



MEASURE H

Citizens' Oversight Advisory Board

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 493, Los Angeles, California 90012
<https://homeless.lacounty.gov/oversight/>

**NOTE: THIS WILL BE A TELECONFERENCE MEETING.
DUE TO THE CLOSURE OF ALL COUNTY BUILDINGS, MEETING PARTICIPANTS
AND MEMBERS OF THE PUBLIC WILL NEED TO CALL IN TO THE MEETING.**

1st District Appointee
John Naimo

2nd District Appointee
Chancela Al-Mansour

3rd District Appointee
Christine Margiotta

4th District Appointee
Andrew Kerr

5th District Appointee
Peggy Edwards

Measure H Citizens' Oversight Advisory Board Meeting AGENDA

DATE: Thursday, March 4, 2021
TIME: 1:00 p.m.
CALL-IN NUMBER: (844) 291-5490
ACCESS CODE: 8939537

AGENDA

Director, Homeless Initiative
Phil Ansell

Advisory Board Liaison
Rowena Magaña

- I. **Welcome & Introductions**
- II. **Approval of Minutes for the December 3, 2020 Regular Board Meeting**
- III. **General Public Comment**
- IV. **Audit of the Homeless and Housing Measure H Special Revenue Fund for the Year Ending June 30, 2020:** Arlene Barrera, Auditor-Controller
- V. **Homeless Initiative Leadership Transition:** Phil Ansell, Chief Executive Office, Homeless Initiative (CEO-HI)
- VI. **Achieving Functional Zero in Los Angeles County: An Inflow and Outflow Model:** Phil Ansell & Liz Ben-Ishai, CEO-HI
- VII. **Fiscal Year 2021-22 Measure H Funding Recommendations Process:** Phil Ansell, CEO-HI
- VIII. **Additional Funding for Homeless Services:** Phil Ansell, CEO-HI
 - a. Homeless Housing, Assistance, and Prevention Program (HHAP)
 - b. Coronavirus Relief Funds (CRF)
 - c. CARES Act Emergency Solutions Grant (ESG-CV)
 - d. Project Homekey
 - e. Project Roomkey
- IX. **Adjournment**

If any person intends to submit documentation to the Advisory Board for its consideration prior to the meeting, such documentation shall be submitted via email to: CEO Measure H Oversight <MeasureHOversight@lacounty.gov>, no later than 5:00 p.m. the day before the scheduled meeting.

Next Meeting Date: Thursday, June 3, 2021 at 1:00 pm

"Combating homelessness together"

**Measure H Citizens' Oversight Advisory Board
Meeting Minutes
Thursday, December 3, 2020 Conference Call**

ATTENDEES

Advisory Board: Christine Margiotta (Chair), John Naimo, Chancela Al-Mansour, Andrew Kerr, and Peggy Edwards

County Staff: Phil Ansell, Rowena Magaña, Elizabeth Ben-Ishai, Jeremiah Rodriguez, and Noro Zurabyan

I. Welcome and Introductions

Ms. Margiotta called the meeting to order at 1:00 p.m. with all members present.

II. Approval of Meeting Minutes

The September 3, 2020, meeting minutes were approved with no amendments.

III. General Public Comments

- A consultant for a rehabilitation facility for women asked to be connected with someone who can assist her to be a part of the effort to combat homelessness.
- A member of the public shared his thanks for the follow-up from last meeting.

IV. Measure H Funding and Outcomes - Phil Ansell, Chief Executive Office, Homeless Initiative (CEO-HI)

- Fiscal Year (FY) 2019-20 Measure H Final Expenditures
 - The Board approved \$534.0M (including supplemental allocations).
 - Expenditures were just shy of \$439.0M, for a difference of \$95.6M.
 - A substantial portion of this under-spending was offset by a reduction in Measure H revenue due to COVID-19.
 - Both expenditures and revenue were reduced due to the pandemic.
- Mr. Naimo asked about the revenue budget and if there is any information on the year-to-date sales tax collections.
 - Mr. Ansell answered that the actual FY 2019-20 revenue was \$22.5M less than budgeted and that FY 2020-21 Measure H revenue estimates should be available by the next meeting.
- Mr. Kerr asked if there is a way to spend the \$11.5M interim housing capital in the year it was designated; perhaps by using an escrow account.
 - Mr. Ansell responded that the County has a mechanism to encumber funds that are committed in one fiscal year, but not spent until a subsequent year.
- Ms. Edwards asked about the Continuum of Care line item.
 - Mr. Ansell responded that the line refers to funding previously contracted to Long Beach, Glendale, and Pasadena, that had not been spent by June 30, 2020. These funds were rolled over to the current FY.
- Ms. Margiotta asked about Strategy B3 (rapid re-housing) underspend. Mr. Ansell shared the following:

- B3 had the largest under-expenditure because the pandemic impacted housing placements in the fourth quarter.
- Less housing placements led to less rental payments, moving costs, and certain provider costs.
- Outreach and interim housing were prioritized, which resulted in more staff vacancies in rapid rehousing.
- Hiring during the pandemic was difficult.
- There was a net drop in expenditures from the third to the fourth quarter for Strategy B3 as a result of the pandemic.
- FY 2020-21 Measure H Outcomes (Quarterly Report #18)
 - Mr. Ansell stated there was an infusion of non-Measure H funding this quarter, mostly due to Project Roomkey (PRK).
 - Over 4,000 hotel and motel beds opened; serving over 7,000 clients.
 - Emergency Solutions Grant (ESG) and Homeless Housing, Assistance, and Prevention Program (HHAP) funding was used to supplement Measure H.
 - 26,803 family members and individuals moved into permanent housing in the first three years and one quarter of Measure H.
 - The goal is 9,000 exits to permanent housing per year, which translates to 2,250 per quarter.
 - There were 1,519 placements last quarter; the drop was due to the pandemic.
 - There have been 48,712 family members and individuals placed in interim housing funded in whole (or in part) by Measure H.
 - The average number of interim housing placements per quarter is 3,747.
 - Last quarter, there were 3,116 placements (excluding PRK), which is about a 20% drop.
 - Beds were reduced to comply with COVID public health guidance.
- Mr. Kerr asked for information on sales tax projections and other funding sources that might complement Measure H.
 - Mr. Ansell stated that the County is or will be receiving Corona Relief Funds (CRF), ESG, HHAP, and Project Homekey funding.
 - Currently, there is no on-going State funding to combat homelessness other than what is provided through CalWORKS.
 - The State's projected revenue for FY 2020-21 is much better than previously assumed.
 - Mr. Ansell also suggested discussing sales tax projections and non-Measure H funding sources further at the next COAB meeting.
- Ms. Margiotta suggested that the quarterly reports provide more context and describe the scope of the inflow challenge.
 - Mr. Ansell agreed and said it is an on-going effort. A communications expert will be joining the office soon and will focus on optimizing the quarterly reports.
- Public Comments
 - One commenter asked where to find the meeting documents. Meeting documents can be found at: <https://homeless.lacounty.gov/oversight/>

V. **Bringing CA Home Proposal** – Phil Ansell, CEO-HI

- The Bringing CA Home proposal is seeking \$2.4B in annual funding to prevent and combat homelessness.
 - The proposal calls on the state to create one or more new revenue sources to fund interim housing, operations, rental subsidies, services, and certain capital expenditures.
 - Distribution of the funding would include Counties, Continuums of Care, and the 13 largest cities in the state.
 - Proposal is supported by a statewide coalition, including the County of Los Angeles, City of Los Angeles, LAHSA, United Way of Greater Los Angeles, Housing California, and the Corporation for Supportive Housing.
 - Bill language is still being finalized and work is being done to secure author(s) for the bill.
 - The objective is to receive two-thirds of the Assembly and Senate vote and to secure the Governor's signature.
 - The second option would be for two-thirds of the legislature, with concurrence from the Governor, to place the revenue measure(s) on a statewide ballot in 2022.
- Mr. Kerr asked if there is a benefit to the bill starting on the Assembly side versus the Senate side, or vice versa.
 - Mr. Ansell answered there is no preference regarding which side to start.
- Mr. Naimo suggested setting long-term goals and performance measures and to be thoughtful and strategic about spending. He also asked if the State would share ownership with local government over the problem and eventual solutions.
 - Mr. Ansell responded that the funding would go to local jurisdictions with the state taking an active administrative role.
 - He also added that the inflow of people into homelessness is outside of the homeless services system as funding from this proposal would not be going to increase the supply of affordable housing, reduce unjust evictions, or limit rent increases, which are drivers of homelessness.
 - Without Measure H, the homeless crisis would be much more severe.
- Mr. Naimo suggested the cities and State be included in strategies to tackle the increasing inflow problem.
- Ms. Margiotta asked about the status of the inflow analysis and what are the goals of the analysis.
 - Ms. Ben-Ishai stated the work has been delayed due to the pandemic; however, conversations were had with partners from University of Southern California and separately with economists who could look at market fluctuations and other factors that project inflow to homelessness.
- Ms. Edwards stated that with the renewal of Measure H approaching, it is critical that the public understand inflow and that we look at the programmatic changes to address inflow and prevent an increase in homelessness.
- Mr. Margiotta suggested areas of inflow, including current trajectory, inflow in a typical year, the range of inflow, modeling scenarios, and the rate of housing placements to achieve functional zero in homelessness.
- Mr. Naimo added that more information is needed on the driving factors into homelessness, including a concrete plan to demonstrate where the money is actually used, how we want to use it, and where we want to be in the future.

- Mr. Ansell stated there was a large increase in inflow during 2019, but it was unclear whether it was a product of methodology or the environment.
- He also suggested adding this item to the March meeting, including potential actions, efforts underway, and what it would take to reduce inflow.
- Mrs. Edwards applauded the framework provided by Ms. Margiotta and suggested an approach of looking back five to seven years to help anticipate future projections.
- Mr. Kerr suggested simplifying the homeless problem at its core by focusing on creating housing easier and cheaper.
- Ms. Edwards added that there are barriers against building housing in our own communities in addition to wage stagnation.
- Public Comments
 - One commenter shared information about her rehabilitation program, which provides housing, education, and mentorship to youth.
 - Another commenter asked if people who exit permanent supportive housing are still counted as inflow and suggested that simple interventions can keep these people housed.

VI. Update on PRK and COVID-19 Recovery Plan for People Experiencing Homelessness – Meredith Berkson, Los Angeles Homeless Services Authority

- The LAHSA COVID-19 Recovery Plan's goal is to rehouse 15,000 of the most vulnerable people experiencing homelessness.
 - All PRK participants will be connected to a permanent housing resource.
 - CRF and ESG funds from the County and City of Los Angeles in addition to Measure H (Strategy B3) are being used to fund the Plan.
 - One-time, on-going, intensive case management services or shallow subsidy assistance may also be provided.
 - The Coordinated Entry System is being refined through 1) active inventory management and matching to recover rehousing resources, 2) dedicated and matched housing navigation, 3) more robust regional coordination and case conferencing, 4) engagement of mainstream County systems, and 5) the use of an equity framework to monitor enrollments and outcomes.
 - Regarding the PRK ramp down, 10 sites have demobilized and four more will demobilize later this month.
 - There are 27 active PRK sites (3,000 rooms) that remain operational.
 - Five PRK sites (380 rooms) will transition into permanent housing through Project Homekey.
 - PRK exits to permanent housing has increased from 5% to 24% over the last three months.
- Public Comments
 - No public comments.

VII. Project Homekey – Elizabeth Ben-Ishai, CEO-HI

- The State of California made more than \$750M available to local jurisdictions to acquire properties to temporarily or permanently house people experiencing homelessness affected by COVID-19, plus \$50M to fund a portion of the operating costs through June 2022.
 - \$108M in capital and operating funds were awarded to the County to purchase 10 Homekey properties, consisting of 850 rooms.
 - The cities of Los Angeles, Long Beach and El Monte also received separate funding.
 - PRK clients will be prioritized for Project Homekey.
 - All sites are anticipated to be up and running by February 2021.
 - Construction to add kitchens should be complete by December 2022.
- Mr. Naimo commended the project and asked if office buildings and malls would represent opportunities for acquisition.
 - Mr. Ansell responded that the County had to move quickly to maximize the funding available; however, this potential to convert surplus office building and/or malls into housing is being further explored.
- Ms. Edwards also commended the speed at which the process has moved and wanted to keep in mind equitable geographic distribution.
 - Mr. Ansell acknowledged the lack of sites in Supervisorial District 5, though it was not due to a lack of effort.
- Mr. Kerr shared his gratitude to United Way for their work to build support for the Homekey sites in SPA 8.
- Public Comments
 - No public comments.

VIII. Adjournment

Meeting ended at 3:24 p.m.

Minutes submitted by: Rowena Magaña and Jeremiah Rodriguez

Minutes approved by: Phil Ansell



**COUNTY OF LOS ANGELES
DEPARTMENT OF AUDITOR-CONTROLLER**

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ASSISTANT AUDITOR-CONTROLLERS

PETER HUGHES
KAREN LOQUET
CONNIE YEE

December 23, 2020

TO: Supervisor Hilda L. Solis, Chair
Supervisor Holly J. Mitchell
Supervisor Sheila Kuehl
Supervisor Janice Hahn
Supervisor Kathryn Barger

FROM: Arlene Barrera *Arlene Barrera*
Auditor-Controller *Paco*

SUBJECT: **AUDIT OF THE HOMELESS AND HOUSING MEASURE H SPECIAL
REVENUE FUND FOR THE YEAR ENDED JUNE 30, 2020**

Attached is the independently audited report for the County of Los Angeles Homeless and Housing Measure H Special Revenue Fund (Measure H) Schedule of Revenues and Expenditures and Changes in Fund Balance (Schedule) for the year ended June 30, 2020. We contracted with an independent Certified Public Accounting firm, BCA Watson Rice LLP (BCA or auditor), to perform the audit under the Auditor-Controller's master agreement for audit services. BCA's report (Attachment I) concludes that the Schedule is presented fairly in conformance with generally accepted accounting principles. In addition, the auditor did not identify any audit findings this year.

We also engaged BCA to complete an Agreed Upon Procedures review to ensure that Measure H funding was being used as intended by the voter approved Measure. The auditor's report (Attachment II) did not identify any exceptions this year.

If you have any questions please call me, or your staff may contact Terri Kasman at tkasman@auditor.lacounty.gov.

AB:OV:PH:TK:JH

Attachments

c: Fesia Davenport, Acting Chief Executive Officer
Celia Zavala, Executive Director, Board of Supervisors
Audit Committee
Countywide Communications

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“To Enrich Lives Through Effective and Caring Service”

Attachment I

COUNTY OF LOS ANGELES

Independent Auditor's Report on Schedule of Revenues and Expenditures and Changes in Fund Balance

HOMELESS AND HOUSING MEASURE H SPECIAL REVENUE FUND

For the Fiscal Year Ended June 30, 2020



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County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund

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Independent Auditor's Report

Ms. Arlene Barrera
Auditor-Controller
County of Los Angeles
Los Angeles, California

Report on the Schedule of Homeless and Housing Measure H Revenues and Expenditures

We have audited the accompanying Schedule of Homeless and Housing Measure H (Measure H) Revenues and Expenditures and Changes in Fund Balance (the Schedule) of the County of Los Angeles (the County) for the fiscal year ended June 30, 2020, and the related notes to the Schedule, which collectively comprise the County's Schedule as listed in the table of contents.

Management's Responsibility for the Schedule of Measure H Revenues and Expenditures

The County's management is responsible for the preparation and fair presentation of the Schedule in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the Schedule that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the Schedule based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the Schedule is free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Schedule. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Schedule, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the Schedule in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the Schedule.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the Schedule referred to above presents fairly, in all material respects, the Measure H Revenues and Expenditures of the County for the fiscal year ended June 30, 2020, in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the budgetary comparison information on pages 12 and 13 be presented to supplement the Schedule. Such information, although not a part of the Schedule, is required by the Governmental Accounting Standards Board who considers it to be an essential part of the financial reporting for placing the Schedule in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the Schedule, and other knowledge we obtained during our audit of the Schedule. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

As discussed in Note 2 to the Schedule, the accompanying Schedule of the Measure H Special Revenue Fund is intended to present the revenues and expenditures attributable to the Fund. They do not purport to, and do not, present fairly the financial position of the County, as of June 30, 2020, and the changes in its financial position for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 30, 2020, on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.



Torrance, CA
November 30, 2020

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Schedule of Revenues and Expenditures and Changes in Fund Balance
For the Fiscal Year Ended June 30, 2020

Revenues:

Voter Approved Special Taxes	\$	371,526,893
Interest Earnings		2,136,000
Prior Year Returned Funds		50,834
Total Revenues		373,713,727

Expenditures	<i>Strategy by Department/ Agency:</i>	<i>Total by Strategy</i>	<i>Total by Objective</i>
A: Prevent Homelessness			
A1: Homeless Prevention Program for Families			
Los Angeles Homeless Services Authority (LAHSA)	\$ 6,989,525		
Total A1: Homeless Prevention Program for Families		\$ 6,989,525	
A5: Homeless Prevention Program for Individuals			
Los Angeles Homeless Services Authority (LAHSA)	9,220,912		
Total A5: Homeless Prevention Program for Individuals		9,220,912	
Total A: Prevent Homelessness			16,210,437
B: Subsidize Housing			
B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI			
Department of Public Social Services	5,138,000		
Total B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI		5,138,000	
B3: Partner with Cities to Expand Rapid Re-Housing			
Department of Health Services	7,205,000		
Los Angeles Homeless Services Authority (LAHSA)	72,518,548		
Total B3: Partner with Cities to Expand Rapid Re-Housing		79,723,548	
B4: Facilitate Utilization of Federal Housing Subsidies			
Los Angeles Community Development Authority (LACDA)	14,189,000		
Total B4: Facilitate Utilization of Federal Housing Subsidies		14,189,000	
B6: Family Reunification Housing Subsidy			
Department of Children and Family Services	1,468,000		
Total B6: Family Reunification Housing Subsidy		1,468,000	
B7: Interim/ Bridge Housing for Those Exiting Institutions			
Los Angeles Homeless Services Authority (LAHSA)	4,531,044		
Department of Health Services	21,878,000		
Department of Mental Health	71,203		
Department of Public Health	6,683,000		
Total B7: Interim/ Bridge Housing for Those Exiting Institutions		33,163,247	
Total B: Subsidize Housing			133,681,795

Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance are an integral part of this Schedule.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Schedule of Revenues and Expenditures and Changes in Fund Balance (Continued)
For the Fiscal Year Ended June 30, 2020

C: Increase Income

C4: Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness			
Department of Health Services	6,066,749		
Department of Mental Health	1,005,613		
Department of Public Social Services	<u>4,222,607</u>		
Total C4: Establish a Countywide SSI Advocacy Program		11,294,969	
C7: Subsidized Employment for Homeless Adults			
Department of Workforce Development, Aging, and Community Services	<u>6,221,631</u>		
Total C7: Subsidized Employment for Homeless Adults		<u>6,221,631</u>	
Total C: Increase Income			17,516,600

D: Provide Case Management and Services

D2: Jail In-Reach			
Department of Health Services	1,453,219		
Los Angeles Sheriff's Department	<u>431,330</u>		
Total D2: Jail In-Reach		1,884,549	
D6: Criminal Record Clearing Project			
Department of Public Defender	<u>2,298,161</u>		
Total D6: Criminal Record Clearing Project		2,298,161	
D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (PSH)			
Department of Health Services	69,946,000		
Department of Mental Health	1,952,068		
Department of Public Health	<u>682,478</u>		
Total D7: Provide Services and Rental Subsidies for PSH		<u>72,580,546</u>	
Total D: Provide Case Management and Services			76,763,256

E: Create a Coordinated System

E6: Countywide Outreach System			
Department of Health Services	20,831,631		
Department of Public Health	246,463		
Los Angeles Homeless Services Authority (LAHSA)	<u>10,244,879</u>		
Total E6: Countywide Outreach System		31,322,973	
E7: Strengthen the Coordinated Entry System			
Los Angeles Homeless Services Authority (LAHSA)	28,505,860		
Chief Executive Office	<u>412,643</u>		
Total E7: Strengthen the Coordinated Entry System		28,918,503	

Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance are an integral part of this Schedule.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Schedule of Revenues and Expenditures and Changes in Fund Balance (Continued)
For the Fiscal Year Ended June 30, 2020

E8: Enhance the Emergency Shelter System			
Department of Health Services	29,147,412		
Los Angeles Homeless Services Authority (LAHSA)	59,530,478		
Department of Mental Health	70,663		
Department of Public Health	392,321		
Total E8: Enhance the Emergency Shelter System		89,140,874	
E14: Enhanced Services for Transition Age Youth			
Los Angeles Homeless Services Authority (LAHSA)	18,498,065		
Total E14: Enhanced Services for Transition Age Youth		18,498,065	
Total E: Create a Coordinated System			167,880,415
F: Increase Affordable/Homeless Housing			
F7: One-Time Housing Innovation Fund			
Chief Executive Office	-		
Los Angeles Community Development Authority (LACDA)	4,845,000		
Total F7: One-Time Housing Innovation Fund		4,845,000	
Total F: Increase Affordable/Homeless Housing			4,845,000
Administrative:			
Homeless Initiative Administration		2,525,525	
Total Administrative:			2,525,525
Grand Total Expenditures			419,423,028
Excess of Expenditures Over Revenues			(45,709,301)
Net Change in Fund Balance			(45,709,301)
Fund Balance, July 1, 2019 as restated			142,973,220
Fund Balance, June 30, 2020			\$ 97,263,919

Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance are an integral part of this Schedule.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance
June 30, 2020

The Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance are summaries of significant accounting policies and other disclosures considered necessary for a clear understanding of the accompanying Schedule of Revenues and Expenditures.

1. Organization

General

The County of Los Angeles (County), which was established in 1850, is a legal subdivision of the State of California charged with general governmental powers. The County's powers are exercised through an elected five-member Board of Supervisors, which, as the governing body of the County, is responsible for the legislative and executive control of the County.

Homeless and Housing Measure H Special Revenue Fund

Measure H, also known as the Transaction and Use Tax to Prevent and Combat Homelessness Ordinance (Los Angeles County Code, Chapter 4.73) is a special revenue fund of the County used to account for the proceeds of the voter-approved quarter-cent county-wide sales tax that became effective in March 2017. The California Board of Equalization began collecting the Measure H quarter-cent sales tax from businesses and consumers in October 2017. Revenues collected are required to be expended by the County pursuant to an expenditure plan approved by the Board of Supervisors prior to June 30th of each fiscal year. The fiscal year (FY) 2019-2020 Board approved expenditure plan funded 16 Homeless Initiative strategies to combat the homeless crisis in Los Angeles County. The funding was allocated to the following County Departments and outside agencies: the Chief Executive Office (CEO), the Department of Children and Family Services (DCFS), the Department of Health Services (DHS), the Department of Mental Health (DMH), the Department of Public Health (DPH), the Department of Public Social Services (DPSS), Public Defender (PD), Workforce Development, Aging and Community Services (WDACS), Los Angeles Sheriff's Department (LASD), the Los Angeles Community Development Authority (LACDA) formerly known as Community Development Commission (CDC) and the Housing Authority of the County of Los Angeles (HACoLA), and the Los Angeles Homeless Services Authority (LAHSA).

These strategies were divided into the following six areas:

Strategy A - Preventing Homelessness - Combating homelessness requires reducing the number of families and individuals who have become homeless and helping currently homeless families and individuals move into permanent housing.

Strategy B - Subsidize Housing - Homeless families and individuals lack sufficient income to pay rent on an ongoing basis due to the high cost of housing in Los Angeles County. Subsidizing rent and related housing costs is key to enabling homeless families and individuals to secure and retain permanent housing and to prevent families and individuals from becoming homeless.

Strategy C - Increase Income - A high percentage of homeless adults can increase their income through employment and qualified disabled homeless individuals can increase their income through federal disability benefits. This increase in income can assist homeless families and individuals pay for their own housing in the future.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance
June 30, 2020

1. Organization (Continued)

Homeless and Housing Measure H Special Revenue Fund (Continued)

Strategy D - Provide Case Management and Services - The availability of appropriate case management and supportive services is critical to enable homeless families and individuals to take advantage of an available rental subsidy, increase their income, and access/utilize available services and benefits. Since the specific needs of homeless families and individuals vary depending on their circumstances, they need case management and supportive services to secure and maintain permanent housing.

Strategy E - Create a Coordinated System - Homeless individuals, families and youth often encounter multiple County departments, city agencies and community-based providers based on their complex individual needs. This fragmentation is often exacerbated by lack of coordination of services, disparate eligibility requirements, funding streams, and bureaucratic processes. A coordinated system brings together homeless and mainstream services to maximize the efficiency of current programs and expenditures.

Strategy F - Increase Affordable Homeless Housing - The lack of affordable housing for the homeless contributes substantially to the current crisis of homelessness. The County and cities throughout the region can increase the availability of both affordable and homeless housing through a combination of land use policy and subsidies for housing development.

2. Summary of Significant Accounting Policies

The Schedule of Revenues and Expenditures and Changes in Fund Balance for the Homeless and Housing Measure H Special Revenue Fund (the Schedule) has been prepared in conformity with Generally Accepted Accounting Principles in the United States of America (US GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the recognized standard-setting body for establishing governmental accounting and financial reporting principles for governments. The most significant of the County's accounting policies with regard to the special revenue fund type are described below:

Fund Accounting

The County utilizes fund accounting to report its financial position and the results of its operations. Fund accounting is designed to demonstrate legal compliance and to aid financial management by segregating transactions related to certain governmental functions or activities. A fund is a separate accounting entity with a self-balancing set of accounts. Funds are classified into three categories: governmental, proprietary, and fiduciary. Governmental Funds are used to account for most of the County's governmental activities. The measurement focus is a determination of changes in financial position, rather than a net income determination. The County uses governmental fund type Special Revenue Fund to account for Measure H sales tax revenues and expenditures. Special Revenue Funds are used to account for proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance
June 30, 2020

2. Summary of Significant Accounting Policies (Continued)

Basis of Accounting

The modified accrual basis of accounting is used for the special revenue fund type. Under the modified accrual basis of accounting, revenues (primarily from sales tax) are recorded when susceptible to accrual, which means measurable (amount can be determined) and available (collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period). Expenditures are generally recorded when a liability is incurred.

Investment Earnings

The County maintains a pooled cash and investments account that is available for use by all funds, except those restricted by State statutes. For the fiscal year ended June 30, 2020, the Homeless and Housing Measure H Special Revenue Fund had investment earnings of \$2,136,000.

Use of Estimates

The preparation of the Schedule in conformity with US GAAP requires management to make estimates and assumptions that affect the reported amounts of revenues and expenditures during the reporting period. Actual results could differ from those estimates.

Schedule of Revenues and Expenditures and Changes in Fund Balance for Measure H Special Revenue Fund

The Schedule is intended to reflect the revenues and expenditures of the Homeless and Housing Measure H Special Revenue fund only. Accordingly, the Schedule does not purport to, and does not, present fairly the financial position of the County and changes in financial position thereof for the year then ended in conformity with US GAAP.

The audited financial statements for the Homeless and Housing Measure H Special Revenue Fund for the fiscal year ended June 30, 2020 are included in the County's Audited Comprehensive Annual Financial Report (CAFR), which can be found at <https://auditor.lacounty.gov/la-county-cafr/>.

3. Los Angeles Homeless Services Authority

For the year ended June 30, 2020, the County recorded \$210,039,311 for LAHSA's Measure H expenditures to prevent and combat homelessness projects under various homeless initiative strategies as listed in the table on the following page. However, LAHSA's actual Measure H expenditures were \$215,063,750 for the year ended June 30, 2020. The \$5,024,439 difference represents LAHSA's late 4th quarter claims/billings not reimbursed in FY 2019-20 by the County since it was submitted beyond the County's processing cut-off date for expenditures reimbursements/payments.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Notes to the Schedule of Revenues and Expenditures and Changes in Fund Balance
June 30, 2020

3. Los Angeles Homeless Services Authority (Continued)

Strategy	Measure H Disbursement by County	Measure H Actual Expenditures	Difference
A1 Homeless Prevention Programs for Families	\$ 6,989,525	\$ 7,289,352	\$ (299,827)
A5 Homeless Prevention Programs for Individuals	9,220,912	9,275,196	(54,284)
B3 Partner with Cities to Expand Rapid Re-Housing	72,518,548	78,480,244	(5,961,696)
B7 Interim/Bridge Housing for those Existing Institutions	4,531,044	4,513,957	17,087
E6 Countywide Outreach System	10,244,879	10,615,437	(370,558)
E7 Strengthen the Coordinated Entry System	28,505,860	28,967,489	(461,629)
E8 Enhance the Emergency Shelter System	59,530,478	56,723,882	2,806,596
E14 Enhanced Services for Transition Age Youth	18,498,065	19,198,193	(700,128)
Total	<u>\$ 210,039,311</u>	<u>\$ 215,063,750</u>	<u>\$ (5,024,439)</u>

4. Restatement of Fund Balances

The fund balances as of June 30, 2019 have been restated to reflect an adjustment caused by the double recording of FY 2018-2019 expenditures of the Department of Public Defender as follows:

	<u>U.S. GAAP Basis</u>	<u>Budgetary Basis</u>
Fund Balance, June 30, 2019 as originally stated	\$ 143,004,774	\$ 105,952,949
Prior-period adjustment	<u>(31,554)</u>	<u>(31,554)</u>
Fund Balance, June 30, 2019 as restated	<u>\$ 142,973,220</u>	<u>\$ 105,921,395</u>

5. COVID-19 Impact and Considerations

The COVID-19 outbreak in the United States has caused business disruption through mandated and voluntary closings of businesses. While the disruption is currently expected to be temporary, there is considerable uncertainty around its duration. The County, through the CEO, expects this matter to negatively impact its operating environment; however, the related financial impact and duration cannot be reasonably estimated at this time.

6. Subsequent Events

In preparing the Schedule of Measure H Revenues and Expenditures, the County has evaluated events and transactions for potential recognition or disclosure through November 30, 2020, the date the Schedule was issued. No subsequent events occurred that require recognition or additional disclosure in the Schedule.

REQUIRED SUPPLEMENTARY INFORMATION

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Schedule of Revenues and Expenditures and Changes in Fund Balance – Budget and Actual
on a Budgetary Basis
For the Fiscal Year Ended June 30, 2020

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Revenues			
Voter Approved Special Taxes	\$ 398,000,000	\$ 371,526,893	\$ (26,473,107)
Interest Earnings	-	1,746,882	1,746,882
Prior Year Returned Funds	-	50,834	50,834
Total Revenues	<u>398,000,000</u>	<u>373,324,609</u>	<u>(24,675,391)</u>
Expenditures			
A: Prevent Homelessness			
A1: Homeless Prevention Program for Families			
Los Angeles Homeless Services Authority	11,445,816	6,989,525	4,456,291
Consumer and Business Affairs	1,000,000	-	1,000,000
Chief Executive Office	1,500,000	-	1,500,000
Total A1: Homeless Prevention Program for Families	<u>13,945,816</u>	<u>6,989,525</u>	<u>6,956,291</u>
A5: Homeless Prevention Program for Individuals			
Consumer and Business Affairs	1,000,000	-	1,000,000
Chief Executive Office	1,500,000	-	1,500,000
Los Angeles Homeless Services Authority	12,210,770	9,220,912	2,989,858
Total A5: Homeless Prevention Program for Individuals	<u>14,710,770</u>	<u>9,220,912</u>	<u>5,489,858</u>
Total A: Prevent Homelessness	<u>28,656,586</u>	<u>16,210,437</u>	<u>12,446,149</u>
B: Subsidize Housing			
B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing Supplemental Security Income (SSI)			
Department of Public Social Services	5,138,000	5,138,000	-
Total B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI	<u>5,138,000</u>	<u>5,138,000</u>	<u>-</u>
B3: Partner with Cities to Expand Rapid Re-Housing			
Department of Health Services	7,205,000	7,205,000	-
Los Angeles Homeless Services Authority	107,069,033	72,518,548	34,550,485
Total B3: Partner with Cities to Expand Rapid Re-Housing	<u>114,274,033</u>	<u>79,723,548</u>	<u>34,550,485</u>
B4: Facilitate Utilization of Federal Housing Subsidies			
Los Angeles Community Development Authority	14,189,000	14,189,000	-
Total B4: Facilitate Utilization of Federal Housing Subsidies	<u>14,189,000</u>	<u>14,189,000</u>	<u>-</u>
B6: Family Reunification Housing Subsidy			
Department of Children and Family Services	1,468,000	1,468,000	-
Total B6: Family Reunification Housing Subsidy	<u>1,468,000</u>	<u>1,468,000</u>	<u>-</u>
B7: Interim/ Bridge Housing for Those Exiting Institutions			
Los Angeles Homeless Services Authority	4,676,000	4,531,044	144,956
Department of Health Services	21,878,000	21,878,000	-
Department of Mental Health	72,000	71,203	797
Department of Public Health	6,683,000	6,683,000	-
Total B7: Interim/ Bridge Housing for Those Exiting Institutions	<u>33,309,000</u>	<u>33,163,247</u>	<u>145,753</u>
Total B: Subsidize Housing	<u>168,378,033</u>	<u>133,681,795</u>	<u>34,696,238</u>
C: Increase Income			
C4: Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness			
Department of Health Services	6,451,000	6,066,749	384,251
Department of Public Social Services	4,600,000	4,222,607	377,393
Department of Mental Health	1,101,000	1,005,613	95,387
Total C4: Establish a Countywide SSI Advocacy Program	<u>12,152,000</u>	<u>11,294,969</u>	<u>857,031</u>
C7: Subsidized Employment for Homeless Adults			
Chief Executive Office	3,000,000	-	3,000,000
Department of Workforce Development, Aging, and Community Services	11,300,000	6,221,631	5,078,369
Total C7: Subsidized Employment for Homeless Adults	<u>14,300,000</u>	<u>6,221,631</u>	<u>8,078,369</u>
Total C: Increase Income	<u>26,452,000</u>	<u>17,516,600</u>	<u>8,935,400</u>

See accompanying notes to the required supplementary information.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Schedule of Revenues and Expenditures and Changes in Fund Balance – Budget and Actual on a
Budgetary Basis (Continued)
For the Fiscal Year Ended June 30, 2020

	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
D: Provide Case Management and Services			
D2: Jail In-Reach			
Department of Health Services	1,870,000	1,453,219	416,781
Sheriff's Department	465,000	431,330	33,670
Total D2: Jail In-Reach	<u>2,335,000</u>	<u>1,884,549</u>	<u>450,451</u>
D6: Criminal Record Clearing Project			
Department of Public Defender	2,941,000	2,298,161	642,839
Total D6: Criminal Record Clearing Project	<u>2,941,000</u>	<u>2,298,161</u>	<u>642,839</u>
D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (PSH)			
Department of Health Services	69,946,000	69,946,000	-
Department of Mental Health	5,814,000	1,952,068	3,861,932
Department of Public Health	1,564,000	682,478	881,522
Total D7: Provide Services and Rental Subsidies for PSH	<u>77,324,000</u>	<u>72,580,546</u>	<u>4,743,454</u>
Total D: Provide Case Management and Services	<u>82,600,000</u>	<u>76,763,256</u>	<u>5,836,744</u>
E: Create a Coordinated System			
E6: Countywide Outreach System			
Department of Health Services	22,962,146	20,831,631	2,130,515
Los Angeles Homeless Services Authority	13,052,652	10,244,879	2,807,773
Chief Executive Office	70,000	-	70,000
Department of Public Health	756,000	246,463	509,537
Total E6: Countywide Outreach System	<u>36,840,798</u>	<u>31,322,973</u>	<u>5,517,825</u>
E7: Strengthen the Coordinated Entry System			
Los Angeles Homeless Services Authority	34,384,953	28,505,860	5,879,093
Chief Executive Office	15,700,000	412,643	15,287,357
Total E7: Strengthen the Coordinated Entry System	<u>50,084,953</u>	<u>28,918,503</u>	<u>21,166,450</u>
E8: Enhance the Emergency Shelter System			
Department of Health Services	40,972,854	29,147,412	11,825,442
Los Angeles Homeless Services Authority	63,546,776	59,530,478	4,016,298
Department of Mental Health	72,000	70,663	1,337
Department of Public Health	668,000	392,321	275,679
Total E8: Enhance the Emergency Shelter System	<u>105,259,630</u>	<u>89,140,874</u>	<u>16,118,756</u>
E14: Enhanced Services for Transition Age Youth			
Los Angeles Homeless Services Authority	24,440,000	18,498,065	5,941,935
Total E14: Enhanced Services for Transition Age Youth	<u>24,440,000</u>	<u>18,498,065</u>	<u>5,941,935</u>
Total E: Create a Coordinated System	<u>216,625,381</u>	<u>167,880,415</u>	<u>48,744,966</u>
F: Increase Affordable/Homeless Housing			
F7: One-Time Housing Innovation Fund			
Chief Executive Office	3,300,000	-	3,300,000
Los Angeles Community Development Authority	4,850,000	4,845,000	5,000
Total F7: One-Time Housing Innovation Fund	<u>8,150,000</u>	<u>4,845,000</u>	<u>3,305,000</u>
Total F: Increase Affordable/Homeless Housing	<u>8,150,000</u>	<u>4,845,000</u>	<u>3,305,000</u>
Administrative			
Homeless Initiative Administration	3,571,000	2,525,525	1,045,475
Total Administrative	<u>3,571,000</u>	<u>2,525,525</u>	<u>1,045,475</u>
Total Expenditures	<u>534,433,000</u>	<u>419,423,028</u>	<u>115,009,972</u>
Excess of Expenditures Over Revenues	(136,433,000)	(46,098,419)	90,334,581
Less: Contractual Obligations/Changes in fund balance			
Commitments Outstanding as of fiscal year end	-	25,138,919	25,138,919
Changes in fund balance	30,511,605	(13,950,895)	(44,462,500)
Total Net Change in Contractual obligations	<u>30,511,605</u>	<u>11,188,024</u>	<u>(19,323,581)</u>
Net Change in Fund Balance	(105,921,395)	(34,910,395)	71,011,000
Fund Balance, July 1, 2019 as restated	105,921,395	105,921,395	-
Fund Balance, June 30, 2020	<u>\$ -</u>	<u>\$ 71,011,000</u>	<u>\$ 71,011,000</u>

See accompanying notes to the required supplementary information.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Notes to the Required Supplementary Information
June 30, 2020

1. Budgets and Budgetary Information

In accordance with the provisions of Sections 29000-29144 of the Government Code of the State of California, commonly known as the County Budget Act, the County prepares and adopts an annual budget on or before October 2 for each fiscal year. Budgets are adopted on a basis of accounting that is different from accounting principles generally accepted in the United States of America. Budgets for the Homeless and Housing Measure H Special Revenue Fund are consistent with the annual expenditure plan approved by the Board of Supervisors. The County utilizes an encumbrance system as a management control technique to assist in controlling expenditures and enforcing revenue provisions. Under this system, the current year expenditures are charged against appropriations. Accordingly, actual revenues and expenditures can be compared with related budget amounts without any significant reconciling items.

2. Reconciliation of Fund Balance- Budgetary to US GAAP Basis

The Schedule of Revenues and Expenditures and Changes in Fund Balance of the Homeless and Housing Measure H Special Revenue Fund has been prepared on a modified accrual basis of accounting in accordance with US GAAP. The Budgetary Comparison Schedule has been prepared on a budgetary basis, which is different from US GAAP.

The following schedule is a reconciliation of the budgetary and US GAAP fund balances as of June 30, 2020:

		2020
Fund Balance - budgetary basis	\$	71,011,000
Encumbrances and other reserves		25,138,919
Subtotal		96,149,919
Adjustments:		
Change in revenue accruals		1,114,000
Fund Balance - US GAAP basis	\$	97,263,919

**SUPPLEMENTAL INFORMATION
IN ACCORDANCE WITH
*GOVERNMENT AUDITING STANDARDS***

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of the Schedule of Revenues and Expenditures and Changes in Fund Balance of the Homeless and Housing Measure H Special Revenue Fund Performed in Accordance with *Government Auditing Standards*

Ms. Arlene Barrera
Auditor-Controller
County of Los Angeles
Los Angeles, California

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the Schedule of Revenues and Expenditures and Changes in Fund Balance (the Schedule) for Homeless and Housing Measure H (Measure H) Special Revenue Fund of the County of Los Angeles (the County) for the fiscal year ended June 30, 2020, and the related notes to the Schedule, which collectively comprised the County's Schedule, and have issued our report thereon dated November 30, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the County's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the Schedule, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the County's Schedule will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's Schedule is free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of the amounts on the Schedule. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that is required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BCA Watson Rice, LLP

Torrance, California
November 30, 2020

**Independent Auditor's Report on Compliance with Requirements
Applicable to Revenues and Expenditures and Changes in Fund Balance of the
Homeless and Housing Measure H Special Revenue Fund in Accordance with the
Measure H, Ordinance 2017-001, Chapter 4.73 to the Los Angeles County Code –
Transaction and Use Tax to Prevent and Combat Homelessness**

Ms. Arlene Barrera
Auditor-Controller
County of Los Angeles
Los Angeles, California

Report on Compliance

We have audited the County of Los Angeles' (the County) compliance of the Homeless and Housing Measure H (Measure H) revenues and expenditures and changes in fund balance with the compliance requirements described in the *Measure H, Ordinance 2017-001, Chapter 4.73 to the Los Angeles County Code – Transaction and Use Tax to Prevent and Combat Homelessness*, for the fiscal year ended June 30, 2020.

Management's Responsibility

The County's management is responsible for compliance with the requirements of laws and regulations applicable to the Measure H revenues and expenditures.

Auditor's Responsibility

Our responsibility is to express an opinion on the County's compliance with Measure H revenues and expenditures based on our audit of the compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the compliance requirements referred to above that could have a direct and material effect on Measure H revenues and expenditures occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures, as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on the Measure H revenues and expenditures. However, our audit does not provide a legal determination of the County's compliance with those requirements.

Opinion on Measure H Revenues and Expenditures

In our opinion, the County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on the Measure H revenues and expenditures for the fiscal year ended June 30, 2020.

Report on Internal Control over Compliance

Management of the County is responsible for establishing and maintaining effective internal control over compliance with the compliance requirements referred to above. In planning and performing our audit of compliance, we considered the County's internal control over compliance with the requirements that could have a direct and material effect on the Measure H revenues and expenditures as a basis for designing auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance and to test and report on internal control over compliance in accordance with the *Measure H, Ordinance 2017-001, Chapter 4.73 to the Los Angeles County Code – Transaction and Use Tax to Prevent and Combat Homelessness*, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a compliance requirement on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a compliance requirement will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a compliance requirement of the Measure H revenues and expenditures that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

Purpose of this Report

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Guidelines. Accordingly, this report is not suitable for any other purpose.

BCA Watson Rice, LLP

Torrance, California
November 30, 2020

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Current Year Audit Findings and Recommendations
For the Year Ended June 30, 2020

There were no current year audit findings.

County of Los Angeles
Homeless and Housing Measure H Special Revenue Fund
Status of Prior-Year Audit Findings and Recommendations

There were no prior year audit findings.

Attachment II

COUNTY OF LOS ANGELES

Independent Auditor's Report on Applying Agreed-Upon Procedures

MEASURE H

(Ordinance 2017-001, Chapter 4.73 to the Los Angeles County Code –
Transaction and Use Tax to Prevent and Combat Homelessness)

For the Fiscal Year Ended June 30, 2020



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INDEPENDENT ACCOUNTANT'S REPORT ON APPLYING AGREED-UPON PROCEDURES

Ms. Arlene Barrera
Auditor-Controller
County of Los Angeles
Los Angeles, California

We have performed the procedures enumerated below, which were agreed to by the County of Los Angeles (the County), solely to assist the County in determining whether the eleven (11) County Departments and outside agencies that received Homeless and Housing Measure H (Measure H) Special Revenue Funds were in compliance with the Measure H Ordinance 2017-001, Chapter 4.73 to the Los Angeles County Code – Transaction and Use Tax to Prevent and Combat Homelessness terms and conditions for the year ended June 30, 2020. The eleven County Departments and outside agencies are as follows: the Chief Executive Office (CEO), the Department of Children and Family Services (DCFS), the Department of Health Services (DHS), the Department of Mental Health (DMH), the Department of Public Health (DPH), the Department of Public Social Services (DPSS), Public Defender (PD), Workforce Development, Aging and Community Services (WDACS), the Los Angeles Sheriff's Department (LASD), the Los Angeles Community Development Authority (LACDA), and the Los Angeles Homeless Services Authority (LAHSA). The management of the eleven County Departments and outside agencies are responsible for compliance with the Measure H Ordinance requirements. The sufficiency of these procedures is solely the responsibility of those parties specified in this report. Consequently, we make no representation regarding the sufficiency of the procedures described below either for the purpose for which this report has been requested or for any other purpose.

The procedures performed and the results of those procedures are as follows:

1. We performed the agreed-upon test procedures as described below utilizing the American Institute of Certified Public Accountants (AICPA) Sampling Guidelines.

Results

CEO

CEO's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (35.61%) and non-payroll expenditures (64.39%). Based on the AICPA Sampling Guidelines, we selected a sample size of one month for payroll expenditures for the month of March 2020 and performed detailed testing of all employees charged to the program, which represented 8.84% of total payroll expenditures. In addition, we selected 25 transactions for non-payroll/program expenditures, which represented 60.46% of total non-payroll expenditures. **No exceptions were found.**

DCFS

DCFS' Measure H expenditures for the year ended June 30, 2020 consist of DCFS payroll expenditures (8.78%) and subcontractor expenditures (91.22%). Based on the AICPA Sampling Guidelines, we selected a sample size of one month for payroll expenditures for the month of August 2019 and

performed detailed testing of all employees charged to the program, which represented 23.70% of total payroll expenditures. In addition, we randomly selected 25 subcontractor expense reports for non-payroll/program expenditures, equivalent to 66.00% of the total subcontractor expenditures. From these expense reports we selected 25 transactions to verify the adequacy of back-up supporting documents, which represented 6.64% of the selected subcontractor expense reports. **No exceptions were found.**

DHS

DHS' Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (6.33%) and non-payroll expenditures (93.67%). Based on the AICPA Sampling Guidelines, we selected a sample size of one month for payroll expenditures for the month of March 2020 and performed detailed testing of 45 randomly selected employees charged to the program. In addition, we selected 33 expenditures reports for non-payroll reimbursement contract expenditures and 7 fee-for-service invoice contract expenditures representing 20.70% and 11.61% of the total non-payroll expenditures, respectively. From each expenditure report, we selected one transaction (33 for cost reimbursements and 7 for fee-for-service) to verify the adequacy of supporting back-up documentation. **No exceptions were found.**

DMH

DMH's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (79.19%) and non-payroll subcontractor expenditures (20.81%). Based on the AICPA Sampling Guidelines, we selected a sample size of two months consisting of four pay periods for payroll expenditures for the months of August 2019 and March 2020 and performed detailed testing of 20 employees who charged their payroll expenditures to the program. In addition, we reviewed four non-payroll subcontractor claimed expenditures (one claim per quarter), which represented 9.49% of total subcontractor expenditures. **No exceptions were found.**

DPH

DPH's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (11.53%) and non-payroll expenditures (88.47%). Based on the AICPA Sampling Guidelines, we selected a sample size of two months for payroll expenditures for the months of August 2019 and March 2020 and performed detailed testing of all employees charged to the program during these two months. In addition, we selected 4 transactions for non-payroll contractor expenditures, which represented 8.00% of total non-payroll contractor expenditures, and 36 non-payroll recipient expenditures, randomly selected from the months of July 2019 through June 2020, which represented 0.64% of total non-payroll recipient expenditures. The non-payroll recipient expenditures consist of monthly recurring payments for health services for various clients. **No exceptions were found.**

DPSS

DPSS' Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (16.31%), non-payroll expenditures (48.01%), and subcontractor expenditures (35.68%). Based on the AICPA Sampling Guidelines, we selected a sample size of one month for payroll expenditures for the month of March 2020 and performed detailed testing of 22 employees who charged payroll expenditures to the program. We also selected 22 transactions for non-payroll expenditures, which represented 0.22% of total non-payroll expenditures. The non-payroll expenditures consist of recurring rental subsidy payments to various recipients/clients. In addition, we reviewed 18 subcontractor claims/invoices, which represented 19.75% of total subcontractor expenditures. From each subcontractor claim/invoice, we selected one transaction to verify the adequacy of supporting back-up documentation. The subcontractor expenditures represent payments made to subcontractors of the Department of Health Services for the implementation of the Benefit Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness. **No exceptions were found.**

PD

PD's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (61.11%) and non-payroll and subcontractor expenditures (38.89%). Based on the AICPA Sampling Guidelines, we selected a sample size of two months for payroll expenditures for the months of October 2019 and March 2020 and performed detailed testing of all employees who charged payroll to the program during these two months. In addition, we randomly selected nine non-payroll/subcontractor transactions/expenditures, which represented 76.23% of the total non-payroll/subcontractor expenditures. **No exceptions were found.**

WDACS

WDACS Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (13.91%) and subcontractor expenditures (86.09%). Based on the AICPA Sampling Guidelines, we selected a sample size of two months for payroll expenditures for the months of September 2019 and March 2020 and performed detailed testing of four employees who charged payroll to the program. In addition, we randomly selected 40 subcontractor expense reports for non-payroll/program expenditures, equivalent to 20.43% of the total subcontractor expenditures. From these expense reports we selected 40 transactions to verify the adequacy of back-up supporting documents, which represented 4.42% of the selected subcontractor expense reports. **No exceptions were found.**

LACDA

LACDA's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (7.23%) and non-payroll expenditures (92.77%). Based on the AICPA Sampling Guidelines, we selected a sample size of one month for payroll expenditures for the month of March 2020 and performed detailed testing of all employees charged to the program. In addition, we selected 40 transactions for non-payroll expenditures, which represented 44.38% of total non-payroll expenditures. **No exceptions were found.**

LAHSA

LAHSA's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (8.44%) and non-payroll/subcontractor expenditures (91.56%). Based on the AICPA Sampling Guidelines, we selected a sample size of one month of payroll expenditures for the month of March 2020 and performed detailed testing of 50 randomly selected employees charged to the program. In addition, we selected 60 expenditures reports for non-payroll/subcontractor expenditures, which represented 5.99% of total non-payroll/subcontractor expenditures. From the selected expenditures reports, we further selected 60 individual transactions for detailed testing. In addition to the foregoing detailed test procedures, we also reviewed LAHSA's monitoring procedures and monitoring reports of its subcontractors to ensure that claimed expenditures were in accordance with the respective contracts/agreements and the expenditures claimed were allowable and within budget of the specific strategies. **No exceptions were found.**

LASD

LASD's Measure H expenditures for the year ended June 30, 2020 consist of payroll expenditures (100%). Based on the AICPA Sampling Guidelines, we selected a sample size of two months consisting of four pay periods for payroll expenditures for the months of October 2019 and March 2020 and performed detailed testing of all employees charged to the program. **No exceptions were found.**

2. We verified that the Department/Agency or their contractors and subcontractors providing Measure H services maintained:
 - a. Documentation to support the amount billed for providing Measure H program services under their contract.

Results

CEO

For the one month selected, we traced payroll expenditures to labor distribution reports, we agreed percentage of time charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Register. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 25 non-payroll transactions selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

DCFS

For the one month selected, we traced payroll expenditures to labor distribution reports, we agreed percentage of time charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Registers. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 25 non-payroll transactions selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

DHS

For the one month selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Registers. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 33 non-payroll transactions for reimbursement contracts and 7 non-payroll transactions for fee-for-service contracts selected for detailed testing, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

DMH

For the two months selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Registers. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the four non-payroll subcontractor/claims selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

DPH

For the two months selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Register. We also confirmed

that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 4 non-payroll contractor transactions selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

For the 36 non-payroll recipient expenditures transactions selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

DPSS

For the one month selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Register. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 22 non-payroll transactions (recurring rental subsidy payments) selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

For the 18 selected subcontractor expenditures, we agreed the expenditure to backup supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

PD

For the two months selected, we traced payroll expenditures to labor distribution reports, we agreed payroll expenditures on the labor distribution report to the pay stubs, and agreed salaries on the labor distribution report to salaries in the Employee Sequence Register. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the nine non-payroll transactions selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

WDACS

For the two months selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the Employee Sequence Register. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 40 subcontractor expenditures selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

LACDA

For the one month selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on

the labor distribution report to pay rates in the employee payroll register. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 40 non-payroll/program transactions selected, we agreed the expenditure to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

LAHSA

For the one month payroll expenditures and the 50 randomly selected employees, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the employee personnel files. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

For the 60 non-payroll/subcontractor expenditures selected for detailed testing, we agreed the expenditures to back-up supporting documentation, confirmed that the expenditures were properly approved, and properly recorded in the accounting system. **No exceptions were found.**

LASD

For the two months selected, we traced payroll expenditures to labor distribution reports, we agreed hours charged on the labor distribution report to the timesheets, and agreed pay rates charged on the labor distribution report to pay rates in the employee personnel files. We also confirmed that timesheets were signed by the employee and approved by the supervisor. **No exceptions were found.**

- b. Records to verify that funds were used for allowable expenditures in compliance with the requirements of Measure H.

Results

CEO

For the one month selected, we confirmed that the payroll expenditures were specific to the cost of Administration of the Measure H program. **No exceptions were found.**

For the 25 transactions of non-payroll expenditures selected, we confirmed that the non-payroll expenditures were specific to the cost of Administration of the Measure H programs and Strategy E7 – Strengthen the Coordinated Entry System of the Measure H Program. **No exceptions were found.**

DCFS

For the one month selected, we confirmed that the payroll expenditures were specific to Strategy B6 – Family Reunification Housing Subsidy for the Measure H Program. **No exceptions were found.**

For the 25 transactions of subcontractor expenditures/expenditures selected, we confirmed that these expenditures were specific to Strategy B6 – Family Reunification Housing Subsidy of the Measure H Program. **No exceptions were found.**

DHS

For the one month of payroll expenditures selected, 33 transactions of non-payroll expenditures for reimbursement contracts, and seven non-payroll expenditure transactions for fee-for-service contracts, we confirmed **with no exceptions** that the payroll expenditures and non-payroll expenditures were specific to the following Measure H strategies.

- Strategy B3 – Partners with Cities to Expand Rapid Re-Housing
- Strategy B7 – Interim/Bridge Housing for those Exiting Institutions
- Strategy C4/C5/C6 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness
- Strategy D2 – Expansion of Jail In Reach
- Strategy D7 – Provides Services and Rental Subsidies for Permanent Supportive Housing
- Strategy E6 – Countywide Outreach System
- Strategy E8 – Enhance the Emergency Shelter

DMH

For the two months of payroll expenditures selected and four subcontractor expenditures/claims selected, we confirmed **with no exceptions** that the payroll expenditures and subcontractor expenditures were specific to the following Measure H strategies.

- Strategy B7 – Interim/Bridge Housing for those Exiting Institutions
- Strategy C4/C5/C6 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at risk of Homelessness
- Strategy D7 – Provide Services and Rental Subsidies for Permanent Supportive Housing
- Strategy E8 – Enhance the Emergency Shelter System

DPH

For the two months of payroll expenditures, four subcontractor expenditures, and 36 non-payroll recipient expenditures transactions selected, we confirmed that the payroll and non-payroll/subcontractor expenditures were specific to Strategy B7 – Interim/Bridge Housing for those Exiting Institutions, Strategy D7 – Provide Services and Rental Subsidies for Permanent Supportive Housing, Strategy E6 – Countywide Outreach System, and Strategy E8 – Enhance the Emergency Shelter System of the Measure H program. **No exceptions were found.**

DPSS

For the one month of payroll expenditures, 22 transactions of non-payroll expenditures and 18 transactions of subcontractor expenditures selected, we confirmed that these expenditures/expenditures were specific to the Strategy B1 - Provide Subsidized Housing to Homeless Disabled Individuals Pursing SSI and Strategy C4 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or at Risk of Homelessness of the Measure H Program. **No exceptions were found.**

PD

For the two months of payroll expenditures and nine non-payroll/subcontractor expenditures selected, we confirmed that these expenditures/expenditures were specific to the Strategy D6 – Criminal Record Clearing Project of the Measure H Program. **No exceptions were found.**

WDACS

For the two months of payroll expenditures and 40 subcontractor expenditures/expenditures selected, we confirmed that these expenditures/expenditures were specific to the Strategy C7 –

Subsidize Employment for Homeless Adults of the Measure H Program. **No exceptions were found.**

LACDA

For the one month of payroll expenditures and 40 transactions of non-payroll expenditures selected, we confirmed that the payroll and non-payroll expenditures were specific to Strategy B4 – Facilitate Utilization of Federal Housing and Strategy F7 – Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals of the Measure H Program. **No exceptions were found.**

LAHSA

For the one month of payroll expenditures and 50 selected employees and 60 non-payroll/subcontractor expenditures, we confirmed **with no exceptions** that these expenditures/expenditures were specific to the following Measure H strategies:

- Strategy A1 – Homeless Prevention Programs for Families
- Strategy A5 – Homeless Prevention Programs for Individuals
- Strategy B3 – Partners with Cities to Expand Rapid Re-Housing
- Strategy B7 – Interim/Bridge Housing for those Exiting Institutions
- Strategy E6 – Countywide Outreach System
- Strategy E7 – Strengthen the Coordinated Entry System
- Strategy E8 – Enhance the Emergency Shelter System
- Strategy E14 – Enhanced Services for Transition Age Youth

LASD

For the two months of payroll expenditures selected, we confirmed that the payroll expenditures were specific to Strategy D2 – Expansion of Jail In Reach of the Measure H program. **No exceptions were found.**

- c. Internal controls over financial reporting and compliance with provisions of laws, regulations, contracts or grant agreements.

Results

CEO

For the one month of payroll expenditures and 25 transactions of non-payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

DCFS

For the 25 transactions of subcontractor expenditures/expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

DHS

For the one month of payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

For the 33 non-payroll expenditures selected for reimbursement contracts and seven non-payroll expenditures selected for fee-for-service contracts, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

DMH

For the two months of payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

For the four non-payroll subcontractor expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

DPH

For the two months of payroll expenditures, four non-payroll contractor expenditures, and 36 non-payroll recipient expenditures transaction selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

DPSS

For the one month of payroll expenditures and 22 transactions of non-payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

For the 18 transactions of subcontractor expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

PD

For the two months of payroll expenditures and nine transactions of non-payroll/subcontractor expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

WDACS

For the two months of payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

For the 40 transactions of subcontractor expenditures/expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

LACDA

For the one month of payroll expenditures and 40 transactions of non-payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

LAHSA

For the one month of 50 employee payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

For the 60 non-payroll/subcontractor expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

LASD

For the two months of payroll expenditures selected, the supporting documents showed evidence of being reviewed and properly authorized, and the expenditures tested complied with the Measure H Expenditure Plan approved by the Board of Supervisors for FY 2019-20. **No exceptions were found.**

- d. Minimum encryption standards required by the County of Los Angeles Board of Supervisors' Policy 5.200, Contractor Protection of Electronic County Information (July 2016).

Results

We found that all 11 County Departments and outside Agencies complied with minimum encryption standards required by the County of Los Angeles Board of Supervisors' Policy 5.200, Contractor Protection of Electronic County Information (July 2016).

3. We verified that the Measure H funds are being used for the specific strategies approved by the Board.

Results

CEO

CEO was allocated \$3,571,000 of Measure H funds to be used for Administration of the Measure H program, \$15,700,000 of Measure H funds to be used for Strategy E7 – Strengthen the Coordination Entry System, and \$3,300,000 of Measure H funds to be used for Strategy F7 – Affordable Housing Strategies of the Measure H program based on the Measure H Expenditure Plan approved by the Board of Supervisors in FY 2019-20.

CEO's Measure H expenditures in FY 2019-20 totaled \$2,938,168, which consisted of \$2,525,525 used for Administration, \$412,643 used for Administration and Strategy E7 – Strengthen the Coordination Entry System, and \$0 for Strategy F7 – One Time Housing Innovation Fund. **No exceptions were found.**

DCFS

DCFS was allocated \$1,468,000 of Measure H funds to be used for Strategy B6 – Family Reunification Housing Subsidies based on the Measure H Expenditure Plan approved by the Board of Supervisors in FY 2019-20.

DCFS implemented the County-wide Family Reunification Housing Subsidy (FRHS) program to provide rapid rehousing and case management services to families in the child welfare system where the parent(s) homelessness is the sole barrier for the return of the children. For FY 2019-20, DCFS had four Homeless Services Section staff working on Strategy B6 - Family Reunification Housing Subsidies. DCFS’ Program Staff act as liaison for Housing Agency staff, Dependency Court and Case Carrying Certified Social Workers to provide assistance, trouble shooting, and guidance with the FRHS referral process and services; tracks all data and provides monthly updates on status of each family; facilitates monthly meetings with housing agencies, Community Development Commission, and Dependency Court; tracks deliverables and program outcomes.

DCFS’ Measure H expenditures in FY 2019-20 totaled \$1,468,000 and were specific for Strategy B6 – Family Reunification Housing Subsidies. **No exceptions were found.**

DHS

DHS was allocated \$171,285,000 of Measure H funds to be used for the following six strategies:

Strategy		Measure H Allocation
B3	Partner with Cities to Expand Rapid Re-Housing	\$ 7,205,000
B7	Interim/Bridge Housing for those Existing Institutions	21,878,000
C4/C5/C6	Establishing a Countywide SSI Advocacy Program for People Experiencing Homelessness or At-Risk of Homelessness	6,451,000
D2	Expansion of Jail In Reach	1,870,000
D7	Provide Services and Rental Subsidies for Permanent Supportive Housing	69,946,000
E6	Countywide Outreach System	22,962,146
E8	Enhance the Emergency Shelter System	40,972,854
Total		<u>\$ 171,285,000</u>

Under Strategy B3, DHS provides a time-limited intervention including financial assistance/subsidies and supportive services so that participants will be able to successfully maintain housing without long-term assistance.

Under Strategy B7, DHS provides clients with complex health and/or behavioral health conditions who need a higher level of support services than is available in most shelter settings. Interim housing includes stabilization housing and recuperative care. Some interim housing programs provide enhanced onsite mental health services.

Under Strategy C4/C5/C6, DHS expands and integrates physical and mental health clinical services to support County-wide Benefits Entitlements Services Team, including technical assistance, training, case consultation, record retrieval services, care coordination and comprehensive evaluations.

Under Strategy D2, DHS expands Jail In Reach to make it available to all homeless people incarcerated in a Los Angeles County jail.

Under Strategy D7, DHS increases existing work orders and executes new work orders with Supportive Housing Services Master Agreement vendors to provide Intensive Case Management Services.

Under Strategy E6, DHS aims at improving outreach efforts to homeless individuals and families on the streets and in encampments in Los Angeles County. DHS developed a dispatch and tracking technology infrastructure for outreach requests, expanded Service Planning Area (SPA)-level and macro coordination of outreach teams through Coordinated Entry System Outreach Coordinators, launch and implemented Multidisciplinary Outreach teams to better assist unsheltered homeless individuals through expanded multidisciplinary outreach capacity, and support and expand general outreach staffing in all SPAs to further support outreach bandwidth.

Under Strategy E8, DHS provides interim housing to serve clients with complex health and/or behavioral health conditions who need a higher level of support services than is available in most shelter settings.

DHS' Measure H expenditures in FY 2019-20 totaled \$157,317,462 and were specific for the strategies listed below. **No exceptions were found.**

Strategy	Measure H Disbursement by County	Measure H Actual Expenditures	Difference
B3 Partner with Cities to Expand Rapid Re-Housing	\$ 7,205,000	\$ 7,930,335	\$ (725,335)
B7 Interim/Bridge Housing for those Exisiting Institutions	21,878,000	21,890,129	(12,129)
C4/C5/C6 Establishing a Countywide SSI Advocacy Program for People Experiencing Homelessness or At-Risk of Homelessness	6,066,749	6,087,173	(20,424)
D2 Expansion of Jail In Reach	1,453,219	1,443,769	9,450
D7 Provide Services and Rental Subsidies for Permanent Supportive Housing	69,946,000	69,933,860	12,140
E6 Countywide Outreach System	20,831,631	20,872,655	(41,024)
E8 Enhance the Emergency Shelter System	29,147,412	29,159,541	(12,129)
Total	<u>\$ 156,528,011</u>	<u>\$ 157,317,462</u>	<u>\$ (789,451)</u>

The \$789,451 difference represents fourth quarter subcontractor expenditures which were submitted late and were not included in the County's FY 2019-20 actual expenditures. Out of the total difference, \$128,451 in expenditures will be reported by the County as FY 2020-21 Measure H expenditures. The remaining \$661,000 is to be funded by DHS's General Fund.

DMH

DMH was allocated \$7,059,000 of Measure H funds to be used for the following four strategies:

Strategy	Measure H Allocation
B7 Interim/Bridge Housing for those Exisiting Institutions	\$ 72,000
C4/C5/C6 Veterans Benefits Advocacy for People Experiencing Homelessness or At-Risk of Homelessness	1,101,000
D7 Provide Services and Rental Subsidies for Permanent Supportive Housing	5,814,000
E8 Enhance the Emergency Shelter System	72,000
Total	<u>\$ 7,059,000</u>

Under Strategy B7, DMH serves clients with complex health and/or behavioral health conditions who need a higher level of support services than is available in most shelter settings. Interim housing includes stabilization housing and recuperative care. Some interim housing programs provide enhanced onsite mental health services.

Under Strategy C4/C5/C6, DMH expands and integrates physical and mental health clinical services to support Countywide Benefits Entitlements Services Team, including technical assistance, training, case consultation, record retrieval services, care coordination and comprehensive evaluations.

Under Strategy D7, DMH provides a local rent subsidy to ensure that housing units are affordable to people who are homeless. All strategy D7 clients receive Intensive Case Management Services and is matched to a rental subsidy. Based on client need, clients receive specialty mental health services through the Housing Full Service Partnership Program, in addition to substance use disorder outreach and assessment and service navigation.

Under Strategy E8, DMH provides interim housing to serve clients with complex health and/or behavioral health conditions who need a higher level of support services than is available in most shelter settings.

DMH’s Measure H expenditures in FY 2019-20 totaled \$3,099,547 and were specific for the strategies listed below. **No exceptions were found.**

Strategy		Measure H Expenditures
B7	Interim/Bridge Housing for those Existing Institutions	\$ 71,203
C4/C5/C6	Countywide Supplemental Security/Social Security Disability Income and Veterans Benefits Advocacy for People Experiencing Homelessness or At-Risk of Homelessness	1,005,613
D7	Provide Services and Rental Subsidies for Permanent Supportive Housing	1,952,068
E8	Enhance the Emergency Shelter System	70,663
Total		<u>\$ 3,099,547</u>

DPH

DPH was allocated \$9,671,000 of Measure H funds to be used for the following four strategies:

Strategy		Measure H Allocation
B7	Interim/Bridge Housing for those Existing Institutions	\$ 6,683,000
D7	Provide Services and Rental Subsidies for Permanent Supportive Housing	1,564,000
E6	Countywide Outreach System	756,000
E8	Enhance the Emergency Shelter System	668,000
Total		<u>\$ 9,671,000</u>

Under Strategy B7, DPH Substance Abuse Prevention and Control (SAPC) Recovery Bridge Housing (RBH) serves individuals who are homeless at treatment discharge and who choose abstinence-based housing for up to 90 days.

Under Strategy D7, DPH supports the increase in access to supportive housing by funding high quality tenant services and, when necessary, a local rent subsidy to ensure that housing units are affordable to people who are homeless.

Under Strategy E6, DPH develops and implements a plan to leverage current outreach efforts and creates a countywide network of multidisciplinary, integrated street-based teams to identify, engage and connect homeless individuals to interim and/or permanent housing and supportive services.

Under Strategy E8, DPH provides support to enhance the Emergency Shelter System.

DPH’s Measure H expenditures in FY 2019-20 totaled \$8,004,263 and were specific for the strategies listed below. **No exceptions were found.**

Strategy		Measure H Expenditures
B7	Interim/Bridge Housing for those Existing Institutions	\$ 6,683,000
D7	Provide Services and Rental Subsidies for Permanent Supportive Housing	682,479
E6	Countywide Outreach System	246,463
E8	Enhance the Emergency Shelter System	392,321
Total		<u>\$ 8,004,263</u>

DPSS

DPSS was allocated \$5,138,000 of Measure H funds to be used for Strategy B1 – Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI and \$4,600,000 of Measure H funds to be used for Strategy C4/C5/C6 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At-Risk of Homelessness based on the Measure H Expenditure Plan approved by the Board of Supervisors in FY 2019-20.

Under Strategy B1, DPSS provides subsidized housing for the homeless and those at risk of homelessness. To be eligible, participants must meet the General Relief “GR” requirements and receive GR funds. Participation in the program is voluntary and the participant is responsible for finding their own housing where the landlord has to agree to the program as well. Once the participant finds housing and has all the required paperwork, the agency verifies that it is a dwelling unit. The agency pays \$475/month (\$950/month for couple cases) directly to the landlord from Measure H funds and \$100 is deducted from the participant’s GR check and also goes towards the rent and is paid directly to the landlord. The maximum amount of rent covered by the agency is \$575/month. Any changes to the participant’s housing status is reported to the GR case worker.

Under Strategy C4/C5/C6, DPSS will expand and integrate physical and mental health clinical services to support Countywide Benefits Entitlements Services Team, including technical assistance, training, case consultation, record retrieval services, care coordination and comprehensive evaluations.

DPSS’ Measure H expenditures in FY 2019-20 totaled \$5,138,000 specific for Strategy B1 – Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI, and \$4,222,607 specific for Strategy C4/C5/C6 – Establish a Countywide SSI Advocacy Program for People Experiencing Homelessness or At-Risk of Homelessness. **No exceptions were found.**

PD

PD was allocated \$2,941,000 of Measure H funds to be used for Strategy D6 – Criminal Record Clearing Project based on the Measure H Expenditure Plan approved by the Board of Supervisors in FY 2019-20.

Under Strategy D6, PD provided field-based service to homeless and formerly homeless adults who have criminal records by connecting them with legal services to assist with record clearing and other legal barriers to achieving stable housing and employment.

PD’s Measure H expenditures in FY 2019-20 totaled \$2,298,161 and were specific for Strategy D6 – Criminal Record Clearing Project. **No exceptions were found.**

WDACS

WDACS was allocated \$11,300,000 of Measure H funds to be used for Strategy C7 – Subsidized Employment for Homeless Adults based on the Measure H Expenditure Plan approved by the Board of Supervisors in FY 2019-20.

Under Strategy C7, WDACS provided Transitional Employment Services to Los Angeles County residents who experience multiple barriers to employment, including those who are homeless, former offenders and/or disconnected youth (Job Seekers and Participants). Funding for this strategy expands existing workforce development models, such as the Los Angeles Regional Initiative Enterprise, throughout the County to provide transitional subsidized employment services to homeless individuals.

WDACS’s Measure H expenditures in FY 2019-20 totaled \$6,221,631 for Strategy C7 – Subsidized Employment for Homeless Adults. **No exceptions were found.**

LACDA

For the year ended June 30, 2020, the County disbursed to LACDA \$14,189,000 for Measure H eligible Homeless Initiative Strategy B4 - Subsidize Housing/Facilitate Utilization of Federal Housing Subsidies to finance the development and preservation of homeless housing through the Commission’s Notice of Funding Availability (NOFA) process and \$4,850,000 to be used to support the development and preservation of homeless housing in areas of the County where there is an urgent need for housing under Measure H eligible Homeless Initiative Strategy F7 - Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals.

Of the \$14,189,000 amount disbursed for strategy B4, LACDA spent \$7,847,377 during fiscal year 2019-20 for Strategy B4 – Subsidize Housing/Facilitate Utilization of Federal Housing Subsidies.

The County disbursed \$4,850,000 to LACDA in FY 2019-20 for Strategy F7 - Preserve Current Affordable Housing and Promote the Development of Affordable Housing for Homeless Families and Individuals of the Measure H program. LACDA’s Measure H actual expenditures totaled \$6,642,407, which comprised of \$6,310,998 in capital funding and \$151,409 in administrative expenditures under Strategy F7. Carry-over funding from prior year Measure H advance disbursement was used to fund the additional expenditures exceeding the FY 2019-20 disbursement amount. **No exceptions were found.**

LAHSA

LAHSA was allocated \$270,826,000 of Measure H funds to be used for the following eight strategies:

Strategy	Measure H Allocation
A1 Homeless Prevention Programs for Families	\$ 11,445,816
A5 Homeless Prevention Programs for Individuals	12,210,770
B3 Partner with Cities to Expand Rapid Re-Housing	107,069,033
B7 Interim/Bridge Housing for those Existing Institutions	4,676,000
E6 Countywide Outreach System	13,052,652
E7 Strengthen the Coordinated Entry System	34,384,953
E8 Enhance the Emergency Shelter System	63,546,776
E14 Enhanced Services for Transition Age Youth	24,440,000
Total	<u>\$ 270,826,000</u>

Under Strategy A1, the funding is dedicated to shelter diversion services within Coordinated Entry System (CES) for families. This will allow CES for family providers to have specialized diversion staff and limited financial assistance to help families identify alternative housing arrangements outside the homeless system or return to a community of care outside of Los Angeles County.

Under Strategy A5, LAHSA provides screening and a targeted intervention to single adults and youth who are currently at risk of becoming homeless and have been screened and identified as having high risk factors.

Under Strategy B3, LAHSA provides time-limited intervention, including financial assistance/subsidies and supportive services so that participants will be able to successfully maintain housing without long-term assistance.

Under Strategy B7, LAHSA increases the bed rate for these shelters specifically reserved for people exiting institutions allows for a specialized level of care at the facilities. These are safe, reserved, low-barrier and supportive 24-hour interim housing beds for persons exiting institutions but who are not in need of specialized and high-level care.

Under Strategy E6, LAHSA aims at improving outreach efforts to homeless individuals and families on the streets and in encampments in Los Angeles County. LAHSA developed a dispatch and tracking technology infrastructure for outreach requests, expanded Service Planning Area (SPA)-level and macro coordination of outreach teams through Coordinated Entry System Outreach Coordinators, launch and implemented Multidisciplinary Outreach teams to better assist unsheltered homeless individuals through expanded multidisciplinary outreach capacity, and support and expand general outreach staffing in all SPAs to further support outreach bandwidth.

Under Strategy E7, with the implementation of the Coordinated Entry System, all people in need of housing and services can be screened, triaged, and connected to resources, based upon service need and availability. LAHSA will expand regional coordination for each population system, create domestic violence liaisons, expand housing navigation, create housing location program, create training academy and provisions of technical assistance to agencies, create legal services system, and create a representative payee program.

Under Strategy E8, LAHSA increases the bed rate for LAHSA’s existing shelters allow for higher quality services in the shelters resulting in better outcomes. Adding beds to the system decreases the gap in shelter services and these safe, low-barrier and supportive 24-hour crisis housing beds are designed to facilitate permanent housing placement.

Under Strategy E14, the funding will expand and enhance the resources to house and serve transitional age youth experiencing homelessness.

The County disbursed \$210,039,311 to LAHSA in FY 2019-20, and LAHSA’s Measure H expenditures in FY 2019-20 totaled \$215,063,750 and were specific for the strategies listed below. **No exceptions were found.**

Strategy	Measure H Disbursement by County	Measure H Actual Expenditures	Difference
A1 Homeless Prevention Programs for Families	\$ 6,989,525	\$ 7,289,352	\$ (299,827)
A5 Homeless Prevention Programs for Individuals	9,220,912	9,275,196	(54,284)
B3 Partner with Cities to Expand Rapid Re-Housing	72,518,548	78,480,244	(5,961,696)
B7 Interim/Bridge Housing for those Existing Institutions	4,531,044	4,513,957	17,087
E6 Countywide Outreach System	10,244,879	10,615,437	(370,558)
E7 Strengthen the Coordinated Entry System	28,505,860	28,967,489	(461,629)
E8 Enhance the Emergency Shelter System	59,530,478	56,723,882	2,806,596
E14 Enhanced Services for Transition Age Youth	18,498,065	19,198,193	(700,128)
Total	<u>\$ 210,039,311</u>	<u>\$ 215,063,750</u>	<u>\$ (5,024,439)</u>

The \$5,024,439 difference represents fourth quarter subcontractor expenditures which were submitted late and were not included in the County’s FY 2019-20 actual expenditures. These expenditures will be reported by the County as FY 2020-21 Measure H expenditures.

LASD

LASD was allocated \$465,000 of Measure H funds to be used for Strategy D2 – Expansion of Jail In-Reach based on the Measure H Expenditure Plan approved by the Board of Supervisors in FY 2019-20.

Under Strategy D2, LASD expands Jail In-Reach to make it available to all homeless people incarcerated in a Los Angeles County jail.

LASD's Measure H expenditures in FY 2019-20 totaled \$431,330 and were specific for Strategy D2 – Expansion of Jail In-Reach. **No exceptions were found.**

4. We verified that the service levels reported for each Department and Agency are accurate and that the funds were used for the specific purpose of each strategy.

Results

CEO

Based on our procedures performed for the one month of payroll/administrative expenditures and 25 transactions of non-payroll/program expenditures selected, the service levels reported by CEO were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

DCFS

Based on our procedures performed for the 25 transactions of non-payroll/subcontractor expenditures selected, the service levels reported by DCFS were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

DHS

For the one month of payroll expenditures, 33 non-payroll reimbursement contract expenditures, and 7 non-payroll fee-for-service expenditures selected, the service levels reported by DHS were accurate and the funds were used for the specific purpose of the Measure H strategies. **No exceptions were found.**

DMH

Based on our procedures performed for the two months of payroll expenditures and four subcontractor expenditures selected, the service levels reported by DMH were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

DPH

For the two months of payroll expenditures, 4 non-payroll contractor expenditures, and 36 non-payroll recipient expenditures selected, the service levels reported by DPH were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

DPSS

For the one month of payroll expenditures, 22 transactions of non-payroll expenditures and 18 transactions of subcontractor's cost selected, the service levels reported by DPSS were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

PD

For the two months of payroll expenditures and nine transactions of non-payroll/subcontractor expenditures selected, the service levels reported by PD were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

WDACS

For the two months of payroll expenditures and 25 transactions of subcontractor expenditures selected, the service levels reported by WDACS were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

LACDA

Based on our procedures performed for the one month of payroll expenditures and 40 transactions of non-payroll expenditures selected, the service levels reported by LACDA were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

LAHSA

For the one month of payroll expenditures and 60 non-payroll/subcontractor expenditures/expenditures selected, the service levels reported by LAHSA were accurate and the funds were used for the specific purpose of the Measure H strategies. **No exceptions were found.**

LASD

For the two months of payroll expenditures selected, the service levels reported by LASD were accurate and the funds were used for the specific purpose of the Measure H strategy. **No exceptions were found.**

This agreed-upon procedures engagement was conducted in accordance with attestation standards established by the American Institute of Certified Public Accountants. We were not engaged to and did not conduct an examination or review, the objective of which would be the expression of an opinion or conclusion, respectively on the eleven County Departments' and outside agencies' compliance with the Measure H, Ordinance 2017-001, Chapter 4.73 to the Los Angeles County Code – Transaction and Use Tax to Prevent and Combat Homelessness for the year ended June 30, 2020. Accordingly, we do not express such an opinion or conclusion. Had we performed additional procedures, other matters might have come to our attention that would have been reported to you.

This report is intended solely for the information and use of the County of Los Angeles and the Chief Executive Office, the Department of Children and Family Services, the Department of Health Services, the Department of Mental Health, the Department of Public Health, the Department of Public Social Services, Public Defender, Workforce Development, Aging and Community Services, the Los Angeles Community Development Authority, the Los Angeles Homeless Services Authority, and the Los Angeles Sheriff's Department and is not intended to be, and should not be used by anyone other than these specified parties.

BCA Watson Rice, LLP

Torrance, CA
November 30, 2020



Achieving Functional Zero in Los Angeles County

Los Angeles County’s homeless services system has significantly expanded as a result of Measure H and is now housing more people than ever before. However, the system still cannot keep pace with the inflow of new people falling into homelessness every year. As a result, the 2020 Homeless Count increased by 13 percent from the previous year to about 66,000 people, three-quarters of them unsheltered. This increase occurred before the pandemic, which has undoubtedly created further housing insecurity in the region.

Functional Zero is that point when a community’s homeless services system is able to prevent homelessness whenever possible and ensure that when homelessness does occur, it is rare, brief and one-time.

Achieving and sustaining functional zero necessitates having adequate housing and support services for everyone who needs it.

Homeless Count is less than or equal to **System Capacity**

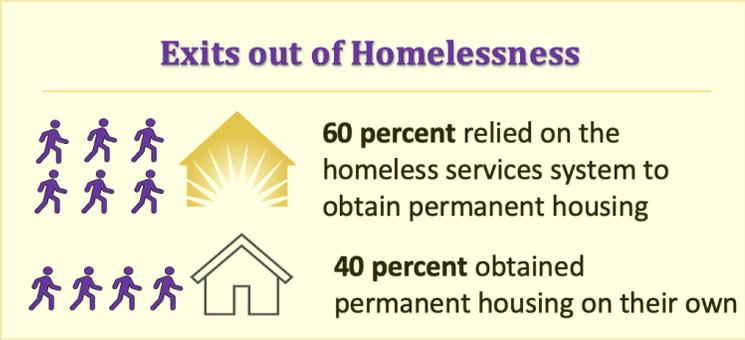
If we are to reach **Functional Zero**, the system must be able to provide permanent housing to everyone depending on it to secure such housing.

Based on current rates of inflow into homelessness and excluding capital costs to build new units of housing, LA County requires \$500 million every year in additional, ongoing funding for services, operating, and rental subsidies – on top of existing federal, state, and local funding – to achieve an optimally functioning

homeless services system, according to a 2020 [analysis](#) by the LA Homeless Services Authority.

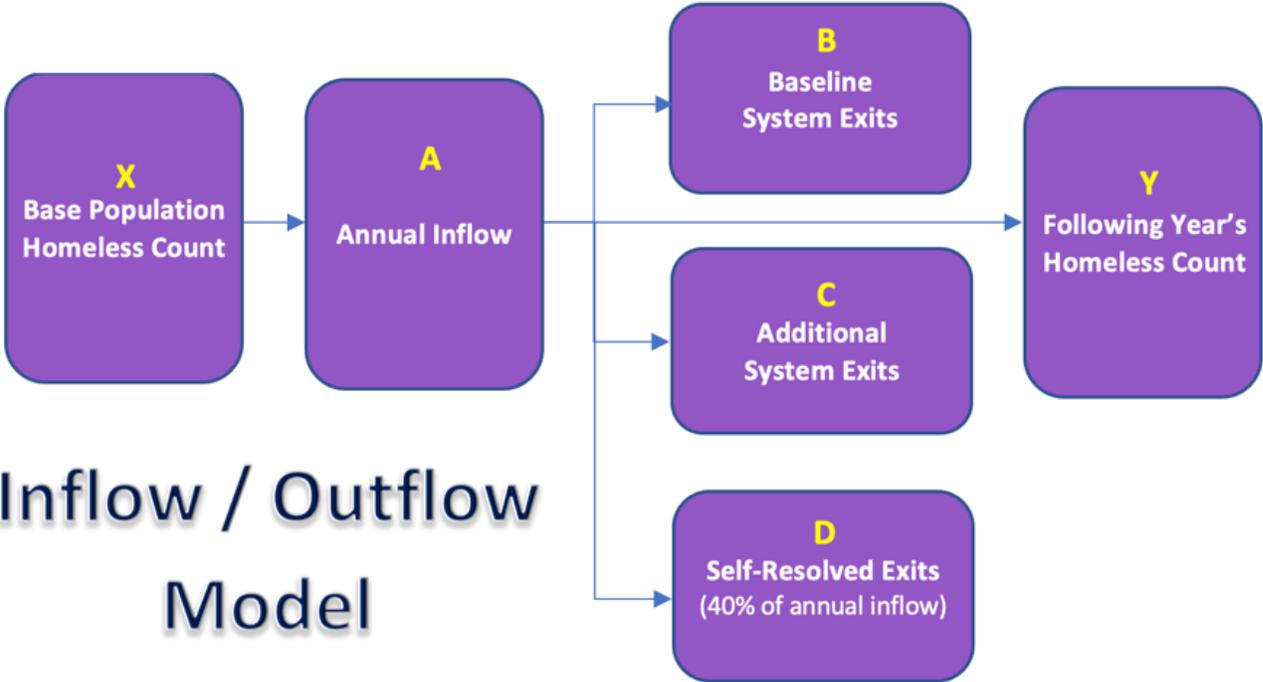
This report presents an Inflow/Outflow Model to estimate how changes in inflow and increased exits into permanent housing can impact the time it will take to functionally end homelessness.

In LA County, an estimated 60% of the people who become homeless every year depend on the system to place them into permanent housing and to help them stay housed. Currently, the system has the capacity to help about 21,000 people exit homelessness annually, which equates to 60% of 35,000.



This means any inflow exceeding 35,000 will trigger another increase in the Homeless Count unless the system can be expanded correspondingly to increase the number of people exiting homelessness into permanent housing.

The **Inflow/Outflow Model** demonstrates how reduced inflow and increased outflow would put us on the path to ending homelessness and allows us to project the impact of actions that accomplish those aims, including policy changes to reduce inflow and increased resources for both homelessness prevention and permanent housing.



To reduce inflow into homelessness, public policy changes are needed to increase the supply of affordable housing, mitigate rent increases, and prevent unjust evictions. To increase exits into permanent housing, further investments are necessary to increase rental subsidies, as well as supportive services.

The number of years to achieve functional zero is based on the annual reduction in relation to the total homeless population. For example, if the Homeless Count is 66,000 and the reduction in the population is 6,600 each year, it would take 10 years to achieve functional zero.

Inflow/Outflow Model Timeline Projections

Base Population: Current Homeless Count	Annual Inflow	Baseline System Exits	Additional System Exits	Self- Resolved Exits (40% of annual inflow)	Following Year's Homeless Count	Years to Reach Functional Zero
X	A	B	C	D	Y	Z
66,000	40,000	21,000	5,000	16,000	64,000	32
66,000	60,000	21,000	5,000	24,000	76,000	never
66,000	40,000	21,000	10,000	16,000	59,000	8.4
66,000	60,000	21,000	10,000	24,000	71,000	never
66,000	40,000	21,000	15,000	16,000	54,000	4.5
66,000	50,000	21,000	15,000	20,000	60,000	10
66,000	60,000	21,000	15,000	24,000	66,000	never

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Fiscal Year 2021-22

Measure H Funding Recommendations Process and Timeline

Process Timeline	
February 4, 2021	Start of the first 3-week Public Comment Period
April 15, 2021	Public release of Draft Measure H Funding Recommendations and the start of the second 3-week Public Comment Period.
April 19, 2021	Public Webinar to provide a high-level description of the Draft Measure H Funding Recommendations
May 6, 2021	Virtual Public Hearing
May 27, 2021	Meeting of the Los Angeles County Board of Supervisors' Homeless Policy Deputies to discuss proposed final funding recommendations
June 24, 2021	Final Measure H Funding Recommendations submitted to the Los Angeles County Board of Supervisors
July 6, 2021	Meeting at which the Los Angeles County Board of Supervisors will consider Final Measure H Funding Recommendations

Overview

The Homeless Initiative altered the usual process for developing Measure H Funding Recommendations for Fiscal Year 2021-22 to observe safety precautions during the COVID-19 pandemic. Despite the changes, the process will continue to be inclusive and collaborative, reflecting input from a broad group of stakeholders.

First Round of Public Comment (February)

The Homeless Initiative created a Public Comment website to gather input from members of the public as well as from key partners, including system leaders, service providers, researchers, Cities, Councils of Government, faith organizations,

philanthropic organizations, and people with lived experience. Members of the public may submit comments at <https://homeless.lacounty.gov/measure-h-public-comment/>. The first round kicked off February 4th.

Initial Strategy Lead Meetings (March)

The Homeless Initiative and County Strategy Lead agencies have scheduled virtual meetings in March to consider relevant data, community input, and other available information to develop draft funding recommendations.

Draft Recommendations (April)

Draft Measure H Funding Recommendations for Fiscal Year 2021-2022 will be released to the public on April 15th, immediately triggering a second round of Public Comment via the website <https://homeless.lacounty.gov/measure-h-public-comment2/>.

A public webinar to provide a high-level description of the draft funding recommendations will be held on April 19th, followed by a Virtual Public Hearing on May 6th.

Final Strategy Leads Meeting and Discussions with Board Deputies (May-June)

The Final Strategy Leads meeting will be convened in May to weigh public input on the draft recommendations and any important new information that may have emerged since the March Strategy Lead Meetings.

The Homeless Initiative will then hold meetings with the Board of Supervisors' Homeless Policy Deputies on May 27th and potentially again on June 10th to discuss final funding recommendations.

Final Funding Recommendations to the Board of Supervisors (June-July)

The Homeless Initiative will submit the final Measure H Funding Recommendations for Fiscal Year 2021-22 to the Board of Supervisors on June 24th and seek approval on July 6th.

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