845,000	660,000	845,000	0
LAW ENFORCEMENT SERVICES	498,089,095.74	493,841,000	515,974,000	500,967,000	515,954,000	(20,000)
LEGAL SERVICES	212,100.89	212,000	2,774,000	212,000	2,774,000	0
MISCELLANEOUS	8,478,494.32	1,975,000	1,074,000	2,008,000	1,074,000	0
OTHER COURT FINES	163,856.13	162,000	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	1,548,911.38	2,384,000	1,846,000	1,426,000	1,846,000	0
OTHER SALES	139,463.25	140,000	140,000	140,000	140,000	0
RECORDING FEES	1,242,853.65	1,445,000	1,519,000	1,400,000	1,519,000	0
RENTS & CONCESSIONS	515,768.94	543,000	388,000	515,000	388,000	0
SALE OF CAPITAL ASSETS	365,441.62	384,000	180,000	3,200,000	180,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	200,989,328.68	240,860,000	242,609,000	245,085,000	234,692,000	(7,917,000)
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,590,597.42	5,591,000	7,146,000	5,591,000	7,146,000	0
STATE - OFF HIGHWAY MOTOR VEHICLE LICENSE FEES	113,773.22	109,000	451,000	100,000	451,000	0
STATE - OTHER	151,895.14	413,000	991,000	117,000	991,000	0
STATE - PROP 172 PUBLIC SAFETY FUNDS	674,721,460.82	666,425,000	666,425,000	686,407,000	689,471,000	23,046,000
STATE - SB 90 MANDATED COSTS	980,500.00	723,000	1,600,000	940,000	1,600,000	0
TRANSFERS IN	30,160,706.77	34,202,000	34,205,000	36,231,000	34,205,000	0
TRIAL COURT SECURITY - STATE REALIGNMENT	171,494,126.66	170,870,000	170,870,000	170,870,000	170,870,000	0
VEHICLE CODE FINES	12,961,771.17	13,106,000	12,117,000	12,327,000	12,117,000	0
TOTAL REVENUE	$1,638,344,725.93	$ 1,658,858,000	$ 1,694,936,000	$ 1,693,609,000	$ 1,708,933,000	$ 13,997,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,920,617,218.59	$ 2,019,615,000	$ 1,909,855,000	$ 2,317,952,000	$ 1,971,531,000	$ 61,676,000
CAFETERIA BENEFIT PLANS	314,383,857.51	329,708,000	339,778,000	395,448,000	348,529,000	8,751,000
COUNTY EMPLOYEE RETIREMENT	392,250,833.21	425,822,000	444,306,000	528,579,000	488,976,000	44,670,000
DENTAL INSURANCE	4,492,080.50	4,668,000	3,596,000	4,766,000	3,583,000	(13,000)
DEPENDENT CARE SPENDING ACCOUNTS	1,456,642.62	1,470,000	2,120,000	2,120,000	2,120,000	0
DISABILITY BENEFITS	5,570,511.82	5,756,000	4,508,000	4,620,000	4,553,000	45,000
FICA (OASDI)	27,611,702.00	27,605,000	26,539,000	31,279,000	27,931,000	1,392,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
HEALTH INSURANCE	7,415,225.24	7,443,000	9,511,000	12,000,000	9,857,000	346,000
LIFE INSURANCE	1,866,788.98	1,960,000	1,503,000	1,963,000	1,521,000	18,000
OTHER EMPLOYEE BENEFITS	3,360,521.37	3,406,000	3,598,000	3,886,000	3,597,000	(1,000)
RETIREE HEALTH INSURANCE	131,569,000.00	108,398,000	152,015,000	156,828,000	163,279,000	11,264,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	1,072,206,373.39	1,125,232,000	1,090,731,000	1,255,136,000	1,136,082,000	45,351,000
SAVINGS PLAN	3,406,352.32	3,575,000	5,160,000	5,619,000	5,327,000	167,000
THRIFT PLAN (HORIZONS)	49,839,972.13	53,333,000	55,874,000	65,953,000	58,371,000	2,497,000
UNEMPLOYMENT INSURANCE	336,212.00	567,000	594,000	594,000	594,000	0
WORKERS' COMPENSATION	143,733,641.17	164,030,000	108,639,000	148,664,000	108,639,000	0
S&EB EXPENDITURE DISTRIBUTION	(1,072,206,373.39)	(1,125,232,000)	(1,090,731,000)	(1,255,136,000)	(1,136,082,000)	(45,351,000)
TOTAL S & E B	3,007,910,559.46	3,157,356,000	3,067,596,000	3,680,271,000	3,198,408,000	130,812,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	16,008,474.35	16,035,000	15,722,000	17,709,000	15,722,000	0
AGRICULTURAL	150.54	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	5,647,053.80	8,889,000	11,328,000	5,313,000	4,040,000	(7,288,000)
COMMUNICATIONS	18,795,990.24	18,588,000	2,644,000	4,185,000	2,644,000	0
COMPUTING-MAINFRAME	8,437,192.51	8,209,000	2,512,000	2,698,000	2,512,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	752,005.57	681,000	846,000	2,758,000	846,000	0
COMPUTING-PERSONAL	11,201,766.59	9,126,000	11,207,000	22,688,000	9,462,000	(1,745,000)
CONTRACTED PROGRAM SERVICES	7,770,956.20	5,842,000	5,696,000	19,490,000	5,696,000	0
FOOD	27,005,366.07	27,155,000	18,264,000	43,286,000	18,264,000	0
HOUSEHOLD EXPENSE	12,350,827.36	10,620,000	10,000,000	11,485,000	10,000,000	0
INFORMATION TECHNOLOGY SECURITY	3,877.10	0	0	500,000	0	0
INFORMATION TECHNOLOGY SERVICES	16,946,378.98	16,906,000	14,661,000	17,240,000	10,061,000	(4,600,000)
INSURANCE	10,246,993.55	13,828,000	7,747,000	7,747,000	7,772,000	25,000
JURY & WITNESS EXPENSE	0.00	0	23,000	22,307,000	23,000	0
MAINTENANCE - EQUIPMENT	37,466,730.84	25,992,000	10,824,000	52,220,000	10,824,000	0
MAINTENANCE-BUILDINGS & IMPRV	14,184,605.18	13,186,000	10,160,000	43,809,000	10,071,000	(89,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	2,662,577.45	2,119,000	1,988,000	2,311,000	1,988,000	0
MEMBERSHIPS	257,299.42	233,000	195,000	215,000	195,000	0
MISCELLANEOUS EXPENSE	(1,635,269.92)	226,000	67,870,000	63,746,000	67,870,000	0
OFFICE EXPENSE	5,138,851.57	4,150,000	5,836,000	37,509,000	4,479,000	(1,357,000)
PROFESSIONAL SERVICES	30,027,208.86	28,350,000	27,161,000	41,827,000	26,649,000	(512,000)
PUBLICATIONS & LEGAL NOTICES	1,095.50	2,000	2,000	7,000	2,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	10,648,999.68	10,578,000	7,206,000	8,293,000	7,206,000	0
RENTS & LEASES - EQUIPMENT	5,805,230.62	4,625,000	2,247,000	4,495,000	2,247,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,539,855.26	2,540,000	2,473,000	5,353,000	2,473,000	0
SPECIAL DEPARTMENTAL EXPENSE	37,561,067.68	35,098,000	32,927,000	70,471,000	32,066,000	(861,000)
TECHNICAL SERVICES	85,033,497.78	67,469,000	44,388,000	56,634,000	44,388,000	0
TELECOMMUNICATIONS	13,848,388.05	9,658,000	7,810,000	53,382,000	4,685,000	(3,125,000)
TRAINING	1,474,694.89	1,349,000	590,000	2,780,000	590,000	0
TRANSPORTATION AND TRAVEL	23,118,814.73	22,167,000	20,423,000	12,241,000	11,423,000	(9,000,000)
UTILITIES	29,614,328.11	31,514,000	20,439,000	23,774,000	20,439,000	0
S & S EXPENDITURE DISTRIBUTION	(29,203,850.45)	(27,025,000)	(87,481,000)	(119,360,000)	(86,630,000)	851,000
TOTAL S & S	403,711,158.11	368,110,000	275,708,000	537,113,000	248,007,000	(27,701,000)

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	5,260,585.12	5,678,000	3,809,000	4,454,000	2,809,000	(1,000,000)
JUDGMENTS & DAMAGES	59,913,322.16	77,554,000	21,751,000	55,049,000	21,751,000	0
RETIREMENT OF OTHER LONG TERM DEBT	26,722,338.05	31,217,000	27,469,000	27,416,000	27,416,000	(53,000)
SUPPORT & CARE OF PERSONS	0.00	0	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	(81,185.90)	103,000	102,000	102,000	102,000	0
TOTAL OTH CHARGES	91,815,059.43	114,552,000	53,331,000	87,221,000	52,278,000	(1,053,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	13,389.51	0	0	39,505,000	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	93,432.50	0	664,000	1,759,000	664,000	0
COMPUTERS, MAINFRAME	42,661.20	0	0	467,000	0	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	2,002,206.12	2,605,000	663,000	11,205,000	663,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	22,129.93	0	0	620,000	0	0
DATA HANDLING EQUIPMENT	(10,827.36)	64,000	45,000	318,000	45,000	0
ELECTRONIC EQUIPMENT	1,304,715.71	883,000	351,000	2,611,000	351,000	0
FOOD PREPARATION EQUIPMENT	0.00	633,000	587,000	2,360,000	587,000	0
MACHINERY EQUIPMENT	555,973.73	204,000	12,000	459,000	12,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	36,978.15	2,500,000	0	936,000	0	0
MEDICAL - FIXED EQUIPMENT	66,356.91	320,000	0	586,000	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	7,112.03	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	228,855.00	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	0.00	29,000	0	715,000	0	0
OFFICE FURNITURE,FIXTURES & EQ	54,258.85	0	87,000	881,000	87,000	0
OTHER EQUIPMENT INSTALLATION	0.00	0	0	62,000	0	0
TANKS-STORAGE & TRANSPORT	0.00	0	0	280,000	0	0
TELECOMMUNICATIONS EQUIPMENT	4,914,367.84	800,000	914,000	51,276,000	914,000	0
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	0.00	0	0	2,892,000	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	2,354,760.36	1,677,000	5,150,000	60,551,000	5,017,000	(133,000)
WATERCRAFT/VESSEL/BARGES/TUGS	9,799.87	0	0	354,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	11,696,170.35	9,715,000	8,473,000	177,837,000	8,340,000	(133,000)
TOTAL CAPITAL ASSETS	11,696,170.35	9,715,000	8,473,000	177,837,000	8,340,000	(133,000)
GROSS TOTAL	$3,515,132,947.35	$ 3,649,733,000	$ 3,405,108,000	$ 4,482,442,000	$ 3,507,033,000	$ 101,925,000
INTRAFUND TRANSFERS	(112,709,516.95)	(109,294,000)	(101,998,000)	(106,641,000)	(105,573,000)	(3,575,000)
NET TOTAL	$3,402,423,430.40	$ 3,540,439,000	$ 3,303,110,000	$ 4,375,801,000	$ 3,401,460,000	$ 98,350,000
NET COUNTY COST	$1,764,078,704.47	$ 1,881,581,000	$ 1,608,174,000	$ 2,682,192,000	$ 1,692,527,000	$ 84,353,000
BUDGETED POSITIONS	18,246.0	18,300.0	18,300.0	20,018.0	18,280.0	(20.0)

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 7,208,395.19	$ 7,434,000	$ 8,588,000	$ 7,247,000	$ 8,900,000	$ 312,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 121,555,629.90	$ 128,658,000	$ 130,555,000	$ 152,381,000	$ 134,969,000	$ 4,414,000
SERVICES & SUPPLIES	28,471,744.19	27,221,000	21,095,000	29,345,000	21,005,000	(90,000)
OTHER CHARGES	78,369.56	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	147,962.65	35,000	36,000	2,017,000	36,000	0
GROSS TOTAL	$ 150,253,706.30	$ 155,914,000	$ 151,686,000	$ 183,743,000	$ 156,010,000	$ 4,324,000
INTRAFUND TRANSFERS	(714,134.60)	(459,000)	(1,044,000)	(1,044,000)	(1,044,000)	0
NET TOTAL	$ 149,539,571.70	$ 155,455,000	$ 150,642,000	$ 182,699,000	$ 154,966,000	$ 4,324,000
NET COUNTY COST	$ 142,331,176.51	$ 148,021,000	$ 142,054,000	$ 175,452,000	$ 146,066,000	$ 4,012,000
BUDGETED POSITIONS	879.0	879.0	879.0	955.0	869.0	(10.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.92	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 91,382.61	$ 0	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	0	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	91,382.61	0	0	0	0	0
GROSS TOTAL	$ 91,382.61	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 91,382.61	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 91,381.69	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 57,881,529.02	$ 37,229,000	$ 47,745,000	$ 47,595,000	$ 50,333,000	$ 2,588,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 124,668,320.07	$ 130,352,000	$ 127,920,000	$ 140,814,000	$ 135,243,000	$ 7,323,000
SERVICES & SUPPLIES	73,629,783.91	56,471,000	34,475,000	46,738,000	34,465,000	(10,000)
OTHER CHARGES	188,080.60	62,000	57,000	57,000	57,000	0
CAPITAL ASSETS - EQUIPMENT	368,038.97	150,000	150,000	318,000	150,000	0
GROSS TOTAL	$ 198,854,223.55	$ 187,035,000	$ 162,602,000	$ 187,927,000	$ 169,915,000	$ 7,313,000
INTRAFUND TRANSFERS	(98,361,358.96)	(98,941,000)	(89,347,000)	(93,990,000)	(92,922,000)	(3,575,000)
NET TOTAL	$ 100,492,864.59	$ 88,094,000	$ 73,255,000	$ 93,937,000	$ 76,993,000	$ 3,738,000
NET COUNTY COST	$ 42,611,335.57	$ 50,865,000	$ 25,510,000	$ 46,342,000	$ 26,660,000	$ 1,150,000
BUDGETED POSITIONS	817.0	817.0	817.0	834.0	814.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 185,969,181.38	$ 197,219,000	$ 203,880,000	$ 198,180,000	$ 204,022,000	$ 142,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 346,362,121.06	$ 364,088,000	$ 364,099,000	$ 462,299,000	$ 379,436,000	$ 15,337,000
SERVICES & SUPPLIES	6,421,720.38	6,954,000	5,622,000	17,425,000	5,622,000	0
OTHER CHARGES	224,657.89	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	11,031,000	0	0
GROSS TOTAL	$ 353,008,499.33	$ 371,042,000	$ 369,721,000	$ 490,755,000	$ 385,058,000	$ 15,337,000
INTRAFUND TRANSFERS	(229,254.00)	(263,000)	(98,000)	(98,000)	(98,000)	0
NET TOTAL	$ 352,779,245.33	$ 370,779,000	$ 369,623,000	$ 490,657,000	$ 384,960,000	$ 15,337,000
NET COUNTY COST	$ 166,810,063.95	$ 173,560,000	$ 165,743,000	$ 292,477,000	$ 180,938,000	$ 15,195,000
BUDGETED POSITIONS	1,994.0	2,084.0	2,084.0	2,104.0	2,084.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 420,581,120.56	$ 440,444,000	$ 444,607,000	$ 458,105,000	$ 454,051,000	$ 9,444,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 848,952,269.78	$ 890,157,000	$ 830,178,000	$ 1,064,718,000	$ 865,854,000	$ 35,676,000
SERVICES & SUPPLIES	86,540,673.60	87,060,000	58,647,000	132,985,000	58,164,000	(483,000)
OTHER CHARGES	1,149,010.81	100,000	100,000	100,000	100,000	0
CAPITAL ASSETS - EQUIPMENT	426,790.01	1,154,000	1,154,000	8,853,000	1,154,000	0
GROSS TOTAL	$ 937,068,744.20	$ 978,471,000	$ 890,079,000	$ 1,206,656,000	$ 925,272,000	$ 35,193,000
INTRAFUND TRANSFERS	(2,005,751.52)	(1,156,000)	(553,000)	(553,000)	(553,000)	0
NET TOTAL	$ 935,062,992.68	$ 977,315,000	$ 889,526,000	$ 1,206,103,000	$ 924,719,000	$ 35,193,000
NET COUNTY COST	$ 514,481,872.12	$ 536,871,000	$ 444,919,000	$ 747,998,000	$ 470,668,000	$ 25,749,000
BUDGETED POSITIONS	5,574.0	5,630.0	5,630.0	6,559.0	5,627.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 60,375,236.04	$ 71,561,000	$ 77,432,000	$ 72,553,000	$ 79,056,000	$ 1,624,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 146,816,071.97	$ 145,004,000	$ 180,133,000	$ 200,797,000	$ 188,078,000	$ 7,945,000
SERVICES & SUPPLIES	4,476,148.61	4,801,000	3,664,000	7,755,000	3,664,000	0
OTHER CHARGES	321,043.56	328,000	459,000	459,000	459,000	0
CAPITAL ASSETS - EQUIPMENT	89,253.95	328,000	328,000	878,000	328,000	0
GROSS TOTAL	$ 151,702,518.09	$ 150,461,000	$ 184,584,000	$ 209,889,000	$ 192,529,000	$ 7,945,000
INTRAFUND TRANSFERS	(1,061,363.53)	(1,328,000)	(1,298,000)	(1,298,000)	(1,298,000)	0
NET TOTAL	$ 150,641,154.56	$ 149,133,000	$ 183,286,000	$ 208,591,000	$ 191,231,000	$ 7,945,000
NET COUNTY COST	$ 90,265,918.52	$ 77,572,000	$ 105,854,000	$ 136,038,000	$ 112,175,000	$ 6,321,000
BUDGETED POSITIONS	713.0	973.0	973.0	1,023.0	973.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 85,039,243.17	$ 89,577,000	$ 99,528,000	$ 85,933,000	$ 94,319,000	$ (5,209,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 347,344,934.54	$ 373,865,000	$ 343,980,000	$ 403,386,000	$ 358,746,000	$ 14,766,000
SERVICES & SUPPLIES	170,483,930.34	158,578,000	126,724,000	245,470,000	100,457,000	(26,267,000)
OTHER CHARGES	87,817,784.71	112,685,000	51,339,000	86,229,000	51,286,000	(53,000)
CAPITAL ASSETS - EQUIPMENT	7,120,679.24	3,412,000	2,340,000	104,683,000	2,308,000	(32,000)
GROSS TOTAL	$ 612,767,328.83	$ 648,540,000	$ 524,383,000	$ 839,768,000	$ 512,797,000	$ (11,586,000)
INTRAFUND TRANSFERS	(4,515,406.01)	(4,476,000)	(3,983,000)	(3,187,000)	(3,187,000)	796,000
NET TOTAL	$ 608,251,922.82	$ 644,064,000	$ 520,400,000	$ 836,581,000	$ 509,610,000	$ (10,790,000)
NET COUNTY COST	$ 523,212,679.65	$ 554,487,000	$ 420,872,000	$ 750,648,000	$ 415,291,000	$ (5,581,000)
BUDGETED POSITIONS	2,284.0	2,271.0	2,271.0	2,481.0	2,269.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,775.22	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (4,775.22)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,072,207,581.79	$ 1,125,232,000	$ 1,090,731,000	$ 1,255,876,000	$ 1,136,082,000	$ 45,351,000
S & EB EXPENDITURE DISTRIBUTION	(1,072,206,373.39)	(1,125,232,000)	(1,090,731,000)	(1,255,876,000)	(1,136,082,000)	(45,351,000)
TOTAL S & E B	1,208.40	0	0	0	0	0
SERVICES & SUPPLIES	33,595,865.27	27,025,000	25,481,000	57,360,000	24,630,000	(851,000)
S & S EXPENDITURE DISTRIBUTION	(29,203,850.45)	(27,025,000)	(25,481,000)	(57,360,000)	(24,630,000)	851,000
TOTAL S & S	4,392,014.82	0	0	0	0	0
OTHER CHARGES	(74,908.53)	0	0	0	0	0
GROSS TOTAL	$ 4,318,314.69	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 4,318,314.69	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 4,318,314.69	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	5,985.0	5,646.0	5,646.0	6,062.0	5,644.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 280,803,323.04	$ 303,671,000	$ 303,671,000	$ 324,369,000	$ 316,247,000	$ 12,576,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 278,660,158.23	$ 298,266,000	$ 298,266,000	$ 319,009,000	$ 310,842,000	$ 12,576,000
SERVICES & SUPPLIES	2,213,137.67	5,405,000	5,405,000	5,360,000	5,405,000	0
GROSS TOTAL	$ 280,873,295.90	$ 303,671,000	$ 303,671,000	$ 324,369,000	$ 316,247,000	$ 12,576,000
NET TOTAL	$ 280,873,295.90	$ 303,671,000	$ 303,671,000	$ 324,369,000	$ 316,247,000	$ 12,576,000
NET COUNTY COST	$ 69,972.86	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 370,006,611.60	$ 333,846,000	$ 331,608,000	$ 303,349,000	$ 311,162,000	$ (20,446,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 612,839,925.30	$ 635,904,000	$ 601,403,000	$ 721,023,000	$ 626,120,000	$ 24,717,000
S & EB EXPENDITURE DISTRIBUTION	0.00	0	0	740,000	0	0
TOTAL S & E B	612,839,925.30	635,904,000	601,403,000	721,763,000	626,120,000	24,717,000
SERVICES & SUPPLIES	24,158,870.53	17,824,000	16,280,000	47,465,000	15,775,000	(505,000)
OTHER CHARGES	2,111,020.83	1,377,000	1,376,000	376,000	376,000	(1,000,000)
CAPITAL ASSETS - EQUIPMENT	3,543,445.53	4,636,000	4,465,000	50,057,000	4,364,000	(101,000)
GROSS TOTAL	$ 642,653,262.19	$ 659,741,000	$ 623,524,000	$ 819,661,000	$ 646,635,000	$ 23,111,000
INTRAFUND TRANSFERS	(5,822,248.33)	(2,671,000)	(5,675,000)	(6,471,000)	(6,471,000)	(796,000)
NET TOTAL	$ 636,831,013.86	$ 657,070,000	$ 617,849,000	$ 813,190,000	$ 640,164,000	$ 22,315,000
NET COUNTY COST	$ 266,824,402.26	$ 323,224,000	$ 286,241,000	$ 509,841,000	$ 329,002,000	$ 42,761,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 170,475,309.79	$ 177,877,000	$ 177,877,000	$ 196,278,000	$ 190,843,000	$ 12,966,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 180,709,920.21	$ 191,062,000	$ 191,062,000	$ 215,104,000	$ 199,120,000	$ 8,058,000
SERVICES & SUPPLIES	2,831,751.45	3,796,000	3,796,000	4,570,000	3,450,000	(346,000)
GROSS TOTAL	$ 183,541,671.66	$ 194,858,000	$ 194,858,000	$ 219,674,000	$ 202,570,000	$ 7,712,000
NET TOTAL	$ 183,541,671.66	$ 194,858,000	$ 194,858,000	$ 219,674,000	$ 202,570,000	$ 7,712,000
NET COUNTY COST	$ 13,066,361.87	$ 16,981,000	$ 16,981,000	$ 23,396,000	$ 11,727,000	$ (5,254,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	169,915,000	92,922,000	50,333,000	26,660,000	814.0
Less Administration	--	--	--	--	--
Net Program Costs	169,915,000	92,922,000	50,333,000	26,660,000	814.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The County Services Division is comprised of both professional and sworn staff and is responsible for the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; providing specialized law enforcement services at County-owned or operated hospitals, healthcare centers, and properties, and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	385,058,000	98,000	204,022,000	180,938,000	2,084.0
Less Administration	--	--	--	--	--
Net Program Costs	385,058,000	98,000	204,022,000	180,938,000	2,084.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Court Services Division provides security services to the Superior Court, serves civil process papers throughout the County, and participates in the recovery of DNA from qualified inmates. Its mission is to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition, it is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, parking enforcement, and temporary restraining order services related to domestic violence.

3. Custody

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	925,272,000	553,000	454,051,000	470,668,000	5,627.0
Less Administration	--	--	--	--	--
Net Program Costs	925,272,000	553,000	454,051,000	470,668,000	5,627.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Custody Division provides care, custody, security, and rehabilitation to all sentenced and pre-trial inmates housed within the Department's jail facilities.

4. Detective

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	192,529,000	1,298,000	79,056,000	112,175,000	973.0
Less Administration	--	--	--	--	--
Net Program Costs	192,529,000	1,298,000	79,056,000	112,175,000	973.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Detective Division is comprised of the Fraud and Cyber Crimes, Homicide, Major Crimes, Narcotics, Operation Safe Streets, and Special Victims Bureaus, as well as the Vehicle Theft Program. It is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and assisting in the preparation of cases for court. When requested, it also provides investigative resources to other law enforcement agencies throughout the County. The Division exists as a separate entity from station detective assignments, and investigators assigned to it are the most experienced and tenured criminal investigators of the Department. The Division also includes the Parole Compliance Unit which works closely with the Probation Department's Community Supervision case managers by providing proactive identification, compliance checks, and apprehension of absconders classified as Post-release Supervised Persons.

5. General Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	512,797,000	3,187,000	94,319,000	415,291,000	2,269.0
Less Administration	--	--	--	--	--
Net Program Costs	512,797,000	3,187,000	94,319,000	415,291,000	2,269.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The General Support budget unit accounts for the Leadership and Training, Technical Services, Facilities Planning, and Facilities Services Divisions. Each division includes various services to maintain day-to-day operations and support long-term departmental initiatives.

6. Patrol Clearing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	--	--	--	--	5,644.0
Less Administration	--	--	--	--	--
Net Program Costs	--	--	--	--	5,644.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol Clearing budget unit accounts for North Patrol, Central Patrol, South Patrol, East Patrol, Homeland Security, Countywide Services, and Transit Policing Divisions. This budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distribution to the Patrol-Unincorporated Areas, Patrol-Contract Cities, and Patrol-Specialized and Unallocated budget units.

7. Patrol–Contract Cities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	316,247,000	--	316,247,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	316,247,000	--	316,247,000	--	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol-Contract Cities budget unit accounts for North, Central, South, and East Patrols Divisions. This budget unit includes law enforcement services to all residents, businesses, and visitors within contract cities served by the Department. It also includes appropriation for deputy salaries and employee benefits, a portion of station support staff, and services and supplies.

8. Patrol–Unincorporated Areas

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	202,570,000	--	190,843,000	11,727,000	--
Less Administration	--	--	--	--	--
Net Program Costs	202,570,000	--	190,843,000	11,727,000	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol-Unincorporated Areas budget unit accounts for North, Central, South, and East Patrols Divisions. This budget unit includes law enforcement services to all residents, businesses, and visitors within unincorporated areas served by the Department. It also includes appropriation for deputy salaries and employee benefits, a portion of station support staff, and services and supplies.

9. Patrol–Specialized and Unallocated

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	646,635,000	6,471,000	311,162,000	329,002,000	--
Less Administration	--	--	--	--	--
Net Program Costs	646,635,000	6,471,000	311,162,000	329,002,000	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol-Specialized and Unallocated budget unit accounts for law enforcement services to Metrolink, Metro, and the Community College Districts. It also includes general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Partnership, and Emergency Operations. Other costs that are expensed in this budget unit include Department support units such as communication and fleet management, personnel services, data systems, fiscal administration, internal affairs, risk management, advanced training, contract law enforcement, and remaining costs associated with station support staff not expensed to the Patrol-Unincorporated Areas and Patrol-Contract Cities budget units.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	156,010,000	1,044,000	8,900,000	146,066,000	869.0
Less Administration	--	--	--	--	--
Net Program Costs	156,010,000	1,044,000	8,900,000	146,066,000	869.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

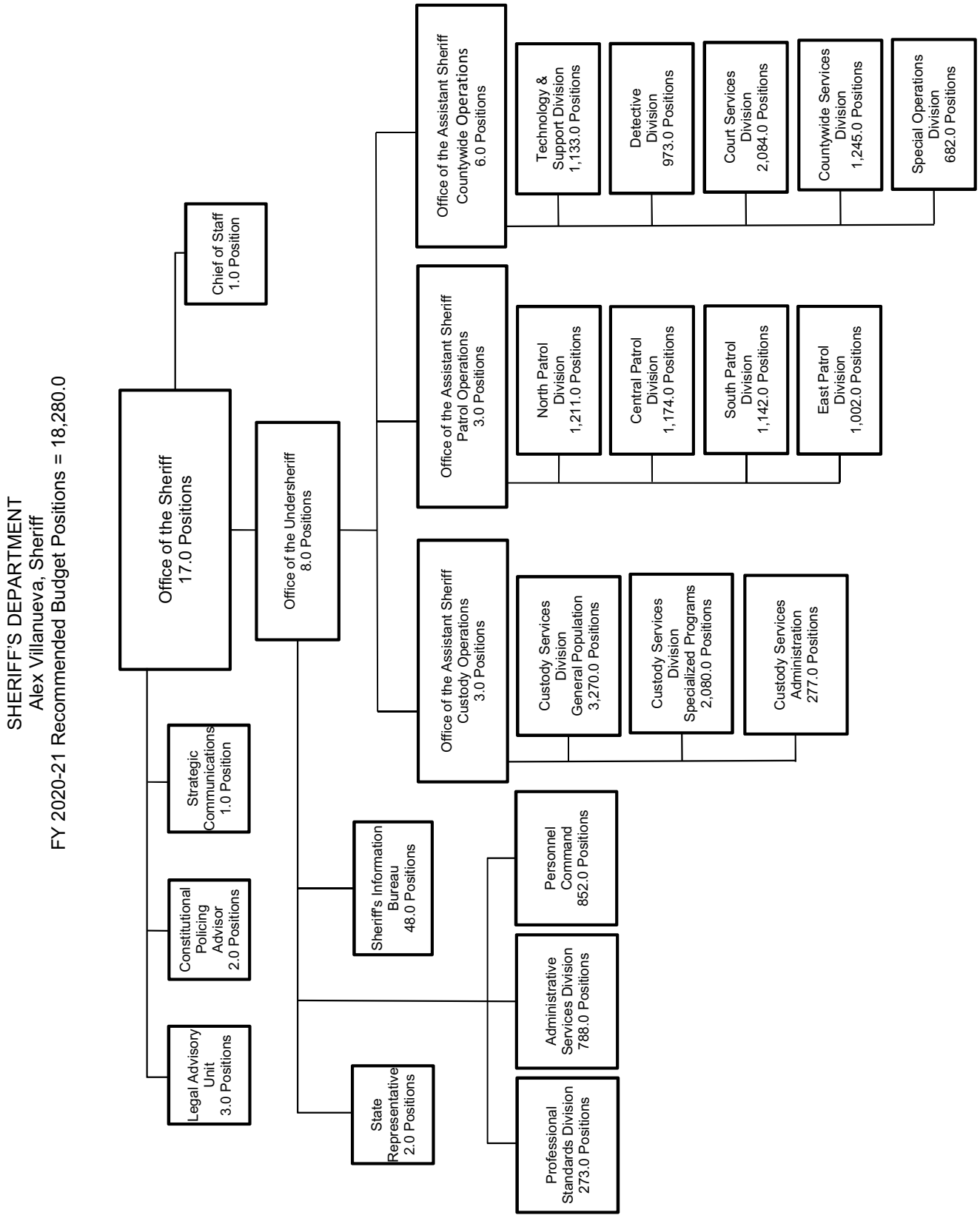
The Administration program consists of both professional and sworn staff in Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. The responsibilities of the program include, but are not limited to, the following: providing administrative staff services to Department executives; acting as liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,507,033,000	105,573,000	1,708,933,000	1,692,527,000	18,280.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	$ 9,684,000
Malibu/Lost Hills	4,935,000
Palmdale	9,575,000
Santa Clarita	10,183,000
West Hollywood	7,821,000
North Patrol TOTAL	**$ 42,198,000**
Avalon	$ 1,229,000
Century	26,830,000
Compton	7,755,000
East Los Angeles	18,486,000
Marina Del Rey	11,897,000
South Los Angeles	16,086,000
Central Patrol TOTAL	**$ 82,283,000**
Carson	$ 8,527,000
Lakewood	42,000
Lomita	587,000
Norwalk	8,212,000
Pico Rivera	6,043,000
South Patrol TOTAL	**$ 23,411,000**
Altadena	$ 7,867,000
Crescenta Valley	4,944,000
Industry	16,309,000
San Dimas	10,238,000
Temple	7,775,000
Walnut	7,545,000
East Patrol TOTAL	**$ 54,678,000**
GRAND TOTAL	**$ 202,570,000**

*Includes direct patrol costs based on FY 2019-20 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.


SHERIFF'S DEPARTMENT
Alex Villanueva, Sheriff
FY 2020-21 Recommended Budget Positions = 18,280.0
Office of the Sheriff
17.0 Positions
Chief of Staff
1.0 Position
Strategic Communications
1.0 Position
Constitutional Policing Advisor
2.0 Positions
Legal Advisory Unit
3.0 Positions
Office of the Undersheriff
8.0 Positions
Sheriff's Information Bureau
48.0 Positions
State Representative
2.0 Positions
Personnel Command
852.0 Positions
Administrative Services Division
788.0 Positions
Professional Standards Division
273.0 Positions
Office of the Assistant Sheriff
Countywide Operations
6.0 Positions
Technology & Support Division
1,133.0 Positions
Detective Division
973.0 Positions
Court Services Division
2,084.0 Positions
Countywide Services Division
1,245.0 Positions
Special Operations Division
682.0 Positions
Office of the Assistant Sheriff
Patrol Operations
3.0 Positions
North Patrol Division
1,211.0 Positions
Central Patrol Division
1,174.0 Positions
South Patrol Division
1,142.0 Positions
East Patrol Division
1,002.0 Positions
Office of the Assistant Sheriff
Custody Operations
3.0 Positions
Custody Services Division
General Population
3,270.0 Positions
Custody Services Division
Specialized Programs
2,080.0 Positions
Custody Services Administration
277.0 Positions

Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,012.05	$ 20,000	$ 20,000	$ 18,000	$ 18,000	$ (2,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 82,346,668.15	$ 97,257,000	$ 92,190,000	$ 90,877,000	$ 90,877,000	$ (1,313,000)
S & S EXPENDITURE DISTRIBUTION	(82,910,144.45)	(97,360,000)	(92,170,000)	(90,859,000)	(90,859,000)	1,311,000
TOTAL S & S	(563,476.30)	(103,000)	20,000	18,000	18,000	(2,000)
OTHER CHARGES	244,000.89	210,000	1,969,000	1,028,000	1,028,000	(941,000)
OC EXPENDITURE DISTRIBUTION	(244,005.83)	(210,000)	(1,969,000)	(1,028,000)	(1,028,000)	941,000
TOTAL OTH CHARGES	(4.94)	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	131,069.60	123,000	200,000	200,000	200,000	0
GROSS TOTAL	$ (432,411.64)	$ 20,000	$ 220,000	$ 218,000	$ 218,000	$ (2,000)
INTRAFUND TRANSFERS	0.00	0	(200,000)	(200,000)	(200,000)	0
NET TOTAL	$ (432,411.64)	$ 20,000	$ 20,000	$ 18,000	$ 18,000	$ (2,000)
NET COUNTY COST	$ (446,423.69)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized budget unit administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment, Enterprise Network, Internet and Administration (ENIA), and other County departments' networks, and telephone utilities administration.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects a: 1) $4.7 million net decrease for telephone utilities; 2) $3.5 million net increase for ENIA; 3) $0.2 million net increase for Voice-over Internet Protocol (VoIP) maintenance and equipment costs; 4) $0.3 million decrease for Criminal Justice Information Systems (CJIS); and 5) $0.9 million decrease for Telecommunications Equipment and Services Master Agreement (TESMA) leases.

Critical/Strategic Planning Initiatives

ISD will continue to enhance the performance of the County's telecommunications system and simultaneously minimize costs.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**94,359,000**	**94,339,000**	**20,000**	**0**	**0.0**
Other Changes					
1. Carrier Costs: Reflects a net decrease in carrier costs primarily due to the elimination of unnecessary telecommunication services, expected completion of the Voting Solutions for All People (VSAP) system for the Registrar-Recorder/County Clerk, and the implementation of work orders for a new telecommunications services master agreement.	(4,743,000)	(4,744,000)	1,000	--	--
2. ENIA: Reflects a net increase primarily due to bandwidth upgrades, Board-approved increases in salaries and employee benefits for ISD support costs, and additional internet data security resources.	3,491,000	3,494,000	(3,000)	--	--
3. VoIP: Reflects a net increase primarily due to Board-approved increases in salaries and employee benefits for ISD support costs, partially offset by the decrease in equipment maintenance costs for the new Cisco Enterprise Agreement.	229,000	229,000	--	--	--
4. CJIS: Reflects a decrease primarily due to lower equipment maintenance costs for the Sheriff's Department.	(290,000)	(290,000)	--	--	--
5. TESMA Leases: Reflects a decrease primarily due to projects that were canceled or delayed.	(941,000)	(941,000)	--	--	--
Total Changes	**(2,254,000)**	**(2,252,000)**	**(2,000)**	**0**	**0.0**
2020-21 Recommended Budget	**92,105,000**	**92,087,000**	**18,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	$ 2,898.17	$ 6,000	$ 6,000	$ 5,000	$ 5,000	$ (1,000)
MISCELLANEOUS	(4.97)	0	0	0	0	0
OTHER SALES	551.47	2,000	2,000	1,000	1,000	(1,000)
RENTS & CONCESSIONS	10,567.38	12,000	12,000	12,000	12,000	0
TOTAL REVENUE	$ 14,012.05	$ 20,000	$ 20,000	$ 18,000	$ 18,000	$ (2,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 165,607.77	$ 236,000	$ 323,000	$ 215,000	$ 215,000	$ (108,000)
COMMUNICATIONS	2,087,585.53	650,000	576,000	685,000	685,000	109,000
COMPUTING-MAINFRAME	4,598,406.41	4,060,000	4,060,000	4,375,000	4,375,000	315,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	823,299.90	822,000	901,000	822,000	822,000	(79,000)
COMPUTING-PERSONAL	188,122.93	319,000	1,953,000	330,000	330,000	(1,623,000)
INFORMATION TECHNOLOGY SECURITY	2,800,980.34	2,534,000	3,074,000	3,688,000	3,688,000	614,000
INFORMATION TECHNOLOGY SERVICES	762,595.78	791,000	641,000	947,000	947,000	306,000
INSURANCE	44,808.41	32,000	32,000	79,000	79,000	47,000
MAINTENANCE-BUILDINGS & IMPRV	165,631.84	0	30,000	12,000	12,000	(18,000)
OFFICE EXPENSE	104,207.01	48,000	50,000	50,000	50,000	0
PROFESSIONAL SERVICES	358,500.00	200,000	370,000	0	0	(370,000)
TECHNICAL SERVICES	99,357.60	99,000	110,000	114,000	114,000	4,000
TELECOMMUNICATIONS	24,493,657.21	27,076,000	26,356,000	27,233,000	27,233,000	877,000
UTILITIES	45,653,907.42	60,390,000	53,714,000	52,327,000	52,327,000	(1,387,000)
S & S EXPENDITURE DISTRIBUTION	(82,910,144.45)	(97,360,000)	(92,170,000)	(90,859,000)	(90,859,000)	1,311,000
TOTAL S & S	(563,476.30)	(103,000)	20,000	18,000	18,000	(2,000)
OTHER CHARGES						
RETIREMENT OF OTHER LONG TERM DEBT	244,000.89	210,000	1,969,000	1,028,000	1,028,000	(941,000)
OC EXPENDITURE DISTRIBUTION	(244,005.83)	(210,000)	(1,969,000)	(1,028,000)	(1,028,000)	941,000
TOTAL OTH CHARGES	(4.94)	0	0	0	0	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	131,069.60	123,000	200,000	200,000	200,000	0
TOTAL CAPITAL ASSETS	131,069.60	123,000	200,000	200,000	200,000	0
GROSS TOTAL	$ (432,411.64)	$ 20,000	$ 220,000	$ 218,000	$ 218,000	$ (2,000)
INTRAFUND TRANSFERS	0.00	0	(200,000)	(200,000)	(200,000)	0
NET TOTAL	$ (432,411.64)	$ 20,000	$ 20,000	$ 18,000	$ 18,000	$ (2,000)
NET COUNTY COST	$ (446,423.69)	$ 0	$ 0	$ 0	$ 0	$ 0

Treasurer and Tax Collector

Keith Knox, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 40,595,804.37	$ 46,143,000	$ 50,425,000	$ 50,699,000	$ 50,699,000	$ 274,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 52,253,476.68	$ 56,850,000	$ 61,710,000	$ 63,520,000	$ 63,421,000	$ 1,711,000
SERVICES & SUPPLIES	28,341,498.34	27,846,000	27,846,000	27,621,000	27,621,000	(225,000)
OTHER CHARGES	370,984.99	470,000	470,000	371,000	371,000	(99,000)
CAPITAL ASSETS - EQUIPMENT	8,758.91	185,000	185,000	55,000	55,000	(130,000)
OTHER FINANCING USES	25,000.00	0	0	0	0	0
GROSS TOTAL	$ 80,999,718.92	$ 85,351,000	$ 90,211,000	$ 91,567,000	$ 91,468,000	$ 1,257,000
INTRAFUND TRANSFERS	(9,538,769.54)	(10,689,000)	(11,267,000)	(11,028,000)	(11,028,000)	239,000
NET TOTAL	$ 71,460,949.38	$ 74,662,000	$ 78,944,000	$ 80,539,000	$ 80,440,000	$ 1,496,000
NET COUNTY COST	$ 30,865,145.01	$ 28,519,000	$ 28,519,000	$ 29,840,000	$ 29,741,000	$ 1,222,000
BUDGETED POSITIONS	531.0	536.0	536.0	529.0	528.0	(8.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The mission of the Treasurer and Tax Collector is to fulfill statutory responsibilities in Treasury, Property Tax Collection, Licensing, and Probate, in a responsible and client-focused manner. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC increase of $1.2 million, primarily due to Board-approved increases in salaries and employee benefits, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. The Recommended Budget also reflects an adjustment to remove prior-year funding that was provided on a one-time basis for storage area network and cameras, roof inspection of the Public Administrator warehouse, Tax Collections Branch workstations, and vehicle replacement.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Determining the readiness to replace the County's legacy property tax system. The Department and Auditor-Controller are beginning an eTax Assessment that will include performing a risk assessment, feasibility study, requirements gap analysis, and options assessment with recommendations.
- Expanding online payment services to include Unsecured Property Taxes. The Department currently accepts online payments for Secured Property Taxes, Business License Renewals, and Collection Services.
- Joining Regional Planning, Public Works, Fire, and Public Health on the EPIC-LA platform. This will greatly improve services to business owners and licensees in the Department's Business Licensing Program by accelerating the review and processing of applications and streamlining communications and workflows between departments.

- Working in conjunction with nonprofit and public agencies and the Los Angeles County Development Authority. The Department evaluated the Chapter 8 program to increase its utilization by nonprofit and public agencies and to streamline the application and clearance processes.
- Expanding methods for engaging constituents and property owners by establishing a pilot outreach campaign via community newspapers, including non-English publications to educate the public about the Department's new website and online tax payment options. This includes placing short advertisements, in the language of each publication (e.g., Spanish, Chinese, Korean, Armenian, Vietnamese, Tagalog, and Farsi), in various media outlets throughout the County.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**90,211,000**	**11,267,000**	**50,425,000**	**28,519,000**	**536.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,856,000	--	692,000	1,164,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	515,000	--	192,000	323,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	448,000	--	295,000	153,000	--
4. Unavoidable: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit decreases and medical cost trends.	(88,000)	--	(88,000)	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the storage area network and cameras, roof inspection of the Public Administrator warehouse, Tax Collections Branch workstations, and vehicle replacement.	(419,000)	--	--	(419,000)	--
6. Public Administrator: Reflects the addition of 3.0 positions to address operational needs, offset by the deletion of 3.0 positions and associated revenue.	56,000	--	56,000	--	--
7. Tax Collection and Public Finance: Reflects the deletion of 8.0 vacant positions and the associated offsetting revenue.	(703,000)	--	(703,000)	--	(8.0)
8. Ministerial Adjustments: Reflects the realignment of various services and supplies, intrafund transfers, and revenue based on current trends.	(409,000)	(239,000)	(170,000)	--	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	1,000	--	--	1,000	--
Total Changes	**1,257,000**	**(239,000)**	**274,000**	**1,222,000**	**(8.0)**
2020-21 Recommended Budget	**91,468,000**	**11,028,000**	**50,699,000**	**29,741,000**	**528.0**

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 27,595,192.40	$ 30,333,000	$ 32,496,000	$ 33,025,000	$ 33,025,000	$ 529,000
BUSINESS LICENSES	1,296,694.85	1,725,000	1,800,000	1,800,000	1,800,000	0
CHARGES FOR SERVICES - OTHER	1,271,828.03	1,984,000	2,319,000	2,507,000	2,507,000	188,000
CIVIL PROCESS SERVICES	30,933.73	41,000	35,000	41,000	41,000	6,000
CONTRACT CITIES SERVICES COST RECOVERY	53,631.57	70,000	75,000	75,000	75,000	0
COURT FEES & COSTS	2,540.00	14,000	14,000	14,000	14,000	0
ESTATE FEES	1,357,061.49	2,575,000	2,672,000	2,600,000	2,600,000	(72,000)
HOSPITAL OVERHEAD	632,868.75	221,000	227,000	91,000	91,000	(136,000)
INHERITANCE TAX FEES	563,159.91	621,000	808,000	850,000	850,000	42,000
LAW ENFORCEMENT SERVICES	253,914.01	268,000	250,000	256,000	256,000	6,000
LEGAL SERVICES	511.79	1,000	1,000	1,000	1,000	0
LIBRARY SERVICES	11,529.18	20,000	66,000	66,000	66,000	0
MISCELLANEOUS	5,071,434.31	5,218,000	6,430,000	6,091,000	6,091,000	(339,000)
OTHER GOVERNMENTAL AGENCIES	100,434.60	140,000	105,000	140,000	140,000	35,000
OTHER SALES	79,406.18	90,000	100,000	100,000	100,000	0
OTHER TAXES	20,287.42	21,000	0	25,000	25,000	25,000
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,251,745.99	2,749,000	3,002,000	3,002,000	3,002,000	0
RECORDING FEES	2,630.16	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	0.00	10,000	10,000	0	0	(10,000)
SETTLEMENTS	0.00	10,000	10,000	10,000	10,000	0
TRANSFERS IN	0.00	27,000	0	0	0	0
TOTAL REVENUE	$ 40,595,804.37	$ 46,143,000	$ 50,425,000	$ 50,699,000	$ 50,699,000	$ 274,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 30,514,881.81	$ 34,331,000	$ 37,723,000	$ 39,035,000	$ 38,979,000	$ 1,256,000
CAFETERIA BENEFIT PLANS	7,841,267.37	8,131,000	8,759,000	8,449,000	8,423,000	(336,000)
COUNTY EMPLOYEE RETIREMENT	5,816,875.92	6,094,000	6,357,000	6,969,000	6,957,000	600,000
DENTAL INSURANCE	156,066.73	156,000	165,000	156,000	155,000	(10,000)
DEPENDENT CARE SPENDING ACCOUNTS	29,521.53	31,000	42,000	42,000	42,000	0
DISABILITY BENEFITS	465,005.64	339,000	388,000	371,000	371,000	(17,000)
FICA (OASDI)	448,236.05	509,000	540,000	535,000	534,000	(6,000)
HEALTH INSURANCE	792,329.41	791,000	847,000	820,000	820,000	(27,000)
LIFE INSURANCE	111,006.35	53,000	57,000	56,000	56,000	(1,000)
OTHER EMPLOYEE BENEFITS	6,708.00	4,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	3,642,000.00	4,065,000	4,095,000	4,543,000	4,543,000	448,000
SAVINGS PLAN	440,565.11	459,000	588,000	477,000	477,000	(111,000)
THRIFT PLAN (HORIZONS)	955,853.45	975,000	1,018,000	1,008,000	1,005,000	(13,000)
UNEMPLOYMENT INSURANCE	6,593.00	12,000	14,000	14,000	14,000	0
WORKERS' COMPENSATION	1,026,566.31	900,000	1,110,000	1,038,000	1,038,000	(72,000)
TOTAL S & E B	52,253,476.68	56,850,000	61,710,000	63,520,000	63,421,000	1,711,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,884,721.47	4,945,000	5,295,000	5,423,000	5,423,000	128,000
CLOTHING & PERSONAL SUPPLIES	2,652.35	2,000	2,000	2,000	2,000	0

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
COMMUNICATIONS	72,778.90	92,000	115,000	85,000	85,000	(30,000)
COMPUTING-MAINFRAME	3,556,282.66	4,130,000	3,852,000	4,225,000	4,225,000	373,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	17,065.00	17,000	64,000	18,000	18,000	(46,000)
COMPUTING-PERSONAL	335,702.81	179,000	256,000	169,000	169,000	(87,000)
HOUSEHOLD EXPENSE	10,045.79	225,000	143,000	36,000	36,000	(107,000)
INFORMATION TECHNOLOGY SECURITY	175,594.00	180,000	181,000	186,000	186,000	5,000
INFORMATION TECHNOLOGY SERVICES	6,012,201.88	2,298,000	2,168,000	2,283,000	2,283,000	115,000
INSURANCE	103,182.06	106,000	103,000	111,000	111,000	8,000
MAINTENANCE - EQUIPMENT	189,508.93	184,000	149,000	158,000	158,000	9,000
MAINTENANCE-BUILDINGS & IMPRV	2,167,272.08	2,717,000	2,604,000	2,304,000	2,304,000	(300,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	1,001.49	1,000	3,000	3,000	3,000	0
MEMBERSHIPS	14,465.00	15,000	18,000	17,000	17,000	(1,000)
MISCELLANEOUS EXPENSE	52,634.41	72,000	71,000	75,000	75,000	4,000
OFFICE EXPENSE	3,590,242.23	4,352,000	4,299,000	4,499,000	4,499,000	200,000
PROFESSIONAL SERVICES	1,379,060.83	1,701,000	1,747,000	1,434,000	1,434,000	(313,000)
PUBLICATIONS & LEGAL NOTICES	590,985.22	650,000	800,000	700,000	700,000	(100,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	11,056.59	12,000	13,000	13,000	13,000	0
RENTS & LEASES - EQUIPMENT	126,713.07	119,000	140,000	144,000	144,000	4,000
SMALL TOOLS & MINOR EQUIPMENT	2,461.27	4,000	4,000	3,000	3,000	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	581,317.95	637,000	821,000	687,000	687,000	(134,000)
TECHNICAL SERVICES	1,897,304.53	1,996,000	1,755,000	1,887,000	1,887,000	132,000
TELECOMMUNICATIONS	1,353,625.77	1,377,000	1,353,000	1,395,000	1,395,000	42,000
TRAINING	52,431.80	85,000	97,000	103,000	103,000	6,000
TRANSPORTATION AND TRAVEL	150,518.02	170,000	212,000	209,000	209,000	(3,000)
UTILITIES	1,010,672.23	1,580,000	1,581,000	1,452,000	1,452,000	(129,000)
TOTAL S & S	28,341,498.34	27,846,000	27,846,000	27,621,000	27,621,000	(225,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	45,655.12	46,000	46,000	44,000	44,000	(2,000)
JUDGMENTS & DAMAGES	11,364.78	111,000	111,000	8,000	8,000	(103,000)
RETIREMENT OF OTHER LONG TERM DEBT	311,661.98	312,000	312,000	315,000	315,000	3,000
TAXES & ASSESSMENTS	2,303.11	1,000	1,000	4,000	4,000	3,000
TOTAL OTH CHARGES	370,984.99	470,000	470,000	371,000	371,000	(99,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	65,000	100,000	0	0	(100,000)
ELECTRONIC EQUIPMENT	0.00	20,000	17,000	55,000	55,000	38,000
MACHINERY EQUIPMENT	8,758.91	0	12,000	0	0	(12,000)
TELECOMMUNICATIONS EQUIPMENT	0.00	45,000	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	55,000	56,000	0	0	(56,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	8,758.91	185,000	185,000	55,000	55,000	(130,000)
TOTAL CAPITAL ASSETS	8,758.91	185,000	185,000	55,000	55,000	(130,000)

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
TRANSFERS OUT	25,000.00	0	0	0	0	0
TOTAL OTH FIN USES	25,000.00	0	0	0	0	0
GROSS TOTAL	$ 80,999,718.92	$ 85,351,000	$ 90,211,000	$ 91,567,000	$ 91,468,000	$ 1,257,000
INTRAFUND TRANSFERS	(9,538,769.54)	(10,689,000)	(11,267,000)	(11,028,000)	(11,028,000)	239,000
NET TOTAL	$ 71,460,949.38	$ 74,662,000	$ 78,944,000	$ 80,539,000	$ 80,440,000	$ 1,496,000
NET COUNTY COST	$ 30,865,145.01	$ 28,519,000	$ 28,519,000	$ 29,840,000	$ 29,741,000	$ 1,222,000
BUDGETED POSITIONS	531.0	536.0	536.0	529.0	528.0	(8.0)

Departmental Program Summary

1. Treasury Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,616,000	2,570,000	15,686,000	1,360,000	107.0
Less Administration	--	--	--	--	--
Net Program Costs	19,616,000	2,570,000	15,686,000	1,360,000	107.0

Authority: Mandated program – California Government Code section 27000-27121 and County Code Section 2.52.

Administers and manages the County Treasury, which provides for the collection, custody, borrowing, investments, and disbursement of County funds, including general, trust, school, and special district funds. Also provides cash management services to 12 cities/agencies, 115 school districts, and administers 254 bank accounts for County departments, school districts, and special districts.

2. Tax Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	37,338,000	4,432,000	29,435,000	3,471,000	234.0
Less Administration	--	--	--	--	--
Net Program Costs	37,338,000	4,432,000	29,435,000	3,471,000	234.0

Authority: Mandated program – California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

Bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,687,000	3,635,000	4,811,000	5,241,000	91.0
Less Administration	--	--	--	--	--
Net Program Costs	13,387,000	3,635,000	4,811,000	5,241,000	91.0

Authority: Mandated program – California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

Investigates approximately 2,500 estates annually for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate. Also administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

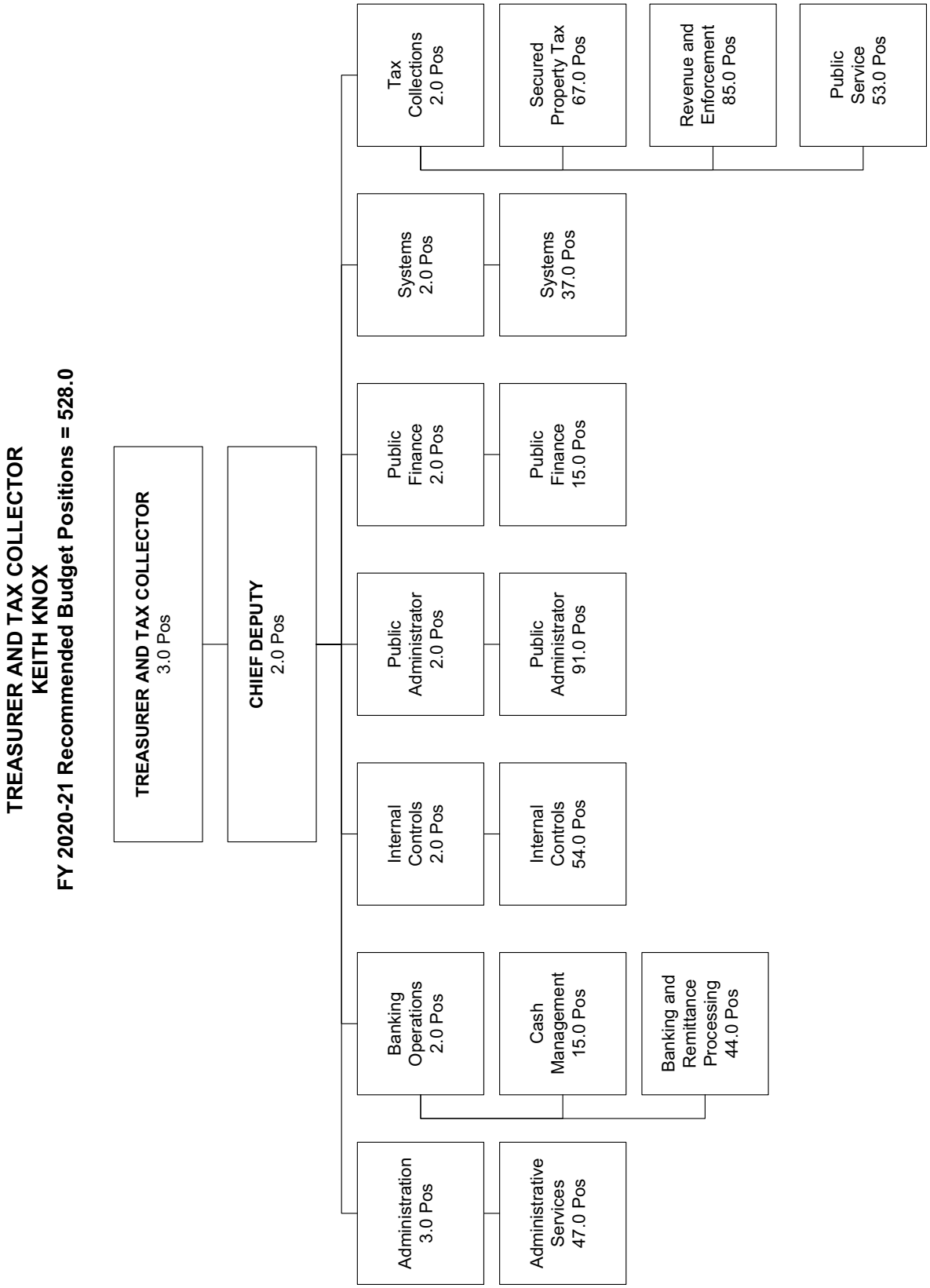
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,827,000	391,000	767,000	19,669,000	96.0
Less Administration	--	--	--	--	--
Net Program Costs	20,827,000	391,000	767,000	19,669,000	96.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	91,468,000	11,028,000	50,699,000	29,741,000	528.0


TREASURER AND TAX COLLECTOR
KEITH KNOX
FY 2020-21 Recommended Budget Positions = 528.0
TREASURER AND TAX COLLECTOR
3.0 Pos
CHIEF DEPUTY
2.0 Pos
Administration
3.0 Pos
Banking Operations
2.0 Pos
Internal Controls
2.0 Pos
Public Administrator
2.0 Pos
Public Finance
2.0 Pos
Systems
2.0 Pos
Tax Collections
2.0 Pos
Administrative Services
47.0 Pos
Cash Management
15.0 Pos
Banking and Remittance Processing
44.0 Pos
Internal Controls
54.0 Pos
Public Administrator
91.0 Pos
Public Finance
15.0 Pos
Systems
37.0 Pos
Secured Property Tax
67.0 Pos
Revenue and Enforcement
85.0 Pos
Public Service
53.0 Pos

Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 74,574,853.62	$ 77,615,000	$ 89,197,000	$ 89,492,000	$ 89,492,000	$ 295,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 39,374,424.71	$ 42,678,000	$ 44,290,000	$ 42,585,000	$ 42,585,000	$ (1,705,000)
SERVICES & SUPPLIES	66,998,644.70	71,969,000	75,488,000	78,188,000	78,188,000	2,700,000
OTHER CHARGES	282,198,944.50	282,199,000	283,501,000	283,501,000	283,501,000	0
GROSS TOTAL	$ 388,572,013.91	$ 396,846,000	$ 403,279,000	$ 404,274,000	$ 404,274,000	$ 995,000
NET COUNTY COST	$ 313,997,160.29	$ 319,231,000	$ 314,082,000	$ 314,782,000	$ 314,782,000	$ 700,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from counties to the State and requires that counties make a County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects funding for the County's $283.5 million MOE payment to the State, which is comprised of $245.9 million base MOE and $37.6 million CFP. In addition, the budget includes $120.8 million for court-related expenditures that are the County's responsibility, offset by $89.5 million in revenues. The Recommended Budget also reflects an increase in funding for mandated legal representation and other associated legal costs for those who are deemed indigent and Board-approved increases in employee benefits.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**403,279,000**	**0**	**89,197,000**	**314,082,000**	**50.0**
New/Expanded Programs					
1. Indigent Defense: Reflects an increase in funding for the defense of indigent defendants in the justice system primarily due to increases in claims and adult and juvenile criminal, probate, and mental health cases.	2,700,000	--	--	2,700,000	--
Other Changes					
1. Salaries and Wages: Primarily reflects Court-approved increases in salaries and wages.	144,000	--	144,000	--	--
2. Employee Benefits: Primarily reflects Board-approved increases in health insurance subsidies.	64,000	--	64,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	30,000	--	30,000	--	--
4. Retiree Health: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	57,000	--	57,000	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for settlement costs.	(2,000,000)	--	--	(2,000,000)	--
Total Changes	**995,000**	**0**	**295,000**	**700,000**	**0.0**
2020-21 Recommended Budget	**404,274,000**	**0**	**89,492,000**	**314,782,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COURT FEES & COSTS	$ (2,661,420.43)	$ (2,836,000)	$ 247,000	$ 247,000	$ 247,000	$ 0
FORFEITURES & PENALTIES	13,655.43	19,000	13,000	13,000	13,000	0
LEGAL SERVICES	1,321,236.55	1,154,000	1,752,000	1,752,000	1,752,000	0
MISCELLANEOUS	31,383.46	26,000	43,000	43,000	43,000	0
OTHER COURT FINES	72,510,668.53	75,895,000	83,558,000	83,853,000	83,853,000	295,000
OTHER LICENSES & PERMITS	175,040.00	191,000	183,000	183,000	183,000	0
RECORDING FEES	105,550.00	111,000	120,000	120,000	120,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	0	49,000	49,000	49,000	0
VEHICLE CODE FINES	3,078,740.08	3,055,000	3,232,000	3,232,000	3,232,000	0
TOTAL REVENUE	$ 74,574,853.62	$ 77,615,000	$ 89,197,000	$ 89,492,000	$ 89,492,000	$ 295,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,439,531.20	$ 2,466,000	$ 2,977,000	$ 3,110,000	$ 3,110,000	$ 133,000
CAFETERIA BENEFIT PLANS	20,128,681.01	23,294,000	23,554,000	22,198,000	22,163,000	(1,391,000)
COUNTY EMPLOYEE RETIREMENT	489,015.64	498,000	565,000	595,000	595,000	30,000
DENTAL INSURANCE	30,500.37	31,000	13,000	13,000	32,000	19,000
DEPENDENT CARE SPENDING ACCOUNTS	26,843.97	31,000	96,000	96,000	89,000	(7,000)
DISABILITY BENEFITS	1,222,613.27	1,277,000	2,411,000	2,411,000	2,411,000	0
FICA (OASDI)	33,810.32	36,000	40,000	41,000	41,000	1,000
HEALTH INSURANCE	757,039.28	800,000	742,000	767,000	767,000	25,000
LIFE INSURANCE	1,380,078.33	0	0	0	0	0
OTHER EMPLOYEE BENEFITS	4,402,690.00	4,900,000	4,622,000	4,622,000	4,622,000	0
RETIREE HEALTH INSURANCE	263,730.61	263,000	288,000	345,000	345,000	57,000
SAVINGS PLAN	4,944,833.18	5,471,000	4,862,000	4,565,000	4,565,000	(297,000)
THRIFT PLAN (HORIZONS)	3,174,685.08	3,519,000	4,041,000	3,743,000	3,766,000	(275,000)
WORKERS' COMPENSATION	80,372.45	92,000	79,000	79,000	79,000	0
TOTAL S & E B	39,374,424.71	42,678,000	44,290,000	42,585,000	42,585,000	(1,705,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	8,169,946.73	9,439,000	15,510,000	15,510,000	15,510,000	0
COMPUTING-PERSONAL	631.79	0	0	0	0	0
HOUSEHOLD EXPENSE	30.96	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	13,192.00	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	692,712.35	700,000	1,250,000	750,000	700,000	(550,000)
MAINTENANCE-BUILDINGS & IMPRV	126,556.63	126,000	135,000	135,000	135,000	0
MEMBERSHIPS	100.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	2,134.42	1,000	33,000	33,000	33,000	0
OFFICE EXPENSE	45,355.33	60,000	185,000	155,000	155,000	(30,000)
PROFESSIONAL SERVICES	57,492,396.47	61,170,000	57,553,000	60,983,000	61,173,000	3,620,000
TECHNICAL SERVICES	451,290.92	460,000	800,000	600,000	460,000	(340,000)
TRANSPORTATION AND TRAVEL	4,297.10	0	9,000	9,000	9,000	0
TOTAL S & S	66,998,644.70	71,969,000	75,488,000	78,188,000	78,188,000	2,700,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	224.50	0	0	0	0	0

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
TRIAL COURT-MAINTENANCE OF EFFORT	282,198,720.00	282,199,000	283,501,000	283,501,000	283,501,000	0
TOTAL OTH CHARGES	282,198,944.50	282,199,000	283,501,000	283,501,000	283,501,000	0
GROSS TOTAL	$ 388,572,013.91	$ 396,846,000	$ 403,279,000	$ 404,274,000	$ 404,274,000	$ 995,000
NET TOTAL	388,572,013.91	396,846,000	403,279,000	404,274,000	404,274,000	995,000
NET COUNTY COST	$ 313,997,160.29	$ 319,231,000	$ 314,082,000	$ 314,782,000	$ 314,782,000	$ 700,000
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 28,136,249.58	$ 38,366,000	$ 44,847,000	$ 43,231,000	$ 43,231,000	$ (1,616,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 164,207,227.89	$ 192,604,000	$ 211,230,000	$ 217,139,000	$ 211,139,000	$ (91,000)
S & S EXPENDITURE DISTRIBUTION	(140,747,096.89)	(157,997,000)	(170,341,000)	(174,706,000)	(174,706,000)	(4,365,000)
TOTAL S & S	23,460,131.00	34,607,000	40,889,000	42,433,000	36,433,000	(4,456,000)
OTHER CHARGES	4,982,603.00	9,310,000	10,310,000	9,085,000	9,085,000	(1,225,000)
OC EXPENDITURE DISTRIBUTION	(2,161,855.90)	(2,188,000)	(3,188,000)	(1,914,000)	(1,914,000)	1,274,000
TOTAL OTH CHARGES	2,820,747.10	7,122,000	7,122,000	7,171,000	7,171,000	49,000
GROSS TOTAL	$ 26,280,878.10	$ 41,729,000	$ 48,011,000	$ 49,604,000	$ 43,604,000	$ (4,407,000)
INTRAFUND TRANSFERS	(181,880.64)	(182,000)	(21,000)	(182,000)	(182,000)	(161,000)
NET TOTAL	$ 26,098,997.46	$ 41,547,000	$ 47,990,000	$ 49,422,000	$ 43,422,000	$ (4,568,000)
NET COUNTY COST	$ (2,037,252.12)	$ 3,181,000	$ 3,143,000	$ 6,191,000	$ 191,000	$ (2,952,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Utilities budget is centrally administered by the Internal Services Department (ISD) to fund utility costs including electricity, natural gas, water, and industrial waste collection, as well as energy management leadership programs, various regulatory and legal activities, and the day-to-day operations of the County cogeneration and power plants.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $3.0 million primarily due to the removal of prior-year funding that was provided on a one-time basis for energy efficiency projects throughout various County facilities. The budget also reflects increases in funding for electricity, power plant operations, Southern California Regional Energy Network (SoCalREN), Benchmarking Program funded by California Energy Commission (CEC), Healthy Stores Refrigeration Grant (HSRG), Barakat settlement, and energy management programs. These increases are partially offset by decreases in natural gas, Public Agency Revolving Loan Fund, Energy Investment Program (EIP), California Public Utilities Commission (CPUC) Partnership Program, Better Buildings Program (BBP), Energy Efficiency Conservation Block Grant (EECBG), water, and other utilities.

Critical/Strategic Planning Initiatives

Continue to complete energy retrofit projects, accelerate energy efficiency and renewable projects, and centrally administer utilities costs throughout the County.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**221,540,000**	**173,550,000**	**44,847,000**	**3,143,000**	**0.0**
Other Changes					
1. Electricity: Reflects an increase in funding based on the current year expenditure and consumption trends along with the anticipated electricity rate increases from various utility companies.	3,619,000	3,440,000	129,000	50,000	--
2. Natural Gas: Reflects a decrease in funding based on the anticipated re-negotiated contract price for non-core natural gas and the discontinuation of the cogeneration operation at the Pitchess Power Plant.	(2,250,000)	(1,219,000)	(1,026,000)	(5,000)	--
3. Water and Other Utilities: Reflects a decrease in funding based on the current year expenditure, consumption trends, and anticipated water and industrial waste rate increases from various water companies.	(91,000)	(21,000)	(70,000)	--	--
4. Power Plant Operations: Reflects a net increase in funding primarily due to the Board-approved salary adjustments and projected increases in employee benefits, partially offset by the reduction in the Cap and Trade Program cost for carbon emission reduction due to the discontinuation of the cogeneration operation at the Pitchess Power Plant.	428,000	260,000	165,000	3,000	--
5. Energy Management Programs: Reflects an increase in funding primarily due to the Board-approved salary adjustments and projected increases in employee benefits, as well as additional resources to implement and monitor the various energy projects throughout the County.	797,000	792,000	5,000	--	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Energy Revolving Loan Fund to finance efficiency projects.	(3,000,000)	--	--	(3,000,000)	--
7. Public Agency Revolving Loan Fund: Reflects a decrease in funding for the Los Angeles County Public Agency Revolving Loan Fund program.	(1,200,000)	--	(1,200,000)	--	--
8. Benchmarking Program: Reflects an increase in funding for the Benchmarking Program from the CEC.	1,000,000	--	1,000,000	--	--
9. CPUC Partnership Program: Reflects a decrease in funding due to the expiration of the CPUC Partnership Program.	(800,000)	--	(800,000)	--	--
10. EIP: Reflects a decrease in funding for EIP projects identified throughout the County.	(647,000)	--	(647,000)	--	--
11. Projects Funded by SoCalREN: Reflects an increase in grant funding.	533,000	--	533,000	--	--
12. EECBG – BBP: Reflects a decrease in funding for the remaining balance of the BBP fund.	(199,000)	--	(199,000)	--	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. HSRG: Reflects an increase in funding for the HSRG.	578,000	--	578,000	--	--
14. EECBG: Reflects a decrease in funding for the remaining balance of the EECBG.	(104,000)	--	(104,000)	--	--
15. Barakat Settlement: Reflects an increase in funding for the Energy Cost Adjustment Factor projects funded by the Barakat agreement with Department of Water and Power for electricity overcharges to public agencies.	20,000	--	20,000	--	--
Total Changes	**(1,316,000)**	**3,252,000**	**(1,616,000)**	**(2,952,000)**	**0.0**
2020-21 Recommended Budget	**220,224,000**	**176,802,000**	**43,231,000**	**191,000**	**0.0**

Critical and Unmet Needs

The Utilities budget's unmet needs include one-time funding of $6.0 million to augment ISD's existing Revolving Loan Fund on an annual basis for the next five years. The funds will be used to continuously support energy saving deferred maintenance projects, and to accelerate energy efficiency and renewable projects within County facilities.

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,925,012.85	$ 1,922,000	$ 2,370,000	$ 2,232,000	$ 2,232,000	$ (138,000)
FEDERAL - OTHER	(1,019,677.95)	1,691,000	5,906,000	4,756,000	4,756,000	(1,150,000)
INTEREST	1,128.67	2,000	2,000	2,000	2,000	0
ISD SERVICES	9,557,713.70	11,023,000	12,360,000	11,721,000	11,721,000	(639,000)
MISCELLANEOUS	44,915.07	10,000	10,000	10,000	10,000	0
STATE - ENERGY GRANTS	17,488,897.93	23,718,000	24,199,000	24,510,000	24,510,000	311,000
STATE - OTHER	138,259.31	0	0	0	0	0
TOTAL REVENUE	$ 28,136,249.58	$ 38,366,000	$ 44,847,000	$ 43,231,000	$ 43,231,000	$ (1,616,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 578,824.34	$ 668,000	$ 833,000	$ 862,000	$ 862,000	$ 29,000
CLOTHING & PERSONAL SUPPLIES	18,209.20	35,000	55,000	43,000	43,000	(12,000)
COMMUNICATIONS	4,773.33	27,000	29,000	33,000	33,000	4,000
COMPUTING-MAINFRAME	9,445.28	10,000	38,000	12,000	12,000	(26,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	61,203.92	73,000	80,000	49,000	49,000	(31,000)
COMPUTING-PERSONAL	70,693.10	63,000	26,000	77,000	77,000	51,000
CONTRACTED PROGRAM SERVICES	1,481.54	2,000	2,000	2,000	2,000	0
FOOD	4,975.53	8,000	9,000	10,000	10,000	1,000
HOUSEHOLD EXPENSE	24,820.06	120,000	202,000	148,000	148,000	(54,000)
INFORMATION TECHNOLOGY SERVICES	976,272.34	976,000	1,053,000	947,000	947,000	(106,000)
INSURANCE	373,975.11	536,000	195,000	641,000	641,000	446,000
MAINTENANCE - EQUIPMENT	851,422.84	3,835,000	5,849,000	4,716,000	4,716,000	(1,133,000)
MAINTENANCE-BUILDINGS & IMPRV	2,892,172.86	4,666,000	6,478,000	5,521,000	5,521,000	(957,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	223,011.08	493,000	662,000	606,000	606,000	(56,000)
MEMBERSHIPS	14,593.00	66,000	88,000	82,000	82,000	(6,000)
MISCELLANEOUS EXPENSE	724.55	8,000	17,000	10,000	10,000	(7,000)
OFFICE EXPENSE	9,943.53	37,000	187,000	46,000	46,000	(141,000)
PROFESSIONAL SERVICES	12,827,206.98	20,604,000	20,073,000	25,320,000	19,320,000	(753,000)
RENTS & LEASES - EQUIPMENT	23,354.17	44,000	71,000	54,000	54,000	(17,000)
SMALL TOOLS & MINOR EQUIPMENT	102,158.55	595,000	1,003,000	732,000	732,000	(271,000)
SPECIAL DEPARTMENTAL EXPENSE	727,948.13	1,257,000	1,457,000	1,545,000	1,545,000	88,000
TECHNICAL SERVICES	21,836,512.80	24,986,000	26,131,000	27,768,000	27,768,000	1,637,000
TELECOMMUNICATIONS	19,139.91	26,000	36,000	27,000	27,000	(9,000)
TRANSPORTATION AND TRAVEL	196,549.54	1,205,000	1,548,000	1,482,000	1,482,000	(66,000)
UTILITIES	122,357,816.20	132,264,000	145,108,000	146,406,000	146,406,000	1,298,000
S & S EXPENDITURE DISTRIBUTION	(140,747,096.89)	(157,997,000)	(170,341,000)	(174,706,000)	(174,706,000)	(4,365,000)
TOTAL S & S	23,460,131.00	34,607,000	40,889,000	42,433,000	36,433,000	(4,456,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	2,475,200.00	2,500,000	2,500,000	1,275,000	1,275,000	(1,225,000)
RETIREMENT OF OTHER LONG TERM DEBT	0.00	0	1,000,000	1,000,000	1,000,000	0
SUPPORT & CARE OF PERSONS	2,507,403.00	6,810,000	6,810,000	6,810,000	6,810,000	0
OC EXPENDITURE DISTRIBUTION	(2,161,855.90)	(2,188,000)	(3,188,000)	(1,914,000)	(1,914,000)	1,274,000
TOTAL OTH CHARGES	2,820,747.10	7,122,000	7,122,000	7,171,000	7,171,000	49,000

UTILITIES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
GROSS TOTAL	$ 26,280,878.10	$ 41,729,000	$ 48,011,000	$ 49,604,000	$ 43,604,000	$ (4,407,000)
INTRAFUND TRANSFERS	(181,880.64)	(182,000)	(21,000)	(182,000)	(182,000)	(161,000)
NET TOTAL	$ 26,098,997.46	$ 41,547,000	$ 47,990,000	$ 49,422,000	$ 43,422,000	$ (4,568,000)
NET COUNTY COST	$ (2,037,252.12)	$ 3,181,000	$ 3,143,000	$ 6,191,000	$ 191,000	$ (2,952,000)

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 44,604,153.73	$ 50,404,000	$ 50,404,000	$ 48,840,000	$ 48,840,000	$ (1,564,000)
NET COUNTY COST	$ (44,604,153.73)	$ (50,404,000)	$ (50,404,000)	$ (48,840,000)	$ (48,840,000)	$ 1,564,000
REVENUE DETAIL						
ELECTRIC USER TAX	$ 24,531,964.61	$ 25,753,000	$ 25,753,000	$ 25,753,000	$ 25,753,000	$ 0
GAS USER TAX	6,867,949.07	6,000,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	13,268,402.20	18,651,000	18,651,000	17,087,000	17,087,000	(1,564,000)
ELECTRIC USERS TAX PENALTI	69,339.07	0	0	0	0	0
GAS USERS TAX PENALTIES AN	1,698.60	0	0	0	0	0
COMMUNICATION USERS TAX PE	5,649.18	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	(208,218.07)	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	(22,605.15)	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	89,974.22	0	0	0	0	0
UTILITY USER TAX	$ 44,604,153.73	$ 50,404,000	$ 50,404,000	$ 48,840,000	$ 48,840,000	$ (1,564,000)
TOTAL REVENUE	$ 44,604,153.73	$ 50,404,000	$ 50,404,000	$ 48,840,000	$ 48,840,000	$ (1,564,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2020-21 Budget Message

On November 4, 2008, voters from County unincorporated areas approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Fire, Library, Parks and Recreation, Public Works, Regional Planning, Sheriff, and Workforce Development, Aging and Community Services for various programs within the unincorporated areas.

The 2020-21 Recommended Budget reflects a $1.6 million decrease due to a reduction in communication user tax revenue.

Vehicle License Fees - Realignment

Vehicle License Fees - Realignment Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
REVENUE						
VLFR-HEALTH SERVICES	$ 244,938,033.02	$ 281,824,000	$ 281,824,000	$ 282,829,000	$ 282,829,000	$ 1,005,000
VLFR-MENTAL HEALTH	29,282,840.10	29,283,000	29,283,000	29,283,000	29,283,000	0
VLFR-PUBLIC HEALTH	0.00	49,528,000	49,528,000	49,704,000	49,704,000	176,000
VLFR-SOCIAL SERVICES	81,711,614.51	55,292,000	55,292,000	72,038,000	72,038,000	16,746,000
TOTAL REVENUE	355,932,487.63	415,927,000	415,927,000	433,854,000	433,854,000	17,927,000
NET COUNTY COST	$ (355,932,487.63)	$ (415,927,000)	$ (415,927,000)	$ (433,854,000)	$ (433,854,000)	$ (17,927,000)
REVENUE DETAIL						
STATE - 1991 VLF REALIGNMENT						
VLFR-HEALTH SERVICES	$ 244,938,033.02	$ 281,824,000	$ 281,824,000	$ 282,829,000	$ 282,829,000	$ 1,005,000
VLFR-MENTAL HEALTH	29,282,840.10	29,283,000	29,283,000	29,283,000	29,283,000	0
VLFR-PUBLIC HEALTH	0.00	49,528,000	49,528,000	49,704,000	49,704,000	176,000
VLFR-SOCIAL SERVICES	81,711,614.51	55,292,000	55,292,000	72,038,000	72,038,000	16,746,000
TOTAL REVENUE	$ 355,932,487.63	$ 415,927,000	$ 415,927,000	$ 433,854,000	$ 433,854,000	$ 17,927,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2020-21 Budget Message

Vehicle License Fees (VLF) – Realignment is derived from the County's share of statewide motor vehicle license fees. These fees are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health and Public Social Services for various health and social services programs.

The 2020-21 Recommended Budget reflects an increase of $17.9 million due to adjustments to the prior-year VLF Health Services and Public Health base allocations and redirected general growth for Social Services.

Workforce Development, Aging and Community Services

Otto Solorzano, Acting Director

Workforce Development, Aging and Community Services Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 65,089,965.87	$ 83,065,000	$ 94,588,000	$ 93,598,000	$ 92,598,000	$ (1,990,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 62,133,732.06	$ 65,240,000	$ 67,288,000	$ 74,833,000	$ 73,359,000	$ 6,071,000
SERVICES & SUPPLIES	108,269,178.37	131,269,000	142,504,000	142,408,000	116,325,000	(26,179,000)
OTHER CHARGES	609,886.14	747,000	592,000	592,000	592,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	297,000	338,000	50,000	50,000	(288,000)
GROSS TOTAL	$ 171,012,796.57	$ 197,553,000	$ 210,722,000	$ 217,883,000	$ 190,326,000	$ (20,396,000)
INTRAFUND TRANSFERS	(54,820,235.21)	(61,353,000)	(63,003,000)	(68,743,000)	(67,419,000)	(4,416,000)
NET TOTAL	$ 116,192,561.36	$ 136,200,000	$ 147,719,000	$ 149,140,000	$ 122,907,000	$ (24,812,000)
NET COUNTY COST	$ 51,102,595.49	$ 53,135,000	$ 53,131,000	$ 55,542,000	$ 30,309,000	$ (22,822,000)
BUDGETED POSITIONS	566.0	569.0	569.0	600.0	589.0	20.0

Workforce Development, Aging and Community Services - Administration Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 16,866,590.03	$ 18,374,000	$ 20,812,000	$ 21,122,000	$ 20,922,000	$ 110,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 62,133,732.06	$ 65,240,000	$ 67,288,000	$ 74,833,000	$ 73,359,000	$ 6,071,000
SERVICES & SUPPLIES	23,702,170.19	27,738,000	28,565,000	31,295,000	25,741,000	(2,824,000)
OTHER CHARGES	609,886.14	747,000	592,000	592,000	592,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	297,000	338,000	50,000	50,000	(288,000)
GROSS TOTAL	$ 86,445,788.39	$ 94,022,000	$ 96,783,000	$ 106,770,000	$ 99,742,000	$ 2,959,000
INTRAFUND TRANSFERS	(40,736,842.34)	(42,256,000)	(42,583,000)	(51,122,000)	(50,897,000)	(8,314,000)
NET TOTAL	$ 45,708,946.05	$ 51,766,000	$ 54,200,000	$ 55,648,000	$ 48,845,000	$ (5,355,000)
NET COUNTY COST	$ 28,842,356.02	$ 33,392,000	$ 33,388,000	$ 34,526,000	$ 27,923,000	$ (5,465,000)
BUDGETED POSITIONS	566.0	569.0	569.0	600.0	589.0	20.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Workforce Development, Aging and Community Services (WDACS) and its community partners connect communities and improve the lives of all generations in the County. The Department achieves its mission through effective, partnership-driven services and initiatives that connect individuals to careers and employers to a skilled workforce, ensure the well-being of older and dependent adults in the community, and resolve conflicts and improve human relations in the diverse County.

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $5.5 million primarily due to the removal of $4.6 million in prior-year funding that was provided on a one-time basis for programs and services and a transfer of $4.1 million to the Department of Public Social Services (DPSS) for the Adult Protective Services (APS) program. This is partially offset by an increase of $3.0 million in Board-approved salaries and employee benefits and an increase of $0.2 million for the Human Relations Commission (HRC) Anti-Hate Campaign.

Critical/Strategic Planning Initiatives

- Support major countywide initiatives and priorities in the areas of child protection, homelessness, efficiencies, and succession planning.
- Lead the County's efforts to implement the Workforce Innovation and Opportunity Act (WIOA) and Board-approved workforce development priorities, and coordinate workforce development efforts within the County.
- Advance the County's efforts on implementation of the LA Found (formerly Bringing Our Loved Ones Home) Initiative, which aims to prevent wandering incidents among at-risk individuals with Alzheimer's disease, dementia, and autism, and safely return them to their families and caregivers.
- Engage internal departmental stakeholders to strengthen the departmental culture and engage external departmental stakeholders to expand visibility and ensure public awareness of services provided by the Department throughout the County.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**96,783,000**	**42,583,000**	**20,812,000**	**33,388,000**	**569.0**
New/Expanded Programs					
1. APS: Reflects an increase in appropriation and the addition of 20.0 positions offset with 2011 Realignment growth from DPSS to address caseload increases in the APS program.	4,964,000	9,064,000	--	(4,100,000)	20.0
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programs and services, as well as for the administration of the Youth@Work program, LA Found, APS Home Safe, and Jail-Based Job Center.	(5,298,000)	(450,000)	(200,000)	(4,648,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,766,000	--	5,000	1,761,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,060,000	--	3,000	1,057,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	259,000	--	2,000	257,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
5. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	--	--	--	--	--
6. HRC: Reflects one-time funding for 2.0 positions offset with the deletion of 2.0 vacant positions to support the Anti-Hate Campaign.	217,000	--	--	217,000	--
7. Linkages Support Program Fund: Reflects an increase in funding from the Linkages Support Program Fund.	2,000	--	2,000	--	--
8. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2CFR Part 200).	(11,000)	--	(2,000)	(9,000)	--
9. Juvenile Justice Crime Prevention Act (JJCPA) Realignment: Reflects an adjustment to realign JJCPA funding from intrafund transfers to operating transfers in since it is now accounted for in a Special Revenue Fund.	--	(300,000)	300,000	--	--
Total Changes	**2,959,000**	**8,314,000**	**110,000**	**(5,465,000)**	**20.0**
2020-21 Recommended Budget	**99,742,000**	**50,897,000**	**20,922,000**	**27,923,000**	**589.0**

Critical and Unmet Needs

The Department is requesting additional resources as follows: 1) $2.1 million for administration costs of the Youth@Work program which introduces youth to potential career pathways in high-growing industries; 2) $0.1 million to co-sponsor the annual countywide Equity Summit with the Department of Human Resources that will help establish cultural competencies and address the issue of implicit bias for a more equitable County; and 3) $0.1 million for 1.0 position and program activities to support the Native American Indian Commission with socioeconomic and health issues that impact the American Indian and Native American population in the County.

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 4,000	$ 4,000	$ 4,000	$ 0
COMMUNITY DEVELOPMENT COMMISSION	110,610.00	0	0	0	0	0
FEDERAL - OTHER	39,108.00	0	0	0	0	0
FEDERAL - SENIOR CITIZENS PROGRAMS	6,370,465.00	6,097,000	6,465,000	6,465,000	6,465,000	0
FEDERAL - WORKFORCE INVESTMENT ACT (WIA)	9,230,863.00	10,132,000	11,718,000	11,718,000	11,718,000	0
INTEREST	11,169.34	0	0	0	0	0
MISCELLANEOUS	242,668.11	256,000	512,000	510,000	510,000	(2,000)
OTHER GOVERNMENTAL AGENCIES	0.00	383,000	383,000	383,000	383,000	0
RENTS & CONCESSIONS	24.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	15,840.58	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	200,000	200,000	210,000	10,000	(190,000)
STATE - OTHER	48,842.00	48,000	72,000	72,000	72,000	0
TRANSFERS IN	797,000.00	1,258,000	1,458,000	1,760,000	1,760,000	302,000
TOTAL REVENUE	$ 16,866,590.03	$ 18,374,000	$ 20,812,000	$ 21,122,000	$ 20,922,000	$ 110,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 37,601,037.94	$ 39,272,000	$ 41,757,000	$ 45,504,000	$ 44,757,000	$ 3,000,000
CAFETERIA BENEFIT PLANS	8,473,198.27	8,805,000	9,138,000	9,931,000	9,699,000	561,000
COUNTY EMPLOYEE RETIREMENT	7,068,447.45	7,540,000	7,499,000	9,293,000	9,105,000	1,606,000
DENTAL INSURANCE	178,447.72	178,000	162,000	202,000	174,000	12,000
DEPENDENT CARE SPENDING ACCOUNTS	40,264.59	73,000	73,000	73,000	73,000	0
DISABILITY BENEFITS	456,070.14	455,000	348,000	326,000	324,000	(24,000)
FICA (OASDI)	575,817.17	584,000	465,000	537,000	518,000	53,000
HEALTH INSURANCE	1,444,320.38	1,458,000	1,486,000	1,791,000	1,604,000	118,000
LIFE INSURANCE	105,872.36	106,000	84,000	95,000	91,000	7,000
OTHER EMPLOYEE BENEFITS	3,913.00	7,000	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	3,993,000.00	4,494,000	4,430,000	5,048,000	5,048,000	618,000
SAVINGS PLAN	478,914.60	481,000	438,000	496,000	470,000	32,000
THRIFT PLAN (HORIZONS)	1,115,805.02	1,157,000	688,000	845,000	804,000	116,000
UNEMPLOYMENT INSURANCE	15,974.00	26,000	30,000	30,000	30,000	0
WORKERS' COMPENSATION	582,649.42	604,000	666,000	638,000	638,000	(28,000)
TOTAL S & E B	62,133,732.06	65,240,000	67,288,000	74,833,000	73,359,000	6,071,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,938,785.91	3,422,000	5,315,000	5,414,000	4,413,000	(902,000)
CLOTHING & PERSONAL SUPPLIES	1,346.88	21,000	5,000	5,000	5,000	0
COMMUNICATIONS	140,051.32	260,000	200,000	200,000	200,000	0
COMPUTING-MAINFRAME	15,712.78	5,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	285,798.00	422,000	497,000	752,000	752,000	255,000
COMPUTING-PERSONAL	2,014,348.59	1,657,000	1,776,000	2,041,000	2,041,000	265,000
CONTRACTED PROGRAM SERVICES	2,582,128.00	2,472,000	2,895,000	2,856,000	2,856,000	(39,000)
FOOD	42,967.47	61,000	61,000	61,000	61,000	0

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	51,101.80	58,000	63,000	50,000	50,000	(13,000)
INFORMATION TECHNOLOGY SERVICES	1,020,772.06	660,000	399,000	399,000	399,000	0
INSURANCE	23,472.43	24,000	15,000	15,000	15,000	0
MAINTENANCE - EQUIPMENT	784.00	1,000	10,000	10,000	10,000	0
MAINTENANCE-BUILDINGS & IMPRV	2,237,562.00	2,765,000	2,440,000	2,481,000	2,481,000	41,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	1,141.56	3,000	0	0	0	0
MEMBERSHIPS	61,154.00	65,000	56,000	56,000	56,000	0
MISCELLANEOUS EXPENSE	2,378,131.78	2,476,000	1,936,000	2,286,000	2,286,000	350,000
OFFICE EXPENSE	145,625.08	209,000	194,000	194,000	194,000	0
PROFESSIONAL SERVICES	3,252,210.94	5,253,000	3,864,000	4,873,000	2,693,000	(1,171,000)
PUBLICATIONS & LEGAL NOTICES	25,000.00	125,000	50,000	50,000	50,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,524,895.71	1,567,000	1,753,000	2,003,000	2,003,000	250,000
RENTS & LEASES - EQUIPMENT	217,651.64	219,000	322,000	322,000	322,000	0
SMALL TOOLS & MINOR EQUIPMENT	7,836.60	8,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	156,761.27	818,000	796,000	228,000	228,000	(568,000)
TECHNICAL SERVICES	1,908,087.78	2,118,000	3,174,000	4,083,000	1,833,000	(1,341,000)
TELECOMMUNICATIONS	1,206,662.30	1,358,000	1,002,000	1,002,000	1,002,000	0
TRAINING	148,256.03	260,000	240,000	400,000	300,000	60,000
TRANSPORTATION AND TRAVEL	626,381.46	684,000	741,000	753,000	730,000	(11,000)
UTILITIES	687,542.80	747,000	756,000	756,000	756,000	0
TOTAL S & S	23,702,170.19	27,738,000	28,565,000	31,295,000	25,741,000	(2,824,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	125,775.43	109,000	92,000	92,000	92,000	0
RETIREMENT OF OTHER LONG TERM DEBT	482,380.97	638,000	500,000	500,000	500,000	0
TAXES & ASSESSMENTS	1,729.74	0	0	0	0	0
TOTAL OTH CHARGES	609,886.14	747,000	592,000	592,000	592,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
FOOD PREPARATION EQUIPMENT	0.00	6,000	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	80,000	80,000	0	0	(80,000)
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	211,000	258,000	50,000	50,000	(208,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	297,000	338,000	50,000	50,000	(288,000)
TOTAL CAPITAL ASSETS	0.00	297,000	338,000	50,000	50,000	(288,000)
GROSS TOTAL	$ 86,445,788.39	$ 94,022,000	$ 96,783,000	$ 106,770,000	$ 99,742,000	$ 2,959,000
INTRAFUND TRANSFERS	(40,736,842.34)	(42,256,000)	(42,583,000)	(51,122,000)	(50,897,000)	(8,314,000)
NET TOTAL	$ 45,708,946.05	$ 51,766,000	$ 54,200,000	$ 55,648,000	$ 48,845,000	$ (5,355,000)
NET COUNTY COST	$ 28,842,356.02	$ 33,392,000	$ 33,388,000	$ 34,526,000	$ 27,923,000	$ (5,465,000)
BUDGETED POSITIONS	566.0	569.0	569.0	600.0	589.0	20.0

Workforce Development, Aging and Community Services - Assistance Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 48,223,375.84	$ 64,691,000	$ 73,776,000	$ 72,476,000	$ 71,676,000	$ (2,100,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 84,567,008.18	$ 103,531,000	$ 113,939,000	$ 111,113,000	$ 90,584,000	$ (23,355,000)
GROSS TOTAL	$ 84,567,008.18	$ 103,531,000	$ 113,939,000	$ 111,113,000	$ 90,584,000	$ (23,355,000)
INTRAFUND TRANSFERS	(14,083,392.87)	(19,097,000)	(20,420,000)	(17,621,000)	(16,522,000)	3,898,000
NET TOTAL	$ 70,483,615.31	$ 84,434,000	$ 93,519,000	$ 93,492,000	$ 74,062,000	$ (19,457,000)
NET COUNTY COST	$ 22,260,239.47	$ 19,743,000	$ 19,743,000	$ 21,016,000	$ 2,386,000	$ (17,357,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2020-21 Budget Message

The 2020-21 Recommended Budget reflects an NCC decrease of $17.4 million primarily due to the removal of prior-year funding that was provided on a one-time basis for programs and services. The 2020-21 Recommended Budget also includes a reduction of $3.0 million in appropriation and revenue in order to align the Department's workforce programs with the WIOA allocation.

Changes From 2019-20 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2019-20 Final Adopted Budget	**113,939,000**	**20,420,000**	**73,776,000**	**19,743,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the New Freedom Grant, APS Home Safe program, Youth@Work program, Computer Literacy project, and Jail-Based Job Center Pilot at the Century Regional Detention Center.	(20,355,000)	(2,198,000)	(800,000)	(17,357,000)	--
2. WIOA: Reflects a decrease in funding to align the Department's workforce programs with the WIOA allocation.	(3,000,000)	--	(3,000,000)	--	--
3. JJCPA Realignment: Reflects an adjustment to realign JJCPA funding from intrafund transfers to operating transfers in since it is now accounted for in a Special Revenue Fund.	--	(1,700,000)	1,700,000	--	--
Total Changes	**(23,355,000)**	**(3,898,000)**	**(2,100,000)**	**(17,357,000)**	**0.0**
2020-21 Recommended Budget	**90,584,000**	**16,522,000**	**71,676,000**	**2,386,000**	**0.0**

Critical and Unmet Needs

The Department is requesting $18.6 million for programmatic costs of the Youth@Work program which introduces youth to potential career pathways in high-growing industries.

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ASSIST BUDGET DETAIL

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ (1,935,851.50)	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - SENIOR CITIZENS PROGRAMS	23,011,523.12	20,620,000	26,419,000	26,419,000	26,419,000	0
FEDERAL - WORKFORCE INVESTMENT ACT (WIA)	18,830,440.05	25,982,000	30,716,000	27,716,000	27,716,000	(3,000,000)
MISCELLANEOUS	94,921.54	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	0.00	3,647,000	3,447,000	3,447,000	3,447,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	800,000	800,000	800,000	0	(800,000)
STATE - LAW ENFORCEMENT	500,000.63	74,000	0	0	0	0
STATE - OTHER	2,666,342.00	3,398,000	2,224,000	2,224,000	2,224,000	0
TRANSFERS IN	5,056,000.00	10,170,000	10,170,000	11,870,000	11,870,000	1,700,000
TOTAL REVENUE	$ 48,223,375.84	$ 64,691,000	$ 73,776,000	$ 72,476,000	$ 71,676,000	$ (2,100,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 84,567,008.18	$ 103,531,000	$ 113,939,000	$ 111,113,000	$ 90,584,000	$ (23,355,000)
TOTAL S & S	84,567,008.18	103,531,000	113,939,000	111,113,000	90,584,000	(23,355,000)
GROSS TOTAL	$ 84,567,008.18	$ 103,531,000	$ 113,939,000	$ 111,113,000	$ 90,584,000	$ (23,355,000)
INTRAFUND TRANSFERS	(14,083,392.87)	(19,097,000)	(20,420,000)	(17,621,000)	(16,522,000)	3,898,000
NET TOTAL	$ 70,483,615.31	$ 84,434,000	$ 93,519,000	$ 93,492,000	$ 74,062,000	$ (19,457,000)
NET COUNTY COST	$ 22,260,239.47	$ 19,743,000	$ 19,743,000	$ 21,016,000	$ 2,386,000	$ (17,357,000)

Aging and Adult Programs Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 23,742,013.62	$ 24,018,000	$ 28,643,000	$ 28,643,000	$ 28,643,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 27,732,510.83	$ 28,165,000	$ 33,964,000	$ 32,528,000	$ 31,429,000	$ (2,535,000)
GROSS TOTAL	$ 27,732,510.83	$ 28,165,000	$ 33,964,000	$ 32,528,000	$ 31,429,000	$ (2,535,000)
INTRAFUND TRANSFERS	(125,000.00)	(1,424,000)	(2,598,000)	(1,499,000)	(400,000)	2,198,000
NET TOTAL	$ 27,607,510.83	$ 26,741,000	$ 31,366,000	$ 31,029,000	$ 31,029,000	$ (337,000)
NET COUNTY COST	$ 3,865,497.21	$ 2,723,000	$ 2,723,000	$ 2,386,000	$ 2,386,000	$ (337,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Workforce Innovation and Opportunity Act Budget Summary

CLASSIFICATION	FY 2018-19 ACTUAL	FY 2019-20 ESTIMATED	FY 2019-20 BUDGET	FY 2020-21 REQUESTED	FY 2020-21 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 24,481,362.22	$ 40,673,000	$ 45,133,000	$ 43,833,000	$ 43,033,000	$ (2,100,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 56,834,497.35	$ 75,366,000	$ 79,975,000	$ 78,585,000	$ 59,155,000	$ (20,820,000)
GROSS TOTAL	$ 56,834,497.35	$ 75,366,000	$ 79,975,000	$ 78,585,000	$ 59,155,000	$ (20,820,000)
INTRAFUND TRANSFERS	(13,958,392.87)	(17,673,000)	(17,822,000)	(16,122,000)	(16,122,000)	1,700,000
NET TOTAL	$ 42,876,104.48	$ 57,693,000	$ 62,153,000	$ 62,463,000	$ 43,033,000	$ (19,120,000)
NET COUNTY COST	$ 18,394,742.26	$ 17,020,000	$ 17,020,000	$ 18,630,000	$ 0	$ (17,020,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. APS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	41,806,000	41,806,000	--	--	273.0
Less Administration	--	--	--	--	--
Net Program Costs	41,806,000	41,806,000	--	--	273.0

Authority: Mandated program – Social Security Act Title XX; California Welfare and Institutions Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763, and California Department of Social Services Regulations Sections 33-100 through 33-805.

This program helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse, assess an individual's abilities and limitations, provide referrals to community services, and provide general case management to help those that are unable to protect themselves.

2. WIOA – Adult, Dislocated and Youth

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,563,000	1,868,000	9,695,000	--	51.0
Less Administration	--	--	--	--	--
Net Program Costs	11,563,000	1,868,000	9,695,000	--	51.0

Authority: Mandated program – WIOA 2014, Public Law 113-128.

This program provides services that lead to successful transition into the workforce, training, and education. The program goal is to increase the self-sufficiency of persons residing in the County.

3. Aging and Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,138,000	--	3,138,000	--	20.0
Less Administration	--	--	--	--	--
Net Program Costs	3,138,000	--	3,138,000	--	20.0

Authority: Non-mandated, discretionary program.

This program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Also, nutritious meals are provided to seniors (age 60 and older) and their spouses in a congregate meal social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,158,000	--	129,000	10,029,000	61.0
Less Administration	--	--	--	--	--
Net Program Costs	10,158,000	--	129,000	10,029,000	61.0

Authority: Non-mandated, discretionary program.

Community and Senior Centers staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improve their health and well-being, and simplify access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	250,000	--	250,000	--	2.0
Less Administration	--	--	--	--	--
Net Program Costs	250,000	--	250,000	--	2.0

Authority: Non-mandated, discretionary program.

This program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators and arbitrations. Services are provided through contracts with nonprofit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. HRC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,949,000	--	--	2,949,000	20.0
Less Administration	--	--	--	--	--
Net Program Costs	2,949,000	--	--	2,949,000	20.0

Authority: Mandated program – Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921, and the County Administrative Code.

The HRC teams up with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses, and other leaders to bring key players together to resolve immediate inter-cultural conflicts. The HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes, and violence.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	29,878,000	7,223,000	7,710,000	14,945,000	162.0
Less Administration	--	--	--	--	--
Net Program Costs	29,878,000	7,223,000	7,710,000	14,945,000	162.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration provides executive management and general administrative support and includes strategic planning, budget planning and control, accounting, contract administration and monitoring, information technology, staff development, property and facilities management, procurement, human resources, timekeeping, and payroll services to the Department.

8. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	90,584,000	16,522,000	71,676,000	2,386,000	--
Less Administration	--	--	--	--	--
Net Program Costs	90,584,000	16,522,000	71,676,000	2,386,000	--

Authority: Non-mandated, discretionary programs.

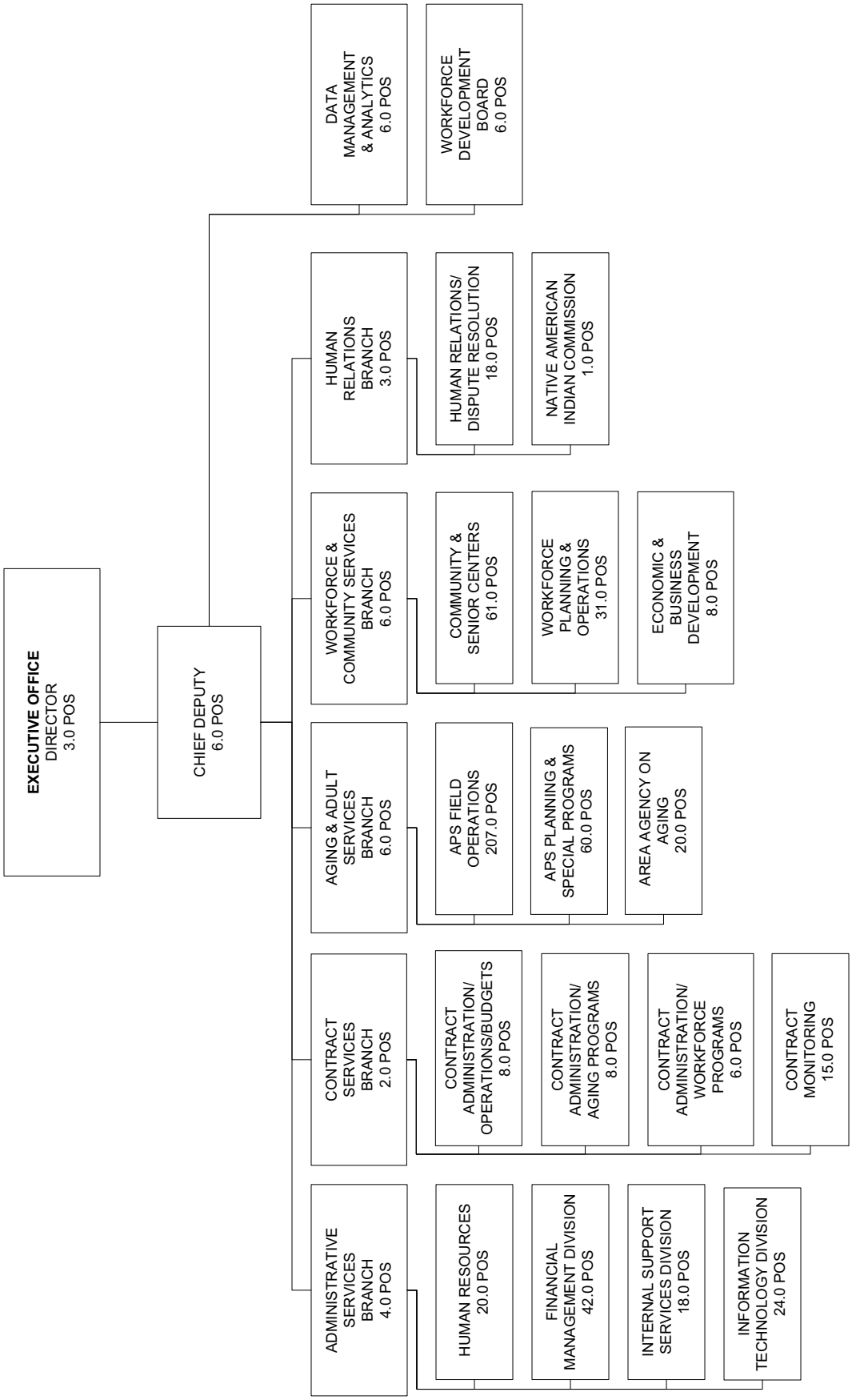
Assistance provides direct assistance and social services to the public that include WIOA, Aging and Adult Services, and APS.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	190,326,000	67,419,000	92,598,000	30,309,000	589.0

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES

Otto Solorzano, Acting Director

FY 2020-21 Recommended Budget Positions = 589.0



Appendix/Index

Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual average temperature (for calendar year 2019)	66.10 degrees Fahrenheit
Annual precipitation (for calendar year 2019)	21.55 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor

Congressional Delegation

18	Members of the House of Representatives
2	Senators

State

15	Senators
24	Assembly Members
508	Superior Court Judges

REGISTERED VOTERS: 5,480,445 as of January 9, 2020

ASSESSED VALUATION:
(2019-20)

Local Assessed – Secured	$ 1,547,994,086,854
Local Assessed – Unsecured	56,556,638,633
State Assessed	20,989,145,787
Total	$ 1,625,539,871,274

CITIES: There are 88 cities within the County (see following page).

POPULATION:
(Estimate as of 1/1/20)

Incorporated Areas	9,217,866
Unincorporated Areas	1,047,634
Total	10,265,500

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	20,825
Alhambra	86,860
Arcadia	59,311
Artesia	16,941
Avalon	3,837
Azusa	52,426
Baldwin Park	77,469
Bell	36,833
Bellflower	78,400
Bell Gardens	42,854
Beverly Hills	34,583
Bradbury	1,071
Burbank	105,808
Calabasas	24,213
Carson	93,668
Cerritos	51,181
Claremont	36,572
Commerce	12,999
Compton	98,515
Covina	48,874
Cudahy	24,214
Culver City	40,586
Diamond Bar	57,461
Downey	114,094
Duarte	21,914
El Monte	118,181
El Segundo	17,079
Gardena	60,973
Glendale	207,941
Glendora	52,199
Hawaiian Gardens	14,668
Hawthorne	87,778
Hermosa Beach	19,895
Hidden Hills	1,871
Huntington Park	59,361
Industry	433
Inglewood	112,418
Irwindale	1,566
La Cañada Flintridge	20,597
La Habra Heights	5,484
Lakewood	81,306
La Mirada	49,571
Lancaster	161,934
La Puente	40,903

INCORPORATED CITIES	POPULATION*
La Verne	33,187
Lawndale	33,370
Lomita	20,764
Long Beach	474,405
Los Angeles	4,045,053
Lynwood	71,240
Malibu	12,536
Manhattan Beach	35,905
Maywood	27,936
Monrovia	38,504
Montebello	64,231
Monterey Park	61,641
Norwalk	106,677
Palmdale	158,045
Palos Verdes Estates	13,519
Paramount	55,531
Pasadena	147,735
Pico Rivera	63,808
Pomona	154,545
Rancho Palos Verdes	42,487
Redondo Beach	68,638
Rolling Hills	1,887
Rolling Hills Estates	8,245
Rosemead	55,000
San Dimas	34,521
San Fernando	25,262
San Gabriel	41,117
San Marino	13,353
Santa Clarita	218,263
Santa Fe Springs	18,281
Santa Monica	93,558
Sierra Madre	11,113
Signal Hill	11,841
South El Monte	21,511
South Gate	96,608
South Pasadena	26,234
Temple City	36,747
Torrance	147,810
Vernon	300
Walnut	30,568
West Covina	107,923
West Hollywood	36,624
Westlake Village	8,311
Whittier	87,365

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2020.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below. *Italicized* items are funded and/or operated by the County. Additional information on many of the cultural and recreational opportunities, located throughout the County, can be obtained at http://lacounty.gov, under the "Things To Do" section.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
Fairplex
El Pueblo de Los Angeles
Ford Theatres
Grand Park
Greek Theatre
Griffith Observatory
Hollywood Bowl
Hollywood Pantages Theatre
Huntington Library, Art Collections, and Botanical Gardens
Los Angeles County Arboretum and Botanic Garden
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- *Ahmanson Theatre*
- *Blue Ribbon Garden*
- *Dorothy Chandler Pavilion*
- *Mark Taper Forum*
- *Music Center Plaza*
- *W.M. Keck Foundation Children's Amphitheatre*
- *Walt Disney Concert Hall*

Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium and Expo Hall
Six Flags Magic Mountain and Hurricane Harbor
South Coast Botanic Garden
Universal Studios Hollywood and CityWalk
Virginia Robinson Gardens
Watts Towers Arts Center

MOTION PICTURE STUDIOS

Paramount Pictures
Sony Pictures
Universal Pictures
Walt Disney Studios
Warner Bros. Pictures

SPORTS

Los Angeles Chargers
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Football Club
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Rams
Los Angeles Sparks

MUSEUMS

Autry Museum of the American West
Broad Museum
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum at UCLA
Hammer Museum
J. Paul Getty Museum and the Getty Villa
Japanese American National Museum
La Brea Tar Pits and Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Los Angeles Museum of the Holocaust
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum
Petersen Automotive Museum
USC Pacific Asia Museum
Western Museum of Flight
William S. Hart Regional Park and Museum

UNIVERSITIES AND COLLEGES

ArtCenter College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's University
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

** Not listed are 183 parks including 15 natural areas and wildlife sanctuaries, 8 nature centers, 20 golf courses, 41 public swimming pools, and more than 200 miles of multi-use trails; 20 beaches spanning 61 miles of coastline and the Marina del Rey harbor; and 86 community libraries, 3 bookmobiles, and 6 makermobiles owned and/or operated by the County.*

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: A separate legal entity under the authority of the Board that includes the Los Angeles County Development Authority.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside for unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: The portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither committed nor restricted fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Nonprofit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Reflects the current fiscal year Board-adopted budget, but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general summary of the Recommended Budget as presented in writing to the legislative body that contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless specified by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Funds to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: The portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL AND UNMET NEEDS: Reflects a department's critical and unmet requirements that are not currently addressed in the budget.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal government.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State, or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program, and summary budget information reflecting the Recommended Budget.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more effective manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: Funds to account for organizations that are financed and operate like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges. Examples are the Hospital Enterprise Funds.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts element that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE AVAILABLE: The portion of the fund balance not obligated and therefore available for financing budgetary requirements.

GENERAL COUNTY: A term referencing all General Fund operations, general obligation bonds, long-term debt service requirements, and Hospital Enterprise Fund operations.

GENERAL FUND: The fund to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: The fund to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to a fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to a fund's primary activities.

NONPROFIT CORPORATION: A separate legal entity, authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: The portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met in implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: The portion of the fund balance that is unavailable for financing budgetary requirements in the budget year. This includes nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials, and facilities to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Reflects next fiscal year's official request for appropriation and financing sources to implement stated objectives.

RESTRICTED FUND BALANCE: The portion of the fund balance to be used for specific purposes as determined by either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be changed or lifted only by changing the condition of the constraint.

REVENUE: A source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans. Abbreviation: S&EB

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the fiscal year. Abbreviation: S&S

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funds to account for public improvements and services to benefit targeted properties and residents that are funded by specific taxes and assessments. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that aligns departmental efforts with Board directed priorities and outlines the County's direction that is defined by the County's mission, vision, and values. The Strategic Plan includes measurable objectives and strategies to accomplish specific goals.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions, and resource allocations to achieve an outcome.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to SB 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another, reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

Index

A

Affordable Housing 1.1
Agricultural Commissioner/Weights and Measures 2.1
Alliance for Health Integration 3.1
Alternate Public Defender 7.1
Animal Care and Control 8.1
Arts and Culture 9.1
- Arts Programs 9.5
- Civic Art 9.5

Assessor 10.1
Auditor-Controller 11.1
- Integrated Applications 11.10
- Transportation Clearing Account 11.12

B

Beaches and Harbors 12.1
Board of Supervisors 13.1

C

Capital Projects/Refurbishments 14.1
Chief Executive Officer 15.1
Child Support Services 16.1
Children and Family Services 17.1
- Administration 17.1
- Adoption Assistance Program 17.10
- Assistance 17.7
- Foster Care 17.10
- KinGAP 17.11
- Promoting Safe and Stable Families/Family Preservation 17.11

Consumer and Business Affairs 18.1
County Counsel 19.1
Cultural and Recreational Opportunities 67.1

D

District Attorney 20.1
Diversion and Re-Entry 21.1

E

Economic Development 22.1
Emergency Preparedness and Response 23.1
Employee Benefits 24.1
Estimated Population of the 88 Cities of the County of Los Angeles 66.1
Extraordinary Maintenance 25.1

F

Federal and State Disaster Aid 26.1
Financing Elements 27.1
Fire 28.1
- Administrative Budget Unit 28.8
- Clearing Account Budget Unit 28.8
- Emergency Medical Services Budget Unit 28.9
- Executive Budget Unit 28.9
- Financing Elements Budget Unit 28.10
- Health Hazardous Materials Budget Unit 28.10
- Leadership and Professional Standards Budget Unit 28.11
- Lifeguard Budget Unit 28.11
- Lifeguards 28.14
- Operations Budget Unit 28.12
- Prevention Budget Unit 28.12
- Special Services Budget Unit 28.13

Ford Theatres 47.1

G

Glossary 68.1
Grand Jury 29.1
Grand Park 30.1

H

Health Services 4.1
- Administration 4.10
- Ambulatory Care Network 4.11
- DHS Operating Plan 4.21
- Financing Elements 4.12
- General Fund Summary 4.9
- Harbor Care South Operating Plan 4.17
- Hospital Enterprise Fund Summary 4.16
- Integrated Correctional Health Services 4.13
- Juvenile Court Health Services 4.14
- LAC+USC Medical Center Operating Plan 4.18
- Managed Care Services 4.15
- Olive View-UCLA Medical Center Operating Plan 4.19
- Rancho Los Amigos National Rehabilitation Center Operating Plan 4.20

Homeless and Housing Program 31.1
Human Resources 32.1

I

Internal Services 33.1
- Customer Direct Services and Supplies 33.9

J

Judgments and Damages/Insurance 34.1
- Insurance 34.3
- Judgments and Damages 34.2

L

LA County Library 35.1
General Fund Contribution 35.8
LA Plaza de Cultura y Artes 36.1
Los Angeles County Capital Asset Leasing 37.1
Los Angeles Regional Interoperable Communications System 38.1

M

Medical Examiner - Coroner 39.1
Mental Health 5.1
Military and Veterans Affairs 40.1
Museum of Art 41.1
Museum of Natural History 42.1
Music Center 43.1

N

Nondepartmental Revenue 44.1
Nondepartmental Special Accounts 45.1

P

Parks and Recreation 46.1
Probation 48.1
Care of Juvenile Court Wards 48.8
Community-Based Contracts 48.14
Field Services 48.8
Juvenile Institutions Services 48.9
Special Services 48.9
Support Services 48.10
Project and Facility Development 49.1
Provisional Financing Uses 50.1
Public Defender 51.1
Public Health 6.1
Public Social Services 52.1
Administration 52.1
Assistance 52.7
California Work Opportunities and Responsibility to Kids 52.10
Cash Assistance Program for Immigrants 52.10
Community Services Block Grant 52.10
General Relief Anti-Homelessness 52.11
Indigent Aid 52.11
In-Home Supportive Services 52.11
Refugee Cash Assistance 52.12
Refugee Employment Program 52.12
Work Incentive Nutritional Supplement 52.12
Public Works 53.1
Flood Control District 53.7
General Fund 53.2
Internal Service Fund 53.17
Road Fund 53.12

R

Regional Planning 54.1
Registrar-Recorder/County Clerk 55.1
Rent Expense 56.1

S

Sheriff 57.1
- Administration 57.7
- Clearing Account 57.7
- County Services 57.8
- Court Services 57.8
- Custody 57.9
- Detective Services 57.9
- General Support Services 57.10
- Medical Services Bureau Budget Unit 57.10
- Patrol-Clearing 57.11
- Patrol-Contract Cities 57.11
- Patrol-Specialized and Unallocated 57.12
- Patrol-Unincorporated Areas 57.12

Statistics 65.1

T

Telephone Utilities 58.1
Treasurer and Tax Collector 59.1
Trial Court Operations 60.1

U

Utilities 61.1
Utility User Tax - Measure U 62.1

V

Vehicle License Fees - Realignment 63.1

W

Workforce Development, Aging and Community Services 64.1
- Administration 64.1
- Aging and Adult Programs 64.8
- Assistance 64.6
- Workforce Innovation and Opportunity Act 64.8