County of Los Angeles

2021-22 Recommended Budget

Board of Supervisors

Hilda L. Solis
Supervisor, First District

Holly J. Mitchell
Supervisor, Second District

Sheila Kuehl
Supervisor, Third District

Janice Hahn
Supervisor, Fourth District

Kathryn Barger
Supervisor, Fifth District

Fesia A. Davenport
Chief Executive Officer

Arlene Barrera
Auditor-Controller

Submitted to the
Board of Supervisors
April 2021

Volume One

County of Los Angeles

2021-22 Recommended Budget

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"To Enrich Lives Through Effective and Caring Service"

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County of Los Angeles
lacounty.gov

County of Los Angeles Board of Supervisors

Hilda L. Solis
Supervisor, First District
Population: 2,030,417
Square Miles: 246

Holly J. Mitchell
Supervisor, Second District
Population: 2,048,110
Square Miles: 162

Sheila Kuehl
Supervisor, Third District
Population: 2,052,002
Square Miles: 431

Janice Hahn
Supervisor, Fourth District
Population: 2,013,913
Square Miles: 440

Kathryn Barger
Supervisor, Fifth District
Population: 2,017,082
Square Miles: 2,807

Enriching Lives

County of Los Angeles

2021-22 Recommended Budget

April 2021

Submitted to the

County of Los Angeles Board of Supervisors

by

Fesia A. Davenport
Chief Executive Officer

and

Arlene Barrera
Auditor-Controller

County of Los Angeles
CHIEF EXECUTIVE OFFICE
Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
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FESIA A. DAVENPORT
Chief Executive Officer

Board of Supervisors
HILDA L. SOLIS
First District

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Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

April 20, 2021

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

FISCAL YEAR 2021-22 RECOMMENDED COUNTY BUDGET
(3-VOTES)

Like the rest of the nation, Los Angeles County has recently passed the one-year mark in its response to the unprecedented COVID-19 public health emergency and ensuing economic crisis. The Fiscal Year (FY) 2021-22 Recommended Budget is a multi-faceted, transitional spending plan that balances the need to equitably address our current critical needs while maintaining our ability to focus on our fundamental regional safety net responsibilities.

Even at this initial stage in the annual budget process, this recommended spending blueprint recognizes and addresses some of Los Angeles County's most urgent priorities, including advancing racial equity and justice system reform; setting aside a year-one down payment of $100 million to fund direct community investments and alternatives to incarceration (ATI) under Measure J; supporting those disproportionately affected by the COVID-19 pandemic; investing in affordable housing; and continuing our ongoing commitment to fighting homelessness.

This $36.2 billion Recommended Budget is built on a leaner baseline established during an earlier phase of the COVID-19-related economic decline in 2020. At that time, proactive and fiscally prudent measures—including a freeze on non-essential hiring and $369 million in NCC departmental curtailments—enabled the County to avert layoffs while providing extensive safety net services during the pandemic to residents, businesses, and communities in need.

The Recommended Budget reflects a relatively large decrease of $2.1 billion when compared to the FY 2020-21 Final Adopted Budget. That is due in part to the County's extensive use of one-time funding—including $1.22 billion in Coronavirus Aid, Relief, and Economic Security (CARES) Act Coronavirus Relief Fund (CRF) allocations—to meet pandemic-related public needs in 2020 and 2021.

This Recommended Budget does not reflect allocations from, or descriptions of programs that will likely be funded with, the latest round of stimulus funding—an estimated $950 million (out of $1.9 billion) expected to be provided to the County in May 2021 as part of the American Rescue Plan (ARP) signed by President Biden on March 11, 2021. We are working with your Board to develop an effective, equity-focused spending plan for these resources. ARP funding presents an opportunity for the County to sustain its response to the COVID-19 emergency; support regional economic recovery efforts; address drivers and manifestations of systemic inequity to help make the County better than before the pandemic; and rebuild County resources depleted by extensive COVID-19-related revenue losses to strengthen our capacity to meet the needs of those who rely on us and whatever new challenges may lie ahead.

This memorandum highlights major or notable recommended program changes, particularly those funded with locally generated revenue. The vast majority of funds allocated in this $36.2 billion Recommended Budget are dedicated to sustaining County operations and delivery of services, including funding our extensive COVID-19 response, which we expect to augment with ARP funding in the months ahead. Department-by-department details of all budget allocations can be found in the Recommended Budget books posted online at https://ceo.lacounty.gov/budget/. Our largest budget category (33 percent or $12 billion) continues to be health, followed by public assistance (26 percent or $9.3 billion), public safety (25 percent or $9.1 billion), with the rest going to culture, recreation, and other costs.

While the County continues to face budgetary challenges from the pandemic, reasons for optimism are starting to emerge including the development and rollout of vaccines and the arrival of ARP funds. Since its low point in April 2020, the economy has charted a slow yet steady path toward recovery. Recent reports by economists and our consultants forecast that economic recovery will speed up later this year. We remain cognizant of the need to ensure economic recovery is equitable in the County, which has been your Board's priority and is reflected in the County's COVID-19 response efforts.

As the economy improves, we are projecting increased revenues for FY 2021-22. We have already started to see major revenue streams coming in higher than projected, albeit they remain below pre-pandemic collection levels. Given the foregoing, and notwithstanding, the County faces in this budget phase a $50 million budget gap to meet its obligations and priorities in several key areas, as outlined below.

BUDGET OVERVIEW

As displayed below, the FY 2021-22 Recommended Budget total of $36.2 billion reflects a decrease of $2.1 billion in total financing uses when compared to the FY 2020-21 Final Adopted Budget. The Total General County Fund group, comprised of the General Fund and Hospital Enterprise Funds, reflect a decrease of $1.2 billion. Special Districts/Special Funds reflect a decrease of $875.8 million. The total number of budgeted positions will increase by 304, bringing the total number of budgeted positions to 110,499.

Fund Group ($ in Billions)	2020-21 Final Adopted Budget	2021-22 Recommended	Change	% Change
Total General County	$29.272	$28.098	($1.174)	-4.0%
Special Districts/ Special Funds	8.962	8.086	(0.876)	-9.8%
Total Budget	$38.234	$36.184	($2.050)*	-5.4%
Budgeted Positions	110,195	110,499	304**	0.3%

*This decrease is primarily due to reductions in fund balances across all fund groups and the reversal of one-time revenues and grants, including but not limited to the reversal of approximately $1.22 billion in CARES Act CRF allocation.

**The net increase in position count is primarily funded with outside revenue sources, including State and federal funding.

BUDGET GAP: ISSUES AND SOLUTION

While we are recommending an increase of $399.8 million in revenues due to improving economic conditions, we are also projecting a $449.8 million increase in appropriation for unavoidable costs increases and essential programs.

These cost increases result in a net County cost (NCC) budget gap of $50 million. NCC is the portion of our budget (i.e., portion of our costs) financed with the County's locally generated revenue. Below are the major components of the 2021-22 NCC Budget Gap in chart form, followed by a brief description of each component:

2021-22 NCC Budget Gap			
Revenue Changes	$	399.8	million
Unavoidable Cost Increases		(245.1)	million
Measure J Year 1 Funding		(100.0)	million
Program Changes		(47.7)	million
Assistance Caseload Changes		(57.0)	million
Total Budget Gap	$	(50.0)	million

2021-22 NCC Budget Gap Solution

We recommend closing the budget gap through the use of one-time funding in this budget phase rather than recommend curtailments. By the time any curtailments could be implemented, the County will have received funding from the ARP, and will likely see increased revenue consistent with applicable forecasts and projections. Since it appears that we have weathered the worst of the economic crisis and the economy is growing, we believe that it is fiscally responsible to utilize this one-time funding source to help bridge the gap.

Revenue Changes

As the economy continues to recover, we are forecasting increases in a variety of locally generated revenues along with increases in statewide sales tax revenues. These increases help to close our budget gap and could fully close the gap once a sustained economic recovery takes hold.

After consultation with the Assessor, we are forecasting a 3.6 percent increase to the 2021 tax assessment roll, which results in a $207 million increase in revenue. The $207 million increase in revenue is a decline from pre-COVID-19 projections primarily related to a lower than anticipated Consumer Price Index and declines in the assessed valuation of commercial properties such as offices, hotels, and retail spaces due to business closures as a result of the COVID-19 pandemic. This forecast is preliminary, as the Assessor is scheduled to issue its official forecast in May 2021 and release the final roll in July 2021. We will continue to work with the Assessor to update assessed value projections.

We have worked with our consultants and are projecting a $135.5 million increase in Proposition 172 Public Safety sales tax. This increase in statewide sales tax collections is due primarily to a projected rise in consumer spending and pent up demand as the various sectors of the economy reopen. Additionally, the County's sales tax revenues have benefitted from the State's recent implementation of Assembly Bill (AB) 147, the Marketplace Facilitator Act. This legislation now requires out-of-state retailers and marketplace facilitators to collect and remit California's sales and use taxes on sales of tangible personal property into the State. This tax change and the consumer shift to online shopping during the pandemic has boosted these sales tax revenues. For these reasons, we are also projecting a net increase of $34.7 million in 1991 Realignment sales tax revenues. We will continue to monitor these revenue sources along with property tax revenues and will update our projections throughout the budget process.

Unavoidable Cost Increases

The primary drivers of unavoidable cost increases are employee benefits and Board-approved salary increases for cost of living and sustainability bonuses provided in FY 2020-21. In addition, the County's retirement contribution rates will increase by nine percent primarily due to lower than anticipated returns realized by the Los Angeles County Employees Retirement Association (LACERA) in FY 2019-20, as well as the phase-in of revised economic assumptions. LACERA investment returns were less than expected, due in part to the COVID-19-related stock market decline, which increased the unfunded actuarial accrued liability to $18.5 billion as of June 30, 2020. Additionally, increases in health insurance premiums for County employees and the potential restoration of the deferred compensation match are also included in these cost increases.

Measure J – Community Investment and ATI

Last year, County voters approved Measure J which requires that, by 2024, no less than ten percent of the County's locally generated unrestricted revenues in the General Fund be allocated to address the impact of racial injustice within our criminal justice systems. The measure also prohibits using these funds for carceral systems and law enforcement agencies. The ten percent allocation is to be implemented over three years, with the full set-aside in effect by June 30, 2024. Measure J does not require a specific amount be set aside during the three-year build up so long as the full set-aside is reached by June 30, 2024. We do not know today what the full amount of the set-aside will be in 2024, because we don't know what our revenues will be in future budget years. We can only provide estimated projections based on what the revenues are today.

The Recommended Budget sets aside $100 million in the Provisional Financing Uses (PFU) budget unit as first-year funding for Measure J while we continue to build up the full set-aside amount by June 2024—an amount which has not yet been determined.

The Measure J Advisory Panel is currently working on spending priorities and is scheduled to provide recommendations to the Chief Executive Office (CEO). The Panel's recommendations will lay the foundation upon which the CEO, in consultation with the ATI and Anti-Racism, Diversity, and Inclusion (ARDI) Initiatives, will make recommendations to the Board regarding first-year programming for Measure J.

Measure J requires that funds subject to the ten percent set-aside be dedicated to two major categories, "Direct Community Investments" and "Alternatives to Incarceration." The Direct Community Investments area consists of:

- Community-based youth development;
- Job training and jobs to low-income residents;
- Access to capital for small minority-owned businesses, with a focus on black-owned businesses;
- Rent assistance, housing vouchers, and accompanying supportive services to those at risk of losing their housing or those without stable housing; and
- Capital funding for transitional housing, affordable housing, supportive housing, and restorative care villages, with a priority for shovel-ready projects.

ATI investments to implement the Board's vision of "Care First, Jails Last" include:

- Community-based restorative justice programs;
- Pre-trial non-custody services and treatment;
- Community-based health services, health promotion, counseling, wellness and prevention programs, and mental health and substance use disorder services; and
- Non-custodial diversion and reentry programs, including housing and services.

Program Changes

Outlined below are some of the significant program changes that are recommended to be financed using NCC.

- **ATI**—Adds $2.1 million and 6 positions to the CEO to expand ATI efforts in vetting, planning, coordinating, and overseeing the implementation of the recommendations developed by the ATI workgroup.

- **ARDI**—Allocates $1.5 million and 4 positions to the CEO to maintain and expand the ARDI initiative to develop and implement a strategic plan to address systemic racism and bias in the County.

- **Affordable Housing**—Provides $25 million, comprised of $10 million in NCC and $15 million in one-time funding, to maintain a total of $100 million for the development and preservation of affordable housing. The funding will support affordable housing for very low and extremely low-income households or homeless individuals and/or families, as well as other support services such as eviction defense, mortgage relief, rapid re-housing, homeownership, and acquisition.

- **Cyber Security**—Adds $17.2 million, comprised of $5 million in NCC and $12.2 million in one-time funding, to protect and prevent threats to the County's information technology infrastructure and assets.

- **Voting Solutions for All People**—Sets aside $35 million in the PFU budget unit, comprised of $15.6 million in NCC and $19.4 million in one-time funding, for future election costs.

- **Department of Justice (DOJ) Settlement**—Sets aside $9.8 million in the PFU budget unit for the Departments of Probation (Probation), Mental Health (DMH), and Juvenile Court Health Services to improve the conditions and education services in the County's juvenile halls under the terms of the DOJ settlement.

- **Homeless Outreach Services Team**—Provides $2.3 million for the continuation of homeless outreach services provided by the Sheriff's Department (LASD) and its collaboration among other police agencies through the Los Angeles County Police Chiefs' Association.

- **Mental Evaluation Teams (MET)**—Provides $1.5 million to LASD for the continuation of multi-disciplinary MET teams to obviate or reduce the use of force and prevent or mitigate potentially violent encounters between law enforcement and people with mental illness by de-escalating interactions, providing evaluations, and transporting those persons directly to urgent care centers or psychiatric emergency rooms for acute care and treatment.

Assistance Caseload Changes

These changes reflect the County's share of costs for mandated public assistance and social services programs. This includes such things as direct payments to those receiving aid, payments to support children in out-of-home care, and in-home assistance programs.

- **Foster Care Assistance**—Provides $21 million to the Department of Children and Family Services (DCFS) primarily for projected caseload growth and placement rate increases. Foster care assistance is paid on behalf of children in out-of-home placements who meet the eligibility requirements specified in applicable State and federal regulations and laws.

- **In-Home Supportive Services (IHSS) Program**—Adds $24.6 million to the Department of Public Social Services (DPSS) for the IHSS Maintenance of Effort increase based upon State law that requires counties to adjust this base amount by a four percent inflation factor in 2021-22.

- **General Relief (GR)**—Reflects an $11.5 million increase, made up of $8 million in NCC and $3.5 million in one-time funding, to DPSS primarily for projected caseload increases and a decrease in the estimated Interim Assistance Reimbursement collections. Consistent with the Board's directive, also reflects one-time funding to allow the Department to temporarily waive GR terminations for individual recipients who cannot be contacted for purposes of renewing their annual agreements and those who are determined employable and required to participate in the GR Opportunities for Work program.

OTHER FUNDING RECOMMENDATIONS

In addition to the recommendations above, we also highlight below important program changes financed with one-time funds or a variety of outside revenue sources, primarily State and federal funding.

Health Care and Mental Health

- **Promotores de Salud Mental Health Program**—Adds $9.8 million and 300 positions to DMH, fully offset with Mental Health Services Act revenue, to expand its existing Promotores De Salud Mental Health outreach and education program, and to adapt the program to additional underserved cultural communities.

- **Mental Health Outreach and Triage**—Adds $29.9 million to DMH, fully offset with State funding, to augment crisis and intervention services due to an increase in referrals from the Department's crisis response, outreach, and engagement efforts.

- **Continuum of Care Reform (CCR)**—Adds $2.7 million and 20 positions to DMH for the continued implementation of CCR. This program aims to give young people in foster care a chance to live in a family environment. For those who cannot make the transition to family-based placement, the program strengthens existing group homes, where youth can receive short-term intensive treatment to help them make that transition.

Public Health

- **Substance Abuse Prevention and Control (SAPC)**—Adds $23.1 million and 3 positions to the Department of Public Health (DPH), fully offset with federal and State funding, to continue the transformation of SAPC into a specialty substance use disorder managed care plan.

- **Health Facilities Inspection Services**—Adds $19.1 million and 80 positions, fully offset with State funding, to continue the transition of the federal certification, State licensing, and investigation of complaints and reported incidents from the State to DPH.

Health Services

- **Specialty Health Care**—Reflects an increase of $11.9 million and 62 positions, partially offset with the deletion of vacant positions, to the Department of Health Services (DHS) to expand specialty care services, such as ophthalmology, gastrointestinal endoscopy, dermatology, and diagnostic echocardiogram services.

- **Cancer Navigation Program**—Adds $4 million and 36 positions, partially offset with the deletion of vacant positions, to DHS to establish the Cancer Navigation Program. This program aims to align with a standard of care, recognized by organizations such as the National Cancer Institute, to help patients understand their diseases, comply with recommended therapies, and assist with scheduled appointments, with the goal to improve outcomes and patient satisfaction.

- **Integrated Correctional Health Services (ICHS) Mental Health Services Expansion**—Reflects the addition of $10.1 million previously set aside in the PFU budget unit and 80 positions, partially offset with the deletion of vacant positions. This funding will support ICHS' compliance with the provisions of a DOJ settlement concerning mental health services and suicide prevention in the jails.

- **Workforce Management and Scheduling System**—Reflects an increase of $28.1 million and 35 positions, partially offset with the deletion of vacant positions, primarily for DHS to implement the new integrated acuity system that will enable the Department to provide consistent placement of clinical staff based on acuity needs and accurately track each placement, ensuring all patients receive appropriate and timely care across the Department's care continuum.

Homelessness

Measure H - Homeless and Housing—Allocates an additional $16.6 million, for a total budget of $426.7 million, to fund Measure H strategies focused on: a bed reservation application for interim housing beds; facilitating use of federal housing vouchers; increasing and sustaining interim/bridge housing beds and motel vouchers; and Permanent Supportive Housing service costs in new project-based vouchers.

Jobs and Workforce Development

- **Youth@Work Program**—Allocates $15.7 million in one-time funding to the Department of Workforce Development, Aging and Community Services (WDACS) for the Youth@Work Program. This Program is committed to the development and success of young people, providing them with first-time work experience and supporting their development into our future workforce.

- **National Dislocated Worker Grant COVID-19**—Allocates $2.2 million to WDACS, fully offset with revenue from the Employment Development Department (EDD), to provide temporary jobs to workers who lost jobs due to the pandemic

- **Temporary Megafire Cleanup Jobs**—Allocates $1.7 million to WDACS, fully offset with revenue from EDD, to provide temporary jobs to dislocated workers to assist the County in the clean-up and repairs caused by the 2018 megafire disasters.

- **Public Works**—Reflects an increase of $3.4 million and 32 positions to insource the operations and maintenance of the County airports, fully offset with rents and concessions revenues.

Children, Families, and Seniors

- **Family First Prevention Services Act (FFPSA)**—Adds $28.2 million to DCFS, fully offset with State and federal funding, to implement the FFPSA. This Act reforms the federal child welfare financing streams, Title IV-E and Title IV-B of the Social Security Act, to provide services to families who are at risk of entering the

child welfare system. The bill aims to prevent children from entering foster care by allowing federal reimbursement for mental health services, substance use treatment, and in-home parenting skills training. It also seeks to improve the well-being of children already in foster care by incentivizing states to reduce placement of children in congregate care.

- **Extended Foster Care Program (AB 12)**— Reflects an increase of $33.0 million to DCFS, fully offset with $20.2 million in State revenue for extended eligibility of AB 12 during the COVID-19 pandemic and $12.8 million in federal revenue for AB 12 financial eligibility determinations for non-minor participants.

- **California Work Opportunity and Responsibility to Kids (CalWORKs) Stage One Child Care Program**—Provides $17.2 million to DPSS, fully offset with State and federal revenues, to align the Department's childcare services budget with State and federal allocations. The Stage One Child Care Program increases access to childcare services for CalWORKs participants continuously for 12 months or until the participants are transferred to Stage Two.

- **LA Found**—Sets aside $551,000 of one-time funding in the PFU budget unit for the LA Found Program, which helps return individuals suffering from dementia, Alzheimer's disease, or autism who wander from their families and caregivers.

Energy Efficiency

- **Energy Efficiency Project Master Agreements**—Adds $10 million to the Internal Services Department (ISD), fully offset with funding from other County departments for design, engineering, retrofitting, and equipment installation for building-related energy efficiency projects. This delivery method will augment ISD's ability to effectively and efficiently maintain, refurbish, and increase energy efficiency for County infrastructure and facilities.

Sativa Water District

- **Sativa Water System Fund**—Adds $1.4 million in one-time funding to the Sativa Water System Fund for the operation and maintenance of the Sativa Water District. This fund was established by the Board in 2019 to account for Sativa's accounting and budgetary activities as the Successor Agency for the dissolved Sativa Water District.

Investing in Public Assets

- **Capital Projects (CP)**—Allocates $1.3 billion for continued development, design, and construction of capital projects in support of Board-directed priorities. This investment will improve the County's ability to serve the public and protect the County's real estate portfolio. In addition, sustainability initiatives including water conservation projects are being implemented at various County facilities. The CP budget unit reflects a decrease of $618.4 million and the completion of 70 projects from the FY 2020-21 Final Adopted Budget.

- **Environmental Stewardship**—Provides $160.9 million for continued water conservation projects including 20 stormwater projects, which are part of a countywide program to capture, divert, and treat polluted stormwater runoff and comply with federal and State clean water regulations.

- **Enhancing Public Interaction with Recreational Opportunities**—Includes $70.5 million to enhance and expand access to County facilities, such as the Walnut Park Pocket Park and 92nd Street Linear Park development projects as well as the John Anson Ford Theater Trail Project, which provides open space recreational opportunities.

- **Reinvesting in County Facilities**—Provides $205 million for the rehabilitation of County facilities funded by the Extraordinary Maintenance (EM) budget unit and long-term financing to support goals of the Strategic Asset Management Plan, primarily through the Facility Reinvestment Program. This program includes recommendations for and the implementation of the highest-priority projects to sustain and/or rehabilitate County-owned facilities. This allocation recommended in the FY 2021-22 EM budget unit and long-term financing will:

  - Extend the useful life of County facilities;
  - Allow the County to undertake the highest priority deferred maintenance projects in order to optimize the use of assets to their highest and best use;
  - Establish stronger connections between service priorities and asset decisions; and
  - Create a better enterprise-wide understanding of asset needs and priorities.

FOLLOW-UP BUDGET ACTIONS

The Board requested the CEO to report back on the following items during the FY 2021-22 Recommended Budget.

Fire-Lifeguard Revenue Replacement

On January 5, 2021, the Board accepted $2.1 million in grant funds from the California Department of Parks and Recreation, Division of Boating and Waterways (DBW) and divided it equally between LASD and Fire Department (Fire) with each receiving $1.1 million. Fire's $1.1 million represents a 50 percent reduction from its previous awards and directly impacts the safety operations of its Lifeguard Division. The Board directed the CEO to report back in 60 days with alternative funding options to backfill the loss of Fire's $1.1 million. The CEO requested and received an extension until April 20, 2021 to include its recommendation as part of the FY 2021-22 Recommended Budget. The FY 2021-22 Recommended Budget reflects an increase of $1.1 million in ongoing funds to Fire and a corresponding decrease in LASD's ongoing funding for a zero NCC impact, resulting in no operational impact to the DBW grant program.

Countywide Investigations and Enforcement of Workplace Retaliation

On November 10, 2020, the Board directed the CEO to report back during the FY 2021-22 Recommended Budget with funding recommendations for investigation and enforcement activities within the Department of Consumer and Business Affairs, resulting from workplace retaliation issues associated with the Public Health Councils Program (PHCP) established during the COVID-19 emergency. The PHCP encourages voluntary cooperation with reporting violations of the Health Officer Orders (HOO) and Public Health protocols. Based on our review, we have identified approximately $2.3 million in available Consumer Protection Settlement funding to finance the investigative and enforcement portion of the PHCP through June 30, 2022. We will allocate funding, as appropriate during the FY 2021-22 Supplemental Budget. The CEO will continue to work with DPH to determine if any future HOO will require funding beyond FY 2021-22.

Department of Parks and Recreation (DPR) Budget Restoration Motion

On February 23, 2021, the Board directed the CEO to report back during the FY 2021-22 Recommended Budget to identify financing sources for the aquatics, recreation, and lakes programs as well as the Parks After Dark program. Due to the continued impact of the COVID-19 pandemic on the County's funding requirements and the need for additional time to analyze the Department's request, we will return in June 2021 with funding recommendations in the Final Changes budget phase. We will continue to meet with and advise DPR to coordinate with DMH, Probation, DPH, and DCFS to cover the funding requirements for the Summer 2021 Parks After Dark program.

POTENTIAL STATE AND FEDERAL BUDGET IMPACTS

A significant portion (38 percent) of the County budget is comprised of revenues received from the State and federal governments. State and federal budget highlights and anticipated impact on the County budget are outlined below.

State Budget

On January 8, 2021, Governor Gavin Newsom released his $227.2 billion FY 2021-22 Proposed Budget. The Budget provides $164.5 billion in State General Fund expenditures and $21.9 billion in reserves, including $15.6 billion for the Budget Stabilization Account, $2.9 billion for the Special Funds for Economic Uncertainties, $3 billion for the Public School System Stabilization Account, and $450 million for the Safety Net Reserve.

The Governor's Proposed Budget included several County-supported proposals including:

- $750 million in one-time funding for behavioral health infrastructure;
- $281 million in additional administrative funding for the IHSS, Medi-Cal, and CalFresh programs to address caseload increases as a result of the COVID-19 pandemic;
- $61.1 million in additional funding for both the Extended Foster Care program and the FFPSA to support the quarantine needs for foster youth and caregivers, and implement the new criteria for non-foster home placement settings, respectively; and
- $31.4 million for the immediate cleanup of all residential properties and other properties contaminated by the Exide facility.

Since the State Budget plays an important role in funding many important programs administered by the County, we will continue to monitor State Budget activities and advocate for County-supported proposals currently being considered by both the Governor and legislature.

Federal Budget

In calendar year 2020, five COVID-19 relief bills were signed into law, providing significant funding and resources to state and local governments to respond to the COVID-19 pandemic. These bills provided funding and other assistance that have enabled the County to deliver essential services to respond to the public health emergency. This included a direct allocation to the County of $1.057 billion in funding from the CRF; funding

for COVID-19 testing, contact tracing, and vaccine distribution; assistance to hospitals and healthcare facilities; emergency food assistance; and emergency housing and homeless assistance. Additionally, these measures provided economic assistance directly to residents, businesses, and agencies in the form of small business assistance, direct Economic Impact Payments, an extension of unemployment benefits, funding to childcare providers, and aid for schools. For a listing and explanation of the extensive programs funded by the CARES Act CRF, please see the Report on Impact of CARES Act CRF in Los Angeles County and Lessons Learned for a New Stimulus Package posted at http://file.lacounty.gov/SDSInter/bos/bc/1103904_BM-CARESActReport_finalsigned.pdf.

As previously referenced in this memorandum, on March 11, 2021, President Biden signed into law H.R. 1319, the ARP Act (P.L. 117-2), the sixth federal measure to provide COVID-19 relief. This $1.9 trillion measure includes a number of the County's federal legislative priorities including the County's top priority of additional direct funding for local governments. The ARP contains $350 billion for the Coronavirus State and Local Fiscal Recovery Fund, which provides $65.1 billion directly to counties based on each county's population relative to the population of all counties. Los Angeles County is estimated to receive approximately $1.9 billion from this fund, based on available information. Each city in Los Angeles County will also receive a separate direct allocation based on population. In close consultation with your Board, we are developing a proposed strategic spending plan, and anticipate returning to your Board in May 2021 with our recommendations.

The ARP also provides important flexibility regarding the use of funds for state and local governments compared to the CRF monies from the CARES Act. Counties will be able to use the funds for costs incurred until December 31, 2024 to make various investments including those designed:

- To respond to the public health emergency with respect to COVID-19 or its negative economic impacts, including assistance to households, small businesses and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
- To address reductions in revenue due to the COVID-19 public health emergency, relative to revenues collected in the most recent full fiscal year prior to the emergency; and/or
- To make necessary investments in water, sewer, or broadband infrastructure.

Additionally, the ARP contains other important funding, including: $160 billion for the expansion of vaccination and testing centers; $27.5 billion in Emergency Rental Assistance; $5 billion in homelessness funding to provide shelter that facilitates social distancing and supportive services; $50 billion for the Federal Emergency Management Agency's Disaster Relief Fund for reimbursement to state and local governments; and other funding for which the County advocated.

SHORT AND LONG-TERM BUDGET ISSUES

The County, like all governmental entities, must balance the demands for new services and unavoidable cost increases within the amount of new revenue estimates. Given the County's limited authority to raise revenues, the Board has adhered to conservative budget practices. As we begin this initial stage of the budget process, we are once again challenged by the demand for County services that far exceeds the available financing sources—a situation that is even more pronounced during these times. During the Recommended Budget process, departments submitted over $2 billion in unmet needs requests, which we are not recommending to fund in this budget phase. Of this amount, we have deferred the most critical of these requests totaling $530.2 million to be considered in future budget phases.

The County has taken steps to address long-term budget issues over the last few years. The Board approved a multi-year plan to prefund retiree healthcare benefits and, since emerging from the Great Recession, we have also increased our Rainy Day Fund each year. In addition, and in accordance with County budget and fiscal policies, we are recommending that $23.8 million be set aside in Appropriations for Contingencies as a hedge against unforeseen fiscal issues throughout the year.

Looking forward, we recognize that many long-term budgetary issues will require significant investment by the County and may require a multi-year funding approach. Outlined below are some of our more significant budget issues:

- **Pensions**—On January 8, 2020, LACERA lowered the rate of return assumption used for the valuation of pension plan assets from 7.25 to 7.00 percent, and changed the 30-year layered amortization methodology used to fund future unanticipated changes in unfunded liabilities, such as assumption changes or actuarial gains and losses, to a maximum of 22 years. These changes, along with adjustments for prior-year investment performance, resulted in increased retirement contribution costs beginning in FY 2020-21 and continuing through FY 2022-23.

- **Expiration of Title IV-E Waiver**—With the sunsetting of the federal Title IV-E Waiver, the budget reflects a $104-million reduction in federal revenues. DCFS is working to minimize this revenue loss by aligning existing services with provisions of the new FFPSA. This will allow those services to be reimbursed under the FFPSA. While this effort is underway, DCFS will use one-time bridge funding to offset the $104 million federal revenue reduction.

- **Information Technology Systems Replacement**—The unfunded cost to replace and modernize the County's critical information technology legacy systems is expected to exceed $450 million.

- **Deferred Maintenance**—The Facility Reinvestment Program is a $750 million program to address deferred maintenance of existing County buildings and facilities. The $750 million is an initial plan to begin to address a much larger backlog of the highest priority deferred maintenance and building systems replacement projects, currently estimated at $910 million based on completed building assessments.

- **Seismic Safety**—In order to improve the County's ability to survive a major earthquake and to provide public services following an earthquake, additional funding, estimated to exceed $2 billion, is needed to upgrade County buildings and facilities following completion of the ongoing assessment of high-risk buildings.

- **Other Postemployment Benefits (OPEB)**—The Recommended Budget adds $63.1 million in pre-funding contributions to the OPEB Trust Fund. This is the seventh year of a multi-year plan to fully fund the $2.2 billion actuarially determined contribution (ADC). Based on current projections for the OPEB pre-funding plan, the OPEB ADC will be fully funded by FY 2027-28.

- **Stormwater and Urban Runoff**—To address regulatory stormwater and urban runoff compliance in the unincorporated areas, we estimate that $334 million will be needed over the next five years. This amount may be partially offset with Measure W tax revenue.

BUDGET TIMETABLE

Below is the schedule for budget hearings and deliberations.

Board Action	Approval Date
Adopt Recommended Budget; Order the Publication of the Necessary Notices; Distribute the Recommended Budget; and Schedule Public Hearings	April 20, 2021
Commence Public Budget Hearings	May 12, 2021
Commence Final Budget Deliberations and Adopt Budget Upon Conclusion	June 28, 2021

Prior to deliberations on the FY 2021-22 Adopted Budget, we will file reports on:

- May 2021 revisions to the Governor's Budget and updates on other 2021-22 State and federal budget legislation and the impact on the County's Recommended Budget;
- Final revisions reflecting the latest estimates of requirements and available funds;
- Issues raised in public hearings or written testimony;
- Specific matters with potential fiscal impact; and
- Issues as instructed by the Board.

APPROVAL OF RECOMMENDED BUDGET

The matter before the Board is the adoption of the Recommended Budget.

- The documents must be available for consideration by the public at least ten days prior to the commencement of public budget hearings.
- Adjustments to the budget, including revisions to reflect the Board's funding priorities and State and federal budget actions, can be made during budget deliberations, prior to adoption of the Budget.
- Pursuant to State law (the County Budget Act), the Board may make changes to the Recommended Budget with a simple majority (3 votes) until adoption of the Budget, if changes are based on the permanent record developed during public hearings (e.g., Recommended Budget, budget requests and all written and oral input by Supervisors, County staff and the public).
- Changes not based on the "permanent record" require a four-fifths vote.

THEREFORE, IT IS RECOMMENDED THAT THE BOARD:

Order such revisions, additions, and changes to the Chief Executive Officer's budget recommendations as deemed necessary, and approve the revised figures as the Recommended Budget for 2021-22; order the publication of the necessary notices; and set May 12, 2021, as the date that public budget hearings will begin.

Respectfully submitted,

FESIA A. DAVENPORT
Chief Executive Officer

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General Information

COUNTY OF LOS ANGELES

2016-2021 Strategic Plan

Creating Connections: People, Communities, and Government

VISION

A value driven culture, characterized by extraordinary employee commitment to enrich lives through effective and caring service, and empower people through knowledge and information

MISSION

Establish superior services through inter-departmental and cross-sector collaboration that measurably improves the quality of life for the people and communities of Los Angeles County

VALUES

Integrity: We do the right thing: being honest, transparent, and accountable

Inclusivity: We embrace the need for multiple perspectives where individual and community differences are seen as strengths

Compassion: We treat those we serve, and each other, the way we want to be treated

Customer Orientation: We place our highest priority on meeting the needs of our customers

GOALS AND STRATEGIES

- GOAL I - Make Investments That Transform Lives

Address society's most complicated social, health, and public safety challenges by:

I. 1 Increasing our focus on **prevention** initiatives;
I. 2 Enhancing our delivery of comprehensive **interventions**; and
I. 3 Reforming service delivery within our **justice systems**.

- GOAL II - Foster Vibrant and Resilient Communities

Create the hub of a network of public-private partnering agencies supporting vibrant communities by:

II. 1 Driving **economic development** in the County;
II. 2 Supporting the **wellness of our communities**; and
II. 3 Making **environmental sustainability** our daily reality.

- GOAL III - Realize Tomorrow's Government Today

Develop an innovative, flexible, effective, and transparent partnership focused on advancing the common good by:

III. 1 Pursuing ongoing **development of our workforce**;
III. 2 Embracing **digital government** for the benefit of customers and communities;
III. 3 Pursuing **operational effectiveness, fiscal responsibility and accountability**; and
III. 4 Engaging our **customers, communities, and partners**.

2021-22 RECOMMENDED BUDGET
FINANCIAL SUMMARY
TOTAL COUNTY

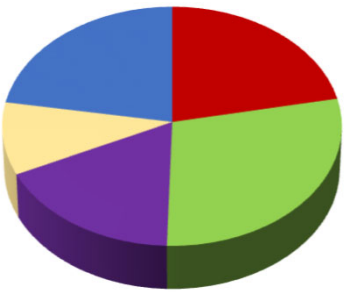
(in Billions of Dollars)

	2020-21 Budget	2021-22 Recommended Budget	Change	Percent Change
General County	$29.272	$28.098	-$1.174	-4.0%
Special Revenue Funds	4.030	3.654	-0.376	-9.3%
Capital Project Special Funds	0.522	0.336	-0.186	-35.6%
Special Districts	3.275	2.861	-0.414	-12.6%
Other Proprietary Funds	0.349	0.273	-0.076	-21.8%
Agency Fund	0.786	0.962	0.176	22.4%
TOTAL	**$38.234**	**$36.184**	**-$2.050**	**-5.4%**

The 2021-22 recommended net operating budget totals $36.2 billion, a decrease of $2.1 billion, or 5.4 percent lower than the FY 2020-21 budget. The budget represents a balanced plan, devoting limited resources to the highest priority programs while maintaining basic services. These programs cover a wide range of functions, from road and flood maintenance, to ensuring the health and safety of County residents, to providing access to a variety of recreational and cultural opportunities. The proposals for FY 2021-22 are subject to public hearings, scheduled for May 2021, and adoption by the Board, anticipated in June 2021. Changes are detailed by department and/or fund within the 2021-22 Recommended Budget.

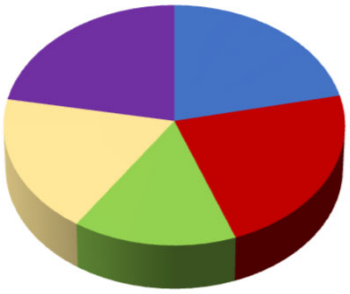
The figures displayed on this page reflect the revenues and expenditures of the County as if it were one large budget. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $3.6 billion, artificially inflate the budget by approximately 9.9 percent, resulting in an operating budget of $39.8 billion, which is reflected in the Auditor-Controller's budget schedules, pursuant to State Controller requirements.

TOTAL COUNTY REQUIREMENTS: $36.2 Billion



Social Services	22%
Health	29%
Public Protection	17%
Other	10%
Special Districts/Funds	22%

TOTAL COUNTY RESOURCES: $36.2 Billion



Property Taxes	22%
State Assistance	23%
Federal Assistance	15%
Other	18%
Charges for Services	22%

2021-22 RECOMMENDED BUDGET
FINANCIAL SUMMARY
GENERAL COUNTY

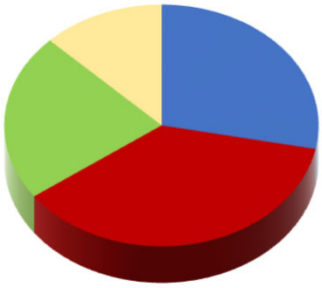
(in Billions of Dollars)

	2020-21 Budget	2021-22 Recommended Budget	Change	Percent Change
General Fund	$25.469	$24.050	-$1.419	-5.6%
Hospital Enterprise Funds	3.803	4.048	0.245	6.4%
TOTAL	**$29.272**	**$28.098**	**-$1.174**	**-4.0%**

The 2021-22 recommended net operating budget for general County operations is $28.1 billion, a decrease of $1.2 billion, or 4.0 percent lower than the FY 2020-21 budget. General County funds provide for a multitude of services to individuals and communities within the County. These services include: 1) a law enforcement system; 2) justice-related services; 3) extensive regulatory services to ensure public and environmental protection; 4) various health, welfare, and social services; 5) diverse recreational and cultural programs; and 6) essential government services. Changes are detailed by department within the Budget Summaries section of this document.

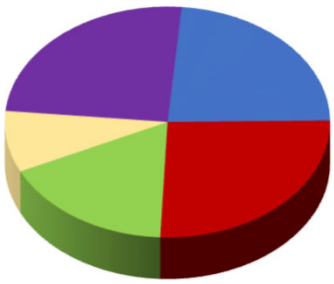
The figures displayed on this page reflect the revenues and expenditures of general County operations as if they were one large budget. This display does not include certain non-program expenditures and revenues that are included in the budget for accounting purposes. Inclusion of such amounts increases the budget and gives the impression that more County resources are actually available. These amounts, totaling $2.3 billion, artificially inflate the budget by approximately 8.2 percent, resulting in an operating budget of $30.4 billion.

GENERAL COUNTY
REQUIREMENTS: $28.1 Billion



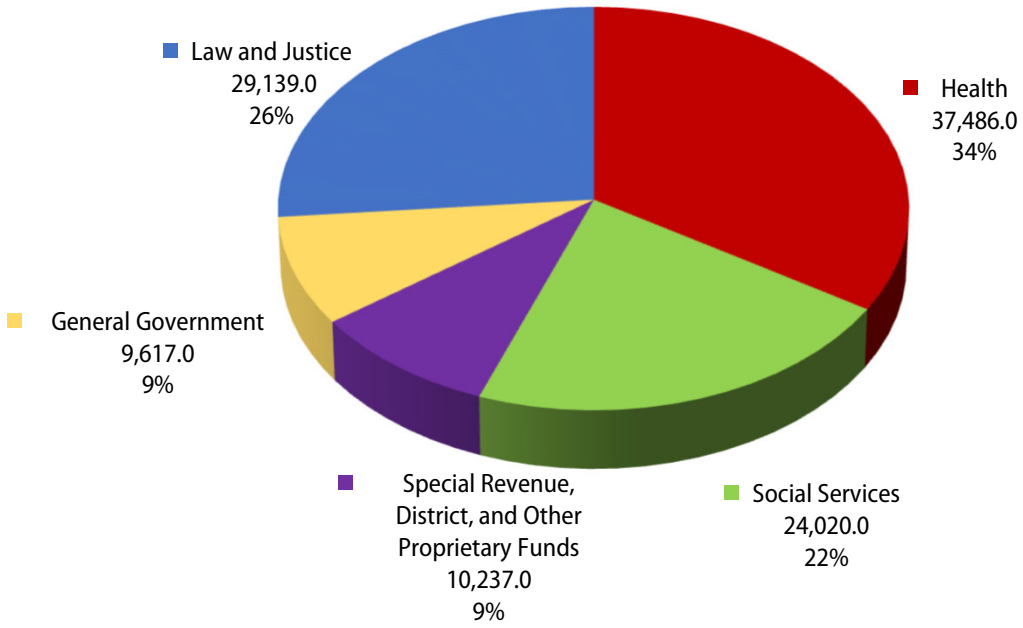
Social Services	28%
Health	37%
Public Protection	22%
Other	13%

GENERAL COUNTY
RESOURCES: $28.1 Billion



Property Taxes	23%
State Assistance	26%
Federal Assistance	17%
Other	9%
Charges for Services	25%

BUDGETED POSITIONS
BY MAJOR FUNCTIONAL GROUP
TOTAL BUDGETED POSITIONS = 110,499.0



The 2021-22 Recommended Budget provides funding for 110,499.0 budgeted full-time equivalent positions, which represents an increase of 304.0 from the 2020-21 level of 110,195.0. As depicted in the chart, approximately 82 percent of the budgeted positions in the County are in the health, law and justice, and social services groups.

The major changes in budgeted positions are attributable to the following:

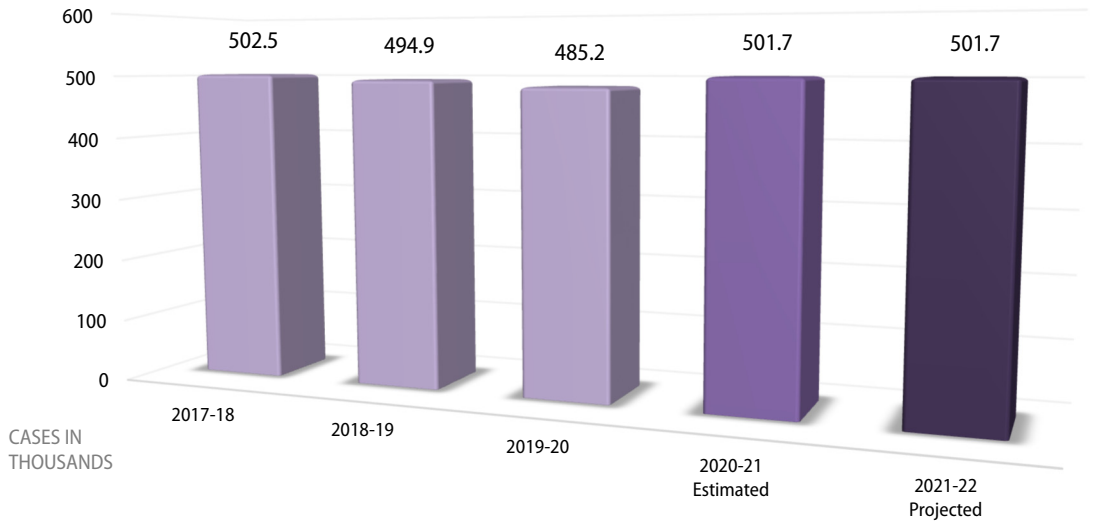
- Health Services - increase of 108.0 primarily to comply with provisions of a Department of Justice settlement concerning mental health services and suicide prevention at County jails, as well as support a new workforce management system.
- Mental Health - increase of 312.0 primarily to expand the Department's outreach and education program, as well as implement the Continuum of Care Reform of group home care for foster children.
- Public Health - increase of 83.0 primarily to transition federal certification, State licensing, and investigation of reported incidents at Public Health facilities from the State to the Department. Also adds positions to enable the successful delivery of various technology initiatives.
- Registrar-Recorder/County Clerk - decrease of 112.0 primarily due to the deletion of temporary positions added for the November 2020 Presidential Election.
- Sheriff - decrease of 77.0 primarily attributable to the removal of one-time AB 109 funding for the Medication Assisted Treatment and Substance Treatment and Re-Entry Transition programs, as well as changes in contract cities service level.
- Other - net decrease of 10.0 in the remaining departments primarily due to the deletion of vacant positions, partially offset by the addition of positions to support various programs within the County.

Recommended Budgeted Positions

FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2020-21	RECOMMENDED FISCAL YEAR 2021-22	NET CHANGE
GENERAL FUND	AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES	422.0	422.0	0.0
	ALLIANCE FOR HEALTH INTEGRATION	7.0	7.0	0.0
	ALTERNATE PUBLIC DEFENDER	313.0	308.0	(5.0)
	ANIMAL CARE AND CONTROL	386.0	386.0	0.0
	ARTS AND CULTURE	39.0	39.0	0.0
	ASSESSOR	1,385.0	1,382.0	(3.0)
	AUDITOR-CONTROLLER	627.0	627.0	0.0
	BEACHES AND HARBORS	327.0	327.0	0.0
	BOARD OF SUPERVISORS	433.0	433.0	0.0
	CHIEF EXECUTIVE OFFICER	500.0	509.0	9.0
	CHILD SUPPORT SERVICES	1,466.0	1,466.0	0.0
	CHILDREN AND FAMILY SERVICES - ADMINISTRATION	9,594.0	9,594.0	0.0
	CONSUMER AND BUSINESS AFFAIRS	163.0	163.0	0.0
	COUNTY COUNSEL	681.0	681.0	0.0
	DISTRICT ATTORNEY	2,130.0	2,130.0	0.0
	GRAND JURY	5.0	5.0	0.0
	HEALTH SERVICES - AMBULATORY CARE NETWORK	2,517.0	2,510.0	(7.0)
	HEALTH SERVICES - HEALTH SERVICES ADMINISTRATION	2,327.0	2,354.0	27.0
	HEALTH SERVICES - INTEGRATED CORRECTIONAL HEALTH SERVICES	2,054.0	2,124.0	70.0
	HEALTH SERVICES - JUVENILE COURT HEALTH SERVICES	242.0	242.0	0.0
	HUMAN RESOURCES	579.0	579.0	0.0
	INTERNAL SERVICES	2,151.0	2,151.0	0.0
	MEDICAL EXAMINER - CORONER	230.0	234.0	4.0
	MENTAL HEALTH	6,050.0	6,362.0	312.0
	MILITARY AND VETERANS AFFAIRS	38.0	38.0	0.0
	MUSEUM OF ART	20.0	19.0	(1.0)
	MUSEUM OF NATURAL HISTORY	8.0	8.0	0.0
	PARKS AND RECREATION	1,342.0	1,315.0	(27.0)
	PROBATION	5,671.0	5,671.0	0.0
	PUBLIC DEFENDER	1,095.0	1,095.0	0.0
	PUBLIC HEALTH	5,147.0	5,230.0	83.0
	PUBLIC SOCIAL SERVICES - ADMINISTRATION	13,791.0	13,809.0	18.0
	REGIONAL PLANNING	191.0	191.0	0.0
	REGISTRAR-RECORDER/COUNTY CLERK	1,161.0	1,049.0	(112.0)
	SHERIFF	17,095.0	17,018.0	(77.0)
	TREASURER AND TAX COLLECTOR	498.0	498.0	0.0
	TRIAL COURT OPERATIONS	50.0	50.0	0.0
	WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN	579.0	579.0	0.0
	TOTAL GENERAL FUND	**81,314.0**	**81,605.0**	**291.0**

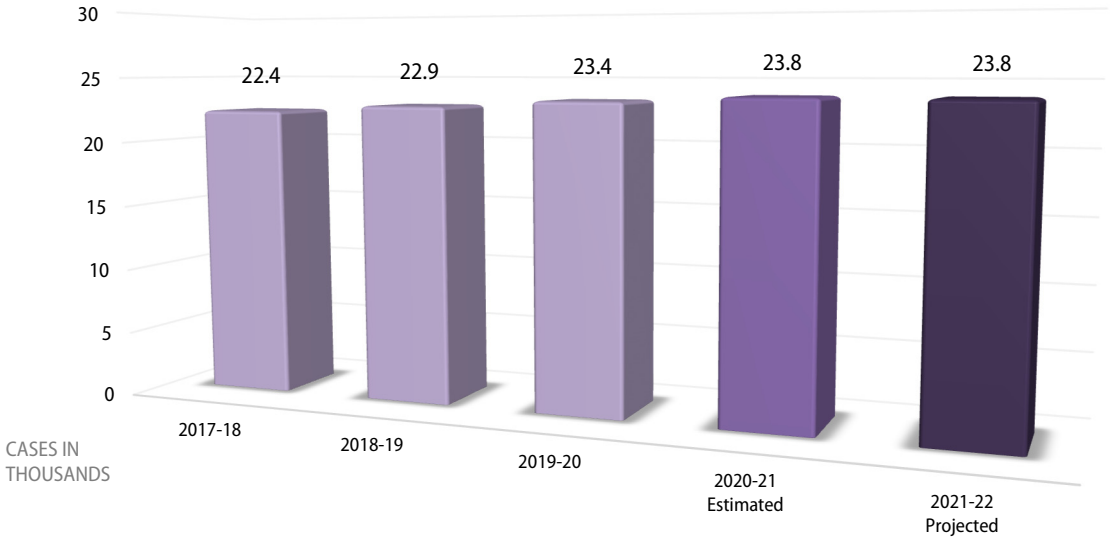
FUND	ORGANIZATION NAME	BUDGET FISCAL YEAR 2020-21	RECOMMENDED FISCAL YEAR 2021-22	NET CHANGE
HOSPITAL ENTERPRISE FUNDS	HARBOR CARE SOUTH	5,509.0	5,529.0	20.0
	LAC+USC MEDICAL CENTER	8,609.0	8,594.0	(15.0)
	OLIVE VIEW-UCLA MEDICAL CENTER	2,869.0	2,885.0	16.0
	RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	1,652.0	1,649.0	(3.0)
	TOTAL HOSPITAL ENTERPRISE FUNDS	**18,639.0**	**18,657.0**	**18.0**
	TOTAL GENERAL FUND AND HOSPITAL ENTERPRISE	**99,953.0**	**100,262.0**	**309.0**
INTERNAL SERVICE FUND	PUBLIC WORKS	4,167.0	4,199.0	32.0
	TOTAL INTERNAL SERVICE FUND	**4,167.0**	**4,199.0**	**32.0**
	TOTAL OTHER PROPRIETARY FUNDS	**4,167.0**	**4,199.0**	**32.0**
SPECIAL DISTRICT FUNDS	FIRE DEPARTMENT	4,775.0	4,739.0	(36.0)
	TOTAL SPECIAL DISTRICT FUNDS	**4,775.0**	**4,739.0**	**(36.0)**
SPECIAL REVENUE FUNDS	LA COUNTY LIBRARY	1,300.0	1,299.0	(1.0)
	TOTAL SPECIAL REVENUE FUNDS	**1,300.0**	**1,299.0**	**(1.0)**
	TOTAL ALL FUNDS	**110,195.0**	**110,499.0**	**304.0**

CHILDREN AND FAMILY SERVICES
WORKLOAD CHARTS



Child Protective Services

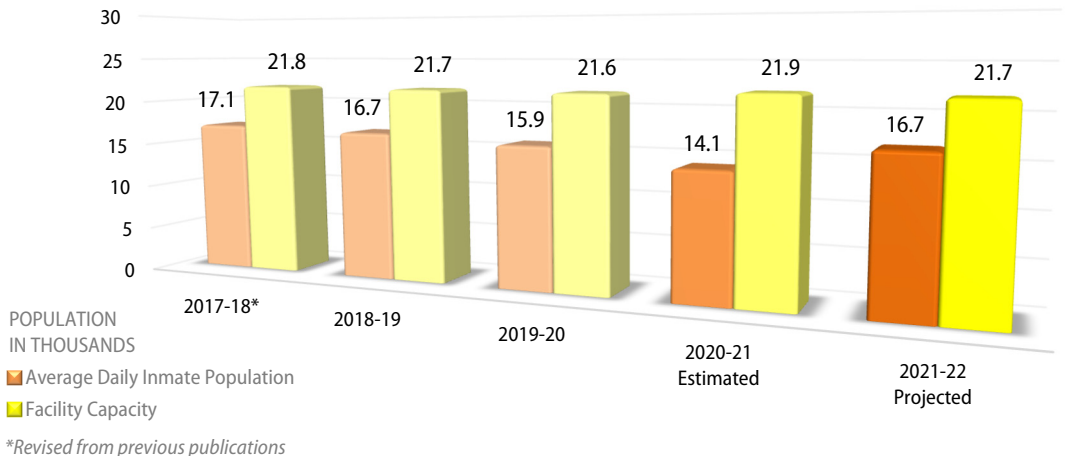
Child protective services caseloads reflect mandated emergency response, family maintenance and reunification, and permanent placement services.



Adoptions

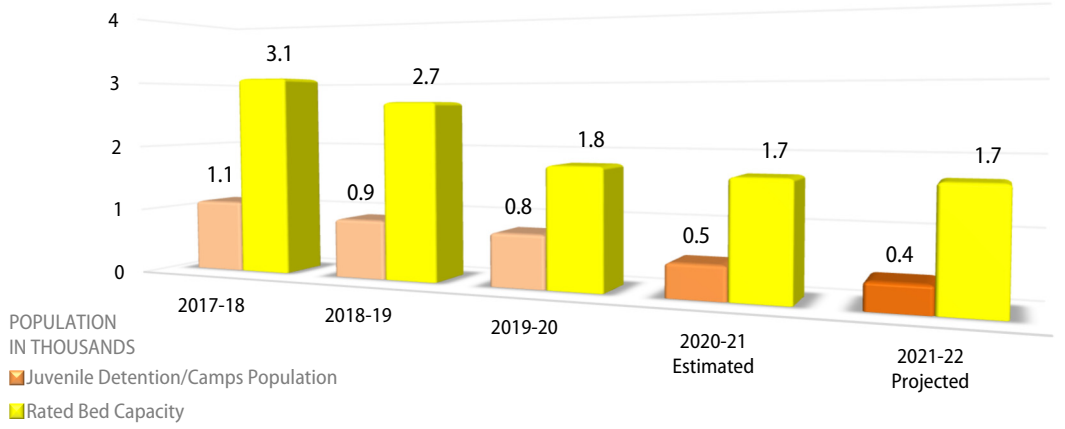
Adoption caseloads represent the average number of families receiving adoption assistance payments.

DETENTION POPULATION WORKLOAD CHARTS



Sheriff Inmate Population

The Sheriff's inmate population, which includes both pre-sentenced and sentenced inmates, are housed at the following seven custody facilities: Men's Central Jail, Twin Towers Correctional Facility, Century Regional Detention Facility, North County Correctional Facility, North Facility, South Facility, and East Facility. East Facility currently houses approximately 20 fire camp inmates. The estimated average length of stay that an inmate will spend in jail in 2020-21 will increase to 71.9 days, compared to an average of 68.1 days in 2019-20. For 2021-22, the projected average length of stay for an inmate is expected to decrease to 62.6 days, based on the average length of stay from the previous five years.

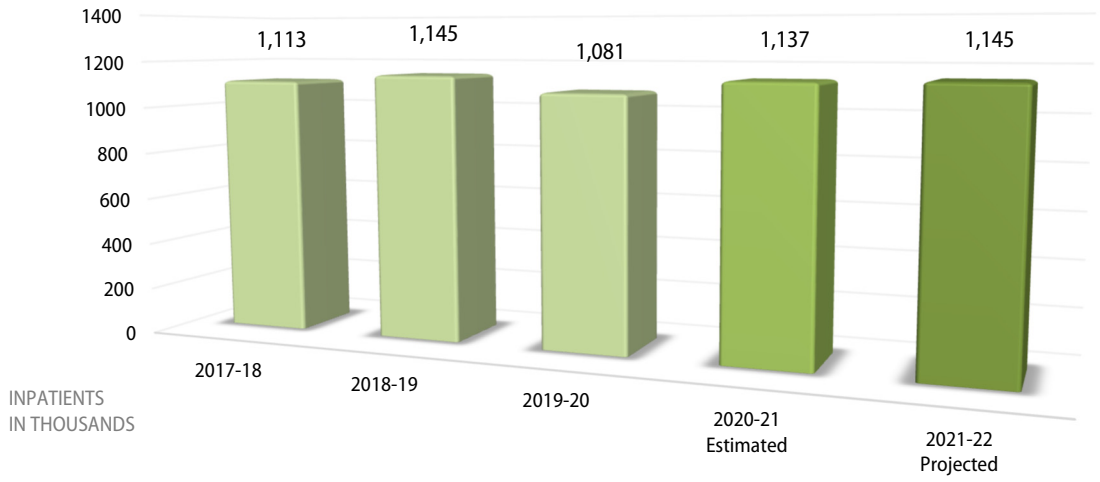


Probation Juvenile Halls and Camps Population

The juvenile hall average daily population reflects youth (generally under the age of 19 years) who are awaiting adjudication and disposition of legal matters, as well as for various post-disposition matters, in two separate facilities: Central and Barry J. Nidorf.

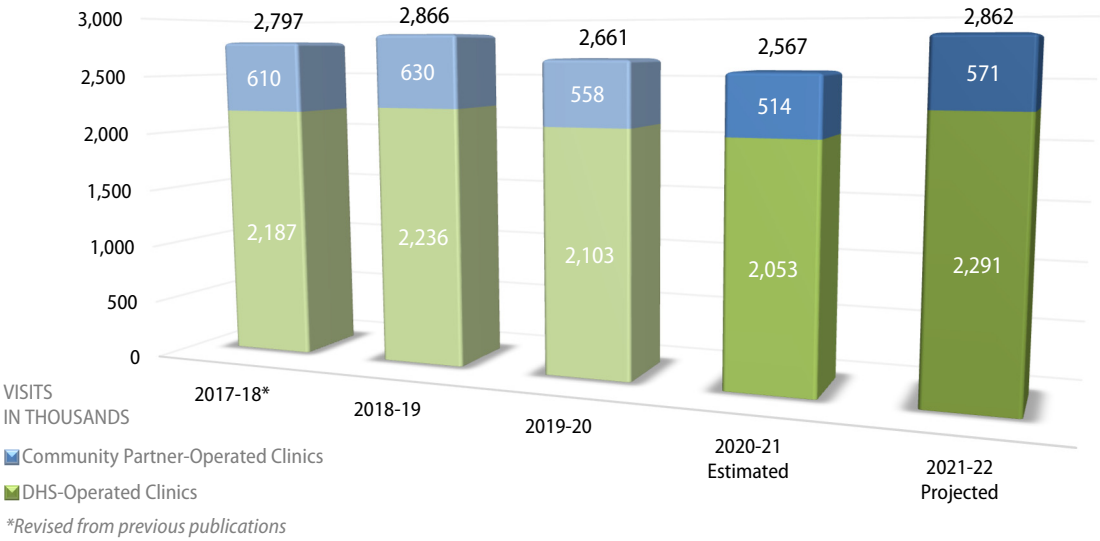
The Residential Treatment Services Bureau provides a safe, secure, and therapeutic residential environment for youth in probation camps. Youth are exposed to a rehabilitative camp experience that leads to successful re-entry into the community and reduces recidivism. Youth are ordered to a camp commitment by the Juvenile Court for an average of 25 weeks. The estimated 2020-21 and projected 2021-22 figures reflect 14 camps that are temporarily closed.

HEALTH SERVICES
WORKLOAD CHARTS



Average Daily Inpatient Census

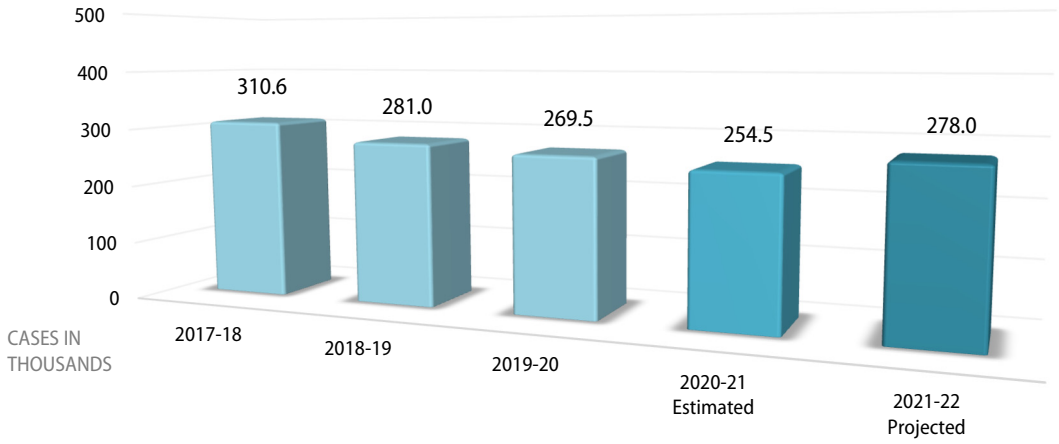
The Department of Health Services' (DHS) average daily inpatient census reflects coordinated effort to provide patient care in more appropriate and cost-effective venues, rather than in traditional emergency room or inpatient hospital settings. In March 2020, DHS hospitals decreased inpatient services to align resources to treat the surge of COVID-19 patients. Inpatient utilization is projected to normalize to pre-pandemic levels by December 2021.



Outpatient Visits

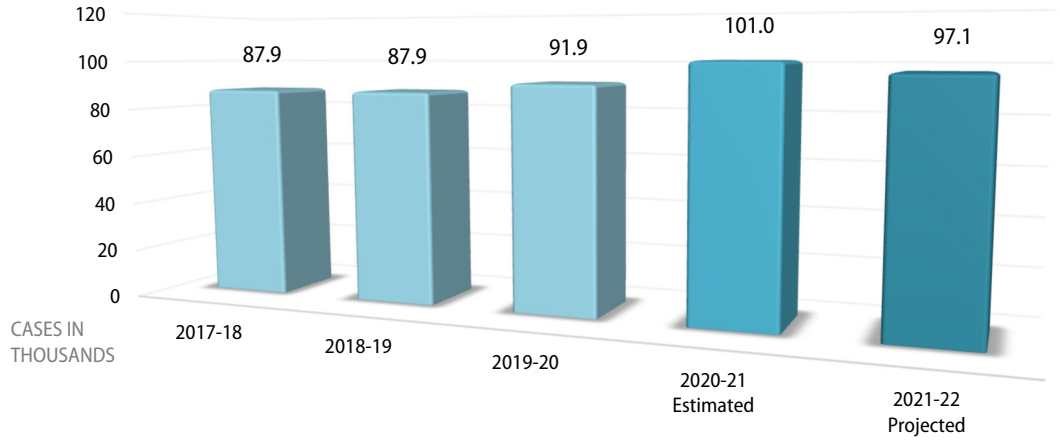
DHS' outpatient visits, including visits at DHS clinics and contracted Community Partner clinics, were increasing in recent years as the Department increased access to care and provided more outpatient visits by expanding the number of primary care medical homes, thereby reducing costly hospital inpatient care and emergency room services. DHS' goals and Medi-Cal 2020 Waiver program incentives have encouraged the Department to provide patient care in more appropriate settings, such as primary and preventative care. In March 2020, DHS facilities limited and delayed non-urgent outpatient services to align resources to treat the surge of COVID-19 patients. Outpatient utilization is projected to normalize to pre-pandemic levels by December 2021.

PUBLIC ASSISTANCE WORKLOAD CHARTS



CalWORKs

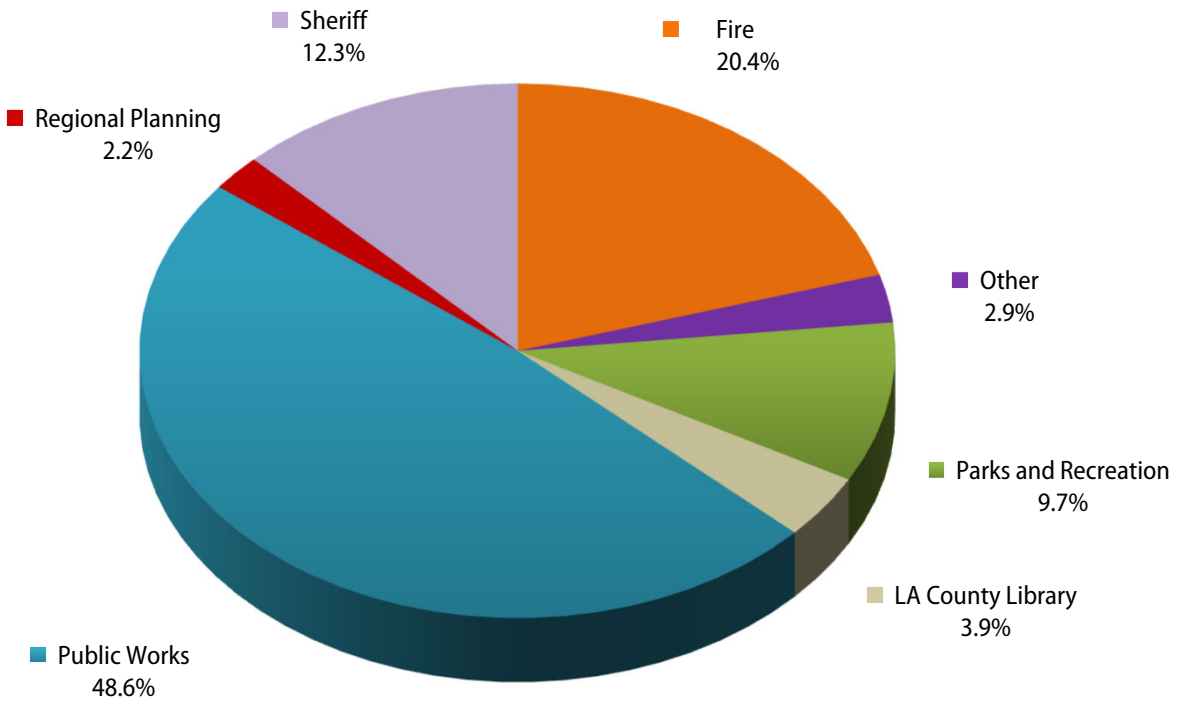
The federal Temporary Assistance for Needy Families (TANF) block grant program is authorized under Title IV of the Social Security Act. It replaced the Aid to Families with Dependent Children (AFDC) entitlement program, among others. In California, TANF requirements are administered under Division 9, Part 3, Chapter 2 of the Welfare and Institutions Code, as the California Work Opportunities and Responsibility to Kids (CalWORKs) program. The CalWORKs program provides temporary financial support and supportive services to eligible adults with children to enable them to transition from welfare to work and achieve economic self-sufficiency. This chart reflects the average number of persons aided each month by fiscal year.



Indigent Aid

Indigent Aid, a State-mandated program administered by counties, is defined by Section 17000 of the Welfare and Institutions Code. The Indigent Aid program provides financial assistance to indigents who are ineligible for other State and federal assistance programs. This program also provides emergency assistance to individuals and families in temporary need. This chart reflects the average number of persons aided each month by fiscal year.

UNINCORPORATED AREA SERVICES PROGRAM SUMMARY
GROSS APPROPRIATION: $1.666 Billion



		Amounts in Millions
Public Works - Public Works Services		$ 810.0
Fire - Regional Operations		339.2
Sheriff - Patrol Services		205.7
Parks and Recreation - Parks Services		162.2
LA County Library - Library Services		65.7
Regional Planning - Planning and Land Use Regulation Services		37.4
Other		46.2
Animal Care and Control - Animal Services	17.2	
Beaches and Harbors - Marina del Rey	3.5	
Chief Executive Office - Unincorporated Area Services	1.7	
County Counsel - Code Enforcement	1.6	
District Attorney - Citizen's Option for Public Safety (COPS) Program	0.6	
Public Health - Public Health Services	9.1	
Treasurer and Tax Collector - Unincorporated Area Services	3.1	
Workforce Development, Aging and Community Services - Community and Senior Centers	9.4	

Reader's Guide to Understanding the Budget

The Recommended Budget contains the proposed financial and operating plan for the County for the fiscal year, which runs from July 1 to June 30. The following general outline is designed to assist the reader in understanding the information presented in each document. Additional information related to the County and its operations and services can be obtained at http://lacounty.gov.

THE GOVERNING BODY

A five-member, elected Board of Supervisors that has legislative and executive authority governs the County, a political subdivision of the State of California.

FINANCIAL STRUCTURE AND OPERATIONS

To secure uniform accounting standards among California's 58 counties, the State Controller provides administrative directives and recommends practices and procedures relating to the form and content of the annual County Budget. In accordance with State direction, the County uses a modified accrual basis of accounting, and organizes and operates that system on a fund basis. Funds are separate legal or fiscal entities by which resources are allocated and controlled. The County Budget has seven major types of funds:

I. General Fund

The General Fund is the principal fund and finances most governmental operations that are general in purpose and not included in another fund.

II. Enterprise Funds

Enterprise Funds account for the operations of governmental units where the users of the services include the general public, and the costs of providing such services are financed primarily by user charges, similar to a private business. Examples are the Hospital Enterprise Funds.

III. Special Revenue Funds

Special Revenue Funds account for the proceeds of revenue sources that must be spent for specific purposes. Examples are the Child Abuse and Neglect Prevention Program Fund and Sheriff Processing Fee Fund.

IV. Capital Project Special Funds

Capital Project Special Funds account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and Marina Replacement Accumulated Capital Outlay Fund.

V. Special District Funds

Special District Funds, financed by specific taxes and assessments, are separate legal entities that provide public improvements and services to benefit targeted properties and residents. Examples are the Garbage Disposal Districts and the Sewer Maintenance Districts.

VI. Other Proprietary Funds

Other Proprietary Funds account for those governmental activities that are similar to those found in the private sector and include Enterprise Funds and Internal Service Fund.

VII. Agency Fund

Agency Fund is a separate legal entity under the authority of the Board that includes the Los Angeles County Development Authority.

VOLUME ONE

TRANSMITTAL LETTER

The Transmittal Letter provides an overview of the Chief Executive Officer's Recommended Budget. The letter includes a summary of the key countywide recommendations reflected in the budget and provides a discussion of funding recommendations for major County program areas. The letter also outlines the legal requirements and process for adopting both a Recommended and Final County Budget.

BUDGET SUMMARIES

The Budget Summaries section provides information about each budget unit. The following information is included in this section for each department:

- Budget Summary
- Mission Statement
- Budget Message
- Critical/Strategic Planning Initiatives
- Changes From Prior-Year Budget
- Critical and Unmet Needs *(as applicable)*
- Budget Detail
- Program Summary *(as applicable)*
- Organization Chart

VOLUME TWO

BUDGET DETAIL SCHEDULES

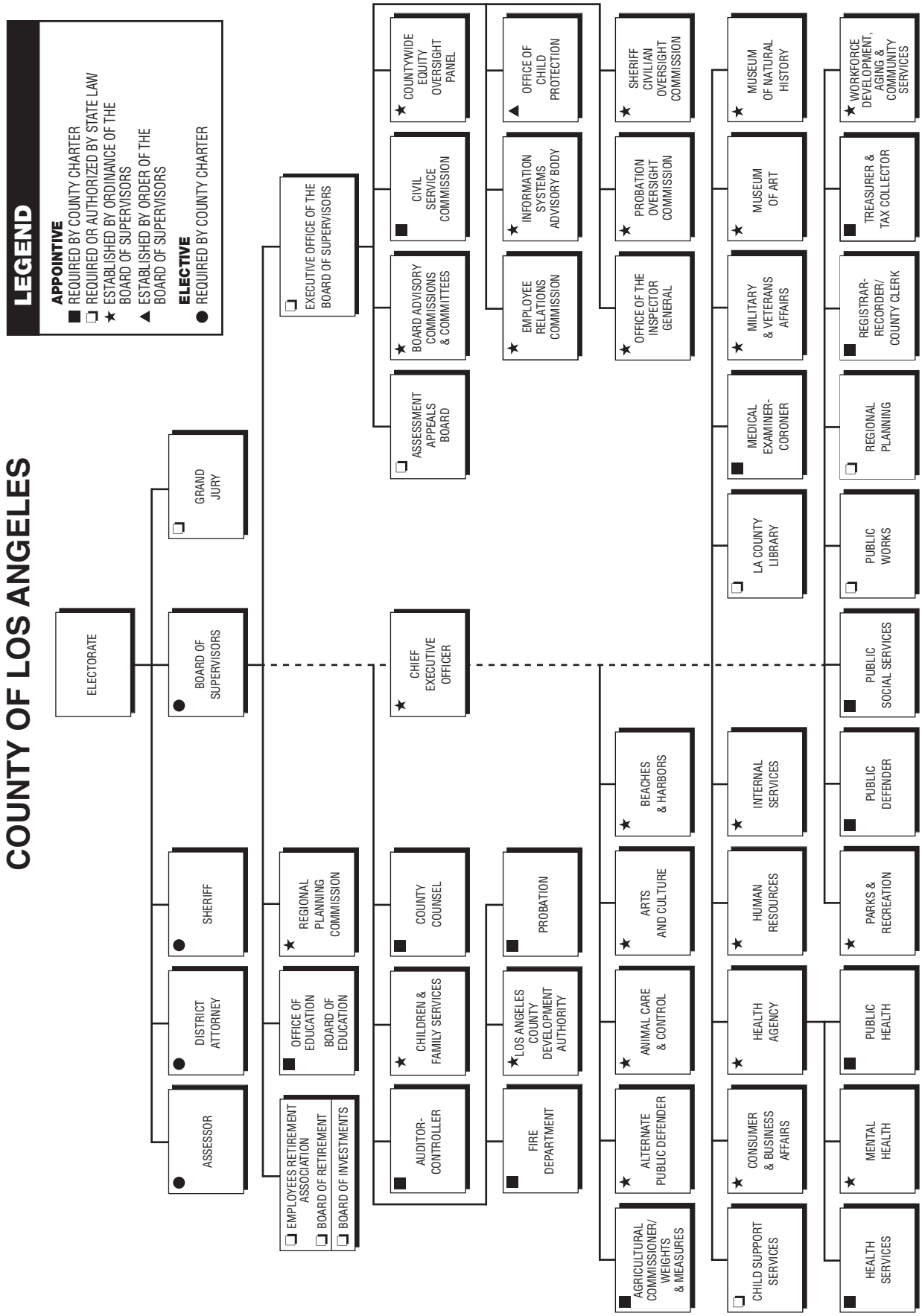
The Budget Detail Schedules section displays appropriation by budget unit by object (and in some cases, object class) and provides the Auditor-Controller with budgetary control over expenditures and future financial commitments during the fiscal year. This section is separated into six subsections: Capital Projects/Refurbishments, Special Revenue Funds, Capital Project Special Funds, Special District Funds, Other Proprietary Funds, and Agency Fund.

BUDGET SUMMARY SCHEDULES

These schedules provide summary information on financing sources and uses.

AUDITOR-CONTROLLER SCHEDULES

These schedules provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.


COUNTY OF LOS ANGELES
LEGEND
APPOINTIVE
■ REQUIRED BY COUNTY CHARTER
❑ REQUIRED OR AUTHORIZED BY STATE LAW
★ ESTABLISHED BY ORDINANCE OF THE BOARD OF SUPERVISORS
▲ ESTABLISHED BY ORDER OF THE BOARD OF SUPERVISORS
ELECTIVE
● REQUIRED BY COUNTY CHARTER
ELECTORATE
BOARD OF SUPERVISORS
GRAND JURY
ASSESSOR
DISTRICT ATTORNEY
SHERIFF
EXECUTIVE OFFICE OF THE BOARD OF SUPERVISORS
ASSESSMENT APPEALS BOARD
BOARD ADVISORY COMMISSIONS & COMMITTEES
CIVIL SERVICE COMMISSION
COUNTYWIDE EQUITY OVERSIGHT PANEL
EMPLOYEE RELATIONS COMMISSION
INFORMATION SYSTEMS ADVISORY BODY
OFFICE OF CHILD PROTECTION
OFFICE OF THE INSPECTOR GENERAL
PROBATION OVERSIGHT COMMISSION
SHERIFF CIVILIAN OVERSIGHT COMMISSION
LA COUNTY LIBRARY
MEDICAL EXAMINER-CORONER
MILITARY & VETERANS AFFAIRS
MUSEUM OF ART
MUSEUM OF NATURAL HISTORY
PUBLIC WORKS
REGIONAL PLANNING
REGISTRAR-RECORDER/ COUNTY CLERK
TREASURER & TAX COLLECTOR
WORKFORCE DEVELOPMENT, AGING & COMMUNITY SERVICES
PUBLIC SOCIAL SERVICES
PUBLIC DEFENDER
PARKS & RECREATION
PUBLIC HEALTH
MENTAL HEALTH
HEALTH SERVICES
CHIEF EXECUTIVE OFFICER
BEACHES & HARBORS
INTERNAL SERVICES
HUMAN RESOURCES
HEALTH AGENCY
CONSUMER & BUSINESS AFFAIRS
CHILD SUPPORT SERVICES
ARTS AND CULTURE
ANIMAL CARE & CONTROL
ALTERNATE PUBLIC DEFENDER
AGRICULTURAL COMMISSIONER/ WEIGHTS & MEASURES
PROBATION
LOS ANGELES COUNTY DEVELOPMENT AUTHORITY
FIRE DEPARTMENT
COUNTY COUNSEL
CHILDREN & FAMILY SERVICES
AUDITOR-CONTROLLER
REGIONAL PLANNING COMMISSION
OFFICE OF EDUCATION
BOARD OF EDUCATION
EMPLOYEES RETIREMENT ASSOCIATION
BOARD OF RETIREMENT
BOARD OF INVESTMENTS

Budget Summaries

Affordable Housing

Affordable Housing Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 40,000,000	$ 100,000,000	$ 0	$ 0	$ (100,000,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,220,658.66	$ 11,597,000	$ 11,597,000	$ 5,000,000	$ 5,000,000	$ (6,597,000)
OTHER CHARGES	69,962,000.00	204,351,000	194,351,000	95,425,000	95,425,000	(98,926,000)
GROSS TOTAL	$ 71,182,658.66	$ 215,948,000	$ 205,948,000	$ 100,425,000	$ 100,425,000	$ (105,523,000)
NET TOTAL	$ 71,182,658.66	$ 215,948,000	$ 205,948,000	$ 100,425,000	$ 100,425,000	$ (105,523,000)
NET COUNTY COST	$ 71,182,658.66	$ 175,948,000	$ 105,948,000	$ 100,425,000	$ 100,425,000	$ (5,523,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, homeownership, and move-in assistance.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects continued funding for affordable housing efforts. The Recommended Budget also includes $0.4 million for various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

Critical/Strategic Planning Initiatives

Program goals continue to focus on funding the development of affordable housing and its related support services within the County.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**205,948,000**	**0**	**100,000,000**	**105,948,000**	**0.0**
New/Expanded Programs					
1. Affordable Housing: Reflects an increase in one-time ($40.0 million) and ongoing ($10.0 million) funding to support the development of affordable housing.	50,000,000	--	--	50,000,000	--
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for consultant services and affordable housing.	(55,523,000)	--	--	(55,523,000)	--
2. One-Time Federal Funding: Reflects an adjustment to remove one-time federal funding that was provided in response to the COVID-19 pandemic under the Coronavirus Aid, Relief, and Economic Security (CARES) Act. The County used this funding for the Los Angeles County Rent Assistance Program.	(100,000,000)	--	(100,000,000)	--	--
Total Changes	**(105,523,000)**	**0**	**(100,000,000)**	**(5,523,000)**	**0.0**
2021-22 Recommended Budget	**100,425,000**	**0**	**0**	**100,425,000**	**0.0**

AFFORDABLE HOUSING BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 0.00	$ 40,000,000	$ 100,000,000	$ 0	$ 0	$ (100,000,000)
TOTAL REVENUE	$ 0.00	$ 40,000,000	$ 100,000,000	$ 0	$ 0	$ (100,000,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 591,359.01	$ 1,770,000	$ 1,770,000	$ 1,170,000	$ 1,770,000	$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	30,000.00	30,000	30,000	30,000	30,000	0
CONTRACTED PROGRAM SERVICES	193,320.65	8,907,000	8,907,000	3,000,000	2,310,000	(6,597,000)
PROFESSIONAL SERVICES	405,979.00	890,000	890,000	800,000	890,000	0
TOTAL S & S	1,220,658.66	11,597,000	11,597,000	5,000,000	5,000,000	(6,597,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	69,962,000.00	204,351,000	194,351,000	95,425,000	95,425,000	(98,926,000)
TOTAL OTH CHARGES	69,962,000.00	204,351,000	194,351,000	95,425,000	95,425,000	(98,926,000)
GROSS TOTAL	$ 71,182,658.66	$ 215,948,000	$ 205,948,000	$ 100,425,000	$ 100,425,000	$ (105,523,000)
NET TOTAL	$ 71,182,658.66	$ 215,948,000	$ 205,948,000	$ 100,425,000	$ 100,425,000	$ (105,523,000)
NET COUNTY COST	$ 71,182,658.66	$ 175,948,000	$ 105,948,000	$ 100,425,000	$ 100,425,000	$ (5,523,000)

Departmental Program Summary

1. Affordable Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	100,425,000	--	--	100,425,000	--
Less Administration	--	--	--	--	--
Net Program Costs	100,425,000	--	--	100,425,000	--

Authority: Non-mandated, discretionary program.

The Affordable Housing budget unit was established pursuant to an October 27, 2015 Board motion to provide funding for the development and preservation of affordable housing, including funding for support services such as rental assistance, rapid re-housing, homeownership, and move-in assistance. The budget unit also supports various operational and maintenance expenditures related to certain public housing units in the unincorporated areas of South Los Angeles.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	100,425,000	0	0	100,425,000	0.0

Agricultural Commissioner/Weights and Measures

Kurt E. Floren, Agricultural Commissioner/Director of Weights and Measures

Agricultural Commissioner/Weights and Measures Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 37,659,136.88	$ 39,181,000	$ 39,550,000	$ 40,128,000	$ 40,029,000	$ 479,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 41,518,666.28	$ 42,046,000	$ 47,523,000	$ 49,068,000	$ 48,974,000	$ 1,451,000
SERVICES & SUPPLIES	8,745,000.45	7,730,000	7,606,000	7,481,000	7,473,000	(133,000)
OTHER CHARGES	127,016.10	267,000	267,000	267,000	277,000	10,000
CAPITAL ASSETS - EQUIPMENT	1,563,190.58	1,246,000	1,246,000	922,000	922,000	(324,000)
GROSS TOTAL	$ 51,953,873.41	$ 51,289,000	$ 56,642,000	$ 57,738,000	$ 57,646,000	$ 1,004,000
INTRAFUND TRANSFERS	(777,629.81)	(1,101,000)	(1,101,000)	(1,118,000)	(1,118,000)	(17,000)
NET TOTAL	$ 51,176,243.60	$ 50,188,000	$ 55,541,000	$ 56,620,000	$ 56,528,000	$ 987,000
NET COUNTY COST	$ 13,517,106.72	$ 11,007,000	$ 15,991,000	$ 16,492,000	$ 16,499,000	$ 508,000
BUDGETED POSITIONS	416.0	422.0	422.0	423.0	422.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	PROTECTION INSPECTION

Mission Statement

As an essential resource and value-added partner, the Agricultural Commissioner/Weights and Measures (ACWM) protects the environment, the agricultural industry, consumers, and business operators through effective enforcement of federal and State laws and County ordinances, and continuously advances reliability, locally and nationally, in environmental initiatives and marketplace integrity.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $0.5 million primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects the addition of 1.0 Light Vehicle Driver, offset by the deletion of 1.0 Pest Control Worker.

Critical/Strategic Planning Initiatives

The Department continues to:

- Support the County's Women and Girls Initiative (County Strategic Plan Goal I Strategy I.2.6) through increased recruitment efforts to further diversify the Department's field workforce by seeking more qualified female applicants, coordinating with local universities for placement and recruitment programs, and participating in job fairs throughout all supervisorial districts;
- Support wellness of our communities (County Strategic Plan Goal II Strategy II.2) through enhancements to Weights and Measures consumer protection program staffing, coordination with County departments in reducing wildfire fuel loads, and maximizing pest exclusion and vegetation management efforts through the use of the least toxic methodologies to limit pesticide use and protect the environment and public;

- Pursue opportunities to increase revenue and funding sources (County Strategic Plan Goal III Strategy III.3) through proactive involvement in legislation and regulation development, coordination with leadership from the California Department of Food and Agriculture (CDFA) and the California Department of Pesticide Regulation to influence program support and funding, and teaming with statewide partners to secure federal funds; and
- Aid efforts to Realize Tomorrow's Government Today (County Strategic Plan Goal III) through ongoing employee development, including continued participation by departmental managers in the Executive Development Leadership and Management Development programs. Additionally, ACWM is implementing technology enhancements, maximizing utilization of GIS technology and migrating applications for a myriad of programs to web-based systems for cost and operational efficiencies, and pursuing extensions to the scopes of services offered by its three diverse laboratories (Plant Pathology, Entomology, and Metrology).

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**56,642,000**	**1,101,000**	**39,550,000**	**15,991,000**	**422.0**
New/Expanded Programs					
1. Administration: Reflects the addition of 1.0 Light Vehicle Driver position, offset by the deletion of 1.0 Pest Control Worker position.	--	--	--	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,644,000	--	476,000	1,168,000	--
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Coyote Education/Outreach Project, vehicles, and various projects.	(667,000)	--	--	(667,000)	--
3. Code Enforcement Team: Reflects additional revenue in support of the Code Enforcement Program.	17,000	17,000	--	--	--
4. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	10,000	--	3,000	7,000	--
Total Changes	**1,004,000**	**17,000**	**479,000**	**508,000**	**0.0**
2021-22 Recommended Budget	**57,646,000**	**1,118,000**	**40,029,000**	**16,499,000**	**422.0**

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AGRICULTURAL SERVICES	$ 17,782,691.38	$ 19,093,000	$ 20,441,000	$ 20,441,000	$ 20,441,000	$ 0
BUSINESS LICENSES	8,156,910.03	8,300,000	8,300,000	8,300,000	8,300,000	0
CHARGES FOR SERVICES - OTHER	106,474.87	188,000	188,000	188,000	188,000	0
FEDERAL - COVID-19	317,767.64	0	0	0	0	0
HOSPITAL OVERHEAD	19,629.92	0	0	0	0	0
LEGAL SERVICES	1,036,587.97	1,155,000	623,000	985,000	886,000	263,000
MISCELLANEOUS	479,273.67	464,000	464,000	464,000	464,000	0
OTHER SALES	(4,021.31)	3,000	3,000	3,000	3,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	140,721.28	300,000	300,000	300,000	300,000	0
SALE OF CAPITAL ASSETS	137,782.82	52,000	0	0	0	0
STATE - OTHER	183,075.30	217,000	217,000	217,000	217,000	0
STATE AID - AGRICULTURE	9,302,243.31	9,409,000	9,014,000	9,230,000	9,230,000	216,000
TOTAL REVENUE	$ 37,659,136.88	$ 39,181,000	$ 39,550,000	$ 40,128,000	$ 40,029,000	$ 479,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 24,560,863.71	$ 24,765,000	$ 28,885,000	$ 29,297,000	$ 29,246,000	$ 361,000
CAFETERIA BENEFIT PLANS	6,386,307.96	6,163,000	7,049,000	7,126,000	7,100,000	51,000
COUNTY EMPLOYEE RETIREMENT	4,367,578.42	4,903,000	5,056,000	5,976,000	5,963,000	907,000
DENTAL INSURANCE	140,705.96	143,000	139,000	141,000	140,000	1,000
DEPENDENT CARE SPENDING ACCOUNTS	69,835.44	60,000	60,000	60,000	60,000	0
DISABILITY BENEFITS	180,175.23	174,000	317,000	194,000	195,000	(122,000)
FICA (OASDI)	368,565.97	373,000	369,000	380,000	378,000	9,000
HEALTH INSURANCE	810,858.92	731,000	878,000	863,000	863,000	(15,000)
LIFE INSURANCE	75,744.65	74,000	78,000	79,000	79,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	5,000	5,000	5,000	0
RETIREE HEALTH INSURANCE	3,037,434.00	3,380,000	3,388,000	3,642,000	3,642,000	254,000
SAVINGS PLAN	133,132.46	0	0	0	0	0
THRIFT PLAN (HORIZONS)	689,573.65	551,000	487,000	505,000	503,000	16,000
UNEMPLOYMENT INSURANCE	44,279.00	66,000	55,000	55,000	55,000	0
WORKERS' COMPENSATION	654,210.91	663,000	757,000	745,000	745,000	(12,000)
TOTAL S & E B	41,518,666.28	42,046,000	47,523,000	49,068,000	48,974,000	1,451,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	893,141.33	911,000	739,000	739,000	739,000	0
AGRICULTURAL	166,039.26	400,000	400,000	400,000	400,000	0
CLOTHING & PERSONAL SUPPLIES	87,457.97	70,000	70,000	70,000	70,000	0
COMMUNICATIONS	97,165.00	220,000	280,000	280,000	280,000	0
COMPUTING-MAINFRAME	33,668.00	15,000	10,000	10,000	10,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	456,546.91	600,000	286,000	286,000	286,000	0
COMPUTING-PERSONAL	235,190.59	100,000	169,000	169,000	169,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	597,000	597,000	597,000	0
HOUSEHOLD EXPENSE	66,465.62	30,000	28,000	28,000	28,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	0	50,000	50,000	50,000	0
INFORMATION TECHNOLOGY SERVICES	171,866.98	175,000	208,000	208,000	208,000	0

AGRICULTURAL COMMISSIONER - WEIGHTS AND MEASURES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	55,343.54	50,000	6,000	6,000	6,000	0
MAINTENANCE - EQUIPMENT	112,931.72	107,000	107,000	107,000	107,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,284,960.75	500,000	336,000	336,000	336,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	42,304.96	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	22,054.00	25,000	11,000	11,000	11,000	0
MISCELLANEOUS EXPENSE	47,372.98	75,000	66,000	66,000	66,000	0
OFFICE EXPENSE	215,743.01	277,000	354,000	329,000	321,000	(33,000)
PROFESSIONAL SERVICES	229,190.45	299,000	379,000	379,000	379,000	0
PUBLICATIONS & LEGAL NOTICES	0.00	0	6,000	6,000	6,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	358,557.26	420,000	167,000	167,000	167,000	0
RENTS & LEASES - EQUIPMENT	63,724.52	0	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	56,783.30	114,000	114,000	114,000	114,000	0
SPECIAL DEPARTMENTAL EXPENSE	23,868.03	48,000	48,000	48,000	48,000	0
TECHNICAL SERVICES	1,950,718.78	847,000	847,000	747,000	747,000	(100,000)
TELECOMMUNICATIONS	728,582.53	650,000	438,000	438,000	438,000	0
TRAINING	25,754.73	50,000	114,000	114,000	114,000	0
TRANSPORTATION AND TRAVEL	1,109,624.40	1,482,000	1,482,000	1,482,000	1,482,000	0
UTILITIES	209,943.83	250,000	279,000	279,000	279,000	0
TOTAL S & S	8,745,000.45	7,730,000	7,606,000	7,481,000	7,473,000	(133,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	80,019.10	150,000	150,000	150,000	150,000	0
RETIREMENT OF OTHER LONG TERM DEBT	46,997.00	117,000	117,000	117,000	127,000	10,000
TOTAL OTH CHARGES	127,016.10	267,000	267,000	267,000	277,000	10,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	1,563,190.58	1,246,000	1,246,000	922,000	922,000	(324,000)
TOTAL CAPITAL ASSETS	1,563,190.58	1,246,000	1,246,000	922,000	922,000	(324,000)
GROSS TOTAL	$ 51,953,873.41	$ 51,289,000	$ 56,642,000	$ 57,738,000	$ 57,646,000	$ 1,004,000
INTRAFUND TRANSFERS	(777,629.81)	(1,101,000)	(1,101,000)	(1,118,000)	(1,118,000)	(17,000)
NET TOTAL	$ 51,176,243.60	$ 50,188,000	$ 55,541,000	$ 56,620,000	$ 56,528,000	$ 987,000
NET COUNTY COST	$ 13,517,106.72	$ 11,007,000	$ 15,991,000	$ 16,492,000	$ 16,499,000	$ 508,000
BUDGETED POSITIONS	416.0	422.0	422.0	423.0	422.0	0.0

Departmental Program Summary

1. Exotic Pest Detection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Exotic Pest Detection)	11,034,000	--	6,290,000	4,744,000	78.0
Less Administration	*2,240,000*	--	*110,000*	*2,130,000*	--
Net Program Costs	8,794,000	--	6,180,000	2,614,000	78.0

Authority: Mandated program – California Food and Agricultural Code (CFAC) Sections 401 and 5101.

Protect crops and home gardens from exotic insects known to be pests in other parts of the country or world through a detection trapping system.

2. Pesticide Training and Hazardous Materials Inventory Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	178,000	--	119,000	59,000	1.0
Less Administration	*29,000*	--	--	*29,000*	--
Net Program Costs	149,000	--	119,000	30,000	1.0

Pesticide Training

Authority: Non-mandated, discretionary program.

Provide training for private industry, County, and other governmental agencies whose employees handle pesticides.

Hazardous Materials Management Plan and Inventory Statement Program

Authority: Mandated Program – California Health and Safety Code (CHSC) Division 20, Chapter 6.95 Article 1.

Conduct inspections of agricultural handlers of hazardous materials and forward these inventories to the County Certified Unified Program Agency (CUPA) for review and incorporation into CUPA's business plan database.

3. Agricultural Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	342,000	--	224,000	118,000	3.0
Less Administration	*57,000*	--	--	*57,000*	--
Net Program Costs	285,000	--	224,000	61,000	3.0

Authority: Non-mandated, discretionary program.

Enforce apiary laws and regulations. Provide direct services to the public and to act as a clearing house for other agencies providing service where the Department is unable to offer public outreach on apiary matters, and to make available a public education component. Conduct presentations for public, private, and governmental employees, and at fairs and seminars. Maintain the Africanized Honey Bee (AHB) Hotline. Respond to general public and private industry AHB infestation complaints by assessing and determining the appropriate course of action.

4. Pesticide Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,420,000	--	3,476,000	944,000	29.0
Less Administration	*774,000*	--	*110,000*	*664,000*	--
Net Program Costs	3,646,000	--	3,366,000	280,000	29.0

Authority: Mandated program – CFAC Sections 11501, 11501.5, 2272, and 2279.

Provide direct services, regulatory oversight and local administration of pesticide use enforcement, and develop an annual statistical report of the County's agricultural production.

5. Nursery and Seed

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	349,000	--	117,000	232,000	2.0
Less Administration	*57,000*	--	--	*57,000*	--
Net Program Costs	292,000	--	117,000	175,000	2.0

Authority: Mandated program – CFAC Sections 52251 and 6961.

Provide healthy, pest-free plants to consumers for the beautification of their homes and environment through the detection and control of existing and introduced injurious pests and diseases.

The Nursery Program prevents the introduction and spread of agricultural pests through nursery stock and protects agriculture and consumers against economic losses resulting from the sale of inferior, defective, or pest-infested nursery stock.

The Seed Program ensures accurate identification and viability of seeds available for purchase by consumers and industry. Poor quality seeds can cost farmers and home gardeners alike considerable amounts of time, money, and resources by way of reduced yields, poor crop quality, contamination by weeds, or other unwanted species. By enforcing California Seed Law requiring labeling, the Department is able to ensure that consumers receive the desired product.

6. Pest Exclusion

High Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,645,000	--	3,504,000	1,141,000	27.0
Less Administration	*775,000*	--	*110,000*	*665,000*	--
Net Program Costs	3,870,000	--	3,394,000	476,000	27.0

Authority: Mandated program – CFAC Sections 5101 and 6301.

Protect agriculture and natural resources by enforcing both State and federal quarantines established against exotic pests and diseases. County agricultural inspectors seek out unauthorized agricultural shipments at the Los Angeles International Airport (LAX) and high-risk facilities, such as postal offices, express carrier locations, air and sea ports, and produce specialty markets. Shipments infested with quarantine pests and/or in violation with established quarantines are required to be treated under the supervision of County agricultural inspectors.

Low Risk

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs (Phytosanitary Certification)	2,413,000	--	3,203,000	(790,000)	16.0
Less Administration	*461,000*	--	*110,000*	*351,000*	--
Net Program Costs	1,952,000	--	3,093,000	(1,141,000)	16.0

Authority: Mandated program – CFAC Sections 5202 and 5205.

Provide an efficient service for the nursery and produce industries by certifying that their highly perishable shipments comply with the entry requirements of other states and countries through the use of Phytosanitary certifications. The program promotes commerce and supports the ability of industry to export agricultural products domestically and internationally.

Entomology/Plant Pathology Laboratories/Sudden Oak Death (SOD)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	508,000	--	217,000	291,000	3.0
Less Administration	*86,000*	--	--	*86,000*	--
Net Program Costs	422,000	--	217,000	205,000	3.0

Entomology/Plant Pathology Laboratories

Authority: Non-mandated, discretionary program.

Provide support and assistance to departmental programs, such as Fruit Fly Detection, SOD, and Pest Exclusion, as well as other County departments and municipal governments. Protect consumers by identifying known and potential agricultural pests entering the County through port facilities. Produce educational materials, including pest images to augment presentations, to increase the efficiency of departmental pest exclusion staff and the public. Information is provided to the general public via the Department's website.

SOD

Authority: Mandated program – Federal Domestic Quarantine, 7 CFR 301.92.

Enforce federal and State quarantines against Phytophthora ramorum (P. ramorum). County agricultural inspectors inspect and sample nurseries in the County for plants infected by P. ramorum. Nurseries found to be free of P. ramorum are issued a compliance agreement that allows them to ship nursery stock out-of-state. Nurseries found to have plants that are infected by P. ramorum are further inspected to determine the extent of the disease within the nursery. All blocks of nursery stock found to have infected plants are required to be destroyed by burial in a landfill. Audits of each nursery with a SOD compliance agreement are conducted quarterly to ensure that the nurseries are following the requirements contained in the compliance agreement.

Glassy-Winged Sharpshooter (GWSS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,997,000	--	1,527,000	470,000	18.0
Less Administration	*488,000*	--	*110,000*	*378,000*	--
Net Program Costs	1,509,000	--	1,417,000	92,000	18.0

Authority: Mandated program – CFAC Sections 6045, 6046, and 6047.

Provide a mechanism by which wholesale nurseries, a major agricultural producer in the County, can ship intrastate and prevent the artificial spread of the insect pest that carries Pierce's Disease, a disease threatening grape and wine production.

7. Produce Standardization

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,619,000	--	1,766,000	853,000	16.0
Less Administration	*402,000*	--	*110,000*	*292,000*	--
Net Program Costs	2,217,000	--	1,656,000	561,000	16.0

Authority: Mandated program – CFAC Sections 42801 and 43061.

Ensure fair competition between produce dealers and that fruit, vegetables, and eggs meet minimum California standards for quality. The program provides verification and documentation to growers for produce that is not sold, and is donated or destroyed.

8. Scales and Meters Accuracy – Device

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,361,000	--	6,356,000	2,005,000	49.0
Less Administration	*1,378,000*	--	--	*1,378,000*	--
Net Program Costs	6,983,000	--	6,356,000	627,000	49.0

Authority: Mandated program – California Business and Professions Code (CBPC) Section 12103.5.

Test the accuracy of weighing and measuring devices used for commercial purposes. Inspectors use mass and volume standards, traceable to the National Institute of Standards and Technology, and specialized equipment to conduct these tests.

9. Scanner Inspection – Price Verification

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,521,000	--	2,220,000	1,301,000	22.0
Less Administration	*603,000*	--	--	*603,000*	--
Net Program Costs	2,918,000	--	2,220,000	698,000	22.0

Authority: Mandated program – CBPC Section 12103.5.

Conduct undercover test purchases at retail stores. The prices charged for items selected are compared with the stores lowest posted or advertised prices. Any overcharge is a violation of the CBPC.

10. Business Practices and Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,717,000	492,000	429,000	1,796,000	17.0
Less Administration	*461,000*	--	--	*461,000*	--
Net Program Costs	2,256,000	492,000	429,000	1,335,000	17.0

Authority: Mandated program – CBPC Section 12103.5.

Weighmaster Audits: Conduct audits of weighmaster tickets at weighmaster locations.

Test Sales: Conduct undercover test sales of pre-weighed recyclable materials at recycling businesses. Any underpayment, beyond scale tolerances, is a violation of CBPC 12512.

11. Integrated Pest Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,031,000	288,000	5,170,000	1,573,000	49.0
Less Administration	*1,322,000*	--	*109,000*	*1,213,000*	--
Net Program Costs	5,709,000	288,000	5,061,000	360,000	49.0

Authority: Mandated program – California Government Code Section 25842; CFAC Sections 5404, 6022, and 6024; and County Code Section 2.40.040E.

Control or reduce the spread of disease vectors and the establishment of animal, weed, insect, and disease pests detrimental to agriculture, ornamental landscaping, or the environment through biologically sound and efficient control methods.

12. Weed Abatement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,501,000	338,000	5,418,000	1,745,000	40.0
Less Administration	*1,120,000*	--	--	*1,120,000*	--
Net Program Costs	6,381,000	338,000	5,418,000	625,000	40.0

Authority: Mandated program – CHSC Sections 14875-14922; California Government Code Sections 39560-39588 and 51182; and California Public Resources Code Section 4291.

Provide fire protection to homes, businesses, and County residents by monitoring and, if necessary, removing flammable vegetation and combustible debris from unimproved property.

13. Administrative Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,263,000	--	762,000	9,501,000	52.0
Less Administration	--	--	--	--	--
Net Program Costs	10,263,000	--	762,000	9,501,000	52.0

Authority: Non-mandated, discretionary program.

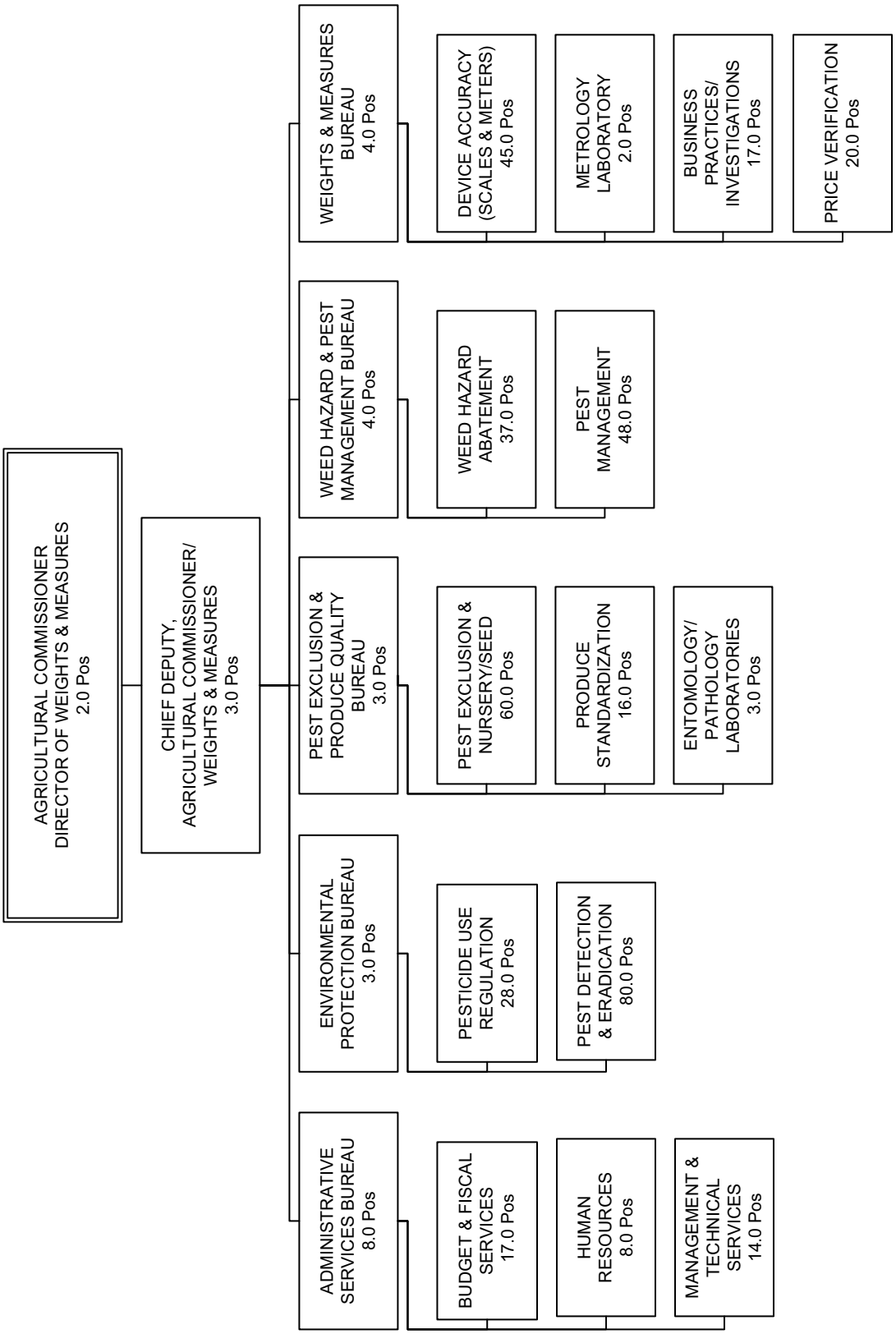
Provide administrative support to the Department, including the executive office, finance, budgeting, purchasing, human resources, payroll, facility management, and IT.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	57,646,000	1,118,000	40,029,000	16,499,000	422.0

DEPARTMENT OF AGRICULTURAL COMMISSIONER/WEIGHTS AND MEASURES

Kurt E. Floren, Director

FY 2021-22 Recommended Budget Positions = 422.0



Alliance for Health Integration

Alliance for Health Integration Summary

CLASSIFICATION	ALLIANCE FOR HEALTH INTEGRATION	HEALTH SERVICES	MENTAL HEALTH	PUBLIC HEALTH	TOTAL
FINANCING SOURCES					
CANCEL OBLIGATED FUND BAL	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER REVENUE	0	7,134,970,000	2,791,924,000	1,132,351,000	11,059,245,000
NET COUNTY COST	0	1,046,557,000	30,194,000	213,502,000	1,290,253,000
TOTAL FINANCING SOURCES	$ 0	$ 8,181,527,000	$ 2,822,118,000	$ 1,345,853,000	$ 12,349,498,000
FINANCING USES					
SALARIES & EMPLOYEE BENEFITS	$ 1,827,000	$ 3,579,426,000	$ 843,544,000	$ 737,028,000	$ 5,161,825,000
S & EB EXPENDITURE DISTRIBUTION	0	0	0	(28,642,000)	(28,642,000)
TOTAL S & E B	1,827,000	3,579,426,000	843,544,000	708,386,000	5,133,183,000
SERVICES & SUPPLIES	282,000	3,093,189,000	2,013,527,000	739,494,000	5,846,492,000
S & S EXPENDITURE DISTRIBUTION	0	(276,463,000)	0	(10,716,000)	(287,179,000)
TOTAL S & S	282,000	2,816,726,000	2,013,527,000	728,778,000	5,559,313,000
OTHER CHARGES	0	1,380,736,000	125,379,000	7,510,000	1,513,625,000
OC EXPENDITURE DISTRIBUTION	0	(12,427,000)	0	0	(12,427,000)
TOTAL OTH CHARGES	0	1,368,309,000	125,379,000	7,510,000	1,501,198,000
CAPITAL ASSETS - B & I	0	46,701,000	0	0	46,701,000
CAPITAL ASSETS - EQUIPMENT	26,000	40,987,000	2,775,000	2,571,000	46,359,000
TOTAL CAPITAL ASSETS	26,000	87,688,000	2,775,000	2,571,000	93,060,000
OTHER FINANCING USES	0	815,244,000	0	0	815,244,000
GROSS TOTAL	$ 2,135,000	$ 8,667,393,000	$ 2,985,225,000	$ 1,447,245,000	$ 13,101,998,000
INTRAFUND TRANSFERS	(2,135,000)	(485,866,000)	(163,107,000)	(101,392,000)	(752,500,000)
NET TOTAL	$ 0	$ 8,181,527,000	$ 2,822,118,000	$ 1,345,853,000	$ 12,349,498,000
TOTAL FINANCING USES	$ 0	$ 8,181,527,000	$ 2,822,118,000	$ 1,345,853,000	$ 12,349,498,000
BUDGETED POSITIONS	7.0	25,887.0	6,362.0	5,230.0	37,486.0

Mission Statement

The mission of the Alliance for Health Integration (Alliance) is to strengthen innovation and collaboration in order to make significant improvements in health outcomes for County residents.

2021-22 Budget Message

On January 13, 2015, the Board unanimously approved in concept the integration of the Departments of Health Services, Mental Health, and Public Health to create the Health Agency. On February 18, 2020, the Board unanimously approved a proposal to transition the Health Agency to the Alliance for Health Integration to implement a series of intentional, integrated actions and activities to achieve measurably improved health outcomes for County residents in most need.

The budgets for the three departments will continue to remain separate. Therefore, the 2021-22 Recommended Budget reflects the summation of the Alliance's resources and three departments' budgets. The Alliance is funded with available resources and will be adjusted once its organizational structure has been finalized.

Critical/Strategic Planning Initiatives

The Alliance has three strategic priorities, which were developed in conjunction with various stakeholders, including departmental leadership teams, union partners, all health-affiliated County Commissioners, and various community stakeholders.

The three strategic priorities are:

- Integration and development of prevention, treatment, and healing services.
- Reduction of health inequities.
- Improvement of organizational effectiveness.

The Alliance will continue to work with stakeholders to further refine the specific objectives and metrics for each strategic priority.

Health Services

Christina R. Ghaly, M.D., Director

Health Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 621,912,592.00	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
OTHER REVENUE	8,150,000,269.35	7,216,319,000	7,304,679,000	7,339,397,000	7,134,970,000	(169,709,000)
NET COUNTY COST	497,457,767.36	737,610,000	1,021,344,000	1,175,453,000	1,046,557,000	25,213,000
TOTAL FINANCING SOURCES	$9,269,370,628.71	$ 7,953,929,000	$ 8,510,191,000	$ 8,658,626,000	$ 8,181,527,000	$ (328,664,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$3,270,592,559.42	$ 3,463,335,000	$ 3,460,753,000	$ 3,696,697,000	$ 3,579,426,000	$ 118,673,000
SERVICES & SUPPLIES	2,722,876,761.53	3,169,718,000	3,213,373,000	3,312,491,000	3,093,189,000	(120,184,000)
S & S EXPENDITURE DISTRIBUTION	(267,759,063.83)	(275,597,000)	(276,463,000)	(276,463,000)	(276,463,000)	0
TOTAL S & S	2,455,117,697.70	2,894,121,000	2,936,910,000	3,036,028,000	2,816,726,000	(120,184,000)
OTHER CHARGES	1,618,310,324.95	1,285,818,000	1,430,006,000	1,380,736,000	1,380,736,000	(49,270,000)
OC EXPENDITURE DISTRIBUTION	(19,455,047.25)	(12,713,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	1,598,855,277.70	1,273,105,000	1,417,579,000	1,368,309,000	1,368,309,000	(49,270,000)
CAPITAL ASSETS - B & I	71,218,524.40	37,572,000	48,134,000	46,701,000	46,701,000	(1,433,000)
CAPITAL ASSETS - EQUIPMENT	46,726,865.00	39,302,000	41,217,000	52,987,000	40,987,000	(230,000)
TOTAL CAPITAL ASSETS	117,945,389.40	76,874,000	89,351,000	99,688,000	87,688,000	(1,663,000)
OTHER FINANCING USES	1,339,932,160.62	907,616,000	1,080,095,000	944,451,000	815,244,000	(264,851,000)
GROSS TOTAL	$8,782,443,084.84	$ 8,615,051,000	$ 8,984,688,000	$ 9,145,173,000	$ 8,667,393,000	$ (317,295,000)
INTRAFUND TRANSFERS	(272,756,623.96)	(467,261,000)	(474,497,000)	(486,547,000)	(485,866,000)	(11,369,000)
NET TOTAL	$8,509,686,460.88	$ 8,147,790,000	$ 8,510,191,000	$ 8,658,626,000	$ 8,181,527,000	$ (328,664,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 758,985,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	699,277.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 759,684,277.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$9,269,370,737.88	$ 8,147,790,000	$ 8,510,191,000	$ 8,658,626,000	$ 8,181,527,000	$ (328,664,000)
BUDGETED POSITIONS	25,899.0	25,779.0	25,779.0	26,272.0	25,887.0	108.0

Mission Statement

The mission of the Department of Health Services (DHS) is to ensure access to high-quality, patient-centered, cost-effective health care for County residents through direct services at DHS facilities and through collaboration with community and university partners.

The Department provides vital inpatient acute care services in four hospitals, and outpatient services at two outpatient centers, six comprehensive health centers (CHC), 13 health centers (HC), and over 100 Community Partners' clinics. The Department works in close collaboration with other County departments, such as Mental Health, Public Health, Probation, Children and Family Services, and Sheriff, to provide targeted, coordinated services to fragile residents with specific needs in their communities. The Department also manages emergency medical services for the entire County, and trains over 1,700 physician residents annually.

The Department ensures that the medically indigent have appropriate access to health care in their communities. DHS serves as a provider, contractor, and coordinator of health care services that are effective, efficient, comprehensive, and that lower the cultural, linguistic, financial, and disability-related barriers to access.

2021-22 Budget Message

The 2021-22 Recommended Budget is funded with available resources and reflects the minimum maintenance of effort (MOE) required by law ($353.3 million and vehicle license fees (VLF) realignment revenue of $279.5 million), plus an additional $441.8 million in County funding. The additional County funding is comprised of $376.5 million from the General Fund and $65.3 million in Tobacco Settlement funds. The Recommended Budget also reflects $28.1 million in County resources allocated to the Department of Public Social Services (DPSS) for the In-Home Supportive Services (IHSS) Provider Health Care Plan.

The Recommended Budget reflects an NCC increase of $25.2 million, primarily for Board-approved increases in salaries and employee benefits, additional mental health services for the inmate population, an increase in VLF, and a one percent increase in the MOE related to AB 85, which governs the Affordable Care Act (ACA) implementation in California, offset by an increased allocation to DPSS for the IHSS MOE and the removal of prior-year funding provided on a one-time basis for capital projects.

The Recommended Budget also reflects $211.3 million in Measure B Special Tax revenue, of which $208.5 million is allocated for County hospital emergency and trauma care costs. Another $2.8 million is allocated for services related to trauma centers and emergency medical services overseen by the Health Services Administration-Emergency Medical Services unit.

The Recommended Budget also includes additional positions, partially offset with position reductions, primarily to implement a cancer navigation program, support a new workforce management software system, further expand mental health services for the inmate population, and increase specialty medical services capacity in the areas of ophthalmology, gastroenterology, dermatology, and echocardiograms.

Critical/Strategic Planning Initiatives

The Department is continuing to move towards its vision of being recognized nationally as a model integrated health system. To help achieve that, it is focused on transforming its system and services to provide cost-effective care for patients across the continuum of care by optimizing clinical quality and patient experience, developing a high-performing workforce, and ensuring its financial viability in support of this vision.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**8,984,688,000**	**474,497,000**	**7,488,847,000**	**1,021,344,000**	**25,779.0**
New/Expanded Programs					
1. Cancer Navigation Services: Reflects an increase of 36.0 positions to assist patients in navigating their cancer treatment.	4,022,000	--	606,000	3,416,000	36.0
2. Ophthalmology Services: Reflects an increase of 25.0 positions and other expenses to expand ophthalmology services at various facilities.	3,988,000	--	680,000	3,308,000	25.0
3. Gastrointestinal Endoscopy Services: Reflects an increase of 18.0 positions and other expenses to expand gastrointestinal endoscopy services at various facilities.	3,799,000	--	548,000	3,251,000	18.0
4. Dermatology Services: Reflects an increase of 11.0 positions and other expenses to add or expand dermatology services at various facilities.	1,642,000	--	255,000	1,387,000	11.0
5. Echocardiogram Services: Reflects an increase of 8.0 positions, new equipment, and other expenses to expand the diagnostic echocardiogram services at various facilities.	2,518,000	--	387,000	2,131,000	8.0

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Jail Mental Health Services Expansion – Phase 2: Reflects an increase of 80.0 positions, fully offset with the deletion of 19.0 positions and funding set aside in the Provisional Financing Uses budget unit, to expand mental health services provided by the Integrated Correctional Health Services (ICHS) unit to comply with the provisions of a Department of Justice (DOJ) settlement concerning mental health services and suicide prevention in jails.	10,091,000	--	--	10,091,000	61.0
7. Workforce Management and Scheduling/Electronic Health Record (EHR) System Changes: Primarily reflects an increase of 35.0 positions and contract increases to implement a new workforce management and scheduling system, which will interface with the Online Real-Time Centralized Health Information Database (ORCHID), the Department's EHR system, and facilitate the efficient allocation of personnel based on patient acuity. Also reflects contract increases to transition ICHS from its current EHR system to ORCHID.	28,141,000	--	--	28,141,000	35.0
8. Clinical Documentation Improvement: Reflects the addition of 9.0 positions to increase staffing dedicated to improving clinical data collection and accuracy, which is critical to enhancing clinical processes and revenue collection.	1,381,000	--	1,178,000	203,000	9.0
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	50,557,000	472,000	315,000	49,770,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	11,520,000	--	62,000	11,458,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	16,568,000	--	39,000	16,529,000	--
4. Other Position Changes: Reflects a net increase of 27.0 positions to increase staffing in pediatrics, IT support, diagnostics, physical therapy, administrative areas, and physician training programs.	5,607,000	--	1,342,000	4,265,000	27.0
5. One-Time Funding Adjustments: Reflects the removal of prior-year funding that was provided on a one-time basis for COVID-19 expenditures, AB 109 programs, various homeless strategies, the Interim Housing Capital Funding Pool, and the Los Angeles Network for Enhanced Services (LANES) initiative.	(227,774,000)	--	(197,227,000)	(30,547,000)	--
6. Ministerial Changes: Reflects increases in various services and supplies, debt service, charges from other County departments, capital leases, Board-approved contracts, and deferred maintenance. Also includes decreases to risk management and various other costs, as well as the deletion of 122.0 positions to partially offset the overall budget increase.	69,907,000	10,741,000	21,811,000	37,355,000	(122.0)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Revenue Changes and Operating Subsidies: Reflects revenue adjustments primarily for the Enhanced Payment Program and Medi-Cal Managed Care. Also includes appropriation and revenue adjustments for operating subsidies, an increase to DHS' contribution to the IHSS Health Benefit MOE, a one percent increase in NCC as required by AB 85, and increases in VLF realignment revenue and Tobacco Settlement funding.	(299,262,000)	156,000	(183,873,000)	(115,545,000)	--
Total Changes	**(317,295,000)**	**11,369,000**	**(353,877,000)**	**25,213,000**	**108.0**
2021-22 Recommended Budget	**8,667,393,000**	**485,866,000**	**7,134,970,000**	**1,046,557,000**	**25,887.0**

Critical and Unmet Needs

The Department's critical and unmet needs include: 1) 135.0 positions to address nurse staffing needs in the intensive care units at LAC+USC Medical Center, Harbor-UCLA Medical Center, and Olive View-UCLA Medical Center; 2) 50.0 positions to address the nurse staffing needs for the operating rooms at LAC+USC Medical Center, Harbor-UCLA Medical Center, Olive View-UCLA Medical Center, and Rancho Los Amigos National Rehabilitation Center; 3) 70.0 positions and other appropriation to expand urgent care services at Martin Luther King, Jr. Outpatient Center; 4) 1.0 position in the Health Services Administration unit to develop data models to help evaluate departmental operations; 5) 35.0 positions to expand various services throughout the Ambulatory Care Network; 6) 5.0 positions and other appropriation to expand services in the ICHS unit; and 7) 31.0 positions and other appropriation to expand diversion and re-entry services administered by the Health Services Administration unit.

HEALTH SERVICES SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	621,912,592.00	0	184,168,000	143,776,000	0	(184,168,000)
CHARGES FOR SERVICES - OTHER	86,267,676.67	284,621,000	145,822,000	143,411,000	143,411,000	(2,411,000)
CONTRACT CITIES SELF INSURANCE	0.00	0	800,000	800,000	800,000	0
COURT FEES & COSTS	7,935.00	0	0	0	0	0
EDUCATIONAL SERVICES	1,358,915.25	1,344,000	1,484,000	1,484,000	1,484,000	0
FEDERAL - COVID-19	6,405,581.40	184,228,000	13,021,000	13,021,000	0	(13,021,000)
FEDERAL - GRANTS	980,815,837.69	279,905,000	348,475,000	348,526,000	348,526,000	51,000
FEDERAL - HEALTH ADMINISTRATION	0.00	7,101,000	11,744,000	11,744,000	11,744,000	0
FEDERAL - OTHER	452,321.48	758,000	750,000	750,000	750,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	297,500.00	0	168,750,000	0	0	(168,750,000)
FORFEITURES & PENALTIES	2,785,794.74	2,465,000	3,682,000	3,682,000	3,682,000	0
HOSPITAL OVERHEAD	349,317,425.77	377,142,000	381,547,000	442,022,000	424,485,000	42,938,000
INSTITUTIONAL CARE & SERVICES	4,755,358,053.19	4,562,009,000	4,509,116,000	4,829,053,000	4,782,407,000	273,291,000
INTEREST	1,017,028.13	808,000	808,000	808,000	808,000	0
LIBRARY SERVICES	2,153.76	2,000	9,000	9,000	9,000	0
MISCELLANEOUS	52,103,910.29	40,930,000	25,340,000	27,770,000	27,746,000	2,406,000
OTHER GOVERNMENTAL AGENCIES	(3,493,896.58)	5,808,000	4,940,000	4,940,000	4,940,000	0
OTHER LICENSES & PERMITS	662,794.51	699,000	669,000	669,000	669,000	0
OTHER SALES	607,234.18	693,000	725,000	599,000	599,000	(126,000)
OTHER STATE AID - HEALTH	12,013,727.86	11,865,000	12,671,000	13,142,000	13,142,000	471,000
PERSONNEL SERVICES	98.57	0	0	0	0	0
RENTS & CONCESSIONS	91,556.48	0	0	0	0	0
SALE OF CAPITAL ASSETS	221,224.98	0	0	0	0	0
SETTLEMENTS	16,366.42	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - HEALTH SERVICES	97,007,266.56	87,999,000	87,999,000	87,999,000	99,565,000	11,566,000
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	24,496,721.26	40,937,000	46,471,000	18,434,000	18,410,000	(28,061,000)
STATE - COVID-19	34,573.00	0	0	0	0	0
STATE - HEALTH ADMINISTRATION	29,486,355.09	67,735,000	102,333,000	89,161,000	79,527,000	(22,806,000)
STATE - OTHER	38,955,727.72	1,365,000	6,841,000	6,697,000	6,697,000	(144,000)
STATE AID - CONSTRUCTION	4,316,228.57	0	0	0	0	0
TRANSFERS IN	1,709,394,157.36	1,257,905,000	1,430,682,000	1,294,676,000	1,165,569,000	(265,113,000)
NET COUNTY COST	497,457,767.36	737,610,000	1,021,344,000	1,175,453,000	1,046,557,000	25,213,000
TOTAL FINANCING SOURCES	$9,269,370,628.71	$ 7,953,929,000	$ 8,510,191,000	$ 8,658,626,000	$ 8,181,527,000	$ (328,664,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$2,124,294,084.61	$ 2,203,416,000	$ 2,204,023,000	$ 2,363,762,000	$ 2,277,909,000	$ 73,886,000
CAFETERIA BENEFIT PLANS	413,367,407.95	441,444,000	449,109,000	457,505,000	457,550,000	8,441,000
COUNTY EMPLOYEE RETIREMENT	351,903,463.31	414,576,000	407,431,000	424,717,000	422,765,000	15,334,000
DENTAL INSURANCE	8,425,824.31	9,127,000	9,416,000	9,393,000	9,347,000	(69,000)
DEPENDENT CARE SPENDING ACCOUNTS	2,105,698.48	2,138,000	2,149,000	2,071,000	2,071,000	(78,000)
DISABILITY BENEFITS	16,427,517.07	12,878,000	12,888,000	13,227,000	13,442,000	554,000
FICA (OASDI)	31,494,272.05	33,120,000	33,058,000	34,365,000	34,229,000	1,171,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
HEALTH INSURANCE	29,513,537.10	31,440,000	32,479,000	34,112,000	34,189,000	1,710,000
LIFE INSURANCE	3,966,326.71	1,730,000	1,784,000	1,844,000	1,813,000	29,000
OTHER EMPLOYEE BENEFITS	517,111.49	520,000	149,000	149,000	149,000	0
RETIREE HEALTH INSURANCE	187,102,593.50	209,512,000	209,512,000	232,885,000	225,806,000	16,294,000
SAVINGS PLAN	10,069,915.06	27,000	2,000	12,216,000	0	(2,000)
THRIFT PLAN (HORIZONS)	53,640,410.86	53,949,000	49,295,000	67,035,000	56,554,000	7,259,000
UNEMPLOYMENT INSURANCE	268,086.28	534,000	534,000	566,000	541,000	7,000
WORKERS' COMPENSATION	37,496,310.64	48,924,000	48,924,000	42,850,000	43,061,000	(5,863,000)
TOTAL S & E B	3,270,592,559.42	3,463,335,000	3,460,753,000	3,696,697,000	3,579,426,000	118,673,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	471,564,663.04	520,841,000	511,394,000	593,032,000	569,895,000	58,501,000
CLOTHING & PERSONAL SUPPLIES	3,037,987.16	3,285,000	4,804,000	2,971,000	2,969,000	(1,835,000)
COMMUNICATIONS	3,930,370.11	4,068,000	2,011,000	2,303,000	2,303,000	292,000
COMPUTING-MAINFRAME	1,217,279.60	1,230,000	4,475,000	3,972,000	3,972,000	(503,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	30,202,458.36	9,980,000	4,938,000	22,571,000	22,571,000	17,633,000
COMPUTING-PERSONAL	46,331,347.12	45,783,000	24,862,000	33,712,000	30,631,000	5,769,000
CONTRACTED PROGRAM SERVICES	533,733,600.28	695,446,000	760,014,000	715,306,000	691,248,000	(68,766,000)
FOOD	541,946.67	558,000	267,000	651,000	651,000	384,000
HOUSEHOLD EXPENSE	11,010,643.87	11,477,000	11,870,000	11,153,000	11,122,000	(748,000)
INFORMATION TECHNOLOGY SECURITY	348,621.39	630,000	670,000	697,000	697,000	27,000
INFORMATION TECHNOLOGY SERVICES	13,380,968.59	13,432,000	34,611,000	33,867,000	31,867,000	(2,744,000)
INSURANCE	17,465,328.23	26,983,000	26,128,000	26,458,000	25,074,000	(1,054,000)
MAINTENANCE - EQUIPMENT	34,825,793.67	48,616,000	51,416,000	51,300,000	51,293,000	(123,000)
MAINTENANCE-BUILDINGS & IMPRV	68,825,975.04	68,171,000	69,133,000	71,765,000	71,757,000	2,624,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	814,672,677.75	1,027,501,000	997,444,000	989,374,000	855,592,000	(141,852,000)
MEMBERSHIPS	3,152,809.69	3,256,000	3,609,000	3,969,000	3,969,000	360,000
MISCELLANEOUS EXPENSE	(3,639,870.46)	4,349,000	16,213,000	16,957,000	16,983,000	770,000
OFFICE EXPENSE	11,184,402.25	11,980,000	15,920,000	15,426,000	15,334,000	(586,000)
PROFESSIONAL SERVICES	400,534,706.51	403,324,000	374,281,000	407,219,000	376,569,000	2,288,000
PUBLICATIONS & LEGAL NOTICES	7,094.88	9,000	72,000	72,000	72,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	11,887,212.71	13,553,000	19,514,000	19,253,000	19,253,000	(261,000)
RENTS & LEASES - EQUIPMENT	13,070,863.30	13,365,000	10,768,000	11,394,000	11,372,000	604,000
SMALL TOOLS & MINOR EQUIPMENT	6,482,779.73	4,714,000	2,251,000	3,350,000	3,344,000	1,093,000
SPECIAL DEPARTMENTAL EXPENSE	6,614,306.44	6,720,000	3,455,000	4,615,000	4,602,000	1,147,000
TECHNICAL SERVICES	146,779,199.93	144,732,000	166,630,000	173,142,000	172,070,000	5,440,000
TELECOMMUNICATIONS	23,550,543.03	23,828,000	22,599,000	23,376,000	23,375,000	776,000
TRAINING	3,182,720.93	2,881,000	5,451,000	5,563,000	5,658,000	207,000
TRANSPORTATION AND TRAVEL	5,473,216.37	5,006,000	9,896,000	10,141,000	10,064,000	168,000
UTILITIES	43,507,115.34	54,000,000	58,677,000	58,882,000	58,882,000	205,000
S & S EXPENDITURE DISTRIBUTION	(267,759,063.83)	(275,597,000)	(276,463,000)	(276,463,000)	(276,463,000)	0
TOTAL S & S	2,455,117,697.70	2,894,121,000	2,936,910,000	3,036,028,000	2,816,726,000	(120,184,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	1,537,312,521.72	1,185,051,000	1,329,923,000	1,275,667,000	1,275,667,000	(54,256,000)
INTEREST ON NOTES & WARRANTS	3,415,558.52	5,569,000	5,569,000	5,569,000	5,569,000	0
INTEREST ON OTHER LONG TERM DEBT	0.00	3,298,000	4,014,000	10,432,000	10,432,000	6,418,000

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
JUDGMENTS & DAMAGES	18,973,095.36	24,373,000	22,833,000	19,819,000	19,819,000	(3,014,000)
RETIREMENT OF OTHER LONG TERM DEBT	58,117,913.86	67,460,000	67,586,000	69,168,000	69,168,000	1,582,000
SUPPORT & CARE OF PERSONS	21,012.00	25,000	44,000	44,000	44,000	0
TAXES & ASSESSMENTS	470,223.49	42,000	37,000	37,000	37,000	0
OC EXPENDITURE DISTRIBUTION	(19,455,047.25)	(12,713,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	1,598,855,277.70	1,273,105,000	1,417,579,000	1,368,309,000	1,368,309,000	(49,270,000)
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	57,268,363.50	23,067,000	29,190,000	33,831,000	33,831,000	4,641,000
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	2,062,421.42	1,689,000	1,480,000	1,400,000	1,400,000	(80,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	7,332,634.64	7,924,000	7,832,000	4,714,000	4,714,000	(3,118,000)
BUILDINGS & IMPROVEMENTS - DEVELOPMENT	0.00	600,000	6,811,000	3,745,000	3,745,000	(3,066,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	3,740,753.99	2,516,000	1,331,000	2,219,000	2,219,000	888,000
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	814,350.85	1,776,000	1,490,000	792,000	792,000	(698,000)
TOTAL CAPITAL ASSETS - B & I	71,218,524.40	37,572,000	48,134,000	46,701,000	46,701,000	(1,433,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	6,021,000	12,660,000	12,660,000	12,660,000	0
COMPUTERS, MIDRANGE/DEPARTMENTAL	5,591,802.84	7,788,000	7,022,000	7,022,000	7,022,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	74,753.36	0	0	0	0	0
DATA HANDLING EQUIPMENT	138,849.00	0	90,000	90,000	90,000	0
ELECTRONIC EQUIPMENT	239,451.08	26,000	211,000	211,000	211,000	0
FOOD PREPARATION EQUIPMENT	129,154.39	21,000	0	0	0	0
IT SECURITY CAPITAL ASSET EQUIPMENT	132,422.88	0	0	0	0	0
MACHINERY EQUIPMENT	101,405.93	59,000	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	103,705.46	0	50,000	50,000	50,000	0
MEDICAL - FIXED EQUIPMENT	14,512,347.45	6,033,000	3,114,000	1,536,000	1,536,000	(1,578,000)
MEDICAL-MAJOR MOVEABLE EQUIPMENT	13,263,721.63	11,257,000	8,164,000	8,164,000	8,164,000	0
MEDICAL-MINOR EQUIPMENT	11,041,161.52	7,692,000	7,102,000	8,450,000	8,450,000	1,348,000
NON-MEDICAL LAB/TESTING EQUIP	148,403.54	93,000	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	1,595,000	13,595,000	1,595,000	0
TANKS-STORAGE & TRANSPORT	(9,533.45)	1,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	130,119.84	0	432,000	432,000	432,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,129,099.53	311,000	777,000	777,000	777,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	46,726,865.00	39,302,000	41,217,000	52,987,000	40,987,000	(230,000)
TOTAL CAPITAL ASSETS	117,945,389.40	76,874,000	89,351,000	99,688,000	87,688,000	(1,663,000)
OTHER FINANCING USES						
TRANSFERS OUT	1,339,932,160.62	907,616,000	1,080,095,000	944,451,000	815,244,000	(264,851,000)
TOTAL OTH FIN USES	1,339,932,160.62	907,616,000	1,080,095,000	944,451,000	815,244,000	(264,851,000)
GROSS TOTAL	$8,782,443,084.84	$ 8,615,051,000	$ 8,984,688,000	$ 9,145,173,000	$ 8,667,393,000	$ (317,295,000)
INTRAFUND TRANSFERS	(272,756,623.96)	(467,261,000)	(474,497,000)	(486,547,000)	(485,866,000)	(11,369,000)
NET TOTAL	$8,509,686,460.88	$ 8,147,790,000	$ 8,510,191,000	$ 8,658,626,000	$ 8,181,527,000	$ (328,664,000)

HEALTH SERVICES SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 758,985,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	699,277.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 759,684,277.00	0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$9,269,370,737.88	$ 8,147,790,000	$ 8,510,191,000	$ 8,658,626,000	$ 8,181,527,000	$ (328,664,000)
BUDGETED POSITIONS	25,899.0	25,779.0	25,779.0	26,272.0	25,887.0	108.0

Health Services General Fund Summary Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$2,621,621,381.51	$ 2,529,120,000	$ 2,396,636,000	$ 2,091,594,000	$ 2,063,048,000	$ (333,588,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 885,220,642.84	$ 940,362,000	$ 972,258,000	$ 1,039,155,000	$ 1,022,536,000	$ 50,278,000
SERVICES & SUPPLIES	1,228,713,235.32	1,642,541,000	1,722,860,000	1,673,261,000	1,518,188,000	(204,672,000)
S & S EXPENDITURE DISTRIBUTION	(267,759,063.83)	(275,597,000)	(276,463,000)	(276,463,000)	(276,463,000)	0
TOTAL S & S	960,954,171.49	1,366,944,000	1,446,397,000	1,396,798,000	1,241,725,000	(204,672,000)
OTHER CHARGES	596,546,133.38	480,228,000	529,100,000	469,746,000	469,746,000	(59,354,000)
OC EXPENDITURE DISTRIBUTION	(19,455,047.25)	(12,713,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	577,091,086.13	467,515,000	516,673,000	457,319,000	457,319,000	(59,354,000)
CAPITAL ASSETS - B & I	71,218,524.40	37,572,000	48,134,000	46,701,000	46,701,000	(1,433,000)
CAPITAL ASSETS - EQUIPMENT	11,411,955.24	13,982,000	13,088,000	12,946,000	11,946,000	(1,142,000)
TOTAL CAPITAL ASSETS	82,630,479.64	51,554,000	61,222,000	59,647,000	58,647,000	(2,575,000)
OTHER FINANCING USES	885,939,392.73	907,616,000	895,927,000	800,675,000	815,244,000	(80,683,000)
GROSS TOTAL	$3,391,835,772.83	$ 3,733,991,000	$ 3,892,477,000	$ 3,753,594,000	$ 3,595,471,000	$ (297,006,000)
INTRAFUND TRANSFERS	(272,756,623.96)	(467,261,000)	(474,497,000)	(486,547,000)	(485,866,000)	(11,369,000)
NET TOTAL	$3,119,079,148.87	$ 3,266,730,000	$ 3,417,980,000	$ 3,267,047,000	$ 3,109,605,000	$ (308,375,000)
NET COUNTY COST	$ 497,457,767.36	$ 737,610,000	$ 1,021,344,000	$ 1,175,453,000	$ 1,046,557,000	$ 25,213,000
BUDGETED POSITIONS	7,309.0	7,140.0	7,140.0	7,290.0	7,230.0	90.0

Health Services Administration Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,261,319,125.75	$ 1,182,316,000	$ 1,267,933,000	$ 1,135,218,000	$ 1,108,147,000	$ (159,786,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 288,128,645.50	$ 327,307,000	$ 333,360,000	$ 368,982,000	$ 359,423,000	$ 26,063,000
SERVICES & SUPPLIES	984,523,594.74	1,373,997,000	1,470,980,000	1,367,291,000	1,249,533,000	(221,447,000)
S & S EXPENDITURE DISTRIBUTION	(267,759,063.83)	(275,597,000)	(276,463,000)	(276,463,000)	(276,463,000)	0
TOTAL S & S	716,764,530.91	1,098,400,000	1,194,517,000	1,090,828,000	973,070,000	(221,447,000)
OTHER CHARGES	266,472,060.95	259,952,000	287,040,000	267,342,000	267,342,000	(19,698,000)
OC EXPENDITURE DISTRIBUTION	(19,455,047.25)	(12,713,000)	(12,427,000)	(12,427,000)	(12,427,000)	0
TOTAL OTH CHARGES	247,017,013.70	247,239,000	274,613,000	254,915,000	254,915,000	(19,698,000)
CAPITAL ASSETS - B & I	71,218,524.40	37,572,000	48,134,000	46,701,000	46,701,000	(1,433,000)
CAPITAL ASSETS - EQUIPMENT	8,344,120.39	8,640,000	9,939,000	9,939,000	9,939,000	0
TOTAL CAPITAL ASSETS	79,562,644.79	46,212,000	58,073,000	56,640,000	56,640,000	(1,433,000)
GROSS TOTAL	$1,331,472,834.90	$ 1,719,158,000	$ 1,860,563,000	$ 1,771,365,000	$ 1,644,048,000	$ (216,515,000)
INTRAFUND TRANSFERS	(231,640,388.42)	(396,446,000)	(401,965,000)	(413,992,000)	(418,811,000)	(16,846,000)
NET TOTAL	$1,099,832,446.48	$ 1,322,712,000	$ 1,458,598,000	$ 1,357,373,000	$ 1,225,237,000	$ (233,361,000)
NET COUNTY COST	$ (161,486,679.27)	$ 140,396,000	$ 190,665,000	$ 222,155,000	$ 117,090,000	$ (73,575,000)
BUDGETED POSITIONS	2,201.0	2,327.0	2,327.0	2,386.0	2,354.0	27.0

Health Services Administration (HSA) provides for the Director of Health Services and staff to administer DHS. The organization provides centralized support and direction for DHS facilities and includes centralized functions such as quality improvement, academic affairs, pharmacy management, research and innovation, emergency medical services, nursing administration, ambulatory and managed care administration, IT services, policy and government relations, Board relations, program planning and oversight, contracts and grants coordination, audit and compliance services, fiscal planning, supply chain organization, risk management, capital projects, Housing for Health services, diversion services, and human resources. The costs of HSA are primarily distributed to other DHS General Fund and Hospital Enterprise Fund units.

Ambulatory Care Network Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,241,279,319.58	$ 1,259,310,000	$ 999,326,000	$ 839,559,000	$ 839,559,000	$ (159,767,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 280,869,054.29	$ 303,322,000	$ 305,355,000	$ 322,102,000	$ 316,088,000	$ 10,733,000
SERVICES & SUPPLIES	137,017,088.26	148,406,000	152,464,000	174,800,000	172,183,000	19,719,000
OTHER CHARGES	334,430,371.67	217,092,000	240,260,000	201,134,000	201,134,000	(39,126,000)
CAPITAL ASSETS - EQUIPMENT	1,393,941.82	3,635,000	1,507,000	1,943,000	1,943,000	436,000
OTHER FINANCING USES	144,267.24	145,000	145,000	145,000	145,000	0
GROSS TOTAL	$ 753,854,723.28	$ 672,600,000	$ 699,731,000	$ 700,124,000	$ 691,493,000	$ (8,238,000)
INTRAFUND TRANSFERS	(5,405,446.41)	(6,569,000)	(6,569,000)	(6,680,000)	(6,680,000)	(111,000)
NET TOTAL	$ 748,449,276.87	$ 666,031,000	$ 693,162,000	$ 693,444,000	$ 684,813,000	$ (8,349,000)
NET COUNTY COST	$ (492,830,042.71)	$ (593,279,000)	$ (306,164,000)	$ (146,115,000)	$ (154,746,000)	$ 151,418,000
BUDGETED POSITIONS	2,424.0	2,517.0	2,517.0	2,527.0	2,510.0	(7.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Ambulatory Care Network (ACN) provides outpatient services including primary care, urgent care, ambulatory surgery, and specialty care. The ACN includes one outpatient center, six comprehensive health centers (CHC), thirteen health centers (HC), and two community clinics. It also includes the Division of Research and Innovation as well as various administrative functions.

Health Services Financing Elements Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 97,007,266.56	$ 61,679,000	$ 101,020,000	$ 101,020,000	$ 99,565,000	$ (1,455,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ (4,965,230.00)	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER FINANCING USES						
- HARBOR CARE SOUTH	214,486,000.00	243,931,000	240,789,000	193,137,000	164,334,000	(76,455,000)
- LAC+USC MEDICAL CENTER	415,647,000.00	387,647,000	382,654,000	344,875,000	357,900,000	(24,754,000)
- OLIVE VIEW-UCLA MEDICAL CENTER	134,293,000.00	136,951,000	135,187,000	122,134,000	122,256,000	(12,931,000)
- RANCHO LOS AMIGOS NATIONAL REHABILITATION CENTER	67,809,000.00	138,942,000	137,152,000	140,384,000	170,609,000	33,457,000
DHS ENTERPRISE FUND	53,560,125.49	0	0	0	0	0
TOTAL OTHER FINANCING USES	885,795,125.49	907,471,000	895,782,000	800,530,000	815,099,000	(80,683,000)
GROSS TOTAL	$ 880,829,895.49	$ 907,471,000	$ 895,782,000	$ 800,530,000	$ 815,099,000	$ (80,683,000)
NET TOTAL	$ 880,829,895.49	$ 907,471,000	$ 895,782,000	$ 800,530,000	$ 815,099,000	$ (80,683,000)
NET COUNTY COST	$ 783,822,628.93	$ 845,792,000	$ 794,762,000	$ 699,510,000	$ 715,534,000	$ (79,228,000)

Health Services Financing Elements reflect appropriations and revenues from the following budget units:

Contributions to Hospital Enterprise Funds

This budget unit provides the General Fund subsidy to support the operation of the four Hospital Enterprise Funds.

Realignment

This budget unit accounts for realignment sales tax revenues, which may be used for County health services programs.

Integrated Correctional Health Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 20,726,185.58	$ 24,705,000	$ 27,436,000	$ 14,657,000	$ 14,637,000	$ (12,799,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 270,313,842.42	$ 280,083,000	$ 300,316,000	$ 314,092,000	$ 313,046,000	$ 12,730,000
SERVICES & SUPPLIES	94,706,555.90	113,756,000	92,082,000	123,615,000	88,917,000	(3,165,000)
OTHER CHARGES	608,930.76	3,165,000	1,781,000	1,253,000	1,253,000	(528,000)
CAPITAL ASSETS - EQUIPMENT	1,463,685.73	1,578,000	1,578,000	1,000,000	0	(1,578,000)
GROSS TOTAL	$ 367,093,014.81	$ 398,582,000	$ 395,757,000	$ 439,960,000	$ 403,216,000	$ 7,459,000
INTRAFUND TRANSFERS	(6,489,350.13)	(33,437,000)	(33,437,000)	(33,349,000)	(27,849,000)	5,588,000
NET TOTAL	$ 360,603,664.68	$ 365,145,000	$ 362,320,000	$ 406,611,000	$ 375,367,000	$ 13,047,000
NET COUNTY COST	$ 339,877,479.10	$ 340,440,000	$ 334,884,000	$ 391,954,000	$ 360,730,000	$ 25,846,000
BUDGETED POSITIONS	2,161.0	2,054.0	2,054.0	2,135.0	2,124.0	70.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

The Board approved the integration of correctional health services on June 9, 2015, to enhance the quality and delivery of healthcare to the incarcerated population in the County jails. The Integrated Correctional Health Services (ICHS) oversees the development and delivery of integrated medical, mental health, and substance use disorder treatment services to the inmate population. ICHS ensures that this vulnerable population's healthcare treatment continues upon re-entry into the community by arranging comprehensive transition services that will be provided by County departments and community-based organizations.

Juvenile Court Health Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,547,313.85	$ 1,110,000	$ 921,000	$ 1,140,000	$ 1,140,000	$ 219,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 28,396,838.43	$ 29,650,000	$ 33,227,000	$ 33,979,000	$ 33,979,000	$ 752,000
SERVICES & SUPPLIES	4,053,698.86	6,382,000	7,334,000	7,555,000	7,555,000	221,000
OTHER CHARGES	0.00	19,000	19,000	17,000	17,000	(2,000)
CAPITAL ASSETS - EQUIPMENT	210,207.30	129,000	64,000	64,000	64,000	0
GROSS TOTAL	$ 32,660,744.59	$ 36,180,000	$ 40,644,000	$ 41,615,000	$ 41,615,000	$ 971,000
INTRAFUND TRANSFERS	(29,221,439.00)	(30,809,000)	(32,526,000)	(32,526,000)	(32,526,000)	0
NET TOTAL	$ 3,439,305.59	$ 5,371,000	$ 8,118,000	$ 9,089,000	$ 9,089,000	$ 971,000
NET COUNTY COST	$ 1,891,991.74	$ 4,261,000	$ 7,197,000	$ 7,949,000	$ 7,949,000	$ 752,000
BUDGETED POSITIONS	251.0	242.0	242.0	242.0	242.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Juvenile Court Health Services (JCHS) is responsible for providing comprehensive healthcare services to juveniles in the Probation Department's detention and residential treatment facilities, either directly or through referral for specialty or emergency services. Accredited by the National Commission on Correctional Health Care, JCHS provides pediatric medical care, nursing, dental, pharmacy, laboratory, radiology, and optometry, all of which are fully integrated in the Probation Electronic Medical Records System (PEMRS) and primarily funded by the Probation Department. All physicians are licensed and credentialed through LAC+USC Medical Center's Department of Pediatrics.

Managed Care Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ (257,829.81)	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 17,512,262.20	$ 0	$ 0	$ 0	$ 0	$ 0
SERVICES & SUPPLIES	8,412,297.56	0	0	0	0	0
GROSS TOTAL	$ 25,924,559.76	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 25,924,559.76	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 26,182,389.57	$ 0	$ 0	$ 0	$ 0	$ 0
BUDGETED POSITIONS	272.0	0.0	0.0	0.0	0.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Managed Care Services Division (MCS) functioned as the medical services organization for DHS and coordinated the delivery of healthcare to improve the quality of care provided by DHS in a managed care environment. MCS' main function was to support patients, providers, health plan partners, and staff in fulfilling DHS' managed care responsibilities. MCS' goals were to improve DHS outcomes and patient experience, while reducing the cost of providing care. MCS monitored compliance with managed care contractors, including health plans and medical groups. MCS also tracked healthcare quality, standardized processes across DHS clinical settings, and assessed potential new managed care lines of business. Effective FY 2020-21, Managed Care Services (MCS) Division reorganized and incorporated into the Health Services Administration (HSA) budget unit, which will continue to coordinate the delivery and improve the quality of care provided by DHS in a managed care environment.

Hospital Enterprise Fund Summary Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 621,912,592.00	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
REVENUE	4,642,583,762.35	3,779,728,000	4,012,261,000	4,447,273,000	4,256,823,000	244,562,000
TOTAL FINANCING SOURCES	$5,264,496,354.35	$ 3,779,728,000	$ 4,196,429,000	$ 4,591,049,000	$ 4,256,823,000	$ 60,394,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$2,385,371,916.58	$ 2,522,973,000	$ 2,488,495,000	$ 2,657,542,000	$ 2,556,890,000	$ 68,395,000
SERVICES & SUPPLIES	1,494,163,526.21	1,527,177,000	1,490,513,000	1,639,230,000	1,575,001,000	84,488,000
OTHER CHARGES	1,021,764,191.57	805,590,000	900,906,000	910,990,000	910,990,000	10,084,000
CAPITAL ASSETS - EQUIPMENT	35,314,909.76	25,320,000	28,129,000	40,041,000	29,041,000	912,000
OTHER FINANCING USES	453,992,767.89	0	184,168,000	143,776,000	0	(184,168,000)
NET TOTAL	$5,390,607,312.01	$ 4,881,060,000	$ 5,092,211,000	$ 5,391,579,000	$ 5,071,922,000	$ (20,289,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 758,985,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER	699,277.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 759,684,277.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$6,150,291,589.01	$ 4,881,060,000	$ 5,092,211,000	$ 5,391,579,000	$ 5,071,922,000	$ (20,289,000)
GAIN OR LOSS	$ (885,795,234.66)	$ (1,101,332,000)	$ (895,782,000)	$ (800,530,000)	$ (815,099,000)	$ 80,683,000
OPERATING SUBSIDY-GF	$ 885,795,125.49	$ 907,471,000	$ 895,782,000	$ 800,530,000	$ 815,099,000	$ (80,683,000)
BUDGETED POSITIONS	18,590.0	18,639.0	18,639.0	18,982.0	18,657.0	18.0

Hospital Enterprise Fund - Harbor Care South Operating Plan Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 132,988,791.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,344,333,438.28	1,258,127,000	1,312,366,000	1,476,353,000	1,425,245,000	112,879,000
TOTAL FINANCING SOURCES	$1,477,322,229.28	$ 1,258,127,000	$ 1,312,366,000	$ 1,476,353,000	$ 1,425,245,000	$ 112,879,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 762,798,850.67	$ 813,633,000	$ 786,082,000	$ 843,379,000	$ 797,441,000	$ 11,359,000
SERVICES & SUPPLIES	452,466,800.12	458,603,000	447,302,000	493,776,000	470,803,000	23,501,000
OTHER CHARGES	318,436,808.13	280,381,000	310,597,000	311,808,000	311,808,000	1,211,000
CAPITAL ASSETS - EQUIPMENT	10,146,143.14	8,498,000	9,174,000	20,527,000	9,527,000	353,000
OTHER FINANCING USES	147,959,627.96	0	0	0	0	0
NET TOTAL	$1,691,808,230.02	$ 1,561,115,000	$ 1,553,155,000	$ 1,669,490,000	$ 1,589,579,000	$ 36,424,000
TOTAL FINANCING USES	$1,691,808,230.02	$ 1,561,115,000	$ 1,553,155,000	$ 1,669,490,000	$ 1,589,579,000	$ 36,424,000
GAIN OR LOSS	$ (214,486,000.74)	$ (302,988,000)	$ (240,789,000)	$ (193,137,000)	$ (164,334,000)	$ 76,455,000
OPERATING SUBSIDY-GF	$ 214,486,000.00	$ 243,931,000	$ 240,789,000	$ 193,137,000	$ 164,334,000	$ (76,455,000)
BUDGETED POSITIONS	5,468.0	5,509.0	5,509.0	5,675.0	5,529.0	20.0

Harbor Care South consists of the Harbor-UCLA Medical Center (H-UCLA), the Martin Luther King, Jr. Outpatient Center (MLK OC), and one HC. Affiliated with the UCLA School of Medicine, H-UCLA provides a full spectrum of medical, surgical, and psychiatric inpatient services, and outpatient care services including: cardiovascular surgery, intensive and acute respiratory care, family medicine, general internal medicine, gynecology, interventional radiology, neurology, neurosurgery, obstetrics, pediatrics, radiation therapy, and renal transplants. H-UCLA provides emergency services and is designated as a Level I Trauma Center. Additionally, MLK OC provides comprehensive care through the patient-centered medical home (PCMH) model, where patients receive quality, coordinated, and continuous care for their healthcare needs. In addition to ancillary, diagnostic, and treatment services, the facility also houses an ambulatory surgery and urgent care center. Dental, behavioral health, and HIV/AIDS services are also provided.

Hospital Enterprise Fund - LAC+USC Medical Center Operating Plan Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 172,996,766.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	1,801,631,729.90	1,682,282,000	1,755,888,000	1,907,903,000	1,850,622,000	94,734,000
TOTAL FINANCING SOURCES	$1,974,628,495.90	$ 1,682,282,000	$ 1,755,888,000	$ 1,907,903,000	$ 1,850,622,000	$ 94,734,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$1,011,189,078.25	$ 1,061,862,000	$ 1,064,580,000	$ 1,131,576,000	$ 1,105,303,000	$ 40,723,000
SERVICES & SUPPLIES	708,561,874.51	718,980,000	711,823,000	765,484,000	747,501,000	35,678,000
OTHER CHARGES	398,238,335.97	308,557,000	349,790,000	342,945,000	342,945,000	(6,845,000)
CAPITAL ASSETS - EQUIPMENT	17,746,595.56	10,492,000	12,349,000	12,773,000	12,773,000	424,000
OTHER FINANCING USES	254,539,613.15	0	0	0	0	0
NET TOTAL	$2,390,275,497.44	$ 2,099,891,000	$ 2,138,542,000	$ 2,252,778,000	$ 2,208,522,000	$ 69,980,000
TOTAL FINANCING USES	$2,390,275,497.44	$ 2,099,891,000	$ 2,138,542,000	$ 2,252,778,000	$ 2,208,522,000	$ 69,980,000
GAIN OR LOSS	$ (415,647,001.54)	$ (417,609,000)	$ (382,654,000)	$ (344,875,000)	$ (357,900,000)	$ 24,754,000
OPERATING SUBSIDY-GF	$ 415,647,000.00	$ 387,647,000	$ 382,654,000	$ 344,875,000	$ 357,900,000	$ (24,754,000)
BUDGETED POSITIONS	8,612.0	8,609.0	8,609.0	8,708.0	8,594.0	(15.0)

The LAC+USC Medical Center (LAC+USC) is affiliated with the University of Southern California (USC) School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, trauma, orthopedic, obstetrics/gynecology, psychiatric, and pediatric services. LAC+USC also provides outpatient services and various specialty services, such as a burn center, neonatal intensive care unit, and hyperbaric chamber on Catalina Island.

Hospital Enterprise Fund - Olive View-UCLA Medical Center Operating Plan Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 50,245,788.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	636,535,943.33	602,851,000	638,975,000	713,563,000	681,231,000	42,256,000
TOTAL FINANCING SOURCES	$ 686,781,731.33	$ 602,851,000	$ 638,975,000	$ 713,563,000	$ 681,231,000	$ 42,256,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 409,839,291.65	$ 432,421,000	$ 418,575,000	$ 449,440,000	$ 429,677,000	$ 11,102,000
SERVICES & SUPPLIES	236,650,452.03	246,739,000	231,345,000	259,990,000	247,543,000	16,198,000
OTHER CHARGES	134,086,494.05	109,408,000	120,999,000	123,024,000	123,024,000	2,025,000
CAPITAL ASSETS - EQUIPMENT	5,235,528.95	4,362,000	3,243,000	3,243,000	3,243,000	0
OTHER FINANCING USES	35,262,965.03	0	0	0	0	0
NET TOTAL	$ 821,074,731.71	$ 792,930,000	$ 774,162,000	$ 835,697,000	$ 803,487,000	$ 29,325,000
TOTAL FINANCING USES	$ 821,074,731.71	$ 792,930,000	$ 774,162,000	$ 835,697,000	$ 803,487,000	$ 29,325,000
GAIN OR LOSS	$ (134,293,000.38)	$ (190,079,000)	$ (135,187,000)	$ (122,134,000)	$ (122,256,000)	$ 12,931,000
OPERATING SUBSIDY-GF	$ 134,293,000.00	$ 136,951,000	$ 135,187,000	$ 122,134,000	$ 122,256,000	$ (12,931,000)
BUDGETED POSITIONS	2,870.0	2,869.0	2,869.0	2,909.0	2,885.0	16.0

The Olive View-UCLA Medical Center (OV-UCLA) is affiliated with the UCLA School of Medicine and provides inpatient hospital services, which include surgical, intensive care, emergency, orthopedic, obstetrics/gynecology, and psychiatric services, as well as outpatient services. OV-UCLA also provides a foster care Medical Hub Clinic, as well as clinics for victims of suspected child abuse and neglect.

Hospital Enterprise Fund - Rancho Los Amigos National Rehabilitation Center Operating Plan Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 14,249,247.00	$ 0	$ 0	$ 0	$ 0	$ 0
REVENUE	406,089,882.95	236,468,000	305,032,000	349,454,000	299,725,000	(5,307,000)
TOTAL FINANCING SOURCES	$ 420,339,129.95	$ 236,468,000	$ 305,032,000	$ 349,454,000	$ 299,725,000	$ (5,307,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 201,544,696.01	$ 215,057,000	$ 219,258,000	$ 233,147,000	$ 224,469,000	$ 5,211,000
SERVICES & SUPPLIES	96,484,399.55	102,855,000	100,043,000	119,980,000	109,154,000	9,111,000
OTHER CHARGES	171,002,553.42	107,244,000	119,520,000	133,213,000	133,213,000	13,693,000
CAPITAL ASSETS - EQUIPMENT	2,186,642.11	1,968,000	3,363,000	3,498,000	3,498,000	135,000
OTHER FINANCING USES	16,230,561.75	0	0	0	0	0
NET TOTAL	$ 487,448,852.84	$ 427,124,000	$ 442,184,000	$ 489,838,000	$ 470,334,000	$ 28,150,000
PROV FOR OBLIGATED FUND BAL						
OTHER	$ 699,277.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 699,277.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 488,148,129.84	$ 427,124,000	$ 442,184,000	$ 489,838,000	$ 470,334,000	$ 28,150,000
GAIN OR LOSS	$ (67,808,999.89)	$ (190,656,000)	$ (137,152,000)	$ (140,384,000)	$ (170,609,000)	$ (33,457,000)
OPERATING SUBSIDY-GF	$ 67,809,000.00	$ 138,942,000	$ 137,152,000	$ 140,384,000	$ 170,609,000	$ 33,457,000
BUDGETED POSITIONS	1,640.0	1,652.0	1,652.0	1,690.0	1,649.0	(3.0)

The Rancho Los Amigos National Rehabilitation Center (Rancho) is affiliated with the USC School of Medicine and specializes in rehabilitative services for patients who have experienced a life-changing illness, injury, or disability, such as a stroke, spinal cord injury, traumatic brain injury, or limb loss. Rancho provides inpatient hospital services, which include surgical, neurological, orthopedic, pediatric, spinal injury, and stroke rehabilitation services, as well as various outpatient services.

Hospital Enterprise Fund - DHS Operating Plan Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
CANCEL OBLIGATED FUND BAL	$ 251,432,000.00	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
REVENUE	453,992,767.89	0	0	0	0	0
TOTAL FINANCING SOURCES	$ 705,424,767.89	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
FINANCING USES						
OTHER FINANCING USES	$ 0.00	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
NET TOTAL	$ 0.00	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 758,985,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OBLIGATED FUND BAL	$ 758,985,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 758,985,000.00	$ 0	$ 184,168,000	$ 143,776,000	$ 0	$ (184,168,000)
GAIN OR LOSS	$ (53,560,232.11)	$ 0	$ 0	$ 0	$ 0	$ 0
OPERATING SUBSIDY-GF	$ 53,560,125.49	$ 0	$ 0	$ 0	$ 0	$ 0

The DHS Enterprise Fund accounts for miscellaneous enterprise fund items not associated with any specific facility. The 2021-22 Recommended Budget reflects no use of obligated fund balance to be transferred to the four hospital enterprise funds to offset ongoing healthcare costs.

Departmental Program Summary

1. Adult Inpatient (excluding Obstetrics and Psychiatric)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,156,112,000	--	1,156,112,000	--	3,346.0
Less Administration	--	--	--	--	--
Net Program Costs	1,156,112,000	--	1,156,112,000	--	3,346.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Adult inpatient services are provided at DHS hospital facilities. The types of care provided to the patients include, but are not limited to, medical acute, surgical acute, intensive care, coronary intensive care, and burn care. The program provides acute and preventative medical care, as well as pharmaceutical prescription for acute or chronic diseases for the treatment of all adult patients.

2. Obstetrics (Inpatient only; includes Labor and Delivery and Nursery)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	95,987,000	--	95,987,000	--	405.0
Less Administration	--	--	--	--	--
Net Program Costs	95,987,000	--	95,987,000	--	405.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Obstetrics services provided to the mother prior to and including delivery consist of perinatal care during labor, assistance in delivery, postnatal care in recovery, minor gynecologic procedures, and nursing care following delivery. Also included is the daily nursing care for newborn and premature infants not requiring extraordinary care.

3. Pediatrics Inpatient Services (excluding Psychiatric and Rehabilitation)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	104,346,000	--	104,346,000	--	411.0
Less Administration	--	--	--	--	--
Net Program Costs	104,346,000	--	104,346,000	--	411.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pediatric inpatient services are provided to pediatric patients, including neonatal patients, who require services not available or not appropriate to give in the newborn nursery. Services include medical, surgical, and orthopedics.

4. Rehabilitation (Inpatient and Outpatient)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	67,212,000	--	67,212,000	--	261.0
Less Administration	--	--	--	--	--
Net Program Costs	67,212,000	--	67,212,000	--	261.0

Authority: Non-mandated, discretionary program.

Rehabilitation services at Rancho Los Amigos include both acute inpatient and outpatient services. Rehabilitation care is provided to patients needing physical or corrective treatment of bodily conditions based on physicians' orders and approved rehabilitation care plans.

5. Psychiatric Services (Inpatient, Outpatient, and Emergency Department; all ages)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	165,811,000	--	165,811,000	--	798.0
Less Administration	--	--	--	--	--
Net Program Costs	165,811,000	--	165,811,000	--	798.0

Authority: Non-mandated, discretionary program.

Psychiatric acute care is a provision of care to adult, adolescent, and child patients with mental illnesses or disorders. The services can also be provided for mental illnesses requiring isolation or a locked unit. These services are staffed with specially trained personnel and contain monitoring and specialized support equipment for patients who, as a result of shock, trauma, or threatening conditions, require intensified, comprehensive observation and care. The program also includes emergency treatment to the mentally ill requiring immediate care on an unscheduled basis provided in the psychiatric emergency room. Activities include, but are not limited to, assisting psychiatrists in emergency procedures, comforting patients, maintaining aseptic conditions, and monitoring vital life signs.

6. Emergency Department (excluding Psychiatric Emergency Department)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	230,161,000	--	230,161,000	--	1,015.0
Less Administration	--	--	--	--	--
Net Program Costs	230,161,000	--	230,161,000	--	1,015.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Emergency services provide treatment to the ill and injured that require immediate medical or surgical care on an unscheduled basis. This includes patients treated at the emergency service facilities of hospitals for non-emergency medical care.

7. Hospital Outpatient Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	351,492,000	--	351,492,000	--	1,558.0
Less Administration	--	--	--	--	--
Net Program Costs	351,492,000	--	351,492,000	--	1,558.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital outpatient services are provided to ambulatory patients, and exclude walk-in or urgent care clinics. Services include, but are not limited to, physical examinations, treatment, diagnostic, preventive, curative, and educational services on a scheduled basis for ambulatory patients with illnesses or other medical conditions. Clinics include, but are not limited to, admitting, diabetic, ear/nose/throat, eye, gynecology, orthopedic, pediatrics, surgery, cardiology, physical medicine, urology, urgent care, psychiatric, dental, and allergy.

8. Hospital-Based Ancillary Services (excluding Labor and Delivery, Laboratory, and Pharmacy Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	746,841,000	--	746,841,000	--	1,947.0
Less Administration	--	--	--	--	--
Net Program Costs	746,841,000	--	746,841,000	--	1,947.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Hospital-based ancillary services are support services offered for the treatment and care of both inpatient and outpatient clients receiving treatment at DHS facilities. These services include, but are not limited to, medical supplies and equipment, cardiology services and diagnostic testing, medications to patients, endoscopy and therapies, diagnostic procedures, surgery and recovery, anesthesiology, echocardiology, cardiac catheterization, stress testing, holter monitoring, electromyography, radiology diagnostic and therapeutic, nuclear medicine, magnetic resonance imaging, ultrasonography, computerized tomographic (CT) scanner, respiratory therapy, pulmonary function, renal dialysis, lithotripsy, gastro-intestinal endoscopy, physical therapy, speech therapy, occupational therapy, and audiology.

9. Hospital-Based Laboratories

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	242,921,000	--	242,921,000	--	906.0
Less Administration	--	--	--	--	--
Net Program Costs	242,921,000	--	242,921,000	--	906.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Laboratories and Pathology includes clinical pathology and anatomic pathology. Anatomic pathology consists of surgical, cytologic and autopsy pathology, hematopathology, and electron microscopy. Clinical pathology includes blood bank/transfusion medicine, chemistry, hematology and coagulation, immunology, microbiology, and urinalysis. Activities are designated as pre-analytical, analytical, and post-analytical. They range from patient preparation and specimen collection, transport of specimen, specimen processing, testing/analysis, results reporting and, in some cases, test interpretation. Specimens include blood, tissues, and various human sources for culture. Blood bank/transfusion services may range from donor collection/procurement, testing for transfusion compatibility, and release for transfusion to apheresis of patients. Blood products range from whole blood, red cells, and fresh frozen plasma to apheresis units. Some testing is performed off-site in either another hospital laboratory or in a contract reference laboratory.

10. Hospital-Based Pharmacies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	440,649,000	--	440,649,000	--	617.0
Less Administration	--	--	--	--	--
Net Program Costs	440,649,000	--	440,649,000	--	617.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Pharmaceutical management encompasses various medication use processes, including the prescribing, dispensing, administering, and monitoring of medication. Also involved in the appropriate management of pharmaceuticals are formulary management, purchasing, and inventory control. In total, these processes involve multidisciplinary collaboration with the overall goal of ensuring optimal cost-effective therapy.

11. Medical Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	285,018,000	--	285,018,000	--	1,585.0
Less Administration	--	--	--	--	--
Net Program Costs	285,018,000	--	285,018,000	--	1,585.0

Authority: Non-mandated, discretionary program.

Medical Education includes non-in-service educational programs conducted by the hospitals. This includes the Medical Postgraduate Education programs and School of Nursing. LAC+USC, Harbor-UCLA, and Olive View-UCLA are designated as large, teaching public hospitals. As such, they provide an organized program of medical postgraduate clinical education to residents, interns, and fellows.

12. Clinic-Based Outpatient Services (including Ancillaries, etc.)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	684,718,000	6,680,000	678,038,000	--	1,456.0
Less Administration	--	--	--	--	--
Net Program Costs	684,718,000	6,680,000	678,038,000	--	1,456.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

Clinic-based outpatient services (including ancillaries, etc.) are provided by CHCs, HCs, and Multi-Service Ambulatory Care Centers (MACCs). State law and case law mandate that the County ensures the availability of health services that alleviate pain, treat infection, maintain basic function and adequate nutrition, and provide care for conditions posing serious health risks for individuals without health insurance or financial resources. Operating the CHCs, HCs, and MACCs is one way the County has chosen to fulfill its obligation to deliver these services.

13. Community Partners (CP) Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	65,207,000	--	60,902,000	4,305,000	222.0
Less Administration	--	--	--	--	--
Net Program Costs	65,207,000	--	60,902,000	4,305,000	222.0

Authority: Non-mandated, discretionary program.

The CP program, in collaboration with its strategic and traditional partners, provides primary, specialty, and dental services across the County. The goal is to ensure that all patients who qualify for the program receive high-quality health care services.

14. Emergency Medical Services (EMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	33,801,000	999,000	32,802,000	--	209.0
Less Administration	--	--	--	--	--
Net Program Costs	33,801,000	999,000	32,802,000	--	209.0

Authority: Non-mandated, discretionary program.

The EMS Agency is responsible for planning, implementing, monitoring, and evaluating the local EMS system. This includes establishing policies, addressing the financial aspects of system operation, and making provisions for collection, analysis, and dissemination of EMS related data. In addition, the EMS Agency is responsible for establishing operational policies and procedures; designating EMS base hospitals and specialty care centers, such as trauma centers; developing guidelines, standards, and protocols for patient treatment and transfer; implementing a pre-hospital Advanced Life Support Program; certifying and accrediting pre-hospital medical care personnel; and approving EMS personnel training programs.

15. Juvenile Court Health Services (JCHS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	41,615,000	32,526,000	1,140,000	7,949,000	242.0
Less Administration	--	--	--	--	--
Net Program Costs	41,615,000	32,526,000	1,140,000	7,949,000	242.0

Authority: Mandated program – California Welfare and Institutions Code Section 17000.

JCHS provides health care and dental services to children and youth in the Probation Department's detention and residential facilities.

16. ICHS

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	403,216,000	27,849,000	14,637,000	360,730,000	2,124.0
Less Administration	--	--	--	--	--
Net Program Costs	403,216,000	27,849,000	14,637,000	360,730,000	2,124.0

Authority: Mandated program with discretionary service level.

ICHS is the result of the Board-approved integration of health and mental health services provided in the County's correctional system into a single, consolidated correctional health services unit within DHS. The integration involved the transfer of existing correctional health staff from the Department of Mental Health and the Sheriff Department's Medical Services Bureau to DHS. ICHS allows DHS to collaborate with the Sheriff Department's custody personnel to implement a number of enhancements, such as coordinated primary care and preventative care; improved workflows and clinical processes, access to care and discharge/re-entry planning; enhanced jail mental health services; emphasis on substance use services; and improvement opportunities for recruitment, retention, and training of jail health staff.

17. Administration (including Fiscal Services, General Services, and Patient Care Services)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,552,286,000	417,812,000	2,460,901,000	673,573,000	8,785.0
Less Administration	--	--	--	--	--
Net Program Costs	3,552,286,000	417,812,000	2,460,901,000	673,573,000	8,785.0

Authority: Non-mandated, discretionary program.

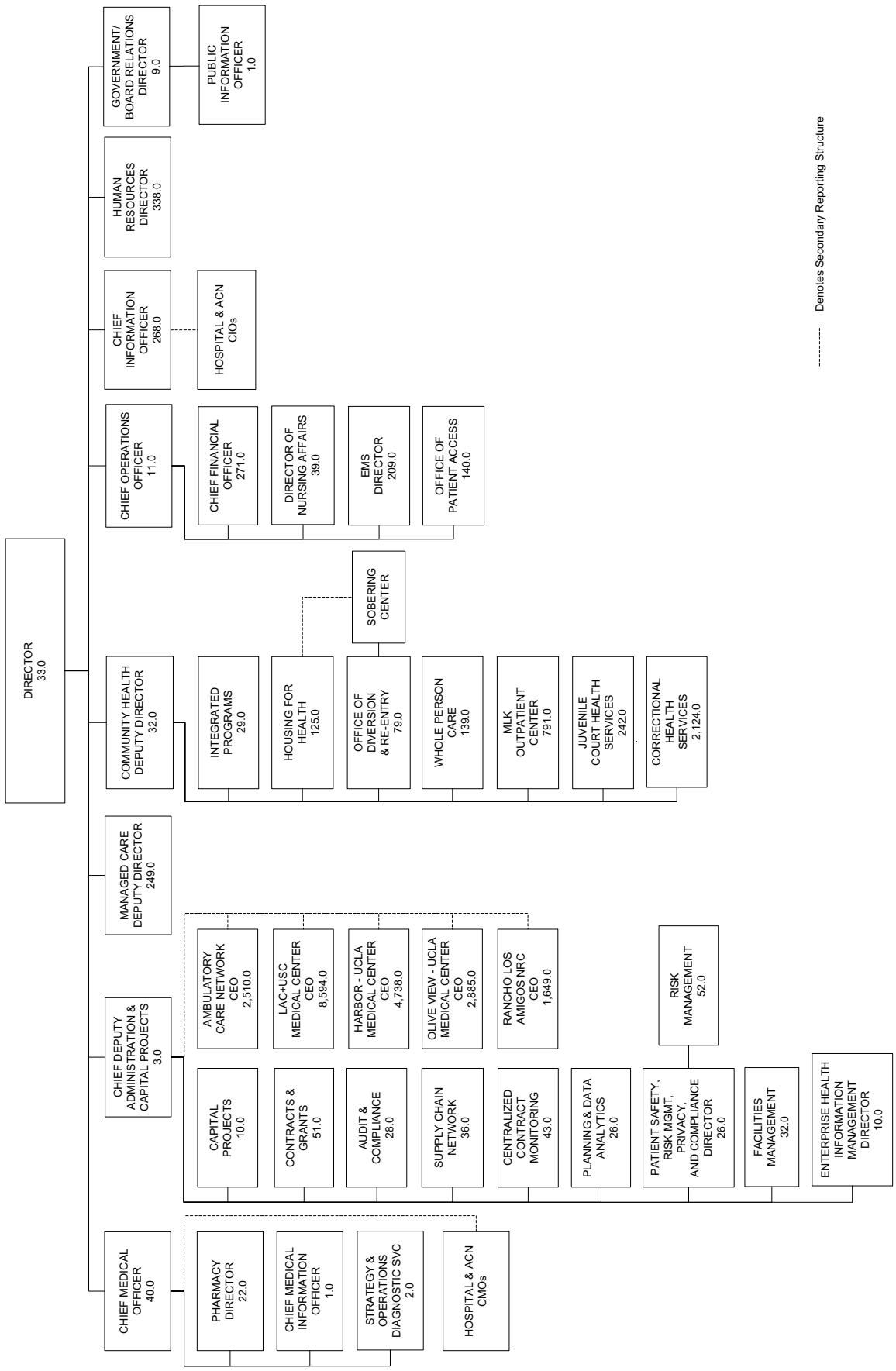
Administration includes the Administrative Program, General Services, Patient Care Services, and DHS' non-operating budget units (Contributions to Hospital Enterprise Funds, DHS Enterprise Fund, and Health Services-Realignment).

Administration provides administrative support and executive oversight to the operations of the Department. This program includes the executive office, departmental budgeting, accounting, personnel/payroll, procurement and strategic planning functions, admitting, registration, hospital administration, employee health services, community health services, auxiliary group, medical library, medical records, medical staff administration, nursing administration, nursing float personnel, in-service education-nursing, utilization management, and other unassigned costs such as depreciation/amortization, leases and rentals, malpractice insurance, other insurance, interest, and non-payroll related employee benefits. In addition, it includes intergovernmental relations, communications, and various other administrative functions with departmentwide impact.

General Services are the non-patient care support services needed to operate a hospital. Included under General Services are kitchen, dietary, laundry and linen, social work, housekeeping, security, grounds maintenance, plant operations, plant maintenance, communications, and data processing.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	8,667,393,000	485,866,000	7,134,970,000	1,046,557,000	25,887.0

Department of Health Services
Christina R. Ghaly, M.D., Director
FY 2021-22 Recommended Budget Positions = 25,887.0



Mental Health

Jonathan E. Sherin, M.D., Ph.D., Director

Mental Health Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$2,434,875,608.81	$ 2,478,319,000	$ 2,688,319,000	$ 2,763,912,000	$ 2,791,924,000	$ 103,605,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 723,347,760.81	$ 751,617,000	$ 801,137,000	$ 893,399,000	$ 843,544,000	$ 42,407,000
SERVICES & SUPPLIES	1,785,539,812.14	1,793,934,000	1,976,853,000	2,076,617,000	2,013,527,000	36,674,000
OTHER CHARGES	138,825,283.75	132,916,000	123,109,000	125,379,000	125,379,000	2,270,000
CAPITAL ASSETS - EQUIPMENT	4,082,756.48	1,894,000	2,775,000	3,564,000	2,775,000	0
GROSS TOTAL	$2,651,795,613.18	$ 2,680,361,000	$ 2,903,874,000	$ 3,098,959,000	$ 2,985,225,000	$ 81,351,000
INTRAFUND TRANSFERS	(143,807,071.70)	(154,637,000)	(175,036,000)	(163,107,000)	(163,107,000)	11,929,000
NET TOTAL	$2,507,988,541.48	$ 2,525,724,000	$ 2,728,838,000	$ 2,935,852,000	$ 2,822,118,000	$ 93,280,000
NET COUNTY COST	$ 73,112,932.67	$ 47,405,000	$ 40,519,000	$ 171,940,000	$ 30,194,000	$ (10,325,000)
BUDGETED POSITIONS	5,988.0	6,050.0	6,050.0	6,701.0	6,362.0	312.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The Department of Mental Health (DMH) envisions a County unified by shared intention that helps those suffering from mental illness to heal, grow, and flourish. The mission of DMH is to optimize the hope, well-being, and life trajectory of the County's most vulnerable through access to care and resources that promote not only independence and personal recovery but also connectedness and community reintegration.

2021-22 Budget Message

The 2021-22 Recommended Budget is funded with a combination of additional ongoing revenue and one-time funding available from prior fiscal years. The Recommended Budget reflects the minimum maintenance of effort (MOE) required by law of $22.3 million and Vehicle License Fees of $2.0 million, as well as $5.9 million in NCC overmatch for programs such as the public guardian, single adult model services, and reentry and education services for clients leaving the justice system.

The Recommended Budget includes funding increases for a variety of important mental health services to vulnerable populations. Among the significant increases are the following: 1) new and continued implementation of various Mental Health Services Act (MHSA) programs, in accordance with the Department's MHSA plans and periodic updates, chiefly to implement Board-approved initiatives, including 300 additional positions to provide community outreach and education on mental health issues; 2) purchase of beds from Institutions for Mental Disease (IMD); 3) additional staff to enhance the reform of care for youth in congregate living arrangements, as well as to improve the Department's pharmacy operations; and 4) negotiated salaries and related employee benefits changes.

Critical/Strategic Planning Initiatives

The Department is committed to playing a key role as partner and contributor to the County's broader vision for addressing critical challenges and helping communities flourish. The Department's strategic plan includes goals and strategies that will be implemented through a broad range of initiatives. These initiatives include: 1) continuation of the Why We Rise campaign; 2) continuation of school-based community access platforms; 3) modernization of the Department's call center; 4) expansion of health promoter programs; 5) redesign of the MHSA full-service partnership program; 6) implementation of restorative care programs; 7) implementation of the innovative MHSA therapeutic transportation project; 8) implementation of a pilot project for outpatient conservatorship; and 9) expanding the network of mental health bed capacity.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**2,903,874,000**	**175,036,000**	**2,688,319,000**	**40,519,000**	**6,050.0**
New/Expanded Programs					
1. MHSA – Previously Approved: Reflects changes in MHSA funding in accordance with Board-approved plans, including: a) a reduction of $5.5 million for consultation agreement costs; b) a reduction of $0.4 million in prior-year funding that was provided on a one-time basis to develop contract-provided information and referral services; and c) an increase of $0.2 million and 6.0 positions to continue the fourth year of the Psychiatry Residency Program with Charles Drew University.	(5,770,000)	--	(5,770,000)	--	6.0
2. Previously Approved Programs Implementation: Reflects funding for departmental programs in accordance with Board direction offset by one-time Realignment fund balance and federal and state mental health funding, including: a) $29.9 million to augment crisis and intervention services to accommodate increased referrals from DMH's crisis response and outreach and engagement efforts; and b) $2.7 million and 20.0 positions to continue the implementation of the Continuum of Care Reform of group home care for foster children, to which DMH contributes a mental health component.	32,637,000	--	29,917,000	2,720,000	20.0
3. IMD Cost Increases: Reflects additional funding for increased costs of purchasing inpatient beds from IMDs.	4,379,000	--	--	4,379,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved adjustments in salaries and health insurance subsidies.	5,953,000	(11,732,000)	23,199,000	(5,514,000)	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	6,532,000	--	--	6,532,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	7,005,000	--	--	7,005,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation costs based on historical trends.	(765,000)	--	--	(765,000)	--
5. AB 109 Public Safety Realignment Revenue: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis, partially offset by an increase in salaries and employee benefits.	(141,000)	--	(141,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Position Adjustments: Reflects adjustments to improve the Department's operational effectiveness and support, including: a) $9.9 million and 300.0 positions, funded by one-time MHSA fund balance, to expand its existing health promoters outreach and education program, and to adapt the program to additional underserved cultural communities in accordance with Board motions adopted on May 26, 2020 and September 1, 2020; b) 8.0 positions, funded by reduced services and supplies expenditures, for additional pharmacy staff to perform site audits, oversight of medications, and improve management of pharmacy services; and c) a reduction of $0.2 million and 3.0 positions to properly account for a decrease in services requested from other departments. Also adjusts various positions to more accurately reflect assigned duties and responsibilities.	9,655,000	--	9,700,000	(45,000)	305.0
7. State Realignment Backfill: Reflects an adjustment to remove State General Fund backfill that was provided on a one-time basis, offset by an increase in the use of one-time Realignment fund balance.	--	--	10,325,000	(10,325,000)	--
8. Operating Costs: Reflects miscellaneous changes involving other departments, and adjustments to various revenues and expenditures to more closely reflect anticipated funding levels. Also reflects an increase in the use of one-time Realignment fund balance to offset increases in other adjustments.	21,866,000	(197,000)	36,375,000	(14,312,000)	(19.0)
Total Changes	**81,351,000**	**(11,929,000)**	**103,605,000**	**(10,325,000)**	**312.0**
2021-22 Recommended Budget	**2,985,225,000**	**163,107,000**	**2,791,924,000**	**30,194,000**	**6,362.0**

Critical and Unmet Needs

The Department's critical and unmet needs include: 1) rate increases and additional beds for various levels of care and supportive housing services; 2) additional positions for the Probate and Lanterman-Petris-Short sections of the Office of Public Guardian to reduce conservators' caseload and enhance services; 3) additional resources for assisted outpatient teams and emergency response teams; and 4) various program support and central infrastructure.

MENTAL HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 5,383,704.59	$ 4,443,000	$ 7,276,000	$ 7,306,000	$ 7,321,000	$ 45,000
ESTATE FEES	1,122,256.07	967,000	1,281,000	1,281,000	1,281,000	0
FEDERAL - COVID-19	34,015,719.92	44,406,000	40,090,000	40,940,000	40,940,000	850,000
FEDERAL - GRANTS	33,836,653.68	36,991,000	9,568,000	9,568,000	9,568,000	0
FEDERAL - HEALTH ADMINISTRATION	9,356.15	9,000	400,000	400,000	400,000	0
FEDERAL - HEALTH GRANTS	22,190,439.94	24,816,000	26,101,000	25,064,000	25,064,000	(1,037,000)
FEDERAL - OTHER	(785,126.62)	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	0.00	0	400,000	400,000	400,000	0
FEDERAL - TARGETED CASE MANAGEMENT (TCM)	(146,430.15)	0	501,000	501,000	501,000	0
FEDERAL AID - DISASTER RELIEF	22,998.00	0	0	0	0	0
FEDERAL AID - MENTAL HEALTH	887,442,050.12	829,620,000	847,208,000	874,006,000	874,006,000	26,798,000
INSTITUTIONAL CARE & SERVICES	15,113,858.79	4,890,000	3,219,000	3,228,000	3,228,000	9,000
INTEREST	15,071.85	3,000	0	0	0	0
MISCELLANEOUS	9,954,696.65	1,694,000	1,886,000	1,840,000	1,840,000	(46,000)
OTHER GOVERNMENTAL AGENCIES	(31,683.17)	0	0	0	0	0
OTHER STATE AID - HEALTH	41,957,104.44	0	0	0	0	0
RENTS & CONCESSIONS	0.00	583,000	0	0	0	0
SALE OF CAPITAL ASSETS	20,775.70	21,000	10,000	10,000	10,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	755,593,841.03	836,971,000	898,104,000	917,899,000	970,459,000	72,355,000
STATE - COVID-19	0.00	3,738,000	39,631,000	39,631,000	0	(39,631,000)
STATE - OTHER	(34,752.85)	0	0	0	0	0
STATE AID - MENTAL HEALTH	32,459,247.94	22,479,000	16,720,000	26,485,000	26,485,000	9,765,000
TRANSFERS IN	596,735,826.73	666,688,000	795,924,000	815,353,000	830,421,000	34,497,000
TOTAL REVENUE	$2,434,875,608.81	$ 2,478,319,000	$ 2,688,319,000	$ 2,763,912,000	$ 2,791,924,000	$ 103,605,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 454,490,445.69	$ 476,764,000	$ 508,750,000	$ 550,519,000	$ 521,417,000	$ 12,667,000
CAFETERIA BENEFIT PLANS	92,046,813.49	93,540,000	98,578,000	108,334,000	99,645,000	1,067,000
COUNTY EMPLOYEE RETIREMENT	85,163,576.86	88,413,000	98,621,000	113,435,000	105,610,000	6,989,000
DENTAL INSURANCE	1,901,072.53	1,966,000	2,213,000	2,563,000	2,332,000	119,000
DEPENDENT CARE SPENDING ACCOUNTS	631,158.58	259,000	632,000	668,000	4,042,000	3,410,000
DISABILITY BENEFITS	3,259,698.44	3,326,000	1,866,000	2,039,000	1,959,000	93,000
FICA (OASDI)	7,000,901.34	7,222,000	8,279,000	9,349,000	8,843,000	564,000
HEALTH INSURANCE	7,581,675.72	7,863,000	8,321,000	18,096,000	16,876,000	8,555,000
LIFE INSURANCE	757,031.42	783,000	940,000	1,082,000	981,000	41,000
OTHER EMPLOYEE BENEFITS	1,086,847.94	1,207,000	0	10,000	10,000	10,000
RETIREE HEALTH INSURANCE	46,509,212.00	52,367,000	51,891,000	58,896,000	58,896,000	7,005,000
SAVINGS PLAN	2,371,991.44	0	60,000	3,618,000	60,000	0
THRIFT PLAN (HORIZONS)	13,302,060.86	11,398,000	12,299,000	16,868,000	14,951,000	2,652,000
UNEMPLOYMENT INSURANCE	141,003.00	289,000	289,000	289,000	289,000	0
WORKERS' COMPENSATION	7,104,271.50	6,220,000	8,398,000	7,633,000	7,633,000	(765,000)
TOTAL S & E B	723,347,760.81	751,617,000	801,137,000	893,399,000	843,544,000	42,407,000

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	32,708,160.14	18,814,000	15,075,000	15,455,000	15,361,000	286,000
CLOTHING & PERSONAL SUPPLIES	105,338.45	5,149,000	6,174,000	5,789,000	5,789,000	(385,000)
COMMUNICATIONS	626,505.12	694,000	1,150,000	1,171,000	1,171,000	21,000
COMPUTING-MAINFRAME	17,209.54	106,000	2,000	15,000	14,000	12,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,264,037.49	13,662,000	4,362,000	6,272,000	4,327,000	(35,000)
COMPUTING-PERSONAL	3,567,594.57	2,540,000	7,026,000	8,180,000	6,944,000	(82,000)
CONTRACTED PROGRAM SERVICES	1,585,257,830.64	1,556,696,000	1,727,297,000	1,812,776,000	1,761,283,000	33,986,000
FOOD	331,051.29	450,000	462,000	462,000	462,000	0
HOUSEHOLD EXPENSE	150,458.04	120,000	85,000	85,000	85,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	0	30,000	30,000	30,000	0
INFORMATION TECHNOLOGY SERVICES	11,373,500.41	4,787,000	7,423,000	14,514,000	8,219,000	796,000
INSURANCE	1,312,522.34	1,169,000	1,169,000	1,306,000	1,306,000	137,000
MAINTENANCE - EQUIPMENT	107,688.39	158,000	255,000	255,000	255,000	0
MAINTENANCE-BUILDINGS & IMPRV	6,339,857.10	6,463,000	4,999,000	5,101,000	5,050,000	51,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	6,761,325.32	6,954,000	7,527,000	9,167,000	9,167,000	1,640,000
MEMBERSHIPS	583,896.87	800,000	837,000	837,000	837,000	0
MISCELLANEOUS EXPENSE	30,133.34	52,000	84,000	84,000	84,000	0
OFFICE EXPENSE	2,410,632.21	2,251,000	3,976,000	4,040,000	3,851,000	(125,000)
PROFESSIONAL SERVICES	44,006,074.08	82,840,000	81,078,000	80,522,000	79,825,000	(1,253,000)
PUBLICATIONS & LEGAL NOTICES	0.00	0	121,000	121,000	121,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	26,660,689.06	31,852,000	34,090,000	38,678,000	35,979,000	1,889,000
RENTS & LEASES - EQUIPMENT	2,834,725.67	1,297,000	1,450,000	1,450,000	1,450,000	0
SMALL TOOLS & MINOR EQUIPMENT	97,071.04	81,000	10,000	10,000	10,000	0
SPECIAL DEPARTMENTAL EXPENSE	588,318.50	536,000	47,000	61,000	44,000	(3,000)
TECHNICAL SERVICES	32,664,197.80	35,118,000	35,509,000	32,446,000	35,572,000	63,000
TELECOMMUNICATIONS	10,505,288.53	10,291,000	11,449,000	12,862,000	11,668,000	219,000
TRAINING	8,108,981.62	5,878,000	19,461,000	19,139,000	18,954,000	(507,000)
TRANSPORTATION AND TRAVEL	3,132,052.98	3,208,000	3,586,000	3,630,000	3,557,000	(29,000)
UTILITIES	1,994,671.60	1,968,000	2,119,000	2,159,000	2,112,000	(7,000)
TOTAL S & S	1,785,539,812.14	1,793,934,000	1,976,853,000	2,076,617,000	2,013,527,000	36,674,000
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	47,417,382.84	38,933,000	29,958,000	33,158,000	33,158,000	3,200,000
JUDGMENTS & DAMAGES	419,902.26	3,629,000	3,557,000	2,059,000	2,059,000	(1,498,000)
RETIREMENT OF OTHER LONG TERM DEBT	3,409,505.72	3,406,000	3,407,000	4,126,000	4,126,000	719,000
SUPPORT & CARE OF PERSONS	87,576,588.62	86,937,000	86,175,000	86,024,000	86,024,000	(151,000)
TAXES & ASSESSMENTS	1,904.31	11,000	12,000	12,000	12,000	0
TOTAL OTH CHARGES	138,825,283.75	132,916,000	123,109,000	125,379,000	125,379,000	2,270,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	709,542.88	1,388,000	1,651,000	1,701,000	1,651,000	0
ELECTRONIC EQUIPMENT	64,314.83	9,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	1,458,323.23	0	0	0	0	0

MENTAL HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
TELECOMMUNICATIONS EQUIPMENT	0.00	200,000	200,000	200,000	200,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,850,575.54	297,000	924,000	1,663,000	924,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	4,082,756.48	1,894,000	2,775,000	3,564,000	2,775,000	0
TOTAL CAPITAL ASSETS	4,082,756.48	1,894,000	2,775,000	3,564,000	2,775,000	0
GROSS TOTAL	$2,651,795,613.18	$ 2,680,361,000	$ 2,903,874,000	$ 3,098,959,000	$ 2,985,225,000	$ 81,351,000
INTRAFUND TRANSFERS	(143,807,071.70)	(154,637,000)	(175,036,000)	(163,107,000)	(163,107,000)	11,929,000
NET TOTAL	$2,507,988,541.48	$ 2,525,724,000	$ 2,728,838,000	$ 2,935,852,000	$ 2,822,118,000	$ 93,280,000
NET COUNTY COST	$ 73,112,932.67	$ 47,405,000	$ 40,519,000	$ 171,940,000	$ 30,194,000	$ (10,325,000)
BUDGETED POSITIONS	5,988.0	6,050.0	6,050.0	6,701.0	6,362.0	312.0

Departmental Program Summary

1. Outpatient Mental Health Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,394,959,000	160,637,000	2,225,444,000	8,878,000	4,571.0
Less Administration	--	--	--	--	--
Net Program Costs	2,394,959,000	160,637,000	2,225,444,000	8,878,000	4,571.0

Authority: Mandated program – Sections 1710, 4380, 5001, 5530, 5600, 5600.1, 5600.2, 5600.4, 5670-5672, 5695, 5775, 6002.1, 6003.2, and 6004 of the California Welfare and Institutions (W&I) Code, Part 2, Division 5; and Sections 522, 863.1 (a), 1101, and 1103 of California Code of Regulations, Title 9, Division 1.

Provides an array of outpatient mental health services to individuals with severe and persistent mental illness and to severely emotionally disturbed children, adolescents, and their families. These services, provided through a network of County-operated and contracted licensed agencies, include case management, individual and group therapy, medication support, crisis intervention, and psychological testing.

2. Psychiatric Hospitalization Services in 24-hour Facilities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	285,776,000	--	281,475,000	4,301,000	--
Less Administration	--	--	--	--	--
Net Program Costs	285,776,000	--	281,475,000	4,301,000	--

Authority: Mandated program – Sections 5150, 5250, 5270, 5353, 5358, and 5600 of the California W&I Code, Part 2.5, Division 5.

Provides inpatient services to clients that need 24-hour care for grave mental health disabilities. These services are provided through a network of County-operated and contracted licensed hospitals, State hospitals, and IMD programs.

3. Public Guardian

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	29,291,000	71,000	26,076,000	3,147,000	184.0
Less Administration	--	--	--	--	--
Net Program Costs	29,291,000	71,000	26,073,000	3,147,000	184.0

Authority: Mandated program – Sections 5350, 5350.1, 5352.5, and 5354.5 of the California W&I Code, and Sections 27430 and 27432 of the California Government Code.

Investigates the need for conservatorship and acts as the public conservator for individuals mandated by the courts to be gravely disabled, unable to properly care for themselves, unable to manage their finances, and/or unable to resist undue influence or fraud due to mental illness or disorder.

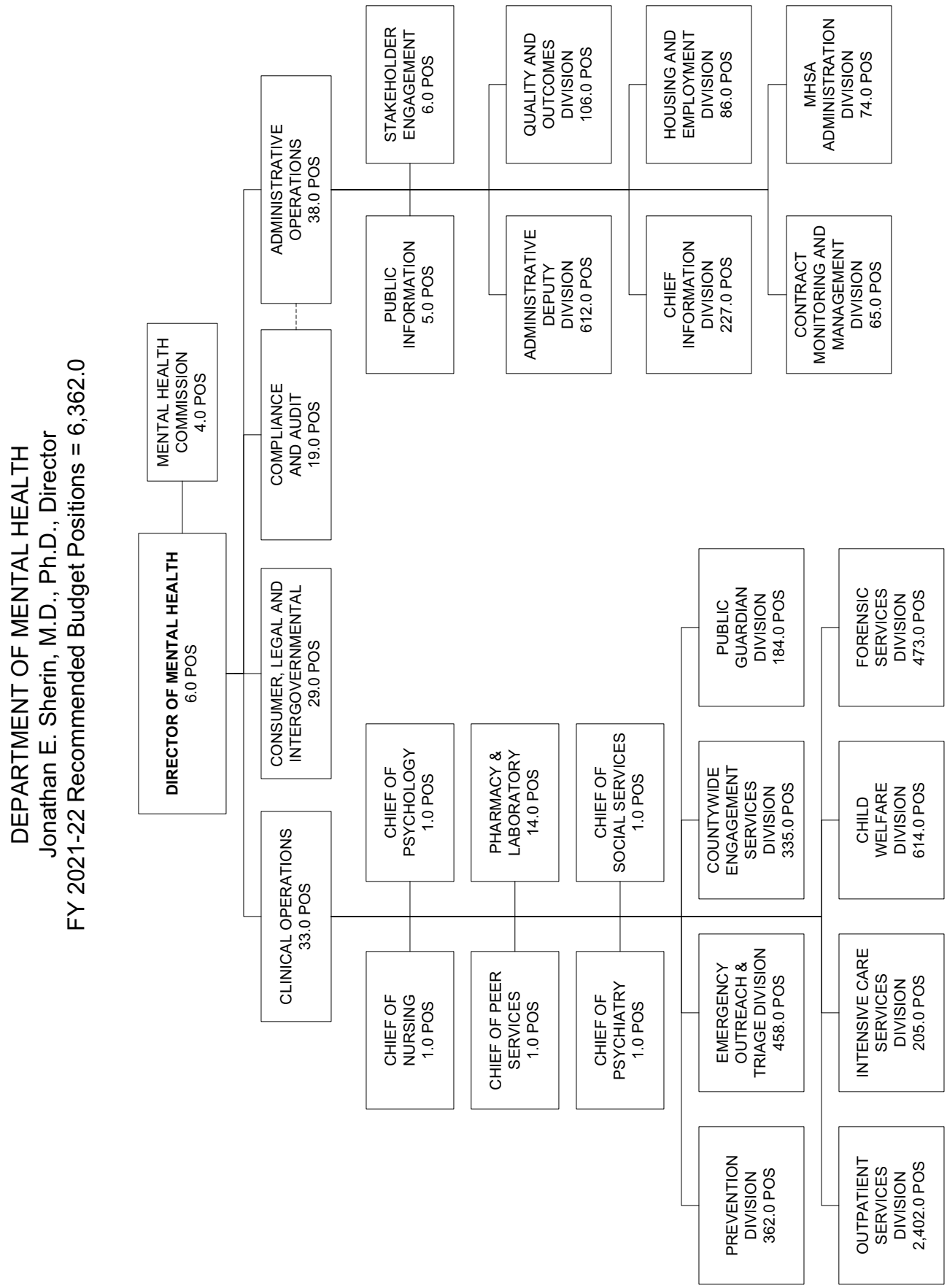
4. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	275,199,000	2,399,000	258,932,000	13,868,000	1,607.0
Less Administration	--	--	--	--	--
Net Program Costs	275,199,000	2,399,000	258,932,000	13,868,000	1,607.0

Authority: Mandated program – Sections 17001 and 5600.2 of the California W&I Code.

Provides executive and administrative support required for the ongoing operational functions of the Department, including the executive office, human resources, fiscal services, IT, and the management of a complex system of contracts.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,985,225,000	163,107,000	2,791,924,000	30,194,000	6,362.0


DEPARTMENT OF MENTAL HEALTH
Jonathan E. Sherin, M.D., Ph.D., Director
FY 2021-22 Recommended Budget Positions = 6,362.0
DIRECTOR OF MENTAL HEALTH
6.0 POS
MENTAL HEALTH COMMISSION
4.0 POS
ADMINISTRATIVE OPERATIONS
38.0 POS
COMPLIANCE AND AUDIT
19.0 POS
CONSUMER, LEGAL AND INTERGOVERNMENTAL
29.0 POS
CLINICAL OPERATIONS
33.0 POS
STAKEHOLDER ENGAGEMENT
6.0 POS
PUBLIC INFORMATION
5.0 POS
QUALITY AND OUTCOMES DIVISION
106.0 POS
ADMINISTRATIVE DEPUTY DIVISION
612.0 POS
HOUSING AND EMPLOYMENT DIVISION
86.0 POS
CHIEF INFORMATION DIVISION
227.0 POS
MHSA ADMINISTRATION DIVISION
74.0 POS
CONTRACT MONITORING AND MANAGEMENT DIVISION
65.0 POS
CHIEF OF PSYCHOLOGY
1.0 POS
PHARMACY & LABORATORY
14.0 POS
CHIEF OF SOCIAL SERVICES
1.0 POS
CHIEF OF NURSING
1.0 POS
CHIEF OF PEER SERVICES
1.0 POS
CHIEF OF PSYCHIATRY
1.0 POS
PUBLIC GUARDIAN DIVISION
184.0 POS
COUNTYWIDE ENGAGEMENT SERVICES DIVISION
335.0 POS
EMERGENCY OUTREACH & TRIAGE DIVISION
458.0 POS
PREVENTION DIVISION
362.0 POS
FORENSIC SERVICES DIVISION
473.0 POS
CHILD WELFARE DIVISION
614.0 POS
INTENSIVE CARE SERVICES DIVISION
205.0 POS
OUTPATIENT SERVICES DIVISION
2,402.0 POS

Public Health

Barbara Ferrer, Ph.D., M.P.H., M.Ed.,Director

Public Health Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 876,956,535.47	$ 1,113,288,000	$ 1,198,280,000	$ 1,167,904,000	$ 1,132,351,000	$ (65,929,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 614,499,848.40	$ 654,559,000	$ 701,538,000	$ 738,265,000	$ 737,028,000	$ 35,490,000
S & EB EXPENDITURE DISTRIBUTION	(24,184,341.64)	(24,134,000)	(26,935,000)	(28,660,000)	(28,642,000)	(1,707,000)
TOTAL S & E B	590,315,506.76	630,425,000	674,603,000	709,605,000	708,386,000	33,783,000
SERVICES & SUPPLIES	602,154,529.25	763,906,000	841,255,000	788,878,000	739,494,000	(101,761,000)
S & S EXPENDITURE DISTRIBUTION	(12,165,195.15)	(9,403,000)	(11,858,000)	(10,716,000)	(10,716,000)	1,142,000
TOTAL S & S	589,989,334.10	754,503,000	829,397,000	778,162,000	728,778,000	(100,619,000)
OTHER CHARGES	6,920,927.51	10,443,000	7,785,000	7,510,000	7,510,000	(275,000)
CAPITAL ASSETS - EQUIPMENT	2,299,808.94	9,028,000	2,942,000	2,571,000	2,571,000	(371,000)
GROSS TOTAL	$1,189,525,577.31	$ 1,404,399,000	$ 1,514,727,000	$ 1,497,848,000	$ 1,447,245,000	$ (67,482,000)
INTRAFUND TRANSFERS	(79,882,446.28)	(86,255,000)	(106,523,000)	(101,392,000)	(101,392,000)	5,131,000
NET TOTAL	$1,109,643,131.03	$ 1,318,144,000	$ 1,408,204,000	$ 1,396,456,000	$ 1,345,853,000	$ (62,351,000)
NET COUNTY COST	$ 232,686,595.56	$ 204,856,000	$ 209,924,000	$ 228,552,000	$ 213,502,000	$ 3,578,000
BUDGETED POSITIONS	5,081.0	5,147.0	5,147.0	5,230.0	5,230.0	83.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	HEALTH AND SANITATION	HEALTH

Mission Statement

The mission of the Department of Public Health (DPH) is to protect health, prevent disease and injury, and promote health and well-being for everyone in the County.

2021-22 Budget Message

DPH continues to primarily focus on efficient and responsive public health services to all who live, work, and visit the County. The 2021-22 Recommended Budget provides for total appropriation funding of $1.4 billion supported by grants, fees, and revenue resulting in an NCC of $213.5 million. This reflects an NCC increase of $3.6 million primarily due to Board-approved increases in salaries and employee benefits.

Notable changes include:

- Addition of 80.0 positions for health facilities inspection services to continue to transition the federal certification, State licensing, and complaints and reported incidents from the State to DPH; and
- Addition of 3.0 positions for Substance Abuse Prevention and Control (SAPC) to support the development and implementation of various IT systems that are necessary to meet the requirements of the Drug Medi-Cal Waiver.

Critical/Strategic Planning Initiatives

The Recommended Budget continues to support the Department in fully leveraging resources that align with key initiatives of the County Strategic Plan. This includes co-location and integration of services with the Departments of Mental Health and Health Services, reducing exposures to environmental hazards, expanding programming to prevent and treat substance use disorders (SUD), preventing violence and addressing trauma, eliminating homelessness, and mitigating climate change.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,514,727,000**	**106,523,000**	**1,198,280,000**	**209,924,000**	**5,147.0**
New/Expanded Programs					
1. Health Facilities Inspection Division (HFID): Reflects the addition of 80.0 positions, fully offset by State funding, to continue the transition of the federal certification, State licensing, and investigation of complaints and reported incidents workload from the State to DPH.	19,107,000	--	19,107,000	--	80.0
2. SAPC: Reflects the addition of 3.0 positions and services and supplies appropriation for contracted services, fully offset with an increase in revenue, to enable the successful delivery of various technology initiatives and support the Department's efforts to right-size SAPC's budget based on anticipated funding levels and expenditures.	23,135,000	--	23,135,000	--	3.0
3. Grant Funding: Reflects a net increase in grant funding to increase fruit and vegetable intake among prediabetic and diabetic Medicaid recipients as well as partially fund capital project costs at the Martin Luther King, Jr. (MLK) Behavioral Health Center.	2,809,000	--	2,809,000	--	--
Other Changes					
1. COVID-19 One-Time Funds: Reflects an adjustment to remove prior-year grant funding and Coronavirus Relief Funds provided on a one-time basis for COVID-19 response activities.	(111,763,000)	--	(111,763,000)	--	--
2. AB 109: Reflects an adjustment to remove prior-year AB 109 funding provided on a one-time basis for various SUD programs, as well as an increase in salaries and employee benefits, fully offset by AB 109 revenue.	(2,570,000)	--	(2,570,000)	--	--
3. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,407,000	--	2,625,000	1,782,000	--
4. Retirement: Reflects an increase primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	4,199,000	--	2,551,000	1,648,000	--
5. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the cost to prefund the County's retiree healthcare benefits.	1,509,000	--	1,009,000	500,000	--
6. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated benefit cost decreases.	(319,000)	--	(319,000)	--	--
7. Ministerial Changes: Reflects various ministerial changes, including adjustments for services provided to or funded by other County departments, projected revenue adjustments for special funds and grants, reversal of one-time funding for various efforts, and the realignment of appropriation and revenue based on operational needs.	(7,996,000)	(5,131,000)	(2,251,000)	(614,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
8. 1991 Realignment Sales Tax Revenue: Reflects an adjustment to remove $2.3 million in prior-year State General Fund backfill that was provided on a one-time basis, partially offset by a $2.0 million increase in ongoing realignment revenue.	--	--	(262,000)	262,000	--
Total Changes	**(67,482,000)**	**(5,131,000)**	**(65,929,000)**	**3,578,000**	**83.0**
2021-22 Recommended Budget	**1,447,245,000**	**101,392,000**	**1,132,351,000**	**213,502,000**	**5,230.0**

PUBLIC HEALTH BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 188,550.89	$ 189,000	$ 364,000	$ 410,000	$ 410,000	$ 46,000
DRUG MEDI-CAL - STATE REALIGNMENT	6,905,832.98	27,170,000	52,190,000	58,774,000	58,774,000	6,584,000
FEDERAL - COVID-19	43,149,753.66	243,497,000	278,980,000	167,217,000	167,217,000	(111,763,000)
FEDERAL - GRANTS	57,668,089.73	60,715,000	64,848,000	63,715,000	63,715,000	(1,133,000)
FEDERAL - HEALTH GRANTS	199,206,728.00	170,738,000	151,114,000	182,601,000	156,403,000	5,289,000
FEDERAL - OTHER	(620,600.10)	653,000	149,000	0	0	(149,000)
FEDERAL - TARGETED CASE MANAGEMENT (TCM)	2,240,859.94	711,000	819,000	819,000	819,000	0
FEDERAL AID - MENTAL HEALTH	12,229,411.80	11,656,000	12,607,000	12,607,000	12,607,000	0
FORFEITURES & PENALTIES	12,245.05	12,000	30,000	30,000	30,000	0
HEALTH FEES	80,931,547.85	90,999,000	98,195,000	98,195,000	98,195,000	0
HOSPITAL OVERHEAD	1,306,207.79	1,306,000	1,503,000	1,562,000	1,562,000	59,000
INSTITUTIONAL CARE & SERVICES	133,418,565.30	158,027,000	200,848,000	204,045,000	203,889,000	3,041,000
MISCELLANEOUS	6,271,155.69	2,520,000	4,126,000	4,126,000	4,126,000	0
OTHER GOVERNMENTAL AGENCIES	585,341.08	659,000	772,000	772,000	772,000	0
OTHER LICENSES & PERMITS	250,150.65	250,000	923,000	923,000	923,000	0
OTHER SALES	28,994.27	29,000	59,000	59,000	59,000	0
OTHER STATE AID - HEALTH	29,108,897.04	29,261,000	13,077,000	31,077,000	19,849,000	6,772,000
PLANNING & ENGINEERING SERVICES	346,629.00	347,000	408,000	408,000	408,000	0
RECORDING FEES	4,439,625.36	4,440,000	4,453,000	4,453,000	4,453,000	0
SALE OF CAPITAL ASSETS	7,890.12	2,000	11,000	11,000	11,000	0
SANITATION SERVICES	1,961.00	2,000	0	0	0	0
SETTLEMENTS	1,209,697.32	1,210,000	257,000	257,000	257,000	0
STATE - 1991 REALIGNMENT REVENUE - HEALTH SERVICES	17,470,380.92	17,470,000	15,466,000	15,466,000	17,549,000	2,083,000
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	10,000,000.00	10,000,000	10,000,000	10,000,000	10,000,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	88,862,796.00	64,382,000	23,450,000	34,523,000	34,399,000	10,949,000
STATE - CALIFORNIA CHILDREN SERVICES	34,611,387.00	31,159,000	33,150,000	34,488,000	34,409,000	1,259,000
STATE - COVID-19	0.00	6,584,000	9,310,000	0	381,000	(8,929,000)
STATE - OTHER	2,398,014.83	1,019,000	7,016,000	6,791,000	6,791,000	(225,000)
STATE - PUBLIC HEALTH SERVICES	99,945,367.30	131,349,000	155,924,000	179,031,000	179,031,000	23,107,000
STATE - TOBACCO PROGRAMS	19,785,674.52	16,887,000	19,726,000	19,726,000	19,726,000	0
TRANSFERS IN	24,995,380.48	30,045,000	38,505,000	35,818,000	35,586,000	(2,919,000)
TOTAL REVENUE	$ 876,956,535.47	$ 1,113,288,000	$ 1,198,280,000	$ 1,167,904,000	$ 1,132,351,000	$ (65,929,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 384,732,541.22	$ 419,431,000	$ 448,578,000	$ 465,364,000	$ 465,364,000	$ 16,786,000
CAFETERIA BENEFIT PLANS	77,046,941.95	80,406,000	88,350,000	90,830,000	90,830,000	2,480,000
COUNTY EMPLOYEE RETIREMENT	73,004,239.35	80,666,000	82,502,000	94,261,000	93,998,000	11,496,000
DENTAL INSURANCE	1,630,573.91	1,605,000	1,191,000	1,246,000	1,246,000	55,000
DEPENDENT CARE SPENDING ACCOUNTS	380,717.36	274,000	316,000	314,000	314,000	(2,000)
DISABILITY BENEFITS	3,572,267.58	2,287,000	2,620,000	2,628,000	2,628,000	8,000
FICA (OASDI)	5,786,901.39	3,854,000	6,166,000	6,468,000	6,468,000	302,000

PUBLIC HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
HEALTH INSURANCE	8,047,769.76	8,453,000	10,718,000	11,362,000	11,886,000	1,168,000
LIFE INSURANCE	700,030.55	316,000	171,000	194,000	194,000	23,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	38,037,314.00	41,012,000	42,527,000	47,654,000	46,166,000	3,639,000
SAVINGS PLAN	2,637,882.65	10,000	0	5,000	0	0
THRIFT PLAN (HORIZONS)	11,584,269.57	9,302,000	9,713,000	10,341,000	10,336,000	623,000
UNEMPLOYMENT INSURANCE	71,357.78	110,000	124,000	124,000	124,000	0
WORKERS' COMPENSATION	7,267,641.33	6,833,000	8,562,000	7,474,000	7,474,000	(1,088,000)
S&EB EXPENDITURE DISTRIBUTION	(24,184,341.64)	(24,134,000)	(26,935,000)	(28,660,000)	(28,642,000)	(1,707,000)
TOTAL S & E B	590,315,506.76	630,425,000	674,603,000	709,605,000	708,386,000	33,783,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	27,606,457.13	29,032,000	25,276,000	26,778,000	26,778,000	1,502,000
CLOTHING & PERSONAL SUPPLIES	704,142.53	701,000	36,000	36,000	36,000	0
COMMUNICATIONS	1,380,499.94	1,407,000	676,000	676,000	676,000	0
COMPUTING-MAINFRAME	2,216,911.49	2,248,000	278,000	278,000	278,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,402,085.55	4,132,000	4,152,000	3,950,000	3,950,000	(202,000)
COMPUTING-PERSONAL	4,506,695.70	5,065,000	1,399,000	1,401,000	1,401,000	2,000
CONTRACTED PROGRAM SERVICES	462,302,557.18	617,794,000	696,552,000	641,031,000	592,066,000	(104,486,000)
FOOD	425,102.47	207,000	663,000	663,000	663,000	0
HOUSEHOLD EXPENSE	633,356.87	586,000	152,000	152,000	152,000	0
INFORMATION TECHNOLOGY SECURITY	63,495.64	31,000	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	6,545,941.55	6,661,000	1,701,000	1,719,000	1,719,000	18,000
INSURANCE	1,077,338.85	1,057,000	1,142,000	1,014,000	1,014,000	(128,000)
JURY & WITNESS EXPENSE	538.03	1,000	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	1,028,257.49	575,000	813,000	814,000	814,000	1,000
MAINTENANCE-BUILDINGS & IMPRV	8,783,209.10	9,089,000	7,756,000	7,756,000	7,756,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	15,188,975.69	16,358,000	5,652,000	5,739,000	5,739,000	87,000
MEMBERSHIPS	331,670.65	331,000	91,000	91,000	91,000	0
MISCELLANEOUS EXPENSE	122,906.77	81,000	337,000	342,000	342,000	5,000
OFFICE EXPENSE	3,696,834.49	3,350,000	5,260,000	5,154,000	5,154,000	(106,000)
PROFESSIONAL SERVICES	14,778,377.60	18,041,000	49,563,000	49,132,000	48,713,000	(850,000)
PUBLICATIONS & LEGAL NOTICES	5,384.38	5,000	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	18,536,356.01	20,179,000	20,429,000	23,836,000	23,836,000	3,407,000
RENTS & LEASES - EQUIPMENT	1,837,779.32	1,809,000	327,000	329,000	329,000	2,000
SMALL TOOLS & MINOR EQUIPMENT	55,790.14	53,000	11,000	11,000	11,000	0
SPECIAL DEPARTMENTAL EXPENSE	3,418,841.74	3,324,000	287,000	311,000	311,000	24,000
TECHNICAL SERVICES	9,370,851.13	8,572,000	8,739,000	7,737,000	7,737,000	(1,002,000)
TELECOMMUNICATIONS	6,061,556.45	6,230,000	4,268,000	4,232,000	4,232,000	(36,000)
TRAINING	1,119,590.91	1,091,000	203,000	204,000	204,000	1,000
TRANSPORTATION AND TRAVEL	3,458,841.84	3,404,000	2,068,000	2,068,000	2,068,000	0
UTILITIES	2,494,182.61	2,492,000	3,414,000	3,414,000	3,414,000	0
S & S EXPENDITURE DISTRIBUTION	(12,165,195.15)	(9,403,000)	(11,858,000)	(10,716,000)	(10,716,000)	1,142,000
TOTAL S & S	589,989,334.10	754,503,000	829,397,000	778,162,000	728,778,000	(100,619,000)

PUBLIC HEALTH BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	2,536,720.41	373,000	1,121,000	1,121,000	1,121,000	0
JUDGMENTS & DAMAGES	767,686.13	181,000	1,304,000	903,000	903,000	(401,000)
RETIREMENT OF OTHER LONG TERM DEBT	143,879.31	5,211,000	127,000	338,000	338,000	211,000
SUPPORT & CARE OF PERSONS	3,468,190.00	4,677,000	5,225,000	5,140,000	5,140,000	(85,000)
TAXES & ASSESSMENTS	4,451.66	1,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	6,920,927.51	10,443,000	7,785,000	7,510,000	7,510,000	(275,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,060,398.48	4,301,000	699,000	699,000	699,000	0
DATA HANDLING EQUIPMENT	71,899.64	0	60,000	60,000	60,000	0
ELECTRONIC EQUIPMENT	0.00	0	17,000	17,000	17,000	0
MACHINERY EQUIPMENT	0.00	0	13,000	13,000	13,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	6,000	6,000	6,000	0
MEDICAL - FIXED EQUIPMENT	0.00	0	285,000	285,000	285,000	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	142,201.72	576,000	329,000	329,000	329,000	0
NON-MEDICAL LAB/TESTING EQUIP	776,047.93	3,149,000	1,022,000	732,000	732,000	(290,000)
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	240,000	240,000	240,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	249,261.17	1,002,000	271,000	190,000	190,000	(81,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	2,299,808.94	9,028,000	2,942,000	2,571,000	2,571,000	(371,000)
TOTAL CAPITAL ASSETS	2,299,808.94	9,028,000	2,942,000	2,571,000	2,571,000	(371,000)
GROSS TOTAL	$1,189,525,577.31	$ 1,404,399,000	$ 1,514,727,000	$ 1,497,848,000	$ 1,447,245,000	$ (67,482,000)
INTRAFUND TRANSFERS	(79,882,446.28)	(86,255,000)	(106,523,000)	(101,392,000)	(101,392,000)	5,131,000
NET TOTAL	$1,109,643,131.03	$ 1,318,144,000	$ 1,408,204,000	$ 1,396,456,000	$ 1,345,853,000	$ (62,351,000)
NET COUNTY COST	$ 232,686,595.56	$ 204,856,000	$ 209,924,000	$ 228,552,000	$ 213,502,000	$ 3,578,000
BUDGETED POSITIONS	5,081.0	5,147.0	5,147.0	5,230.0	5,230.0	83.0

Departmental Program Summary

1. Communicable Disease Control and Prevention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	242,175,000	1,205,000	213,951,000	27,019,000	405.0
Less Administration	--	--	--	--	--
Net Program Costs	242,175,000	1,205,000	213,951,000	27,019,000	405.0

Authority: Mandated program – California Health and Safety Code Sections 101030, 120130, 120145, 120175, 120190, 120195, 120200, 120210, and 120215.

The Division and its five programs (Acute Communicable Disease Control, Tuberculosis Control, Immunization, Veterinary Public Health, and Public Health Laboratory) work to reduce the risk factors for contracting or transmitting communicable diseases and communicable disease burdens, when preventable, for all persons and animals in the County. This is done in partnership with other programs within the Department, other County and city agencies, residents, organizations, communities, and health care providers. This is accomplished through promotion of healthy behaviors; surveillance of diseases and risk factors; early detection and screening; state-of-the-art laboratory services; effective preventive public health, personal health, and animal health services; work with health care providers, hospitals, and treatment centers to implement appropriate procedures and guidelines for treatment and prevention of communicable diseases; and communicable disease investigations and control measures in humans and animals.

2. Health Protection and Promotion

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	518,240,000	54,966,000	348,138,000	115,136,000	2,691.0
Less Administration	--	--	--	--	--
Net Program Costs	518,240,000	54,966,000	348,138,000	115,136,000	2,691.0

Authority: Mandated program – California Business and Professions Code Section 2818(a); California Health and Safety Code Sections 101030, 101375, 101450, 105275-105310, 113713, 115880, 116800-116820, 119312, 119319, and 124125-124165; California Water Code; California Code of Regulations Title 17, Sections 30100 and 30253, as well as, Titles 14, 15, 17, 22, 24, and 25; and County Code Titles 11 and 20. Also includes non-mandated, discretionary programs.

Health Protection and Promotion is a cluster of Public Health programs that protect the population of the County from environmental hazards, prevent chronic disease, promote healthy lifestyles, and maximize maternal, child, and adolescent health.

The Environmental Health Division is a regulatory agency that performs mandated services including, but not limited to, inspections or investigations related to food, housing, ocean water, drinking water, lead exposure, vector management, radiation control, and solid waste management. State and local health and safety codes provide the Division authority to carry out regulatory activities to protect public health and safety. The Division also performs non-mandated services such as initiatives related to climate change, water adequacy, and community toxic risk reduction.

The Community Health Services Division, which includes public health nurses, coordinates and carries out field investigations, surveillance activities, and where needed, clinical treatment of populations with communicable disease. In addition, it coordinates community level outreach and education activities within Service Planning Areas (SPA) and local community stakeholders and governmental agencies.

3. SAPC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	375,433,000	19,080,000	353,802,000	2,551,000	471.0
Less Administration	--	--	--	--	--
Net Program Costs	375,433,000	19,080,000	353,802,000	2,551,000	471.0

Authority: Non-mandated, discretionary program.

SAPC is responsible for the management of all publicly funded SUD treatment, recovery support services and prevention activities in the County. Under the recently implemented Drug Medi-Cal Organized Delivery System, SAPC also serves as the County's specialty Medicaid managed care plan and is responsible for ensuring that the 3.2 million Medi-Cal beneficiaries who need SUD treatment and recovery support services have timely access to these services. SAPC currently contracts with 79 community-based agencies at 250 locations. Additionally, SAPC serves the needs of specific populations such as the homeless, adolescents, and individuals referred by primary care providers, as well as those in the criminal justice and child and family welfare systems. SAPC monitors, audits, and provides evidence-based training for these programs to ensure compliance with federal, State, County, and local requirements.

As the administrator of funding from the federal Substance Abuse and Mental Health Services Administration (SAMHSA), the California Department of Health Care Services (DHCS), and other County departments, SAPC manages the full spectrum of SUD treatment and recovery services and prevention activities for all County residents.

4. Children's Medical Services (CMS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	161,691,000	23,234,000	114,737,000	23,720,000	935.0
Less Administration	--	--	--	--	--
Net Program Costs	161,691,000	23,234,000	114,737,000	23,720,000	935.0

Authority: California Children's Services (CCS): Mandated program – California Welfare and Institutions Code and the California Code of Regulations Title 22, Section 51013. Enabling statute – California Health and Safety Code Section 123800 et seq. Child Health and Disability Prevention Program (CHDP): Enabling statute – California Health and Safety Code Sections 124025, 124060, 124070, and 124075. Health Care Program for Children in Foster Care (HCPCFC): Legal authority – California Welfare and Institutions Code Section 16501.3 (a) through (e).

CMS administers three programs: CCS, CHDP, and Child Welfare Public Nursing (CWPHN) comprised of General Program and HCPCFC.

CCS provides defined medically necessary benefits to individuals 21 years of age or younger with physically disabling conditions who meet medical, financial, and residential eligibility requirements of the program. This includes administrative case management in the coordination of care and benefits for families and children with special health care needs, and physical and occupational therapy through its Medical Therapy Program where there is no financial eligibility requirement.

CHDP provides individuals 21 years of age or younger without Medi-Cal, in low to moderate income families with free immunizations and health check-ups. Families may choose from among CHDP-approved private doctors, clinics, or other health care providers. Services include regular and complete health check-ups, certain screening tests and immunizations, as well as referrals for diagnosis and treatment. To ensure that children receive high-quality services, CHDP staff conduct monthly provider orientations and make periodic site visits to monitor providers' compliance with program requirements.

HCPCFC provides public health nurse expertise in meeting the medical, dental, mental, and developmental needs of children and youth in foster care. Program nurses are located in the offices of the Departments of Children and Family Services and Probation.

5. Division of HIV and STD Programs (DHSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	96,317,000	--	77,882,000	18,435,000	219.0
Less Administration	--	--	--	--	--
Net Program Costs	96,317,000	--	77,882,000	18,435,000	219.0

Authority: Non-mandated, discretionary program.

DHSP is responsible for coordinating the overall response to HIV and STD infections in the County, including disease surveillance, field investigation, prevention and treatment programming, and monitoring and evaluating of the quality of services related to HIV and STDs in the County.

As the designated official administrative agency to prevent and control the spread of HIV and STD infections, DHSP utilizes epidemiologic and surveillance systems, coordinated care and treatment services, and public, private, and community partnerships to develop and implement evidence-based programs and policies that promote health equity and maximize health outcomes in the County. As the grantee and administrator of funding from Health Resources and Services Administration (HRSA), Centers for Disease Control and Prevention (CDC), and SAMHSA, DHSP is uniquely positioned to manage the full spectrum of HIV prevention, care, and treatment services in the County. In addition to surveillance, field investigation, direct programming, and research and evaluation, DHSP utilizes over 200 contracts with a network of nearly 100 community-based organizations and 10 County entities, in an effort to maximize access to HIV services.

Program activities to prevent and control STD infections include sexually transmitted infection surveillance and medical consultation for patients who are diagnosed with an STD.

6. Antelope Valley Rehabilitation Centers (AVRC)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,476,000	165,000	1,549,000	1,762,000	124.0
Less Administration	--	--	--	--	--
Net Program Costs	3,476,000	165,000	1,549,000	1,762,000	124.0

Authority: Non-mandated, discretionary program.

AVRC provides low-cost, residential recovery, and medical rehabilitation services to alcohol or other drug dependent individuals of the County on a voluntary basis. The residents served at AVRC exhibit a variety of physical, mental, and social problems related to alcohol or other drug abuse and/or dependency. AVRC places emphasis on the recovery and rehabilitation of individuals with alcohol or other drug dependency problems.

7. Administration

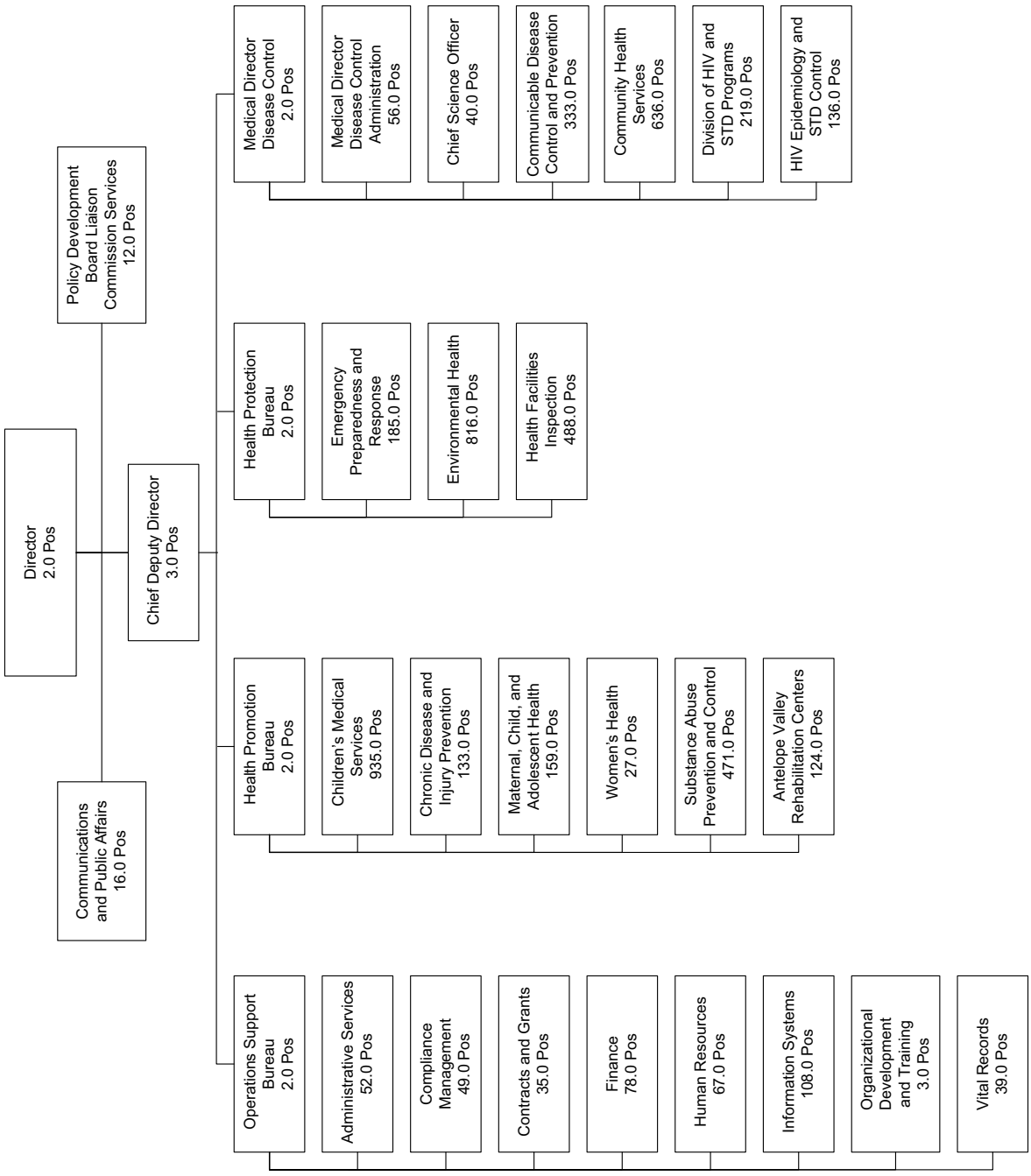
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,913,000	2,742,000	22,292,000	24,879,000	385.0
Less Administration	--	--	--	--	--
Net Program Costs	49,913,000	2,742,000	22,292,000	24,879,000	385.0

Authority: Non-mandated, discretionary program.

Administration provides support and oversight of Department operations, including strategic planning, intergovernmental relations, communication, information systems, quality improvement activities, financial management, contracting, risk management, human resources, materials management, and space and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,447,245,000	101,392,000	1,132,351,000	213,502,000	5,230.0

Department of Public Health
Barbara Ferrer, Ph.D., M.P.H., M.Ed., Director
FY 2021-22 Recommended Budget Positions = 5,230.0



Alternate Public Defender

Erika C. Anzoategui, Alternate Public Defender

Alternate Public Defender Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,957,040.15	$ 1,524,000	$ 1,524,000	$ 1,552,000	$ 1,554,000	$ 30,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 67,474,760.36	$ 70,240,000	$ 72,589,000	$ 77,225,000	$ 73,308,000	$ 719,000
SERVICES & SUPPLIES	5,407,817.84	5,295,000	5,295,000	5,697,000	4,931,000	(364,000)
OTHER CHARGES	141,279.91	193,000	193,000	193,000	193,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 73,023,858.11	$ 75,772,000	$ 78,121,000	$ 83,159,000	$ 78,476,000	$ 355,000
INTRAFUND TRANSFERS	(36,897.46)	(178,000)	(178,000)	(178,000)	(181,000)	(3,000)
NET TOTAL	$ 72,986,960.65	$ 75,594,000	$ 77,943,000	$ 82,981,000	$ 78,295,000	$ 352,000
NET COUNTY COST	$ 71,029,920.50	$ 74,070,000	$ 76,419,000	$ 81,429,000	$ 76,741,000	$ 322,000
BUDGETED POSITIONS	342.0	313.0	313.0	338.0	308.0	(5.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

To provide high-quality and caring legal representation to indigent persons charged with a crime when a conflict of interest prevents the Public Defender from providing required legal services, and to represent clients in appellate courts as required.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $0.3 million primarily due to increases in Board-approved salaries and employee benefits, partially offset by an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.

Critical/Strategic Planning Initiatives

The Department continues to:

- Collaborate with the Public Defender, Chief Executive Office (CEO), Internal Services Department, Information Systems Advisory Board, and the County Bar Association to develop a case management system that meets departmental and County functional needs. The new system will be used to track all indigent defense cases in the County, process all associated workflow, and provide the Board with relevant data and measures that enhance evidence and result-based decision making.
- Collaborate with justice partners to implement the Board of Supervisors' Alternatives-to-Incarceration (ATI) initiative and support the development and implementation of ATI recommendations.
- Collaborate with justice partners, CEO, and community-based organizations to implement a plan to reduce the County's homeless population by promoting increased visibility of local resources available to the Department's homeless clients and assisting clients with referrals to various homeless assistance programs.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**78,121,000**	**178,000**	**1,524,000**	**76,419,000**	**313.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	934,000	3,000	13,000	918,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	883,000	--	12,000	871,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	196,000	--	3,000	193,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for SB 1437 law personnel, facility lease and telecommunication costs, and the Body-Worn Camera program.	(1,645,000)	--	--	(1,645,000)	(5.0)
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(15,000)	--	--	(15,000)	--
6. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	2,000	--	2,000	--	--
Total Changes	**355,000**	**3,000**	**30,000**	**322,000**	**(5.0)**
2021-22 Recommended Budget	**78,476,000**	**181,000**	**1,554,000**	**76,741,000**	**308.0**

Critical and Unmet Needs

The Department's critical and unmet needs include: 1) restoration of 24.0 positions curtailed in FY 2020-21; 2) additional 5.0 legal and support positions to address the anticipated increase in workload associated with the review of former client cases required by the enactment of SB 1437; 3) addition of 1.0 Information Technology Manager I position to oversee its IT unit and manage the implementation of the Client Case Management System; and 4) additional funding to address increases in costs for telecommunication and facility maintenance.

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 869,452.00	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - GRANTS	0.00	175,000	175,000	175,000	175,000	0
MISCELLANEOUS	36,704.15	86,000	86,000	86,000	86,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	1,050,884.00	1,263,000	1,263,000	1,291,000	1,293,000	30,000
TOTAL REVENUE	$ 1,957,040.15	$ 1,524,000	$ 1,524,000	$ 1,552,000	$ 1,554,000	$ 30,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 42,675,658.53	$ 44,888,000	$ 47,772,000	$ 51,729,000	$ 47,674,000	$ (98,000)
CAFETERIA BENEFIT PLANS	6,381,005.87	6,996,000	6,996,000	6,962,000	6,962,000	(34,000)
COUNTY EMPLOYEE RETIREMENT	8,558,122.26	9,903,000	9,903,000	10,625,000	10,625,000	722,000
DENTAL INSURANCE	118,828.30	110,000	75,000	71,000	71,000	(4,000)
DEPENDENT CARE SPENDING ACCOUNTS	28,732.00	43,000	43,000	43,000	43,000	0
DISABILITY BENEFITS	510,177.00	549,000	100,000	101,000	101,000	1,000
FICA (OASDI)	673,448.31	666,000	716,000	719,000	719,000	3,000
HEALTH INSURANCE	2,566,183.18	3,173,000	3,173,000	3,044,000	3,044,000	(129,000)
LIFE INSURANCE	173,425.17	183,000	37,000	35,000	35,000	(2,000)
OTHER EMPLOYEE BENEFITS	4,472.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	2,785,430.00	3,118,000	3,118,000	3,308,000	3,328,000	210,000
SAVINGS PLAN	1,313,751.94	40,000	40,000	0	0	(40,000)
THRIFT PLAN (HORIZONS)	1,151,569.01	198,000	243,000	215,000	215,000	(28,000)
UNEMPLOYMENT INSURANCE	2,198.00	7,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	531,758.79	359,000	364,000	364,000	482,000	118,000
TOTAL S & E B	67,474,760.36	70,240,000	72,589,000	77,225,000	73,308,000	719,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,230,755.23	941,000	941,000	941,000	941,000	0
CLOTHING & PERSONAL SUPPLIES	0.00	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	142,432.29	82,000	82,000	82,000	82,000	0
COMPUTING-MAINFRAME	18,975.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	142,817.78	52,000	52,000	52,000	52,000	0
COMPUTING-PERSONAL	94,854.94	95,000	95,000	46,000	46,000	(49,000)
HOUSEHOLD EXPENSE	0.00	5,000	5,000	5,000	5,000	0
INFORMATION TECHNOLOGY SERVICES	106,873.24	10,000	10,000	110,000	10,000	0
INSURANCE	0.00	2,000	2,000	2,000	2,000	0
MAINTENANCE - EQUIPMENT	3,667.00	12,000	12,000	12,000	12,000	0
MAINTENANCE-BUILDINGS & IMPRV	262,727.00	367,000	367,000	367,000	367,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	211.37	0	0	0	0	0
MEMBERSHIPS	107,140.80	82,000	82,000	120,000	82,000	0
MISCELLANEOUS EXPENSE	13,296.26	60,000	60,000	60,000	60,000	0
OFFICE EXPENSE	69,093.23	961,000	961,000	961,000	961,000	0
PROFESSIONAL SERVICES	564,268.69	110,000	110,000	110,000	110,000	0
PUBLICATIONS & LEGAL NOTICES	0.00	15,000	15,000	15,000	15,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,076,478.31	675,000	675,000	950,000	510,000	(165,000)

ALTERNATE PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
RENTS & LEASES - EQUIPMENT	54,229.69	68,000	68,000	68,000	68,000	0
SPECIAL DEPARTMENTAL EXPENSE	9,179.48	254,000	254,000	254,000	254,000	0
TECHNICAL SERVICES	110,865.94	40,000	40,000	110,000	40,000	0
TELECOMMUNICATIONS	754,002.82	841,000	841,000	691,000	691,000	(150,000)
TRAINING	2,120.00	10,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	53,853.21	128,000	128,000	128,000	128,000	0
UTILITIES	589,975.56	482,000	482,000	600,000	482,000	0
TOTAL S & S	5,407,817.84	5,295,000	5,295,000	5,697,000	4,931,000	(364,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,763.91	3,000	3,000	3,000	3,000	0
RETIREMENT OF OTHER LONG TERM DEBT	139,516.00	190,000	190,000	190,000	190,000	0
TOTAL OTH CHARGES	141,279.91	193,000	193,000	193,000	193,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
ELECTRONIC EQUIPMENT	0.00	22,000	22,000	22,000	22,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	44,000	44,000	44,000	44,000	0
TOTAL CAPITAL ASSETS	0.00	44,000	44,000	44,000	44,000	0
GROSS TOTAL	$ 73,023,858.11	$ 75,772,000	$ 78,121,000	$ 83,159,000	$ 78,476,000	$ 355,000
INTRAFUND TRANSFERS	(36,897.46)	(178,000)	(178,000)	(178,000)	(181,000)	(3,000)
NET TOTAL	$ 72,986,960.65	$ 75,594,000	$ 77,943,000	$ 82,981,000	$ 78,295,000	$ 352,000
NET COUNTY COST	$ 71,029,920.50	$ 74,070,000	$ 76,419,000	$ 81,429,000	$ 76,741,000	$ 322,000
BUDGETED POSITIONS	342.0	313.0	313.0	338.0	308.0	(5.0)

Departmental Program Summary

1. Defense of Adults

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	64,200,000	181,000	1,554,000	62,465,000	255.0
Less Administration	--	--	--	--	--
Net Program Costs	64,200,000	181,000	1,554,000	62,465,000	255.0

Authority: Mandated program with discretionary service level – Federal and State Constitutions, and California Penal Code Section 987.2.

This program provides representation to indigent adults charged with felony and misdemeanor offenses.

2. Defense of Juveniles

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,400,000	--	--	9,400,000	36.0
Less Administration	--	--	--	--	--
Net Program Costs	9,400,000	--	--	9,400,000	36.0

Authority: Mandated program with discretionary service level – Federal and State Constitutions, California Rules of the Court Rule 5.663, California Penal Code Section 987.2, and Welfare and Institutions Code Section 634.

This program provides representation to indigent juveniles charged with felony, misdemeanor, and truancy offenses in juvenile delinquency courts. The program also provides post-dispositional services.

3. Administration

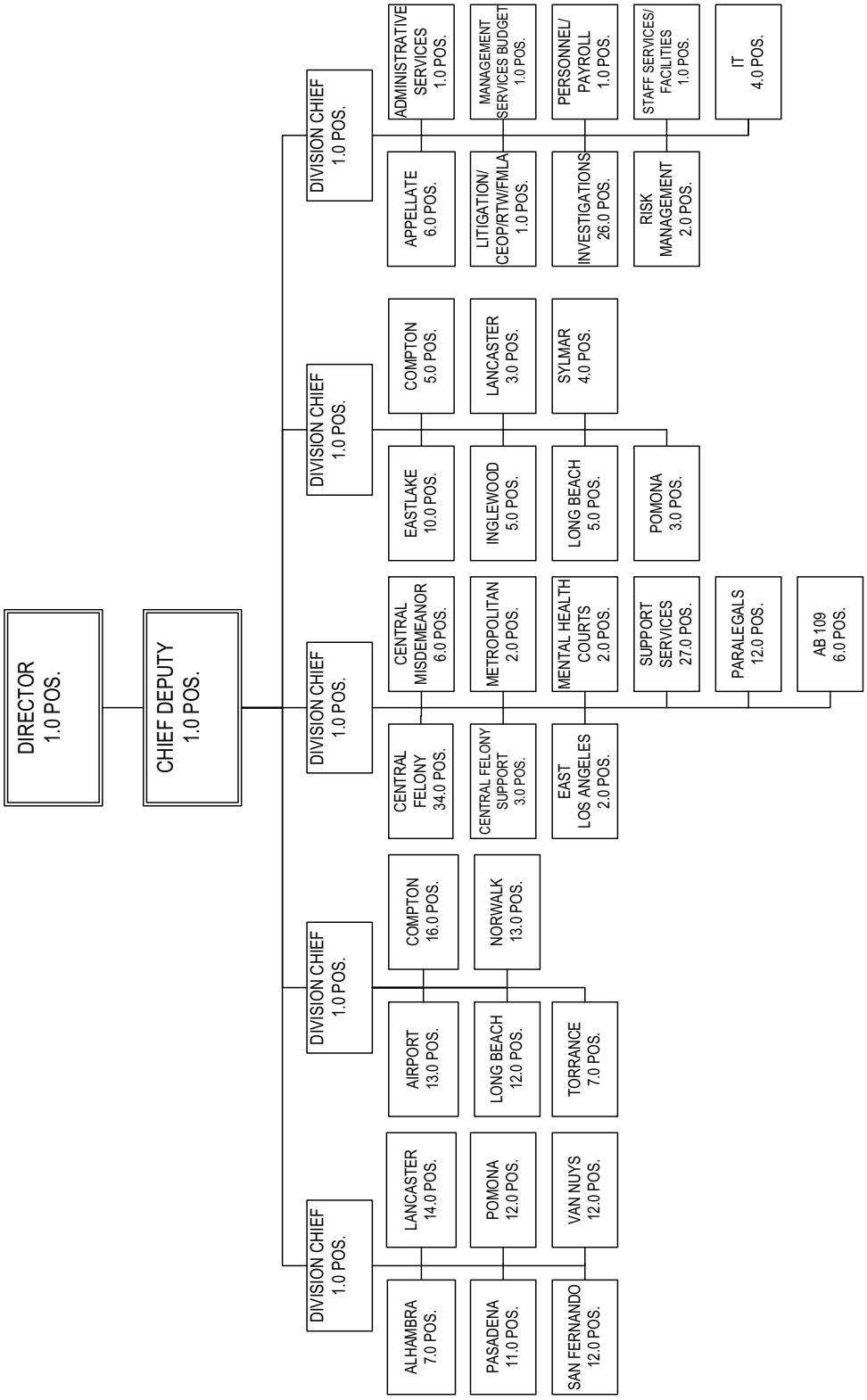
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,876,000	--	--	4,876,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	4,876,000	--	--	4,876,000	17.0

Authority: Non-mandated, discretionary program.

This program provides administrative support to the Department including executive office, budgeting, accounting, procurement, personnel/payroll, data management, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	78,476,000	181,000	1,554,000	76,741,000	308.0

ALTERNATE PUBLIC DEFENDER
ERIKA C. ANZOATEGUI, ALTERNATE PUBLIC DEFENDER
FY 2021-22 RECOMMENDED BUDGET POSITIONS = 308.0



Animal Care and Control

Marcia Mayeda, Director

Animal Care and Control Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,104,897.67	$ 10,448,000	$ 10,062,000	$ 12,401,000	$ 10,334,000	$ 272,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 42,065,167.50	$ 43,460,000	$ 43,882,000	$ 51,201,000	$ 47,902,000	$ 4,020,000
SERVICES & SUPPLIES	10,401,000.44	9,813,000	9,670,000	11,358,000	9,349,000	(321,000)
OTHER CHARGES	1,859,251.37	882,000	882,000	1,522,000	901,000	19,000
CAPITAL ASSETS - EQUIPMENT	678,383.49	114,000	0	404,000	0	0
GROSS TOTAL	$ 55,003,802.80	$ 54,269,000	$ 54,434,000	$ 64,485,000	$ 58,152,000	$ 3,718,000
INTRAFUND TRANSFERS	(40,530.00)	(48,000)	0	0	0	0
NET TOTAL	$ 54,963,272.80	$ 54,221,000	$ 54,434,000	$ 64,485,000	$ 58,152,000	$ 3,718,000
NET COUNTY COST	$ 41,858,375.13	$ 43,773,000	$ 44,372,000	$ 52,084,000	$ 47,818,000	$ 3,446,000
BUDGETED POSITIONS	443.0	386.0	386.0	443.0	386.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Animal Care and Control (DACC), operating under State law and County ordinance, creates safer and healthier communities through the enforcement of local and State laws related to stray animals, animal abuse and neglect, dangerous dogs, rabies vaccination, and licensing, along with the rescue and care of animals during wildfires and other emergencies. The Department provides compassionate sheltering and care for lost, abandoned, neglected, and abused pets while seeking positive outcomes for those animals by reuniting lost pets with their families and through its adoption program and partnership with adopting organizations.

2021-22 Budget Message

The Department operates seven animal care centers that have veterinary medical clinics as part of its operations and offers public education programs, low cost spay and neuter surgeries, vaccination, and microchip services. Department costs are partially offset by revenue from pet licenses, contract cities, and fees collected from various animal care services in the shelters.

The 2021-22 Recommended Budget reflects an NCC increase of $3.4 million primarily for Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding that was provided on a one-time basis for donations and contract services.

Critical/Strategic Planning Initiatives

In 2020, the Department's Executive Team documented the completion of goals from its three-year 2017 Strategic Plan, and developed a new three-year strategic plan starting in 2021. The new plan aligns with the recommendations outlined in the Operational Effectiveness Assessment finalized by Kashiwa Corporate Services in April 2020 with a focus on creating and tracking Key Performance Indicators (KPI). This plan addresses, but is not limited to, the following:

- Enhancing business intelligence capabilities by integrating existing County IT resources (e.g., eCAPS, eHR) with DACC's operations; automating certain processes such as front desk services, licensing, and accepting documents online; and creating methods to collect, analyze, and report operational data that will assist DACC's decision-making to effectively use resources, as well as properly account for and reduce overall costs.

- Increasing focus on revenue collection to offset the costs of animal care services provided in the County's unincorporated areas and cities.
- Improving the relationships with contract cities by providing transparency in reporting, collaborating to develop educational campaigns for license compliance through social media and other community outreach efforts, and creating KPIs that demonstrate the Department is monitoring and managing its operational efficiencies, revenue collection, and costs to the cities.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**54,434,000**	**0**	**10,062,000**	**44,372,000**	**386.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, partially offset with revenue from charges for services.	685,000	--	67,000	618,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio, partially offset with revenue from charges for services.	3,122,000	--	302,000	2,820,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits, partially offset with revenue from charges for services.	213,000	--	21,000	192,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for donations and the Pasadena Humane Society contract.	(321,000)	--	(120,000)	(201,000)	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	19,000	--	2,000	17,000	--
Total Changes	**3,718,000**	**0**	**272,000**	**3,446,000**	**0.0**
2021-22 Recommended Budget	**58,152,000**	**0**	**10,334,000**	**47,818,000**	**386.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding for the restoration of critical customer-facing positions curtailed in FY 2020-21; capital projects at animal care centers to address waste runoff and replace aging and failing water pipes; heavy-duty trucks for hauling livestock trailers; and a cargo van to relocate animals and supplies during emergencies.

ANIMAL CARE AND CONTROL BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ANIMAL LICENSES	$ 1,998,891.64	$ 1,359,000	$ 1,359,000	$ 1,359,000	$ 1,359,000	$ 0
BUSINESS LICENSES	0.00	141,000	141,000	141,000	141,000	0
CHARGES FOR SERVICES - OTHER	1,107,600.16	1,003,000	1,152,000	1,152,000	1,152,000	0
FEDERAL - COVID-19	380,275.20	0	0	0	0	0
FEDERAL - GRANTS	0.00	492,000	0	0	0	0
HUMANE SERVICES	8,667,087.24	6,474,000	6,390,000	8,849,000	6,780,000	390,000
MISCELLANEOUS	889,583.98	977,000	1,013,000	893,000	895,000	(118,000)
SALE OF CAPITAL ASSETS	1,459.45	2,000	7,000	7,000	7,000	0
STATE - OTHER	60,000.00	0	0	0	0	0
TOTAL REVENUE	$ 13,104,897.67	$ 10,448,000	$ 10,062,000	$ 12,401,000	$ 10,334,000	$ 272,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 23,935,977.69	$ 24,371,000	$ 24,323,000	$ 27,803,000	$ 24,884,000	$ 561,000
CAFETERIA BENEFIT PLANS	7,225,336.84	7,171,000	7,594,000	7,661,000	7,717,000	123,000
COUNTY EMPLOYEE RETIREMENT	4,591,102.91	5,009,000	5,367,000	8,489,000	8,489,000	3,122,000
DENTAL INSURANCE	139,942.85	142,000	34,000	71,000	34,000	0
DEPENDENT CARE SPENDING ACCOUNTS	39,310.00	40,000	46,000	46,000	46,000	0
DISABILITY BENEFITS	202,419.61	167,000	259,000	265,000	260,000	1,000
FICA (OASDI)	375,219.02	377,000	381,000	439,000	391,000	10,000
HEALTH INSURANCE	496,090.09	1,038,000	678,000	742,000	725,000	47,000
LIFE INSURANCE	34,846.05	48,000	39,000	48,000	40,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	2,000	2,000	2,000	0
RETIREE HEALTH INSURANCE	3,467,910.00	3,894,000	3,894,000	4,304,000	4,119,000	225,000
SAVINGS PLAN	171,474.28	0	0	0	0	0
THRIFT PLAN (HORIZONS)	589,222.99	464,000	332,000	478,000	344,000	12,000
UNEMPLOYMENT INSURANCE	29,206.00	34,000	44,000	44,000	44,000	0
WORKERS' COMPENSATION	767,709.17	705,000	889,000	809,000	807,000	(82,000)
TOTAL S & E B	42,065,167.50	43,460,000	43,882,000	51,201,000	47,902,000	4,020,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	928,145.45	891,000	795,000	860,000	795,000	0
CLOTHING & PERSONAL SUPPLIES	138,610.91	137,000	177,000	177,000	177,000	0
COMMUNICATIONS	216,868.22	208,000	202,000	202,000	202,000	0
COMPUTING-MAINFRAME	6,996.03	9,000	1,000	1,000	1,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	161,577.88	138,000	175,000	215,000	175,000	0
COMPUTING-PERSONAL	264,231.67	303,000	185,000	332,000	185,000	0
CONTRACTED PROGRAM SERVICES	578,556.00	194,000	723,000	980,000	522,000	(201,000)
HOUSEHOLD EXPENSE	589,108.60	477,000	335,000	335,000	335,000	0
INFORMATION TECHNOLOGY SERVICES	17,575.08	5,000	88,000	145,000	88,000	0
INSURANCE	0.00	0	7,000	7,000	7,000	0
MAINTENANCE - EQUIPMENT	34,251.24	35,000	28,000	28,000	28,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,696,868.09	1,692,000	1,556,000	1,899,000	1,556,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	825,898.94	855,000	891,000	891,000	891,000	0
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0

ANIMAL CARE AND CONTROL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	9,846.88	11,000	91,000	91,000	91,000	0
OFFICE EXPENSE	190,443.67	153,000	383,000	383,000	383,000	0
PROFESSIONAL SERVICES	1,448,184.87	1,581,000	960,000	1,235,000	960,000	0
PUBLICATIONS & LEGAL NOTICES	0.00	0	1,000	1,000	1,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	71,461.99	87,000	103,000	109,000	103,000	0
RENTS & LEASES - EQUIPMENT	101,225.16	105,000	75,000	75,000	75,000	0
SMALL TOOLS & MINOR EQUIPMENT	25,420.81	23,000	9,000	9,000	9,000	0
SPECIAL DEPARTMENTAL EXPENSE	870,436.58	789,000	558,000	558,000	558,000	0
TECHNICAL SERVICES	107,220.59	123,000	78,000	78,000	78,000	0
TELECOMMUNICATIONS	719,287.95	678,000	629,000	1,096,000	629,000	0
TRAINING	73,885.57	38,000	63,000	63,000	63,000	0
TRANSPORTATION AND TRAVEL	720,053.84	675,000	822,000	822,000	702,000	(120,000)
UTILITIES	604,844.42	606,000	734,000	765,000	734,000	0
TOTAL S & S	10,401,000.44	9,813,000	9,670,000	11,358,000	9,349,000	(321,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,118,634.37	125,000	125,000	748,000	127,000	2,000
RETIREMENT OF OTHER LONG TERM DEBT	740,617.00	757,000	757,000	774,000	774,000	17,000
TOTAL OTH CHARGES	1,859,251.37	882,000	882,000	1,522,000	901,000	19,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
FOOD PREPARATION EQUIPMENT	10,862.29	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	667,521.20	114,000	0	404,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	678,383.49	114,000	0	404,000	0	0
TOTAL CAPITAL ASSETS	678,383.49	114,000	0	404,000	0	0
GROSS TOTAL	$ 55,003,802.80	$ 54,269,000	$ 54,434,000	$ 64,485,000	$ 58,152,000	$ 3,718,000
INTRAFUND TRANSFERS	(40,530.00)	(48,000)	0	0	0	0
NET TOTAL	$ 54,963,272.80	$ 54,221,000	$ 54,434,000	$ 64,485,000	$ 58,152,000	$ 3,718,000
NET COUNTY COST	$ 41,858,375.13	$ 43,773,000	$ 44,372,000	$ 52,084,000	$ 47,818,000	$ 3,446,000
BUDGETED POSITIONS	443.0	386.0	386.0	443.0	386.0	0.0

Departmental Program Summary

1. Animal Housing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,483,000	--	2,904,000	11,579,000	113.0
Less Administration	--	--	--	--	--
Net Program Costs	14,483,000	--	2,904,000	11,579,000	113.0

Authority: Mandated program with discretionary service level – California Code of Regulations (CCR) Sections 2606(b)(1), (b)(3), (c), 2606.4(a)(4); California Civil Code (CCC) Sections 1816, 1834, 1846, 1847, 2080; California Food and Agriculture Code (CFAC) Sections 17003, 17006, 31105, 31107, 31108, 31108.5, 31752, 31752.5, 31753, 31754, 32000, 32001, 32003; California Health and Safety Code (CHSC) Section 121690(e), (d); and California Penal Code (CPC) Sections 597.1(d), (h), (i), (l), (m), 597e, 597t.

The program includes: 1) impound, housing, and provision of medical care to stray and abandoned animals; 2) return of licensed, microchipped, or tagged animals to owners on record; 3) adoption of available animals to the public, animal rescues, and adoption partners; and 4) emergency sheltering of animals displaced by wildfires or other disasters.

2. Revenue Services (Licensing and Enforcement)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,681,000	--	3,025,000	2,656,000	38.0
Less Administration	--	--	--	--	--
Net Program Costs	5,681,000	--	3,025,000	2,656,000	38.0

Authority: Mandated program with discretionary service level – CCR Sections 2606.4(a)(1), (a)(3), (b), (c); California Government Code (CGC) Section 38792; CFAC Sections 30652, 30804.5, 30804.7, 31251, 31751.7; CHSC Sections 121690(a), (f), (g); and County Code (CC) Section 10.20.030.

The Licensing program is responsible for the maintenance of new license information and processing of annual renewal notices to animal owners in County unincorporated areas and contract cities.

The Enforcement program performs neighborhood animal license enforcement at residences and other locations in County unincorporated areas and contract cities. Department representatives collect past due licenses, verify rabies vaccination compliance, and perform annual inspections of businesses that care for, sell, or house animals.

3. Field Services (Includes Call Center)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,476,000	--	3,150,000	13,326,000	133.0
Less Administration	--	--	--	--	--
Net Program Costs	16,476,000	--	3,150,000	13,326,000	133.0

Authority: Mandated program with discretionary service level – CCR Sections 2039, 2606(b)(1), (b)(3), (c); CCC Sections 1816, 1834, 1846, 1847, 2080; CFAC Sections 17003, 30804.5, 31105(a), (b), 31107, 31108(c), 31752(c); CGC Section 53074; CHSC Section 121690(d); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 597e, 597t, 22295(g), 597u, 597v, 11166 et seq.; and Welfare and Institutions Code (CWIC) Section 15600 et seq.

This program responds to calls in County unincorporated areas and contract cities for the capture and removal of dangerous and aggressive, stray, and unwanted dogs, cats, and other non-wildlife animals. It also provides direct customer services including the removal of dead animals from the public and acceptance of relinquished animals, and assists other public service agencies in providing emergency services during natural or man-made disasters.

4. Medical Services (Shelter and Clinic)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,441,000	--	631,000	7,810,000	42.0
Less Administration	--	--	--	--	--
Net Program Costs	8,441,000	--	631,000	7,810,000	42.0

Authority: Mandated program with discretionary service level – California Business and Professions Code Section 4853; CCR Sections 2039, 2606(b)(1), (b)(3), (c), 2606.4(a)(1), (a)(2), (a)(4), (b)(4); CCC Sections 1834, 1834.7, 1846, 1847, 2080; CFAC Sections 17006, 30503, 31105(b), 31751, 31751.3, 32000; CHSC Section 121690(e), (f), (g); and CPC Sections 597.1(a), (b), (c), (i), (j), 597e, 597t, 597u, 597v.

This program provides general medical services to stray, relinquished, and abandoned animals brought in from the field by Animal Control officers and the public. It also provides examinations, vaccinations, deworming, treatment, and surgical sterilization consistent with the Spay and Neuter Program, and services provided by private veterinarians.

5. Special Enforcement (Includes Spay and Neuter Program, Critical Case Processing (CCP) and Major Case Units)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,833,000	--	340,000	2,493,000	21.0
Less Administration	--	--	--	--	--
Net Program Costs	2,833,000	--	340,000	2,493,000	21.0

Authority: Mandated program with discretionary service level – CFAC Sections 31601 et seq., 31683; CHSC Section 121690(b); CPC Sections 597.1(a), (b), (c), (d), (f), (g), (i), (j), (l), (m), 599aa, 22295(g), 11166 et seq.; CWIC Section 15600 et seq.; and CC Sections 10.20.280, 10.28.020, 10.28.270, 10.40.010.

The Spay and Neuter Program supports the mandated spaying or neutering of all shelter dogs or cats prior to adoption and in County unincorporated areas. The CCP Unit conducts administrative hearings to determine whether certain offending dogs are potentially dangerous or vicious, and investigates and processes potentially dangerous and vicious dog cases. The Major Case Unit responds to calls or requests, and investigates and prosecutes incidents of animal cruelty or dangerous animals.

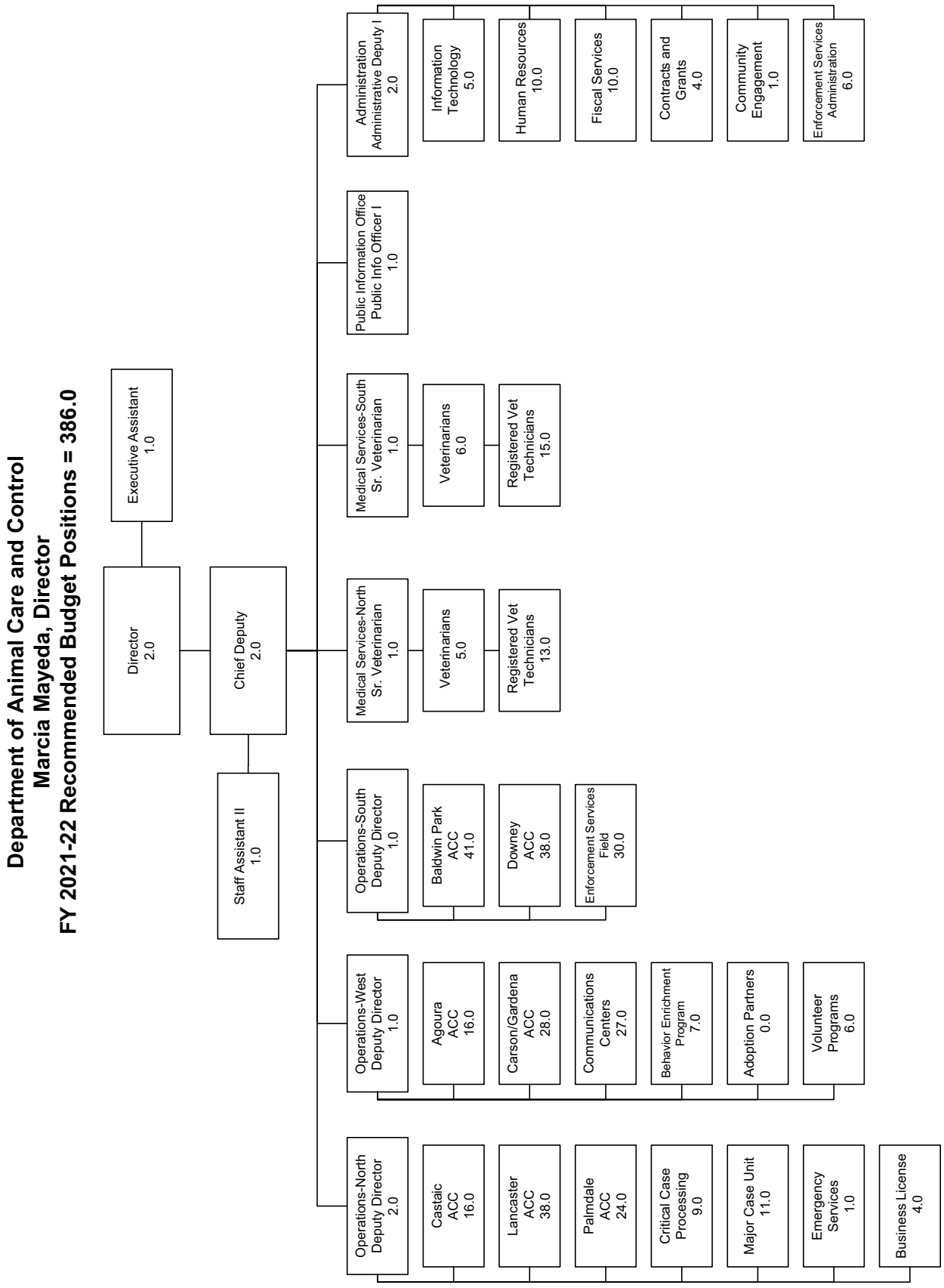
6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,238,000	--	284,000	9,954,000	39.0
Less Administration	--	--	--	--	--
Net Program Costs	10,238,000	--	284,000	9,954,000	39.0

Authority: Non-mandated, discretionary program.

This program provides the support required for the ongoing operations of the Department. This includes the executive office, budget and fiscal services, contract development and monitoring, human resources, fleet management, and IT.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	58,152,000	0	10,334,000	47,818,000	386.0


Department of Animal Care and Control
Marcia Mayeda, Director
FY 2021-22 Recommended Budget Positions = 386.0
Director 2.0
Executive Assistant 1.0
Chief Deputy 2.0
Staff Assistant II 1.0
Administration Administrative Deputy I 2.0
Information Technology 5.0
Human Resources 10.0
Fiscal Services 10.0
Contracts and Grants 4.0
Community Engagement 1.0
Enforcement Services Administration 6.0
Public Information Office Public Info Officer I 1.0
Medical Services-South Sr. Veterinarian 1.0
Veterinarians 6.0
Registered Vet Technicians 15.0
Medical Services-North Sr. Veterinarian 1.0
Veterinarians 5.0
Registered Vet Technicians 13.0
Operations-South Deputy Director 1.0
Baldwin Park ACC 41.0
Downey ACC 38.0
Enforcement Services Field 30.0
Operations-West Deputy Director 1.0
Agoura ACC 16.0
Carson/Gardena ACC 28.0
Communications Centers 27.0
Behavior Enrichment Program 7.0
Adoption Partners 0.0
Volunteer Programs 6.0
Operations-North Deputy Director 2.0
Castaic ACC 16.0
Lancaster ACC 38.0
Palmdale ACC 24.0
Critical Case Processing 9.0
Major Case Unit 11.0
Emergency Services 1.0
Business License 4.0

Arts and Culture

Kristin Sakoda, Executive Director

Arts and Culture Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,937,149.84	$ 16,919,000	$ 17,135,000	$ 7,349,000	$ 7,135,000	$ (10,000,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,763,916.23	$ 6,429,000	$ 7,102,000	$ 9,265,000	$ 7,458,000	$ 356,000
SERVICES & SUPPLIES	13,060,141.38	15,357,000	15,357,000	15,994,000	13,494,000	(1,863,000)
OTHER CHARGES	0.00	10,000,000	10,000,000	0	0	(10,000,000)
GROSS TOTAL	$ 17,824,057.61	$ 31,786,000	$ 32,459,000	$ 25,259,000	$ 20,952,000	$ (11,507,000)
INTRAFUND TRANSFERS	(1,301,495.00)	(91,000)	(91,000)	(91,000)	(91,000)	0
NET TOTAL	$ 16,522,562.61	$ 31,695,000	$ 32,368,000	$ 25,168,000	$ 20,861,000	$ (11,507,000)
NET COUNTY COST	$ 12,585,412.77	$ 14,776,000	$ 15,233,000	$ 17,819,000	$ 13,726,000	$ (1,507,000)
BUDGETED POSITIONS	33.0	39.0	39.0	48.0	39.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

To advance arts, culture, and creativity, and develop comprehensive programs and policies related to arts and culture throughout the County. The Department of Arts and Culture invests in the County's cultural life, and provides leadership, services, and support in areas including grants and technical assistance for nonprofit organizations, countywide arts education initiatives, commissioning and care of civic art collections, research and evaluation, career pathways in the creative economy, professional development, free community programs, and cross-sector strategies that address civic issues. This work is framed by a commitment to fostering cultural equity and inclusion, and access to the arts.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a $1.5 million NCC decrease primarily attributable to the removal of prior-year funding that was provided on a one-time basis, partially offset by Board-approved increases in salaries, health insurance subsidies, and retiree health insurance.

Critical/Strategic Planning Initiatives

- Implement the County's Cultural Policy, which serves as a road map for how all departments can contribute to cultural equity and inclusion in every sector of civic life as part of the Cultural Equity and Inclusion Initiative.
- Implement the new Regional Blueprint for Arts Education, which contains strategies for increasing arts education in schools and communities, including juvenile justice, foster youth, and workforce development systems, and aligning them with youth justice reform and anti-racism efforts.
- Implement the Public Art in Private Development Ordinance, which requires private development projects in unincorporated areas to provide arts and cultural resources for the public benefit.
- Provide support in the recovery of the County's arts and creative sector impacted by the COVID-19 pandemic.
- Enhance operations best practices, stabilization, and growth of the Department.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**32,459,000**	**91,000**	**17,135,000**	**15,233,000**	**39.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	136,000	--	--	136,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	144,000	--	--	144,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, fully offset by a decrease in services and supplies ($38,000). Also reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	33,000	--	--	33,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation due to anticipated benefit increases and medical cost trends, fully offset by a decrease in services and supplies.	--	--	--	--	--
5. One-Time Funding: Reflects the removal of prior-year funding that was provided on a one-time basis for Community Impact Arts grants ($0.8 million), CARES Act funding ($10.0 million), Diversity Grant funding ($1.0 million), and art installations at the Martin Luther King, Jr. Behavioral Health Center ($70,000).	(11,820,000)	--	(10,000,000)	(1,820,000)	--
6. Position Adjustments: Reflects the addition of 1.0 Management Assistant position to provide administrative support (i.e., human resources, procurement, and fiscal duties) in the Administrative Services Division, fully offset by the deletion of 1.0 Intermediate Typist Clerk position.	--	--	--	--	--
Total Changes	**(11,507,000)**	**0**	**(10,000,000)**	**(1,507,000)**	**0.0**
2021-22 Recommended Budget	**20,952,000**	**91,000**	**7,135,000**	**13,726,000**	**39.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding and staffing to: 1) support the Communications, Arts Education, Civic Art, Administrative, and Research and Evaluation divisions; 2) manage the Public Art in Private Development program, pending adoption of the ordinance by the Board; 3) support implementation of the New Blueprint for Arts Education; 4) advance early implementation of the Countywide Cultural Policy; 5) expand the Organizational Grants program, which provides resources for nonprofit arts organizations; and 6) continue the Community Impact Arts Grants program.

These requests continue the stabilization and transition to operate as a County Department and provide resources for mission critical program delivery and responsiveness to Board priorities and initiatives.

ARTS AND CULTURE BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 161,000	$ 161,000	$ 161,000	$ 161,000	$ 0
FEDERAL - COVID-19	128,173.00	10,000,000	10,000,000	0	0	(10,000,000)
FEDERAL - GRANTS	0.00	100,000	100,000	100,000	100,000	0
MISCELLANEOUS	1,183,439.50	2,923,000	3,139,000	3,353,000	3,139,000	0
STATE - OTHER	0.00	35,000	35,000	35,000	35,000	0
TRANSFERS IN	2,625,537.34	3,700,000	3,700,000	3,700,000	3,700,000	0
TOTAL REVENUE	$ 3,937,149.84	$ 16,919,000	$ 17,135,000	$ 7,349,000	$ 7,135,000	$ (10,000,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,988,548.00	$ 3,697,000	$ 3,977,000	$ 5,041,000	$ 4,060,000	$ 83,000
CAFETERIA BENEFIT PLANS	475,646.08	691,000	691,000	849,000	677,000	(14,000)
COUNTY EMPLOYEE RETIREMENT	560,891.61	562,000	562,000	937,000	710,000	148,000
DENTAL INSURANCE	12,027.75	30,000	30,000	39,000	30,000	0
DEPENDENT CARE SPENDING ACCOUNTS	2,230.00	0	0	0	0	0
DISABILITY BENEFITS	36,220.84	80,000	80,000	92,000	82,000	2,000
FICA (OASDI)	48,162.07	59,000	59,000	73,000	60,000	1,000
HEALTH INSURANCE	259,840.61	870,000	1,335,000	1,701,000	1,395,000	60,000
LIFE INSURANCE	12,243.33	80,000	26,000	35,000	26,000	0
OTHER EMPLOYEE BENEFITS	6,428.50	0	0	0	0	0
RETIREE HEALTH INSURANCE	209,537.00	327,000	327,000	398,000	398,000	71,000
SAVINGS PLAN	76,989.94	0	0	40,000	0	0
THRIFT PLAN (HORIZONS)	72,176.90	0	0	40,000	0	0
UNEMPLOYMENT INSURANCE	0.00	3,000	3,000	3,000	3,000	0
WORKERS' COMPENSATION	2,973.60	30,000	12,000	17,000	17,000	5,000
TOTAL S & E B	4,763,916.23	6,429,000	7,102,000	9,265,000	7,458,000	356,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	442,903.98	1,166,000	1,166,000	1,123,000	1,123,000	(43,000)
COMMUNICATIONS	3,569.60	30,000	30,000	30,000	30,000	0
COMPUTING-MAINFRAME	654.23	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	61,447.73	3,000	3,000	3,000	3,000	0
COMPUTING-PERSONAL	53,202.60	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	0.00	5,363,000	5,363,000	5,363,000	5,363,000	0
FOOD	0.00	4,000	4,000	4,000	4,000	0
HOUSEHOLD EXPENSE	441.39	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	5,474.50	81,000	81,000	81,000	81,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE-BUILDINGS & IMPRV	740.02	0	0	0	0	0
MEMBERSHIPS	11,185.20	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	41,789.36	36,000	36,000	36,000	36,000	0
OFFICE EXPENSE	60,107.28	35,000	35,000	35,000	35,000	0
PROFESSIONAL SERVICES	11,911,213.37	8,627,000	8,627,000	9,307,000	6,807,000	(1,820,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	351,961.77	0	0	0	0	0
RENTS & LEASES - EQUIPMENT	5,876.60	0	0	0	0	0

ARTS AND CULTURE BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	22.50	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	848.68	0	0	0	0	0
TECHNICAL SERVICES	44,590.30	0	0	0	0	0
TELECOMMUNICATIONS	27,593.43	0	0	0	0	0
TRAINING	15,241.39	0	0	0	0	0
TRANSPORTATION AND TRAVEL	21,277.45	7,000	7,000	7,000	7,000	0
TOTAL S & S	13,060,141.38	15,357,000	15,357,000	15,994,000	13,494,000	(1,863,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	10,000,000	10,000,000	0	0	(10,000,000)
TOTAL OTH CHARGES	0.00	10,000,000	10,000,000	0	0	(10,000,000)
GROSS TOTAL	$ 17,824,057.61	$ 31,786,000	$ 32,459,000	$ 25,259,000	$ 20,952,000	$ (11,507,000)
INTRAFUND TRANSFERS	(1,301,495.00)	(91,000)	(91,000)	(91,000)	(91,000)	0
NET TOTAL	$ 16,522,562.61	$ 31,695,000	$ 32,368,000	$ 25,168,000	$ 20,861,000	$ (11,507,000)
NET COUNTY COST	$ 12,585,412.77	$ 14,776,000	$ 15,233,000	$ 17,819,000	$ 13,726,000	$ (1,507,000)
BUDGETED POSITIONS	33.0	39.0	39.0	48.0	39.0	0.0

Arts and Culture - Arts Programs Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,937,149.84	$ 16,804,000	$ 17,020,000	$ 7,234,000	$ 7,020,000	$ (10,000,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,129,867.92	$ 5,162,000	$ 5,725,000	$ 7,651,000	$ 6,030,000	$ 305,000
SERVICES & SUPPLIES	12,704,677.66	15,081,000	15,081,000	15,788,000	13,288,000	(1,793,000)
OTHER CHARGES	0.00	10,000,000	10,000,000	0	0	(10,000,000)
GROSS TOTAL	$ 16,834,545.58	$ 30,243,000	$ 30,806,000	$ 23,439,000	$ 19,318,000	$ (11,488,000)
INTRAFUND TRANSFERS	(1,252,122.92)	(71,000)	(71,000)	(71,000)	(71,000)	0
NET TOTAL	$ 15,582,422.66	$ 30,172,000	$ 30,735,000	$ 23,368,000	$ 19,247,000	$ (11,488,000)
NET COUNTY COST	$ 11,645,272.82	$ 13,368,000	$ 13,715,000	$ 16,134,000	$ 12,227,000	$ (1,488,000)
BUDGETED POSITIONS	27.0	31.0	31.0	39.0	31.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Arts and Culture - Civic Art Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 115,000	$ 115,000	$ 115,000	$ 115,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 634,048.31	$ 1,267,000	$ 1,377,000	$ 1,614,000	$ 1,428,000	$ 51,000
SERVICES & SUPPLIES	355,463.72	276,000	276,000	206,000	206,000	(70,000)
GROSS TOTAL	$ 989,512.03	$ 1,543,000	$ 1,653,000	$ 1,820,000	$ 1,634,000	$ (19,000)
INTRAFUND TRANSFERS	(49,372.08)	(20,000)	(20,000)	(20,000)	(20,000)	0
NET TOTAL	$ 940,139.95	$ 1,523,000	$ 1,633,000	$ 1,800,000	$ 1,614,000	$ (19,000)
NET COUNTY COST	$ 940,139.95	$ 1,408,000	$ 1,518,000	$ 1,685,000	$ 1,499,000	$ (19,000)
BUDGETED POSITIONS	6.0	8.0	8.0	9.0	8.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Departmental Program Summary

1. Grants and Professional Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,455,000	--	66,000	5,389,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	5,455,000	--	66,000	5,389,000	4.0

Authority: Non-mandated, discretionary program.

Provides financial support, technical assistance, capacity building, and professional development services to over 400 nonprofit arts organizations annually. These programs assist and strengthen nonprofit organizations and municipal programs to provide arts services to enrich the lives of County residents. All applications undergo a rigorous peer panel review and scoring process to determine the quality of proposed projects and services, which are then approved by the Board. Grantees are provided additional opportunities that include in-depth leadership training for executive, artistic, and managing directors; workshops on advancement and capacity building topics such as fostering cultural equity and inclusion; human resources, marketing, board development, and fundraising; grant application workshops; and scholarships for arts administrators to attend local conferences and take courses at the Center for Nonprofit Management and Long Beach Nonprofit Partnership.

2. Arts Internships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,813,000	--	64,000	1,749,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	1,813,000	--	64,000	1,749,000	2.0

Authority: Non-mandated, discretionary program.

Provides 228 paid 10-week summer internships for undergraduate college students at approximately 145 performing and literary arts nonprofits and municipal arts agencies. In addition, interns participate in an arts summit. This program develops future arts leaders to serve in staff positions, as board members, and volunteers in organizations that provide cultural services to County residents. The program works in partnership with the Getty Foundation, which supports internships in visual arts organizations.

3. Arts Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,936,000	71,000	6,805,000	1,060,000	13.0
Less Administration	--	--	--	--	--
Net Program Costs	7,936,000	71,000	6,805,000	1,060,000	13.0

Authority: Non-mandated, discretionary program.

The Arts Ed Collective is the County's initiative dedicated to making the arts core in K-12 public education. Established by the Board in 2002, the program is a public-private collaboration with significant support and coordination by the Department, and in partnership with the Los Angeles County Office of Education. The Arts Ed Collective currently works with 73 of 81 County school districts and five charter school networks to implement policies and plans that support high-quality arts education for the 1.7 million public school students. This unit also manages the Arts in Justice Reform initiative which promotes healing, personal growth and overall well-being among youth (and families) impacted, or at risk of becoming impacted, by the justice system.

4. Civic Art

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,634,000	20,000	115,000	1,499,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	1,634,000	20,000	115,000	1,499,000	8.0

Authority: Non-mandated, discretionary program.

Provides leadership in the development of high-quality civic spaces by commissioning artists and integrating civic art works into the planning, design, and construction of capital projects, infrastructure, and facilities. The program encourages innovative approaches to civic art and provides access to artistic experiences of the highest caliber to County residents and visitors. The program also provides educational resources and ensures stewardship of the Civic Art Collection to foster broad public access to artwork owned by the County. It has developed and maintains the records and inventory for County-owned civic artwork.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,114,000	--	85,000	4,029,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	4,114,000	--	85,000	4,029,000	12.0

Authority: Non-mandated, discretionary program.

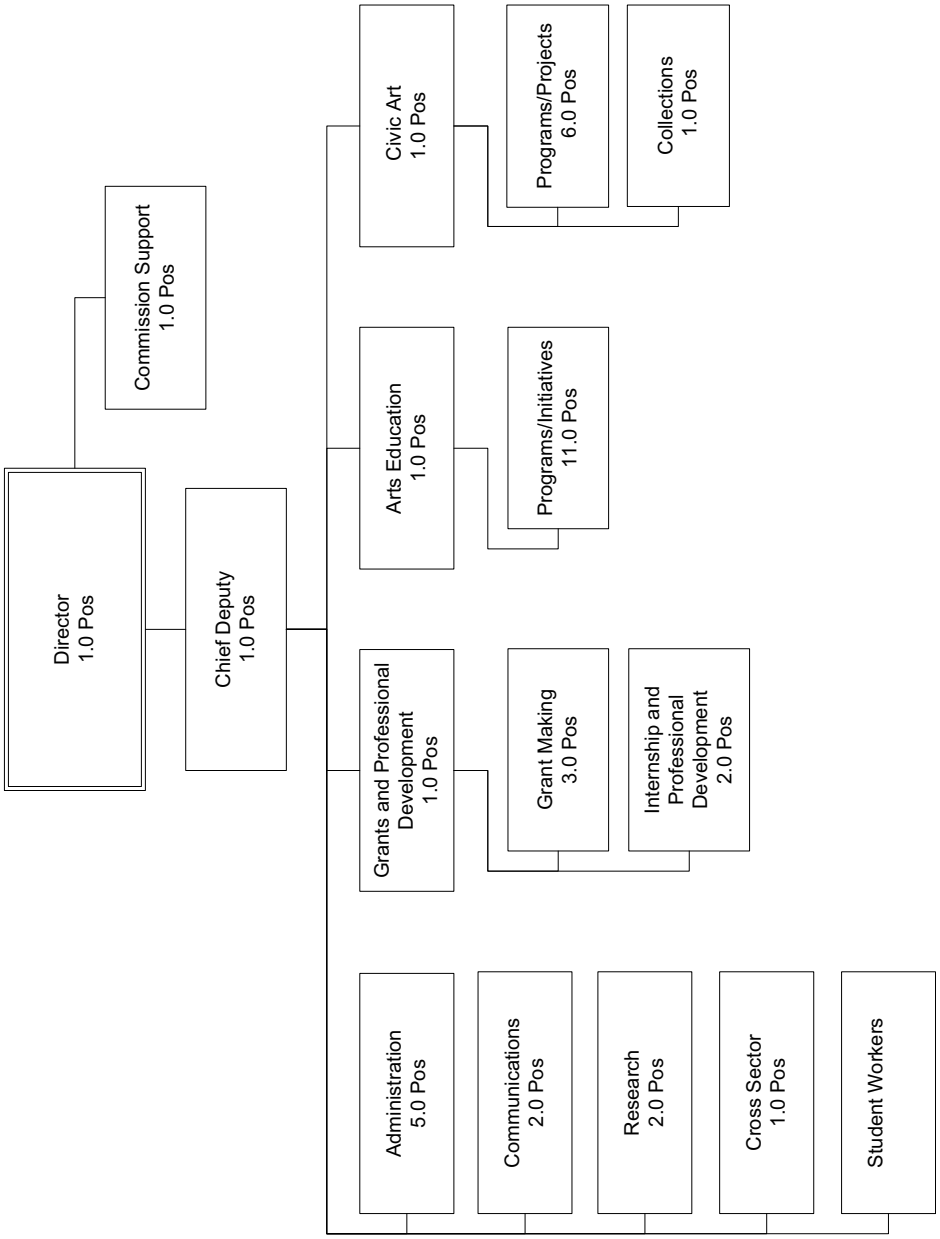
Oversees strategic planning, budgeting, finance, human resources, IT, marketing and communications, and research and evaluation, along with support to the Arts Commissioners appointed by the Board. Also manages the Creative Strategist Artist-in-Residence program which embeds artists, arts administrators, and other creative workers in County departments to develop innovative solutions to social challenges.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	20,952,000	91,000	7,135,000	13,726,000	39.0

DEPARTMENT OF ARTS AND CULTURE

Kristin Sakoda, Executive Director

FY 2021-22 Recommended Budget Positions = 39.0



Assessor

Jeffrey Prang, Assessor

Assessor Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 82,814,300.82	$ 75,999,000	$ 75,271,000	$ 78,894,000	$ 78,894,000	$ 3,623,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 161,937,727.17	$ 172,263,000	$ 179,312,000	$ 187,207,000	$ 183,207,000	$ 3,895,000
SERVICES & SUPPLIES	72,551,163.90	63,620,000	62,920,000	42,560,000	33,160,000	(29,760,000)
OTHER CHARGES	1,637,369.16	1,326,000	1,326,000	1,323,000	1,323,000	(3,000)
CAPITAL ASSETS - EQUIPMENT	127,051.79	105,000	55,000	0	0	(55,000)
OTHER FINANCING USES	600,000.00	0	0	0	0	0
GROSS TOTAL	$ 236,853,312.02	$ 237,314,000	$ 243,613,000	$ 231,090,000	$ 217,690,000	$ (25,923,000)
INTRAFUND TRANSFERS	(115,510.78)	(248,000)	(18,000)	(18,000)	(18,000)	0
NET TOTAL	$ 236,737,801.24	$ 237,066,000	$ 243,595,000	$ 231,072,000	$ 217,672,000	$ (25,923,000)
NET COUNTY COST	$ 153,923,500.42	$ 161,067,000	$ 168,324,000	$ 152,178,000	$ 138,778,000	$ (29,546,000)
BUDGETED POSITIONS	1,398.0	1,385.0	1,385.0	1,382.0	1,382.0	(3.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

To produce an accurate and timely assessment roll while delivering exceptional service to the public.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net decrease in NCC of $29.5 million primarily due to the removal of prior-year funding that was provided on a one-time basis for the Assessor Modernization Project (AMP), overtime, and legal services. The Recommended Budget also includes funding for Board-approved increases in salaries and health insurance subsidies, retirement costs, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits. The Recommended Budget also reflects the addition of 10.0 Appraiser's Assistant positions to support the Board's initiative to create educational opportunities and career pathways with local community colleges, fully offset by the deletion of 7.0 Intermediate Clerk and 6.0 Senior Clerk positions and an increase in SB 2557 revenue for a net decrease of 3.0 positions.

Critical/Strategic Planning Initiatives

The Assessor's Office has developed a five-year strategic plan to:

- Introduce evidence-based operational efficiencies to improve work activities and public services;
- Increase the use of social media and the Internet to disseminate critical service messages to the public about Assessor programs and operations;
- Initiate the fifth phase of development of AMP while partnering with County stakeholders and tax system departments;
- Recruit, train, and develop staff through enhanced training and development programs to increase operational effectiveness; and
- Improve communications to comprehensively address IT, financial, and human resources initiatives throughout the Department.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**243,613,000**	**18,000**	**75,271,000**	**168,324,000**	**1,385.0**
New/Expanded Programs					
1. Educational Opportunities and Career Pathways: Reflects an increase of 10.0 Appraiser's Assistant positions to support the Board's initiative to create educational opportunities and career pathways with local community colleges, fully offset by the deletion of 7.0 Intermediate Clerk and 6.0 Senior Clerk positions, and an increase in SB 2557 revenue.	275,000	--	275,000	--	(3.0)
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,063,000	--	644,000	1,419,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	3,433,000	--	1,071,000	2,362,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	793,000	--	303,000	490,000	--
4. Unavoidable Costs: Reflects changes in long-term disability costs due to anticipated benefit increases and medical cost trends.	96,000	--	96,000	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for AMP, overtime, and legal services.	(33,815,000)	--	--	(33,815,000)	--
6. Ministerial Adjustments: Reflects an adjustment in employee benefits and revenue based on historical and anticipated trends.	1,235,000	--	1,235,000	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(3,000)	--	(1,000)	(2,000)	--
Total Changes	**(25,923,000)**	**0**	**3,623,000**	**(29,546,000)**	**(3.0)**
2021-22 Recommended Budget	**217,690,000**	**18,000**	**78,894,000**	**138,778,000**	**1,382.0**

Critical and Unmet Needs

The Department's unmet needs include funding for: 1) $4.0 million for overtime; 2) $3.0 million for legal services; 3) $2.0 million for laptops; 4) $1.2 million for ownership deed processing; 5) $1.0 million for AMP system upgrades to comply with Proposition 19; 6) $1.0 million for COVID-19 preventative measures; 7) $0.7 million for building proprietorship cost increases; and 8) $0.5 million for map preservation.

ASSESSOR BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 80,322,393.48	$ 72,789,000	$ 72,788,000	$ 76,411,000	$ 76,411,000	$ 3,623,000
AUDITING AND ACCOUNTING FEES	11,306.00	6,000	6,000	6,000	6,000	0
CHARGES FOR SERVICES - OTHER	2,762.09	1,000	2,000	2,000	2,000	0
COURT FEES & COSTS	760.00	1,000	1,000	1,000	1,000	0
FEDERAL - COVID-19	867,015.01	972,000	0	0	0	0
FORFEITURES & PENALTIES	1,347,139.01	1,969,000	1,969,000	1,969,000	1,969,000	0
MISCELLANEOUS	176,184.55	175,000	340,000	340,000	340,000	0
OTHER SALES	50,542.05	53,000	84,000	84,000	84,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	29,894.76	30,000	80,000	80,000	80,000	0
RECORDING FEES	509.00	1,000	1,000	1,000	1,000	0
SALE OF CAPITAL ASSETS	5,794.87	2,000	0	0	0	0
TOTAL REVENUE	$ 82,814,300.82	$ 75,999,000	$ 75,271,000	$ 78,894,000	$ 78,894,000	$ 3,623,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 99,590,361.87	$ 105,560,000	$ 113,093,000	$ 114,893,000	$ 110,893,000	$ (2,200,000)
CAFETERIA BENEFIT PLANS	23,701,448.31	24,982,000	24,754,000	25,301,000	25,301,000	547,000
COUNTY EMPLOYEE RETIREMENT	18,724,455.81	21,110,000	20,720,000	24,419,000	24,419,000	3,699,000
DENTAL INSURANCE	471,961.89	505,000	471,000	468,000	468,000	(3,000)
DEPENDENT CARE SPENDING ACCOUNTS	128,853.00	119,000	163,000	163,000	163,000	0
DISABILITY BENEFITS	1,066,055.66	1,071,000	896,000	995,000	995,000	99,000
FICA (OASDI)	1,474,378.05	1,468,000	1,481,000	1,516,000	1,516,000	35,000
HEALTH INSURANCE	970,787.64	901,000	938,000	1,240,000	1,240,000	302,000
LIFE INSURANCE	200,027.14	219,000	186,000	187,000	187,000	1,000
OTHER EMPLOYEE BENEFITS	6,815.50	6,000	0	0	0	0
RETIREE HEALTH INSURANCE	11,447,627.00	12,668,000	12,907,000	13,700,000	13,700,000	793,000
SAVINGS PLAN	356,413.24	0	0	0	0	0
THRIFT PLAN (HORIZONS)	3,105,703.79	2,973,000	2,930,000	3,552,000	3,552,000	622,000
UNEMPLOYMENT INSURANCE	11,306.00	21,000	28,000	28,000	28,000	0
WORKERS' COMPENSATION	681,532.27	660,000	745,000	745,000	745,000	0
TOTAL S & E B	161,937,727.17	172,263,000	179,312,000	187,207,000	183,207,000	3,895,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,701,377.03	1,978,000	1,773,000	1,349,000	1,349,000	(424,000)
CLOTHING & PERSONAL SUPPLIES	109.50	0	0	0	0	0
COMMUNICATIONS	62,134.82	58,000	26,000	26,000	26,000	0
COMPUTING-MAINFRAME	2,046,187.00	2,395,000	2,324,000	1,524,000	1,524,000	(800,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	12,200,942.78	11,453,000	11,799,000	11,801,000	10,601,000	(1,198,000)
COMPUTING-PERSONAL	824,003.50	1,219,000	1,348,000	2,848,000	848,000	(500,000)
HOUSEHOLD EXPENSE	26,925.20	409,000	2,000	252,000	2,000	0
INFORMATION TECHNOLOGY SERVICES	36,654,161.63	27,106,000	27,010,000	4,272,000	3,272,000	(23,738,000)
INSURANCE	384,921.76	395,000	395,000	395,000	395,000	0
MAINTENANCE - EQUIPMENT	292,895.13	293,000	145,000	145,000	145,000	0
MAINTENANCE-BUILDINGS & IMPRV	5,809,955.63	5,679,000	4,939,000	6,289,000	4,939,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	2,367.11	0	0	0	0	0

ASSESSOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	13,410.00	14,000	3,000	3,000	3,000	0
MISCELLANEOUS EXPENSE	7,314.93	4,000	0	0	0	0
OFFICE EXPENSE	1,273,813.46	433,000	423,000	523,000	423,000	0
PROFESSIONAL SERVICES	2,348,312.59	3,070,000	3,524,000	4,024,000	524,000	(3,000,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	2,393,735.49	2,657,000	2,061,000	2,061,000	2,061,000	0
RENTS & LEASES - EQUIPMENT	3,374.08	2,000	0	0	0	0
SMALL TOOLS & MINOR EQUIPMENT	4,631.85	6,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	46,122.80	18,000	18,000	18,000	18,000	0
TECHNICAL SERVICES	473,493.28	364,000	347,000	347,000	347,000	0
TELECOMMUNICATIONS	2,343,793.27	2,619,000	2,562,000	2,462,000	2,462,000	(100,000)
TRAINING	187,106.63	35,000	35,000	35,000	35,000	0
TRANSPORTATION AND TRAVEL	1,026,265.80	502,000	1,312,000	1,312,000	1,312,000	0
UTILITIES	2,423,808.63	2,911,000	2,874,000	2,874,000	2,874,000	0
TOTAL S & S	72,551,163.90	63,620,000	62,920,000	42,560,000	33,160,000	(29,760,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	72,000	72,000	72,000	72,000	0
JUDGMENTS & DAMAGES	432,663.36	82,000	70,000	70,000	70,000	0
RETIREMENT OF OTHER LONG TERM DEBT	1,202,934.08	1,167,000	1,179,000	1,176,000	1,176,000	(3,000)
TAXES & ASSESSMENTS	1,771.72	5,000	5,000	5,000	5,000	0
TOTAL OTH CHARGES	1,637,369.16	1,326,000	1,326,000	1,323,000	1,323,000	(3,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	105,000	55,000	0	0	(55,000)
VEHICLES & TRANSPORTATION EQUIPMENT	127,051.79	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	127,051.79	105,000	55,000	0	0	(55,000)
TOTAL CAPITAL ASSETS	127,051.79	105,000	55,000	0	0	(55,000)
OTHER FINANCING USES						
TRANSFERS OUT	600,000.00	0	0	0	0	0
TOTAL OTH FIN USES	600,000.00	0	0	0	0	0
GROSS TOTAL	$ 236,853,312.02	$ 237,314,000	$ 243,613,000	$ 231,090,000	$ 217,690,000	$ (25,923,000)
INTRAFUND TRANSFERS	(115,510.78)	(248,000)	(18,000)	(18,000)	(18,000)	0
NET TOTAL	$ 236,737,801.24	$ 237,066,000	$ 243,595,000	$ 231,072,000	$ 217,672,000	$ (25,923,000)
NET COUNTY COST	$ 153,923,500.42	$ 161,067,000	$ 168,324,000	$ 152,178,000	$ 138,778,000	$ (29,546,000)
BUDGETED POSITIONS	1,398.0	1,385.0	1,385.0	1,382.0	1,382.0	(3.0)

Departmental Program Summary

1. Appraisals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	115,548,000	10,000	43,598,000	71,940,000	755.0
Less Administration	--	--	--	--	--
Net Program Costs	115,548,000	10,000	43,598,000	71,940,000	755.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

Appraise real estate properties that either undergo a change of ownership, are subject to new construction, or are impacted by a change in market conditions, as well as appraise business personal property. This includes over 2.3 million parcels throughout the County and over 300,000 business properties that together total a revenue producing assessment value of slightly over $1.7 trillion. This program also provides public services through the Assessor's district offices, which handle approximately 160,000 telephone calls a year and assist nearly 60,000 taxpayers in person.

2. Roll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	58,647,000	6,000	21,824,000	36,817,000	230.0
Less Administration	--	--	--	--	--
Net Program Costs	58,647,000	6,000	21,824,000	36,817,000	230.0

Authority: Mandated program - Article XIII of the State Constitution and the California Revenue and Taxation Code.

Update property ownership information, provide public services, and process new construction permits and exemption claims. This program is also responsible for appraisal standards and procedures, assessment appeals, special investigations, and providing appraisal expertise to the AMP.

3. IT

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,197,000	1,000	5,284,000	17,912,000	146.0
Less Administration	--	--	--	--	--
Net Program Costs	23,197,000	1,000	5,284,000	17,912,000	146.0

Authority: Non-mandated, discretionary program.

Develop and support the Assessor's automated systems. IT is composed of a highly technical group of analysts, programmers, and production operation specialists who create and manage new production systems in a multi-platform and multi-discipline environment. Key activities include developing a replacement system for the antiquated annual tax roll, facilitating solutions in response to tax law changes and business requirements, and initiating process improvements, while supporting customers within and outside of the Assessor's Office. This program supports the Assessor's multi-departmental property tax websites which provided information on assessments, taxation, and appeals to over 9.9 million visitors in 2020.

4. Administration

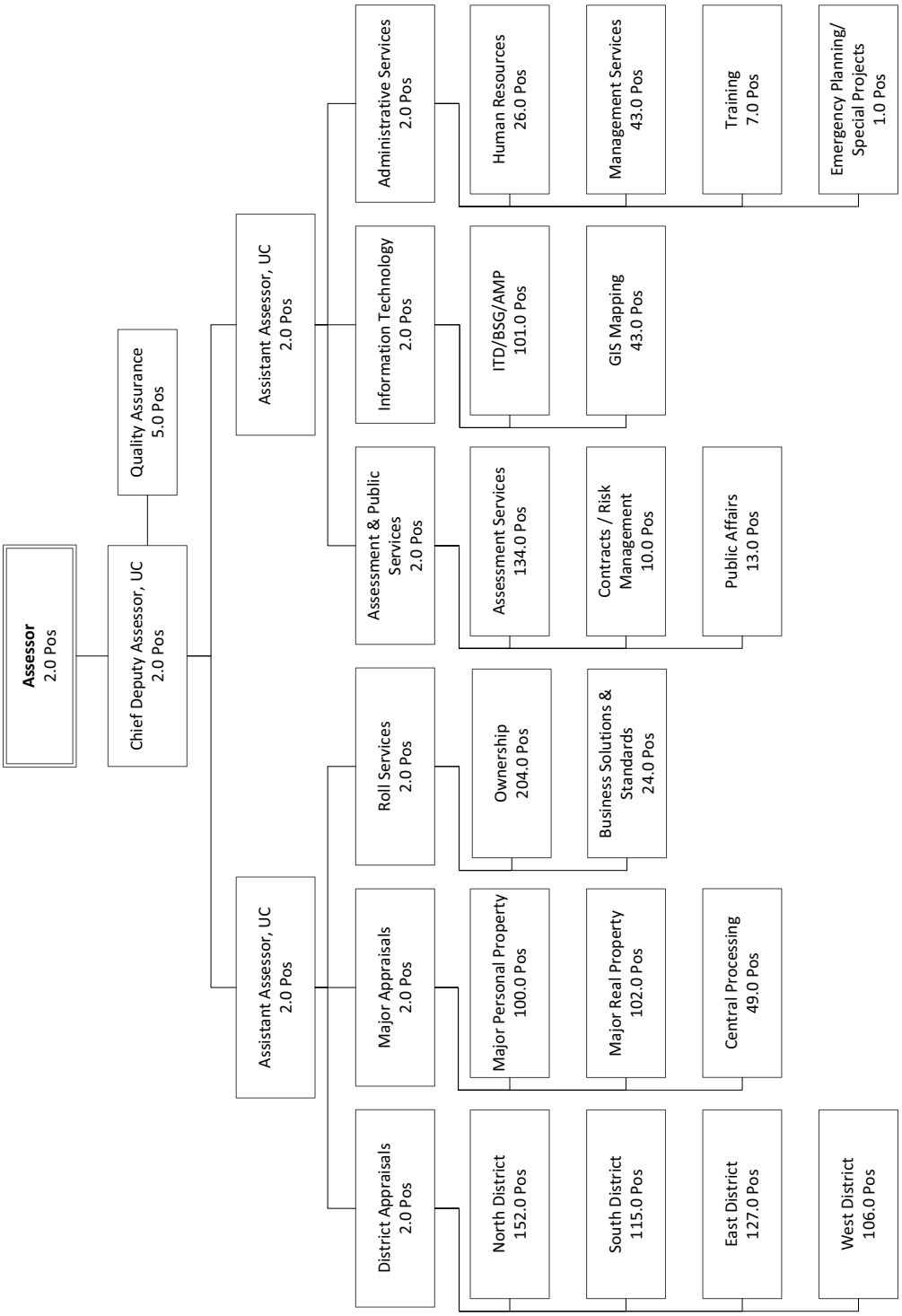
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,298,000	1,000	8,188,000	12,109,000	251.0
Less Administration	--	--	--	--	--
Net Program Costs	20,298,000	1,000	8,188,000	12,109,000	251.0

Authority: Non-mandated, discretionary program.

Provide executive oversight and administrative support to the Department through the executive office, which provides leadership and direction, and accounting, budgeting, purchasing, contracting, and risk management, emergency planning, public services, facilities, human resources, legal services, materials management, public affairs, quality assurance, reprographics, and training. The program is also responsible for processing exemption claims.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	217,690,000	18,000	78,894,000	138,778,000	1,382.0

OFFICE OF THE ASSESSOR
Jeffrey Prang, Assessor
FY 2021-22 Recommended Budget Positions = 1,382.0



Auditor-Controller

Arlene Barrera, Auditor-Controller

Auditor-Controller Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 24,571,266.89	$ 24,851,000	$ 24,364,000	$ 25,421,000	$ 25,421,000	$ 1,057,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 85,539,800.49	$ 86,650,000	$ 95,218,000	$ 99,536,000	$ 98,054,000	$ 2,836,000
SERVICES & SUPPLIES	13,143,738.80	16,131,000	17,649,000	65,943,000	15,943,000	(1,706,000)
OTHER CHARGES	217,364.66	551,000	605,000	279,000	279,000	(326,000)
CAPITAL ASSETS - EQUIPMENT	62,664.70	23,000	0	0	0	0
GROSS TOTAL	$ 98,963,568.65	$ 103,355,000	$ 113,472,000	$ 165,758,000	$ 114,276,000	$ 804,000
INTRAFUND TRANSFERS	(50,171,231.43)	(50,964,000)	(60,892,000)	(62,119,000)	(62,119,000)	(1,227,000)
NET TOTAL	$ 48,792,337.22	$ 52,391,000	$ 52,580,000	$ 103,639,000	$ 52,157,000	$ (423,000)
NET COUNTY COST	$ 24,221,070.33	$ 27,540,000	$ 28,216,000	$ 78,218,000	$ 26,736,000	$ (1,480,000)
BUDGETED POSITIONS	634.0	627.0	627.0	633.0	627.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller provides the County with financial leadership and expert advice on a wide range of fiscal matters, and advocates for financial integrity and accountability in County business practices. Responsibilities include statutory duties outlined in Sections 26880 and 26900 of the California Government Code; establishing County fiscal and internal control policies and procedures; operating eCAPS and eHR, the County's integrated accounting, disbursing, procurement, purchasing, time collection, and payroll systems; administering the countywide payroll; conducting audits and fraud investigations of departments, employees, and contractors; responding to requests by the Board for special reviews, investigations, and analyses; providing fiscal, payroll, and procurement services for 18 client departments in a shared services environment; monitoring social services contracts; performing mandated property tax functions, including extending property tax rolls, apportioning property tax allocations to taxing entities (including successor agencies) and issuing property tax refunds due to property value reductions; disbursing warrants to vendors, judgment recipients, and claimants; and providing system development and support to a variety of countywide financial systems. In addition, the Auditor-Controller provides the State and other agencies with mandated reports including the Comprehensive Annual Financial Report.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $1.5 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for the Sheriff's Men's Central Jail (MCJ) staffing analysis, settlement costs, training, and repairs. The Recommended Budget also includes Board-approved increases in salaries and health insurance subsidies, as well as the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.

Critical/Strategic Planning Initiatives

The Auditor-Controller advocates for fiscal responsibility and service excellence through various initiatives, including:

- Ensuring public trust in County government by implementing the Board-approved annual audit plan and conducting investigations of fraud and malfeasance;
- Working on compliance audits and enhancing service delivery by ensuring that such services can be provided in a manner consistent with government and accounting industry standards and best practices for audit independence;

- Reinforcing countywide IT security by conducting annual risk assessments, periodically seeking best practices to improve these assessments, and performing a risk-based program of audits of departments' application systems and IT security policy compliance;
- Improving the fiscal accountability of social services contractors by resolving issues related to federal recovery of questioned costs, ensuring auditor access to contractor records, educating contractors on guidelines, and continuing to enhance the Contractor's Manual to ensure compliance with contract terms and conditions;
- Implementing a Board mandate that requires all new, renewed, and materially modified County contracts and agreements to include language stipulating the County's policy to issue payments to contractors, vendors, and other payees electronically. The default form of payment shall be electronic funds transfer or direct deposit, or in the most appropriate, efficient, secure, and timely form of payment as determined by the Auditor-Controller;
- Continuing to work with the Assessor and Treasurer and Tax Collector to explore options for development of an integrated, enterprise property tax system to replace aging, obsolete, and inefficient legacy applications that require high levels of staff and technical support;
- Enhancing and updating eCAPS and the Advantage eHR suite of applications to centralize, consolidate, and fully utilize the County's financial management, reporting, human resources, and talent management functions;
- Continuing enhancements to the Contract Budgeting Module to improve contract data integrity, capturing essential informational data on all County contracts, with the ability to respond to inquiries, and deploy analytic capabilities;
- Expanding the use and delivery of data and analytics to improve business operations, strengthen fiscal controls, and make more management information available for decisions; and
- Promoting succession planning at high managerial levels by assessing leadership skills of key managers, developing training curriculum that targets core leadership competencies, and making opportunities available for learning.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**113,472,000**	**60,892,000**	**24,364,000**	**28,216,000**	**627.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,357,000	723,000	291,000	343,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,243,000	667,000	267,000	309,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	342,000	185,000	75,000	82,000	--
4. Unavoidable Costs: Reflects a decrease in workers' compensation and long-term disability costs based on historical trends.	(106,000)	(76,000)	(30,000)	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Sheriff's MCJ staffing analysis ($1.8 million), settlement costs ($0.3 million), training ($45,000), renovation costs ($49,000), and air duct cleaning ($29,000).	(2,214,000)	--	--	(2,214,000)	--
6. Ministerial Adjustments: Reflects an alignment of expenditures and billings for services based on historical and anticipated trends.	183,000	(271,000)	454,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(1,000)	(1,000)	--	--	--
Total Changes	**804,000**	**1,227,000**	**1,057,000**	**(1,480,000)**	**0.0**
2021-22 Recommended Budget	**114,276,000**	**62,119,000**	**25,421,000**	**26,736,000**	**627.0**

Critical and Unmet Needs

The Department's unmet needs include funding: 1) to restore 6.0 audit positions to increase cyclical audits of General Fund departments, and 2) for replacement of the Integrated Legacy Property Tax System.

AUDITOR-CONTROLLER BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 9,703,467.48	$ 10,085,000	$ 8,753,000	$ 9,031,000	$ 9,031,000	$ 278,000
AUDITING AND ACCOUNTING FEES	10,585,081.17	11,731,000	12,652,000	12,942,000	12,942,000	290,000
CHARGES FOR SERVICES - OTHER	158,753.96	108,000	93,000	486,000	486,000	393,000
CIVIL PROCESS SERVICES	96,929.00	83,000	120,000	105,000	105,000	(15,000)
COURT FEES & COSTS	6.00	0	0	0	0	0
FEDERAL - COVID-19	1,562,875.59	0	0	0	0	0
FEDERAL AID - MENTAL HEALTH	296,484.85	315,000	305,000	330,000	330,000	25,000
INTEGRATED APPLICATIONS	1,898,393.50	2,069,000	2,116,000	2,197,000	2,197,000	81,000
MISCELLANEOUS	92,352.35	264,000	105,000	105,000	105,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	176,922.99	196,000	220,000	225,000	225,000	5,000
TOTAL REVENUE	$ 24,571,266.89	$ 24,851,000	$ 24,364,000	$ 25,421,000	$ 25,421,000	$ 1,057,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 51,998,322.67	$ 53,666,000	$ 60,383,000	$ 62,920,000	$ 61,438,000	$ 1,055,000
CAFETERIA BENEFIT PLANS	9,812,590.32	10,386,000	11,341,000	11,491,000	11,491,000	150,000
COUNTY EMPLOYEE RETIREMENT	10,214,800.60	11,432,000	11,444,000	12,687,000	12,687,000	1,243,000
DENTAL INSURANCE	225,728.23	223,000	215,000	215,000	215,000	0
DEPENDENT CARE SPENDING ACCOUNTS	53,544.51	54,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	617,104.32	193,000	183,000	159,000	159,000	(24,000)
FICA (OASDI)	772,774.46	782,000	801,000	821,000	821,000	20,000
HEALTH INSURANCE	3,199,185.13	3,315,000	3,975,000	4,094,000	4,094,000	119,000
LIFE INSURANCE	167,698.47	47,000	52,000	55,000	55,000	3,000
OTHER EMPLOYEE BENEFITS	9,272.00	7,000	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	5,237,192.00	5,742,000	5,893,000	6,235,000	6,235,000	342,000
SAVINGS PLAN	1,392,264.37	0	0	0	0	0
THRIFT PLAN (HORIZONS)	1,501,792.99	410,000	407,000	417,000	417,000	10,000
UNEMPLOYMENT INSURANCE	17,272.00	64,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	320,258.42	329,000	411,000	329,000	329,000	(82,000)
TOTAL S & E B	85,539,800.49	86,650,000	95,218,000	99,536,000	98,054,000	2,836,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,264,006.53	1,157,000	1,552,000	1,759,000	1,759,000	207,000
CLOTHING & PERSONAL SUPPLIES	386.47	1,000	0	0	0	0
COMMUNICATIONS	23,505.88	33,000	25,000	35,000	35,000	10,000
COMPUTING-MAINFRAME	953,717.76	1,126,000	1,550,000	1,340,000	1,340,000	(210,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	534,614.32	582,000	627,000	603,000	603,000	(24,000)
COMPUTING-PERSONAL	43,859.00	312,000	101,000	180,000	180,000	79,000
HOUSEHOLD EXPENSE	83.59	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	3,324,301.65	3,578,000	3,166,000	3,870,000	3,870,000	704,000
INSURANCE	173,947.08	100,000	100,000	125,000	125,000	25,000
MAINTENANCE - EQUIPMENT	35,170.82	52,000	40,000	52,000	52,000	12,000
MAINTENANCE-BUILDINGS & IMPRV	1,725,033.93	1,901,000	1,914,000	1,869,000	1,869,000	(45,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	6,729.25	0	0	0	0	0
MEMBERSHIPS	22,183.17	30,000	17,000	33,000	33,000	16,000

AUDITOR-CONTROLLER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	1,976.99	1,000	48,000	48,000	48,000	0
OFFICE EXPENSE	1,089,355.86	1,170,000	1,076,000	1,018,000	1,018,000	(58,000)
PROFESSIONAL SERVICES	361,695.31	2,737,000	4,000,000	51,752,000	1,752,000	(2,248,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,581,152.73	1,249,000	1,155,000	1,142,000	1,142,000	(13,000)
RENTS & LEASES - EQUIPMENT	98,400.48	90,000	132,000	125,000	125,000	(7,000)
SMALL TOOLS & MINOR EQUIPMENT	511.00	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	8,265.96	8,000	8,000	8,000	8,000	0
TECHNICAL SERVICES	158,420.31	147,000	140,000	151,000	151,000	11,000
TELECOMMUNICATIONS	780,592.97	929,000	762,000	794,000	794,000	32,000
TRAINING	75,296.62	192,000	192,000	147,000	147,000	(45,000)
TRANSPORTATION AND TRAVEL	71,788.07	36,000	94,000	82,000	82,000	(12,000)
UTILITIES	808,743.05	700,000	950,000	810,000	810,000	(140,000)
TOTAL S & S	13,143,738.80	16,131,000	17,649,000	65,943,000	15,943,000	(1,706,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	29,000	29,000	29,000	29,000	0
JUDGMENTS & DAMAGES	21,038.44	325,000	378,000	52,000	52,000	(326,000)
RETIREMENT OF OTHER LONG TERM DEBT	195,620.00	197,000	198,000	198,000	198,000	0
TAXES & ASSESSMENTS	706.22	0	0	0	0	0
TOTAL OTH CHARGES	217,364.66	551,000	605,000	279,000	279,000	(326,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	62,664.70	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	23,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	62,664.70	23,000	0	0	0	0
TOTAL CAPITAL ASSETS	62,664.70	23,000	0	0	0	0
GROSS TOTAL	$ 98,963,568.65	$ 103,355,000	$ 113,472,000	$ 165,758,000	$ 114,276,000	$ 804,000
INTRAFUND TRANSFERS	(50,171,231.43)	(50,964,000)	(60,892,000)	(62,119,000)	(62,119,000)	(1,227,000)
NET TOTAL	$ 48,792,337.22	$ 52,391,000	$ 52,580,000	$ 103,639,000	$ 52,157,000	$ (423,000)
NET COUNTY COST	$ 24,221,070.33	$ 27,540,000	$ 28,216,000	$ 78,218,000	$ 26,736,000	$ (1,480,000)
BUDGETED POSITIONS	634.0	627.0	627.0	633.0	627.0	0.0

Departmental Program Summary

1. Accounting and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,646,000	3,864,000	2,009,000	6,773,000	76.0
Less Administration	--	--	--	--	--
Net Program Costs	12,646,000	3,864,000	2,009,000	6,773,000	76.0

Authority: Mandated program – United States Code Title 26; Federal Uniform Guidance; 2 Code of Federal Regulations 200; State Constitution, Section 24, Article 13; California Government Code (various titles); California Education Codes 41760.2 and 84207; California Revenue and Taxation Code 4653; and County Code Chapter 5.02.

Maintains control over the County's accounting and budget functions, including enforcing budgetary controls over budget units; monitors and reports the County's cash position; prepares legally-required financial reports; prepares the Countywide Cost Allocation Plan; allocates interest among treasury pool participants; and per legal agreement, serves as controller for Joint Powers Authorities and nonprofit corporations. Also provides procedural and technical guidance on various financial matters such as general accounting, cost accounting, and capital assets accounting. Comprehensive financial reporting is prepared relative to the Board's directives, legal mandates, and compliance with Generally Accepted Accounting Principles.

2. Auditing and Reporting

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,320,000	8,836,000	1,802,000	682,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	11,320,000	8,836,000	1,802,000	682,000	60.0

Authority: Mandated program – California Government Code Sections 25250, 25252.6, 26909, 26923, 29321.1; California Welfare and Institutions Code 275; California Revenue and Taxation Code 4108.5; and County Code Chapters 2.10 and 16.62.

Performs financial, compliance, management, and performance audits; oversees contracts for audit services for all County departments; and responds immediately to all Board special requests for investigations or audits.

3. Countywide Contract Monitoring

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,214,000	10,425,000	134,000	(345,000)	55.0
Less Administration	--	--	--	--	--
Net Program Costs	10,214,000	10,425,000	134,000	(345,000)	55.0

Authority: Non-mandated, discretionary program.

Monitors County contractors in six social and health services departments. Also provides training and other technical support to these departments' contract monitoring operations.

4. Countywide Disbursements Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,630,000	5,565,000	434,000	2,631,000	54.0
Less Administration	--	--	--	--	--
Net Program Costs	8,630,000	5,565,000	434,000	2,631,000	54.0

Authority: Mandated program – California Government Code Sections 911, 6001, 5.40, 5.42, 26390, 29741-29742, 29800-29803, 29806, and 29850-29853; California Welfare and Institutions Code Section 15000; and County Code Chapters 2.10 and 4.08.020.

Issues (mails) payments on behalf of all County departments and certain special districts. Also responsible for retaining supporting payment records (e.g., warrant registers, negotiated warrants, etc.) to support expenditure information.

5. Countywide Payroll Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,760,000	6,032,000	1,224,000	(1,496,000)	36.0
Less Administration	--	--	--	--	--
Net Program Costs	5,760,000	6,032,000	1,224,000	(1,496,000)	36.0

Authority: Mandated program – United States Government Code Title 26; California Government Code Sections 11550-11563, 28101-28160, 30051-30056, and 30061; and County Code Titles 5 and 6, and Title 2, Section 2.10.020.

Prepares and accounts for the County employee payroll and related employee benefits. Also responsible for implementing pay practices negotiated with bargaining units, withholding both mandatory and voluntary deductions, and withholding earnings payable to various creditors and agencies for garnishments, federal and State tax levies, and child support.

6. Office of County Investigations (OCI) and Ombudsperson for Youth in Short-Term Residential Therapeutic Programs (STRTPs)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,339,000	5,240,000	1,012,000	87,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	6,339,000	5,240,000	1,012,000	87,000	30.0

OCI

Authority: Mandated program – United States Federal Sentencing Guidelines Section 8B2.1(b)(5); California Penal Code Section 830.13; County Code Chapter 2.10; and Board Policy 9.040.

Conducts criminal and administrative investigations of alleged fraud and misconduct committed by County employees, contractors, and vendors. OCI responds immediately to all Board special requests for investigations, and investigates and reports on allegations of fraud reported to the County Fraud Hotline or referred by other sources. In addition, OCI provides countywide consulting services, policy development, training, and fraud monitoring and prevention services.

Ombudsperson for Youth in STRTPs

Authority: Non-mandated, discretionary program.

Serves as an advocate and problem solver for youth placed in STRTPs and group homes who believe that their personal rights have been violated. The Ombudsperson is independent from the agencies that place youth in homes. Youth are encouraged to contact the Ombudsperson, via the helpline e-mail, or in person during outreach visits, to investigate issues that are raised and provide assistance in resolving problems.

7. Shared Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,066,000	3,808,000	--	7,258,000	95.0
Less Administration	--	--	--	--	--
Net Program Costs	11,066,000	3,808,000	--	7,258,000	95.0

Authority: Non-mandated, discretionary program.

Provides a consolidated business processing center for accounts payable, accounts receivable, grants accounting, procurement, and payroll functions, and delivers optimum service in a cost effective, high-quality manner enhancing overall organizational effectiveness. These services are currently provided to 18 County departments.

8. Systems Programs (Countywide IT Development and Maintenance and IT Network and Personal Computer Support Services (ITS))

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	22,047,000	17,522,000	3,941,000	584,000	102.0
Less Administration	--	--	--	--	--
Net Program Costs	22,047,000	17,522,000	3,941,000	584,000	102.0

Countywide IT Development and Maintenance Program

Authority: Non-mandated, discretionary program.

Provides support for separately reported mandated programs (i.e., accounting and reporting, property tax, countywide payroll, and disbursements programs). Also develops, implements, and maintains automated systems that support operations of the Department and provide business services for all other departments through countywide programs including eCAPS, eHR, Community Redevelopment Agency System, Secured Tax Roll System, and property tax systems.

ITS

Authority: Non-mandated, discretionary program.

Develops, installs, and maintains the departmental network of servers and desktop computers; monitors network connectivity; implements and maintains various software applications relating to messaging and office productivity; implements backup and disaster recovery procedures to ensure business continuity; implements security features mandated by the Chief Information Security Officer; and supports the Administration program. Its many functions support the performance of both mandated and non-mandated programs.

9. Property Tax

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,628,000	356,000	14,660,000	2,612,000	86.0
Less Administration	--	--	--	--	--
Net Program Costs	17,628,000	356,000	14,660,000	2,612,000	86.0

Authority: Mandated program – State Controller OMB 87; California Government Code Sections 30051-30056 and 30067; California Revenue and Taxation Code Sections 75, 1647-49, 4655, 4658, 5102 and 5452-5454; and California Health and Safety Code Division 24.

Determines property tax allocations, distributes and accounts for property taxes collected, and issues overpayment refunds to taxpayers. Throughout the year, additions and changes to the tax roll are processed which result in new or corrected tax bills or refunds. After taxes are collected, they are apportioned and distributed to nearly 2,300 local agencies (one percent general tax levy, debt service, and direct assessment accounts) including the County, cities, school districts, education revenue augmentation fund, special districts, and successor agencies.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,626,000	471,000	205,000	7,950,000	33.0
Less Administration	--	--	--	--	--
Net Program Costs	8,626,000	471,000	205,000	7,950,000	33.0

Authority: Non-mandated, discretionary program.

Provides executive oversight and administrative support to the operations of the Department. It includes the executive office and support staff, departmental budgeting, accounting, personnel and payroll, training and recruiting, emergency planning, procurement, strategic planning, master agreement functions, facilities management, and special projects.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	114,276,000	62,119,000	25,421,000	26,736,000	627.0

Auditor-Controller - Integrated Applications Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,362,000.00	$ 6,528,000	$ 6,528,000	$ 6,603,000	$ 6,603,000	$ 75,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 49,301,684.29	$ 52,280,000	$ 52,817,000	$ 67,117,000	$ 52,117,000	$ (700,000)
CAPITAL ASSETS - EQUIPMENT	37,737.97	0	0	0	0	0
GROSS TOTAL	$ 49,339,422.26	$ 52,280,000	$ 52,817,000	$ 67,117,000	$ 52,117,000	$ (700,000)
INTRAFUND TRANSFERS	(29,993,792.04)	(30,828,000)	(30,818,000)	(31,203,000)	(31,203,000)	(385,000)
NET TOTAL	$ 19,345,630.22	$ 21,452,000	$ 21,999,000	$ 35,914,000	$ 20,914,000	$ (1,085,000)
NET COUNTY COST	$ 12,983,630.22	$ 14,924,000	$ 15,471,000	$ 29,311,000	$ 14,311,000	$ (1,160,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The Auditor-Controller – Integrated Applications budget unit includes the costs associated with the development and operation of enterprise applications. The current budget reflects funding for costs associated with the eCAPS/eHR Project, enterprise licenses, and other enterprise applications. eCAPS is the County's integrated financial application that includes accounting, budget, disbursement, procurement, inventory, vendor self-service, contracts, contract management, debt management, grant lifecycle management, and cost accounting. eHR is the integration of countywide human resources applications for payroll, timekeeping, personnel administration, position control, recruitment, mileage reimbursement, manager self-service, talent management, and other functions. In the future, other major County enterprise applications may be included in this budget unit.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net decrease in NCC of $1.2 million primarily due to the removal of prior-year funding that was provided on a one-time basis for IT projects, and contract development and maintenance costs associated with the enterprise systems. The Recommended Budget also includes one-time funding for eCAPS deliverables and adjustments for enterprise system maintenance costs.

Critical/Strategic Planning Initiatives

The Auditor-Controller through the eCAPS Advisory Committee advocates for operational efficiencies, compliance with regulatory requirements, and alignment with industry standards through various initiatives, including:

- Expanding the functionality of the eCAPS/eHR Enterprise modules with enhancements needed to stay current with technology;
- Creating newly integrated applications to further improve the enterprise-wide needs; and
- Developing best-of-breed technology along with new applications to further enhance the ease of technology among administrative systems.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**52,817,000**	**30,818,000**	**6,528,000**	**15,471,000**	**0.0**
Other Changes					
1. Enterprise Systems Project: Reflects an adjustment to remove prior-year funding of $1.0 million that was provided on a one-time basis for Phase VI of the project, partially offset by an anticipated increase of $0.7 million in one-time funding for eCAPS deliverables.	(300,000)	--	--	(300,000)	--
2. IT Projects: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various IT projects.	(860,000)	--	--	(860,000)	--
3. Enterprise Systems Maintenance: Reflects an increase in Internal Services Department costs for enterprise systems maintenance.	460,000	385,000	75,000	--	--
Total Changes	**(700,000)**	**385,000**	**75,000**	**(1,160,000)**	**0.0**
2021-22 Recommended Budget	**52,117,000**	**31,203,000**	**6,603,000**	**14,311,000**	**0.0**

Critical and Unmet Needs

The budget unit's unmet needs include funding for the enterprise system upgrade.

Auditor-Controller - Transportation Clearing Account Budget Summary

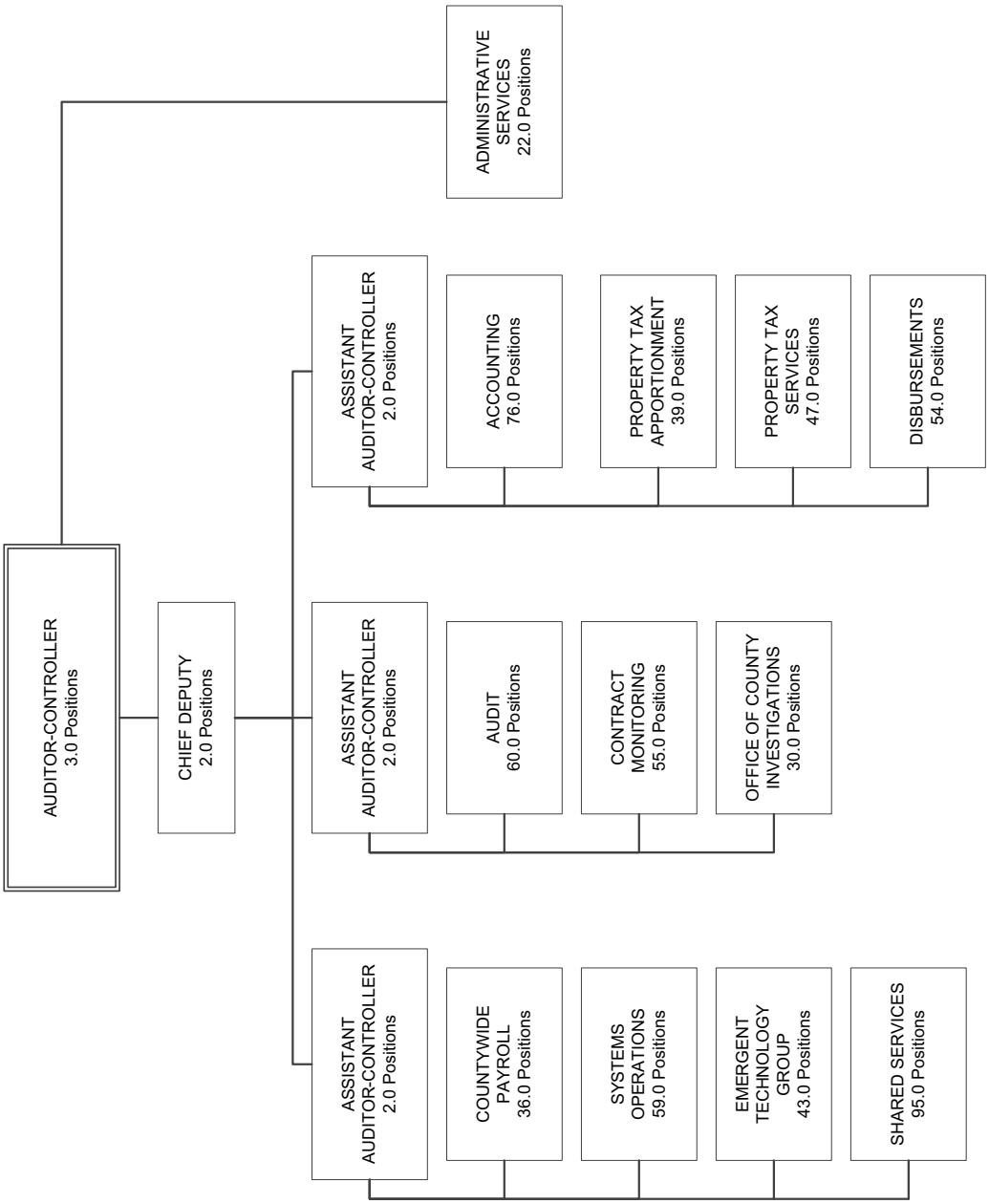
CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 9,101,063.63	$ 6,200,000	$ 17,000,000	$ 13,000,000	$ 13,000,000	$ (4,000,000)
S & S EXPENDITURE DISTRIBUTION	(9,101,381.48)	(6,200,000)	(17,000,000)	(13,000,000)	(13,000,000)	4,000,000
TOTAL S & S	(317.85)	0	0	0	0	0
GROSS TOTAL	$ (317.85)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (317.85)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (317.85)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

2021-22 Budget Message

The Transportation Clearing Account is a central budget unit for transportation costs incurred by departments. All expenditures are then distributed to the appropriate departments leaving this budget unit with no net appropriation. The 2021-22 Recommended Budget reflects the continuation of the countywide transportation program.

DEPARTMENT OF AUDITOR-CONTROLLER
ARLENE BARRERA, AUDITOR-CONTROLLER
FY 2021-22 Recommended Budget Positions = 627.0



Beaches and Harbors

Gary Jones, Director

Beaches and Harbors Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 79,937,286.96	$ 58,648,000	$ 52,019,000	$ 62,019,000	$ 62,019,000	$ 10,000,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 33,186,916.04	$ 34,532,000	$ 36,568,000	$ 37,258,000	$ 37,258,000	$ 690,000
SERVICES & SUPPLIES	21,478,284.13	19,898,000	21,462,000	17,182,000	17,182,000	(4,280,000)
OTHER CHARGES	7,568,068.36	7,642,000	7,642,000	8,134,000	8,134,000	492,000
CAPITAL ASSETS - EQUIPMENT	210,152.59	101,000	119,000	119,000	119,000	0
OTHER FINANCING USES	4,000,000.00	2,500,000	2,500,000	2,500,000	2,500,000	0
GROSS TOTAL	$ 66,443,421.12	$ 64,673,000	$ 68,291,000	$ 65,193,000	$ 65,193,000	$ (3,098,000)
INTRAFUND TRANSFERS	(74,330.80)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 66,369,090.32	$ 64,668,000	$ 68,286,000	$ 65,188,000	$ 65,188,000	$ (3,098,000)
NET COUNTY COST	$ (13,568,196.64)	$ 6,020,000	$ 16,267,000	$ 3,169,000	$ 3,169,000	$ (13,098,000)
BUDGETED POSITIONS	314.0	327.0	327.0	327.0	327.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

The Department of Beaches and Harbors is dedicated to caring for the County's coastline and Marina del Rey (Marina).

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a $13.1 million NCC decrease primarily attributable to increases in Marina leasehold and parking revenues. Also reflects the removal of prior-year funding provided on a one-time basis for the Total Maximum Daily Loads program study of sediment deposits and water quality in the Marina and Transient Occupancy Tax (TOT) funding. This is partially offset by Board-approved increases in salaries and health insurance subsides.

Critical/Strategic Planning Initiatives

Implementation of the County's and Department's strategic plans will accomplish the following outcomes: 1) visitors to County beaches and Marina will experience world renowned recreational opportunities and quality customer service through accessible, clean, attractive, and safe facilities; and 2) Marina boaters, visitors, and residents will enjoy experiencing the County's "Crown Jewel" through redeveloped leasehold properties and beautiful, well maintained public amenities.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**68,291,000**	**5,000**	**52,019,000**	**16,267,000**	**327.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	541,000	--	--	541,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	19,000	--	--	19,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	130,000	--	--	130,000	--
4. Unavoidable Costs: Reflects a change in workers' compensation due to anticipated benefit decreases fully offset by the realignment of various employee benefits.	--	--	--	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 2000).	492,000	--	--	492,000	--
6. One-Time Funding: Reflects the removal of prior-year funding that was provided on a one-time basis for the Total Maximum Daily Loads program study of sediment deposits and water quality in the Marina ($0.7 million) and TOT funding ($3.6 million).	(4,280,000)	--	--	(4,280,000)	--
7. Revenue Restoration: Reflects a revenue increase that partially restores the $21.0 million reduced in FY 2020-21.	--	--	10,000,000	(10,000,000)	--
Total Changes	**(3,098,000)**	**0**	**10,000,000**	**(13,098,000)**	**0.0**
2021-22 Recommended Budget	**65,193,000**	**5,000**	**62,019,000**	**3,169,000**	**327.0**

BEACHES AND HARBORS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 169,000.00	$ 156,000	$ 176,000	$ 176,000	$ 176,000	$ 0
CHARGES FOR SERVICES - OTHER	1,879,464.67	1,790,000	1,340,000	1,340,000	1,340,000	0
FEDERAL - COVID-19	1,237,050.31	477,000	0	0	0	0
INTEREST	6,320.00	0	2,000	2,000	2,000	0
MISCELLANEOUS	138,778.75	120,000	120,000	120,000	120,000	0
OTHER LICENSES & PERMITS	281,227.23	166,000	146,000	146,000	146,000	0
OTHER SALES	227.34	0	0	0	0	0
PARK & RECREATION SERVICES	13,819,185.03	11,991,000	8,572,000	11,972,000	11,972,000	3,400,000
PLANNING & ENGINEERING SERVICES	3,419.14	2,000	0	0	0	0
RENTS & CONCESSIONS	59,834,442.27	41,498,000	39,317,000	45,917,000	45,917,000	6,600,000
SALE OF CAPITAL ASSETS	38,289.08	102,000	0	0	0	0
SANITATION SERVICES	1,853,652.09	1,830,000	1,830,000	1,830,000	1,830,000	0
VEHICLE CODE FINES	676,231.05	516,000	516,000	516,000	516,000	0
TOTAL REVENUE	$ 79,937,286.96	$ 58,648,000	$ 52,019,000	$ 62,019,000	$ 62,019,000	$ 10,000,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 19,467,170.93	$ 19,550,000	$ 21,338,000	$ 21,703,000	$ 21,703,000	$ 365,000
CAFETERIA BENEFIT PLANS	4,827,358.87	5,363,000	5,363,000	5,391,000	5,391,000	28,000
COUNTY EMPLOYEE RETIREMENT	3,638,185.38	4,110,000	4,123,000	4,142,000	4,142,000	19,000
DENTAL INSURANCE	93,202.46	91,000	91,000	91,000	91,000	0
DEPENDENT CARE SPENDING ACCOUNTS	31,720.24	27,000	27,000	27,000	27,000	0
DISABILITY BENEFITS	261,243.95	243,000	240,000	241,000	241,000	1,000
FICA (OASDI)	291,352.47	301,000	301,000	308,000	308,000	7,000
HEALTH INSURANCE	556,370.62	935,000	992,000	1,124,000	1,124,000	132,000
LIFE INSURANCE	55,041.80	81,000	48,000	48,000	48,000	0
OTHER EMPLOYEE BENEFITS	33,640.12	41,000	41,000	207,000	207,000	166,000
RETIREE HEALTH INSURANCE	2,435,024.00	2,754,000	2,753,000	2,883,000	2,883,000	130,000
SAVINGS PLAN	195,840.27	0	0	0	0	0
THRIFT PLAN (HORIZONS)	525,465.80	350,000	340,000	348,000	348,000	8,000
UNEMPLOYMENT INSURANCE	23,239.00	111,000	40,000	40,000	40,000	0
WORKERS' COMPENSATION	752,060.13	575,000	871,000	705,000	705,000	(166,000)
TOTAL S & E B	33,186,916.04	34,532,000	36,568,000	37,258,000	37,258,000	690,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	538,011.05	498,000	612,000	612,000	612,000	0
CLOTHING & PERSONAL SUPPLIES	45,520.51	36,000	227,000	227,000	227,000	0
COMMUNICATIONS	221,255.70	161,000	101,000	101,000	101,000	0
COMPUTING-MAINFRAME	125,367.01	134,000	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	280,661.48	123,000	0	0	0	0
COMPUTING-PERSONAL	96,191.43	136,000	22,000	22,000	22,000	0
CONTRACTED PROGRAM SERVICES	(150.51)	0	5,000	5,000	5,000	0
FOOD	28,204.95	16,000	0	0	0	0
HOUSEHOLD EXPENSE	1,041,552.28	853,000	179,000	179,000	179,000	0
INFORMATION TECHNOLOGY SERVICES	516,035.55	10,000	129,000	129,000	129,000	0
INSURANCE	12,415.76	10,000	12,000	12,000	12,000	0

BEACHES AND HARBORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	441,434.09	358,000	824,000	824,000	824,000	0
MAINTENANCE-BUILDINGS & IMPRV	4,232,583.17	3,351,000	3,423,000	3,423,000	3,423,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	62,494.14	15,000	3,000	3,000	3,000	0
MEMBERSHIPS	8,730.18	12,000	6,000	6,000	6,000	0
MISCELLANEOUS EXPENSE	125,661.37	21,000	12,000	12,000	12,000	0
OFFICE EXPENSE	108,234.96	54,000	175,000	175,000	175,000	0
PROFESSIONAL SERVICES	2,721,272.77	2,353,000	1,682,000	1,682,000	1,682,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	504,846.74	701,000	1,011,000	1,011,000	1,011,000	0
RENTS & LEASES - EQUIPMENT	345,061.53	321,000	83,000	83,000	83,000	0
SMALL TOOLS & MINOR EQUIPMENT	187,914.11	100,000	88,000	88,000	88,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,833,976.12	3,762,000	5,543,000	1,943,000	1,943,000	(3,600,000)
TECHNICAL SERVICES	3,953,148.78	4,057,000	4,325,000	3,645,000	3,645,000	(680,000)
TELECOMMUNICATIONS	301,296.62	286,000	315,000	315,000	315,000	0
TRAINING	29,437.02	20,000	77,000	77,000	77,000	0
TRANSPORTATION AND TRAVEL	1,657,688.87	1,451,000	1,653,000	1,653,000	1,653,000	0
UTILITIES	1,059,438.45	1,059,000	955,000	955,000	955,000	0
TOTAL S & S	21,478,284.13	19,898,000	21,462,000	17,182,000	17,182,000	(4,280,000)
OTHER CHARGES						
INTEREST ON NOTES & WARRANTS	549,993.71	505,000	593,000	593,000	593,000	0
JUDGMENTS & DAMAGES	18,222.10	148,000	216,000	216,000	216,000	0
RETIREMENT OF OTHER LONG TERM DEBT	6,966,690.52	6,956,000	6,784,000	7,276,000	7,276,000	492,000
TAXES & ASSESSMENTS	33,162.03	33,000	49,000	49,000	49,000	0
TOTAL OTH CHARGES	7,568,068.36	7,642,000	7,642,000	8,134,000	8,134,000	492,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	76,321.50	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	87,549.61	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	34,644.93	101,000	119,000	119,000	119,000	0
WATERCRAFT/VESSEL/BARGES/TUGS	11,636.55	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	210,152.59	101,000	119,000	119,000	119,000	0
TOTAL CAPITAL ASSETS	210,152.59	101,000	119,000	119,000	119,000	0
OTHER FINANCING USES						
TRANSFERS OUT	4,000,000.00	2,500,000	2,500,000	2,500,000	2,500,000	0
TOTAL OTH FIN USES	4,000,000.00	2,500,000	2,500,000	2,500,000	2,500,000	0
GROSS TOTAL	$ 66,443,421.12	$ 64,673,000	$ 68,291,000	$ 65,193,000	$ 65,193,000	$ (3,098,000)
INTRAFUND TRANSFERS	(74,330.80)	(5,000)	(5,000)	(5,000)	(5,000)	0
NET TOTAL	$ 66,369,090.32	$ 64,668,000	$ 68,286,000	$ 65,188,000	$ 65,188,000	$ (3,098,000)
NET COUNTY COST	$ (13,568,196.64)	$ 6,020,000	$ 16,267,000	$ 3,169,000	$ 3,169,000	$ (13,098,000)
BUDGETED POSITIONS	314.0	327.0	327.0	327.0	327.0	0.0

Departmental Program Summary

1. Marina

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,460,000	--	47,037,000	(23,577,000)	75.0
Less Administration	*2,418,000*	--	--	*2,418,000*	*15.0*
Net Program Costs	21,042,000	--	47,037,000	(25,995,000)	60.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote the Marina, a public asset managed as a public-private partnership with land owned by the County and ground leased to private investors, including professional real estate oversight of the Marina, development, maintenance, and operation of public areas (e.g., public launch ramp, guest docks, parking lots); Marina permit issuance; and repair and improvement of infrastructure.

2. Beach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	41,114,000	5,000	14,907,000	26,202,000	252.0
Less Administration	*5,036,000*	--	--	*5,036,000*	*34.0*
Net Program Costs	36,078,000	5,000	14,907,000	21,166,000	218.0

Authority: Non-mandated, discretionary program.

Manage, develop, operate, maintain, and promote 25 miles of County-owned, controlled or managed beaches, including concession, parking and use permit administration, and beach maintenance (i.e., refuse removal, restroom cleaning, sand maintenance, landscaping, and facility repairs).

3. Water Awareness, Training, Education, and Recreation Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	619,000	--	75,000	544,000	--
Less Administration	--	--	--	--	--
Net Program Costs	619,000	--	75,000	544,000	--

Authority: Non-mandated, discretionary program.

Educate County's youth in organized activities which provide skills, knowledge, and personal experiences in ocean and beach safety, with special emphasis on recruiting youth with limited access or opportunities to engage in beach and harbor activities.

4. Administration

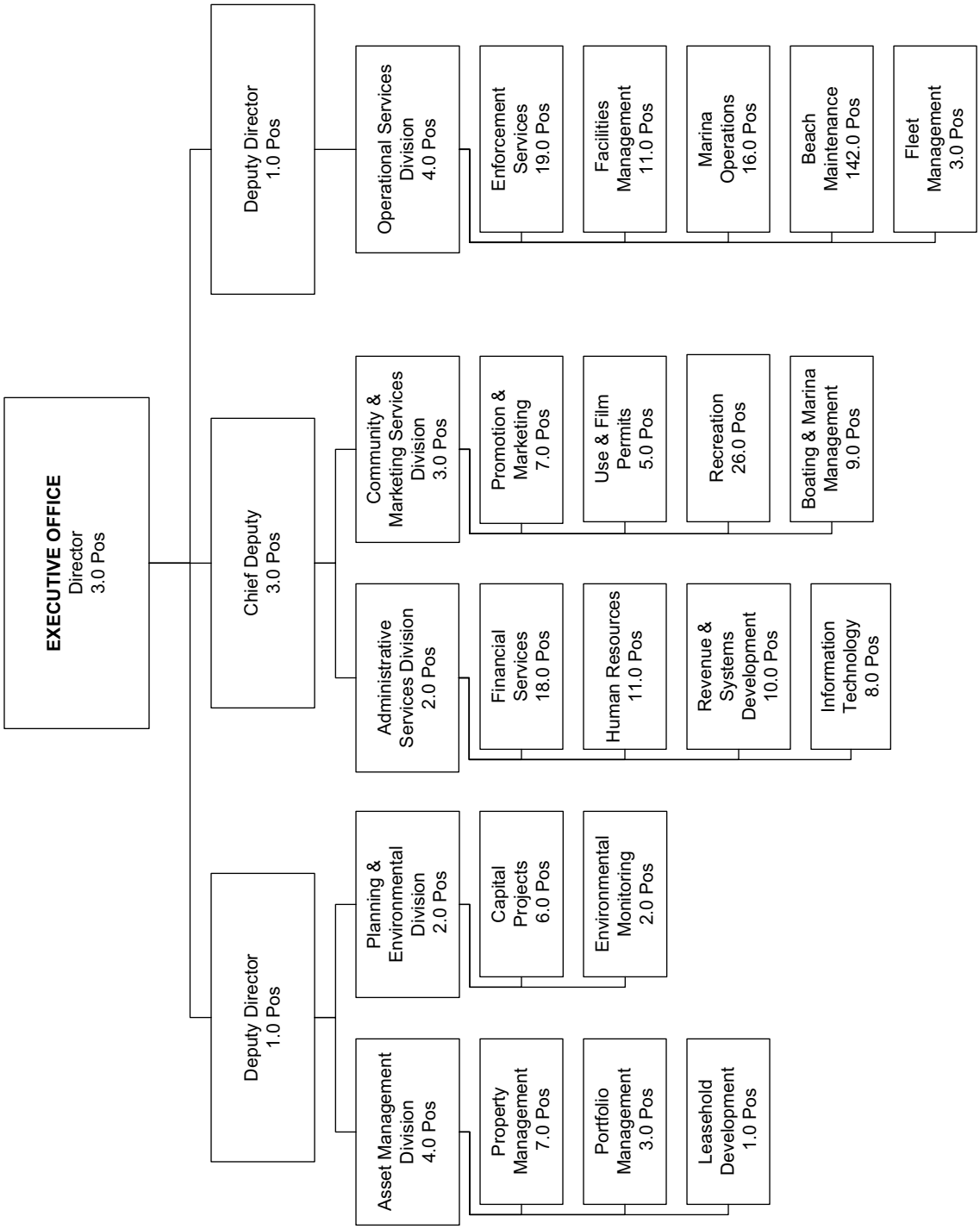
	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,454,000	--	--	7,454,000	49.0
Less Administration	--	--	--	--	--
Net Program Costs	7,454,000	--	--	7,454,000	49.0

Authority: Non-mandated, discretionary program.

Provide administrative support required for the ongoing operation of the Department, which includes executive management, human resources, accounts receivable and fiscal services, budgeting, information systems, materials management, contracts and grants, and auditing.

	Gross Appropriation ($)	Intrafund Transfers ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	65,193,000	5,000	62,019,000	3,169,000	327.0

DEPARTMENT OF BEACHES AND HARBORS
Gary Jones, Director
FY 2021-22 Recommended Budget Positions = 327.0



Board of Supervisors

Celia Zavala, Executive Officer

Board of Supervisors Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,106,919.74	$ 13,860,000	$ 13,860,000	$ 11,867,000	$ 11,867,000	$ (1,993,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 78,743,605.78	$ 82,891,000	$ 82,891,000	$ 91,804,000	$ 85,740,000	$ 2,849,000
SERVICES & SUPPLIES	69,083,283.49	72,980,000	195,056,000	190,337,000	187,937,000	(7,119,000)
S & S EXPENDITURE DISTRIBUTION	(12,305,098.50)	(13,595,000)	(13,595,000)	(13,807,000)	(13,807,000)	(212,000)
TOTAL S & S	56,778,184.99	59,385,000	181,461,000	176,530,000	174,130,000	(7,331,000)
OTHER CHARGES	705,516.16	391,000	391,000	434,000	434,000	43,000
CAPITAL ASSETS - EQUIPMENT	416,612.91	376,000	340,000	270,000	235,000	(105,000)
OTHER FINANCING USES	136,000.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 136,779,919.84	$ 143,168,000	$ 265,208,000	$ 269,163,000	$ 260,664,000	$ (4,544,000)
INTRAFUND TRANSFERS	(23,582,836.22)	(24,243,000)	(24,243,000)	(19,631,000)	(19,631,000)	4,612,000
NET TOTAL	$ 113,197,083.62	$ 118,925,000	$ 240,965,000	$ 249,532,000	$ 241,033,000	$ 68,000
NET COUNTY COST	$ 99,090,163.88	$ 105,065,000	$ 227,105,000	$ 237,665,000	$ 229,166,000	$ 2,061,000
BUDGETED POSITIONS	447.0	433.0	433.0	464.0	433.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

The Board of Supervisors (Board), as the governing body of the County, enacts ordinances, directs overall operation of County departments and districts, and oversees the delivery of services within the County.

The Executive Office of the Board (Executive Office) performs a multi-functional support role for the Board in administering and managing technology, staffing, procurement, and facilities resources, along with the publication of information for the Board, various County departments, and the public. The mission of the Executive Office is to provide excellent customer service and support to the Board in achieving its objectives.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects the funding levels necessary to provide efficient and responsive delivery of services to the Board and the public. The $2.1 million NCC increase is primarily attributable to Board-approved increases in salaries and employee benefits and one-time funding for Utility User Taxes (UUT) committed programs, partially offset by the removal of one-time funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Executive Office continues to implement its strategic plan, in alignment with the County's Strategic Plan, with multiple goals for FY 2021-22. The Recommended Budget reflects the resources needed to achieve those goals that continue to focus on the use of technology-driven services.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**265,208,000**	**24,243,000**	**13,860,000**	**227,105,000**	**433.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,884,000	28,000	15,000	2,841,000	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	128,000	(153,000)	1,000	280,000	--
3. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	15,000	15,000	--	--	--
4. UUT – SD3: Reflects an adjustment in ongoing UUT to align with anticipated funding.	(33,000)	--	--	(33,000)	--
5. UUT – SD4: Reflects an increase in one-time funding for UUT committed programs.	500,000	--	--	500,000	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	43,000	--	--	43,000	--
7. AB 109 Realignment: Reflects the removal of funding that was provided on a one-time basis for the Countywide Criminal Justice Coordinating Committee (CCJCC) and Information Systems Advisory Body (ISAB).	(2,069,000)	--	(2,069,000)	--	--
8. Miscellaneous Adjustments: Reflects adjustments to realign various program and departmental operating costs.	(4,442,000)	(4,502,000)	60,000	--	--
9. Proprietorship Program: Reflects an increase in building proprietorship costs ($0.2 million), fully offset by expenditure distribution to tenant departments.	--	--	--	--	--
10. One-Time Funding: Reflects an adjustment to account for prior-year funding that was provided on a one-time basis for the Probation Oversight Commission (POC), Office of Inspector General (OIG), SD2 transition, Skilled Nursing Facilities, Office of Child Protection (OCP), and various projects.	(1,570,000)	--	--	(1,570,000)	--
Total Changes	**(4,544,000)**	**(4,612,000)**	**(1,993,000)**	**2,061,000**	**0.0**
2021-22 Recommended Budget	**260,664,000**	**19,631,000**	**11,867,000**	**229,166,000**	**433.0**

Critical and Unmet Needs

The Department's critical and unmet needs primarily include additional staffing for POC, OIG, and Civilian Oversight Commission (COC); funding for Citizens Redistricting Commission; and additional funding to enhance operational efficiency and service delivery, and defray cost increases associated with services received from other County departments.

BOARD OF SUPERVISORS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 1,800,797.04	$ 1,382,000	$ 1,382,000	$ 1,382,000	$ 1,382,000	$ 0
BUSINESS LICENSES	4,200.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	347,276.00	775,000	775,000	775,000	775,000	0
CIVIL PROCESS SERVICES	54,836.50	73,000	73,000	70,000	70,000	(3,000)
ELECTION SERVICES	202,500.00	431,000	431,000	431,000	431,000	0
FEDERAL - COVID-19	1,867,569.93	0	0	0	0	0
FEDERAL - GRANTS	0.00	10,000	10,000	10,000	10,000	0
MISCELLANEOUS	7,152,616.56	6,357,000	6,357,000	6,420,000	6,420,000	63,000
OTHER COURT FINES	8,650.00	0	0	0	0	0
SALE OF CAPITAL ASSETS	30,863.07	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	2,387,610.64	3,947,000	3,947,000	1,894,000	1,894,000	(2,053,000)
STATE - OTHER	0.00	585,000	585,000	585,000	585,000	0
TRANSFERS IN	250,000.00	300,000	300,000	300,000	300,000	0
TOTAL REVENUE	$ 14,106,919.74	$ 13,860,000	$ 13,860,000	$ 11,867,000	$ 11,867,000	$ (1,993,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 48,793,911.01	$ 54,293,000	$ 54,293,000	$ 60,173,000	$ 56,878,000	$ 2,585,000
CAFETERIA BENEFIT PLANS	7,775,055.94	7,533,000	7,533,000	8,284,000	7,627,000	94,000
COUNTY EMPLOYEE RETIREMENT	9,357,359.10	10,574,000	10,574,000	11,367,000	10,574,000	0
DENTAL INSURANCE	164,739.69	74,000	74,000	100,000	74,000	0
DEPENDENT CARE SPENDING ACCOUNTS	36,624.00	38,000	38,000	38,000	38,000	0
DISABILITY BENEFITS	591,502.23	595,000	595,000	657,000	619,000	24,000
FICA (OASDI)	764,842.69	602,000	602,000	667,000	617,000	15,000
HEALTH INSURANCE	3,640,701.52	3,696,000	3,696,000	4,616,000	3,696,000	0
LIFE INSURANCE	215,147.48	57,000	57,000	79,000	59,000	2,000
OTHER EMPLOYEE BENEFITS	16,004.00	0	0	0	0	0
RETIREE HEALTH INSURANCE	4,449,587.00	5,000,000	5,000,000	5,128,000	5,128,000	128,000
SAVINGS PLAN	1,370,066.93	0	0	126,000	0	0
THRIFT PLAN (HORIZONS)	1,197,042.52	0	0	140,000	1,000	1,000
UNEMPLOYMENT INSURANCE	31,089.00	35,000	35,000	35,000	35,000	0
WORKERS' COMPENSATION	339,932.67	394,000	394,000	394,000	394,000	0
TOTAL S & E B	78,743,605.78	82,891,000	82,891,000	91,804,000	85,740,000	2,849,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,770,763.36	3,344,000	3,344,000	2,707,000	2,707,000	(637,000)
CLOTHING & PERSONAL SUPPLIES	126,780.31	0	0	0	0	0
COMMUNICATIONS	1,796,237.29	988,000	988,000	988,000	988,000	0
COMPUTING-MAINFRAME	11,642.72	338,000	338,000	338,000	338,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	3,890,414.16	2,492,000	2,492,000	1,667,000	1,492,000	(1,000,000)
COMPUTING-PERSONAL	8,944,183.03	8,237,000	8,237,000	5,107,000	4,982,000	(3,255,000)
CONTRACTED PROGRAM SERVICES	16,652,942.92	21,423,000	143,499,000	144,387,000	144,387,000	888,000
FOOD	78,397.43	0	0	0	0	0
HOUSEHOLD EXPENSE	33,769.08	24,000	24,000	35,000	24,000	0
INFORMATION TECHNOLOGY SERVICES	2,668,410.50	3,774,000	3,774,000	2,541,000	2,541,000	(1,233,000)
INSURANCE	189,689.02	170,000	170,000	222,000	222,000	52,000
MAINTENANCE - EQUIPMENT	18,269.17	12,000	12,000	12,000	12,000	0

BOARD OF SUPERVISORS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE-BUILDINGS & IMPRV	10,029,171.09	10,310,000	10,310,000	10,371,000	10,368,000	58,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	10,424.34	0	0	0	0	0
MEMBERSHIPS	24,508.65	7,000	7,000	7,000	7,000	0
MISCELLANEOUS EXPENSE	219,130.55	205,000	205,000	207,000	205,000	0
OFFICE EXPENSE	1,033,637.17	1,354,000	1,354,000	1,577,000	1,135,000	(219,000)
PROFESSIONAL SERVICES	7,026,299.62	7,736,000	7,736,000	7,030,000	5,975,000	(1,761,000)
PUBLICATIONS & LEGAL NOTICES	224,520.56	373,000	373,000	382,000	382,000	9,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,428,812.92	2,045,000	2,045,000	2,198,000	2,045,000	0
RENTS & LEASES - EQUIPMENT	240,804.28	240,000	240,000	277,000	246,000	6,000
SMALL TOOLS & MINOR EQUIPMENT	18,220.00	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	163,649.38	419,000	419,000	419,000	419,000	0
TECHNICAL SERVICES	6,094,276.00	5,731,000	5,731,000	6,012,000	5,824,000	93,000
TELECOMMUNICATIONS	2,709,116.43	2,258,000	2,258,000	2,170,000	2,138,000	(120,000)
TRAINING	15,480.54	98,000	98,000	98,000	98,000	0
TRANSPORTATION AND TRAVEL	542,112.32	230,000	230,000	313,000	230,000	0
UTILITIES	1,121,620.65	1,172,000	1,172,000	1,272,000	1,172,000	0
S & S EXPENDITURE DISTRIBUTION	(12,305,098.50)	(13,595,000)	(13,595,000)	(13,807,000)	(13,807,000)	(212,000)
TOTAL S & S	56,778,184.99	59,385,000	181,461,000	176,530,000	174,130,000	(7,331,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	437,440.56	75,000	75,000	75,000	75,000	0
RETIREMENT OF OTHER LONG TERM DEBT	268,075.60	283,000	283,000	326,000	326,000	43,000
RIGHTS OF WAY	0.00	31,000	31,000	31,000	31,000	0
TAXES & ASSESSMENTS	0.00	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	705,516.16	391,000	391,000	434,000	434,000	43,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	174,355.43	205,000	205,000	205,000	205,000	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	30,000	30,000	30,000	30,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	242,257.48	141,000	105,000	35,000	0	(105,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	416,612.91	376,000	340,000	270,000	235,000	(105,000)
TOTAL CAPITAL ASSETS	416,612.91	376,000	340,000	270,000	235,000	(105,000)
OTHER FINANCING USES						
TRANSFERS OUT	136,000.00	125,000	125,000	125,000	125,000	0
TOTAL OTH FIN USES	136,000.00	125,000	125,000	125,000	125,000	0
GROSS TOTAL	$ 136,779,919.84	$ 143,168,000	$ 265,208,000	$ 269,163,000	$ 260,664,000	$ (4,544,000)
INTRAFUND TRANSFERS	(23,582,836.22)	(24,243,000)	(24,243,000)	(19,631,000)	(19,631,000)	4,612,000
NET TOTAL	$ 113,197,083.62	$ 118,925,000	$ 240,965,000	$ 249,532,000	$ 241,033,000	$ 68,000
NET COUNTY COST	$ 99,090,163.88	$ 105,065,000	$ 227,105,000	$ 237,665,000	$ 229,166,000	$ 2,061,000
BUDGETED POSITIONS	447.0	433.0	433.0	464.0	433.0	0.0

Departmental Program Summary

1. County Government Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	175,149,000	4,693,000	2,289,000	168,167,000	190.0
Less Administration	--	--	--	--	--
Net Program Costs	175,149,000	4,693,000	2,289,000	168,167,000	190.0

Authority: Mandated program with discretionary service levels – California Constitution, California Government Code Section 26227.

The program is comprised of the five Board offices and the Clerk of the Board. The Board provides for the public welfare by establishing County and special district policies, supervises activities of County departments and special districts, adopts annual budgets, and sets salaries. The Executive Office prepares Board agendas and minutes of the meetings, posts actions taken by the Board, maintains Board records, and provides the Board with administrative and IT support.

2. Assessment Appeals Board (AAB)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,642,000	--	1,813,000	2,829,000	26.0
Less Administration	--	--	--	--	--
Net Program Costs	4,642,000	--	1,813,000	2,829,000	26.0

Authority: Mandated program with discretionary service levels – Article XII of the California Constitution.

The AAB hears and renders decisions on assessment appeals filed by property owners regarding assessed valuations on the County tax roll.

3. ISAB

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,279,000	8,816,000	3,954,000	509,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	13,279,000	8,816,000	3,954,000	509,000	10.0

Authority: Non-mandated, discretionary program.

ISAB consists of two programs: the Integration Services and Videoconferencing programs. The Integration Services program provides funding to support the criminal justice systems participating in ISAB, coordinate and ensure appropriate systems interface, and provide technical and administrative support and workload data analysis. The Videoconferencing program provides for the maintenance, operations, and videoconferencing expansion for additional videoconferencing and interviewer stations throughout the County.

4. OIG

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,086,000	--	--	8,086,000	35.0
Less Administration	--	--	--	--	--
Net Program Costs	8,086,000	--	--	8,086,000	35.0

Authority: Non-mandated, discretionary program.

The OIG provides independent and comprehensive oversight, monitoring, and reporting of the Sheriff and Probation Departments by reviewing operations and conditions in custody or detention facilities. The OIG consists of three functional divisions: Review and Analysis, Audit and Investigation, and Monitoring and Community Outreach. The Review and Analysis Division analyzes and reviews data to produce reports and identify trends. The Audits and Investigation Division audits the departments' compliance with policies and procedures. The Monitoring and Community Outreach Division monitors custody or detention facilities conditions, manages complaint responses from inmates, probationers, and the public, and takes input from the public.

5. OCP

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,790,000	1,200,000	--	1,590,000	9.0
Less Administration	--	--	--	--	--
Net Program Costs	2,790,000	1,200,000	--	1,590,000	9.0

Authority: Non-mandated, discretionary program.

The OCP collaborates with County agencies, the community, and other entities to identify problems impacting child protection and safety, and develops solutions to improve how the system serves children and families. The OCP's work is driven by integrity, data-driven planning, integrated service delivery, child-centered and family-focused transparency, community engagement, advocacy, and innovation.

6. COC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,646,000	--	--	1,646,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	1,646,000	--	--	1,646,000	8.0

Authority: Non-mandated, discretionary program.

The COC provides robust opportunities for community engagement, ongoing analysis and oversight of the Sheriff Department's policies, practices, and procedures, and acts as an advisory body to the Sheriff, Board, and public. The COC works closely with OIG and provides expertise in such areas as custody, community engagement, juvenile justice, and mental health.

7. POC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,158,000	--	--	1,158,000	5.0
Less Administration	--	--	--	--	--
Net Program Costs	1,158,000	--	--	1,158,000	5.0

Authority: Non-mandated, discretionary program.

The POC advises the Board and Chief Probation Officer, and oversees and monitors the Probation Department to address matters that affect the well-being of youth and adults under the Department's supervision. The POC evaluates and supports key reform efforts, promotes transparency and accountability, and maintains public trust in the Department by advising on policies and operations, conducting inspections and investigations, and establishing meaningful opportunities for community engagement.

8. Administrative Services

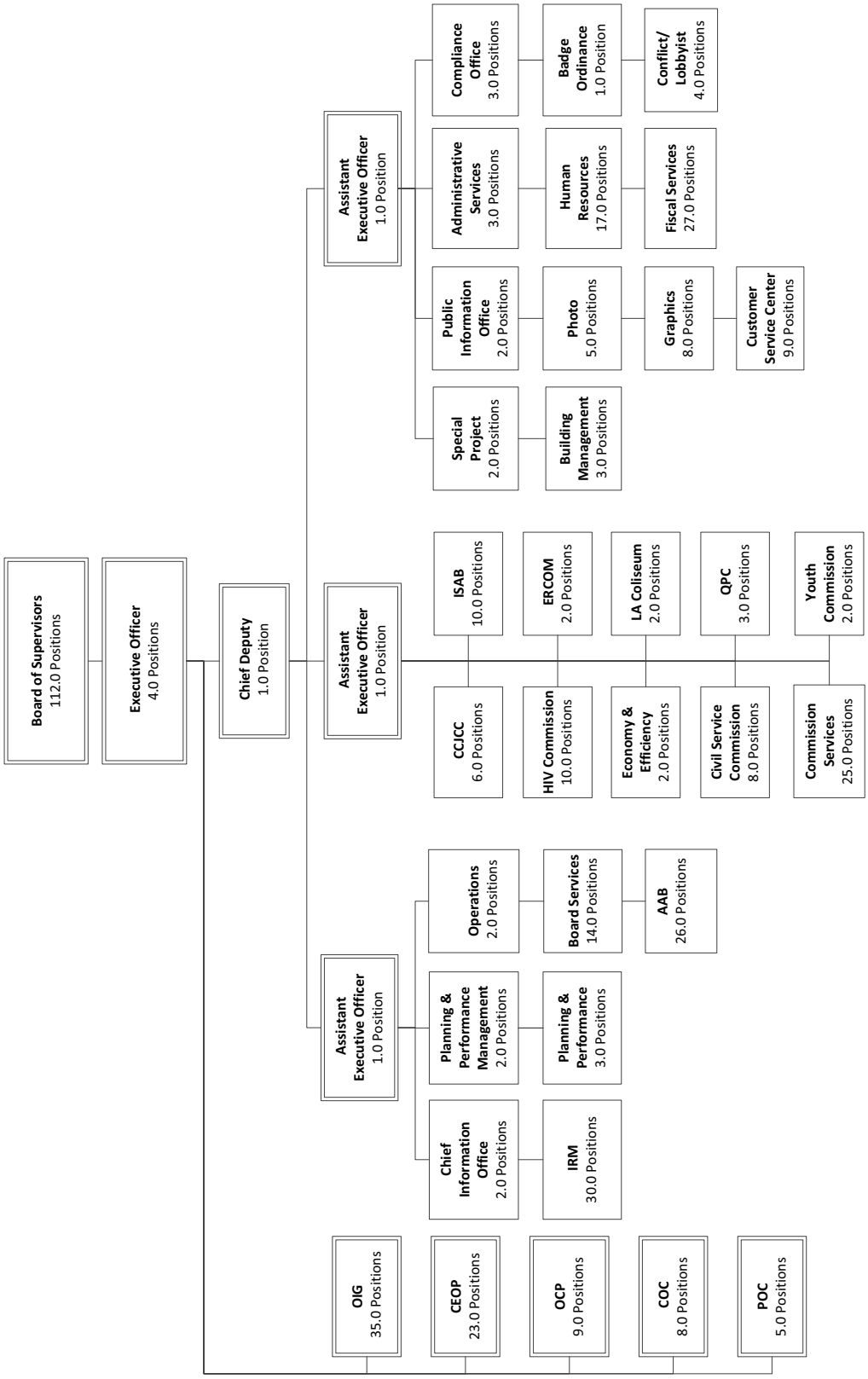
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	53,914,000	4,922,000	3,811,000	45,181,000	150.0
Less Administration	--	--	--	--	--
Net Program Costs	53,914,000	4,922,000	3,811,000	45,181,000	150.0

Authority: Non-mandated, discretionary program.

The program provides Board offices, the Executive Office, and commissions services such as budget, procurement, accounting, IT, personnel, and payroll. It also provides services to client departments including office support and temporary clerical services. In addition to other County departments and budget units, it provides a comprehensive building management program for the Kenneth Hahn Hall of Administration as well as legislative and operational support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	260,664,000	19,631,000	11,867,000	229,166,000	433.0

BOARD OF SUPERVISORS
Celia Zavala, Executive Officer
FY 2021-22 Recommended Budget Positions = 433.0



Capital Projects/Refurbishments

Capital Projects/Refurbishments Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 79,439,056.69	$ 363,990,000	$ 548,817,000	$ 284,052,000	$ 284,052,000	$ (264,765,000)
EXPENDITURES/APPROPRIATIONS						
CAPITAL ASSETS - LAND	$ 2,349,760.00	$ 106,652,000	$ 84,825,000	$ 10,895,000	$ 10,895,000	$ (73,930,000)
CAPITAL ASSETS - B & I	175,407,330.81	402,870,000	1,218,219,000	1,131,276,000	909,032,000	(309,187,000)
TOTAL CAPITAL PROJECT	177,757,090.81	509,522,000	1,303,044,000	1,142,171,000	919,927,000	(383,117,000)
TOTAL CAPITAL ASSETS	177,757,090.81	509,522,000	1,303,044,000	1,142,171,000	919,927,000	(383,117,000)
GROSS TOTAL	$ 177,757,090.81	$ 509,522,000	$ 1,303,044,000	$ 1,142,171,000	$ 919,927,000	$ (383,117,000)
NET COUNTY COST	$ 98,318,034.12	$ 145,532,000	$ 754,227,000	$ 858,119,000	$ 635,875,000	$ (118,352,000)

Mission Statement

The Capital Projects/Refurbishments budget unit reflects the Chief Executive Officer's funding recommendations for the acquisition, development, design, construction, and refurbishment of General Fund capital assets and infrastructure. These recommendations support projects that are currently funded and underway, as well as projects that are anticipated to commence in the coming fiscal year in which viable and sufficient funding has been identified.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects the Board's continued commitment to allocate a significant amount of available one-time funding to expand, replace, or refurbish the County's capital assets. The Recommended Budget appropriates $1.3 billion, collectively in the General Fund and Capital Project Special Funds, for 363 active projects to advance the Board's strategic priorities including public healthcare and wellness, public safety, public service delivery, environmental stewardship, deferred maintenance, and recreational opportunities. The total capital program is valued at $5.0 billion, representing 618 projects.

The Recommended Budget includes $919.9 million for 216 General Fund projects in acquisition, development, design, or construction, and is funded by $284.0 million in one-time revenue from grants and other sources and $635.9 million in local discretionary monies. The budget reflects a decrease of $383.1 million in appropriation and the completion of 40 projects.

In addition to the projects appropriated in the General Fund, the capital program includes certain critical projects funded under the Department of Health Services (DHS), financed with special district revenue, proceeds from lease revenue obligation notes, or appropriated in certain special funds. Summarized in Volume Two, the Recommended Budget includes $352.7 million for 147 special fund projects in acquisition, development, design, or construction to address capital needs in the areas of infrastructure repair and development for health services, public safety, and general government, and reflects a decrease of $235.3 million and the completion of 30 projects.

Critical/Strategic Planning Initiatives

The County will continue to advance the Strategic Asset Management (SAM) Plan's key objectives, including:

- Maintaining Asset Inventory – Ensuring facility condition data is consistently maintained and up-to-date in the SAM system database, expanding database functionality to better inform facility reinvestment decisions, and implementing a new software system for improved space management of County assets.
- Extending the Useful Life of Owned Assets – Strategically investing in the maintenance of County assets to extend their useful life and maximize financial resources, and continuing to fund and implement the Facility Reinvestment Program. By planning ahead and making improvements prospectively, the County helps ensure that extraordinary maintenance budget funds are available to be used for emergencies.
- Guiding Strategic Investment with Master Planning – Undertaking strategic, long-range master plans with the benefit of information from enhanced facility condition and space management databases to inform of costly asset investment decisions that have multi-decade budget implications. Also includes developing a five-year capital plan as a guide for strategic capital investment for capital projects and critical deferred maintenance.

2021-22 RECOMMENDED CAPITAL PROJECTS/REFURBISHMENTS GENERAL FUND BUDGET

	Appropriation	Revenue	NCC
Agricultural Commissioner/Weights and Measures (ACWM)	9,911,000	--	9,911,000
Animal Care and Control	3,144,000	--	3,144,000
Assessor	5,564,000	--	5,564,000
Auditor-Controller	75,000	--	75,000
Beaches and Harbors	17,549,000	2,872,000	14,677,000
Board of Supervisors	1,442,000	--	1,442,000
Chief Executive Office (CEO)	6,521,000	--	6,521,000
Children and Family Services	50,000	--	50,000
Consumer and Business Affairs	1,552,000	--	1,552,000
District Attorney	2,408,000	--	2,408,000
Federal and State Disaster Aid	949,000	--	949,000
Fire Department-Lifeguard	8,092,000	1,101,000	6,991,000
Health Services	13,895,000	--	13,895,000
Internal Services Department (ISD)	748,000	--	748,000
LA County Library	12,804,000	1,000,000	11,804,000
Medical Examiner-Coroner	403,000	--	403,000
Mental Health	31,386,000	31,386,000	--
Museum of Natural History	8,794,000	--	8,794,000
Parks and Recreation	70,506,000	39,789,000	30,717,000
Probation	61,281,000	867,000	60,414,000
Public Health	15,575,000	--	15,575,000
Public Social Services	7,258,000	--	7,258,000
Public Works - Public Ways/Facilities	7,944,000	--	7,944,000
Regional Planning	1,400,000	--	1,400,000
Registrar Recorder/County Clerk (RR/CC)	365,000	--	365,000
Sheriff	184,620,000	104,600,000	80,020,000
Stormwater Projects	160,921,000	84,585,000	76,336,000
Trial Courts	16,995,000	2,449,000	14,546,000
Various Capital Projects	265,858,000	15,393,000	250,465,000
Workforce Development, Aging and Community Services (WDACS)	1,917,000	10,000	1,907,000
Total - General Fund	**919,927,000**	**284,052,000**	**635,875,000**

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,303,044,000**	**0**	**548,817,000**	**754,227,000**	**0.0**
Other Changes					
1. ACWM: Reflects a decrease to account for prior-year expenditures. ACWM's capital program is estimated to cost $9.9 million and includes four projects.	(4,405,000)	--	--	(4,405,000)	--
2. Animal Care and Control: Reflects a decrease to account for prior-year expenditures. Animal Care and Control's capital program is estimated to cost $3.1 million and includes 12 projects.	(3,132,000)	--	--	(3,132,000)	--
3. Assessor: Reflects a decrease to account for prior-year expenditures. Assessor's capital program is estimated to cost $5.6 million and includes refurbishment of the South El Monte regional office.	(1,024,000)	--	(984,000)	(40,000)	--
4. Beaches and Harbors: Reflects a decrease to account for prior-year expenditures. Beaches and Harbors' capital program is estimated to cost $17.5 million and includes 23 projects.	(5,191,000)	--	(339,000)	(4,852,000)	--
5. Board of Supervisors: Reflects a decrease to account for prior-year expenditures. Board of Supervisors' capital program is estimated to cost $1.4 million and includes three projects.	(3,662,000)	--	--	(3,662,000)	--
6. CEO: Reflects a decrease to account for prior-year expenditures. CEO's capital program is estimated to cost $6.5 million and includes five projects.	(3,379,000)	--	--	(3,379,000)	--
7. Children and Family Services: Reflects a decrease to account for prior-year expenditures. Children and Family Services' capital program is estimated to cost $0.1 million and includes deferred maintenance repairs at the Willowbrook Comprehensive Child Care Center.	(346,000)	--	--	(346,000)	--
8. Consumer and Business Affairs: Reflects a decrease to account for prior-year expenditures. Consumer and Business Affairs' capital program is estimated to cost $1.6 million and includes refurbishments at the Hall of Records ground floor office.	(660,000)	--	--	(660,000)	--
9. County Counsel: Reflects a decrease to account for the completion of County Counsel's Hall of Administration 6th floor project.	(4,000)	--	--	(4,000)	--
10. District Attorney: Reflects funding for deferred maintenance repairs of the District Attorney's office space at the Hall of Records. District Attorney's capital program is estimated to cost $2.4 million and includes three projects.	274,000	--	--	274,000	--
11. Federal and State Disaster Aid: Reflects a decrease to account for prior-year expenditures. The Federal and State Disaster Aid's capital program is estimated to cost $1.0 million and provides economic recovery assistance following major emergencies. The two projects under the Federal and State Disaster Aid program are funded by a combination of federal and State public assistance grants and the Extraordinary Maintenance budget unit.	(1,148,000)	--	--	(1,148,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Fire Department – Lifeguards: Reflects a decrease to account for prior-year expenditures. The Fire Department – Lifeguards' capital program is estimated to cost $8.0 million and includes the Marina del Rey Public Safety Dock replacement project.	(65,000)	--	--	(65,000)	--
13. Health Services: Reflects a decrease to account for prior-year expenditures. Health Services' capital program is estimated to cost $13.9 million and includes 12 projects.	(16,608,000)	--	--	(16,608,000)	--
14. ISD: Reflects a decrease to account for prior-year expenditures. ISD's capital program is estimated to cost $0.7 million and includes seven projects.	(2,037,000)	--	--	(2,037,000)	--
15. LA County Library: Reflects a decrease to account for prior-year expenditures at various libraries. LA County Library's capital program is estimated to cost $12.8 million and includes 17 projects.	(6,575,000)	--	--	(6,575,000)	--
16. Medical Examiner-Coroner: Reflects a decrease to account for prior-year expenditures. Medical Examiner-Coroner's capital program is estimated to cost $0.4 million and includes three projects.	(1,310,000)	--	--	(1,310,000)	--
17. Mental Health: Reflects a decrease to account for prior-year expenditures. Mental Health's capital program is estimated to cost $31.4 million and includes 12 projects.	(152,953,000)	--	(152,046,000)	(907,000)	--
18. Museum of Natural History: Reflects a decrease to account for prior-year project expenditures. Museum of Natural History's capital program is projected to cost $8.8 million and includes four projects.	(4,874,000)	--	--	(4,874,000)	--
19. Parks and Recreation: Reflects a decrease to account for prior-year expenditures. Parks and Recreation's capital program is estimated to cost $70.5 million and includes 89 projects.	(119,000)	--	19,809,000	(19,928,000)	--
20. Probation: Reflects a decrease to account for prior-year expenditures, partially offset by funding for new and deferred maintenance projects. Probation's capital program is estimated to cost $61.3 million and includes 45 projects.	(9,869,000)	--	(17,784,000)	7,915,000	--
21. Public Health: Reflects a decrease to account for prior-year expenditures. Public Health's capital program is estimated to cost $15.6 million and includes 14 projects.	(2,348,000)	--	--	(2,348,000)	--
22. Public Social Services: Reflects funding for deferred maintenance projects at various locations. Public Social Services' capital program is estimated to cost $7.2 million and includes seven projects.	3,407,000	--	--	3,407,000	--
23. Public Works – Public Ways/Facilities: Reflects a decrease to account for prior-year expenditures. Public Ways/Facilities' capital program is estimated to cost $8.0 million and includes three projects.	(4,309,000)	--	--	(4,309,000)	--
24. RR/CC: Reflects a decrease to account for prior-year expenditures. RR/CC's capital program is estimated to cost $0.4 million and includes four projects.	(182,000)	--	--	(182,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
25. Sheriff: Reflects a decrease to account for prior-year expenditures. Sheriff's capital program is estimated to cost $184.6 million and includes 32 projects.	(23,025,000)	--	3,678,000	(26,703,000)	--
26. Stormwater Projects: Reflects a decrease to account for prior-year expenditures. Stormwater Projects' capital program is estimated to cost $160.9 million and includes 20 projects.	(996,000)	--	(290,000)	(706,000)	--
27. Trial Courts: Reflects a decrease to account for prior-year expenditures. Trial Courts' capital program is estimated to cost $17.0 million and includes six projects.	(2,938,000)	--	(792,000)	(2,146,000)	--
28. Various Capital Projects: Reflects a decrease to account for prior-year expenditures for various countywide projects, including acquisition of 10 hotels/motels for Project Homekey. Various capital projects are estimated to cost $265.9 million and includes 85 various nondepartmental or countywide projects.	(135,803,000)	--	(116,017,000)	(19,786,000)	--
29. WDACS: Reflects funding for new deferred maintenance repairs at the Antelope Valley Service Center. WDACS' capital program is estimated to cost $1.9 million and includes eight projects.	164,000	--	--	164,000	--
Total Changes	**(383,117,000)**	**0**	**(264,765,000)**	**(118,352,000)**	**0.0**
2021-22 Recommended Budget	**919,927,000**	**0**	**284,052,000**	**635,875,000**	**0.0**

Chief Executive Officer

Fesia A. Davenport, Chief Executive Officer

Chief Executive Officer Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 27,687,096.34	$ 79,131,000	$ 67,161,000	$ 65,202,000	$ 63,051,000	$ (4,110,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 87,899,444.84	$ 87,240,000	$ 99,541,000	$ 113,021,000	$ 103,171,000	$ 3,630,000
SERVICES & SUPPLIES	34,065,701.32	60,567,000	60,585,000	55,400,000	55,214,000	(5,371,000)
OTHER CHARGES	4,675,880.54	29,614,000	13,253,000	13,594,000	13,594,000	341,000
CAPITAL ASSETS - EQUIPMENT	79,501.08	500,000	500,000	500,000	500,000	0
OTHER FINANCING USES	665,796.00	504,000	504,000	504,000	504,000	0
GROSS TOTAL	$ 127,386,323.78	$ 178,425,000	$ 174,383,000	$ 183,019,000	$ 172,983,000	$ (1,400,000)
INTRAFUND TRANSFERS	(36,481,768.29)	(30,047,000)	(37,975,000)	(38,861,000)	(38,076,000)	(101,000)
NET TOTAL	$ 90,904,555.49	$ 148,378,000	$ 136,408,000	$ 144,158,000	$ 134,907,000	$ (1,501,000)
NET COUNTY COST	$ 63,217,459.15	$ 69,247,000	$ 69,247,000	$ 78,956,000	$ 71,856,000	$ 2,609,000
BUDGETED POSITIONS	500.0	500.0	500.0	552.0	509.0	9.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	LEGISLATIVE AND ADMINISTRATIVE

Mission Statement

On behalf of the Board, provide fiscal and management leadership to facilitate policy development and effective program implementation to achieve the County's mission.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $2.6 million primarily due to the addition of $3.8 million for expansion of priority programs and $2.0 million for Board-approved increases in salaries and employee benefits, partially offset by the removal of $3.2 million in prior-year funding that was provided on a one-time basis.

Critical/Strategic Planning Initiatives

The Chief Executive Officer's (CEO) strategic coordination functions will continue to address key Board priorities, including:

- Expand the Anti-Racism, Diversity and Inclusion (ARDI) program to address the Board directive to implement a strategic plan to address and help eliminate structural racism in the County.
- Expand the Alternatives to Incarceration (ATI) program to vet, plan, coordinate, and oversee the implementation of recommendations developed by the ATI workgroup.
- Continue to support efforts of the Homeless Initiative, the organizational unit within the County charged with managing the Measure H budget and coordination of efforts between County departments, service providers, Los Angeles Homeless Services Authority (LAHSA), and cities to address the ongoing and complex issues related to people experiencing homelessness.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**174,383,000**	**37,975,000**	**67,161,000**	**69,247,000**	**500.0**
New/Expanded Programs					
1. ARDI Initiative Expansion: Reflects the addition of 4.0 positions and an increase in services and supplies to expand the ARDI initiative.	1,508,000	--	--	1,508,000	4.0
2. ATI Expansion: Reflects the addition of 6.0 positions and an increase in services and supplies for the expansion of the ATI initiative, along with the removal of one-time revenue.	1,774,000	--	(360,000)	2,134,000	6.0
3. Countywide Communications: Reflects an increase in services and supplies for Countywide Communications.	130,000	--	--	130,000	--
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various projects.	(2,161,000)	--	--	(2,161,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,407,000	--	--	1,407,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	308,000	--	--	308,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	320,000	48,000	--	272,000	--
5. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and insurance costs due to anticipated benefit increases and medical cost trends.	53,000	53,000	--	--	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	42,000	--	--	42,000	--
7. 2020 Census One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis from the State for the 2020 Census.	(3,750,000)	--	(3,750,000)	--	--
8. ARDI One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the ARDI initiative.	(1,000,000)	--	--	(1,000,000)	(1.0)
9. Utility User Tax – Measure U Reversal: Reflects an adjustment to remove prior-year unspent funding for programs within the unincorporated areas.	(31,000)	--	--	(31,000)	--
Total Changes	**(1,400,000)**	**101,000**	**(4,110,000)**	**2,609,000**	**9.0**
2021-22 Recommended Budget	**172,983,000**	**38,076,000**	**63,051,000**	**71,856,000**	**509.0**

Critical and Unmet Needs

The CEO's unmet needs include funding for additional positions in ATI, ARDI, Office of Emergency Management, Office of Homelessness, Budget and Operations Management, Countywide Communications, Legislative Affairs, Office of Privacy, and Service Integration.

CHIEF EXECUTIVE OFFICER BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 0.00	$ 0	$ 539,000	$ 539,000	$ 539,000	$ 0
AUDITING AND ACCOUNTING FEES	618,220.14	491,000	559,000	559,000	559,000	0
CHARGES FOR SERVICES - OTHER	877,297.74	4,047,000	6,802,000	6,442,000	6,442,000	(360,000)
FEDERAL - COVID-19	9,383,677.39	50,000,000	25,000,000	25,000,000	25,000,000	0
FEDERAL - GRANTS	8,349,624.08	12,553,000	23,463,000	24,515,000	23,463,000	0
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	16,640.18	0	0	0	0	0
MISCELLANEOUS	341,575.97	325,000	339,000	339,000	339,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	163,000	0	0	0	0
PERSONNEL SERVICES	1,132,357.21	10,000	1,259,000	1,259,000	1,259,000	0
PLANNING & ENGINEERING SERVICES	0.00	0	5,000	5,000	5,000	0
RENTS & CONCESSIONS	622,498.63	745,000	1,694,000	1,694,000	1,694,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	288,070.00	240,000	240,000	240,000	240,000	0
STATE - OTHER	2,681,200.00	3,749,000	3,750,000	0	0	(3,750,000)
TRANSFERS IN	3,375,935.00	6,808,000	3,511,000	4,610,000	3,511,000	0
TOTAL REVENUE	$ 27,687,096.34	$ 79,131,000	$ 67,161,000	$ 65,202,000	$ 63,051,000	$ (4,110,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 54,851,651.39	$ 56,303,000	$ 65,585,000	$ 73,698,000	$ 67,783,000	$ 2,198,000
CAFETERIA BENEFIT PLANS	8,646,516.33	8,337,000	9,508,000	10,853,000	9,875,000	367,000
COUNTY EMPLOYEE RETIREMENT	10,648,960.04	11,512,000	12,046,000	13,913,000	12,607,000	561,000
DENTAL INSURANCE	162,230.19	160,000	160,000	198,000	167,000	7,000
DEPENDENT CARE SPENDING ACCOUNTS	40,921.00	1,000	33,000	33,000	33,000	0
DISABILITY BENEFITS	739,110.32	752,000	940,000	894,000	826,000	(114,000)
FICA (OASDI)	849,078.28	864,000	1,000,000	1,120,000	1,036,000	36,000
HEALTH INSURANCE	3,719,241.76	3,833,000	4,433,000	6,331,000	4,900,000	467,000
LIFE INSURANCE	303,212.57	314,000	301,000	350,000	313,000	12,000
OTHER EMPLOYEE BENEFITS	5,898.52	2,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	3,854,664.72	4,286,000	4,314,000	4,634,000	4,634,000	320,000
SAVINGS PLAN	1,762,771.48	0	0	0	0	0
THRIFT PLAN (HORIZONS)	1,453,378.83	84,000	91,000	93,000	93,000	2,000
UNEMPLOYMENT INSURANCE	5,338.15	4,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	856,471.26	788,000	1,116,000	890,000	890,000	(226,000)
TOTAL S & E B	87,899,444.84	87,240,000	99,541,000	113,021,000	103,171,000	3,630,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,830,295.58	2,197,000	2,197,000	2,197,000	2,197,000	0
CLOTHING & PERSONAL SUPPLIES	11,656.45	1,000	1,000	1,000	1,000	0
COMMUNICATIONS	182,595.00	199,000	199,000	199,000	199,000	0
COMPUTING-MAINFRAME	112,861.96	212,000	212,000	212,000	212,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,342,781.55	1,535,000	1,535,000	1,535,000	1,535,000	0
COMPUTING-PERSONAL	629,785.15	287,000	287,000	287,000	287,000	0
CONTRACTED PROGRAM SERVICES	0.00	813,000	813,000	813,000	813,000	0
FOOD	307.52	0	0	0	0	0
HOUSEHOLD EXPENSE	3,055.62	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	81,000	81,000	81,000	81,000	0

CHIEF EXECUTIVE OFFICER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	1,276,338.48	880,000	880,000	880,000	880,000	0
INSURANCE	262,537.15	310,000	310,000	431,000	431,000	121,000
MAINTENANCE - EQUIPMENT	31,531.00	23,000	23,000	23,000	23,000	0
MAINTENANCE-BUILDINGS & IMPRV	2,865,242.68	2,236,000	2,236,000	2,236,000	2,236,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	440,917.56	0	0	0	0	0
MEMBERSHIPS	58,004.00	45,000	45,000	45,000	45,000	0
MISCELLANEOUS EXPENSE	143,546.03	185,000	185,000	185,000	185,000	0
OFFICE EXPENSE	251,853.52	546,000	546,000	546,000	546,000	0
PROFESSIONAL SERVICES	18,164,586.06	45,804,000	45,822,000	40,547,000	40,361,000	(5,461,000)
PUBLICATIONS & LEGAL NOTICES	10,929.50	20,000	20,000	20,000	20,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,285,873.47	1,354,000	1,354,000	1,354,000	1,354,000	0
RENTS & LEASES - EQUIPMENT	198,165.64	195,000	195,000	195,000	195,000	0
SMALL TOOLS & MINOR EQUIPMENT	4,918.86	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	28,308.30	64,000	64,000	33,000	33,000	(31,000)
TECHNICAL SERVICES	678,258.26	364,000	364,000	364,000	364,000	0
TELECOMMUNICATIONS	1,808,330.06	1,490,000	1,490,000	1,490,000	1,490,000	0
TRAINING	114,284.11	115,000	115,000	115,000	115,000	0
TRANSPORTATION AND TRAVEL	204,775.62	283,000	283,000	283,000	283,000	0
UTILITIES	1,123,962.19	1,327,000	1,327,000	1,327,000	1,327,000	0
TOTAL S & S	34,065,701.32	60,567,000	60,585,000	55,400,000	55,214,000	(5,371,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	4,310,170.00	29,165,000	12,769,000	12,769,000	12,769,000	0
JUDGMENTS & DAMAGES	5,123.54	23,000	58,000	357,000	357,000	299,000
RETIREMENT OF OTHER LONG TERM DEBT	360,587.00	425,000	425,000	467,000	467,000	42,000
TAXES & ASSESSMENTS	0.00	1,000	1,000	1,000	1,000	0
TOTAL OTH CHARGES	4,675,880.54	29,614,000	13,253,000	13,594,000	13,594,000	341,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	43,429.69	0	0	0	0	0
OTHER EQUIPMENT INSTALLATION	605.00	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	0.00	500,000	500,000	500,000	500,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	35,466.39	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	79,501.08	500,000	500,000	500,000	500,000	0
TOTAL CAPITAL ASSETS	79,501.08	500,000	500,000	500,000	500,000	0
OTHER FINANCING USES						
TRANSFERS OUT	665,796.00	504,000	504,000	504,000	504,000	0
TOTAL OTH FIN USES	665,796.00	504,000	504,000	504,000	504,000	0
GROSS TOTAL	$ 127,386,323.78	$ 178,425,000	$ 174,383,000	$ 183,019,000	$ 172,983,000	$ (1,400,000)
INTRAFUND TRANSFERS	(36,481,768.29)	(30,047,000)	(37,975,000)	(38,861,000)	(38,076,000)	(101,000)
NET TOTAL	$ 90,904,555.49	$ 148,378,000	$ 136,408,000	$ 144,158,000	$ 134,907,000	$ (1,501,000)
NET COUNTY COST	$ 63,217,459.15	$ 69,247,000	$ 69,247,000	$ 78,956,000	$ 71,856,000	$ 2,609,000
BUDGETED POSITIONS	500.0	500.0	500.0	552.0	509.0	9.0

Departmental Program Summary

1. Budget and Finance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,659,000	5,184,000	790,000	8,685,000	61.0
Less Administration	--	--	--	--	--
Net Program Costs	14,659,000	5,184,000	790,000	8,685,000	61.0

Authority: Mandated program with discretionary service level – California Government Code Sections 29040, 29042, 29044, 29045, 29060-29062, and 29065.5; County Code Sections 2.08.020 to 2.08.100 and Chapter 4.12.

The Budget and Finance Division serves as the CEO's fiscal policy advisor, helping to maintain the balance between service delivery and fiscal sustainability while managing the countywide budget process each year. The Division analyzes financial and operational information to make recommendations on the allocation of limited resources. It also monitors financial performance of the budget and projects the General Fund's cash flow.

2. Benefits and Employee Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,549,000	1,184,000	947,000	1,418,000	14.0
Less Administration	--	--	--	--	--
Net Program Costs	3,549,000	1,184,000	947,000	1,418,000	14.0

Authority: Non-mandated, discretionary programs.

The Benefits Division oversees the management of the plan, design, and policies for employee benefits including health, dental, life and disability insurance, paid time off, and the voluntary Defined Contribution Program comprised of three supplemental retirement plans (Horizons Plan, Savings Plan, and Pension Savings Plan). The Division has overall administrative responsibility of the $15.0 billion (in assets) program and has contract and management authority. The Division also develops fringe negotiation strategies and participates in labor negotiations. The County is the plan sponsor for the Los Angeles County Employees' Retirement Association (LACERA) Defined Benefit programs. The primary responsibility of the Division is to oversee retirement policy and monitor the Board of Investment and Board of Retirement meetings, and ensure that the County, as plan sponsor, has a sustainable and cost-effective retirement system. It is also responsible for the policies governing the County-sponsored health plans for retirees administered by LACERA.

The Employee Relations Division manages the overall employer-employee relations function to ensure uniform administration of labor relations policies, procedures, and statutory compliance. The primary activities of the Division include making recommendations to the Board on policies, developing broad bargaining strategies, and conducting negotiations and consultations with labor unions within the scope of authority granted by the Employee Relations Ordinance. The Division also administers Memoranda of Understanding and coordinates employee relations matters within the jurisdiction of the Employee Relations Commission. As such, the Division serves as the County's advocate in arbitration hearings, unfair labor charges, and various administrative issues such as bargaining unit determinations.

3. Classification and Compensation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,330,000	3,643,000	1,696,000	1,991,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	7,330,000	3,643,000	1,696,000	1,991,000	32.0

Authority: Non-mandated, discretionary programs.

The Classification and Compensation Division provides comprehensive classification and compensation services that ensure the fair and consistent treatment of employees performing comparable work; maintains a competitive salary and classification plan to support the recruitment and retention of talent; studies labor market conditions; makes recommendations involving executive compensation and existing policies to the Board; supports ongoing departmental organizational design needs; ensures class specifications reflect assigned work; supports the County's economic position in labor negotiations; and administers various pay plans in an equitable manner.

The Division manages the countywide classification and compensation systems by overseeing the provisions of the County Charter, Civil Service Rules, and policies, procedures, and guidelines related to classification and compensation administration; provides technical guidance and support to line departments on all classification and compensation related matters; and supports structure and compensation strategies for departmental and countywide initiatives.

4. Asset Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,844,000	6,436,000	3,105,000	7,303,000	76.0
Less Administration	--	--	--	--	--
Net Program Costs	16,844,000	6,436,000	3,105,000	7,303,000	76.0

Authority: Mandated program with discretionary funding level – California Government Code Sections 25350.51, 25350.60, and 31000.9; County Code Sections 2.08.150-2.08.165.

This program provides for the overall management of the County's physical resources to meet critical service requirements. The primary activities performed by this function include planning, implementing, and managing real property related matters including the Board capital projects program, property development, new property purchases and sales, lease acquisitions and renewals necessary to carry out various departmental missions, and coordination of master planning and asset lifecycle management efforts.

5. Economic Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,819,000	670,000	250,000	2,899,000	13.0
Less Administration	--	--	--	--	--
Net Program Costs	3,819,000	670,000	250,000	2,889,000	13.0

Authority: Non-mandated, discretionary program.

This program provides for the administration, support, and oversight of economic development and affordable housing efforts. The program manages two distinct budget units established by Board motion in October 2015, and administers the Economic Development Policy Committee and Affordable Housing Coordinating Committee. The program coordinates countywide economic development initiatives across multiple departments including projects related to local job creation, small business support, neighborhood revitalization, workforce development, and affordable housing. It also has responsibility for demographic surveys and boundary changes in the unincorporated areas.

6. Strategic Integration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,902,000	1,759,000	570,000	4,573,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	6,902,000	1,759,000	570,000	4,573,000	23.0

Authority: Non-mandated, discretionary program.

This program provides central leadership and coordination of Board-directed priorities, other major policy initiatives, and strategic planning including managing various task force efforts and multi-departmental initiatives. The program identifies opportunities to leverage existing resources and partnerships to support the Board in their efforts to drive better outcomes for residents. It also provides support services for continued advancement, refinement, and implementation of the County Strategic Plan.

7. Chief Sustainability Office (CSO)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,130,000	--	400,000	1,730,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	2,130,000	--	400,000	1,730,000	7.0

Authority: Non-mandated, discretionary program.

This program provides policy recommendations to the Board in the area of environmental sustainability with a specific focus on addressing historic environmental injustice in low-income communities and communities of color. The primary activities performed by this program include overseeing the implementation of the countywide sustainability plan in coordination with departments; working with the Sustainability Council and stakeholders throughout the County to make recommendations for policies and programs, interim and long-term goals, metrics and timelines; and creating a monitoring and reporting platform. This program also evaluates and makes recommendations on key environmental and environmental justice issues facing the County.

8. Homeless Initiative (HI)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,914,000	197,000	3,511,000	2,206,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	5,914,000	197,000	3,511,000	2,206,000	19.0

Authority: Non-mandated, discretionary program.

The Homeless Prevention Initiative (HPI) was launched with a $100.0 million investment and unanimously approved by the Board in 2006 to reduce and/or prevent homelessness. In 2015, the Board and the CEO established the HI to confront the growing homeless crisis in a coordinated and strategic manner. In early 2016, the Board approved 47 coordinated strategies to prevent homelessness, subsidize housing, increase income, provide case management and services, create a coordinated system, and increase affordable and homeless housing. The Board also approved $99.7 million in one-time funding, included in the HPI and departmental budget units. In December 2016, the Board approved an additional four strategies.

In March 2017, County voters approved Measure H, a ¼ percent increase to the County's sales tax to fund homeless services, rental subsidies, and housing, that will generate an estimated $355.0 million per year for ten years to fund 21 of the 51 HI strategies.

9. Chief Information Office (CIO)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,194,000	2,642,000	--	5,552,000	32.0
Less Administration	--	--	--	--	--
Net Program Costs	8,194,000	2,642,000	--	5,552,000	32.0

Authority: Part federally-mandated program – Health Insurance Portability Accountability Act (HIPAA) and part non-mandated, discretionary program.

Information Security was established by Board Policy 6.100 and provides IT security leadership, policy development, and implementation of federally-mandated HIPAA security regulations and countywide cybersecurity infrastructure, protects critical information assets, and mitigates the impact of computer security incidents.

Information Management was established by Board Policy 6.200 and provides a shared information management platform to enable County departments to identify common clients, securely share and exchange data to coordinate service delivery, and provide data-driven analytic capabilities, data science, and research expertise in support of Board priorities and countywide initiatives.

Strategic Consulting facilitates implementation of countywide IT strategic goals and associated policies; provides guidance and assistance to departments to ensure their technology plans are aligned with the countywide strategic plan; makes recommendations to the Board regarding the viability and cost-effectiveness of requested departmental IT contracts; and provides oversight and performs risk assessments on key IT projects.

IT Governance provides a forum for business and technical oversight of the implementation of IT strategic directions. It includes an Investment Board to review department proposals for grants from the IT Infrastructure Fund and the Legacy Modernization Fund, and a Project Review Committee to mitigate project risks and ensure successful implementation of large, complex departmental IT projects.

10. Women and Girls Initiative (WGI)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,232,000	--	--	1,232,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	1,232,000	--	--	1,232,000	2.0

Authority: Non-mandated, discretionary program.

WGI is responsible for comprehensive countywide research, assessment, and analysis to target, reform, and enhance gender-responsive capabilities and advance the mission of improving the quality of life for women and girls.

11. Center for Strategic Partnerships

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	702,000	702,000	--	--	3.0
Less Administration	--	--	--	--	--
Net Program Costs	702,000	702,000	--	--	3.0

Authority: Non-mandated, discretionary program.

The Center for Strategic Partnerships, established within the Strategic Integration Branch, facilitates public-private partnerships that leverage the strengths, skills, and assets of each sector. This allows it to co-create solutions for challenging problems to improve the lives of vulnerable children, youth, and families in the County. It exists both within the County and in the private sector through its fiscal sponsor and private sector home, Southern California Grantmakers.

12. ATI

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,134,000	--	--	2,134,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	2,134,000	--	--	2,134,000	7.0

Authority: Non-mandated, discretionary program.

ATI, coordinates and implements the Board's "Care First, Jails Last" vision in the areas of diversion, justice system intervention, rehabilitation, and re-entry for both youth and adults. ATI does so primarily by managing and overseeing implementation of the Board-adopted ATI workgroup recommendations. This includes developing policy and metrics; convening partners and stakeholders; coordinating the efforts of service-deliverers, partner agencies, and jurisdictions; evaluating outcomes; and making funding recommendations for all related County efforts. ATI also plays a central role in helping marshal the spending recommendations for funds from voter-approved Measure J.

13. ARDI

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,508,000	--	--	1,508,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	1,508,000	--	--	1,508,000	4.0

Authority: Non-mandated, discretionary program.

In July 2020, the Board directed the creation of an organizational unit within the CEO to develop and implement a countywide strategic plan and policy platform that would confront the damaging impacts of racism on life outcomes for large segments of the County population. The ARDI initiative was created and staffed to implement a strategic plan and policy platform that increases the County's ongoing commitment to fighting systemic racism in places it can effectively reach; developing partnerships that further this commitment; and coordinating existing and future efforts toward more equitable practices.

14. Legislative Affairs and Intergovernmental Relations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,420,000	1,124,000	330,000	5,966,000	30.0
Less Administration	--	--	--	--	--
Net Program Costs	7,420,000	1,124,000	330,000	5,966,000	30.0

Authority: Non-mandated, discretionary program.

The Legislative Affairs and Intergovernmental Relations Branch develops policy recommendations to support the legislative program and funding priorities at the local, State, and federal levels. In consultation with Board offices and County departments, the Branch develops legislative priorities and policies for consideration and approval by the Board. A major programmatic element is the development of the State and Federal Legislative Agendas, which contain policies to: enhance and protect County resources and programs; provide administrative flexibility to maximize resources for services; protect against the imposition of unfunded mandates; and pursue legislation to remediate, enhance, or increase flexibility of existing programs and projects in departments. The Branch spearheads efforts to pursue County-sponsored legislation, as well as analyzes State and federal initiatives, legislation, budget proposals, and advocacy on other measures affecting the County's programs and operations.

The Legislative Affairs' Washington, D.C. and Sacramento offices, along with the Government Relations Unit, direct targeted advocacy efforts in coordination with Board offices, departments, and key stakeholders to educate and engage elected officials and agency leaders about legislation, policy, funding, and regulatory matters of interest to the County. The Branch also coordinates advocacy visits to Sacramento and Washington, D.C.; serves as the liaison to cities within the County and to State and federal legislative offices; administers General Services Agreements with cities to provide services through departments; and represents the County's interests with external organizations and jurisdictions.

The Branch also includes the Office of Protocol, which serves as the liaison to the Los Angeles Consular Corps and foreign dignitaries, and promotes international business, tourism, and cultural exchanges throughout the County.

15. Countywide Communications

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,090,000	267,000	989,000	2,834,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	4,090,000	267,000	989,000	2,834,000	17.0

Authority: Non-mandated, discretionary program.

This program is comprised of public affairs, media relations, multimedia development, and cable oversight. It serves as the County's centralized source of information for the public and as the primary media liaison for the CEO and countywide initiatives. The program creates extensive digital, video, and social media content for the various platforms. It also specializes in website development and maintains an active online presence for messaging through its website and social media channels. The program provides strategic communications support to departments and serves as the liaison with departmental public information officers. In addition, the office oversees programming and operations for the County Channel, monitors cable industry issues, reviews franchise fee revenues, and responds to cable customer inquiries and complaints.

16. Risk Management (RM)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,169,000	10,910,000	259,000	--	53.0
Less Administration	--	--	--	--	--
Net Program Costs	11,169,000	10, 910,000	259,000	--	53.0

Authority: Workers' Compensation: Mandated program with discretionary funding – California Labor Code Section 3700; County Code Sections 5.31.050, 5.31.060, 5.31.070, and 6.20.070. Loss Control and Prevention: Non-mandated, discretionary program. RM Inspector General: Non-mandated, discretionary program. Office of Privacy/HIPAA Privacy Program: Mandated program with discretionary funding – The Health Insurance Portability and Accountability Act of 1996, Privacy Rule. 45 CFR Parts 160 and 164; and California Civil Code Section 1798.

The program, created by the Board on April 30, 2002, uses available RM tools to evaluate risks, develop methodologies and programs to minimize those risks (and financial losses), and advises the Board and departments on ways to better control those risks. On January 7, 2003, the Board designated the Chief Privacy Officer to be responsible for development and implementation of the County's HIPAA privacy program. In 2017, the Office of Privacy was established by the Board and re-aligned within RM, with the goal of centralizing efforts to establish a countywide privacy and security program, and to develop countywide policies and procedures that address safeguards for confidential and protected health information. RM and privacy programs and services include the development and purchase of commercial insurance for risk financing needs; risk assessment and prevention including training; assessments and consultations to assist departments to lower risks and meet federal and State workplace regulations; Liability Claim Management (including Small and Property Claims) and Workers' Compensation (including Financial Control, Fraud, Analytics and Medical Management) to administer and manage mandated liability and workers' compensation claims and review countywide contractual risk exposures; and RM Inspector General functions for the development, approval, and monitoring of Corrective Action Plans.

17. Emergency Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	29,589,000	184,000	23,239,000	6,166,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	29,589,000	184,000	23,239,000	6,166,000	27.0

Authority: Mandated program with discretionary funding level – California Government Code Section 8605 and County Code Sections 2.68.210 to 2.68.230.

This program creates, develops, coordinates, administers, and implements all-hazards emergency plans, procedures, training, and programs within County government including the unincorporated areas. The program supports the Los Angeles County Operational Area inclusive of public and private sectors. This program ensures that the County is prepared, ready to mitigate, respond to, and recover from major emergencies and disasters by effectively mobilizing public and private resources within the County, as well as accessing outside resources through mutual aid, federal, and State governments. The program is also responsible for coordinating efforts to maximize Federal Emergency Management Agency and California Disaster Assistance Act funding for disaster preparedness, hazard mitigation, response, and recovery.

18. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	45,798,000	3,174,000	26,965,000	15,659,000	89.0
Less Administration	--	--	--	--	--
Net Program Costs	45,798,000	3,174,000	26,965,000	15,659,000	89.0

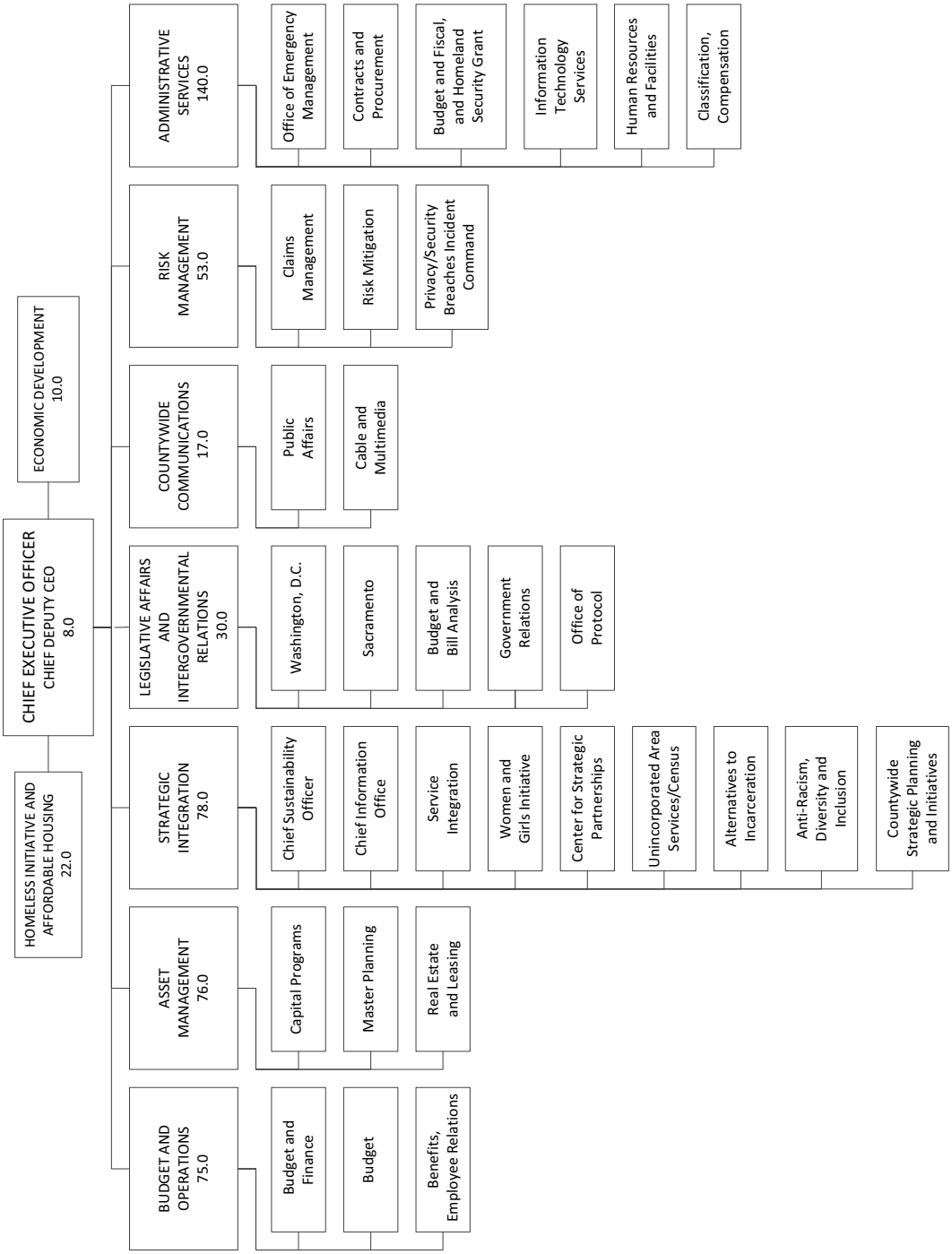
Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support to the Department through the executive office, agenda preparation, departmental budgeting and fiscal activities, accounting, human resources, procurement and facilities support, and IT services.

IT Services also provides support for countywide systems involving programs led by the CEO, including the budget, compensation, financial, risk management, and emergency management systems.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	172,983,000	38,076,000	63,051,000	71,856,000	509.0

CHIEF EXECUTIVE OFFICER
Fesia A. Davenport, Chief Executive Officer
FY 2021-22 Recommended Budget Positions = 509.0



Child Support Services

Terrie Hardy, Director

Child Support Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 202,260,670.98	$ 193,191,000	$ 196,628,000	$ 201,502,000	$ 201,446,000	$ 4,818,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 173,479,922.91	$ 179,355,000	$ 181,505,000	$ 187,031,000	$ 186,533,000	$ 5,028,000
SERVICES & SUPPLIES	25,757,599.55	20,441,000	21,050,000	21,095,000	21,132,000	82,000
OTHER CHARGES	2,821,716.95	3,405,000	3,246,000	3,246,000	3,246,000	0
CAPITAL ASSETS - EQUIPMENT	125,433.75	0	0	0	0	0
GROSS TOTAL	$ 202,184,673.16	$ 203,201,000	$ 205,801,000	$ 211,372,000	$ 210,911,000	$ 5,110,000
INTRAFUND TRANSFERS	(262,524.99)	(837,000)	0	0	0	0
NET TOTAL	$ 201,922,148.17	$ 202,364,000	$ 205,801,000	$ 211,372,000	$ 210,911,000	$ 5,110,000
NET COUNTY COST	$ (338,522.81)	$ 9,173,000	$ 9,173,000	$ 9,870,000	$ 9,465,000	$ 292,000
BUDGETED POSITIONS	1,551.0	1,466.0	1,466.0	1,466.0	1,466.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The mission of the Child Support Services Department (CSSD) is to enrich the community by providing child support services in an efficient, effective, and professional manner, one family at a time.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net increase in gross appropriation of $5.1 million primarily due to Board-approved increases in salaries and employee benefits. This increase is partially offset by a reduction of prior-year funding that was provided on a one-time basis for staff costs and various operational needs.

Critical/Strategic Planning Initiatives

- CSSD redesigned its Segmentation Tool, a case management tool that assists Child Support Specialists to organize and manage their caseloads. The tool provides a dashboard that easily pinpoints cases requiring the establishment of parentage, modification of support, or enforcement of support. Child Support Specialists can schedule reminders for follow-up work. Supervisors can track and review their team's work in real time, which is particularly helpful in the new teleworking environment.
- CSSD's Division of Technology Services is currently working with the CEO's Chief Information Office to secure one-time funding from the IT Infrastructure Fund for Artificial Intelligence (AI) to read child support case notes and retrieve actionable data. CSSD is collaborating with the California Department of Child Support Services (DCSS) for access to this unstructured data in a format that is conducive to applying the AI technology.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**205,801,000**	**0**	**196,628,000**	**9,173,000**	**1,466.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,034,000	--	1,808,000	226,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,858,000	--	1,651,000	207,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,136,000	--	1,010,000	126,000	--
4. Countywide Cost Allocation: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(45,000)	--	(40,000)	(5,000)	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for child support operations and enforcement.	(10,594,000)	--	(6,992,000)	(3,602,000)	--
6. Revenue Realignment: Reflects an adjustment to federal and State revenues to align with updated reimbursement projections, offset by a transfer from the Provisional Financing Uses budget unit.	477,000	--	(2,863,000)	3,340,000	--
7. Welfare Recoupment Trust Fund/Welfare Recoupment Collections: Reflects funding from the Welfare Recoupment Trust Fund and a projected increase in welfare recoupment collections for child support operational costs and enforcement.	10,244,000	--	10,244,000	--	--
Total Changes	**5,110,000**	**0**	**4,818,000**	**292,000**	**0.0**
2021-22 Recommended Budget	**210,911,000**	**0**	**201,446,000**	**9,465,000**	**1,466.0**

Critical and Unmet Needs

While DCSS reduced the FY 2020-21 administrative allocation by $26.0 million, CSSD balanced its budget by utilizing one-time funding and continues to rely on one-time funding in the 2021-22 Recommended Budget. The Department continues to seek additional cost savings and funding solutions to address the shortfall, as well as work with the CEO and other local California child support agencies to urge the State administration and legislature to allocate additional ongoing funding.

CHILD SUPPORT SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 42,474.89	$ 1,000	$ 0	$ 0	$ 0	$ 0
FEDERAL - COVID-19	315,336.00	1,200,000	0	0	0	0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	132,033,181.84	129,362,000	136,896,000	139,241,000	140,298,000	3,402,000
INTEREST	141,486.09	115,000	0	0	0	0
MISCELLANEOUS	3,791,841.67	3,258,000	2,981,000	6,464,000	6,464,000	3,483,000
OTHER SALES	147.69	0	0	0	0	0
STATE - DISTRICT ATTORNEY PROGRAMS	63,133,606.42	59,221,000	56,751,000	55,797,000	54,684,000	(2,067,000)
STATE - OTHER	2,802,596.38	34,000	0	0	0	0
TOTAL REVENUE	$ 202,260,670.98	$ 193,191,000	$ 196,628,000	$ 201,502,000	$ 201,446,000	$ 4,818,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 98,429,940.93	$ 101,307,000	$ 100,625,000	$ 102,955,000	$ 102,457,000	$ 1,832,000
CAFETERIA BENEFIT PLANS	26,811,752.99	27,613,000	28,320,000	28,419,000	28,419,000	99,000
COUNTY EMPLOYEE RETIREMENT	20,073,742.69	22,446,000	23,570,000	25,428,000	25,428,000	1,858,000
DENTAL INSURANCE	579,267.67	612,000	572,000	572,000	572,000	0
DEPENDENT CARE SPENDING ACCOUNTS	130,157.99	131,000	144,000	144,000	144,000	0
DISABILITY BENEFITS	1,453,091.24	1,477,000	1,131,000	1,131,000	1,131,000	0
FICA (OASDI)	1,475,206.14	1,546,000	1,566,000	1,566,000	1,566,000	0
HEALTH INSURANCE	3,109,226.30	3,176,000	3,731,000	3,869,000	3,869,000	138,000
LIFE INSURANCE	260,660.68	274,000	264,000	264,000	264,000	0
OTHER EMPLOYEE BENEFITS	11,304.00	0	20,000	20,000	20,000	0
RETIREE HEALTH INSURANCE	13,522,765.00	14,933,000	15,109,000	16,210,000	16,210,000	1,101,000
SAVINGS PLAN	1,030,510.15	0	0	0	0	0
THRIFT PLAN (HORIZONS)	2,881,617.63	2,098,000	2,018,000	2,018,000	2,018,000	0
UNEMPLOYMENT INSURANCE	22,297.00	48,000	32,000	32,000	32,000	0
WORKERS' COMPENSATION	3,688,382.50	3,694,000	4,403,000	4,403,000	4,403,000	0
TOTAL S & E B	173,479,922.91	179,355,000	181,505,000	187,031,000	186,533,000	5,028,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,038,986.63	2,385,000	2,337,000	2,365,000	2,365,000	28,000
CLOTHING & PERSONAL SUPPLIES	3,663.98	8,000	2,000	2,000	2,000	0
COMMUNICATIONS	74,570.50	105,000	104,000	104,000	104,000	0
COMPUTING-MAINFRAME	595.01	16,000	19,000	19,000	19,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	248,683.84	183,000	182,000	182,000	182,000	0
COMPUTING-PERSONAL	246,183.88	168,000	262,000	262,000	262,000	0
CONTRACTED PROGRAM SERVICES	0.00	0	3,000	0	0	(3,000)
HOUSEHOLD EXPENSE	3,873.60	17,000	7,000	10,000	10,000	3,000
INFORMATION TECHNOLOGY SERVICES	112,330.23	116,000	123,000	123,000	123,000	0
INSURANCE	311,765.71	517,000	67,000	70,000	70,000	3,000
MAINTENANCE - EQUIPMENT	30,160.42	23,000	18,000	18,000	18,000	0
MAINTENANCE-BUILDINGS & IMPRV	531,778.61	406,000	402,000	434,000	434,000	32,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	31,149.95	35,000	20,000	20,000	20,000	0
MEMBERSHIPS	120,014.00	118,000	115,000	115,000	115,000	0

CHILD SUPPORT SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	(47,959.40)	(21,000)	15,000	15,000	15,000	0
OFFICE EXPENSE	894,177.82	983,000	1,132,000	1,132,000	1,132,000	0
PROFESSIONAL SERVICES	522,466.29	661,000	840,000	871,000	871,000	31,000
PUBLICATIONS & LEGAL NOTICES	0.00	3,000	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	13,715,674.80	7,685,000	8,107,000	7,822,000	7,859,000	(248,000)
RENTS & LEASES - EQUIPMENT	255,097.11	294,000	257,000	257,000	257,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,965.68	6,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	839,258.55	730,000	763,000	763,000	763,000	0
TECHNICAL SERVICES	2,524,431.72	3,083,000	3,168,000	3,092,000	3,092,000	(76,000)
TELECOMMUNICATIONS	2,770,588.57	2,623,000	2,533,000	2,845,000	2,845,000	312,000
TRAINING	88,618.75	34,000	82,000	82,000	82,000	0
TRANSPORTATION AND TRAVEL	293,743.31	114,000	336,000	336,000	336,000	0
UTILITIES	144,779.99	149,000	154,000	154,000	154,000	0
TOTAL S & S	25,757,599.55	20,441,000	21,050,000	21,095,000	21,132,000	82,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	24,378.09	327,000	175,000	175,000	175,000	0
RETIREMENT OF OTHER LONG TERM DEBT	2,797,238.56	3,078,000	3,071,000	3,071,000	3,071,000	0
TAXES & ASSESSMENTS	100.30	0	0	0	0	0
TOTAL OTH CHARGES	2,821,716.95	3,405,000	3,246,000	3,246,000	3,246,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	6,339.50	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	63,843.80	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT INSTALLATION	(3,099.00)	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	58,349.45	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	125,433.75	0	0	0	0	0
TOTAL CAPITAL ASSETS	125,433.75	0	0	0	0	0
GROSS TOTAL	$ 202,184,673.16	$ 203,201,000	$ 205,801,000	$ 211,372,000	$ 210,911,000	$ 5,110,000
INTRAFUND TRANSFERS	(262,524.99)	(837,000)	0	0	0	0
NET TOTAL	$ 201,922,148.17	$ 202,364,000	$ 205,801,000	$ 211,372,000	$ 210,911,000	$ 5,110,000
NET COUNTY COST	$ (338,522.81)	$ 9,173,000	$ 9,173,000	$ 9,870,000	$ 9,465,000	$ 292,000
BUDGETED POSITIONS	1,551.0	1,466.0	1,466.0	1,466.0	1,466.0	0.0

Departmental Program Summary

1. Child Support Enforcement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	193,767,000	--	184,302,000	9,465,000	1,371.0
Less Administration	--	--	--	--	--
Net Program Costs	193,767,000	--	184,302,000	9,465,000	1,371.0

Authority: Mandated program – California Family Code Section 17304.

Establishes, modifies, and enforces child and medical support obligations. It also enforces existing spousal support orders and determines parentage for children as required under federal and State law.

2. Administration

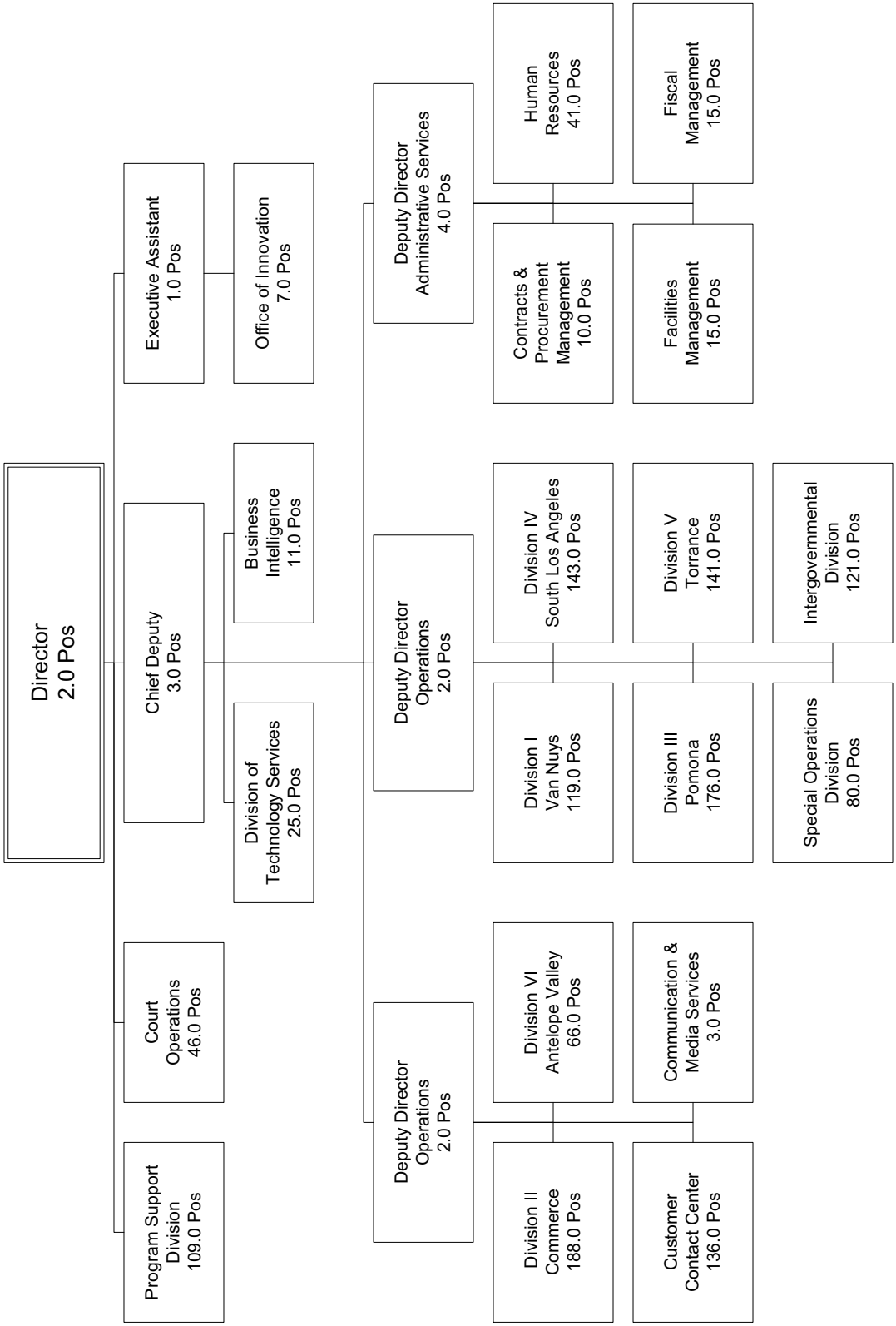
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	17,144,000	--	17,144,000	--	95.0
Less Administration	--	--	--	--	--
Net Program Costs	17,144,000	--	17,144,000	--	95.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department, including executive office, fiscal management, human resources, facilities management, and contract and procurement management services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	210,911,000	0	201,446,000	9,465,000	1,466.0

Child Support Services Department
Terrie Hardy, Director
FY 2021-22 Recommended Budget Positions = 1,466.0



Children and Family Services

Bobby D. Cagle, Director

Children and Family Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$2,079,965,401.82	$ 2,120,927,000	$ 2,203,170,000	$ 2,428,739,000	$ 2,319,674,000	$ 116,504,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,132,581,411.15	$ 1,210,444,000	$ 1,262,510,000	$ 1,505,508,000	$ 1,256,839,000	$ (5,671,000)
SERVICES & SUPPLIES	357,483,668.07	377,053,000	377,754,000	406,805,000	338,515,000	(39,239,000)
OTHER CHARGES	1,151,296,369.81	1,262,985,000	1,292,835,000	1,357,999,000	1,296,901,000	4,066,000
CAPITAL ASSETS - EQUIPMENT	374,753.48	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$2,641,736,202.51	$ 2,850,872,000	$ 2,933,489,000	$ 3,270,702,000	$ 2,892,645,000	$ (40,844,000)
INTRAFUND TRANSFERS	(19,129,587.08)	(9,168,000)	(9,168,000)	(9,090,000)	(9,090,000)	78,000
NET TOTAL	$2,622,606,615.43	$ 2,841,704,000	$ 2,924,321,000	$ 3,261,612,000	$ 2,883,555,000	$ (40,766,000)
NET COUNTY COST	$ 542,641,213.61	$ 720,777,000	$ 721,151,000	$ 832,873,000	$ 563,881,000	$ (157,270,000)
BUDGETED POSITIONS	9,754.0	9,594.0	9,594.0	10,935.0	9,594.0	0.0

Children and Family Services - Administration Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,098,430,091.20	$ 1,136,930,000	$ 1,190,641,000	$ 1,410,458,000	$ 1,255,559,000	$ 64,918,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,132,581,411.15	$ 1,210,444,000	$ 1,262,510,000	$ 1,505,508,000	$ 1,256,839,000	$ (5,671,000)
SERVICES & SUPPLIES	351,901,648.07	369,305,000	370,006,000	399,657,000	331,367,000	(38,639,000)
OTHER CHARGES	76,548,821.62	105,348,000	106,067,000	104,960,000	100,010,000	(6,057,000)
CAPITAL ASSETS - EQUIPMENT	374,753.48	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$1,561,406,634.32	$ 1,685,487,000	$ 1,738,973,000	$ 2,010,515,000	$ 1,688,606,000	$ (50,367,000)
INTRAFUND TRANSFERS	(5,417,234.41)	(3,290,000)	(3,290,000)	(3,290,000)	(3,290,000)	0
NET TOTAL	$1,555,989,399.91	$ 1,682,197,000	$ 1,735,683,000	$ 2,007,225,000	$ 1,685,316,000	$ (50,367,000)
NET COUNTY COST	$ 457,559,308.71	$ 545,267,000	$ 545,042,000	$ 596,767,000	$ 429,757,000	$ (115,285,000)
BUDGETED POSITIONS	9,754.0	9,594.0	9,594.0	10,935.0	9,594.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Children and Family Services (DCFS) promotes child safety and well-being by partnering with communities to strengthen families, keeping children at home whenever possible, and connecting them with stable, loving homes in times of need.

2021-22 Budget Message

The 2021-22 Recommended Budget for Administration reflects a $50.4 million decrease in gross appropriation, a $64.9 million increase in revenue, and a $115.3 million decrease in NCC.

The revenue increase is primarily due to available one-time 2011 Realignment funding from the Department's 2011 Realignment trust fund and additional funding for the Families First Prevention Services Act (FFPSA) and child care services. These increases are partially offset by the loss of federal Family First Transition Act (FFTA) funding. The NCC reduction of $115.3 million is primarily due to the removal of one-time funding provided as a result of the loss of the Title IV-E Waiver for various existing programs and administrative costs, partially offset by an increase in NCC for Board-approved salaries and employee benefits.

As a result of the loss of FFTA funds, the Department is utilizing existing funding to bridge its services to the federal FFPSA, which seeks to prevent the entry of children into foster care by funding evidence-based prevention strategies. DCFS continues its efforts to analyze and optimize both its spending and claiming activities to minimize any service impact from the loss of FFTA funds. DCFS has also engaged stakeholders in its efforts to align existing services with FFPSA funding requirements and outcomes.

Critical/Strategic Planning Initiatives

DCFS is implementing the Invest LA model that will ultimately facilitate the development of the Department's strategic plan that will guide DCFS through 2025. The strategic planning framework centers on three priority investment areas: Strengthening Children, Youth, and Families; Workforce Excellence; and Community and Cross-Sector Partnerships. The following five foundational pillars that are crucial to a child welfare system will guide the work in these areas:

- Prevention and Aftercare - Focuses efforts to prevent maltreatment and establish a stronger safety net to provide families with quality aftercare supports to avoid recurrence.
- Shared Core Practice Model - Guided by the values that children have a right to be safe, they are usually best off with family, and that families can develop and execute plans for their own well-being.
- Brain Science - Emphasizes integrating understanding of brain development and the effects of toxic stress and individual resiliency, to inform the continuum of social work practice.
- Safety Culture - Focuses on cultivating a strong culture of accountability rooted in learning from undesirable outcomes and adopting proven methods of learning and investigation to achieve systematic improvements in safety.
- Culture of Equity - Promotes both policies and practices that are just and fair to everyone, recognizing the pernicious effects of discrimination and implicit bias.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,738,973,000**	**3,290,000**	**1,190,641,000**	**545,042,000**	**9,594.0**
New/Expanded Programs					
1. FFPSA: Reflects increased State and federal funding for implementation of the FFPSA.	28,234,000	--	28,234,000	--	--
2. Child Care: Reflects an increase in State funding from the California Alternative Payment Program (CAPP) for child care services.	442,000	--	442,000	--	--
3. Commercially Sexually Exploited Children (CSEC) Advocacy Prevention: Reflects funding for advocacy services for CSEC involved youth released from dependency/delinquency system without any system involvement.	175,000	--	--	175,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	17,288,000	--	7,780,000	9,508,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	20,220,000	--	9,099,000	11,121,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	16,737,000	--	13,504,000	3,233,000	--
4. Unavoidable Costs: Reflects a projected change in unemployment insurance costs based on historical experience.	(1,932,000)	--	(1,932,000)	--	--
5. Countywide Cost Allocation: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	117,000	--	53,000	64,000	--
6. Departmental Services: Reflects cost increases from centralized departments' services primarily due to Board-approved salary increases and service costs.	7,942,000	--	7,942,000	--	--
7. One-Time Funded Programs: Reflects one-time funding for existing programs and services, including contracts for relative support services, transitional shelter care, and transportation services for foster children to be able to attend their school of origin, as well as for administrative costs.	75,375,000	--	72,223,000	3,152,000	--
8. FFTA Funding: Reflects a decrease in funding due to the end of temporary federal FFTA funding provided due to the sunset of the Title IV-E Waiver.	(59,941,000)	--	(59,941,000)	--	--
9. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs and administrative costs as a result of the sunset of the Title IV-E Waiver.	(155,024,000)	--	(12,486,000)	(142,538,000)	--
10. Revenue Realignment: Reflects an adjustment to remove prior-year State General Fund backfill that was provided on a one-time basis offset with an increase in 1991 Realignment Sales Tax revenue.	--	--	--	--	--
Total Changes	**(50,367,000)**	**0**	**64,918,000**	**(115,285,000)**	**0.0**
2021-22 Recommended Budget	**1,688,606,000**	**3,290,000**	**1,255,559,000**	**429,757,000**	**9,594.0**

Critical and Unmet Needs

The Department's critical unmet needs include additional funding to: 1) reduce social worker caseloads to 15 for Continuing Services workers and 12 for Emergency Response workers in accordance with the SB 2030 Workload Study; 2) increase administrative support to enhance operational efficiency and workforce accountability; and 3) accommodate the Department's space needs.

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ADOPTION FEES	$ 291,339.35	$ 650,000	$ 650,000	$ 650,000	$ 650,000	$ 0
CHARGES FOR SERVICES - OTHER	238,204.17	0	0	0	0	0
FEDERAL - COVID-19	449,287.00	0	0	0	0	0
FEDERAL - OTHER	560.00	4,198,000	4,198,000	4,198,000	4,198,000	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	554,003,516.50	506,729,000	535,543,000	587,809,000	512,585,000	(22,958,000)
MISCELLANEOUS	405,990.31	1,914,000	1,914,000	1,914,000	1,914,000	0
OTHER GOVERNMENTAL AGENCIES	0.00	17,000	17,000	17,000	17,000	0
SALE OF CAPITAL ASSETS	29,149.04	0	0	0	0	0
SETTLEMENTS	5,449.95	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	19,770,046.32	17,303,000	17,303,000	17,303,000	18,745,000	1,442,000
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	447,084,217.00	542,414,000	549,414,000	716,523,000	622,843,000	73,429,000
STATE - COVID-19	0.00	1,442,000	1,442,000	1,442,000	0	(1,442,000)
STATE - OTHER	467,190.56	0	0	0	0	0
STATE - PUBLIC ASSISTANCE ADMINISTRATION	75,569,141.00	62,151,000	80,048,000	80,490,000	94,607,000	14,559,000
TRANSFERS IN	116,000.00	112,000	112,000	112,000	0	(112,000)
TOTAL REVENUE	$1,098,430,091.20	$ 1,136,930,000	$ 1,190,641,000	$ 1,410,458,000	$ 1,255,559,000	$ 64,918,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 689,055,457.64	$ 730,530,000	$ 785,848,000	$ 924,508,000	$ 747,339,000	$ (38,509,000)
CAFETERIA BENEFIT PLANS	161,361,455.83	167,654,000	168,491,000	204,342,000	170,689,000	2,198,000
COUNTY EMPLOYEE RETIREMENT	131,589,663.66	156,190,000	149,988,000	198,779,000	170,209,000	20,221,000
DENTAL INSURANCE	3,219,592.80	3,416,000	2,895,000	3,808,000	2,895,000	0
DEPENDENT CARE SPENDING ACCOUNTS	780,468.51	911,000	968,000	968,000	968,000	0
DISABILITY BENEFITS	6,091,826.83	4,911,000	5,623,000	6,022,000	5,848,000	225,000
FICA (OASDI)	10,406,566.12	10,997,000	11,018,000	13,099,000	11,280,000	262,000
HEALTH INSURANCE	10,630,155.45	11,410,000	11,788,000	13,680,000	12,819,000	1,031,000
LIFE INSURANCE	1,030,455.28	547,000	561,000	890,000	561,000	0
OTHER EMPLOYEE BENEFITS	(600.00)	(1,000)	6,000	6,000	6,000	0
RETIREE HEALTH INSURANCE	81,348,944.00	90,574,000	90,980,000	101,560,000	101,560,000	10,580,000
SAVINGS PLAN	3,145,710.85	0	0	162,000	0	0
THRIFT PLAN (HORIZONS)	20,284,895.23	18,397,000	17,944,000	23,406,000	18,387,000	443,000
UNEMPLOYMENT INSURANCE	207,579.00	971,000	351,000	351,000	351,000	0
WORKERS' COMPENSATION	13,429,239.95	13,937,000	16,049,000	13,927,000	13,927,000	(2,122,000)
TOTAL S & E B	1,132,581,411.15	1,210,444,000	1,262,510,000	1,505,508,000	1,256,839,000	(5,671,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	49,711,252.84	41,689,000	38,357,000	46,088,000	41,865,000	3,508,000
CLOTHING & PERSONAL SUPPLIES	25,843.67	210,000	210,000	210,000	210,000	0
COMMUNICATIONS	903,828.67	1,350,000	1,350,000	1,350,000	1,350,000	0
COMPUTING-MAINFRAME	518,036.55	605,000	605,000	461,000	461,000	(144,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	474,357.00	500,000	500,000	500,000	500,000	0
COMPUTING-PERSONAL	1,860,063.94	4,676,000	3,398,000	7,288,000	1,249,000	(2,149,000)
CONTRACTED PROGRAM SERVICES	99,655,416.16	115,095,000	115,194,000	115,194,000	96,220,000	(18,974,000)

CHILDREN AND FAMILY SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FOOD	234,880.87	327,000	368,000	368,000	368,000	0
HOUSEHOLD EXPENSE	255,906.83	69,000	64,000	64,000	64,000	0
INFORMATION TECHNOLOGY SECURITY	70,533.00	121,000	0	130,000	130,000	130,000
INFORMATION TECHNOLOGY SERVICES	1,220,899.67	2,656,000	2,979,000	1,253,000	1,103,000	(1,876,000)
INSURANCE	385,679.71	400,000	450,000	450,000	450,000	0
MAINTENANCE - EQUIPMENT	126,101.66	320,000	320,000	320,000	320,000	0
MAINTENANCE-BUILDINGS & IMPRV	3,937,693.74	2,866,000	2,866,000	4,455,000	2,866,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	65,319.72	56,000	206,000	206,000	56,000	(150,000)
MEMBERSHIPS	39,088.42	117,000	117,000	117,000	117,000	0
MISCELLANEOUS EXPENSE	298,458.28	657,000	737,000	737,000	737,000	0
OFFICE EXPENSE	4,943,585.72	5,382,000	6,010,000	7,351,000	4,348,000	(1,662,000)
PROFESSIONAL SERVICES	71,740,008.93	70,730,000	72,139,000	72,851,000	68,510,000	(3,629,000)
PUBLICATIONS & LEGAL NOTICES	42,750.00	66,000	66,000	66,000	66,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	50,340,584.56	48,753,000	52,589,000	68,328,000	49,523,000	(3,066,000)
RENTS & LEASES - EQUIPMENT	3,507,115.41	3,120,000	3,120,000	3,620,000	3,207,000	87,000
SMALL TOOLS & MINOR EQUIPMENT	35,154.35	28,000	28,000	28,000	28,000	0
SPECIAL DEPARTMENTAL EXPENSE	239,997.37	90,000	90,000	90,000	90,000	0
TECHNICAL SERVICES	12,751,720.69	14,252,000	14,252,000	14,136,000	12,340,000	(1,912,000)
TELECOMMUNICATIONS	14,481,300.33	18,194,000	17,874,000	19,304,000	14,822,000	(3,052,000)
TRAINING	16,833,727.09	18,252,000	17,759,000	16,334,000	15,109,000	(2,650,000)
TRANSPORTATION AND TRAVEL	14,888,079.92	16,420,000	16,054,000	16,054,000	12,954,000	(3,100,000)
UTILITIES	2,314,262.97	2,304,000	2,304,000	2,304,000	2,304,000	0
TOTAL S & S	351,901,648.07	369,305,000	370,006,000	399,657,000	331,367,000	(38,639,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	12,545,670.10	29,961,000	29,961,000	23,345,000	23,345,000	(6,616,000)
RETIREMENT OF OTHER LONG TERM DEBT	6,868,567.45	7,418,000	8,087,000	8,087,000	8,204,000	117,000
SUPPORT & CARE OF PERSONS	57,134,565.86	67,969,000	68,019,000	73,528,000	68,461,000	442,000
TAXES & ASSESSMENTS	18.21	0	0	0	0	0
TOTAL OTH CHARGES	76,548,821.62	105,348,000	106,067,000	104,960,000	100,010,000	(6,057,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	36,000	36,000	36,000	36,000	0
ELECTRONIC EQUIPMENT	29,207.84	204,000	204,000	204,000	204,000	0
TELECOMMUNICATIONS EQUIPMENT	133,589.67	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	211,955.97	150,000	150,000	150,000	150,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	374,753.48	390,000	390,000	390,000	390,000	0
TOTAL CAPITAL ASSETS	374,753.48	390,000	390,000	390,000	390,000	0
GROSS TOTAL	$1,561,406,634.32	$ 1,685,487,000	$ 1,738,973,000	$ 2,010,515,000	$ 1,688,606,000	$ (50,367,000)
INTRAFUND TRANSFERS	(5,417,234.41)	(3,290,000)	(3,290,000)	(3,290,000)	(3,290,000)	0
NET TOTAL	$1,555,989,399.91	$ 1,682,197,000	$ 1,735,683,000	$ 2,007,225,000	$ 1,685,316,000	$ (50,367,000)
NET COUNTY COST	$ 457,559,308.71	$ 545,267,000	$ 545,042,000	$ 596,767,000	$ 429,757,000	$ (115,285,000)
BUDGETED POSITIONS	9,754.0	9,594.0	9,594.0	10,935.0	9,594.0	0.0

Children and Family Services - Assistance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 981,535,310.62	$ 983,997,000	$ 1,012,529,000	$ 1,018,281,000	$ 1,064,115,000	$ 51,586,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,582,020.00	$ 7,748,000	$ 7,748,000	$ 7,148,000	$ 7,148,000	$ (600,000)
OTHER CHARGES	1,074,747,548.19	1,157,637,000	1,186,768,000	1,253,039,000	1,196,891,000	10,123,000
GROSS TOTAL	$1,080,329,568.19	$ 1,165,385,000	$ 1,194,516,000	$ 1,260,187,000	$ 1,204,039,000	$ 9,523,000
INTRAFUND TRANSFERS	(13,712,352.67)	(5,878,000)	(5,878,000)	(5,800,000)	(5,800,000)	78,000
NET TOTAL	$1,066,617,215.52	$ 1,159,507,000	$ 1,188,638,000	$ 1,254,387,000	$ 1,198,239,000	$ 9,601,000
NET COUNTY COST	$ 85,081,904.90	$ 175,510,000	$ 176,109,000	$ 236,106,000	$ 134,124,000	$ (41,985,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The DCFS-Assistance budget units provide funding for programs that: 1) support children who are placed in out-of-home care because of abuse or neglect; 2) aid prospective adoptive parents in meeting the additional expenses of caring for children with special needs; 3) incur expenses in the recruitment and placement of children with relative caregivers while legal guardianship is finalized; and 4) assist public and private agencies in providing child abuse and neglect prevention and intervention programs to meet the needs of high-risk children and their families.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a $9.5 million increase in gross appropriation, a $51.6 million increase in revenue, and a $42.0 million reduction in NCC.

The revenue increase is primarily due to the transfer of one-time funding from the Department's 2011 Realignment trust fund, one-time State funding due to the extended eligibility of AB 12 as a result of the COVID-19 pandemic, and additional federal funding as a result of AB 12 financial eligibility determination for non-minor participants. These increases are partially offset by the loss of federal Family First Transition Act (FFTA) funding. The NCC reduction of $42.0 million is primarily due to the removal of prior-year funding provided on a one-time basis resulting from the loss of Title IV-E Waiver revenue, partially offset by higher placement rates and projected caseload increases.

As a result of the loss of FFTA funds, the Department is utilizing existing funding to bridge its services to the federal Families First Prevention Services Act (FFPSA), which seeks to prevent the entry of children into foster care by funding evidence-based prevention strategies. DCFS continues its efforts to analyze and optimize both its spending and claiming activities to minimize service impact from the loss of FFTA funds. DCFS has also engaged stakeholders in its efforts to align existing services with FFPSA funding requirements and outcomes.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,194,516,000**	**5,878,000**	**1,012,529,000**	**176,109,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis resulting from the loss of Title IV-E Waiver revenue.	(67,134,000)	--	--	(67,134,000)	--
2. FFTA: Reflects the decrease in FFTA funding provided on a one-time basis due to the sunset of the Title IV-E Waiver.	(44,099,000)	--	(44,099,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
3. Foster Care (FC): Reflects funding for higher case costs associated with placement rate increases and projected caseloads.	62,051,000	(78,000)	41,134,000	20,995,000	--
4. FC AB 12: Reflects one-time State funding due to the AB 12 extended eligibility as a result of the COVID-19 pandemic.	20,200,000	--	20,200,000	--	--
5. FC AB 12: Reflects additional federal funding as a result of AB 12 financial eligibility determinations for non-minor participants.	12,800,000	--	12,800,000	--	--
6. FC and Adoption Assistance Program (AAP): Reflects an adjustment to remove prior-year State General Fund backfill that was provided on a one-time basis offset with an increase in ongoing realignment revenue.	--	--	--	--	--
7. AAP: Reflects funding for higher case costs associated with placement rate increases and projected caseloads.	19,278,000	--	14,380,000	4,898,000	--
8. Kinship Guardianship Assistance (KinGAP): Reflects funding for higher costs associated with placement rates increases.	8,379,000	--	7,171,000	1,208,000	--
9. Promoting Safe and Stable Families (PSSF): Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Homeless Initiative Strategy B7 and the Prevention and Aftercare program.	(2,952,000)	--	--	(2,952,000)	--
10. PSSF: Reflects one-time funding to continue the Prevention and Aftercare program.	1,000,000	--	--	1,000,000	--
Total Changes	**9,523,000**	**(78,000)**	**51,586,000**	**(41,985,000)**	**0.0**
2021-22 Recommended Budget	**1,204,039,000**	**5,800,000**	**1,064,115,000**	**134,124,000**	**0.0**

CHILDREN AND FAMILY SERVICES - ASSISTANCE PAYMENTS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - OTHER	$ (1,497,048.00)	$ 0	$ 0	$ 0	$ 0	$ 0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	8,068,092.00	8,106,000	8,106,000	8,106,000	8,106,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	391,205,174.00	380,610,000	370,998,000	358,949,000	374,889,000	3,891,000
MISCELLANEOUS	1,087,482.30	544,000	544,000	544,000	544,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	205,704,120.32	179,790,000	179,790,000	179,790,000	194,771,000	14,981,000
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	282,729,391.00	319,150,000	309,169,000	365,069,000	362,977,000	53,808,000
STATE - COVID-19	0.00	0	14,981,000	14,981,000	0	(14,981,000)
STATE - PUBLIC ASSISTANCE ADMINISTRATION	1,519,489.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	91,366,610.00	94,997,000	128,141,000	90,042,000	122,028,000	(6,113,000)
TRANSFERS IN	1,352,000.00	800,000	800,000	800,000	800,000	0
TOTAL REVENUE	$ 981,535,310.62	$ 983,997,000	$ 1,012,529,000	$ 1,018,281,000	$ 1,064,115,000	$ 51,586,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 5,582,020.00	$ 4,952,000	$ 4,952,000	$ 4,352,000	$ 4,352,000	$ (600,000)
PROFESSIONAL SERVICES	0.00	2,796,000	2,796,000	2,796,000	2,796,000	0
TOTAL S & S	5,582,020.00	7,748,000	7,748,000	7,148,000	7,148,000	(600,000)
OTHER CHARGES						
SUPPORT & CARE OF PERSONS	1,074,747,548.19	1,157,637,000	1,186,768,000	1,253,039,000	1,196,891,000	10,123,000
TOTAL OTH CHARGES	1,074,747,548.19	1,157,637,000	1,186,768,000	1,253,039,000	1,196,891,000	10,123,000
GROSS TOTAL	$1,080,329,568.19	$ 1,165,385,000	$ 1,194,516,000	$ 1,260,187,000	$ 1,204,039,000	$ 9,523,000
INTRAFUND TRANSFERS	(13,712,352.67)	(5,878,000)	(5,878,000)	(5,800,000)	(5,800,000)	78,000
NET TOTAL	$1,066,617,215.52	$ 1,159,507,000	$ 1,188,638,000	$ 1,254,387,000	$ 1,198,239,000	$ 9,601,000
NET COUNTY COST	$ 85,081,904.90	$ 175,510,000	$ 176,109,000	$ 236,106,000	$ 134,124,000	$ (41,985,000)

Adoption Assistance Program Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 335,575,774.87	$ 351,795,000	$ 352,312,000	$ 366,739,000	$ 366,692,000	$ 14,380,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 346,160,055.00	$ 367,283,000	$ 367,915,000	$ 387,240,000	$ 387,193,000	$ 19,278,000
GROSS TOTAL	$ 346,160,055.00	$ 367,283,000	$ 367,915,000	$ 387,240,000	$ 387,193,000	$ 19,278,000
NET TOTAL	$ 346,160,055.00	$ 367,283,000	$ 367,915,000	$ 387,240,000	$ 387,193,000	$ 19,278,000
NET COUNTY COST	$ 10,584,280.13	$ 15,488,000	$ 15,603,000	$ 20,501,000	$ 20,501,000	$ 4,898,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Foster Care Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 516,182,638.70	$ 488,856,000	$ 516,651,000	$ 500,805,000	$ 546,686,000	$ 30,035,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,796,000.00	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 2,796,000	$ 0
OTHER CHARGES	550,223,549.52	602,368,000	630,182,000	668,749,000	614,000,000	(16,182,000)
GROSS TOTAL	$ 553,019,549.52	$ 605,164,000	$ 632,978,000	$ 671,545,000	$ 616,796,000	$ (16,182,000)
INTRAFUND TRANSFERS	(512,352.67)	(678,000)	(678,000)	(600,000)	(600,000)	78,000
NET TOTAL	$ 552,507,196.85	$ 604,486,000	$ 632,300,000	$ 670,945,000	$ 616,196,000	$ (16,104,000)
NET COUNTY COST	$ 36,324,558.15	$ 115,630,000	$ 115,649,000	$ 170,140,000	$ 69,510,000	$ (46,139,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

KinGAP Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 94,611,129.00	$ 102,154,000	$ 102,374,000	$ 109,545,000	$ 109,545,000	$ 7,171,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 110,048,789.19	$ 120,228,000	$ 120,913,000	$ 129,292,000	$ 129,292,000	$ 8,379,000
GROSS TOTAL	$ 110,048,789.19	$ 120,228,000	$ 120,913,000	$ 129,292,000	$ 129,292,000	$ 8,379,000
NET TOTAL	$ 110,048,789.19	$ 120,228,000	$ 120,913,000	$ 129,292,000	$ 129,292,000	$ 8,379,000
NET COUNTY COST	$ 15,437,660.19	$ 18,074,000	$ 18,539,000	$ 19,747,000	$ 19,747,000	$ 1,208,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Promoting Safe and Stable Families/Family Preservation Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 35,165,768.05	$ 41,192,000	$ 41,192,000	$ 41,192,000	$ 41,192,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,786,020.00	$ 4,952,000	$ 4,952,000	$ 4,352,000	$ 4,352,000	$ (600,000)
OTHER CHARGES	68,315,154.48	67,758,000	67,758,000	67,758,000	66,406,000	(1,352,000)
GROSS TOTAL	$ 71,101,174.48	$ 72,710,000	$ 72,710,000	$ 72,110,000	$ 70,758,000	$ (1,952,000)
INTRAFUND TRANSFERS	(13,200,000.00)	(5,200,000)	(5,200,000)	(5,200,000)	(5,200,000)	0
NET TOTAL	$ 57,901,174.48	$ 67,510,000	$ 67,510,000	$ 66,910,000	$ 65,558,000	$ (1,952,000)
NET COUNTY COST	$ 22,735,406.43	$ 26,318,000	$ 26,318,000	$ 25,718,000	$ 24,366,000	$ (1,952,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Early Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	83,756,000	98,000	47,012,000	36,646,000	358.0
Less Administration	*5,651,000*	*98,000*	*5,477,000*	*76,000*	*47.0*
Less Assistance	*4,352,000*	--	*3,352,000*	*1,000,000*	--
Net Program Costs	73,753,000	--	38,183,000	35,570,000	311.0

Authority: Mandated program with discretionary service level – California Welfare and Institutions (W&I) Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Matches the unique needs of children and families with available services and resources in their community. Services are provided through the Family Support and Alternative Response Program. The services are a proactive approach toward the prevention of family conflict that may lead to child abuse or neglect. The focus of these services is on strengthening and empowering families and communities to promote the growth of children, youth, adults, and family members.

2. Crisis Intervention

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	673,575,000	1,043,000	490,566,000	181,966,000	3,794.0
Less Administration	*101,308,000*	*1,043,000*	*61,535,000*	*38,730,000*	*501.0*
Less Assistance	--	--	--	--	--
Net Program Costs	572,267,000	--	429,031,000	143,236,000	3,293.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Assesses and investigates allegations of child abuse and neglect; initiates legal action (when appropriate) to petition for court dependency status; and coordinates the Department's response to child abduction cases. The Child Protection Hotline receives calls of alleged abuse and neglect, and determines whether to refer the allegations for investigation. Emergency response staff conducts in-person investigations and provides family-centered, strength-based planning processes, such as Family Preservation Services. When a decision is made to seek court supervision for a child, Juvenile Court Services takes action to establish court dependency status and functions as the liaison between the Department and the Court.

3. Intensive Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	954,224,000	5,102,000	769,856,000	179,266,000	3,105.0
Less Administration	*63,946,000*	*854,000*	*51,109,000*	*11,983,000*	*410.0*
Less Assistance	*423,586,000*	*3,596,000*	*362,406,000*	*57,584,000*	--
Net Program Costs	466,692,000	652,000	356,341,000	109,699,000	2,695.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides assistance to children and families at high or very high risk for abuse, neglect, abandonment, or exploitation. Services include case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. These services are provided to children and families when a child remains in the home of a parent/guardian with child and family maintenance or when they have been placed in out-of-home care family reunification and permanent placement.

4. Permanency

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,181,090,000	2,847,000	1,012,240,000	166,003,000	2,337.0
Less Administration	*55,803,000*	*643,000*	*39,374,000*	*15,786,000*	*309.0*
Less Assistance	*776,101,000*	*2,204,000*	*698,357,000*	*75,540,000*	--
Net Program Costs	349,186,000	--	274,509,000	74,677,000	2,028.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 11400-11469, 16000, 16112-16115, 16500-16515, and 18350-18351.

Provides a continuum of services to promote permanency for children. These services include family reunification, legal guardianship, and adoption. Family reunification is the preferred permanency plan since it preserves family connections. Family reunification services include: case management and support, wraparound, emancipation, respite care, health, mental health, substance abuse treatment, and educational development. When it is not possible to reunify families, a plan of adoption or legal guardianship (with relatives or non-relatives) is considered. If adoption is the permanent plan, the services provided include recruitment and placement of children in adoptive homes, placement supervision until adoption is finalized, and post-adoptive services to birth, adoptive parents, and adoptee. The Department also provides recommendations to the Superior Court on independent adoptions arranged by birth parents and stepparents.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	226,708,000	2,638,000	157,495,000	66,575,000	1,267.0
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	226,708,000	2,638,000	157,495,000	66,575,000	1,267.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Department in the areas of finance, budgeting, purchasing, human resources, payroll, facilities management, contracts, and IT.

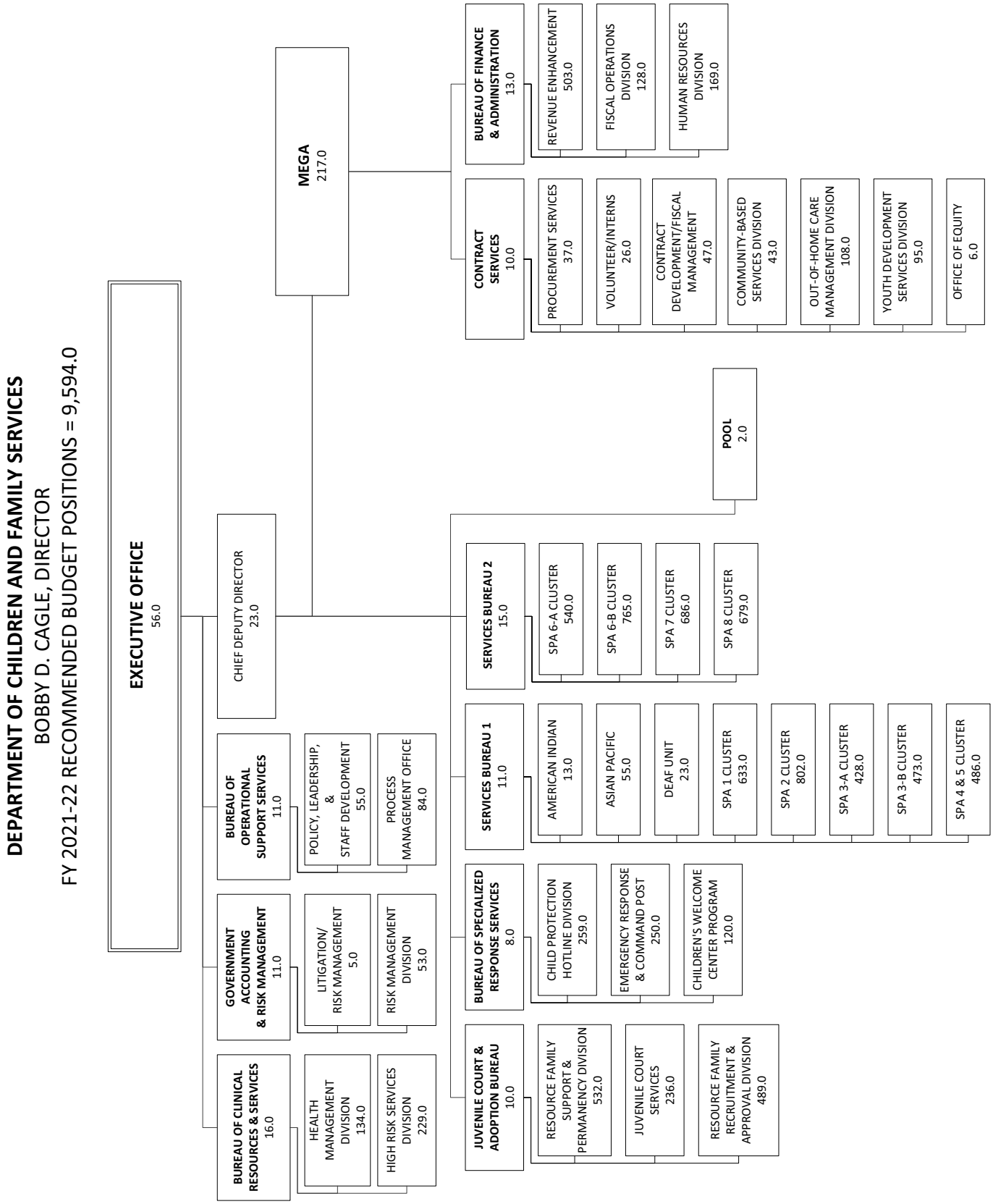
6. Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,204,039,000	5,800,000	1,064,115,000	134,124,000	--
Less Administration	--	--	--	--	--
Less Assistance	--	--	--	--	--
Net Program Costs	1,204,039,000	5,800,000	1,064,115,000	134,124,000	--

Authority: Mandated program (except Special Services Program) – California W&I Code Sections 11400-11469, 16000-16014, 16115-16125, 16500-16524, 16600-16605, 18250-18258, 18260, and 18358.

Provides resources to strengthen families and support children placed in out-of-home care.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,892,645,000	9,090,000	2,319,674,000	563,881,000	9,594.0


DEPARTMENT OF CHILDREN AND FAMILY SERVICES
BOBBY D. CAGLE, DIRECTOR
FY 2021-22 RECOMMENDED BUDGET POSITIONS = 9,594.0
EXECUTIVE OFFICE
56.0
CHIEF DEPUTY DIRECTOR
23.0
MEGA
217.0
BUREAU OF FINANCE & ADMINISTRATION
13.0
REVENUE ENHANCEMENT
503.0
FISCAL OPERATIONS DIVISION
128.0
HUMAN RESOURCES DIVISION
169.0
CONTRACT SERVICES
10.0
PROCUREMENT SERVICES
37.0
VOLUNTEER/INTERNS
26.0
CONTRACT DEVELOPMENT/FISCAL MANAGEMENT
47.0
COMMUNITY-BASED SERVICES DIVISION
43.0
OUT-OF-HOME CARE MANAGEMENT DIVISION
108.0
YOUTH DEVELOPMENT SERVICES DIVISION
95.0
OFFICE OF EQUITY
6.0
POOL
2.0
SERVICES BUREAU 2
15.0
SPA 6-A CLUSTER
540.0
SPA 6-B CLUSTER
765.0
SPA 7 CLUSTER
686.0
SPA 8 CLUSTER
679.0
SERVICES BUREAU 1
11.0
AMERICAN INDIAN
13.0
ASIAN PACIFIC
55.0
DEAF UNIT
23.0
SPA 1 CLUSTER
633.0
SPA 2 CLUSTER
802.0
SPA 3-A CLUSTER
428.0
SPA 3-B CLUSTER
473.0
SPA 4 & 5 CLUSTER
486.0
BUREAU OF SPECIALIZED RESPONSE SERVICES
8.0
CHILD PROTECTION HOTLINE DIVISION
259.0
EMERGENCY RESPONSE & COMMAND POST
250.0
CHILDREN'S WELCOME CENTER PROGRAM
120.0
JUVENILE COURT & ADOPTION BUREAU
10.0
RESOURCE FAMILY SUPPORT & PERMANENCY DIVISION
532.0
JUVENILE COURT SERVICES
236.0
RESOURCE FAMILY RECRUITMENT & APPROVAL DIVISION
489.0
BUREAU OF OPERATIONAL SUPPORT SERVICES
11.0
POLICY, LEADERSHIP, & STAFF DEVELOPMENT
55.0
PROCESS MANAGEMENT OFFICE
84.0
GOVERNMENT ACCOUNTING & RISK MANAGEMENT
11.0
LITIGATION/ RISK MANAGEMENT
5.0
RISK MANAGEMENT DIVISION
53.0
BUREAU OF CLINICAL RESOURCES & SERVICES
16.0
HEALTH MANAGEMENT DIVISION
134.0
HIGH RISK SERVICES DIVISION
229.0

Consumer and Business Affairs

Rafael Carbajal, Director

Consumer and Business Affairs Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,214,397.20	$ 3,381,000	$ 4,865,000	$ 4,865,000	$ 4,865,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 13,536,471.03	$ 16,290,000	$ 21,574,000	$ 22,013,000	$ 22,013,000	$ 439,000
SERVICES & SUPPLIES	7,275,157.14	16,966,000	18,639,000	12,164,000	10,409,000	(8,230,000)
OTHER CHARGES	13,367.31	28,000	28,000	40,000	40,000	12,000
CAPITAL ASSETS - EQUIPMENT	0.00	215,000	235,000	235,000	235,000	0
GROSS TOTAL	$ 20,824,995.48	$ 33,499,000	$ 40,476,000	$ 34,452,000	$ 32,697,000	$ (7,779,000)
INTRAFUND TRANSFERS	(3,329,112.13)	(8,349,000)	(13,842,000)	(13,842,000)	(13,842,000)	0
NET TOTAL	$ 17,495,883.35	$ 25,150,000	$ 26,634,000	$ 20,610,000	$ 18,855,000	$ (7,779,000)
NET COUNTY COST	$ 13,281,486.15	$ 21,769,000	$ 21,769,000	$ 15,745,000	$ 13,990,000	$ (7,779,000)
BUDGETED POSITIONS	143.0	163.0	163.0	163.0	163.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To promote a fair and vibrant marketplace, the Department serves consumers, businesses, and communities through education, advocacy, and complaint resolution.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $7.8 million primarily due to the removal of prior-year funding that was provided on a one-time basis for the Eviction Defense and Prevention Program (EDPP), Justice Fund services, Centro Maravilla programming, and costs associated with the relocation of departmental operations into the Hall of Records (HOR). The Recommended Budget also includes an increase in one-time funding for expanded Self-Help Legal Access Center (SHLAC) services, Board-approved increases in salaries and employee benefits, and rent expense adjustments.

Critical/Strategic Planning Initiatives

- Continue the development and expansion of the EDPP to protect tenants facing eviction in the County unincorporated areas. This program provides legal representation and eviction assistance to eligible tenants.
- Support and provide pivotal services related to the County's initiatives in response to the COVID-19 pandemic including, supporting local small businesses, keeping County residents housed, providing and expanding resources for the vulnerable immigrant communities, preventing retaliation for reporting public health violations, and continuing to protect consumers.
- Continue supporting SHLAC in providing free legal services to litigants in the County.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**40,476,000**	**13,842,000**	**4,865,000**	**21,769,000**	**163.0**
New/Expanded Programs					
1. SHLAC: Reflects an increase in one-time funding for the continuation of SHLAC services ($2.9 million), partially offset by a decrease in ongoing funding associated with the expired SHLAC contract ($0.9 million).	2,016,000	--	--	2,016,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	180,000	--	--	180,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	272,000	--	--	272,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	141,000	--	--	141,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs based on historical trends.	--	--	--	--	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the EDPP, Justice Fund services, Centro Maravilla programming, and relocation of departmental operations into the HOR.	(10,400,000)	--	--	(10,400,000)	--
6. Administration: Reflects the addition of 1.0 Administrative Services Manager III position to support the Department's human resources functions, fully offset by the deletion of 1.0 Consumer and Business Affairs Representative III position and other ministerial adjustments.	--	--	--	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	12,000	--	--	12,000	--
Total Changes	**(7,779,000)**	**0**	**0**	**(7,779,000)**	**0.0**
2021-22 Recommended Budget	**32,697,000**	**13,842,000**	**4,865,000**	**13,990,000**	**163.0**

Critical and Unmet Needs

The Department's unmet needs include funding to: 1) continue providing critical legal services for immigrants in removal proceedings through the Los Angeles Justice Fund program, and 2) address a services and supplies shortfall caused by the ongoing absorption of employee benefits that are not centrally funded.

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,011,521.39	$ 2,803,000	$ 3,962,000	$ 3,962,000	$ 3,962,000	$ 0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	14,595.00	0	0	0	0	0
FEDERAL - COVID-19	1,646,147.00	0	0	0	0	0
FEDERAL - GRANTS	56,979.27	0	0	0	0	0
FEDERAL - OTHER	0.00	270,000	275,000	275,000	275,000	0
FORFEITURES & PENALTIES	4,965.70	0	0	0	0	0
MISCELLANEOUS	25,175.42	8,000	28,000	28,000	28,000	0
TRANSFERS IN	455,013.42	300,000	600,000	600,000	600,000	0
TOTAL REVENUE	$ 4,214,397.20	$ 3,381,000	$ 4,865,000	$ 4,865,000	$ 4,865,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 8,247,417.41	$ 10,006,000	$ 14,232,000	$ 13,987,000	$ 13,992,000	$ (240,000)
CAFETERIA BENEFIT PLANS	1,738,709.43	2,010,000	2,960,000	2,977,000	2,975,000	15,000
COUNTY EMPLOYEE RETIREMENT	1,595,328.69	2,097,000	1,924,000	2,214,000	2,212,000	288,000
DENTAL INSURANCE	34,296.48	42,000	46,000	46,000	46,000	0
DEPENDENT CARE SPENDING ACCOUNTS	8,944.45	9,000	7,000	7,000	7,000	0
DISABILITY BENEFITS	56,538.02	66,000	36,000	39,000	39,000	3,000
FICA (OASDI)	130,352.43	148,000	195,000	199,000	199,000	4,000
HEALTH INSURANCE	335,573.33	505,000	908,000	942,000	942,000	34,000
LIFE INSURANCE	30,918.42	32,000	26,000	27,000	27,000	1,000
OTHER EMPLOYEE BENEFITS	5,869.50	0	0	0	0	0
RETIREE HEALTH INSURANCE	974,751.00	1,186,000	984,000	1,290,000	1,290,000	306,000
SAVINGS PLAN	124,129.36	0	0	0	0	0
THRIFT PLAN (HORIZONS)	243,774.61	155,000	245,000	245,000	244,000	(1,000)
WORKERS' COMPENSATION	9,867.90	34,000	11,000	40,000	40,000	29,000
TOTAL S & E B	13,536,471.03	16,290,000	21,574,000	22,013,000	22,013,000	439,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	270,446.64	290,000	231,000	231,000	231,000	0
COMMUNICATIONS	61,076.40	45,000	45,000	45,000	45,000	0
COMPUTING-MAINFRAME	119,250.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	75,724.50	127,000	121,000	121,000	121,000	0
COMPUTING-PERSONAL	411,329.85	130,000	101,000	101,000	101,000	0
CONTRACTED PROGRAM SERVICES	2,606,167.00	8,862,000	9,106,000	2,741,000	2,741,000	(6,365,000)
HOUSEHOLD EXPENSE	7,527.16	0	0	0	0	0
INFORMATION TECHNOLOGY SECURITY	16,000.00	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	219,579.54	0	0	0	0	0
INSURANCE	13,696.54	11,000	26,000	26,000	26,000	0
MAINTENANCE - EQUIPMENT	1,045.00	1,000	1,000	1,000	1,000	0
MAINTENANCE-BUILDINGS & IMPRV	524,901.92	698,000	554,000	554,000	554,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	16,976.53	0	0	0	0	0
MEMBERSHIPS	17,236.34	0	0	0	0	0
MISCELLANEOUS EXPENSE	23,169.07	33,000	99,000	99,000	99,000	0
OFFICE EXPENSE	189,199.96	1,793,000	2,407,000	2,397,000	1,642,000	(765,000)

CONSUMER AND BUSINESS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	1,462,635.23	4,139,000	4,942,000	4,842,000	3,842,000	(1,100,000)
PUBLICATIONS & LEGAL NOTICES	8,036.28	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	163,909.59	100,000	172,000	172,000	172,000	0
RENTS & LEASES - EQUIPMENT	39,526.65	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	41,631.50	0	250,000	250,000	250,000	0
TECHNICAL SERVICES	155,565.61	13,000	10,000	10,000	10,000	0
TELECOMMUNICATIONS	445,717.04	344,000	332,000	332,000	332,000	0
TRAINING	14,408.65	0	0	0	0	0
TRANSPORTATION AND TRAVEL	39,063.11	42,000	9,000	9,000	9,000	0
UTILITIES	331,337.03	338,000	233,000	233,000	233,000	0
TOTAL S & S	7,275,157.14	16,966,000	18,639,000	12,164,000	10,409,000	(8,230,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	6,041.31	13,000	8,000	8,000	8,000	0
RETIREMENT OF OTHER LONG TERM DEBT	7,326.00	15,000	20,000	32,000	32,000	12,000
TOTAL OTH CHARGES	13,367.31	28,000	28,000	40,000	40,000	12,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
OFFICE FURNITURE,FIXTURES & EQ	0.00	215,000	235,000	235,000	235,000	0
TOTAL CAPITAL ASSETS	0.00	215,000	235,000	235,000	235,000	0
GROSS TOTAL	$ 20,824,995.48	$ 33,499,000	$ 40,476,000	$ 34,452,000	$ 32,697,000	$ (7,779,000)
INTRAFUND TRANSFERS	(3,329,112.13)	(8,349,000)	(13,842,000)	(13,842,000)	(13,842,000)	0
NET TOTAL	$ 17,495,883.35	$ 25,150,000	$ 26,634,000	$ 20,610,000	$ 18,855,000	$ (7,779,000)
NET COUNTY COST	$ 13,281,486.15	$ 21,769,000	$ 21,769,000	$ 15,745,000	$ 13,990,000	$ (7,779,000)
BUDGETED POSITIONS	143.0	163.0	163.0	163.0	163.0	0.0

Departmental Program Summary

1. Complaint Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,447,000	6,457,000	2,755,000	235,000	34.0
Less Administration	--	--	--	--	--
Net Program Costs	9,447,000	6,457,000	2,755,000	235,000	34.0

Authority: Non-mandated, discretionary program.

Resolves identity theft and consumer and real estate fraud through complaint investigation and advocacy. Investigates referrals relating to elder financial abuse and foster youth identity theft. Works with various agencies to identify and investigate identity theft and consumer and real estate fraud cases for referral to prosecuting agencies for civil or criminal prosecution.

2. Counseling and Dispute Resolution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,678,000	--	879,000	1,799,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	2,678,000	--	879,000	1,799,000	25.0

Authority: Non-mandated, discretionary program.

Provides consumer counseling, small claims advising, and mediation services. Counselors answer questions and provide services for resolving disputes, refer consumers to other appropriate resources, and identify real estate fraud and other complaints for investigation.

3. Consumer Education and Public Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	468,000	--	--	468,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	468,000	--	--	468,000	4.0

Authority: Non-mandated, discretionary program.

Coordinates the Department's communication efforts with the public. This includes organizing and developing speaking engagements, workshops, various events, and consumer education fairs. Also provides educational and outreach services via the Department's website, social media, brochures, news articles, photos, media relations, and interview requests.

4. Small Business Services (SBS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,773,000	--	665,000	1,108,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	1,773,000	--	665,000	1,108,000	10.0

Authority: Non-mandated, discretionary program.

Serves as the primary resource for small and community business enterprises to do business with the County. The SBS provides small and community business enterprises with technical assistance and information on contracting opportunities and small business programs with the County, regional cities, and the State and federal governments. Also established an Entrepreneurship Center that aims to assist new start-up businesses, and provides a forum for small business outreach, education, and advocacy relating to governmental contracting.

5. Wage Enforcement Program (WEP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,597,000	1,252,000	125,000	1,220,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	2,597,000	1,252,000	125,000	1,220,000	18.0

Authority: Non-mandated, discretionary program.

Ensures that workers in the unincorporated areas are being paid the wages that are owed. WEP answers questions regarding the new minimum wage ordinance, educates employers and workers to ensure compliance, and accepts complaints and conducts investigations into allegations of minimum wage ordinance violations. Also issues citations, conducts settlement negotiations, and ensures that employers comply with payment of back wages that are owed in applicable circumstances. In addition, performs WEP outreach, counseling, training, investigative, and compliance work within the unincorporated areas and contract cities.

6. Office of Immigrant Affairs (OIA)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,441,000	245,000	--	1,196,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	1,441,000	245,000	--	1,196,000	10.0

Authority: Non-mandated, discretionary program.

Protects the rights and advances the well-being of all immigrants in the County by providing a one-stop shop for County and external services or making referrals to free legal services through the Los Angeles Justice Fund. The OIA educates immigrants about their rights, defending residents from immigration fraud and other scams, and makes policy recommendations to the Board.

7. Rent Stabilization Program (RSP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,569,000	5,569,000	--	--	32.0
Less Administration	--	--	--	--	--
Net Program Costs	5,569,000	5,569,000	--	--	32.0

Authority: Non-mandated, discretionary program.

Protects tenants from displacement and affords stability in their homes while providing landlords a fair return on their properties. Also answers questions regarding the Rent Stabilization Ordinance, educates renters and landlords to ensure compliance, and provides enforcement. RSP oversees hearing review and preparation to ensure quality control of hearing petitions, hearing decisions, and settlement agreements.

8. Center for Financial Empowerment (CFE)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	968,000	--	347,000	621,000	7.0
Less Administration	--	--	--	--	--
Net Program Costs	968,000	--	347,000	621,000	7.0

Authority: Non-mandated, discretionary program.

Coordinates and aligns cross-sector efforts to build economic stability and household wealth for low-to-moderate income (LMI) County residents. The CFE takes collective action to improve financial practices, educate LMI County residents, and develop systems that advance wealth equity. Also connects County residents to CFE information, services, and consumer financial protections.

9. Eviction Defense and Prevention Program (EDPP)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,000	--	50,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	50,000	--	50,000	--	--

Authority: Non-mandated, discretionary program.

Provides full-scope legal representation for eligible tenants, collaborates with eviction assistance centers in courthouses where unlawful detainers are being filed and legal services are provided, and other services that can be collocated at eviction assistance centers. Also provides outreach to communities for pre-eviction interventions including workshops and know-your-rights events, short-term rental assistance, and manages cases following eviction proceedings. The EDPP also provides program monitoring and will establish necessary contracts and agreements with other agencies and cities related to the program.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,706,000	319,000	44,000	7,343,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	7,706,000	319,000	44,000	7,343,000	23.0

Authority: Non-mandated, discretionary program.

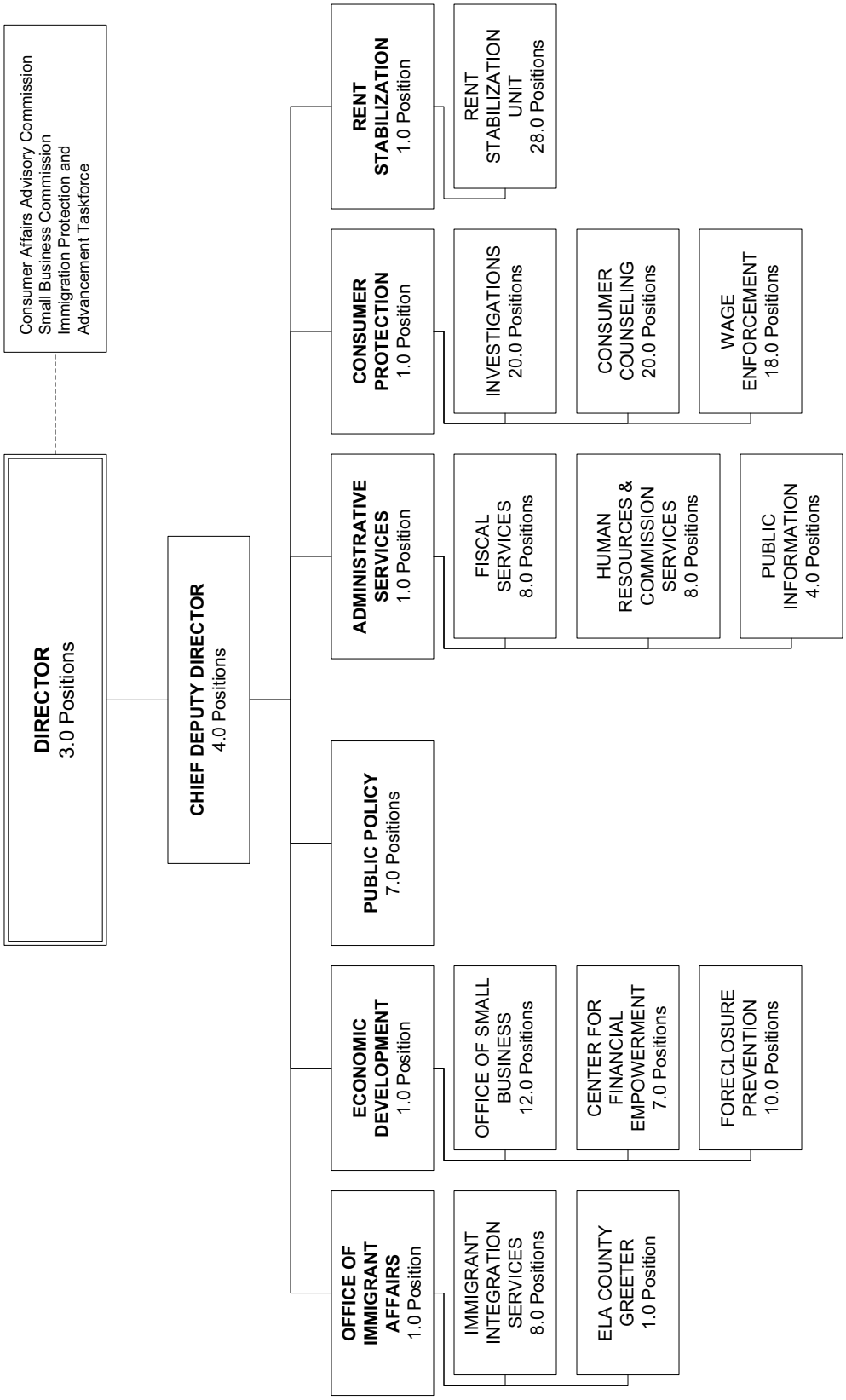
Provides administrative support and executive oversight of the operations of the Department. Also includes the executive office, departmental budgeting, accounting, personnel and payroll, training and recruiting, emergency planning, procurement, strategic planning functions, and special projects. Also includes SHLAC which counsel clients on court procedures and case preparation, as well as the Department's Volunteer and Internship Program.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	32,697,000	13,842,000	4,865,000	13,990,000	163.0

DEPARTMENT OF CONSUMER AND BUSINESS AFFAIRS

Rafael Carbajal, Director

FY 2021-22 Recommended Budget Positions = 163.0



County Counsel

Rodrigo A. Castro-Silva, County Counsel

County Counsel Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 19,637,841.03	$ 35,420,000	$ 38,053,000	$ 38,506,000	$ 38,506,000	$ 453,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 125,010,326.61	$ 133,928,000	$ 140,450,000	$ 145,417,000	$ 144,672,000	$ 4,222,000
SERVICES & SUPPLIES	15,799,002.69	28,920,000	29,681,000	27,966,000	27,966,000	(1,715,000)
OTHER CHARGES	402,615.43	417,000	417,000	417,000	417,000	0
CAPITAL ASSETS - EQUIPMENT	203,755.35	242,000	0	0	0	0
GROSS TOTAL	$ 141,415,700.08	$ 163,507,000	$ 170,548,000	$ 173,800,000	$ 173,055,000	$ 2,507,000
INTRAFUND TRANSFERS	(107,541,803.34)	(112,344,000)	(116,752,000)	(120,827,000)	(120,082,000)	(3,330,000)
NET TOTAL	$ 33,873,896.74	$ 51,163,000	$ 53,796,000	$ 52,973,000	$ 52,973,000	$ (823,000)
NET COUNTY COST	$ 14,236,055.71	$ 15,743,000	$ 15,743,000	$ 14,467,000	$ 14,467,000	$ (1,276,000)
BUDGETED POSITIONS	679.0	681.0	681.0	685.0	681.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COUNSEL

Mission Statement

The mission of the County Counsel's Office (Office) is to provide the highest quality legal services to governmental clients by fully understanding their business needs; being accessible, responsive, and timely; proactively helping them guard against risk; providing sound advice and counsel; providing creative solutions and viable alternatives to achieve goals; and always acting in a responsible, professional, and ethical way.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $1.3 million primarily due to an adjustment to remove prior-year funding that was provided on a one-time basis for IT upgrades, partially offset by Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

County Counsel will continue ongoing strategic plan initiatives to support the County's Strategic Plan, including:

- Developing and implementing new initiatives, strengthening current practices, and enhancing client relations through communication.
- Utilizing new and effective technologies to update office systems and programs to improve organizational effectiveness. In addition, the Office is working towards the implementation of a web-based electronic case management and e-filing system for the Workers' Compensation Division, an electronic case management system for the Dependency Division, and a data center co-location to migrate all data center systems.
- Managing resources more effectively by promoting prudent fiscal policies and practices and exploring innovative methods that help ensure fiscal stability. For instance, the Office continues to ensure that its risk management practices are aligned with the rest of the County by enhancing current ergonomic and wellness awareness programs to better manage risks associated with employee safety.
- Assessing, enhancing, implementing, and monitoring the cybersecurity and privacy framework to better protect and preserve the privacy, confidentiality, integrity, and availability of the County's IT infrastructure. For example, County Counsel's Health Insurance Portability and Accountability Act (HIPAA) Privacy Security Officer and members of the legal staff participate in the HIPAA/Health IT for Economic and Clinical Health Act Privacy and Security Committee to ensure departmental compliance.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**170,548,000**	**116,752,000**	**38,053,000**	**15,743,000**	**681.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,412,000	1,898,000	259,000	255,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	9,000	8,000	1,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,321,000	1,039,000	142,000	140,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	506,000	406,000	55,000	45,000	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	1,000	--	1,000	--	--
6. IT Unit: Reflects a Board-approved IT position reclassification.	(26,000)	(21,000)	(5,000)	--	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for IT upgrades and legal services.	(1,716,000)	--	--	(1,716,000)	--
Total Changes	**2,507,000**	**3,330,000**	**453,000**	**(1,276,000)**	**0.0**
2021-22 Recommended Budget	**173,055,000**	**120,082,000**	**38,506,000**	**14,467,000**	**681.0**

Critical and Unmet Needs

The Department requests funding for 4.0 positions to meet operational needs and improve efficiencies and business processes, including an attorney, paralegal, and legal office support assistant for the Office of the County Hearing Officer; as well as 1.0 Administrative Services Manager I position in the Financial Management Division to address increased workloads primarily driven by Consumer Protection activities, and judgments and settlements volume.

COUNTY COUNSEL BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ (21,300.18)	$ 0	$ 0	$ 0	$ 0	$ 0
COURT FEES & COSTS	3,850.00	0	0	0	0	0
FEDERAL - COVID-19	709,139.89	606,000	0	0	0	0
HOSPITAL OVERHEAD	280,979.59	593,000	551,000	475,000	475,000	(76,000)
LEGAL SERVICES	11,825,357.86	13,455,000	14,866,000	15,371,000	15,371,000	505,000
LIBRARY SERVICES	60,622.37	232,000	216,000	210,000	210,000	(6,000)
MISCELLANEOUS	153,890.76	194,000	194,000	194,000	194,000	0
PARK & RECREATION SERVICES	194,930.86	102,000	95,000	125,000	125,000	30,000
SETTLEMENTS	146.00	0	0	0	0	0
TRANSFERS IN	6,430,223.88	20,238,000	22,131,000	22,131,000	22,131,000	0
TOTAL REVENUE	$ 19,637,841.03	$ 35,420,000	$ 38,053,000	$ 38,506,000	$ 38,506,000	$ 453,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 77,631,604.27	$ 85,542,000	$ 90,707,000	$ 92,660,000	$ 92,235,000	$ 1,528,000
CAFETERIA BENEFIT PLANS	12,532,304.66	14,919,000	15,367,000	15,712,000	15,619,000	252,000
COUNTY EMPLOYEE RETIREMENT	15,334,103.36	17,393,000	17,196,000	18,618,000	18,513,000	1,317,000
DENTAL INSURANCE	242,342.34	258,000	189,000	192,000	189,000	0
DEPENDENT CARE SPENDING ACCOUNTS	69,488.00	77,000	80,000	80,000	80,000	0
DISABILITY BENEFITS	1,008,096.71	227,000	1,041,000	1,100,000	1,096,000	55,000
FICA (OASDI)	1,233,308.04	1,498,000	1,294,000	1,331,000	1,324,000	30,000
HEALTH INSURANCE	5,564,594.77	6,152,000	6,989,000	7,605,000	7,503,000	514,000
LIFE INSURANCE	326,747.14	35,000	94,000	104,000	101,000	7,000
OTHER EMPLOYEE BENEFITS	(600.00)	0	0	0	0	0
RETIREE HEALTH INSURANCE	5,699,803.00	6,328,000	6,366,000	6,872,000	6,872,000	506,000
SAVINGS PLAN	2,532,114.96	0	0	0	0	0
THRIFT PLAN (HORIZONS)	2,131,391.44	757,000	302,000	344,000	341,000	39,000
UNEMPLOYMENT INSURANCE	7,851.00	37,000	18,000	18,000	18,000	0
WORKERS' COMPENSATION	697,176.92	705,000	807,000	781,000	781,000	(26,000)
TOTAL S & E B	125,010,326.61	133,928,000	140,450,000	145,417,000	144,672,000	4,222,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,295,817.60	1,054,000	1,211,000	1,317,000	1,317,000	106,000
CLOTHING & PERSONAL SUPPLIES	3,160.53	0	0	0	0	0
COMMUNICATIONS	182,207.30	151,000	151,000	158,000	158,000	7,000
COMPUTING-MAINFRAME	40,755.17	7,000	7,000	7,000	7,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	617,500.92	915,000	1,557,000	1,274,000	1,274,000	(283,000)
COMPUTING-PERSONAL	89,338.75	796,000	796,000	200,000	200,000	(596,000)
CONTRACTED PROGRAM SERVICES	0.00	17,170,000	17,170,000	17,170,000	17,170,000	0
HOUSEHOLD EXPENSE	6,266.69	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	677,696.09	1,232,000	1,232,000	1,019,000	1,019,000	(213,000)
MAINTENANCE - EQUIPMENT	32,549.76	31,000	51,000	30,000	30,000	(21,000)
MAINTENANCE-BUILDINGS & IMPRV	1,512,471.80	1,594,000	1,698,000	1,704,000	1,704,000	6,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	1,646.11	0	0	0	0	0
MEMBERSHIPS	183,038.00	200,000	200,000	200,000	200,000	0

COUNTY COUNSEL BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MISCELLANEOUS EXPENSE	106,403.63	0	0	0	0	0
OFFICE EXPENSE	494,274.00	308,000	386,000	331,000	331,000	(55,000)
PROFESSIONAL SERVICES	5,790,935.29	860,000	1,092,000	1,093,000	1,093,000	1,000
PUBLICATIONS & LEGAL NOTICES	0.00	1,000	1,000	1,000	1,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,303,578.46	1,078,000	243,000	100,000	100,000	(143,000)
RENTS & LEASES - EQUIPMENT	195,182.40	207,000	236,000	227,000	227,000	(9,000)
SMALL TOOLS & MINOR EQUIPMENT	522.83	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	665,035.16	610,000	656,000	576,000	576,000	(80,000)
TECHNICAL SERVICES	232,610.71	192,000	266,000	369,000	369,000	103,000
TELECOMMUNICATIONS	1,561,438.73	1,557,000	1,557,000	1,143,000	1,143,000	(414,000)
TRAINING	29,277.40	150,000	229,000	204,000	204,000	(25,000)
TRANSPORTATION AND TRAVEL	139,831.52	157,000	192,000	193,000	193,000	1,000
UTILITIES	637,463.84	650,000	750,000	650,000	650,000	(100,000)
TOTAL S & S	15,799,002.69	28,920,000	29,681,000	27,966,000	27,966,000	(1,715,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,606.42	14,000	14,000	14,000	14,000	0
RETIREMENT OF OTHER LONG TERM DEBT	400,530.00	403,000	403,000	403,000	403,000	0
TAXES & ASSESSMENTS	479.01	0	0	0	0	0
TOTAL OTH CHARGES	402,615.43	417,000	417,000	417,000	417,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	116,444.51	242,000	0	0	0	0
DATA HANDLING EQUIPMENT	87,310.84	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	203,755.35	242,000	0	0	0	0
TOTAL CAPITAL ASSETS	203,755.35	242,000	0	0	0	0
GROSS TOTAL	$ 141,415,700.08	$ 163,507,000	$ 170,548,000	$ 173,800,000	$ 173,055,000	$ 2,507,000
INTRAFUND TRANSFERS	(107,541,803.34)	(112,344,000)	(116,752,000)	(120,827,000)	(120,082,000)	(3,330,000)
NET TOTAL	$ 33,873,896.74	$ 51,163,000	$ 53,796,000	$ 52,973,000	$ 52,973,000	$ (823,000)
NET COUNTY COST	$ 14,236,055.71	$ 15,743,000	$ 15,743,000	$ 14,467,000	$ 14,467,000	$ (1,276,000)
BUDGETED POSITIONS	679.0	681.0	681.0	685.0	681.0	0.0

Departmental Program Summary

1. House Counsel

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	83,890,000	54,321,000	17,433,000	12,136,000	329.0
Less Administration	--	--	--	--	--
Net Program Costs	83,890,000	54,321,000	17,433,000	12,136,000	329.0

Authority: Non-mandated, discretionary program.

Advises the Board and other client entities of their duties and authorities under the law, and specifically, in areas such as conflict of interest, taxation, finance, legislation, public health, safety, and welfare.

2. Litigation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	63,097,000	47,668,000	15,277,000	152,000	247.0
Less Administration	--	--	--	--	--
Net Program Costs	63,097,000	47,668,000	15,277,000	152,000	247.0

Authority: Non-mandated, discretionary program.

Represents the County, its officers and employees, special districts, the Civil Grand Jury, and the Metropolitan Transportation Authority in all civil litigation, probate, dependency court, and workers' compensation matters.

3. Administration

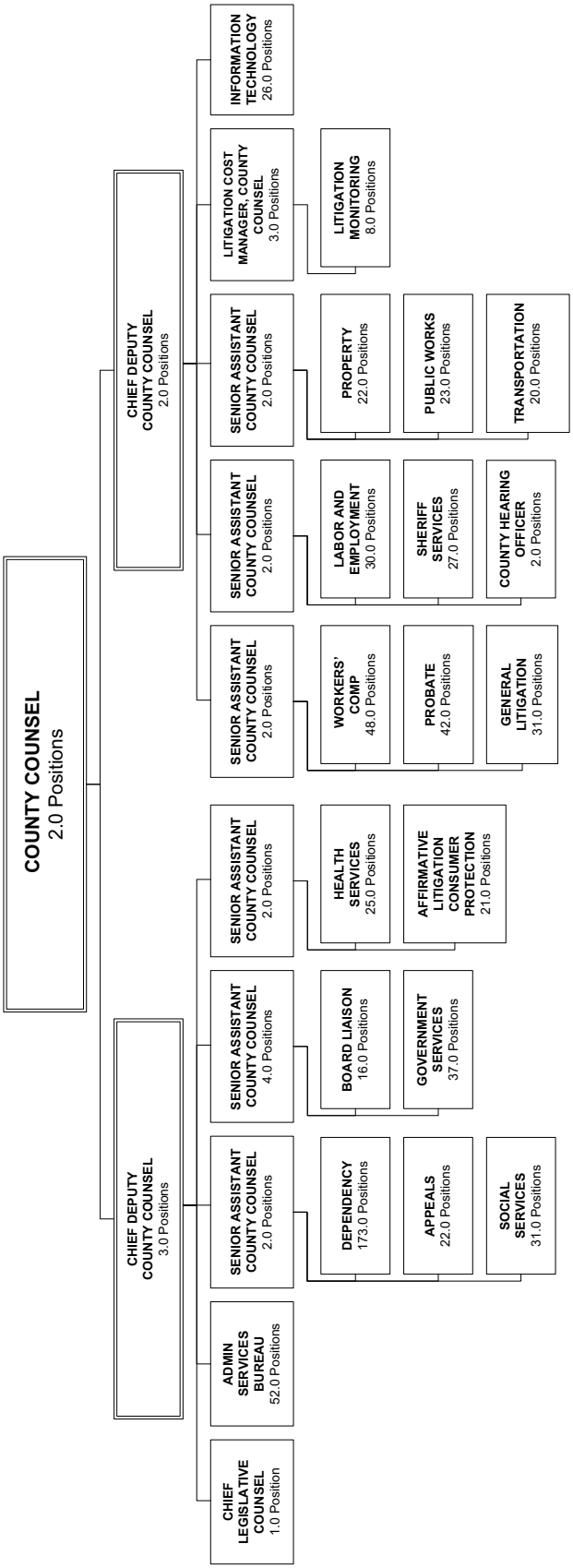
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	26,068,000	18,093,000	5,796,000	2,179,000	105.0
Less Administration	--	--	--	--	--
Net Program Costs	26,068,000	18,093,000	5,796,000	2,179,000	105.0

Authority: Non-mandated, discretionary program.

Provides executive and administrative support required for the ongoing operation of the Department. The Executive Office advises the Board, its members, and key staff. Also, it establishes office policy and coordinates the activities of the various divisions of the Office. The Administrative Services Bureau oversees the development and administration of the operating budget and the Judgments and Damages budget unit; administers the recruitment and selection of legal and non-legal staff; maintains and supports all automated systems; maintains all legal services agreements and amendments; and provides office services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	173,055,000	120,082,000	38,506,000	14,467,000	681.0

OFFICE OF THE COUNTY COUNSEL
RODRIGO A. CASTRO-SILVA, COUNTY COUNSEL
FY 2021-22 Recommended Budget Positions = 681.0



District Attorney

George Gascón, District Attorney

District Attorney Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 186,930,115.07	$ 175,333,000	$ 175,323,000	$ 197,312,000	$ 197,312,000	$ 21,989,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 397,948,663.43	$ 404,851,000	$ 409,576,000	$ 424,247,000	$ 421,597,000	$ 12,021,000
SERVICES & SUPPLIES	45,591,948.43	43,683,000	42,355,000	46,514,000	40,075,000	(2,280,000)
OTHER CHARGES	1,144,328.84	7,309,000	7,309,000	1,071,000	704,000	(6,605,000)
CAPITAL ASSETS - EQUIPMENT	1,165,777.97	226,000	435,000	435,000	435,000	0
GROSS TOTAL	$ 445,850,718.67	$ 456,069,000	$ 459,675,000	$ 472,267,000	$ 462,811,000	$ 3,136,000
INTRAFUND TRANSFERS	(4,450,882.17)	(4,626,000)	(5,162,000)	(4,451,000)	(4,451,000)	711,000
NET TOTAL	$ 441,399,836.50	$ 451,443,000	$ 454,513,000	$ 467,816,000	$ 458,360,000	$ 3,847,000
NET COUNTY COST	$ 254,469,721.43	$ 276,110,000	$ 279,190,000	$ 270,504,000	$ 261,048,000	$ (18,142,000)
BUDGETED POSITIONS	2,253.0	2,130.0	2,130.0	2,142.0	2,130.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The County District Attorney's Office will advance an effective, ethical and racially equitable system of justice that protects the community, restores victims of crime, and honors the rights of the accused. We are a learning organization that believes in reduced incarceration and punishment except in circumstances in which it is proportional, in the community's interest, and serves a rehabilitative or restorative purpose.

2021-22 Budget Message

The 2021-22 Recommend Budget reflects an NCC decrease of $18.1 million primarily due to the removal of prior-year funding provided on a one-time basis for critical communication equipment, negotiated educational bonuses, settlement costs, and various maintenance projects, and an increase in public safety sales tax (Proposition 172) revenues. This is partially offset by Board-approved increases in salaries and health insurance subsidies.

Critical/Strategic Planning Initiatives

The FY 2021-22 strategic planning efforts remain focused on the following areas:

- Eliminating cash bail;
- Eliminating the death penalty;
- Modernizing filing and diversion practices;
- Expanding victims services and ending cooperation requirements;
- Ending use of charging enhancements;
- Pursuing environmental justice;
- Reforming misdemeanor case management;
- Reforming youth justice;
- Fighting public corruption;
- Increasing prosecutorial transparency;
- Reviewing conviction integrity;
- Reevaluating incarcerated people and considering for resentencing; and
- Using data and science for policy and decision making.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**459,675,000**	**5,162,000**	**175,323,000**	**279,190,000**	**2,130.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	5,247,000	--	362,000	4,885,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	6,459,000	--	447,000	6,012,000	--
3. Retiree Health Insurance: Primarily reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	1,125,000	--	37,000	1,088,000	--
4. Public Safety Sales Tax: Reflects a projected increase in Proposition 172 revenue based on historical experience and anticipated trends.	--	--	21,180,000	(21,180,000)	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Sexually Violent Predator (SVP) program, radio system replacement, negotiated educational bonuses, settlement costs, and various maintenance projects.	(9,385,000)	(438,000)	1,875,000	(10,822,000)	--
6. SVP Program: Reflects the addition of one-time funding to backfill the loss of State revenue.	--	--	(1,875,000)	1,875,000	--
7. Various Realignments: Reflects the realignments of appropriation and revenue based on historical trends, current operations, and the changing needs of the Department.	(310,000)	(273,000)	(37,000)	--	--
Total Changes	**3,136,000**	**(711,000)**	**21,989,000**	**(18,142,000)**	**0.0**
2021-22 Recommended Budget	**462,811,000**	**4,451,000**	**197,312,000**	**261,048,000**	**2,130.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding for communication equipment; judgments and damages; operating leases; IT; educational bonuses; cost increases associated with services received from other departments; and additional positions to expand its diversion and legal advisory programs.

DISTRICT ATTORNEY BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 64,265.34	$ 0	$ 4,020,000	$ 4,020,000	$ 4,020,000	$ 0
FEDERAL - COVID-19	665,130.00	971,000	0	0	0	0
FEDERAL - DISTRICT ATTORNEY PROGRAMS	5,608,029.88	6,661,000	7,368,000	7,368,000	7,368,000	0
FEDERAL - GRANTS	1,409,599.98	1,593,000	2,327,000	2,327,000	2,327,000	0
FEDERAL - OTHER	2,158,794.99	1,833,000	1,024,000	1,032,000	1,032,000	8,000
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	1,277,101.00	3,076,000	1,525,000	1,383,000	1,383,000	(142,000)
FORFEITURES & PENALTIES	7,017,608.47	1,676,000	1,676,000	1,676,000	1,676,000	0
LEGAL SERVICES	311,859.92	318,000	334,000	334,000	334,000	0
MISCELLANEOUS	885,967.59	631,000	1,368,000	788,000	788,000	(580,000)
OTHER COURT FINES	365,779.41	550,000	550,000	550,000	550,000	0
OTHER GOVERNMENTAL AGENCIES	421,487.01	428,000	445,000	445,000	445,000	0
RECORDING FEES	3,741,318.05	4,380,000	0	0	0	0
SALE OF CAPITAL ASSETS	99,022.43	37,000	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	7,770,000.00	7,787,000	7,856,000	8,051,000	8,051,000	195,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,392,184.22	5,136,000	5,136,000	5,136,000	5,136,000	0
STATE - LAW ENFORCEMENT	12,744,301.51	12,985,000	12,643,000	12,985,000	12,985,000	342,000
STATE - OFFICE OF CRIMINAL JUSTICE PLANNING (OCJP)	1,049,247.43	1,022,000	1,465,000	1,465,000	1,465,000	0
STATE - OTHER	7,399,256.74	7,414,000	7,576,000	7,259,000	7,259,000	(317,000)
STATE - PROP 172 PUBLIC SAFETY FUNDS	116,310,491.37	103,139,000	103,139,000	124,319,000	124,319,000	21,180,000
STATE - SB 90 MANDATED COSTS	10,094,922.17	9,264,000	9,700,000	11,115,000	11,115,000	1,415,000
STATE - TRIAL COURTS	617,578.56	325,000	650,000	650,000	650,000	0
TRANSFERS IN	1,526,169.00	6,107,000	6,521,000	6,409,000	6,409,000	(112,000)
TOTAL REVENUE	$ 186,930,115.07	$ 175,333,000	$ 175,323,000	$ 197,312,000	$ 197,312,000	$ 21,989,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 248,322,322.34	$ 258,714,000	$ 257,806,000	$ 262,909,000	$ 261,157,000	$ 3,351,000
CAFETERIA BENEFIT PLANS	39,442,548.83	38,438,000	41,688,000	42,530,000	42,212,000	524,000
COUNTY EMPLOYEE RETIREMENT	51,710,245.23	56,919,000	58,156,000	64,941,000	64,619,000	6,463,000
DENTAL INSURANCE	745,746.21	746,000	496,000	505,000	496,000	0
DEPENDENT CARE SPENDING ACCOUNTS	197,783.05	185,000	261,000	261,000	261,000	0
DISABILITY BENEFITS	2,615,022.39	2,683,000	2,405,000	2,483,000	2,475,000	70,000
FICA (OASDI)	3,662,253.48	3,693,000	3,144,000	3,241,000	3,221,000	77,000
HEALTH INSURANCE	13,917,042.97	13,912,000	16,107,000	16,644,000	16,508,000	401,000
LIFE INSURANCE	554,163.37	638,000	76,000	91,000	86,000	10,000
OTHER EMPLOYEE BENEFITS	84,296.50	92,000	99,000	99,000	99,000	0
RETIREE HEALTH INSURANCE	19,097,513.00	21,122,000	21,542,000	22,667,000	22,667,000	1,125,000
SAVINGS PLAN	5,925,659.26	0	0	26,000	0	0
THRIFT PLAN (HORIZONS)	6,744,416.88	2,300,000	2,086,000	2,140,000	2,086,000	0
UNEMPLOYMENT INSURANCE	15,701.00	28,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	4,913,948.92	5,381,000	5,690,000	5,690,000	5,690,000	0
TOTAL S & E B	397,948,663.43	404,851,000	409,576,000	424,247,000	421,597,000	12,021,000

DISTRICT ATTORNEY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	5,154,061.36	3,327,000	6,888,000	7,709,000	6,810,000	(78,000)
CLOTHING & PERSONAL SUPPLIES	25,167.49	23,000	116,000	116,000	116,000	0
COMMUNICATIONS	506,037.39	1,204,000	1,403,000	1,464,000	425,000	(978,000)
COMPUTING-MAINFRAME	261,255.25	264,000	207,000	245,000	207,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	757,349.00	590,000	336,000	839,000	336,000	0
COMPUTING-PERSONAL	460,627.05	543,000	264,000	2,236,000	214,000	(50,000)
CONTRACTED PROGRAM SERVICES	1,499,441.00	2,880,000	1,295,000	1,394,000	1,394,000	99,000
HOUSEHOLD EXPENSE	156,574.60	128,000	0	0	0	0
INFORMATION TECHNOLOGY SECURITY	0.00	0	0	187,000	0	0
INFORMATION TECHNOLOGY SERVICES	3,893,276.05	3,808,000	2,798,000	2,784,000	2,775,000	(23,000)
INSURANCE	89,085.13	100,000	95,000	105,000	95,000	0
JURY & WITNESS EXPENSE	898.82	0	0	0	0	0
MAINTENANCE - EQUIPMENT	248,035.55	183,000	238,000	164,000	238,000	0
MAINTENANCE-BUILDINGS & IMPRV	4,126,114.04	4,989,000	4,864,000	4,146,000	3,796,000	(1,068,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	42,489.42	23,000	6,000	6,000	6,000	0
MEMBERSHIPS	500,403.00	521,000	411,000	411,000	411,000	0
MISCELLANEOUS EXPENSE	24,057.57	231,000	269,000	45,000	45,000	(224,000)
OFFICE EXPENSE	2,217,229.64	1,143,000	1,148,000	983,000	983,000	(165,000)
PROFESSIONAL SERVICES	2,276,224.75	2,354,000	1,621,000	1,722,000	1,621,000	0
PUBLICATIONS & LEGAL NOTICES	2,294.94	1,000	3,000	3,000	3,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	3,623,869.31	4,379,000	3,494,000	3,709,000	3,494,000	0
RENTS & LEASES - EQUIPMENT	1,272,142.43	746,000	1,131,000	1,131,000	1,131,000	0
SMALL TOOLS & MINOR EQUIPMENT	780,781.49	109,000	27,000	27,000	27,000	0
SPECIAL DEPARTMENTAL EXPENSE	244,384.50	256,000	329,000	329,000	329,000	0
TECHNICAL SERVICES	4,754,657.92	4,321,000	4,236,000	4,935,000	4,443,000	207,000
TELECOMMUNICATIONS	6,461,650.79	5,285,000	4,370,000	5,024,000	4,370,000	0
TRAINING	194,941.44	150,000	100,000	100,000	100,000	0
TRANSPORTATION AND TRAVEL	1,789,166.81	1,179,000	1,760,000	1,754,000	1,760,000	0
UTILITIES	4,229,731.69	4,946,000	4,946,000	4,946,000	4,946,000	0
TOTAL S & S	45,591,948.43	43,683,000	42,355,000	46,514,000	40,075,000	(2,280,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,139,609.84	7,305,000	7,305,000	1,067,000	700,000	(6,605,000)
TAXES & ASSESSMENTS	4,719.00	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	1,144,328.84	7,309,000	7,309,000	1,071,000	704,000	(6,605,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	47,006.28	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	1,118,771.69	226,000	435,000	435,000	435,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,165,777.97	226,000	435,000	435,000	435,000	0
TOTAL CAPITAL ASSETS	1,165,777.97	226,000	435,000	435,000	435,000	0
GROSS TOTAL	$ 445,850,718.67	$ 456,069,000	$ 459,675,000	$ 472,267,000	$ 462,811,000	$ 3,136,000
INTRAFUND TRANSFERS	(4,450,882.17)	(4,626,000)	(5,162,000)	(4,451,000)	(4,451,000)	711,000
NET TOTAL	$ 441,399,836.50	$ 451,443,000	$ 454,513,000	$ 467,816,000	$ 458,360,000	$ 3,847,000
NET COUNTY COST	$ 254,469,721.43	$ 276,110,000	$ 279,190,000	$ 270,504,000	$ 261,048,000	$ (18,142,000)
BUDGETED POSITIONS	2,253.0	2,130.0	2,130.0	2,142.0	2,130.0	0.0

Departmental Program Summary

1. General Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	200,541,000	192,000	46,179,000	154,170,000	905.0
Less Administration	--	--	--	--	--
Net Program Costs	200,541,000	192,000	46,179,000	154,170,000	905.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

Represents the people of the State of California in all general felony prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program consists of 11 branch offices, nine area offices, and all central trial courts.

2. Special Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	165,184,000	3,871,000	74,620,000	86,693,000	673.0
Less Administration	--	--	--	--	--
Net Program Costs	165,184,000	3,871,000	74,620,000	86,693,000	673.0

Authority: Mandated program with discretionary service level – Government Code Section 26500 – 26502.

Represents the people of the State of California in all felony special prosecutions, as well as in all misdemeanor prosecutions where there is no city prosecutor. The program utilizes vertical prosecution techniques to handle the most complex and victim-oriented prosecutions.

3. Community Prosecution

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,246,000	12,000	8,759,000	1,475,000	59.0
Less Administration	--	--	--	--	--
Net Program Costs	10,246,000	12,000	8,759,000	1,475,000	59.0

Authority: Non-mandated, discretionary programs.

Includes a number of programs, three of which are highlighted below.

The Abolish Chronic Truancy (ACT) program enforces compulsory education laws by focusing on parents' responsibility and accountability to ensure their children attend school. The Juvenile Offender Intervention Network (JOIN) program provides swift intervention before court filing through an accountability-based program for juveniles ages 10-17 who have committed a fileable, non-violent, first-time offense. The multi-agency Code Enforcement Unit, active since 2005, has made it possible for County inspectors to gain entry into previously inaccessible properties, thereby allowing inspectors to issue citations and/or refer cases to the Office for investigation, remediation, and/or prosecution.

4. Prosecution Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	44,259,000	--	34,165,000	10,094,000	239.0
Less Administration	--	--	--	--	--
Net Program Costs	44,259,000	--	34,165,000	10,094,000	239.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions. Victim Witness Assistance Program (VWAP) is authorized by Penal Code Section 13835.

Encompasses a number of programs including Trial Support, Parole Revocation, VWAP, and Lifer Hearings. The two largest are highlighted below.

VWAP: The VWAP mission is to alleviate the trauma and devastating effects of crime on the lives of victims and their families. Victim and witness advocates guide victims through the court process; help victims receive restitution; provide crisis intervention and emergency assistance; offer referrals to counseling and community services and follow-up with victims and witnesses; provide additional assistance when members are located at numerous sites throughout the County; and assist crime victims and their families as close as possible to their home.

Lifer Hearings: Represents the County in all parole hearings for inmates sentenced to life in prison.

5. Administration

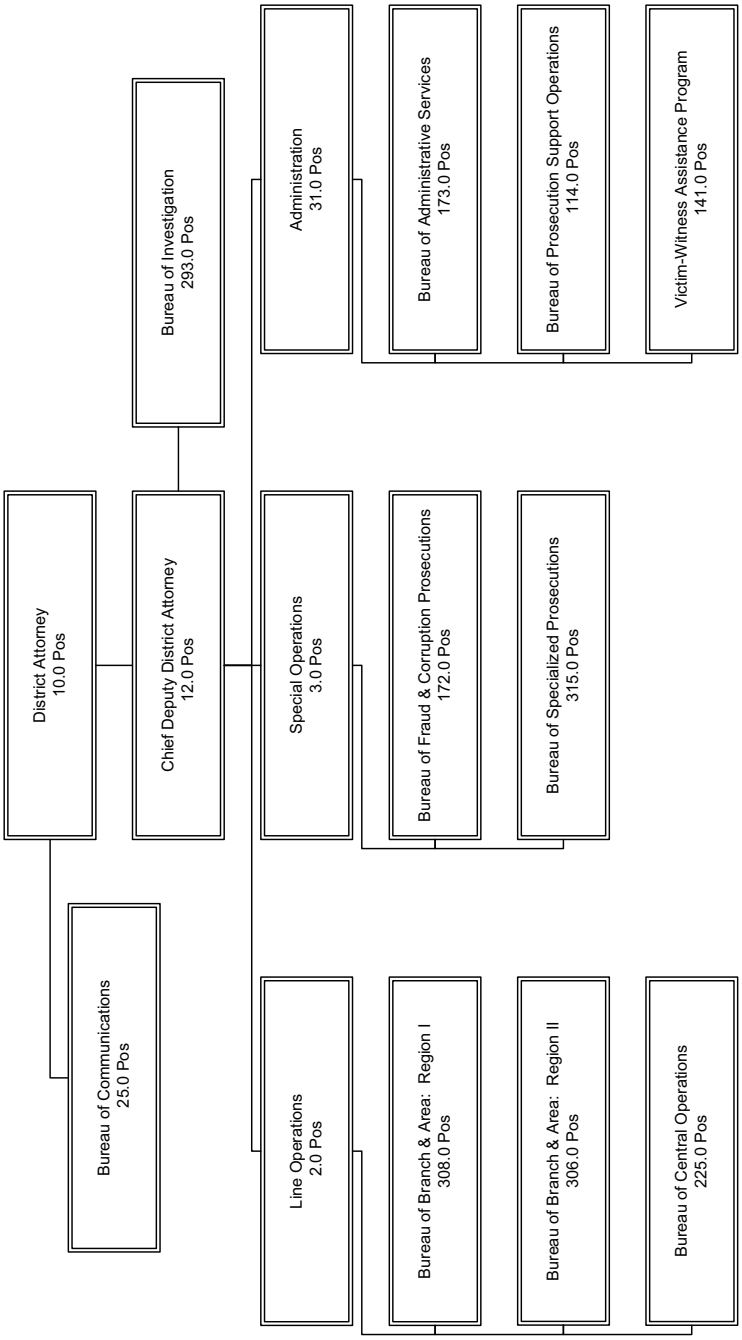
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	42,581,000	376,000	33,589,000	8,616,000	254.0
Less Administration	--	--	--	--	--
Net Program Costs	42,581,000	376,000	33,589,000	8,616,000	254.0

Authority: Non-mandated, discretionary program, except for Charter Executive positions.

Provides administrative support including budget preparation and management, accounting, IT, contracts, human resources, procurement, and facilities management.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	462,811,000	4,451,000	197,312,000	261,048,000	2,130.0

DISTRICT ATTORNEY'S OFFICE
GEORGE GASCÓN, DISTRICT ATTORNEY
FY 2021-22 Recommended Budget Positions = 2,130.0



Diversion and Re-Entry

Diversion and Re-Entry Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 79,694,999.60	$ 78,757,000	$ 77,067,000	$ 66,051,000	$ 66,051,000	$ (11,016,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 105,119,587.26	$ 145,981,000	$ 150,456,000	$ 245,818,000	$ 151,618,000	$ 1,162,000
GROSS TOTAL	$ 105,119,587.26	$ 145,981,000	$ 150,456,000	$ 245,818,000	$ 151,618,000	$ 1,162,000
INTRAFUND TRANSFERS	(1,736,820.65)	(12,507,000)	(12,507,000)	(9,600,000)	(9,600,000)	2,907,000
NET TOTAL	$ 103,382,766.61	$ 133,474,000	$ 137,949,000	$ 236,218,000	$ 142,018,000	$ 4,069,000
NET COUNTY COST	$ 23,687,767.01	$ 54,717,000	$ 60,882,000	$ 170,167,000	$ 75,967,000	$ 15,085,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

The Office of Diversion and Re-Entry (ODR) was created by the Board on September 1, 2015 to oversee and coordinate community-based treatment and housing for persons with serious mental illness and/or substance use disorders who encounter the justice system. The ODR also works to enhance public safety while improving the lives of the individuals deemed eligible for services. The ODR budget unit was established to account for funding earmarked for diversion and re-entry activities that will be transferred to other budget units for approved programs.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $15.1 million to support existing ODR programs and operations. This is primarily due to the one-time transfer of $20.2 million in funding from obligated fund balance to offset the reversal of one-time revenue and the net deletion of $5.1 million in funding that was provided on a one-time basis.

The following are activities being funded in other departments:

Health Services

Health Services is allocated $150.3 million for contracted Housing for Health options, including permanent and interim housing, rental subsidies, and move-in assistance; anti-recidivism programs; Youth Diversion and Development programs; continued operation of the Sobering Center, including space, staff and overhead costs; and the ODR Director and support staff.

Sheriff

The Sheriff is allocated $1.3 million to provide the sixth and final year of funding for Crisis Intervention Training to improve tactics when dealing with the mentally ill and reduce the use of force.

Economic Development

Economic Development Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 0.00	$ 85,000,000	$ 65,000,000	$ 0	$ 0	$ (65,000,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,278,977.33	$ 2,647,000	$ 2,647,000	$ 2,050,000	$ 2,050,000	$ (597,000)
OTHER CHARGES	7,200,000.00	100,000,000	80,000,000	12,600,000	2,600,000	(77,400,000)
GROSS TOTAL	$ 9,478,977.33	$ 102,647,000	$ 82,647,000	$ 14,650,000	$ 4,650,000	$ (77,997,000)
NET TOTAL	$ 9,478,977.33	$ 102,647,000	$ 82,647,000	$ 14,650,000	$ 4,650,000	$ (77,997,000)
NET COUNTY COST	$ 9,478,977.33	$ 17,647,000	$ 17,647,000	$ 14,650,000	$ 4,650,000	$ (12,997,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROMOTION

Mission Statement

The Economic Development budget unit was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the Los Angeles County Development Authority (LACDA).

2021-22 Budget Message

The 2021-22 Recommended Budget reflects continued funding for economic development initiatives.

Critical/Strategic Planning Initiatives

Program goals focus on job creation, small business support, neighborhood revitalization, and other economic development priorities.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**82,647,000**	**0**	**65,000,000**	**17,647,000**	**0.0**
New/Expanded Programs					
1. Renovate Program: Reflects an increase in one-time funding to support the Renovate Program.	200,000	--	--	200,000	--
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for economic development initiatives ($4.2 million) and loan programs ($9.0 million).	(13,197,000)	--	--	(13,197,000)	--
2. One-Time Federal Funding: Reflects an adjustment to remove one-time federal funding that was provided under the Coronavirus Aid, Relief, and Economic Security (CARES) Act for the small business grant programs, including child care operator grants.	(65,000,000)	--	(65,000,000)	--	--
Total Changes	**(77,997,000)**	**0**	**(65,000,000)**	**(12,997,000)**	**0.0**
2021-22 Recommended Budget	**4,650,000**	**0**	**0**	**4,650,000**	**0.0**

Critical and Unmet Needs

Additional funding for Board-approved economic development loan programs may be required in FY 2021-22 and will be addressed in future budget phases.

ECONOMIC DEVELOPMENT BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 0.00	$ 85,000,000	$ 65,000,000	$ 0	$ 0	$ (65,000,000)
TOTAL REVENUE	$ 0.00	$ 85,000,000	$ 65,000,000	$ 0	$ 0	$ (65,000,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 210,217.72	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	30,000.00	30,000	30,000	30,000	30,000	0
COMPUTING-PERSONAL	91,000.00	91,000	91,000	91,000	91,000	0
PROFESSIONAL SERVICES	1,936,510.18	2,309,000	2,309,000	1,712,000	1,712,000	(597,000)
TECHNICAL SERVICES	11,249.43	17,000	17,000	17,000	17,000	0
TOTAL S & S	2,278,977.33	2,647,000	2,647,000	2,050,000	2,050,000	(597,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	7,200,000.00	100,000,000	80,000,000	12,600,000	2,600,000	(77,400,000)
TOTAL OTH CHARGES	7,200,000.00	100,000,000	80,000,000	12,600,000	2,600,000	(77,400,000)
GROSS TOTAL	$ 9,478,977.33	$ 102,647,000	$ 82,647,000	$ 14,650,000	$ 4,650,000	$ (77,997,000)
NET TOTAL	$ 9,478,977.33	$ 102,647,000	$ 82,647,000	$ 14,650,000	$ 4,650,000	$ (77,997,000)
NET COUNTY COST	$ 9,478,977.33	$ 17,647,000	$ 17,647,000	$ 14,650,000	$ 4,650,000	$ (12,997,000)

Departmental Program Summary

1. Economic Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,650,000	--	--	4,650,000	--
Less Administration	--	--	--	--	--
Net Program Costs	4,650,000	--	--	4,650,000	--

Authority: Non-mandated, discretionary program.

This program was established pursuant to an October 20, 2015 Board motion to provide funding for economic development initiatives within the County, including those administered by the LACDA.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,650,000	0	0	4,650,000	0.0

Employee Benefits

Employee Benefits Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,465.16	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 456,470,262.53	$ 472,511,000	$ 550,669,000	$ 557,101,000	$ 557,101,000	$ 6,432,000
S & EB EXPENDITURE DISTRIBUTION	(451,103,117.54)	(472,511,000)	(550,669,000)	(557,101,000)	(557,101,000)	(6,432,000)
TOTAL S & E B	5,367,144.99	0	0	0	0	0
GROSS TOTAL	$ 5,367,144.99	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 5,367,144.99	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,363,679.83	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The County provides its employees with a wide range of fringe benefits. The appropriation for certain non-payroll related employee benefits are centrally reflected in this budget with expenditures distributed to County departments or other agencies.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects anticipated funding for various employee benefits offset with expenditure distribution to County departments.

Employee Benefits Budget Detail

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,465.16	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
COUNTY EMPLOYEE SICK LEAVE PAY	$ 5,346,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
LIFE INSURANCE	886,302.00	880,000	966,000	966,000	966,000	0
LONG TERM DISABILITY	45,202,545.56	44,388,000	51,047,000	51,047,000	51,047,000	0
UNEMPLOYMENT INSURANCE	3,874,869.42	12,756,000	6,324,000	12,756,000	12,756,000	6,432,000
WORKERS' COMPENSATION	401,160,545.55	414,487,000	492,332,000	492,332,000	492,332,000	0
TOTAL S & EB	$456,470,262.53	$ 472,511,000	$ 550,669,000	$ 557,101,000	$ 557,101,000	$ 6,432,000
S & EB EXPENDITURE DISTRIBUTION	(451,103,117.54)	(472,511,000)	(550,669,000)	(557,101,000)	(557,101,000)	(6,432,000)
GROSS TOTAL	$ 5,367,144.99	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,363,679.83	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Countywide Employee Benefits Budget Summary (By Fund)

CLASSIFICATION	GENERAL FUND	HOSPITAL ENTERPRISE FUNDS	SPECIAL FUNDS/ SPECIAL DISTRICTS	TOTAL
CAFETERIA BENEFIT PLANS	$ 1,533,077,000	$ 325,305,000	$ 186,049,000	$ 2,044,431,000
COUNTY EMPLOYEE RETIREMENT	1,646,765,000	295,615,000	257,996,000	2,200,376,000
DENTAL INSURANCE	22,897,000	6,770,000	3,763,000	33,430,000
DEPENDENT CARE SPENDING ACCOUNTS	12,437,000	1,625,000	1,059,000	15,121,000
DISABILITY BENEFITS *	50,741,000	10,284,000	4,717,000	65,742,000
FICA (OASDI)	101,336,000	24,814,000	17,685,000	143,835,000
HEALTH INSURANCE	172,112,000	18,167,000	20,426,000	210,705,000
LIFE INSURANCE *	6,900,000	1,296,000	1,349,000	9,545,000
OTHER EMPLOYEE BENEFITS	9,036,000	142,000	757,000	9,935,000
RETIREE HEALTH INSURANCE	815,656,000	160,965,000	92,829,000	1,069,450,000
SAVINGS PLAN	4,625,000	0	0	4,625,000
THRIFT PLAN (HORIZONS)	174,409,000	40,286,000	25,277,000	239,972,000
UNEMPLOYMENT INSURANCE *	4,595,000	314,000	486,000	5,395,000
WORKERS' COMPENSATION *	240,580,000	35,787,000	95,107,000	371,474,000
TOTAL	$ 4,795,166,000	$ 921,370,000	$ 707,500,000	$ 6,424,036,000

Amounts above reflect the total of all County departments' employee benefits appropriation included in the Recommended Budget.

* Amounts may differ from appropriation amounts included in the Employee Benefits Budget, which also includes appropriation for Superior Court and LACERA.

Extraordinary Maintenance

Extraordinary Maintenance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 15,277,669.98	$ 21,494,000	$ 148,998,000	$ 298,800,000	$ 140,929,000	$ (8,069,000)
OTHER CHARGES	341,372.00	1,193,000	400,000	1,200,000	1,200,000	800,000
GROSS TOTAL	$ 15,619,041.98	$ 22,687,000	$ 149,398,000	$ 300,000,000	$ 142,129,000	$ (7,269,000)
NET TOTAL	$ 15,619,041.98	$ 22,687,000	$ 149,398,000	$ 300,000,000	$ 142,129,000	$ (7,269,000)
NET COUNTY COST	$ 15,619,041.98	$ 22,687,000	$ 149,398,000	$ 300,000,000	$ 142,129,000	$ (7,269,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Extraordinary Maintenance budget unit reflects appropriations for major maintenance of County facilities and assets, including legally required building alterations, unanticipated emergency repairs, disaster-related repairs that are not funded by the Federal Emergency Management Agency, and high-priority building maintenance activities that exceed the resources available to County departments.

2021-22 Budget Message

The County's infrastructure requires ongoing investment to meet continuous performance requirements. The 2021-22 Recommended Budget appropriates $142.1 million for critical repairs, including heating, ventilating and air conditioning (HVAC), elevators, fire safety, roof repairs, and other maintenance needs throughout the County.

Critical/Strategic Planning Initiatives

The investments in rehabilitation of County facilities funded by the Extraordinary Maintenance budget unit support the goals of the Strategic Asset Management (SAM) Plan, primarily through the Facility Reinvestment Program. The Facility Reinvestment Program aims to recommend and implement the highest priority projects to sustain and/or rehabilitate County-owned facilities. It is supported by the SAM system, which considers condition, attributes, and functions of County-owned buildings to systematically prioritize the most critical deferred maintenance needs countywide. The Recommended Budget supports the following SAM Plan goals:

- Optimize assets to their highest and best use.
- Establish stronger connections between service priorities and asset decisions.
- Create an enterprise-wide understanding of asset needs and priorities.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**149,398,000**	**0**	**0**	**149,398,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease due to the transfer of funds to capital projects in the Facility Reinvestment Program, several extraordinary maintenance projects, and other charges. This decrease is partially offset by allocations to fund deferred maintenance and critical repairs at various County facilities.	(8,069,000)	--	--	(8,069,000)	--
2. Other Charges: Reflects an increase in appropriation to fund interest fee payments for Lease Revenue Obligation Notes used to finance the construction of major system replacement projects of the countywide Facility Reinvestment Program.	800,000	--	--	800,000	--
Total Changes	**(7,269,000)**	**0**	**0**	**(7,269,000)**	**0.0**
2021-22 Recommended Budget	**142,129,000**	**0**	**0**	**142,129,000**	**0.0**

Critical and Unmet Needs

During FY 2020-21, the estimated increase in investment of $63.8 million was made to rehabilitate County-owned facilities. The building system replacement projects and backlog of deferred maintenance needs that can be addressed in FY 2021-22 is estimated at $300.0 million and include various general facility repairs; replacement of outdated building systems such as boilers, chillers, HVAC units; roofs; and elevator upgrades to achieve building operational efficiencies.

Federal and State Disaster Aid

Federal and State Disaster Aid Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 129,572,596.32	$ 65,829,000	$ 101,829,000	$ 48,000,000	$ 48,000,000	$ (53,829,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 73,236,363.62	$ 85,145,000	$ 123,145,000	$ 50,910,000	$ 50,000,000	$ (73,145,000)
OTHER CHARGES	14,581,883.32	0	0	0	0	0
GROSS TOTAL	$ 87,818,246.94	$ 85,145,000	$ 123,145,000	$ 50,910,000	$ 50,000,000	$ (73,145,000)
INTRAFUND TRANSFERS	0.00	0	(2,000,000)	(2,000,000)	(2,000,000)	0
NET TOTAL	$ 87,818,246.94	$ 85,145,000	$ 121,145,000	$ 48,910,000	$ 48,000,000	$ (73,145,000)
NET COUNTY COST	$ (41,754,349.38)	$ 19,316,000	$ 19,316,000	$ 910,000	$ 0	$ (19,316,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2021-22 Budget Message

The Federal and State Disaster Aid budget unit provides County departments with economic recovery assistance following major emergencies and disasters. It includes appropriation for emergency and post-emergency responses, in addition to the repair, restoration, or replacement of disaster-damaged County buildings and property, pending reimbursement from appropriate governmental agencies.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**123,145,000**	**2,000,000**	**101,829,000**	**19,316,000**	**0.0**
Other Changes					
1. **Personal Protective Equipment (PPE):** Reflects the deletion of one-time appropriation and revenue to purchase COVID-19 PPE.	(53,829,000)	--	(53,829,000)	--	--
2. **COVID-19 Testing:** Reflects the deletion of one-time appropriation for the purchase of COVID-19 test kits funded by Tobacco Settlement funds.	(18,000,000)	--	--	(18,000,000)	--
3. **Woolsey Fire:** Reflects the removal of prior-year bridge funding that was provided on a one-time basis to cover Woolsey Fire Private Property Debris Removal Project Year Three expenses.	(1,316,000)	--	--	(1,316,000)	--
Total Changes	**(73,145,000)**	**0**	**(53,829,000)**	**(19,316,000)**	**0.0**
2021-22 Recommended Budget	**50,000,000**	**2,000,000**	**48,000,000**	**0**	**0.0**

Critical and Unmet Needs

The budget unit's unmet needs include additional funding to cover Woolsey Fire Private Property Debris Removal Project Year Four expenses.

Financing Elements

Financing Elements Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$2,089,840,000.00	$ 2,196,874,000	$ 2,196,874,000	$ 1,539,159,000	$ 1,539,159,000	$ (657,715,000)
CANCEL OBLIGATED FUND BAL	663,663,211.00	298,693,000	298,693,000	56,081,000	56,081,000	(242,612,000)
PROPERTY TAXES - REGULAR ROLL	6,024,060,234.75	6,342,331,000	6,316,080,000	6,706,041,000	6,522,182,000	206,102,000
PROPERTY TAXES - SUPPLEMENTAL ROLL	111,424,551.16	84,908,000	54,991,000	55,275,000	55,148,000	157,000
OTHER REVENUE	45,235,844.30	3,281,000	3,281,000	3,281,000	7,317,000	4,036,000
TOTAL FINANCING SOURCES	$8,934,223,841.21	$ 8,926,087,000	$ 8,869,919,000	$ 8,359,837,000	$ 8,179,887,000	$ (690,032,000)
FINANCING USES						
APPROPRIATIONS FOR CONTINGENCIES	$ 0.00	$ 0	$ 22,113,000	$ 53,764,000	$ 23,764,000	$ 1,651,000
GROSS TOTAL	$ 0.00	$ 0	$ 22,113,000	$ 53,764,000	$ 23,764,000	$ 1,651,000
NET TOTAL	$ 0.00	$ 0	$ 22,113,000	$ 53,764,000	$ 23,764,000	$ 1,651,000
PROV FOR OBLIGATED FUND BAL						
RAINY DAY FUNDS	$ 79,483,000.00	$ 53,450,000	$ 53,450,000	$ 53,450,000	$ 0	$ (53,450,000)
COMMITTED	273,147,714.00	151,465,000	151,465,000	110,000,000	30,000,000	(121,465,000)
OTHER	71,531,684.00	3,400,000	3,400,000	5,000,000	0	(3,400,000)
TOTAL OBLIGATED FUND BAL	$ 424,162,398.00	$ 208,315,000	$ 208,315,000	$ 168,450,000	$ 30,000,000	$ (178,315,000)
TOTAL FINANCING USES	$ 424,162,398.00	$ 208,315,000	$ 230,428,000	$ 222,214,000	$ 53,764,000	$ (176,664,000)
OTHER REVENUE DETAIL						
OTHER STATE - IN-LIEU TAXES	$ 268,807.85	$ 0	$ 0	$ 0	$ 0	$ 0
OTHER TAXES	10,127,731.23	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	11,483,121.51	0	0	0	0	0
REDEVELOPMENT / HOUSING	23,356,183.71	3,281,000	3,281,000	3,281,000	7,317,000	4,036,000
TOTAL REVENUE	$ 45,235,844.30	$ 3,281,000	$ 3,281,000	$ 3,281,000	$ 7,317,000	$ 4,036,000

2021-22 Budget Message

Financing Elements reflect those financing sources and uses not included in the departmental or nondepartmental budget summaries.

The 2021-22 Recommended Budget reflects the following financing sources and uses:

Financing Sources

For budget planning purposes, the CEO considers total financing sources as the net total of fund balance available (i.e., the difference between prior-year County revenues and expenditures), use of obligated fund balance, and property tax revenues. Any decrease in fund balance available from the budgeted amount will require expenditure reductions or the identification of additional financing.

The recommended fund balance of $1,539.2 million is comprised of $249.0 million from General Fund operations for various countywide programs and projects, and $1,290.2 million of unused prior-year funds carried over from FY 2020-21 for the following:

- $630.9 million of Capital Projects funds for the completion of various projects and refurbishment needs;
- $298.9 million of Provisional Financing Uses funds primarily for the Departments of Children and Family Services, Board of Supervisors, Sheriff, Health Services, Probation, Public Health, and Public Social Services;
- $112.8 million of Board of Supervisors funds for various community programs;
- $96.4 million of Extraordinary Maintenance funds for major repairs and maintenance of County facilities and assets;

- $78.0 million of Nondepartmental Special Accounts funds for various changes in salaries and employee benefits;
- $58.2 million of Project and Facility Development funds for consultant and specialized services related to projects that are under development, as well as improvements to County facilities; and
- $15.0 million of Judgments and Damages funds for settlement costs.

Obligated fund balance of $56.1 million is decreased for the following:

- $44.6 million to support the expansion of permanent supportive housing;
- $10.8 million of Health Services Tobacco Settlement funds for health-related programs; and
- $0.7 million for the eCAPS Financial System.

Property tax revenues reflect a net increase of $210.3 million. This includes an increase of $210.2 million due to a projected 3.59 percent increase in assessed valuation; a net increase of $3.3 million in one-time revenue from the repayment of Community Redevelopment deferral agreements and sale of fixed assets; partially offset by a $3.2 million decrease in property tax revenue residual based on current trends. Property tax revenues also include in-lieu vehicle license fee revenue as part of the State's Local Government Agreement (2004 Budget Act).

The recommended property tax revenue changes are comprised of the following:

- $206.1 million increase in the Regular Roll;
- $0.2 million increase in the Supplemental Roll; and
- $4.0 million increase in other revenue.

Financing Uses

Financing uses are the total needs requiring financing for the fiscal year. The 2021-22 Recommended Budget financing uses include $23.8 million in appropriations for contingencies as outlined in the revised Board Policy 4.030 - Budget Policies and Priorities, approved on September 30, 2014.

Provision for obligated fund balance may be nonspendable, restricted, committed, or assigned for specific needs including future legal or contractual obligations. The obligated fund balance of $30.0 million is Committed for Alternatives to Incarceration - Facilities.

Fire

Daryl L. Osby, Fire Chief, Forester and Fire Warden

Fire Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 20,163,000.00	$ 73,090,000	$ 73,090,000	$ 0	$ 0	$ (73,090,000)
CANCEL OBLIGATED FUND BAL	22,866,802.00	42,025,000	0	0	0	0
PROPERTY TAXES	856,716,043.17	887,848,000	898,238,000	910,305,000	910,305,000	12,067,000
SPECIAL ASSESSMENTS	7,225.20	7,000	7,000	7,000	7,000	0
VOTER APPROVED SPECIAL TAXES	85,947,434.68	86,768,000	88,325,000	89,346,000	89,346,000	1,021,000
OTHER REVENUE	341,062,911.43	331,454,000	353,496,000	335,103,000	335,103,000	(18,393,000)
TOTAL FINANCING SOURCES	$ 1,326,763,416.48	$ 1,421,192,000	$ 1,413,156,000	$ 1,334,761,000	$ 1,334,761,000	$ (78,395,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 1,095,551,996.04	$ 1,185,193,000	$ 1,166,512,000	$ 1,177,269,000	$ 1,177,269,000	$ 10,757,000
SERVICES & SUPPLIES	143,356,645.22	178,787,000	184,587,000	150,562,000	150,562,000	(34,025,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	143,356,645.22	171,787,000	177,587,000	143,562,000	143,562,000	(34,025,000)
OTHER CHARGES	5,871,162.17	28,631,000	30,617,000	9,132,000	9,132,000	(21,485,000)
CAPITAL ASSETS - EQUIPMENT	2,444,063.51	1,431,000	2,269,000	0	0	(2,269,000)
OTHER FINANCING USES	6,450,067.80	4,798,000	4,798,000	4,798,000	4,798,000	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	2,021,000	0	0	(2,021,000)
GROSS TOTAL	$ 1,253,673,934.74	$ 1,391,840,000	$ 1,383,804,000	$ 1,334,761,000	$ 1,334,761,000	$ (49,043,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)
TOTAL OBLIGATED FUND BAL	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)
TOTAL FINANCING USES	$ 1,253,673,934.74	$ 1,421,192,000	$ 1,413,156,000	$ 1,334,761,000	$ 1,334,761,000	$ (78,395,000)
BUDGETED POSITIONS	4,695.0	4,775.0	4,775.0	4,739.0	4,739.0	(36.0)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Mission Statement

To protect lives, the environment, and property by providing prompt, skillful, and cost-effective fire protection and life safety services.

2021-22 Budget Message

The Fire Department provides 24-hour emergency services to over four million people living and working in 59 of the County's 88 cities, the unincorporated areas, and the City of La Habra in neighboring Orange County, which accounts for over one million housing units. The Department's vast 2,307 square mile jurisdiction also includes 159 lifeguard towers spanning 72 miles of coastline to protect millions of beach visitors annually. The Department is one of the largest emergency service organizations in the country and enjoys a world-renowned reputation for its adeptness and innovation in managing large-scale wildfires, earthquakes, and other natural as well as man-made disasters in Southern California.

The Department, as a Special District, is funded independent of the County General Fund, and relies primarily on property taxes and a special tax approved by the voters in 1997 to provide essential fire protection and emergency medical services.

The 2021-22 Recommended Budget primarily reflects funding for Board-approved increases in salaries and employee benefits, and removal of prior-year funding provided on a one-time basis for various expenses.

Critical/Strategic Planning Initiatives

The Department will focus on the following priorities of its strategic plan goals:

- Emergency Operations - Enhance public safety by focusing on the training and well-being of the Department's first responders. The Department will provide training on implicit bias awareness, cultural competency, and cultural inclusivity to ensure that first responders are familiar with the County's diverse population and workforce. It will also implement strategies to improve the mental, physical, and behavioral health of its personnel.
- Public Services - Support community resilience by implementing environmental initiatives, catastrophic preparedness, and public education programs. The Department will review and revise the Continuity of Operations Program to include short scripts for staff to develop, implement, and utilize catastrophic preparedness strategies for the Department and the community, and identify gaps and solutions in the Lifeguard Division's emergency preparedness and resilience as it relates to tsunami and coastal storm incidents.
- Organizational Effectiveness - The future of tomorrow's Fire Department will be built on maintaining accountability from an efficient organization of strong and capable staff who utilize advancements in technology to provide superior service to the public. The Department will assess its long-term infrastructure needs related to privacy and access, facilities, IT and communication systems, and conduct trend analysis on injury, illness, and vehicle accidents to determine appropriate mitigations to reduce organizational risks.

Changes From 2020-21 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2020-21 Final Adopted Budget	**1,413,156,000**	**1,413,156,000**	**4,775.0**
Critical Issues			
1. Reduction of Boating Safety and Enforcement Financial Aid Program Funding: Reduces Lifeguard Bureau overtime appropriation to offset the loss of revenue.	(1,060,000)	(1,060,000)	--
2. Replacement of Boating Safety and Enforcement Financial Aid Program Funding: Reflects the addition of NCC to avoid curtailing Lifeguard Division ocean rescue operations.	1,060,000	1,060,000	--
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	7,257,000	237,000	--
2. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	1,953,000	--	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	15,915,000	546,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,598,000	83,000	--
5. Other Salaries and Employee Benefits: Reflects adjustments to various employee benefits categories based on historical costs and future year projections.	505,000	--	--
6. Support Positions: Reflects Board-approved reclassifications and position transfers.	14,000	--	--
7. Operational Costs: Reflects changes in operational costs such as services provided by other County departments, rents and leases, and judgments and damages.	(610,000)	--	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various expenses.	(107,146,000)	(108,364,000)	(36.0)
9. Grants: Reflects the carryover of Board-approved grant funding for services and supplies.	74,000	74,000	--
10. Property Tax: Reflects an increase in property taxes based on a projected increase in assessed valuation.	--	12,067,000	--

	Financing Uses ($)	Financing Sources ($)	Budg Pos
11. Special Tax: Reflects an increase in special taxes based on current collection trends.	--	1,021,000	--
12. Other Revenue: Reflects an increase in revenue generated from various fees.	--	15,896,000	--
13. Lifeguard Operational Cost-of-Living Adjustment (COLA): Reflects funding from the General Fund to meet the requirements of the Beach and Ocean Rescue Services agreement.	45,000	45,000	--
Total Changes	**(78,395,000)**	**(78,395,000)**	**(36.0)**
2021-22 Recommended Budget	**1,334,761,000**	**1,334,761,000**	**4,739.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding to hire and train additional firefighters, paramedics, and upgrade staff positions, as well as maintain, update, and replace emergency response infrastructure, including upgrade or replacement of aging firefighter safety equipment, vehicles, facilities, life-saving rescue tools, and emergency communications technology. The Department utilizes a multi-year forecast for financial planning purposes and will also continue to evaluate potential ongoing revenue streams to help meet future needs.

FIRE DEPARTMENT BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 20,163,000.00	$ 73,090,000	$ 73,090,000	$ 0	$ 0	$ (73,090,000)
CANCEL OBLIGATED FUND BAL	22,866,802.00	42,025,000	0	0	0	0
BUSINESS LICENSES	952,007.60	951,000	974,000	980,000	980,000	6,000
CHARGES FOR SERVICES - OTHER	78,310,889.86	71,871,000	72,469,000	73,649,000	73,649,000	1,180,000
CONTRACT CITIES SERVICES COST RECOVERY	140,119,365.61	160,845,000	159,729,000	169,363,000	169,363,000	9,634,000
COURT FEES & COSTS	33,105.00	51,000	51,000	51,000	51,000	0
EDUCATIONAL SERVICES	997,000.19	933,000	933,000	911,000	911,000	(22,000)
ELECTION SERVICES	0.00	741,000	0	0	0	0
FEDERAL - COVID-19	19,127,430.00	0	0	0	0	0
FEDERAL - GRANTS	3,663,524.44	3,590,000	24,929,000	154,000	154,000	(24,775,000)
FEDERAL - LAW ENFORCEMENT	197,727.97	122,000	307,000	0	0	(307,000)
FEDERAL - OTHER	82,596.80	1,259,000	0	0	0	0
FORFEITURES & PENALTIES	11,897.04	12,000	12,000	12,000	12,000	0
INTEREST	883,556.54	1,243,000	1,399,000	1,243,000	1,243,000	(156,000)
MISCELLANEOUS	1,600,798.01	1,468,000	1,390,000	1,426,000	1,426,000	36,000
OTHER LICENSES & PERMITS	16,206,197.70	16,543,000	17,566,000	19,699,000	19,699,000	2,133,000
OTHER SALES	6,207.38	7,000	7,000	7,000	7,000	0
OTHER STATE - IN-LIEU TAXES	21,641.90	24,000	24,000	24,000	24,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,654,381.35	2,636,000	2,564,000	2,787,000	2,787,000	223,000
PLANNING & ENGINEERING SERVICES	6,709,176.77	6,709,000	6,866,000	6,911,000	6,911,000	45,000
PROP TAXES - CURRENT - SECURED	775,293,972.71	796,520,000	802,713,000	817,176,000	817,176,000	14,463,000
PROP TAXES - CURRENT - UNSECURED	22,846,244.91	23,959,000	23,452,000	22,038,000	22,038,000	(1,414,000)
PROP TAXES - PRIOR - SECURED	(7,136,025.84)	1,448,000	1,777,000	863,000	863,000	(914,000)
PROP TAXES - PRIOR - UNSECURED	245,095.96	245,000	360,000	432,000	432,000	72,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	44,519,091.29	44,519,000	49,711,000	47,873,000	47,873,000	(1,838,000)
REDEVELOPMENT / HOUSING	8,784,285.67	107,000	0	0	0	0
RENTS & CONCESSIONS	96,125.81	101,000	101,000	101,000	101,000	0
SALE OF CAPITAL ASSETS	90,274.45	161,000	215,000	157,000	157,000	(58,000)
SPECIAL ASSESSMENTS	7,225.20	7,000	7,000	7,000	7,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	5,540,316.00	6,770,000	6,770,000	4,036,000	4,036,000	(2,734,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	3,760,178.46	3,877,000	3,989,000	3,877,000	3,877,000	(112,000)
STATE - OTHER	2,867,897.41	1,060,000	2,120,000	1,060,000	1,060,000	(1,060,000)
STATE AID - CORRECTIONS	4,846,893.52	4,847,000	4,847,000	4,847,000	4,847,000	0
STATE AID - DISASTER	1,449,583.32	1,000,000	1,556,000	0	0	(1,556,000)
SUPPLEMENTAL PROP TAXES - CURRENT	19,648,071.38	19,648,000	18,715,000	20,085,000	20,085,000	1,370,000
SUPPLEMENTAL PROP TAXES- PRIOR	1,299,592.76	1,509,000	1,510,000	1,838,000	1,838,000	328,000
TRANSFERS IN	42,049,852.63	44,526,000	44,678,000	43,808,000	43,808,000	(870,000)
VOTER APPROVED SPECIAL TAXES	85,947,434.68	86,768,000	88,325,000	89,346,000	89,346,000	1,021,000
TOTAL FINANCING SOURCES	$1,326,763,416.48	$ 1,421,192,000	$ 1,413,156,000	$ 1,334,761,000	$ 1,334,761,000	$ (78,395,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 721,131,068.32	$ 779,084,000	$ 753,189,000	$ 741,599,000	$ 741,599,000	$ (11,590,000)
CAFETERIA BENEFIT PLANS	89,883,743.30	93,879,000	94,768,000	95,744,000	95,744,000	976,000
COUNTY EMPLOYEE RETIREMENT	131,834,143.57	151,271,000	153,066,000	168,939,000	168,939,000	15,873,000
DENTAL INSURANCE	1,978,653.83	2,061,000	2,134,000	2,134,000	2,134,000	0
DEPENDENT CARE SPENDING ACCOUNTS	452,472.50	357,000	459,000	459,000	459,000	0
DISABILITY BENEFITS	1,248,730.45	1,298,000	1,611,000	1,715,000	1,715,000	104,000
FICA (OASDI)	9,763,172.67	10,574,000	10,714,000	10,871,000	10,871,000	157,000
HEALTH INSURANCE	5,196,251.49	6,067,000	6,645,000	6,212,000	6,212,000	(433,000)
LIFE INSURANCE	779,594.57	829,000	837,000	841,000	841,000	4,000
OTHER EMPLOYEE BENEFITS	137,757.90	145,000	500,000	500,000	500,000	0
RETIREE HEALTH INSURANCE	37,471,910.00	41,874,000	42,324,000	45,922,000	45,922,000	3,598,000
SAVINGS PLAN	1,458,268.23	0	0	0	0	0
THRIFT PLAN (HORIZONS)	14,120,214.37	14,258,000	14,321,000	14,531,000	14,531,000	210,000
UNEMPLOYMENT INSURANCE	296,932.99	647,000	295,000	295,000	295,000	0
WORKERS' COMPENSATION	79,799,081.85	82,849,000	85,649,000	87,507,000	87,507,000	1,858,000
TOTAL S & E B	1,095,551,996.04	1,185,193,000	1,166,512,000	1,177,269,000	1,177,269,000	10,757,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	24,964,039.12	26,279,000	27,400,000	30,316,000	30,316,000	2,916,000
CLOTHING & PERSONAL SUPPLIES	5,831,075.65	3,944,000	3,749,000	3,753,000	3,753,000	4,000
COMMUNICATIONS	1,820,520.62	155,000	463,000	484,000	484,000	21,000
COMPUTING-MAINFRAME	2,954,937.66	3,671,000	3,902,000	3,047,000	3,047,000	(855,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,607,627.89	796,000	688,000	516,000	516,000	(172,000)
COMPUTING-PERSONAL	1,239,798.90	11,166,000	11,349,000	1,244,000	1,244,000	(10,105,000)
CONTRACTED PROGRAM SERVICES	121,000.00	128,000	150,000	94,000	94,000	(56,000)
FOOD	2,511,960.22	1,555,000	995,000	995,000	995,000	0
HOUSEHOLD EXPENSE	2,866,263.46	2,025,000	1,861,000	1,864,000	1,864,000	3,000
INFORMATION TECHNOLOGY SECURITY	5,356.86	1,000	1,000	1,000	1,000	0
INFORMATION TECHNOLOGY SERVICES	4,048,997.71	4,738,000	4,497,000	2,542,000	2,542,000	(1,955,000)
INSURANCE	3,306,621.85	3,650,000	2,574,000	2,968,000	2,968,000	394,000
MAINTENANCE - EQUIPMENT	18,749,495.28	18,732,000	18,968,000	19,050,000	19,050,000	82,000
MAINTENANCE-BUILDINGS & IMPRV	7,735,765.09	8,677,000	10,237,000	6,254,000	6,254,000	(3,983,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	13,673,692.73	4,098,000	3,797,000	3,836,000	3,836,000	39,000
MEMBERSHIPS	25,662.63	34,000	28,000	28,000	28,000	0
MISCELLANEOUS EXPENSE	(6,043,539.94)	9,285,000	10,584,000	10,334,000	10,334,000	(250,000)
OFFICE EXPENSE	809,540.77	660,000	1,037,000	1,033,000	1,033,000	(4,000)
PROFESSIONAL SERVICES	7,892,917.01	7,758,000	8,811,000	7,578,000	7,578,000	(1,233,000)
PUBLICATIONS & LEGAL NOTICES	78,462.32	50,000	100,000	100,000	100,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	8,247,384.04	8,849,000	7,475,000	7,678,000	7,678,000	203,000
RENTS & LEASES - EQUIPMENT	1,385,071.20	14,226,000	1,585,000	1,521,000	1,521,000	(64,000)

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SMALL TOOLS & MINOR EQUIPMENT	4,831,249.86	3,510,000	19,340,000	4,386,000	4,386,000	(14,954,000)
SPECIAL DEPARTMENTAL EXPENSE	598,879.90	1,010,000	1,182,000	1,088,000	1,088,000	(94,000)
TECHNICAL SERVICES	8,311,697.80	13,704,000	13,974,000	10,422,000	10,422,000	(3,552,000)
TELECOMMUNICATIONS	11,274,683.44	14,792,000	14,803,000	15,300,000	15,300,000	497,000
TRAINING	510,430.26	571,000	987,000	847,000	847,000	(140,000)
TRANSPORTATION AND TRAVEL	8,256,966.07	9,095,000	8,356,000	7,969,000	7,969,000	(387,000)
UTILITIES	4,740,086.82	5,628,000	5,694,000	5,314,000	5,314,000	(380,000)
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	143,356,645.22	171,787,000	177,587,000	143,562,000	143,562,000	(34,025,000)
OTHER CHARGES						
INTEREST ON OTHER LONG TERM DEBT	161,363.00	478,000	823,000	905,000	905,000	82,000
JUDGMENTS & DAMAGES	1,082,904.16	23,070,000	24,919,000	3,138,000	3,138,000	(21,781,000)
RETIREMENT OF OTHER LONG TERM DEBT	4,528,946.71	4,976,000	4,768,000	4,979,000	4,979,000	211,000
TAXES & ASSESSMENTS	97,948.30	107,000	107,000	110,000	110,000	3,000
TOTAL OTH CHARGES	5,871,162.17	28,631,000	30,617,000	9,132,000	9,132,000	(21,485,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	75,812.50	0	0	0	0	0
AIRCRAFT & AIRPORT EQUIPMENT	47,608.29	68,000	0	0	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	11,471.22	0	401,000	0	0	(401,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	309,237.58	20,000	0	0	0	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	87,829.26	0	0	0	0	0
ELECTRONIC EQUIPMENT	295,685.72	244,000	231,000	0	0	(231,000)
FOOD PREPARATION EQUIPMENT	148,207.54	48,000	0	0	0	0
INTERNAL SALE OF CAPITAL ASSET $5,000 OR OVER	0.00	51,000	0	0	0	0
MACHINERY EQUIPMENT	237,182.99	148,000	343,000	0	0	(343,000)
MANUFACTURED/PREFABRICATED STRUCTURE	(46,617.90)	0	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	6,000	9,000	0	0	(9,000)
MEDICAL-MINOR EQUIPMENT	328,446.46	340,000	195,000	0	0	(195,000)
NON-MEDICAL LAB/TESTING EQUIP	58,692.00	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	612,199.32	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	278,308.53	485,000	1,090,000	0	0	(1,090,000)
WATERCRAFT/VESSEL/BARGES/TUGS	0.00	21,000	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	2,444,063.51	1,431,000	2,269,000	0	0	(2,269,000)
TOTAL CAPITAL ASSETS	2,444,063.51	1,431,000	2,269,000	0	0	(2,269,000)
OTHER FINANCING USES						
TRANSFERS OUT	6,450,067.80	4,798,000	4,798,000	4,798,000	4,798,000	0
TOTAL OTH FIN USES	6,450,067.80	4,798,000	4,798,000	4,798,000	4,798,000	0

FIRE DEPARTMENT BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	2,021,000	0	0	(2,021,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)
TOTAL OBLIGATED FUND BAL	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)
TOTAL FINANCING USES	$1,253,673,934.74	$ 1,421,192,000	$ 1,413,156,000	$ 1,334,761,000	$ 1,334,761,000	$ (78,395,000)
BUDGETED POSITIONS	4,695.0	4,775.0	4,775.0	4,739.0	4,739.0	(36.0)

Fire - Administrative Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 717,905.65	$ 138,000	$ 31,000	$ 29,000	$ 29,000	$ (2,000)
TOTAL FINANCING SOURCES	$ 717,905.65	$ 138,000	$ 31,000	$ 29,000	$ 29,000	$ (2,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 33,451,480.90	$ 35,826,000	$ 39,343,000	$ 40,661,000	$ 40,661,000	$ 1,318,000
SERVICES & SUPPLIES	52,449,954.02	78,603,000	66,524,000	57,613,000	57,613,000	(8,911,000)
OTHER CHARGES	1,097,908.40	24,538,000	27,286,000	5,508,000	5,508,000	(21,778,000)
CAPITAL ASSETS - EQUIPMENT	70,378.88	20,000	0	0	0	0
OTHER FINANCING USES	25,067.80	0	0	0	0	0
GROSS TOTAL	$ 87,094,790.00	$ 138,987,000	$ 133,153,000	$ 103,782,000	$ 103,782,000	$ (29,371,000)
TOTAL FINANCING USES	$ 87,094,790.00	$ 138,987,000	$ 133,153,000	$ 103,782,000	$ 103,782,000	$ (29,371,000)
BUDGETED POSITIONS	306.0	306.0	306.0	307.0	307.0	1.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Clearing Account Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING USES						
SERVICES & SUPPLIES	$ 4,626,060.51	$ 5,815,000	$ 7,000,000	$ 7,000,000	$ 7,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	0.00	(7,000,000)	(7,000,000)	(7,000,000)	(7,000,000)	0
TOTAL S & S	4,626,060.51	(1,185,000)	0	0	0	0
GROSS TOTAL	$ 4,626,060.51	$ (1,185,000)	$ 0	$ 0	$ 0	$ 0
TOTAL FINANCING USES	$ 4,626,060.51	$ (1,185,000)	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Emergency Medical Services Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 1,271,404.63	$ 2,332,000	$ 2,332,000	$ 0	$ 0	$ (2,332,000)
TOTAL FINANCING SOURCES	$ 1,271,404.63	$ 2,332,000	$ 2,332,000	$ 0	$ 0	$ (2,332,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 11,270,735.77	$ 12,733,000	$ 11,999,000	$ 12,314,000	$ 12,314,000	$ 315,000
SERVICES & SUPPLIES	3,687,178.30	4,826,000	4,473,000	3,243,000	3,243,000	(1,230,000)
OTHER CHARGES	14,411.40	1,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	248,352.01	0	0	0	0	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	291,000	0	0	(291,000)
GROSS TOTAL	$ 15,220,677.48	$ 17,560,000	$ 16,763,000	$ 15,557,000	$ 15,557,000	$ (1,206,000)
TOTAL FINANCING USES	$ 15,220,677.48	$ 17,560,000	$ 16,763,000	$ 15,557,000	$ 15,557,000	$ (1,206,000)
BUDGETED POSITIONS	58.0	58.0	58.0	58.0	58.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Executive Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 3,498,368.60	$ 2,943,000	$ 2,405,000	$ 44,000	$ 44,000	$ (2,361,000)
TOTAL FINANCING SOURCES	$ 3,498,368.60	$ 2,943,000	$ 2,405,000	$ 44,000	$ 44,000	$ (2,361,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,315,630.77	$ 16,949,000	$ 16,753,000	$ 17,304,000	$ 17,304,000	$ 551,000
SERVICES & SUPPLIES	5,775,161.78	11,627,000	12,890,000	6,434,000	6,434,000	(6,456,000)
OTHER CHARGES	2,402,685.56	2,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	590,565.55	555,000	590,000	0	0	(590,000)
GROSS TOTAL	$ 25,084,043.66	$ 29,133,000	$ 30,233,000	$ 23,738,000	$ 23,738,000	$ (6,495,000)
TOTAL FINANCING USES	$ 25,084,043.66	$ 29,133,000	$ 30,233,000	$ 23,738,000	$ 23,738,000	$ (6,495,000)
BUDGETED POSITIONS	86.0	86.0	86.0	86.0	86.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Financing Elements Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 20,163,000.00	$ 73,090,000	$ 73,090,000	$ 0	$ 0	$ (73,090,000)
CANCEL OBLIGATED FUND BAL	22,866,802.00	42,025,000	0	0	0	0
PROPERTY TAXES	856,716,043.17	887,848,000	898,238,000	910,305,000	910,305,000	12,067,000
SPECIAL ASSESSMENTS	130.20	0	0	0	0	0
VOTER APPROVED SPECIAL TAXES	85,947,434.68	86,768,000	88,325,000	89,346,000	89,346,000	1,021,000
OTHER REVENUE	16,189,545.38	7,975,000	8,039,000	8,019,000	8,019,000	(20,000)
TOTAL FINANCING SOURCES	$1,001,882,955.43	$ 1,097,706,000	$ 1,067,692,000	$ 1,007,670,000	$ 1,007,670,000	$ (60,022,000)
FINANCING USES						
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)
TOTAL OBLIGATED FUND BAL	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)
TOTAL FINANCING USES	$ 0.00	$ 29,352,000	$ 29,352,000	$ 0	$ 0	$ (29,352,000)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Health Hazardous Materials Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 25,377,336.45	$ 24,990,000	$ 26,674,000	$ 29,962,000	$ 29,962,000	$ 3,288,000
TOTAL FINANCING SOURCES	$ 25,377,336.45	$ 24,990,000	$ 26,674,000	$ 29,962,000	$ 29,962,000	$ 3,288,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 19,400,817.21	$ 21,192,000	$ 26,037,000	$ 26,044,000	$ 26,044,000	$ 7,000
SERVICES & SUPPLIES	357,103.17	538,000	608,000	609,000	609,000	1,000
OTHER CHARGES	0.00	13,000	0	0	0	0
GROSS TOTAL	$ 19,757,920.38	$ 21,743,000	$ 26,645,000	$ 26,653,000	$ 26,653,000	$ 8,000
TOTAL FINANCING USES	$ 19,757,920.38	$ 21,743,000	$ 26,645,000	$ 26,653,000	$ 26,653,000	$ 8,000
BUDGETED POSITIONS	144.0	144.0	144.0	144.0	144.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Leadership and Professional Standards Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 757,924.72	$ 440,000	$ 438,000	$ 418,000	$ 418,000	$ (20,000)
TOTAL FINANCING SOURCES	$ 757,924.72	$ 440,000	$ 438,000	$ 418,000	$ 418,000	$ (20,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 16,946,562.37	$ 20,798,000	$ 17,504,000	$ 17,969,000	$ 17,969,000	$ 465,000
SERVICES & SUPPLIES	3,380,263.35	3,652,000	3,134,000	3,173,000	3,173,000	39,000
OTHER CHARGES	0.00	13,000	0	0	0	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	230,000	0	0	(230,000)
GROSS TOTAL	$ 20,326,825.72	$ 24,463,000	$ 20,868,000	$ 21,142,000	$ 21,142,000	$ 274,000
TOTAL FINANCING USES	$ 20,326,825.72	$ 24,463,000	$ 20,868,000	$ 21,142,000	$ 21,142,000	$ 274,000
BUDGETED POSITIONS	90.0	90.0	90.0	90.0	90.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguard Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 53,725,276.15	$ 44,562,000	$ 44,934,000	$ 48,073,000	$ 48,073,000	$ 3,139,000
TOTAL FINANCING SOURCES	$ 53,725,276.15	$ 44,562,000	$ 44,934,000	$ 48,073,000	$ 48,073,000	$ 3,139,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 54,894,441.94	$ 58,338,000	$ 56,186,000	$ 57,433,000	$ 57,433,000	$ 1,247,000
SERVICES & SUPPLIES	1,872,291.86	2,252,000	2,297,000	2,289,000	2,289,000	(8,000)
OTHER CHARGES	0.00	27,000	0	0	0	0
GROSS TOTAL	$ 56,766,733.80	$ 60,617,000	$ 58,483,000	$ 59,722,000	$ 59,722,000	$ 1,239,000
TOTAL FINANCING USES	$ 56,766,733.80	$ 60,617,000	$ 58,483,000	$ 59,722,000	$ 59,722,000	$ 1,239,000
BUDGETED POSITIONS	294.0	294.0	294.0	294.0	294.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Operations Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 216,509,067.54	$ 223,208,000	$ 243,984,000	$ 223,003,000	$ 223,003,000	$ (20,981,000)
TOTAL FINANCING SOURCES	$ 216,509,067.54	$ 223,208,000	$ 243,984,000	$ 223,003,000	$ 223,003,000	$ (20,981,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 846,843,404.06	$ 914,873,000	$ 892,160,000	$ 897,090,000	$ 897,090,000	$ 4,930,000
SERVICES & SUPPLIES	31,828,921.05	32,464,000	46,654,000	31,524,000	31,524,000	(15,130,000)
OTHER CHARGES	35,389.22	768,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	1,136,331.13	754,000	1,679,000	0	0	(1,679,000)
OTHER FINANCING USES	4,805,000.00	4,798,000	4,798,000	4,798,000	4,798,000	0
GROSS TOTAL	$ 884,649,045.46	$ 953,657,000	$ 945,291,000	$ 933,412,000	$ 933,412,000	$ (11,879,000)
TOTAL FINANCING USES	$ 884,649,045.46	$ 953,657,000	$ 945,291,000	$ 933,412,000	$ 933,412,000	$ (11,879,000)
BUDGETED POSITIONS	3,173.0	3,248.0	3,248.0	3,212.0	3,212.0	(36.0)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Prevention Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
SPECIAL ASSESSMENTS	$ 7,095.00	$ 7,000	$ 7,000	$ 7,000	$ 7,000	$ 0
OTHER REVENUE	16,277,111.68	16,334,000	16,583,000	17,055,000	17,055,000	472,000
TOTAL FINANCING SOURCES	$ 16,284,206.68	$ 16,341,000	$ 16,590,000	$ 17,062,000	$ 17,062,000	$ 472,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 53,029,186.34	$ 57,202,000	$ 57,641,000	$ 58,835,000	$ 58,835,000	$ 1,194,000
SERVICES & SUPPLIES	931,087.22	902,000	902,000	634,000	634,000	(268,000)
OTHER CHARGES	15,797.15	23,000	0	0	0	0
GROSS TOTAL	$ 53,976,070.71	$ 58,127,000	$ 58,543,000	$ 59,469,000	$ 59,469,000	$ 926,000
TOTAL FINANCING USES	$ 53,976,070.71	$ 58,127,000	$ 58,543,000	$ 59,469,000	$ 59,469,000	$ 926,000
BUDGETED POSITIONS	251.0	256.0	256.0	256.0	256.0	0.0

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Special Services Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
OTHER REVENUE	$ 6,738,970.63	$ 8,532,000	$ 8,076,000	$ 8,500,000	$ 8,500,000	$ 424,000
TOTAL FINANCING SOURCES	$ 6,738,970.63	$ 8,532,000	$ 8,076,000	$ 8,500,000	$ 8,500,000	$ 424,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 43,399,736.68	$ 47,282,000	$ 48,889,000	$ 49,619,000	$ 49,619,000	$ 730,000
SERVICES & SUPPLIES	38,448,623.96	38,108,000	40,105,000	38,043,000	38,043,000	(2,062,000)
OTHER CHARGES	2,304,970.44	3,246,000	3,331,000	3,624,000	3,624,000	293,000
CAPITAL ASSETS - EQUIPMENT	398,435.94	102,000	0	0	0	0
OTHER FINANCING USES	1,620,000.00	0	0	0	0	0
APPROPRIATIONS FOR CONTINGENCIES	0.00	0	1,500,000	0	0	(1,500,000)
GROSS TOTAL	$ 86,171,767.02	$ 88,738,000	$ 93,825,000	$ 91,286,000	$ 91,286,000	$ (2,539,000)
TOTAL FINANCING USES	$ 86,171,767.02	$ 88,738,000	$ 93,825,000	$ 91,286,000	$ 91,286,000	$ (2,539,000)
BUDGETED POSITIONS	293.0	293.0	293.0	292.0	292.0	(1.0)

FUND	FUNCTION	ACTIVITY
FIRE DEPARTMENT	PUBLIC PROTECTION	FIRE PROTECTION

Fire - Lifeguards Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000
GROSS TOTAL	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000
NET TOTAL	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000
NET COUNTY COST	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

2021-22 Budget Message

The Fire Department - Lifeguards budget unit provides funding for lifeguard services at County-operated beaches, which is the financial responsibility of the General Fund. The budget unit establishes an appropriation for a General Fund transfer to the Fire Department's budget, which includes a portion of all costs and budgeted positions for ocean lifeguard services.

The 2021-22 Recommended Budget reflects an NCC increase of $2.0 million primarily for the backfill of revenue that was diverted to the Sheriff's Department for the State Boating Safety and Enforcement Financial Aid Program, Board-approved increases in salaries and health insurance subsidies, and a COLA pursuant to the terms of the revised Beach and Ocean Rescue Services agreement.

Critical/Strategic Planning Initiatives

The 2021-22 Recommended Budget supports the Fire Department's strategic plan efforts as it relates to lifeguard operations.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**37,482,000**	**0**	**0**	**37,482,000**	**0.0**
Critical Issues					
1. Funding Restoration: Reflects additional funding to replace State Boating Safety and Enforcement Financial Aid Program funding that was diverted to the Sheriff's Department.	1,060,0000	--	--	1,060,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	237,000	--	--	237,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	546,000	--	--	546,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	83,000	--	--	83,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	45,000	--	--	45,000	--
Total Changes	**1,971,000**	**0**	**0**	**1,971,000**	**0.0**
2021-22 Recommended Budget	**39,453,000**	**0**	**0**	**39,453,000**	**0.0**

Critical and Unmet Needs

The Lifeguards budget unit has unmet needs totaling $0.8 million for dive team training ($0.3 million), equipment and watercraft ($0.2 million), vehicles ($0.1 million), paramedic training ($0.1 million), and emergency medical technician continuing education classes ($0.1 million).

FIRE DEPT - LIFEGUARDS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES						
TRANSFERS OUT	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000
TOTAL OTH FIN USES	37,012,000.00	37,482,000	37,482,000	40,236,000	39,453,000	1,971,000
GROSS TOTAL	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000
NET TOTAL	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000
NET COUNTY COST	$ 37,012,000.00	$ 37,482,000	$ 37,482,000	$ 40,236,000	$ 39,453,000	$ 1,971,000

Departmental Program Summary

1. Emergency Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	1,008,691,000	271,076,000	3,564.0
Less Administration	--	--	--
Net Program Costs	1,008,691,000	271,076,000	3,564.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

Provide life safety emergency services. This program includes regional fire suppression, inspections, hazardous material response, emergency medical services, beach and ocean rescues, urban search and swiftwater rescues, technical training, and homeland security and disaster preparedness.

2. Prevention Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	86,122,000	47,024,000	400.0
Less Administration	--	--	--
Net Program Costs	86,122,000	47,024,000	400.0

Authority: Mandated program – County Charter Article IV, Section 24 1/3 (a) through (j) and County Code Section 2.20.

Identify, correct, and minimize fire and life safety hazards. This program includes plan check reviews, fire code and brush clearance enforcement, vegetation management, health hazardous materials and fire investigations, and specialized inspections.

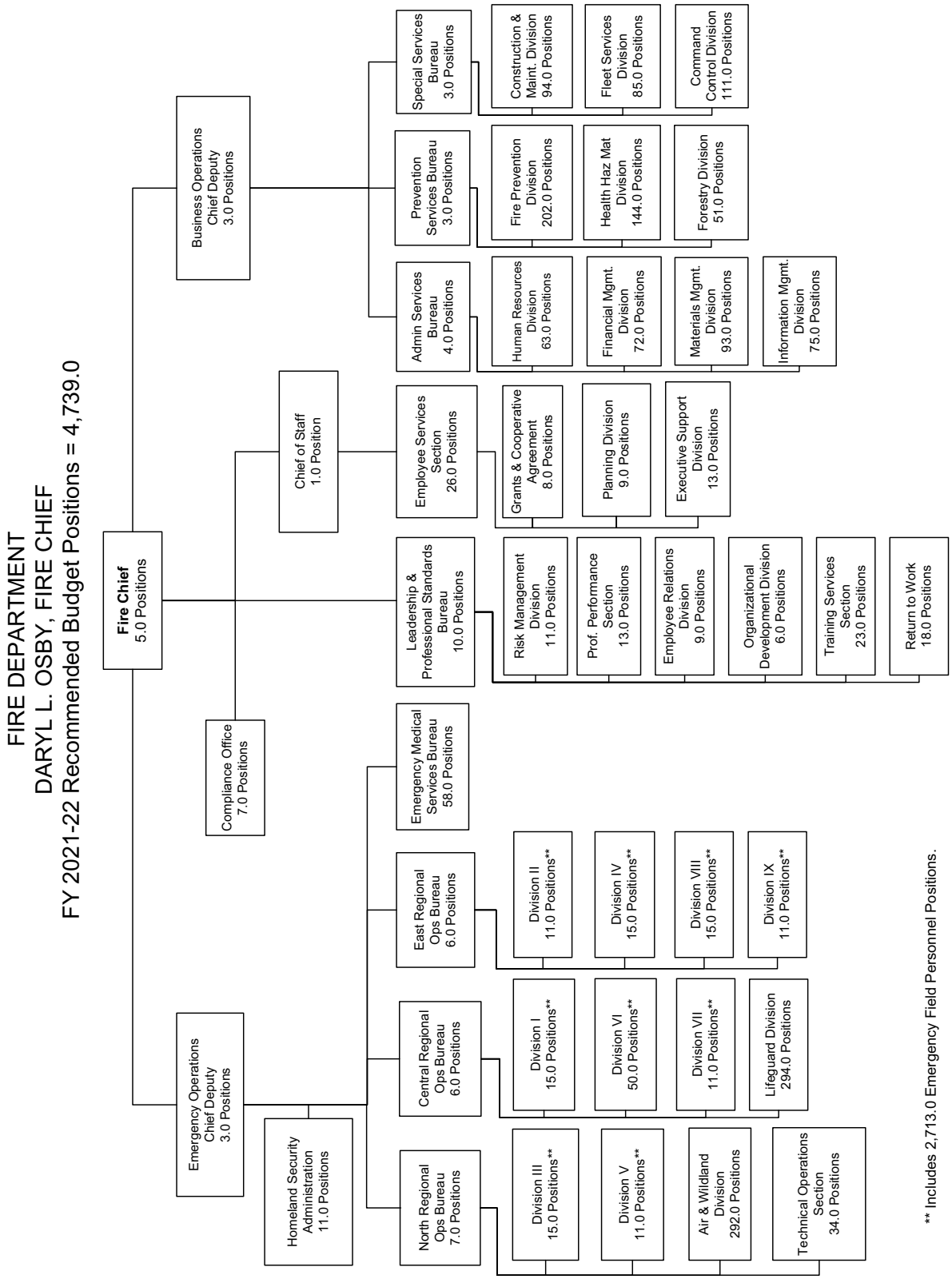
3. Business Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	239,948,000	1,016,661,000	775.0
Less Administration	--	--	--
Net Program Costs	239,948,000	1,016,661,000	775.0

Authority: Non-mandated, discretionary program.

Provide executive oversight and administrative support to the operations of the Department. This includes public information and education, internal communications, organizational development, risk management, strategic planning, finance, human resources, IT, procurement, fleet services, 9-1-1 dispatch and field communications, and construction and maintenance of departmental facilities.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	1,334,761,000	1,334,761,000	4,739.0


FIRE DEPARTMENT
DARYL L. OSBY, FIRE CHIEF
FY 2021-22 Recommended Budget Positions = 4,739.0
Fire Chief
5.0 Positions
Business Operations
Chief Deputy
3.0 Positions
Special Services
Bureau
3.0 Positions
Construction &
Maint. Division
94.0 Positions
Fleet Services
Division
85.0 Positions
Command
Control Division
111.0 Positions
Prevention
Services Bureau
3.0 Positions
Fire Prevention
Division
202.0 Positions
Health Haz Mat
Division
144.0 Positions
Forestry Division
51.0 Positions
Admin Services
Bureau
4.0 Positions
Human Resources
Division
63.0 Positions
Financial Mgmt.
Division
72.0 Positions
Materials Mgmt.
Division
93.0 Positions
Information Mgmt.
Division
75.0 Positions
Chief of Staff
1.0 Position
Employee Services
Section
26.0 Positions
Grants & Cooperative
Agreement
8.0 Positions
Planning Division
9.0 Positions
Executive Support
Division
13.0 Positions
Leadership &
Professional Standards
Bureau
10.0 Positions
Risk Management
Division
11.0 Positions
Prof. Performance
Section
13.0 Positions
Employee Relations
Division
9.0 Positions
Organizational
Development Division
6.0 Positions
Training Services
Section
23.0 Positions
Return to Work
18.0 Positions
Compliance Office
7.0 Positions
Emergency Medical
Services Bureau
58.0 Positions
Emergency Operations
Chief Deputy
3.0 Positions
Homeland Security
Administration
11.0 Positions
East Regional
Ops Bureau
6.0 Positions
Division II
11.0 Positions**
Division IV
15.0 Positions**
Division VIII
15.0 Positions**
Division IX
11.0 Positions**
Central Regional
Ops Bureau
6.0 Positions
Division I
15.0 Positions**
Division VI
50.0 Positions**
Division VII
11.0 Positions**
Lifeguard Division
294.0 Positions
North Regional
Ops Bureau
7.0 Positions
Division III
15.0 Positions**
Division V
11.0 Positions**
Air & Wildland
Division
292.0 Positions
Technical Operations
Section
34.0 Positions
** Includes 2,713.0 Emergency Field Personnel Positions.

Grand Jury

Darrell Mahood, Director

Grand Jury Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 14,043.68	$ 5,000	$ 20,000	$ 4,000	$ 4,000	$ (16,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 704,431.39	$ 730,000	$ 732,000	$ 865,000	$ 737,000	$ 5,000
SERVICES & SUPPLIES	715,767.18	323,000	1,195,000	2,906,000	1,182,000	(13,000)
GROSS TOTAL	$ 1,420,198.57	$ 1,053,000	$ 1,927,000	$ 3,771,000	$ 1,919,000	$ (8,000)
NET TOTAL	$ 1,420,198.57	$ 1,053,000	$ 1,927,000	$ 3,771,000	$ 1,919,000	$ (8,000)
NET COUNTY COST	$ 1,406,154.89	$ 1,048,000	$ 1,907,000	$ 3,767,000	$ 1,915,000	$ 8,000
BUDGETED POSITIONS	5.0	5.0	5.0	6.0	5.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Los Angeles County Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities, and any special legislative district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts pursuant to Article 1, Section 23, among other sections, of the California Constitution.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County and presents them to the Court by indictment. The Criminal Grand Jury also conducts investigations brought to them by the District Attorney's Office.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an increase in NCC of $8,000 primarily due to increases in costs for salaries and employee benefits.

Critical/Strategic Planning Initiatives

The Grand Jury continues to:

- Increase recruitment of Civil Grand Jurors to better represent the diverse population of the County;
- Safeguard valuable Grand Jury original records and develop long-term storage solutions; and
- Plan for a third Grand Jury to be used for Criminal Grand Jury matters when needed.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,927,000**	**0**	**20,000**	**1,907,000**	**5.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	4,000	--	--	4,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	1,000	--	--	1,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,000	--	--	3,000	--
4. Ministerial Adjustments: Reflects the realignment of existing funding and deletion of revenue, offset by a corresponding reduction in appropriation.	(16,000)	--	(16,000)	--	--
Total Changes	**(8,000)**	**0**	**(16,000)**	**8,000**	**0.0**
2021-22 Recommended Budget	**1,919,000**	**0**	**4,000**	**1,915,000**	**5.0**

Critical and Unmet Needs

To meet the expectations of the law and Board, recruitment from all segments of the County's population is required. An estimated $0.1 million is needed for 1.0 Administrative Assistant II position to support increased recruitment and selection efforts.

The second Criminal Grand Jury (SB 796, which added Section 904.8 to the Penal Code), if and when impaneled, will require additional funding of approximately $0.9 million for staff, grand juror expenses, space, and infrastructure.

In addition, the Civil Grand jury will need to move its operations due to the loss of office space at the Clara Shortridge Foltz Criminal Justice Center. Options for existing county office space are being explored as the estimated lease cost to provide for comparable space is estimated to increase the Grand Jury operating budget by $0.8 million.

GRAND JURY BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 8,162.40	$ 0	$ 0	$ 0	$ 0	$ 0
MISCELLANEOUS	5,881.28	5,000	20,000	4,000	4,000	(16,000)
TOTAL REVENUE	$ 14,043.68	$ 5,000	$ 20,000	$ 4,000	$ 4,000	$ (16,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 433,276.90	$ 443,000	$ 432,000	$ 514,000	$ 435,000	$ 3,000
CAFETERIA BENEFIT PLANS	105,041.51	107,000	109,000	133,000	107,000	(2,000)
COUNTY EMPLOYEE RETIREMENT	85,883.52	95,000	97,000	116,000	98,000	1,000
DENTAL INSURANCE	1,414.80	2,000	3,000	4,000	3,000	0
DEPENDENT CARE SPENDING ACCOUNTS	446.00	0	0	0	0	0
DISABILITY BENEFITS	2,850.06	3,000	4,000	4,000	4,000	0
FICA (OASDI)	5,054.34	5,000	6,000	7,000	6,000	0
HEALTH INSURANCE	8,881.08	11,000	13,000	13,000	13,000	0
LIFE INSURANCE	1,060.62	1,000	0	0	0	0
RETIREE HEALTH INSURANCE	45,631.00	48,000	57,000	60,000	60,000	3,000
SAVINGS PLAN	7,877.08	9,000	0	0	0	0
THRIFT PLAN (HORIZONS)	7,014.48	6,000	10,000	13,000	10,000	0
WORKERS' COMPENSATION	0.00	0	1,000	1,000	1,000	0
TOTAL S & E B	704,431.39	730,000	732,000	865,000	737,000	5,000
SERVICES & SUPPLIES						
COMMUNICATIONS	6,175.00	5,000	5,000	5,000	5,000	0
JURY & WITNESS EXPENSE	452,276.24	205,000	644,000	1,544,000	644,000	0
MAINTENANCE-BUILDINGS & IMPRV	33,309.00	20,000	26,000	731,000	26,000	0
MISCELLANEOUS EXPENSE	0.00	1,000	1,000	1,000	1,000	0
OFFICE EXPENSE	29,421.65	17,000	43,000	43,000	43,000	0
PROFESSIONAL SERVICES	104,916.66	10,000	305,000	292,000	292,000	(13,000)
PUBLICATIONS & LEGAL NOTICES	31,000.00	0	31,000	31,000	31,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	0.00	0	12,000	131,000	12,000	0
RENTS & LEASES - EQUIPMENT	0.00	0	8,000	8,000	8,000	0
TECHNICAL SERVICES	0.00	0	5,000	5,000	5,000	0
TELECOMMUNICATIONS	4,337.65	5,000	9,000	9,000	9,000	0
TRAINING	5,200.00	0	8,000	8,000	8,000	0
TRANSPORTATION AND TRAVEL	0.00	0	14,000	14,000	14,000	0
UTILITIES	49,130.98	60,000	84,000	84,000	84,000	0
TOTAL S & S	715,767.18	323,000	1,195,000	2,906,000	1,182,000	(13,000)
GROSS TOTAL	$ 1,420,198.57	$ 1,053,000	$ 1,927,000	$ 3,771,000	$ 1,919,000	$ (8,000)
NET TOTAL	$ 1,420,198.57	$ 1,053,000	$ 1,927,000	$ 3,771,000	$ 1,919,000	$ (8,000)
NET COUNTY COST	$ 1,406,154.89	$ 1,048,000	$ 1,907,000	$ 3,767,000	$ 1,915,000	$ 8,000
BUDGETED POSITIONS	5.0	5.0	5.0	6.0	5.0	0.0

Departmental Program Summary

1. Civil Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	762,000	--	--	762,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	762,000	--	--	762,000	1.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Civil Grand Jury investigates and reports on the operations, accounts, and records of County departments, cities within the County, and any special district or other district in the County created pursuant to State law, for which the officers of the County are serving in their capacity as officers of the districts.

2. Criminal Grand Jury

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	604,000	--	--	604,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	604,000	--	--	604,000	2.0

Authority: Mandated program – Article 1, Section 23, Constitution of California.

The Criminal Grand Jury makes inquiries into public offenses committed or triable within the County that are brought before them and presents them to the Court by indictment.

3. Administration (Civil and Criminal)

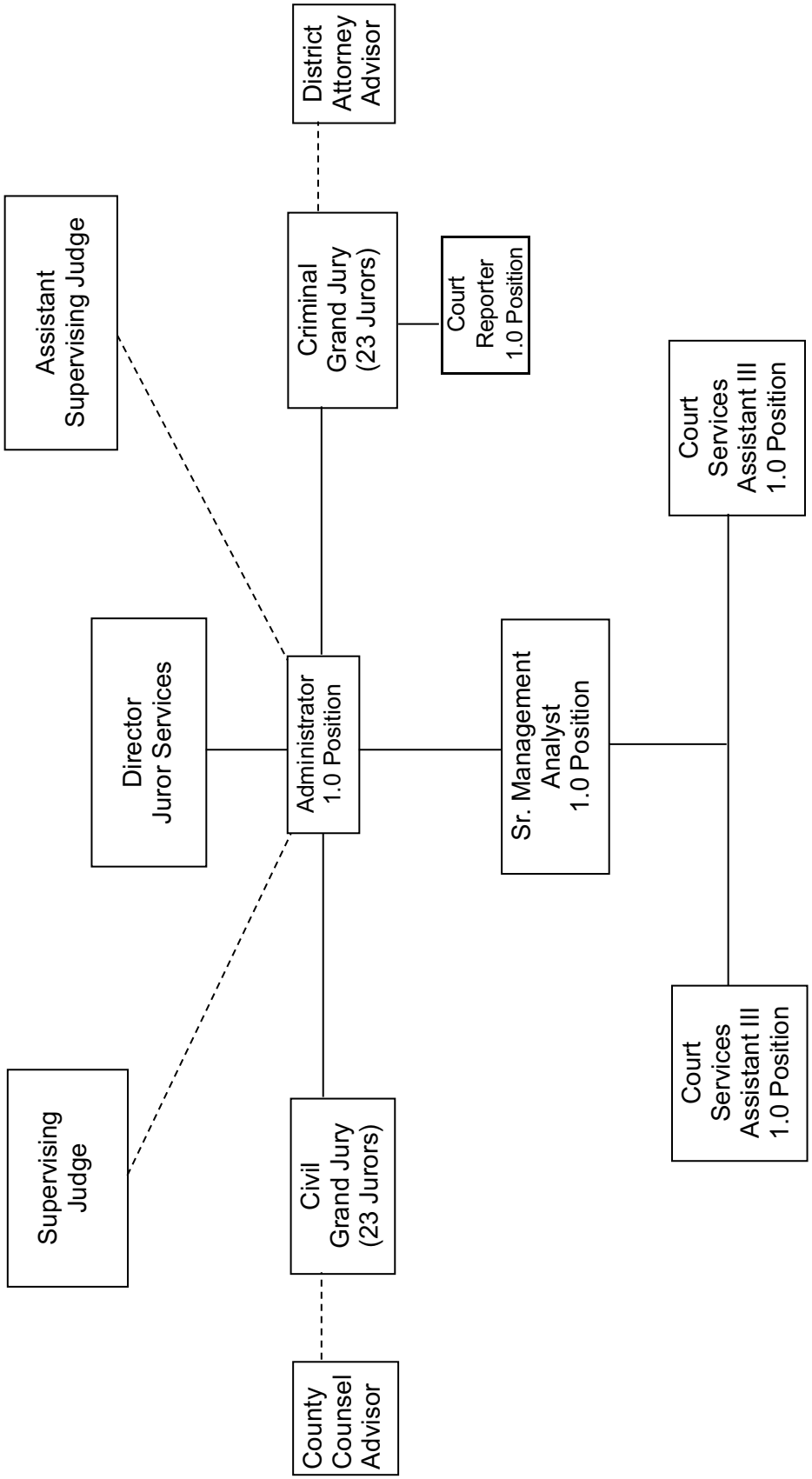
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	553,000	--	4,000	549,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	553,000	--	4,000	549,000	2.0

Authority: Mandated program – California Penal Code (CPC), Title 4, Grand Jury Proceedings; California Rules of Court 10.625; and CPC Section 904 et seq.

Administration provides support and oversight in the areas of budget and fiscal, personnel, payroll, contracts, procurement, and IT.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,919,000	0	4,000	1,915,000	5.0

GRAND JURY
Darrell Mahood, Director
Juror Services Division
FY 2021-22 Recommended Budget Positions = 5.0



Grand Park

Grand Park Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 158,521.38	$ 726,000	$ 726,000	$ 258,000	$ 726,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 5,639,730.94	$ 6,132,000	$ 6,132,000	$ 5,743,000	$ 5,917,000	$ (215,000)
GROSS TOTAL	$ 5,639,730.94	$ 6,132,000	$ 6,132,000	$ 5,743,000	$ 5,917,000	$ (215,000)
NET TOTAL	$ 5,639,730.94	$ 6,132,000	$ 6,132,000	$ 5,743,000	$ 5,917,000	$ (215,000)
NET COUNTY COST	$ 5,481,209.56	$ 5,406,000	$ 5,406,000	$ 5,485,000	$ 5,191,000	$ (215,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of Grand Park is to provide a central gathering place for County residents and visitors as well as to protect and expand green and open space for public use.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $0.2 million due to the deletion of one-time funding for programming and park operational costs.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, Grand Park exists to serve the people of Los Angeles by providing an open space for casual sitting, leisurely strolling, and civic gatherings. Grand Park serves the community by providing space for community groups, neighbors, schoolchildren, and sponsored performance events.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**6,132,000**	**0**	**726,000**	**5,406,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for programming and operations throughout Grand Park.	(215,000)	--	--	(215,000)	--
Total Changes	**(215,000)**	**0**	**0**	**(215,000)**	**0.0**
2021-22 Recommended Budget	**5,917,000**	**0**	**726,000**	**5,191,000**	**0.0**

GRAND PARK BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 284,000	$ 284,000	$ 37,000	$ 284,000	$ 0
MISCELLANEOUS	3,092.94	0	0	0	0	0
RENTS & CONCESSIONS	155,428.44	442,000	442,000	221,000	442,000	0
TOTAL REVENUE	$ 158,521.38	$ 726,000	$ 726,000	$ 258,000	$ 726,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 82,000.00	$ 82,000	$ 82,000	$ 82,000	$ 82,000	$ 0
MAINTENANCE-BUILDINGS & IMPRV	775,160.00	1,242,000	1,242,000	1,261,000	1,107,000	(135,000)
MISCELLANEOUS EXPENSE	3,370,000.00	3,660,000	3,660,000	3,192,000	3,580,000	(80,000)
TECHNICAL SERVICES	1,166,000.00	859,000	859,000	919,000	859,000	0
UTILITIES	246,570.94	289,000	289,000	289,000	289,000	0
TOTAL S & S	5,639,730.94	6,132,000	6,132,000	5,743,000	5,917,000	(215,000)
GROSS TOTAL	$ 5,639,730.94	$ 6,132,000	$ 6,132,000	$ 5,743,000	$ 5,917,000	$ (215,000)
NET TOTAL	$ 5,639,730.94	$ 6,132,000	$ 6,132,000	$ 5,743,000	$ 5,917,000	$ (215,000)
NET COUNTY COST	$ 5,481,209.56	$ 5,406,000	$ 5,406,000	$ 5,485,000	$ 5,191,000	$ (215,000)

Homeless and Housing Program

Homeless and Housing Program Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 19,726,643.00	$ 156,526,000	$ 157,850,000	$ 32,770,000	$ 3,367,000	$ (154,483,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 10,544,277.58	$ 39,748,000	$ 39,748,000	$ 45,062,000	$ 15,659,000	$ (24,089,000)
OTHER CHARGES	35,093,868.50	230,537,000	231,861,000	66,520,000	66,520,000	(165,341,000)
GROSS TOTAL	$ 45,638,146.08	$ 270,285,000	$ 271,609,000	$ 111,582,000	$ 82,179,000	$ (189,430,000)
INTRAFUND TRANSFERS	(551,533.37)	0	0	0	0	0
NET TOTAL	$ 45,086,612.71	$ 270,285,000	$ 271,609,000	$ 111,582,000	$ 82,179,000	$ (189,430,000)
NET COUNTY COST	$ 25,359,969.71	$ 113,759,000	$ 113,759,000	$ 78,812,000	$ 78,812,000	$ (34,947,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The Office of Homelessness (Office) oversees, coordinates, and ensures the implementation of the Homeless Initiative (HI) strategies to combat homelessness, while acting as the County's central point of contact for all ongoing efforts related to homelessness. The mission of the Office is guided by the following key directives:

- Prevent homelessness;
- Subsidize housing;
- Increase income;
- Provide case management and services;
- Create a coordinated system; and
- Increase affordable/homeless housing.

2021-22 Budget Message

The 2021-22 Recommended Budget provides funding for homeless services and supports the implementation of 51 HI strategies. Services include: providing homeless prevention programming for families and individuals; expanding rapid re-housing; developing interim/bridge housing for those exiting institutions; increasing employment opportunities for homeless adults via social enterprises and/or subsidized employment; expanding the Jail in Reach Program; providing services and rental subsidies for permanent supportive housing; implementing a coordinated countywide outreach and engagement system; establishing a decriminalization policy and first responder training to effectively address homeless encampments and unsheltered homeless individuals; enhancing the emergency shelter system; preserving and promoting the development of affordable housing for homeless families and individuals through proven and innovative approaches; and implementing other strategies and efforts that seek to coordinate a seamless homeless services system to better combat homelessness among single adults, families, and youth.

Critical/Strategic Planning Initiatives

As a result of Board actions, the Office continues to:

- Develop and implement innovative solutions to prevent and combat homelessness;
- Work with cities and the Councils of Government to implement plans to prevent and combat homelessness;
- Coordinate the implementation of the HI strategies;
- Coordinate the prioritization of housing and related services for homeless single adults for whom the County incurs the highest costs; and
- Partner with cities, service providers, philanthropy, faith-based organizations, and the business community to combat homelessness in the County.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**271,609,000**	**0**	**157,850,000**	**113,759,000**	**0.0**
Other Changes					
1. LA Alliance – City of Los Angeles: Reflects the transfer of funding from the Provisional Financing Uses budget unit for the LA Alliance settlement.	42,340,000	--	--	42,340,000	--
2. Homeless Housing Assistance and Prevention Program (HHAP): Reflects an adjustment to remove prior-year State HHAP funding that was provided on a one-time basis for permanent supportive housing, interim housing, and programs and services for transition age youth.	(56,900,000)	--	(56,900,000)	--	--
3. Coronavirus Aid, Relief, and Economic Security (CARES) Act: Reflects an adjustment to remove prior-year federal CARES funding that was provided on a one-time basis for Project Room Key, Homekey, and the Los Angeles Homeless Services Authority's Recovery Re-Housing programs.	(96,259,000)	--	(96,259,000)	--	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various HI strategies and homeless assistance programs.	(77,287,000)	--	--	(77,287,000)	--
5. AB 109 One-Time Funding: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis for various HI strategies.	(1,324,000)	--	(1,324,000)	--	--
Total Changes	**(189,430,000)**	**0**	**(154,483,000)**	**(34,947,000)**	**0.0**
2021-22 Recommended Budget	**82,179,000**	**0**	**3,367,000**	**78,812,000**	**0.0**

HOMELESS AND HOUSING PROGRAM BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 13,740,000.00	$ 96,259,000	$ 96,259,000	$ 0	$ 0	$ (96,259,000)
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	0	1,324,000	0	0	(1,324,000)
STATE - COVID-19	5,574,000.00	0	0	0	0	0
STATE - PUBLIC ASSISTANCE PROGRAMS	0.00	56,900,000	56,900,000	29,403,000	0	(56,900,000)
TRANSFERS IN	412,643.00	3,367,000	3,367,000	3,367,000	3,367,000	0
TOTAL REVENUE	$ 19,726,643.00	$ 156,526,000	$ 157,850,000	$ 32,770,000	$ 3,367,000	$ (154,483,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 0.00	$ 148,000	$ 148,000	$ 148,000	$ 148,000	$ 0
COMMUNICATIONS	4,500.00	0	0	0	0	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	4,149.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	69,850.00	39,600,000	39,600,000	44,914,000	15,511,000	(24,089,000)
INFORMATION TECHNOLOGY SERVICES	61,132.00	0	0	0	0	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	61,350.00	0	0	0	0	0
PROFESSIONAL SERVICES	10,229,519.49	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	113,777.09	0	0	0	0	0
TOTAL S & S	10,544,277.58	39,748,000	39,748,000	45,062,000	15,659,000	(24,089,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	12,886,923.84	0	0	0	0	0
SUPPORT & CARE OF PERSONS	22,206,944.66	230,537,000	231,861,000	66,520,000	66,520,000	(165,341,000)
TOTAL OTH CHARGES	35,093,868.50	230,537,000	231,861,000	66,520,000	66,520,000	(165,341,000)
GROSS TOTAL	$ 45,638,146.08	$ 270,285,000	$ 271,609,000	$ 111,582,000	$ 82,179,000	$ (189,430,000)
INTRAFUND TRANSFERS	(551,533.37)	0	0	0	0	0
NET TOTAL	$ 45,086,612.71	$ 270,285,000	$ 271,609,000	$ 111,582,000	$ 82,179,000	$ (189,430,000)
NET COUNTY COST	$ 25,359,969.71	$ 113,759,000	$ 113,759,000	$ 78,812,000	$ 78,812,000	$ (34,947,000)

Departmental Program Summary

1. Homeless and Housing Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	82,179,000	--	3,367,000	78,812,000	--
Less Administration	--	--	--	--	--
Net Program Costs	82,179,000	--	3,367,000	78,812,000	--

Authority: Non-mandated, discretionary program.

Addresses the County's commitment to preventing and reducing homelessness in the County.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	82,179,000	0	3,367,000	78,812,000	0.0

Human Resources

Lisa M. Garrett, Director of Personnel

Human Resources Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 15,598,429.95	$ 16,548,000	$ 22,272,000	$ 23,159,000	$ 22,271,000	$ (1,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 68,798,160.99	$ 69,940,000	$ 80,258,000	$ 85,519,000	$ 82,479,000	$ 2,221,000
SERVICES & SUPPLIES	24,267,919.08	24,219,000	23,444,000	24,312,000	23,219,000	(225,000)
OTHER CHARGES	16,956.36	21,000	21,000	21,000	21,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES	0.00	0	0	41,000	41,000	41,000
GROSS TOTAL	$ 93,083,036.43	$ 94,180,000	$ 103,915,000	$ 110,085,000	$ 105,952,000	$ 2,037,000
INTRAFUND TRANSFERS	(56,505,008.03)	(58,900,000)	(63,211,000)	(67,192,000)	(64,865,000)	(1,654,000)
NET TOTAL	$ 36,578,028.40	$ 35,280,000	$ 40,704,000	$ 42,893,000	$ 41,087,000	$ 383,000
NET COUNTY COST	$ 20,979,598.45	$ 18,732,000	$ 18,432,000	$ 19,734,000	$ 18,816,000	$ 384,000
BUDGETED POSITIONS	574.0	579.0	579.0	593.0	579.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PERSONNEL

Mission Statement

Provide innovative and efficient human resources solutions to support public service by recruiting, developing, and training a highly qualified, diverse workforce.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $0.4 million primarily attributed to Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The following key initiatives support the Board's priorities and the County and Department's strategic plans:

- Amplify human resources excellence and continuous improvement by implementing a new countywide disability compliance and management program, and provide countywide training and support in key areas affecting the workforce.
- Create a workplace of the future by increasing resources to support the countywide telework, wellness, and volunteer programs to address the County's current and future workforce needs; providing technological solutions to improve the County's hiring process; reducing time-to-hire; and enhancing candidate experience.
- Be a national leader in workforce diversity, inclusion, and acceptance by providing countywide access to human resources tools that can be used to attract the most qualified and diverse candidates, as well as increase staffing resources to investigate equity complaints.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**103,915,000**	**63,211,000**	**22,272,000**	**18,432,000**	**579.0**
New/Expanded Programs					
1. Countywide Talent Assessment Division: Reflects funding for video interviewing technology.	75,000	59,000	16,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,147,000	738,000	207,000	202,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	778,000	500,000	141,000	137,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	279,000	183,000	51,000	45,000	--
4. Unavoidable Costs: Reflects an increase in long-term disability costs due to anticipated benefit increases and medical cost trends.	17,000	13,000	4,000	--	--
5. Unemployment Insurance: Reflects an increase for an unemployment claims administration services contract.	207,000	161,000	46,000	--	--
6. Miscellaneous: Reflects a realignment of services and supplies, other financing sources, and operating transfers in, based on anticipated needs.	(466,000)	--	(466,000)	--	--
Total Changes	**2,037,000**	**1,654,000**	**(1,000)**	**384,000**	**0.0**
2021-22 Recommended Budget	**105,952,000**	**64,865,000**	**22,271,000**	**18,816,000**	**579.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding: 1) to upgrade critical IT systems and equipment to support re-engineering the County's Occupational Health and Disability Compliance and Management programs to comply with federal and State laws; and 2) for facility rental of dedicated testing space to enable more efficient and effective administration of countywide examinations.

HUMAN RESOURCES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
AUDITING AND ACCOUNTING FEES	$ 88,694.00	$ 92,000	$ 85,000	$ 100,000	$ 100,000	$ 15,000
CHARGES FOR SERVICES - OTHER	1,449,709.27	4,035,000	5,803,000	6,294,000	6,294,000	491,000
CONTRACT CITIES SERVICES COST RECOVERY	143,249.54	0	175,000	175,000	175,000	0
FEDERAL - COVID-19	1,715,000.00	1,588,000	0	0	0	0
MISCELLANEOUS	20,853.42	314,000	120,000	120,000	120,000	0
PERSONNEL SERVICES	11,477,318.01	8,730,000	15,392,000	16,005,000	15,350,000	(42,000)
TRANSFERS IN	703,605.71	1,789,000	697,000	465,000	232,000	(465,000)
TOTAL REVENUE	$ 15,598,429.95	$ 16,548,000	$ 22,272,000	$ 23,159,000	$ 22,271,000	$ (1,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 42,624,750.79	$ 44,215,000	$ 50,800,000	$ 53,248,000	$ 51,597,000	$ 797,000
CAFETERIA BENEFIT PLANS	6,395,284.93	7,127,000	7,340,000	7,783,000	7,483,000	143,000
COUNTY EMPLOYEE RETIREMENT	8,168,898.50	8,921,000	9,470,000	10,650,000	10,249,000	779,000
DENTAL INSURANCE	140,052.14	137,000	79,000	90,000	79,000	0
DEPENDENT CARE SPENDING ACCOUNTS	38,311.99	39,000	45,000	45,000	45,000	0
DISABILITY BENEFITS	556,500.50	577,000	123,000	171,000	149,000	26,000
FICA (OASDI)	660,637.84	662,000	605,000	646,000	620,000	15,000
HEALTH INSURANCE	3,439,705.03	3,352,000	6,965,000	7,619,000	7,142,000	177,000
LIFE INSURANCE	183,580.05	164,000	40,000	55,000	43,000	3,000
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	0	0	0	0
RETIREE HEALTH INSURANCE	3,620,775.00	4,009,000	4,059,000	4,338,000	4,338,000	279,000
SAVINGS PLAN	1,243,392.15	0	0	70,000	0	0
THRIFT PLAN (HORIZONS)	1,171,430.02	100,000	95,000	167,000	97,000	2,000
UNEMPLOYMENT INSURANCE	15,701.00	92,000	20,000	20,000	20,000	0
WORKERS' COMPENSATION	532,433.05	538,000	617,000	617,000	617,000	0
TOTAL S & E B	68,798,160.99	69,940,000	80,258,000	85,519,000	82,479,000	2,221,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,898,837.34	7,156,000	7,156,000	6,649,000	6,649,000	(507,000)
COMMUNICATIONS	54,486.16	13,000	13,000	13,000	13,000	0
COMPUTING-MAINFRAME	2,362.00	81,000	81,000	81,000	81,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,432,498.69	1,810,000	1,810,000	2,278,000	1,885,000	75,000
COMPUTING-PERSONAL	1,584,097.66	1,087,000	1,087,000	1,087,000	1,087,000	0
HOUSEHOLD EXPENSE	712.85	0	0	0	0	0
INFORMATION TECHNOLOGY SECURITY	0.00	67,000	67,000	67,000	67,000	0
INFORMATION TECHNOLOGY SERVICES	2,669,600.84	3,120,000	2,345,000	2,345,000	2,345,000	0
INSURANCE	79,831.41	10,000	10,000	10,000	10,000	0
JURY & WITNESS EXPENSE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	1,094.82	29,000	29,000	29,000	29,000	0
MAINTENANCE-BUILDINGS & IMPRV	522,541.16	716,000	716,000	716,000	716,000	0
MEDICAL / DENTAL / LABORATORY SUPPLIES	3,885.60	0	0	0	0	0
MEMBERSHIPS	17,674.60	78,000	78,000	78,000	78,000	0
MISCELLANEOUS EXPENSE	3,311.66	17,000	17,000	17,000	17,000	0
OFFICE EXPENSE	565,171.78	926,000	926,000	926,000	926,000	0

HUMAN RESOURCES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
PROFESSIONAL SERVICES	10,053,396.58	3,771,000	3,771,000	4,478,000	3,978,000	207,000
PUBLICATIONS & LEGAL NOTICES	29,400.00	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,964,002.79	2,798,000	2,798,000	2,898,000	2,798,000	0
RENTS & LEASES - EQUIPMENT	362,977.57	368,000	368,000	368,000	368,000	0
SMALL TOOLS & MINOR EQUIPMENT	91.77	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	21,904.28	1,000	1,000	1,000	1,000	0
TECHNICAL SERVICES	862,036.36	125,000	125,000	125,000	125,000	0
TELECOMMUNICATIONS	714,866.32	633,000	633,000	633,000	633,000	0
TRAINING	174,984.50	1,015,000	1,015,000	1,115,000	1,015,000	0
TRANSPORTATION AND TRAVEL	68,810.73	63,000	63,000	63,000	63,000	0
UTILITIES	179,341.61	334,000	334,000	334,000	334,000	0
TOTAL S & S	24,267,919.08	24,219,000	23,444,000	24,312,000	23,219,000	(225,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	6,137.99	12,000	12,000	12,000	12,000	0
RETIREMENT OF OTHER LONG TERM DEBT	10,661.00	9,000	9,000	9,000	9,000	0
TAXES & ASSESSMENTS	157.37	0	0	0	0	0
TOTAL OTH CHARGES	16,956.36	21,000	21,000	21,000	21,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	137,000	137,000	137,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	0	25,000	25,000	25,000	0
VEHICLES & TRANSPORTATION EQUIPMENT	0.00	0	30,000	30,000	30,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	0	192,000	192,000	192,000	0
TOTAL CAPITAL ASSETS	0.00	0	192,000	192,000	192,000	0
OTHER FINANCING USES						
TRANSFERS OUT	0.00	0	0	41,000	41,000	41,000
TOTAL OTH FIN USES	0.00	0	0	41,000	41,000	41,000
GROSS TOTAL	$ 93,083,036.43	$ 94,180,000	$ 103,915,000	$ 110,085,000	$ 105,952,000	$ 2,037,000
INTRAFUND TRANSFERS	(56,505,008.03)	(58,900,000)	(63,211,000)	(67,192,000)	(64,865,000)	(1,654,000)
NET TOTAL	$ 36,578,028.40	$ 35,280,000	$ 40,704,000	$ 42,893,000	$ 41,087,000	$ 383,000
NET COUNTY COST	$ 20,979,598.45	$ 18,732,000	$ 18,432,000	$ 19,734,000	$ 18,816,000	$ 384,000
BUDGETED POSITIONS	574.0	579.0	579.0	593.0	579.0	0.0

Departmental Program Summary

1. Human Resources Departmental Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,498,000	2,182,000	630,000	686,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	3,498,000	2,182,000	630,000	686,000	12.0

Authority: Non-mandated, discretionary program.

Provides technical guidance to departmental human resources offices, coordinates the development and dissemination of countywide human resources policies, investigates claims of unfair and/or inappropriate personnel practices, and coordinates countywide workforce reductions.

2. Countywide Talent Assessment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,814,000	6,321,000	1,740,000	1,753,000	59.0
Less Administration	--	--	--	--	--
Net Program Costs	9,814,000	6,321,000	1,740,000	1,753,000	59.0

Authority: Non-mandated, discretionary program.

Administers countywide civil service examinations. The Division conducts recruitments for sensitive and critical positions, provides examination services for various countywide classifications on an open-competitive or promotional basis, and monitors the administration of the Delegated Examination Program. In addition, the Division operates the Employment Information Services Office, which provides a one-stop general information center for County employees and members of the public.

3. Talent Solutions

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	11,967,000	8,844,000	2,461,000	662,000	165.0
Less Administration	--	--	--	--	--
Net Program Costs	11,967,000	8,844,000	2,461,000	662,000	165.0

Authority: Non-mandated, discretionary program.

Administers a variety of programs that develop individuals to become future County employees and leaders. The Division also manages the Department's website, including inquiries, social media, publications, community events, and job fairs. These efforts allow the Department to reach out to a vast array of people interested in working for the County.

4. Human Resources Impact Team

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	5,764,000	--	352,000	5,412,000	18.0
Less Administration	--	--	--	--	--
Net Program Costs	5,764,000	--	352,000	5,412,000	18.0

Authority: Non-mandated, discretionary program.

Provides services to departments to strengthen their delivery of human resources services. Additionally, it evaluates current practices to determine strengths, areas requiring correction or development, and opportunities for improvement.

5. Workforce and Employee Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	16,159,000	7,612,000	2,504,000	6,043,000	60.0
Less Administration	--	--	--	--	--
Net Program Costs	16,159,000	7,612,000	2,504,000	6,043,000	60.0

Authority: Non-mandated, discretionary program.

Develops customized programs to enhance the skills of the County workforce and develop strategic objectives related to customer service, workforce excellence, and organizational effectiveness. The Division also administers the Administrative Intern and County Management Fellows programs, which supports succession planning within the County workforce.

6. Health and Wellness

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,753,000	14,411,000	6,591,000	751,000	75.0
Less Administration	--	--	--	--	--
Net Program Costs	21,753,000	14,411,000	6,591,000	751,000	75.0

Authority: Non-mandated, discretionary program except the Employee Commute Reduction Program – Mandated with discretionary funding level – County Code Chapter 4.30 and California Health and Safety Code Section 44223.

Administers benefit programs that include group insurance programs (medical, dental, and life), defined contribution plans (Horizons, Savings, Deferred Earnings, and Pension Savings Plans), and the unemployment insurance program. These programs are provided through quality cost-effective services that involve interaction, negotiation, and administration of various contracts with insurance carriers, consultants, and third-party administrators. The Division delivers employee benefits services to all employees through annual benefits open enrollment campaigns for Choices, Options, Flex/MegaFlex, and COBRA. The Division also administers a benefits website to assist employees. In addition, health fairs and wellness seminars are coordinated with health care providers to raise employee awareness of health-related issues. The Workplace Programs Division coordinates the countywide Employee Commute Reduction Program, a mandated rideshare program (e.g., countywide trip reduction), and oversees countywide employee programs such as the annual charitable giving and March of Dimes campaigns, the County volunteer program, and County logo merchandise. The Occupational Health and Leave Management Division coordinates countywide services related to occupational medicine, psychological services, employee assistance program, and leave and disability management, including Absence Management System coordination and return-to-work.

7. Talent Acquisition Division – Executive and Specialty Recruitment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,290,000	952,000	220,000	118,000	8.0
Less Administration	--	--	--	--	--
Net Program Costs	1,290,000	952,000	220,000	118,000	8.0

Authority: Non-mandated, discretionary program.

Conducts executive recruitment for qualified candidates for department head vacancies on behalf of the Board and conducts executive and specialty recruitment for other unclassified and classified positions at the request of departments.

8. Appeals

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,687,000	1,756,000	500,000	431,000	12.0
Less Administration	--	--	--	--	--
Net Program Costs	2,687,000	1,756,000	500,000	431,000	12.0

Authority: Non-mandated, discretionary program.

Analyzes and responds in writing to appeals regarding issues involving examinations, discipline, and personnel matters. Conducts inquiries into issues raised by employees and applicants with the Director of Personnel and the Board, and prepares appropriate written responses. Assists operating departments in the resolution of appeals problems and answers telephone inquiries from appellants and departments.

9. Civil Service Advocacy and Mediation Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,749,000	2,325,000	925,000	1,499,000	25.0
Less Administration	--	--	--	--	--
Net Program Costs	4,749,000	2,325,000	925,000	1,499,000	25.0

Authority: Non-mandated, discretionary program.

Represents County client departments in appeals before the County Civil Service Commission (Commission) on matters of: 1) discipline – suspensions of more than five days, reductions, and discharges; 2) examinations – appraisal of promotability, rating from records, and interview scores; and 3) claims of discrimination. The Division also provides advice to departments on performance management issues and case presentations before the Commission and hearing officers. Additionally, the Division is involved in advising departments regarding proposed administrative actions and reviews departments' proposed action letters to ensure compliance with Civil Service Rules, County Code, and applicable departmental policies.

10. Equity Investigations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,015,000	9,974,000	2,668,000	373,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	13,015,000	9,974,000	2,668,000	373,000	67.0

Authority: Mandated program – County Code, Title 5, Chapter 5.08, Equal Employment and Section 5.08.010, County Policy on Discrimination, State Law, California Fair Employment and Housing Act (Government Code 12900 et. seq.) Nondiscrimination in Employment Requirements; Federal Law, Title VII, Civil Rights Act of 1964, as amended (Title VII), Title I of the Americans with Disabilities Act of 1990, Age Discrimination in Employment Act of 1967, and Equal Pay Act of 1963.

Investigates compliance with federal, State, and County nondiscrimination and employment laws and policies by investigating complaints of employment discrimination, harassment, and retaliation filed by employees with County departments and agencies, and federal and State enforcement agencies. Provides oversight of departmental investigations of employment discrimination and monitors departments that conduct their own employment discrimination investigations. Provides departments with technical assistance and reviews departmental investigations for effectiveness.

11. Administration

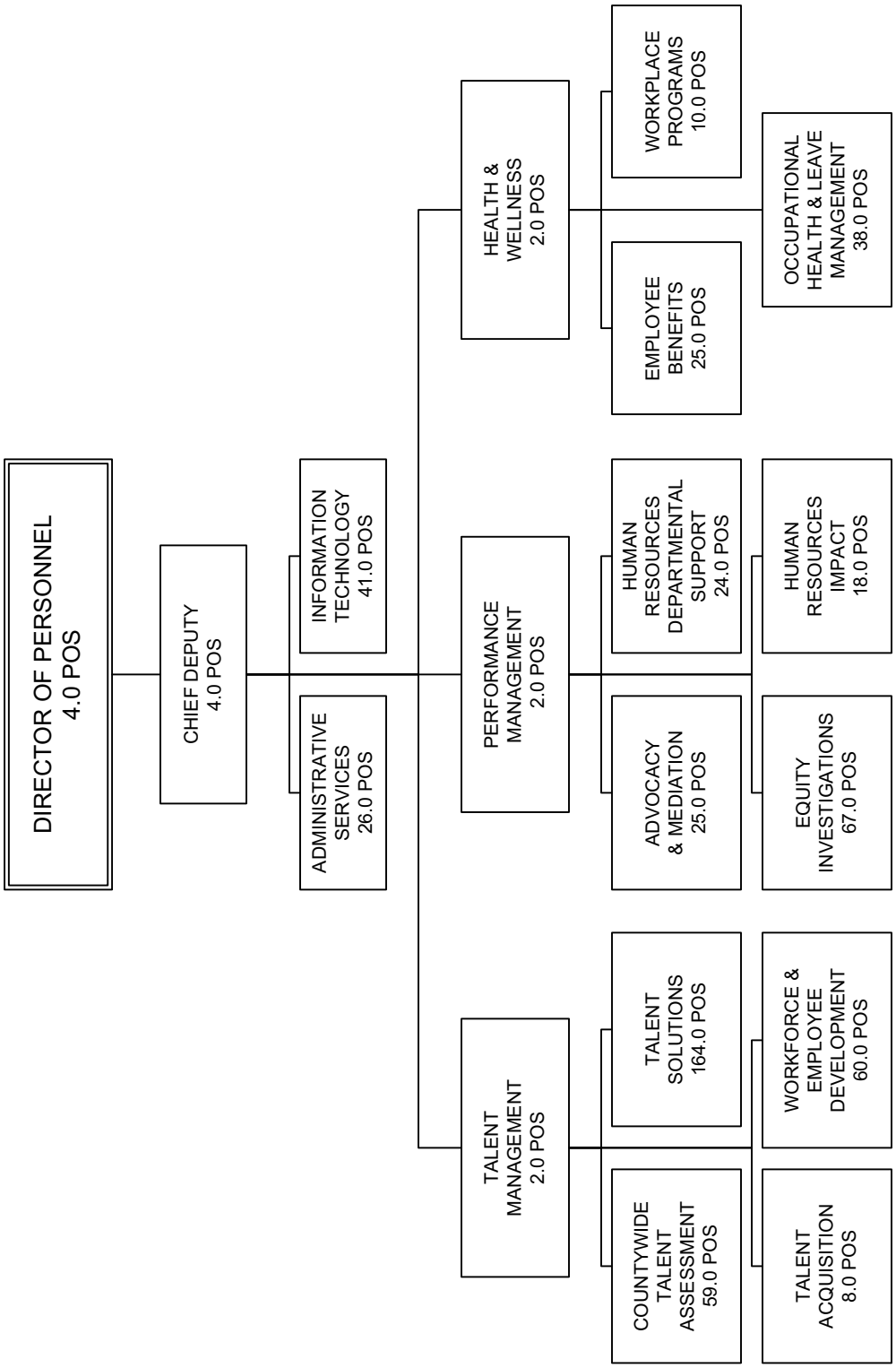
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,256,000	10,488,000	3,680,000	1,088,000	78.0
Less Administration	--	--	--	--	--
Net Program Costs	15,256,000	10,488,000	3,680,000	1,088,000	78.0

Authority: Non-mandated, discretionary program.

Responsible for administrative support to the Department including budgeting, accounting, operations, facilities management, personnel, IT, procurement, and other office support impacting countywide services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	105,952,000	64,865,000	22,271,000	18,816,000	579.0

Department of Human Resources
Lisa M. Garrett, Director of Personnel
FY 2021-22 Recommended Budget Positions = 579.0



Internal Services

Selwyn Hollins, Director

Internal Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 104,518,441.17	$ 95,794,000	$ 124,689,000	$ 120,308,000	$ 125,801,000	$ 1,112,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 287,960,635.84	$ 288,569,000	$ 319,513,000	$ 325,725,000	$ 325,725,000	$ 6,212,000
SERVICES & SUPPLIES	247,828,571.84	269,821,000	386,550,000	426,040,000	419,540,000	32,990,000
OTHER CHARGES	2,952,290.65	2,164,000	3,666,000	3,165,000	2,814,000	(852,000)
CAPITAL ASSETS - EQUIPMENT	4,555,353.89	7,271,000	8,470,000	3,110,000	1,538,000	(6,932,000)
GROSS TOTAL	$ 543,296,852.22	$ 567,825,000	$ 718,199,000	$ 758,040,000	$ 749,617,000	$ 31,418,000
INTRAFUND TRANSFERS	(418,887,962.65)	(427,673,000)	(549,152,000)	(543,622,000)	(568,644,000)	(19,492,000)
NET TOTAL	$ 124,408,889.57	$ 140,152,000	$ 169,047,000	$ 214,418,000	$ 180,973,000	$ 11,926,000
NET COUNTY COST	$ 19,890,448.40	$ 44,358,000	$ 44,358,000	$ 94,110,000	$ 55,172,000	$ 10,814,000
BUDGETED POSITIONS	2,198.0	2,151.0	2,151.0	2,151.0	2,151.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Internal Services Department (ISD) supports the County by providing in-house, contracted, and advisory services in the areas of purchasing, contracts, facilities, IT, energy and environmental programs, and other essential support services.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $10.8 million primarily for cybersecurity, Data Center operations, and Board-approved increases in salaries and health insurance subsidies. These increases are partially offset by the removal of prior-year funding that was provided on a one-time basis for Data Center migration and operation costs, Software Defined Wide Area Network (SD-WAN), electric vehicle (EV) infrastructure costs, body-worn cameras, and electric generator purchases.

Critical/Strategic Planning Initiatives

The ISD strategic plan for FY 2021-22 focuses on goals that will enhance the Department's ability to provide effective and cost efficient internal and external customer service, as well as take a leadership role in implementing the County's environmental policy. This year's plan includes the following new or continuing strategic objectives:

- Increase the number of EV charging stations at County facilities that will allow the County's employees and fleet of vehicles, along with the visiting public to have access to critical charging infrastructure and support the statewide transportation electrification goals.
- Implement the Facilities Reinvestment Program's sustainability goal to identify projects that meet or exceed Title 24 - Building Energy Efficiency Standards, and/or projects that have a seven to 10 year return on investment in reducing utility costs.
- Develop programs in support of the Women and Girls Initiative to diversify leadership positions in the Department.
- Expand Wi-Fi networks around the County for internal and public use, and implement next-generation Wi-Fi systems to accommodate "Wi-Fi First" offices that are built around a wireless device strategy.

- Launch the "Delete the Divide" platform, Public Appointment Scheduling Service, Social Media Listener Heartbeat application and the Department of Public Health's Help Me Grow website.
- Implement a new comprehensive web-based strategic sourcing and e-procurement system that will increase efficiency and reduce cycle times and transaction costs by streamlining, automating, and standardizing procurement processes.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**718,199,000**	**549,152,000**	**124,689,000**	**44,358,000**	**2,151.0**
New/Expanded Programs					
1. Cybersecurity: Reflects an increase in one-time ($12.2 million) and ongoing ($5.0 million) funding to centrally protect the County's information security assets by adopting and maintaining existing security solutions to reduce exposure risks and overall cybersecurity costs.	17,184,000	--	--	17,184,000	--
2. Data Center Operations: Reflects an increase in funding to address operational costs associated with the new Enterprise Data Center including network management, security, recovery sites, and facility and utility costs.	--	(1,180,000)	(259,000)	1,439,000	--
3. Facility Services: Reflects an increase in reimbursable funding for new custodial services, special cleaning services related to COVID-19, and other facility operational needs.	4,314,000	3,537,000	777,000	--	--
4. Energy Efficiency Project Master Agreements (EEPMA): Reflects an increase in EEPMA for designing, engineering, retrofitting, and installing equipment for building-related energy efficiency projects. The EEPMA delivery method will augment ISD's ability to effectively maintain, refurbish, and increase energy efficiency for County infrastructure and facilities.	10,000,000	9,417,000	583,000	--	--
5. Shared Services: Reflects a net increase in reimbursable funding for departmental software and IT services, offset by decreases in telecommunications services, expired leases, and reduced capital assets-equipment.	5,651,000	4,634,000	1,017,000	--	--
6. Telecommunications Services: Reflects a net increase in reimbursable funding for telecommunications and IT services, and capital assets-equipment, offset by expired leases.	2,062,000	1,691,000	371,000	--	--
Other Changes					
1. Administration: Reflects a decrease in reimbursable funding primarily due to lower costs for services received from other County departments.	(1,125,000)	(923,000)	(202,000)	--	--
2. Computing Services: Reflects a decrease in reimbursable funding for computing-midrange departmental systems, IT services, telecommunications services, and expiring leases.	(1,284,000)	(1,053,000)	(231,000)	--	--
3. Customer Application: Reflects a decrease in reimbursable funding for IT services, such as consulting and departmental software.	(713,000)	(585,000)	(128,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Purchasing and Contract Services: Reflects a decrease in reimbursable funding primarily due to reduced office equipment maintenance and parking services.	(1,709,000)	(288,000)	(1,421,000)	--	--
5. Energy and Environmental Services: Reflects a decrease in reimbursable funding primarily due to the termination of the Property Assessed Clean Energy Program and a reduction in various operating costs.	(382,000)	(285,000)	(97,000)	--	--
6. Employee Commute Reduction Program: Reflects a decrease in reimbursable funding due to reductions in various air quality improvement programs, such as van pool subsidy and telework sites administered and implemented on behalf of the County.	(621,000)	--	(621,000)	--	--
7. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	4,074,000	3,169,000	696,000	209,000	--
8. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gain and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	788,000	613,000	135,000	40,000	--
9. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	677,000	513,000	112,000	52,000	--
10. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability costs, and unemployment insurance based on historical trends.	(625,000)	(513,000)	(112,000)	--	--
11. Reclassifications: Reflects Board-approved position reclassifications.	472,000	387,000	85,000	--	--
12. Ministerial Adjustments: Reflects an alignment of various salaries and employee benefits based on historical and anticipated trends.	826,000	678,000	148,000	--	--
13. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(204,000)	--	--	(204,000)	--
14. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Data Center migration ($2.1 million), SD-WAN ($1.6 million), EV infrastructure ($1.2 million), body-worn cameras ($1.0 million), electric generators ($0.6 million), and the Identify and Access Management Modernization Project – Phase III ($1.5 million).	(7,967,000)	(320,000)	259,000	(7,906,000)	--
Total Changes	**31,418,000**	**19,492,000**	**1,112,000**	**10,814,000**	**0.0**
2021-22 Recommended Budget	**749,617,000**	**568,644,000**	**125,801,000**	**55,172,000**	**2,151.0**

Critical and Unmet Needs

ISD's unmet needs include one-time funding for the following: EV infrastructure ($2.5 million); SD-WAN upgrade ($1.6 million); and the development and implementation of an e-Procurement System ($4.0 million).

INTERNAL SERVICES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 5,205,232.12	$ 14,119,000	$ 25,542,000	$ 28,608,000	$ 34,101,000	$ 8,559,000
FEDERAL - COVID-19	3,250,330.00	0	0	0	0	0
FEDERAL - OTHER	(98,837.07)	0	14,000	0	0	(14,000)
HOSPITAL OVERHEAD	13,904,500.45	14,492,000	19,260,000	18,075,000	18,075,000	(1,185,000)
ISD SERVICES	35,220,569.45	35,863,000	44,009,000	38,932,000	38,932,000	(5,077,000)
LEGAL SERVICES	45,279.73	45,000	108,000	45,000	45,000	(63,000)
LIBRARY SERVICES	7,592,347.56	7,694,000	8,379,000	8,524,000	8,524,000	145,000
MISCELLANEOUS	1,357,678.97	1,168,000	956,000	1,056,000	1,056,000	100,000
OTHER GOVERNMENTAL AGENCIES	1,088,826.59	0	0	0	0	0
OTHER SALES	69,679.09	70,000	97,000	80,000	80,000	(17,000)
PERSONNEL SERVICES	16,659.82	20,000	32,000	31,000	31,000	(1,000)
PLANNING & ENGINEERING SERVICES	9,453,842.00	1,291,000	1,291,000	1,291,000	1,291,000	0
RENTS & CONCESSIONS	9,903,516.98	9,497,000	12,182,000	10,685,000	10,685,000	(1,497,000)
ROAD & STREET SERVICES	9,644,181.07	9,271,000	10,666,000	11,310,000	11,310,000	644,000
SALE OF CAPITAL ASSETS	255,379.46	320,000	175,000	314,000	314,000	139,000
STATE - OTHER	867,053.00	1,000	2,000	2,000	2,000	0
TRANSFERS IN	6,718,278.38	1,920,000	1,953,000	1,332,000	1,332,000	(621,000)
VEHICLE CODE FINES	23,923.57	23,000	23,000	23,000	23,000	0
TOTAL REVENUE	$ 104,518,441.17	$ 95,794,000	$ 124,689,000	$ 120,308,000	$ 125,801,000	$ 1,112,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 177,007,231.21	$ 178,235,000	$ 204,494,000	$ 210,469,000	$ 210,469,000	$ 5,975,000
CAFETERIA BENEFIT PLANS	36,088,893.49	36,952,000	38,833,000	37,905,000	37,905,000	(928,000)
COUNTY EMPLOYEE RETIREMENT	33,626,838.48	36,361,000	37,137,000	37,924,000	37,924,000	787,000
DENTAL INSURANCE	739,590.30	740,000	737,000	772,000	772,000	35,000
DEPENDENT CARE SPENDING ACCOUNTS	136,760.28	135,000	131,000	135,000	135,000	4,000
DISABILITY BENEFITS	2,433,606.75	1,511,000	1,642,000	1,673,000	1,673,000	31,000
FICA (OASDI)	2,597,319.62	2,569,000	2,643,000	2,720,000	2,720,000	77,000
HEALTH INSURANCE	5,998,846.56	6,166,000	6,166,000	6,295,000	6,295,000	129,000
LIFE INSURANCE	567,485.68	185,000	181,000	193,000	193,000	12,000
OTHER EMPLOYEE BENEFITS	19,220.00	23,000	70,000	57,000	57,000	(13,000)
RETIREE HEALTH INSURANCE	17,105,331.00	18,476,000	19,289,000	19,966,000	19,966,000	677,000
SAVINGS PLAN	2,270,059.20	0	0	0	0	0
THRIFT PLAN (HORIZONS)	5,223,378.30	3,241,000	3,342,000	3,425,000	3,425,000	83,000
UNEMPLOYMENT INSURANCE	36,114.00	60,000	23,000	36,000	36,000	13,000
WORKERS' COMPENSATION	4,109,960.97	3,915,000	4,825,000	4,155,000	4,155,000	(670,000)
TOTAL S & E B	287,960,635.84	288,569,000	319,513,000	325,725,000	325,725,000	6,212,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,086,610.91	4,898,000	4,907,000	4,574,000	4,574,000	(333,000)
AGRICULTURAL	822.82	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	324,168.09	339,000	274,000	267,000	267,000	(7,000)
COMMUNICATIONS	519,338.13	669,000	1,372,000	1,334,000	1,334,000	(38,000)
COMPUTING-MAINFRAME	26,850,711.78	32,007,000	10,575,000	11,407,000	11,407,000	832,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,105,764.56	4,431,000	30,105,000	54,626,000	54,626,000	24,521,000
COMPUTING-PERSONAL	16,757,353.13	17,355,000	2,487,000	2,078,000	2,078,000	(409,000)

INTERNAL SERVICES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
CONTRACTED PROGRAM SERVICES	0.00	9,000	0	0	0	0
FOOD	102,882.91	67,000	33,000	30,000	30,000	(3,000)
HOUSEHOLD EXPENSE	916,559.03	1,122,000	891,000	729,000	729,000	(162,000)
INFORMATION TECHNOLOGY SECURITY	2,753.00	1,000	9,209,000	9,059,000	9,059,000	(150,000)
INFORMATION TECHNOLOGY SERVICES	12,536,778.35	13,443,000	13,280,000	13,133,000	13,133,000	(147,000)
INSURANCE	188,171.69	257,000	444,000	400,000	400,000	(44,000)
MAINTENANCE - EQUIPMENT	16,922,365.32	20,640,000	27,218,000	26,151,000	26,151,000	(1,067,000)
MAINTENANCE-BUILDINGS & IMPRV	85,291,193.05	88,601,000	213,649,000	230,120,000	227,620,000	13,971,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	1,289,344.62	838,000	119,000	120,000	120,000	1,000
MEMBERSHIPS	786,277.23	464,000	224,000	50,000	50,000	(174,000)
MISCELLANEOUS EXPENSE	557,092.65	678,000	813,000	730,000	730,000	(83,000)
OFFICE EXPENSE	964,510.84	2,014,000	910,000	868,000	868,000	(42,000)
PROFESSIONAL SERVICES	18,431,307.51	17,124,000	11,393,000	13,897,000	9,897,000	(1,496,000)
PUBLICATIONS & LEGAL NOTICES	4,285.27	9,000	10,000	10,000	10,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	3,459,498.95	3,834,000	3,605,000	4,069,000	4,069,000	464,000
RENTS & LEASES - EQUIPMENT	1,025,394.43	1,225,000	828,000	822,000	822,000	(6,000)
SMALL TOOLS & MINOR EQUIPMENT	1,355,231.62	1,808,000	1,265,000	1,267,000	1,267,000	2,000
SPECIAL DEPARTMENTAL EXPENSE	1,326,030.26	1,230,000	816,000	413,000	413,000	(403,000)
TECHNICAL SERVICES	13,674,795.51	16,133,000	19,269,000	16,898,000	16,898,000	(2,371,000)
TELECOMMUNICATIONS	26,789,032.40	31,540,000	22,130,000	22,626,000	22,626,000	496,000
TRAINING	26,408.10	38,000	863,000	784,000	784,000	(79,000)
TRANSPORTATION AND TRAVEL	4,252,102.06	5,250,000	5,885,000	5,787,000	5,787,000	(98,000)
UTILITIES	3,281,787.62	3,797,000	3,976,000	3,791,000	3,791,000	(185,000)
TOTAL S & S	247,828,571.84	269,821,000	386,550,000	426,040,000	419,540,000	32,990,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	420,039.71	1,155,000	1,957,000	1,494,000	1,494,000	(463,000)
RETIREMENT OF OTHER LONG TERM DEBT	2,514,065.71	968,000	1,640,000	1,653,000	1,302,000	(338,000)
TAXES & ASSESSMENTS	18,185.23	41,000	69,000	18,000	18,000	(51,000)
TOTAL OTH CHARGES	2,952,290.65	2,164,000	3,666,000	3,165,000	2,814,000	(852,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,285,032.00	3,689,000	4,350,000	450,000	450,000	(3,900,000)
ELECTRONIC EQUIPMENT	650,575.00	0	0	0	0	0
MACHINERY EQUIPMENT	119,931.06	575,000	575,000	0	0	(575,000)
TELECOMMUNICATIONS EQUIPMENT	1,587,268.72	3,007,000	3,545,000	2,660,000	1,088,000	(2,457,000)
VEHICLES & TRANSPORTATION EQUIPMENT	912,547.11	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	4,555,353.89	7,271,000	8,470,000	3,110,000	1,538,000	(6,932,000)
TOTAL CAPITAL ASSETS	4,555,353.89	7,271,000	8,470,000	3,110,000	1,538,000	(6,932,000)
GROSS TOTAL	$ 543,296,852.22	$ 567,825,000	$ 718,199,000	$ 758,040,000	$ 749,617,000	$ 31,418,000
INTRAFUND TRANSFERS	(418,887,962.65)	(427,673,000)	(549,152,000)	(543,622,000)	(568,644,000)	(19,492,000)
NET TOTAL	$ 124,408,889.57	$ 140,152,000	$ 169,047,000	$ 214,418,000	$ 180,973,000	$ 11,926,000
NET COUNTY COST	$ 19,890,448.40	$ 44,358,000	$ 44,358,000	$ 94,110,000	$ 55,172,000	$ 10,814,000
BUDGETED POSITIONS	2,198.0	2,151.0	2,151.0	2,151.0	2,151.0	0.0

Departmental Program Summary

1. Acquisition Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,357,000	13,831,000	8,683,000	843,000	144.9
Less Administration	*1,542,000*	*947,000*	*595,000*	--	*17.1*
Net Program Costs	21,815,000	12,884,000	8,088,000	843,000	127.8

Authority: Mandated program – California Government Code Section 25500, et. seq. and County Code Section 2.81.030.

Provides centralized purchasing services to ensure that the acquisition process is fair and competitive, and is the best value for goods and services to County departments. Also provides advisory support and training for Board-mandated programs for County contracts.

2. Building Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	308,885,000	245,138,000	49,711,000	14,036,000	636.7
Less Administration	*20,414,000*	*16,972,000*	*3,442,000*	--	*74.7*
Net Program Costs	288,471,000	228,166,000	46,269,000	14,036,000	562.0

Authority: Non-mandated, discretionary program.

Provides facility-related support services to County departments, including building maintenance, custodial services, grounds maintenance, and craft services.

3. Communication Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	158,128,000	113,789,000	42,997,000	1,342,000	460.7
Less Administration	*10,439,000*	*7,576,000*	*2,863,000*	--	*54.2*
Net Program Costs	147,689,000	106,213,000	40,134,000	1,342,000	406.5

Authority: Non-mandated, discretionary program.

Provides network and communication systems such as wide area network, building infrastructure, and radio systems.

4. Data Center Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	131,313,000	84,098,000	11,733,000	35,482,000	364.0
Less Administration	*7,534,000*	*6,605,000*	*929,000*	--	*42.8*
Net Program Costs	123,779,000	77,493,000	10,804,000	35,482,000	321.2

Authority: Non-mandated, discretionary program.

Provides computing and data security services for mainframe, midrange, and web-based computer and internet systems.

5. Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	29,328,000	22,500,000	4,656,000	2,172,000	93.0
Less Administration	*1,936,000*	*1,604,000*	*332,000*	--	*11.0*
Net Program Costs	27,392,000	20,896,000	4,324,000	2,172,000	82.0

Authority: Non-mandated, discretionary program.

Provides mail, fleet maintenance, and parking services.

6. Programming Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	67,175,000	61,260,000	5,915,000	--	269.8
Less Administration	*4,435,000*	*4,044,000*	*391,000*	--	*31.8*
Net Program Costs	62,740,000	57,216,000	5,524,000	--	238.0

Authority: Non-mandated, discretionary program.

Provides application development, maintenance and enhancements for existing systems, and web infrastructure support.

7. Environmental and Energy Sustainability Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,444,000	28,028,000	2,106,000	310,000	181.9
Less Administration	*2,010,000*	*1,870,000*	*140,000*	--	*21.4*
Net Program Costs	28,434,000	26,158,000	1,966,000	310,000	160.5

Authority: Non-mandated, discretionary program.

Provides oversight of the environmental and energy sustainability programs and support services to the County's power plant facilities.

8. Net County Cost

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	987,000	--	--	987,000	--
Less Administration	--	--	--	--	--
Net Program Costs	987,000	--	--	987,000	--

Authority: Non-mandated, discretionary program.

Reflects capital lease rent charges from the Chief Executive Office.

9. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	48,310,000	39,618,000	8,692,000	--	253.0
Less Administration	--	--	--	--	--
Net Program Costs	48,310,000	39,618,000	8,692,000	--	253.0

Authority: Non-mandated, discretionary program.

Provides administrative support which includes the following functions: executive office; finance and budget; human resources; purchasing (e.g., warehouse, procurement, and asset management); departmental information systems management; facility management; and strategic planning.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	749,617,000	568,644,000	125,801,000	55,172,000	2,151.0

Internal Services - Customer Direct Services and Supplies Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 53,566,309.81	$ 55,230,000	$ 59,317,000	$ 54,279,000	$ 54,279,000	$ (5,038,000)
S & S EXPENDITURE DISTRIBUTION	(53,566,309.81)	(55,230,000)	(59,317,000)	(54,279,000)	(54,279,000)	5,038,000
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

2021-22 Budget Message

Customer Direct Services and Supplies is a "pass through" budget unit utilized to account for various services and supplies that ISD purchases directly from outside vendors on behalf of customer departments.

The 2021-22 Recommended Budget reflects a decrease of $5.0 million in anticipated requirements from customer departments.

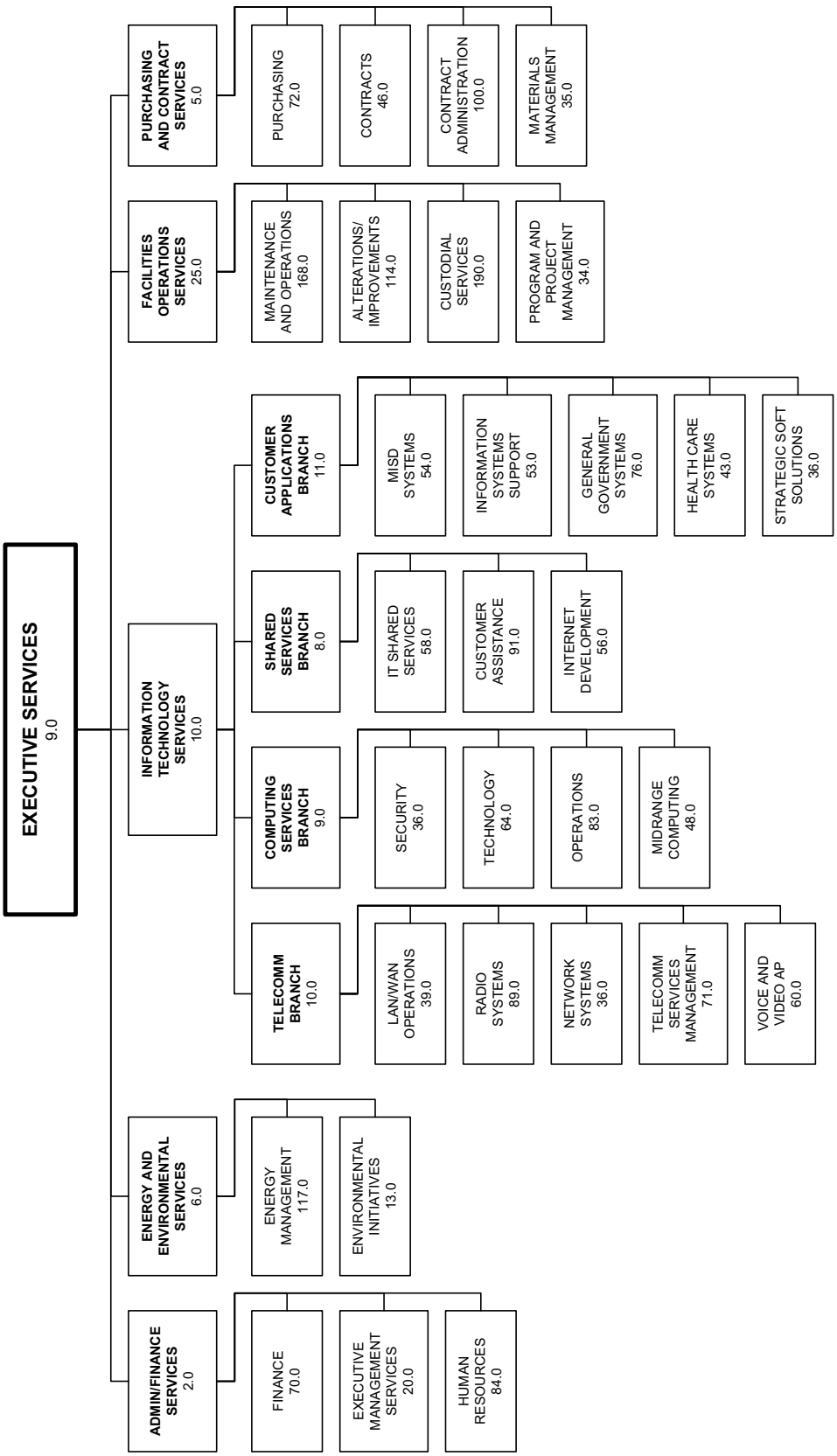
Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**59,317,000**	**59,317,000**	**0**	**0**	**0.0**
Other Changes					
1. IT Contract Services: Reflects a decrease in IT contract services acquired on behalf of other County departments.	(5,038,000)	(5,038,000)	--	--	--
Total Changes	**(5,038,000)**	**(5,038,000)**	**0**	**0**	**0.0**
2021-22 Recommended Budget	**54,279,000**	**54,279,000**	**0**	**0**	**0.0**

INTERNAL SERVICES - CUSTOMER DIRECT SERVICES AND SUPPLIES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 589,773.37	$ 696,000	$ 733,000	$ 665,000	$ 665,000	$ (68,000)
COMPUTING-MAINFRAME	44,630,322.43	10,541,000	11,509,000	10,516,000	10,516,000	(993,000)
COMPUTING-PERSONAL	4,433,278.79	39,220,000	42,819,000	39,124,000	39,124,000	(3,695,000)
INFORMATION TECHNOLOGY SERVICES	3,912,935.22	4,773,000	4,256,000	3,974,000	3,974,000	(282,000)
S & S EXPENDITURE DISTRIBUTION	(53,566,309.81)	(55,230,000)	(59,317,000)	(54,279,000)	(54,279,000)	5,038,000
TOTAL S & S	0.00	0	0	0	0	0
GROSS TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

INTERNAL SERVICES DEPARTMENT
Selwyn Hollins, Director
FY 2021-22 Recommended Budget Positions = 2,151.0



Judgments and Damages/Insurance

Judgments and Damages/Insurance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,298,083.79	$ 627,000	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 169,735,680.57	$ 196,867,000	$ 201,221,000	$ 205,320,000	$ 205,320,000	$ 4,099,000
S & S EXPENDITURE DISTRIBUTION	(163,671,032.68)	(190,710,000)	(195,691,000)	(199,790,000)	(199,790,000)	(4,099,000)
TOTAL S & S	6,064,647.89	6,157,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	140,388,699.10	194,932,000	239,304,000	253,555,000	253,555,000	14,251,000
OC EXPENDITURE DISTRIBUTION	(93,711,191.51)	(166,102,000)	(210,474,000)	(224,725,000)	(224,725,000)	(14,251,000)
TOTAL OTH CHARGES	46,677,507.59	28,830,000	28,830,000	28,830,000	28,830,000	0
GROSS TOTAL	$ 52,742,155.48	$ 34,987,000	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 0
NET COUNTY COST	$ 46,444,071.69	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 0

Mission Statement

The Judgments and Damages/Insurance budget provides funding for payment of judgments and settlements of uninsured claims against the County, as well as attorney fees and other litigation costs. In addition, this budget reflects funding for service contracts and the purchase of insurance policies, when such policies are available at a reasonable cost or are required by law or agreement.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects funding for anticipated judgments and/or settlements, attorney fees, litigation costs, service contracts, and various commercial insurance policies. The budget also includes a central appropriation to fund large, unanticipated losses and losses of a countywide nature.

Judgments and Damages Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 247,638.88	$ 627,000	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 102,205,845.87	$ 107,824,000	$ 110,620,000	$ 113,160,000	$ 113,160,000	$ 2,540,000
S & S EXPENDITURE DISTRIBUTION	(99,536,466.70)	(101,667,000)	(105,090,000)	(107,630,000)	(107,630,000)	(2,540,000)
TOTAL S & S	2,669,379.17	6,157,000	5,530,000	5,530,000	5,530,000	0
OTHER CHARGES	78,562,898.22	134,022,000	161,884,000	171,103,000	171,103,000	9,219,000
OC EXPENDITURE DISTRIBUTION	(34,919,213.48)	(105,192,000)	(133,054,000)	(142,273,000)	(142,273,000)	(9,219,000)
TOTAL OTH CHARGES	43,643,684.74	28,830,000	28,830,000	28,830,000	28,830,000	0
GROSS TOTAL	$ 46,313,063.91	$ 34,987,000	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 0
NET TOTAL	$ 46,313,063.91	$ 34,987,000	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 0
NET COUNTY COST	$ 46,065,425.03	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 34,360,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**272,504,000**	**238,144,000**	**0**	**34,360,000**	**0.0**
Other Changes					
1. Legal Fees and Costs: Reflects an increase in service levels provided and the distribution of charges to other departments.	2,540,000	2,540,000	--	--	--
2. Judgments and Damages: Reflects an increase in judgments and settlements based on projected cases in the upcoming fiscal year, and the distribution of charges to other departments.	9,219,000	9,219,000	--	--	--
Total Changes	**11,759,000**	**11,759,000**	**0**	**0**	**0.0**
2021-22 Recommended Budget	**284,263,000**	**249,903,000**	**0**	**34,360,000**	**0.0**

Insurance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,050,444.91	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 67,529,834.70	$ 89,043,000	$ 90,601,000	$ 92,160,000	$ 92,160,000	$ 1,559,000
S & S EXPENDITURE DISTRIBUTION	(64,134,565.98)	(89,043,000)	(90,601,000)	(92,160,000)	(92,160,000)	(1,559,000)
TOTAL S & S	3,395,268.72	0	0	0	0	0
OTHER CHARGES	61,825,800.88	60,910,000	77,420,000	82,452,000	82,452,000	5,032,000
OC EXPENDITURE DISTRIBUTION	(58,791,978.03)	(60,910,000)	(77,420,000)	(82,452,000)	(82,452,000)	(5,032,000)
TOTAL OTH CHARGES	3,033,822.85	0	0	0	0	0
GROSS TOTAL	$ 6,429,091.57	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 6,429,091.57	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 378,646.66	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**168,021,000**	**168,021,000**	**0**	**0**	**0.0**
Other Changes					
1. General Fund: Reflects an increase primarily attributable to projected medical malpractice, auto, and general liability settlements; commercial insurance premium costs; and the distribution of costs to other departments and funds.	8,511,000	8,511,000	--	--	--
2. Enterprise Fund: Reflects a decrease primarily attributable to projected medical malpractice liability settlements, and the distribution of costs to other departments and funds.	(816,000)	(816,000)	--	--	--
3. Special Funds: Reflects a decrease primarily attributable to projected general liability settlement costs, and the distribution of costs to other departments and funds.	(521,000)	(521,000)	--	--	--
4. Other Funds: Reflects a decrease primarily attributable to projected general liability settlement costs, and the distribution of costs to other departments and funds.	(583,000)	(583,000)	--	--	--
Total Changes	**6,591,000**	**6,591,000**	**0**	**0**	**0.0**
2021-22 Recommended Budget	**174,612,000**	**174,612,000**	**0**	**0**	**0.0**

LA County Library

Skye Patrick, County Librarian

LA County Library Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 41,347,000.00	$ 52,149,000	$ 52,149,000	$ 50,025,000	$ 50,025,000	$ (2,124,000)
CANCEL OBLIGATED FUND BAL	8,368,459.00	0	0	0	0	0
PROPERTY TAXES	89,351,962.97	91,837,000	92,346,000	94,730,000	95,459,000	3,113,000
VOTER APPROVED SPECIAL TAXES	12,532,397.34	12,585,000	12,585,000	12,585,000	12,585,000	0
OTHER REVENUE	62,276,833.23	52,688,000	58,752,000	50,982,000	46,356,000	(12,396,000)
TOTAL FINANCING SOURCES	$ 213,876,652.54	$ 209,259,000	$ 215,832,000	$ 208,322,000	$ 204,425,000	$ (11,407,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 107,375,737.34	$ 109,496,000	$ 120,211,000	$ 122,860,000	$ 122,438,000	$ 2,227,000
SERVICES & SUPPLIES	50,221,818.80	41,456,000	86,704,000	79,587,000	76,112,000	(10,592,000)
OTHER CHARGES	962,962.06	906,000	947,000	1,172,000	1,172,000	225,000
CAPITAL ASSETS - EQUIPMENT	123,256.50	0	594,000	594,000	594,000	0
OTHER FINANCING USES	21,000.00	0	0	0	0	0
GROSS TOTAL	$ 158,704,774.70	$ 151,858,000	$ 208,456,000	$ 204,213,000	$ 200,316,000	$ (8,140,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 3,023,000.00	$ 7,376,000	$ 7,376,000	$ 4,109,000	$ 4,109,000	$ (3,267,000)
TOTAL OBLIGATED FUND BAL	$ 3,023,000.00	$ 7,376,000	$ 7,376,000	$ 4,109,000	$ 4,109,000	$ (3,267,000)
TOTAL FINANCING USES	$ 161,727,774.70	$ 159,234,000	$ 215,832,000	$ 208,322,000	$ 204,425,000	$ (11,407,000)
BUDGETED POSITIONS	1,307.0	1,300.0	1,300.0	1,299.0	1,299.0	(1.0)

FUND	FUNCTION	ACTIVITY
LA COUNTY LIBRARY	EDUCATION	LIBRARY SERVICES

Mission Statement

To provide diverse communities with easy access to information and knowledge they need to nurture cultural exploration and lifelong learning.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a decrease of $11.4 million primarily attributable to the removal of prior-year funding that was provided on a one-time basis from Utility User Tax-Measure U allocations, and various Board-funded programs and other projects. This decrease is partially offset by an increase in property taxes based on an anticipated 3.59 percent growth in assessed valuation. The Recommended Budget also includes Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

The LA County Library's strategic plan establishes prudent approaches to a safe reopening and recovery with a roadmap for sustaining quality library services and support for the Department as a 21st century library. The Library continues to meet the challenges brought by the COVID-19 pandemic, while delivering innovation and creativity to its constituents, and providing support to working families, school children and vulnerable populations in the community. The Library reinforces its role as a civic and cultural center, a hub for public information and services, a civil servant to the County's diverse communities, and an institution of literacy, innovation and lifelong learning.

The Department will continue to progress its efforts to navigate the unprecedented challenges and take the Library to the next level. These efforts include:

- Bridge the digital divide through the continuity of the Laptop and Hotspot Loan program and extending free interactive virtual services and Wi-Fi connectivity;
- Expand opportunities to leverage corporate, philanthropic, and community-based organization collaborations and partnerships with other County agencies to provide free programs for skill development and learning support;
- Provide infrastructure upgrades of public computers and software to excel in future hybrid learning environments;
- Provide Science, Technology, Engineering, Art, and Math (STEAM) opportunities to underserved communities;
- Promote the County's Anti-Racism, Diversity, and Inclusion (ARDI) Initiative through continuance of Library's iCount and Library Equity Action Plans (LEAPs). These programs are designed to address the needs of its diverse communities which focus on removing barriers to increase and provide equitable access to services among LGBTQI+, people of color, girl empowerment, transitional aged youth, older adults, and non-English speakers; and
- Increase assistance of countywide initiatives supporting homelessness, immigration, and civic engagement.

To mitigate the financial impact of the pandemic, the Library continues to focus on fiscal sustainability through improved service models and exploring new options to achieve higher organizational efficiencies with lower operating costs. The Library continues to manage its highly complex deferred maintenance and capital projects to allow for library locations to be renovated. Renovations will include sustainable features with robust and emerging technologies to deliver a wide range of comprehensive services to over 3.5 million County residents.

Changes From 2020-21 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2020-21 Final Adopted Budget	**215,832,000**	**215,832,000**	**1,300.0**
Other Changes			
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and employee benefits.	1,837,000	--	--
2. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	366,000	--	--
3. Property Tax Revenue: Reflects a projected 3.59 percent increase in property tax revenue.	910,000	3,113,000	--
4. General County Overhead (GCO): Reflects an increase in GCO based on the FY 2021-22 Countywide Cost Allocation Plan.	1,471,000	1,471,000	--
5. Position Adjustments: Reflect the addition of various positions to improve the Department's operational effectiveness and support, including: a) 1.0 Warehouse Worker II and 1.0 Management Analyst to better align the job classifications with job responsibilities; b) 1.0 Refrigeration Mechanic to assist in technical operations related to the Department's heating, ventilation and air-conditioning equipment; and c) 1.0 Special Assistant, Library in the Education and Engagement Division. These additions are fully offset by a reduction of 5.0 positions and services and supplies.	--	--	(1.0)
6. Position Reclassification: Reflects the Board-approved reclassification of 1.0 Training Coordinator to Administrative Services Manager I in the Human Resources Division.	--	--	--
7. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Board-approved programs and various other projects.	(14,752,000)	(14,752,000)	--
8. Miscellaneous Adjustments: Reflects various ministerial adjustments to align appropriation and revenue.	(1,239,000)	(1,239,000)	--
Total Changes	**(11,407,000)**	**(11,407,000)**	**(1.0)**
2021-22 Recommended Budget	**204,425,000**	**204,425,000**	**1,299.0**

Critical and Unmet Needs

The Library's critical and unmet needs include ongoing funding for books and materials ($2.0 million) and various salaries and employee benefits increases ($2.6 million).

LA COUNTY LIBRARY BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 41,347,000.00	$ 52,149,000	$ 52,149,000	$ 50,025,000	$ 50,025,000	$ (2,124,000)
CANCEL OBLIGATED FUND BAL	8,368,459.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	5,069,468.78	860,000	1,215,000	1,215,000	1,215,000	0
COURT FEES & COSTS	85.44	0	0	0	0	0
ELECTION SERVICES	36.00	0	0	0	0	0
FEDERAL - COVID-19	5,545,586.26	(1,500,000)	0	0	0	0
FEDERAL - GRANTS	34,521.00	0	0	0	0	0
INTEREST	1,443,276.85	1,200,000	1,200,000	1,200,000	1,200,000	0
LIBRARY SERVICES	702,682.42	5,134,000	5,134,000	1,038,000	1,038,000	(4,096,000)
MISCELLANEOUS	2,321,987.38	843,000	580,000	564,000	564,000	(16,000)
OTHER GOVERNMENTAL AGENCIES	160,000.00	130,000	130,000	130,000	130,000	0
OTHER SALES	1,998.56	20,000	20,000	20,000	20,000	0
OTHER STATE - IN-LIEU TAXES	2,391.03	0	0	0	0	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	375,195.67	375,000	375,000	375,000	375,000	0
PROP TAXES - CURRENT - SECURED	81,536,730.25	82,971,000	83,480,000	85,635,000	86,293,000	2,813,000
PROP TAXES - CURRENT - UNSECURED	2,376,184.44	2,377,000	2,377,000	2,442,000	2,462,000	85,000
PROP TAXES - PRIOR - SECURED	(735,792.41)	313,000	313,000	313,000	313,000	0
PROP TAXES - PRIOR - UNSECURED	29,626.84	30,000	30,000	31,000	31,000	1,000
PROPERTY TAXES - CONTRACTUAL AND FACILITY PASS-THROUGH	3,955,750.93	3,957,000	3,957,000	4,060,000	4,092,000	135,000
REDEVELOPMENT / HOUSING	231,186.96	0	0	0	0	0
RENTS & CONCESSIONS	12,881.00	15,000	15,000	15,000	15,000	0
SALE OF CAPITAL ASSETS	4,675.00	13,000	13,000	13,000	13,000	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	384,600.46	385,000	530,000	530,000	530,000	0
STATE - OTHER	34,700.00	290,000	10,000	10,000	10,000	0
SUPPLEMENTAL PROP TAXES - CURRENT	2,052,570.65	2,052,000	2,052,000	2,108,000	2,126,000	74,000
SUPPLEMENTAL PROP TAXES- PRIOR	136,892.27	137,000	137,000	141,000	142,000	5,000
TRANSFERS IN	45,951,560.42	44,923,000	49,530,000	45,872,000	41,246,000	(8,284,000)
VOTER APPROVED SPECIAL TAXES	12,532,397.34	12,585,000	12,585,000	12,585,000	12,585,000	0
TOTAL FINANCING SOURCES	$ 213,876,652.54	$ 209,259,000	$ 215,832,000	$ 208,322,000	$ 204,425,000	$ (11,407,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 65,693,345.92	$ 66,629,000	$ 77,988,000	$ 79,336,000	$ 79,052,000	$ 1,064,000
CAFETERIA BENEFIT PLANS	11,911,853.29	11,817,000	12,227,000	12,252,000	12,259,000	32,000
COUNTY EMPLOYEE RETIREMENT	10,184,324.97	10,949,000	11,445,000	12,119,000	12,190,000	745,000
DENTAL INSURANCE	226,348.80	225,000	150,000	150,000	149,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	31,647.00	0	24,000	24,000	24,000	0
DISABILITY BENEFITS	495,617.83	436,000	403,000	403,000	403,000	0
FICA (OASDI)	970,497.06	960,000	868,000	888,000	888,000	20,000
HEALTH INSURANCE	8,894,940.14	9,465,000	7,546,000	7,595,000	7,683,000	137,000
LIFE INSURANCE	78,173.02	79,000	55,000	57,000	57,000	2,000

LA COUNTY LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	50,000	50,000	50,000	0
RETIREE HEALTH INSURANCE	6,376,047.00	7,081,000	7,246,000	7,741,000	7,439,000	193,000
SAVINGS PLAN	245,906.87	0	0	0	0	0
THRIFT PLAN (HORIZONS)	1,369,782.62	1,171,000	1,280,000	1,305,000	1,304,000	24,000
UNEMPLOYMENT INSURANCE	46,750.00	123,000	93,000	93,000	93,000	0
WORKERS' COMPENSATION	843,794.82	554,000	836,000	847,000	847,000	11,000
TOTAL S & E B	107,375,737.34	109,496,000	120,211,000	122,860,000	122,438,000	2,227,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,839,410.82	4,988,000	5,605,000	7,020,000	7,020,000	1,415,000
CLOTHING & PERSONAL SUPPLIES	11,922.39	0	0	0	0	0
COMMUNICATIONS	315,218.43	68,000	128,000	128,000	128,000	0
COMPUTING-MAINFRAME	39,028.44	563,000	563,000	563,000	563,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	566,299.00	0	0	0	0	0
COMPUTING-PERSONAL	1,158,704.99	1,364,000	1,103,000	641,000	641,000	(462,000)
FOOD	5,717.69	0	0	0	0	0
HOUSEHOLD EXPENSE	297,095.10	208,000	331,000	331,000	331,000	0
INFORMATION TECHNOLOGY SERVICES	436,742.45	695,000	971,000	971,000	971,000	0
INSURANCE	530,458.92	702,000	702,000	811,000	811,000	109,000
MAINTENANCE - EQUIPMENT	472,534.71	0	0	0	0	0
MAINTENANCE-BUILDINGS & IMPRV	9,433,263.35	9,695,000	9,948,000	9,494,000	9,494,000	(454,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	15,197.76	0	0	0	0	0
MEMBERSHIPS	42,296.10	25,000	90,000	90,000	90,000	0
MISCELLANEOUS EXPENSE	18,664.53	332,000	370,000	81,000	58,000	(312,000)
OFFICE EXPENSE	1,401,068.18	508,000	1,186,000	1,186,000	1,186,000	0
PROFESSIONAL SERVICES	961,237.88	304,000	1,210,000	1,210,000	1,210,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,918,503.52	1,568,000	1,862,000	1,542,000	1,542,000	(320,000)
RENTS & LEASES - EQUIPMENT	1,556,600.53	400,000	538,000	538,000	538,000	0
SMALL TOOLS & MINOR EQUIPMENT	114,114.07	200,000	230,000	230,000	230,000	0
SPECIAL DEPARTMENTAL EXPENSE	13,325,754.13	8,313,000	50,663,000	44,573,000	41,121,000	(9,542,000)
TECHNICAL SERVICES	2,970,024.39	2,817,000	2,092,000	1,119,000	1,119,000	(973,000)
TELECOMMUNICATIONS	4,130,028.27	2,757,000	2,903,000	2,903,000	2,903,000	0
TRAINING	36,731.69	46,000	149,000	(19,000)	(19,000)	(168,000)
TRANSPORTATION AND TRAVEL	2,069,157.42	2,158,000	2,118,000	2,233,000	2,233,000	115,000
UTILITIES	3,556,044.04	3,745,000	3,942,000	3,942,000	3,942,000	0
TOTAL S & S	50,221,818.80	41,456,000	86,704,000	79,587,000	76,112,000	(10,592,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	145,936.46	84,000	93,000	317,000	317,000	224,000
RETIREMENT OF OTHER LONG TERM DEBT	817,025.60	822,000	822,000	825,000	825,000	3,000
TAXES & ASSESSMENTS	0.00	0	32,000	30,000	30,000	(2,000)
TOTAL OTH CHARGES	962,962.06	906,000	947,000	1,172,000	1,172,000	225,000

LA COUNTY LIBRARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	442,000	442,000	442,000	0
ELECTRONIC EQUIPMENT	21,528.00	0	0	0	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	52,000	52,000	52,000	0
TELECOMMUNICATIONS EQUIPMENT	(280.08)	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	102,008.58	0	100,000	100,000	100,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	123,256.50	0	594,000	594,000	594,000	0
TOTAL CAPITAL ASSETS	123,256.50	0	594,000	594,000	594,000	0
OTHER FINANCING USES						
TRANSFERS OUT	21,000.00	0	0	0	0	0
TOTAL OTH FIN USES	21,000.00	0	0	0	0	0
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 3,023,000.00	$ 7,376,000	$ 7,376,000	$ 4,109,000	$ 4,109,000	$ (3,267,000)
TOTAL OBLIGATED FUND BAL	$ 3,023,000.00	$ 7,376,000	$ 7,376,000	$ 4,109,000	$ 4,109,000	$ (3,267,000)
TOTAL FINANCING USES	$ 161,727,774.70	$ 159,234,000	$ 215,832,000	$ 208,322,000	$ 204,425,000	$ (11,407,000)
BUDGETED POSITIONS	1,307.0	1,300.0	1,300.0	1,299.0	1,299.0	(1.0)

Departmental Program Summary

1. Public Services

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	119,363,000	119,363,000	1,030.0
Less Administration	--	--	--
Net Program Costs	119,363,000	119,363,000	1,030.0

Authority: Non-mandated, discretionary program.

Provides direct services to meet the informational, educational, cultural, and recreational needs of diverse communities. Serves customer needs through the circulation of books and materials and the provision of a variety of services and specialized programs.

2. Library Material

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	15,252,000	15,252,000	73.0
Less Administration	--	--	--
Net Program Costs	15,252,000	15,252,000	73.0

Authority: Non-mandated, discretionary program.

Provides for the purchase and processing of books, periodicals, audiovisual formats, electronic database subscriptions, and other items for circulation to the public and to assist staff in answering reference questions from the public.

3. Information Systems

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	10,540,000	10,540,000	38.0
Less Administration	--	--	--
Net Program Costs	10,540,000	10,540,000	38.0

Authority: Non-mandated, discretionary program.

Provides strategic planning for information systems and the management, operation, and support of computer, data network, telecommunications, and wireless systems.

4. Administration

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Total Program Costs	59,270,000	59,270,000	158.0
Less Administration	--	--	--
Net Program Costs	59,270,000	59,270,000	158.0

Authority: Non-mandated, discretionary program.

Provides management direction through finance, budget, human resources, procurement, public relations, legislative monitoring, facilities, capital planning, emergency management, and other support services.

	Financing Uses ($)	Financing Sources ($)	Budg Pos
Net Program Costs	204,425,000	204,425,000	1,299.0

LA County Library - General Fund Contribution Budget Summary

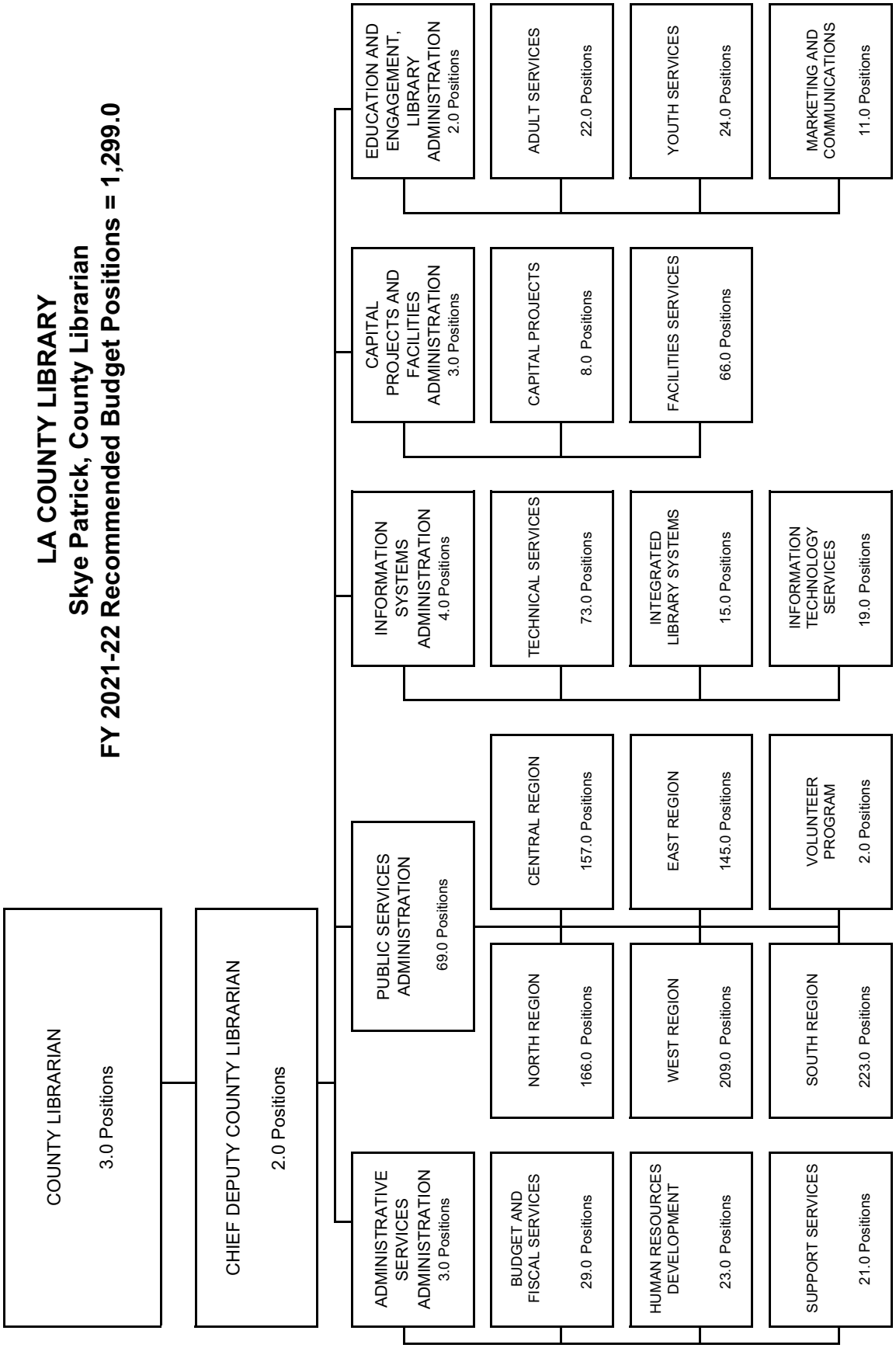
CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER FINANCING USES	$ 44,549,000.00	$ 44,680,000	$ 48,530,000	$ 41,246,000	$ 41,246,000	$ (7,284,000)
GROSS TOTAL	$ 44,549,000.00	$ 44,680,000	$ 48,530,000	$ 41,246,000	$ 41,246,000	$ (7,284,000)
NET TOTAL	$ 44,549,000.00	$ 44,680,000	$ 48,530,000	$ 41,246,000	$ 41,246,000	$ (7,284,000)
NET COUNTY COST	$ 44,549,000.00	$ 44,680,000	$ 48,530,000	$ 41,246,000	$ 41,246,000	$ (7,284,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	EDUCATION	LIBRARY SERVICES

2021-22 Budget Message

The LA County Library - General Fund Contribution budget unit seeks to clearly define the General Fund contribution provided to the Library. The Library is financed primarily by a dedicated share of property tax revenue from the areas served along with other revenues including a parcel tax, grants, and fees. The General Fund contribution is provided to augment these resources.

The 2021-22 Recommended Budget reflects ongoing annual support of $41.2 million. These funds are appropriated in the Library budget as other financing sources and are used to offset the operating costs of libraries countywide.


LA COUNTY LIBRARY
Skye Patrick, County Librarian
FY 2021-22 Recommended Budget Positions = 1,299.0
COUNTY LIBRARIAN
3.0 Positions
CHIEF DEPUTY COUNTY LIBRARIAN
2.0 Positions
ADMINISTRATIVE SERVICES ADMINISTRATION
3.0 Positions
BUDGET AND FISCAL SERVICES
29.0 Positions
HUMAN RESOURCES DEVELOPMENT
23.0 Positions
SUPPORT SERVICES
21.0 Positions
PUBLIC SERVICES ADMINISTRATION
69.0 Positions
NORTH REGION
166.0 Positions
CENTRAL REGION
157.0 Positions
WEST REGION
209.0 Positions
EAST REGION
145.0 Positions
SOUTH REGION
223.0 Positions
VOLUNTEER PROGRAM
2.0 Positions
INFORMATION SYSTEMS ADMINISTRATION
4.0 Positions
TECHNICAL SERVICES
73.0 Positions
INTEGRATED LIBRARY SYSTEMS
15.0 Positions
INFORMATION TECHNOLOGY SERVICES
19.0 Positions
CAPITAL PROJECTS AND FACILITIES ADMINISTRATION
3.0 Positions
CAPITAL PROJECTS
8.0 Positions
FACILITIES SERVICES
66.0 Positions
EDUCATION AND ENGAGEMENT, LIBRARY ADMINISTRATION
2.0 Positions
ADULT SERVICES
22.0 Positions
YOUTH SERVICES
24.0 Positions
MARKETING AND COMMUNICATIONS
11.0 Positions

LA Plaza de Cultura y Artes

LA Plaza de Cultura y Artes Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000
GROSS TOTAL	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000
NET TOTAL	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000
NET COUNTY COST	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

LA Plaza de Cultura y Artes honors the enduring influence of Mexicans, Mexican-Americans and all Latinas/Latinos in Los Angeles through compelling exhibitions, programming, and educational experiences.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $27,000 attributed to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 2012 operating agreement. The Recommended Budget also reflects full-year funding and support for building and grounds maintenance, utilities, and other anticipated operational costs for LA Plaza de Cultura y Artes.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, LA Plaza de Cultura y Artes exists to serve the people of Los Angeles, particularly children and families, by educating them about Los Angeles history and Mexican-American culture.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,765,000**	**0**	**0**	**1,765,000**	**0.0**
Other Changes					
1. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	27,000	--	--	27,000	--
Total Changes	**27,000**	**0**	**0**	**27,000**	**0.0**
2021-22 Recommended Budget	**1,792,000**	**0**	**0**	**1,792,000**	**0.0**

LA PLAZA DE CULTURA Y ARTES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
INSURANCE	$ 17,000.00	$ 17,000	$ 17,000	$ 22,000	$ 22,000	$ 5,000
MAINTENANCE-BUILDINGS & IMPRV	968,000.00	968,000	968,000	974,000	974,000	6,000
MISCELLANEOUS EXPENSE	131,000.00	235,000	235,000	240,000	240,000	5,000
TECHNICAL SERVICES	370,000.00	370,000	370,000	376,000	376,000	6,000
UTILITIES	228,000.00	175,000	175,000	180,000	180,000	5,000
TOTAL S & S	1,714,000.00	1,765,000	1,765,000	1,792,000	1,792,000	27,000
GROSS TOTAL	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000
NET TOTAL	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000
NET COUNTY COST	$ 1,714,000.00	$ 1,765,000	$ 1,765,000	$ 1,792,000	$ 1,792,000	$ 27,000

Los Angeles County Capital Asset Leasing

Los Angeles County Capital Asset Leasing Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 226,159.00	$ 500,000	$ 500,000	$ 620,000	$ 620,000	$ 120,000
S & S EXPENDITURE DISTRIBUTION	0.00	(500,000)	(500,000)	(620,000)	(620,000)	(120,000)
TOTAL S & S	226,159.00	0	0	0	0	0
OTHER CHARGES	22,035,578.61	22,000,000	22,000,000	30,780,000	30,780,000	8,780,000
OC EXPENDITURE DISTRIBUTION	(22,365,847.96)	(22,000,000)	(22,000,000)	(30,780,000)	(30,780,000)	(8,780,000)
TOTAL OTH CHARGES	(330,269.35)	0	0	0	0	0
GROSS TOTAL	$ (104,110.35)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (104,110.35)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (104,110.35)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Los Angeles County Capital Asset Leasing (LAC-CAL) Corporation was established as a non-profit corporation by the Board in 1983 to assist the County in the financing of its critical capital assets equipment needs. Equipment purchases are initially financed by LAC-CAL through the issuance of bond anticipation notes (BANs). Outstanding BANs are periodically redeemed through the issuance of intermediate-term tax-exempt bonds or certificates of participation, or through leases with third-party lessors. The term of each bond issue or lease reflects the useful life of the financed equipment. The Corporation's outstanding bonds or leases are redeemed through semi-annual payments from the County.

2021-22 Budget Message

The 2021-22 Recommended Budget provides for the collection of lease payments due on LAC-CAL equipment leases from County departments and the transfer of such payments to the Corporation. Also, reflected is the payment of insurance premiums and the distribution of these expenses to affected departments.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**22,500,000**	**22,500,000**	**0**	**0**	**0.0**
Other Changes					
1. Services and Supplies: Reflects an increase to fund higher insurance premiums as a result of increases in accumulated equipment purchases financed through the LAC-CAL program.	120,000	120,000	--	--	--
2. Other Charges: Reflects an increase in new equipment purchases to be financed through the LAC-CAL program.	8,780,000	8,780,000	--	--	--
Total Changes	**8,900,000**	**8,900,000**	**0**	**0**	**0.0**
2021-22 Recommended Budget	**31,400,000**	**31,400,000**	**0**	**0**	**0.0**

Los Angeles Regional Interoperable Communications Systems

Los Angeles Regional Interoperable Communications Systems Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
GROSS TOTAL	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The mission of the Los Angeles Regional Interoperable Communications System (LA-RICS) budget unit is to provide funding and support for the County's efforts as a member of the LA-RICS Joint Powers Authority (Authority), an independently operated governmental entity. The mission of the Authority is to construct, operate, and maintain a shared, secured voice and data communications system that supports first responders and mission-critical personnel within the greater Los Angeles area.

2021-22 Budget Message

In prior fiscal years, the Authority issued separate and independent request for proposals for the design and build of public safety-grade Land Mobile Radio (LMR) voice and Long-Term Evolution data wireless networks. The Authority is currently managing the design, construction, and testing of the LMR system with the prevailing vendor.

The 2021-22 Recommended Budget reflects no additional funding.

LOS ANGELES REGIONAL INTEROPERABLE COMMUNICATIONS SYSTEM BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL OTH CHARGES	5,991,418.00	0	0	0	0	0
GROSS TOTAL	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 5,991,418.00	$ 0	$ 0	$ 0	$ 0	$ 0

Medical Examiner - Coroner

Jonathan R. Lucas, M.D., Chief Medical Examiner - Coroner

Medical Examiner - Coroner Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,035,038.80	$ 2,568,000	$ 2,291,000	$ 2,252,000	$ 2,252,000	$ (39,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 35,142,646.97	$ 36,150,000	$ 36,617,000	$ 42,128,000	$ 37,954,000	$ 1,337,000
SERVICES & SUPPLIES	9,229,443.05	8,382,000	8,281,000	9,146,000	7,281,000	(1,000,000)
OTHER CHARGES	920,741.96	960,000	1,008,000	1,014,000	1,014,000	6,000
CAPITAL ASSETS - EQUIPMENT	752,958.69	119,000	36,000	1,289,000	36,000	0
GROSS TOTAL	$ 46,045,790.67	$ 45,611,000	$ 45,942,000	$ 53,577,000	$ 46,285,000	$ 343,000
INTRAFUND TRANSFERS	(190,817.07)	(3,000)	(48,000)	(3,000)	(3,000)	45,000
NET TOTAL	$ 45,854,973.60	$ 45,608,000	$ 45,894,000	$ 53,574,000	$ 46,282,000	$ 388,000
NET COUNTY COST	$ 42,819,934.80	$ 43,040,000	$ 43,603,000	$ 51,322,000	$ 44,030,000	$ 427,000
BUDGETED POSITIONS	253.0	230.0	230.0	256.0	234.0	4.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

The Department of Medical Examiner-Coroner is mandated by law to inquire into and determine the circumstances, manner, and cause of all violent, sudden, or unusual deaths occurring within the County. This includes all homicides, suicides, accidental deaths, and natural deaths where the decedent has not seen a physician within 20 days prior to death. To achieve this, the Department provides independent death investigations using advanced forensic science with compassion and objectivity for families, communities, and public health and safety.

The Department strives to provide compassionate, quality service to all its customers, including decedents' families, funeral directors, law enforcement, courts, the District Attorney, Public Defender and other justice agencies, foreign consulates, and the news media. Responsibilities and priorities are designed to improve the level of service provided to the community by delivering complete, quality work product in a timely, accurate, efficient, and usable manner.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $0.4 million primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding that was provided on a one-time basis. The Recommended Budget also reflects the addition of 4.0 positions to address increased caseload.

Critical/Strategic Planning Initiatives

The Department has been proud to be a leader in death investigation and maintains the following accreditations: Institute of Medical Quality/California Medical Association, Accreditation Council for Graduate Medical Education, Peace Officers Standards and Training, American National Standards Institute National Accreditation Board, International Organization for Standardization (ISO), and provisional status with the National Association of Medical Examiners (NAME).

Strategic planning efforts are focused on the following areas:

- Responding to the direct and indirect impacts of the COVID-19 pandemic.
- Restoring full accreditation status by NAME. The NAME accreditation program is a peer review system and is an endorsement indicating that the office provides an adequate working environment for medical examiners and reasonable assurances that the office serves its jurisdiction well. It is the objective of NAME that the application of these standards will materially aid in developing and maintaining high-caliber medicolegal investigations of deaths for the communities and jurisdictions in which they operate. The NAME Inspection and Accreditation Committee stated that it will take into consideration all impacts from the COVID-19 pandemic when evaluating the Department's status.
- Refining operations to help improve service delivery to the public and focusing on various death prevention initiatives. The Department will also continue to develop its managers, supervisors, professional, and support staff through continued education and training, and collectively focus on quality, productivity, and risk management.
- Reviewing business processes to strengthen, streamline, and modernize operations. The Department is in the process of improving the capture and collection of critical performance metrics to assist management with its oversight and planning efforts. With improvements in their ability to capture and track critical data, the Department will be able to share a higher quality and quantity of data and information and become a resource to enable informed decision-making that ultimately provide insight into reducing preventable deaths.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**45,942,000**	**48,000**	**2,291,000**	**43,603,000**	**230.0**
Critical Issues					
1. **Forensic Medicine and Support:** Reflects funding for 2.0 Forensic Pathologists and 2.0 Forensic Technicians to address increased caseload.	1,010,000	--	--	1,010,000	4.0
Other Changes					
1. **Salaries and Employee Benefits:** Primarily reflects Board-approved increases in salaries and health insurance subsidies.	485,000	--	12,000	473,000	--
2. **Retiree Health Insurance:** Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	165,000	--	4,000	161,000	--
3. **One-Time Funding:** Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for salaries and employee benefits and services and supplies.	(1,323,000)	--	(100,000)	(1,223,000)	--
4. **Countywide Cost Allocation Adjustment:** Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	6,000	--	--	6,000	--
5. **Various Realignments:** Reflects various realignments of appropriation and revenue based on historical costs, current operations, and changing needs of the Department.	--	(45,000)	45,000	--	--
6. **Unavoidable Costs:** Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	--	--	--	--	--
Total Changes	**343,000**	**(45,000)**	**(39,000)**	**427,000**	**4.0**
2021-22 Recommended Budget	**46,285,000**	**3,000**	**2,252,000**	**44,030,000**	**234.0**

Critical and Unmet Needs

The Department requests funding for x-ray equipment; IT equipment; scissor lifts; costs associated with various County services; and forensic medicine, investigations, and clerical support positions.

MEDICAL EXAMINER - CORONER BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 1,505,470.36	$ 565,000	$ 1,661,000	$ 1,681,000	$ 1,681,000	$ 20,000
CONTRACT CITIES SERVICES COST RECOVERY	3,814.00	0	7,000	7,000	7,000	0
COURT FEES & COSTS	325,260.05	119,000	211,000	310,000	310,000	99,000
FEDERAL - COVID-19	870,566.61	1,056,000	0	0	0	0
FEDERAL - GRANTS	102,255.00	253,000	100,000	0	0	(100,000)
MISCELLANEOUS	146,991.71	108,000	136,000	174,000	174,000	38,000
OTHER SALES	21,156.70	9,000	151,000	50,000	50,000	(101,000)
PERSONNEL SERVICES	8,739.00	5,000	5,000	10,000	10,000	5,000
ROYALTIES	856.01	0	0	0	0	0
SALE OF CAPITAL ASSETS	10,416.74	9,000	0	0	0	0
STATE - OTHER	39,512.62	3,000	20,000	20,000	20,000	0
TRANSFERS IN	0.00	441,000	0	0	0	0
TOTAL REVENUE	$ 3,035,038.80	$ 2,568,000	$ 2,291,000	$ 2,252,000	$ 2,252,000	$ (39,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 22,290,308.52	$ 23,490,000	$ 22,746,000	$ 26,280,000	$ 23,497,000	$ 751,000
CAFETERIA BENEFIT PLANS	4,391,541.58	4,369,000	4,576,000	5,242,000	4,727,000	151,000
COUNTY EMPLOYEE RETIREMENT	3,933,594.04	4,348,000	4,653,000	5,426,000	4,824,000	171,000
DENTAL INSURANCE	78,259.51	78,000	48,000	64,000	50,000	2,000
DEPENDENT CARE SPENDING ACCOUNTS	19,658.74	4,000	16,000	16,000	16,000	0
DISABILITY BENEFITS	238,252.71	225,000	256,000	303,000	300,000	44,000
FICA (OASDI)	350,211.12	350,000	273,000	332,000	292,000	19,000
HEALTH INSURANCE	434,414.17	408,000	562,000	656,000	562,000	0
LIFE INSURANCE	66,692.08	117,000	67,000	76,000	69,000	2,000
OTHER EMPLOYEE BENEFITS	(600.00)	183,000	13,000	13,000	13,000	0
RETIREE HEALTH INSURANCE	2,023,995.00	1,706,000	2,250,000	2,462,000	2,462,000	212,000
SAVINGS PLAN	128,901.88	0	4,000	10,000	0	(4,000)
THRIFT PLAN (HORIZONS)	548,344.67	434,000	419,000	564,000	458,000	39,000
UNEMPLOYMENT INSURANCE	10,049.00	35,000	6,000	6,000	6,000	0
WORKERS' COMPENSATION	629,023.95	403,000	728,000	678,000	678,000	(50,000)
TOTAL S & E B	35,142,646.97	36,150,000	36,617,000	42,128,000	37,954,000	1,337,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	701,356.22	643,000	498,000	632,000	498,000	0
CLOTHING & PERSONAL SUPPLIES	39,970.45	32,000	8,000	8,000	8,000	0
COMMUNICATIONS	89,825.14	114,000	46,000	46,000	46,000	0
COMPUTING-MAINFRAME	1,073.59	0	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	349,318.00	347,000	401,000	401,000	401,000	0
COMPUTING-PERSONAL	528,540.11	725,000	659,000	709,000	659,000	0
CONTRACTED PROGRAM SERVICES	162,000.00	144,000	64,000	64,000	64,000	0
FOOD	0.00	1,000	1,000	1,000	1,000	0
HOUSEHOLD EXPENSE	219,204.08	132,000	325,000	325,000	325,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	0	0	215,000	0	0
INFORMATION TECHNOLOGY SERVICES	348,931.65	395,000	348,000	348,000	348,000	0

MEDICAL EXAMINER - CORONER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	68,277.32	0	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	485,582.92	559,000	688,000	688,000	688,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,888,482.96	1,701,000	1,475,000	1,635,000	1,240,000	(235,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	799,872.98	384,000	466,000	466,000	466,000	0
MEMBERSHIPS	2,420.00	0	0	0	0	0
MISCELLANEOUS EXPENSE	14,895.78	12,000	73,000	73,000	73,000	0
OFFICE EXPENSE	222,637.50	153,000	266,000	166,000	166,000	(100,000)
PROFESSIONAL SERVICES	1,459,645.29	1,473,000	1,670,000	1,696,000	1,170,000	(500,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	90,743.00	112,000	96,000	96,000	96,000	0
RENTS & LEASES - EQUIPMENT	57,776.52	66,000	39,000	39,000	39,000	0
SMALL TOOLS & MINOR EQUIPMENT	11,922.86	18,000	13,000	13,000	13,000	0
SPECIAL DEPARTMENTAL EXPENSE	106,459.31	13,000	191,000	151,000	151,000	(40,000)
TECHNICAL SERVICES	518,418.36	375,000	279,000	258,000	154,000	(125,000)
TELECOMMUNICATIONS	494,618.06	435,000	350,000	774,000	350,000	0
TRAINING	56,932.54	18,000	22,000	22,000	22,000	0
TRANSPORTATION AND TRAVEL	463,358.18	478,000	237,000	254,000	237,000	0
UTILITIES	47,180.23	52,000	63,000	63,000	63,000	0
TOTAL S & S	9,229,443.05	8,382,000	8,281,000	9,146,000	7,281,000	(1,000,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	203,204.37	251,000	299,000	299,000	299,000	0
RETIREMENT OF OTHER LONG TERM DEBT	717,506.00	709,000	709,000	715,000	715,000	6,000
TAXES & ASSESSMENTS	31.59	0	0	0	0	0
TOTAL OTH CHARGES	920,741.96	960,000	1,008,000	1,014,000	1,014,000	6,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
MACHINERY EQUIPMENT	142,303.53	0	0	0	0	0
MEDICAL - FIXED EQUIPMENT	142,825.00	0	0	1,073,000	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	160,751.88	0	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	38,256.72	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	268,821.56	119,000	36,000	216,000	36,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	752,958.69	119,000	36,000	1,289,000	36,000	0
TOTAL CAPITAL ASSETS	752,958.69	119,000	36,000	1,289,000	36,000	0
GROSS TOTAL	$ 46,045,790.67	$ 45,611,000	$ 45,942,000	$ 53,577,000	$ 46,285,000	$ 343,000
INTRAFUND TRANSFERS	(190,817.07)	(3,000)	(48,000)	(3,000)	(3,000)	45,000
NET TOTAL	$ 45,854,973.60	$ 45,608,000	$ 45,894,000	$ 53,574,000	$ 46,282,000	$ 388,000
NET COUNTY COST	$ 42,819,934.80	$ 43,040,000	$ 43,603,000	$ 51,322,000	$ 44,030,000	$ 427,000
BUDGETED POSITIONS	253.0	230.0	230.0	256.0	234.0	4.0

Departmental Program Summary

1. Operations Bureau – Medicolegal Death Investigations – At-Scene and Hospital Deaths

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,469,000	--	496,000	9,973,000	71.0
Less Administration	--	--	--	--	--
Net Program Costs	10,469,000	--	496,000	9,973,000	71.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide 24/7 field investigator response to at-scene death investigations as well as conduct hospital death investigations throughout the County. Staff takes the initial and preliminary information regarding certain deaths that are reportable under State law and investigated by the Department. The medicolegal death investigation is performed by sworn staff who interview witnesses, take photographs, collect evidence for use in criminal and civil matters, identify deceased persons, and notify the legal next of kin.

2. Forensic Laboratory Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,853,000	--	257,000	4,596,000	28.0
Less Administration	--	--	--	--	--
Net Program Costs	4,853,000	--	257,000	4,596,000	28.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.10.

Provide essential forensic services for the Department. The toxicology laboratory analyzes post-mortem biological specimens for the presence of drugs and other poisons. These analyses are used by deputy medical examiners to help determine the cause and manner of death, and are also used by decedent families, law enforcement, insurance companies, and the courts. Criminalists are on call 24/7 to respond to crime scenes for physical evidence identification, collection, documentation, and preservation. Laboratory services also include gunshot residue testing for the Department and law enforcement agencies throughout California, as well as tissue processing for microscopic evaluation by deputy medical examiners. The Laboratory is also responsible for maintaining all physical evidence on Coroner cases in a manner that ensures its analytical integrity and the chain of custody is documented from the time of collection to final disposition. Evidence control is based on departmental policies and procedures, as well as guidelines set forth by American Society of Crime Laboratory Directors/Laboratory Accreditation Board-ISO whose accreditation the Department holds.

3. Forensic Medicine

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,515,000	--	216,000	12,299,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	12,515,000	--	216,000	12,299,000	27.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, 68097; and County Code Sections 2.22.010-2.22.110.

Responsible for the professional medical investigation and determination of the cause and manner of each death handled by the Department. Forensic pathologists evaluate sudden unexpected natural deaths and unnatural deaths such as deaths from firearms, sharp and blunt force trauma, etc. In addition, physicians are frequently called to court to testify on cause of death and their medical findings and interpretations, particularly in homicide cases.

4. Operations Bureau – Forensic Services Division – Decedent Transportation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,777,000	--	998,000	1,779,000	29.0
Less Administration	--	--	--	--	--
Net Program Costs	2,777,000	--	998,000	1,779,000	29.0

Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide 24/7 decedent transportation from death scenes and hospitals to the Forensic Science Center for the County. The Division is also responsible for crypt management services such as the accurate marking of decedents with identification tags, the processing of each individual decedent's paperwork, and the proper storage of the decedent's body while maintained at the Forensic Science Center. Lastly, the Division is responsible for the release of the decedent from the facility to a private mortuary or the County morgue for final disposition.

5. Forensic Medicine – Photo and Support Division – Autopsy Support Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,041,000	--	21,000	3,020,000	24.0
Less Administration	--	--	--	--	--
Net Program Costs	3,041,000	--	21,000	3,020,000	24.0

Authority: Mandated program – California Government Code Section 27460-27530, 68096.1, and 68097; California Health and Safety Code 7100-7114; and County Code Sections 2.22.010-2.22.110.

Provide technical support services in the form of autopsy assistance and radiographs, as well as photography and specialized graphics support to deputy medical examiners prior to, during, and after post-mortem examinations. Additionally, field-capable photographers are provided to document high-profile death scenes and major incidents.

6. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,630,000	3,000	264,000	12,363,000	55.0
Less Administration	--	--	--	--	--
Net Program Costs	12,630,000	3,000	264,000	12,363,000	55.0

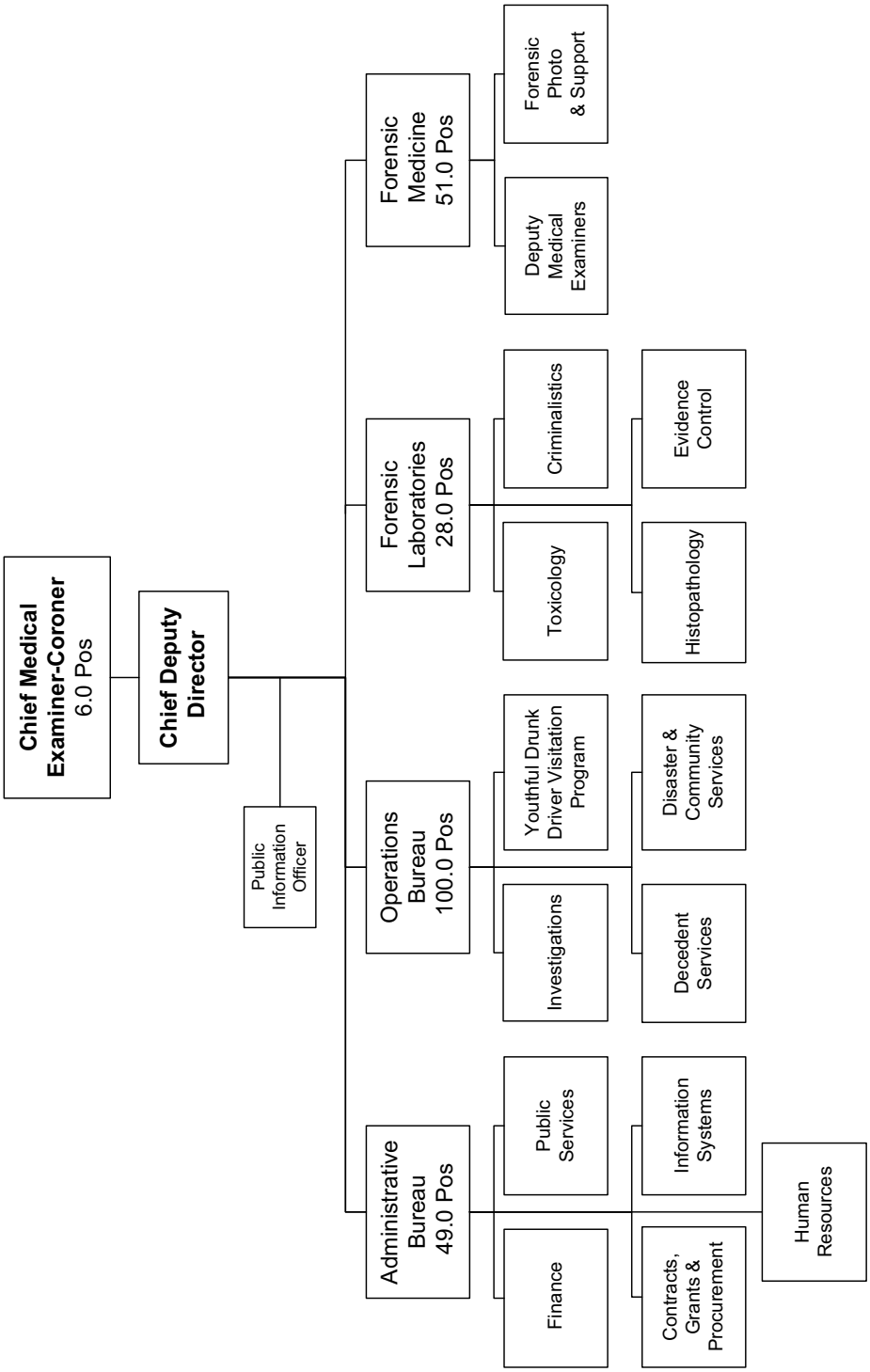
Authority: Mandated program – California Government Code Sections 27460-27530, 68096.1, and 68097; and County Code Sections 2.22.010-2.22.110.

The Executive Office and Administrative Services Bureau provide overall direction and coordination of all programs; direct the achievement of goals and objectives; and provide administrative support to the Department. This includes budget, fiscal, human resources, payroll and procurement services, workers' compensation, the Injury and Illness Prevention Program, safety programs, risk management, return-to-work, litigation, information systems, technical support, contracts and contract monitoring, and volunteer and intern programs.

The Public Services Division provides and maintains decedent case files and processes document requests for reports from internal staff, outside agencies, and the public. This Division also processes and monitors billing for transportation services, processes all incoming Coroner case-related subpoenas, and releases decedent personal property.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	46,285,000	3,000	2,252,000	44,030,000	234.0

Department of Medical Examiner-Coroner
Jonathan R. Lucas, M.D., Chief Medical Examiner
FY 2021-22 Recommended Budget Positions = 234.0



Military and Veterans Affairs

Ruth A. Wong, Director

Military and Veterans Affairs Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 895,332.39	$ 843,000	$ 843,000	$ 843,000	$ 843,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 4,314,344.71	$ 4,597,000	$ 4,984,000	$ 5,021,000	$ 5,021,000	$ 37,000
SERVICES & SUPPLIES	1,853,210.31	1,222,000	1,323,000	1,280,000	1,280,000	(43,000)
OTHER CHARGES	226,899.88	244,000	244,000	238,000	238,000	(6,000)
GROSS TOTAL	$ 6,394,454.90	$ 6,063,000	$ 6,551,000	$ 6,539,000	$ 6,539,000	$ (12,000)
INTRAFUND TRANSFERS	(374,253.61)	(423,000)	(423,000)	(423,000)	(423,000)	0
NET TOTAL	$ 6,020,201.29	$ 5,640,000	$ 6,128,000	$ 6,116,000	$ 6,116,000	$ (12,000)
NET COUNTY COST	$ 5,124,868.90	$ 4,797,000	$ 5,285,000	$ 5,273,000	$ 5,273,000	$ (12,000)
BUDGETED POSITIONS	40.0	38.0	38.0	38.0	38.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	VETERANS' SERVICES

Mission Statement

The Department values the dedication and sacrifice of the military, veterans, and their families by promoting awareness of their contributions through programs that advance veterans' services and benefits. The Department also advocates on behalf of veterans for legislation and changes in laws that enrich their quality of life.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net decrease of $12,000 in NCC primarily due to the deletion of prior-year funding provided on a one-time basis for 2.0 part-time Veterans Claims Assistant II positions, and the procurement and installation of military banners, partially offset by Board-approved increases in salaries and employee benefits, and an adjustment in rent charges.

Critical/Strategic Planning Initiatives

The Department continues to:

- Expand and fully integrate service delivery with partners creating a seamless system to meet the ongoing needs of veterans and families.
- Improve staff productivity through training, promotions, hiring qualified candidates to fill vacancies, and providing staff development and leadership training.
- Maximize building operations and capacity through tenant license agreements, shared service contracts, and event planning and scheduling.
- Assist the needs of County employees and families serving in Military Reserves.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**6,551,000**	**423,000**	**843,000**	**5,285,000**	**38.0**
Other Changes					
1. Salaries and Employee Benefits: Reflects Board-approved increases in salaries and health insurance subsidies.	51,000	--	--	51,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	19,000	--	--	19,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of costs to prefund the County's retiree healthcare benefits.	33,000	--	--	33,000	--
4. Services and Supplies: Reflects an increase in one-time funding from the 4th Supervisorial District for the procurement and installation of military banners.	43,000	--	--	43,000	--
5. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for 2.0 part-time Veterans Claims Assistant II positions and the procurement and installation of military banners.	(152,000)	--	--	(152,000)	--
6. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(6,000)	--	--	(6,000)	--
Total Changes	**(12,000)**	**0**	**0**	**(12,000)**	**0.0**
2021-22 Recommended Budget	**6,539,000**	**423,000**	**843,000**	**5,273,000**	**38.0**

Critical and Unmet Needs

The Department is requesting funding to implement the parking lot assessment at the Bob Hope Patriotic Hall and additional positions to provide veteran services and administrative support.

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 800.00	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	6,844.00	0	0	0	0	0
FEDERAL - COVID-19	16,549.00	0	0	0	0	0
MISCELLANEOUS	834.39	1,000	1,000	1,000	1,000	0
STATE - OTHER	254,247.00	576,000	576,000	576,000	576,000	0
STATE AID - VETERAN AFFAIRS	616,058.00	266,000	266,000	266,000	266,000	0
TOTAL REVENUE	$ 895,332.39	$ 843,000	$ 843,000	$ 843,000	$ 843,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,438,489.45	$ 2,531,000	$ 2,918,000	$ 2,891,000	$ 2,897,000	$ (21,000)
CAFETERIA BENEFIT PLANS	667,025.40	751,000	751,000	759,000	755,000	4,000
COUNTY EMPLOYEE RETIREMENT	493,100.62	608,000	608,000	627,000	627,000	19,000
DENTAL INSURANCE	12,293.84	8,000	8,000	8,000	8,000	0
DEPENDENT CARE SPENDING ACCOUNTS	5,981.00	1,000	1,000	1,000	1,000	0
DISABILITY BENEFITS	35,380.67	18,000	18,000	18,000	18,000	0
FICA (OASDI)	38,143.48	28,000	28,000	30,000	29,000	1,000
HEALTH INSURANCE	89,958.47	89,000	89,000	89,000	89,000	0
LIFE INSURANCE	18,341.98	17,000	17,000	17,000	17,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	339,909.00	376,000	376,000	409,000	409,000	33,000
SAVINGS PLAN	18,762.94	0	0	0	0	0
THRIFT PLAN (HORIZONS)	66,219.65	29,000	29,000	31,000	30,000	1,000
UNEMPLOYMENT INSURANCE	0.00	7,000	7,000	7,000	7,000	0
WORKERS' COMPENSATION	84,030.21	127,000	127,000	127,000	127,000	0
TOTAL S & E B	4,314,344.71	4,597,000	4,984,000	5,021,000	5,021,000	37,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	137,505.64	43,000	43,000	43,000	43,000	0
COMMUNICATIONS	22,163.96	48,000	48,000	48,000	48,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	59,961.00	0	0	0	0	0
COMPUTING-PERSONAL	49,659.55	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	100,000.00	0	0	0	0	0
HOUSEHOLD EXPENSE	7,537.11	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	3,422.25	49,000	49,000	49,000	49,000	0
INSURANCE	0.00	1,000	1,000	1,000	1,000	0
MAINTENANCE - EQUIPMENT	5,106.62	41,000	41,000	41,000	41,000	0
MAINTENANCE-BUILDINGS & IMPRV	546,816.56	15,000	15,000	15,000	15,000	0
MEMBERSHIPS	0.00	4,000	4,000	4,000	4,000	0
MISCELLANEOUS EXPENSE	88,671.83	4,000	4,000	4,000	4,000	0
OFFICE EXPENSE	42,033.91	32,000	32,000	32,000	32,000	0
PROFESSIONAL SERVICES	(172,277.15)	0	0	0	0	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	25,553.72	541,000	541,000	541,000	541,000	0
RENTS & LEASES - EQUIPMENT	18,360.07	26,000	26,000	26,000	26,000	0
SMALL TOOLS & MINOR EQUIPMENT	2,875.00	0	0	0	0	0

MILITARY AND VETERANS AFFAIRS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SPECIAL DEPARTMENTAL EXPENSE	12,310.77	250,000	293,000	250,000	250,000	(43,000)
TECHNICAL SERVICES	246,761.22	8,000	8,000	8,000	8,000	0
TELECOMMUNICATIONS	178,566.06	0	0	0	0	0
TRAINING	281,449.91	0	0	0	0	0
TRANSPORTATION AND TRAVEL	35,399.04	18,000	18,000	18,000	18,000	0
UTILITIES	161,333.24	142,000	200,000	200,000	200,000	0
TOTAL S & S	1,853,210.31	1,222,000	1,323,000	1,280,000	1,280,000	(43,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,537.88	0	0	0	0	0
RETIREMENT OF OTHER LONG TERM DEBT	225,362.00	225,000	225,000	219,000	219,000	(6,000)
SUPPORT & CARE OF PERSONS	0.00	11,000	11,000	11,000	11,000	0
TAXES & ASSESSMENTS	0.00	8,000	8,000	8,000	8,000	0
TOTAL OTH CHARGES	226,899.88	244,000	244,000	238,000	238,000	(6,000)
GROSS TOTAL	$ 6,394,454.90	$ 6,063,000	$ 6,551,000	$ 6,539,000	$ 6,539,000	$ (12,000)
INTRAFUND TRANSFERS	(374,253.61)	(423,000)	(423,000)	(423,000)	(423,000)	0
NET TOTAL	$ 6,020,201.29	$ 5,640,000	$ 6,128,000	$ 6,116,000	$ 6,116,000	$ (12,000)
NET COUNTY COST	$ 5,124,868.90	$ 4,797,000	$ 5,285,000	$ 5,273,000	$ 5,273,000	$ (12,000)
BUDGETED POSITIONS	40.0	38.0	38.0	38.0	38.0	0.0

Departmental Program Summary

1. Veterans Services Referral and Claims Benefits

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,216,000	375,000	842,000	1,999,000	27.0
Less Administration	--	--	--	--	--
Net Program Costs	3,216,000	375,000	842,000	1,999,000	27.0

Authority: Non-mandated, discretionary program.

Provides assistance with veterans' benefit claims for Medi-Cal, veteran and indigent burials, housing vouchers, and education assistance. Medi-Cal benefits provide medical care to veterans and their dependents who do not qualify for Veterans Administration healthcare. The Department assists veterans who qualify for pensions, compensation, and Aid and Attendance benefits. The college fee tuition waiver program is administered to dependents of disabled veterans. The Department also administers the Veteran System Navigator Program that assists veterans transitioning from military to civilian life (combat to community). Other services include employment, education, substance abuse, housing, and mental health services and referrals.

2. Bob Hope Patriotic Hall

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,266,000	48,000	1,000	1,217,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	1,266,000	48,000	1,000	1,217,000	1.0

Authority: Non-mandated, discretionary program.

Bob Hope Patriotic Hall is the County's veterans memorial building where the County, other government agencies, and veteran organizations provide services to veterans and their families.

3. Administration

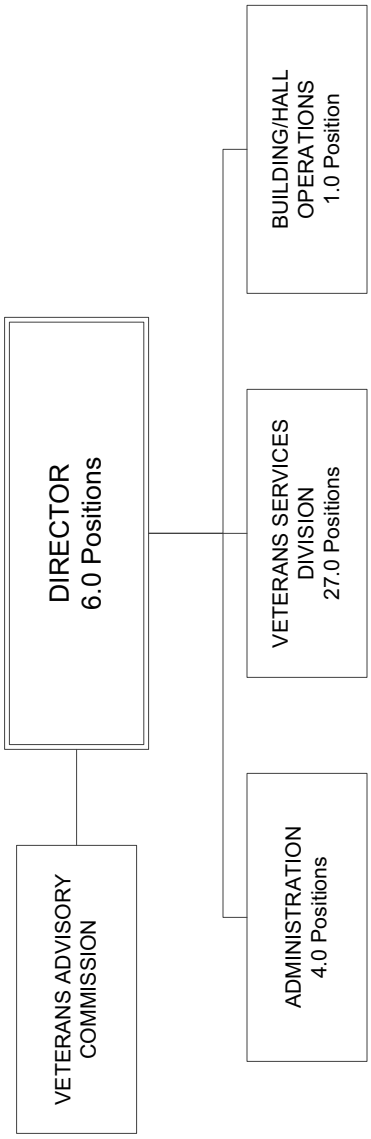
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,057,000	--	--	2,057,000	10.0
Less Administration	--	--	--	--	--
Net Program Costs	2,057,000	--	--	2,057,000	10.0

Authority: Non-mandated, discretionary program.

Performs the following functions: budget, accounting, personnel, payroll, contracts, procurement, and public information. Also coordinates and administers the Military Banner and the Pledge Veteran program, and oversees building operations and maintenance.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	6,539,000	423,000	843,000	5,273,000	38.0

MILITARY AND VETERANS AFFAIRS
Ruth A. Wong, Director
FY 2021-22 Recommended Budget Positions = 38.0



Museum of Art

Michael Govan, Director

Museum of Art Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 625,400.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 3,432,286.09	$ 3,215,000	$ 3,722,000	$ 3,691,000	$ 3,691,000	$ (31,000)
SERVICES & SUPPLIES	29,512,051.58	31,937,000	31,430,000	30,342,000	30,342,000	(1,088,000)
OTHER CHARGES	905,507.46	906,000	906,000	906,000	906,000	0
GROSS TOTAL	$ 33,849,845.13	$ 36,058,000	$ 36,058,000	$ 34,939,000	$ 34,939,000	$ (1,119,000)
NET TOTAL	$ 33,849,845.13	$ 36,058,000	$ 36,058,000	$ 34,939,000	$ 34,939,000	$ (1,119,000)
NET COUNTY COST	$ 33,224,445.13	$ 36,058,000	$ 36,058,000	$ 34,939,000	$ 34,939,000	$ (1,119,000)
BUDGETED POSITIONS	32.0	20.0	20.0	19.0	19.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Los Angeles County Museum of Art's (LACMA) mission is to serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $1.1 million primarily due to the removal of prior-year funding provided on a one-time basis, partially offset by an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 1994 operating agreement amended on May 20, 2008. The Recommended Budget also includes the deletion of 1.0 position fully offset by a corresponding increase in services and supplies consistent with the Board-approved operating agreement.

The Recommended Budget supports a full exhibition schedule, including special installations highlighting European art and the origins of cinema, Colombian art, and the official portraits of former President Barack Obama and First Lady Michelle Obama, as well as a presentation of works from the permanent collection by fashion designer Alexander McQueen. The permanent collection will further highlight an installation of Latin American Art. Several LACMA-organized exhibitions will continue to travel domestically and abroad, raising the Museum's image and prestige in the field, including *Julie Mehretu* (New York), *Scandinavian Design and the United States* (Norway and Sweden), and *Yoshitomo Nara* (China).

The Education department has prioritized LACMA's long-term goal to create a new model for museums where exhibitions, programs, and its collection are immersed in the community, and diverse audiences are engaged to co-develop opportunities that transform their potential for creativity and artistic expression. Even though LACMA had to temporarily close its galleries and pause in-person programs in FY 2020-21 due to the pandemic, the Education department will continue *LACMA: On Site*, a multi-year partnership with six schools in Compton, South L.A., and Willowbrook serving over 4,000 students, in FY 2021-22. LACMA will also continue to partner with eight public libraries to offer art workshops for students, families, and community members. Throughout the pandemic, the Department learned that people want to experience and connect with the Museum. Therefore, LACMA produced digital content to meet the needs of the schools and families who count on the Department's educational programs. One of those programs, *Make Art @ Home*, was an ongoing series of videos and blog posts featuring family-friendly art projects inspired by LACMA's collection and exhibitions using simple household materials. These videos

and blog posts, many of which were produced in English, Spanish, and other languages often spoken throughout the County, have been viewed tens of thousands of times, demonstrating a real need for art education that LACMA is committed to providing. LACMA will continue to make these videos in FY 2021-22. One of the Museum's core visitor groups most affected by the pandemic is K–12 students and teachers. In response to teacher feedback and to support ongoing distance learning, LACMA developed a suite of free virtual programs that can provide continuity of creative instruction. The Museum will continue to produce virtual content, including videos for grades K–7 and individual art kits delivered to the schools for each student. In FY 2021-22, the Department will also launch *Aspect Ratio*, a series of filmmaking workshops, public screenings, and community events. LACMA will collaborate with the Willowbrook Library to ensure that the program will resonate with students in the community and help the public develop a greater understanding of Willowbrook. LACMA will also present the *Teaching Artist Training Program*, a 10-session seminar that will train artists from South L.A. to lead intergenerational arts programming across South L.A. communities. In FY 2021-22, the Department will continue to add online content, including more hands-on art-making videos in multiple languages, online music performances and screenings, virtual talks with curators and artists, and arts education materials for educators who are teaching remotely.

Critical/Strategic Planning Initiatives

LACMA will continue implementation of its long-range strategic objectives to:

- Improve the quality and presentation of the collections;
- Develop a stable and sustainable financial and organization plan;
- Attract and engage a broader audience through expanded international recognition of LACMA as a quality art institution and continued commitment to educational programs and overall scholarship; and
- Improve the Museum campus.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**36,058,000**	**0**	**0**	**36,058,000**	**20.0**
Other Changes					
1. Operating Agreement: Reflects the deletion of 1.0 position and decreases in various employee benefits, fully offset by increases in Board-approved salaries and health insurance subsidies and services and supplies.	--	--	--	--	(1.0)
2. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	517,000	--	--	517,000	--
3. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis consistent with the Board-approved operating agreement.	(1,636,000)	--	--	(1,636,000)	--
Total Changes	**(1,119,000)**	**0**	**0**	**(1,119,000)**	**(1.0)**
2021-22 Recommended Budget	**34,939,000**	**0**	**0**	**34,939,000**	**19.0**

MUSEUM OF ART BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 400.00	$ 0	$ 0	$ 0	$ 0	$ 0
TRANSFERS IN	625,000.00	0	0	0	0	0
TOTAL REVENUE	$ 625,400.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,113,870.94	$ 1,987,000	$ 2,223,000	$ 2,250,000	$ 2,250,000	$ 27,000
CAFETERIA BENEFIT PLANS	285,581.72	297,000	366,000	371,000	371,000	5,000
COUNTY EMPLOYEE RETIREMENT	352,398.25	377,000	390,000	427,000	427,000	37,000
DENTAL INSURANCE	4,645.98	10,000	12,000	10,000	10,000	(2,000)
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	22,231.96	7,000	14,000	13,000	13,000	(1,000)
FICA (OASDI)	23,148.49	21,000	35,000	30,000	30,000	(5,000)
HEALTH INSURANCE	134,893.02	115,000	150,000	153,000	153,000	3,000
LIFE INSURANCE	23,351.57	13,000	16,000	15,000	15,000	(1,000)
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	127,164.00	136,000	204,000	142,000	142,000	(62,000)
SAVINGS PLAN	42,841.07	0	0	0	0	0
THRIFT PLAN (HORIZONS)	40,419.36	6,000	9,000	6,000	6,000	(3,000)
UNEMPLOYMENT INSURANCE	33,917.00	39,000	39,000	39,000	39,000	0
WORKERS' COMPENSATION	221,114.73	200,000	256,000	227,000	227,000	(29,000)
TOTAL S & E B	3,432,286.09	3,215,000	3,722,000	3,691,000	3,691,000	(31,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	91,860.27	73,000	73,000	71,000	71,000	(2,000)
COMMUNICATIONS	780.00	21,000	21,000	21,000	21,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	108.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	28,704,000.00	31,530,000	30,918,000	29,946,000	29,946,000	(972,000)
MAINTENANCE-BUILDINGS & IMPRV	0.00	0	14,000	0	0	(14,000)
PROFESSIONAL SERVICES	292,144.66	4,000	4,000	4,000	4,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	0.00	50,000	50,000	50,000	50,000	0
TECHNICAL SERVICES	225,000.00	250,000	250,000	250,000	250,000	0
TELECOMMUNICATIONS	585.00	0	0	0	0	0
UTILITIES	197,573.65	9,000	100,000	0	0	(100,000)
TOTAL S & S	29,512,051.58	31,937,000	31,430,000	30,342,000	30,342,000	(1,088,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	2,000	2,000	2,000	2,000	0
RETIREMENT OF OTHER LONG TERM DEBT	894,593.00	895,000	895,000	895,000	895,000	0
TAXES & ASSESSMENTS	10,914.46	9,000	9,000	9,000	9,000	0
TOTAL OTH CHARGES	905,507.46	906,000	906,000	906,000	906,000	0
GROSS TOTAL	$ 33,849,845.13	$ 36,058,000	$ 36,058,000	$ 34,939,000	$ 34,939,000	$ (1,119,000)
NET TOTAL	$ 33,849,845.13	$ 36,058,000	$ 36,058,000	$ 34,939,000	$ 34,939,000	$ (1,119,000)
NET COUNTY COST	$ 33,224,445.13	$ 36,058,000	$ 36,058,000	$ 34,939,000	$ 34,939,000	$ (1,119,000)
BUDGETED POSITIONS	32.0	20.0	20.0	19.0	19.0	(1.0)

Departmental Program Summary

1. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	25,025,000	--	--	25,025,000	17.0
Less Administration	--	--	--	--	--
Net Program Costs	25,025,000	--	--	25,025,000	17.0

Authority: Non-mandated, discretionary program.

Serve the public through the collection, conservation, exhibition, and interpretation of significant works of art from a broad range of cultures and historical periods, and through the translation of these collections into meaningful educational, aesthetic, intellectual, and cultural experiences for the widest array of audiences.

2. Education

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,943,000	--	--	1,943,000	--
Less Administration	--	--	--	--	--
Net Program Costs	1,943,000	--	--	1,943,000	--

Authority: Non-mandated, discretionary program.

Present educational, outreach, and access programs that extend the museum experience in the fullest possible way to the widest possible current and future audience.

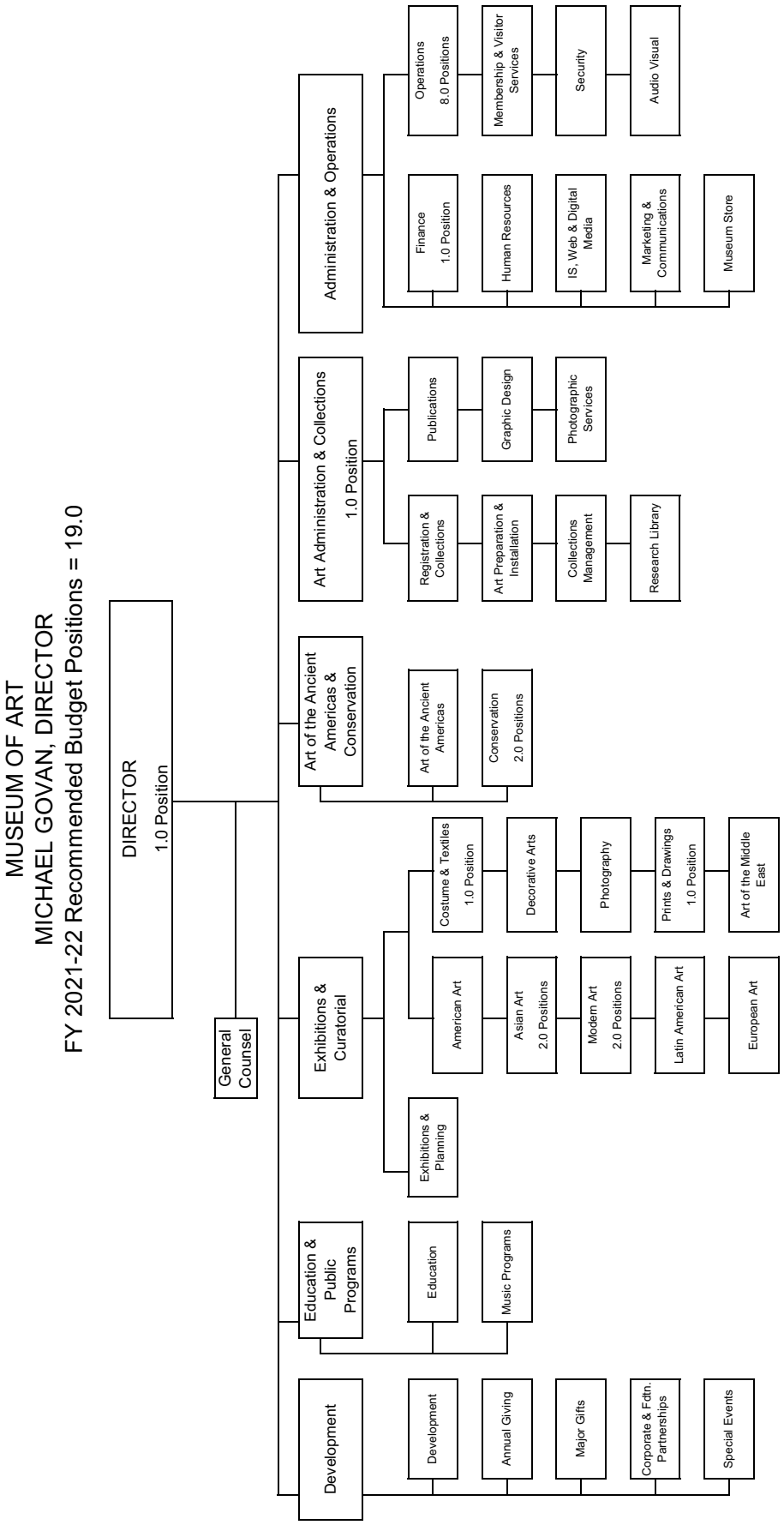
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,971,000	--	--	7,971,000	2.0
Less Administration	--	--	--	--	--
Net Program Costs	7,971,000	--	--	7,971,000	2.0

Authority: Non-mandated, discretionary program.

Provides administrative and operational support to the Department; including executive office, accounting and legal services, facility maintenance, and insurance. The Museum covers over 800,000 square feet and 18 acres and consists of galleries, offices, parking facilities, and gardens.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	34,939,000	0	0	34,939,000	19.0


MUSEUM OF ART
MICHAEL GOVAN, DIRECTOR
FY 2021-22 Recommended Budget Positions = 19.0
DIRECTOR
1.0 Position
General Counsel
Administration & Operations
Operations
8.0 Positions
Membership & Visitor Services
Security
Audio Visual
Finance
1.0 Position
Human Resources
IS, Web & Digital Media
Marketing & Communications
Museum Store
Art Administration & Collections
1.0 Position
Publications
Graphic Design
Photographic Services
Registration & Collections
Art Preparation & Installation
Collections Management
Research Library
Art of the Ancient Americas & Conservation
Art of the Ancient Americas
Conservation
2.0 Positions
Exhibitions & Curatorial
Costume & Textiles
1.0 Position
Decorative Arts
Photography
Prints & Drawings
1.0 Position
Art of the Middle East
American Art
Asian Art
2.0 Positions
Modern Art
2.0 Positions
Latin American Art
European Art
Exhibitions & Planning
Education & Public Programs
Education
Music Programs
Development
Development
Annual Giving
Major Gifts
Corporate & Fdtn. Partnerships
Special Events

Museum of Natural History

Lori Bettison-Varga, Ph.D., President and Director

Museum of Natural History Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 59,929.89	$ 500,000	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 1,781,673.07	$ 1,792,000	$ 1,990,000	$ 1,972,000	$ 1,972,000	$ (18,000)
SERVICES & SUPPLIES	21,029,815.07	21,240,000	20,492,000	20,719,000	20,719,000	227,000
OTHER CHARGES	254,592.88	266,000	266,000	261,000	261,000	(5,000)
OTHER FINANCING USES	0.00	0	50,000	0	0	(50,000)
GROSS TOTAL	$ 23,066,081.02	$ 23,298,000	$ 22,798,000	$ 22,952,000	$ 22,952,000	$ 154,000
INTRAFUND TRANSFERS	(1,402.00)	0	0	0	0	0
NET TOTAL	$ 23,064,679.02	$ 23,298,000	$ 22,798,000	$ 22,952,000	$ 22,952,000	$ 154,000
NET COUNTY COST	$ 23,004,749.13	$ 22,798,000	$ 22,798,000	$ 22,952,000	$ 22,952,000	$ 154,000
BUDGETED POSITIONS	9.0	8.0	8.0	8.0	8.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The mission of the Natural History Museum (Museum) is to inspire wonder, discovery, and responsibility for our natural and cultural worlds.

2021-2022 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $0.2 million primarily due to an increase in the Consumer Price Index-based cost-of-living adjustment (COLA) pursuant to the 1994 operating agreement amended on May 20, 2008, partially offset by the removal of prior-year funding that was provided on a one-time basis. This public-private partnership enables the Museum to maintain educational and research programs and operations at the Museum located in Exposition Park, the George C. Page Museum at the La Brea Tar Pits, and the William S. Hart Museum in Newhall.

Critical/Strategic Planning Initiatives

The Museum continues to implement its strategic plan, which is consistent with the County's Strategic Plan. Through the strategic planning process, the Museum will identify and prioritize programs for funding in FY 2021-22 that will further its mission.

Changes from 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**22,798,000**	**0**	**0**	**22,798,000**	**8.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies, fully offset by decreases in various employee benefits, other charges, and other financing uses associated with the repayment of Productivity and Investment Fund loan.	--	--	--	--	--
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis consistent with the Board-approved operating agreement.	(186,000)	--	--	(186,000)	--
3. COLA: Reflects a COLA increase based on the Board-approved operating agreement.	340,000	--	--	340,000	--
Total Changes	**154,000**	**0**	**0**	**154,000**	**0.0**
2021-22 Recommended Budget	**22,952,000**	**0**	**0**	**22,952,000**	**8.0**

MUSEUM OF NATURAL HISTORY BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 59,929.89	$ 200,000	$ 0	$ 0	$ 0	$ 0
TRANSFERS IN	0.00	300,000	0	0	0	0
TOTAL REVENUE	$ 59,929.89	$ 500,000	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 1,012,078.17	$ 1,105,000	$ 1,083,000	$ 1,098,000	$ 1,098,000	$ 15,000
CAFETERIA BENEFIT PLANS	173,473.01	174,000	257,000	249,000	249,000	(8,000)
COUNTY EMPLOYEE RETIREMENT	190,631.58	189,000	225,000	225,000	225,000	0
DENTAL INSURANCE	3,762.90	4,000	7,000	6,000	6,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	0.00	0	1,000	1,000	1,000	0
DISABILITY BENEFITS	61,674.94	61,000	56,000	58,000	58,000	2,000
FICA (OASDI)	9,258.85	9,000	6,000	13,000	13,000	7,000
HEALTH INSURANCE	100,203.36	87,000	139,000	141,000	141,000	2,000
LIFE INSURANCE	25,009.89	26,000	8,000	8,000	8,000	0
OTHER EMPLOYEE BENEFITS	6,708.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	73,619.00	64,000	84,000	93,000	93,000	9,000
SAVINGS PLAN	12,583.63	0	0	0	0	0
THRIFT PLAN (HORIZONS)	13,740.56	2,000	2,000	1,000	1,000	(1,000)
WORKERS' COMPENSATION	98,929.18	64,000	115,000	72,000	72,000	(43,000)
TOTAL S & E B	1,781,673.07	1,792,000	1,990,000	1,972,000	1,972,000	(18,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	48,910.70	85,000	111,000	90,000	90,000	(21,000)
COMMUNICATIONS	11,080.00	12,000	17,000	17,000	17,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	672.00	0	0	0	0	0
CONTRACTED PROGRAM SERVICES	18,867,932.00	18,638,000	17,748,000	18,108,000	18,108,000	360,000
INFORMATION TECHNOLOGY SERVICES	6,332.00	0	0	0	0	0
INSURANCE	6,408.70	10,000	10,000	10,000	10,000	0
MAINTENANCE-BUILDINGS & IMPRV	149,089.00	296,000	296,000	300,000	300,000	4,000
PROFESSIONAL SERVICES	124.51	6,000	6,000	8,000	8,000	2,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	108,976.54	104,000	124,000	116,000	116,000	(8,000)
TECHNICAL SERVICES	73.00	0	0	0	0	0
TELECOMMUNICATIONS	130,852.71	130,000	150,000	130,000	130,000	(20,000)
TRAINING	200.00	0	0	0	0	0
TRANSPORTATION AND TRAVEL	27,126.00	39,000	30,000	40,000	40,000	10,000
UTILITIES	1,672,037.91	1,920,000	2,000,000	1,900,000	1,900,000	(100,000)
TOTAL S & S	21,029,815.07	21,240,000	20,492,000	20,719,000	20,719,000	227,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	0.00	10,000	10,000	5,000	5,000	(5,000)
RETIREMENT OF OTHER LONG TERM DEBT	249,823.00	250,000	250,000	250,000	250,000	0
TAXES & ASSESSMENTS	4,769.88	6,000	6,000	6,000	6,000	0
TOTAL OTH CHARGES	254,592.88	266,000	266,000	261,000	261,000	(5,000)

MUSEUM OF NATURAL HISTORY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
TRANSFERS OUT	0.00	0	50,000	0	0	(50,000)
TOTAL OTH FIN USES	0.00	0	50,000	0	0	(50,000)
GROSS TOTAL	$ 23,066,081.02	$ 23,298,000	$ 22,798,000	$ 22,952,000	$ 22,952,000	$ 154,000
INTRAFUND TRANSFERS	(1,402.00)	0	0	0	0	0
NET TOTAL	$ 23,064,679.02	$ 23,298,000	$ 22,798,000	$ 22,952,000	$ 22,952,000	$ 154,000
NET COUNTY COST	$ 23,004,749.13	$ 22,798,000	$ 22,798,000	$ 22,952,000	$ 22,952,000	$ 154,000
BUDGETED POSITIONS	9.0	8.0	8.0	8.0	8.0	0.0

Departmental Program Summary

1. Research and Collection

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,777,000	--	--	4,777,000	3.0
Less Administration	--	--	--	--	--
Net Program Costs	4,777,000	--	--	4,777,000	3.0

Authority: Non-mandated, discretionary program.

Provides management, preservation, and conservation services. Also conducts research to advance knowledge and enhance the educational and exhibit components of the Museum. Curatorial staff is actively engaged in collections-based research in the natural sciences, anthropology, and history. Their research interests form the basis for exhibitions, educational programs, and publications. Research and Collections includes the Vertebrates, Invertebrates, Anthropology/History, Registrar/Conservator, and Research Library.

2. Public Programs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,349,000	--	--	7,349,000	1.0
Less Administration	--	--	--	--	--
Net Program Costs	7,349,000	--	--	7,349,000	1.0

Authority: Non-mandated, discretionary program.

Provides services and programs both on-site and throughout the County that engage individuals – especially children and their families – with opportunities for education enrichment. The Museum offers significant educational programs to schools throughout the County through an extensive outreach initiative. The Education and Exhibits Division is responsible for developing special exhibits, maintaining existing exhibits, and coordinating public programming.

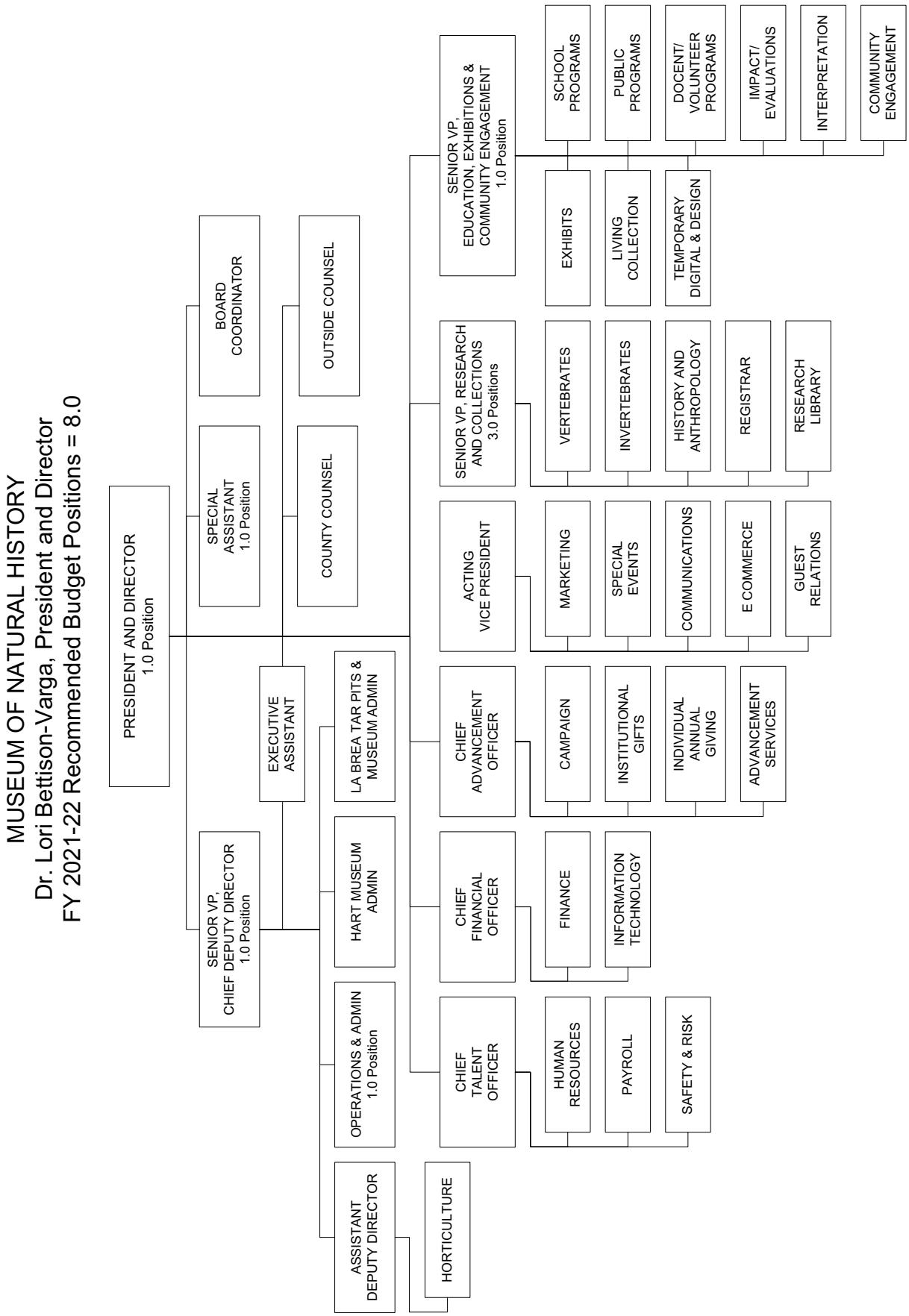
3. Administration and Operations

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	10,826,000	--	--	10.826,000	4.0
Less Administration	--	--	--	--	--
Net Program Costs	10,826,000	--	--	10,826,000	4.0

Authority: Non-mandated, discretionary program.

Provides administrative support to the Museum including executive office, finance, human resources, legal, operations, and facilities support.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	22,952,000	0	0	22,952,000	8.0


MUSEUM OF NATURAL HISTORY
Dr. Lori Bettison-Varga, President and Director
FY 2021-22 Recommended Budget Positions = 8.0
PRESIDENT AND DIRECTOR
1.0 Position
BOARD COORDINATOR
SPECIAL ASSISTANT
1.0 Position
OUTSIDE COUNSEL
COUNTY COUNSEL
SENIOR VP, CHIEF DEPUTY DIRECTOR
1.0 Position
EXECUTIVE ASSISTANT
LA BREA TAR PITS & MUSEUM ADMIN
HART MUSEUM ADMIN
OPERATIONS & ADMIN
1.0 Position
ASSISTANT DEPUTY DIRECTOR
HORTICULTURE
SENIOR VP, EDUCATION, EXHIBITIONS & COMMUNITY ENGAGEMENT
1.0 Position
SCHOOL PROGRAMS
PUBLIC PROGRAMS
DOCENT/ VOLUNTEER PROGRAMS
IMPACT/ EVALUATIONS
INTERPRETATION
COMMUNITY ENGAGEMENT
EXHIBITS
LIVING COLLECTION
TEMPORARY DIGITAL & DESIGN
SENIOR VP, RESEARCH AND COLLECTIONS
3.0 Positions
VERTEBRATES
INVERTEBRATES
HISTORY AND ANTHROPOLOGY
REGISTRAR
RESEARCH LIBRARY
ACTING VICE PRESIDENT
MARKETING
SPECIAL EVENTS
COMMUNICATIONS
E COMMERCE
GUEST RELATIONS
CHIEF ADVANCEMENT OFFICER
CAMPAIGN
INSTITUTIONAL GIFTS
INDIVIDUAL ANNUAL GIVING
ADVANCEMENT SERVICES
CHIEF FINANCIAL OFFICER
FINANCE
INFORMATION TECHNOLOGY
CHIEF TALENT OFFICER
HUMAN RESOURCES
PAYROLL
SAFETY & RISK

The Music Center

Rachel S. Moore, President

The Music Center Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 170,632.73	$ 667,000	$ 667,000	$ 667,000	$ 667,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 28,099,730.91	$ 29,461,000	$ 29,461,000	$ 32,219,000	$ 29,461,000	$ 0
OTHER CHARGES	705,107.30	1,490,000	1,490,000	1,427,000	1,427,000	(63,000)
GROSS TOTAL	$ 28,804,838.21	$ 30,951,000	$ 30,951,000	$ 33,646,000	$ 30,888,000	$ (63,000)
NET TOTAL	$ 28,804,838.21	$ 30,951,000	$ 30,951,000	$ 33,646,000	$ 30,888,000	$ (63,000)
NET COUNTY COST	$ 28,634,205.48	$ 30,284,000	$ 30,284,000	$ 32,979,000	$ 30,221,000	$ (63,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Performing Arts Center of Los Angeles County (PACLAC), a private nonprofit corporation, in partnership with the County, provides world class music, opera, theatre, dance, arts education programs, participatory arts, and community special events to the Southern California community and visitors. Each year, the Music Center (Center) welcomes visitors to tour its venues and attend performances by its four internationally-renowned performing arts companies. The Center provides leadership in arts learning in schools and the community by engaging people in the arts and advancing the quality and scope of arts education.

The County supports the Center through a budget that provides for the building and grounds maintenance, security, utilities, insurance, long-term lease costs, administrative support, and custodial and usher services.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $63,000 due to an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines. Consistent with established contractual obligations and demonstrating a commitment to maintaining public-private partnerships, the Recommended Budget continues to provide County funds to maintain and operate the facility.

Critical/Strategic Planning Initiatives

Consistent with the County's vision to improve the quality of life in the County, the Center serves the County region by assuring the presentation of the very best of the performing arts in its theaters and concert hall. The Center serves the community by providing access to the performing arts to families and children on the Center's campus and by providing educational services in the region's schools.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**30,951,000**	**0**	**667,000**	**30,284,000**	**0.0**
Other Changes					
1. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(63,000)	--	--	(63,000)	--
Total Changes	**(63,000)**	**0**	**0**	**(63,000)**	**0.0**
2021-22 Recommended Budget	**30,888,000**	**0**	**667,000**	**30,221,000**	**0.0**

Critical and Unmet Needs

The Center's unmet needs include ongoing funding of $0.2 million for the Annual Holiday Celebration and one-time funding of $2.6 million for enhanced COVID-19 cleaning.

MUSIC CENTER BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
MISCELLANEOUS	$ 170,632.73	$ 335,000	$ 335,000	$ 335,000	$ 335,000	$ 0
TRANSFERS IN	0.00	332,000	332,000	332,000	332,000	0
TOTAL REVENUE	$ 170,632.73	$ 667,000	$ 667,000	$ 667,000	$ 667,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 5,000.00	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 0
COMMUNICATIONS	1,150.00	6,000	6,000	6,000	6,000	0
INSURANCE	940,000.00	940,000	940,000	940,000	940,000	0
MAINTENANCE-BUILDINGS & IMPRV	9,656,000.00	10,045,000	10,045,000	12,599,000	10,045,000	0
MISCELLANEOUS EXPENSE	6,112,000.00	6,394,000	6,394,000	6,394,000	6,394,000	0
PROFESSIONAL SERVICES	0.00	5,000	5,000	5,000	5,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	0.00	58,000	58,000	58,000	58,000	0
SPECIAL DEPARTMENTAL EXPENSE	1,403,000.00	1,079,000	1,079,000	1,283,000	1,079,000	0
TECHNICAL SERVICES	5,373,000.00	5,605,000	5,605,000	5,605,000	5,605,000	0
TELECOMMUNICATIONS	565.15	1,000	1,000	1,000	1,000	0
UTILITIES	4,609,015.76	5,323,000	5,323,000	5,323,000	5,323,000	0
TOTAL S & S	28,099,730.91	29,461,000	29,461,000	32,219,000	29,461,000	0
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	85,000	85,000	85,000	85,000	0
RETIREMENT OF OTHER LONG TERM DEBT	696,540.00	1,368,000	1,368,000	1,305,000	1,305,000	(63,000)
TAXES & ASSESSMENTS	8,567.30	37,000	37,000	37,000	37,000	0
TOTAL OTH CHARGES	705,107.30	1,490,000	1,490,000	1,427,000	1,427,000	(63,000)
GROSS TOTAL	$ 28,804,838.21	$ 30,951,000	$ 30,951,000	$ 33,646,000	$ 30,888,000	$ (63,000)
NET TOTAL	$ 28,804,838.21	$ 30,951,000	$ 30,951,000	$ 33,646,000	$ 30,888,000	$ (63,000)
NET COUNTY COST	$ 28,634,205.48	$ 30,284,000	$ 30,284,000	$ 32,979,000	$ 30,221,000	$ (63,000)

Departmental Program Summary

1. Contractual Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	24,063,000	--	--	24,063,000	--
Less Administration	--	--	--	--	--
Net Program Costs	24,063,000	--	--	24,063,000	--

Authority: Non-mandated, discretionary program.

The 2017 Amended and Restated Music Center Operating Lease Agreement provides insurance, building and grounds maintenance, and custodial, security, and usher services. The County pays PACLAC for services performed at the amount allocated within the budget.

2. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,825,000	--	667,000	6,158,000	--
Less Administration	--	--	--	--	--
Net Program Costs	6,825,000	--	667,000	6,158,000	--

Authority: Non-mandated, discretionary program.

Provides administrative services including budgeting, accounting, and legal services. Also included are central support services that cannot be directly identified to programs which include communications, capital lease/long-term debt, utilities, mail delivery, security and risk management, and revenues from the cogeneration plant.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	30,888,000	0	667,000	30,221,000	0.0

Nondepartmental Revenue

Nondepartmental Revenue Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 12,238,215.17	$ 12,237,000	$ 9,265,000	$ 9,265,000	$ 9,265,000	$ 0
BUSINESS LICENSE TAXES	19,666,545.98	8,318,000	6,000,000	6,000,000	6,000,000	0
BUSINESS LICENSES	3,000.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	(4,503,738.00)	(4,504,000)	0	0	0	0
CONTRACT CITIES SERVICES COST RECOVERY	15,003,702.00	15,809,000	11,678,000	13,149,000	13,149,000	1,471,000
FRANCHISES	14,587,014.84	14,463,000	12,533,000	12,533,000	12,533,000	0
HOSPITAL OVERHEAD	28,000,000.00	35,618,000	25,000,000	25,000,000	25,000,000	0
INTEREST	3,415,558.52	3,416,000	3,830,000	3,830,000	3,830,000	0
MISCELLANEOUS	18,820,660.16	17,394,000	4,225,000	4,225,000	4,225,000	0
OTHER TAXES	102,677,405.03	103,160,000	82,968,000	92,646,000	92,646,000	9,678,000
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	72,035,232.29	72,232,000	55,000,000	55,000,000	55,000,000	0
RENTS & CONCESSIONS	11,743,801.10	5,636,000	9,059,000	9,059,000	9,059,000	0
ROYALTIES	37,776.41	11,000	0	0	0	0
SALES & USE TAXES	60,141,071.54	61,418,000	53,838,000	63,639,000	63,639,000	9,801,000
STATE - 1991 VLF REALIGNMENT	6,776,488.52	0	0	0	0	0
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	18,536,198.20	18,366,000	19,000,000	19,000,000	19,000,000	0
TOBACCO SETTLEMENT	71,558,055.08	60,000,000	60,000,000	60,000,000	60,000,000	0
TOTAL REVENUE	$450,736,986.84	$ 423,574,000	$ 352,396,000	$ 373,346,000	$ 373,346,000	$ 20,950,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2021-22 Budget Message

Nondepartmental revenues are derived largely from revenue-generating activities not related to any specific County department.

The 2021-22 Recommended Budget reflects $21.0 million in increased revenue due to: $9.7 million in deed transfer tax; $9.8 million in local sales and use tax based on current trends; and $1.5 million in General County Overhead service charge collections.

Nondepartmental Special Accounts

Nondepartmental Special Accounts Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 125,067,696.26	$ 56,072,000	$ 40,802,000	$ 34,678,000	$ 34,678,000	$ (6,124,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 0.00	$ 87,093,000	$ 87,093,000	$ 201,716,000	$ 156,716,000	$ 69,623,000
SERVICES & SUPPLIES	31,706,894.77	34,225,000	63,365,000	62,142,000	61,792,000	(1,573,000)
OTHER CHARGES	10,163,223.05	32,644,000	15,374,000	15,374,000	15,374,000	0
CAPITAL ASSETS - EQUIPMENT	0.00	0	0	10,000,000	0	0
OTHER FINANCING USES	15,355,725.52	13,700,000	13,700,000	15,816,000	1,816,000	(11,884,000)
GROSS TOTAL	$ 57,225,843.34	$ 167,662,000	$ 179,532,000	$ 305,048,000	$ 235,698,000	$ 56,166,000
INTRAFUND TRANSFERS	(244,919.55)	(305,000)	(305,000)	(245,000)	(245,000)	60,000
NET TOTAL	$ 56,980,923.79	$ 167,357,000	$ 179,227,000	$ 304,803,000	$ 235,453,000	$ 56,226,000
NET COUNTY COST	$ (68,086,772.47)	$ 111,285,000	$ 138,425,000	$ 270,125,000	$ 200,775,000	$ 62,350,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Nondepartmental Special Accounts budget unit provides for General Fund expenditures and revenues that are not directly related to any single County department and, if included in any department's budget, would distort the true operating costs of that budget. The appropriation reflects charges for services of countywide benefit and for special contracts that are not related to any single department's main mission. Also included are interest expense and earnings associated with the Treasury Management Program.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net increase of $62.4 million in NCC primarily due to anticipated increases in employee benefits and the potential restoration of the deferred compensation match. This net increase is partially offset by the removal of prior-year funding that was provided on a one-time basis for various County programs. Also reflects a net decrease of $6.1 million in revenue primarily due to an anticipated reduction of $5.7 million in Treasury Pool interest earnings.

Parks and Recreation

Norma E. García-Gonzalez, Director

Parks and Recreation Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 56,605,839.89	$ 53,344,000	$ 50,681,000	$ 37,377,000	$ 36,962,000	$ (13,719,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 144,405,845.86	$ 146,255,000	$ 147,449,000	$ 174,525,000	$ 147,858,000	$ 409,000
SERVICES & SUPPLIES	54,534,301.71	58,851,000	57,007,000	52,692,000	41,959,000	(15,048,000)
OTHER CHARGES	33,006,615.51	25,241,000	25,241,000	20,348,000	20,066,000	(5,175,000)
CAPITAL ASSETS - EQUIPMENT	2,640,896.82	1,103,000	1,042,000	2,118,000	796,000	(246,000)
OTHER FINANCING USES	748,000.00	548,000	548,000	548,000	548,000	0
GROSS TOTAL	$ 235,335,659.90	$ 231,998,000	$ 231,287,000	$ 250,231,000	$ 211,227,000	$ (20,060,000)
INTRAFUND TRANSFERS	(5,140,173.95)	(1,652,000)	(2,405,000)	(84,000)	(84,000)	2,321,000
NET TOTAL	$ 230,195,485.95	$ 230,346,000	$ 228,882,000	$ 250,147,000	$ 211,143,000	$ (17,739,000)
NET COUNTY COST	$ 173,589,646.06	$ 177,002,000	$ 178,201,000	$ 212,770,000	$ 174,181,000	$ (4,020,000)
BUDGETED POSITIONS	1,702.0	1,342.0	1,342.0	1,712.0	1,315.0	(27.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	RECREATION FACILITIES

Mission Statement

To serve as stewards of parklands, build healthy and resilient communities, and advance social equity and cohesion.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a $4.0 million decrease in NCC primarily attributable to the removal of prior-year funding that was provided on a one-time basis, partially offset by increases for Board-approved salaries and health insurance subsidies. The Recommended Budget also reflects a net reduction in positions due to the conversion of temporary positions to permanent positions, and various realignments based on historical experience and anticipated operational requirements.

Critical/Strategic Planning Initiatives

The Department is committed to supporting the County's Strategic Plan goals to Make Investments that Transform Lives (Goal I), Foster Vibrant and Resilient Communities (Goal II) by continuing to support the wellness of our communities, and Realize Tomorrow's Government Today (Goal III) by pursuing operational effectiveness, engaging its customers, communities, and partners, and bringing parks and programs closer to residents and visitors through technology and new and revitalized park facilities.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**231,287,000**	**2,405,000**	**50,681,000**	**178,201,000**	**1,342.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	2,181,000	--	70,000	2,111,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	358,000	--	12,000	346,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	769,000	--	25,000	744,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for Enhancing Park Services residuals, efficiencies, botanic gardens and arboreta improvements, grant projects, Board requested projects, Cy Pres, and Utility User Tax.	(24,491,000)	(2,321,000)	(14,167,000)	(8,003,000)	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	808,000	--	26,000	782,000	--
6. Position Adjustments: Reflects the conversion of 39.0 temporary to 16.0 permanent positions, resulting in a net reduction of 23.0 positions.	--	--	--	--	(23.0)
7. Miscellaneous Adjustments: Reflects Board-approved reclassifications, addition of 1.0 position for Regional Parks and Open Space District, and deletion of 5.0 vacant positions, offset by the reallocation of services and supplies, and other adjustments to meet the anticipated operational needs of the Department.	315,000	--	315,000	--	(4.0)
Total Changes	**(20,060,000)**	**(2,321,000)**	**(13,719,000)**	**(4,020,000)**	**(27.0)**
2021-22 Recommended Budget	**211,227,000**	**84,000**	**36,962,000**	**174,181,000**	**1,315.0**

Critical and Unmet Needs

The Department's critical and unmet needs consist of funding for: 1) restoration of the Aquatics (pools) program at the County's 41 pools and further enhancement of training, routine safety inspections, and preventative maintenance at the pools; 2) restoration of recreation programs at 38 parks located in high and very high need areas; 3) playground surfacing at over 40 parks to improve health and safety; 4) public health and safety in park operations; 5) unfunded health care subsidy for temporary employees; 6) unfunded lease and parking costs for the Department's main headquarters; 7) pay-down of one-time costs for lease improvements; 8) living wage increases for grounds maintenance and security contract costs; 9) implementation of an IT mobility initiative which would allow employees to work remotely; and 10) senior programming at 18 park facilities.

PARKS AND RECREATION BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 141,824.06	$ 91,000	$ 182,000	$ 182,000	$ 182,000	$ 0
CHARGES FOR SERVICES - OTHER	692,073.15	345,000	673,000	471,000	471,000	(202,000)
CONTRACT CITIES SERVICES COST RECOVERY	96,805.37	96,000	64,000	209,000	209,000	145,000
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	352,369.00	275,000	275,000	275,000	275,000	0
FEDERAL - COVID-19	3,531,627.00	5,098,000	0	0	0	0
FEDERAL - IN-LIEU TAXES	1,252,555.00	1,189,000	1,189,000	1,189,000	1,189,000	0
FEDERAL - OTHER	430,328.24	612,000	612,000	612,000	612,000	0
INTEREST	1,900.75	2,000	2,000	2,000	2,000	0
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	8,788,730.00	4,259,000	4,259,000	0	0	(4,259,000)
LEGAL SERVICES	7,681,244.78	7,766,000	8,521,000	8,995,000	8,853,000	332,000
LIBRARY SERVICES	18,546.37	20,000	20,000	20,000	20,000	0
MISCELLANEOUS	6,091,571.26	12,239,000	11,883,000	6,304,000	6,304,000	(5,579,000)
OTHER GOVERNMENTAL AGENCIES	867,473.04	1,575,000	1,286,000	0	0	(1,286,000)
OTHER LICENSES & PERMITS	28,242.00	27,000	27,000	27,000	27,000	0
OTHER SALES	26,405.81	1,000	4,000	4,000	4,000	0
PARK & RECREATION SERVICES	4,748,150.79	3,494,000	3,709,000	3,295,000	3,022,000	(687,000)
PLANNING & ENGINEERING SERVICES	4,508,089.68	4,478,000	4,900,000	4,900,000	4,900,000	0
RENTS & CONCESSIONS	6,915,073.34	2,060,000	2,066,000	2,845,000	2,845,000	779,000
SALE OF CAPITAL ASSETS	243,130.97	107,000	130,000	130,000	130,000	0
STATE - OTHER	2,125,173.81	2,534,000	2,534,000	748,000	748,000	(1,786,000)
TRANSFERS IN	8,064,525.47	7,076,000	8,345,000	7,169,000	7,169,000	(1,176,000)
TOTAL REVENUE	$ 56,605,839.89	$ 53,344,000	$ 50,681,000	$ 37,377,000	$ 36,962,000	$ (13,719,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 86,756,415.62	$ 87,466,000	$ 88,180,000	$ 103,281,000	$ 86,763,000	$ (1,417,000)
CAFETERIA BENEFIT PLANS	18,546,445.97	19,237,000	19,393,000	21,681,000	20,312,000	919,000
COUNTY EMPLOYEE RETIREMENT	14,277,640.06	15,890,000	16,019,000	17,699,000	16,543,000	524,000
DENTAL INSURANCE	377,821.30	353,000	356,000	404,000	368,000	12,000
DEPENDENT CARE SPENDING ACCOUNTS	97,999.99	95,000	96,000	96,000	96,000	0
DISABILITY BENEFITS	989,648.86	1,036,000	1,045,000	970,000	965,000	(80,000)
FICA (OASDI)	1,301,329.20	1,140,000	1,149,000	1,593,000	1,338,000	189,000
HEALTH INSURANCE	5,668,897.11	3,771,000	3,802,000	10,262,000	3,069,000	(733,000)
LIFE INSURANCE	162,537.46	181,000	182,000	195,000	187,000	5,000
OTHER EMPLOYEE BENEFITS	5,031.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	9,431,236.00	10,447,000	10,533,000	11,965,000	11,965,000	1,432,000
SAVINGS PLAN	472,085.36	0	0	0	0	0
THRIFT PLAN (HORIZONS)	1,889,219.47	1,446,000	1,458,000	1,654,000	1,527,000	69,000
UNEMPLOYMENT INSURANCE	227,991.00	213,000	215,000	215,000	215,000	0
WORKERS' COMPENSATION	4,201,547.46	4,973,000	5,014,000	4,503,000	4,503,000	(511,000)
TOTAL S & E B	144,405,845.86	146,255,000	147,449,000	174,525,000	147,858,000	409,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,522,025.02	1,174,000	1,137,000	1,175,000	1,175,000	38,000
CLOTHING & PERSONAL SUPPLIES	447,032.32	1,124,000	1,089,000	1,131,000	1,080,000	(9,000)
COMMUNICATIONS	474,067.56	322,000	312,000	303,000	300,000	(12,000)

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MAINFRAME	51,524.88	124,000	120,000	124,000	120,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	680,691.07	650,000	630,000	1,661,000	630,000	0
COMPUTING-PERSONAL	149,163.35	634,000	614,000	624,000	607,000	(7,000)
CONTRACTED PROGRAM SERVICES	0.00	77,000	75,000	0	0	(75,000)
FOOD	662,389.87	90,000	87,000	87,000	87,000	0
HOUSEHOLD EXPENSE	557,558.26	945,000	915,000	876,000	867,000	(48,000)
INFORMATION TECHNOLOGY SECURITY	991.30	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	1,156,487.91	373,000	361,000	284,000	264,000	(97,000)
INSURANCE	1,209,789.45	827,000	801,000	801,000	801,000	0
MAINTENANCE - EQUIPMENT	709,932.34	971,000	941,000	971,000	941,000	0
MAINTENANCE-BUILDINGS & IMPRV	12,460,598.43	11,268,000	10,915,000	11,616,000	10,439,000	(476,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	224,865.11	119,000	115,000	115,000	115,000	0
MEMBERSHIPS	13,102.99	57,000	55,000	55,000	55,000	0
MISCELLANEOUS EXPENSE	(41,450.73)	103,000	100,000	100,000	100,000	0
OFFICE EXPENSE	630,234.48	743,000	720,000	721,000	699,000	(21,000)
PROFESSIONAL SERVICES	4,754,902.10	2,733,000	2,647,000	1,090,000	1,068,000	(1,579,000)
PUBLICATIONS & LEGAL NOTICES	9,180.38	86,000	83,000	83,000	83,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	2,137,336.50	155,000	150,000	1,410,000	150,000	0
RENTS & LEASES - EQUIPMENT	415,101.81	324,000	314,000	314,000	314,000	0
SMALL TOOLS & MINOR EQUIPMENT	647,781.94	1,353,000	1,311,000	1,400,000	1,287,000	(24,000)
SPECIAL DEPARTMENTAL EXPENSE	1,263,391.22	7,807,000	7,562,000	6,982,000	119,000	(7,443,000)
TECHNICAL SERVICES	3,214,624.24	6,681,000	6,472,000	1,290,000	1,280,000	(5,192,000)
TELECOMMUNICATIONS	1,963,648.85	1,660,000	1,608,000	1,289,000	1,281,000	(327,000)
TRAINING	148,000.19	212,000	205,000	205,000	205,000	0
TRANSPORTATION AND TRAVEL	2,671,524.02	2,491,000	2,413,000	2,434,000	2,402,000	(11,000)
UTILITIES	15,399,806.85	15,748,000	15,255,000	15,551,000	15,490,000	235,000
TOTAL S & S	54,534,301.71	58,851,000	57,007,000	52,692,000	41,959,000	(15,048,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	10,995,169.00	6,913,000	6,913,000	930,000	930,000	(5,983,000)
JUDGMENTS & DAMAGES	4,966,158.76	462,000	462,000	462,000	462,000	0
RETIREMENT OF OTHER LONG TERM DEBT	17,013,521.94	17,845,000	17,845,000	18,935,000	18,653,000	808,000
TAXES & ASSESSMENTS	31,765.81	21,000	21,000	21,000	21,000	0
TOTAL OTH CHARGES	33,006,615.51	25,241,000	25,241,000	20,348,000	20,066,000	(5,175,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	0.00	0	0	87,000	0	0
ELECTRONIC EQUIPMENT	7,112.03	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	0	0	15,000	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	0	5,000	0	0
PARK/RECREATION EQUIPMENT	18,335.37	268,000	253,000	357,000	222,000	(31,000)
VEHICLES & TRANSPORTATION EQUIPMENT	2,615,449.42	835,000	789,000	1,654,000	574,000	(215,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	2,640,896.82	1,103,000	1,042,000	2,118,000	796,000	(246,000)
TOTAL CAPITAL ASSETS	2,640,896.82	1,103,000	1,042,000	2,118,000	796,000	(246,000)

PARKS AND RECREATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER FINANCING USES						
TRANSFERS OUT	748,000.00	548,000	548,000	548,000	548,000	0
TOTAL OTH FIN USES	748,000.00	548,000	548,000	548,000	548,000	0
GROSS TOTAL	$ 235,335,659.90	$ 231,998,000	$ 231,287,000	$ 250,231,000	$ 211,227,000	$ (20,060,000)
INTRAFUND TRANSFERS	(5,140,173.95)	(1,652,000)	(2,405,000)	(84,000)	(84,000)	2,321,000
NET TOTAL	$ 230,195,485.95	$ 230,346,000	$ 228,882,000	$ 250,147,000	$ 211,143,000	$ (17,739,000)
NET COUNTY COST	$ 173,589,646.06	$ 177,002,000	$ 178,201,000	$ 212,770,000	$ 174,181,000	$ (4,020,000)
BUDGETED POSITIONS	1,702.0	1,342.0	1,342.0	1,712.0	1,315.0	(27.0)

Departmental Program Summary

1. Community Service

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	73,582,000	24,000	3,338,000	70,220,000	579.0
Less Administration	--	--	--	--	--
Net Program Costs	73,582,000	24,000	3,338,000	70,220,000	579.0

Authority: Non-mandated, discretionary program.

Consists of recreation programs and local park facilities designed to provide all community members the opportunity to participate in activities and programs that promote physical health, community enrichment, and personal growth. Physical health programs include competitive athletics, aquatics, and exercise and fitness classes. Enrichment programs include after-school computer clubs, day camps, senior programs, cultural programs, and special events. In addition, local parks support the communities' passive recreational activities, promoting both physical health and enrichment, and include walking, jogging, playgrounds, and picnic facilities.

2. Regional Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	45,931,000	10,000	14,906,000	31,015,000	279.0
Less Administration	--	--	--	--	--
Net Program Costs	45,931,000	10,000	14,906,000	31,015,000	279.0

Authority: Non-mandated, discretionary program.

Consists of facilities and programs at large boating and fishing lakes, sports complexes, and arboreta and botanical gardens. Regional park activities include sailing, waterskiing, jet skiing, fishing, large group picnicking, hiking, cycling, equestrian trails, campgrounds, soccer fields, and baseball and softball diamonds. Arboreta and botanical gardens provide scenic paths and walkways through extensive collections of rare and exotic trees, plants, and flowers, and offer walking tours, picnic areas, and rental facilities for special events. Also includes 19 golf courses that offer low-cost green fees, discounts for seniors, students, and junior golf programs.

3. Environmental Stewardship

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	4,216,000	--	2,177,000	2,039,000	38.0
Less Administration	--	--	--	--	--
Net Program Costs	4,216,000	--	2,177,000	2,039,000	38.0

Authority: Non-mandated, discretionary program.

Consists of activities and programs for which the main goal is to restore, protect, preserve the natural environment, including endangered animal and plant species, and promote environmentally friendly behavior and practices by providing environmental education programs and exhibits at natural areas, parks, and schools. Natural areas operated by the Department include interpretive nature centers, natural areas, nature walks, stargazing, hiking, and camping.

4. Asset Preservation and Development

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	36,671,000	--	327,000	36,344,000	262.0
Less Administration	--	--	--	--	--
Net Program Costs	36,671,000	--	327,000	36,344,000	262.0

Authority: Non-mandated, discretionary program.

Consists of structural and infrastructural preservation and improvements, and the acquisition and/or development of new parks, facilities, amenities, and infrastructure.

5. Administrative Services

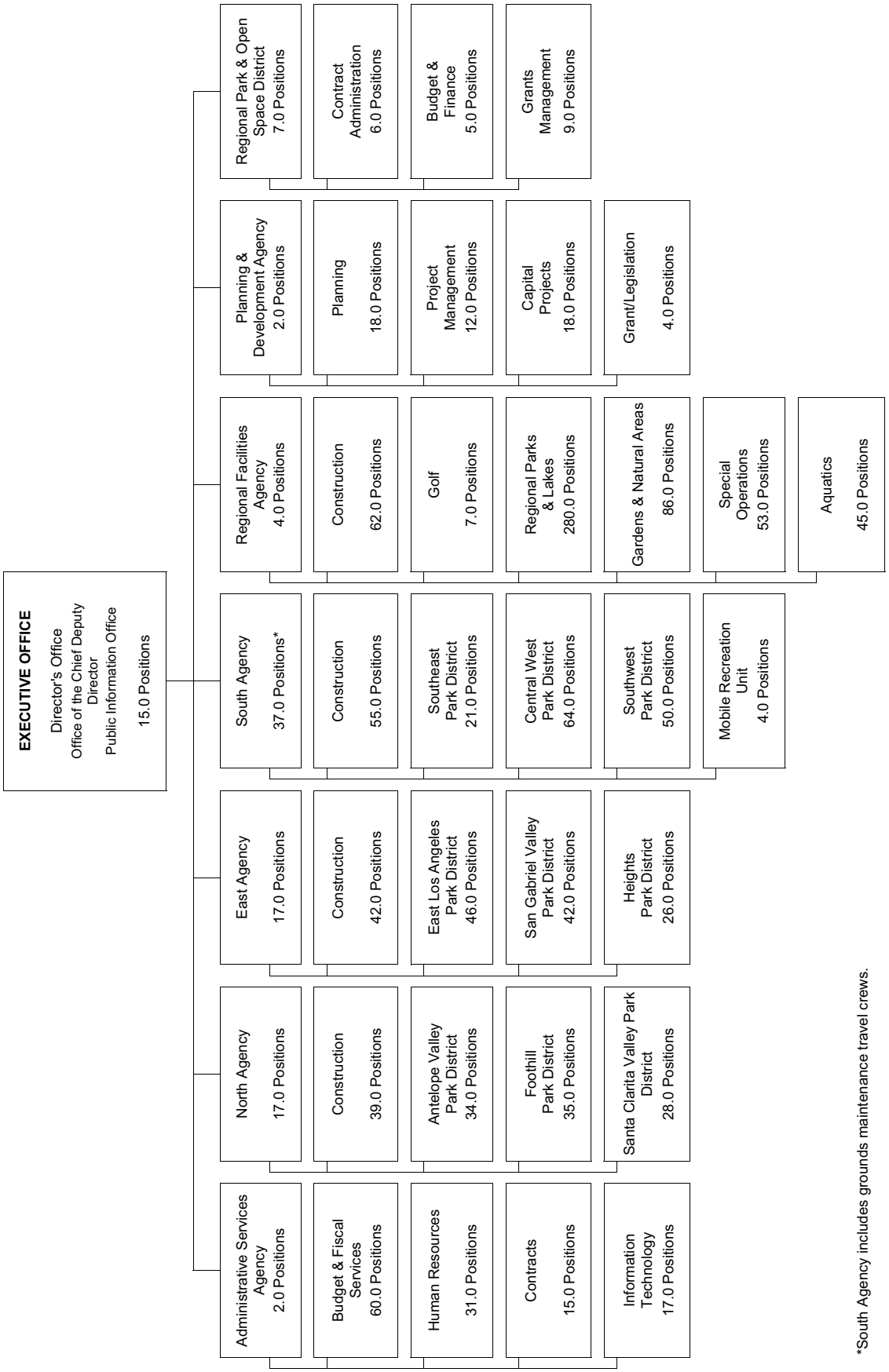
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,827,000	50,000	16,214,000	34,563,000	157.0
Less Administration	--	--	--	--	--
Net Program Costs	50,827,000	50,000	16,214,000	34,563,000	157.0

Authority: Non-mandated, discretionary program.

Consists of support services to all departmental agencies. Support includes executive management, budget and fiscal, accounting, procurement, payroll, human resources, communication services, contracts and risk management, auditing, and investigations.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	211,227,000	84,000	36,962,000	174,181,000	1,315.0

PARKS AND RECREATION
NORMA E. GARCÍA-GONZALES, DIRECTOR
FY 2021-22 Recommended Budget Positions = 1,315.0



*South Agency includes grounds maintenance travel crews.

Ford Theatres

Ford Theatres Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 350,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,726,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000
GROSS TOTAL	$ 4,726,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000
NET TOTAL	$ 4,726,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000
NET COUNTY COST	$ 4,376,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	RECREATION & CULTURAL SERVICES	CULTURAL SERVICES

Mission Statement

The Ford Theatres (Theatres) provide County residents and visitors access to exemplary arts and cultural experiences representative of multifaceted communities by presenting performances in the County's historic 1,190 seat outdoor amphitheater.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a $46,000 NCC increase for the anticipated payment to the Los Angeles Philharmonic Association (LAPA) for the ongoing operation and maintenance of the Theatres pursuant to the Board-approved lease agreement between the County and LAPA. Since FY 2020-21, the Department of Parks and Recreation manages the Ford Theatres budget.

Critical/Strategic Planning Initiatives

The Theatres are in the process of planning a full summer concert season at the John Anson Ford Amphitheatre. The budget request includes the resources needed to raise the visibility of the Theatres, presenting the most compelling, contemporary, and culturally specific performing arts from around the world that are reflective of the diverse, multi-cultural County community.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**3,082,000**	**0**	**0**	**3,082,000**	**0.0**
Other Changes					
1. Lease Agreement: Reflects an adjustment for the anticipated payment to LAPA pursuant to the Board-approved lease agreement for the operation and maintenance of the Theatres.	46,000	--	--	46,000	--
Total Changes	**46,000**	**0**	**0**	**46,000**	**0.0**
2021-22 Recommended Budget	**3,128,000**	**0**	**0**	**3,128,000**	**0.0**

FORD THEATRES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
TRANSFERS IN	$ 350,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
TOTAL REVENUE	$ 350,000.00	$ 0	$ 0	$ 0	$ 0	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 416,257.32	$ 0	$ 0	$ 0	$ 0	$ 0
COMMUNICATIONS	25,968.96	0	0	0	0	0
FOOD	92.55	0	0	0	0	0
HOUSEHOLD EXPENSE	74.30	0	0	0	0	0
OFFICE EXPENSE	3,585.95	0	0	0	0	0
PROFESSIONAL SERVICES	4,240,666.01	3,082,000	3,082,000	3,128,000	3,128,000	46,000
TECHNICAL SERVICES	36,342.00	0	0	0	0	0
TELECOMMUNICATIONS	3,527.30	0	0	0	0	0
TRANSPORTATION AND TRAVEL	183.74	0	0	0	0	0
TOTAL S & S	4,726,698.13	3,082,000	3,082,000	3,128,000	3,128,000	46,000
GROSS TOTAL	$ 4,726,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000
NET TOTAL	$ 4,726,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000
NET COUNTY COST	$ 4,376,698.13	$ 3,082,000	$ 3,082,000	$ 3,128,000	$ 3,128,000	$ 46,000

Departmental Program Summary

1. Ford Theatres

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,128,000	--	--	3,128,000	--
Less Administration	--	--	--	--	--
Net Program Costs	3,128,000	--	--	3,128,000	--

Authority: Non-mandated, discretionary program.

The John Anson Ford Theatres bring world-class performing artists to the historic 1,190 seat amphitheater. LAPA operates and maintains the Theatres pursuant to the Board-approved lease agreement.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,128,000	0	0	3,128,000	0.0

Probation

Adolfo Gonzales, Chief Probation Officer

Probation Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 286,333,940.76	$ 321,747,000	$ 381,807,000	$ 348,723,000	$ 370,096,000	$ (11,711,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 724,845,230.81	$ 732,613,000	$ 785,954,000	$ 817,868,000	$ 812,624,000	$ 26,670,000
SERVICES & SUPPLIES	203,924,706.71	203,313,000	204,258,000	196,410,000	185,292,000	(18,966,000)
OTHER CHARGES	9,271,649.76	10,615,000	12,490,000	12,490,000	13,075,000	585,000
CAPITAL ASSETS - EQUIPMENT	2,843,172.13	732,000	1,047,000	1,455,000	1,455,000	408,000
GROSS TOTAL	$ 940,884,759.41	$ 947,273,000	$ 1,003,749,000	$ 1,028,223,000	$ 1,012,446,000	$ 8,697,000
INTRAFUND TRANSFERS	(3,582,799.54)	(3,382,000)	(3,444,000)	(3,444,000)	(3,444,000)	0
NET TOTAL	$ 937,301,959.87	$ 943,891,000	$ 1,000,305,000	$ 1,024,779,000	$ 1,009,002,000	$ 8,697,000
NET COUNTY COST	$ 650,968,019.11	$ 622,144,000	$ 618,498,000	$ 676,056,000	$ 638,906,000	$ 20,408,000
BUDGETED POSITIONS	6,175.0	5,671.0	5,671.0	5,704.0	5,671.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Mission Statement

To promote and enhance public safety, ensure victims' rights, and facilitate positive change and the well-being of adults and juveniles on probation.

The Probation Department recommends and enforces court-ordered sanctions for probationers, including the detention of juveniles and the return to court of non-compliant adults; provides supervision and monitoring of probationers; and prevents and reduces criminal activity by developing and implementing strategies from early intervention through suppression. In an expanded role under Public Safety Realignment (AB 109), the Probation Department also provides services to Post-Release Supervised Persons. The Department strives to help rebuild lives and provide for healthier and safer communities by showing dignity and respect for clients, employees, and the public; employing evidence-based practices and policies; and embracing trauma-informed care to reach the best outcomes for both juvenile and adult clients. The Department also proactively seeks resources and collaborations to maximize opportunities to positively impact the behavior of probationers by providing them with educational and vocational services, as well as access to housing, employment, and health and mental health services that will build upon the strengths and capabilities of probationers, their families, and communities.

Departmental services are administered and financed through five separate budget units. The Support Services budget unit funds administrative, IT, quality assurance, training, and management services. The Juvenile Institutions Services budget unit, which consolidated the former Detention and Residential Treatment budget units, funds the two juvenile halls (Central and Barry J. Nidorf), intake and detention control, community detention services, transportation, Dorothy Kirby Center (DKC), and probation camps. The Field Services budget unit funds juvenile and adult investigation and supervision services. The Special Services budget unit funds juvenile special and placement services. The Care of Juvenile Court Wards budget unit funds the placement of juvenile court wards in residential facilities, foster homes, and California Department of Corrections and Rehabilitation (CDCR) housing as parole placements as mandated by law.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $20.4 million primarily due to Board-approved increases in salaries and health insurance subsidies, partially offset by the removal of prior-year funding that was provided on a one-time basis for the Vehicle Replacement Plan, Title IV-E Waiver bridge programs, Pretrial Legacy carryover, and rental of a temporary wastewater treatment plant at Campus Kilpatrick. The

Recommended Budget also reflects the removal of one-time Juvenile Probation Activities (JPA) growth funds used for various one-time programs and deletion of one-time grant funding for the Pretrial Release Pilot program, partially offset by an increase of $1.3 million for the installation of 83 kiosks in juvenile halls and camps for youth to submit grievances or request services.

Critical/Strategic Planning Initiatives

The Probation Department has implemented a strategic plan to transform it from a custodial and supervision model to an evidence-based practices treatment and rehabilitation model. The Department also continues to expand collaborative efforts and community capacity. The strategic plan includes the following top priorities:

- Reduce in an equitable manner the size and scope of the youth justice system to improve both youth outcomes and public safety by emphasizing a nurturing community-centric home where they are connected to ongoing local support structures that develop each youth's skills to achieve their full potential;
- Partner with the community to transform and improve the operation and outcomes of the youth justice system that prioritizes equity and accountability and recognizes the need for healing-informed responses along the continuum of youth justice system involvement;
- Enhance critical operational administrative support services through improved utilization of technology-based data and metric systems, replacement of legacy systems, self-auditing, sustained quality improvement processes, and staff training;
- Continue implementation of a comprehensive adult-services model for felony probationers, focusing on enhancing community-based referral services that include critical support services, such as housing, health, and employment within their respective communities;
- Adapt methods and technologies in support of bail reform initiatives to conduct equitable risk assessments;
- Enhance the protection of victims' rights and ensure they are treated with fairness, dignity, sensitivity, and respect;
- Implement a continuum of services for youth and young adults who are returning from Department of Juvenile Justice (DJJ) facilities back to the County, and for individuals who enter the justice system and may have been remanded by the courts to the DJJ; and
- Maintain COVID-19 health and safety protocols, including social distancing, mask wearing, hand sanitizing stations, and structured cleaning routines, especially in high traffic service delivery areas. These efforts will be enhanced with an emphasis on teleworking, hoteling, and utilizing other technologies.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**1,003,749,000**	**3,444,000**	**381,807,000**	**618,498,000**	**5,671.0**
Critical Issues					
1. Grievance Application System and Kiosks: Reflects $1.3 million for the installation of 83 kiosks in juvenile halls and camps so youth can have 24/7 access to submit grievance or request services, which is fully funded by one-time JPA growth funds.	1,250,000	--	1,250,000	--	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	7,195,000	--	874,000	6,321,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's Investment portfolio.	16,729,000	--	2,036,000	14,693,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	2,801,000	--	303,000	2,498,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Unavoidable Costs: Reflects changes in workers' compensation, long-term disability, and unemployment insurance costs based on historical trends.	(200,000)	--	(200,000)	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	585,000	--	--	585,000	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Vehicle Replacement Plan ($0.3 million); Title IV-E Waiver bridge programs ($2.0 million); Pretrial Legacy carryover ($0.2 million); and Campus Kilpatrick wastewater treatment plant ($1.2 million).	(3,689,000)	--	--	(3,689,000)	--
7. Pretrial Release Pilot Program: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Pretrial Release Pilot program that was awarded by the Judicial Council of California and approved by the Board on February 11, 2020.	(15,317,000)	--	(15,317,000)	--	--
8. Revenue Adjustment: Reflects a revenue adjustment to remove one-time JPA growth funds for closed-circuit television installation ($0.2 million) and modification of the Probation Case Management System to track use of force incidents ($0.5 million).	(657,000)	--	(657,000)	--	--
9. AB 109 Program: Reflects an adjustment to remove $13.3 million in prior-year funding that was provided on a one-time basis offset by ongoing funding primarily for contracts with community-based organizations to provide temporary housing services, employment services, and system navigation services to AB 109 supervised clients.	--	--	--	--	--
10. Position Adjustments: Reflects an alignment of positions between budget units based on current operations and changing needs of the Department.	--	--	--	--	--
Total Changes	**8,697,000**	**0**	**(11,711,000)**	**20,408,000**	**0.0**
2021-22 Recommended Budget	**1,012,446,000**	**3,444,000**	**370,096,000**	**638,906,000**	**5,671.0**

Critical and Unmet Needs

The Department requests funding for the following: 1) resources to implement changes at juvenile halls to comply with the settlement agreement between the California Department of Justice and the County; 2) cost increases associated with services received from other departments; and 3) backfill of various revenue shortfalls due to changes in legislation and Board direction.

PROBATION BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 898,329.68	$ 714,000	$ 1,164,000	$ 859,000	$ 1,164,000	$ 0
CONTRACT CITIES SERVICES COST RECOVERY	740,062.79	740,000	1,320,000	1,320,000	1,320,000	0
COURT FEES & COSTS	92,535.84	92,000	225,000	113,000	225,000	0
FEDERAL - COVID-19	1,885,404.00	0	0	0	0	0
FEDERAL - GRANTS	273,722.32	274,000	944,000	944,000	944,000	0
FEDERAL - OTHER	3,112.00	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	22,358,923.00	16,340,000	17,648,000	17,648,000	17,648,000	0
FEDERAL AID - MENTAL HEALTH	7,876,830.95	7,861,000	7,416,000	7,416,000	7,416,000	0
FORFEITURES & PENALTIES	23,254.85	20,000	200,000	100,000	200,000	0
INSTITUTIONAL CARE & SERVICES	2,586,810.48	141,000	5,446,000	224,000	5,446,000	0
MISCELLANEOUS	1,269,695.68	497,000	623,000	476,000	623,000	0
OTHER COURT FINES	1,574,830.60	290,000	1,674,000	0	1,674,000	0
RENTS & CONCESSIONS	92,361.03	112,000	128,000	128,000	128,000	0
SALE OF CAPITAL ASSETS	49,024.59	158,000	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	199,701,972.51	246,012,000	273,712,000	265,808,000	277,186,000	3,474,000
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,729,793.40	0	2,435,000	0	2,435,000	0
STATE - COVID-19	0.00	980,000	856,000	856,000	856,000	0
STATE - OTHER	302,218.12	7,052,000	15,617,000	300,000	300,000	(15,317,000)
STATE - PEACE OFFICERS STANDARDS & TRAINING	2,369,668.82	2,334,000	2,540,000	2,540,000	2,540,000	0
STATE - PUBLIC ASSISTANCE PROGRAMS	9,053,121.00	8,011,000	5,612,000	5,612,000	5,612,000	0
TRANSFERS IN	29,430,405.63	30,097,000	44,247,000	44,379,000	44,379,000	132,000
VEHICLE CODE FINES	21,863.47	22,000	0	0	0	0
TOTAL REVENUE	$ 286,333,940.76	$ 321,747,000	$ 381,807,000	$ 348,723,000	$ 370,096,000	$ (11,711,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 439,978,569.70	$ 438,884,000	$ 469,970,000	$ 479,366,000	$ 476,469,000	$ 6,499,000
CAFETERIA BENEFIT PLANS	99,201,799.47	98,917,000	109,219,000	110,611,000	109,462,000	243,000
COUNTY EMPLOYEE RETIREMENT	82,295,781.83	87,841,000	92,280,000	109,745,000	109,009,000	16,729,000
DENTAL INSURANCE	1,911,400.59	1,897,000	1,502,000	1,524,000	1,502,000	0
DEPENDENT CARE SPENDING ACCOUNTS	697,976.02	681,000	790,000	790,000	790,000	0
DISABILITY BENEFITS	5,234,854.39	5,372,000	5,648,000	5,912,000	5,906,000	258,000
FICA (OASDI)	6,294,771.15	5,937,000	6,428,000	6,588,000	6,541,000	113,000
HEALTH INSURANCE	4,110,024.67	4,161,000	6,004,000	6,262,000	6,268,000	264,000
LIFE INSURANCE	687,812.48	710,000	488,000	501,000	492,000	4,000
OTHER EMPLOYEE BENEFITS	(325.00)	4,000	0	0	0	0
RETIREE HEALTH INSURANCE	47,361,412.00	52,823,000	53,385,000	58,399,000	56,186,000	2,801,000
SAVINGS PLAN	1,309,022.38	0	0	10,000	0	0
THRIFT PLAN (HORIZONS)	12,196,166.99	11,178,000	12,246,000	12,582,000	12,452,000	206,000
UNEMPLOYMENT INSURANCE	182,457.00	275,000	311,000	311,000	411,000	100,000
WORKERS' COMPENSATION	23,383,507.14	23,933,000	27,683,000	25,267,000	27,136,000	(547,000)
TOTAL S & E B	724,845,230.81	732,613,000	785,954,000	817,868,000	812,624,000	26,670,000

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	20,401,746.28	17,651,000	17,547,000	19,397,000	17,547,000	0
AGRICULTURAL	4,964.63	10,000	200,000	200,000	200,000	0
CLOTHING & PERSONAL SUPPLIES	920,526.14	904,000	972,000	1,032,000	972,000	0
COMMUNICATIONS	1,891,293.52	1,925,000	1,545,000	1,725,000	1,545,000	0
COMPUTING-MAINFRAME	9,015,815.93	9,209,000	6,169,000	9,369,000	6,169,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	2,725,148.00	3,015,000	2,773,000	2,779,000	2,773,000	0
COMPUTING-PERSONAL	1,603,258.89	2,259,000	4,069,000	2,667,000	4,340,000	271,000
CONTRACTED PROGRAM SERVICES	67,524,552.57	74,943,000	85,447,000	64,408,000	67,943,000	(17,504,000)
FOOD	6,946,583.75	6,422,000	8,677,000	8,727,000	8,677,000	0
HOUSEHOLD EXPENSE	1,877,008.36	1,815,000	1,275,000	1,271,000	1,275,000	0
INFORMATION TECHNOLOGY SECURITY	0.00	200,000	1,465,000	1,265,000	1,265,000	(200,000)
INFORMATION TECHNOLOGY SERVICES	10,131,399.24	3,511,000	5,315,000	5,058,000	4,858,000	(457,000)
INSURANCE	3,458,279.79	3,458,000	1,315,000	3,415,000	1,315,000	0
MAINTENANCE - EQUIPMENT	62,269.91	62,000	296,000	241,000	296,000	0
MAINTENANCE-BUILDINGS & IMPRV	16,643,874.42	14,985,000	6,169,000	10,471,000	4,969,000	(1,200,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	345,278.65	142,000	50,000	50,000	50,000	0
MEMBERSHIPS	4,580.00	327,000	102,000	102,000	102,000	0
MISCELLANEOUS EXPENSE	325,077.12	309,000	384,000	496,000	384,000	0
OFFICE EXPENSE	1,293,556.29	1,458,000	3,084,000	2,334,000	3,084,000	0
PROFESSIONAL SERVICES	5,373,085.12	5,431,000	5,638,000	6,291,000	5,491,000	(147,000)
PUBLICATIONS & LEGAL NOTICES	0.00	3,000	1,000	1,000	1,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	5,320,391.14	7,948,000	9,182,000	9,030,000	9,182,000	0
RENTS & LEASES - EQUIPMENT	2,053,374.70	1,638,000	1,522,000	1,223,000	1,522,000	0
SMALL TOOLS & MINOR EQUIPMENT	808,168.98	177,000	95,000	95,000	95,000	0
SPECIAL DEPARTMENTAL EXPENSE	2,120,694.12	1,317,000	1,970,000	1,796,000	1,970,000	0
TECHNICAL SERVICES	19,403,319.21	17,913,000	16,137,000	19,123,000	16,137,000	0
TELECOMMUNICATIONS	8,732,927.79	10,537,000	7,959,000	9,336,000	8,230,000	271,000
TRAINING	781,818.83	810,000	2,473,000	2,160,000	2,473,000	0
TRANSPORTATION AND TRAVEL	4,608,093.66	4,145,000	3,046,000	3,383,000	3,046,000	0
UTILITIES	9,547,619.67	10,789,000	9,381,000	8,965,000	9,381,000	0
TOTAL S & S	203,924,706.71	203,313,000	204,258,000	196,410,000	185,292,000	(18,966,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	1,689,546.23	1,882,000	2,245,000	2,245,000	2,245,000	0
RETIREMENT OF OTHER LONG TERM DEBT	4,849,500.45	6,165,000	6,840,000	6,840,000	7,425,000	585,000
SUPPORT & CARE OF PERSONS	2,717,872.51	2,560,000	3,391,000	3,391,000	3,391,000	0
TAXES & ASSESSMENTS	14,730.57	8,000	14,000	14,000	14,000	0
TOTAL OTH CHARGES	9,271,649.76	10,615,000	12,490,000	12,490,000	13,075,000	585,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MAINFRAME	0.00	0	10,000	10,000	10,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	269.37	0	0	0	0	0
DATA HANDLING EQUIPMENT	0.00	382,000	350,000	1,058,000	1,058,000	708,000
ELECTRONIC EQUIPMENT	583,493.66	0	0	0	0	0
FOOD PREPARATION EQUIPMENT	35,916.03	0	0	0	0	0
MACHINERY EQUIPMENT	0.00	0	19,000	19,000	19,000	0

PROBATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MEDICAL-MAJOR MOVEABLE EQUIPMENT	0.00	50,000	273,000	273,000	273,000	0
TELECOMMUNICATIONS EQUIPMENT	187,583.65	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	2,035,909.42	300,000	395,000	95,000	95,000	(300,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	2,843,172.13	732,000	1,047,000	1,455,000	1,455,000	408,000
TOTAL CAPITAL ASSETS	2,843,172.13	732,000	1,047,000	1,455,000	1,455,000	408,000
GROSS TOTAL	$ 940,884,759.41	$ 947,273,000	$ 1,003,749,000	$ 1,028,223,000	$ 1,012,446,000	$ 8,697,000
INTRAFUND TRANSFERS	(3,582,799.54)	(3,382,000)	(3,444,000)	(3,444,000)	(3,444,000)	0
NET TOTAL	$ 937,301,959.87	$ 943,891,000	$ 1,000,305,000	$ 1,024,779,000	$ 1,009,002,000	$ 8,697,000
NET COUNTY COST	$ 650,968,019.11	$ 622,144,000	$ 618,498,000	$ 676,056,000	$ 638,906,000	$ 20,408,000
BUDGETED POSITIONS	6,175.0	5,671.0	5,671.0	5,704.0	5,671.0	0.0

Probation - Care of Juvenile Court Wards Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 2,717,872.51	$ 2,500,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0
GROSS TOTAL	$ 2,717,872.51	$ 2,500,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0
NET TOTAL	$ 2,717,872.51	$ 2,500,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0
NET COUNTY COST	$ 2,717,872.51	$ 2,500,000	$ 3,391,000	$ 3,391,000	$ 3,391,000	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Field Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 167,878,112.47	$ 167,159,000	$ 190,596,000	$ 158,529,000	$ 178,292,000	$ (12,304,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 244,054,012.05	$ 248,319,000	$ 257,808,000	$ 266,557,000	$ 265,740,000	$ 7,932,000
SERVICES & SUPPLIES	41,290,104.94	55,898,000	66,369,000	37,705,000	50,760,000	(15,609,000)
OTHER CHARGES	4,859,437.40	5,487,000	5,693,000	5,693,000	6,190,000	497,000
CAPITAL ASSETS - EQUIPMENT	305,548.78	382,000	382,000	382,000	382,000	0
GROSS TOTAL	$ 290,509,103.17	$ 310,086,000	$ 330,252,000	$ 310,337,000	$ 323,072,000	$ (7,180,000)
INTRAFUND TRANSFERS	(336,727.82)	(608,000)	(608,000)	(608,000)	(608,000)	0
NET TOTAL	$ 290,172,375.35	$ 309,478,000	$ 329,644,000	$ 309,729,000	$ 322,464,000	$ (7,180,000)
NET COUNTY COST	$ 122,294,262.88	$ 142,319,000	$ 139,048,000	$ 151,200,000	$ 144,172,000	$ 5,124,000
BUDGETED POSITIONS	2,045.0	1,906.0	1,906.0	1,905.0	1,905.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Juvenile Institutions Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 66,809,140.28	$ 81,612,000	$ 83,085,000	$ 87,999,000	$ 83,085,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 285,227,729.70	$ 283,866,000	$ 319,607,000	$ 334,311,000	$ 330,427,000	$ 10,820,000
SERVICES & SUPPLIES	98,278,597.36	87,558,000	79,916,000	96,270,000	78,716,000	(1,200,000)
OTHER CHARGES	12,005.53	210,000	192,000	192,000	280,000	88,000
CAPITAL ASSETS - EQUIPMENT	36,185.40	50,000	273,000	273,000	273,000	0
GROSS TOTAL	$ 383,554,517.99	$ 371,684,000	$ 399,988,000	$ 431,046,000	$ 409,696,000	$ 9,708,000
INTRAFUND TRANSFERS	(205,419.25)	(205,000)	(432,000)	(432,000)	(432,000)	0
NET TOTAL	$ 383,349,098.74	$ 371,479,000	$ 399,556,000	$ 430,614,000	$ 409,264,000	$ 9,708,000
NET COUNTY COST	$ 316,539,958.46	$ 289,867,000	$ 316,471,000	$ 342,615,000	$ 326,179,000	$ 9,708,000
BUDGETED POSITIONS	2,509.0	2,256.0	2,256.0	2,284.0	2,256.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Special Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 45,609,717.42	$ 52,257,000	$ 52,094,000	$ 49,771,000	$ 52,094,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 88,508,291.39	$ 89,286,000	$ 93,765,000	$ 97,625,000	$ 97,783,000	$ 4,018,000
SERVICES & SUPPLIES	12,875,904.97	11,311,000	9,802,000	7,760,000	7,760,000	(2,042,000)
OTHER CHARGES	0.00	4,000	0	0	0	0
GROSS TOTAL	$ 101,384,196.36	$ 100,601,000	$ 103,567,000	$ 105,385,000	$ 105,543,000	$ 1,976,000
INTRAFUND TRANSFERS	(1,808,452.47)	(1,455,000)	(1,455,000)	(1,455,000)	(1,455,000)	0
NET TOTAL	$ 99,575,743.89	$ 99,146,000	$ 102,112,000	$ 103,930,000	$ 104,088,000	$ 1,976,000
NET COUNTY COST	$ 53,966,026.47	$ 46,889,000	$ 50,018,000	$ 54,159,000	$ 51,994,000	$ 1,976,000
BUDGETED POSITIONS	640.0	596.0	596.0	597.0	597.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Probation - Support Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 6,036,970.59	$ 20,719,000	$ 56,032,000	$ 52,424,000	$ 56,625,000	$ 593,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 107,055,197.67	$ 111,142,000	$ 114,774,000	$ 119,375,000	$ 118,674,000	$ 3,900,000
SERVICES & SUPPLIES	51,480,099.44	48,546,000	48,171,000	54,675,000	48,056,000	(115,000)
OTHER CHARGES	1,682,334.32	2,414,000	3,214,000	3,214,000	3,214,000	0
CAPITAL ASSETS - EQUIPMENT	2,501,437.95	300,000	392,000	800,000	800,000	408,000
GROSS TOTAL	$ 162,719,069.38	$ 162,402,000	$ 166,551,000	$ 178,064,000	$ 170,744,000	$ 4,193,000
INTRAFUND TRANSFERS	(1,232,200.00)	(1,114,000)	(949,000)	(949,000)	(949,000)	0
NET TOTAL	$ 161,486,869.38	$ 161,288,000	$ 165,602,000	$ 177,115,000	$ 169,795,000	$ 4,193,000
NET COUNTY COST	$ 155,449,898.79	$ 140,569,000	$ 109,570,000	$ 124,691,000	$ 113,170,000	$ 3,600,000
BUDGETED POSITIONS	981.0	913.0	913.0	918.0	913.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

Departmental Program Summary

1. Detention Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	243,158,000	--	40,204,000	202,954,000	1,455.0
Less Administration	--	--	--	--	--
Net Program Costs	243,158,000	--	40,204,000	202,954,000	1,455.0

Authority: Mandated program - California Welfare and Institutions (W&I) Code Section 850.

The two juvenile halls provide temporary housing for youth due to an arrest or pending adjudication. Juvenile hall staff assess youth based on the risk they pose to the community, the need to remove them from the community, and their service needs. Those youth who pose a significant threat to the community are detained pending the court process. While in juvenile hall, minors are provided physical health, mental health, and educational assessments, as well as required treatment. Youth also attend school and engage in recreational and social activities.

The Community Detention Program (CDP) provides intensive supervision for both adjudicated and pre-adjudicated youth. Under CDP guidelines, youth must comply with specific court-ordered terms as a condition of their community release, pursuant to Section 628.1 of the W&I Code. Youth are both electronically monitored and supervised by an assigned Deputy Probation Officer (DPO), who holds the minor accountable to a pre-approved schedule of sanctioned activities.

2. Residential Treatment

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	166,538,000	432,000	42,881,000	123,225,000	801.0
Less Administration	--	--	--	--	--
Net Program Costs	166,538,000	432,000	42,881,000	123,225,000	801.0

Authority: Non-mandated, discretionary program.

The camp program aids in reducing the incidence and impact of crime in the community by providing effective life skills to each ward. The camps provide a valuable intermediate sanction alternative to probationers in the community or incarcerated in the CDCR. The program provides intensive intervention in a residential setting over an average stay of six months for youth committed by the juvenile court. Each minor receives mental health, health, educational, and family assessments that allow for treatment to be tailored to meet individual needs. The camps provide structured work experience, vocational training, education, specialized tutoring, athletic participation, and various kinds of social enrichment. The goal of the program is to reunify minors with family, reintegrate the minors into the community, and assist the minors, in achieving a productive, crime-free life.

3. Juvenile Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	124,877,000	78,000	39,465,000	85,334,000	741.0
Less Administration	--	--	--	--	--
Net Program Costs	124,877,000	78,000	39,465,000	85,334,000	741.0

Authority: Mandated program with discretionary service level – California W&I Code Sections 206, 280, 602, 628.1, and 652- 654.

The Camp Community Transition Program (CCTP) targets probationers transitioning from one of the Department's camps to the community. Many of these youths are gang-involved, drug and alcohol users, low academic performers and have many risk factors across multiple behavior domains. CCTP uses goal-directed and multimodal intervention approaches that are family-focused. Behavior interventions are organized and designed to promote behavioral change in the probationer's home environment, emphasizing the systemic strengths of the family, peer group, school, and neighborhood to facilitate the desired behavioral change.

The School-Based Probation Supervision program is designed to provide direct supervision and services to probation youth attending identified school sites across the County to increase the chances of school success and promote campus and community safety. School-Based DPOs focus on assessment, case management, educational advocacy, mediation (youth, family, and school), mentoring, attendance and academic monitoring, and family support and engagement. They work closely with parents/guardians and school officials in monitoring school attendance, behavior and school performance, and their probation terms. The program objective is to increase the opportunity for probation youth to achieve academic success, and to empower and support parents to become the primary change agent for their children.

4. Juvenile Suitable Placement

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	40,891,000	1,383,000	17,634,000	21,874,000	217.0
Less Administration	--	--	--	--	--
Net Program Costs	40,891,000	1,383,000	17,634,000	21,874,000	217.0

Authority: Mandated program with discretionary service level – California W&I Code Section 16516.

This program provides, through suitable placement, a dispositional option for the juvenile court for minors whose delinquent behavior may be explained by a contributory family environment and/or emotional or psychiatric problems. Most suitable placement minors are removed from their homes and placed in a safe environment (e.g., group home, psychiatric hospital, DKC) pending resolution of the minor's issues. DPOs work with the minor and the family to identify needed services and prepare case plans to assist them with accessing the services. Through monitoring the minor's progress, the DPO is able to determine what long-term living arrangement would be in the best interest of the minor. A permanency plan is developed and implemented to return the minor to a safe and stable environment, such as reunification with family, emancipation, placement in a relative/non-relative home, or long-term foster care.

5. Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	244,985,000	--	172,907,000	72,078,000	1,377.0
Less Administration	--	--	--	--	--
Net Program Costs	244,985,000	--	172,907,000	72,078,000	1,377.0

Authority: Mandated program with discretionary service level – California Penal Code (PC) Sections 1202.7, 1202.8, and 1203.

This program investigates and makes recommendations on cases referred by the court for sentencing consideration, assessment, probation supervision assignment, or CDCR placement (i.e., state prison orders). Reports include Pre-pleas, Probation and Sentencing, Post-Sentencing, Early Disposition, and Bench Warrants.

6. Pretrial Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	21,253,000	602,000	380,000	20,271,000	167.0
Less Administration	--	--	--	--	--
Net Program Costs	21,253,000	602,000	380,000	20,271,000	167.0

Authority: Non-mandated, discretionary program, except bail deviation services – mandated program, with discretionary service level - California PC Section 810.

This program investigates and makes recommendations on applications for own recognizance release requests in felony cases. Specialized programs include Bail Deviation, Electronic Monitoring, Name Change, Drug Court, Drug Treatment/Proposition 36, Early Disposition, Civil Court Name Change Petition, Static 99, and DNA Collection.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	170,744,000	949,000	56,625,000	113,170,000	913.0
Less Administration	--	--	--	--	--
Net Program Costs	170,744,000	949,000	56,625,000	113,170,000	913.0

Authority: Non-mandated, discretionary program.

This program provides executive management and administrative support, including executive office, budget and fiscal services, personnel, payroll, and procurement. Also provides support and maintenance for all systems in production, while developing new systems and updating current systems as technology advances.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	1,012,446,000	3,444,000	370,096,000	638,906,000	5,671.0

Probation - Community-Based Contracts Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)
GROSS TOTAL	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)
NET TOTAL	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)
NET COUNTY COST	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	DETENTION AND CORRECTION

2021-22 Budget Message

The Community-Based Contracts budget funds private contracts, administered by the Probation Department, to reduce juvenile crime and provide juvenile delinquency prevention services.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**7,702,000**	**0**	**0**	**7,702,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs.	(4,782,000)	--	--	(4,782,000)	--
Total Changes	**(4,782,000)**	**0**	**0**	**(4,782,000)**	**0.0**
2021-22 Recommended Budget	**2,920,000**	**0**	**0**	**2,920,000**	**0.0**

COMMUNITY-BASED CONTRACTS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 2,146,102.97	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)
TELECOMMUNICATIONS	0.19	0	0	0	0	0
TOTAL S & S	2,146,103.16	2,889,000	7,702,000	2,920,000	2,920,000	(4,782,000)
GROSS TOTAL	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)
NET TOTAL	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)
NET COUNTY COST	$ 2,146,103.16	$ 2,889,000	$ 7,702,000	$ 2,920,000	$ 2,920,000	$ (4,782,000)

Departmental Program Summary

1. Community-Based Contracts

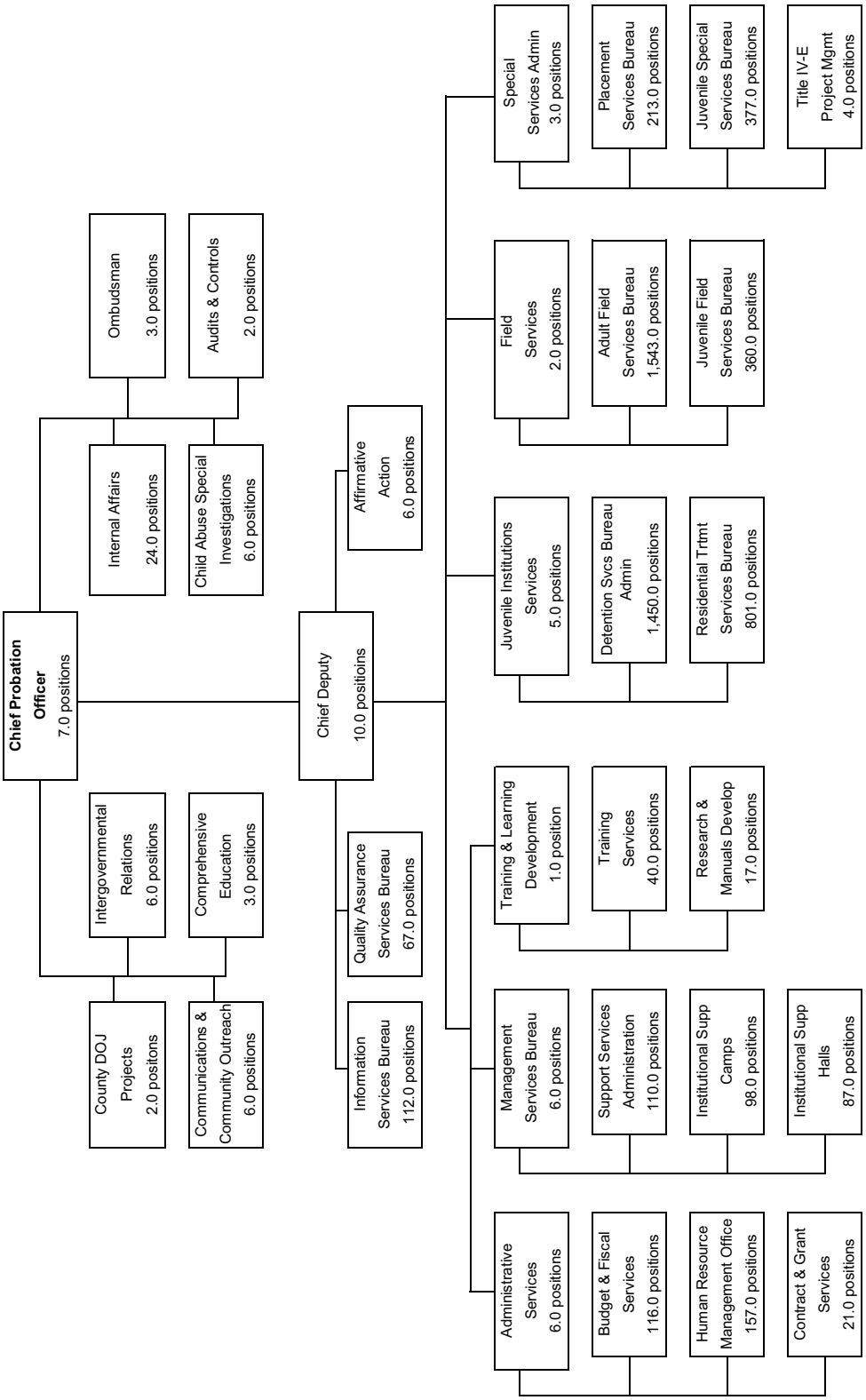
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,920,000	--	--	2,920,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,920,000	--	--	2,920,000	--

Authority: Non-mandated, discretionary program.

Provides violence prevention and juvenile delinquency prevention services by funding various community delinquency prevention programs. This includes the Anti-Gang Strategies Program which supports prevention, intervention, and suppression services in the community. The County delinquency prevention program and the Anti-Gang Strategies Program provide services to at-risk youth 18 years of age and under.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	2,920,000	0	0	2,920,000	0.0

PROBATION DEPARTMENT
ADOLFO GONZALES, CHIEF PROBATION OFFICER
FY 2021-22 Recommended Budget Positions = 5,671.0



Project and Facility Development

Project and Facility Development Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 256,456.17	$ 1,539,000	$ 5,200,000	$ 5,200,000	$ 5,200,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 8,219,576.11	$ 9,126,000	$ 65,237,000	$ 65,199,000	$ 65,199,000	$ (38,000)
OTHER CHARGES	26,726,177.85	61,502,000	63,479,000	10,733,000	10,733,000	(52,746,000)
CAPITAL ASSETS - EQUIPMENT	0.00	0	386,000	386,000	386,000	0
OTHER FINANCING USES	1,057,000.00	451,000	288,000	0	0	(288,000)
GROSS TOTAL	$ 36,002,753.96	$ 71,079,000	$ 129,390,000	$ 76,318,000	$ 76,318,000	$ (53,072,000)
INTRAFUND TRANSFERS	(43,700.00)	(100,000)	(5,000,000)	(4,900,000)	(4,900,000)	100,000
NET TOTAL	$ 35,959,053.96	$ 70,979,000	$ 124,390,000	$ 71,418,000	$ 71,418,000	$ (52,972,000)
NET COUNTY COST	$ 35,702,597.79	$ 69,440,000	$ 119,190,000	$ 66,218,000	$ 66,218,000	$ (52,972,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Project and Facility Development (PFD) budget unit was established to reflect and account for appropriation necessary to fund specialized County services and consultant activities related to projects that are under development, as well as improvements to County facilities executed by other governmental agencies or jurisdictions pursuant to funding agreements approved by the Board.

2021-22 Budget Message

The 2021-22 Recommended Budget appropriates $65.2 million in services and supplies to fund consultant services that assess departmental space needs; develop master plans; provide technical, structural, and environmental impact studies; and assist in the development of facility programs and capital planning efforts.

The Recommended Budget also incorporates $10.7 million in other charges to fund improvements to County and other public facilities executed by other agencies or jurisdictions; $0.4 million in capital assets–equipment to fund the acquisition of trailers to mitigate operational impacts to recreation and public-oriented programs that are displaced during construction; and $10.1 million in intrafund transfers and revenue to partially offset the Master Planning on-call consulting services contract expenditures.

Critical/Strategic Planning Initiatives

The budget provides a funding mechanism for departmental and countywide capital development and planning activities. The activities funded from this budget contribute to the multi-year planning efforts of departments, and the County as a whole, by ensuring that capital programs appropriately reflect operational and programmatic requirements and departmental strategic plans.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**129,390,000**	**5,000,000**	**5,200,000**	**119,190,000**	**0.0**
Other Changes					
1. Services and Supplies: Reflects a decrease due to the completion of various studies related to the development of projects.	(38,000)	--	--	(38,000)	--
2. Other Charges: Reflects a decrease due to the transfer of funds to other agencies or jurisdictions for various capital projects under funding agreements.	(52,746,000)	--	--	(52,746,000)	--
3. Other Financing Uses: Reflects a decrease due to the transfer of funds to the Civic Art Special Fund.	(288,000)	--	--	(288,000)	--
4. Intrafund Transfer: Reflects an adjustment to intrafund transfers for various studies and projects.	--	(100,000)	--	100,000	--
Total Changes	**(53,072,000)**	**(100,000)**	**0**	**(52,972,000)**	**0.0**
2021-22 Recommended Budget	**76,318,000**	**4,900,000**	**5,200,000**	**66,218,000**	**0.0**

Provisional Financing Uses

Provisional Financing Uses Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
PFU-AUDITOR-CONTROLLER	$ 0.00	$ 1,844,000	$ 6,415,000	$ 6,415,000	$ 6,415,000	$ 0
PFU-CAPITAL PROJECTS	0.00	0	83,000,000	83,000,000	83,000,000	0
PFU-CHILDREN AND FAMILY SERVICES	0.00	0	15,020,000	10,868,000	10,868,000	(4,152,000)
PFU-HEALTH SERVICES	0.00	7,559,000	48,041,000	37,860,000	37,860,000	(10,181,000)
PFU-PROBATION	0.00	3,000,000	14,941,000	24,695,000	24,695,000	9,754,000
PFU-PUBLIC HEALTH	0.00	0	8,257,000	8,257,000	8,257,000	0
PFU-PUBLIC SOCIAL SERVICES	0.00	0	27,116,000	12,790,000	12,790,000	(14,326,000)
PFU-SHERIFF	0.00	22,339,000	167,120,000	227,120,000	227,120,000	60,000,000
PFU-VARIOUS	0.00	27,534,000	148,304,000	349,954,000	243,954,000	95,650,000
TOTAL SERVICES & SUPPLIES	$ 0.00	$ 62,276,000	$ 518,214,000	$ 760,959,000	$ 654,959,000	$ 136,745,000
GROSS TOTAL	$ 0.00	$ 62,276,000	$ 518,214,000	$ 760,959,000	$ 654,959,000	$ 136,745,000
NET COUNTY COST	$ 0.00	$ 62,276,000	$ 518,214,000	$ 760,959,000	$ 654,959,000	$ 136,745,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	VARIOUS	VARIOUS

2021-22 Budget Message

The Provisional Financing Uses budget unit serves as a temporary budget for program funding that has yet to be allocated to a specific budget unit. Once funding needs have been determined, funds are transferred to the affected budget unit by Board order. The 2021-22 Recommended Budget reflects a net increase of $136.7 million. The following is a description of each budget category change.

Children and Family Services

Reflects a decrease of $4.2 million due to the transfer of funding to the department for various programs.

Health Services

Reflects a decrease of $10.2 million due to the transfer of funding to the department for correctional health services.

Probation

Reflects an increase of $9.7 million due to the set aside of funding for the California Department of Justice settlement agreement.

Public Social Services

Reflects a decrease of $14.3 million due to a decrease in prior-year carryover savings.

Sheriff

Reflects an increase of $60.0 million due to the set aside of funding for judgments and damages ($20.0 million) and the return of ongoing funding allocated to the department on a one-time basis in FY 2020-21 ($40.0 million).

Various

Reflects a net increase of $95.7 million due to the set aside of funding for the implementation of Measure J ($100.0 million), Voting Solutions for All People ($35.0 million), and various other programs ($8.3 million). Also reflects an increase of $17.4 million due to the return of ongoing funding allocated on a one-time basis in FY 2020-21. These increases are partially offset by the transfer of funding to the Homeless and Housing Program for settlement costs ($42.3 million) and transfers to other departments for various programs ($7.9 million); a reduction in funding to address the anticipated shortfall in Utility User Tax – Measure U revenue ($0.9 million); and a net decrease in prior-year carryover savings ($13.9 million).

Public Defender

Ricardo D. Garcia, Public Defender

Public Defender Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 13,699,499.04	$ 13,637,000	$ 11,785,000	$ 10,821,000	$ 10,821,000	$ (964,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 214,797,511.03	$ 217,968,000	$ 224,334,000	$ 237,230,000	$ 233,286,000	$ 8,952,000
SERVICES & SUPPLIES	25,697,492.11	23,150,000	23,573,000	30,427,000	15,448,000	(8,125,000)
OTHER CHARGES	3,398,159.36	5,584,000	5,692,000	742,000	975,000	(4,717,000)
CAPITAL ASSETS - EQUIPMENT	32,757.14	0	0	0	0	0
GROSS TOTAL	$ 243,925,919.64	$ 246,702,000	$ 253,599,000	$ 268,399,000	$ 249,709,000	$ (3,890,000)
INTRAFUND TRANSFERS	(742,227.75)	(682,000)	(706,000)	(714,000)	(741,000)	(35,000)
NET TOTAL	$ 243,183,691.89	$ 246,020,000	$ 252,893,000	$ 267,685,000	$ 248,968,000	$ (3,925,000)
NET COUNTY COST	$ 229,484,192.85	$ 232,383,000	$ 241,108,000	$ 256,864,000	$ 238,147,000	$ (2,961,000)
BUDGETED POSITIONS	1,191.0	1,095.0	1,095.0	1,168.0	1,095.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	JUDICIAL

Mission Statement

The Public Defender provides constitutionally mandated legal representation to resolutely defend the liberty interests of indigent clients, protect their rights, and advocate for their access to resources to be productive members of the community. By 2025, measurably reduce the incarceration of indigent people and the collateral consequences of contact with the criminal justice system for clients and their families in the County.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $3.0 million primarily due to the removal of prior-year funding that was provided on a one-time basis, partially offset by funding for continued support of the Sexually Violent Predators (SVP) program and Board-approved increases in salaries and employee benefits.

Critical/Strategic Planning Initiatives

To maintain and expand the collaborative representation of its clients, the Department's FY 2021-22 strategic planning efforts focus on Board initiatives, County strategic priorities, and the Department's mission statement as follows:

- Expanding the capacity of the Law Enforcement Accountability Unit to increase transparency and accountability through better data collection to promote fairness within the County's criminal justice system.
- Continuing to implement the Client Case Management System and transition to a more efficient and data-driven work environment, while expanding the Department's IT unit to support the system.
- Improving facility space including securing a new warehouse, obtaining lease funding for space at the Civil Courts West courthouse, and continuing to renovate the Department's headquarters. The Department also plans for offsite records storage service to store a large volume of case files.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**253,599,000**	**706,000**	**11,785,000**	**241,108,000**	**1,095.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	3,141,000	16,000	66,000	3,059,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	5,549,000	17,000	112,000	5,420,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	746,000	2,000	15,000	729,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit increases and medical cost trends.	4,000	--	4,000	--	--
5. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	233,000	--	--	233,000	--
6. SVP Program: Reflects the addition of one-time funding to backfill the loss of State revenue.	--	--	(6,000,000)	6,000,000	--
7. Position Reclassification: Reflects the Board-approved reclassification of 1.0 Mental Health Program Manager I position to Mental Health Program Manager II position.	--	--	--	--	--
8. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various operational, IT, and equipment needs, as well as an adjustment that reflects a reduction in backfill revenue for the SVP Program.	(13,563,000)	--	4,839,000	(18,402,000)	--
Total Changes	**(3,890,000)**	**35,000**	**(964,000)**	**(2,961,000)**	**0.0**
2021-22 Recommended Budget	**249,709,000**	**741,000**	**10,821,000**	**238,147,000**	**1,095.0**

Critical and Unmet Needs

The Department's critical and unmet needs include funding for legal support staff to assist the Post-Conviction Unit in handling workload related to SB 1437, Penal Code 1170(d), Franklin hearings, SB 384, Proposition 47, Proposition 36, AB 1950, and Proposition 64. Funding is also requested for attorneys and legal support staff for the Immigration Unit, body-worn cameras program, bail and pre-trial release caseload, Alternatives to Incarceration initiatives, Office of Diversion and Re-Entry courts, mental health diversion programs, and the Civil Defense Unit. The Department also seeks funding for staff to support the Client Case Management System, new office space for the Eastlake Juvenile office, and to cover cost increases associated with services received from other departments.

PUBLIC DEFENDER BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 165,818.00	$ 166,000	$ 179,000	$ 179,000	$ 179,000	$ 0
COURT FEES & COSTS	27.37	0	0	0	0	0
FEDERAL - COVID-19	338,022.00	0	0	0	0	0
FEDERAL - GRANTS	363,170.00	208,000	208,000	208,000	208,000	0
FEDERAL - OTHER	(18,410.00)	0	0	0	0	0
LEGAL SERVICES	182,331.67	169,000	200,000	200,000	200,000	0
MISCELLANEOUS	61,488.09	54,000	496,000	496,000	496,000	0
OTHER GOVERNMENTAL AGENCIES	208,772.12	838,000	991,000	0	0	(991,000)
OTHER SALES	43,589.52	0	0	0	0	0
SETTLEMENTS	0.00	50,000	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	4,995,368.00	5,344,000	5,882,000	5,906,000	5,906,000	24,000
STATE - OTHER	16,243.00	54,000	54,000	57,000	57,000	3,000
STATE - SB 90 MANDATED COSTS	4,295,600.00	4,200,000	1,000,000	1,000,000	1,000,000	0
TRANSFERS IN	3,047,479.27	2,554,000	2,775,000	2,775,000	2,775,000	0
TOTAL REVENUE	$ 13,699,499.04	$ 13,637,000	$ 11,785,000	$ 10,821,000	$ 10,821,000	$ (964,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 134,679,186.93	$ 138,449,000	$ 142,188,000	$ 150,485,000	$ 143,957,000	$ 1,769,000
CAFETERIA BENEFIT PLANS	20,832,314.98	22,161,000	22,227,000	23,582,000	22,882,000	655,000
COUNTY EMPLOYEE RETIREMENT	27,034,490.63	29,652,000	31,045,000	32,668,000	36,597,000	5,552,000
DENTAL INSURANCE	403,829.02	402,000	283,000	319,000	283,000	0
DEPENDENT CARE SPENDING ACCOUNTS	102,530.97	51,000	143,000	143,000	143,000	0
DISABILITY BENEFITS	1,906,439.45	1,848,000	1,840,000	1,912,000	1,877,000	37,000
FICA (OASDI)	2,078,317.38	2,075,000	1,874,000	1,985,000	1,919,000	45,000
HEALTH INSURANCE	8,489,675.62	10,119,000	11,337,000	12,635,000	11,374,000	37,000
LIFE INSURANCE	473,263.60	49,000	56,000	97,000	66,000	10,000
OTHER EMPLOYEE BENEFITS	7,083.00	8,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	9,849,184.00	10,994,000	10,994,000	10,509,000	11,887,000	893,000
SAVINGS PLAN	3,945,879.11	0	61,000	300,000	0	(61,000)
THRIFT PLAN (HORIZONS)	3,673,930.86	630,000	689,000	972,000	704,000	15,000
UNEMPLOYMENT INSURANCE	6,280.00	7,000	67,000	93,000	67,000	0
WORKERS' COMPENSATION	1,315,105.48	1,523,000	1,523,000	1,523,000	1,523,000	0
TOTAL S & E B	214,797,511.03	217,968,000	224,334,000	237,230,000	233,286,000	8,952,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	2,805,618.25	3,180,000	1,538,000	3,792,000	1,133,000	(405,000)
CLOTHING & PERSONAL SUPPLIES	13,206.68	0	0	0	0	0
COMMUNICATIONS	248,716.25	250,000	244,000	244,000	244,000	0
COMPUTING-MAINFRAME	171,541.00	190,000	101,000	101,000	101,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,893,812.00	656,000	399,000	399,000	399,000	0
COMPUTING-PERSONAL	215,513.32	309,000	645,000	645,000	495,000	(150,000)
CONTRACTED PROGRAM SERVICES	1,122,206.41	823,000	2,005,000	2,145,000	1,089,000	(916,000)
HOUSEHOLD EXPENSE	36,638.66	0	0	0	0	0
INFORMATION TECHNOLOGY SERVICES	2,805,376.65	5,706,000	5,936,000	9,414,000	1,386,000	(4,550,000)

PUBLIC DEFENDER BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	140,775.46	234,000	14,000	14,000	14,000	0
MAINTENANCE - EQUIPMENT	14,023.34	1,000	55,000	55,000	55,000	0
MAINTENANCE-BUILDINGS & IMPRV	1,212,570.27	1,553,000	1,556,000	1,556,000	976,000	(580,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	13,621.80	0	0	0	0	0
MEMBERSHIPS	403,833.00	351,000	298,000	298,000	298,000	0
MISCELLANEOUS EXPENSE	15,901.54	14,000	22,000	22,000	22,000	0
OFFICE EXPENSE	793,540.23	600,000	674,000	962,000	674,000	0
PROFESSIONAL SERVICES	779,705.90	1,031,000	1,243,000	1,243,000	378,000	(865,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	2,272,877.28	2,554,000	3,026,000	3,627,000	2,587,000	(439,000)
RENTS & LEASES - EQUIPMENT	324,741.70	311,000	207,000	300,000	207,000	0
SMALL TOOLS & MINOR EQUIPMENT	3,095.57	0	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	8,990.45	2,000	11,000	11,000	14,000	3,000
TECHNICAL SERVICES	654,796.40	1,008,000	843,000	843,000	824,000	(19,000)
TELECOMMUNICATIONS	2,663,777.57	2,492,000	2,499,000	2,499,000	2,155,000	(344,000)
TRAINING	30,763.47	20,000	66,000	66,000	66,000	0
TRANSPORTATION AND TRAVEL	410,154.34	223,000	398,000	398,000	398,000	0
UTILITIES	1,641,694.57	1,642,000	1,793,000	1,793,000	1,933,000	140,000
TOTAL S & S	25,697,492.11	23,150,000	23,573,000	30,427,000	15,448,000	(8,125,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	2,868,525.65	5,048,000	5,048,000	98,000	98,000	(4,950,000)
RETIREMENT OF OTHER LONG TERM DEBT	528,995.00	534,000	642,000	642,000	875,000	233,000
TAXES & ASSESSMENTS	638.71	2,000	2,000	2,000	2,000	0
TOTAL OTH CHARGES	3,398,159.36	5,584,000	5,692,000	742,000	975,000	(4,717,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
VEHICLES & TRANSPORTATION EQUIPMENT	32,757.14	0	0	0	0	0
TOTAL CAPITAL ASSETS	32,757.14	0	0	0	0	0
GROSS TOTAL	$ 243,925,919.64	$ 246,702,000	$ 253,599,000	$ 268,399,000	$ 249,709,000	$ (3,890,000)
INTRAFUND TRANSFERS	(742,227.75)	(682,000)	(706,000)	(714,000)	(741,000)	(35,000)
NET TOTAL	$ 243,183,691.89	$ 246,020,000	$ 252,893,000	$ 267,685,000	$ 248,968,000	$ (3,925,000)
NET COUNTY COST	$ 229,484,192.85	$ 232,383,000	$ 241,108,000	$ 256,864,000	$ 238,147,000	$ (2,961,000)
BUDGETED POSITIONS	1,191.0	1,095.0	1,095.0	1,168.0	1,095.0	0.0

Departmental Program Summary

1. Felony Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	115,451,000	183,000	4,307,000	110,961,000	487.0
Less Administration	--	--	--	--	--
Net Program Costs	115,451,000	183,000	4,307,000	110,961,000	487.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides felony representation for all individuals facing felony charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

2. Misdemeanor Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	76,335,000	460,000	1,929,000	73,946,000	350.0
Less Administration	--	--	--	--	--
Net Program Costs	76,335,000	460,000	1,929,000	73,946,000	350.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code Section 987.2.

This program provides misdemeanor representation for all individuals facing misdemeanor charges who qualify for Public Defender representation, and for whom there is no conflict of interest.

3. Juvenile Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,791,000	85,000	1,218,000	22,488,000	111.0
Less Administration	--	--	--	--	--
Net Program Costs	23,791,000	85,000	1,218,000	22,488,000	111.0

Authority: Mandated program – Federal and State Constitutions.

This program provides juvenile representation for all minors facing criminal charges who qualify for Public Defender representation, and for whom there is no conflict of interest. This program also provides post-disposition services mandated by SB 459 and Rule of Court 1479.

4. Mental Health Representation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	15,923,000	5,000	3,173,000	12,745,000	80.0
Less Administration	--	--	--	--	--
Net Program Costs	15,923,000	5,000	3,173,000	12,745,000	80.0

Authority: Mandated program – Federal and State Constitutions and California Penal Code 987.2.

This program provides mental health representation for mentally ill conservatees and persons alleged by the State Department of Corrections to be sexually violent predators, individuals charged with a crime and unable to stand trial because of mental incapacity, and individuals who have mental disorders that would prevent their release from State prison at the conclusion of their sentenced prison term.

5. IT

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,460,000	--	--	8,460,000	23.0
Less Administration	--	--	--	--	--
Net Program Costs	8,460,000	--	--	8,460,000	23.0

Authority: Non-mandated, discretionary program.

This program provides and maintains automated tools that enhance the quality of work and productivity of attorneys and support staff in providing legal representation for indigents. It also provides collaborative justice agency tools that enhance the quality and productivity of the County's justice process.

6. Administration and Support

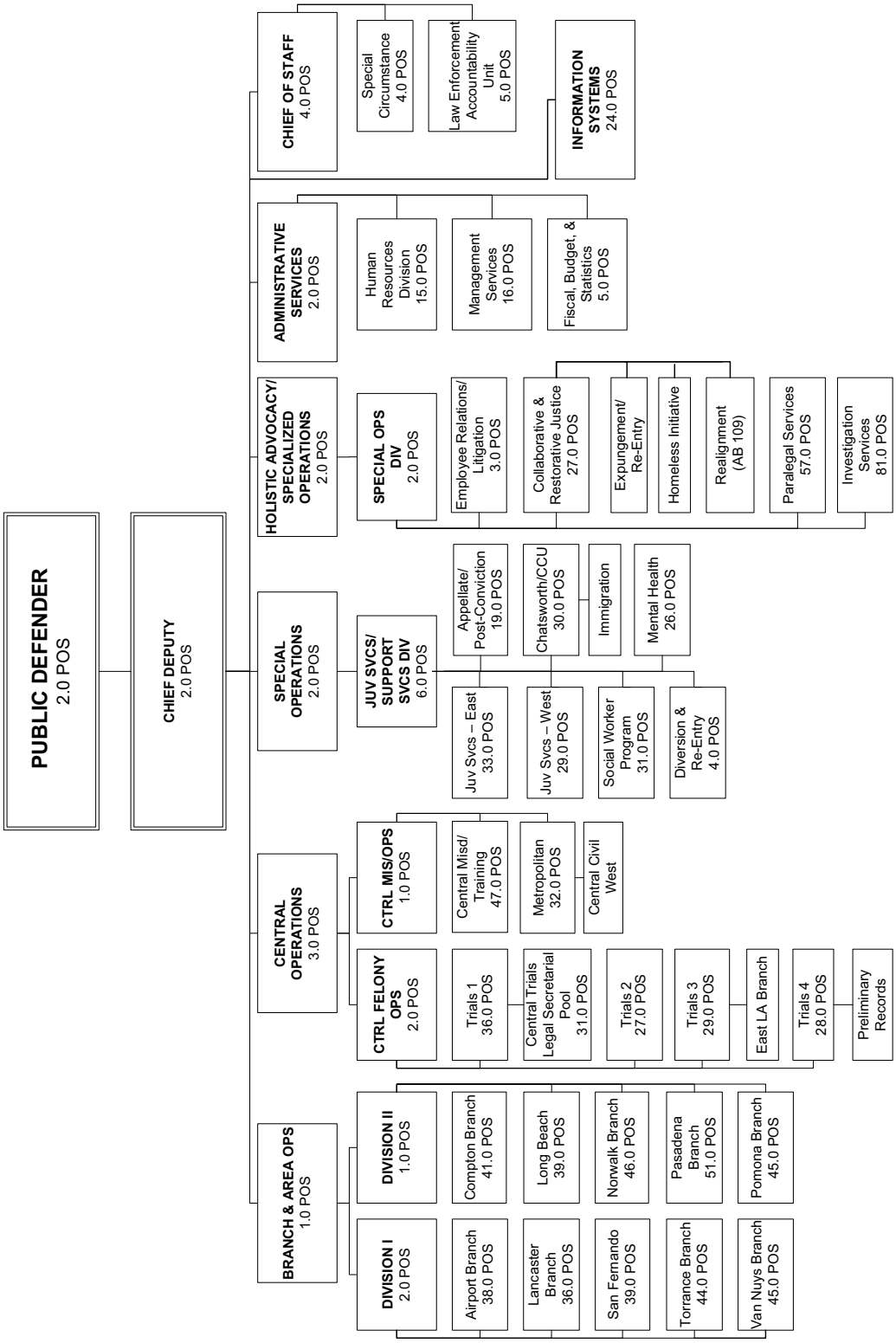
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,749,000	8,000	194,000	9,547,000	44.0
Less Administration	--	--	--	--	--
Net Program Costs	9,749,000	8,000	194,000	9,547,000	44.0

Authority: Non-mandated, discretionary program.

This program provides executive and policy guidance to the Department to help ensure risk management and fiscal control, as well as quality professional services to all staff. It includes the executive office and administrative management, budget and fiscal, human resources, procurement and facilities, grants management, contract management, strategic planning and process improvement, and revenue generation services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	249,709,000	741,000	10,821,000	238,147,000	1,095.0

PUBLIC DEFENDER
RICARDO D. GARCIA, PUBLIC DEFENDER
FY 2021-22 RECOMMENDED BUDGET POSITIONS = 1,095.0



Public Social Services

Antonia Jiménez, Director

Public Social Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$3,654,710,155.95	$ 3,682,321,000	$ 3,994,715,000	$ 4,043,332,000	$ 4,104,172,000	$ 109,457,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,374,553,199.98	$ 1,435,908,000	$ 1,509,002,000	$ 1,590,809,000	$ 1,573,430,000	$ 64,428,000
SERVICES & SUPPLIES	740,947,849.27	780,905,000	856,171,000	852,865,000	846,561,000	(9,610,000)
OTHER CHARGES	1,992,730,896.59	2,016,696,000	2,224,401,000	2,262,729,000	2,257,645,000	33,244,000
CAPITAL ASSETS - EQUIPMENT	1,443,023.66	3,060,000	2,990,000	3,070,000	3,070,000	80,000
GROSS TOTAL	$4,109,674,969.50	$ 4,236,569,000	$ 4,592,564,000	$ 4,709,473,000	$ 4,680,706,000	$ 88,142,000
INTRAFUND TRANSFERS	(1,254,413.11)	(1,391,000)	(2,455,000)	(2,443,000)	(2,443,000)	12,000
NET TOTAL	$4,108,420,556.39	$ 4,235,178,000	$ 4,590,109,000	$ 4,707,030,000	$ 4,678,263,000	$ 88,154,000
NET COUNTY COST	$ 453,710,400.44	$ 552,857,000	$ 595,394,000	$ 663,698,000	$ 574,091,000	$ (21,303,000)
BUDGETED POSITIONS	13,791.0	13,791.0	13,791.0	13,966.0	13,809.0	18.0

Public Social Services - Administration Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,912,768,773.62	$ 1,987,211,000	$ 2,121,731,000	$ 2,221,139,000	$ 2,199,957,000	$ 78,226,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,374,553,199.98	$ 1,435,908,000	$ 1,509,002,000	$ 1,590,809,000	$ 1,573,430,000	$ 64,428,000
SERVICES & SUPPLIES	522,311,675.63	556,852,000	624,685,000	628,484,000	613,790,000	(10,895,000)
OTHER CHARGES	119,039,450.46	140,372,000	175,099,000	191,470,000	189,556,000	14,457,000
CAPITAL ASSETS - EQUIPMENT	1,443,023.66	3,060,000	2,990,000	3,070,000	3,070,000	80,000
GROSS TOTAL	$2,017,347,349.73	$ 2,136,192,000	$ 2,311,776,000	$ 2,413,833,000	$ 2,379,846,000	$ 68,070,000
INTRAFUND TRANSFERS	(1,254,413.11)	(1,391,000)	(2,455,000)	(2,443,000)	(2,443,000)	12,000
NET TOTAL	$2,016,092,936.62	$ 2,134,801,000	$ 2,309,321,000	$ 2,411,390,000	$ 2,377,403,000	$ 68,082,000
NET COUNTY COST	$ 103,324,163.00	$ 147,590,000	$ 187,590,000	$ 190,251,000	$ 177,446,000	$ (10,144,000)
BUDGETED POSITIONS	13,791.0	13,791.0	13,791.0	13,966.0	13,809.0	18.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

To enrich lives through effective and caring service.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an increase in appropriation of $68.1 million offset with $78.2 million in State and federal revenues, resulting in an NCC decrease of $10.1 million. The NCC decrease is primarily due to the removal of prior-year funding that was provided on a one-time basis and decreases in operational and California Automated Consortium Eligibility System (CalACES)/California Statewide Automated Welfare System (CalSAWS) project costs, partially offset with increases in salaries and employee benefits and overtime. The Recommended Budget also reflects a net increase of 18.0 budgeted positions and an increase of 274.0 ordinance only positions.

Critical/Strategic Planning Initiatives

The Department of Public Social Services (DPSS) supports the County's 2016-21 Strategic Plan Goals I and III to Make Investments That Transform Lives and Realize Tomorrow's Government Today respectively, through the following measures:

- Implement a multilingual marketing campaign to educate DPSS customers about CalFresh reporting requirements, in close collaboration with community partners and media outlets.
- Enhance In-Home Supportive Services (IHSS) for recipients under 17 years old and for those who are socially isolated and at high risk of severe health issues, including increased oversight and wellness checks.
- Develop and implement a digital campaign that would provide free Wi-Fi access to clients at all DPSS offices. This feature will assist district staff with encouraging the public receiving curbside assistance to download the DPSS mobile application or use Your Benefits Now to apply for benefits.
- Maximize the use of leading-edge technologies to redesign the existing DPSS intranet portal (MyDPSS) and adopt a mobile-friendly design. The project will improve staff efficiency and timeliness of information sharing by streamlining the workflow processes to create, manage, and deliver information.

DPSS will continue to prioritize its dedication to serve the County and provide excellent customer service by devoting the necessary resources and forming partnerships to reach those in need.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**2,311,776,000**	**2,455,000**	**2,121,731,000**	**187,590,000**	**13,791.0**
New/Expanded Programs					
1. Child Care Services: Reflects increases in appropriation offset with State and federal revenues to align the Department's child care services budget with the State and federal allocation.	17,200,000	--	17,200,000	--	--
2. California Work Opportunities and Responsibilities to Kids (CalWORKs) Mental Health Services: Reflects an increase in appropriation offset with increases in State and federal revenues primarily due to increased services provided by the Department of Mental Health to CalWORKs participants for the Coordinated Entry and Homeless Family Solutions System.	795,000	--	795,000	--	--
Other Changes					
1. Reclassification: Reflects an increase in appropriation partially offset with increases in State and federal revenues primarily due to the reclassification of 2.0 Information Technology Support Analyst I positions to Information Technology Support Analyst II positions.	111,000	--	92,000	19,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Home Safe Program administered by the Department of Workforce Development, Aging and Community Services; substance abuse services administered by the Department of Public Health; new call center due to caseload increases from the COVID-19 pandemic; Parks After Dark program administered by the Department of Parks and Recreation; Greater Avenues for Independence (GAIN) and General Relief Opportunities for Work (GROW) business redesign; GROW Traditional Subsidized Employment (TSE) pilot program; low voltage; and tenant improvements.	(20,257,000)	--	(148,000)	(20,109,000)	--
3. Administrative Support: Reflects the addition of 21.0 positions, partially offset by the deletion of 3.0 vacant positions to enhance IT, warehouse inventory, human resources, and operations.	2,392,000	--	2,392,000	--	18.0
4. Overtime: Reflects an increase in overtime primarily due to training new staff hired to address the caseload increase due to the COVID-19 pandemic.	3,000,000	--	2,486,000	514,000	--
5. Operating Costs: Reflects changes in IT purchases and projects, rents and leases, office and miscellaneous expenses, intrafund transfers, and judgments and damages. These changes are offset by an increase in revenue.	8,175,000	(12,000)	8,208,000	(21,000)	--
6. CalACES/CalSAWS: Reflects changes in appropriation and revenue primarily due to a shift from the design and development phase to management and operations phase for the project.	(2,473,000)	--	(1,961,000)	(512,000)	--
7. IHSS Administration Revenue Realignment: Reflects an adjustment to remove prior-year State General Fund backfill that was provided on a one-time basis offset with an increase in 1991 Realignment Sales Tax revenue.	--	--	--	--	--
8. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	22,673,000	--	18,791,000	3,882,000	--
9. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability based on historical experience.	(3,977,000)	--	(3,977,000)	--	--
10. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	26,558,000	--	22,011,000	4,547,000	--
11. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	13,671,000	--	12,170,000	1,501,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
12. Countywide Cost Allocation: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	202,000	--	167,000	35,000	--
Total Changes	**68,070,000**	**(12,000)**	**78,226,000**	**(10,144,000)**	**18.0**
2021-22 Recommended Budget	**2,379,846,000**	**2,443,000**	**2,199,957,000**	**177,446,000**	**13,809.0**

Critical and Unmet Needs

Funding for programs the Department administers depends largely on State and federal subvention. The Department's critical and unmet needs are focused on addressing facilities and leasing costs and a greater need for staffing as a result of increased service needs due to the COVID-19 pandemic.

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ 400.00	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	5,026.50	0	0	0	0	0
FEDERAL - COVID-19	1,844,862.18	0	0	0	0	0
FEDERAL - OTHER	2,223,910.01	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	1,105,972,239.72	1,390,219,000	1,477,820,000	1,554,413,000	1,539,521,000	61,701,000
MISCELLANEOUS	1,300,103.37	1,000,000	694,000	694,000	694,000	0
SETTLEMENTS	824,242.00	0	0	0	0	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	10,681,289.93	5,828,000	5,828,000	5,828,000	6,261,000	433,000
STATE - 1991 VLF REALIGNMENT	16,227,683.07	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	21,555,874.00	17,586,000	17,586,000	17,586,000	17,586,000	0
STATE - COVID-19	0.00	433,000	433,000	0	0	(433,000)
STATE - PUBLIC ASSISTANCE ADMINISTRATION	747,119,851.23	567,361,000	614,586,000	637,834,000	631,111,000	16,525,000
TRANSFERS IN	4,866,606.99	4,784,000	4,784,000	4,784,000	4,784,000	0
WELFARE REPAYMENTS	146,684.62	0	0	0	0	0
TOTAL REVENUE	$1,912,768,773.62	$ 1,987,211,000	$ 2,121,731,000	$ 2,221,139,000	$ 2,199,957,000	$ 78,226,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 762,208,792.75	$ 787,081,000	$ 848,892,000	$ 877,340,000	$ 867,780,000	$ 18,888,000
CAFETERIA BENEFIT PLANS	241,117,217.70	257,096,000	252,137,000	263,412,000	259,509,000	7,372,000
COUNTY EMPLOYEE RETIREMENT	156,493,716.77	169,870,000	176,125,000	205,438,000	203,034,000	26,909,000
DENTAL INSURANCE	5,014,699.25	5,130,000	4,548,000	4,669,000	4,562,000	14,000
DEPENDENT CARE SPENDING ACCOUNTS	934,573.19	1,000,000	2,000,000	2,000,000	2,000,000	0
DISABILITY BENEFITS	9,770,354.68	9,697,000	9,355,000	9,694,000	9,657,000	302,000
FICA (OASDI)	11,485,161.64	11,850,000	10,292,000	10,747,000	10,594,000	302,000
HEALTH INSURANCE	9,611,975.71	9,712,000	11,708,000	12,997,000	12,366,000	658,000
LIFE INSURANCE	1,362,411.88	1,400,000	735,000	787,000	752,000	17,000
OTHER EMPLOYEE BENEFITS	152,855.37	0	470,000	470,000	470,000	0
RETIREE HEALTH INSURANCE	118,423,883.00	132,642,000	132,642,000	146,313,000	146,313,000	13,671,000
SAVINGS PLAN	2,728,015.77	0	0	105,000	0	0
THRIFT PLAN (HORIZONS)	23,122,297.17	20,820,000	22,091,000	23,071,000	22,627,000	536,000
UNEMPLOYMENT INSURANCE	209,149.00	403,000	250,000	250,000	250,000	0
WORKERS' COMPENSATION	31,918,096.10	29,207,000	37,757,000	33,516,000	33,516,000	(4,241,000)
TOTAL S & E B	1,374,553,199.98	1,435,908,000	1,509,002,000	1,590,809,000	1,573,430,000	64,428,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	23,757,204.80	24,629,000	21,925,000	24,870,000	24,870,000	2,945,000
CLOTHING & PERSONAL SUPPLIES	53,977.93	30,000	30,000	30,000	30,000	0
COMMUNICATIONS	1,214,463.00	1,270,000	1,780,000	1,780,000	1,780,000	0
COMPUTING-MAINFRAME	11,941,458.22	9,730,000	7,825,000	9,287,000	9,287,000	1,462,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	13,893,034.23	12,933,000	12,921,000	11,736,000	11,736,000	(1,185,000)
COMPUTING-PERSONAL	9,038,958.47	4,788,000	1,725,000	5,595,000	5,595,000	3,870,000
CONTRACTED PROGRAM SERVICES	266,417,440.56	293,964,000	359,194,000	359,689,000	360,484,000	1,290,000

PUBLIC SOCIAL SERVICES - ADMINISTRATION BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
HOUSEHOLD EXPENSE	149,621.83	168,000	135,000	144,000	144,000	9,000
INFORMATION TECHNOLOGY SERVICES	12,106,965.43	18,830,000	27,635,000	24,311,000	24,311,000	(3,324,000)
INSURANCE	3,747,246.14	5,067,000	5,107,000	4,868,000	4,868,000	(239,000)
MAINTENANCE - EQUIPMENT	229,757.72	239,000	239,000	239,000	239,000	0
MAINTENANCE-BUILDINGS & IMPRV	14,087,897.00	13,090,000	11,941,000	12,149,000	12,149,000	208,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	8,785.55	10,000	10,000	10,000	10,000	0
MEMBERSHIPS	217,107.41	155,000	155,000	155,000	155,000	0
MISCELLANEOUS EXPENSE	45,946.03	509,000	11,000	9,000	9,000	(2,000)
OFFICE EXPENSE	27,362,699.12	24,536,000	18,879,000	19,455,000	19,455,000	576,000
PROFESSIONAL SERVICES	2,033,580.45	6,187,000	6,646,000	6,600,000	6,600,000	(46,000)
PUBLICATIONS & LEGAL NOTICES	24,340.75	30,000	30,000	30,000	30,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	60,449,275.36	65,388,000	73,217,000	83,631,000	68,963,000	(4,254,000)
RENTS & LEASES - EQUIPMENT	4,651,807.37	2,088,000	2,008,000	2,208,000	2,208,000	200,000
SMALL TOOLS & MINOR EQUIPMENT	0.00	2,000	2,000	2,000	2,000	0
SPECIAL DEPARTMENTAL EXPENSE	63,932.02	80,000	80,000	80,000	80,000	0
TECHNICAL SERVICES	25,104,809.91	25,406,000	24,895,000	11,347,000	11,347,000	(13,548,000)
TELECOMMUNICATIONS	37,442,595.54	38,869,000	39,310,000	41,352,000	40,531,000	1,221,000
TRAINING	311,953.75	612,000	633,000	689,000	689,000	56,000
TRANSPORTATION AND TRAVEL	2,253,111.34	1,972,000	2,082,000	1,948,000	1,948,000	(134,000)
UTILITIES	5,703,705.70	6,270,000	6,270,000	6,270,000	6,270,000	0
TOTAL S & S	522,311,675.63	556,852,000	624,685,000	628,484,000	613,790,000	(10,895,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	3,167,390.59	625,000	2,944,000	1,253,000	1,253,000	(1,691,000)
RETIREMENT OF OTHER LONG TERM DEBT	10,707,466.88	11,846,000	13,005,000	13,760,000	11,846,000	(1,159,000)
SUPPORT & CARE OF PERSONS	105,158,989.26	127,883,000	159,131,000	176,438,000	176,438,000	17,307,000
TAXES & ASSESSMENTS	5,603.73	18,000	19,000	19,000	19,000	0
TOTAL OTH CHARGES	119,039,450.46	140,372,000	175,099,000	191,470,000	189,556,000	14,457,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,307,537.11	2,900,000	2,900,000	2,980,000	2,980,000	80,000
DATA HANDLING EQUIPMENT	55,239.18	74,000	0	0	0	0
ELECTRONIC EQUIPMENT	80,247.37	86,000	90,000	90,000	90,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	1,443,023.66	3,060,000	2,990,000	3,070,000	3,070,000	80,000
TOTAL CAPITAL ASSETS	1,443,023.66	3,060,000	2,990,000	3,070,000	3,070,000	80,000
GROSS TOTAL	$2,017,347,349.73	$ 2,136,192,000	$ 2,311,776,000	$ 2,413,833,000	$ 2,379,846,000	$ 68,070,000
INTRAFUND TRANSFERS	(1,254,413.11)	(1,391,000)	(2,455,000)	(2,443,000)	(2,443,000)	12,000
NET TOTAL	$2,016,092,936.62	$ 2,134,801,000	$ 2,309,321,000	$ 2,411,390,000	$ 2,377,403,000	$ 68,082,000
NET COUNTY COST	$ 103,324,163.00	$ 147,590,000	$ 187,590,000	$ 190,251,000	$ 177,446,000	$ (10,144,000)
BUDGETED POSITIONS	13,791.0	13,791.0	13,791.0	13,966.0	13,809.0	18.0

Public Social Services - Assistance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,741,941,382.33	$ 1,695,110,000	$ 1,872,984,000	$ 1,822,193,000	$ 1,904,215,000	$ 31,231,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 218,636,173.64	$ 224,053,000	$ 231,486,000	$ 224,381,000	$ 232,771,000	$ 1,285,000
OTHER CHARGES	1,873,691,446.13	1,876,324,000	2,049,302,000	2,071,259,000	2,068,089,000	18,787,000
GROSS TOTAL	$2,092,327,619.77	$ 2,100,377,000	$ 2,280,788,000	$ 2,295,640,000	$ 2,300,860,000	$ 20,072,000
NET TOTAL	$2,092,327,619.77	$ 2,100,377,000	$ 2,280,788,000	$ 2,295,640,000	$ 2,300,860,000	$ 20,072,000
NET COUNTY COST	$ 350,386,237.44	$ 405,267,000	$ 407,804,000	$ 473,447,000	$ 396,645,000	$ (11,159,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Mission Statement

The DPSS-Assistance budget units fund mandated and discretionary public assistance and social services programs, and are financed with federal, State, and County funds. These programs include: California Work Opportunity and Responsibility to Kids (CalWORKs); Indigent Aid General Relief (GR); General Relief Anti-Homelessness (GRAH); In-Home Supportive Services (IHSS); Cash Assistance Program for Immigrants (CAPI); Refugee Resettlement Program/Refugee Cash Assistance (RCA); Refugee Employment Program (REP); Community Services Block Grant (CSBG); and Work Incentive Nutritional Supplement (WINS).

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net decrease of $11.2 million in NCC due to an adjustment to remove prior-year funding that was provided on a one-time basis and an increase in realignment revenue, partially offset by increases for the 4 percent IHSS Maintenance of Effort (MOE) inflator and GR caseloads.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**2,280,788,000**	**0**	**1,872,984,000**	**407,804,000**	**0.0**
Other Changes					
1. GR: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the no negative action, which temporarily waived GR terminations due to the COVID-19 pandemic.	(4,800,000)	--	--	(4,800,000)	--
2. GR: Reflects an increase in caseloads due to the September 29, 2020 and February 23, 2021 Board motions to continue the no negative action, which temporarily waives terminations for recipients renewing their annual agreements and those employable who are required to participate in the Opportunities for Work program.	3,500,000	--	--	3,500,000	--
3. GR: Reflects a 1.8 percent increase in GR caseloads and a decrease in Interim Assistance Reimbursement.	4,630,000	--	(3,400,000)	8,030,000	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. GRAH: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for GRAH programs ($2.5 million) and Homeless Initiative Strategy B1 ($7.3 million).	(9,867,000)	--	(106,000)	(9,761,000)	--
5. IHSS: Reflects a 0.8 percent increase in Provider Health Care Plan enrollments.	1,585,000	--	1,585,000	--	--
6. IHSS: Reflects funding for the 4 percent IHSS MOE inflator.	24,599,000	--	14,860,000	9,739,000	--
7. IHSS: Reflects an increase in realignment revenue.	--	--	20,092,000	(20,092,000)	--
8. IHSS and CW: Reflects an adjustment to remove prior-year State General Fund backfill that was provided on a one-time basis offset with an increase in ongoing realignment revenue.	--	--	--	--	--
9. CW: Reflects a decrease in Child Poverty and Family Supplement Support revenue.	--	--	(2,225,000)	2,225,000	--
10. CAPI: Reflects an increase in caseloads.	985,000	--	985,000	--	--
11. CSBG: Reflects a decrease to align the budget with projected expenditures.	(300,000)	--	(300,000)	--	--
12. REP: Reflects a decrease to align the budget with projected expenditures.	(260,000)	--	(260,000)	--	--
13. RCA: Reflects a revenue realignment to better align with anticipated receipts.	--	--	--	--	--
Total Changes	**20,072,000**	**0**	**31,231,000**	**(11,159,000)**	**0.0**
2021-22 Recommended Budget	**2,300,860,000**	**0**	**1,904,215,000**	**396,645,000**	**0.0**

PUBLIC SOCIAL SERVICES - ASSISTANCE BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 0.00	$ 3,775,000	$ 8,390,000	$ 0	$ 8,390,000	$ 0
FEDERAL - OTHER	(17,816.65)	0	0	0	0	0
FEDERAL - PUBLIC ASSISTANCE ADMINISTRATION	4,354,114.70	4,225,000	4,225,000	4,225,000	4,225,000	0
FEDERAL - PUBLIC ASSISTANCE PROGRAMS	179,189,529.11	273,010,000	348,762,000	302,500,000	304,466,000	(44,296,000)
MISCELLANEOUS	659,917.09	500,000	1,163,000	1,163,000	1,163,000	0
STATE - 1991 REALIGNMENT REVENUE - SOCIAL SERVICES	1,021,392,026.67	991,200,000	993,092,000	1,032,201,000	1,103,834,000	110,742,000
STATE - 1991 VLF REALIGNMENT	248,265,764.69	206,965,000	292,945,000	272,064,000	272,064,000	(20,881,000)
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	494,198.00	106,000	106,000	0	0	(106,000)
STATE - COVID-19	0.00	36,530,000	36,530,000	0	0	(36,530,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	271,158,220.66	176,595,000	180,900,000	207,683,000	208,036,000	27,136,000
TRANSFERS IN	4,494,000.00	0	0	0	0	0
WELFARE REPAYMENTS	11,951,428.06	2,204,000	6,871,000	2,357,000	2,037,000	(4,834,000)
TOTAL REVENUE	$1,741,941,382.33	$ 1,695,110,000	$ 1,872,984,000	$ 1,822,193,000	$ 1,904,215,000	$ 31,231,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 214,894,683.64	$ 224,053,000	$ 231,486,000	$ 224,381,000	$ 232,771,000	$ 1,285,000
PROFESSIONAL SERVICES	3,741,490.00	0	0	0	0	0
TOTAL S & S	218,636,173.64	224,053,000	231,486,000	224,381,000	232,771,000	1,285,000
OTHER CHARGES						
JUDGMENTS & DAMAGES	399.84	0	0	0	0	0
SUPPORT & CARE OF PERSONS	1,873,691,046.29	1,876,324,000	2,049,302,000	2,071,259,000	2,068,089,000	18,787,000
TOTAL OTH CHARGES	1,873,691,446.13	1,876,324,000	2,049,302,000	2,071,259,000	2,068,089,000	18,787,000
GROSS TOTAL	$2,092,327,619.77	$ 2,100,377,000	$ 2,280,788,000	$ 2,295,640,000	$ 2,300,860,000	$ 20,072,000
NET TOTAL	$2,092,327,619.77	$ 2,100,377,000	$ 2,280,788,000	$ 2,295,640,000	$ 2,300,860,000	$ 20,072,000
NET COUNTY COST	$ 350,386,237.44	$ 405,267,000	$ 407,804,000	$ 473,447,000	$ 396,645,000	$ (11,159,000)

California Work Opportunities and Responsibility to Kids Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 967,553,696.98	$ 929,887,000	$ 1,090,823,000	$ 1,087,159,000	$ 1,088,598,000	$ (2,225,000)
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 968,060,974.84	$ 932,312,000	$ 1,093,380,000	$ 1,093,380,000	$ 1,093,380,000	$ 0
GROSS TOTAL	$ 968,060,974.84	$ 932,312,000	$ 1,093,380,000	$ 1,093,380,000	$ 1,093,380,000	$ 0
NET TOTAL	$ 968,060,974.84	$ 932,312,000	$ 1,093,380,000	$ 1,093,380,000	$ 1,093,380,000	$ 0
NET COUNTY COST	$ 507,277.86	$ 2,425,000	$ 2,557,000	$ 6,221,000	$ 4,782,000	$ 2,225,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Cash Assistance Program for Immigrants Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 75,890,334.69	$ 78,445,000	$ 80,491,000	$ 81,476,000	$ 81,476,000	$ 985,000
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 75,839,290.41	$ 78,445,000	$ 80,491,000	$ 81,476,000	$ 81,476,000	$ 985,000
GROSS TOTAL	$ 75,839,290.41	$ 78,445,000	$ 80,491,000	$ 81,476,000	$ 81,476,000	$ 985,000
NET TOTAL	$ 75,839,290.41	$ 78,445,000	$ 80,491,000	$ 81,476,000	$ 81,476,000	$ 985,000
NET COUNTY COST	$ (51,044.28)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Community Services Block Grant Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 4,292,812.00	$ 8,025,000	$ 13,190,000	$ 4,500,000	$ 12,890,000	$ (300,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 4,292,812.00	$ 8,025,000	$ 13,190,000	$ 4,500,000	$ 12,890,000	$ (300,000)
GROSS TOTAL	$ 4,292,812.00	$ 8,025,000	$ 13,190,000	$ 4,500,000	$ 12,890,000	$ (300,000)
NET TOTAL	$ 4,292,812.00	$ 8,025,000	$ 13,190,000	$ 4,500,000	$ 12,890,000	$ (300,000)
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

General Relief Anti-Homelessness Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 11,057,682.41	$ 5,754,000	$ 5,754,000	$ 5,648,000	$ 5,648,000	$ (106,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 7,920,483.00	$ 7,924,000	$ 7,924,000	$ 7,924,000	$ 7,924,000	$ 0
OTHER CHARGES	11,265,980.74	10,782,000	12,876,000	3,009,000	3,009,000	(9,867,000)
GROSS TOTAL	$ 19,186,463.74	$ 18,706,000	$ 20,800,000	$ 10,933,000	$ 10,933,000	$ (9,867,000)
NET TOTAL	$ 19,186,463.74	$ 18,706,000	$ 20,800,000	$ 10,933,000	$ 10,933,000	$ (9,867,000)
NET COUNTY COST	$ 8,128,781.33	$ 12,952,000	$ 15,046,000	$ 5,285,000	$ 5,285,000	$ (9,761,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

Indigent Aid Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 10,917,273.55	$ 7,378,000	$ 12,741,000	$ 7,341,000	$ 9,341,000	$ (3,400,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 6,708,998.79	$ 6,309,000	$ 6,309,000	$ 6,309,000	$ 6,309,000	$ 0
OTHER CHARGES	230,228,558.89	234,678,000	240,352,000	246,852,000	243,682,000	3,330,000
GROSS TOTAL	$ 236,937,557.68	$ 240,987,000	$ 246,661,000	$ 253,161,000	$ 249,991,000	$ 3,330,000
NET TOTAL	$ 236,937,557.68	$ 240,987,000	$ 246,661,000	$ 253,161,000	$ 249,991,000	$ 3,330,000
NET COUNTY COST	$ 226,020,284.13	$ 233,609,000	$ 233,920,000	$ 245,820,000	$ 240,650,000	$ 6,730,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	GENERAL RELIEF

In-Home Supportive Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 666,477,468.93	$ 659,441,000	$ 661,405,000	$ 627,749,000	$ 697,942,000	$ 36,537,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 198,412,668.43	$ 200,758,000	$ 202,722,000	$ 204,307,000	$ 204,307,000	$ 1,585,000
OTHER CHARGES	583,841,000.00	614,964,000	614,964,000	639,563,000	639,563,000	24,599,000
GROSS TOTAL	$ 782,253,668.43	$ 815,722,000	$ 817,686,000	$ 843,870,000	$ 843,870,000	$ 26,184,000
NET TOTAL	$ 782,253,668.43	$ 815,722,000	$ 817,686,000	$ 843,870,000	$ 843,870,000	$ 26,184,000
NET COUNTY COST	$ 115,776,199.50	$ 156,281,000	$ 156,281,000	$ 216,121,000	$ 145,928,000	$ (10,353,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Cash Assistance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 757,646.00	$ 601,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 762,384.90	$ 601,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
GROSS TOTAL	$ 762,384.90	$ 601,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
NET TOTAL	$ 762,384.90	$ 601,000	$ 1,193,000	$ 1,193,000	$ 1,193,000	$ 0
NET COUNTY COST	$ 4,738.90	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Refugee Employment Program Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 1,752,641.54	$ 1,343,000	$ 2,151,000	$ 1,891,000	$ 1,891,000	$ (260,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 1,301,211.42	$ 1,037,000	$ 1,341,000	$ 1,341,000	$ 1,341,000	$ 0
OTHER CHARGES	451,430.12	306,000	810,000	550,000	550,000	(260,000)
GROSS TOTAL	$ 1,752,641.54	$ 1,343,000	$ 2,151,000	$ 1,891,000	$ 1,891,000	$ (260,000)
NET TOTAL	$ 1,752,641.54	$ 1,343,000	$ 2,151,000	$ 1,891,000	$ 1,891,000	$ (260,000)
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Work Incentive Nutritional Supplement Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 3,241,826.23	$ 4,236,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
EXPENDITURES/APPROPRIATIONS						
OTHER CHARGES	$ 3,241,826.23	$ 4,236,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
GROSS TOTAL	$ 3,241,826.23	$ 4,236,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
NET TOTAL	$ 3,241,826.23	$ 4,236,000	$ 5,236,000	$ 5,236,000	$ 5,236,000	$ 0
NET COUNTY COST	$ 0.00	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	AID PROGRAMS

Departmental Program Summary

1. Social Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	258,832,000	--	220,343,000	38,489,000	1,444.0
Less Administration	--	--	--	--	--
Net Program Costs	258,832,000	--	220,343,000	38,489,000	1,444.0

Authority: Mandated program – Social Security Act, Title XIX, California Welfare and Institutions (W&I) Code Sections 12300-12317.2, 13275-13282, and 14132.95; Federal Omnibus Budget Reconciliation Act of 1981.

APS and CSBG: Social Security Act, Title XX; California W&I Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763; California Department of Social Services Regulations Sections 33-100 through 33-805.

Programs included are IHSS, Out-of-Home Care for Adult Supplemental Security Income recipients, APS, and CSBG.

2. CalWORKs

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	714,385,000	1,523,000	712,862,000	--	3,164.0
Less Administration	--	--	--	--	--
Net Program Costs	714,385,000	1,523,000	712,862,000	--	3,164.0

Authority: Mandated program – United States Code Title 42, Chapter 7, Subchapter IV, Part A, Sections 601 – 619; California W&I Code Sections 11200-11526.5.

Programs included are CalWORKs Eligibility, Welfare-to-Work (WTW), Cal-Learn, and Child Care. Programs provide temporary assistance to children and families for basic needs and child care services. CalWORKs includes the GAIN WTW program that is designed to move participants towards self-sufficiency. GAIN helps participants with a full range of training, educational, employment, post-employment, and supportive services.

3. Other Public Welfare

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,256,690,000	552,000	1,128,699,000	127,439,000	8,249.0
Less Administration	--	--	--	--	--
Net Program Costs	1,256,690,000	552,000	1,128,699,000	127,439,000	8,249.0

Authority: Mandated program – CalFresh: Food Stamp Act of 1977 as amended through Public Law 108-269, July 2, 2004; California W&I Code Sections 18900-18923 and 19000; Social Security Act, Title XIX; and California Code of Regulations, Title 22.

Medi-Cal: Social Security Act, Title XIX; California W&I Code Sections 14100 et seq. and 10800. GR: California W&I Code Sections 17000-17030.1. CAPI: California W&I Code Sections 18937-18944. RCA: California W&I Code Sections 13275-13282. REP: California W&I Code Sections 13275-13282.

Programs included are CalFresh, Medi-Cal, GR, RCA, CalFresh Employment and Training, CAPI, and Work Incentive Nutritional Supplement. These programs provide benefits for low-income households to obtain food and health care services, as well as financial assistance for indigent adults, refugees, and blind or disabled legal immigrants. The CSBG program assists low-income individuals and families to transition from crisis situations to stable living situations. This is achieved through the provision of services by community-based organizations or referrals to other programs. Services include before or after school programs, employment training/support, education, temporary shelter, food, health care, domestic violence intervention, youth and family development, and legal assistance.

4. Public Assistance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,300,860,000	--	1,904,215,000	396,645,000	--
Less Administration	--	--	--	--	--
Net Program Costs	2,300,860,000	--	1,904,215,000	396,645,000	--

Authority: Mandated programs – California W&I Code Division 9.

Aid programs for children, families, and individuals designed to provide temporary assistance to meet basic needs and supportive services to aged, blind, or disabled persons.

5. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	149,939,000	368,000	138,053,000	11,518,000	952.0
Less Administration	--	--	--	--	--
Net Program Costs	149,939,000	368,000	138,053,000	11,518,000	952.0

Authority: Non-mandated, discretionary program. CalACES and CalSAWS: California W&I Code Section 10823.

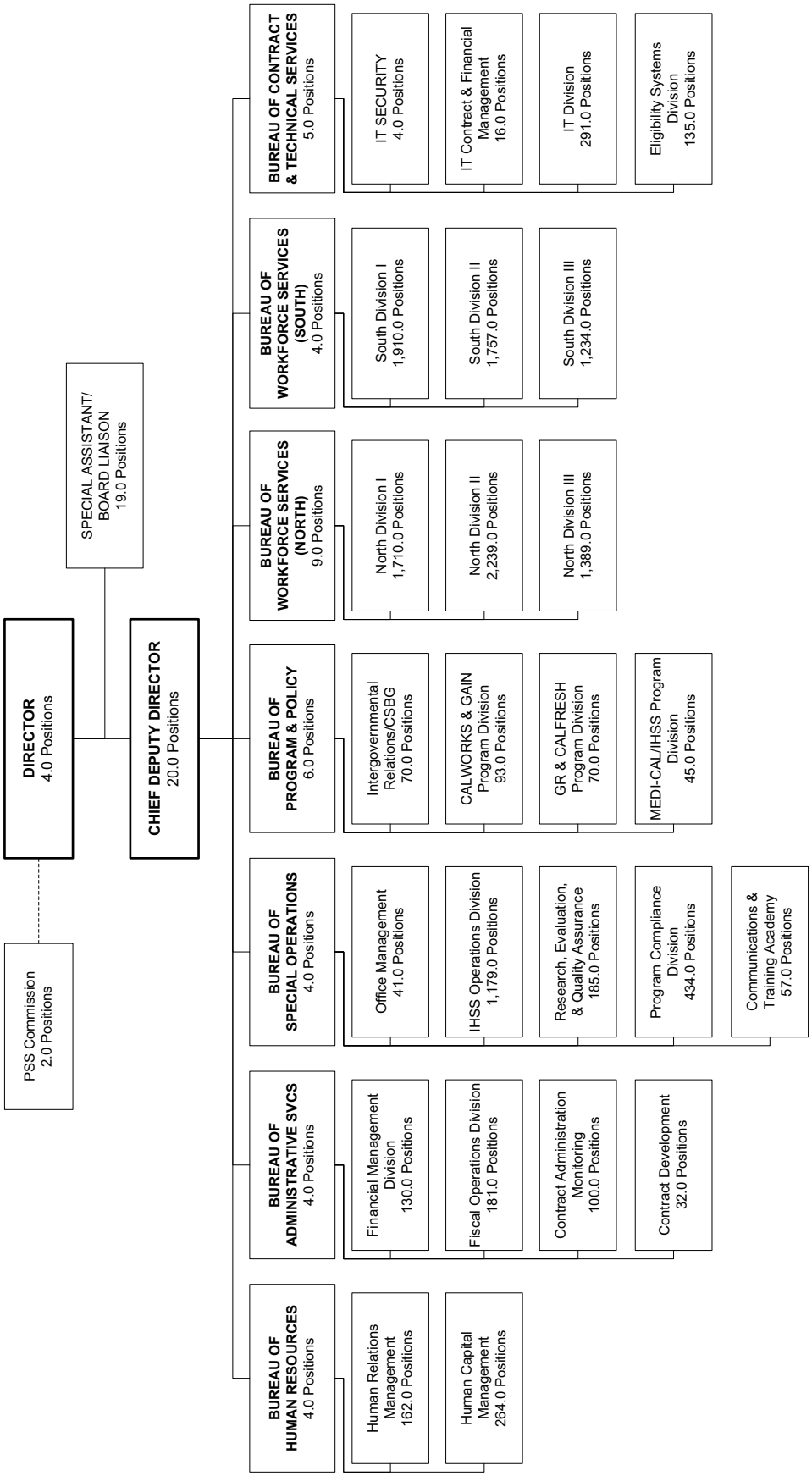
Provides executive management and administrative support including the executive office, budget planning and control, accounting, contracting, property management, benefits issuance, procurement, personnel, and payroll services to the Department.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	4,680,706,000	2,443,000	4,104,172,000	574,091,000	13,809.0

DEPARTMENT OF PUBLIC SOCIAL SERVICES

ANTONIA JIMÉNEZ, DIRECTOR

FY 2021-22 Recommended Budget Positions: 13,809.0



Public Works

Mark Pestrella, Director

Public Works Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 476,802,000.00	$ 883,668,000	$ 883,668,000	$ 747,477,000	$ 747,477,000	$ (136,191,000)
CANCEL OBLIGATED FUND BAL	107,612,265.00	48,910,000	43,061,000	25,690,000	25,690,000	(17,371,000)
REVENUE	2,295,862,717.34	2,425,350,000	2,585,014,000	2,584,558,000	2,552,605,000	(32,409,000)
NET COUNTY COST	40,628,905.00	43,021,000	43,982,000	52,686,000	38,901,000	(5,081,000)
TOTAL FINANCING SOURCES	$ 2,920,905,887.34	$ 3,400,949,000	$ 3,555,725,000	$ 3,410,411,000	$ 3,364,673,000	$ (191,052,000)
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 515,628,219.59	$ 591,051,000	$ 597,504,000	$ 649,493,000	$ 622,240,000	$ 24,736,000
SERVICES & SUPPLIES	1,050,632,545.42	1,210,464,000	1,611,768,000	1,563,478,000	1,547,294,000	(64,474,000)
OTHER CHARGES	21,495,836.44	235,004,000	511,253,000	525,023,000	522,722,000	11,469,000
CAPITAL ASSETS - B & I	5,127,073.21	27,316,000	30,062,000	4,923,000	4,923,000	(25,139,000)
CAPITAL ASSETS - EQUIPMENT	31,315,083.09	39,656,000	40,665,000	34,153,000	34,153,000	(6,512,000)
CAPITAL ASSETS - INFRASTRUCTURE	85,081,565.98	174,676,000	371,974,000	285,191,000	285,191,000	(86,783,000)
TOTAL CAPITAL ASSETS	$ 121,523,722.28	$ 241,648,000	$ 442,701,000	$ 324,267,000	$ 324,267,000	$ (118,434,000)
OTHER FINANCING USES	307,171,503.09	356,916,000	374,680,000	340,485,000	340,485,000	(34,195,000)
GROSS TOTAL	$ 2,016,451,826.82	$ 2,635,083,000	$ 3,537,906,000	$ 3,402,746,000	$ 3,357,008,000	$ (180,898,000)
INTRAFUND TRANSFERS	(368,599.66)	(480,000)	(1,050,000)	(60,000)	(60,000)	990,000
NET TOTAL	$ 2,016,083,227.16	$ 2,634,603,000	$ 3,536,856,000	$ 3,402,686,000	$ 3,356,948,000	$ (179,908,000)
PROV FOR OBLIGATED FUND BAL						
COMMITTED	$ 19,040,000.00	$ 18,869,000	$ 18,869,000	$ 7,725,000	$ 7,725,000	$ (11,144,000)
OTHER	2,107,000.00	0	0	0	0	0
TOTAL OBLIGATED FUND BAL	$ 21,147,000.00	$ 18,869,000	$ 18,869,000	$ 7,725,000	$ 7,725,000	$ (11,144,000)
TOTAL FINANCING USES	$ 2,037,230,227.16	$ 2,653,472,000	$ 3,555,725,000	$ 3,410,411,000	$ 3,364,673,000	$ (191,052,000)
BUDGETED POSITIONS	4,167.0	4,167.0	4,167.0	4,387.0	4,199.0	32.0

Public Works - General Fund Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 60,773,892.42	$ 59,121,000	$ 57,639,000	$ 64,987,000	$ 64,987,000	$ 7,348,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 93,305,014.57	$ 97,341,000	$ 97,344,000	$ 109,999,000	$ 98,515,000	$ 1,171,000
OTHER CHARGES	5,418,857.92	2,006,000	2,693,000	5,941,000	3,640,000	947,000
CAPITAL ASSETS - EQUIPMENT	0.00	79,000	88,000	97,000	97,000	9,000
CAPITAL ASSETS - INFRASTRUCTURE	(34,481.59)	650,000	0	0	0	0
TOTAL CAPITAL ASSETS	(34,481.59)	729,000	88,000	97,000	97,000	9,000
OTHER FINANCING USES	3,082,006.18	2,546,000	2,546,000	1,696,000	1,696,000	(850,000)
GROSS TOTAL	$ 101,771,397.08	$ 102,622,000	$ 102,671,000	$ 117,733,000	$ 103,948,000	$ 1,277,000
INTRAFUND TRANSFERS	(368,599.66)	(480,000)	(1,050,000)	(60,000)	(60,000)	990,000
NET TOTAL	$ 101,402,797.42	$ 102,142,000	$ 101,621,000	$ 117,673,000	$ 103,888,000	$ 2,267,000
NET COUNTY COST	$ 40,628,905.00	$ 43,021,000	$ 43,982,000	$ 52,686,000	$ 38,901,000	$ (5,081,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	OTHER GENERAL

Mission Statement

The Department of Public Works (Public Works) is committed to accomplishing its mission of delivering regional infrastructure and services that improve the quality of life for more than 10 million people in the County. Services include planning, engineering, design, construction, project management, operation and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs such as hazardous and solid waste, land development, and other activities for the County and contract cities. Specific to County communities, the mission is to provide an improved quality of life through the promotion of safe building construction, orderly land development, and maintenance of clean and secure properties. Specific to County Improvement Studies, the mission is to provide assistance via a statutory process that allows private property owners in County unincorporated areas to construct capital infrastructure to County standards and transfer these improvements to the County for operation and maintenance. In addition, Public Works administers the County's Unincorporated Area (UA) Stormwater and Urban Runoff Quality Program and provides graffiti abatement, crossing guard services, landslide mitigation, and unincorporated area services in the form of Community Enhancement Teams (CET) in order to enhance the quality of life for residents in the community.

2021-22 Budget Message

The majority of services provided through the Public Works-General Fund are required by federal, State, and local mandates and are funded by fees for services. Crossing guard, landslide mitigation, graffiti abatement, pre-County improvement district studies, property rehabilitation and nuisance abatement, and unincorporated area services programs continue to rely on County funding.

The 2021-22 Recommended Budget reflects a $5.1 million NCC decrease primarily attributable to the removal of prior-year funding provided on a one-time basis for the Sativa Water System; unincorporated area stormwater projects; unincorporated County roads; Drought Resiliency Work Plan; Altadena Median Improvements; High Desert Corridor; holiday decorations in East Los Angeles; 7th Avenue Community Improvements Project in Hacienda Heights Office of Oil and Gas; installation of a portable hygiene facility in the unincorporated area of Pearblossom; First-Last Mile Plan for the future Lambert Gold Line Eastside Extension Station; First-Last Mile Plan for the future Norwalk Gold Line Eastside Extension Station; Tujunga Wash maintenance and servicing; and other Board-funded programs and projects. The decrease is partially offset by increases of $0.4 million for restoration of the Hollywood Bowl Shuttle and $0.6 million for Board-approved salaries and health insurance subsidies.

Critical/Strategic Planning Initiatives

- To maximize public safety and reduce energy consumption, ongoing training is provided to employees to promote technical growth. Specialized training is provided in mandated subjects such as the California Construction and Energy Codes to ensure a higher standard of compliance.
- The Public Works General Fund budget unit relies on NCC to fund various activities within Public Works. Public Works projects the available NCC from the previous year to determine the funding level required for the activities in the coming year and will adjust each activity accordingly so that NCC does not exceed the adjusted allowance approved by the Board.
- Public Works' strategic plan provides guiding principles to translate the major countywide initiatives identified by the Board and within the County's Strategic Plan, as well as Public Works' priorities, into key actions and outcomes. It frames communication and decision-making processes across all business programs. Business plans are utilized to facilitate the implementation of the strategic plan, and define key strategies, actions, milestones, performance measurements, and resource allocations, including funding and staffing needs. Program, financial, and staffing plans are used to facilitate budgeting. Program plans strategically establish management objectives. Financial plans project revenue sources and financing requirements for each operating fund and set preliminary budget allocations for programs. Staffing plans are then developed based on operational needs. This is a structured approach to planning and budgeting for public works programs and services.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**102,671,000**	**1,050,000**	**57,639,000**	**43,982,000**	**0.0**
Critical Issues					
1. Sativa Water System: Reflects one-time funding for the operations and maintenance of the Sativa Water System.	1,377,000	--	--	1,377,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsides.	567,000	--	--	567,000	--
2. Code Enforcement: Reflects an anticipated decrease in Utility User Tax funding.	(77,000)	--	--	(77,000)	--
3. Building Permits and Inspections: Reflects increases in building permits and plan check services.	7,246,000	--	7,246,000	--	--
4. Public Works Services to Cities and Agencies: Reflects decreases in plan check and inspection services provided to cities.	(1,171,000)	--	(1,171,000)	--	--
5. Property Rehabilitation and Nuisance Abatement: Reflects decreases in property rehabilitation and nuisance abatement activities.	(928,000)	(970,000)	42,000	--	--
6. Land Development: Reflects increases in land development activities.	644,000	--	644,000	--	--
7. Regulation of Industrial Waste and Underground Tanks: Reflects increases in underground tanks plan check and inspection services and industrial waste permits.	556,000	(20,000)	576,000	--	--
8. Stormwater and Urban Runoff Quality Program: Reflects increases in stormwater inspection activity.	125,000	--	125,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
9. Unincorporated Stormwater and Urban Runoff Quality Program: Reflects decreases in Unincorporated Area Stormwater and Urban Runoff Quality Program activities.	(123,000)	--	(123,000)	--	--
10. Encroachment Permit Issuance and Inspection: Reflects increases in permit issuance and inspection services.	9,000	--	9,000	--	--
11. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Sativa Water System ($2.3 million); unincorporated area stormwater projects ($1.5 million); unincorporated County road projects ($0.6 million); Drought Resiliency Work Plan ($0.5 million); Altadena median improvements ($0.4 million); High Desert Corridor ($0.4 million); 7th Avenue Community Improvements Project in Hacienda Heights ($0.4 million); Office of Oil and Gas ($0.3 million); installation of a portable hygiene facility in the unincorporated area of Pearblossom ($0.2 million); holiday decorations in East Los Angeles ($0.2 million); First-Last Mile Plan for the future Lambert Gold Line Eastside Extension Station ($0.2 million); First-Last Mile Plan for the future Norwalk Gold Line Eastside Extension Station ($0.2 million); Tujunga Wash maintenance and servicing ($0.1 million); pre-County improvement ($39,000); neighborhood watch signs in various SD1 cities ($8,000); and Unincorporated Community Enhancement Team Liaison-Valinda ($6,000). These deletions are partially offset by the restoration of the Hollywood Bowl Shuttle ($0.4 million).	(6,948,000)	--	--	(6,948,000)	--
Total Changes	**1,277,000**	**(990,000)**	**7,348,000**	**(5,081,000)**	**0.0**
2021-22 Recommended Budget	**103,948,000**	**60,000**	**64,987,000**	**38,901,000**	**0.0**

Critical and Unmet Needs

Public Works' critical and unmet needs include $9.0 million in ongoing funding for homeless initiatives as follows: $4.3 million to clean up homeless encampments within the County's flood control rights-of-way; $2.7 million for homeless initiatives – Board motion and priority services; and $2.0 million to clean up litter, debris, and homeless encampments within the County's road rights-of-way. In addition, $3.7 million in ongoing and $1.0 million in one-time funding is needed to address regulatory stormwater and urban runoff compliance requirements.

PUBLIC WORKS GENERAL FUND BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (74,725.02)	$ 18,000	$ 25,000	$ 24,000	$ 24,000	$ (1,000)
CHARGES FOR SERVICES - OTHER	2,329,797.93	1,843,000	1,580,000	1,945,000	1,945,000	365,000
COMMUNITY DEVELOPMENT COMMISSION	20,009.80	18,000	52,000	20,000	20,000	(32,000)
CONSTRUCTION PERMITS	16,679,314.14	19,718,000	17,353,000	19,859,000	19,859,000	2,506,000
CONTRACT CITIES SERVICES COST RECOVERY	2,049,751.91	1,896,000	2,207,000	2,159,000	2,159,000	(48,000)
FEDERAL - COVID-19	785,609.99	525,000	0	0	0	0
INTEREST	479,363.06	225,000	533,000	240,000	240,000	(293,000)
MISCELLANEOUS	(53,261.74)	5,000	188,000	207,000	207,000	19,000
OTHER SALES	0.00	0	1,000	0	0	(1,000)
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	63,326.36	63,000	116,000	64,000	64,000	(52,000)
PLANNING & ENGINEERING SERVICES	30,489,780.84	26,406,000	27,456,000	31,640,000	31,640,000	4,184,000
SANITATION SERVICES	7,852,825.15	8,404,000	8,128,000	8,829,000	8,829,000	701,000
STATE - OTHER	152,100.00	0	0	0	0	0
TOTAL REVENUE	$ 60,773,892.42	$ 59,121,000	$ 57,639,000	$ 64,987,000	$ 64,987,000	$ 7,348,000
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 212,912.73	$ 216,000	$ 137,000	$ 212,000	$ 212,000	$ 75,000
COMMUNICATIONS	1,573.65	1,000	0	0	0	0
COMPUTING-MAINFRAME	0.00	3,000	1,000	0	0	(1,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	10,345.60	10,000	29,000	12,000	12,000	(17,000)
COMPUTING-PERSONAL	36,890.15	37,000	36,000	67,000	67,000	31,000
HOUSEHOLD EXPENSE	10,162.08	10,000	79,000	10,000	10,000	(69,000)
INFORMATION TECHNOLOGY SERVICES	462,825.00	465,000	475,000	480,000	480,000	5,000
INSURANCE	116,821.56	157,000	503,000	509,000	509,000	6,000
MAINTENANCE - EQUIPMENT	20,186.82	11,000	21,000	13,000	13,000	(8,000)
MAINTENANCE-BUILDINGS & IMPRV	426,935.47	365,000	170,000	355,000	355,000	185,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	1,772.21	0	0	2,000	2,000	2,000
MEMBERSHIPS	1,795.00	1,000	3,000	2,000	2,000	(1,000)
MISCELLANEOUS EXPENSE	7,204.08	0	0	0	0	0
OFFICE EXPENSE	223,600.46	31,000	33,000	24,000	24,000	(9,000)
PROFESSIONAL SERVICES	8,577,323.12	10,743,000	12,511,000	18,611,000	8,108,000	(4,403,000)
PUBLICATIONS & LEGAL NOTICES	7,983.93	0	0	1,000	1,000	1,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	740,573.46	1,335,000	852,000	885,000	885,000	33,000
RENTS & LEASES - EQUIPMENT	181,894.33	53,000	142,000	60,000	60,000	(82,000)
SMALL TOOLS & MINOR EQUIPMENT	1,733.22	0	1,000	0	0	(1,000)
SPECIAL DEPARTMENTAL EXPENSE	79,082,868.62	80,390,000	79,084,000	85,753,000	84,772,000	5,688,000
TECHNICAL SERVICES	2,506,372.74	2,809,000	2,585,000	2,299,000	2,299,000	(286,000)
TELECOMMUNICATIONS	493,872.88	515,000	497,000	505,000	505,000	8,000
TRAINING	13,039.00	2,000	58,000	65,000	65,000	7,000
TRANSPORTATION AND TRAVEL	15,444.74	13,000	51,000	50,000	50,000	(1,000)
UTILITIES	150,883.72	174,000	76,000	84,000	84,000	8,000
TOTAL S & S	93,305,014.57	97,341,000	97,344,000	109,999,000	98,515,000	1,171,000

PUBLIC WORKS GENERAL FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	5,250,314.14	1,929,000	1,987,000	5,189,000	2,888,000	901,000
JUDGMENTS & DAMAGES	168,244.30	77,000	704,000	750,000	750,000	46,000
TAXES & ASSESSMENTS	299.48	0	2,000	2,000	2,000	0
TOTAL OTH CHARGES	5,418,857.92	2,006,000	2,693,000	5,941,000	3,640,000	947,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	16,000	25,000	25,000	25,000	0
TELECOMMUNICATIONS EQUIPMENT	0.00	63,000	63,000	72,000	72,000	9,000
TOTAL CAPITAL ASSETS - EQUIPMENT	0.00	79,000	88,000	97,000	97,000	9,000
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENT	(34,481.59)	0	0	0	0	0
INFRASTRUCTURE	0.00	650,000	0	0	0	0
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	(34,481.59)	650,000	0	0	0	0
TOTAL CAPITAL ASSETS	(34,481.59)	729,000	88,000	97,000	97,000	9,000
OTHER FINANCING USES						
TRANSFERS OUT	3,082,006.18	2,546,000	2,546,000	1,696,000	1,696,000	(850,000)
TOTAL OTH FIN USES	3,082,006.18	2,546,000	2,546,000	1,696,000	1,696,000	(850,000)
GROSS TOTAL	$ 101,771,397.08	$ 102,622,000	$ 102,671,000	$ 117,733,000	$ 103,948,000	$ 1,277,000
INTRAFUND TRANSFERS	(368,599.66)	(480,000)	(1,050,000)	(60,000)	(60,000)	990,000
NET TOTAL	$ 101,402,797.42	$ 102,142,000	$ 101,621,000	$ 117,673,000	$ 103,888,000	$ 2,267,000
NET COUNTY COST	$ 40,628,905.00	$ 43,021,000	$ 43,982,000	$ 52,686,000	$ 38,901,000	$ (5,081,000)

Public Works - Flood Control District Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 60,099,000.00	$ 390,395,000	$ 390,395,000	$ 354,584,000	$ 354,584,000	$ (35,811,000)
CANCEL OBLIGATED FUND BAL	64,904,993.00	0	0	0	0	0
PROPERTY TAXES	166,745,099.62	175,847,000	171,190,000	172,994,000	172,994,000	1,804,000
SPECIAL ASSESSMENTS	395,899,079.43	394,114,000	397,977,000	394,114,000	394,114,000	(3,863,000)
OTHER REVENUE	313,731,591.87	313,651,000	338,413,000	303,552,000	303,552,000	(34,861,000)
TOTAL FINANCING SOURCES	$1,001,379,763.92	$ 1,274,007,000	$ 1,297,975,000	$ 1,225,244,000	$ 1,225,244,000	$ (72,731,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 280,324,803.37	$ 300,813,000	$ 356,635,000	$ 322,797,000	$ 322,797,000	$ (33,838,000)
OTHER CHARGES	3,140,367.38	213,303,000	464,333,000	481,124,000	481,124,000	16,791,000
CAPITAL ASSETS - B & I	3,716,232.60	22,589,000	25,610,000	2,897,000	2,897,000	(22,713,000)
CAPITAL ASSETS - EQUIPMENT	637,538.07	1,065,000	1,065,000	660,000	660,000	(405,000)
CAPITAL ASSETS - INFRASTRUCTURE	23,897,811.03	67,091,000	121,918,000	96,665,000	96,665,000	(25,253,000)
TOTAL CAPITAL ASSETS	28,251,581.70	90,745,000	148,593,000	100,222,000	100,222,000	(48,371,000)
OTHER FINANCING USES	299,261,024.80	314,562,000	328,414,000	321,101,000	321,101,000	(7,313,000)
GROSS TOTAL	$ 610,977,777.25	$ 919,423,000	$ 1,297,975,000	$ 1,225,244,000	$ 1,225,244,000	$ (72,731,000)
TOTAL FINANCING USES	$ 610,977,777.25	$ 919,423,000	$ 1,297,975,000	$ 1,225,244,000	$ 1,225,244,000	$ (72,731,000)

Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and services to improve the quality of life for more than ten million people in the County. The Los Angeles County Flood Control District's (LACFCD) mission is to provide flood protection services that incorporate an integrated water resource management approach, increase local water availability through conservation efforts, and provide passive recreational opportunities.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net decrease of $72.7 million primarily due to reductions in fund balance available, interest, and revenue from the reimbursement by project cities in the Flood Control District General Fund, partially offset with a net increase in fund balance available in the Measure W Safe Clean Water Program Funds.

The primary sources of revenue for the LACFCD are property taxes, benefit assessments, and a special parcel tax (Measure W). Measure W is a 2.5 cents per square foot parcel tax on impermeable surface area that was approved by two-thirds of the voters on November 6, 2018. This special parcel tax will finance the Safe Clean Water Program that allocates funding for the implementation and administration of projects, programs, and activities to increase stormwater capture and reduce stormwater and urban runoff pollution. The objectives of the LACFCD are outlined within the Flood Control Act, which mandates the LACFCD to carry out flood protection and water conservation programs. These objectives include keeping the existing flood protection system in a safe and effective condition to respond to emergencies, perform maintenance and repair, and conserve water.

Changes From 2020-21 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2020-21 Final Adopted Budget	**1,297,975,000**	**1,297,975,000**	**0.0**
Other Changes			
1. Permit Issuance and Inspection: Reflects an increase in activities projected for the issuance of building and encroachment permits and inspections.	2,085,000	2,085,000	--
2. Environmental Defenders: Reflects an increase in activities projected for the Environmental Defenders program.	135,000	135,000	--
3. Flood Control: Reflects a decrease in infrastructure contracts and deferred maintenance costs.	(64,424,000)	(64,424,000)	--
4. Graffiti Abatement: Reflects a decrease in graffiti removal within Flood Control District's various rights of way.	(255,000)	(255,000)	--
5. Integrated Water Resource Planning: Reflects an increase in activities related to the River Corridor Master Planning Development and Integrated Regional Water Plan including coordination with stakeholders to support stormwater projects.	2,751,000	2,751,000	--
6. Land Development: Reflects an increase in subdivision plan checking and environmental document reviews activities.	251,000	251,000	--
7. Public Works Services to Cities and Agencies: Reflects a decrease in services provided to cities and other agencies.	(79,000)	(79,000)	--
8. Storm Water and Urban Runoff Quality: Reflects a decrease to implement projects for stormwater quality enhancement.	(4,347,000)	(4,347,000)	--
9. Water Conservation: Reflects a decrease in awarding projects that provide for groundwater recharge.	(21,269,000)	(21,269,000)	--
10. Safe Clean Water Program: Reflects anticipated fund balance available and operating transfers in from the Regional Program Funds.	12,421,000	12,421,000	--
Total Changes	**(72,731,000)**	**(72,731,000)**	**0.0**
2021-22 Recommended Budget	**1,225,244,000**	**1,225,244,000**	**0.0**

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 60,099,000.00	$ 390,395,000	$ 390,395,000	$ 354,584,000	$ 354,584,000	$ (35,811,000)
CANCEL OBLIGATED FUND BAL	64,904,993.00	0	0	0	0	0
PROPERTY TAXES	166,745,099.62	175,847,000	171,190,000	172,994,000	172,994,000	1,804,000
SPECIAL ASSESSMENTS	395,899,079.43	394,114,000	397,977,000	394,114,000	394,114,000	(3,863,000)
BUSINESS LICENSES	691.15	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	2,163,143.01	800,000	5,756,000	4,963,000	4,963,000	(793,000)
COMMUNITY DEVELOPMENT COMMISSION	14,840.13	0	0	0	0	0
CONSTRUCTION PERMITS	0.00	0	2,000	0	0	(2,000)
CONTRACT CITIES SERVICES COST RECOVERY	799,602.04	210,000	641,000	650,000	650,000	9,000
FEDERAL - COVID-19	75,679.24	0	0	0	0	0
FEDERAL AID - DISASTER RELIEF	107,080.80	0	0	0	0	0
FORFEITURES & PENALTIES	4,280.90	4,000	6,000	4,000	4,000	(2,000)
FRANCHISES	1,170.80	0	0	0	0	0
INTEREST	10,273,053.17	5,563,000	13,043,000	5,574,000	5,574,000	(7,469,000)
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	0.00	0	2,000	0	0	(2,000)
METROPOLITAN TRANSIT AUTHORITY	31,502.94	5,000	0	0	0	0
MISCELLANEOUS	79,667.70	43,000	10,000	0	0	(10,000)
OTHER GOVERNMENTAL AGENCIES	6,679.00	18,475,000	0	0	0	0
OTHER LICENSES & PERMITS	1,370,247.84	1,004,000	1,250,000	1,390,000	1,390,000	140,000
OTHER SALES	2,229.71	2,000	0	0	0	0
OTHER STATE - IN-LIEU TAXES	8,827.73	9,000	9,000	9,000	9,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	1,428,991.18	1,429,000	799,000	1,429,000	1,429,000	630,000
PLANNING & ENGINEERING SERVICES	2,979,718.08	2,959,000	3,210,000	3,012,000	3,012,000	(198,000)
REDEVELOPMENT / HOUSING	814,905.44	814,000	576,000	814,000	814,000	238,000
RENTS & CONCESSIONS	4,835,308.37	8,136,000	7,442,000	7,342,000	7,342,000	(100,000)
ROAD & STREET SERVICES	10,299,454.17	38,000	14,354,000	38,000	38,000	(14,316,000)
ROYALTIES	440,479.23	416,000	633,000	417,000	417,000	(216,000)
SALE OF CAPITAL ASSETS	22,727.06	114,000	50,000	25,000	25,000	(25,000)
STATE - HOMEOWNERS' PROPERTY TAX RELIEF	712,198.12	712,000	723,000	712,000	712,000	(11,000)
STATE - OTHER	12,173,611.11	596,000	6,436,000	408,000	408,000	(6,028,000)
STATE - PUBLIC ASSISTANCE PROGRAMS	1,354.34	0	0	0	0	0
STATE AID - DISASTER	26,770.20	2,264,000	0	0	0	0
TRANSFERS IN	265,057,378.41	270,058,000	283,471,000	276,765,000	276,765,000	(6,706,000)
TOTAL FINANCING SOURCES	$1,001,379,763.92	$ 1,274,007,000	$ 1,297,975,000	$ 1,225,244,000	$ 1,225,244,000	$ (72,731,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 3,251,115.42	$ 2,903,000	$ 59,477,000	$ 2,819,000	$ 2,819,000	$ (56,658,000)
CLOTHING & PERSONAL SUPPLIES	62,922.06	63,000	37,000	65,000	65,000	28,000
COMMUNICATIONS	86,333.21	39,000	355,000	89,000	89,000	(266,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
COMPUTING-MAINFRAME	6,127.89	2,000	2,000	2,000	2,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	218,076.53	239,000	170,000	226,000	226,000	56,000
COMPUTING-PERSONAL	77,423.46	104,000	41,000	80,000	80,000	39,000
CONTRACTED PROGRAM SERVICES	5,496.01	7,000	10,000	6,000	6,000	(4,000)
HOUSEHOLD EXPENSE	222,607.25	165,000	82,000	230,000	230,000	148,000
INFORMATION TECHNOLOGY SERVICES	456,948.83	498,000	160,000	1,108,000	1,108,000	948,000
INSURANCE	453,835.54	431,000	1,138,000	1,138,000	1,138,000	0
JURY & WITNESS EXPENSE	55.09	0	0	0	0	0
MAINTENANCE - EQUIPMENT	581,849.05	589,000	605,000	602,000	602,000	(3,000)
MAINTENANCE-BUILDINGS & IMPRV	7,785,816.09	8,086,000	6,926,000	8,058,000	8,058,000	1,132,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	4,285.68	5,000	4,000	4,000	4,000	0
MEMBERSHIPS	169,818.87	164,000	125,000	176,000	176,000	51,000
MISCELLANEOUS EXPENSE	12,215.04	21,000	3,000	7,000	7,000	4,000
OFFICE EXPENSE	68,630.60	44,000	52,000	71,000	71,000	19,000
PROFESSIONAL SERVICES	27,103,269.58	38,513,000	56,695,000	35,932,000	35,932,000	(20,763,000)
PUBLICATIONS & LEGAL NOTICES	3,956.02	6,000	2,000	3,000	3,000	1,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,632,341.29	1,694,000	1,176,000	1,689,000	1,689,000	513,000
RENTS & LEASES - EQUIPMENT	17,441,363.37	18,031,000	11,013,000	18,050,000	18,050,000	7,037,000
SMALL TOOLS & MINOR EQUIPMENT	218,295.43	226,000	218,000	226,000	226,000	8,000
SPECIAL DEPARTMENTAL EXPENSE	205,931,601.68	216,882,000	192,291,000	237,030,000	237,030,000	44,739,000
TECHNICAL SERVICES	12,150,930.67	9,690,000	23,986,000	12,542,000	12,542,000	(11,444,000)
TELECOMMUNICATIONS	160,015.87	191,000	61,000	123,000	123,000	62,000
TRAINING	9,730.80	13,000	110,000	110,000	110,000	0
TRANSPORTATION AND TRAVEL	272,501.82	267,000	406,000	406,000	406,000	0
UTILITIES	1,937,240.22	1,940,000	1,490,000	2,005,000	2,005,000	515,000
TOTAL S & S	280,324,803.37	300,813,000	356,635,000	322,797,000	322,797,000	(33,838,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	2,907,317.68	211,658,000	459,367,000	479,986,000	479,986,000	20,619,000
JUDGMENTS & DAMAGES	226,188.75	286,000	1,000,000	1,128,000	1,128,000	128,000
TAXES & ASSESSMENTS	6,860.95	9,000	8,000	10,000	10,000	2,000
TRIAL COURT-MAINTENANCE OF EFFORT	0.00	1,350,000	3,958,000	0	0	(3,958,000)
TOTAL OTH CHARGES	3,140,367.38	213,303,000	464,333,000	481,124,000	481,124,000	16,791,000
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	1,252,434.28	21,089,000	23,953,000	2,740,000	2,740,000	(21,213,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	1,099,920.57	150,000	150,000	0	0	(150,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	1,363,877.75	1,013,000	1,170,000	157,000	157,000	(1,013,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	262,000	262,000	0	0	(262,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	75,000	75,000	0	0	(75,000)
TOTAL CAPITAL ASSETS - B & I	3,716,232.60	22,589,000	25,610,000	2,897,000	2,897,000	(22,713,000)

PUBLIC WORKS - FLOOD CONTROL DISTRICT SUMMARY BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	200,000	200,000	200,000	200,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	0	40,000	40,000	40,000
DATA HANDLING EQUIPMENT	0.00	10,000	10,000	0	0	(10,000)
ELECTRONIC EQUIPMENT	352,517.35	10,000	10,000	0	0	(10,000)
MACHINERY EQUIPMENT	91,327.48	115,000	95,000	240,000	240,000	145,000
MANUFACTURED/PREFABRICATED STRUCTURE	361.58	70,000	70,000	0	0	(70,000)
TELECOMMUNICATIONS EQUIPMENT	72,095.46	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	59,043.50	660,000	680,000	180,000	180,000	(500,000)
WATERCRAFT/VESSEL/BARGES/TUGS	62,192.70	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	637,538.07	1,065,000	1,065,000	660,000	660,000	(405,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENT	5,625.97	55,000	0	30,000	30,000	30,000
INFRASTRUCTURE	23,892,185.06	67,036,000	121,918,000	96,635,000	96,635,000	(25,283,000)
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	23,897,811.03	67,091,000	121,918,000	96,665,000	96,665,000	(25,253,000)
TOTAL CAPITAL ASSETS	28,251,581.70	90,745,000	148,593,000	100,222,000	100,222,000	(48,371,000)
OTHER FINANCING USES						
TRANSFERS OUT	299,261,024.80	314,562,000	328,414,000	321,101,000	321,101,000	(7,313,000)
TOTAL OTH FIN USES	299,261,024.80	314,562,000	328,414,000	321,101,000	321,101,000	(7,313,000)
GROSS TOTAL	$ 610,977,777.25	$ 919,423,000	$ 1,297,975,000	$ 1,225,244,000	$ 1,225,244,000	$ (72,731,000)
TOTAL FINANCING USES	$ 610,977,777.25	$ 919,423,000	$ 1,297,975,000	$ 1,225,244,000	$ 1,225,244,000	$ (72,731,000)

Public Works - Road Fund Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 27,481,000.00	$ 51,470,000	$ 51,470,000	$ 32,263,000	$ 32,263,000	$ (19,207,000)
CANCEL OBLIGATED FUND BAL	14,886,834.00	0	0	0	0	0
OTHER REVENUE	328,792,705.76	321,912,000	341,380,000	341,281,000	339,281,000	(2,099,000)
TOTAL FINANCING SOURCES	$ 371,160,539.76	$ 373,382,000	$ 392,850,000	$ 373,544,000	$ 371,544,000	$ (21,306,000)
FINANCING USES						
SERVICES & SUPPLIES	$ 279,851,980.52	$ 304,834,000	$ 340,018,000	$ 331,390,000	$ 329,390,000	$ (10,628,000)
OTHER CHARGES	2,981,953.59	8,738,000	19,900,000	16,625,000	16,625,000	(3,275,000)
CAPITAL ASSETS - B & I	879,557.06	3,651,000	2,846,000	1,496,000	1,496,000	(1,350,000)
CAPITAL ASSETS - EQUIPMENT	673,470.44	1,345,000	2,345,000	486,000	486,000	(1,859,000)
CAPITAL ASSETS - INFRASTRUCTURE	34,452,410.52	15,986,000	21,176,000	21,528,000	21,528,000	352,000
TOTAL CAPITAL ASSETS	36,005,438.02	20,982,000	26,367,000	23,510,000	23,510,000	(2,857,000)
OTHER FINANCING USES	851,731.26	6,565,000	6,565,000	2,019,000	2,019,000	(4,546,000)
GROSS TOTAL	$ 319,691,103.39	$ 341,119,000	$ 392,850,000	$ 373,544,000	$ 371,544,000	$ (21,306,000)
TOTAL FINANCING USES	$ 319,691,103.39	$ 341,119,000	$ 392,850,000	$ 373,544,000	$ 371,544,000	$ (21,306,000)

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - ROAD FUND	PUBLIC WAYS AND FACILITIES	PUBLIC WAYS

Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and services to improve the quality of life for more than 10 million people in the County. Specific to the Transportation Core Service Area, the Road Fund is utilized for roadway, bicycle, pedestrian, and public transit projects, with the mission to provide safe, clean, and efficient transportation choices and rights of way, which enhances mobility and quality of life. The Road Fund provides for the operation, maintenance, safety, repair, and improvements of unincorporated area municipal streets and highways; multimodal transportation improvements; and the installation, operation, and maintenance of traffic signals. The Road Fund is also utilized to provide public works services to cities and agencies, which are entirely reimbursed by the respective agencies to provide quality efficient services through effective interagency collaboration.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a net decrease of $21.3 million primarily due to decreases in fund balance available, interest, Federal Surface Transportation Program, and Bridge Replacement Program revenues, and Utility User Tax funding. This is partially offset by increases in SB 1 Road Maintenance and Rehabilitation Account (RMRA) fuel tax and federal aid-disaster revenues.

The FY 2021-22 budgeted revenue for the Highway User Tax Account (gas tax) is approximately $281.7 million and reflects an $11.1 million increase in SB 1 RMRA Fuel Tax revenue.

Changes From 2020-21 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2020-21 Final Adopted Budget	**392,850,000**	**392,850,000**	**0.0**
Other Changes			
1. Unincorporated County Roads: Reflects decreases in the number of pavement preservation programs and management of traffic safety improvement related projects.	(17,449,000)	(17,449,000)	--
2. Traffic Congestion Management: Reflects decreases in traffic study reviews primarily related to land development projects and reconstruction of various road construction intersection improvement projects.	(7,465,000)	(7,465,000)	--
3. Public Works Services to Cities and Agencies: Reflects an increase in roadway maintenance activities and administration of road projects within the jurisdictional boundaries of incorporated cities or other agencies funded by cites, developers, and federal grant revenues.	3,757,000	3,757,000	--
4. Encroachment Permit Issuance and Land Development: Reflects an increase in issuance of permits and inspections within road rights of way that will benefit County residents and businesses.	81,000	81,000	--
5. Graffiti Abatement: Reflects a decrease in requirements for graffiti removal within road rights of way.	(230,000)	(230,000)	--
Total Changes	**(21,306,000)**	**(21,306,000)**	**0.0**
2021-22 Recommended Budget	**371,544,000**	**371,544,000**	**0.0**

PUBLIC WORKS - ROAD FUND BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 27,481,000.00	$ 51,470,000	$ 51,470,000	$ 32,263,000	$ 32,263,000	$ (19,207,000)
CANCEL OBLIGATED FUND BAL	14,886,834.00	0	0	0	0	0
BUSINESS LICENSES	(55,550.63)	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	3,446,122.56	5,591,000	4,636,000	5,538,000	3,538,000	(1,098,000)
CONSTRUCTION PERMITS	5,598,968.45	4,997,000	5,404,000	5,096,000	5,096,000	(308,000)
CONTRACT CITIES SERVICES COST RECOVERY	6,367,963.60	6,742,000	7,109,000	7,736,000	7,736,000	627,000
FEDERAL - COVID-19	257,609.14	406,000	0	0	0	0
FEDERAL - FOREST RESERVE REVENUE	710,905.10	711,000	740,000	711,000	711,000	(29,000)
FEDERAL - OTHER	108,925.25	10,000	0	0	0	0
FEDERAL - ROAD PROJECTS	12,439,176.27	9,576,000	22,749,000	10,468,000	10,468,000	(12,281,000)
FEDERAL AID - DISASTER RELIEF	13,738,226.76	7,774,000	13,682,000	17,015,000	17,015,000	3,333,000
INSTITUTIONAL CARE & SERVICES	(163.00)	0	0	0	0	0
INTEREST	2,840,710.31	1,095,000	3,729,000	1,398,000	1,398,000	(2,331,000)
METROPOLITAN TRANSIT AUTHORITY	470,236.61	0	225,000	0	0	(225,000)
MISCELLANEOUS	141,725.72	167,000	214,000	167,000	167,000	(47,000)
MISCELLANEOUS/CAPITAL PROJECTS	0.00	460,000	460,000	0	0	(460,000)
OTHER GOVERNMENTAL AGENCIES	1,616,902.59	68,000	800,000	100,000	100,000	(700,000)
OTHER LICENSES & PERMITS	541.88	2,000	2,000	2,000	2,000	0
OTHER SALES	6,176.87	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	5,084,943.33	6,061,000	4,087,000	5,290,000	5,290,000	1,203,000
RENTS & CONCESSIONS	88,171.14	80,000	81,000	80,000	80,000	(1,000)
ROAD & STREET SERVICES	1,350,821.83	812,000	0	0	0	0
ROAD PRIVILEGES & PERMITS	247,166.00	252,000	256,000	257,000	257,000	1,000
SALE OF CAPITAL ASSETS	90,813.43	0	0	0	0	0
SETTLEMENTS	6,885.51	7,000	7,000	7,000	7,000	0
STATE - HIGHWAY USERS TAX	264,811,356.16	270,614,000	270,614,000	281,731,000	281,731,000	11,117,000
STATE - OTHER	1,406,161.66	430,000	160,000	157,000	157,000	(3,000)
STATE - ROADS	1,050,813.00	1,051,000	1,051,000	1,051,000	1,051,000	0
STATE AID - DISASTER	457,742.35	0	0	0	0	0
TRANSFERS IN	716,718.87	529,000	1,029,000	0	0	(1,029,000)
TRANSPORTATION TAX	5,792,635.00	4,477,000	4,345,000	4,477,000	4,477,000	132,000
TOTAL FINANCING SOURCES	$ 371,160,539.76	$ 373,382,000	$ 392,850,000	$ 373,544,000	$ 371,544,000	$ (21,306,000)
FINANCING USES						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 319,387.04	$ 399,000	$ 567,000	$ 668,000	$ 668,000	$ 101,000
CLOTHING & PERSONAL SUPPLIES	297,227.68	295,000	353,000	668,000	668,000	315,000
COMMUNICATIONS	32,400.37	4,000	6,000	73,000	73,000	67,000
COMPUTING-MAINFRAME	2,020.06	0	60,000	3,000	3,000	(57,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	305,800.60	295,000	18,000	697,000	697,000	679,000
COMPUTING-PERSONAL	32,996.56	18,000	49,000	74,000	74,000	25,000
CONTRACTED PROGRAM SERVICES	1,003,347.06	76,000	1,399,000	1,343,000	1,343,000	(56,000)
FOOD	142.09	0	0	0	0	0
HOUSEHOLD EXPENSE	7,167.67	5,000	55,000	8,000	8,000	(47,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INFORMATION TECHNOLOGY SERVICES	889,922.11	598,000	721,000	2,004,000	2,004,000	1,283,000
INSURANCE	3,943,075.52	2,933,000	5,140,000	5,150,000	5,150,000	10,000
MAINTENANCE - EQUIPMENT	1,009,622.43	554,000	896,000	2,265,000	2,265,000	1,369,000
MAINTENANCE-BUILDINGS & IMPRV	18,461,410.72	17,335,000	25,224,000	25,211,000	25,211,000	(13,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	4,426.17	0	0	5,000	5,000	5,000
MEMBERSHIPS	52,961.18	49,000	54,000	119,000	119,000	65,000
MISCELLANEOUS EXPENSE	1,047.16	0	0	0	0	0
OFFICE EXPENSE	76,472.18	69,000	26,000	148,000	148,000	122,000
PROFESSIONAL SERVICES	5,570,544.74	24,122,000	22,520,000	16,617,000	16,617,000	(5,903,000)
PUBLICATIONS & LEGAL NOTICES	4,934.01	4,000	1,000	11,000	11,000	10,000
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	874,110.86	1,749,000	1,135,000	1,116,000	1,116,000	(19,000)
RENTS & LEASES - EQUIPMENT	10,467,853.09	7,838,000	11,027,000	8,258,000	8,258,000	(2,769,000)
SMALL TOOLS & MINOR EQUIPMENT	258,784.78	138,000	327,000	538,000	538,000	211,000
SPECIAL DEPARTMENTAL EXPENSE	230,829,207.43	241,300,000	262,564,000	254,438,000	252,438,000	(10,126,000)
TECHNICAL SERVICES	3,497,985.25	4,975,000	5,141,000	7,772,000	7,772,000	2,631,000
TELECOMMUNICATIONS	44,918.97	11,000	30,000	100,000	100,000	70,000
TRAINING	30,021.33	44,000	32,000	68,000	68,000	36,000
TRANSPORTATION AND TRAVEL	267,547.75	373,000	581,000	604,000	604,000	23,000
UTILITIES	1,566,645.71	1,650,000	2,092,000	3,432,000	3,432,000	1,340,000
TOTAL S & S	279,851,980.52	304,834,000	340,018,000	331,390,000	329,390,000	(10,628,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	0	0	1,000,000	1,000,000	1,000,000
JUDGMENTS & DAMAGES	2,977,054.67	8,735,000	19,900,000	15,625,000	15,625,000	(4,275,000)
TAXES & ASSESSMENTS	4,898.92	3,000	0	0	0	0
TOTAL OTH CHARGES	2,981,953.59	8,738,000	19,900,000	16,625,000	16,625,000	(3,275,000)
CAPITAL ASSETS						
CAPITAL ASSETS - B & I						
BUILDINGS & IMPROVEMENTS	476,983.26	2,258,000	1,678,000	1,170,000	1,170,000	(508,000)
BUILDINGS & IMPROVEMENTS - CONSULTANT SERVICES	98,783.04	213,000	159,000	66,000	66,000	(93,000)
BUILDINGS & IMPROVEMENTS - COUNTY SERVICES	303,790.76	767,000	698,000	225,000	225,000	(473,000)
BUILDINGS & IMPROVEMENTS - PLANS & SPECIFICATIONS	0.00	368,000	291,000	33,000	33,000	(258,000)
BUILDINGS & IMPROVEMENTS- JURISDICTIONAL REVIEW/PLAN CHK/PRMT	0.00	45,000	20,000	2,000	2,000	(18,000)
TOTAL CAPITAL ASSETS - B & I	879,557.06	3,651,000	2,846,000	1,496,000	1,496,000	(1,350,000)
CAPITAL ASSETS - EQUIPMENT						
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	300,000	300,000	300,000	300,000	0
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	408,669.99	240,000	240,000	160,000	160,000	(80,000)
ELECTRONIC EQUIPMENT	149,297.73	555,000	555,000	0	0	(555,000)
MACHINERY EQUIPMENT	37,971.96	65,000	65,000	26,000	26,000	(39,000)
MANUFACTURED/PREFABRICATED STRUCTURE	0.00	0	1,000,000	0	0	(1,000,000)

PUBLIC WORKS - ROAD FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
VEHICLES & TRANSPORTATION EQUIPMENT	77,530.76	185,000	185,000	0	0	(185,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	673,470.44	1,345,000	2,345,000	486,000	486,000	(1,859,000)
CAPITAL ASSETS - INFRASTRUCTURE						
EASEMENT	0.00	102,000	0	0	0	0
INFRASTRUCTURE	34,452,410.52	15,884,000	21,176,000	21,528,000	21,528,000	352,000
TOTAL CAPITAL ASSETS - INFRASTRUCTURE	34,452,410.52	15,986,000	21,176,000	21,528,000	21,528,000	352,000
TOTAL CAPITAL ASSETS	36,005,438.02	20,982,000	26,367,000	23,510,000	23,510,000	(2,857,000)
OTHER FINANCING USES						
TRANSFERS OUT	851,731.26	6,565,000	6,565,000	2,019,000	2,019,000	(4,546,000)
TOTAL OTH FIN USES	851,731.26	6,565,000	6,565,000	2,019,000	2,019,000	(4,546,000)
GROSS TOTAL	$ 319,691,103.39	$ 341,119,000	$ 392,850,000	$ 373,544,000	$ 371,544,000	$ (21,306,000)
TOTAL FINANCING USES	$ 319,691,103.39	$ 341,119,000	$ 392,850,000	$ 373,544,000	$ 371,544,000	$ (21,306,000)

Public Works - Internal Service Fund Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 2,719,000.00	$ 7,058,000	$ 7,058,000	$ 0	$ 0	$ (7,058,000)
CANCEL OBLIGATED FUND BAL	5,715,873.00	0	0	0	0	0
OTHER REVENUE	652,980,611.82	781,161,000	833,650,000	883,202,000	853,249,000	19,599,000
TOTAL FINANCING SOURCES	$ 661,415,484.82	$ 788,219,000	$ 840,708,000	$ 883,202,000	$ 853,249,000	$ 12,541,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS	$ 515,628,219.59	$ 591,051,000	$ 597,504,000	$ 649,493,000	$ 622,240,000	$ 24,736,000
SERVICES & SUPPLIES	111,434,487.01	162,577,000	208,613,000	207,762,000	205,062,000	(3,551,000)
OTHER CHARGES	129,970.09	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS - EQUIPMENT	27,164,329.35	32,801,000	32,801,000	24,157,000	24,157,000	(8,644,000)
GROSS TOTAL	$ 654,357,006.04	$ 788,219,000	$ 840,708,000	$ 883,202,000	$ 853,249,000	$ 12,541,000
TOTAL FINANCING USES	$ 654,357,006.04	$ 788,219,000	$ 840,708,000	$ 883,202,000	$ 853,249,000	$ 12,541,000
BUDGETED POSITIONS	4,167.0	4,167.0	4,167.0	4,387.0	4,199.0	32.0

FUND	FUNCTION	ACTIVITY
PUBLIC WORKS - INTERNAL SERVICE FUND	GENERAL	OTHER GENERAL

Mission Statement

Public Works is committed to accomplishing its mission of delivering regional infrastructure and services that improve the quality of life for more than 10 million people in the County. Public Works services include planning, engineering, design, construction, project management, operation and/or maintenance of roads, highways, bridges, flood control facilities, water conservation programs, sanitary sewers, water distribution systems, airports, facility capital projects, and regulatory programs, such as hazardous and solid waste, land development, and other activities for the County and contract cities.

2021-22 Budget Message

The Internal Service Fund is designed to facilitate billings for services provided between the multiple funds that finance Public Works operations and those rendered to other County departments. The fund also pays for Public Works salaries and employee benefits, materials and supplies, and equipment charges, and recovers the appropriate amounts from each special fund or from other County departments.

The 2021-22 Recommended Budget reflects a $12.5 million increase primarily due to Board-approved increases in salaries and health insurance subsidies, retirement costs, retiree and health insurance, services and supplies to align the budget to anticipated costs, and various position changes to meet the operational needs of Public Works. These increases are partially offset by a decrease in capital project management services and capital asset-equipment purchases.

Changes From 2020-21 Budget

	Financing Uses ($)	Financing Sources ($)	Budg Pos
2020-21 Final Adopted Budget	**840,708,000**	**840,708,000**	**4,167.0**
New/Expanded Program			
1. Operations: Primarily reflects the addition of 2.0 Airport Maintenance Worker, 5.0 Airport Manager, 5.0 Assistant Airport Manager, 20.0 Airport Service Worker, and 3.0 ordinance only Airport Maintenance Worker positions to insource the operations and maintenance of County airports, and other various position changes to meet the operational needs of the Department.	5,492,000	5,492,000	32.0
Other Changes			
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	7,580,000	7,580,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	8,659,000	8,659,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	3,005,000	3,005,000	--
4. Capital Building Projects: Reflects a decrease in capital project management services for County capital projects.	(8,067,000)	(8,067,000)	--
5. Administrative Support Services – IT: Reflects an increase in the business automation plan and IT enhancement upgrade costs.	1,880,000	1,880,000	--
6. Services and Supplies: Reflects changes in services to and from other County departments.	2,636,000	2,636,000	--
7. Capital Assets-Equipment: Reflects a decrease in requirements for the purchase of equipment.	(8,644,000)	(8,644,000)	--
Total Changes	**12,541,000**	**12,541,000**	**32.0**
2021-22 Recommended Budget	**853,249,000**	**853,249,000**	**4,199.0**

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FINANCING SOURCES						
FUND BALANCE AVAILABLE	$ 2,719,000.00	$ 7,058,000	$ 7,058,000	$ 0	$ 0	$ (7,058,000)
CANCEL OBLIGATED FUND BAL	5,715,873.00	0	0	0	0	0
CHARGES FOR SERVICES - OTHER	633,076,798.19	685,466,000	723,783,000	790,720,000	760,767,000	36,984,000
COMMUNITY DEVELOPMENT COMMISSION	56,366.25	0	0	0	0	0
CONSTRUCTION PERMITS	546.00	50,000	50,000	50,000	50,000	0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	0.00	58,000	58,000	58,000	58,000	0
FEDERAL - COVID-19	5,569,399.20	3,036,000	0	0	0	0
JOINT POWER AUTHORITY / SPECIAL DISTRICTS	816.00	0	0	0	0	0
LAW ENFORCEMENT SERVICES	608,447.08	922,000	922,000	698,000	698,000	(224,000)
MISCELLANEOUS	667,011.31	1,308,000	1,308,000	1,308,000	1,308,000	0
OTHER GOVERNMENTAL AGENCIES	532,197.42	200,000	200,000	200,000	200,000	0
OTHER LICENSES & PERMITS	0.00	8,000	8,000	8,000	8,000	0
OTHER SALES	4,935.84	204,000	209,000	209,000	209,000	0
PLANNING & ENGINEERING SERVICES	0.00	67,816,000	85,019,000	76,952,000	76,952,000	(8,067,000)
RECORDING FEES	1,568.59	0	0	0	0	0
RENTS & CONCESSIONS	4,908.04	64,000	64,000	64,000	64,000	0
ROAD & STREET SERVICES	2,570.17	0	0	0	0	0
SALE OF CAPITAL ASSETS	907,831.80	120,000	120,000	120,000	120,000	0
SETTLEMENTS	0.00	2,000	2,000	2,000	2,000	0
TRANSFERS IN	11,547,215.93	21,907,000	21,907,000	12,813,000	12,813,000	(9,094,000)
TOTAL FINANCING SOURCES	$ 661,415,484.82	$ 788,219,000	$ 840,708,000	$ 883,202,000	$ 853,249,000	$ 12,541,000
FINANCING USES						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 320,709,541.81	$ 382,176,000	$ 383,419,000	$ 408,028,000	$ 393,796,000	$ 10,377,000
CAFETERIA BENEFIT PLANS	70,655,972.30	74,583,000	75,955,000	82,004,000	78,046,000	2,091,000
COUNTY EMPLOYEE RETIREMENT	59,533,542.18	66,353,000	67,596,000	80,392,000	76,867,000	9,271,000
DENTAL INSURANCE	1,403,069.81	1,403,000	1,458,000	1,608,000	1,480,000	22,000
DEPENDENT CARE SPENDING ACCOUNTS	371,204.63	371,000	563,000	576,000	576,000	13,000
DISABILITY BENEFITS	2,761,344.16	2,251,000	2,797,000	2,617,000	2,599,000	(198,000)
FICA (OASDI)	4,616,788.64	4,617,000	5,781,000	6,179,000	5,926,000	145,000
HEALTH INSURANCE	5,478,672.19	6,231,000	6,231,000	7,210,000	6,531,000	300,000
LIFE INSURANCE	598,350.64	380,000	437,000	503,000	451,000	14,000
OTHER EMPLOYEE BENEFITS	88,435.80	99,000	207,000	207,000	207,000	0
RETIREE HEALTH INSURANCE	32,586,432.00	36,322,000	36,463,000	40,765,000	39,468,000	3,005,000
SAVINGS PLAN	1,600,741.26	13,000	13,000	1,724,000	0	(13,000)
THRIFT PLAN (HORIZONS)	9,832,526.44	9,145,000	9,145,000	10,829,000	9,442,000	297,000
UNEMPLOYMENT INSURANCE	26,061.00	133,000	98,000	98,000	98,000	0
WORKERS' COMPENSATION	5,365,536.73	6,974,000	7,341,000	6,753,000	6,753,000	(588,000)
TOTAL S & E B	515,628,219.59	591,051,000	597,504,000	649,493,000	622,240,000	24,736,000

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	8,714,629.87	9,268,000	10,556,000	11,183,000	11,183,000	627,000
CLOTHING & PERSONAL SUPPLIES	283,720.62	296,000	333,000	359,000	359,000	26,000
COMMUNICATIONS	1,463,606.58	1,554,000	2,003,000	2,053,000	2,053,000	50,000
COMPUTING-MAINFRAME	290,497.83	309,000	378,000	381,000	381,000	3,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	5,617,295.14	6,005,000	8,526,000	9,615,000	9,615,000	1,089,000
COMPUTING-PERSONAL	1,499,202.72	1,587,000	2,088,000	2,682,000	2,682,000	594,000
CONTRACTED PROGRAM SERVICES	0.00	0	115,000	115,000	115,000	0
FOOD	10,288.01	0	0	0	0	0
HOUSEHOLD EXPENSE	398,108.03	393,000	667,000	703,000	703,000	36,000
INFORMATION TECHNOLOGY SECURITY	9,476.83	62,000	784,000	958,000	958,000	174,000
INFORMATION TECHNOLOGY SERVICES	1,545,051.78	1,639,000	5,561,000	5,460,000	5,460,000	(101,000)
INSURANCE	492,193.45	522,000	879,000	879,000	879,000	0
JURY & WITNESS EXPENSE	0.00	10,000	10,000	10,000	10,000	0
MAINTENANCE - EQUIPMENT	11,241,010.82	11,917,000	15,107,000	15,279,000	15,279,000	172,000
MAINTENANCE-BUILDINGS & IMPRV	4,438,705.50	4,723,000	4,833,000	5,135,000	5,135,000	302,000
MEDICAL / DENTAL / LABORATORY SUPPLIES	27,724.44	0	0	0	0	0
MEMBERSHIPS	235,813.39	250,000	214,000	250,000	250,000	36,000
MISCELLANEOUS EXPENSE	31,006.97	37,000	239,000	243,000	243,000	4,000
OFFICE EXPENSE	574,163.16	615,000	1,737,000	1,737,000	1,737,000	0
PROFESSIONAL SERVICES	31,409,321.14	30,306,000	43,014,000	40,839,000	40,839,000	(2,175,000)
PUBLICATIONS & LEGAL NOTICES	54,665.65	58,000	243,000	242,000	242,000	(1,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	629,012.94	1,023,000	707,000	762,000	762,000	55,000
RENTS & LEASES - EQUIPMENT	1,739,673.57	1,845,000	3,076,000	2,446,000	2,446,000	(630,000)
SMALL TOOLS & MINOR EQUIPMENT	191,531.92	204,000	289,000	303,000	303,000	14,000
SPECIAL DEPARTMENTAL EXPENSE	12,313,752.01	57,958,000	71,939,000	68,115,000	65,415,000	(6,524,000)
TECHNICAL SERVICES	17,937,996.37	21,074,000	20,013,000	21,909,000	21,909,000	1,896,000
TELECOMMUNICATIONS	5,381,813.28	5,709,000	7,218,000	8,074,000	8,074,000	856,000
TRAINING	861,750.50	914,000	2,045,000	2,000,000	2,000,000	(45,000)
TRANSPORTATION AND TRAVEL	1,790,745.69	1,908,000	2,171,000	2,170,000	2,170,000	(1,000)
UTILITIES	2,251,728.80	2,391,000	3,868,000	3,860,000	3,860,000	(8,000)
TOTAL S & S	111,434,487.01	162,577,000	208,613,000	207,762,000	205,062,000	(3,551,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	129,552.00	1,090,000	1,090,000	1,090,000	1,090,000	0
TAXES & ASSESSMENTS	418.09	700,000	700,000	700,000	700,000	0
TOTAL OTH CHARGES	129,970.09	1,790,000	1,790,000	1,790,000	1,790,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AGRICULTURE AND LNDSCPE EQUIP	155,626.43	105,000	105,000	85,000	85,000	(20,000)
ALL OTHER UNDEFINED EQUIPMENT ASSETS	0.00	1,642,000	1,642,000	1,000,000	1,000,000	(642,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	10,766.32	699,000	699,000	372,000	372,000	(327,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	17,293,171.24	19,797,000	19,797,000	14,505,000	14,505,000	(5,292,000)

PUBLIC WORKS - INTERNAL SERVICE FUND BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
DATA HANDLING EQUIPMENT	0.00	1,150,000	1,150,000	1,380,000	1,380,000	230,000
ELECTRONIC EQUIPMENT	49,827.43	70,000	70,000	198,000	198,000	128,000
MACHINERY EQUIPMENT	12,174.75	0	0	62,000	62,000	62,000
NON-MEDICAL LAB/TESTING EQUIP	327,871.61	0	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	276,085.00	190,000	190,000	910,000	910,000	720,000
VEHICLES & TRANSPORTATION EQUIPMENT	9,038,806.57	9,148,000	9,148,000	5,645,000	5,645,000	(3,503,000)
TOTAL CAPITAL ASSETS - EQUIPMENT	27,164,329.35	32,801,000	32,801,000	24,157,000	24,157,000	(8,644,000)
TOTAL CAPITAL ASSETS	27,164,329.35	32,801,000	32,801,000	24,157,000	24,157,000	(8,644,000)
GROSS TOTAL	$ 654,357,006.04	$ 788,219,000	$ 840,708,000	$ 883,202,000	$ 853,249,000	$ 12,541,000
TOTAL FINANCING USES	$ 654,357,006.04	$ 788,219,000	$ 840,708,000	$ 883,202,000	$ 853,249,000	$ 12,541,000
BUDGETED POSITIONS	4,167.0	4,167.0	4,167.0	4,387.0	4,199.0	32.0

Departmental Program Summary

1. Roads and Transportation Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	661,533,000	--	658,433,000	3,100,000	--
Unincorporated County Roads	453,217,000	--	453,217,000	--	--
Traffic Congestion Management	86,240,000	--	86,240,000	--	--
Street Lighting	72,197,000	--	72,197,000	--	--
Public Transit Services	35,116,000	--	35,116,000	--	--
Bikeways	11,663,000	--	11,663,000	--	--
Crossing Guard Services	3,100,000	--	--	3,100,000	--
Red Light Photo Enforcement	--	--	--	--	--
Less Administration	--	--	--	--	--
Net Program Costs	661,533,000	--	658,433,000	3,100,000	--

Unincorporated County Roads

Authority: Mandated program – California Constitution, Article XIX, and California Streets and Highways Code, Section No. 2101.

Construct, operate, and maintain roadways and adjacent right of ways in County unincorporated areas.

Traffic Congestion Management

Authority: Non-mandated, discretionary program.

Coordinate traffic signal synchronization and other intelligent transportation systems across jurisdictional boundaries.

Street Lighting

Authority: Non-mandated, discretionary program.

Administer the construction, operation, and maintenance of street lights in County unincorporated areas.

Public Transit Services

Authority: Non-mandated, discretionary program.

Provide public transit services to residents in County unincorporated areas.

Bikeways

Authority: Non-mandated, discretionary program.

Construct, operate, and maintain County bikeway facilities.

Crossing Guard Services

Authority: Non-mandated, discretionary program.

Provide crossing guard services, upon request, to elementary school-age pedestrians walking to and from school at intersections in County unincorporated areas that meet Board-accepted criteria.

Red Light Photo Enforcement

Authority: Non-mandated, discretionary program.

Administer the operation of traffic cameras at selected traffic signal controlled intersections for automated enforcement of the California Vehicle Code.

2. Stormwater Management Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	1,254,457,000	--	1,235,234,000	19,223,000	--
Flood Control	267,741,000	--	267,686,000	55,000	--
Stormwater and Urban Runoff Quality	47,116,000	--	27,948,000	19,168,000	--
Integrated Water Resource Planning	23,314,000	--	23,314,000	--	--
Water Conservation	47,645,000	--	47,645,000	--	--
Safe Clean Water	868,641,000	--	868,641,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	1,254,457,000	--	1,235,234,000	19,223,000	--

Flood Control

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Maintain, operate, and augment the countywide Flood Control District (FCD) system by capital construction to achieve the intended result.

Stormwater and Urban Runoff Quality

Authority: Mandated program – Federal Clean Water Act and California Water Code, Uncodified Acts, Act 4463.

Comply with the stormwater quality permit issued under the Clean Water Act by, among other things, sweeping streets, installing water quality improvement devices, implementing good housekeeping procedures at departmental field facilities, and conducting public outreach.

Integrated Water Resource Planning

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Develop watershed multi-use studies, watershed management plans, river master plans, and project concepts through collaborative stakeholder processes that provide multiple benefits including, but not limited to, flood protection, water conservation, aesthetic enhancement, preservation of natural resources, and water quality enhancement.

Water Conservation

Authority: Mandated program – California Water Code, Uncodified Acts, Act 4463.

Construct, operate, and maintain water conservation facilities within the FCD.

Safe Clean Water

Authority: Non-mandated, discretionary program.

Fund stormwater projects and programs to increase local water supply, improve water quality, enhance communities, protect public health and coastal waters, promote water resilience and sustainability, modernize water infrastructure, and prepare our region for the effects of climate change.

3. Waterworks – County Waterworks Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	205,329,000	--	205,329,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	205,329,000	--	205,329,000	--	--

Authority: Mandated program – California Water Code, Division 16.

Construct, operate, and maintain a water supply system and distribution facilities within the Waterworks Districts.

4. Environmental Programs Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	102,340,000	--	101,094,000	1,246,000	--
Solid Waste Management	87,713,000	--	87,713,000	--	--
Regulation of Industrial Waste and Underground Tanks	8,094,000	--	8,094,000	--	--
Environmental Defenders	1,342,000	--	1,342,000	--	--
Graffiti Abatement	5,191,000	--	3,945,000	1,246,000	--
Less Administration	--	--	--	--	--
Net Program Costs	102,340,000	--	101,094,000	1,246,000	--

Solid Waste Management

Authority: Mandated program – California Integrated Waste Management Act of 1989 (AB 939); and County Code Title 20, Division 4, Chapters 20.88-20.89.

Administer solid waste management activities to meet the solid waste disposal needs of County residents, conserve natural resources, and comply with State laws and regulations. These activities include solid waste collection, recycling, public education, household hazardous waste (HHW) collection, and disposal planning for County landfill facilities.

Regulation of Industrial Waste and Underground Tanks

Authority: Mandated program – Code of Federal Regulations Title 40, Parts 280 and 403.8; California Health and Safety Code Division 7, Chapters 5.5 and 5.9 and Division 20, Chapter 6.7; and County Code Title 20, Division 2 and Title 11, Division 4.

Ensure proper handling of industrial waste in County unincorporated areas and the proper construction and monitoring of hazardous materials underground storage tanks in County unincorporated areas and 77 cities.

Environmental Defenders

Authority: Mandated program – National Pollutant Discharge Elimination System permit requirements under the Clean Water Act and AB 939.

Provide environmental education to elementary school students through school assemblies, student competitions, curriculum that meets State standards, and technical assistance, in compliance with requirements of the stormwater quality permit issued under the Clean Water Act. Also educate on recycling and waste reduction to assist in meeting AB 939 requirements.

Graffiti Abatement

Authority: Non-mandated, discretionary program.

Reduce the blight of graffiti through effective public education programs and the swift removal of graffiti when it occurs.

5. Development and Building Services Group

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	77,678,000	60,000	64,727,000	12,891,000	--
Building Permits and Inspection	38,932,000	60,000	38,776,000	96,000	--
Land Development	12,605,000	--	11,792,000	813,000	--
Encroachment Permit Issuance and Inspection	13,730,000	--	13,730,000	--	--
Property Rehabilitation and Nuisance Abatement	12,411,000	--	429,000	11,982,000	--
Less Administration	--	--	--	--	--
Net Program Costs	77,678,000	60,000	64,727,000	12,891,000	--

Building Permits and Inspection

Authority: Mandated program – California Code of Regulations Title 24, Part 2, Volume 1, Section 101; County Code Titles 26 - 29; California Public Resources Code, Alquist-Priolo Earthquake Fault Zone Act Title 14, Division 2, Chapter 7.5, Seismic Hazards Mapping Act Title 14, Division 2, Chapter 7.8; and County Subdivision Code Title 21, Zoning Code Title 22, and Building Code Title 26.

Create a safe, habitable environment by assisting builders and design professionals in complying with County building laws.

Land Development

Authority: Mandated program – California Health and Safety Code Divisions 5 and 6; California Government Code Title 5, Division 2, Part 1 and Title 7, Division 2; California Code of Regulations Title 24, Part 2, Volume 1, Section 101; and County Code Titles 20 and 26. Subdivision Map Analysis program is mandated by the California State Subdivision Map Act and County Code Titles 21 and 22.

Review tentative maps, tract maps, parcel maps, and review and inspect subdivision improvement plans for compliance with State and local codes, standards, and policies to ensure the health and safety of County residents.

Encroachment Permit Issuance and Inspection

Authority: Mandated program – California Constitution, Article XIX, and California Streets and Highways Code Section 2101.

Review plans, issue road and flood permits, and perform infrastructure inspections according to code and standards to protect the health and safety of County residents.

Property Rehabilitation and Nuisance Abatement

Authority: Mandated program – California Health and Safety Code Division 13, Part 1.5 and County Code Titles 26 -29.

Inspect property, upon request, to verify maintenance in accordance with County Code and cite substandard buildings, structures, and properties that are in violation of applicable codes and ordinances.

6. Sanitary Sewer Facilities – Consolidated Sewer Maintenance Districts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	106,469,000	--	106,469,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	106,469,000	--	106,469,000	--	--

Authority: Mandated program – California Health and Safety Code Sections 4860 - 4927 and Sections 5470 - 5474.10; and County Code, Title 20, Division 3, Chapter 20.40.

Operate and maintain the sewer system facilities within the Consolidated Sewer Maintenance Districts.

7. Public Works Services to Cities and Agencies

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	49,464,000	--	49,003,000	461,000	--
Less Administration	--	--	--	--	--
Net Program Costs	49,464,000	--	49,003,000	461,000	--

Authority: Non-mandated, discretionary program.

Provide a wide variety of public works services to various cities, County departments, and other agencies.

8. Capital Building Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	76,957,000	--	76,957,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	76,957,000	--	76,957,000	--	--

Authority: Non-mandated, discretionary program.

Perform design review, project management, and inspection of County-owned or leased buildings and facilities.

9. Airports

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	20,363,000	--	20,363,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	20,363,000	--	20,363,000	--	--

Authority: Non-mandated, discretionary program.

Operate and maintain the five County-owned airports: Brackett Field, Compton Woodley, El Monte, General William J. Fox Field, and Whiteman.

10. Internal Service Fund – Other

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	667,074,000	--	667,074,000	--	3,593.0
Less Administration	--	--	--	--	--
Net Program Costs	667,074,000	--	667,074,000	--	3,593.0

Authority: Non-mandated, discretionary program.

Allow for salaries and employee benefits, materials and supplies, and equipment charges for Public Works to be paid through the fund and the appropriate amounts recovered from each Public Works special fund and program along with other County departments. This fund is designed to simplify billings for services provided between the multiple funds and programs that finance Public Works operations.

11. Pre-County Improvements

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	391,000	--	5,000	386,000	--
Less Administration	--	--	--	--	--
Net Program Costs	391,000	--	5,000	386,000	--

Authority: Non-mandated, discretionary program.

Provide the engineering and administration required for needed public improvements requested by property owners in specified County unincorporated areas, potentially creating County improvement assessment districts. These assessment districts are established to enable property owners to have public improvements constructed that will directly benefit their properties.

12. Director-Approved Special Projects

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	216,000	--	--	216,000	--
Less Administration	--	--	--	--	--
Net Program Costs	216,000	--	--	216,000	--

Authority: Non-mandated, discretionary program.

Fund landslide investigations during storm seasons and other requests from the Board for emergency projects that are not eligible for financing with other Public Works Special Revenue Funds or Districts.

13. Non-Program Balance Sheet Accounts

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,725,000	--	7,725,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	7,725,000	--	7,725,000	--	--

Authority: Non-mandated, discretionary program.

Fund general reserves, obligated fund balance, and appropriations for contingencies.

14. Landscape Maintenance

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,185,000	--	19,185,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	19,185,000	--	19,185,000	--	--

Authority: Non-mandated, discretionary program.

Provide maintenance for the landscaping on road medians, parkways, greenbelts, and other open space areas within the Landscape Maintenance Districts and the Recreation and Park Districts.

15. Sativa Water System

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	6,333,000	--	4956,000	1,377,000	--
Less Administration	--	--	--	--	--
Net Program Costs	6,333,000	--	4,956,000	1,377,000	--

Authority: Non-mandated, discretionary program.

Provide operation and maintenance of a reliable and high-quality water distribution system for the dissolved Sativa Water District.

16. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	109,219,000	--	109,218,000	1,000	606.0
Less Administration	--	--	--	--	--
Net Program Costs	109,219,000	--	109,218,000	1,000	606.0

Authority: Non-mandated, discretionary program.

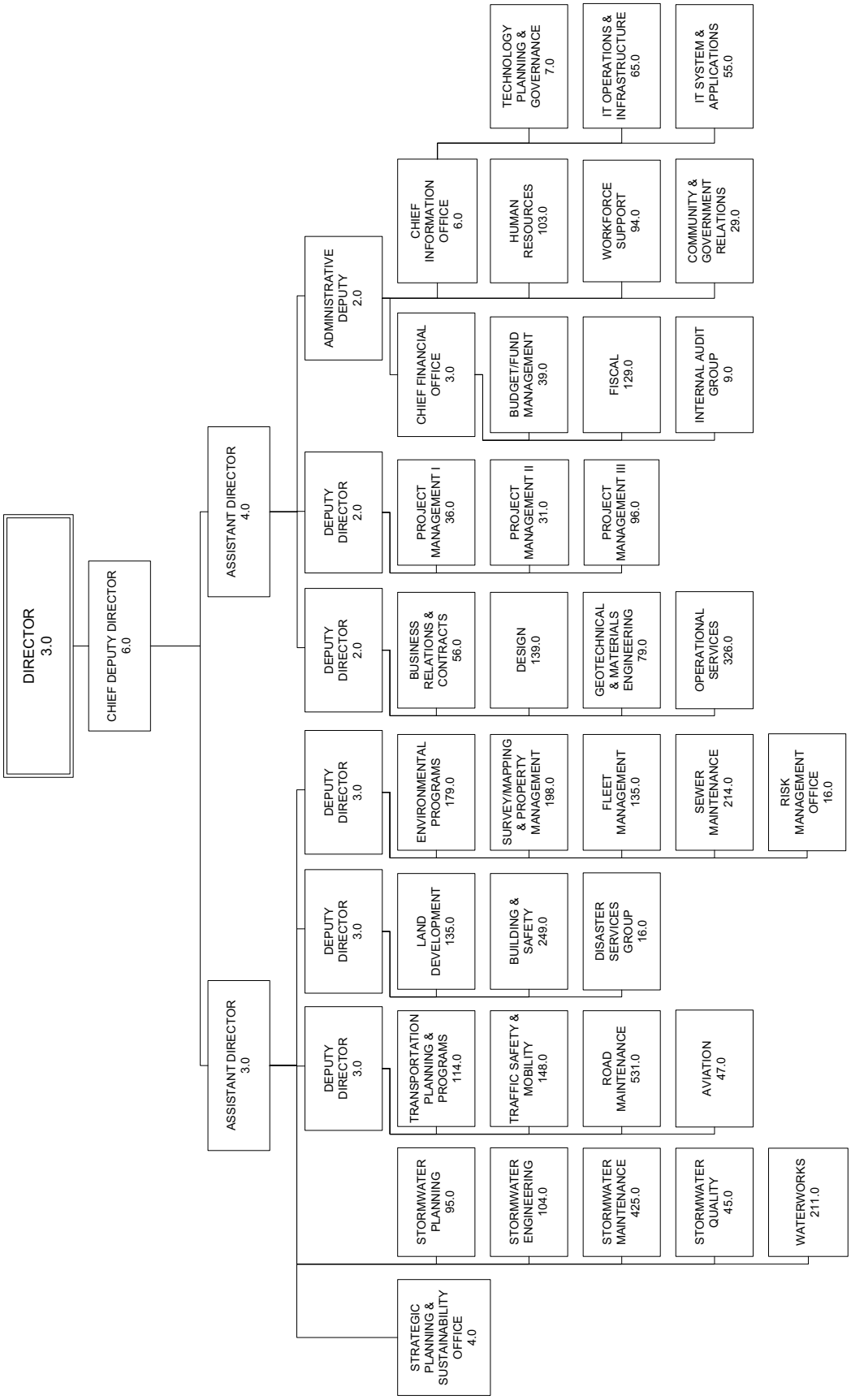
Provide administrative support and executive oversight of Department operations. This program includes the Director and the Deputy Directors, internal auditing, financial management consisting of accounting, budgeting, and fund management activities; personnel/payroll, training, and recruiting; emergency and disaster response and preparedness; public relations and internal and external communications; contract administration, coordination of legislative review, and records management; and IT services. The cost of this program is distributed to all other Public Works programs as departmental overhead.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,364,733,000	60,000	3,325,772,000	38,901,000	4,199.0

DEPARTMENT OF PUBLIC WORKS

Mark Pestrella, Director

FY 2021-22 Recommended Budget Positions = 4,199.0



Regional Planning

Amy J. Bodek, Director

Regional Planning Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 8,223,735.14	$ 7,702,000	$ 7,941,000	$ 8,154,000	$ 8,154,000	$ 213,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 28,267,281.28	$ 29,572,000	$ 30,744,000	$ 32,446,000	$ 31,761,000	$ 1,017,000
SERVICES & SUPPLIES	7,179,854.30	6,129,000	6,129,000	5,545,000	5,585,000	(544,000)
OTHER CHARGES	44,947.37	97,000	104,000	99,000	99,000	(5,000)
CAPITAL ASSETS - EQUIPMENT	93,991.76	0	0	0	0	0
GROSS TOTAL	$ 35,586,074.71	$ 35,798,000	$ 36,977,000	$ 38,090,000	$ 37,445,000	$ 468,000
INTRAFUND TRANSFERS	(101,075.33)	(32,000)	(64,000)	(59,000)	(59,000)	5,000
NET TOTAL	$ 35,484,999.38	$ 35,766,000	$ 36,913,000	$ 38,031,000	$ 37,386,000	$ 473,000
NET COUNTY COST	$ 27,261,264.24	$ 28,064,000	$ 28,972,000	$ 29,877,000	$ 29,232,000	$ 260,000
BUDGETED POSITIONS	210.0	191.0	191.0	191.0	191.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	OTHER PROTECTION

Mission Statement

To plan and help shape the development of safe, healthy, equitable, and sustainable communities while respecting individual rights and protecting the natural environment through excellent public service provided in County unincorporated areas.

2021-22 Budget Message

The 2021-22 Recommended Budget provides resources for core mission activities including public counseling services at the downtown headquarters office and eight field offices, case processing, community planning and outreach, and zoning enforcement. It provides funding for the Regional Planning Commission, Hearing Officer, and other advisory committees such as the Environmental Review Board and the Significant Ecological Areas Technical Advisory Committee. It also supports specifically funded programs, including the East San Gabriel Valley Area Plan, Metro Area Plan, Antelope Valley Community Standards District (CSD), Castaic Area CSD, and Climate Action Plan.

The 2021-22 Recommended Budget reflects a $0.3 million NCC increase primarily attributable to Board-approved increases in salaries, employee benefits, and health insurance subsidies, and one-time funding for the Safety Element Update and Fire Science. The increase is partially offset by the removal of prior-year funding that was provided on a one-time basis for consultant services for various initiatives.

Critical/Strategic Planning Initiatives

The Department continues to implement its strategic plan while supporting the County's Strategic Plan, which includes the following initiatives:

- Supporting County initiatives related to sustainability, homelessness, affordable housing, equity development, environmental justice, and other Board priorities;
- Providing efficient code enforcement of discretionary permits, zoning, and subdivision regulations in unincorporated areas by deploying innovative IT solutions;
- Enhancing public service through improved permitting processes and databases, web-based case filing capability, electronic transactions, and geographic information systems (GIS) based land use and zoning information;

- Building stronger and healthier communities through enhanced local planning services, more online data sharing, and creative public outreach programs; and
- Securing Regional Planning Commission and Board approval of critical land use plans and zoning standards for unincorporated areas.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**36,977,000**	**64,000**	**7,941,000**	**28,972,000**	**191.0**
Critical Issues					
1. Safety Element Update and Fire Science: Reflects funding for consultant services to prepare the Safety Element Update for the legally mandated Housing Element Update to the County's General Plan by 2021.	225,000	--	--	225,000	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsides.	625,000	--	19,000	606,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	743,000	--	23,000	720,000	--
3. Code Enforcement: Reflects a decrease in Utility User Tax (UUT) funding and is replaced by revenue from the Los Angeles County Development Authority for code enforcement.	86,000	--	149,000	(63,000)	--
4. Productivity Investment Fund: Reflects the addition of one-time funding from the Productivity Investment Fund for drones and training for Zoning Enforcement staff.	22,000	--	22,000	--	--
5. Budget Realignment: Reflects the realignment of other charges and intrafund transfer, and removal of prior-year revenue provided on a one-time basis.	(5,000)	(5,000)	--	--	--
6. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for efforts with the Woolsey Fire ($0.4 million), Housing Element Environmental Impact Report ($0.5 million), Climate Adaptation and Resiliency Grant ($46,000), Marina del Rey Local Coastal Program Assessment ($90,000), East San Gabriel Economic Development ($80,000), Equity Indicators Tool ($20,000), and UUT carryover for code enforcement ($55,000).	(1,228,000)	--	--	(1,228,000)	--
Total Changes	**468,000**	**(5,000)**	**213,000**	**260,000**	**0.0**
2021-22 Recommended Budget	**37,445,000**	**59,000**	**8,154,000**	**29,232,000**	**191.0**

Critical and Unmet Needs

The Department's critical and unmet needs include: one-time funding for the Airport Land Use Consistency Plan, consultant services to update the Departmental Strategic Plan and Equity Indicators Tool, and office space for Zoning Enforcement field staff; and ongoing funding for a certified content management system.

REGIONAL PLANNING BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BUSINESS LICENSES	$ (2,830.66)	$ 0	$ 0	$ 0	$ 0	$ 0
CHARGES FOR SERVICES - OTHER	634,237.66	474,000	210,000	725,000	725,000	515,000
COMMUNITY DEVELOPMENT COMMISSION	327,637.19	327,000	328,000	477,000	477,000	149,000
COURT FEES & COSTS	825.00	6,000	0	0	0	0
FEDERAL - COVID-19	248,317.31	0	0	0	0	0
MISCELLANEOUS	26,227.51	8,000	43,000	8,000	8,000	(35,000)
OTHER GOVERNMENTAL AGENCIES	23,403.57	0	0	0	0	0
PLANNING & ENGINEERING SERVICES	1,169,396.74	1,204,000	1,167,000	1,269,000	1,269,000	102,000
SETTLEMENTS	20,925.16	15,000	25,000	0	0	(25,000)
STATE - OTHER	478,301.22	470,000	547,000	0	0	(547,000)
TRANSFERS IN	180,000.00	0	0	22,000	22,000	22,000
ZONING PERMITS	5,117,294.44	5,198,000	5,621,000	5,653,000	5,653,000	32,000
TOTAL REVENUE	$ 8,223,735.14	$ 7,702,000	$ 7,941,000	$ 8,154,000	$ 8,154,000	$ 213,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 17,893,706.12	$ 18,443,000	$ 19,553,000	$ 19,928,000	$ 19,451,000	$ (102,000)
CAFETERIA BENEFIT PLANS	3,465,491.50	3,675,000	3,738,000	3,790,000	3,804,000	66,000
COUNTY EMPLOYEE RETIREMENT	3,485,579.81	3,916,000	3,953,000	4,674,000	4,695,000	742,000
DENTAL INSURANCE	70,699.34	73,000	57,000	73,000	57,000	0
DEPENDENT CARE SPENDING ACCOUNTS	24,884.00	22,000	22,000	22,000	22,000	0
DISABILITY BENEFITS	117,213.97	64,000	115,000	116,000	116,000	1,000
FICA (OASDI)	268,688.28	274,000	247,000	281,000	253,000	6,000
HEALTH INSURANCE	377,635.16	425,000	518,000	614,000	621,000	103,000
LIFE INSURANCE	48,093.03	33,000	31,000	33,000	31,000	0
OTHER EMPLOYEE BENEFITS	12,768.00	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	1,692,124.00	1,909,000	1,871,000	2,141,000	2,068,000	197,000
SAVINGS PLAN	98,345.48	98,000	6,000	99,000	0	(6,000)
THRIFT PLAN (HORIZONS)	531,382.53	459,000	417,000	459,000	427,000	10,000
UNEMPLOYMENT INSURANCE	7,851.00	12,000	9,000	9,000	9,000	0
WORKERS' COMPENSATION	172,819.06	162,000	200,000	200,000	200,000	0
TOTAL S & E B	28,267,281.28	29,572,000	30,744,000	32,446,000	31,761,000	1,017,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	633,562.81	640,000	611,000	630,000	1,030,000	419,000
CLOTHING & PERSONAL SUPPLIES	5,513.58	3,000	3,000	3,000	3,000	0
COMMUNICATIONS	103,672.62	99,000	76,000	76,000	76,000	0
COMPUTING-MAINFRAME	10,127.37	5,000	35,000	10,000	10,000	(25,000)
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	252,034.09	265,000	305,000	784,000	280,000	(25,000)
COMPUTING-PERSONAL	86,640.86	66,000	103,000	106,000	106,000	3,000
HOUSEHOLD EXPENSE	496.05	0	2,000	1,000	1,000	(1,000)
INFORMATION TECHNOLOGY SERVICES	354.50	0	56,000	0	0	(56,000)
MAINTENANCE - EQUIPMENT	6,251.72	4,000	6,000	6,000	6,000	0
MAINTENANCE-BUILDINGS & IMPRV	508,332.56	396,000	453,000	404,000	404,000	(49,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	973.45	1,000	1,000	1,000	1,000	0

REGIONAL PLANNING BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MEMBERSHIPS	0.00	0	1,000	1,000	1,000	0
MISCELLANEOUS EXPENSE	103,858.75	2,000	14,000	11,000	11,000	(3,000)
OFFICE EXPENSE	59,921.51	61,000	100,000	100,000	100,000	0
PROFESSIONAL SERVICES	3,869,010.89	3,207,000	2,833,000	1,938,000	2,102,000	(731,000)
PUBLICATIONS & LEGAL NOTICES	146,142.08	139,000	240,000	148,000	148,000	(92,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	18,691.42	20,000	44,000	27,000	27,000	(17,000)
RENTS & LEASES - EQUIPMENT	54,429.41	64,000	76,000	40,000	40,000	(36,000)
SPECIAL DEPARTMENTAL EXPENSE	26,802.58	7,000	19,000	19,000	19,000	0
TECHNICAL SERVICES	405,093.24	213,000	237,000	254,000	234,000	(3,000)
TELECOMMUNICATIONS	349,622.26	406,000	329,000	460,000	460,000	131,000
TRAINING	34,779.53	23,000	10,000	10,000	10,000	0
TRANSPORTATION AND TRAVEL	178,770.46	158,000	172,000	166,000	166,000	(6,000)
UTILITIES	324,772.56	350,000	403,000	350,000	350,000	(53,000)
TOTAL S & S	7,179,854.30	6,129,000	6,129,000	5,545,000	5,585,000	(544,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	20,000.00	32,000	32,000	32,000	32,000	0
JUDGMENTS & DAMAGES	1,947.37	42,000	43,000	44,000	44,000	1,000
RETIREMENT OF OTHER LONG TERM DEBT	23,000.00	23,000	29,000	23,000	23,000	(6,000)
TOTAL OTH CHARGES	44,947.37	97,000	104,000	99,000	99,000	(5,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
DATA HANDLING EQUIPMENT	21,611.82	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	72,379.94	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	93,991.76	0	0	0	0	0
TOTAL CAPITAL ASSETS	93,991.76	0	0	0	0	0
GROSS TOTAL	$ 35,586,074.71	$ 35,798,000	$ 36,977,000	$ 38,090,000	$ 37,445,000	$ 468,000
INTRAFUND TRANSFERS	(101,075.33)	(32,000)	(64,000)	(59,000)	(59,000)	5,000
NET TOTAL	$ 35,484,999.38	$ 35,766,000	$ 36,913,000	$ 38,031,000	$ 37,386,000	$ 473,000
NET COUNTY COST	$ 27,261,264.24	$ 28,064,000	$ 28,972,000	$ 29,877,000	$ 29,232,000	$ 260,000
BUDGETED POSITIONS	210.0	191.0	191.0	191.0	191.0	0.0

Departmental Program Summary

1. Current Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	12,495,000	40,000	7,405,000	5,050,000	67.0
Less Administration	--	--	--	--	--
Net Program Costs	12,495,000	40,000	7,405,000	5,050,000	67.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65090-65092, 65094-65096, 65103, 65450-65456, 65804, 65854-65857, 65860, 65865, 65867, 65870-65875, 65893-65909.5, 65913, 65920, 65940, 65943, 65945, 65950, 65952, 65960-65964, 66000-66008, 66411-66412, 66425-66431, 66433-66451, 66451.10-66451.24, 66452-66452.23, 66453-66455.9, 66456-66462.5, 66463-66463.5, 66464-66468.2, 66469-66472.1, 66473-66474.10, 66499.35-66499.36, and California Public Resources Code Sections 15020-15387, 21000-21189.3.

Implement zoning regulations adopted by the County pursuant to State and federal legislation. Zoning regulations are the mechanism by which the County's General Plan is carried forth and are embodied in Title 22 of the County Code. Zoning of land and development standards constitute the County's use of its governing authority to ensure the proper distribution of land uses for the protection of the public's health, safety, and welfare. Due to their unique characteristics, certain land uses require discretionary permitting that is acquired through the filing of various types of zoning and planning applications. These discretionary actions include changes to the General Plan and zoning, and implementation of subdivision regulations adopted by the County pursuant to State and federal legislation. Subdivision regulations are embodied in Title 21 of the County Code, and regulate the creation of lots or units for sale, lease, or financing purposes.

2. Advance Planning

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	7,443,000	--	137,000	7,306,000	31.0
Less Administration	--	--	--	--	--
Net Program Costs	7,443,000	--	137,000	7,306,000	31.0

Authority: Mandated program with discretionary service level – California Government Code Sections 65088-65089, 65103, 65302, 65350-65357, 65400, 65402, 65581, 65588-65589, 65654-65857, and 65860; California Health and Safety Code Section 44244; California Public Resources Code Chapter 7.8, 30500, 30511, 30513, 30519.5, and 4000; California Public Utilities Code 21670.2; and California Revenue and Taxation Code 2227.

Prepare and implement a long-range countywide General Plan for County unincorporated areas by preparing more detailed area, coastal, and community plans for certain unincorporated areas. Certain General Plan elements, such as the Housing Element, need to be updated more frequently by mandate. The Climate Action Plan is a component of the General Plan. To implement these plans, the Zoning Ordinance (Title 22 of the County Code) must be amended, and CSDs and zoning studies need to be prepared. Amendments to Title 22 may also be required to implement changes in State laws. Periodic studies and reports are prepared for the Board to advise them on a variety of land use planning issues. Citizens' participation is an important part of the Advance Planning Program and is accomplished through a variety of community outreach events including public workshops, town council meetings, and public hearings.

3. Land Use Regulation

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	8,482,000	--	592,000	7,890,000	46.0
Less Administration	--	--	--	--	--
Net Program Costs	8,482,000	--	592,000	7,890,000	46.0

Authority: Mandated program with discretionary service level – California Government Code Sections 54988, 65103 (b)(d), 65402, 65800, 65850; and California Public Resources Code Division 20 (California Coast Act).

Correct zoning code violations in County unincorporated communities to eliminate blight and improve quality of life. Code enforcement is accomplished by conducting complaint-based code inspections and enforcing land development and zoning regulations in County unincorporated areas in accordance with County and State regulations and statutes. Zoning enforcement staff respond to zoning complaints and address code violations on many different fronts including conducting discretionary permit condition checks; implementing, monitoring and enforcing Mitigation Monitoring and Reporting Programs; referring unresolved code violations to the District Attorney and County Counsel; using noncompliance fees and administrative fines to encourage compliance; and participating on multi-agency Nuisance Abatement Teams.

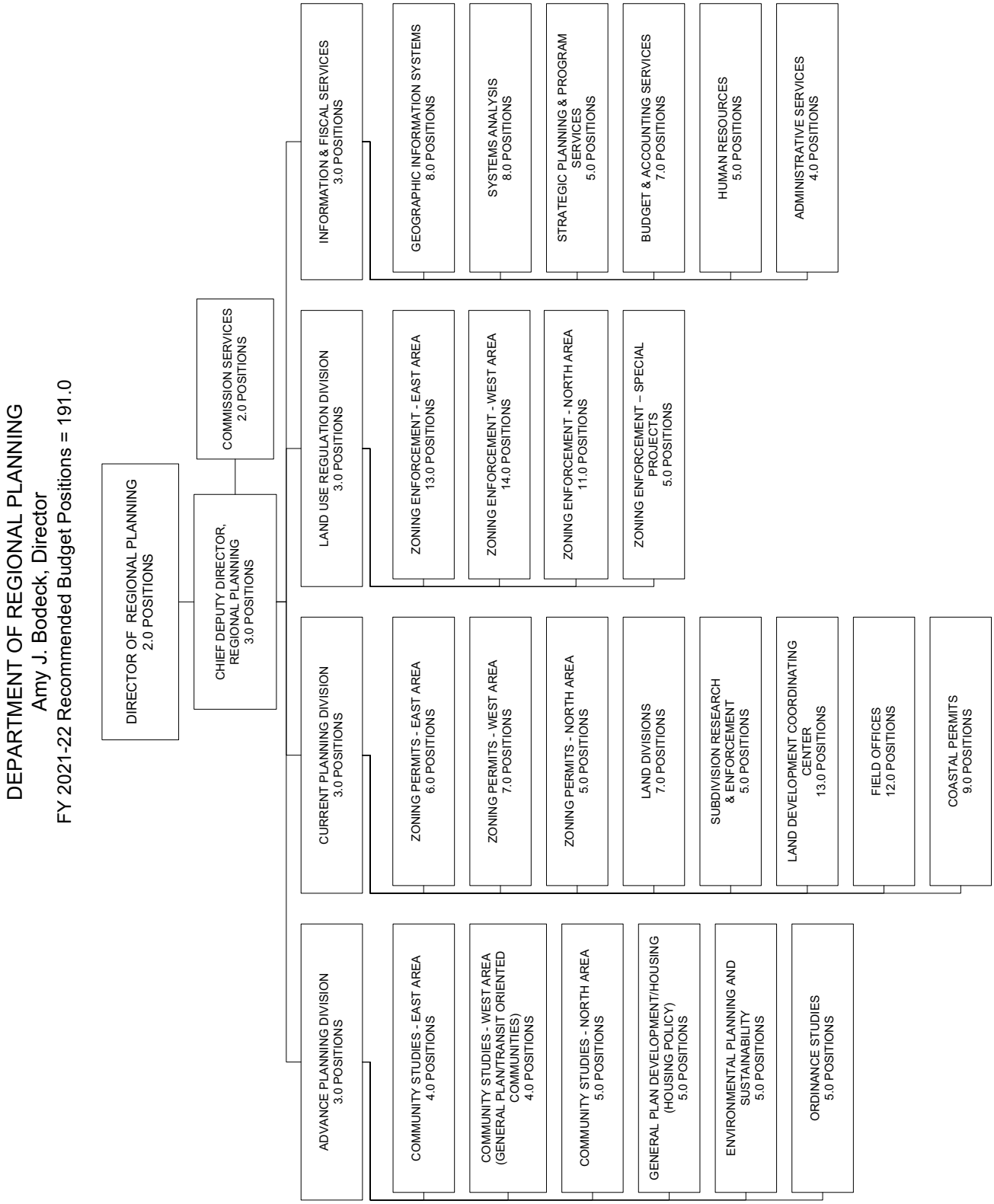
4. Information and Fiscal Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,025,000	19,000	20,000	8,986,000	47.0
Less Administration	--	--	--	--	--
Net Program Costs	9,025,000	19,000	20,000	8,986,000	47.0

Authority: Non-mandated, discretionary program.

Supports all departmental programs by providing policy guidance for effective risk management and fiscal controls. This program focuses on the management of human resources, GIS, IT, fiscal services, and administrative services. These areas include, but are not limited to, the departmental budgeting process, emergency management, strategic planning, contracting and monitoring, personnel management, and administrative control mechanisms consistent with the County Fiscal Manual. In addition, computer systems and GIS databases are developed and maintained in support of departmental planning operations and public access.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	37,445,000	59,000	8,154,000	29,232,000	191.0


DEPARTMENT OF REGIONAL PLANNING
Amy J. Bodeck, Director
FY 2021-22 Recommended Budget Positions = 191.0
DIRECTOR OF REGIONAL PLANNING 2.0 POSITIONS
CHIEF DEPUTY DIRECTOR, REGIONAL PLANNING 3.0 POSITIONS
COMMISSION SERVICES 2.0 POSITIONS
INFORMATION & FISCAL SERVICES 3.0 POSITIONS
GEOGRAPHIC INFORMATION SYSTEMS 8.0 POSITIONS
SYSTEMS ANALYSIS 8.0 POSITIONS
STRATEGIC PLANNING & PROGRAM SERVICES 5.0 POSITIONS
BUDGET & ACCOUNTING SERVICES 7.0 POSITIONS
HUMAN RESOURCES 5.0 POSITIONS
ADMINISTRATIVE SERVICES 4.0 POSITIONS
LAND USE REGULATION DIVISION 3.0 POSITIONS
ZONING ENFORCEMENT - EAST AREA 13.0 POSITIONS
ZONING ENFORCEMENT - WEST AREA 14.0 POSITIONS
ZONING ENFORCEMENT - NORTH AREA 11.0 POSITIONS
ZONING ENFORCEMENT – SPECIAL PROJECTS 5.0 POSITIONS
CURRENT PLANNING DIVISION 3.0 POSITIONS
ZONING PERMITS - EAST AREA 6.0 POSITIONS
ZONING PERMITS - WEST AREA 7.0 POSITIONS
ZONING PERMITS - NORTH AREA 5.0 POSITIONS
LAND DIVISIONS 7.0 POSITIONS
SUBDIVISION RESEARCH & ENFORCEMENT 5.0 POSITIONS
LAND DEVELOPMENT COORDINATING CENTER 13.0 POSITIONS
FIELD OFFICES 12.0 POSITIONS
COASTAL PERMITS 9.0 POSITIONS
ADVANCE PLANNING DIVISION 3.0 POSITIONS
COMMUNITY STUDIES - EAST AREA 4.0 POSITIONS
COMMUNITY STUDIES - WEST AREA (GENERAL PLAN/TRANSIT ORIENTED COMMUNITIES) 4.0 POSITIONS
COMMUNITY STUDIES - NORTH AREA 5.0 POSITIONS
GENERAL PLAN DEVELOPMENT/HOUSING (HOUSING POLICY) 5.0 POSITIONS
ENVIRONMENTAL PLANNING AND SUSTAINABILITY 5.0 POSITIONS
ORDINANCE STUDIES 5.0 POSITIONS

Registrar-Recorder/County Clerk

Dean C. Logan, Registrar-Recorder/County Clerk

Registrar-Recorder/County Clerk Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 194,952,909.87	$ 140,198,000	$ 135,881,000	$ 87,103,000	$ 83,041,000	$ (52,840,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 108,719,983.64	$ 115,390,000	$ 119,820,000	$ 121,956,000	$ 114,351,000	$ (5,469,000)
SERVICES & SUPPLIES	293,322,026.59	199,501,000	190,543,000	149,496,000	60,384,000	(130,159,000)
OTHER CHARGES	1,160,302.00	1,521,000	1,521,000	1,363,000	1,363,000	(158,000)
CAPITAL ASSETS - EQUIPMENT	6,945,096.37	641,000	991,000	55,000	55,000	(936,000)
OTHER FINANCING USES	87,147.00	87,000	87,000	0	0	(87,000)
GROSS TOTAL	$ 410,234,555.60	$ 317,140,000	$ 312,962,000	$ 272,870,000	$ 176,153,000	$ (136,809,000)
INTRAFUND TRANSFERS	(66,969.49)	(19,000)	(55,000)	(14,000)	(14,000)	41,000
NET TOTAL	$ 410,167,586.11	$ 317,121,000	$ 312,907,000	$ 272,856,000	$ 176,139,000	$ (136,768,000)
NET COUNTY COST	$ 215,214,676.24	$ 176,923,000	$ 177,026,000	$ 185,753,000	$ 93,098,000	$ (83,928,000)
BUDGETED POSITIONS	1,074.0	1,161.0	1,161.0	1,161.0	1,049.0	(112.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	ELECTIONS

Mission Statement

Serving the County by providing essential records management and election services in a fair, accessible, and transparent manner.

2021-22 Budget Message

The 2021-22 Recommended Budget includes resources necessary to conduct Registrar-Recorder/County Clerk (RR/CC) core operations and administer programs that promote efficiency.

The 2021-22 Recommended Budget reflects an $83.9 million NCC decrease primarily due to the deletion of prior-year funding and temporary positions that were provided on a one-time basis for the Voting Solutions for All People (VSAP) system, Disaster Service Workers (DSW) Election Program, and Vote By Mail (VBM) programs. This decrease is partially offset by Board-approved increases in salaries and health insurance subsidies, retiree health insurance, and retirement.

Critical/Strategic Planning Initiatives

The Department's strategic plan initiatives support continued efforts to implement automated and enhanced processes to improve public services and employee workforce performance in the elections, voter registration, and RR/CC services. As such, the Department will:

- Implement additional features to the Business Filing and Registration System to allow customers to electronically request Fictitious Business Name (FBN) filings from any device and make payments online, reducing the need for customers to visit RR/CC offices;
- Integrate existing public-facing web services with the appointment solution to create a seamless user-focused customer experience;
- Continue to improve departmental document repository storage, retention, security, and business continuity support through the implementation of cloud-based solutions;
- Enhance the VSAP ballot layout and tally infrastructure through further development, knowledge transfer, dedicated environment support, and development of disaster recovery strategies to strengthen the security and integrity of the systems and still provide optimum performance and availability;

- Update VBM technology, facilities, contracts, and procedures to optimally address a voting model where all voters automatically receive a VBM ballot each election conducted by the County; and
- Enhance Election Worker training by integrating innovative methods of learning through an increased online training curriculum and the implementation of virtual training.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**312,962,000**	**55,000**	**135,881,000**	**177,026,000**	**1,161.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,289,000	--	--	1,289,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	620,000	--	--	620,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, fully offset by an increase in recorder fee revenue. Also reflects a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	512,000	--	--	512,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit cost decreases, fully offset by increases in other employee benefits.	--	--	--	--	--
5. VBM: Reflects an adjustment to remove prior-year State funding and temporary positions that were provided on a one-time basis to expand the VBM program by providing all County registered voters VBM ballots.	(13,282,000)	--	(13,282,000)	--	(44.0)
6. Election Adjustment: Reflects an adjustment to remove prior-year funding provided on a one-time basis for the November 2020 presidential general election.	(19,290,000)	--	(19,290,000)	--	--
7. Reclassifications: Reflects Board-approved position reclassifications.	--	--	--	--	--
8. Recorder Program: Reflects a decrease in recorder-related costs and associated recorder fee revenue.	(1,058,000)	--	(1,058,000)	--	--
9. Ministerial Realignment: Reflects appropriation and revenue adjustments to realign various program and departmental operating costs.	(144,000)	(41,000)	(103,000)	--	--
10. One-Time Funding: Reflects an adjustment to remove prior-year funding and temporary positions that were provided on a one-time basis for the VSAP system, DSW Election Program, Coronavirus Relief Funds revenue, and State and federal funding for the November 2020 presidential general election.	(105,456,000)	--	(19,107,000)	(86,349,000)	(68.0)
Total Changes	**(136,809,000)**	**(41,000)**	**(52,840,000)**	**(83,928,000)**	**(112.0)**
2021-22 Recommended Budget	**176,153,000**	**14,000**	**83,041,000**	**93,098,000**	**1,049.0**

Critical and Unmet Needs

The Department's unmet needs request includes ongoing funding of $57.2 million for enhancements to the VSAP system and elections operations for the June 2022 Gubernatorial Primary Election and one-time funding of $24.2 million to ensure the VSAP system is certified by the Secretary of State and further integrated with RR/CC's internal election administration systems. Additional unmet needs include $12.5 million to support IT functions within the Department and $2.3 million for extraordinary maintenance.

REGISTRAR-RECORDER/COUNTY CLERK BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 838,195.64	$ 358,000	$ 358,000	$ 255,000	$ 255,000	$ (103,000)
ELECTION SERVICES	29,545,734.47	57,703,000	47,770,000	26,503,000	25,352,000	(22,418,000)
FEDERAL - COVID-19	332,908.37	20,168,000	18,352,000	0	0	(18,352,000)
FEDERAL - OTHER	7,149,120.53	3,623,000	5,816,000	0	0	(5,816,000)
MISCELLANEOUS	549,354.11	486,000	670,000	670,000	670,000	0
OTHER GOVERNMENTAL AGENCIES	148,277.56	0	0	0	0	0
OTHER LICENSES & PERMITS	1,444,174.00	503,000	2,106,000	2,106,000	2,106,000	0
OTHER SALES	49,802.12	17,000	17,000	17,000	17,000	0
RECORDING FEES	41,745,970.86	37,944,000	40,806,000	40,806,000	40,806,000	0
SALE OF CAPITAL ASSETS	0.00	2,000	2,000	2,000	2,000	0
STATE - OTHER	8,660,927.27	3,222,000	3,939,000	0	0	(3,939,000)
STATE - SB 90 MANDATED COSTS	275,908.99	1,745,000	1,745,000	1,114,000	591,000	(1,154,000)
STATE - VOTING MODERNIZATIONS & UPGRADES	92,069,390.57	2,469,000	2,469,000	4,857,000	2,469,000	0
TRANSFERS IN	12,143,145.38	11,958,000	11,831,000	10,773,000	10,773,000	(1,058,000)
TOTAL REVENUE	$ 194,952,909.87	$ 140,198,000	$ 135,881,000	$ 87,103,000	$ 83,041,000	$ (52,840,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 65,139,348.95	$ 69,108,000	$ 69,311,000	$ 69,942,000	$ 65,169,000	$ (4,142,000)
CAFETERIA BENEFIT PLANS	15,808,408.47	16,090,000	16,377,000	16,702,000	16,702,000	325,000
COUNTY EMPLOYEE RETIREMENT	10,382,066.72	11,715,000	12,262,000	12,991,000	12,836,000	574,000
DENTAL INSURANCE	328,267.34	260,000	260,000	260,000	260,000	0
DEPENDENT CARE SPENDING ACCOUNTS	110,359.83	109,000	109,000	109,000	109,000	0
DISABILITY BENEFITS	463,377.67	618,000	654,000	635,000	635,000	(19,000)
FICA (OASDI)	941,117.00	1,154,000	1,154,000	1,176,000	1,101,000	(53,000)
HEALTH INSURANCE	2,146,373.27	2,633,000	5,444,000	5,507,000	2,905,000	(2,539,000)
LIFE INSURANCE	115,535.44	55,000	53,000	54,000	54,000	1,000
OTHER EMPLOYEE BENEFITS	(600.00)	7,000	7,000	7,000	7,000	0
RETIREE HEALTH INSURANCE	8,053,951.00	8,940,000	9,039,000	9,511,000	9,511,000	472,000
SAVINGS PLAN	330,049.74	0	0	0	0	0
THRIFT PLAN (HORIZONS)	1,370,545.97	1,012,000	1,012,000	1,035,000	1,035,000	23,000
UNEMPLOYMENT INSURANCE	1,339,681.00	1,533,000	1,601,000	1,601,000	1,601,000	0
WORKERS' COMPENSATION	2,191,501.24	2,156,000	2,537,000	2,426,000	2,426,000	(111,000)
TOTAL S & E B	108,719,983.64	115,390,000	119,820,000	121,956,000	114,351,000	(5,469,000)
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	1,712,693.55	1,243,000	2,171,000	2,463,000	1,969,000	(202,000)
CAPITAL ASSETS - INTANGIBLE ASSETS	11,631,623.58	3,333,000	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	221,778.75	11,000	0	0	0	0
COMMUNICATIONS	96,126.00	161,000	92,000	94,000	94,000	2,000
COMPUTING-MAINFRAME	207,635.66	306,000	165,000	166,000	166,000	1,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	6,040,141.06	7,851,000	6,735,000	5,675,000	4,798,000	(1,937,000)
COMPUTING-PERSONAL	16,928,740.91	1,571,000	1,006,000	3,465,000	905,000	(101,000)
FOOD	420.70	0	0	0	0	0
HOUSEHOLD EXPENSE	416,241.74	112,000	24,000	24,000	24,000	0
INFORMATION TECHNOLOGY SECURITY	149,396.22	0	0	537,000	0	0
INFORMATION TECHNOLOGY SERVICES	2,029,841.00	2,843,000	2,413,000	2,609,000	2,182,000	(231,000)

REGISTRAR-RECORDER/COUNTY CLERK BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INSURANCE	210,451.84	312,000	312,000	329,000	329,000	17,000
MAINTENANCE - EQUIPMENT	706,380.15	2,037,000	2,029,000	(675,000)	(675,000)	(2,704,000)
MAINTENANCE-BUILDINGS & IMPRV	11,815,946.06	3,900,000	2,615,000	8,313,000	2,483,000	(132,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	839.41	2,000	2,000	2,000	2,000	0
MEMBERSHIPS	9,862.66	10,000	10,000	10,000	10,000	0
MISCELLANEOUS EXPENSE	(122,618.77)	(49,000)	17,000	17,000	17,000	0
OFFICE EXPENSE	6,962,048.59	8,253,000	8,280,000	4,558,000	3,797,000	(4,483,000)
PROFESSIONAL SERVICES	1,917,351.66	1,761,000	1,552,000	923,000	823,000	(729,000)
PUBLICATIONS & LEGAL NOTICES	594.19	2,000	2,000	2,000	2,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	4,370,837.96	3,926,000	1,036,000	6,325,000	561,000	(475,000)
RENTS & LEASES - EQUIPMENT	338,179.11	339,000	301,000	301,000	301,000	0
SMALL TOOLS & MINOR EQUIPMENT	205,643.50	1,192,000	866,000	1,000	(8,610,000)	(9,476,000)
SPECIAL DEPARTMENTAL EXPENSE	206,655,161.84	123,013,000	142,627,000	88,988,000	43,340,000	(99,287,000)
TECHNICAL SERVICES	5,681,551.84	6,087,000	5,814,000	5,927,000	5,547,000	(267,000)
TELECOMMUNICATIONS	13,278,660.44	29,552,000	10,899,000	17,612,000	994,000	(9,905,000)
TRAINING	79,268.00	173,000	33,000	113,000	(252,000)	(285,000)
TRANSPORTATION AND TRAVEL	508,032.12	347,000	329,000	265,000	265,000	(64,000)
UTILITIES	1,269,196.82	1,213,000	1,213,000	1,452,000	1,312,000	99,000
TOTAL S & S	293,322,026.59	199,501,000	190,543,000	149,496,000	60,384,000	(130,159,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	24,963.04	385,000	385,000	388,000	388,000	3,000
RETIREMENT OF OTHER LONG TERM DEBT	1,134,922.60	1,136,000	1,136,000	972,000	972,000	(164,000)
TAXES & ASSESSMENTS	416.36	0	0	3,000	3,000	3,000
TOTAL OTH CHARGES	1,160,302.00	1,521,000	1,521,000	1,363,000	1,363,000	(158,000)
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	3,705,710.65	0	0	0	0	0
DATA HANDLING EQUIPMENT	39,420.00	69,000	69,000	0	0	(69,000)
ELECTRONIC EQUIPMENT	0.00	98,000	22,000	0	0	(22,000)
MACHINERY EQUIPMENT	2,753,553.75	0	0	0	0	0
MANUFACTURED/PREFABRICATED STRUCTURE	309,773.36	474,000	900,000	0	0	(900,000)
VEHICLES & TRANSPORTATION EQUIPMENT	136,638.61	0	0	55,000	55,000	55,000
TOTAL CAPITAL ASSETS - EQUIPMENT	6,945,096.37	641,000	991,000	55,000	55,000	(936,000)
TOTAL CAPITAL ASSETS	6,945,096.37	641,000	991,000	55,000	55,000	(936,000)
OTHER FINANCING USES						
TRANSFERS OUT	87,147.00	87,000	87,000	0	0	(87,000)
TOTAL OTH FIN USES	87,147.00	87,000	87,000	0	0	(87,000)
GROSS TOTAL	$ 410,234,555.60	$ 317,140,000	$ 312,962,000	$ 272,870,000	$ 176,153,000	$ (136,809,000)
INTRAFUND TRANSFERS	(66,969.49)	(19,000)	(55,000)	(14,000)	(14,000)	41,000
NET TOTAL	$ 410,167,586.11	$ 317,121,000	$ 312,907,000	$ 272,856,000	$ 176,139,000	$ (136,768,000)
NET COUNTY COST	$ 215,214,676.24	$ 176,923,000	$ 177,026,000	$ 185,753,000	$ 93,098,000	$ (83,928,000)
BUDGETED POSITIONS	1,074.0	1,161.0	1,161.0	1,161.0	1,049.0	(112.0)

Departmental Program Summary

1. Elections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	61,270,000	--	29,381,000	31,889,000	233.0
Less Administration	--	--	--	--	--
Net Program Costs	61,270,000	--	29,381,000	31,889,000	233.0

Authority: Mandated program with discretionary service level – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

Fulfills the legal role of the RR/CC as the principal election officer by conducting federal, State, local, and special elections. Functions include election program planning and development, precincting, ballot preparation, signature verification, VBM (absentee voting), tally and canvass, pollworker services, and candidate services. Through these functions, the program provides voters with convenient access to election information; verifies signatures on initiative, referendum, candidate nominations, petitions, absentee, and provisional ballots; mails and processes VBM requests; tallies and canvasses ballots within legal deadlines; issues appropriate legal documents to candidates and provides instructions on how to access candidate information; trains pollworkers; and distributes voting instructions and materials at each voting precinct.

2. Voter Registration, Education, and Outreach

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,996,000	--	978,000	9,018,000	136.0
Less Administration	--	--	--	--	--
Net Program Costs	9,996,000	--	978,000	9,018,000	136.0

Authority: Mandated program with discretionary service level – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5; California Government Code Section 26802; and County Charter Article IV, Section 14.

Fulfills the legal role of the RR/CC as the principal voter registration official by promoting voter registration; maintaining voter registration files; providing public access to the registration records for the County; and verifying petition, nomination, and VBM signatures. This program ensures that eligible County residents have access to information and locations to obtain voter registration materials; educates voters, including those with specific needs, about registration and the voting process; and fosters partnerships with advocacy and community-based organizations to maximize resources and the dissemination of election process information. This program oversees various committees such as the Community Voter Outreach Committee and other action oriented subcommittees; analyzes precinct statistical data including demographic data; and recruits and establishes permanent voter outreach distribution sites.

3. Recorder/County Clerk Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	50,381,000	14,000	50,421,000	(54,000)	411.0
Less Administration	--	--	--	--	--
Net Program Costs	50,381,000	14,000	50,421,000	(54,000)	411.0

Authority: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

Meets the legal requirement of the RR/CC as the principal recording officer by recording documents; maintaining birth, death, and marriage records; issuing marriage licenses; issuing real estate records; filing fictitious business names and notary bonds; and collecting documentary transfer tax for the County General Fund.

4. Technical Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	23,838,000	--	988,000	22,850,000	84.0
Less Administration	--	--	--	--	--
Net Program Costs	23,838,000	--	988,000	22,850,000	84.0

Authority: Mandated program with discretionary service level. Elections: Mandated program – United States Constitution, Articles I-II and Amendment XVII; California Constitution Article II, Sections 3-5, California Government Code Section 26802; and County Charter Article IV, Section 14. Recorder: Mandated program – California Government Code Section 27201; Civil Code Section 1172; and the non-judicial portions of the California Government Code Section 26800.

Designs and maintains the infrastructure for connectivity of personal computers within the Department; maintains the Department's website; maintains the Voter Information Management System database; maintains computer systems used in candidate filing, ballot layout, tally, and reporting election results; maintains and supports changes in jurisdictional boundaries at the precinct level; maintains precinct information; produces political district boundaries maps; supports all Recorder/County Clerk business functions through computer systems technology; and provides departmentwide data security and printing services.

5. Administration

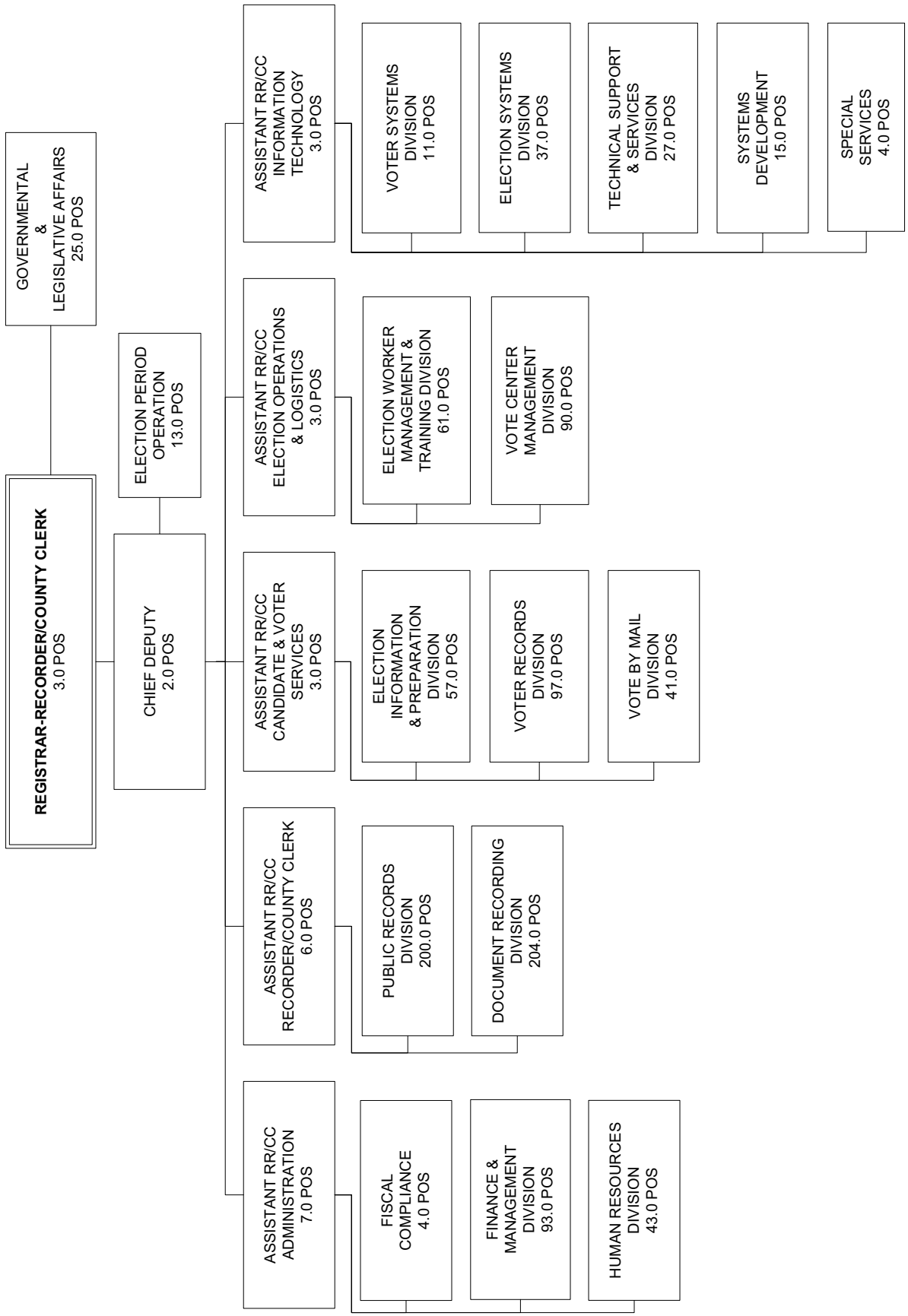
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	30,668,000	--	1,273,000	29,395,000	185.0
Less Administration	--	--	--	--	--
Net Program Costs	30,668,000	--	1,273,000	29,395,000	185.0

Authority: Non-mandated, discretionary program.

Supports the RR/CC through management of fiscal and purchasing services, human resources, facility management coordination, legislative analysis and review, media interaction and community relations, Lean Six Sigma training, and the County Records Retention Program. This program allocates departmental funding to provide services within financial constraints; adheres to procurement and contracting policies, programs, and procedures; maintains efficient budget monitoring, accounting, and recordkeeping; ensures compliance with County policies; provides timely and reliable information to the media and general public; and ensures quality assurance and operational efficiencies.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	176,153,000	14,000	83,041,000	93,098,000	1,049.0

REGISTRAR-RECORDER/COUNTY CLERK
Dean C. Logan, Registrar-Recorder/County Clerk
FY 2021-22 Recommended Budget Positions = 1,049.0



Rent Expense

Rent Expense Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,900,623.34	$ 37,974,000	$ 37,974,000	$ 35,622,000	$ 35,622,000	$ (2,352,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 253,511,389.97	$ 321,933,000	$ 314,533,000	$ 328,668,000	$ 328,668,000	$ 14,135,000
S & S EXPENDITURE DISTRIBUTION	(240,226,455.56)	(292,074,000)	(292,074,000)	(302,542,000)	(302,542,000)	(10,468,000)
TOTAL S & S	13,284,934.41	29,859,000	22,459,000	26,126,000	26,126,000	3,667,000
OTHER CHARGES	214,381,123.52	246,611,000	246,611,000	257,944,000	257,944,000	11,333,000
OC EXPENDITURE DISTRIBUTION	(144,443,985.17)	(193,797,000)	(193,797,000)	(206,753,000)	(206,753,000)	(12,956,000)
TOTAL OTH CHARGES	69,937,138.35	52,814,000	52,814,000	51,191,000	51,191,000	(1,623,000)
GROSS TOTAL	$ 83,222,072.76	$ 82,673,000	$ 75,273,000	$ 77,317,000	$ 77,317,000	$ 2,044,000
NET TOTAL	$ 83,222,072.76	$ 82,673,000	$ 75,273,000	$ 77,317,000	$ 77,317,000	$ 2,044,000
NET COUNTY COST	$ 44,321,449.42	$ 44,699,000	$ 37,299,000	$ 41,695,000	$ 41,695,000	$ 4,396,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Rent Expense budget unit provides centralized financing of real property, lease payments, annual obligations for long-term debt financing of capital construction, and other costs necessary to facilitate real property management. All federally allowable lease and debt service costs are financed from departmental operating budgets of the benefitting departments, with some exceptions such as the Walt Disney Concert Hall garage and Los Angeles County Museum of Art East Campus Building Replacement.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a $4.4 million net increase in NCC primarily due to an increase in debt service, insurance costs, and non-billable expenditures, partially offset by an increase in billable depreciation to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).

Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**561,144,000**	**485,871,000**	**37,974,000**	**37,299,000**	**0.0**
Other Changes					
1. Debt Service Changes: Reflects increases of $1.0 million in insurance costs and $0.7 million in debt service costs for centrally-financed projects, and a decrease of $0.4 million in revenue.	22,780,000	21,044,000	(390,000)	2,126,000	--
2. Countywide Cost Allocation Adjustment: Reflects increases of $2.5 million in billable depreciation and $0.1 million in non-billable principal costs to comply with the Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	--	2,380,000	--	(2,380,000)	--
3. Various Capital and Operating Costs: Reflects increases of $3.0 million for Palos Verdes Landfill post closure costs; $2.7 million for lease related costs; $2.1 million for Yardi, a replacement for the existing County Assets Management Property Systems; $1.5 million for Rancho South Campus and Disney Concert garage operating costs; and $1.0 million for lease audit costs. Also, reflects an adjustment to remove $5.6 million in prior-year funding that was provided on a one-time basis.	2,688,000	--	(1,962,000)	4,650,000	--
Total Changes	**25,468,000**	**23,424,000**	**(2,352,000)**	**4,396,000**	**0.0**
2021-22 Recommended Budget	**586,612,000**	**509,295,000**	**35,622,000**	**41,695,000**	**0.0**

Sheriff

Alex Villanueva, Sheriff

Sheriff Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$1,644,868,461.60	$ 1,526,496,000	$ 1,584,297,000	$ 1,703,906,000	$ 1,708,327,000	$ 124,030,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$4,232,980,162.42	$ 4,680,625,000	$ 4,239,967,000	$ 4,524,996,000	$ 4,271,095,000	$ 31,128,000
S & EB EXPENDITURE DISTRIBUTION	(1,088,575,019.52)	(1,495,580,000)	(1,132,090,000)	(1,179,397,000)	(1,156,481,000)	(24,391,000)
TOTAL S & E B	3,144,405,142.90	3,185,045,000	3,107,877,000	3,345,599,000	3,114,614,000	6,737,000
SERVICES & SUPPLIES	484,161,463.69	545,361,000	362,221,000	490,060,000	334,727,000	(27,494,000)
S & S EXPENDITURE DISTRIBUTION	(84,882,946.23)	(138,449,000)	(99,817,000)	(99,520,000)	(91,943,000)	7,874,000
TOTAL S & S	399,278,517.46	406,912,000	262,404,000	390,540,000	242,784,000	(19,620,000)
OTHER CHARGES	68,218,492.94	115,084,000	53,278,000	54,304,000	53,304,000	26,000
CAPITAL ASSETS - EQUIPMENT	8,883,333.74	13,765,000	14,435,000	26,448,000	8,714,000	(5,721,000)
OTHER FINANCING USES	0.00	0	0	168,000	168,000	168,000
GROSS TOTAL	$3,620,785,487.04	$ 3,720,806,000	$ 3,437,994,000	$ 3,817,059,000	$ 3,419,584,000	$ (18,410,000)
INTRAFUND TRANSFERS	(110,229,588.71)	(110,169,000)	(103,282,000)	(104,559,000)	(104,001,000)	(719,000)
NET TOTAL	$3,510,555,898.33	$ 3,610,637,000	$ 3,334,712,000	$ 3,712,500,000	$ 3,315,583,000	$ (19,129,000)
NET COUNTY COST	$1,865,687,436.73	$ 2,084,141,000	$ 1,750,415,000	$ 2,008,594,000	$ 1,607,256,000	$ (143,159,000)
BUDGETED POSITIONS	18,300.0	17,095.0	17,095.0	17,509.0	17,018.0	(77.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Mission Statement

State law charges the Sheriff with the responsibility of being the chief law enforcement officer of the County. The Sheriff enforces State laws and County ordinances in the unincorporated area, which covers 77 percent of the total square miles within the County, and is responsible for maintaining law and order in all cities within the County. The Sheriff provides general law enforcement and traffic services through contract to 42 cities, the Los Angeles Superior Court, Southern California Regional Rail Authority (Metrolink), Los Angeles County Metropolitan Transportation Authority (Metro), and Community College Districts. In addition, the Sheriff provides placement, secure housing, and care for a daily average population of approximately 15,000 pre-sentenced and sentenced County jail inmates at seven custody facilities, inclusive of approximately 4,000 inmates awaiting transfer to State prison.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an overall NCC decrease of $143.2 million primarily due to: an estimated increase in public safety sales tax receipts ($114.3 million); deletion of prior-year funding provided on a one-time basis for various programs ($60.0 million); transfer of funding to the Department of Health Services (DHS) budget for management of the Jail Health Information System (JHIS) and its migration to the Online Real-time Centralized Health Information Database (ORCHID) system ($5.5 million); increase in State projections for trial court security funding ($15.5 million); and an adjustment in State revenue for the Department of Boating and Waterways (DBW) grant program ($1.1 million).

The above increases are partially offset by $22.9 million in Board-approved increases in salaries and health insurance subsidies; $16.4 million increase in retirement; $10.1 million to prefund retiree healthcare benefits; $2.3 million to restore

6.0 positions for the Homeless Outreach Services Team (HOST); $1.5 million to restore 6.0 positions for the Mental Evaluation Teams (MET); and $20,000 for an adjustment in rent charges.

The Recommended Budget also includes a net deletion of 9.0 positions due to Board-approved reclassifications and various position adjustments, and restoration of $3.9 million in funding for the Summer Crime Enforcement Program (SCEP), fully offset by the deletion of the one-time unspent SCEP funding used to maintain 12.0 positions for HOST and MET.

Additionally, the Recommended Budget includes an adjustment to remove prior-year Public Safety Realignment (AB 109) funding and 48.0 positions that were provided on a one-time basis, a net decrease of 20.0 positions and associated contract law enforcement services revenue, and miscellaneous adjustments to appropriation and revenue.

The Recommended Budget continues to set aside $143.7 million of the Department's ongoing appropriation in the Provisional Financial Uses (PFU) budget unit until the Department has developed and implemented a budget mitigation plan to address its projected budget shortfall.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**3,437,994,000**	**103,282,000**	**1,584,297,000**	**1,750,415,000**	**17,095.0**
Critical Issues					
1. HOST Restoration: Reflects ongoing funding to restore 6.0 sworn positions for homeless outreach services provided by the Sheriff and its collaboration with other police agencies through the Los Angeles County Police Chiefs Association program.	2,341,000	--	--	2,341,000	6.0
2. MET Restoration: Reflects ongoing funding to restore 6.0 sworn positions for the multi-disciplinary MET.	1,526,000	--	--	1,526,000	6.0
3. Trial Court Security Funding Adjustment: Reflects a projected $15.5 million increase in 2011 Realignment revenue for trial court security.	--	--	15,519,000	(15,519,000)	--
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	23,635,000	308,000	442,000	22,885,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	16,770,000	239,000	117,000	16,414,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	10,460,000	250,000	123,000	10,087,000	--
4. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis in various budget units for: 1) SCEP ($0.8 million); 2) the Public Records Act section staffing ($0.1 million); 3) Urgent Care clinic staffing ($0.4 million); 4) Antelope Valley/Department of Justice Settlement Agreement ($0.1 million); 5) various community programs in SD3 ($0.1 million); and 6) T-Band narrow-banding equipment purchases ($4.8 million).	(6,287,000)	--	--	(6,287,000)	--
5. Utility User Tax: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various community programs.	(423,000)	--	--	(423,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. Layoff Mitigation: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis to mitigate layoffs until vacancies were achieved through attrition.	(40,000,000)	--	--	(40,000,000)	--
7. Body-Worn Camera (BWC) Project: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for costs associated with the BWC project.	(13,219,000)	--	--	(13,219,000)	--
8. Prison Rape Elimination Act (PREA): Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for costs associated with implementation of PREA.	(142,000)	--	--	(142,000)	--
9. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	26,000	--	6,000	20,000	--
10. Public Safety Sales Tax (Proposition 172): Reflects a projected increase in revenue based on historical experience and anticipated trends.	--	--	114,282,000	(114,282,000)	--
11. AB 109 Funding: Reflects an adjustment to remove prior-year AB 109 funding that was provided on a one-time basis for purchase of ballistic vests, costs associated with medication assisted treatment, and Substance Treatment and Re-Entry Transition, partially offset with cost-of-living adjustments in various budget units. Also reflects an adjustment to remove $28.8 million in prior-year funding that was provided on a one-time basis and replaced with ongoing funding for Sheriff's custody operations.	(5,925,000)	--	(5,925,000)	--	(48.0)
12. Position Adjustments: Reflects Board-approved reclassifications that more appropriately reflects assigned duties and responsibilities. Also reflects restoration of positions fully offset by deletion of various positions, and adjustments to correct position levels added in the prior fiscal year.	--	--	--	--	(9.0)
13. JHIS: Reflects the transfer of funding to DHS for costs associated with JHIS and its migration to the ORCHID system.	(5,500,000)	--	--	(5,500,000)	--
14. SCEP: Reflects an adjustment to remove SCEP funding ($3.9 million) that was shifted on a one-time basis in the prior fiscal year to restore HOST and MET, fully offset by the restoration of these funds ($3.9 million).	--	--	--	--	(12.0)
15. Intradepartmental Position Transfers: Reflects the intradepartmental transfer of positions to more accurately reflect current departmental staffing needs.	--	--	--	--	--
16. Miscellaneous Realignments: Reflects realignment of appropriation and revenue categories to more accurately reflect operational needs and cost reimbursements from various revenue funds.	(1,000,000)	(804,000)	(196,000)	--	--
17. DBW Grant: Reflects an adjustment in State revenue associated with the Board-approved amended resolution to distribute the DBW grant funds evenly between the Fire District and the Sheriff's Department.	--	--	1,060,000	(1,060,000)	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
18. Contract Service Level Changes: Reflects changes in positions, services and supplies, capital assets-equipment, intrafund, and revenue in various budget units primarily due to requests by contract agencies in the prior year.	(672,000)	726,000	(1,398,000)	--	(20.0)
Total Changes	**(18,410,000)**	**719,000**	**124,030,000**	**(143,159,000)**	**(77.0)**
2021-22 Recommended Budget	**3,419,584,000**	**104,001,000**	**1,708,327,000**	**1,607,256,000**	**17,018.0**

Critical and Unmet Needs

The Department is requesting funding for the following new or expanded programs: 1) $6.1 million for costs associated with the BWC project; 2) $5.2 million and 16.0 positions associated with HOST restoration and expansion; 3) $4.9 million and 20.0 positions associated with the Youth Athletics League program; 4) $6.7 million and 45.0 positions for station jails; 5) $5.5 million and 19.0 positions for an Integrated Co-Response and Crisis Intervention Bureau; 6) $2.1 million and 6.0 positions for expansion of MET to the veteran population; 7) net restoration of 24.0 positions offset by the deletion of positions; 8) $40.0 million and 175.0 positions to address various Custody settlement agreements; 9) $2.7 million and 14.0 positions to address increased workload associated with SB 1421 that authorizes the release of personnel investigations to the public; 10) $27.0 million and 172.0 positions associated with converting overtime funding to positions; 11) $97.7 million to address the trial court security funding shortfall; and 12) $1.6 million to address various critical and unmet needs throughout various operational units.

The Department is also requesting $58.1 million to address a deficit related to unavoidable cost increases in retiree health insurance, workers' compensation, separation pay, miscellaneous earnings pay, and overtime costs to backfill sworn positions on leave due to injuries or suspension, as well as reversal of the Board's October 2019 motion that transferred $143.7 million to PFU.

SHERIFF BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
BOOKING FEES	$ 0.00	$ 0	$ 810,000	$ (746,000)	$ 32,000	$ (778,000)
BUSINESS LICENSES	23,200.00	25,000	53,000	53,000	53,000	0
CHARGES FOR SERVICES - OTHER	3,405,961.78	3,359,000	4,568,000	4,568,000	4,568,000	0
CIVIL PROCESS SERVICES	3,820,177.91	1,426,000	5,309,000	5,309,000	5,309,000	0
COMMUNITY DEVELOPMENT COMMISSION	1,405,553.78	1,337,000	1,003,000	1,003,000	1,003,000	0
COURT FEES & COSTS	24,624.72	25,000	26,000	26,000	26,000	0
FEDERAL - COMMUNITY DEVELOPMENT BLOCK GRANT	438,833.00	286,000	604,000	604,000	604,000	0
FEDERAL - COVID-19	26,008,044.73	1,314,000	1,314,000	1,314,000	1,314,000	0
FEDERAL - GRANTS	13,490,468.01	10,983,000	5,702,000	5,702,000	5,702,000	0
FEDERAL - LAW ENFORCEMENT	725,164.04	9,475,000	12,789,000	12,789,000	12,789,000	0
FEDERAL - OTHER	2,628,038.12	2,392,000	882,000	882,000	882,000	0
FORFEITURES & PENALTIES	435,954.17	436,000	924,000	924,000	924,000	0
INSTITUTIONAL CARE & SERVICES	3,999,899.64	651,000	845,000	845,000	845,000	0
LAW ENFORCEMENT SERVICES	496,113,518.99	480,677,000	516,972,000	514,156,000	516,262,000	(710,000)
LEGAL SERVICES	171,725.49	378,000	2,774,000	2,774,000	2,774,000	0
MISCELLANEOUS	3,244,269.55	1,413,000	1,081,000	1,081,000	1,081,000	0
OTHER COURT FINES	180.46	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	2,150,436.21	1,923,000	1,846,000	1,846,000	1,846,000	0
OTHER SALES	158,418.60	180,000	209,000	209,000	209,000	0
RECORDING FEES	1,709,641.96	1,500,000	1,519,000	1,519,000	1,519,000	0
RENTS & CONCESSIONS	441,657.80	237,000	388,000	388,000	388,000	0
SALE OF CAPITAL ASSETS	330,906.07	481,000	180,000	180,000	180,000	0
SETTLEMENTS	0.00	30,000	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	236,834,495.76	223,624,000	240,039,000	234,114,000	234,114,000	(5,925,000)
STATE - CITIZENS' OPTION FOR PUBLIC SAFETY (COPS)	5,345,437.23	6,598,000	7,146,000	7,146,000	7,146,000	0
STATE - COVID-19	0.00	27,754,000	0	0	0	0
STATE - OFF HIGHWAY MOTOR VEHICLE LICENSE FEES	179,745.54	85,000	451,000	451,000	451,000	0
STATE - OTHER	985,679.76	1,175,000	991,000	2,547,000	2,829,000	1,838,000
STATE - PROP 172 PUBLIC SAFETY FUNDS	644,388,632.81	574,477,000	574,477,000	688,759,000	688,759,000	114,282,000
STATE - SB 90 MANDATED COSTS	1,464,100.00	6,000	1,600,000	1,600,000	1,600,000	0
TRANSFERS IN	29,035,402.88	32,332,000	34,458,000	33,007,000	34,262,000	(196,000)
TRIAL COURT SECURITY - STATE REALIGNMENT	153,195,757.03	132,868,000	153,220,000	168,739,000	168,739,000	15,519,000
VEHICLE CODE FINES	12,712,535.56	9,049,000	12,117,000	12,117,000	12,117,000	0
TOTAL REVENUE	$1,644,868,461.60	$ 1,526,496,000	$ 1,584,297,000	$ 1,703,906,000	$ 1,708,327,000	$ 124,030,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$1,985,338,551.34	$ 1,955,556,000	$ 1,910,406,000	$ 2,041,440,000	$ 1,882,578,000	$ (27,828,000)
CAFETERIA BENEFIT PLANS	327,132,080.37	332,371,000	338,851,000	352,747,000	343,134,000	4,283,000
COUNTY EMPLOYEE RETIREMENT	419,393,125.31	468,532,000	476,417,000	505,542,000	493,916,000	17,499,000
DENTAL INSURANCE	4,628,090.88	4,614,000	2,836,000	3,252,000	2,919,000	83,000
DEPENDENT CARE SPENDING ACCOUNTS	1,592,194.29	1,517,000	2,120,000	2,120,000	2,120,000	0
DISABILITY BENEFITS	5,699,642.86	5,561,000	4,413,000	4,471,000	4,447,000	34,000

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
FICA (OASDI)	28,890,266.37	28,070,000	26,395,000	28,076,000	26,635,000	240,000
HEALTH INSURANCE	7,597,171.89	7,594,000	9,810,000	11,902,000	9,810,000	0
LIFE INSURANCE	1,926,099.53	1,964,000	1,237,000	1,379,000	1,242,000	5,000
OTHER EMPLOYEE BENEFITS	3,440,367.50	3,539,000	3,431,000	3,502,000	3,426,000	(5,000)
RETIREE HEALTH INSURANCE	148,403,007.00	165,759,000	166,434,000	196,852,000	177,162,000	10,728,000
SALARIES AND EMPLOYEE BENEFIT COST ALLOCATION	1,088,575,019.52	1,495,580,000	1,132,090,000	1,179,415,000	1,154,955,000	22,865,000
SAVINGS PLAN	3,033,523.56	0	20,000	266,000	0	(20,000)
THRIFT PLAN (HORIZONS)	51,979,378.77	50,777,000	55,962,000	59,032,000	56,602,000	640,000
UNEMPLOYMENT INSURANCE	394,118.00	1,910,000	594,000	755,000	594,000	0
WORKERS' COMPENSATION	154,957,525.23	157,281,000	108,951,000	134,245,000	111,555,000	2,604,000
S&EB EXPENDITURE DISTRIBUTION	(1,088,575,019.52)	(1,495,580,000)	(1,132,090,000)	(1,179,397,000)	(1,156,481,000)	(24,391,000)
TOTAL S & E B	3,144,405,142.90	3,185,045,000	3,107,877,000	3,345,599,000	3,114,614,000	6,737,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	16,834,988.43	17,184,000	16,428,000	18,079,000	16,260,000	(168,000)
AGRICULTURAL	47.44	0	0	0	0	0
CLOTHING & PERSONAL SUPPLIES	4,974,588.32	7,014,000	3,793,000	3,145,000	3,143,000	(650,000)
COMMUNICATIONS	19,147,076.73	1,067,000	2,726,000	3,633,000	2,426,000	(300,000)
COMPUTING-MAINFRAME	5,575,432.84	9,690,000	2,512,000	2,526,000	2,512,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	1,038,388.28	1,248,000	846,000	1,247,000	846,000	0
COMPUTING-PERSONAL	11,086,475.48	6,453,000	9,543,000	10,912,000	9,429,000	(114,000)
CONTRACTED PROGRAM SERVICES	4,916,009.10	7,246,000	6,443,000	13,789,000	6,393,000	(50,000)
FOOD	28,601,992.43	20,666,000	18,264,000	27,155,000	18,264,000	0
HOUSEHOLD EXPENSE	11,745,101.02	10,487,000	5,467,000	3,474,000	3,967,000	(1,500,000)
INFORMATION TECHNOLOGY SERVICES	22,173,694.41	22,169,000	10,210,000	11,187,000	10,181,000	(29,000)
INSURANCE	9,576,724.33	9,654,000	7,772,000	7,772,000	7,772,000	0
JURY & WITNESS EXPENSE	0.00	0	23,000	22,307,000	23,000	0
MAINTENANCE - EQUIPMENT	42,132,244.45	57,856,000	23,898,000	29,462,000	16,043,000	(7,855,000)
MAINTENANCE-BUILDINGS & IMPRV	17,748,884.03	14,216,000	12,383,000	14,684,000	12,278,000	(105,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	2,140,002.83	2,334,000	1,988,000	2,105,000	1,792,000	(196,000)
MEMBERSHIPS	183,815.90	168,000	195,000	210,000	195,000	0
MISCELLANEOUS EXPENSE	(2,479,086.78)	50,204,000	67,032,000	67,112,000	66,875,000	(157,000)
OFFICE EXPENSE	4,800,234.30	4,078,000	5,502,000	19,510,000	5,109,000	(393,000)
PROFESSIONAL SERVICES	32,963,232.85	33,125,000	26,140,000	34,070,000	24,403,000	(1,737,000)
PUBLICATIONS & LEGAL NOTICES	2,827.78	3,000	2,000	7,000	2,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	20,835,017.58	14,939,000	7,593,000	8,353,000	7,583,000	(10,000)
RENTS & LEASES - EQUIPMENT	4,544,183.63	2,149,000	2,247,000	2,763,000	1,247,000	(1,000,000)
SMALL TOOLS & MINOR EQUIPMENT	3,191,008.41	3,007,000	2,473,000	1,874,000	1,673,000	(800,000)
SPECIAL DEPARTMENTAL EXPENSE	46,381,161.03	102,580,000	49,253,000	46,267,000	37,219,000	(12,034,000)
TECHNICAL SERVICES	69,647,758.58	66,591,000	41,507,000	53,374,000	41,357,000	(150,000)
TELECOMMUNICATIONS	14,378,719.92	14,221,000	4,407,000	30,549,000	4,407,000	0
TRAINING	1,529,657.89	1,909,000	570,000	1,473,000	570,000	0
TRANSPORTATION AND TRAVEL	23,564,415.49	22,397,000	11,839,000	13,234,000	11,839,000	0
UTILITIES	66,926,866.99	42,706,000	21,165,000	39,787,000	20,919,000	(246,000)
S & S EXPENDITURE DISTRIBUTION	(84,882,946.23)	(138,449,000)	(99,817,000)	(99,520,000)	(91,943,000)	7,874,000
TOTAL S & S	399,278,517.46	406,912,000	262,404,000	390,540,000	242,784,000	(19,620,000)

SHERIFF BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	4,108,062.32	3,618,000	3,809,000	4,809,000	3,809,000	0
JUDGMENTS & DAMAGES	34,604,968.85	83,591,000	21,751,000	21,751,000	21,751,000	0
RETIREMENT OF OTHER LONG TERM DEBT	29,503,922.97	27,875,000	27,416,000	27,442,000	27,442,000	26,000
SUPPORT & CARE OF PERSONS	0.00	0	200,000	200,000	200,000	0
TAXES & ASSESSMENTS	1,538.80	0	102,000	102,000	102,000	0
TOTAL OTH CHARGES	68,218,492.94	115,084,000	53,278,000	54,304,000	53,304,000	26,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
AIRCRAFT & AIRPORT EQUIPMENT	0.00	0	0	100,000	0	0
ALL OTHER UNDEFINED EQUIPMENT ASSETS	9,307.50	40,000	490,000	1,448,000	490,000	0
COMPUTERS, MAINFRAME	0.00	0	1,976,000	176,000	0	(1,976,000)
COMPUTERS, MIDRANGE/DEPARTMENTAL	1,371,765.71	1,496,000	954,000	1,140,000	646,000	(308,000)
CONSTRUCTION/HEAVY MAINTENANCE EQUIPMENT	0.00	0	0	40,000	0	0
DATA HANDLING EQUIPMENT	40,319.91	0	45,000	191,000	45,000	0
ELECTRONIC EQUIPMENT	670,208.43	802,000	281,000	1,719,000	219,000	(62,000)
FOOD PREPARATION EQUIPMENT	511,476.83	299,000	587,000	740,000	587,000	0
INTERNAL SALE OF CAPITAL ASSET $5,000 OR OVER	8,950.00	0	0	0	0	0
MACHINERY EQUIPMENT	255,440.61	649,000	12,000	324,000	12,000	0
MANUFACTURED/PREFABRICATED STRUCTURE	1,952,553.02	79,000	0	0	0	0
MEDICAL - FIXED EQUIPMENT	321,571.59	110,000	0	0	0	0
MEDICAL-MAJOR MOVEABLE EQUIPMENT	23,099.12	0	0	0	0	0
MEDICAL-MINOR EQUIPMENT	43,591.64	128,000	0	0	0	0
NON-MEDICAL LAB/TESTING EQUIP	0.00	0	0	600,000	0	0
OFFICE FURNITURE,FIXTURES & EQ	0.00	0	17,000	801,000	17,000	0
TANKS-STORAGE & TRANSPORT	0.00	7,000	0	0	0	0
TELECOMMUNICATIONS EQUIPMENT	1,373,211.30	8,024,000	4,479,000	9,577,000	1,454,000	(3,025,000)
VEHICLES & TRANSPORTATION EQUIPMENT	2,183,599.98	2,131,000	5,594,000	9,238,000	5,244,000	(350,000)
WATERCRAFT/VESSEL/BARGES/TUGS	118,238.10	0	0	354,000	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	8,883,333.74	13,765,000	14,435,000	26,448,000	8,714,000	(5,721,000)
TOTAL CAPITAL ASSETS	8,883,333.74	13,765,000	14,435,000	26,448,000	8,714,000	(5,721,000)
OTHER FINANCING USES						
TRANSFERS OUT	0.00	0	0	168,000	168,000	168,000
TOTAL OTH FIN USES	0.00	0	0	168,000	168,000	168,000
GROSS TOTAL	$3,620,785,487.04	$ 3,720,806,000	$ 3,437,994,000	$ 3,817,059,000	$ 3,419,584,000	$ (18,410,000)
INTRAFUND TRANSFERS	(110,229,588.71)	(110,169,000)	(103,282,000)	(104,559,000)	(104,001,000)	(719,000)
NET TOTAL	$3,510,555,898.33	$ 3,610,637,000	$ 3,334,712,000	$ 3,712,500,000	$ 3,315,583,000	$ (19,129,000)
NET COUNTY COST	$1,865,687,436.73	$ 2,084,141,000	$ 1,750,415,000	$ 2,008,594,000	$ 1,607,256,000	$ (143,159,000)
BUDGETED POSITIONS	18,300.0	17,095.0	17,095.0	17,509.0	17,018.0	(77.0)

Sheriff - Administration Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 33,283,565.37	$ 7,889,000	$ 8,095,000	$ 9,122,000	$ 9,122,000	$ 1,027,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 129,473,695.04	$ 105,912,000	$ 127,776,000	$ 140,560,000	$ 131,607,000	$ 3,831,000
SERVICES & SUPPLIES	24,884,676.48	25,291,000	20,590,000	25,777,000	20,413,000	(177,000)
OTHER CHARGES	0.00	23,000	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	34,971.20	17,000	36,000	222,000	36,000	0
OTHER FINANCING USES	0.00	0	0	168,000	168,000	168,000
GROSS TOTAL	$ 154,393,342.72	$ 131,243,000	$ 148,402,000	$ 166,727,000	$ 152,224,000	$ 3,822,000
INTRAFUND TRANSFERS	(472,182.69)	(100,000)	(1,044,000)	(876,000)	(1,044,000)	0
NET TOTAL	$ 153,921,160.03	$ 131,143,000	$ 147,358,000	$ 165,851,000	$ 151,180,000	$ 3,822,000
NET COUNTY COST	$ 120,637,594.66	$ 123,254,000	$ 139,263,000	$ 156,729,000	$ 142,058,000	$ 2,795,000
BUDGETED POSITIONS	879.0	801.0	801.0	844.0	802.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Clearing Account Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 49,829,079.22	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 62,000,000	$ 0
S & S EXPENDITURE DISTRIBUTION	(49,770,321.08)	(62,000,000)	(62,000,000)	(62,000,000)	(62,000,000)	0
TOTAL S & S	58,758.14	0	0	0	0	0
GROSS TOTAL	$ 58,758.14	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ 58,758.14	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ 58,758.14	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - County Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 38,840,570.14	$ 40,970,000	$ 49,366,000	$ 41,370,000	$ 45,709,000	$ (3,657,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 125,729,549.26	$ 107,691,000	$ 131,607,000	$ 128,673,000	$ 129,895,000	$ (1,712,000)
SERVICES & SUPPLIES	56,267,233.03	54,789,000	34,088,000	45,329,000	33,818,000	(270,000)
OTHER CHARGES	1,538.40	107,000	57,000	57,000	57,000	0
CAPITAL ASSETS - EQUIPMENT	93,358.21	0	0	521,000	18,000	18,000
GROSS TOTAL	$ 182,091,678.90	$ 162,587,000	$ 165,752,000	$ 174,580,000	$ 163,788,000	$ (1,964,000)
INTRAFUND TRANSFERS	(98,474,020.49)	(103,527,000)	(90,966,000)	(93,215,000)	(92,489,000)	(1,523,000)
NET TOTAL	$ 83,617,658.41	$ 59,060,000	$ 74,786,000	$ 81,365,000	$ 71,299,000	$ (3,487,000)
NET COUNTY COST	$ 44,777,088.27	$ 18,090,000	$ 25,420,000	$ 39,995,000	$ 25,590,000	$ 170,000
BUDGETED POSITIONS	817.0	803.0	803.0	743.0	773.0	(30.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Court Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 180,535,486.46	$ 160,257,000	$ 186,663,000	$ 200,347,000	$ 202,310,000	$ 15,647,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 351,760,348.07	$ 310,118,000	$ 378,539,000	$ 476,972,000	$ 384,695,000	$ 6,156,000
SERVICES & SUPPLIES	8,619,376.09	8,313,000	6,022,000	15,513,000	6,022,000	0
OTHER CHARGES	22,594.99	298,000	0	0	0	0
GROSS TOTAL	$ 360,402,319.15	$ 318,729,000	$ 384,561,000	$ 492,485,000	$ 390,717,000	$ 6,156,000
INTRAFUND TRANSFERS	(476,690.80)	(429,000)	(98,000)	(98,000)	(98,000)	0
NET TOTAL	$ 359,925,628.35	$ 318,300,000	$ 384,463,000	$ 492,387,000	$ 390,619,000	$ 6,156,000
NET COUNTY COST	$ 179,390,141.89	$ 158,043,000	$ 197,800,000	$ 292,040,000	$ 188,309,000	$ (9,491,000)
BUDGETED POSITIONS	2,084.0	2,084.0	2,084.0	2,058.0	2,083.0	(1.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Custody Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 443,068,259.34	$ 423,420,000	$ 421,865,000	$ 456,733,000	$ 456,733,000	$ 34,868,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 888,316,212.14	$ 709,033,000	$ 806,389,000	$ 854,398,000	$ 775,417,000	$ (30,972,000)
SERVICES & SUPPLIES	85,007,261.81	70,550,000	54,724,000	105,431,000	49,159,000	(5,565,000)
OTHER CHARGES	99,901.48	728,000	100,000	100,000	100,000	0
CAPITAL ASSETS - EQUIPMENT	1,004,747.26	876,000	1,455,000	5,583,000	1,154,000	(301,000)
GROSS TOTAL	$ 974,428,122.69	$ 781,187,000	$ 862,668,000	$ 965,512,000	$ 825,830,000	$ (36,838,000)
INTRAFUND TRANSFERS	(2,075,522.43)	(1,173,000)	(726,000)	(726,000)	(726,000)	0
NET TOTAL	$ 972,352,600.26	$ 780,014,000	$ 861,942,000	$ 964,786,000	$ 825,104,000	$ (36,838,000)
NET COUNTY COST	$ 529,284,340.92	$ 356,594,000	$ 440,077,000	$ 508,053,000	$ 368,371,000	$ (71,706,000)
BUDGETED POSITIONS	5,630.0	4,692.0	4,692.0	5,010.0	4,644.0	(48.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Detective Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 69,616,335.67	$ 69,243,000	$ 68,288,000	$ 76,724,000	$ 76,724,000	$ 8,436,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 192,282,880.15	$ 164,020,000	$ 193,740,000	$ 196,868,000	$ 193,140,000	$ (600,000)
SERVICES & SUPPLIES	7,740,967.28	6,133,000	4,196,000	8,367,000	4,017,000	(179,000)
OTHER CHARGES	223,724.00	397,000	459,000	459,000	459,000	0
CAPITAL ASSETS - EQUIPMENT	1,054,802.38	2,548,000	2,576,000	4,825,000	600,000	(1,976,000)
GROSS TOTAL	$ 201,302,373.81	$ 173,098,000	$ 200,971,000	$ 210,519,000	$ 198,216,000	$ (2,755,000)
INTRAFUND TRANSFERS	(1,035,596.05)	(1,018,000)	(1,298,000)	(1,298,000)	(1,298,000)	0
NET TOTAL	$ 200,266,777.76	$ 172,080,000	$ 199,673,000	$ 209,221,000	$ 196,918,000	$ (2,755,000)
NET COUNTY COST	$ 130,650,442.09	$ 102,837,000	$ 131,385,000	$ 132,497,000	$ 120,194,000	$ (11,191,000)
BUDGETED POSITIONS	973.0	987.0	987.0	982.0	985.0	(2.0)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - General Support Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 74,541,745.58	$ 74,230,000	$ 89,169,000	$ 94,869,000	$ 94,869,000	$ 5,700,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 368,269,595.88	$ 292,691,000	$ 337,736,000	$ 368,765,000	$ 344,905,000	$ 7,169,000
SERVICES & SUPPLIES	177,311,975.85	165,387,000	104,654,000	152,290,000	98,967,000	(5,687,000)
OTHER CHARGES	66,189,725.75	111,325,000	51,286,000	51,312,000	51,312,000	26,000
CAPITAL ASSETS - EQUIPMENT	2,322,421.37	5,529,000	5,531,000	4,994,000	2,308,000	(3,223,000)
GROSS TOTAL	$ 614,093,718.85	$ 574,932,000	$ 499,207,000	$ 577,361,000	$ 497,492,000	$ (1,715,000)
INTRAFUND TRANSFERS	(4,164,494.45)	(3,061,000)	(3,187,000)	(3,187,000)	(3,187,000)	0
NET TOTAL	$ 609,929,224.40	$ 571,871,000	$ 496,020,000	$ 574,174,000	$ 494,305,000	$ (1,715,000)
NET COUNTY COST	$ 535,387,478.82	$ 497,641,000	$ 406,851,000	$ 479,305,000	$ 399,436,000	$ (7,415,000)
BUDGETED POSITIONS	2,271.0	2,083.0	2,083.0	2,176.0	2,084.0	1.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Medical Services Bureau Budget Unit Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ (1,015.04)	$ 0	$ 0	$ 0	$ 0	$ 0
GROSS TOTAL	$ (1,015.04)	$ 0	$ 0	$ 0	$ 0	$ 0
NET TOTAL	$ (1,015.04)	$ 0	$ 0	$ 0	$ 0	$ 0
NET COUNTY COST	$ (1,015.04)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Clearing Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$1,088,573,877.40	$ 1,495,580,000	$ 1,132,090,000	$ 1,179,380,000	$ 1,156,481,000	$ 24,391,000
S & EB EXPENDITURE DISTRIBUTION	(1,088,575,019.52)	(1,495,580,000)	(1,132,090,000)	(1,179,397,000)	(1,156,481,000)	(24,391,000)
TOTAL S & E B	(1,142.12)	0	0	(17,000)	0	0
SERVICES & SUPPLIES	39,235,382.77	76,449,000	37,817,000	37,520,000	29,943,000	(7,874,000)
S & S EXPENDITURE DISTRIBUTION	(35,112,625.15)	(76,449,000)	(37,817,000)	(37,520,000)	(29,943,000)	7,874,000
TOTAL S & S	4,122,757.62	0	0	0	0	0
GROSS TOTAL	$ 4,121,615.50	$ 0	$ 0	$ (17,000)	$ 0	$ 0
NET TOTAL	$ 4,121,615.50	$ 0	$ 0	$ (17,000)	$ 0	$ 0
NET COUNTY COST	$ 4,121,615.50	$ 0	$ 0	$ (17,000)	$ 0	$ 0
BUDGETED POSITIONS	5,646.0	5,645.0	5,645.0	5,696.0	5,647.0	2.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Contract Cities Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 293,398,343.04	$ 308,997,000	$ 314,752,000	$ 322,835,000	$ 319,015,000	$ 4,263,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 286,550,399.98	$ 411,742,000	$ 309,392,000	$ 317,547,000	$ 313,691,000	$ 4,299,000
SERVICES & SUPPLIES	2,923,751.48	5,360,000	5,360,000	5,288,000	5,324,000	(36,000)
GROSS TOTAL	$ 289,474,151.46	$ 417,102,000	$ 314,752,000	$ 322,835,000	$ 319,015,000	$ 4,263,000
NET TOTAL	$ 289,474,151.46	$ 417,102,000	$ 314,752,000	$ 322,835,000	$ 319,015,000	$ 4,263,000
NET COUNTY COST	$ (3,924,191.58)	$ 108,105,000	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Specialized and Unallocated Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 329,871,474.30	$ 251,099,000	$ 255,727,000	$ 267,572,000	$ 310,233,000	$ 54,506,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 622,672,273.20	$ 816,530,000	$ 626,795,000	$ 656,732,000	$ 639,014,000	$ 12,219,000
SERVICES & SUPPLIES	29,688,154.15	67,380,000	29,061,000	29,095,000	21,614,000	(7,447,000)
OTHER CHARGES	1,681,008.32	2,206,000	1,376,000	2,376,000	1,376,000	0
CAPITAL ASSETS - EQUIPMENT	4,373,033.32	4,795,000	4,837,000	10,303,000	4,598,000	(239,000)
GROSS TOTAL	$ 658,414,468.99	$ 890,911,000	$ 662,069,000	$ 698,506,000	$ 666,602,000	$ 4,533,000
INTRAFUND TRANSFERS	(3,531,081.80)	(861,000)	(5,963,000)	(5,159,000)	(5,159,000)	804,000
NET TOTAL	$ 654,883,387.19	$ 890,050,000	$ 656,106,000	$ 693,347,000	$ 661,443,000	$ 5,337,000
NET COUNTY COST	$ 325,011,912.89	$ 638,951,000	$ 400,379,000	$ 425,775,000	$ 351,210,000	$ (49,169,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Sheriff - Patrol-Unincorporated Areas Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 181,712,681.70	$ 190,391,000	$ 190,372,000	$ 234,334,000	$ 193,612,000	$ 3,240,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 179,352,346.34	$ 267,308,000	$ 195,903,000	$ 205,101,000	$ 202,250,000	$ 6,347,000
SERVICES & SUPPLIES	2,653,605.53	3,709,000	3,709,000	3,450,000	3,450,000	(259,000)
GROSS TOTAL	$ 182,005,951.87	$ 271,017,000	$ 199,612,000	$ 208,551,000	$ 205,700,000	$ 6,088,000
NET TOTAL	$ 182,005,951.87	$ 271,017,000	$ 199,612,000	$ 208,551,000	$ 205,700,000	$ 6,088,000
NET COUNTY COST	$ 293,270.17	$ 80,626,000	$ 9,240,000	$ (25,783,000)	$ 12,088,000	$ 2,848,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC PROTECTION	POLICE PROTECTION

Departmental Program Summary

1. County Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	163,788,000	92,489,000	45,709,000	25,590,000	773.0
Less Administration	--	--	--	--	--
Net Program Costs	163,788,000	92,489,000	45,709,000	25,590,000	773.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The County Services Division is comprised of both professional and sworn staff and is responsible for the following: oversight and monitoring weapons screening at numerous client facilities where metal screening devices are located; providing specialized law enforcement services at County-owned or operated hospitals, healthcare centers, and properties, and policing services at all County parks and recreational facilities.

2. Court Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	390,717,000	98,000	202,310,000	188,309,000	2,083.0
Less Administration	--	--	--	--	--
Net Program Costs	390,717,000	98,000	202,310,000	188,309,000	2,083.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Court Services Division provides security services to the Superior Court, serves civil process documents throughout the County, and participates in the recovery of DNA from qualified inmates. Its mission is to ensure a safe and secure environment for the public accessing the courts, employees, other personnel performing duties within the courts, and inmates appearing in court while in the custody of the Sheriff. In addition, it is responsible for the service and enforcement of several hundred thousand civil and criminal process items annually. This includes the seizure and sale of personal and real property, evictions, parking enforcement, and the service of temporary restraining order services related to domestic violence.

3. Custody

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	825,830,000	726,000	456,733,000	368,371,000	4,644.0
Less Administration	--	--	--	--	--
Net Program Costs	825,830,000	726,000	456,733,000	368,371,000	4,644.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Custody Division provides care, custody, security, and rehabilitation to all sentenced and pre-trial inmates housed within the Department's jail facilities.

4. Detective

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	198,216,000	1,298,000	76,724,000	120,194,000	985.0
Less Administration	--	--	--	--	--
Net Program Costs	198,216,000	1,298,000	76,724,000	120,194,000	985.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Detective Division is comprised of the Fraud and Cyber Crimes, Homicide, Major Crimes, Narcotics, Operation Safe Streets, and Special Victims Bureaus, as well as the Vehicle Theft Program. It is responsible for the investigation of crimes, identification and apprehension of criminals, recovery of property, identification and preservation of evidence, and assisting in the preparation of cases for court. When requested, it also provides investigative resources to other law enforcement agencies throughout the County. The Division exists as a separate entity from station detective assignments, and investigators assigned to it are the most experienced and tenured criminal investigators of the Department. The Division also includes the Parole Compliance Unit which works closely with the Probation Department's Community Supervision case managers by providing proactive identification, compliance checks, and apprehension of absconders classified as Post-release Supervised Persons.

5. General Support

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	497,492,000	3,187,000	94,869,000	399,436,000	2,084.0
Less Administration	--	--	--	--	--
Net Program Costs	497,492,000	3,187,000	94,869,000	399,436,000	2,084.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The General Support budget unit accounts for the Leadership and Training, Technical Services, Facilities Planning, and Facilities Services Divisions. Each division includes various services to maintain day-to-day operations and support long-term departmental initiatives.

6. Patrol Clearing

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	--	--	--	--	5,647.0
Less Administration	--	--	--	--	--
Net Program Costs	--	--	--	--	5,647.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol Clearing budget unit accounts for North Patrol, Central Patrol, South Patrol, East Patrol, Homeland Security, Countywide Services, and Transit Policing Divisions. This budget unit includes all patrol budgeted positions and provides a centralized appropriation for salaries and employee benefits and services and supplies, fully offset by expenditure distribution to the Patrol-Unincorporated Areas, Patrol-Contract Cities, and Patrol-Specialized and Unallocated budget units.

7. Patrol – Contract Cities

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	319,015,000	--	319,015,000	--	--
Less Administration	--	--	--	--	--
Net Program Costs	319,015,000	--	319,015,000	--	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol-Contract Cities budget unit accounts for North, Central, South, and East Patrols Divisions. This budget unit includes law enforcement services to all residents, businesses, and visitors within contract cities served by the Department. It also includes appropriation for deputy salaries and employee benefits, a portion of station support staff, and services and supplies.

8. Patrol – Unincorporated Areas

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	205,700,000	--	193,612,000	12,088,000	--
Less Administration	--	--	--	--	--
Net Program Costs	205,700,000	--	193,612,000	12,088,000	--

Authority: Mandated program with discretionary service level –California Government Code Sections 26600-26777.

The Patrol-Unincorporated Areas budget unit accounts for North, Central, South, and East Patrols Divisions. This budget unit includes law enforcement services to all residents, businesses, and visitors within unincorporated areas served by the Department. It also includes appropriation for deputy salaries and employee benefits, a portion of station support staff, and services and supplies.

9. Patrol – Specialized and Unallocated

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	666,602,000	5,159,000	310,233,000	351,210,000	--
Less Administration	--	--	--	--	--
Net Program Costs	666,602,000	5,159,000	310,233,000	351,210,000	--

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Patrol-Specialized and Unallocated budget unit accounts for law enforcement services to Metrolink, Metro, and the Community College Districts. It also includes general countywide law enforcement services such as Aero Bureau, Special Enforcement Bureau, Homeland Security, Community Partnership, and Emergency Operations. Other costs that are expensed in this budget unit include Department support units such as communication and fleet management, personnel services, data systems, fiscal administration, internal affairs, risk management, advanced training, contract law enforcement, and remaining costs associated with station support staff not expensed to the Patrol-Unincorporated Areas and Patrol-Contract Cities budget units.

10. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	152,224,000	1,044,000	9,122,000	142,058,000	802.0
Less Administration	--	--	--	--	--
Net Program Costs	152,224,000	1,044,000	9,122,000	142,058,000	802.0

Authority: Mandated program with discretionary service level – California Government Code Sections 26600-26777.

The Administration program consists of both professional and sworn staff in Headquarters Operations, Fiscal Administration, Financial Programs Bureau, and Personnel Administration. The responsibilities of the program include, but are not limited to, the following: providing administrative staff services to Department executives; acting as liaison with other agencies and County departments; coordinating preparation of the annual budget; monitoring budgetary expenditures and revenues; billing for services rendered; accounting for all revenues received; serving as the central repository for all evidence and property seized by the Department; tracking employee positions departmentwide; and overseeing all transactions during the hiring, service, and separation process.

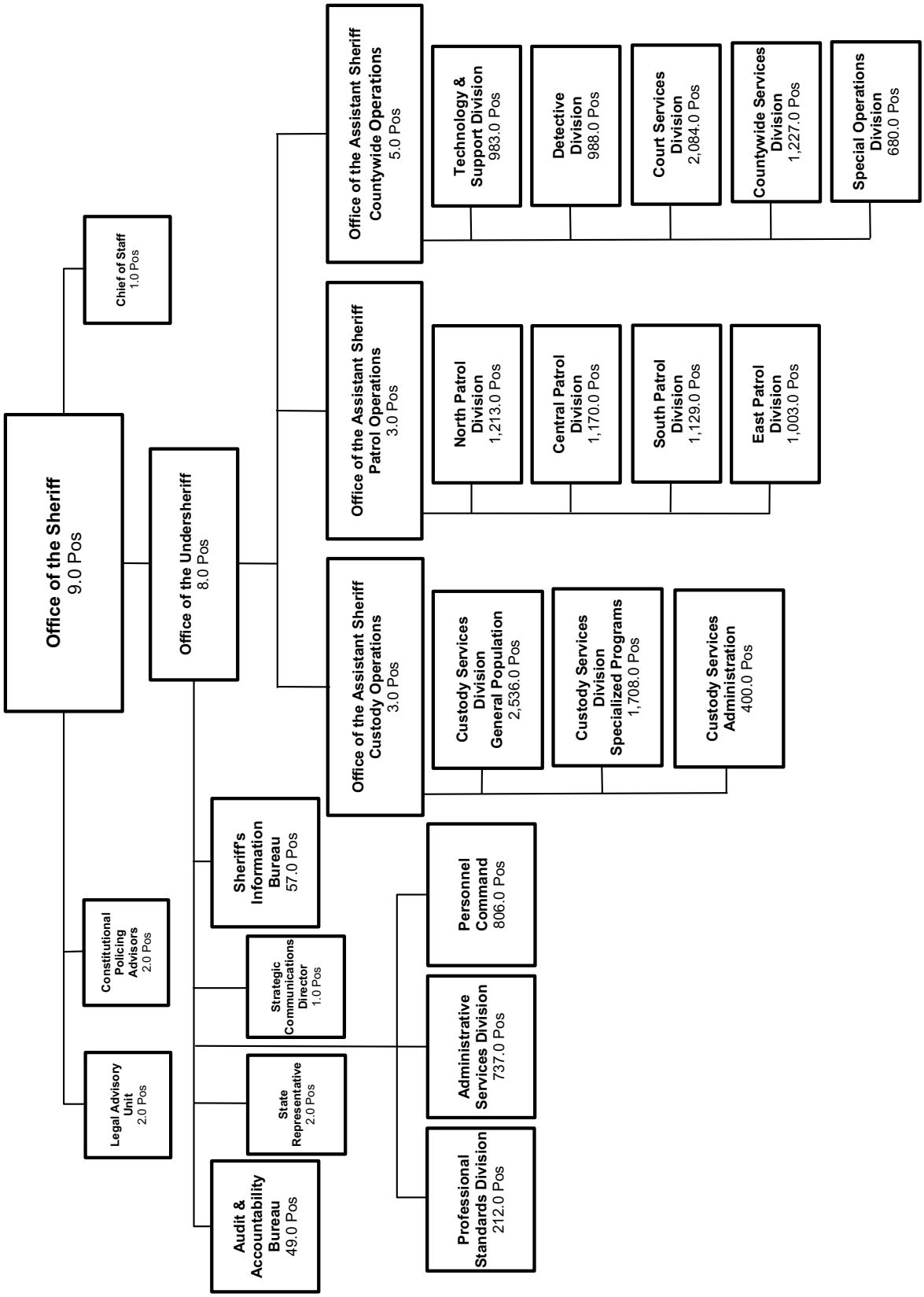
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	3,419,584,000	104,001,000	1,708,327,000	1,607,256,000	17.018.0

Unincorporated Area Services

Patrol Stations	Unincorporated Area Services *
Lancaster	$ 9,828,000
Malibu/Lost Hills	4,974,000
Palmdale	9,669,000
Santa Clarita	10,337,000
West Hollywood	7,945,000
North Patrol TOTAL	**$ 42,753,000**
Avalon	$ 1,247,000
Century	27,543,000
Compton	7,871,000
East Los Angeles	18,770,000
Marina Del Rey	12,086,000
South Los Angeles	16,333,000
Central Patrol TOTAL	**$ 83,850,000**
Carson	$ 8,656,000
Lakewood	43,000
Lomita	596,000
Norwalk	8,425,000
Pico Rivera	6,153,000
South Patrol TOTAL	**$ 23,873,000**
Altadena	$ 7,987,000
Crescenta Valley	5,018,000
Industry	16,603,000
San Dimas	10,391,000
Temple	7,594,000
Walnut	7,631,000
East Patrol TOTAL	**$ 55,224,000**
GRAND TOTAL	**$ 205,700,000**

*Includes direct patrol costs based on FY 2020-21 rates, excluding countywide and departmental overhead costs and specialized countywide services costs such as Aero Bureau, Special Enforcement Bureau, etc. This is a departure from previously reported figures, which included these costs.

SHERIFF'S DEPARTMENT
Alex Villanueva, Sheriff
FY 2021-22 Recommended Budgeted Positions = 17,018.0



Telephone Utilities

Telephone Utilities Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 16,208.71	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 94,745,237.43	$ 115,314,000	$ 114,135,000	$ 97,250,000	$ 97,250,000	$ (16,885,000)
S & S EXPENDITURE DISTRIBUTION	(95,395,731.91)	(115,796,000)	(114,117,000)	(97,232,000)	(97,232,000)	16,885,000
TOTAL S & S	(650,494.48)	(482,000)	18,000	18,000	18,000	0
OTHER CHARGES	274,660.44	917,000	1,028,000	2,502,000	2,502,000	1,474,000
OC EXPENDITURE DISTRIBUTION	(257,164.83)	(917,000)	(1,028,000)	(2,502,000)	(2,502,000)	(1,474,000)
TOTAL OTH CHARGES	17,495.61	0	0	0	0	0
CAPITAL ASSETS - EQUIPMENT	174,872.28	500,000	500,000	400,000	400,000	(100,000)
GROSS TOTAL	$ (458,126.59)	$ 18,000	$ 518,000	$ 418,000	$ 418,000	$ (100,000)
INTRAFUND TRANSFERS	0.00	0	(500,000)	(400,000)	(400,000)	100,000
NET TOTAL	$ (458,126.59)	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 0
NET COUNTY COST	$ (474,335.30)	$ 0	$ 0	$ 0	$ 0	$ 0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	COMMUNICATION

Mission Statement

Telephone Utilities is a centralized budget unit administered by the Internal Services Department (ISD) to fund telephone utilities carrier costs and equipment, Enterprise Network, Internet and Administration (ENIA), other County departments' networks, and telephone utilities administration.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects a: 1) $20.4 million net decrease for telephone utilities; 2) $0.8 million net increase for ENIA; 3) $2.6 million net increase for Voice-over Internet Protocol (VoIP) maintenance and equipment costs; 4) $10,000 increase for Criminal Justice Information Systems (CJIS); and 5) $1.5 million increase for Telecommunications Equipment and Services Master Agreement (TESMA) leases.

Critical/Strategic Planning Initiatives

ISD will continue to enhance the performance of the County's telecommunications system and simultaneously minimize costs.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**115,663,000**	**115,645,000**	**18,000**	**0**	**0.0**
Other Changes					
1. Carrier Costs: Reflects a net decrease in carrier costs primarily due to a reduction in consulting services for the Registrar-Recorder/County Clerk's Voting Solutions for All People (VSAP) project since the major election has ended and lower Centrex charges, partially offset by an increase in translation services and additional circuit costs for the Sheriff's body-worn cameras.	(20,395,000)	(20,395,000)	--	--	--
2. ENIA: Reflects a net increase primarily due to regulatory analysis contracts, Board-approved increases in salaries and employee benefits for ISD support costs, and internet data security resources.	804,000	804,000	--	--	--
3. VoIP: Reflects a net increase primarily due to Board-approved increases in salaries and employee benefits for ISD support costs, partially offset by a decrease in equipment maintenance costs for the new Cisco Enterprise Agreement.	2,596,000	2,596,000	--	--	--
4. CJIS: Reflects an increase primarily due to higher equipment maintenance costs for the Auditor-Controller and County Counsel.	10,000	10,000	--	--	--
5. TESMA Leases: Reflects an increase primarily due to new projects that were requested by customer departments.	1,474,000	1,474,000	--	--	--
Total Changes	**(15,511,000)**	**(15,511,000)**	**0**	**0**	**0.0**
2021-22 Recommended Budget	**100,152,000**	**100,134,000**	**18,000**	**0**	**0.0**

TELEPHONE UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COMMUNICATION SERVICES	$ 7,977.50	$ 5,000	$ 5,000	$ 5,000	$ 5,000	$ 0
OTHER SALES	0.00	1,000	1,000	1,000	1,000	0
RENTS & CONCESSIONS	8,231.21	12,000	12,000	12,000	12,000	0
TOTAL REVENUE	$ 16,208.71	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 0
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 249,107.00	$ 230,000	$ 215,000	$ 230,000	$ 230,000	$ 15,000
COMMUNICATIONS	701,791.19	685,000	925,000	704,000	704,000	(221,000)
COMPUTING-MAINFRAME	3,861,095.00	4,375,000	4,375,000	4,400,000	4,400,000	25,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	932,923.00	1,014,000	822,000	1,176,000	1,176,000	354,000
COMPUTING-PERSONAL	447,165.64	1,256,000	330,000	2,579,000	2,579,000	2,249,000
INFORMATION TECHNOLOGY SECURITY	3,120,000.00	3,688,000	3,688,000	3,793,000	3,793,000	105,000
INFORMATION TECHNOLOGY SERVICES	794,292.00	860,000	947,000	910,000	910,000	(37,000)
INSURANCE	54,253.00	79,000	79,000	50,000	50,000	(29,000)
MAINTENANCE-BUILDINGS & IMPRV	0.00	12,000	12,000	12,000	12,000	0
OFFICE EXPENSE	119,180.76	1,000	50,000	1,000	1,000	(49,000)
TECHNICAL SERVICES	47,931.00	93,000	114,000	81,000	81,000	(33,000)
TELECOMMUNICATIONS	25,028,809.59	27,335,000	26,933,000	28,860,000	28,860,000	1,927,000
UTILITIES	59,388,689.25	75,686,000	75,645,000	54,454,000	54,454,000	(21,191,000)
S & S EXPENDITURE DISTRIBUTION	(95,395,731.91)	(115,796,000)	(114,117,000)	(97,232,000)	(97,232,000)	16,885,000
TOTAL S & S	(650,494.48)	(482,000)	18,000	18,000	18,000	0
OTHER CHARGES						
RETIREMENT OF OTHER LONG TERM DEBT	274,660.44	917,000	1,028,000	2,502,000	2,502,000	1,474,000
OC EXPENDITURE DISTRIBUTION	(257,164.83)	(917,000)	(1,028,000)	(2,502,000)	(2,502,000)	(1,474,000)
TOTAL OTH CHARGES	17,495.61	0	0	0	0	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
TELECOMMUNICATIONS EQUIPMENT	174,872.28	500,000	500,000	400,000	400,000	(100,000)
TOTAL CAPITAL ASSETS	174,872.28	500,000	500,000	400,000	400,000	(100,000)
GROSS TOTAL	$ (458,126.59)	$ 18,000	$ 518,000	$ 418,000	$ 418,000	$ (100,000)
INTRAFUND TRANSFERS	0.00	0	(500,000)	(400,000)	(400,000)	100,000
NET TOTAL	$ (458,126.59)	$ 18,000	$ 18,000	$ 18,000	$ 18,000	$ 0
NET COUNTY COST	$ (474,335.30)	$ 0	$ 0	$ 0	$ 0	$ 0

Treasurer and Tax Collector

Keith Knox, Treasurer and Tax Collector

Treasurer and Tax Collector Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 44,808,139.54	$ 46,639,000	$ 48,970,000	$ 45,772,000	$ 48,137,000	$ (833,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 52,685,419.57	$ 57,690,000	$ 60,727,000	$ 62,493,000	$ 62,493,000	$ 1,766,000
SERVICES & SUPPLIES	25,534,508.54	27,759,000	27,803,000	27,344,000	25,544,000	(2,259,000)
OTHER CHARGES	320,277.01	371,000	371,000	466,000	466,000	95,000
CAPITAL ASSETS - EQUIPMENT	29,801.23	880,000	880,000	50,000	50,000	(830,000)
GROSS TOTAL	$ 78,570,006.35	$ 86,700,000	$ 89,781,000	$ 90,353,000	$ 88,553,000	$ (1,228,000)
INTRAFUND TRANSFERS	(8,987,229.93)	(10,401,000)	(11,151,000)	(11,125,000)	(11,125,000)	26,000
NET TOTAL	$ 69,582,776.42	$ 76,299,000	$ 78,630,000	$ 79,228,000	$ 77,428,000	$ (1,202,000)
NET COUNTY COST	$ 24,774,636.88	$ 29,660,000	$ 29,660,000	$ 33,456,000	$ 29,291,000	$ (369,000)
BUDGETED POSITIONS	536.0	498.0	498.0	498.0	498.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	FINANCE

Mission Statement

The mission of the Treasurer and Tax Collector is to fulfill statutory responsibilities in Treasury, Property Tax Collection, Licensing, and Probate Administration, in a responsible and client-focused manner. The Department does this on behalf of the County, other government agencies and entities, and private individuals as specified by law.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $0.4 million primarily due to the removal of prior-year funding that was provided on a one-time basis for teleworking equipment, air duct cleaning, mailroom equipment replacement, and facility modifications to utilize the Public Administrator (PA) warehouse as an alternate work location. The Recommended Budget also reflects Board-approved increases in salaries and health insurance subsidies, and the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.

Critical/Strategic Planning Initiatives

The following are examples of the Department's continuing efforts to create efficiencies, work collaboratively with other departments, and maximize revenue:

- Expanding online auctions to include the PA to sell personal property from decedent and conservatee estates.
- Maximizing utilization of existing warehouse space and employing Voice over Internet Protocol (VOIP) to reduce the need to add land lines for relocated staff. Relocating into alternate work locations will continue to reduce the Department's footprint in the Civic Center area, increase morale, and lower commuting costs for employees.
- Continuing the Department's teleworking program and Business Continuity Plan (BCP) for Treasury operations. Rather than operating out of the pre-established BCP location, staff will continue to use remote access for real-time market information and communication with investment providers.
- Sustaining the call center to answer property tax calls from remote locations with no additional costs, to improve efficiency and customer service.
- Reviewing the County's long-term lease revenue bond debt for possible interest cost reductions.

- Continuing to increase utilization of the Chapter 8 Sale Process to create long-term affordable housing by collaborating with other agencies to help secure tax-defaulted properties through Chapter 8 Agreement Sales for Community Land Trusts.
- Expanding social media outreach to disseminate critical information, especially in the weeks and days before property tax deadlines.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**89,781,000**	**11,151,000**	**48,970,000**	**29,660,000**	**498.0**
Other Changes					
1. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	891,000	--	223,000	668,000	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	806,000	--	202,000	604,000	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	240,000	--	60,000	180,000	--
4. Unavoidable Costs: Reflects changes in workers' compensation and long-term disability costs due to anticipated benefit decreases and medical cost trends.	(259,000)	--	(259,000)	--	--
5. One-Time Funding: Reflects the removal of prior-year funding that was provided on a one-time basis for teleworking equipment, air duct cleaning, facility modifications for an alternate work location, and mailroom equipment replacement.	(1,820,000)	--	--	(1,820,000)	--
6. Ministerial Adjustments: Reflects the realignment of various services and supplies, intrafund transfers, and revenue based on current trends.	(1,084,000)	(26,000)	(1,058,000)	--	--
7. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(2,000)	--	(1,000)	(1,000)	--
Total Changes	**(1,228,000)**	**(26,000)**	**(833,000)**	**(369,000)**	**0.0**
2021-22 Recommended Budget	**88,553,000**	**11,125,000**	**48,137,000**	**29,291,000**	**498.0**

Critical and Unmet Needs

The Department's unmet needs include funding for: 1) Property Tax Database (PDB) hosting costs; 2) County Counsel costs to update licensing ordinances and fees under Title 7 of the County Code; 3) overtime to prepare parcels for Secured Property Tax online auctions; 4) a contractor to develop a Request For Proposal for a new integrated property tax system; and 5) restoration of prior-year curtailments.

TREASURER AND TAX COLLECTOR BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
ASSESSMENT & TAX COLLECTION FEES	$ 26,300,508.88	$ 31,274,000	$ 31,021,000	$ 31,989,000	$ 31,989,000	$ 968,000
BUSINESS LICENSES	1,183,804.25	1,090,000	1,800,000	1,600,000	1,800,000	0
CHARGES FOR SERVICES - OTHER	1,176,131.22	1,895,000	2,737,000	2,166,000	2,391,000	(346,000)
CIVIL PROCESS SERVICES	21,419.40	25,000	41,000	41,000	41,000	0
CONTRACT CITIES SERVICES COST RECOVERY	52,146.90	50,000	75,000	75,000	75,000	0
COURT FEES & COSTS	3,163.75	10,000	14,000	10,000	10,000	(4,000)
ESTATE FEES	2,049,077.19	2,700,000	2,700,000	2,100,000	2,700,000	0
FEDERAL - COVID-19	652,132.29	1,500,000	0	0	0	0
FORFEITURES & PENALTIES	198.79	0	0	0	0	0
HOSPITAL OVERHEAD	218,502.37	87,000	91,000	68,000	68,000	(23,000)
INHERITANCE TAX FEES	680,466.26	850,000	850,000	884,000	884,000	34,000
LAW ENFORCEMENT SERVICES	254,791.79	240,000	256,000	250,000	250,000	(6,000)
LEGAL SERVICES	523.17	1,000	1,000	1,000	1,000	0
LIBRARY SERVICES	5,041.66	20,000	66,000	12,000	12,000	(54,000)
MISCELLANEOUS	9,727,551.19	3,618,000	6,036,000	3,289,000	4,629,000	(1,407,000)
OTHER GOVERNMENTAL AGENCIES	151,414.63	145,000	140,000	145,000	145,000	5,000
OTHER SALES	79,750.71	100,000	100,000	100,000	100,000	0
OTHER TAXES	41,965.01	25,000	25,000	25,000	25,000	0
PENALTIES, INTEREST & COSTS ON DELINQUENT TAXES	2,205,866.78	3,001,000	3,002,000	3,002,000	3,002,000	0
RECORDING FEES	3,683.30	5,000	5,000	5,000	5,000	0
SALE OF CAPITAL ASSETS	0.00	3,000	0	0	0	0
SETTLEMENTS	0.00	0	10,000	10,000	10,000	0
TOTAL REVENUE	$ 44,808,139.54	$ 46,639,000	$ 48,970,000	$ 45,772,000	$ 48,137,000	$ (833,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 30,631,741.29	$ 34,739,000	$ 37,423,000	$ 38,162,000	$ 38,162,000	$ 739,000
CAFETERIA BENEFIT PLANS	7,780,643.55	8,265,000	8,479,000	8,532,000	8,532,000	53,000
COUNTY EMPLOYEE RETIREMENT	6,078,302.91	6,680,000	6,763,000	7,569,000	7,569,000	806,000
DENTAL INSURANCE	156,393.66	160,000	140,000	172,000	172,000	32,000
DEPENDENT CARE SPENDING ACCOUNTS	28,313.68	30,000	42,000	35,000	35,000	(7,000)
DISABILITY BENEFITS	484,137.54	340,000	371,000	363,000	363,000	(8,000)
FICA (OASDI)	453,765.45	480,000	513,000	498,000	498,000	(15,000)
HEALTH INSURANCE	858,455.35	972,000	862,000	988,000	988,000	126,000
LIFE INSURANCE	113,558.16	58,000	54,000	62,000	62,000	8,000
OTHER EMPLOYEE BENEFITS	1,781.50	(1,000)	7,000	0	0	(7,000)
RETIREE HEALTH INSURANCE	3,959,735.00	4,368,000	4,455,000	4,695,000	4,695,000	240,000
SAVINGS PLAN	369,351.54	0	0	0	0	0
THRIFT PLAN (HORIZONS)	912,374.46	603,000	566,000	610,000	610,000	44,000
UNEMPLOYMENT INSURANCE	11,934.00	56,000	14,000	16,000	16,000	2,000
WORKERS' COMPENSATION	844,931.48	940,000	1,038,000	791,000	791,000	(247,000)
TOTAL S & E B	52,685,419.57	57,690,000	60,727,000	62,493,000	62,493,000	1,766,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	4,847,128.44	5,132,000	5,369,000	5,260,000	5,160,000	(209,000)
CLOTHING & PERSONAL SUPPLIES	114.91	8,000	2,000	2,000	2,000	0

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
COMMUNICATIONS	62,379.77	73,000	81,000	90,000	90,000	9,000
COMPUTING-MAINFRAME	4,201,917.14	4,264,000	4,225,000	4,485,000	4,235,000	10,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	19,796.26	18,000	18,000	1,000	1,000	(17,000)
COMPUTING-PERSONAL	307,147.13	480,000	423,000	63,000	63,000	(360,000)
HOUSEHOLD EXPENSE	30,369.45	56,000	36,000	15,000	15,000	(21,000)
INFORMATION TECHNOLOGY SECURITY	174,669.00	186,000	186,000	188,000	188,000	2,000
INFORMATION TECHNOLOGY SERVICES	2,201,209.31	2,158,000	2,132,000	2,529,000	1,929,000	(203,000)
INSURANCE	93,379.32	111,000	111,000	118,000	118,000	7,000
MAINTENANCE - EQUIPMENT	181,268.29	158,000	158,000	221,000	221,000	63,000
MAINTENANCE-BUILDINGS & IMPRV	2,267,157.27	2,875,000	2,848,000	2,258,000	2,258,000	(590,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	884.60	1,000	3,000	3,000	3,000	0
MEMBERSHIPS	13,493.75	17,000	17,000	17,000	17,000	0
MISCELLANEOUS EXPENSE	50,063.23	69,000	71,000	45,000	45,000	(26,000)
OFFICE EXPENSE	3,535,251.03	4,396,000	4,375,000	3,624,000	3,624,000	(751,000)
PROFESSIONAL SERVICES	1,332,591.50	1,430,000	1,363,000	1,992,000	1,292,000	(71,000)
PUBLICATIONS & LEGAL NOTICES	646,248.51	700,000	700,000	820,000	670,000	(30,000)
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	10,889.34	17,000	7,000	8,000	8,000	1,000
RENTS & LEASES - EQUIPMENT	127,449.67	118,000	144,000	109,000	109,000	(35,000)
SMALL TOOLS & MINOR EQUIPMENT	401.07	3,000	3,000	0	0	(3,000)
SPECIAL DEPARTMENTAL EXPENSE	676,811.00	717,000	677,000	691,000	691,000	14,000
TECHNICAL SERVICES	1,746,171.94	1,757,000	1,771,000	1,782,000	1,782,000	11,000
TELECOMMUNICATIONS	1,527,747.76	1,391,000	1,395,000	1,481,000	1,481,000	86,000
TRAINING	27,224.01	48,000	51,000	35,000	35,000	(16,000)
TRANSPORTATION AND TRAVEL	154,767.20	124,000	185,000	119,000	119,000	(66,000)
UTILITIES	1,297,977.64	1,452,000	1,452,000	1,388,000	1,388,000	(64,000)
TOTAL S & S	25,534,508.54	27,759,000	27,803,000	27,344,000	25,544,000	(2,259,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	44,000	44,000	19,000	19,000	(25,000)
JUDGMENTS & DAMAGES	7,113.43	8,000	8,000	133,000	133,000	125,000
RETIREMENT OF OTHER LONG TERM DEBT	312,023.00	315,000	315,000	310,000	310,000	(5,000)
TAXES & ASSESSMENTS	1,140.58	4,000	4,000	4,000	4,000	0
TOTAL OTH CHARGES	320,277.01	371,000	371,000	466,000	466,000	95,000
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	0.00	0	0	50,000	50,000	50,000
DATA HANDLING EQUIPMENT	0.00	825,000	825,000	0	0	(825,000)
ELECTRONIC EQUIPMENT	0.00	55,000	55,000	0	0	(55,000)
MACHINERY EQUIPMENT	450.00	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	29,351.23	0	0	0	0	0
TOTAL CAPITAL ASSETS - EQUIPMENT	29,801.23	880,000	880,000	50,000	50,000	(830,000)
TOTAL CAPITAL ASSETS	29,801.23	880,000	880,000	50,000	50,000	(830,000)
GROSS TOTAL	$ 78,570,006.35	$ 86,700,000	$ 89,781,000	$ 90,353,000	$ 88,553,000	$ (1,228,000)

TREASURER AND TAX COLLECTOR BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(8,987,229.93)	(10,401,000)	(11,151,000)	(11,125,000)	(11,125,000)	26,000
NET TOTAL	$ 69,582,776.42	$ 76,299,000	$ 78,630,000	$ 79,228,000	$ 77,428,000	$ (1,202,000)
NET COUNTY COST	$ 24,774,636.88	$ 29,660,000	$ 29,660,000	$ 33,456,000	$ 29,291,000	$ (369,000)
BUDGETED POSITIONS	536.0	498.0	498.0	498.0	498.0	0.0

Departmental Program Summary

1. Treasury Management

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,257,000	2,501,000	16,379,000	377,000	96.0
Less Administration	--	--	--	--	--
Net Program Costs	19,257,000	2,501,000	16,379,000	377,000	96.0

Authority: Mandated program – California Government Code Sections 27000-27121, and County Code Section 2.52.

Administers and manages the County Treasury, which provides for the collection, custody, borrowing, investments, and disbursement of County funds, including general, trust, school, and special district funds. Also provides cash management services to 25 cities/agencies, 127 school districts, and administers 249 bank accounts for County departments, school districts, and special districts.

2. Tax Collections

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	36,329,000	4,573,000	26,413,000	5,343,000	223.0
Less Administration	--	--	--	--	--
Net Program Costs	36,329,000	4,573,000	26,413,000	5,343,000	223.0

Authority: Mandated program – California Government Code Sections 27400-27401, California Revenue and Taxation Code Sections 2602, 2903, and 7280, and County Code Section 2.52.

Bills and collects approximately three million accounts annually for current and delinquent real property taxes and personal (unsecured) property taxes.

3. Public Administrator

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	13,605,000	3,579,000	4,719,000	5,307,000	91.0
Less Administration	--	--	--	--	--
Net Program Costs	13,605,000	3,579,000	4,719,000	5,307,000	91.0

Authority: Mandated program – California Government Code Sections 27440-27443.5, California Probate Code Section 7600 et seq., and County Code Section 2.52.015.

Investigates approximately 2,500 estates annually for decedents who resided or had property in the County where no executor, legatee, or heir is appointed to administer the estate. Also administers the estates and provides trust accounting and property management services for approximately 6,000 Public Guardian conservatees.

4. Administration

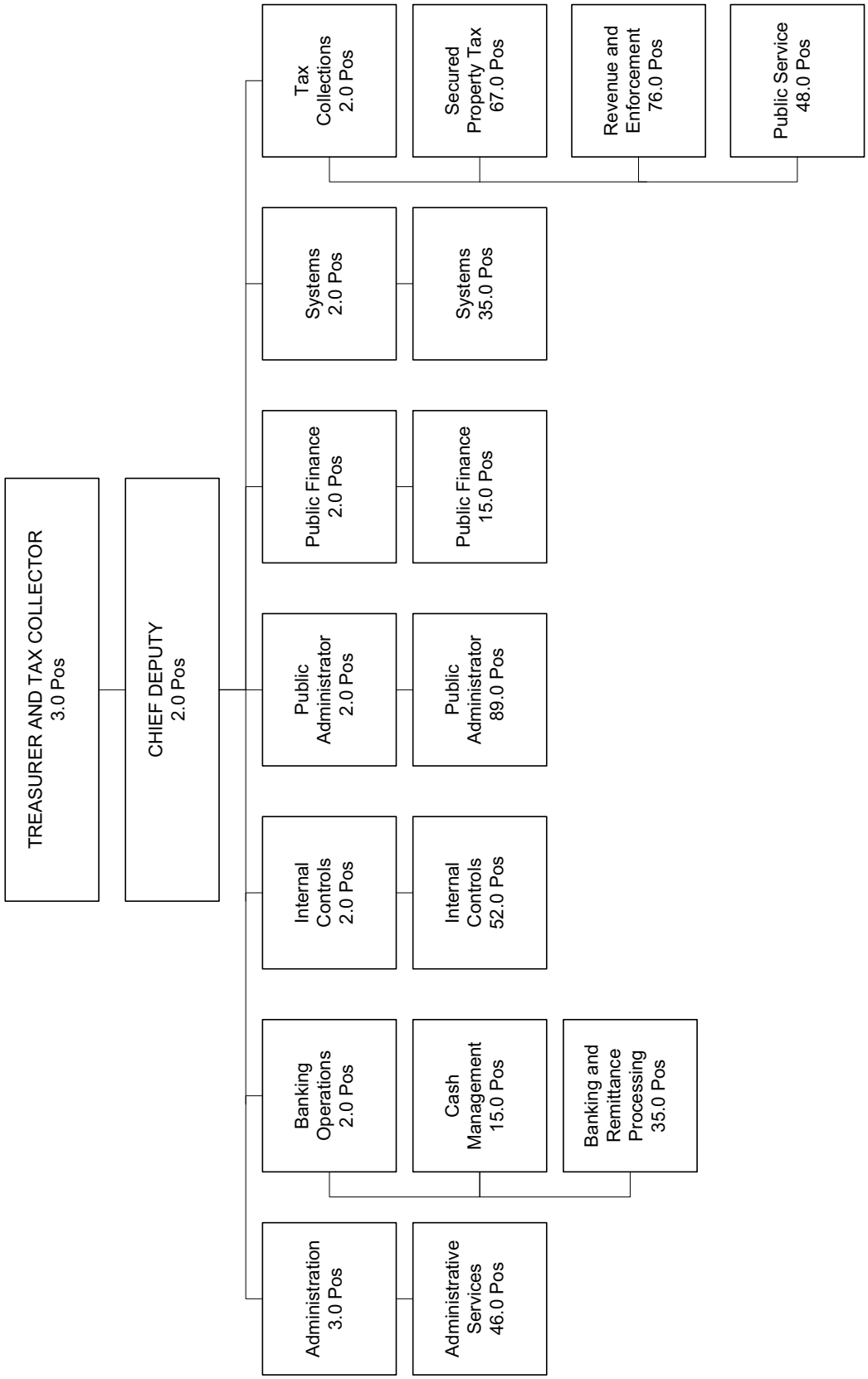
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	19,362,000	472,000	626,000	18,264,000	88.0
Less Administration	--	--	--	--	--
Net Program Costs	19,362,000	472,000	626,000	18,264,000	88.0

Authority: Non-mandated, discretionary program.

Provides general administrative direction and support to the Department, including the executive management of departmental program budget development and control, cost accounting, contracting, coordination of facilities services, accounts payable, system development and support, procurement, training, and payroll services.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	88,553,000	11,125,000	48,137,000	29,291,000	498.0

TREASURER AND TAX COLLECTOR
Keith Knox, Treasurer and Tax Collector
FY 2021-22 Recommended Budget Positions = 498.0



Trial Court Operations

Trial Court Operations Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 69,679,327.57	$ 50,837,000	$ 63,095,000	$ 62,297,000	$ 63,237,000	$ 142,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 42,651,197.24	$ 40,841,000	$ 42,581,000	$ 42,723,000	$ 42,723,000	$ 142,000
SERVICES & SUPPLIES	70,918,361.28	67,307,000	78,188,000	78,188,000	78,188,000	0
OTHER CHARGES	282,198,720.00	284,499,000	283,501,000	283,501,000	283,501,000	0
GROSS TOTAL	$ 395,768,278.52	$ 392,647,000	$ 404,270,000	$ 404,412,000	$ 404,412,000	$ 142,000
NET COUNTY COST	$ 326,088,950.95	$ 341,810,000	$ 341,175,000	$ 342,115,000	$ 341,175,000	$ 0
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Mission Statement

The Lockyer-Isenberg Trial Court Funding Act of 1997, AB 233, Chapter 850, Statutes of 1997 requires counties to make an annual Maintenance of Effort (MOE) payment to the State for support of trial courts and to fund certain court-related expenditures such as indigent defense, collections enhancement, and local judicial benefits. The Trial Court Facilities Act, SB 1732, Chapter 1082, Statutes of 2002 authorized the transfer of responsibility for court facilities from counties to the State and requires that counties make a County Facilities Payment (CFP). Revenue from court fines and fees is used to partially finance the MOE obligation to the State and other court-related expenditures.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects funding for the County's $283.5 million MOE payment to the State, which is comprised of $245.9 million base MOE and $37.6 million CFP. In addition, the budget includes $120.9 million for court-related expenditures that are the County's responsibility, offset by $63.2 million in revenues. The Recommended Budget also reflects Court-approved increases in salaries and Board-approved increases in employee benefits.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**404,270,000**	**0**	**63,095,000**	**341,175,000**	**50.0**
Other Changes					
1. Salaries and Wages: Primarily reflects Court-approved increases in salaries and wages.	52,000	--	52,000	--	--
2. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	43,000	--	43,000	--	--
3. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	47,000	--	47,000	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
4. Revenue Realignment: Reflects realignment of revenue based on historical experience and current operations.	--	--	--	--	--
Total Changes	**142,000**	**0**	**142,000**	**0**	**0.0**
2021-22 Recommended Budget	**404,412,000**	**0**	**63,237,000**	**341,175,000**	**50.0**

TRIAL COURT OPERATIONS BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
COURT FEES & COSTS	$ (3,409,652.41)	$ (6,337,000)	$ 138,000	$ 138,000	$ 138,000	$ 0
FORFEITURES & PENALTIES	30,577.37	17,000	22,000	22,000	22,000	0
LEGAL SERVICES	931,764.30	963,000	940,000	0	940,000	0
MISCELLANEOUS	21,197.21	16,000	15,000	15,000	15,000	0
OTHER COURT FINES	69,385,458.33	54,358,000	59,803,000	59,945,000	59,945,000	142,000
OTHER LICENSES & PERMITS	125,985.00	63,000	156,000	156,000	156,000	0
RECORDING FEES	93,720.00	145,000	69,000	69,000	69,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	0	49,000	49,000	49,000	0
VEHICLE CODE FINES	2,500,277.77	1,612,000	1,903,000	1,903,000	1,903,000	0
TOTAL REVENUE	$ 69,679,327.57	$ 50,837,000	$ 63,095,000	$ 62,297,000	$ 63,237,000	$ 142,000
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 2,446,323.60	$ 2,290,000	$ 3,110,000	$ 3,160,000	$ 3,160,000	$ 50,000
CAFETERIA BENEFIT PLANS	21,936,655.74	22,222,000	22,163,000	22,164,000	22,164,000	1,000
COUNTY EMPLOYEE RETIREMENT	497,710.10	492,000	591,000	634,000	634,000	43,000
DENTAL INSURANCE	30,990.41	30,000	32,000	32,000	32,000	0
DEPENDENT CARE SPENDING ACCOUNTS	23,988.11	24,000	89,000	89,000	89,000	0
DISABILITY BENEFITS	1,271,186.49	1,295,000	2,411,000	2,411,000	2,411,000	0
FICA (OASDI)	34,310.99	34,000	41,000	41,000	41,000	0
HEALTH INSURANCE	815,747.91	889,000	767,000	767,000	767,000	0
LIFE INSURANCE	1,541,738.96	2,000	0	0	0	0
OTHER EMPLOYEE BENEFITS	4,532,729.50	4,520,000	4,622,000	4,622,000	4,622,000	0
RETIREE HEALTH INSURANCE	300,632.45	363,000	345,000	392,000	392,000	47,000
SAVINGS PLAN	5,694,548.05	5,366,000	4,565,000	4,565,000	4,565,000	0
THRIFT PLAN (HORIZONS)	3,449,207.40	3,254,000	3,766,000	3,767,000	3,767,000	1,000
WORKERS' COMPENSATION	75,427.53	60,000	79,000	79,000	79,000	0
TOTAL S & E B	42,651,197.24	40,841,000	42,581,000	42,723,000	42,723,000	142,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	8,428,774.38	5,779,000	15,510,000	15,510,000	15,510,000	0
INFORMATION TECHNOLOGY SERVICES	14,210.59	13,000	13,000	13,000	13,000	0
JURY & WITNESS EXPENSE	610,161.59	610,000	700,000	700,000	700,000	0
MAINTENANCE-BUILDINGS & IMPRV	123,234.57	126,000	135,000	135,000	135,000	0
MISCELLANEOUS EXPENSE	2,610.93	2,000	33,000	33,000	33,000	0
OFFICE EXPENSE	46,308.66	46,000	155,000	155,000	155,000	0
PROFESSIONAL SERVICES	60,975,843.52	59,726,000	61,173,000	61,173,000	61,173,000	0
TECHNICAL SERVICES	710,878.49	990,000	460,000	460,000	460,000	0
TRANSPORTATION AND TRAVEL	6,338.55	15,000	9,000	9,000	9,000	0
TOTAL S & S	70,918,361.28	67,307,000	78,188,000	78,188,000	78,188,000	0

TRIAL COURT OPERATIONS BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
OTHER CHARGES						
TRIAL COURT-MAINTENANCE OF EFFORT	282,198,720.00	284,499,000	283,501,000	283,501,000	283,501,000	0
GROSS TOTAL	$ 395,768,278.52	$ 392,647,000	$ 404,270,000	$ 404,412,000	$ 404,412,000	$ 142,000
NET TOTAL	395,768,278.52	392,647,000	404,270,000	404,412,000	404,412,000	142,000
NET COUNTY COST	$ 326,088,950.95	$ 341,810,000	$ 341,175,000	$ 342,115,000	$ 341,175,000	$ 0
BUDGETED POSITIONS	50.0	50.0	50.0	50.0	50.0	0.0

Utilities

Utilities Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 37,120,316.03	$ 35,700,000	$ 45,058,000	$ 39,620,000	$ 39,620,000	$ (5,438,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 175,161,435.22	$ 188,000,000	$ 214,966,000	$ 208,996,000	$ 204,496,000	$ (10,470,000)
S & S EXPENDITURE DISTRIBUTION	(142,102,065.23)	(153,858,000)	(174,706,000)	(171,476,000)	(171,476,000)	3,230,000
TOTAL S & S	33,059,369.99	34,142,000	40,260,000	37,520,000	33,020,000	(7,240,000)
OTHER CHARGES	6,994,382.27	4,378,000	9,085,000	7,488,000	7,488,000	(1,597,000)
OC EXPENDITURE DISTRIBUTION	0.00	(664,000)	(1,914,000)	(539,000)	(539,000)	1,375,000
TOTAL OTH CHARGES	6,994,382.27	3,714,000	7,171,000	6,949,000	6,949,000	(222,000)
GROSS TOTAL	$ 40,053,752.26	$ 37,856,000	$ 47,431,000	$ 44,469,000	$ 39,969,000	$ (7,462,000)
INTRAFUND TRANSFERS	(181,880.67)	(182,000)	(182,000)	(182,000)	(182,000)	0
NET TOTAL	$ 39,871,871.59	$ 37,674,000	$ 47,249,000	$ 44,287,000	$ 39,787,000	$ (7,462,000)
NET COUNTY COST	$ 2,751,555.56	$ 1,974,000	$ 2,191,000	$ 4,667,000	$ 167,000	$ (2,024,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	GENERAL	PROPERTY MANAGEMENT

Mission Statement

The Utilities budget is centrally administered by the Internal Services Department (ISD) to fund utility costs including electricity, natural gas, water, and industrial waste collection, as well as energy management leadership programs, various regulatory and legal activities, and the day-to-day operations of the County cogeneration and power plants.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $2.0 million primarily due to the removal of prior-year funding that was provided on a one-time basis for energy efficiency projects throughout various County facilities. The budget also reflects decreases in funding for natural gas, power plant operations, electricity, Southern California Regional Energy Network (SoCalREN), Public Agency Revolving Loan Fund, energy management programs, Benchmarking Program funded by California Energy Commission (CEC), Healthy Stores Refrigeration Grant (HSRG), Energy Investment Program (EIP), Better Buildings Program (BBP), and the Energy Efficiency Conservation Block Grant (EECBG). These decreases are partially offset by increases in water and other utilities, energy efficiency programs funded by the CEC, and the Barakat settlement.

Critical/Strategic Planning Initiatives

Continue to complete energy retrofit projects, accelerate energy efficiency and renewable projects, and centrally administer utilities costs throughout the County.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**224,051,000**	**176,802,000**	**45,058,000**	**2,191,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for the Energy Revolving Loan Fund to finance efficiency projects.	(2,000,000)	--	--	(2,000,000)	--
2. Natural Gas: Reflects a decrease in funding based on discontinuation of the cogeneration power plant operation at the Civic Center Power Plant and the reduction of natural gas transportation fee.	(2,099,000)	(1,592,000)	(495,000)	(12,000)	--
3. Power Plant Operations: Reflects a net decrease in funding primarily due to a reduction in major repair and replacement projects, partially offset by Board-approved salary adjustments and projected increases in employee benefits and insurance premiums.	(2,508,000)	(1,918,000)	(580,000)	(10,000)	--
4. Electricity: Reflects a decrease in funding based on current year expenditure, consumption trends, and anticipated electricity rate increases from various utility companies. It also reflects a shift in cost recovery from expenditure distribution to revenue.	(118,000)	(471,000)	355,000	(2,000)	--
5. Water and Other Utilities: Reflects an increase in funding based on the current year expenditure, consumption trends, and anticipated water and industrial waste rate increases from various water companies.	1,219,000	1,045,000	174,000	--	--
6. EECBG – CEC: Reflects an increase in funding for the remaining balance of the intergovernmental contract with CEC to implement energy efficiency retrofit projects.	98,000	--	98,000	--	--
7. Barakat Settlement: Reflects an increase in funding for the Energy Cost Adjustment Factor projects funded by the Barakat agreement with the Los Angeles Department of Water and Power for electricity overcharges to public agencies.	10,000	--	10,000	--	--
8. Projects Funded by SoCalREN: Reflects a decrease in grant funding.	(2,075,000)	--	(2,075,000)	--	--
9. Public Agency Revolving Loan Fund: Reflects a decrease in funding for the Public Agency Revolving Loan Fund program.	(1,200,000)	--	(1,200,000)	--	--
10. Energy Management Programs: Reflects a decrease in funding primarily due to reductions in various energy management programs.	(1,743,000)	(1,669,000)	(74,000)	--	--
11. Benchmarking Program: Reflects a decrease in funding for the Benchmarking Program from the CEC.	(652,000)	--	(652,000)	--	--
12. HSRG: Reflects a decrease in funding for the HSRG.	(540,000)	--	(540,000)	--	--

	Gross Appropriation ($)	Expenditure Distribution/ IFT ($)	Revenue ($)	Net County Cost ($)	Budg Pos
13. EIP: Reflects a decrease in funding for EIP projects identified throughout the County.	(358,000)	--	(358,000)	--	--
14. EECBG – BBP: Reflects a decrease in funding for the remaining balance of the BBP fund.	(73,000)	--	(73,000)	--	--
15. EECBG: Reflects a decrease in funding for the remaining balance of the EECBG.	(28,000)	--	(28,000)	--	--
Total Changes	**(12,067,000)**	**(4,605,000)**	**(5,438,000)**	**(2,024,000)**	**0.0**
2021-22 Recommended Budget	**211,984,000**	**172,197,000**	**39,620,000**	**167,000**	**0.0**

Critical and Unmet Needs

The Utilities budget's unmet needs include one-time funding of $4.5 million to augment ISD's existing Revolving Loan Fund on an annual basis for the next five years. The funds will be used to continuously support energy saving deferred maintenance projects, and accelerate energy efficiency and renewable projects within County facilities.

UTILITIES BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 2,035,928.53	$ 1,953,000	$ 2,150,000	$ 2,273,000	$ 2,273,000	$ 123,000
CONTRACT CITIES SERVICES COST RECOVERY	92,628.35	91,000	82,000	91,000	91,000	9,000
FEDERAL - OTHER	1,934,396.02	2,978,000	5,758,000	3,545,000	3,545,000	(2,213,000)
INTEREST	450.36	1,000	2,000	1,000	1,000	(1,000)
ISD SERVICES	8,902,019.77	10,002,000	11,721,000	10,984,000	10,984,000	(737,000)
MISCELLANEOUS	10,149.07	6,000	10,000	6,000	6,000	(4,000)
STATE - ENERGY GRANTS	24,144,743.93	20,669,000	25,335,000	22,720,000	22,720,000	(2,615,000)
TOTAL REVENUE	$ 37,120,316.03	$ 35,700,000	$ 45,058,000	$ 39,620,000	$ 39,620,000	$ (5,438,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	$ 608,761.00	$ 693,000	$ 862,000	$ 930,000	$ 930,000	$ 68,000
CLOTHING & PERSONAL SUPPLIES	10,113.81	25,000	43,000	23,000	23,000	(20,000)
COMMUNICATIONS	650.62	27,000	33,000	25,000	25,000	(8,000)
COMPUTING-MAINFRAME	195,889.30	147,000	12,000	137,000	137,000	125,000
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	47,278.00	39,000	49,000	43,000	43,000	(6,000)
COMPUTING-PERSONAL	7,326.73	46,000	77,000	43,000	43,000	(34,000)
CONTRACTED PROGRAM SERVICES	0.00	2,000	2,000	2,000	2,000	0
FOOD	4,077.78	8,000	10,000	8,000	8,000	(2,000)
HOUSEHOLD EXPENSE	40,828.05	68,000	148,000	64,000	64,000	(84,000)
INFORMATION TECHNOLOGY SERVICES	998,322.00	947,000	947,000	450,000	450,000	(497,000)
INSURANCE	437,221.00	641,000	641,000	703,000	703,000	62,000
MAINTENANCE - EQUIPMENT	379,057.31	2,076,000	4,716,000	1,943,000	1,943,000	(2,773,000)
MAINTENANCE-BUILDINGS & IMPRV	3,132,214.70	3,557,000	5,521,000	3,709,000	3,709,000	(1,812,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	119,290.95	335,000	606,000	313,000	313,000	(293,000)
MEMBERSHIPS	6,695.00	39,000	82,000	37,000	37,000	(45,000)
MISCELLANEOUS EXPENSE	963.60	4,000	10,000	3,000	3,000	(7,000)
OFFICE EXPENSE	17,357.56	26,000	46,000	25,000	25,000	(21,000)
PROFESSIONAL SERVICES	20,009,688.88	22,815,000	23,147,000	25,919,000	21,419,000	(1,728,000)
RENTS & LEASES - EQUIPMENT	11,515.48	37,000	54,000	35,000	35,000	(19,000)
SMALL TOOLS & MINOR EQUIPMENT	97,945.07	215,000	732,000	202,000	202,000	(530,000)
SPECIAL DEPARTMENTAL EXPENSE	772,370.17	1,211,000	1,545,000	1,136,000	1,136,000	(409,000)
TECHNICAL SERVICES	22,908,333.24	24,254,000	27,768,000	27,224,000	27,224,000	(544,000)
TELECOMMUNICATIONS	26,755.29	18,000	27,000	18,000	18,000	(9,000)
TRANSPORTATION AND TRAVEL	894,651.83	627,000	1,482,000	586,000	586,000	(896,000)
UTILITIES	124,434,127.85	130,143,000	146,406,000	145,418,000	145,418,000	(988,000)
S & S EXPENDITURE DISTRIBUTION	(142,102,065.23)	(153,858,000)	(174,706,000)	(171,476,000)	(171,476,000)	3,230,000
TOTAL S & S	33,059,369.99	34,142,000	40,260,000	37,520,000	33,020,000	(7,240,000)
OTHER CHARGES						
CONTRIBUTIONS TO OTHER GOVERNMENTAL AGENCIES	0.00	875,000	1,275,000	675,000	675,000	(600,000)
RETIREMENT OF OTHER LONG TERM DEBT	0.00	0	1,000,000	0	0	(1,000,000)
SUPPORT & CARE OF PERSONS	6,991,958.33	3,500,000	6,810,000	6,810,000	6,810,000	0
TAXES & ASSESSMENTS	2,423.94	3,000	0	3,000	3,000	3,000
OC EXPENDITURE DISTRIBUTION	0.00	(664,000)	(1,914,000)	(539,000)	(539,000)	1,375,000
TOTAL OTH CHARGES	6,994,382.27	3,714,000	7,171,000	6,949,000	6,949,000	(222,000)
GROSS TOTAL	$ 40,053,752.26	$ 37,856,000	$ 47,431,000	$ 44,469,000	$ 39,969,000	$ (7,462,000)

UTILITIES BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
INTRAFUND TRANSFERS	(181,880.67)	(182,000)	(182,000)	(182,000)	(182,000)	0
NET TOTAL	$ 39,871,871.59	$ 37,674,000	$ 47,249,000	$ 44,287,000	$ 39,787,000	$ (7,462,000)
NET COUNTY COST	$ 2,751,555.56	$ 1,974,000	$ 2,191,000	$ 4,667,000	$ 167,000	$ (2,024,000)

Utility User Tax - Measure U

Utility User Tax - Measure U Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
OTHER TAXES	$ 43,590,270.31	$ 42,540,000	$ 48,404,000	$ 47,270,000	$ 47,270,000	$ (1,134,000)
NET COUNTY COST	$ (43,590,270.31)	$ (42,540,000)	$ (48,404,000)	$ (47,270,000)	$ (47,270,000)	$ 1,134,000
REVENUE DETAIL						
ELECTRIC USER TAX	$ 25,373,765.00	$ 25,753,000	$ 25,753,000	$ 25,753,000	$ 25,753,000	$ 0
GAS USER TAX	7,455,452.16	6,000,000	6,000,000	6,000,000	6,000,000	0
COMMUNICATION USER TAX	10,793,334.25	10,787,000	16,651,000	15,517,000	15,517,000	(1,134,000)
ELECTRIC USERS TAX PENALTI	2,499.52	0	0	0	0	0
GAS USERS TAX PENALTIES AN	1,381.65	0	0	0	0	0
COMMUNICATION USERS TAX PE	26,771.34	0	0	0	0	0
PRIOR YEAR - ELECTRIC USER	(18,965.50)	0	0	0	0	0
PRIOR YEAR - GAS USERS UTI	56,552.35	0	0	0	0	0
PRIOR YEAR - COMMUNICATION	(100,520.46)	0	0	0	0	0
UTILITY USER TAX	$ 43,590,270.31	$ 42,540,000	$ 48,404,000	$ 47,270,000	$ 47,270,000	$ (1,134,000)
TOTAL REVENUE	$ 43,590,270.31	$ 42,540,000	$ 48,404,000	$ 47,270,000	$ 47,270,000	$ (1,134,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2021-22 Budget Message

On November 4, 2008, County unincorporated area voters approved the passage of the Utility User Tax - Measure U. The revenues are generated from user taxes on gas, electricity, and communication. These revenues are fully offset with appropriations in various budget units including the Departments of Board of Supervisors, District Attorney, Fire, Library, Parks and Recreation, Public Works, Regional Planning, Sheriff, and Workforce Development, Aging and Community Services for various programs within the unincorporated areas.

The 2021-22 Recommended Budget reflects a $1.1 million decrease due to a decline in communication user tax revenue.

Vehicle License Fees - Realignment

Vehicle License Fees - Realignment Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE						
VLFR-HEALTH SERVICES	$ (255,839,261.17)	$ 292,314,000	$ 264,953,000	$ 279,536,000	$ 279,536,000	$ 14,583,000
VLFR-MENTAL HEALTH	2,019,671.15	12,345,000	12,345,000	2,020,000	2,020,000	(10,325,000)
VLFR-PUBLIC HEALTH	49,124,963.05	51,426,000	46,618,000	49,125,000	49,125,000	2,507,000
VLFR-SOCIAL SERVICES	93,532,948.88	71,200,000	66,429,000	71,200,000	71,200,000	4,771,000
TOTAL REVENUE	(111,161,678.09)	427,285,000	390,345,000	401,881,000	401,881,000	11,536,000
NET COUNTY COST	$ 111,161,678.09	$ (427,285,000)	$ (390,345,000)	$ (401,881,000)	$ (401,881,000)	$ (11,536,000)
REVENUE DETAIL						
STATE - 1991 VLF REALIGNMENT						
VLFR-HEALTH SERVICES	$ (255,839,261.17)	$ 292,314,000	$ 264,953,000	$ 279,536,000	$ 279,536,000	$ 14,583,000
VLFR-MENTAL HEALTH	2,019,671.15	12,345,000	12,345,000	2,020,000	2,020,000	(10,325,000)
VLFR-PUBLIC HEALTH	49,124,963.05	51,426,000	46,618,000	49,125,000	49,125,000	2,507,000
VLFR-SOCIAL SERVICES	93,532,948.88	71,200,000	66,429,000	71,200,000	71,200,000	4,771,000
TOTAL REVENUE	$ (111,161,678.09)	$ 427,285,000	$ 390,345,000	$ 401,881,000	$ 401,881,000	$ 11,536,000

FUND	FUNCTION	ACTIVITY
GENERAL FUND	OTHER	OTHER

2021-22 Budget Message

Vehicle License Fees – Realignment is derived from the County's share of statewide motor vehicle license fees. These fees are fully offset with appropriation in the Departments of Health Services, Mental Health, Public Health and Public Social Services for various health and social services programs.

The 2021-22 Recommended Budget reflects an increase of $11.5 million to align the budget with the State base allocations.

Workforce Development, Aging and Community Services

Otto Solorzano, Acting Director

Workforce Development, Aging and Community Services Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 93,178,860.47	$ 236,953,000	$ 224,208,000	$ 100,353,000	$ 99,323,000	$ (124,885,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 65,303,988.59	$ 68,991,000	$ 70,895,000	$ 73,712,000	$ 72,704,000	$ 1,809,000
SERVICES & SUPPLIES	131,596,279.72	284,840,000	273,719,000	145,726,000	140,703,000	(133,016,000)
OTHER CHARGES	670,107.33	993,000	592,000	592,000	592,000	0
CAPITAL ASSETS - EQUIPMENT	347,100.66	0	50,000	50,000	50,000	0
GROSS TOTAL	$ 197,917,476.30	$ 354,824,000	$ 345,256,000	$ 220,080,000	$ 214,049,000	$ (131,207,000)
INTRAFUND TRANSFERS	(66,364,398.40)	(64,672,000)	(67,849,000)	(65,368,000)	(65,368,000)	2,481,000
NET TOTAL	$ 131,553,077.90	$ 290,152,000	$ 277,407,000	$ 154,712,000	$ 148,681,000	$ (128,726,000)
NET COUNTY COST	$ 38,374,217.43	$ 53,199,000	$ 53,199,000	$ 54,359,000	$ 49,358,000	$ (3,841,000)
BUDGETED POSITIONS	569.0	579.0	579.0	582.0	579.0	0.0

Workforce Development, Aging and Community Services - Administration Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 31,536,619.00	$ 24,334,000	$ 30,636,000	$ 22,447,000	$ 22,117,000	$ (8,519,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS	$ 65,303,988.59	$ 68,991,000	$ 70,895,000	$ 73,712,000	$ 72,704,000	$ 1,809,000
SERVICES & SUPPLIES	38,683,866.61	30,936,000	36,054,000	29,804,000	25,481,000	(10,573,000)
OTHER CHARGES	670,107.33	993,000	592,000	592,000	592,000	0
CAPITAL ASSETS - EQUIPMENT	347,100.66	0	50,000	50,000	50,000	0
GROSS TOTAL	$ 105,005,063.19	$ 100,920,000	$ 107,591,000	$ 104,158,000	$ 98,827,000	$ (8,764,000)
INTRAFUND TRANSFERS	(56,248,341.97)	(48,511,000)	(48,880,000)	(48,368,000)	(48,368,000)	512,000
NET TOTAL	$ 48,756,721.22	$ 52,409,000	$ 58,711,000	$ 55,790,000	$ 50,459,000	$ (8,252,000)
NET COUNTY COST	$ 17,220,102.22	$ 28,075,000	$ 28,075,000	$ 33,343,000	$ 28,342,000	$ 267,000
BUDGETED POSITIONS	569.0	579.0	579.0	582.0	579.0	0.0

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	ADMINISTRATION

Mission Statement

The Department of Workforce Development, Aging and Community Services (WDACS) and its community partners connect communities and improve the lives of all generations in the County. The Department achieves its mission through effective, partnership-driven services and initiatives that connect individuals to careers and employers to a skilled workforce, ensure the well-being of older and dependent adults in the community, and resolve conflicts and improve human relations in the diverse County.

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC increase of $0.3 million primarily due to an increase of $1.7 million in Board-approved salaries and employee benefits, and an increase of $2.1 million for the Youth@Work program, which includes a transfer of $0.5 million from the Assistance budget. This is partially offset by the removal of $3.5 million in prior-year funding that was provided on a one-time basis for various programs and services.

Critical/Strategic Planning Initiatives

- Support countywide efforts to address the needs of the County's aging population through such programs as the Elderly Nutrition Program.
- Lead the County's efforts to foster an age-friendly environment through the implementation of the Purposeful Aging Los Angeles (PALA) initiative.
- Support major countywide initiatives and priorities in the areas of child protection, homelessness, efficiencies, and succession planning.
- Lead the County's efforts to implement the Workforce Innovation and Opportunity Act (WIOA) and Board-approved workforce development priorities, and coordinate workforce development efforts within the County.
- Engage internal stakeholders to strengthen departmental culture and engage external stakeholders to expand visibility and ensure public awareness of services provided by the Department throughout the County.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**107,591,000**	**48,880,000**	**30,636,000**	**28,075,000**	**579.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs and services.	(13,741,000)	(512,000)	(9,716,000)	(3,513,000)	--
2. Salaries and Employee Benefits: Primarily reflects Board-approved increases in salaries and health insurance subsidies.	1,117,000	--	255,000	862,000	--
3. Retirement: Reflects an increase in retirement rates primarily due to adjustments for prior-year investment gains and losses in the Los Angeles County Employees Retirement Association's investment portfolio.	818,000	--	187,000	631,000	--
4. Retiree Health Insurance: Reflects a projected increase in retiree health insurance premiums, as well as a scheduled increase in the Department's proportional share of the costs to prefund the County's retiree healthcare benefits.	425,000	--	170,000	255,000	--
5. Dispute Resolution Fund and Linkages Support Program Fund: Reflects a decrease in appropriation and revenue due to a reduction in funding from the Department's Special Revenue funds.	(22,000)	--	(22,000)	--	--

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
6. National Dislocated Worker Grant (NDWG) COVID-19: Reflects an increase in one-time revenue from the Employment Development Department (EDD) for administrative costs to provide temporary jobs to dislocated workers to aid in the countywide humanitarian recovery efforts due to the COVID-19 pandemic.	350,000	--	350,000	--	--
7. NDWG Megafires: Reflects an increase in one-time revenue from EDD for administrative costs to provide temporary jobs to dislocated workers to assist the County in the clean-up and repairs caused by the 2018 megafire disasters.	203,000	--	203,000	--	--
8. Youth@Work: Reflects the transfer of ongoing funding from the Assistance budget to the Administration budget ($0.5 million) and an increase in one-time funding ($1.6 million) for administrative costs associated with the program.	2,070,000	--	--	2,070,000	--
9. LA Found: Reflects the transfer of Community Development Block Grant funds from the Board (SD4) to fund the program.	65,000	--	65,000	--	--
10. Countywide Cost Allocation Adjustment: Reflects an adjustment in rent charges to comply with Federal Office of Management and Budget claiming guidelines (2 CFR Part 200).	(49,000)	--	(11,000)	(38,000)	--
Total Changes	**(8,764,000)**	**(512,000)**	**(8,519,000)**	**267,000**	**0.0**
2021-22 Recommended Budget	**98,827,000**	**48,368,000**	**22,117,000**	**28,342,000**	**579.0**

Critical and Unmet Needs

The Department is requesting additional resources as follows: 1) $2.2 million for debt service and operating costs associated with the Department's move to the new Vermont Corridor headquarters in July 2021; 2) $0.5 million to fund 2.0 positions to support the Human Relations Commission's (HRC) LA vs. Hate program to protect vulnerable communities from hate crimes, continue 211 services and develop methods of reporting hate crimes and bullying, and provide community outreach services; 3) $0.1 million to support the HRC's Anti-Racism initiative to commission an annual report with an academic institution regarding the state of the County's Black community in the areas of physical and mental health, education, employment, law enforcement, justice, housing, and homelessness; 4) $0.3 million to procure a vendor to perform community outreach services to increase awareness and enrollment in County programs targeting older adults and caregivers in East Los Angeles; 5) $0.3 million for 2.0 positions to support the PALA initiative to improve the lives of older adults by integrating an aging framework into the broader planning activities of public and private organizations throughout the Los Angeles region; 6) $0.1 million to co-sponsor the annual Countywide Equity Summit with the Department of Human Resources and associated events occurring in each supervisorial district that will help establish cultural competencies and address the issue of implicit bias for a more equitable County; and 7) $0.1 million for a variety of community engagement efforts and program activities to support the Native American Indian Commission in addressing socioeconomic and health issues that impact the American Indian and Native American population in the County.

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
CHARGES FOR SERVICES - OTHER	$ 0.00	$ 0	$ 4,000	$ 4,000	$ 4,000	$ 0
FEDERAL - COVID-19	13,104,387.00	3,470,000	7,000,000	0	0	(7,000,000)
FEDERAL - OTHER	4,001.00	0	0	0	0	0
FEDERAL - SENIOR CITIZENS PROGRAMS	4,885,537.00	6,759,000	8,128,000	6,465,000	6,465,000	(1,663,000)
FEDERAL - WORKFORCE INVESTMENT ACT (WIA)	10,074,978.66	12,599,000	12,889,000	13,383,000	13,196,000	307,000
MISCELLANEOUS	254,134.59	108,000	510,000	510,000	499,000	(11,000)
OTHER GOVERNMENTAL AGENCIES	54,092.53	17,000	383,000	383,000	383,000	0
SETTLEMENTS	925,758.00	0	0	0	0	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	33,000	207,000	209,000	12,000	(195,000)
STATE - OTHER	363,503.00	238,000	73,000	73,000	138,000	65,000
TRANSFERS IN	1,870,227.22	1,110,000	1,442,000	1,420,000	1,420,000	(22,000)
TOTAL REVENUE	$ 31,536,619.00	$ 24,334,000	$ 30,636,000	$ 22,447,000	$ 22,117,000	$ (8,519,000)
EXPENDITURES/APPROPRIATIONS						
SALARIES & EMPLOYEE BENEFITS						
SALARIES & WAGES	$ 39,400,781.03	$ 41,190,000	$ 42,941,000	$ 43,996,000	$ 43,536,000	$ 595,000
CAFETERIA BENEFIT PLANS	8,778,241.92	8,797,000	9,946,000	10,081,000	9,950,000	4,000
COUNTY EMPLOYEE RETIREMENT	7,610,483.65	8,708,000	8,974,000	9,704,000	9,577,000	603,000
DENTAL INSURANCE	183,788.23	188,000	168,000	171,000	167,000	(1,000)
DEPENDENT CARE SPENDING ACCOUNTS	37,661.58	40,000	73,000	73,000	73,000	0
DISABILITY BENEFITS	467,409.00	477,000	324,000	330,000	327,000	3,000
FICA (OASDI)	608,298.33	622,000	509,000	528,000	521,000	12,000
HEALTH INSURANCE	1,551,089.39	1,678,000	1,671,000	1,884,000	1,838,000	167,000
LIFE INSURANCE	109,011.91	113,000	90,000	92,000	90,000	0
OTHER EMPLOYEE BENEFITS	750.00	0	24,000	24,000	24,000	0
RETIREE HEALTH INSURANCE	4,486,326.00	5,018,000	5,013,000	5,635,000	5,438,000	425,000
SAVINGS PLAN	434,381.09	450,000	7,000	11,000	0	(7,000)
THRIFT PLAN (HORIZONS)	1,090,122.07	1,149,000	487,000	515,000	495,000	8,000
UNEMPLOYMENT INSURANCE	11,619.00	15,000	30,000	30,000	30,000	0
WORKERS' COMPENSATION	534,025.39	546,000	638,000	638,000	638,000	0
TOTAL S & E B	65,303,988.59	68,991,000	70,895,000	73,712,000	72,704,000	1,809,000
SERVICES & SUPPLIES						
ADMINISTRATIVE SERVICES	3,369,690.99	4,205,000	7,074,000	4,102,000	3,530,000	(3,544,000)
CLOTHING & PERSONAL SUPPLIES	50,429.62	5,000	5,000	5,000	5,000	0
COMMUNICATIONS	107,409.24	196,000	200,000	200,000	200,000	0
COMPUTING-MAINFRAME	19,424.32	20,000	5,000	5,000	5,000	0
COMPUTING-MIDRANGE/ DEPARTMENTAL SYSTEMS	380,726.69	426,000	497,000	497,000	497,000	0
COMPUTING-PERSONAL	1,797,483.81	1,984,000	1,773,000	2,325,000	2,325,000	552,000
CONTRACTED PROGRAM SERVICES	2,300,020.82	3,940,000	3,093,000	2,304,000	2,304,000	(789,000)
FOOD	13,544,639.57	47,000	61,000	61,000	61,000	0
HOUSEHOLD EXPENSE	86,098.80	81,000	73,000	50,000	50,000	(23,000)
INFORMATION TECHNOLOGY SERVICES	212,765.00	654,000	399,000	399,000	399,000	0
INSURANCE	22,498.66	26,000	15,000	15,000	15,000	0

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ADMIN BUDGET DETAIL (Continued)

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
MAINTENANCE - EQUIPMENT	0.00	1,000	10,000	10,000	10,000	0
MAINTENANCE-BUILDINGS & IMPRV	2,474,648.46	3,200,000	2,901,000	2,581,000	2,581,000	(320,000)
MEDICAL / DENTAL / LABORATORY SUPPLIES	2,325.93	3,000	0	0	0	0
MEMBERSHIPS	63,718.00	69,000	56,000	56,000	56,000	0
MISCELLANEOUS EXPENSE	2,341,347.64	2,554,000	1,936,000	1,936,000	1,936,000	0
OFFICE EXPENSE	345,196.96	98,000	214,000	214,000	214,000	0
PROFESSIONAL SERVICES	4,232,925.32	5,171,000	7,567,000	3,217,000	3,052,000	(4,515,000)
PUBLICATIONS & LEGAL NOTICES	193,999.00	25,000	50,000	50,000	50,000	0
RENTS & LEASES - BUILDINGS & IMPROVEMENTS	1,528,015.88	2,464,000	3,371,000	4,609,000	2,322,000	(1,049,000)
RENTS & LEASES - EQUIPMENT	218,519.42	111,000	222,000	222,000	222,000	0
SMALL TOOLS & MINOR EQUIPMENT	9,695.86	2,000	0	0	0	0
SPECIAL DEPARTMENTAL EXPENSE	79,773.74	380,000	531,000	216,000	216,000	(315,000)
TECHNICAL SERVICES	2,459,192.46	2,594,000	3,029,000	4,258,000	2,959,000	(70,000)
TELECOMMUNICATIONS	1,415,487.48	1,445,000	1,006,000	1,006,000	1,006,000	0
TRAINING	189,037.72	52,000	265,000	265,000	265,000	0
TRANSPORTATION AND TRAVEL	520,412.97	339,000	530,000	530,000	530,000	0
UTILITIES	718,382.25	844,000	1,171,000	671,000	671,000	(500,000)
TOTAL S & S	38,683,866.61	30,936,000	36,054,000	29,804,000	25,481,000	(10,573,000)
OTHER CHARGES						
JUDGMENTS & DAMAGES	19,430.33	425,000	92,000	92,000	92,000	0
RETIREMENT OF OTHER LONG TERM DEBT	650,677.00	568,000	500,000	500,000	500,000	0
TOTAL OTH CHARGES	670,107.33	993,000	592,000	592,000	592,000	0
CAPITAL ASSETS						
CAPITAL ASSETS - EQUIPMENT						
COMPUTERS, MIDRANGE/DEPARTMENTAL	28,027.92	0	0	0	0	0
VEHICLES & TRANSPORTATION EQUIPMENT	319,072.74	0	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS - EQUIPMENT	347,100.66	0	50,000	50,000	50,000	0
TOTAL CAPITAL ASSETS	347,100.66	0	50,000	50,000	50,000	0
GROSS TOTAL	$ 105,005,063.19	$ 100,920,000	$ 107,591,000	$ 104,158,000	$ 98,827,000	$ (8,764,000)
INTRAFUND TRANSFERS	(56,248,341.97)	(48,511,000)	(48,880,000)	(48,368,000)	(48,368,000)	512,000
NET TOTAL	$ 48,756,721.22	$ 52,409,000	$ 58,711,000	$ 55,790,000	$ 50,459,000	$ (8,252,000)
NET COUNTY COST	$ 17,220,102.22	$ 28,075,000	$ 28,075,000	$ 33,343,000	$ 28,342,000	$ 267,000
BUDGETED POSITIONS	569.0	579.0	579.0	582.0	579.0	0.0

Workforce Development, Aging and Community Services - Assistance Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 61,642,241.47	$ 212,619,000	$ 193,572,000	$ 77,906,000	$ 77,206,000	$ (116,366,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 92,912,413.11	$ 253,904,000	$ 237,665,000	$ 115,922,000	$ 115,222,000	$ (122,443,000)
GROSS TOTAL	$ 92,912,413.11	$ 253,904,000	$ 237,665,000	$ 115,922,000	$ 115,222,000	$ (122,443,000)
INTRAFUND TRANSFERS	(10,116,056.43)	(16,161,000)	(18,969,000)	(17,000,000)	(17,000,000)	1,969,000
NET TOTAL	$ 82,796,356.68	$ 237,743,000	$ 218,696,000	$ 98,922,000	$ 98,222,000	$ (120,474,000)
NET COUNTY COST	$ 21,154,115.21	$ 25,124,000	$ 25,124,000	$ 21,016,000	$ 21,016,000	$ (4,108,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

2021-22 Budget Message

The 2021-22 Recommended Budget reflects an NCC decrease of $4.1 million primarily due to the removal of $17.7 million in prior-year funding that was provided on a one-time basis for various programs and services, and a transfer of $0.5 million to the Administration budget for the Youth@Work program. This is partially offset by a $14.1 million increase in one-time funding for the Youth@Work program.

Changes From 2020-21 Budget

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
2020-21 Final Adopted Budget	**237,665,000**	**18,969,000**	**193,572,000**	**25,124,000**	**0.0**
Other Changes					
1. One-Time Funding: Reflects an adjustment to remove prior-year funding that was provided on a one-time basis for various programs and services.	(139,497,000)	(1,969,000)	(119,790,000)	(17,738,000)	--
2. Los Nietos Senior Center: Reflects the transfer of Community Development Block Grant funds from the Board (SD4) to fund senior meals and programs.	100,000	--	100,000	--	--
3. NDWG COVID-19: Reflects an increase in one-time revenue from EDD to provide temporary jobs to dislocated workers to aid in the countywide humanitarian recovery efforts due to the pandemic.	1,850,000	--	1,850,000	--	--
4. NDWG Megafires: Reflects an increase in one-time revenue from EDD to provide temporary jobs to dislocated workers to assist the County in the clean-up and repairs caused by the 2018 megafire disasters.	1,474,000	--	1,474,000	--	--
5. Youth@Work: Reflects the transfer of ongoing funding from the Assistance budget to the Administration budget ($0.5 million) and an increase in one-time funding ($14.1 million) to continue serving the program.	13,630,000	--	--	13,630,000	--
Total Changes	**(122,443,000)**	**(1,969,000)**	**(116,366,000)**	**(4,108,000)**	**0.0**
2021-22 Recommended Budget	**115,222,000**	**17,000,000**	**77,206,000**	**21,016,000**	**0.0**

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES - ASSIST BUDGET DETAIL

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE DETAIL						
FEDERAL - COVID-19	$ 4,014,006.00	$ 149,020,000	$ 99,000,000	$ 0	$ 0	$ (99,000,000)
FEDERAL - OTHER	(3,066,065.50)	0	0	0	0	0
FEDERAL - SENIOR CITIZENS PROGRAMS	22,975,727.00	16,263,000	41,385,000	26,419,000	26,419,000	(14,966,000)
FEDERAL - WORKFORCE INVESTMENT ACT (WIA)	25,276,661.00	31,997,000	35,238,000	33,538,000	33,538,000	(1,700,000)
MISCELLANEOUS	231,390.18	0	0	0	0	0
OTHER GOVERNMENTAL AGENCIES	768,327.93	660,000	3,447,000	3,447,000	3,447,000	0
STATE - 2011 REALIGNMENT PUBLIC SAFETY (AB118)	0.00	800,000	800,000	800,000	0	(800,000)
STATE - LAW ENFORCEMENT	(0.70)	0	0	0	0	0
STATE - OTHER	5,756,852.00	5,721,000	4,694,000	4,694,000	4,794,000	100,000
TRANSFERS IN	5,685,343.56	8,158,000	9,008,000	9,008,000	9,008,000	0
TOTAL REVENUE	$ 61,642,241.47	$ 212,619,000	$ 193,572,000	$ 77,906,000	$ 77,206,000	$ (116,366,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES						
CONTRACTED PROGRAM SERVICES	$ 92,417,795.07	$ 253,904,000	$ 237,665,000	$ 115,922,000	$ 115,222,000	$ (122,443,000)
FOOD	84,615.25	0	0	0	0	0
MISCELLANEOUS EXPENSE	2.79	0	0	0	0	0
PROFESSIONAL SERVICES	410,000.00	0	0	0	0	0
TOTAL S & S	92,912,413.11	253,904,000	237,665,000	115,922,000	115,222,000	(122,443,000)
GROSS TOTAL	$ 92,912,413.11	$ 253,904,000	$ 237,665,000	$ 115,922,000	$ 115,222,000	$ (122,443,000)
INTRAFUND TRANSFERS	(10,116,056.43)	(16,161,000)	(18,969,000)	(17,000,000)	(17,000,000)	1,969,000
NET TOTAL	$ 82,796,356.68	$ 237,743,000	$ 218,696,000	$ 98,922,000	$ 98,222,000	$ (120,474,000)
NET COUNTY COST	$ 21,154,115.21	$ 25,124,000	$ 25,124,000	$ 21,016,000	$ 21,016,000	$ (4,108,000)

Aging and Adult Programs Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 27,856,862.50	$ 114,154,000	$ 89,079,000	$ 31,113,000	$ 31,213,000	$ (57,866,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 33,711,530.03	$ 122,842,000	$ 97,842,000	$ 33,899,000	$ 33,999,000	$ (63,843,000)
GROSS TOTAL	$ 33,711,530.03	$ 122,842,000	$ 97,842,000	$ 33,899,000	$ 33,999,000	$ (63,843,000)
INTRAFUND TRANSFERS	(338,087.06)	(2,294,000)	(2,369,000)	(400,000)	(400,000)	1,969,000
NET TOTAL	$ 33,373,442.97	$ 120,548,000	$ 95,473,000	$ 33,499,000	$ 33,599,000	$ (61,874,000)
NET COUNTY COST	$ 5,516,580.47	$ 6,394,000	$ 6,394,000	$ 2,386,000	$ 2,386,000	$ (4,008,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Workforce Innovation and Opportunity Act Budget Summary

CLASSIFICATION	FY 2019-20 ACTUAL	FY 2020-21 ESTIMATED	FY 2020-21 BUDGET	FY 2021-22 REQUESTED	FY 2021-22 RECOMMENDED	CHANGE FROM BUDGET
REVENUE	$ 33,785,378.97	$ 98,465,000	$ 104,493,000	$ 46,793,000	$ 45,993,000	$ (58,500,000)
EXPENDITURES/APPROPRIATIONS						
SERVICES & SUPPLIES	$ 59,200,883.08	$ 131,062,000	$ 139,823,000	$ 82,023,000	$ 81,223,000	$ (58,600,000)
GROSS TOTAL	$ 59,200,883.08	$ 131,062,000	$ 139,823,000	$ 82,023,000	$ 81,223,000	$ (58,600,000)
INTRAFUND TRANSFERS	(9,777,969.37)	(13,867,000)	(16,600,000)	(16,600,000)	(16,600,000)	0
NET TOTAL	$ 49,422,913.71	$ 117,195,000	$ 123,223,000	$ 65,423,000	$ 64,623,000	$ (58,600,000)
NET COUNTY COST	$ 15,637,534.74	$ 18,730,000	$ 18,730,000	$ 18,630,000	$ 18,630,000	$ (100,000)

FUND	FUNCTION	ACTIVITY
GENERAL FUND	PUBLIC ASSISTANCE	OTHER ASSISTANCE

Departmental Program Summary

1. Adult Protective Services (APS)

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	40,069,000	39,293,000	634,000	142,000	264.0
Less Administration	--	--	--	--	--
Net Program Costs	40,069,000	39,293,000	634,000	142,000	264.0

Authority: Mandated program – Social Security Act Title XX; California Welfare and Institutions Code Sections 15630-15637, 15640, 15750-15755, 15760, and 15762-15763, and California Department of Social Services Regulations Sections 33-100 through 33-805.

This program helps elders (age 65 or older) and dependent adults (physically or cognitively impaired 18-64 year olds) who are suspected victims of abuse or neglect (including self-neglect). APS social workers investigate reports of alleged abuse, assess an individual's abilities and limitations, provide referrals to community services, and provide general case management to help those that are unable to protect themselves.

2. WIOA – Adult, Dislocated and Youth

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	14,477,000	1,852,000	10,555,000	2,070,000	55.0
Less Administration	--	--	--	--	--
Net Program Costs	14,477,000	1,852,000	10,555,000	2,070,000	55.0

Authority: Mandated program – WIOA 2014, Public Law 113-128.

This program provides services that lead to successful transition into the workforce, training, and education. The program goal is to increase the self-sufficiency of persons residing in the County.

3. Aging and Adult Services

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	3,138,000	--	3,138,000	--	17.0
Less Administration	--	--	--	--	--
Net Program Costs	3,138,000	--	3,138,000	--	17.0

Authority: Non-mandated, discretionary program.

This program ensures that home delivered meals are provided to the frailest and those least able to prepare meals for themselves. Nutritious meals are provided to seniors (age 60 and older) and their spouses in a congregate social setting, and support services are provided to caregivers of older adults and to senior grandparents caring for grandchildren. The program also provides various care management services to frail, elderly, and younger adults with disabilities who are at risk of being placed in an institutional setting.

4. Community and Senior Centers

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	9,408,000	--	194,000	9,214,000	61.0
Less Administration	--	--	--	--	--
Net Program Costs	9,408,000	--	194,000	9,214,000	61.0

Authority: Non-mandated, discretionary program.

Community and Senior Centers staff provide oversight or coordinate programs and services for people of all ages through partnerships with community businesses, volunteers, and public and private agencies. These services reduce the isolation faced by constituents, improve their health and well-being, and simplify access to information such as income tax preparation, notary services, and other services.

5. Dispute Resolution Program

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	230,000	--	230,000	--	2.0
Less Administration	--	--	--	--	--
Net Program Costs	230,000	--	230,000	--	2.0

Authority: Non-mandated, discretionary program.

This program provides various dispute resolution services as an alternative to more formal court proceedings. Services include mediations, telephone conciliations, group facilitators, and arbitrations. Services are provided through contracts with nonprofit organizations and government entities. Contract goals are based on the number of individuals, businesses, and organizations accessing the services and the cost per dispute resolved. Participation in the program is strictly voluntary.

6. HRC

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	2,789,000	--	--	2,789,000	19.0
Less Administration	--	--	--	--	--
Net Program Costs	2,789,000	--	--	2,789,000	19.0

Authority: Mandated program – Article XXIX of County Ordinance No. 4099, No. 7425, as amended by Ordinance No. 8118, No. 10, 532, and No. 10, 921.

The HRC teams up with law enforcement, schools, cities, community-based organizations, youth, academics, policy makers, businesses, and other leaders to bring key players together to resolve immediate inter-cultural conflicts. The HRC's goal is to develop programs that proactively address racism, homophobia, religious prejudice, linguistic bias, anti-immigrant sentiment, and other divisive attitudes that can lead to inter-cultural tensions, hate crimes, and violence.

7. Administration

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	28,716,000	7,223,000	7,366,000	14,127,000	161.0
Less Administration	--	--	--	--	--
Net Program Costs	28,716,000	7,223,000	7,366,000	14,127,000	161.0

Authority: Non-mandated, discretionary program except for APS administration.

Administration provides executive management and general administrative support and includes strategic planning, budget planning and control, accounting, contract administration and monitoring, IT, staff development, property and facilities management, procurement, human resources, timekeeping, and payroll services to the Department.

8. Assistance

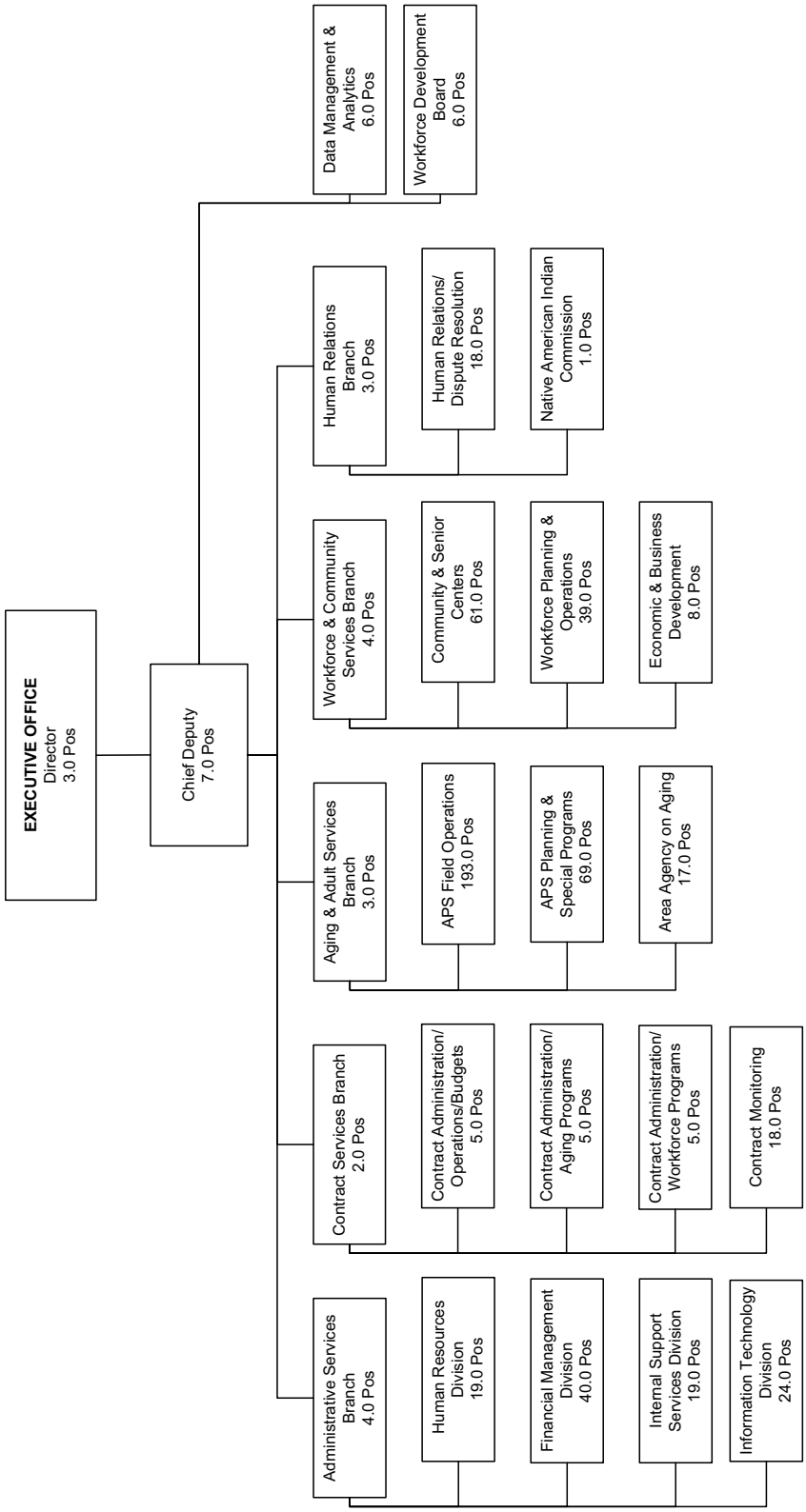
	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Total Program Costs	115,222,000	17,000,000	77,206,000	21,016,000	--
Less Administration	--	--	--	--	--
Net Program Costs	115,222,000	17,000,000	77,206,000	21,016,000	--

Authority: Non-mandated, discretionary programs.

Assistance provides direct assistance and social services to the public that include WIOA, Aging and Adult Services, and APS.

	Gross Appropriation ($)	Intrafund Transfer ($)	Revenue ($)	Net County Cost ($)	Budg Pos
Net Program Costs	214,049,000	65,368,000	99,323,000	49,358,000	579.0

WORKFORCE DEVELOPMENT, AGING AND COMMUNITY SERVICES
Otto Solorzano, Acting Director
FY 2021-22 Recommended Budget Positions = 579.0



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Statistics

GEOGRAPHY: The County has an area of 4,086 square miles with altitudes that vary from nine feet below to 10,080 feet above sea level.

WEATHER:

Annual average temperature (for calendar year 2020)	67.83 degrees Fahrenheit
Annual precipitation (for calendar year 2020)	9.81 inches

GOVERNMENT: On November 5, 1912, voters approved the Charter County form of government, which took effect June 2, 1913, with a five-member Board of Supervisors. Supervisors are elected by district to serve four-year alternating terms at elections held every two years. On March 5, 2002, the voters amended the Charter to include term limits.

COUNTY SEAT: The voter-approved County seat is in the City of Los Angeles.

ELECTED OFFICIALS:

County

5	Supervisors
1	Sheriff
1	District Attorney
1	Assessor

Congressional Delegation

18	Members of the House of Representatives
2	Senators

State

15	Senators
24	Assembly Members
510	Superior Court Judges

REGISTERED VOTERS: 5,897,437 as of January 6, 2021

ASSESSED VALUATION: **(2020-21)**

Local Assessed – Secured		$ 1,642,021,283,336
Local Assessed – Unsecured		58,381,306,326
State Assessed		23,735,793,707
	Total	$ 1,724,138,383,369

CITIES: There are 88 cities within the County (see following page).

POPULATION: **(Estimate as of 1/1/21)**

Incorporated Areas		9,132,024
Unincorporated Areas		1,029,500
	Total	10,161,524

Estimated Population of the 88 Cities of the County of Los Angeles

INCORPORATED CITIES	POPULATION*
Agoura Hills	20,510
Alhambra	86,791
Arcadia	57,162
Artesia	16,446
Avalon	3,919
Azusa	49,779
Baldwin Park	76,193
Bell	36,552
Bellflower	77,981
Bell Gardens	42,319
Beverly Hills	33,624
Bradbury	1,048
Burbank	106,226
Calabasas	24,201
Carson	93,063
Cerritos	49,993
Claremont	35,742
Commerce	12,807
Compton	97,858
Covina	49,009
Cudahy	24,117
Culver City	39,917
Diamond Bar	57,046
Downey	113,195
Duarte	21,665
El Monte	116,787
El Segundo	16,742
Gardena	60,982
Glendale	205,779
Glendora	52,294
Hawaiian Gardens	14,613
Hawthorne	86,735
Hermosa Beach	19,587
Hidden Hills	1,874
Huntington Park	59,388
Industry	427
Inglewood	111,597
Irwindale	1,425
La Canada Flintridge	20,425
La Habra Heights	5,452
Lakewood	79,670
La Mirada	48,747
Lancaster	161,893
La Puente	40,604

INCORPORATED CITIES	POPULATION*
La Verne	33,311
Lawndale	32,719
Lomita	20,484
Long Beach	471,632
Los Angeles	4,008,198
Lynwood	70,989
Malibu	11,656
Manhattan Beach	35,081
Maywood	27,820
Monrovia	37,914
Montebello	63,346
Monterey Park	60,525
Norwalk	105,553
Palmdale	156,357
Palos Verdes Estates	13,150
Paramount	55,353
Pasadena	144,998
Pico Rivera	63,358
Pomona	154,959
Rancho Palos Verdes	41,624
Redondo Beach	66,834
Rolling Hills	1,868
Rolling Hills Estates	8,097
Rosemead	54,528
San Dimas	33,848
San Fernando	25,616
San Gabriel	40,014
San Marino	13,068
Santa Clarita	222,161
Santa Fe Springs	18,242
Santa Monica	92,234
Sierra Madre	10,789
Signal Hill	11,680
South El Monte	21,616
South Gate	96,795
South Pasadena	25,392
Temple City	36,202
Torrance	145,170
Vernon	296
Walnut	29,881
West Covina	105,685
West Hollywood	36,071
Westlake Village	8,197
Whittier	86,529

* Source: County of Los Angeles Internal Services Department, Urban Research Division, as of January 1, 2021.

Cultural and Recreational Opportunities

The County offers a wealth of cultural and recreational opportunities rivaled by few other places in the world. Its geographic and ever-expanding economic diversities have aided in the development of a rich heritage of educational, artistic, and athletic organizations and sites, of which only a few are shown below. *Italicized* items are funded and/or operated by the County. Additional information can be obtained at http://lacounty.gov under the "Things To Do" section. Some attractions may be closed to the public due to the COVID-19 pandemic. Please refer to the organization's website for updates.

CULTURAL/RECREATIONAL ATTRACTIONS

Angeles National Forest
Aquarium of the Pacific
Cabrillo Marine Aquarium
Descanso Gardens
Fairplex
El Pueblo de Los Angeles
Ford Theatres
Grand Park
Greek Theatre
Griffith Observatory
Hollywood Bowl
Hollywood Pantages Theatre
Huntington Library, Art Museum, and Botanical Gardens
Los Angeles County Arboretum and Botanic Garden
Los Angeles Zoo and Botanical Gardens
Mount Wilson Observatory
Music Center
- *Ahmanson Theatre*
- *Blue Ribbon Garden*
- *Dorothy Chandler Pavilion*
- *Mark Taper Forum*
- *Jerry Moss Plaza*
- *W.M. Keck Foundation Children's Amphitheatre*
- *Walt Disney Concert Hall*

Queen Mary
Raging Waters
Santa Monica Mountains National Recreation Area
Shrine Auditorium and Expo Hall
Six Flags Magic Mountain and Hurricane Harbor
South Coast Botanic Garden
Universal Studios Hollywood and CityWalk
Virginia Robinson Gardens
Watts Towers Arts Center

MOTION PICTURE STUDIOS

Paramount Pictures
Sony Pictures
Universal Pictures
Walt Disney Studios
Warner Bros. Pictures

SPORTS

Los Angeles Chargers
Los Angeles Clippers
Los Angeles Dodgers
Los Angeles Football Club
Los Angeles Galaxy
Los Angeles Kings
Los Angeles Lakers
Los Angeles Rams
Los Angeles Sparks

MUSEUMS

Autry Museum of the American West
Broad Museum
California African American Museum
California Science Center
Chinese American Museum
Fowler Museum at UCLA
Hammer Museum
J. Paul Getty Museum and the Getty Villa
Japanese American National Museum
La Brea Tar Pits and Museum
LA Plaza de Cultura y Artes
Los Angeles County Museum of Art
Los Angeles Maritime Museum
Los Angeles Museum of the Holocaust
Museum of Contemporary Art
Museum of Latin American Art
Museum of Tolerance
Natural History Museum of Los Angeles County
Norton Simon Museum
Petersen Automotive Museum
USC Pacific Asia Museum
Western Museum of Flight
William S. Hart Regional Park and Museum

UNIVERSITIES AND COLLEGES

ArtCenter College of Design
California Institute of Technology
California Institute of the Arts
California State Polytechnic University, Pomona
California State University, Dominguez Hills
California State University, Long Beach
California State University, Los Angeles
California State University, Northridge
Claremont Colleges
- Claremont Graduate University
- Claremont McKenna College
- Harvey Mudd College
- Keck Graduate Institute
- Pitzer College
- Pomona College
- Scripps College

Fashion Institute of Design and Merchandising
Loyola Marymount University
Mount Saint Mary's University
Occidental College
Otis College of Art and Design
Pepperdine University
Southern California Institute of Architecture
University of California, Los Angeles
University of La Verne
University of Southern California
Whittier College

** Not listed are 183 parks including 15 natural areas and wildlife sanctuaries, 8 nature centers, 20 golf courses, 41 public swimming pools, and more than 200 miles of multi-use trails; 20 beaches spanning 61 miles of coastline and the Marina del Rey harbor; and 86 community libraries, 3 bookmobiles, and 10 makermobiles owned and/or operated by the County.*

Glossary

ACTIVITY: A major work effort performed to meet a program objective.

ACTUAL FISCAL YEAR: Amounts represent actual expenditures and financing sources for two fiscal years prior to the Recommended Budget fiscal year.

AGENCY FUND: A separate legal entity under the authority of the Board that includes the Los Angeles County Development Authority.

APPROPRIATION: A legal authorization to make expenditures and incur obligations for specific purposes.

APPROPRIATIONS FOR CONTINGENCIES: A budgetary provision representing a portion of the financing uses set aside for unforeseen expenditure requirements.

ASSIGNED FUND BALANCE: The portion of the fund balance approved by the Board to reflect a government's intended use of resources that are neither committed nor restricted fund balance.

AUDITOR-CONTROLLER SCHEDULES: Provide summary and detailed countywide financing source and use information necessary to meet mandated State Controller requirements.

BOND ANTICIPATION NOTES: An interim financing instrument issued in anticipation of permanent long-term financing. BANs are issued by Joint Powers Authorities and Nonprofit Corporations as authorized by the California Government and Corporations Codes, respectively. Abbreviation: BANs

BUDGET FISCAL YEAR: Reflects the current fiscal year Board-adopted budget but does not incorporate any budget adjustments or changes that may occur during the year.

BUDGET MESSAGE: A general summary of the Recommended Budget as presented in writing to the legislative body that contains an explanation of the principal budget items and their financial status at the time of the message.

BUDGET SUMMARY SCHEDULES: Provide summary and detailed information on financing sources/uses and budgeted positions.

BUDGET UNIT: The classification of expenditures and revenues into appropriately identified accounting or cost centers deemed necessary or desirable for control of financial operations. Unless specified by law, such units may be devised at the discretion of the Board.

BUDGETED POSITIONS: A unit of measure used to standardize positions with different bases (e.g., hours, months). All items are converted to full-time equivalent positions, which are represented as budgeted positions in departmental operations. A full-time equivalent represents one item working full time for one year; this facilitates analytical comparisons.

CANCEL OBLIGATED FUND BALANCES: An accounting transaction to release obligated fund balances to finance appropriations. Abbreviation: CANCEL OBLIGATED FD BAL

CAPITAL ASSETS-BUILDINGS AND IMPROVEMENTS: Expenditures for the acquisition of buildings and improvements. Abbreviation: CAPITAL ASSETS - B & I

CAPITAL ASSETS-EQUIPMENT: Expenditures for the acquisition of physical property of a permanent nature, other than land, buildings, and improvements.

CAPITAL ASSETS-INFRASTRUCTURE: Public domain capital assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to a government unit.

CAPITAL ASSETS-LAND: Expenditures for the acquisition of land.

CAPITAL PROJECT: Capital improvements to buildings that result in an increase of square footage, construction of new facilities, or the acquisition of land. Abbreviation: CAP PROJ

CAPITAL PROJECTS/REFURBISHMENTS SCHEDULES: A section in the Budget Detail Schedules (Volume 2) that provides a summary of the County's Capital Program and detailed information on each capital improvement and refurbishment project. Funds for these projects are appropriated in the Capital Projects/Refurbishments budget as capital assets-land and capital assets-buildings and improvements.

CAPITAL PROJECT SPECIAL FUNDS: Funds to account for financial resources used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds). Examples are the General Facility Capital Improvement Fund and the Marina Replacement Accumulated Capital Outlay Fund.

CHANGE FROM BUDGET: The resulting variance when the Recommended Budget is compared to the current budget.

COLLABORATIVE PROGRAM CHANGES (COLLABORATIVE PROGRAMS): Reflects changes to the budget that are a result of County departments working together or with stakeholders to improve County programs or services.

COMMITTED FUND BALANCE: The portion of the fund balance to be used for specific purposes as determined by the Board through County ordinance or resolution. Committed fund balance may be changed or lifted only by the Board taking the same formal action that imposed the constraint originally. The underlying action by the Board needs to occur no later than the close of the fiscal year.

CRITICAL AND UNMET NEEDS: Reflects a department's critical and unmet requirements that are not currently addressed in the budget.

CRITICAL ISSUES CHANGES (CRITICAL ISSUES): Reflects changes to the budget that are significant in nature and are mandated by the State or federal government.

CURTAILMENT CHANGES (CURTAILMENTS): Reflects reductions to the budget that are generally necessary to address projected funding reductions at either the federal, State, or local level.

DEBT SERVICE FUND: A fund used to account for the accumulation of resources to make payments of principal and interest on general obligation bonds and other long-term debt.

DEPARTMENTAL PROGRAM SUMMARY: Provides information such as the legal authority for the program, whether the program is mandated or discretionary, the description of the program, and summary budget information reflecting the Recommended Budget.

EFFICIENCY CHANGES (EFFICIENCIES): Reflects changes to the budget that are the result of performing or functioning in a more effective manner.

ENCUMBRANCES: Resources committed for future expenditures as a result of unperformed (executory) contracts such as purchase orders and specific contracts for goods or services.

ENTERPRISE FUNDS: Funds to account for organizations that are financed and operate like commercial entities, where the intent is to recover the cost of providing ongoing services, primarily by user charges. Examples are the Hospital Enterprise Funds.

ESTIMATED FISCAL YEAR: Reflects estimated expenditures and financing sources for the entire current fiscal year.

ESTIMATED TAX DELINQUENCIES: The amount of estimated property taxes that will remain uncollected at the end of the fiscal year.

EXPENDITURE: The spending or disbursement of financial resources.

EXPENDITURE DISTRIBUTION: Transactions that constitute reimbursement for expenditures or expenses initially made from a fund or organization that are charged to another fund or organization. Abbreviation: EXPENDITURE DIST

EXPENDITURE OBJECT: A chart of accounts element that classifies expenditures into groups.

FINANCING SOURCES: Reflects the total resources (e.g., revenue, taxes, and fund balance available) utilized to finance expenditure needs.

FINANCING USES: Total needs requiring financing for the fiscal year.

FISCAL YEAR: A yearly accounting period, beginning on July 1 and lasting through June 30 of the next year, to which the annual operating budget applies. Fiscal years are designated by the calendar year in which they begin and end. Abbreviation: FY

FUNCTION: A group of related activities aimed at accomplishing a major service or regulatory program.

FUND: A separate fiscal and accounting entity with a self-balancing set of accounts recording financing sources, financing uses, assets, and liabilities.

FUND BALANCE AVAILABLE: The portion of the fund balance not obligated and therefore available for financing budgetary requirements.

GENERAL COUNTY: A term referencing all General Fund operations, general obligation bonds, long-term debt service requirements, and Hospital Enterprise Fund operations.

GENERAL FUND: The fund to account for all countywide operations except those required to be accounted for in another fund.

GENERAL PURPOSE (DISCRETIONARY) REVENUE: Monies that are not legally earmarked by the State or federal government for a specified program or use. Included in this category are sales and use taxes, business license and utility user taxes, and property taxes.

GENERAL RESERVES: A fund equity restriction to provide for legally declared emergency expenditures. Authorization from the Board is required to expend these monies. General Reserve is now classified as assigned fund balance.

GOAL: A long-term organizational target or direction. It states what the organization wants to accomplish or become over the next several years. Goals provide the direction for an organization and define the nature, scope, and relative priorities of all projects and activities. Everything the organization does should help it move toward attainment of one or more goals.

INTERNAL SERVICE FUND: The fund to account for the financing of goods or services provided by one department or agency to other departments or agencies, or to other governments, on a cost-reimbursement basis.

INTRAFUND TRANSFER: An accounting mechanism used to reflect expenditure transfers between operations within the same fund, thereby identifying the true location of actual cost. For example, the cost of some data processing services is budgeted in the Internal Services Department. To the extent those services are rendered to other General Fund departments, the related costs are also transferred to the appropriate departmental budget units to more accurately reflect total operating expenditures. Abbreviation: IFT

JOINT POWERS AUTHORITY: A separate legal entity, authorized by the California Government Code, that is empowered to act on behalf of a governmental entity to acquire capital assets, utilizing long-term financing. Abbreviation: JPA

MISSION STATEMENT: A statement of organizational purpose.

MODIFIED ACCRUAL BASIS OF ACCOUNTING: The County's basis of accounting. Revenues are recognized when they become both measurable and available to finance expenditures. Expenditures are generally recognized when incurred, except for self-insurance, litigation, and employee benefits, which are accounted for on a cash basis.

NET COUNTY COST: The amount of the operation financed by general purpose revenues, such as property taxes. Abbreviation: NCC

NEW/EXPANDED PROGRAMS: Reflects changes to the budget for new programs or the expansion of existing programs.

NONOPERATING EXPENSES: Expenses that are not directly related to the fund's primary activities.

NONOPERATING REVENUES: Revenues that are not directly related to the fund's primary activities.

NONPROFIT CORPORATION: A separate legal entity, authorized by the California Corporations Code, that is empowered to act on behalf of a governmental entity to acquire or construct capital assets, utilizing long-term financing. Abbreviation: NPC

NONSPENDABLE FUND BALANCE: The portion of the fund balance that cannot be spent because it is either (a) not in spendable form or (b) legally or contractually required to be maintained intact. The "not in spendable form" criterion includes items that are not expected to be converted to cash, such as inventories and long-term notes receivable.

OBJECTIVE: A measurable target that must be met in implementing a strategy and attaining a goal.

OBLIGATED FUND BALANCE: The portion of the fund balance that is unavailable for financing budgetary requirements in the budget year. This includes nonspendable, restricted, committed, and assigned fund balances.

OPERATING BUDGET: Reflects plans for expenditures and the means of financing them. The operating budget is the primary means that most financing of acquisitions, spending, and service delivery activities of the County is controlled.

OTHER CHANGES: Reflects changes such as: across-the-board salaries and employee benefits changes; accounting adjustments; ministerial appropriation, intrafund transfer, and revenue changes; and other changes that do not directly affect programs and service levels.

OTHER CHARGES: An object of expense that reflects costs not directly associated with the daily expenses of running an operation. Includes payments for California Work Opportunities and Responsibility to Kids (CalWORKs), In-Home Supportive Services (IHSS), General Relief, Foster Care, interest and principal charges, capital lease payments, payments to other governmental agencies, and judgments and/or settlements.

OTHER FINANCING USES: Operating transfers out from one governmental fund to another.

OTHER PROPRIETARY FUNDS: Funds to account for those governmental activities that are similar to those in the private sector (includes Enterprise Funds, other than Hospital Enterprise and Internal Service Funds).

PROGRAM: A combination of resources, personnel, materials, and facilities to provide a service for an identifiable group or target population to achieve a specified result.

PROGRAM PRIORITIZATION: The process of evaluating and ranking programs based upon program objectives, required resources, and effectiveness. The intent is to identify low-priority programs for possible reduction or elimination if funding is not available and use the resulting savings to maintain or enhance high-priority programs.

PROGRAM REALIGNMENT: Transfer of program funding between the State and the counties to more accurately reflect responsibilities. Realigned programs include Mental Health, Indigent Health, Foster Care, Child Welfare Services, CalWORKs, IHSS, certain juvenile justice programs, and other miscellaneous programs. Revenues from increased vehicle license fees and sales taxes finance the increased County program responsibilities.

QUALITY: The degree that customers are satisfied with a program and/or compliance with accepted standards.

RECOMMENDED BUDGET: Upon approval by the Board, the recommendations of the Chief Executive Officer become the official Board proposals for appropriation and revenue for the next fiscal year. The Board normally approves the Recommended Budget in April. It may be amended following public budget hearings and Board deliberations anticipated in May and June, respectively.

REFURBISHMENT: A renovation of existing space that costs in excess of $100,000. Refurbishments are characterized by an overall enhancement in space decor, functional design, configuration, etc., for the purpose of improving aesthetic image, operational efficiency, or staff productivity.

REGULAR (EQUALIZED) ASSESSMENT ROLL: The listing of the assessed values of all properties within the County as of January 1 of each year. The regular roll contains values for both secured (real) and unsecured (personal) properties.

REQUESTED FISCAL YEAR: Respective operation's official request for appropriation and financing sources to implement its stated objectives for the next fiscal year.

RESTRICTED FUND BALANCE: The portion of the fund balance to be used for specific purposes as determined by either (a) externally imposed by creditors, grants, contributors, or laws and regulations of other governments or (b) imposed by law through constitutional provisions of enabling legislation. Restrictions may be changed or lifted only by changing the condition of the constraint.

REVENUE: A source of income to an operation other than debt issue proceeds or the transfer from another fund.

SALARIES AND EMPLOYEE BENEFITS: An object of expense reflecting the County's costs for employee compensation. Includes salaries and wages, insurance (health, dental, life, and unemployment), workers' compensation, retirement, bonuses, overtime, flexible benefit plans, and deferred compensation plans. Abbreviation: S&EB

SERVICES AND SUPPLIES: An object of expense reflecting the purchase of goods and services within the fiscal year. Abbreviation: S&S

SPECIAL ASSESSMENTS: Fees that are charged to property owners in certain geographical areas for public improvements. A fee is levied only to those property owners that receive a direct benefit.

SPECIAL DISTRICT FUNDS: Funds to account for public improvements and services to benefit targeted properties and residents that are funded by specific taxes and assessments. Examples are the Garbage Disposal Districts and Sewer Maintenance Districts.

SPECIAL DISTRICTS: An independent unit of local government established to perform a single specified service. The Special Districts listed in this document are governed by the Board.

SPECIAL REVENUE FUNDS: Funds to account for the proceeds of specific revenue sources that are restricted in the way they may be spent.

STRATEGIC PLAN: The framework that aligns departmental efforts with Board directed priorities and outlines the County's direction that is defined by the County's mission, vision, and values. The Strategic Plan includes measurable objectives and strategies to accomplish specific goals.

STRATEGY: The means that the County intends to accomplish a goal as it moves to achieve outcomes or results. A strategy captures a defined intent across policies, programs, projects, actions, decisions, and resource allocations to achieve an outcome. A coherent collection of actions that have a reasonable expectation of improving outcomes.

SUBVENTION: A grant (usually from the State or federal government).

SUPPLEMENTAL ROLL: Property taxes generated pursuant to SB 813 (Chapter 498, Statutes of 1983), whereby changes to property taxes are made effective the date the property ownership title is transferred.

TRANSFERS IN: The transfers in of funding from one governmental fund to another, reported separately from revenue to avoid distorting revenue trends.

TRANSFERS OUT: All interfund transfers legally authorized from a fund receiving subsidy to the fund through which the resources are to be expended.

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