



MEASURE H Citizens' Oversight Advisory Board

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 493, Los Angeles, California 90012
<https://homeless.lacounty.gov/oversight/>

**NOTE: THIS WILL BE A TELECONFERENCE MEETING.
DUE TO THE CLOSURE OF ALL COUNTY BUILDINGS, MEETING PARTICIPANTS
AND MEMBERS OF THE PUBLIC WILL NEED TO CALL IN TO THE MEETING.**

Measure H Citizens' Oversight Advisory Board Meeting AGENDA

1st District Appointee
John Naimo

2nd District Appointee
Chancela Al-Mansour

3rd District Appointee
Christine Margiotta

4th District Appointee
Andrew Kerr

5th District Appointee
Peggy Edwards

**Interim Director,
Homeless Initiative**
Cheri Todoroff

Advisory Board Liaison
Rowena Magaña

DATE: Thursday, September 2, 2021
TIME: 1:00 p.m.
CALL IN TELEPHONE NUMBER: [+1 323-776-6996](tel:+13237766996), 765509454#
MICROSOFT TEAMS LINK: [Click here to join the meeting](#)
(Ctrl+Click to follow link)

AGENDA

- I. **Welcome & Introductions**
- II. **Approval of Minutes for the June 3, 2021 Regular Board Meeting**
- III. **General Public Comment**
- IV. **Homeless Initiative Quarterly Report No. 20:** Cheri Todoroff & Elizabeth Ben-Ishai, Chief Executive Office-Homeless Initiative (CEO-HI)
- V. **Re-evaluation of the Homeless Initiative Strategies (April 20, 2021 Board Motion):** Elizabeth Ben-Ishai, CEO-HI
- VI. **Blue Ribbon Commission on Homelessness (July 27, 2021 Board Motion):** Cheri Todoroff, CEO-HI
- VII. **American Rescue Act Spending Plan (July 27, 2021 Board Letter):** Cheri Todoroff, CEO-HI
- VIII. **Adjournment**

If any person intends to submit documentation to the Advisory Board for its consideration prior to the meeting, such documentation shall be submitted via email to: CEO Measure H Oversight <MeasureHOversight@lacounty.gov>, no later than 5:00 p.m. the day before the scheduled meeting.

Next Meeting Date: Thursday, December 2, 2021 at 1:00 pm

Measure H Citizens' Oversight Advisory Board
Meeting Minutes
Thursday, June 3, 2021 Conference Call

ATTENDEES

Advisory Board: Christine Margiotta (Chair), John Naimo, Chancela Al-Mansour, Andrew Kerr, and Peggy Edwards

County Staff: Cheri Todoroff, Jerry Ramirez, Rowena Magaña, Elizabeth Ben-Ishai, Jeremiah Rodriguez, and Noro Zurabyan

I. Welcome and Introductions

Ms. Margiotta called the meeting to order at 1:00 p.m. with all members present.

II. Approval of Meeting Minutes

The March 4, 2020 meeting minutes were approved with no amendments.

III. General Public Comment

- One constituent suggested that a homelessness plan be developed for the unincorporated areas, since this area contributes to the Measure H tax revenue.
- Ms. Magaña noted that two written public comments were submitted via email and received by the Advisory Board members.

IV. Future of the Homeless Initiative and Measure H – Cheri Todoroff, Chief Executive Office, Homeless Initiative (CEO-HI)

- Ms. Margiotta welcomed Ms. Todoroff as the new Interim Director of the Homeless Initiative.
- Ms. Todoroff discussed the effects of the COVID-19 pandemic on severely rent-burdened households and for people experiencing homelessness (PEH).
 - The economic impacts of the pandemic and the lifting of eviction moratoriums will lead to notable increases in rent burdened households and homelessness.
 - Currently, there is a shortage of 500,000 affordable housing units and an additional 550,000 severely rent-burdened households.
 - Ms. Todoroff shared that prevention is a focus for Los Angeles County going forward. For example, more resources need to go to eviction protection, stronger rent control, foreclosure protection for low-income homeowners. In addition, preserving affordable housing, increasing the availability of rental subsidies, and creating more housing is also needed.
 - About 6,800 Emergency Housing Vouchers are being allocated to Los Angeles County through the American Rescue Plan.
 - Advocacy will continue for both federal and local rental subsidies.
 - The Los Angeles Homeless Services Authority's (LAHSA) housing gap analysis identified that \$500 million is needed per year to have an optimal homeless services system.

- A balanced and optimally funded homeless services system means that people can flow quickly through the system and not linger in interim housing.
 - If people stayed 60 to 90 days in interim housing on their path to permanent housing, there would be a sufficient number of interim housing beds. However, people are staying in interim housing for 12 months (or longer) without an exit to permanent housing, which backs up the system and prevents additional unsheltered population from entering interim housing.
 - The solution is increased permanent housing. Therefore, the system is leveraging all opportunities to speed up the creation of new permanent housing.
- Mr. Naimo asked for a brief explanation of the County's role in administering rental subsidies and asked if there is data regarding the number of people that are falling behind in rent. He also asked about the extent to which federal, state, or local funds are offsetting these issues.
 - Ms. Todoroff responded that local rental subsidy programs are mainly administered by DHS and LAHSA. Federal rental subsidies are administered by the various Housing Authorities. Both local and federal rental subsidy programs are available for use county-wide.
 - Ms. Todoroff said she was unaware of any specific data at this time on the impact of eviction assistance through federal, state, and local funding.
- Mr. Kerr shared concern on the lack of scalability for the creation of more affordable housing. He asked if the County has the tools needed to address the backfilling of affordable housing to offset the inflow problem.
 - Ms. Todoroff shared that various components of the proposed state budget are prevention-oriented and focus on keeping people housed, which will help manage homelessness inflow.
 - When flexible funding is available, as with the Flexible Housing Subsidy Pool, the homeless services system can tap into the existing rental market where tens of thousands of units are vacant in our County at any given time.
 - Flexible funding also spurs more innovative and creative housing development.

V. The COVID-19 Recovery Plan for People Experiencing Homelessness – Will Lehman, LAHSA

- Mr. Lehman described the COVID-19 Recovery Plan, which is a comprehensive plan to rehouse 15,000 of the most vulnerable PEH into housing. This Plan consists of subsidy and service packages aimed to rapidly house COVID-vulnerable people, primarily targeting Project Roomkey (PRK) participants.
- To date, 1,038 unique COVID-vulnerable participants have been placed into permanent housing with Recovery Plan specific resources.
- To augment the speed and volume of housing placements, LAHSA has also recently added 13 new Recovery Plan contracts, for a total of 30 providers.
- LAHSA is monitoring performance and right sizing the contracts to enhance performance and free up resources to allocate to new providers.

- LAHSA is also partnering with Coordinated Entry System (CES) lead agencies and People Assisting the Homeless, to review lists of available housing units and make real-time decisions on housing placements.
- The Federal Emergency Management Agency (FEMA) has increased its reimbursement rate for PRK sites from 75% to 100%.
 - As a result, both the city of Los Angeles and the County elected to extend the vast majority of the PRK sites and open new sites.
 - A total of 19 sites (consisting of more than 2,300 PRK rooms) are currently operational.
- There are many ongoing activities to support the rehousing of PRK clients.
 - The Department of Public Social Services (DPSS) is collocating eligibility workers at PRK sites to connect participants to mainstream benefits.
 - DHS is collocating community health workers to assist PRK participants to apply for Social Security Disability Insurance and Supplemental Security Income benefits.
 - DHS and Department of Mental Health (DMH) staff are also collocating to support referrals to higher levels of care where necessary.
 - LAHSA has hired additional staff to collect vital client documentation, which is critical for PEH to access permanent housing.
 - LAHSA is also hosting demobilization meetings with PRK site operators, local CES lead agencies, DMH, and DHS to ensure that each participant is connected with a service package that meets their needs.
- Every PRK participant is connected with a permanent housing resource.
 - Less than 4% have exited to an unsheltered destination.
 - The majority of PRK participants have exited to temporary housing as an interim step to permanent housing.
- There is a growing gap in available resources to ensure that all PRK participants are matched to permanent housing.
 - Additional investment is needed to cover the gap for participants enrolled in City of Los Angeles PRK sites.
 - The new Emergency Housing Vouchers will help fill the gap; however, the timing does not necessarily align with the demobilization schedule.
- Ms. Margiotta asked if there are elements to the work done during the Recovery Plan that will be implemented on a long-term basis.
 - Mr. Lehman shared that this one-time funding has allowed LAHSA to test system refinements to better manage time-limited rental subsidy slots.
 - LAHSA and its partners have designed new tools to manage spend down, track staffing, and work with providers to address data quality issues to ensure that no Recovery Rehousing slot goes unutilized.
 - LAHSA has also used the PRK demobilization process as an opportunity to test new case conferencing tools, which translates into a better system-wide case conferencing infrastructure.

VI. Homeless Initiative Quarterly Report No. 19 – Cheri Todoroff & Christina Villacorte, CEO-HI

- Ms. Todoroff stated that the Quarterly Report will be released to the public very soon.

- Ms. Villacorte continued that the report has been redesigned to be more easily understood, visually appealing, and interactive.
- There is less focus on statistics and more focus on narratives to help the reader understand the impacts of Measure H and the Homeless Initiative.
- The Quarterly Report is divided into two main sections:
 - The first section will provide a history of the HI, Measure H, how the strategies were developed, the goals, and progress. Success stories (with links to videos) will also be available for a richer experience.
 - The second section contains performance metrics, in the following categories: homelessness prevention, street outreach, supportive services and employment, interim housing, and permanent housing. Each category has a narrative, graphs to demonstrate progress, as well as highlights of past accomplishments.
- Additional sections include information on funding available to cities and Councils of Governments (COGs), advocacy, the pandemic response, PRK, Project Homekey, and the draft HI Funding Recommendation process.
- Ms. Edwards asked if there are plans to distribute the QR more broadly to the public.
 - Ms. Villacorte responded that the report will be posted on the HI website and there has been more effort toward increasing visibility on social media.
 - Collaborating County Departments are also being encouraged to share and highlight their work.

VII. Fiscal Year 2021-22 Homeless Initiative Funding Recommendations Process –
Cheri Todoroff, CEO-HI

- Ms. Todoroff described the process timeline, which can be found on page 19 of the agenda packet (https://homeless.lacounty.gov/wp-content/uploads/2021/05/06.03.21-COAB-MTG-PACKET_FINAL2.pdf)
- The Funding Recommendations do not include service curtailments and maintain programs, such as prevention, outreach, interim housing, permanent housing, programs to increase income, as well as funding for the CES.
- Though not final, the Funding Recommendations total \$523 million, which is comprised of Measure H, federal stimulus, Homeless Housing Assistance and Prevention, and non-CEO administered funding from LAHSA and DPSS.
- Measure H carryover funding and one-time funding is also included.
- A largest driver to the Measure H budget is permanent supportive housing costs, which is increasing year over year by design, to increase the number of people moving into permanent supportive housing.
- The final Funding Recommendations will be considered by the Board of Supervisors in July 2021.
- Mr. Naimo asked whether any of the surplus state money is being targeted for homelessness in Los Angeles County.
 - Ms. Todoroff responded that the governor proposed a \$12 billion investment in homelessness, which is now going through the legislature.
 - However, one-time funding can rarely be used to create permanent housing because services and rental subsidies require ongoing funding.

- Ms. Edwards asked how funding priorities will be set and integrated.
 - Ms. Todoroff responded that the County is working closely with LAHSA on a coordinated and integrated approach. For example, the Emergency Housing Vouchers are being coordinated very closely to maximize utilization.
 - Additionally, the American Rescue Plan is time limited, which lends itself to short-term and one-time funding needs.
- Mr. Kerr asked about the \$15 million allocation to the COGs (Strategy E7) and what the COG's role is in support of homeless services.
 - Ms. Magaña responded that the HI has been working with cities and COGs since the inception of Measure H.
 - In 2017, cities were provided grants to create homeless plans. In 2018, cities received funding to implement those plans. In 2019, additional Measure H funds were provided to the COGS for Innovation grants, to develop additional homeless programs.
 - Both the Implementation and Innovation grants are due to expire in December 2021. New funding will be available to the COGs starting January 2022.
 - The funds must align with the Measure H strategies, with priority for building housing and providing supportive services.

VIII. Adjournment

- Meeting ended at 2:51 p.m.

Minutes submitted by: Rowena Magaña and Jeremiah Rodriguez

Minutes approved by: Cheri Todoroff



County of Los Angeles CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

Fesia Davenport
Chief Executive Officer

August 20, 2021

To: Supervisor Hilda L. Solis, Chair
Supervisor Holly J. Mitchell
Supervisor Sheila Kuehl
Supervisor Janice Hahn
Supervisor Kathryn Barger

From: 
Fesia A. Davenport
Chief Executive Officer

Board of Supervisors
HILDA L. SOLIS
First District

HOLLY J. MITCHELL
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

HOMELESS INITIATIVE QUARTERLY REPORT NO. 20 (ITEM NO. 47-A, AGENDA OF FEBRUARY 9, 2016)

On February 9, 2016, the Board of Supervisors (Board) approved the Los Angeles County Homeless Initiative (HI) recommendations, which included 47 Strategies to combat homelessness, and instructed the Chief Executive Office (CEO) to report back to the Board on a quarterly basis regarding their implementation. On December 6, 2016, the Board approved four new Strategies as part of the Measure H Ordinance, and they are also included in the CEO's quarterly reports.

Attached is the HI's twentieth quarterly report, which includes data for fiscal year (FY) 2020-21 (from July 1, 2020, through June 30, 2021). Last quarter, the HI relaunched this report with the goal of highlighting key outcomes and updates in a way that is more accessible and engaging for all stakeholders. This report continues the shift to a new, more engaging format that provides a clear picture of the impact of the HI.

This quarter's report highlights important decisions taken by the Board and the State Legislature which will bring significant additional investments to address homelessness in Los Angeles County. The report updates the Board and other readers on the outcomes of Measure-H funded Strategies, including interim and permanent housing, supportive services, prevention, and more. In addition to ongoing work to implement HI Strategies, HI lead agencies continue their efforts to respond to the COVID-19 pandemic, serving thousands of unsheltered individuals in hotel rooms through Project Roomkey, to enable them to shelter-in-place; conducting vast street outreach, including providing COVID-19 testing and vaccinations for people experiencing homelessness (PEH); and acquiring ten new properties to house (PEH) through Project Homekey. Finally, this report highlights the Board actions to initiate a reassessment of HI strategies and establish a Blue Ribbon Commission on Homelessness.

Key Outcomes in the Quarterly Report

While HI Strategies have assisted thousands of people experiencing and at risk of homelessness over the past fiscal year, some strategy outcomes are lower than in previous years. The reasons for this decline vary. In some cases, alternative funding sources became available due to



QUARTERLY REPORT #20

August 10, 2021



The Los Angeles County
HOMELESS INITIATIVE



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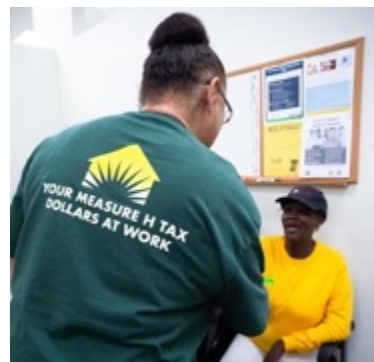
The [Homeless Initiative](#) is Los Angeles County's unprecedented effort to expand and enhance the safety net for people who are homeless or at risk of becoming homeless, governed by the [Board of Supervisors](#) and financed through **Measure H**.

From Malibu to Claremont, Long Beach to Lancaster, and everywhere in between, the Homeless Initiative scales up **homeless prevention, street outreach, supportive services, shelter, and housing.**

The County's [Chief Executive Office](#) oversees the implementation of [Homeless Initiative strategies](#) in collaboration with County departments, city governments, nonprofit homeless services providers, community coalitions, faith-based and philanthropic institutions, businesses, labor organizations, and more.

Measure H, a ¼-cent sales tax overwhelmingly approved by County voters in 2017, is estimated to raise \$355 million every year for a decade to fund the Homeless Initiative. The total is projected to reach \$3.5 billion by 2027.

With the Homeless Initiative and Measure H, the County's homeless services system has seen dramatic growth in recent years and this Quarterly Report demonstrates some of that progress, even in the face of the COVID-19 pandemic.



QUARTERLY REPORT #20

EXECUTIVE SUMMARY

The Los Angeles County Homeless Initiative’s Quarterly Report #20 tracks data on homeless prevention, street outreach, supportive services, shelter, and housing strategies from July 1, 2020, through June 30, 2021, or the entire fiscal year 2020-21, which overlaps with the COVID-19 pandemic. It also has cumulative data starting from July 1, 2017, the first fiscal year that Measure H became available.

HOUSING AND SHELTER: Over the last four years, the County’s homeless services system provided permanent housing to 71,605 people and interim housing to 92,948 people. These included 30,310 permanent housing placements and 53,145 interim housing placements through programs funded completely or partially with Measure H.



Supervisor Hilda Solis tours shipping containers repurposed into housing and shelter.

In the last fiscal year alone, the system provided permanent housing to 20,477 people and interim housing to 26,750 people. These included 7,702 permanent housing placements and 7,659 interim housing placements through Measure H-funded programs. Many of those placed in interim housing were later counted among those placed in permanent housing once they made the transition.

PANDEMIC RESPONSE. As of August 1, 2021, the County confirmed 7,709 COVID-19 cases resulting in 218 deaths among people experiencing homelessness. During the pandemic, County departments, partner agencies, and community-based homeless services providers not only continued implementing Homeless Initiative strategies but also facilitated COVID-19 testing for 19,000 people experiencing homelessness and assisted in 10,000 vaccinations.



Supervisor Holly Mitchell brings Mother’s Day gifts to a family in Project Homekey.

Project Roomkey has provided temporary hotel or motel stays to 8,723 people experiencing homelessness. In addition, with Project Homekey, the County purchased 10 hotels and motels to shelter about 900 people during the pandemic. Every Homekey unit will ultimately become permanent supportive housing.

UNPRECEDENTED INVESTMENT: More help should be on the way, thanks to unprecedented federal, State, and local investments to prevent and address homelessness during the pandemic and beyond.

The Los Angeles County Board of Supervisors approved a [\\$527.1 million budget for the Homeless Initiative](#) in FY 2021-22, including \$455 million raised through Measure H. This will support 5,500 interim housing beds, provide permanent supportive housing for 13,000 people, and a myriad of homeless services.



Supervisor Sheila Kuehl authored the motion extending the County's eviction moratorium.

The Board also approved \$975 million from the federal [American Rescue Plan: Phase 1](#), of which \$400 million will support housing for people experiencing homelessness and \$40 million will go towards reducing the affordable housing shortfall, a primary driver of homelessness. The investments will fund for interim and permanent housing acquisition and renovation, new construction, rental subsidies, and services.

Meanwhile, the [California Comeback Plan](#) includes a record \$12 billion to address homelessness statewide, though details about specific funding for Los Angeles County have yet to be announced.



Supervisor Janice Hahn tours a pallet homes pilot project in Redondo Beach.

EVOLVING STRATEGIES: Five years after voters passed Measure H, the Board approved a [motion](#) to assess whether the Homeless Initiative's current set of 51 strategies can be further refined. The Chief Executive Office will release draft recommendations and to seek public input this Fall. Information on how to participate will be posted on the Homeless Initiative website.



Supervisor Kathryn Barger visits Skid Row to map out plans for bringing vital services there.

The Board also voted to create a [Blue Ribbon Commission on Homelessness](#) which is tasked with researching and analyzing homelessness governance reports, studying models from across the nation, and providing a report to the Board that includes recommendations for a new governance model that is appropriate for Los Angeles County.

A REGIONAL AND COLLABORATIVE APPROACH: With [66,436 people experiencing homelessness](#) from the Antelope Valley to the South Bay on any given day, County departments, partner agencies, city governments and community-based organizations have adopted a regional and collaborative approach to implementing the Homeless Initiative strategies. Their individual and collective contributions to homelessness prevention, street outreach, supportive services, shelter, and housing are detailed in the next section of this Quarterly Report.

Los Angeles County Departments (partial list)

- [Department of Children and Family Services](#) (DCFS)
- [Department of Consumer and Business Affairs](#) (DCBA)
- [Department of Health Services](#) (DHS)
 - [Housing for Health](#)
 - [Office of Diversion and Reentry](#) (ODR)
- [Department of Mental Health](#) (DMH)
- [Department of Probation](#)
- [Department of Public Health](#) (DPH)
 - [Substance Abuse Prevention and Control](#) (SAPC)
- [Department of Public Social Services](#) (DPSS)
- [Public Defender](#) (PD)
- Department of [Public Works](#) (DPW)
- [LA County Sheriff’s Department](#) (LASD)
- [Workforce Development, Aging & Community Services](#) (WDACS)



Partner Agencies

- [LA County Development Authority](#) (LACDA)
- [Los Angeles Homeless Services Authority](#) (LAHSA)

City Governments

Measure H funds are also awarded to multiple [City Governments](#) across the County to bolster their implementation of city-specific plans to prevent and combat homelessness. The plans reflect each city’s distinct resources, challenges and perspectives.

Nonprofit Homeless Services Providers

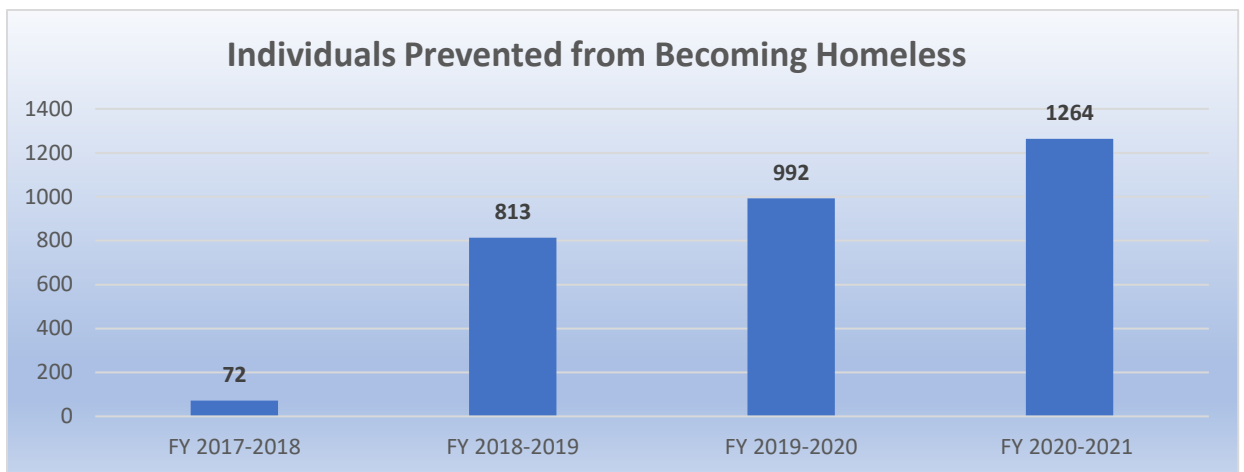
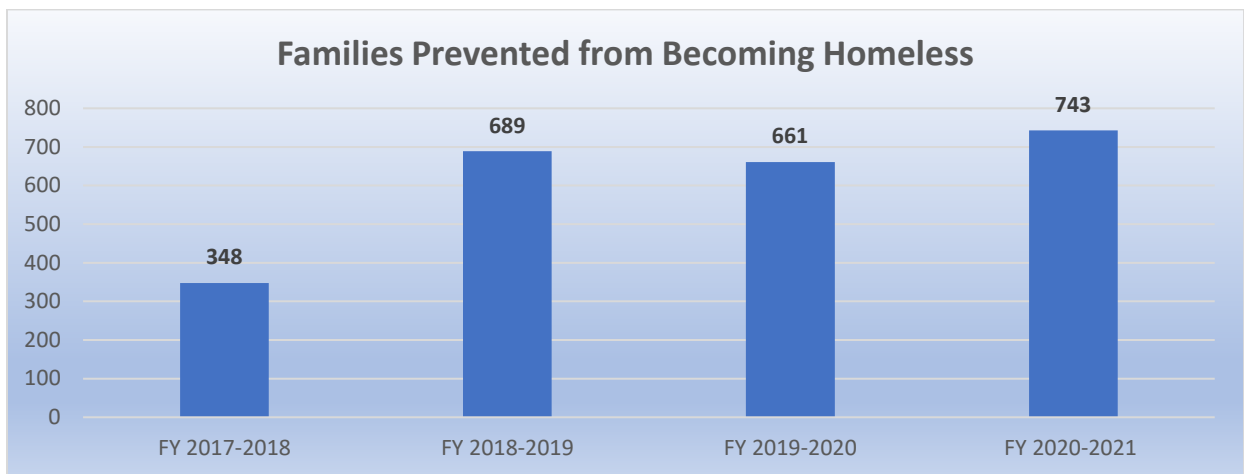
County departments and partner agencies contract with [nonprofit homeless service providers](#), all of which operate within the County’s eight Service Planning Areas and participate in the [Coordinated Entry System](#) (CES) to match a real-time list of clients to available shelter, housing, and supportive services in their communities.

HOMELESS PREVENTION

Collaborating Departments and Agencies: LAHSA, DHS, DCBA, DCFS



Homeless Prevention services aim to help rent-burdened, low-income families and individuals resolve crises that would otherwise cause them to lose their housing.

These services can include short-term rental subsidies, housing conflict resolution and mediation with landlords and/or property managers, and legal defense against eviction. Similar services are provided to help individuals avoid becoming homeless after exiting institutions like jails, hospitals, and foster care.



Homeless Prevention

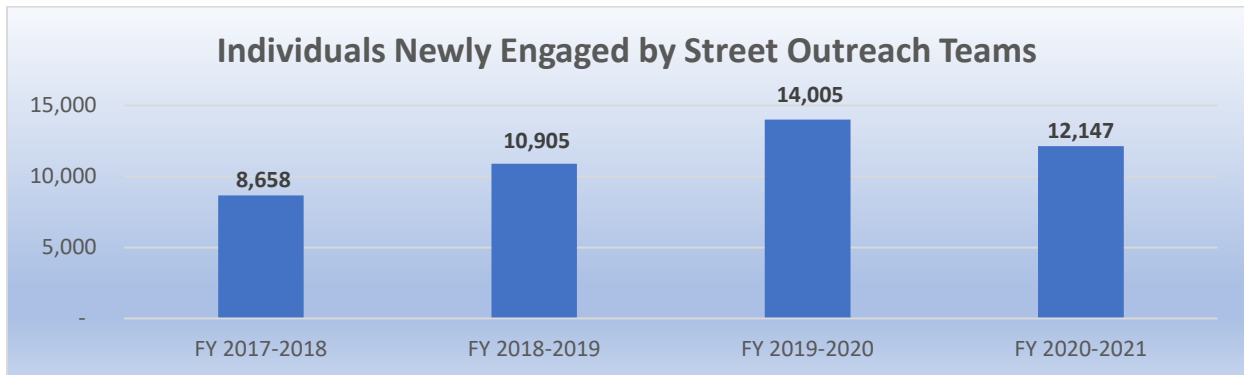
Strategy Highlights this Reporting Period

- Eviction Moratorium:** Los Angeles County and California extended their eviction moratorium through [September 30](#), and the federal government through [October 3](#). California also extended rental assistance for tenants and landlords. Under the County's moratorium, residential and commercial tenants may not be evicted for COVID-19-related nonpayment of rent, and for no-fault reasons such as denying entry to a landlord and unauthorized occupants or pets. California also extended rental assistance for tenants and landlords. Details at StayHousedLA.org.
- 
- The graphic for Stay Housed L.A. features a hand holding a smartphone displaying the Stay Housed L.A. logo. To the left, it asks 'Owe Rent? Eviction Notice?' with an illustration of a sofa. To the right, it says 'You Have Rights!' with an illustration of a person on a bicycle. At the bottom, it lists languages: ESPAÑOL, 한국어, 中文, 日本語, မြန်မာ, TIENG VIET, and TAGALOG.
- Homeless Prevention Unit:** DHS Housing for Health, DMH, and the California Policy Lab at UCLA have begun enrolling participants into the [Homelessness Prevention Unit](#), a proactive and data driven pilot project to identify people at risk of becoming homeless and provide them with services to help them stay housed, including flexible cash assistance, such as rental and utility arrears, and connection to mainstream benefits.
 - Home Safe Program:** A collaboration between WDACS Adult Protective Services (APS) and LAHSA, the APS [Home Safe](#) program provides homeless prevention services to APS clients at imminent risk of, or already experiencing, homelessness due to elder or dependent abuse, neglect, or financial exploitation. The two-year pilot has been extended after a \$92.5 million allocation in the State budget for Home Safe programs across California.
 - Problem Solving Incentives:** After offering households \$1,000 in grocery gift cards as an incentive to improve their own ability to resolve the crisis that put them at risk of becoming homeless, and/or to identify an immediate and safe housing alternative within their own social network, LAHSA boosted [Problem Solving](#) in May and June 2021.
- 
- The Home Safe graphic features a man's face in the center, surrounded by icons for a house, a question mark, and a dollar sign. The text asks 'Are you behind on your rent?' and states that dependent adults can receive rental support to stay safe at home. It provides contact information for LA County Adult Protective Services and lists types of help available through Home Safe, such as Security Deposit, Backed Rent, Reunification Services, Utility Deposit, Past due bills, Legal Fees, Rental Assistance, Move-in Expenses, and Essential Furnishings. It also includes a deadline to contact by June 15th and logos for wdacs, LAHSA, and Home Safe.

STREET OUTREACH

Collaborating Departments and Agencies: LAHSA, DHS, DMH, LASD

Street Outreach involves doffer teams building relationships with people in encampments and connecting them to housing, healthcare, mental health treatment, and other services – a process that can vary in length and is customized to meet individuals’ unique needs.



Types of Street Outreach Teams (those with an asterisk receive Measure H funding):

- [LAHSA's Homeless Engagement Teams*](#) (HET), **Coordinated Entry System (CES) Teams*** and **HOST*** are generalist teams that make initial contact or maintain ongoing contact with people living on the streets. Some specialize in working with youth or veterans. HOST teams collaborate with cities’ law enforcement agencies.
- Department of Health Services (DHS) Housing for Health has [Multidisciplinary Teams](#) (MDT)*, whose staff have physical health, mental health, substance use, case management, and peer support experience, and serve clients with more complex health and/or behavioral health conditions. It also deploys **Public Spaces Teams*** to the County’s public spaces, such as parks and plazas.
- Department of Mental Health (DMH) [Homeless Outreach and Mobile Engagement](#) (HOME) Specialist teams provide psychiatric support, outreach, and intensive case management to persons experiencing homelessness with serious mental illnesses.
- Sheriff’s Department [Homeless Outreach Services Teams](#) (HOST) are law enforcement officers who support nonprofit homeless services agencies with a mission of increasing public safety while preserving the rights and dignity of people experiencing homelessness.

Street Outreach

Strategy Highlights this Reporting Period

- **[COVID-19 Response](#)**: DHS MDTs continued partnering with DHS COVID Response Teams (CRTs) to support people experiencing homelessness.

- From February 3, 2020, to August 8, 2021, DHS administered 18,125 vaccinations to 12,077 distinct people experiencing homelessness, 5,675 of whom are now fully vaccinated. Cumulatively, about 50,000 total vaccine doses have been administered by various agencies to people experiencing homelessness throughout LA County since the start of the pandemic.



- COVID-19 testing for 19,171 people in 2,933 encampments countywide, with a 2.3% positivity rate from April 1, 2020, to June 30, 2021.



- 58,061 COVID-19 education and triage for symptoms assessments utilizing the [Akido HOTSpot](#) app from April 1, 2020, to June 30, 2021.



- 1.3 million meals distributed to unsheltered people on April 30, 2020- June 30, 2021

- The [LA Homeless Outreach Portal](#) (LA-HOP) received 4,398 requests for outreach during this quarter. As teams are emerging from the COVID surge and related workload, their ability to respond to reactive outreach requests has increased.

- **LAHSA Releases [Best Practices for Addressing Street Encampments](#)**: On June 30, 2021, LAHSA released guidance for service providers and community partners on how to balance the need for location-specific street outreach with a regional, trauma-informed approach.

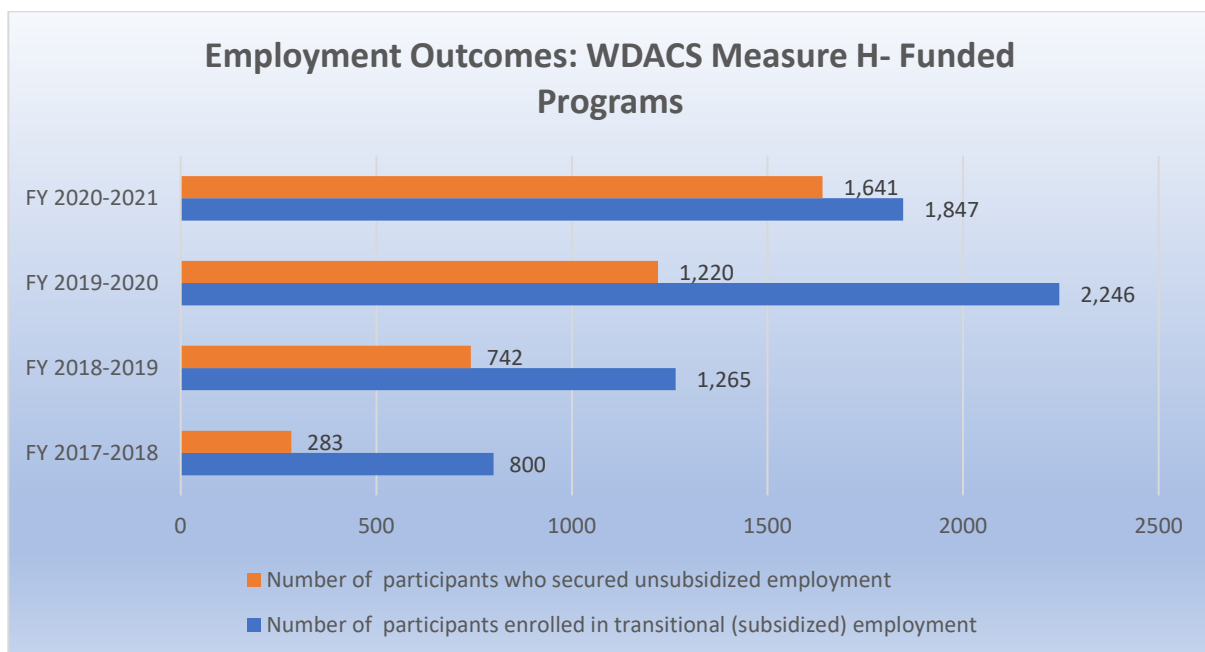


SUPPORTIVE SERVICES AND EMPLOYMENT

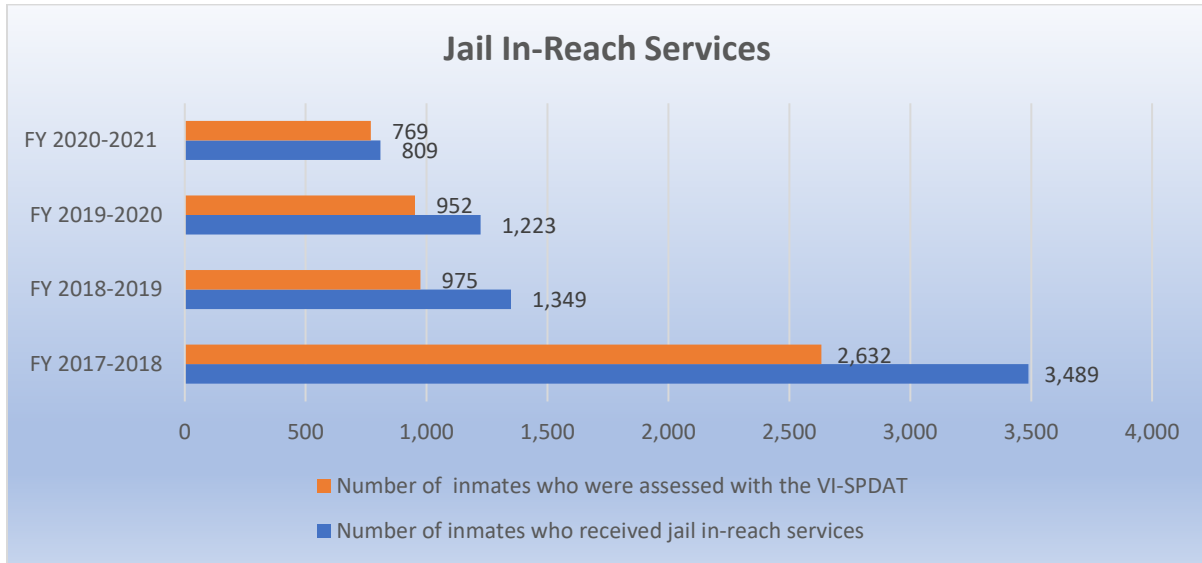
Collaborating Departments and Agencies: DHS, DMH, DCFS, LASD, WDACS, PD

Most homeless families and individuals need some level of case management and supportive services to secure and maintain permanent housing, though their needs vary greatly, depending on individual circumstances. The availability of appropriate case management and supportive services is key to enabling homeless families and individuals to take advantage of rental subsidies, increase their income, and access/utilize public services and benefits. Severely disabled homeless individuals can increase their income through federal disability benefits. Meanwhile, many homeless adults can increase their income through employment.

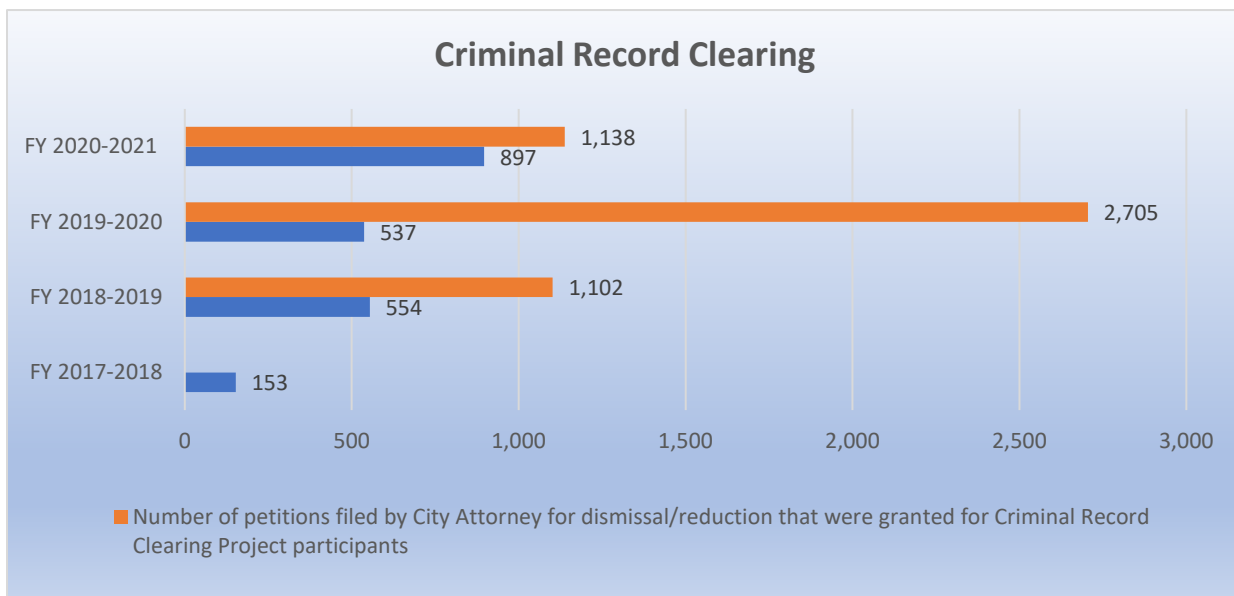
Employment Programs: With [LA:RISE](#), WDACS uses Measure H to fund employment programs that leverage the capacities of social enterprises and the public workforce development system to provide people experiencing homelessness with subsidized employment opportunities and support services that ultimately lead to unsubsidized employment. WDACS provides other employment programs for people experiencing homelessness countywide, including [Careers for a Cause](#), [Hire Up](#), and [Alternative Staffing Organizations](#).



[Jail In-Reach](#) provides outreach and supportive services to homeless inmates so that they secure housing and benefits upon their release. DHS and the Sheriff's Department collaborate to provide these services. Declining enrollments reflect an intentional program design change, with a focus on providing more intensive services to fewer clients.



The [Criminal Record Clearing Project](#) gives individuals experiencing or at risk of homelessness the opportunity to engage with legal services to resolve outstanding infractions and associated warrants, which are often barriers to housing, employment, education, and legal immigration. The respective offices of Los Angeles County [Public Defender](#) and Los Angeles [City Attorney](#) collaborate on this strategy.



Supportive Services and Employment

Strategy Highlights this Reporting Period

- **Employment for Project Roomkey Participants:** Representatives from [America's Job Centers of California](#) attended LAHSA's Housing Readiness Days to encourage Project Roomkey participants to enroll in various employment services, including LA:RISE.
- **Countywide Benefits Entitlement Services Team (CBEST) co-locates at Interim Housing Sites.** [DHS' CBEST](#) program has community-based organizations with dedicated benefits advocates assisting individuals to apply for disability programs, including Supplemental Security Income, Social Security Disability Insurance, Cash Assistance Program for Immigrants, and Veteran's Benefits. After a successful pilot, CBEST began co-locating at interim housing sites as part of the Mainstream Services Integration project, along with the DPSS, DMH, DPH-SAPC and LAHSA.
- **Homeless Courts:** In June, the Los Angeles County Public Defender's Office began supporting clients at the newly created Long Beach Homeless Court while continuing to support clients at the [Redondo Beach Homeless Court](#). Both courts are staged in the community, outside the traditional courtroom setting. They are monthly events that incentivize people experiencing homelessness to engage with provider services to dismiss infractions and misdemeanors related to being unhoused.



Redondo Beach Homeless Court in session

INTERIM HOUSING

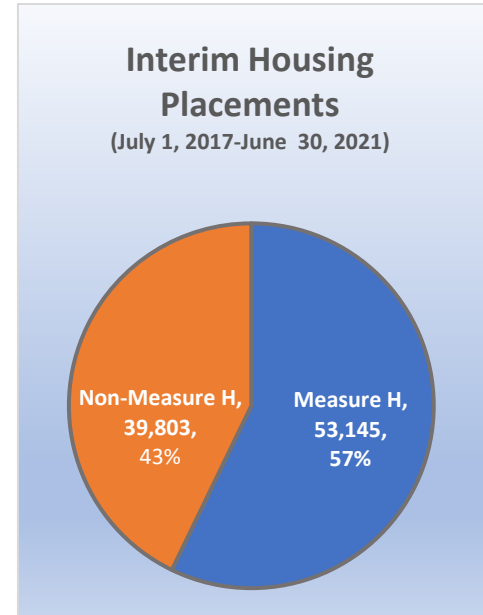
Collaborating Departments and Agencies: LAHSA, DHS, DMH, DPH

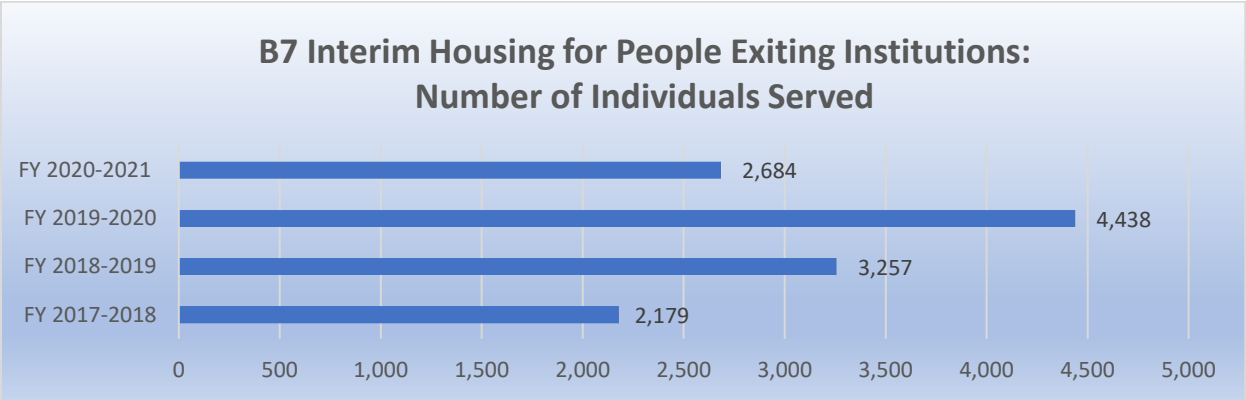
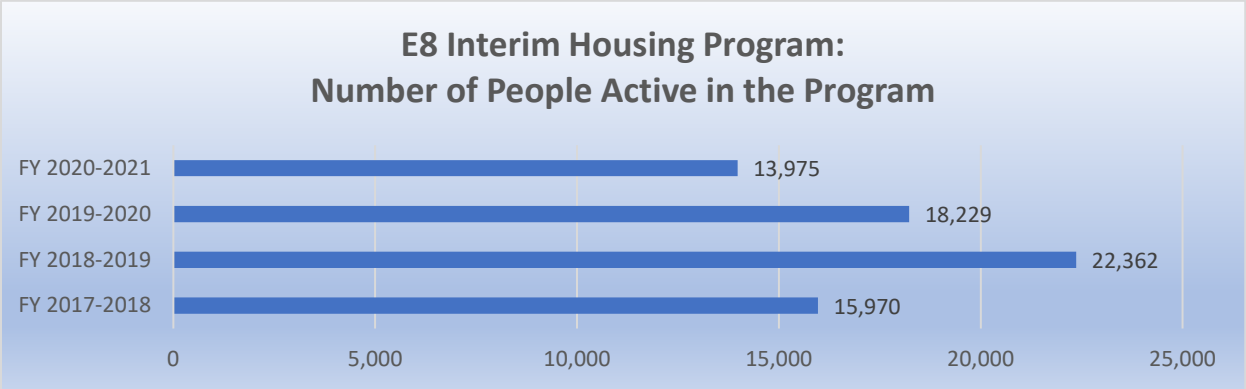
Interim Housing provides safe temporary accommodations for people who otherwise have nowhere to spend the night.

Systemwide, nearly 93,000 people experiencing homelessness have used interim housing since implementation of Measure H-funded strategies began in July 2017; of those placements, more than 53,000 people used interim housing wholly or partially funded by Measure H. In the past fiscal year (July 2020-June 2021), 26,860 people utilized interim housing; including 7,649 people who used interim housing funded by Measure H.

The County provides that best suits their individual needs:

- **Emergency Shelter Beds** provide crisis housing.
- **Stabilization Housing** provides placement options for individuals with complex and or/behavioral health conditions who lack a place to live and need a higher level of support services than available in most shelters.
- **Bridge Housing** provides housing and support for homeless individuals prior to permanent housing placement. Some may be exiting institutions such as jails, hospitals or foster care.
- **Recovery Bridge Housing** provides a safe, stable living environment that is supportive of recovery for young adults (ages 18-20) and adults (ages 21+) who are receiving outpatient treatment for their substance abuse disorder.
- **Recuperative Housing** provides short-term care and medical oversight to homeless individuals recovering from an acute illness or injury or with conditions that would be exacerbated by living unsheltered.
- **Board and Care/[Enriched Residential Care](#)** provides 24/7 care and supervision in licensed residential facilities and can be either interim or permanent housing.





Interim Housing

Strategy Highlights this Reporting Period:

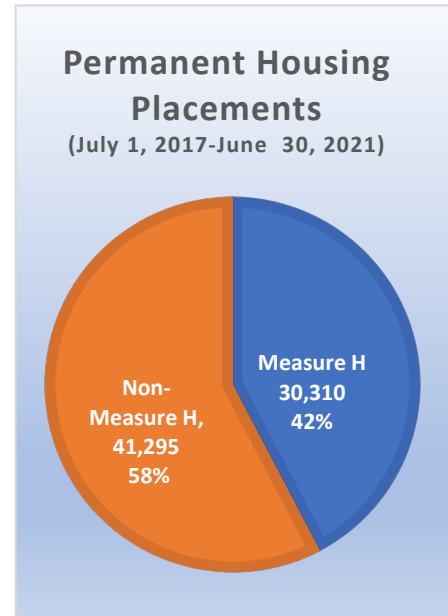
- **DHS [Hospice Pilot Program](#)** began serving people experiencing homelessness, and trained staff to provide hospice-level care at interim housing facilities.
- **COVID-19 Vaccinations at Interim Housing:** DHS COVID Response Teams began holding vaccination clinics at interim housing facilities this quarter.
- **Metro Red Line Project:** 80 people in encampments in/around the Metro Red Line and Union Station were placed in interim housing beds, where they received on-site support services.
- **Bed Reservation System:** LAHSA has shifted toward using a [bed reservation system](#) for some of its Interim Housing programs to capture real-time vacancies and hasten the move-in process. LAHSA intends to roll out this process across all interim housing resources that use a matching system before the end of 2021.

PERMANENT HOUSING

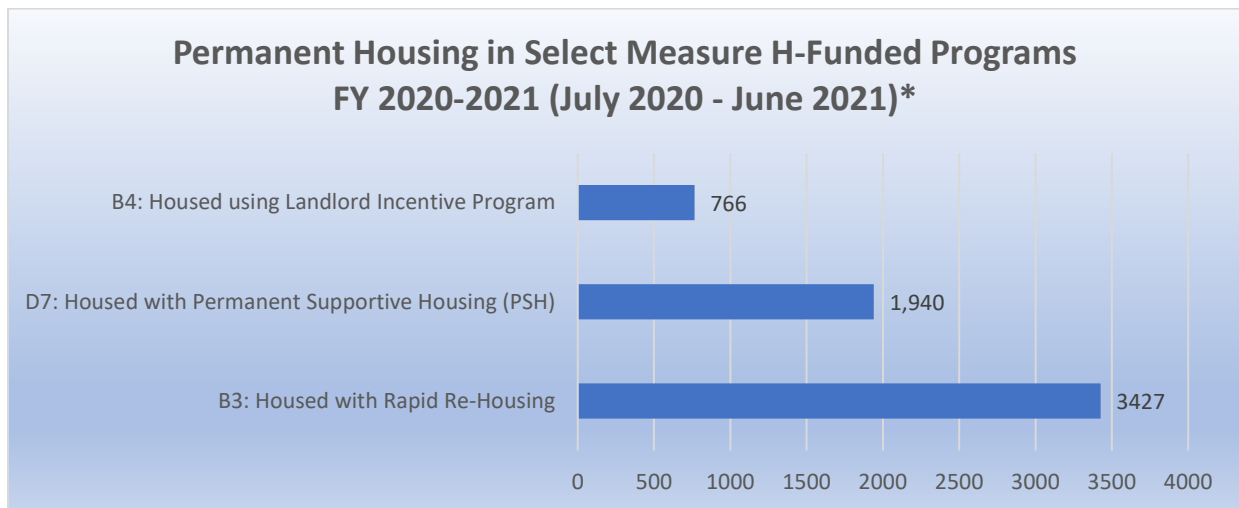
Collaborating Departments and Agencies: LAHSA, DHS, DMH, DPH, LACDA

Permanent Housing strategies lift people out of homelessness by offering either short- or long-term rental subsidies in combination with varied levels of supportive services.

Since the implementation of Measure H-funded strategies began in July 2017, the County’s homeless services system has placed nearly 72,000 people in permanent housing, of which more than 30,000 received funding through Measure H. Over the past fiscal year (July 2020-June 2021), 20,477 people were placed in permanent housing through the homeless services system, with 7,702 of these placements funded through Measure H.



Among these placements, a subset was in Permanent Supportive Housing (PSH), a housing model that provides long-term rental subsidies and supportive services to individuals who have experienced chronic homelessness and have disabilities, chronic medical conditions, and/or behavioral health conditions. It is highly effective in meeting clients’ needs and enabling them to retain housing. Measure H provided permanent supportive housing for 1,940 additional households in Fiscal Year 20/21 (July 2020 – June 2021) and is funding wraparound services for more than more than 11,000 clients currently in permanent supportive housing.



*Note possible duplication between Landlord Incentive and PSH programs in this chart

Permanent Housing

Strategy Highlights this Reporting Period

- **Transitioning Project Roomkey participants to Permanent Housing:** DHS, DMH and LAHSA have helped 456 people at high risk of contracting COVID-19 safely transition out of PRK and other interim housing sites into permanent housing with supportive services.
- **Emergency Housing Vouchers:** DMH, DHS, LAHSA, LACDA and the Housing Authority of the City of Los Angeles (HACLA) are working to ensure people experiencing homelessness secure rental subsidies when the federal government sends 6,800 new [Emergency Housing Vouchers](#) to Los Angeles County.
- **Housing for a Healthy California:** In March, DHS entered into a contract with the State of California to begin implementing the [Housing for a Healthy California](#) grant program in partnership with LA Care. This grant will support rental subsidies at new project-based permanent supportive housing sites to connect high acuity, vulnerable Medi-Cal patients of LA Care with housing and intensive case management support. This grant has supported 75 households in securing permanent supportive housing so far.
- **Substance Use Disorder Treatment:** [DPH-SAPC](#), a program that provides substance abuse disorder treatment, has brought its Client Engagement and Navigation Services to 107 permanent supportive housing sites.
- **Virtual Housing Inspections:** To ensure physical distancing during the pandemic, LACDA and HACLA accommodated virtual inspections of housing units in some cases. Using FaceTime and other digital communications tools, Intensive Case Management Services staff worked with public and nonprofit housing providers and landlords to show housing units to people experiencing homelessness.



PANDEMIC RESPONSE

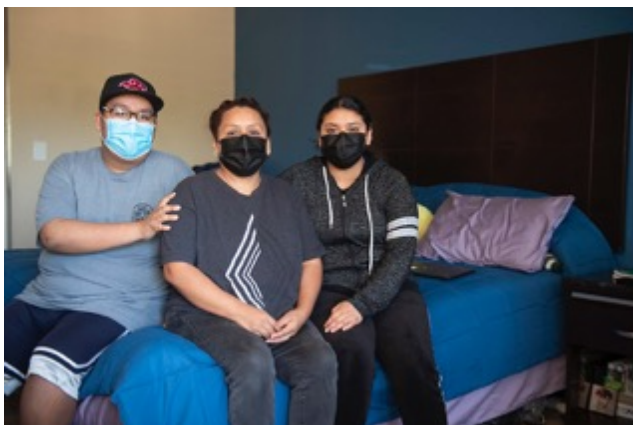
During the COVID-19 pandemic, the County took extraordinary measures to protect people experiencing homelessness, many of whom were at high risk of succumbing to the coronavirus.

[Project Roomkey](#) is a first-in-the-nation effort to secure hotel and motel rooms for elderly and medically fragile homeless individuals and couples at-risk of complications if they become infected with COVID-19. Besides providing temporary shelter to **8,723** people countywide as of August 4, it enabled 30 hotels and motels to stay in business despite the economic downturn, keeping many of their workers employed.



As Project Roomkey sites close, participants are matched to housing subsidies and connected to permanent housing. If none are immediately available, participants are placed in other temporary housing until they can be permanently housed. According to LAHSA, fewer than 4 percent of participants returned to living on the streets after exiting Project Roomkey.

[Project Homekey](#) enabled the County to purchase 10 hotels and motels with a combined total of 847 units. One motel opened as permanent supportive housing immediately. The rest are serving as interim housing until renovations can be completed that will transform them into permanent supportive housing. About 900 people are currently staying at Project Homekey sites.



MEASURE H SUCCESS STORIES



Disabled military veteran **Victor Schermerhorn**, 63, lost his Lancaster apartment after new owners raised the rent. With LACDA implementing the Homeless Initiative strategy of facilitating federal housing subsidies, he received a rental voucher from the Veterans Affairs Supportive Housing ([VASH](#)) program. The pandemic slowed his search for a wheelchair-accessible unit, but he was ultimately able to find a new place to call home.



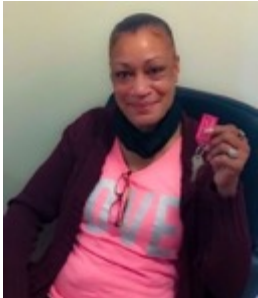
Armida Garcia, 44, did not believe she could ever get a job because of her criminal record. After enrolling with WDACS' [Alternative Staffing Organizations](#) program, supported by the Homeless Initiative, she was able to find work at Goodwill and receive vouchers for office attire. Armida later found a higher paying job as a Site Coordinator for the nonprofit homeless services provider, LA Family Housing.



David Barclay became eligible for early parole after nearly 20 years of incarceration but lacked confidence about finding employment. The Homeless Initiative-backed [LA:RISE](#) program at WDACS, in partnership with the Southeast LA AJCC and Center for Employment Opportunities, helped him with job applications. He is currently working in a Recovery home as a client aide for Christ Centered Ministries, studying for a Bachelor of Arts in Social Work at LA Trade Tech, and aspiring to a Master's Degree.



Army vet **Robert Rangel**, 78 and his son, Trino, 47, have always been by each other's side. After living in motels for a decade, they were running out of money. With support from the Homeless Initiative, Volunteers of America Los Angeles, LAHSA and SSVF, they were able to obtain VASH vouchers, as well as COVID vaccines. Both were eventually able to move into a two-bedroom apartment in Azusa.



Fleeing domestic violence, **Kristen White** slept in her car for two years at Hawaiian Gardens before LAHSA's HET street outreach teams placed her into Project Roomkey. To avoid triggering her past substance use, she transferred to a shelter in Bellflower before being matched to permanent supportive housing in Norwalk.

MEDIA COVERAGE



LAC+USC Medical Center Restorative Care Village groundbreaking

LA County Channel 36:

Restorative Care Village Project at LAC+USC Medical Center
Baby2Baby providing for Families at Project Homekey
Focus on Skid Row
Move in day at Stanford Apartments – William Abair
From homeless to housed – Patrice Wallace



William Abair with his Stanford Apartments key

Spectrum News 1:

Could repurposed shipping containers solve LA's housing shortage?
Redondo Beach's Outdoor Homeless Court Offers Path Home

KCBS 2:

Ground Broken on New Homeless Housing Development

KTLA 5:

Homeless people get housing in L.A. County through Project Homekey

KABC 7:

Nonprofit converting LA motels into housing for homeless veterans
Innovative 'homeless court' in Redondo Beach



Patrice Wallace moving into Stanford Apartments

Bloomberg:

LA County Passes Record \$527M for Soaring Homeless Crisis

Los Angeles Business Journal:

Landlords, Nonprofits Team for Programs to House the Homeless

Los Angeles Downtown News:

County unveils temporary housing village in Chinatown

Los Angeles Daily News:

Olive View-UCLA Medical Center's 'village' project

LA County snips red tape with 'universal' housing application

LA provide 200 Venice Beach homeless with interim housing

Los Angeles Angeles Times

California will spend a record amount on homelessness

In Redondo Beach, it's homeless court alfresco — with love

Long Beach Press Telegram:

Long Beach celebrates opening of Spark at Midtown

Long Beach Post:

Long Beach launches Homeless Court program



Keyvi Castro and her family at Project Homekey

OTHER INSIGHTS

LOS ANGELES COUNTY 2021 Affordable Housing Needs Report



Besides investing in programs to prevent and combat homelessness, LA County is also continuing to chip away at the affordable housing shortage, one of the primary drivers of homelessness.

By the end of 2020, LA County and partnering local jurisdictions helped developers and service providers leverage state and federal resources to create more than 120,000 affordable homes, a 4% increase from its 2019 inventory of affordable homes, according to the [2021 LA County Annual Affordable Housing Outcomes Report](#) recently released by the nonprofit California Housing Partnership.

The report added that investing locally controlled funding into affordable housing production, preservation, and rental and operating subsidies, and promoting the adoption and use of pro-housing policies such as density bonuses, all contributed to reducing the affordable housing shortfall, which is now 82,393 units fewer than in 2014 but remains significant.

Without factoring in the recent economic impact of the COVID-19 pandemic that will disproportionately affect lower income households, the report concluded that LA County needs to add approximately 499,430 affordable homes to meet the current demand among renter households at or below 50 percent of the area median income. Another challenge is that a worker currently needs to earn \$38.23 per hour — 2.5 times the minimum wage in the City of LA — to afford the average monthly asking rent of \$1,988, according to the report.

The Report notes that rising rents and expiring eviction moratoria have put Los Angeles County at risk of losing 8,520 existing affordable homes, mostly in transit-accessible and gentrifying neighborhoods, unless the County and other stakeholders take action to preserve them. These affordable homes would be particularly difficult and costly to replace and losing them would worsen access to opportunity-rich neighborhoods for low-income families in the county, the report said.



The Los Angeles Homeless Services Authority (LAHSA) released both its [2021 Housing Inventory Count \(HIC\) and Shelter Count](#) in July 2021. The former is a census of all interim and permanent housing options in the homeless rehousing system at a given point-in-time, while the latter is a census of people in shelter at a given point-in-time.

This year, both were conducted on January 27, during the COVID-19 pandemic, when all of the County’s congregate shelters had to decrease their bed count through a process called decompression in accordance with Centers for Disease Control guidelines for physical distancing. Strategic investments by the federal, state, and local governments through Project Roomkey, Project Homekey, and opening new interim housing sites, however, helped compensate for the loss of capacity.



Through the Housing Inventory Count, LAHSA found that the LA region’s shelter capacity on any given night is 24,616 beds, a 57% increase over the last three years. The agency also reported 33,592 permanent housing options, an increase of 16% over the same period.

Meanwhile, the Shelter Count revealed there were 17,225 people in shelter on the night of the count, virtually unchanged from the previous year. LAHSA cited that without the addition of 2,357 Project Roomkey beds and 497 Project Homekey beds, there could have been a more significant drop in the shelter count due to decompression.

The results also provided insights into whether the homeless rehousing system possesses the right balance of permanent housing to shelter. LAHSA said a balanced homeless rehousing system would have an average of five housing exit options for every shelter bed, as this ratio leads to shorter lengths of stay in shelter, more interim bed turnover, faster housing placements, and more exits to permanent housing. Because of the County’s affordable housing crisis, however, the current system’s ratio is closer to 1:1, not 5:1.

UNPRECEDENTED INVESTMENT

As the COVID-19 recovery progresses and communities seek to put their economies back on track in an equitable and just manner, the federal, State and LA County government are all investing unprecedented resources to ensure their most vulnerable residents are not left behind.



The Board of Supervisors unanimously approved an unprecedented [\\$527.1 million budget for the Los Angeles County Homeless Initiative](#) in FY 2021-22, including \$454.8 million raised through Measure H.

Among the highlights:

- \$150 million to fund 5,441 interim housing beds to supplement the County's interim housing stock.
- \$132 million to continue permanent supportive housing for 11,000 households and enable 2,000 households to receive permanent supportive housing for the first time.
- \$89 million for rapid rehousing, which enables clients to quickly exit homelessness by helping them pay rent and by providing them with supportive services for a limited period.
- \$39 million for street outreach teams
- \$23 million for homeless prevention services

Increased public investment, particularly from Measure H, has fueled a tremendous growth in the County's homeless services system in recent years. Since 2015, the system has doubled the number of people it can lift out of homelessness and into a permanent home every year. It has also tripled the number of people engaged by its street-based outreach teams. Compared to 2015, the system now has the capacity to prevent three times as many people from becoming homeless in the first place.



California Governor Gavin Newsom signed a [budget of \\$12 billion](#) over two years for homelessness, more than 10 times what the State has ever spent on this problem. Under the California Comeback Plan, the State seeks to functionally end family homelessness within five years.

The investment is intended to end or prevent homelessness through housing and shelter by expanding Project Homekey & building at least 42,000 new homeless housing units; getting the most unwell individuals the services they need; and making city streets and parks safe again by supporting local governments.



The Board of Supervisors also seized a once-in-a-generation opportunity to rebuild and reshape the County as it emerges from the COVID-19 pandemic, approving \$975 million from President Joseph R. Biden's [American Rescue Act Phase One spending plan](#).

Among the [highlights](#) are \$400 million to address homelessness by creating or sustaining thousands of units of interim and permanent supportive housing and offering essential housing services for people experiencing homelessness. It also invests \$40 million to reduce the affordable housing shortfall by investing in private affordable housing developments.

The funding represents Phase One of a \$1.9 billion allocation under the American Rescue Plan, with the remaining funding to be provided to the County in May 2022. In addition, American Rescue Plan funding has also been awarded to each of Los Angeles County's 88 cities, for a grand total of more than \$4.5 billion across all jurisdictions.

1.1 Housing for People Experiencing Homelessness - \$400.0 million

Seize the moment to address LA County's urgent humanitarian crisis by creating or sustaining thousands of units of interim and permanent supportive housing and offering essential housing services for people experiencing homelessness.

Program	Description	Allocation (\$Millions)
Project Homekey 2.0	Through the State's Project Homekey program, create new interim and permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by acquiring new hotels, motels, and apartment complexes.	\$115.0
Conversion of Interim Housing Units to Permanent Housing	Fund the conversion of existing interim housing units owned by LA County into permanent housing units, including permanent supportive housing, to support the countywide permanent housing shortfall.	\$113.2
Permanent Supportive and Interim Housing	Create permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new modular, prefabricated, or container housing on LA County-owned or city-owned or leased property, and by the strategic renovation of existing LA County facilities.	\$100.0
Rental Subsidies for Permanent Supportive Housing	Create permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by providing rental subsidies that can be used in the private rental market, for master leasing, and for project-based sites without rental subsidies, among other options, without any upfront capital costs.	\$30.0
Intensive Case Management Services (ICMS) and Tenancy Support Services for Federal Voucher Holders	Provide Intensive Case Management Services (ICMS) and move-in assistance for approximately 1,500 federal subsidy recipients who are coming out of homelessness and matched to a permanent housing opportunity.	\$16.7
Homelessness Prevention	Support the Department of Health Services' (DHS) Housing for Health Homelessness Prevention Unit, a proactive, collaborative, data-driven effort to identify people in LA County who are at-risk of losing their housing and provide them with support services and flexible cash assistance to address an array of needs, including rent and utility arrears, and connection to mainstream services and benefits.	\$13.75
Interim Housing Operating Costs for Community-Based Sites	Support the operation of 261 interim housing beds in 10 different sites located throughout LA County, including at three new Recuperative Care Centers opened on DHS hospital campuses in response to COVID-19.	\$6.0
Interim Housing Operating Costs for Safe Landing Site	Support the Safe Landing Program, which provides interim supportive housing to people experiencing homelessness who can be diverted from jail or from the emergency room, including 24/7 admissions and onsite health and mental health clinical assessment and care.	\$4.25
Safe Parking	Establish five 20-space Safe Parking Program sites, one in each Supervisorial District, that would operate from January 2022 to December 2024 (24-months).	\$1.1
		\$400.0

EVOLVING INITIATIVES

HOMELESS INITIATIVE STRATEGY REASSESSMENT

On April 20, 2021, the Board of Supervisors adopted a [motion](#) directing the Homeless Initiative and its partners to report back in up to six months with an assessment of its strategies and recommendations for improvements.

The Board sought an analysis for distributing homeless resources countywide in a racially sensitive and equitable way, and for strengthening cities' participation in each strategy.

In response to the motion, the Homeless Initiative will review input collected over the past few years, along with research and evaluations, to generate a set of draft recommendations by September.

The Homeless Initiative will then convene input sessions for a range of stakeholders, including the public. Sessions will be held for each service planning area, with service providers, people with lived expertise, cities and Councils of Government, County departments, LAHSA, and more.

BLUE RIBBON COMMISSION ON HOMELESSNESS

The Board of Supervisors also approved the creation of a [Blue Ribbon Commission on Homelessness](#) which is tasked with researching and analyzing homelessness governance reports, studying models from across the nation, and providing a report to the Board that includes recommendations for a new governance model that is appropriate for Los Angeles County.

The Commission will submit its final report with recommendations to the Board of Supervisors in March 2022 and then sunset.



The Los Angeles County
HOMELESS INITIATIVE



Homeless Initiative Performance Data by Strategy

Fiscal Year 2020-21, July 2020 to June 2021

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
A1: Homeless Prevention Program for Families	Percentage of A1 participant families that exit the program who retain their housing or transition directly into other permanent housing	73% (348/477)	89% (689/775)	78% (661/848)	78% (437/561)
A5: Homeless Prevention Program for Individuals	Percentage of A5 participants that exit the program who retain their housing or transition directly into other permanent housing	89% (72/81) <small>(data is for February 2018-June 2018)</small>	93% (813/872)	72% (992/1,376)	70% (1,264/1,801)
B1: Provide Subsidized Housing to Homeless Disabled Individuals Pursuing SSI*	Number of B1 participants who secured housing with B1 subsidy	1,476	253	1358	284
	Percentage of enrolled B1 participants who secured housing with B1 subsidy	61%	86%	60%	39%
	Number of B1 participants approved for SSI	120	117	210	133
B3: Partner with Cities to Expand Rapid Re-Housing	Number of participants newly enrolled in B3	12,675	10,747	9,002	5,519
	Number of participants active in the program on the last day of the reporting period	11,661	11,951	10,978	8,748
	Number of B3 participants active in the program within the reporting period date range	17,787 <small>Does not include DHS data</small>	21,357	19,473	14,581

*B1 referral, enrollment, and approval numbers were low due to ending FY19-20 at full capacity Measure H-funding. DPSS began FY 20-21 utilizing remaining AB109 funding and other available funding.

Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021

Exhibit I

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
B3: Partner with Cities to Expand Rapid Re-Housing	Number of B3 participants who secured permanent housing during the reporting period with or without a rapid rehousing subsidy	4,937	5,065	5,903	4,708
	Of B3 Participants who secured housing with a rapid rehousing subsidy, number who remained in permanent housing upon exiting the RRH program	1,482	1,413	3,114	3,427
	Of B3 Participants who secured housing with a rapid rehousing subsidy, percentage who remained in permanent housing upon exiting the RRH program	65% (1,482/2,286)	87% (1,413/1,627)	86% (3,114/3,624)	95% (3,427/3,601)
	Number of B3 participants who obtained employment (of those who were newly enrolled during the reporting period)	508	552	143	110
	Number of B3 participants who obtained benefits (of those who were newly enrolled during the reporting period)	453	357	169	122
B4: Facilitate Utilization of Federal Housing Subsidies	Number of formerly homeless individuals and families that were housed using B4 landlord incentive payments	629	2,120	2,277	766
	Number of landlord/community engagement events held	49	125	67	34
	Number of landlord requests to participate in Homeless Incentive Program (HIP)	691	2,435	1,929	918
	Number of incentives provided to landlords	874	2,534	2,425	712

Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021

Exhibit I

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
B4: Facilitate Utilization of Federal Housing Subsidies	Amount of incentives provided to landlords	\$ 1,285,217	\$ 4,207,723	\$ 4,170,708	\$ 1,236,996
	Number of units leased with HIP incentives (by bedroom size)	Total: 498 Bedroom sizes: SRO = 2 0 = 64 1 = 224 2 = 153 3 = 38 4 = 11 5 = 6	Total: 1,863 Bedroom sizes: SRO = 4 0 = 106 1 = 916 2 = 558 3 = 192 4 = 62 5 = 16 6 = 1 Shared = 8	Total: 2,425 Bedroom sizes: SRO = 8 0 = 212 1 = 1,112 2 = 776 3 = 221 4 = 64 5 = 12 6 = 5 Shared = 15	Total: 712 Bedroom sizes: SRO = 1 0 = 96 1 = 423 2 = 132 3 = 46 4 = 11 5 = 2 6 = 1 Shared = 0
	Number of security deposits paid	361	2,083	2,254	646
	Amount of security deposits paid	\$ 780,476	\$ 5,298,068	\$ 6,040,850	\$ 1,668,760
	Number of utility deposits/connection fees paid	56	757	1036	166
	Amount of utility deposits/connection fees paid	\$ 7,928	\$ 97,583	\$ 139,600	\$ 30,919
	Number of rental application and credit check fees paid	46	512	489	35
	Amount of other move-in assistance paid	\$ 129,051	\$ 688,029	\$ 1,443,400	\$ 253,270
B6: Family Reunification Housing Subsidy	Number of B6 participant families placed in housing	73 (Data for 1/1/17-6/30/18)	89	159	80

**Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
B7: Interim/Bridge Housing for Those Exiting Institutions	Number of individuals who are active in B7-funded interim/bridge housing.	2,179 <i>(does not include DPH Substance Abuse Prevention and Control outcomes)</i>	3,257	4,438	3,848
	Breakdown of the institution from which individuals who were served in interim/bridge housing were discharged (Sum of categories does not equal total number because some individuals have multiple enrollments and/or came from different places prior to enrollment.) <i>*Due to COVID-19 Public Health Emergency, 23 clients were served in B7 beds in FY 2020-21 who would not otherwise be eligible. This was offset by serving 69 B7-eligible clients at E8 sites during the same time period.</i>	Hospitals: 386 Jail/Prison/ Juvenile Detention Center: 1,164 Other: 635 <i>(does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	Hospitals: 1,037 Jail/Prison/ Juvenile Detention Center: 861 Substance Abuse Treatment: 926 Interim or Transitional Housing: 138 Other: 305	Hospitals: 757 Jail/Prison/ Juvenile Detention Center: 1,488 Substance Abuse Treatment: 1,441 Interim or Transitional Housing: 248 Other: 525	Hospitals: 669 Jail/Prison/ Juvenile Detention Center: 1,273 Substance Abuse Treatment: 1,561 Interim or Transitional Housing: 86 Other: 236 Non-B7 sources: 23*
	Number of B7 participants who exit to a permanent housing destination	445 <i>(FY 2017-2018 data does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	544	488	399

Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
B7: Interim/Bridge Housing for Those Exiting Institutions	Percentage of B7 participants who exit to a permanent housing destination	43% (445/1,037) <i>(FY2017-2018 data does not include Department of Public Health Substance Abuse Prevention and Control outcomes)</i>	Not available	LAHSA: 26% (187/710) DHS: 18% (123/677) DPH: 19% (178/959) (DPH figures are Jan-July 2020 only)	20% (399/2,003)
C1: Enhance the CalWORKs Subsidized Employment Program for Homeless Families	Number of C1 participants who are engaged in subsidized employment	268	236	211	113
	Number of C1 participants who are placed in unsubsidized employment	52 (out of 131 who completed the subsidized placement)	21 (out of 58 who completed the subsidized placement)	10 (out of 24 who completed the subsidized placement)	6 (out of 15 who completed the subsidized placement)
C2/C7: Increase Employment for Homeless Adults	Number of C2/C7 participants enrolled in Transitional Employment	800	1,265	2,246	1,847
	Number of C2/C7 participants who secured unsubsidized employment	283	742	1,220	1,641

Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
C3: Expand Targeted Recruitment & Hiring Process to Homeless/ Recently Homeless to Increase Access to County Jobs	Number of individuals at risk of or experiencing homelessness who are currently enrolled in TempLA, a program that places low-income people into temporary employment with the County.	34	3	21	14
	Number of individuals at risk of or experiencing homelessness who are currently enrolled in Community Youth Bridges Program, a program to connect at-risk youth to County employment.	Not available	Not available	23	14
C4/5/6: Countywide SSI/Veterans Benefits Advocacy Program for People/ Veterans/ Inmates Experiencing Homelessness or at Risk of Homelessness	Number of individuals newly enrolled in CBEST*	7,458	6,226	5,739	3,439
	Number of individuals currently enrolled in CBEST*	5,861	11,499	16,888	12,839
	Number of CBEST participants whose applications for SSI/Veterans' benefits were submitted	443	1,413	2,168	1,564
	Number of CBEST participants whose applications for SSI/Veterans' benefits were denied	4	47	78	95
	Number of CBEST participants whose applications for SSI/Veterans' benefits are pending disposition	Not available	1,007	2,007	1,673

*In FY 19-20, CBEST re-engaged inactive clients; in some cases, clients were exited or cases were moved forward, as appropriate. In the past year, CBEST exited some clients who had been awarded benefits but not exited. The FY 19-20 enrollment figures are cumulative, so reflect the entire year's enrollment. Combined, the foregoing factors explain the drop in enrollment for FY 20-21.

**Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
C4/5/6: Countywide Benefits Advocacy Program	Number of CBEST participants approved for SSI/Veterans' benefits	142	364	839	584
	Number of Participants Receiving Benefits Advocacy Services (BAS) Intensive Case Management Services <i>(New Metric for FY 20-21)</i>	Not available	Not available	Not available	1,442
D2: Expansion of Jail in Reach	Number of inmates who received D2 jail in-reach services	3,489	1,349	1,223	809
	Number of D2 participant inmates who were assessed with the VI-SPDAT	2,632	975	952	769
	Number of D2 participant inmates placed in bridge housing upon release	723 <small>(from 9/14/17-6/30/18)</small>	429	379	162
	Number of D2 participant inmates transported to housing upon release	620 <small>(from 9/14/17-6/30/18)</small>	210	303	220
	Number of D2 participant inmates referred to SSI advocacy program (CBEST)	106 <small>(from 9/14/17-6/30/18)</small>	55	70	49
	Number of D2 participant inmates placed in permanent supportive housing by the Housing for Health program within 12 mo. of release	119	160	53	26
	Number of D2 participant inmates referred to Community Transition Unit (CTU) for GR assistance at DPSS	407	63	124	198

**Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021**

Exhibit I

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
D2: Expansion of Jail in Reach	Number of D2 participant inmates referred to CTU for Medi-Cal application assistance	283	75	546	532
D6: Criminal Record Clearing Project	Number of Public Defender homeless outreach events held through D6	54 (January - June 2018)	138	108	29
	Number of City Attorney homeless outreach events held through D6	N/A	56	47	6
	Number of homeless persons engaged by Public Defender through D6	577 (January - June 2018)	897	736	577
	Number of homeless persons engaged by City Attorney through D6	N/A	1,211	995	629
	Number of petitions for dismissal/reduction filed by Public Defender for D6 participants	264 (January - June 2018)	987	1,292	1,698
	Number of petitions for dismissal/reduction filed by City Attorney for D6 participants	N/A	1,793	2,871	1,149
	Number of petitions filed by Public Defender for dismissal/reduction that were granted for D6 participants	153 (January - June 2018)	554	537	897
	Number of petitions filed by City Attorney for dismissal/reduction that were granted for D6 participants (some granted petitions were filed prior to Measure H funding)	N/A	1,102	2,705	1,138

**Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021**

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
D7: Provide Services and Rental Subsidies for Permanent Supportive Housing (PSH)	Number of D7 participants newly enrolled and linked to Intensive Case Management Services (ICMS)	2,842	4,067	3,267	3,241
	Number of individuals who were active in the D7 program during the reporting period	2,850	7,871	10,087	13,699
	Number of newly enrolled D7 participants receiving federal rental subsidies.	1,524	2,267	2,332	2,406
	Number of newly enrolled D7 participants receiving local rental subsidies	1,081	1,573	611	324
	Number of individuals encountered by Client Engagement & Navigation Services (CENS), providing Substance Use Disorder services in PSH <i>(New metric for FY 20/21)</i>	Not available	Not available	Not available	2,657
	Number of D7 participants placed in housing during the reporting period	1,340	2,267	2,620	1,940

Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
E6: Countywide Outreach System	Number of individuals initiated contact	17,929	22,410	26,836	25,932
	Number of individuals newly engaged during the reporting period	8,658	10,905	14,005	16,936
	Number of individuals engaged during the reporting period	9,257	15,039	19,224	23,647
	Number of individuals who received services or successfully attained referrals	6,833	17,673	15,419	19,271
	Number of individuals who were placed in crisis or bridge housing	1,164	1,468	3,093	2,924
	Number of individuals who were linked to a permanent housing resource	533	1,018	875	659
	Number of individuals who were placed in permanent housing	375	757	699	544
E7: Strengthen the Coordinated Entry System (CES) (All data for this strategy is for the CES as a whole.)	Number of households assessed through CES	28,874	27,116	22,538	21,244
	Average length of time in days from assessment to housing match	208	257	376	377
	Average length of stay in days in crisis/bridge housing for those who exited in the reporting period	63	48	72	98

Homeless Initiative Performance Data by Strategy
Fiscal Year 2020-2021, July 2020 to June 2021

Exhibit I

STRATEGY	METRIC	JULY 2017 TO JUNE 2018 (FULL FISCAL YEAR 2017/2018)	JULY 2018 TO JUNE 2019 (FULL FISCAL YEAR 2018/2019)	JULY 2019 TO JUNE 2020 (FULL FISCAL YEAR 2019/2020)	JULY 2020 TO JUNE 2021 (FULL FISCAL YEAR 2020/2021)
E7: Strengthen the Coordinated Entry System (CES) (All data for this strategy is for the CES as a whole.)	Average acuity score of persons or households who have obtained permanent housing	7.4	7.8	8.6	9.5
	Number of persons/households who have increased their income	5937	7,093	7,404	6,875
E8: Enhance the Emergency Shelter System (Data includes all participants served in programs funded in whole or in part by Measure H.)	Number of participants newly enrolled in the program during the reporting period	13,524	17,759	12,539	7,543
	Number of persons active in the program within the reporting period	15,970	22,362	18,229	13,975
	Number of persons who exited crisis, bridge, or interim housing to permanent housing during the reporting period (out of total exits to any destination)	2752 (out of 11,420 total exits) = 24%	3,971 (out of 15,581 total exits) = 25%	3,656 (out of 11,211 total exits) = 33%	3,488 (out of 10,304 total exits) = 34%
E14: Enhanced Services for Transition Aged Youth (TAY)	Percentage of E14 TAY participants who exited transitional housing to permanent housing destinations during the reporting period	50% (34 out of 66 total exits)	39% (150 out of 388 total exits)	49% (222 out of 454 total exits)	40% (188 out of 474 total exits)
	Number of TAY participants who were assessed using the Next Step Tool	3,537	3,285	2,404	1,587

Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA)
Fiscal Year 2020-2021 (July 2020 - June 2021)

B3: Partner with Cities to Expand Rapid Re-Housing	Number of individuals newly enrolled	Number of individuals active in the program within the reporting period	Number of B3 participants who secured permanent housing during the reporting period with or without a rapid rehousing subsidy	Of persons who secured housing with a rapid re-housing subsidy, number who remained in permanent housing upon exiting the RRH program	Of persons who secured housing with a rapid re-housing subsidy, number that exited the program to any destination	Of persons who secured housing with a rapid re-housing subsidy, percentage who remained in permanent housing upon exiting the RRH program
Total	5,519	14,581	4,708	3,427	3,601	95%
SPA 1	498	1,155	426	403	408	99%
SPA 2	1,131	3,140	1,237	609	617	99%
SPA 3	207	1,089	266	366	398	92%
SPA 4	1,180	3,458	1,081	417	502	83%
SPA 5	793	1,318	341	215	239	90%
SPA 6	1,175	2,558	1,144	502	519	97%
SPA 7	98	1,226	132	342	453	75%
SPA 8	0	1,264	471	458	471	97%

B7: Interim/Bridge Housing for Those Exiting Institutions	Number of individuals who are active in B7 funded interim/bridge housing	Number of B7 participants who exit to a permanent housing destination	Number of B7 participants who exit to any destination	Percentage of B7 participants who exit to a permanent housing destination
Total	2,684	399	2,003	20%
SPA 1	129	1	71	1%
SPA 2	372	18	254	7%
SPA 3	659	53	436	12%
SPA 4	226	30	200	15%
SPA 5	154	12	49	24%
SPA 6	105	22	147	15%
SPA 7	248	40	212	19%
SPA 8	879	203	449	45%

Notes:
 • B3 data is broken down by the Service Planning Area in which the participant was served.
 • B7 data is broken down by the Service Planning Area in which the participant was served.

**Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA)
Fiscal Year 2020-2021 (July 2020 - June 2021)**

D7: Provide services and rental subsidies for Permanent Supportive Housing	Number of D7 participants newly placed in housing
Total	1,940
SPA 1	96
SPA 2	232
SPA 3	101
SPA 4	630
SPA 5	139
SPA 6	496
SPA 7	75
SPA 8	154
SPA Unknown	17

Notes:

- D7 SPA data is based on location where participant is housed.
- E6 data is broken down by the Service Planning Area in which the participant was served. Data is for three types of outreach teams: Department of Health Services' Multidisciplinary Teams (MDTs), Los Angeles Homeless Services Authority Homeless Engagement Teams (HET), and Coordinated Entry System (CES) teams. Due to participants being enrolled into multiple programs across countywide outreach teams, the total number per SPA does not equal the sum of all teams added together. Data for metrics on services/referrals, crisis housing, and permanent housing include individuals who were engaged during the reporting period but may have been engaged for the first time in a prior reporting period. Therefore, the total number who received services/referrals exceeds the total number who were newly engaged.

E6: Countywide Outreach System	Number of unduplicated individuals initiated contact	Number of unduplicated individuals newly engaged during reporting period	Number of unduplicated individuals who received services or successfully attained referrals	Number of unduplicated individuals who are placed in crisis or bridge housing	Number of unduplicated individuals who are linked to a permanent housing resource	Number of unduplicated individuals who are placed in permanent housing
Total	25,932	16,936	19,271	2,924	659	544
SPA 1	1,057	787	928	250	23	40
SPA 2	3,001	1,991	2,303	690	53	82
SPA 3	2,687	1,724	1,934	387	120	48
SPA 4	6,614	3,848	4,464	834	214	155
SPA 5	3,373	2,121	2,483	85	56	12
SPA 6	2,199	1,551	1,674	186	67	53
SPA 7	2,887	1,695	2,058	377	94	109
SPA 8	4,300	3,364	3,622	187	56	58
SPA Unknown	0	0	0	0	0	0

**Select Homeless Initiative Strategy (B3, B7, D7, E6, E8) Performance Data by Service Planning Area (SPA)
Fiscal Year 2020-2021 (July 2020 - June 2021)**

E8: Enhance the Emergency Shelter System	Number of individuals who entered E8 interim/crisis/bridge housing programs in the reporting period	Number of individuals who have been served by E8 funded interim/crisis/bridge housing beds	Number of persons that exited to permanent housing destination within the report date range	Number of persons that exited to any destination within the report date range	Percentage of persons that exited to permanent housing destination within the report date range
Total	7,543	13,975	3,488	10,304	34%
SPA 1	322	697	246	441	56%
SPA 2	886	2,253	783	1,573	50%
SPA 3	305	797	236	653	36%
SPA 4	2,149	3,330	781	2,519	31%
SPA 5	333	658	221	452	49%
SPA 6	2,439	4,874	929	3,800	24%
SPA 7	403	502	49	386	13%
SPA 8	902	1,147	251	667	38%

Note: E8 data is broken down by the Service Planning Area in which the participant was served.

Demographic Category		A1: Prevention for Families		A5: Prevention for Individuals		B3: Rapid Re-Housing	
		Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served
Total individuals		1,443	2,606	2,291	2,947	5,519	14,581
Age	Under 18 (unaccompanied)	-	-	-	-	-	-
	Under 18 (in a family)	742	1,371	300	329	1,903	5,937
	18-24	118	225	258	319	596	1,570
	25-54	538	935	1,027	1,335	2,352	5,780
	55-61	30	48	285	387	341	695
	62 & older	14	26	411	566	327	619
	Unknown	1	1	10	11	5	14
Ethnicity	Hispanic/Latino	737	1,429	975	1,162	1,946	5,823
	Not Hispanic/Latino	637	1,084	1,222	1,670	3,394	8,274
	Unknown	69	93	94	115	179	484
Race	White	574	1,200	881	1,126	1,939	5,649
	Black/African- American	555	942	856	1,170	2,771	6,782
	Asian	11	21	30	44	41	102
	American Indian/Alaskan Native	40	40	30	36	83	209
	Native Hawaiian/Other Pacific Islander	3	11	7	8	29	91
	Multi-Racial/Other	260	-	-	-	-	-
	Unknown	52	392	487	563	656	1,748
Gender	Female	927	1,639	1,219	1,654	3,067	8,110
	Male	558	1,063	1,072	1,321	2,390	6,336
	Transgender Male to Female	1	1	14	17	23	40
	Transgender Female to Male	1	1	7	8	4	14
	Other	5	6	9	11	4	15
	Unknown	-	-	-	-	-	-
Individuals at risk of Homelessness		1,443	2,606	2,291	2,947	-	-
Homeless Individuals/Family Members		N/A	N/A	N/A	N/A	2,276	4,609
Chronically Homeless Individuals		N/A	N/A	N/A	N/A	497	1,476
Veterans		2	1	41	53	52	81
Individuals in Families with Minor Child(ren)		1,443	2,606	N/A	N/A	2,276	3,338
Families with Minor Child(ren)		374	696	N/A	N/A	1,186	10,158

Demographic Enrollment/Service Data for Select HI Strategies for FY 2020-21 (July 2020-June 2021)

		B7: Interim Housing for Those Exiting Institutions		D7: Permanent Supportive Housing		E6: Countywide Outreach System		E8: Emergency Shelter	
Demographic Category		Number Newly Enrolled	Number Served	Number Newly Enrolled*	Number Served*	Number Newly Enrolled	Number Served	Number Newly Enrolled	Number Served
Total individuals		2,742	3,848	3,241	13,699	25,932	29,019	7,543	13,975
Age	Under 18 (unaccompanied)	15	19	-	-	47	24	-	-
	Under 18 (in a family)	-	-	-	7	30	1	1,810	4,574
	18-24	341	428	188	474	825	880	634	1,138
	25-54	2,017	2,734	1,765	6,774	15,532	17,408	3,706	6,139
	55-61	234	392	620	2,848	3,747	4,354	785	1,177
	62 & older	135	240	658	3,325	2,771	3,414	606	946
	Unknown	-	35	10	271	2,990	2,944	14	19
Ethnicity	Hispanic/Latino	1,320	1,735	912	3,861	9,687	10,601	2,759	5,118
	Not Hispanic/Latino	1,312	1,890	2,240	9,480	14,253	16,440	4,569	8,427
	Unknown	110	223	89	358	1,991	1,976	215	430
Race	White	1,257	1,718	1,297	5,503	14,533	16,615	2,928	5,290
	Black/African- American	553	829	1,414	6,086	6,524	7,379	3,470	6,582
	Asian	55	70	46	234	378	401	92	219
	American Indian/Alaskan Native	39	55	62	224	479	549	145	217
	Native Hawaiian/Other Pacific Islander	11	16	36	99	179	204	43	85
	Multi-Racial/Other	597	748	171	860	186	186	28	63
	Unknown	230	411	215	693	3,653	3,685	837	1,594
Gender	Female	876	1,182	1,432	5,920	8,052	9,257	3,718	7,300
	Male	1,934	2,590	1,759	7,546	17,008	18,670	4,421	7,596
	Transgender Male to Female	19	27	25	104	150	188	36	63
	Transgender Female to Male	6	11	5	21	31	33	16	22
	Other	1	1	12	29	26	35	11	18
	Unknown	2	37	8	79	598	682	2	2
Individuals at risk of Homelessness		78	99	-	42			N/A	N/A
Homeless Individuals/Family Members		2,742	3,848	2,853	12,461	25,808	28,514	7,543	13,975
Chronically Homeless Individuals		1,461	2,090	1,313	7,973	5,342	6,616	2,176	2,985
Veterans		49	77	306	573	749	906	170	191
Individuals in Families with Minor Child(ren)		422	531	1,055	4,223	102	41	2,415	7,835
Families with Minor Child(ren)		-	-	345	1,463	29	20	1,049	2,436

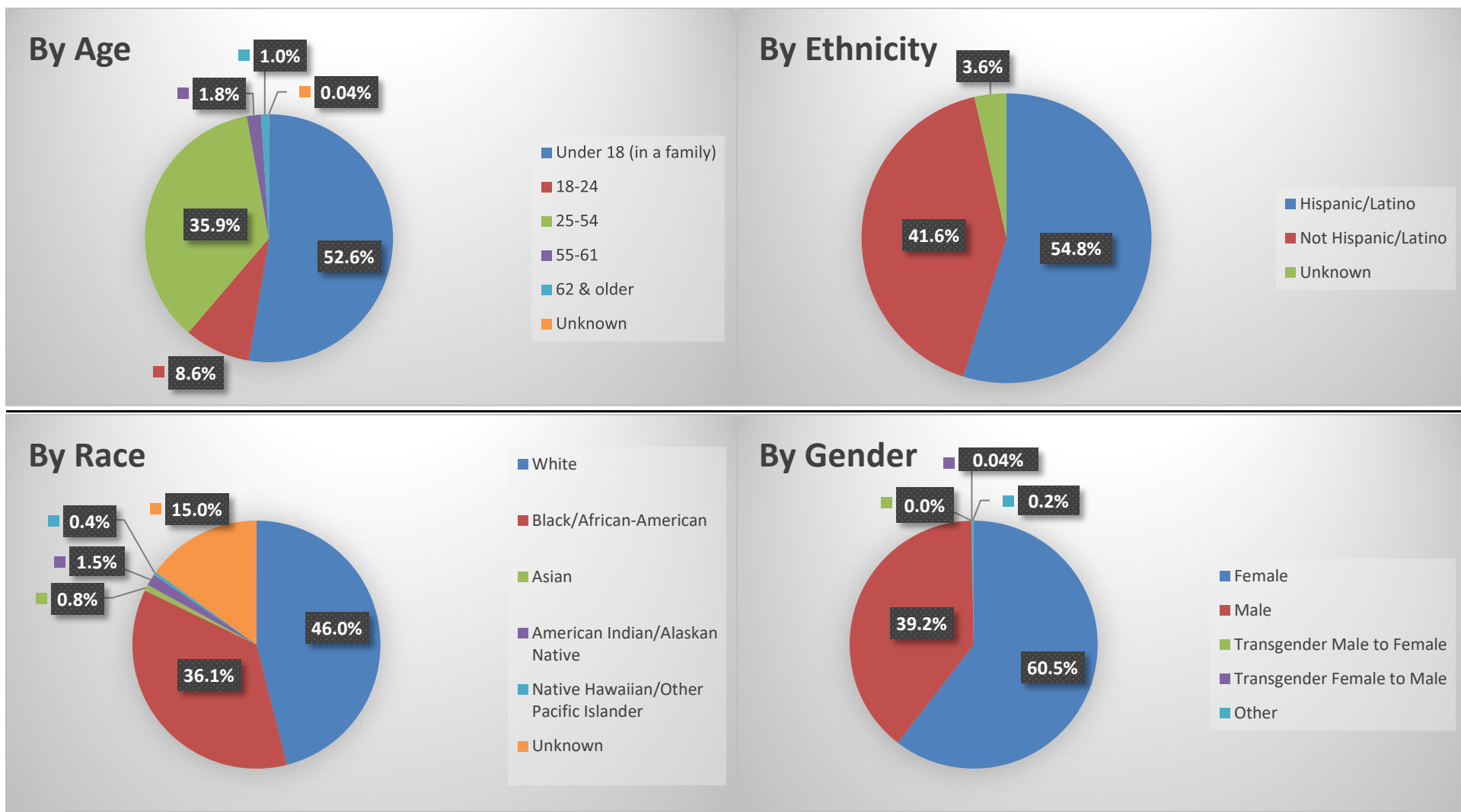
Notes:

- "Newly enrolled" refers to all participants enrolled during the reporting period (July 2020-June 2021)
- "Number served" refers to all participants served during the reporting period, some of whom were enrolled prior to the reporting period.
- Strategy E6: Outreach includes three types of outreach teams - Coordinated Entry System Teams, Department of Health Services' Multidisciplinary Teams (MDTs), and Los Angeles Homeless Services Authority (LAHSA) Homeless Engagement Teams (HETs). The data provided is de-duplicated. Family counts for the E6 data may be underrepresented due to incomplete household identifying data.

Demographic Service Data for Select Homeless Initiative Strategies: FY 2020-2021 (July 2020 – June 2021)*

A1: Homeless Prevention Program for Families

Total served: 2,606

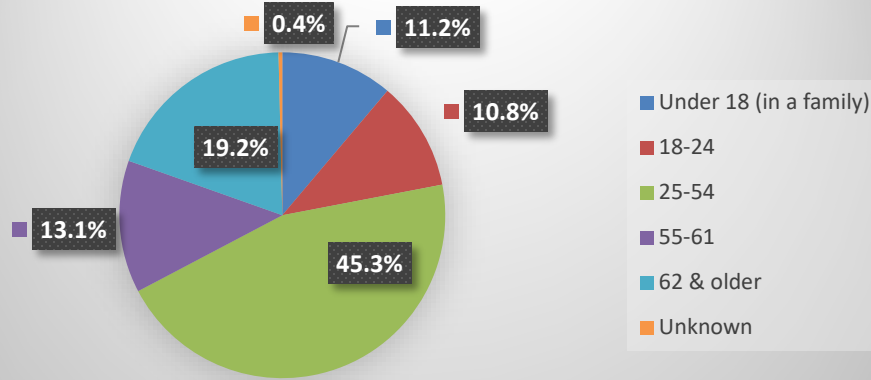


*Data in this attachment show the number of participants served in each program, broken down by age, ethnicity, race, and gender.

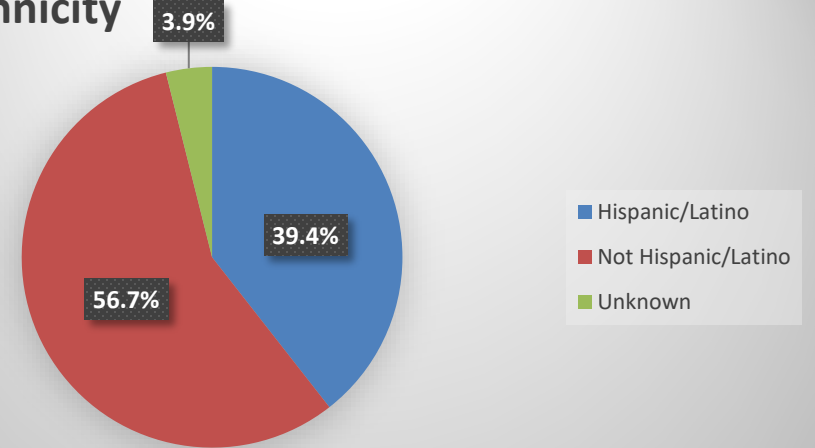
A5: Homeless Prevention Program for Individuals

Total served: 2,947

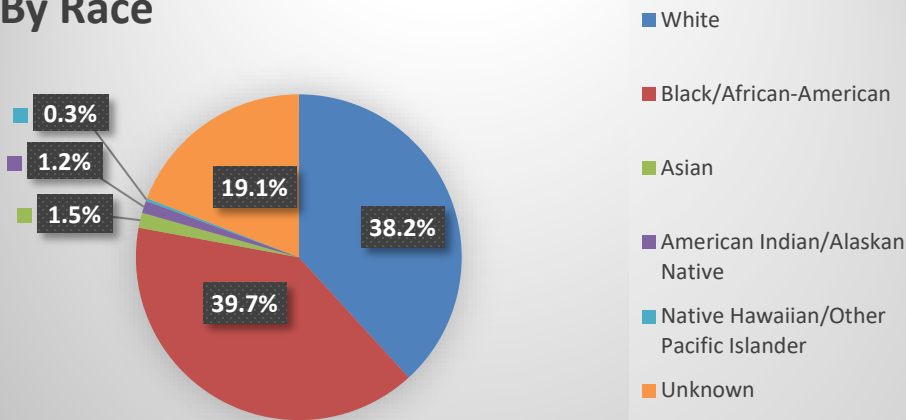
By Age



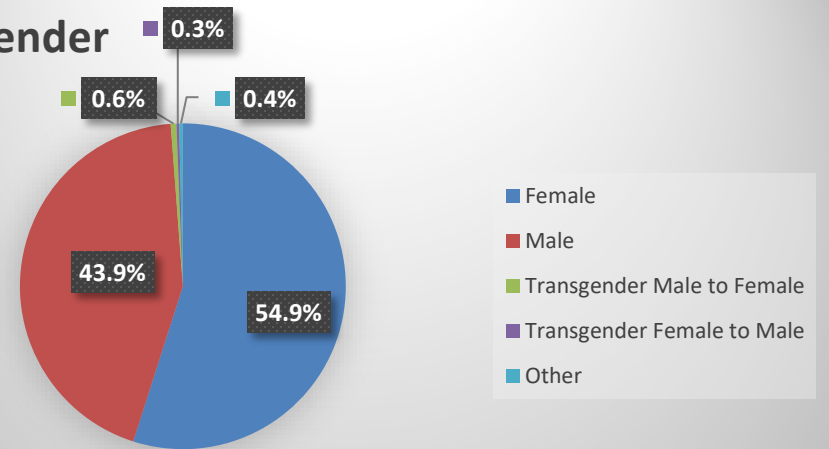
By Ethnicity



By Race



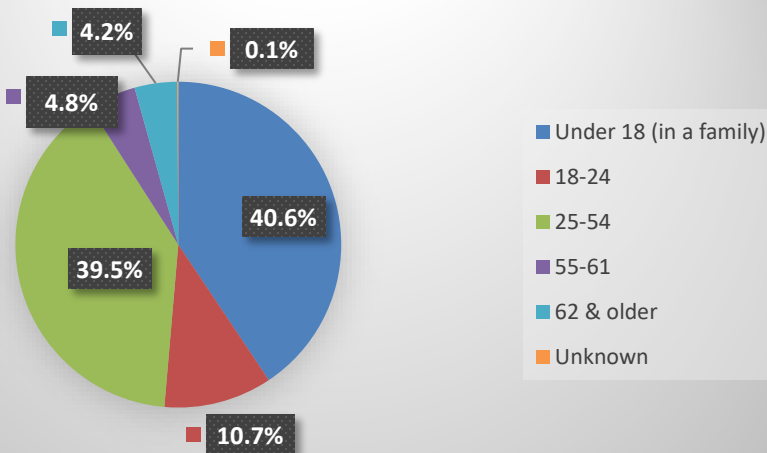
By Gender



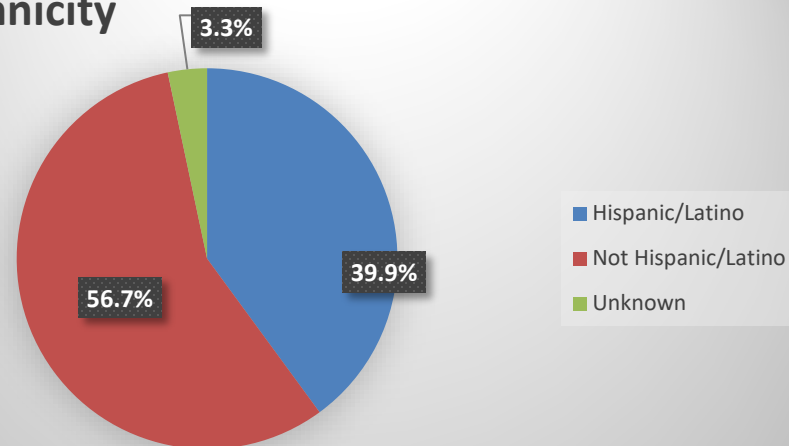
B3: Rapid Re-Housing

Total served: 14,581

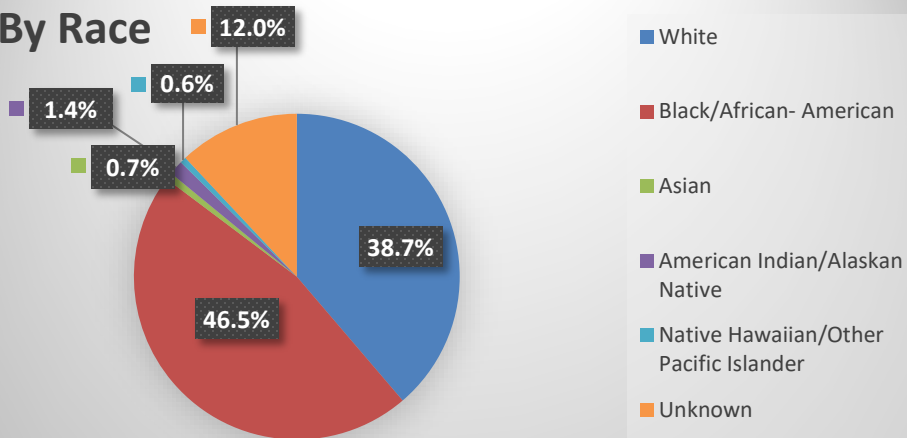
By Age



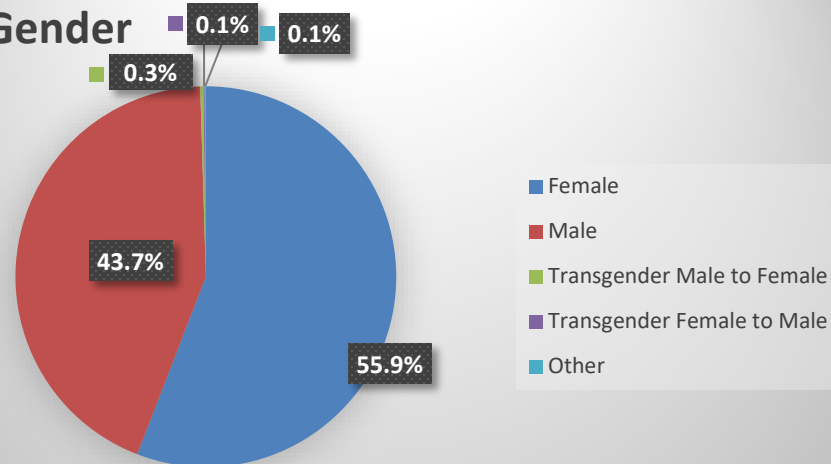
By Ethnicity



By Race



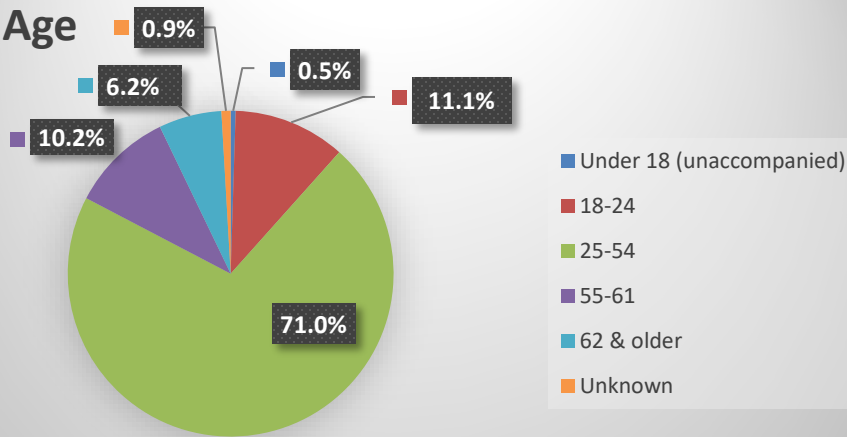
By Gender



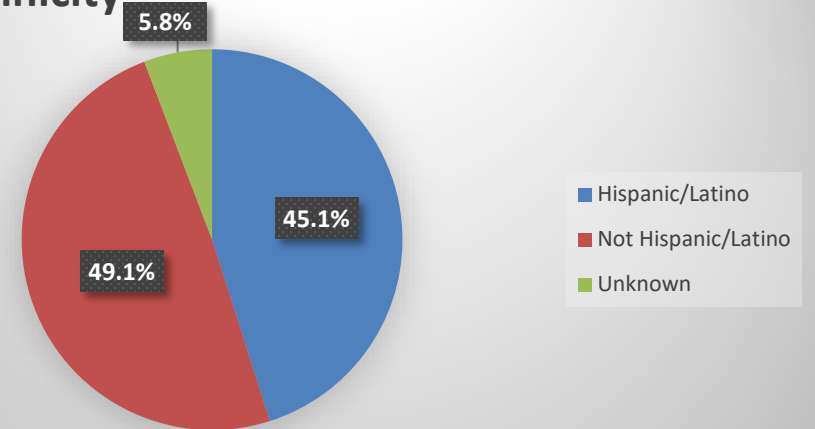
B7: Interim Housing for Those Exiting Institutions

Total served: 3,848

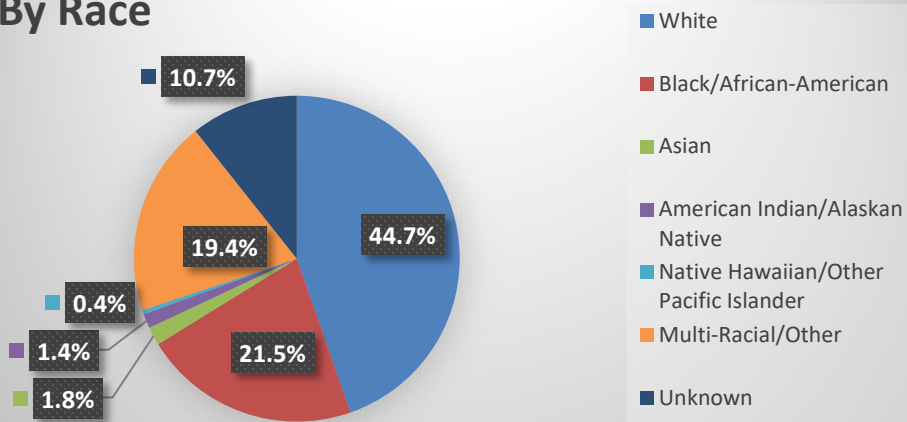
By Age



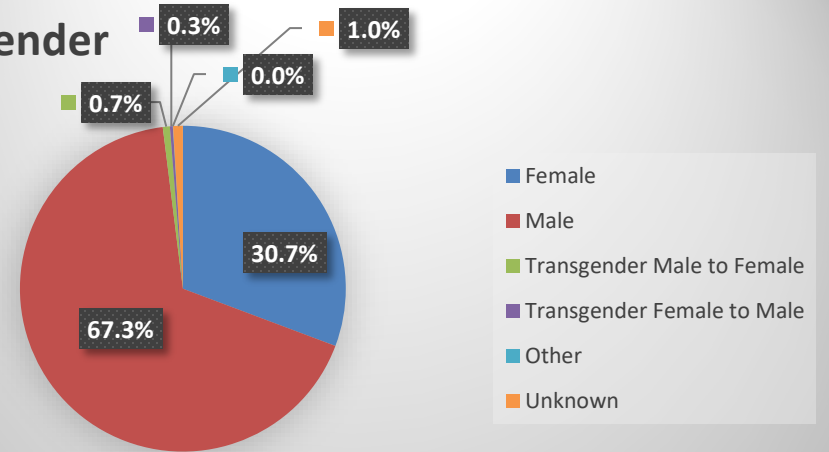
By Ethnicity



By Race

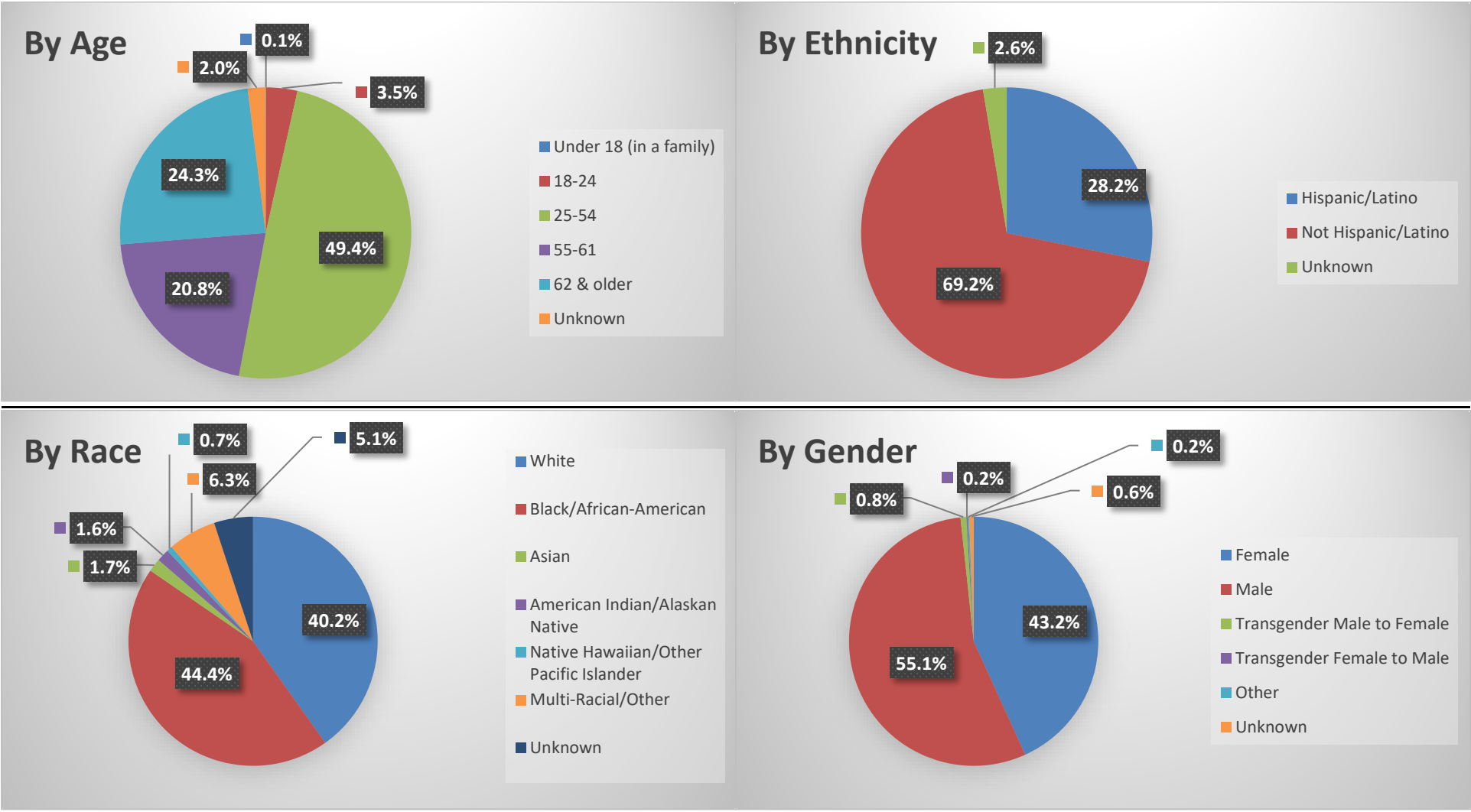


By Gender



D7: Permanent Supportive Housing

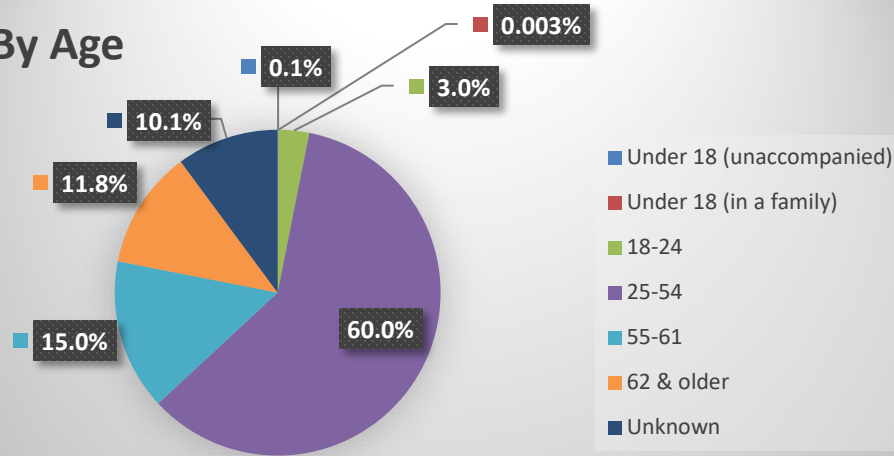
Total served: 13,699



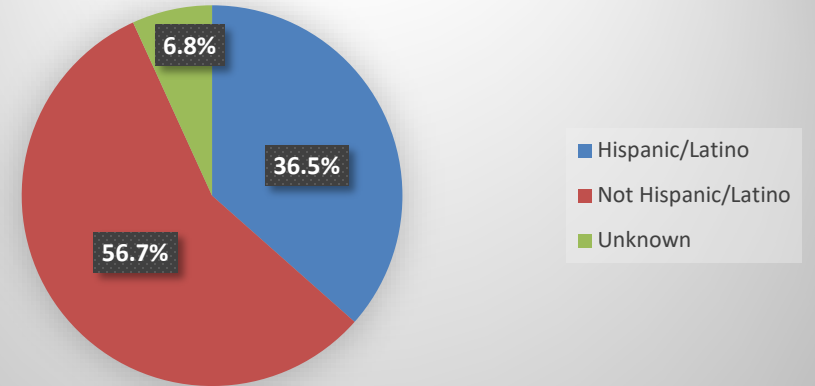
E6: Countywide Outreach System

Total served: 29,019

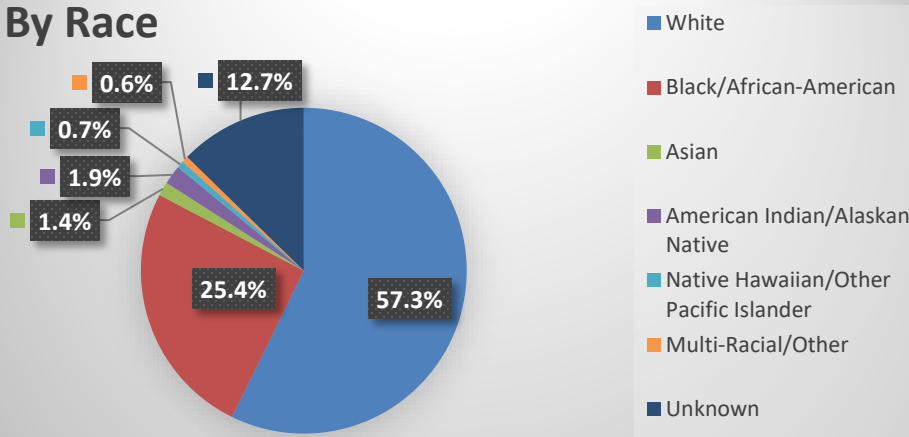
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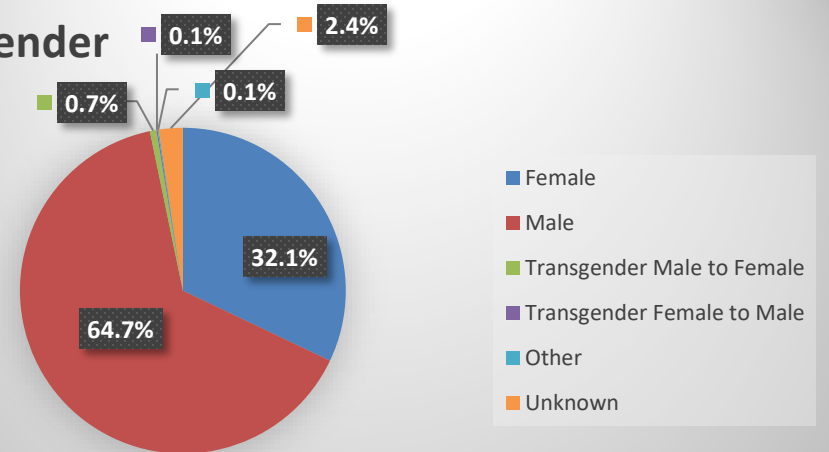
By Ethnicity



By Race



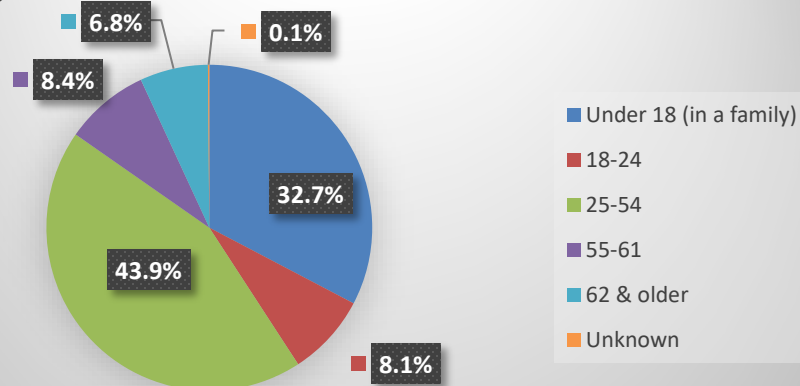
By Gender



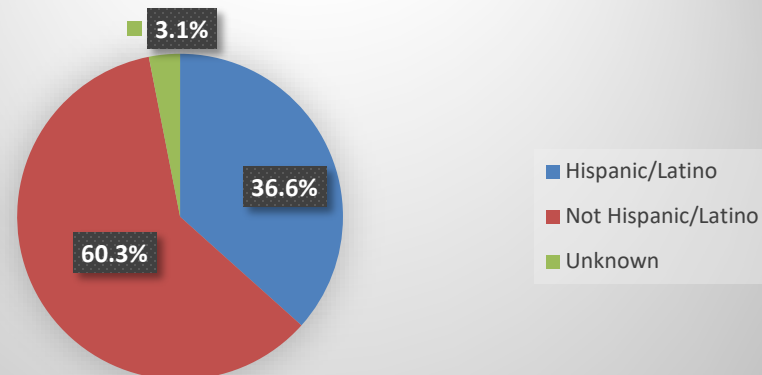
E8: Emergency Shelter

Total served: 13,975

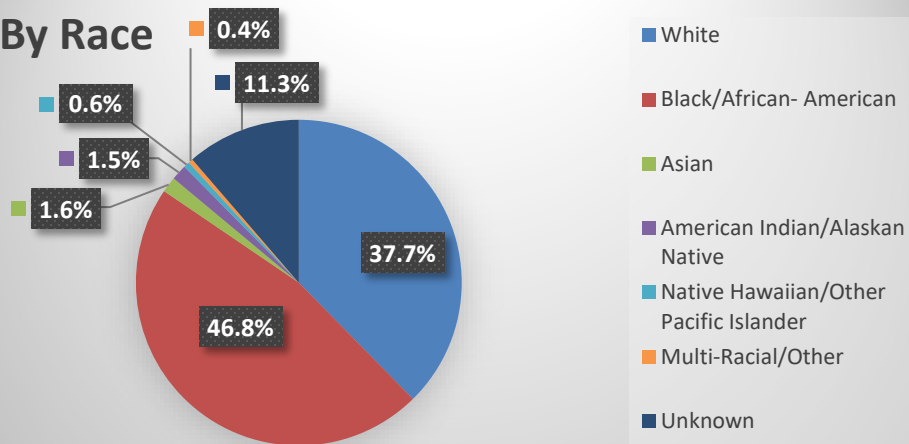
By Age



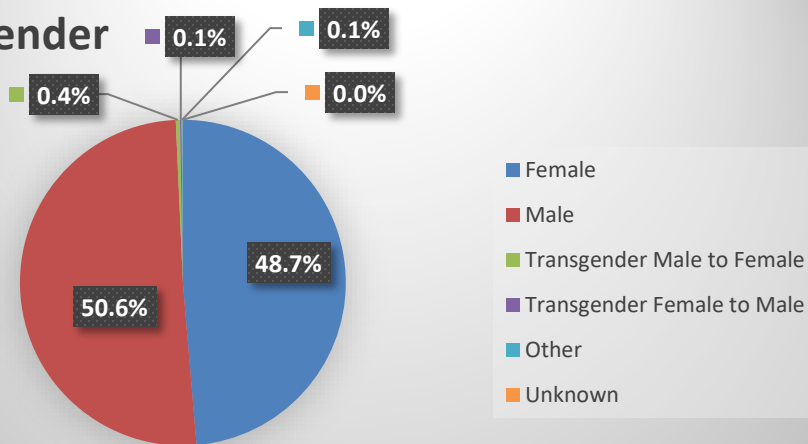
By Ethnicity



By Race



By Gender



MOTION BY SUPERVISOR KATHRYN BARGER
AND JANICE HAHN

April 20, 2021

REEVALUATION OF THE 47 BOARD APPROVED HOMELESS STRATEGIES

In response to the homeless crisis that had increased to alarming levels in Los Angeles County, the Los Angeles County Board of Supervisors created the Los Angeles County Homeless Initiative in 2015. In 2016, through a collaborative process with community and government partners, the Board approved 47 strategies that reach across government and community boundaries to forge effective partnerships to address the Homeless Crisis. To launch these strategies the County of Los Angeles infused \$100 million to launch these strategies in 2016.

In March 2017, voters resoundingly approved Measure H, the landmark quarter cent increase to the County’s sales tax to provide an ongoing revenue stream which is an estimated \$355 million per year for ten years to fund services, rental subsidies and housing. It is designed to fund a comprehensive regional approach encompassing 21 interconnected strategies in six areas to combat homelessness.

Since the passage of Measure H and the creation of the 47 Board approved strategies, Los Angeles County has moved forward its work to combat and prevent homelessness. While progress has been made, it is time for a reevaluation given the apparent rise in homelessness in the City and County of Los Angeles.

WE, THEREFORE, MOVE that the Board of Supervisors direct the Chief Executive Officer, in consultation with the appropriate county departments, the Los Angeles Homeless Services Authority, representatives from the various council of governments and key homeless stakeholders, to report back in 120 days with an assessment of the 47 homeless strategies with recommendations to improve or modify existing strategies to address our ever-changing homeless crisis. Report should include recommendations to distribute Homeless resources in Los Angeles County in a racially sensitive and equitable way.

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KB:tcs

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KUEHL	_____
HAHN	_____
BARGER	_____
SOLIS	_____

MOTION BY SUPERVISORS KATHRYN BARGER AND
HILDA L. SOLIS

JULY 27, 2021

ESTABLISHING A BLUE-RIBBON COMMISSION ON HOMELESSNESS

Nearly 28 years ago, the Los Angeles County Board of Supervisors, the Los Angeles City Council, and the City of Los Angeles Mayor established the Los Angeles Homeless Services Authority (LAHSA) to better coordinate the City and County’s response to the growing homelessness crisis.

A Joint Powers Agreement (JPA) was formed with the primary intent of blending multiple strategies into a singular, centralized homeless services delivery system. This JPA established a ten-member Commission that governs LAHSA and is comprised of five members appointed by the Los Angeles City Mayor and confirmed by the Los Angeles City Council and five members appointed and approved by the Los Angeles County Board of Supervisors. LAHSA’s governing Commission convenes monthly and has authority over budgeting, funding, planning, and program policy decisions. These board meetings are subject to the Brown Act. The City and the County of Los Angeles each contributed half of LAHSA’s initial budget, however as LAHSA has grown into the lead agency in the Los Angeles Continuum of Care and with the passage of Measure H it was estimated that in Fiscal Year 2020-2021 the County of Los Angeles contributed roughly 50% of LAHSA’s annual Budget and the City contributed 30%.

Amidst increasing homelessness, Measure H was proposed and promptly approved by County residents in March 2017 to provide additional funding to LAHSA for essential services to bring the unhoused off the streets. This quarter-cent increase to the County’s sales tax has been used to help provide an ongoing revenue stream (which is an estimated \$400 million per year) for ten years to fund homeless services, rental subsidies, and housing. As we come upon the halfway point of Measure H, it is essential that the Los Angeles County Board of Supervisors and the Los Angeles City Council ensure that an ideal governance structure is in place to address the ever-increasing homelessness crisis.

- - -MORE - - -

MOTION

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KUEHL	_____
HAHN	_____
BARGER	_____
SOLIS	_____

Last year, in response to increasing concerns regarding competing priorities in the delivery of homeless services and LAHSA's ambiguous structure of accountability, the Board of Supervisors approved a motion (February 11, 2020), which revisited LAHSA's structure and function and solicited recommendations from the Chief Executive Officer, Auditor-Controller, County Counsel, LAHSA leadership, and other relevant county Departments to improve governance, performance, accountability, and transparency.

This report and many of the presentations and recommendations were ultimately delayed due to the COVID-19 pandemic which swept through Los Angeles shortly thereafter. Thus, in April 2021, a presentation was given with recommendations that sought to strengthen LAHSA's operations by implementing a strategic plan which would incorporate feedback from individuals with lived experience, enhance LAHSA's communications by including data transparency via dashboards that track program progress to inform policy, and bolstering their Government & Community Relations team to increase visibility across the broader County of Los Angeles. Additionally, there was concurrence that LAHSA should seek to establish role clarity by working with LAHSA's Governing Commission, the Los Angeles Continuum of Care Board, the Coordinated Entry System Policy Council, and the Lived Experience Advisory Board to determine when they are acting in an advisory capacity and when they are acting as workgroups establishing recommendations on specific policies and program areas. LAHSA's own Ad Hoc Committee on Governance recommended undertaking a review to determine LAHSA's actual legal authority and identify whether it has sufficient independence and decision-making authority to carry out its responsibilities.

In September of 2020, the Board of Supervisors approved a motion to explore new governance models and sought to improve accountability and oversight of homeless funds. This built upon a 2018 Board motion that recommended the Auditor-Controller and CEO conduct quarterly reviews of the eight Measure H strategies administered by LAHSA to ensure increased accountability.

Furthermore, on June 18th, 2021, the City of Los Angeles reviewed LAHSA's governing structure and a motion was introduced to explore LAHSA's governance structure and assess the process, implications, and impact of withdrawing from the JPA. This motion was sent to the City's Homelessness and Poverty Committee for review. On June 24th, 2021 the City's Homelessness and Poverty Committee announced a proposal that would seek to address LAHSA Governance by establishing an intergovernmental body comprised of City and County experts.

These efforts indicate that there are fundamental challenges with the existing LAHSA structure. Based on the urgency of the situation and the collaboration of these efforts, the County must immediately analyze the LAHSA governance report (Issued in February 2021) recommendations, review LAHSA's existing governance structures, investigate additional governance models, and explore the process of renegotiating and/or the implications of withdrawal from the LAHSA Joint Powers Agreement. These independent reviews and recommendations on reforms should come through the establishment and appointment of a Blue-Ribbon Commission on Homelessness (BRCH).

The mission of BRCH shall be to conduct a comprehensive study of LAHSA's Governance structure by reviewing existing reports and recommendations, identify and analyze the challenges inherent to the existing system, and to provide recommendations to change and improve its efficiency. The BRCH shall be tasked with developing the framework of a transparent, inclusive, and accountable governance system that has measurable outcomes and can execute its functions and duties effectively. Furthermore, it shall review and analyze the relationship between LAHSA, homeless service providers, cities, the county (CEO-HI), non-profit and community sectors to provide recommendations that enhance collaboration and increase coordination among stakeholders countywide. The BRCH should also seek to renew public confidence in a collaborative, countywide effort to combat homelessness.

WE, THEREFORE, MOVE that the Board of Supervisors:

1. Establish a Blue-Ribbon Commission on Homelessness (BRCH) that shall be directed to research and analyze various homelessness governance reports, studying models from across the nation, and providing feedback to the Board regarding the most relevant and effective models with the intention of implementing reform to help solve the homelessness crisis in Los Angeles County. The BRCH shall provide a report that includes recommendations for a new governance model that is appropriate for Los Angeles County (addressing the existing Joint Powers Authority) - incorporating the diverse needs of the region and its 88 cities, and reflecting the various legal and legislative issues that are impacting homelessness policy. The report and its recommendations should seek to enhance accountability, transparency, and inclusivity. The report should include recommendations on how cities, Councils of Government, or regional representatives could be incorporated into an effective governance structure to address the homelessness crisis:
 - a. The BRCH shall be comprised of nine members. Five members of the BRCH shall be appointed by the Los Angeles County Board of Supervisors, with one member appointed by each Supervisor; one member shall be nominated by the Mayor of Los Angeles; one member shall be nominated by the Los Angeles City Council President; one member shall be nominated by the Contract Cities Association; and one member shall be nominated by the Councils of Government. Given the urgency of this situation, nominations to this BRCH shall be submitted for final approval at the Board of Supervisors meeting of August 10th.
 - b. The BRCH shall submit its final report and recommendations six months from its first meeting.
 - c. The BRCH shall meet bi-weekly starting (September 7th) (subcommittee meetings may occur with more frequency as needed), with the stated goal of drafting a report that includes actionable recommendations.
 - d. The BRCH shall sunset upon completion of the report.

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2. Direct the CEO and the Executive Office, in consultation with County Counsel, to work with other relevant County departments, as necessary to report back on August 31st regarding a staffing and funding plan for the BRCH which should include dedicated staff and technological capabilities to facilitate virtual/in-person meetings in compliance with the Brown Act. The makeup of staff should include a combination of paid staff and pro-bono professional support in conjunction with assistance provided from various County departments.
3. Presentations made to the BRCH to help inform its work should include, but not be limited to, the following:
 - a. County Counsel, in conjunction with CEO-HI, shall provide a briefing and presentation to the BRCH on the existing Joint Powers Agreement, its powers, limitations, and the fiscal and operational implications of the County's renegotiation and/or withdrawal from the Joint Powers Agreement.
 - b. CEO-HI, in conjunction with LAHSA and the Measure H Citizen's Advisory Board, shall provide a briefing and presentation to the BRCH on the homeless strategies currently funded by Measure H. This briefing should include a breakdown of the contracts to homeless service providers and examine the scope of/limitations of Measure H funding.
 - c. Feedback from city representatives from each Supervisorial District on their local experience in addressing homelessness and access to Measure H funding.
 - d. Feedback from service providers from each SPA, including barriers and challenges they have experienced in serving people experiencing homelessness.
 - e. Feedback from the Department of Regional Planning, Department of Public Works, and Los Angeles County Development Authority on approaches to strengthen collaboration and efforts to streamline increased affordable housing.
 - f. Feedback from the Department of Mental Health and Department of Public Health on approaches to increase access to and improve the effectiveness of mental health and substance abuse services.

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FRIENDLY AMENDMENT ITEM 10

1. Establish a Blue-Ribbon Commission on Homelessness (BRCH) that shall be directed to research and analyze various homelessness governance reports, studying models from across the nation, and providing feedback to the Board regarding the most relevant and effective models with the intention of implementing reform to help solve the homelessness crisis in Los Angeles County. The BRCH shall provide a report that includes recommendations for a new governance model that is appropriate for Los Angeles County (addressing the existing Joint Powers Authority) - incorporating the diverse needs of the region, its 88 cities, and the Unincorporated Communities which the Board of Supervisors directly represents. This report should reflect the various legal and legislative issues that are impacting homelessness policy. The report and its recommendations should seek to enhance accountability, transparency, and inclusivity. The report should include recommendations on how cities, Councils of Government, or regional representatives could be incorporated into an effective governance structure to address the homelessness crisis

a. The BRCH shall be comprised of ~~nine~~ twelve members. Five members of the BRCH shall be appointed by the Los Angeles County Board of Supervisors, with one member appointed by each Supervisor; one member shall be nominated by the Mayor of Los Angeles; ~~one~~ three members shall be nominated by the Los Angeles City Council President; one member shall be nominated by the Contract

MOTION

Mitchell _____

Kuehl _____

Hahn _____

Barger _____

Solis _____

Cities Association; and ~~one~~ two members shall be nominated by the Councils of Government. Given the urgency of this situation, nominations to this BRCH shall be submitted for final approval at the Board of Supervisors meeting of August 10th.



FESIA A. DAVENPORT
Chief Executive Officer

County of Los Angeles
CHIEF EXECUTIVE OFFICE

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 713, Los Angeles, California 90012
(213) 974-1101
<http://ceo.lacounty.gov>

"To Enrich Lives Through Effective And Caring Service"

Board of Supervisors
HILDA L. SOLIS
First District

HOLLY J. MITCHELL
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

July 27, 2021

The Honorable Board of Supervisors
County of Los Angeles
383 Kenneth Hahn Hall of Administration
500 West Temple Street
Los Angeles, California 90012

Dear Supervisors:

ADOPTED

BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

52-F July 27, 2021

CELIA ZAVALA
EXECUTIVE OFFICER

**APPROVAL OF THE AMERICAN RESCUE PLAN FISCAL RECOVERY FUNDS SPENDING PLAN
(ALL SUPERVISORIAL DISTRICTS)
(3-VOTES)**

SUBJECT

The Chief Executive Officer (CEO) recommends the Board of Supervisors approve the proposed spending plan for the County's allocation of the American Rescue Plan Act (ARP) Coronavirus State and Local Government Fiscal Recovery Funds (Fiscal Recovery Funds).

The spending plan totals \$975.0 million across three strategic pillars: (1) \$567.9 million for equity-based investments to position the County to recover better than before the pandemic; (2) \$239.7 million to support an equitable and inclusive recovery; and (3) \$167.4 million to preserve the County's fiscal stability and shore up our safety net programs.

Taken together, these proposed investments represent a once-in-a-generation opportunity for the County, led by your Board, to enact transformative changes in the communities that have been hardest hit by the pandemic, and set the foundation for all our residents to share in a healthier, more equitable future.

The spending plan responds to the COVID-19 public health emergency and its economic impacts with substantial and direct investments in hard-hit disadvantaged communities and through programs to address entrenched challenges that have only grown worse during the pandemic, ranging from homelessness and deeper levels of poverty to the unique needs of immigrants, small businesses, justice-involved individuals, and survivors of trauma, including domestic violence and hate crimes.

A summary of the proposed spending plan is included as Attachment I and a comprehensive list of programs is included as Attachment II, with additional details in the Facts and Provisions/Legal Requirements section of this letter.

This is the first phase of our ARP Fiscal Recovery Funds planning. We anticipate receiving a second allocation of approximately \$975.0 million in Fiscal Recovery Funds in May 2022 and will return to your Board at that time with a proposed spending plan.

IT IS RECOMMENDED THAT THE BOARD:

1. Approve the attached proposed spending plan totaling \$975.0 million for the expenditure of federal revenue received through a direct allocation pursuant to the ARP.
2. Delegate authority to the CEO, or her designee, to allocate funds from the ARP Act Trust Fund to reimburse County departments for expenditures that meet the eligibility criteria issued by the U.S. Department of the Treasury (Treasury).
3. Delegate authority to the CEO, or her designee, to recognize lost revenue through the regular budget process, and as authorized under the ARP, as needed to provide the government services identified in the spending plan.
4. Delegate authority to the CEO, or her designee, to adjust planned spending among categories approved in the spending plan and across fiscal years to maximize the use of the funds and recover eligible costs.
5. Find that the recommended actions, including the approval of the proposed spending plan for the expenditure of federal revenue received through the ARP do not constitute a project pursuant to section 21065 of the California Public Resources Code and section 15378(b) of the State California Environmental Quality Act (CEQA) Guidelines for the reasons stated in this Board letter and in the record of the proposed activities. In the alternative, the recommended actions, including approval of the spending plan, are exempt as specific actions necessary to prevent or mitigate an emergency as a result of the declared COVID-19 public health emergency.

PURPOSE/JUSTIFICATION OF RECOMMENDED ACTION

Approval of the spending plan will enable the County to program \$975.0 million in a direct federal allocation received under the ARP Fiscal Recovery Funds and continue to build upon the \$1.22 billion in investments previously authorized by your Board using funding from the Coronavirus Aid, Relief, and Economic Security (CARES) Act. This spending plan is designed to enable the County to mount a sustained response to the impacts of COVID-19 by supporting individuals, families, communities, small businesses, and community-based providers, among others, in the difficult journey towards recovery.

The requested delegated authority will authorize the transfer of funds out of the County's ARP Act Trust Fund and allow the allocation of funds for uses approved under the spending plan. The allocations will be formalized through subsequent budget actions approved by your Board. The requested delegated authority will also authorize the CEO to determine the most appropriate and eligible categories of ARP funding to ensure the programs, services, and allocations in the spending plan are fully funded, including but not limited to using ARP provisions that authorize the

County to restore lost revenue for the purpose of providing government services. In addition, the delegated authority will authorize the CEO to make transfers between budget units, as well as adjustments between budget years and spending plan categories when necessary and appropriate. This will provide needed administrative flexibility to maximize newly available State or federal funding and re-balance budgeted spending categories in response to real-time conditions. Finally, the requested authority will allow the CEO to allocate public health emergency funding included in the spending plan, as needed, to support the public health response to critical and emerging pandemic needs.

Implementation of Strategic Plan Goals

Adoption of the spending plan and the related recommendations supports all three goals of the County's Strategic Plan: Goal I – Make Investments that Transform Lives, Goal II – Foster Vibrant and Resilient Communities, and Goal III – Realize Tomorrow's Government Today. The spending plan focuses resources on some of the County's most challenging and complex issues, including but not limited to areas where health and economic conditions contributed to poor public health consequences during the pandemic. The proposed investments will be deployed using an equity tool and are brimming with the potential to positively impact the lives of those who rely on us, and to strengthen communities throughout the County - one community investment at a time. Finally, the proposed spending plan includes investments to support the County's infrastructure and to better position the County to address future challenges.

FISCAL IMPACT/FINANCING

Approval of the proposed \$975.0 million spending plan would pay for a wide range of services and programs to support the County's pandemic recovery, including \$567.9 million for equity-focused programs, \$239.7 million to support an equitable and inclusive recovery, and \$167.4 million to ensure the County's fiscal stability and sustain vital safety net programs.

The spending plan includes \$65.0 million to pay costs associated with CEO-approved County disaster services worker programs and other COVID-19-related costs, as well as \$4.2 million to pay for mandated auditing and reporting, developing an equity tool, securing data visualization services, and launching a website that will enable the CEO to broadly share information related to how funds are deployed, by whom, and program outcomes.

The County must spend the ARP Fiscal Recovery Funds in strict compliance with federal law. The CEO, Auditor-Controller, County Counsel, and other departments are working closely to ensure appropriate fiscal oversight, accountability, auditing, and reporting of these funds. We do not anticipate any impact to the County General Fund.

FACTS AND PROVISIONS/LEGAL REQUIREMENTS

The ARP, effective March 11, 2021, is a comprehensive federal funding package adopted in response to the COVID-19 pandemic. Among many other provisions, the ARP provides \$350.0 billion in Fiscal Recovery Funds to support states, territories, counties, cities, and tribal governments, with \$65.1 billion dedicated specifically to counties. (See sections 602 and 603 of the Social Security Act as added by section 9901 of the American Rescue Plan Act of 2021.) The Los Angeles County region anticipates receiving approximately \$4.6 billion in Fiscal Recovery Funds, with the County expected to receive about \$1.95 billion, and each city within the County receiving its own share of the remaining \$2.65 billion. A table showing the County's and each city's estimated allocation is included as Attachment III.

The federal government will provide the Fiscal Recovery Funds in two equal payments. We received the first payment of approximately \$975.0 million, in May 2021 and placed the funds into the newly created ARP Act Trust Fund. We anticipate receiving the second payment, also approximately \$975.0 million, in May 2022.

The Fiscal Recovery Funds may be used for the following:

1. To respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality;
2. To respond to workers performing essential work during the COVID-19 public health emergency by providing premium pay to eligible workers;
3. To provide government services to the extent of the reduction in revenue due to the COVID-19 public health emergency relative to revenues collected in the most recent full fiscal year prior to the emergency; and
4. To make necessary investments in water, sewer, or broadband infrastructure.

The U.S. Treasury provides guidance on the eligible and restricted usage of the Fiscal Recovery Funds through the Interim Final Rule (31 CFR Part 35), Treasury Compliance and Reporting Guidance, and Frequently Asked Questions.

SPENDING PLAN OVERVIEW

If approved, this spending plan will program the full \$975.0 million in Fiscal Recovery Funds received to date. The plan distributes funding across three strategic pillars. Detailed information regarding each pillar is included below.

FIRST PILLAR: EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

The first strategic pillar includes \$567.9 million to ensure the County emerges from the pandemic better than before through equity-based programs.

This pillar recognizes that the Fiscal Recovery Funds represent a once-in-a-generation opportunity to address the County's most acute and impactful inequities and proposes investments to address the social determinants which contributed to poor public health outcomes during the pandemic. These investments include housing for people experiencing homelessness including through partnerships with cities (\$400.0 million), creation of more affordable housing (\$40.0 million), bolstering the Board's "Care First, Jails Last" vision (\$47.1 million), reducing the digital divide (\$12.0 million), and disrupting the cycle of poverty in communities that have historically been left out of intergenerational wealth gains (\$19.8 million).

In addition to other County investments in community-based support, including Care First and Community Investments (also known as Measure J investments), this pillar also provides direct grants to community-based organizations providing trauma prevention and violence disruption services (\$20.0 million); food and nutritional support, including formula and essential baby supplies (\$8.0 million); capacity building for justice-focused organizations (\$5.0 million) and immigrant-

focused organizations (\$3.5 million); youth workforce development (\$3.5 million); wealth-building in low-income and immigrant communities (\$3.5 million); financial support to microbusinesses in the street and sidewalk vending market (\$3.5 million); and legal representation for immigrants at risk of removal (\$2.0 million).

SECOND PILLAR: BUILDING A BRIDGE TO AN EQUITABLE RECOVERY

County residents in low-income communities and communities of color have borne the brunt of the pandemic's negative impacts. This second pillar recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most and are resourced the least.

This pillar invests \$239.7 million to provide financial and other services and programs to small businesses, entrepreneurs, and nonprofits (\$70.5 million); support for artists and professionals and organizations in the creative economy (\$21.25 million); create employment opportunities for workers and youth (\$37 million); protect tenants from eviction and homeowners from foreclosure (\$18.5 million); fund essential childcare, recreational, early education, and home visiting programs for families (\$49.13 million); further address trauma and violence (\$10.7 million); and provide additional food and nutritional resources (\$32.6 million).

THIRD PILLAR: FISCAL STABILITY AND SOCIAL SAFETY NET

Throughout the pandemic, the County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and implementing approximately \$370.0 million in departmental curtailments last fiscal year. The third pillar recognizes the need to ensure the County's system of support to residents – the "safety net" – is on firm financial footing as we emerge from the pandemic.

This pillar proposes \$167.4 million to shore up the County's disaster services worker program (\$65.0 million), and expand the County Fire District's Advanced Provider Response Units, which pairs a nurse practitioner with a firefighter paramedic deployed to primarily under-resourced areas to reduce unnecessary ambulance transports and emergency room visits (\$8.1 million).

The pillar also complements other available funding by setting aside \$17.6 million for ethnic and hyperlocal media and community-based outreach such as the community health worker and promotores programs; backstops a sustained public health response to the COVID-19 emergency (\$22.5 million); establishes \$50.0 million for eligible capital costs for infrastructure that may be needed to meet the County's most serious public health challenges; and ensures funding for mandated audits and reporting, among other administrative costs (\$4.2 million).

IMPACT OF AVAILABILITY OF OTHER FUNDING ON PROPOSED SPENDING PLAN

As we developed this proposed spending plan, we carefully considered other available funding and designed the spending plan to leverage and/or complement those funding sources.

We worked closely with partner departments, such as the Departments of Public Health (DPH) and Health Services and the Los Angeles County Development Authority, to identify and understand when the County will receive other federal and State funds available to support components of this spending plan. In order to stretch every federal and State dollar across all three pillars of this plan, we recommend funding amounts in this plan while seeking to leverage other additional funding intended for the same investment area. This plan's recommended investments in the public health

response and our approach to rent relief are examples.

In addition to the Fiscal Recovery Funds under ARP, the ARP provides additional, substantial funding to support vaccine distribution, testing and contact tracing, public health workforce, and emergency rental assistance, to name a few. For the public health response, the ARP includes \$14.0 billion to support vaccine distribution and administration across the country and \$7.5 billion for the Centers for Disease Control and Prevention (CDC) for vaccines—vaccines which will largely be used to support state and local public health departments, including DPH. DPH also receives funding from the CDC through the Epidemiology and Laboratory Capacity grant that supports some of the County's core public health responsibilities, such as contact tracing, outbreak management, health officer order enforcement, vaccine operations and community testing. Finally, the federal Consolidated Appropriations Act, 2021, also provided substantial funding to support pandemic response and recovery. We took these factors into consideration when determining the proposed funding allocation for the public health response.

Similarly, more than \$630.0 million in emergency rent assistance is available for County residents through separate ARP funding and the Consolidated Appropriations Act, 2021. We also took this into consideration when determining the recommended approach to protecting tenants in this spending plan.

Finally, the County continues to leverage disaster relief funding reimbursement through the Federal Emergency Management Agency (FEMA). However, FEMA has already terminated support for some programs and other programs are scheduled to sunset in September 2021.

ENSURING EQUITY

On April 20, 2021, and again on July 13, 2021, your Board directed the CEO and County departments to employ an equity lens to deploy pandemic recovery funding and services. The CEO, through its Anti-racism, Diversity and Inclusion Initiative and in consultation with the Advancement Project, other community stakeholders, and County departments and agencies, is establishing foundational principles and an equity formula to guide each department's program planning to increase the likelihood that these objectives will be achieved. Pursuant to the Board's directives, outcomes and standardized equity metrics will be reported on a public-facing website that will be developed as program implementation commences.

STATUS OF CARES ACT CORONAVIRUS RELIEF FUNDS (CRF)

As mentioned above, the County received approximately \$1.22 billion in CARES Act CRF through federal and State allocations and the Board approved the first CRF spending plan on July 21, 2020. The County used CRF to fund a wide variety of programs in direct response to the pandemic, including food relief, small business and restaurant grants, testing, contact tracing and public health surveillance, rent relief, childcare, and other supports. The Board amended the CRF spending plan twice to allocate available funding, and on May 4, 2021, the Board approved a final amended plan to allocate approximately \$102.1 million in available remaining CRF to pay for pandemic response costs incurred by the County and to bridge critical pandemic response programming until the County received its Fiscal Recovery Funds. The County's CRF is fully allocated and we expect it will be fully expended in the coming weeks.

ENVIRONMENTAL DOCUMENTATION

The recommended actions, including approval for the proposed spending plan and proposed delegations, do not constitute a project under CEQA because they are activities that are excluded from the definition of a project by section 21065 of the California Public Resources Code and section 15378(b)(4) and (5) of the State CEQA Guidelines. The actions proposed are organizational or administrative activities of government which will not result in direct or indirect physical changes to the environment. Additionally, the actions involve the creation of a government funding mechanism that does not involve a commitment to a specific project that may result in a potentially significant impact on the environment.

In the alternative, approval of the recommended actions is statutorily exempt from CEQA under section 21080(b)(4) of the Public Resources Code and section 15269(c) as specific actions to prevent or mitigate an emergency due to the declared COVID-19 public health emergency.

IMPACT ON CURRENT SERVICES (OR PROJECTS)

The uses proposed by the spending plan are all specifically related to the County's COVID-19 response and recovery, and in that regard the services are new or modified to be specifically responsive to COVID-19. Timely expenditure of the ARP Fiscal Recovery Funds will depend in part on the County's ability to quickly standup delivery models, partner with community-based organizations, and leverage existing infrastructure to deliver new COVID-19-related services. Service levels for certain pre-COVID-19 County services may be impacted where the staff normally providing those services have been redeployed as disaster services workers or otherwise diverted to pandemic response and recovery programming. Service levels may also be impacted by the need to deploy even more County staff to support some of the new programs and services contemplated by the spending plan.

The Honorable Board of Supervisors

7/27/2021

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Respectfully submitted,

A handwritten signature in black ink, appearing to read "Fesia A. Davenport". The signature is fluid and cursive, with a large initial "F" and "D".

FESIA A. DAVENPORT

Chief Executive Officer

FAD:JMN:MM

MM:EB:cg

Enclosures

c: Executive Office, Board of Supervisors
County Counsel
Auditor-Controller

ATTACHMENT I

American Rescue Plan Summary

OVERVIEW: Phase one of Los Angeles County's American Rescue Plan will invest an unprecedented **\$975 million** in federal recovery funds to reshape and rebuild Los Angeles County as it emerges from a devastating pandemic.

The plan invests heavily—and directly—in hard-hit disadvantaged communities and advances innovative, equity-focused programs to address entrenched challenges ranging from homelessness and poverty to the unique needs of immigrants, small businesses, justice-involved individuals, and survivors of trauma, including domestic violence and hate crimes.

The funding in this plan represents the first phase of a **\$1.9 billion** allocation under the American Rescue Plan (ARP), with the remaining funding to be provided to the County in 2022.

This first phase is focused on programs to benefit our residents, businesses, and communities—and does not include any allocations to backfill the County's revenue losses, which will be addressed in the next phase.

The plan is based on three strategic pillars, which create the foundation for a “Better Than Before” recovery in Los Angeles County.

STRATEGIC PILLAR 1

Equity-Focused Investments

Allocation: **\$567.90 Million**

Addressing longstanding inequities in hard-hit and historically disadvantaged communities through urgent, transformative, and innovative investments.

STRATEGIC PILLAR 2

Building A Bridge to an Equitable Recovery

Allocation: **\$239.68 Million**

Deploying supportive services through an equity lens to jumpstart recovery in communities that have experienced the most severe impacts of COVID-19.

STRATEGIC PILLAR 3

Fiscal Stability and Social Safety Net

Allocation: **\$167.42 Million**

Sustaining and expanding key programs to ensure a strong safety net as we emerge from the pandemic.

Highlights include:

More than **\$468 million** for housing and related services for people experiencing homelessness, for services to prevent people falling into homelessness, and for development of affordable housing.

More than **\$290 million** in direct community investments and partnerships with community-based organizations.

More than **\$89 million** to expand the system of care and reduce reliance on incarceration; support justice-focused community organizations; create jobs for justice-involved individuals; and address trauma and violence in communities. This ARP funding includes **\$47.1 million** for Care First, Jails Last programs, which will augment \$100 million in additional County funding for Care First and Community Investments (formerly Measure J.)

\$12.5 million to support immigrants and immigrant-focused community-based organizations that provide a broad range of services, including legal representation, wealth-building assistance and organizational capacity building—in addition to a broad range of other ARP-funded assistance, from nutrition to childcare to health outreach, intended to benefit immigrant and other high-need communities.

\$70 million for small businesses, entrepreneurs, and nonprofits hit hard by the pandemic.

ATTACHMENT II

AMERICAN RESCUE PLAN – PHASE ONE SPENDING PLAN

– \$975.0 Million –

FIRST PILLAR

EMERGING FROM THE PANDEMIC BETTER THAN BEFORE THROUGH EQUITY-BASED INVESTMENTS

\$567.9 million

The American Rescue Plan represents a once-in-a-generation opportunity to address LA County's most urgent inequities. This first pillar, "Emerging from the Pandemic Better than Before through Equity-Based Investments," makes investments that will increase housing for people experiencing homelessness, create more affordable housing, resource the Board's "Care First, Jails Last" vision, reduce the digital divide, and build wealth in communities that have historically been left out of generational wealth gains.

1.1 Housing for People Experiencing Homelessness - \$400.0 million

Seize the moment to address LA County's urgent humanitarian crisis by creating or sustaining thousands of units of interim and permanent supportive housing and offering essential housing services for people experiencing homelessness.

Program	Description	Allocation (\$Millions)
Project Homekey 2.0	Through the State's Project Homekey program, create new interim and permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by acquiring new hotels, motels, and apartment complexes.	\$115.0
Conversion of Interim Housing Units to Permanent Housing	Fund the conversion of existing interim housing units owned by LA County into permanent housing units, including permanent supportive housing, to support the countywide permanent housing shortfall.	\$113.2
Permanent Supportive and Interim Housing	Create permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new modular, prefabricated, or container housing on LA County-owned or city-owned or leased property, and by the strategic renovation of existing LA County facilities.	\$100.0
Rental Subsidies for Permanent Supportive Housing	Create permanent supportive housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by providing rental subsidies that can be used in the private rental market, for master leasing, and for project-based sites without rental subsidies, among other options, without any upfront capital costs.	\$30.0

Program	Description	Allocation
Intensive Case Management Services (ICMS) and Tenancy Support Services for Federal Voucher Holders	Provide Intensive Case Management Services (ICMS) and move-in assistance for approximately 1,500 federal subsidy recipients who are coming out of homelessness and matched to a permanent housing opportunity.	\$16.7
Homelessness Prevention	Support the Department of Health Services' (DHS) Housing for Health Homelessness Prevention Unit, a proactive, collaborative, data-driven effort to identify people in LA County who are at-risk of losing their housing and provide them with support services and flexible cash assistance to address an array of needs, including rent and utility arrears, and connection to mainstream services and benefits.	\$13.75
Interim Housing Operating Costs for Community-Based Sites	Support the operation of 261 interim housing beds in 10 different sites located throughout LA County, including at three new Recuperative Care Centers opened on DHS hospital campuses in response to COVID-19.	\$6.0
Interim Housing Operating Costs for Safe Landing Site	Support the Safe Landing Program, which provides interim supportive housing to people experiencing homelessness who can be diverted from jail or from the emergency room, including 24/7 admissions and onsite health and mental health clinical assessment and care.	\$4.25
Safe Parking	Establish five 20-space Safe Parking Program sites, one in each Supervisorial District, that would operate from January 2022 to December 2024 (24-months).	\$1.1
		\$400.0

1.2 Reduce the Affordable Housing Shortfall - \$40.0 million

Reduce the Countywide affordable housing shortfall by investing in private affordable housing developments.

Program	Description	Allocation
Funding New Private Sector Affordable Housing Development	Supplement the annual Notice of Funding Availability, administered by the Los Angeles County Development Authority (LACDA), with additional funds to support more affordable housing developments in LA County.	\$40.0
		\$40.0

1.3 Care First, Jails Last - \$47.1 million

As a complement to Board-driven efforts to reverse the trajectory of a jails-first approach, including the Alternatives to Incarceration Initiative and Care First and Community Investments (formerly Measure J), expand the system of care, support decarceration, and provide community-based diversion, treatment, and reentry as an alternative to jails.

Program	Description	Allocation
Alternative Crisis Response	Jumpstart the Alternative Crisis Response, a multiagency effort led by mental health professionals and first responders to promote the appropriate care and treatment of people in crisis as a primary alternative to a law enforcement response or jail.	\$18.5
System of Care Expansion	Expand the LA County's community-based system of care for people experiencing serious mental illness and substance use disorder by facilitating service providers' capabilities and capacity.	\$10.5
Job Programs for Reentry Populations	Provide a variety of job placement programming for individuals returning from serving sentences in jail or prison, with a focus on women and the LGBTQI+ community, including the Careers for a Cause, Skills and Experience for the Careers of Tomorrow (SECTOR), and Fire Camp programs.	\$8.6
ODR Interim Housing Beds	Extend funding for the Office of Diversion and Reentry's (ODR) "Covid19 Jail Release," which are interim housing beds to provide housing for people who are experiencing homelessness and have severe mental illness and physical health issues who were released during pandemic-caused jail decompression.	\$5.0
Mapping Resources for Justice-Involved Populations	Develop a resource map of service networks for justice-involved individuals to identify assets and deficits that will inform the development of programs and services and raise awareness of the existence of these programs and services for this population.	\$1.5
Bed Availability Navigator System	Develop a mobile application (app) for first responders and system navigators that will conduct a needs-assessment, identify the nearest available appropriate facility, and facilitate the person's transport and intake.	\$1.5
Arts for Justice-Involved Youth	Support arts community-based organizations to provide arts for justice-involved youth in LA County detention and in justice- and system-impacted communities as a prevention measure, and fund organizations whose programs are deployed through a justice lens.	\$1.5

\$47.1

1.4 Digital Divide - \$12.0 million

Attack the Digital Divide so that all LA County residents can enjoy educational and economic opportunities and prosperity.

Program	Description	Allocation
Library Laptop and Hotspot Lending and WorkReady Programs	Add 1,400 Chromebook kits to the LA County Library's existing Laptop & Hotspot Loan program and fund necessary equipment, software, and licenses, with a focus on low-income communities and communities of color with limited access to broadband internet and devices.	\$3.4
Delete the Divide Initiative	Led by the Internal Services Department (ISD) and through an innovative public-private partnership model, Delete the Divide seeks to unify efforts to provide youth in disadvantaged communities with direct access to modern technologies, as well as, training and support services, educational programs, technical certifications, job shadowing, mentoring, corporate tours, paid work experience, academic scholarships, practical hands-on experience, and pathways to well-paying careers.	\$2.9
LA Community Impact Hubs	In partnership with the Greater LA Education Foundation, the Los Angeles County Office of Education (LACOE), private sector partners and nonprofits, support Teen Tech Centers as after-school spaces equipped with cutting-edge technology and staffed by youth development professionals who provide a safe, supporting learning environment.	\$2.0
Public Wi-Fi at LA County Parks	Install public Wi-Fi at 36 LA County parks that serve communities hardest hit by the pandemic and with the lowest rates of home broadband access.	\$1.5
LA County Library "Park and Connect" Program	Expand the Library's "Park and Connect" program by installing outdoor Wi-Fi antennas at 55 LA County libraries, which will offer public internet access in the library parking lots and adjacent public spaces.	\$1.5
Building a Better Connection for Older Adults	Through a partnership with the Department of Workforce Development, Aging and Community Services (WDACS) and the Aging Network, the program will provide a tablet computer designed for use by older adults, along with internet connection, technical assistance, and ongoing support.	\$0.7
		\$12.0

1.5 Breaking the Cycle of Intergenerational Poverty - \$19.8 million

Disrupt the cycle of poverty by building intergenerational wealth in communities with historically limited economic opportunities and relatively poor health and educational outcomes.

Program	Description	Allocation
Guaranteed Basic Income	Launch a Guaranteed Basic Income Pilot Program to improve the financial stability of populations most impacted by COVID by reducing destabilizing and catastrophic income volatility.	\$16.3
Volunteer Income Tax Assistance (VITA) for People Experiencing Homelessness	Work with homeless services providers to increase tax filings for homeless and formerly homeless individuals and families, prioritizing meeting the deadline for non-filers to receive federal and state stimulus checks.	\$2.3
Financial Coaching Partnerships	Establish a network of financial ambassadors to provide financial coaching and debt avoidance services for LA County residents impacted by COVID-19.	\$1.2
		\$19.8

1.6 Direct Community Investments - \$49.0 million

As a complement to other LA County efforts to fund community-based support and recovery, including Care First and Community Investment (formerly Measure J), work with a third-party administrator(s) to resource community-based organizations that provide pandemic recovery services related to justice-involved populations, healthy communities, and economic and workforce development.

Program	Description	Allocation
Trauma Prevention Partnerships	Grants to community-based organizations to support crisis response, violence disruption, and gang prevention and intervention.	\$20.0
Community Food Resource Grants	Grants to community organizations producing, distributing, or promoting culturally relevant food and services, including baby formula and essential supplies like diapers, to families who are unable to access or fully utilize sufficient food from other programs.	\$8.0
Capacity-Building Grants for Justice-Focused Community-Based Organizations	Grants to justice-focused community-based organizations to support strategic planning and assessment of post-pandemic programmatic operations, as well as strengthening fiscal, development, and fundraising capacity.	\$5.0

Program	Description	Allocation
Grants to Support Youth Workforce Development	Grants to organizations focused on creating jobs and career pathways for youth through direct grants, with a focus on youth in communities with disparate health and educational outcomes.	\$3.5
Grants to Community-Based Organizations Focused on Financial Wellbeing and Wealth Building in Low-Income and Immigrant Communities	Grants to community-based organizations and community development financial institutions that serve LA County's low-income communities of color, with a focus on intergenerational wealth-building, financial coaching, and homeownership.	\$3.5
Street Vending Collaborative for Health, Safety, and Economic Mobility	In partnership with community-based organizations that work closely with sidewalk vendors, launch a linguistically competent and culturally affirming campaign to educate vendors about public health and other regulatory standards, including safety measures to prevent the spread of COVID-19, and connect vendors with financial support necessary to obtain code-compliant carts and equipment.	\$3.5
Capacity Building for Immigrant-Focused CBOs	Grants to immigrant-focused community-based organizations to grow post-pandemic programmatic, fiscal, and fundraising capacity.	\$3.5
Legal Representation for Immigrants at Risk of Removal	To help stabilize the cultural and economic fabric of immigrant communities, support nonprofit legal services providers and community-based organizations that ensure due process to immigrants at risk of removal.	\$2.0
		\$49.0

SECOND PILLAR

BUILDING A BRIDGE TO AN EQUITABLE RECOVERY

\$239.68 million

The pandemic has caused untold harms in our County, but those living in low-income communities, communities of color, and places with relatively poor social determinants of health have borne the brunt. This second pillar, “Building a Bridge to an Equitable Recovery,” recognizes the need to deploy supportive services through an equity lens to jumpstart recovery for those who have suffered the most.

2.1 Small Businesses, Entrepreneurs, and Nonprofits - \$70.5 million

Stabilize small businesses and entrepreneurs who are the cultural and economic engines of LA County, with a focus on investments in small businesses and entrepreneurs who have been excluded from past opportunities due to institutional racism, redlining, and language and cultural barriers; and support nonprofits that extend LA County’s critical safety net infrastructure and played an outsized role in LA County’s COVID-19 response.

Program	Description	Allocation
LA Regional COVID Fund: Small and Microbusiness Grants	Expand upon the success of the LA Regional COVID Fund by providing additional grant opportunities to small businesses and microentrepreneurs, including veteran-owned businesses and disadvantaged businesses.	\$20.0
LA Regional COVID Fund: Nonprofit Grants	Expand upon the success of the LA Regional COVID Fund by providing additional grant opportunities to nonprofits that provide safety net services in communities hardest hit by the pandemic.	\$15.0
Economic Mobility Initiative	In partnership with community development financial institutions and community-based organizations, target investment in communities with high proportions of disadvantaged businesses and close the gender gap in entrepreneurship to reduce poverty, create jobs, and spur growth and innovation, including but not limited to the creation of an entrepreneurship academy, mentorship, technical assistance, capacity building, revolving loan funds, recovery navigators, and other critical supports.	\$15.0
Keep LA Dining	Extend and expand LACDA’s existing restaurant grant program, with a focus on equitable distribution of funding to preserve businesses in communities that lack access to traditional forms of capital.	\$10.0
Small Business Rent Relief	Support small businesses (and their landlords) in unincorporated areas who are struggling to pay rent due to COVID-19.	\$7.5

Program	Description	Allocation
Legal Aid for Small Business Owners	In partnership with nonprofit legal services providers, offer legal advice and landlord-tenant support for income-qualified small businesses.	\$1.5
"Shop Local" Campaigns	Partner with local chambers of commerce on hyperlocal campaigns to encourage consumers to return to vital small business corridors, with emphasis on the unincorporated areas.	\$1.0
Safer at Work	Extend and expand the Safer at Work campaign, a public education campaign to improve compliance with public health orders, and the PPE for Small Business Program, which provides much needed personal protective equipment to micro and small enterprises.	\$0.5
		\$70.5

2.2 Arts and the Creative Economy - \$21.25 million

Address the impacts of the pandemic on the arts and the creative economy, one of the most economically significant and hardest-hit sectors, while leveraging the unique capacity of arts and culture to catalyze our region's economic recovery, civic connectivity, and community wellbeing.

Program	Description	Allocation
Arts Relief and Recovery Grants to Nonprofits and Individuals	An arts recovery grant fund to support nonprofit arts organizations and social service/social justice organizations that engage the arts to meet the needs of their often-vulnerable constituents to support recovery due to COVID-19 related closures, interruptions, losses, and new health protocols.	\$12.0
Creative Works Jobs for Artists	Engage artists, intermediaries, and cultural organizations to develop artist-led projects and public programs.	\$5.0
Reopening Culture, Tourism, and Marketing Initiative	Partner with the cultural community, as well as LA Tourism, Metro, and other agencies, on a communications outreach campaign to increase information, marketing, and promotion of arts and cultural activities in the LA County region. This effort would also provide funding and other marketing support to diverse arts organizations and ethnic media; strengthen digital and communications infrastructure and assets used to promote arts and culture in a regional campaign to boost reopening and to support the recovery of the arts and creative economy.	\$1.9

Program	Description	Allocation
Creative Career Pathways for Youth	Funding for programs at LA County Parks' Innovation Labs that prepare youth for careers in arts and media, so that youth who have historically experienced barriers to accessing these careers are job-ready as the economy recovers and stabilizes.	\$1.6
Arts Education Program for Vulnerable LA County Schools	Support innovative programs offered by the Los Angeles County Museum of Art (LACMA) in partnership with schools, public libraries, community centers and artists, including Creative Classrooms, Communities Create LA!, Mobile Arts, K-12 Free Transportation, Evenings for Educators, and Teaching Artist Training	\$0.75
		\$21.25

2.3 Employment Opportunities for Workers and Youth - \$37.0 million

Create opportunities for under-skilled and hard-to-employ workers to secure employment in the post-pandemic economy, with an emphasis on workforce development opportunities for LA County's youth.

Program	Description	Allocation
Pandemic Recovery Rapid Reemployment	In partnership with community-based organizations, labor, and educational partners, support individuals and businesses in the economic recovery through immediate, rapid re-employment, targeting recovery-focused industries.	\$20.0
High Road Training Partnerships	Expand and build new pre-apprenticeships and apprenticeships in the areas of health care, advanced manufacturing, construction, film and digital media, early childhood education and early care, social/human services, transportation and warehousing, bioscience, and information technology.	\$9.0
Youth@Work	Increase capacity for the Youth@Work program, which offers youth in priority populations, including but not limited to foster, probation, and LGBTQI+ youth, paid enrichment training, and work experience in public, non-profit, and private organizations in high-growth industry sectors.	\$5.0

Program	Description	Allocation
Fair Chance Campaign	Provide funding for the existing Fair Chance Campaign to increase employment of justice-involved individuals, while also providing incentives to employers.	\$2.0
Wraparound Services for Critical Employment Initiatives	Support rapid re-employment and high-road training partnerships by offering wraparound supports while in training, including stipends, childcare, mentoring, support with housing, help with technology barriers, and other case management.	\$1.0
		\$37.0

2.4 Stable Housing - \$18.5 million

Complement substantial existing federal and state rental relief and homeowner resources with hyperlocal financial support and outreach to ensure those most at risk of eviction and disruptive displacement remain in their homes.

Program	Description	Allocation
Stay Housed LA County	Expand and sustain Stay Housed LA County, a first-of-its-kind partnership between LA County, community-based organizations, and nonprofit legal services providers to provide outreach, education, full-scope legal representation, and emergency rental assistance to low-income residents facing eviction.	\$12.0
LA County Mortgage Relief Partnership	As a complement to state and federal mortgage relief, offer United States Department of Housing and Urban Development (HUD)-certified foreclosure prevention counseling and mortgage relief to property owners of 1-4 units and financial assistance for residents in areas of naturally occurring affordable housing, with a high risk of displacement and gentrification.	\$5.0
Landlord-Tenant Mediations	Through a partnership led by WDACS with the Department of Consumer and Business Affairs (DCBA), city agencies, and community-based organizations, provide additional funding and capacity to help landlords and tenants arrive at mutually agreeable outcomes to avoid disruptive displacements resulting from pandemic-related economic hardships.	\$1.0
Tenant Protections Hotline and Small Claims Advisor Program	Provide additional funding for DCBA's Tenant Protections Hotline and its Small Claims Advisor program as they field inquiries from tenants and landlords seeking to understand their rights and responsibilities, as well as the required judicial process under new state laws for unpaid rent during the pandemic.	\$0.5
		\$18.5

2.5 Healthy Families - \$49.13 million

Support LA County families by funding our network of childcare providers, creating healthy childhood environments, and providing families with needed support to thrive post-pandemic.

Program	Description	Allocation
Childcare Providers Grants and Incubator Program	Expand the existing Child Care Provider Grant program offered by LACDA and establish a training institute to provide entrepreneurial and industry-specific training for individuals who want to launch childcare provider businesses, and support individuals to hire qualified employees. Institute graduates would receive startup grant funding for their businesses.	\$20.0
Home Visiting Services	Through the Department of Public Health’s (DPH) Maternal, Child, and Adolescent Health Programs, provide supportive home-based visitation services to high-risk, low-income pregnant and parenting families, including perinatal and parental support, education, and empowerment; regular screenings and assessments for mental health symptoms and early child developmental delays; as well as referrals and linkages to community and government services.	\$9.2
Recreation and Aquatics at LA County Parks	Address the devastating impacts of COVID-19 and provide much-needed healing and community connection through youth recreational and aquatics programming at LA County parks in areas most impacted by the pandemic.	\$8.8
Healthy Food Kickstarter Program	Provide grants and technical assistance to entrepreneurs seeking to establish healthy food outlets in low-income communities and communities of color to support the long-term resiliency of the healthy food supply chain in those communities.	\$5.0
Nurse Family Partnership	Supplement funding for DPH’s Nurse-Family Partnership Program, which provides regular visits by specially trained nurses for young, first-time mothers and mothers-to-be in foster care starting in early pregnancy and continuing through the child’s second birthday.	\$2.7
Market Match	Provide grants to Market Match or similar healthy food incentive programs to subsidize the purchase of healthy food among low-income families, reducing the effect of economic pressure to purchase unhealthy food.	\$2.0

Program	Description	Allocation
LA County Library Early Literacy and Education	Support LA County Library early literacy and educational programs, including the LA County Library's Student and Tutors Reading Achieving Success (STARS), the Reading Machine program, the LA County Library MakMo, and the School Readiness Program	\$1.43
		\$49.13

2.6 Addressing Trauma and Violence - \$10.7 million

Address the devastating impacts of violence and trauma, which have been exacerbated by the economic and isolating effects of the pandemic.

Program	Description	Allocation
Domestic Violence Shelter-Based Program	Provide supplemental funding to 18 contracted agencies to provide 24-hour shelter, food, clothing, basic needs, case management and counseling to survivors of domestic violence.	\$8.0
Small Dollar Loans and Grants for Domestic Violence Survivors	Provide survivors of domestic violence with small-dollar grants and interest-free loans to pay for relocation expenses, medical bills, and other costs necessary to secure financial independence.	\$1.4
Increase Capacity to Address Pandemic-Related Hate	Led by WDACS's Human Relations Commission, fund efforts to address and end hate, bias, and discrimination, with a focus on Asian Americans and Pacific Islanders and Native Hawaiian and Pacific Islander (AAPI/NHPI) communities subjected to increased hate-based violence as a result of the COVID-19 pandemic.	\$1.0
Domestic Violence Experts for DCFS Hotline	Co-locate domestic violence experts at the Department of Children and Family Services (DCFS) Hotline to educate hotline operators about the nuances of working with sufferers of domestic violence and assist hotline operators screen callers in real time.	\$0.3
		\$10.7

2.7 Food Resources - \$32.6 million

Provide for the basic needs of individuals, families, and older adults so they can focus on their personal pandemic recovery journeys.

Program	Description	Allocation
Elder Nutrition Program+	Additional support for WDACS' Elder Nutrition Program+, which provides free nutritious meals to low-income seniors, operated in partnership with community-based and nonprofit organizations.	\$17.3
Grocery Voucher Program	Through an existing public-private partnership involving over 40 community-based organizations, provide grocery gift cards (either physical or online app) to low-income individuals and families who do not qualify for CalFresh or other long-term food support programs.	\$10.0
Food for People Experiencing Homelessness	Continue the existing program, administered by DHS in partnership with LAHSA, the Department of Mental Health (DMH), and nonprofit service providers, to distribute bagged meals to people experiencing homelessness using homeless outreach workers to reduce potential for COVID spread.	\$4.8
Food Assistance Awareness Campaign	Extend an existing LA County communications program to implement paid media campaigns and increase public awareness of sustainable food assistance programs.	\$0.5
		\$32.6

THIRD PILLAR

FISCAL STABILITY AND SOCIAL SAFETY NET

\$167.42 million

Throughout the pandemic, LA County not only sustained but expanded its safety net programs to meet critical public health, economic, and social needs of our community, despite drastic revenue reductions and departmental curtailments. The third pillar, "Fiscal Stability and Social Safety Net," recognizes the need to ensure LA County's infrastructure of last resort – the "safety net" – is on firm financial footing as we emerge from the pandemic.

3.1 Shoring Up LA County's Safety Net - \$77.32 million

Shore up LA County's safety net by funding critical pandemic-related services.

Program	Description	Allocation
Disaster Services Workers and Pandemic-Related Costs	Fund LA County's ongoing disaster services worker program, which provides essential services, from support for people experiencing homelessness, to food distribution, to the distribution of personal protective equipment and other critical supplies, and pay for COVID-19-related costs incurred by departments to meet public health mandates.	\$65.0
Advanced Provider Response Units (APRU)	Expand funding for the Fire District's APRU program, which partners a nurse practitioner with a firefighter paramedic on a specialty response unit that targets low-acuity patients, primarily in underserved areas, in an effort to treat patients in place and reduce unnecessary ambulance transports and Emergency Room visits.	\$8.1
Administrative Costs	Funding for centralized administrative costs, including equity tool development, website design, data, auditing, and associated costs.	\$4.22

\$77.32

3.2 Hyperlocal and Community-Based Outreach - \$17.6 Million

Push information regarding services and resources to the community, through community members, to ensure equitable access to all.

Program	Description	Allocation
Community-Based Outreach	Support for community-based partnership, <i>promotores</i> programs, community health workers, and community ambassador programs to ensure local communities are aware of recovery resources and services as they emerge from the pandemic.	\$15.0

Program	Description	Allocation
Ethnic and Hyperlocal Media	Continue investments in and outreach to hyperlocal and ethnic media outlets to push critical pandemic and recovery information to all communities and sustain ethnic media competencies and connections established by the LA County Joint Information Center.	\$2.6
		\$17.6

3.3 Support the Sustained Public Health Response to COVID-19 - \$22.5 million

Support a sustained public health response to ensure all residents are safe from COVID-19.

Program	Description	Allocation
Public Health Emergency Funding	Support the public health response to critical and emerging pandemic needs where no other funding source is available, including but not limited to quarantine and isolation housing, surveillance, and contact tracing.	\$20.0
Sanitation Services for People Experiencing Homelessness	Provide sanitation and garbage collection services for people experiencing homelessness to ensure clean public spaces and prevent the spread of disease.	\$2.5
		\$22.5

3.4 Capital Programs - \$50.0 million

Fund capital costs for the infrastructure necessary to meet LA County's most serious challenges.

Program	Description	Allocation
Capital Programs	Fund one-time capital construction costs for projects that increase LA County's capacity to provide public health, health care, alternatives to incarceration, and safety net services.	\$50.0
		\$50.0

ATTACHMENT III

AMERICAN RESCUE PLAN ACT
Estimated Funding for LA County and Its Cities

As of July 23, 2021

Los Angeles County and 88 City Allocations - American Rescue Plan - Coronavirus State and Local Fiscal Recovery Funds					
Jurisdiction	Allocations - Treasury Dept./CA DOF (in millions)	Jurisdiction	Allocations - Treasury Dept./CA DOF (in millions)	Jurisdiction	Allocations - Treasury Dept./CA DOF (in millions)
Agoura Hills	\$ 4.84	Hawaiian Gardens	\$ 3.39	Pasadena	\$ 52.63
Alhambra	\$ 21.85	Hawthorne	\$ 30.52	Pico Rivera	\$ 14.77
Arcadia	\$ 8.86	Hermosa Beach	\$ 4.62	Pomona	\$ 45.37
Artesia	\$ 3.97	Hidden Hills	\$ 0.45	Rancho Palos Verdes	\$ 9.93
Avalon	\$ 0.88	Huntington Park	\$ 29.60	Redondo Beach	\$ 6.80
Azusa	\$ 11.95	Industry	\$ 0.48	Rolling Hills	\$ 0.44
Baldwin Park	\$ 22.92	Inglewood	\$ 31.76	Rolling Hills Estates	\$ 1.93
Bell	\$ 8.50	Irwindale	\$ 0.35	Rosemead	\$ 17.88
Bell Gardens	\$ 10.05	La Cañada Flintridge	\$ 4.79	San Dimas	\$ 8.04
Bellflower	\$ 21.46	La Harba Heights	\$ 1.55	San Fernando	\$ 5.82
Beverly Hills	\$ 8.08	La Mirada	\$ 11.53	San Gabriel	\$ 9.54
Bradbury	\$ 0.26	La Puente	\$ 9.48	San Marino	\$ 3.12
Burbank	\$ 25.55	La Verne	\$ 7.65	Santa Clarita	\$ 35.15
Calabasas	\$ 5.70	Lakewood	\$ 11.31	Santa Fe Springs	\$ 4.22
Carson	\$ 17.78	Lancaster	\$ 36.34	Santa Monica	\$ 28.57
Cerritos	\$ 6.27	Lawndale	\$ 7.75	Sierra Madre	\$ 2.58
Claremont	\$ 8.68	Lomita	\$ 4.86	Signal Hill	\$ 2.73
Commerce	\$ 3.03	Long Beach	\$ 135.75	South El Monte	\$ 4.92
Compton	\$ 34.43	Los Angeles	\$ 1,278.90	South Gate	\$ 34.56
Covina	\$ 11.35	Lynwood	\$ 24.45	South Pasadena	\$ 6.06
Cudahy	\$ 5.64	Malibu	\$ 2.83	Temple City	\$ 8.57
Culver City	\$ 9.37	Manhattan Beach	\$ 8.42	Torrance	\$ 24.07
Diamond Bar	\$ 6.83	Maywood	\$ 6.45	Vernon	\$ 0.26
Downey	\$ 25.44	Monrovia	\$ 8.69	Walnut	\$ 7.10
Duarte	\$ 5.09	Montebello	\$ 16.76	West Covina	\$ 19.57
El Monte	\$ 42.56	Monterey Park	\$ 15.04	West Hollywood	\$ 8.73
El Segundo	\$ 3.97	Norwalk	\$ 28.05	Westlake Village	\$ 1.97
Gardena	\$ 15.00	Palmdale	\$ 35.45	Whittier	\$ 16.36
Glendale	\$ 43.52	Palos Verdes Estates	\$ 3.18	LA County	\$ 1,949.97
Glendora	\$ 7.53	Paramount	\$ 18.90		
Subtotal	\$ 401.36	Subtotal	\$ 1,779.30	Subtotal	\$ 2,331.66

Total \$ 4,512.32