

Subcommittee Name	Strategy Name	New or Existing Program	ATI Foundational Recommendations this Strategy Addresses	Related Intercept Number(s)	Description of Program Services and Activities	Intended Program Outcomes	Population to be Served	Projected Cost	Leverage Opportunities	Feasible to Launch in Year 1	Suggested Implementation Timeline	Suggested Funding Administrator	Has racial equity has been considered for this strategy	Voting Record for this Strategy
Economic Opportunity and Sustainability	Identify third party administrators or intermediary organizations to fund CBOs (community-based organizations) directly	New Program	95	infrastructure	<p>Third Party Administrators and Intermediary Organizations must have:</p> <ol style="list-style-type: none"> 1) Expertise in equity-based workforce and small business development, distributing microgrants, and providing capacity building and technical assistance, including grant writing 2) The capacity to do the auditing and reporting required of the County, limit the reporting requirements of the CBOs (community-based organizations) funded and limit fees to a 15% cap 3) A proven commitment to including the leadership of people from the most impacted communities, including a commitment to hire Black, Indigenous, and People of Color consultants to provide capacity building support 4) The third party administrators or intermediary organizations must be accountable to an advisory board of systems-impacted community members that help develop the application, advise on the selection of applications and access the efficacy of Measure J-funded programs (see Recommendation #3) <p>Funding should be prioritized and distributed as follows:</p> <ol style="list-style-type: none"> 1) 50% or more of Measure J funding for Economic Opportunity and Sustainability should go to CBOs through third party administrators or intermediary organizations 2) Prioritize CBOs with an annual budget of less than \$1.5 million; and larger CBOs led by and in service of the communities most impacted by incarceration and divestment with a proven track record of success; with a focus on scaling programs for reentry populations should go to CBOs through third party administrators or intermediary organizations 3) CBOs in Service Planning Areas (SPAs) and zip codes of specific economic disadvantage and disproportionately impacted by LA County's carceral system must be prioritized 4) Funded organizations will not be directly working with law enforcement organizations inside their organizations. Law enforcement, probation, & parole do not have decision-making power inside funded community organizations. 	The aim of this strategy is to increase funding access to organizations led by and in service of the communities and individuals most impacted by incarceration and economic divestment.	The communities and individuals most impacted by incarceration (JENI and JESI), including reentry community, BIPOC, youth, people with disabilities, Black women, immigrant people, two spirit, trans, non-binary, and queer people.	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: CARES/ Federal Relief Funding, AB 109. Existing infrastructure: DHS, DPH, and DMH have participated in third party administrator processes that can serve as models for the development of this strategy.	Yes	First 3 months of FY 2021-2022		Yes	62 Yes / 0 No
Economic Opportunity and Sustainability	Eligible County programs can submit proposals for Measure J funds if and only if at least 85% of the funding is distributed directly to CBOs	Existing Program with Modifications	87, 95	infrastructure	<ol style="list-style-type: none"> 1) Eligible county programs must prioritize funding CBOs that have an annual budget of less than \$1.5 million; and larger CBOs led and in service of the communities most impacted by incarceration and divestment with a proven track record of success. 2) CBOs in Service Planning Areas (SPAs) and zip codes of specific economic disadvantage and disproportionately impacted by LA County's carceral system must be prioritized. 3) Eligible county programs must standardize and streamline contracting Requests for Proposals (RFPs) across agencies to ease entry for providers. 4) County programs focused on CBO capacity building, like the Incubation Academy, are prioritized for funding so long as they: <ul style="list-style-type: none"> - primarily fund organizations that are led by and of service to the most impacted populations and regions as indicated by the JENI and JESI indexes and - uphold a transparent and inclusive application and assessment process. 	This strategy aims to leverage the current County infrastructure to increase and deliver funding to community based organizations and service providers led by and in service to communities most impacted by economic divestment and incarceration, in a transparent and equitable way.	The communities and individuals most impacted by incarceration (JENI and JESI), including reentry community, BIPOC, youth, people with disabilities, Black women, immigrant people, two spirit, trans, non-binary, and queer people.	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: AB 109, Philanthropy Funding	Yes	First 3 months of FY 2021-2022	Third Party Administrator	Yes	62 Yes / 0 No
Economic Opportunity and Sustainability	County identifies, funds, and provides training for a Stakeholder Advisory Board made up of leaders from the communities most impacted by incarceration and economic divestment (like the Reentry Health Advisory Collaborative, RHAC) to be a key	Existing Program with Modifications	84, 86, 95	infrastructure	<ol style="list-style-type: none"> 1) For funds administered by the third party administrators and intermediary organizations and County departments, we recommend that the County identify a stakeholder body that, along with the Measure J Advisory Committee, advises the Board of Supervisors in the final decisions for Measure J funding distribution. We prefer this to be individuals who have been engaged in this Year 1 Measure J engagement process and/or in the ATI Recommendations process and that training be provided for Stakeholder Advisory Board made up of leaders from the communities most impacted by incarceration and economic divestment 2) We also recommend that the County create an advisory body of people with mental health needs within the Los Angeles County Department of Mental Health. 	This strategy aims to ensure BOS and County are accountable to group of systems-impacted people and individuals with lived experience and knowledge of Measure J.	The communities and individuals most impacted by incarceration (JENI and JESI), including reentry community, BIPOC, youth, people with disabilities, Black women, immigrant people, two spirit, trans, non-binary, and queer people.	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: AB 109, Philanthropy Funding, BOS discretionary funds, funding that supports County commissions. Existing infrastructure: The RHAC is an existing body of people with lived experience with knowledge of the ATI recommendations and process that can be	Yes	First 3 months of FY 2021-2022	Third Party Administrator	Yes	62 Yes / 0 No
Economic Opportunity and Sustainability	Guidelines for Third Party Administered & County Administered Funds	New Program	87, 110, 113	infrastructure	<p>Tracking and evaluation guidelines:</p> <ol style="list-style-type: none"> 1) Outcomes-based reporting to show that the people who needed help received it 2) Surveys and assessments to identify needs and individual career fit 3) Accountability and report backs to community on this data 4) Addressing culture of prejudice that promotes anti-Blackness and transphobia; data and research studies around the experiences of women, trans people, and those at multiple intersections of marginalization <p>Orgs receiving funds must:</p> <ol style="list-style-type: none"> 1) Be led by and primarily service populations most impacted by incarceration (JENI and JESI), including reentry community, BIPOC, youth, people with disabilities, Black women, immigrant people, two spirit, trans, non-binary, and queer people 2) Share Measure J and ATI values and employ formerly incarcerated people 3) Be located in areas of highest need according to JENI and JESI 	This strategy aims to ensure help and services are adequately provided, ensure transparency of funding, and uplift marginalized groups and communities that have historically been excluded from funding.	The communities and individuals most impacted by incarceration (JENI and JESI), including reentry community, BIPOC, youth, people with disabilities, Black women, immigrant people, two spirit, trans, non-binary, and queer people.	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: AB 109, Philanthropy Funding, BOS discretionary funds, funding that supports County commissions. Existing infrastructure: The RHAC is an existing body of people with lived experience with knowledge of the ATI recommendations and process that can be tapped to fill this role.	Yes	First 3 months of FY 2021-2022	Third Party Administrator	Yes	62 Yes / 0 No

Economic Opportunity and Sustainability	Workforce Development	New Program	26, 34, 104, 108	0, infrastructure	<p>Measure J Funded Workforce Development programs should include:</p> <p>1) Immediate support for people reentering the community from incarceration and domestic abuse, including wraparound services, guaranteed basic income, rent assistance, mental health stipends, transportation support, and holistic health services</p> <p>2) Specialized training to help with reentry that provides technology; trauma-informed, healing-centered and culturally-rooted approaches & work therapy models, including the arts as a healing methodology; support with legal fees; 24 hr emergency supportive services; case management; including support connecting to adult school and vocational training; and work experience geared toward community wellness</p> <p>3) Peer-driven models that provide employment opportunities for youth and adults with a focus on living wage jobs to do peace building and wellness work in their communities (such as the work of community health workers and holistic health providers), including leadership development and mentorship pipelines.</p> <p>4) Job training and placement models towards living wage jobs that provide living wages during job training and stipends / basic income for reentry populations for a minimum of 1 year and ideally for 3 years</p> <p>5) Peer-driven social enterprise expansion and development models that center the experience of reentry and diversion populations, especially those that have healing wellness as a central practice and provide entrepreneurship opportunities and training along with microgrants to start their own business</p> <p>6) Multi-stakeholder collaboration to ensure that the multiple needs of people are met</p>	This program aims to support reentry and survivor communities; ensure smooth reentry from incarceration with the basic supports necessary to become an active community member; lower recidivism rates; uplift peer-driven models of support; increase peace building and wellness work within communities; and increase number of wellness and healing focused jobs, including mental health, health, jobs increasing housing access (construction, preservation), hospitality, IT, green energy, arts, creative industry, education, housing, substance use.	Reentry and high-risk/diversion populations in geographic areas identified by the JENI and JESI index	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: AB 109, CARES/Federal Relief Funding, Medi-Cal through working with the Health Plans, MHSA, Prop. 47	Yes	First 10 months of FY 2021-2022	Third Party Administrator	Yes	62 Yes / 0 No
Economic Opportunity and Sustainability	Small Business Support	Expansion of Existing Program	2, 92	0, infrastructure	<p>Fund the construction of mixed use community-based hubs which include job training, education, housing, small businesses, local food access, access to safe green spaces, reentry support, the arts and other restorative services and programs that prioritize youth, behavioral health, and provide community with physical infrastructure for peacemaking and other alternatives to incarceration</p>	Develop community-based hubs with healing and wellness resources that promote peacemaking and alternatives to incarceration for the communities living in the geographic areas most impacted by incarceration and economic divestment, especially Black and Indigenous people, immigrant people, and two spirit, trans, non-binary, and queer people.	The communities living in the geographic areas most impacted by incarceration and economic divestment, especially Black and Indigenous people, immigrant people, and two spirit, trans, non-binary, and queer people.	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: CARES/Federal Relief Funding, AB 109 Existing infrastructure: The County has existing programs and models, such as the Restorative Care Villages and the Challenger Project model, that can be modified to incorporate a community-led development process for the planning, construction and programming of new	Yes	First 10 months of FY 2021-2022	Third Party Administrator	Yes	62 Yes / 0 No
Economic Opportunity and Sustainability	Small Business Support	New Program	2, 92	0, infrastructure	<p>This program shall:</p> <ul style="list-style-type: none"> - Provide support in the form of direct funds and micro grants, subsidies to pay living wages, support to meet the requirements of government contracts, support to set up the infrastructure of a new business, place-based funding that focuses on improving small business corridors throughout the county. - Prioritize cooperatives and community-owned projects as well as businesses that pay a living wage and provide benefits - Ensure transparent communication so that community members know these resources are available and set up a system so that small businesses receiving Measure J funds would get priority for county contracts - Increase access to County-owned empty lots for the opportunities outlined above without limiting the development of infrastructure on site. <p>Eligible existing and new businesses must:</p> <ul style="list-style-type: none"> - Hire locally from and contract with the impacted communities in which they operate, including local reentry and youth populations - Have a previous and established relationship with the local community - Support creative and innovative collaboration with the local community - Have owners and operators who represent the prioritized populations and geographies identified as having the highest impact of incarceration in the JENI/JESI indexes, in particular those representing Black, Indigenous, Two Spirit, Trans, Gender Non-binary, and Queer communities and immigrant communities from Mexico, Central America and other regions disproportionately impacted by violence and displacement - Provide healing and wellness to their community including: food access; child care; green spaces; culturally-relevant arts; education; transportation access; trauma-informed, healing-centered and culturally-rooted non-coercive care and wrap-around services for communities impacted by violence - Commit to sign a neutrality agreement if their workers seek to organize a union - Have no more than 30 employees. 	These recommendations aim to increase the number of small businesses, social enterprises, and co-operatively owned businesses; increase the number of businesses owned by Black and indigenous people, immigrant people, and two spirit/trans/non binary/queer people; and divert more County funding and resources to these endeavors.	Individuals, small businesses and social enterprises in geographic areas most impacted by incarceration and economic divestment, especially those owned by Black and Indigenous people, immigrant people, and two spirit, trans, non-binary, and queer people; prioritize businesses that provide healing and wellness, have no more than 30 employees, and serve the local community.	Unknown - The Subcommittee recommended a \$300 million total allocation across all the recommendations	Funding opportunities: CARES/Federal Relief Funding, AB 109	Yes	First 10 months of FY 2021-2022	Third Party Administrator	Yes	62 Yes / 0 No

