



MEASURE H

Citizens' Oversight Advisory Board

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 493, Los Angeles, California 90012
<https://homeless.lacounty.gov/oversight/>

**NOTE: THIS WILL BE A TELECONFERENCE MEETING.
DUE TO THE CLOSURE OF ALL COUNTY BUILDINGS, MEETING PARTICIPANTS
AND MEMBERS OF THE PUBLIC WILL NEED TO CALL IN TO THE MEETING.**

Measure H Citizens' Oversight Advisory Board Meeting AGENDA

1st District Appointee
John Naimo

2nd District Appointee
Chancela Al-Mansour

3rd District Appointee
Christine Margiotta

4th District Appointee
Andrew Kerr

5th District Appointee
Peggy Edwards

DATE: Thursday, December 2, 2021
TIME: 1:00 p.m.
TELECONFERENCE NUMBER: [+1 323-776-6996](tel:+13237766996), [8691140#](tel:+18691140)
MICROSOFT TEAMS WEBLINK: [Click here to join the meeting](#)
(Ctrl+Click to follow link)

**Executive Director,
Homeless Initiative**
Cheri Todoroff

Advisory Board Liaison
Rowena Magaña

AGENDA

- I. Welcome & Introductions
- II. Approval of Minutes for the September 2, 2021 Regular Board Meeting
- III. General Public Comment
- IV. **Homeless Initiative Funding:** Cheri Todoroff, Chief Executive Office-Homeless Initiative (CEO-HI)
 - a. Fiscal Year (FY) 2020-21 Homeless Initiative Final Expenditures
 - b. FY 2022-23 Funding Recommendations Process
- V. **Homeless Initiative Strategy Re-Assessment:** Elizabeth Ben-Ishai, CEO-HI
- VI. **Update on Project Homekey:** Elizabeth Ben-Ishai, CEO-HI
- VII. Adjournment

If any person intends to submit documentation to the Advisory Board for its consideration prior to the meeting, such documentation shall be submitted via email to: CEO Measure H Oversight <MeasureHOversight@lacounty.gov>, no later than 5:00 p.m. the day before the scheduled meeting.

Next Meeting Date: Thursday, March 3, 2022 at 1:00 pm

**Measure H Citizens' Oversight Advisory Board
Meeting Minutes
Thursday, September 2, 2021 Conference Call**

ATTENDEES

Advisory Board: Christine Margiotta (Chair), John Naimo, Chancela Al-Mansour, Andrew Kerr (Absent), and Peggy Edwards

County Staff: Cheri Todoroff, Rowena Magaña, Elizabeth Ben-Ishai, Jeremiah Rodriguez, and Noro Zurabyan

I. Welcome and Introductions

Ms. Margiotta called the meeting to order at 1:02 p.m.

II. Approval of Meeting Minutes

The June 3, 2021 meeting minutes were approved with no amendments.

III. General Public Comment:

- A constituent shared her frustration regarding the work toward reducing homelessness and that of other constituents in her area.
- A constituent inquired why unincorporated areas are not receiving the same level of services for people experiencing homelessness (PEH) than in adjacent cities.
- A constituent shared the need for increased job training and housing placement services for PEH.
- A constituent shared the need for increased trauma informed care for PEH.

IV. Homeless Initiative Quarterly Report No. 20: Cheri Todoroff, Elizabeth Ben-Ishai, and Christina Villacorte, Chief Executive Office-Homeless Initiative (CEO-HI)

- Ms. Ben-Ishai shared that the quarterly report has been newly redesigned to be more accessible, engaging, visual, and easier to understand.
- The report highlights data outcomes, funding, and key programs, such as Project Roomkey (PRK) and Project Homekey (PHK).
- Inspiring success stories are also included in the report with links to videos and write-ups.
- The report also has information on the homeless services system: homeless prevention, street outreach, supportive services, employment, interim housing, and permanent housing. FY 2020-21 outcomes are as follows:
 - 437 families and almost 1,300 individuals were prevented from homelessness.
 - Nearly 17,000 individuals were newly engaged by outreach teams.
 - Nearly 14,000 individuals/family members were placed in interim housing.
 - 3,427 individuals and families were placed in rapid rehousing.
 - Nearly 2,000 individuals were placed in permanent supportive housing.
 - 766 households were housed using the landlord incentive program, which encourages landlords to accept federal housing vouchers.

- Since the inception of Measure H in 2017, more than 53,000 individuals/families were placed into interim housing (funded in part or in whole by Measure H) and another 30,000 individuals/families have been placed into permanent housing.
- Some declines in Measure H outcomes are attributed to a switch in funding sources that emerged from the pandemic. Overall, the rates of those served have remained consistent with previous years.
- Ms. Edwards asked if the report could include the whole number of those served versus those served just through Measure H.
 - Ms. Ben-Ishai responded that it is possible to separate, specifically for those placed in interim and permanent housing; however, other strategies are a bit more difficult.
- Ms. Edwards asked what kinds of strategies are being used to share successes and information with the public.
 - Ms. Villacorte responded that the HI website is being updated to serve as a hub for media coverage and will be ready in the next couple of months.
 - The HI is also looking to launch a newsletter once the website is complete.
- Ms. Edwards suggested using the media to share information with the public.
 - Ms. Villacorte agreed and shared that HI has relationships with local and national networks and has two stories that will be aired in the near future.
- Ms. Al-Mansour asked how the HI is planning for services, since there was no LAHSA Point-In-Time (PIT) homeless count in 2021.
 - Ms. Todoroff shared that the HI is continuing to use the 2020 PIT count to inform planning with an understanding that information has shifted.
- Ms. Al-Mansour also pointed to a drop in the shelter count for Supervisorial District 2.
 - Ms. Ben-Ishai shared that the shelter count was affected by the pandemic; however, there has been the addition of new beds through PRK and PHK.
- Mr. Naimo asked if the County has data or databases on the 72,000 people placed in permanent housing since the inception of Measure H.
 - Ms. Ben-Ishai stated data is being stored in various County systems and the CIO has a central system that can pull the data from these systems.
- Mr. Naimo asked if the HI can determine if homeless persons have re-entered homelessness.
 - Ms. Ben-Ishai responded that information is captured if clients access the homeless services system again. However, if the person does not return to the homeless services system, it will not be known if they returned to homelessness. The dashboard on the HI website shows the percentage and number of people returning to homelessness.
- Along with sharing successes, Ms. Margiotta noted the importance of being honest with the public by acknowledging the reality of homelessness. She suggested mapping system efforts against what functional zero looks like to give context to the challenge and magnitude of the crisis. Ms. Edwards agreed with the suggestion.
 - Ms. Ben-Ishai appreciated the comment and will work to include inflow data for the upcoming Measure H annual evaluation.

- Ms. Al-Mansour suggested acknowledgement of the expiration of the eviction moratoria in the quarterly report and the expected rapid increase of homelessness.
- Ms. Margiotta also suggested speaking to structural racism and its role in homelessness.
- Public Comment
 - A resident asked how unincorporated cities are supplying adequate affordable housing.
 - A constituent thanked the Advisory Board for sharing the reality of the state homelessness and would like a future presentation on mental health care as it relates to homelessness.

V. Re-evaluation of the Homeless Initiative Strategies (April 20, 2021 Board Motion): Elizabeth Ben-Ishai, CEO-HI

- Mr. Ben-Ishai provided an update on the process of re-evaluating the Homeless Initiative Strategies.
- In April 2021, the Board adopted a motion, directing the HI to report back with an assessment of the Measure H strategies and to recommend how to modify or improve the strategies to address the homelessness crisis.
- The recommendations will also account for racial equity and include how to increase cities' participation and strengthens opportunities for cities to augment LA County's investment in interim and permanent housing solutions.
- The re-evaluation is a great opportunity to refresh the strategies and to structure work that is consistent with priorities and effective approaches. The process is divided into three phases:
 - Phase I collects all information on how strategies are working, and what has been learned through implementation.
 - Information will be gathered from the policy summits, the budget process, community forums, annual evaluations, and strategy specific evaluations.
 - HI has contracted with a consultant who is reviewing this information and assisting to formulate an initial draft set of recommendations on how to structure the strategies.
 - Draft recommendations are to be released publicly in the next few weeks.
 - Phase II is the Public Input Process.
 - 13 virtual Community Input Sessions are scheduled, with the first to take place in September.
 - Members of the public, service providers, people with lived experience, County departments, cities and Councils of Governments, the faith-based community, and other stakeholders will have an opportunity to provide input.
 - The HI has contracted with a consultant team (including people with lived experience) that will facilitate these sessions.
 - A web portal will also be available for written comment.
 - Phase III includes the Final Recommendations
 - A report with the recommendations will be submitted in late fall for the Board's consideration.

- Public Comment
 - A constituent shared that social services do not promote prevention within their system and suggested reevaluation.

VI. Blue-Ribbon Commission on Homelessness (July 27, 2021 Board Motion): Cheri Todoroff, CEO-HI

- Ms. Todoroff shared that the Board approved a motion on July 27, 2021, to establish the Blue-Ribbon Commission on Homelessness (BRCH) to research and analyze various homelessness governance reports, study models from across the nation, and will provide a report back to the Board that will include recommendations for a new governance model that is appropriate for the County of Los Angeles.
- The BRCH consists of 12 members, including one appointed from the five Supervisors, one from the Mayor of Los Angeles, three from the Los Angeles Council City President, two from the Councils of Government, and one from the Contract Cities Association.
- The first meeting (virtual and public) is scheduled for September 8, 2021 at 10:00 am. and are scheduled every two weeks.
- Ms. Margiotta asked if there is timeframe or end date in mind for the BRCH.
 - Ms. Todoroff responded that the BRCH is scheduled to sunset and submit its final report and recommendations six months from its initial meeting (e.g. March 2022).
 - Appointed members were identified during the August 6, 2021 Board meeting; however, the City of Los Angeles has yet to provide nominees.
 - Additionally, a BRCH website is in development, which will provide additional BRCH information.

VII. American Rescue Act Spending Plan (July 27, 2021 Board Letter) – Cheri Todoroff, CEO-HI

- Ms. Todoroff shared that on July 27, 2021, the Board approved the American Rescue (ARP) Act Spending Plan for the County.
- Approval for the first pillar of ARP funding (Tranche 1) is for \$975 million, including \$400 million dedicated to programs that will specifically serve PEH, much of which will create new housing opportunities, targeted to:
 - Support Project Homekey 2.0, a State program that helps local jurisdictions with acquiring properties, mostly motels and hotels, to convert into housing.
 - Convert of Interim Housing Units into Permanent Housing.
 - Create permanent supportive and interim housing for individuals and families with complex health or behavioral health conditions who are experiencing homelessness by constructing new modular, prefabricated, or container housing on LA County-owned or city-owned or leased property, and/or by the strategic renovation of existing LA County facilities.
 - Invest in rental subsidies for permanent supportive housing, which could add 1,000 permanent supportive housing slots.
 - Increase intensive case management services and tenancy support services for federal voucher holders.

- Provide supportive services and flexible cash assistance to clients who are at-risk of losing their housing.
- Fund operating costs for the new DHS Safe Landing program, which will provide interim housing in South Los Angeles (this site will be low barrier, serving clients of all acuities, with onsite clinical services and 24/7 intake, and is an alternative to emergency rooms or jails).
- Expand safe parking program, which will add 100 safe parking spots across the County.
- Additional investments will be made through ARP for job training, workforce development, meals programs, and eviction protection, which is in addition to the \$400 million mentioned above.
- Ms. Edwards asked for the deadline to spend ARP and for the ongoing operating costs for the new housing.
 - Ms. Todoroff stated the deadline to obligate ARP funds is December 2024 and funds need to be fully expended by December 2026.
 - ARP and federal vouchers will assist in covering operating costs.
- Mr. Naimo acknowledged the large amount of State and Federal funding to support homelessness and asked whether the County has the infrastructure and strategies to make sure funds get used effectively and timely.
 - Ms. Todoroff responded that the County selected projects that could use funding within the timeline and projects that could be operationalized quickly.
- Public Comment
 - One constituent asked how best to help the homeless community and Ms. Todoroff suggested using the Los Angeles County Homeless Outreach Portal: la-hop.org

VIII. Adjournment

- Meeting ended at 2:40 p.m.

Minutes submitted by: Rowena Magaña and Jeremiah Rodriguez

Minutes approved by: Cheri Todoroff

MEASURE H EXPENDITURE LOG									
STRATEGY	DEPT/ AGENCY	ORIGINAL 20-21 H-ALLOCATION	Q1 H- EXPENDITURE	Q2 H- EXPENDITURE	Q3 H- EXPENDITURE	Q4 H- EXPENDITURE	ONLY FY 20-21 YTD Expenditures	FY 19-20 + FY 20-21 = YTD Expenditures	H - BALANCE (Allocation - Expenditures)
MEASURE H ADMINISTRATION									
ADMIN	CEO	\$ 3,511,000.00	\$ 356,664.00	\$ 587,703.00	\$ 565,460.00	\$ 509,854.00	\$ 2,019,681.00	\$ 2,019,681.00	\$ 1,491,319.00
HOMELESSNESS PREVENTION STRATEGIES									
A1	LAHSA	\$ 8,991,000.00	\$ 1,883,417.27	\$ 1,175,756.64	\$ 977,198.53	\$ 849,282.35	\$ 4,885,654.79	\$ 5,128,455.71	\$ 4,105,345.21
A1	DCBA	\$ 25,000.00	\$ 11,874.00	\$ 13,126.00	\$ -	\$ -	\$ 25,000.00	\$ 25,000.00	\$ -
A1	DCFS	\$ 500,000.00	\$ -	\$ -	\$ 35,105.00	\$ 52,364.00	\$ 87,469.00	\$ 87,469.00	\$ 412,531.00
A5	DCBA	\$ 25,000.00	\$ -	\$ 5,007.00	\$ 13,751.00	\$ 6,242.00	\$ 25,000.00	\$ 25,000.00	\$ -
A5	DCFS	\$ 300,000.00	\$ -	\$ -	\$ 1,500.00	\$ 33,018.00	\$ 34,518.00	\$ 34,518.00	\$ 265,482.00
A5	DHS	\$ 1,500,000.00	\$ -	\$ -	\$ 33,460.52	\$ 141,761.37	\$ 175,221.89	\$ 175,221.89	\$ 1,324,778.11
A5	LAHSA	\$ 4,083,000.00	\$ 2,282,890.55	\$ 911,621.44	\$ 371,827.77	\$ 396,858.99	\$ 3,963,198.75	\$ 4,187,625.88	\$ 119,801.25
HOUSING SUBSIDIZATION STRATEGIES									
B3	DHS	\$ 150,000.00	\$ 85,187.22	\$ 4,023.17	\$ (1,674.37)	\$ (1,472.52)	\$ 86,063.50	\$ 86,063.50	\$ 63,936.50
B3	LAHSA	\$ 75,368,000.00	\$ 13,214,435.39	\$ 10,311,387.50	\$ 11,064,877.83	\$ 11,149,198.94	\$ 45,739,899.66	\$ 51,095,473.96	\$ 29,628,100.34
B4	LACDA	\$ 8,422,000.00	\$ 7,859,009.78	\$ -	\$ -	\$ -	\$ 7,859,009.78	\$ 7,859,009.78	\$ 562,990.22
B7	DHS	\$ 21,878,000.00	\$ 4,606,727.64	\$ 5,048,269.09	\$ 6,199,645.39	\$ 6,023,357.88	\$ 21,878,000.00	\$ 21,878,000.00	\$ -
B7	DPH	\$ 9,415,000.00	\$ 2,262,370.29	\$ 2,403,334.21	\$ 2,109,020.81	\$ 2,328,353.98	\$ 9,103,079.29	\$ 9,103,079.29	\$ 311,920.71
B7	LAHSA	\$ 4,627,000.00	\$ 1,029,706.91	\$ 987,002.16	\$ 822,954.67	\$ 1,102,808.55	\$ 3,942,472.29	\$ 3,950,679.26	\$ 684,527.71
B7	DMH	\$ 72,000.00	\$ 18,783.51	\$ 18,472.11	\$ 19,258.32	\$ 15,486.06	\$ 72,000.00	\$ 72,000.00	\$ -
INCOME INCREASING STRATEGIES									
C4/C5 /C6	DHS	\$ 3,951,000.00	\$ 568,891.68	\$ 782,491.53	\$ 743,110.44	\$ 1,051,762.51	\$ 3,146,256.16	\$ 3,146,256.16	\$ 804,743.84
C7	WDACS	\$ 6,223,000.00	\$ 549,009.00	\$ 1,365,901.00	\$ 863,727.00	\$ 827,105.00	\$ 3,605,742.00	\$ 3,605,742.00	\$ 2,617,258.00
C7	WDACS HireUp	\$ 1,275,000.00	\$ 31,621.00	\$ 49,435.00	\$ 464,549.00	\$ 532,120.00	\$ 1,077,725.00	\$ 1,077,725.00	\$ 197,275.00
C4/C5 /C6	DMH	\$ 1,101,000.00	\$ 199,559.81	\$ 204,786.13	\$ 210,456.80	\$ 208,029.77	\$ 822,832.51	\$ 822,832.51	\$ 278,167.49
C4/C5 /C6	DPSS	\$ 4,600,000.00	\$ 751,994.67	\$ 644,235.32	\$ 666,712.18	\$ 968,884.29	\$ 3,031,826.46	\$ 3,031,826.46	\$ 1,568,173.54
C7	CEO	\$ 800,000.00	\$ 679,780.58	\$ 120,219.42	\$ -	\$ -	\$ 800,000.00	\$ 800,000.00	\$ -
CASE MANAGEMENT STRATEGIES									
D2	DHS	\$ 1,870,000.00	\$ 369,228.15	\$ 382,713.79	\$ 175,572.91	\$ 177,042.20	\$ 1,104,557.05	\$ 1,104,557.05	\$ 765,442.95
D2	SH	\$ 465,000.00	\$ 103,863.22	\$ 122,397.67	\$ 112,042.17	\$ 91,634.00	\$ 429,937.06	\$ 429,937.06	\$ 35,062.94
D6	PD	\$ 2,394,000.00	\$ 340,142.00	\$ 353,743.00	\$ 751,062.00	\$ 713,687.00	\$ 2,158,634.00	\$ 2,158,634.00	\$ 235,366.00
D7	DHS	\$ 48,627,255.00	\$ 23,704,591.86	\$ 1,307,053.31	\$ 3,498,061.07	\$ 19,774,551.58	\$ 48,284,257.82	\$ 48,284,257.82	\$ 342,997.18
D7	DMH	\$ 9,613,000.00	\$ 528,617.05	\$ 607,195.40	\$ 747,364.00	\$ 833,938.05	\$ 2,717,114.50	\$ 2,717,114.50	\$ 6,895,885.50
D7	DPH	\$ 1,564,000.00	\$ 246,927.77	\$ 257,936.22	\$ 274,434.04	\$ 325,742.34	\$ 1,105,040.37	\$ 1,105,040.37	\$ 458,959.63
COORDINATED ENTRY SYSTEM STRATEGIES									
E6	DHS	\$ 20,381,745.00	\$ 3,887,340.12	\$ 3,957,567.09	\$ 4,472,034.90	\$ 7,190,314.49	\$ 19,507,256.60	\$ 19,507,256.60	\$ 874,488.40
E6	LAHSA	\$ 11,611,000.00	\$ 2,905,719.78	\$ 2,699,690.82	\$ 3,151,771.56	\$ 2,853,817.84	\$ 11,611,000.00	\$ 12,118,625.27	\$ -
E6	DPH	\$ 756,000.00	\$ 80,936.00	\$ 64,231.00	\$ 50,121.00	\$ 57,434.00	\$ 252,722.00	\$ 252,722.00	\$ 503,278.00
E7	LAHSA	\$ 27,069,000.00	\$ 3,047,632.16	\$ 2,995,894.03	\$ 3,024,935.50	\$ 2,842,222.41	\$ 11,910,684.10	\$ 12,978,458.33	\$ 15,158,315.90
E7	CEO	\$ 2,567,000.00	\$ 69,700.00	\$ 836,264.00	\$ 592,294.00	\$ 204,432.00	\$ 1,702,690.00	\$ 1,702,690.00	\$ 864,310.00
E8	CEO	\$ 2,100,000.00	\$ -	\$ -	\$ 2,100,000.00	\$ -	\$ 2,100,000.00	\$ 2,100,000.00	\$ -
E8	DHS	\$ 32,558,000.00	\$ 5,783,003.06	\$ 7,586,396.01	\$ 9,098,929.38	\$ 6,208,684.72	\$ 28,677,013.17	\$ 28,677,013.17	\$ 3,880,986.83
E8	LAHSA	\$ 76,058,000.00	\$ 17,445,025.70	\$ 18,565,576.76	\$ 15,186,646.18	\$ 12,803,124.70	\$ 64,000,373.34	\$ 62,131,171.71	\$ 12,057,626.66
E8	DMH	\$ 72,000.00	\$ 18,783.51	\$ 18,182.69	\$ 19,258.32	\$ 15,775.48	\$ 72,000.00	\$ 72,000.00	\$ -
E8	DPH	\$ 668,000.00	\$ 78,791.00	\$ 122,877.00	\$ 122,524.00	\$ 131,743.00	\$ 455,935.00	\$ 455,935.00	\$ 212,065.00
E14	LAHSA	\$ 14,499,000.00	\$ 2,770,029.30	\$ 3,246,467.74	\$ 3,036,713.03	\$ 2,502,641.37	\$ 11,555,851.44	\$ 12,231,797.62	\$ 2,943,148.56
PENDING STRATEGIES									
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
		\$ 409,690,000.00	\$ 97,772,253.98	\$ 67,756,957.25	\$ 71,574,704.95	\$ 82,921,800.35	\$ 320,025,716.53	\$ 326,238,869.90	\$ 179,328,566.93
								\$ -	\$ (95,877,436.84)
		\$ 410,190,000.00					AC total	\$ 326,238,869.90	
		\$ 500,000.00					CEO total	\$ (326,833,308.40)	
								\$ (594,438.50)	
							LAHSA E6 excess of budget	\$ 603,158.94	
								\$ 8,720.44	
							DMH B7 EXCESS IN D7	\$ (4,522.99)	
		\$ 409,690,000.00					DMH E8 EXCESS IN D7	\$ (4,197.44)	
		\$ (500,000.00)						\$ 0.01	
							DHS E8 Q2	\$ (0.01)	



County of Los Angeles
CHIEF EXECUTIVE OFFICE
Office of Homelessness

Kenneth Hahn Hall of Administration
500 West Temple Street, Room 493, Los Angeles, California 90012
(213) 974-1752
<http://ceo.lacounty.gov>

FESIA A. DAVENPORT
Chief Executive Officer

CHERI TODOROFF
Executive Director

Board of Supervisors
HILDA L. SOLIS
First District

HOLLY J. MITCHELL
Second District

SHEILA KUEHL
Third District

JANICE HAHN
Fourth District

KATHRYN BARGER
Fifth District

November 24, 2021

To: Supervisor Hilda L. Solis, Chair
Supervisor Holly J. Mitchell
Supervisor Sheila Kuehl
Supervisor Janice Hahn
Supervisor Kathryn Barger

Cheri Todoroff

From: Cheri Todoroff, Executive Director
Homeless Initiative

PROCESS TO DEVELOP FISCAL YEAR 2022-23 HOMELESS INITIATIVE FUNDING RECOMMENDATIONS

Each year the County Board of Supervisors (Board) approves the Homeless Initiative funding recommendations, which include an annual expenditure plan for Measure H revenue in accordance with the Measure H Ordinance approved by the Board on December 6, 2016, and subsequently approved by voters through the March 7, 2017, Countywide ballot. In past years, the Chief Executive Office-Homeless Initiative (CEO-HI) has submitted to the Board a proposed outline of the funding recommendations process for approval. This year, the CEO-HI is providing the Board with information on the Homeless Initiative funding recommendation process via this memorandum.

Fiscal Year 2022-23 Homeless Initiative Funding Recommendations Process

Since the passage of Measure H in 2017, each year, the CEO-HI has facilitated a robust public and stakeholder engagement process to solicit input on Measure H-funded strategies. The opportunities to provide input have included multiple meetings with impacted County departments and agencies, public release of draft funding recommendations, a public webinar, a public hearing, and online submission of comments through the CEO-HI website. Consistent with past practices, the attachment outlines the timeline and describes the process the CEO-HI will follow to develop final Fiscal Year (FY) 2022-23 Homeless Initiative funding recommendations for Board consideration in May 2022.

Each Supervisor
November 24, 2021
Page 2

On October 28, 2021, the CEO-HI presented the attached timeline and process to the Homeless Policy Board Deputies. During that presentation, the CEO-HI indicated that the process will incorporate any actions taken by the Board resulting from the Homeless Initiative strategy reassessment process implemented by the CEO-HI in response to Item No. 43-C, Agenda of April 20, 2021, and will also consider the feedback received through the strategy reassessment process from key stakeholders and the public.

The final FY 2022-23 Homeless Initiative funding recommendations, to be submitted to the Board for consideration in May 2022, will include Measure H funding, State Homeless Housing, Assistance and Prevention (HHAP) Round 3 funding, and other CEO and non-CEO administered funding that may be available to address the homeless crisis.

Should you have any questions concerning this matter, please contact me at (213) 974-1752 or ctodoroff@ceo.lacounty.gov.

CT:FAD:JMN
JR:BT:ns

Attachment

c: Executive Office, Board of Supervisors
County Counsel
Sheriff
Alternate Public Defender
Animal Care and Control
Arts and Culture
Beaches and Harbors
Child Support Services
Children and Family Services
Los Angeles County Development Authority
Consumer and Business Affairs
Fire
Health Services
Mental Health
Military and Veterans Affairs
Parks and Recreation
Probation
Public Defender
Public Health
Public Social Services
Public Works
Regional Planning
Superior Court
Workforce Development, Aging and Community Services
Los Angeles Homeless Services Authority

Process and Timeline for Fiscal Year 2022-23 Homeless Initiative Funding Recommendations

January – February 2022

First Public Comment Period

- The CEO-HI will provide a three-week public comment period to give members of the public an opportunity to submit comments on the funded Homeless Initiative strategies through the Homeless Initiative website.

Strategy Lead Discussions

- The CEO-HI and strategy lead agencies (consisting of County departments, the Los Angeles Homeless Services Authority, and the Los Angeles County Development Authority who administer homeless-related funding) will participate in multiple meetings to consider relevant data, community input, and other available information, to develop Draft Homeless Initiative funding recommendations for FY 2022-23.

February - March 2022

Draft Recommendations

- Draft funding recommendations will be publicly released in late February and will incorporate any actions taken by the Board resulting from the strategy reassessment process implemented in response to Item No.43-C, Agenda of April 20, 2021.

Second Public Comment Period

- The CEO-HI will initiate a second public comment period, including a public information webinar, public meeting, and online public comment process through the CEO-HI website.
- The CEO-HI and strategy lead agencies will convene for a final meeting, during which public input from the second public comment period will be discussed and incorporated into the funding recommendations as appropriate.

April – May 2022

Board of Supervisors Consideration

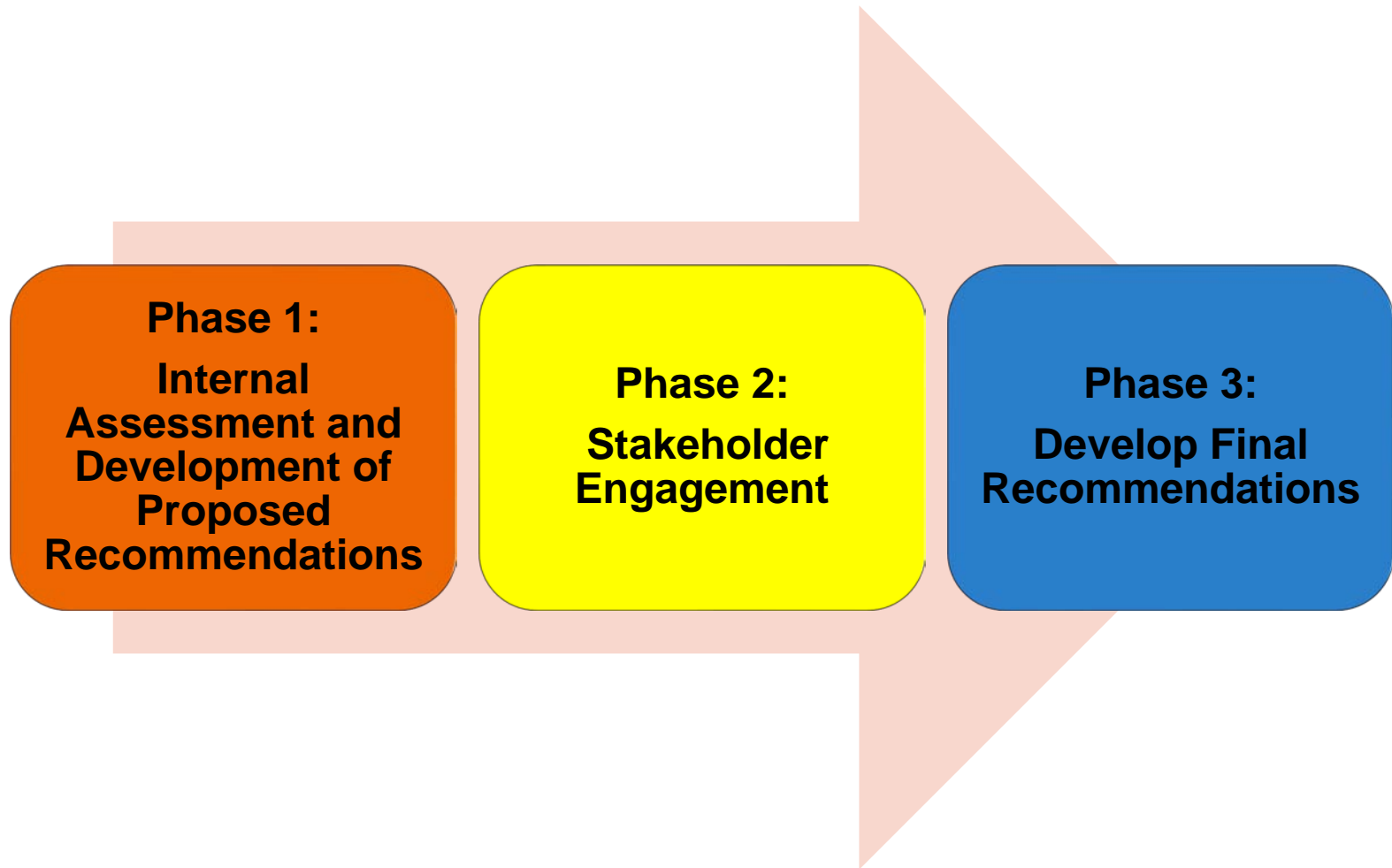
- The CEO-HI will present to the Homeless Policy Deputies the proposed FY 2022-23 funding recommendations Board Letter.
- The CEO-HI will brief the Budget Deputies on the FY 2022-23 funding recommendations Board Letter.
- The CEO-HI will file the final FY 2022-23 funding recommendations Board Letter for Board consideration in May 2022.



Los Angeles County HOMELESS INITIATIVE

HI Strategy Reassessment Process

Strategy Assessment Process Phases



Phase 1: Internal Assessment and Development of Proposed Recommendations

- HI worked with Clutch Consulting (Mandy Chapman Semple) to review available performance data, evaluations, research, community feedback, policy summit notes, CES refinement reports, Ad hoc committee reports/updates, city homeless plans, and COG/city reports.
- Proposed new framework was developed and presentation for public input session was created.



Phase 2: Stakeholder Engagement

- HI contracted with Ever Excel Consulting (Earl Edwards and team) to facilitate 13 community input sessions.

Meeting	Date and Time
SPA 8	Wednesday, September 22, 10:00am-12
SPA 2	Wednesday, September 22, 3-4:30
SPA 7	Thursday, September 23, 1-3
SPA 4	Tuesday, October 5, 3-4:30
SPA 6	Friday, October 8, 11:30-1
Lived Experience (LEAB/HYFLA)	Tuesday, October 12, 12-2pm
SPA 3	Wednesday, October 13, 9-11
LAHSA CES Executive Director Meeting	Wednesday, October 13 th 4:30-6
Cities and COGs	Wednesday, October 20, 9:30-11:30
SPA 1	Wednesday, October 20, 3-4:30pm
SPA 5	Thursday, October 21, 9-10:30am
HI Implementation Meeting (County Depts/Agencies)	Thursday, October 21, 11-12:30
Evening Session	Monday, October 25, 6-8pm



Phase 2: Stakeholder Engagement

- Meeting format:
 - Presentation (pre-recorded for consistency)
 - Q&A
 - Facilitated breakout sessions
 - Conclude



Phase 2: Stakeholder Engagement

Breakout session questions:

- What aspects of the homeless re-housing system need adjustment or enhancement to increase flow to exits to permanent housing? What changes to the homeless re-housing system would be most impactful in ensuring that we are serving people who are persistently homeless?
- What would enable the county's mainstream systems (e.g. health and social services) to maximize their impact on homeless prevention and increase their ability to serve people experiencing homelessness?
- What do you see as the optimal role of cities in our efforts to increase the supply of permanent and interim housing in their jurisdictions? How can the county and cities work together most effectively to maximize exits to permanent housing?
- How can we use this moment to advance racial equity within our homeless services system? Are there opportunities within specific strategies or programs to ensure that resources are distributed in a racially equitable manner?
- Are there critical issues or strategies you feel are not adequately addressed by the new framework and/or remain unclear? [If time allows]



Phase 2: Stakeholder Engagement

Facilitator | Elianny

HOMELESS REHOUSING SYSTEM

16 Strategies to Increase Exits

Los Angeles County
Department of Social Services

Questions for H1

ROLE OF MAINSTREAM SYSTEMS

16 Strategies to Increase Exits

Los Angeles County
Department of Social Services

Questions for H2

STRATEGIES MUST BE BUILT ON PRACTICES TO ADVANCE RACIAL EQUITY

16 Strategies to Increase Exits

Los Angeles County
Department of Social Services

Questions for H3

PARTICIPATION OF CITIES

A Focus on Shared Investment

Los Angeles County
Department of Social Services

Questions for H4

1. Of the 16 homelessness strategies, which do you think are most impactful? A ranking exercise is provided where you can rank the strategies by importance. The strategies are listed in a grid, and you can rank them by placing a number in the corresponding cell.

2. What are the most effective ways that the homelessness strategy system is a leader and central coordinated unit across homelessness and other programs and departments?

3. Do you think the current homelessness strategy system is a leader and central coordinated unit across homelessness and other programs and departments? Why or why not?

4. How can we create opportunities for cities to increase their capacity to provide a self-sustaining housing system? What are the most effective ways to increase their capacity to provide a self-sustaining housing system?

Notetakers Section Only

- Strategy to increase exits from homelessness is most impactful.
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Notetakers Section Only

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Phase 2: Stakeholder Engagement

1

Of the 16 consolidated strategies, which do you think are most impactful in ensuring our homeless services system increases flow through our system with exits to permanent housing? Which will be most effective for people who are persistently homeless?

Targeted prevention is critical in preventing homelessness - we need to be providing more support and resources to low income communities who are at risk of becoming unhoused due to the high rents in LA and the lack of resources and support available.	Permanent supportive housing for chronically homeless	Problem solving with case management					
Outreach and engagement with a focus in services, trust-building, and relationship-building - NOT enforcement.	Case managers who are consistent and reliable without shuffling clients around.	More support for people who are at risk of homelessness					
Permanent supportive housing that is accessible in multiple areas and neighborhoods, and free of carceral conditions.	Supportive Housing Services	Consistent with building trust. Casemanagers, outreach workers,					
Case Management	Mental Health, Substance Use treatment services in conjunction with supportive housing						
Sustainability	Problem Solving						



Phase 2: Stakeholder Engagement

- All sessions recorded and notes taken
- Ever Excel currently finalizing report capturing key themes from all sessions
- Recorded presentation posted on HI website
- Written public comments were accepted on HI website (Oct 1 – Oct 31)
- More than 100 people submitted comments
- Interim report back to Board was submitted October 25th

Phase 3: Develop Final Recommendations

- Clutch consulting/HI are now reviewing report from community input sessions and written public comments
- Clutch/HI is revising and fleshing out recommendations, based on public input
- Submit final report to the Board.





Los Angeles County HOMELESS INITIATIVE

Questions?



Los Angeles County Homeless Initiative Strategy Reassessment Community Input Meeting

OVERVIEW

1. Reassessing the HI Strategies – Why and How?

2. The Homeless Initiative Strategies (2016)

3. A New Framework – All Hands on Deck

4. Your Turn



REASSESSING THE HI STRATEGIES



We need your input to update Los Angeles County's strategic response to the evolving homeless crisis.

The Board of Supervisors asked us to report back with recommendations on how to:

1

Improve or
modify existing
strategies

2

Distribute
resources in a
racially
sensitive way

3

Increase cities'
participation to
augment
investment



The Los Angeles County
HOMELESS INITIATIVE
REAL HELP. LASTING CHANGE.

REASSESSING THE HI STRATEGIES - PROCESS



Homeless Initiative staff and consultants reviewed a broad range of input provided in recent years, including performance evaluations, community listening session reports, policy summit reports, findings from the Coordinated Entry System (CES) refinement process, and more.



We developed draft recommendations, which we will present today. We are seeking your input.



Based on your input, we will revise the recommendations and submit them to the Board.



HOMELESS INITIATIVE STRATEGIES

AS A RESULT OF A COLLABORATIVE PLANNING PROCESS:

In 2016, the Board approved **51 strategies** to address and prevent homelessness as a result of the policy design process.

HOMELESS INITIATIVE STRATEGIES FALL INTO **SIX CATEGORIES**:

- | | |
|-------------------------|---|
| 1. Prevent Homelessness | 4. Provide Case Management and Services |
| 2. Subsidize Housing | 5. Create a Coordinated System |
| 3. Increase Income | 6. Increase Affordable/Homeless Housing |

PARTNERSHIPS WITH CITIES:

- Funding for development and implementation of city homelessness plans
- Funding for Councils of Governments (COGs) to facilitate regional coordination and innovation
- Convenings to spur collaboration



KEY OUTCOMES

July 2017 – June 2021



92,948 Placed in interim (temporary) housing



71,605 Exited homelessness and moved into permanent housing

- *Nearly 60 percent of those interim housing placements and 42 percent of those permanent housing placements can be attributed to HI strategies.*

**BUT...on one night in
January 2020, there were still**

66,000+

**people experiencing
homelessness.**

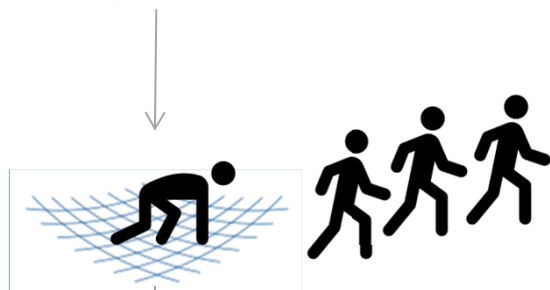


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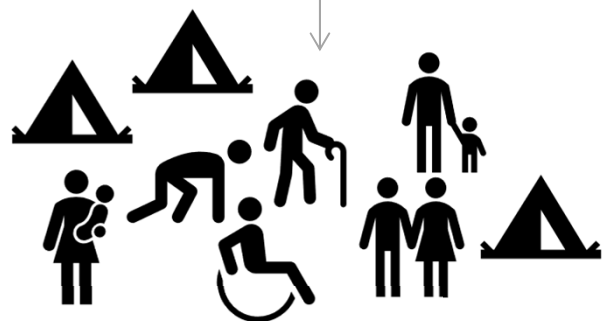
INSIGHTS GAINED



Mainstream Government Systems provide the first and largest safety net, serving all vulnerable and low income LA County residents.



The **Homelessness Response System** is a *system of last resort* and attempts to divert or rehouse people out of homelessness.



Those who remain are **persistently homeless** and need an intensive rehousing intervention. However, due to lack of **system flow**, many are stuck in interim housing or on the streets for an extended period.



INSIGHTS GAINED: PERSISTENT HOMELESSNESS

System trends reported in the Fourth Annual HI Evaluation

- Most newly homeless people are assisted effectively, but some fall into **persistent homelessness**, struggling to have their needs met.
- **“Persistently homeless”** individuals are those who received homeless services for 6 or more months in the previous 12 months. **The number of persistently homeless people more than doubled between 2017 and 2019, going from 16,000 to 35,500.**

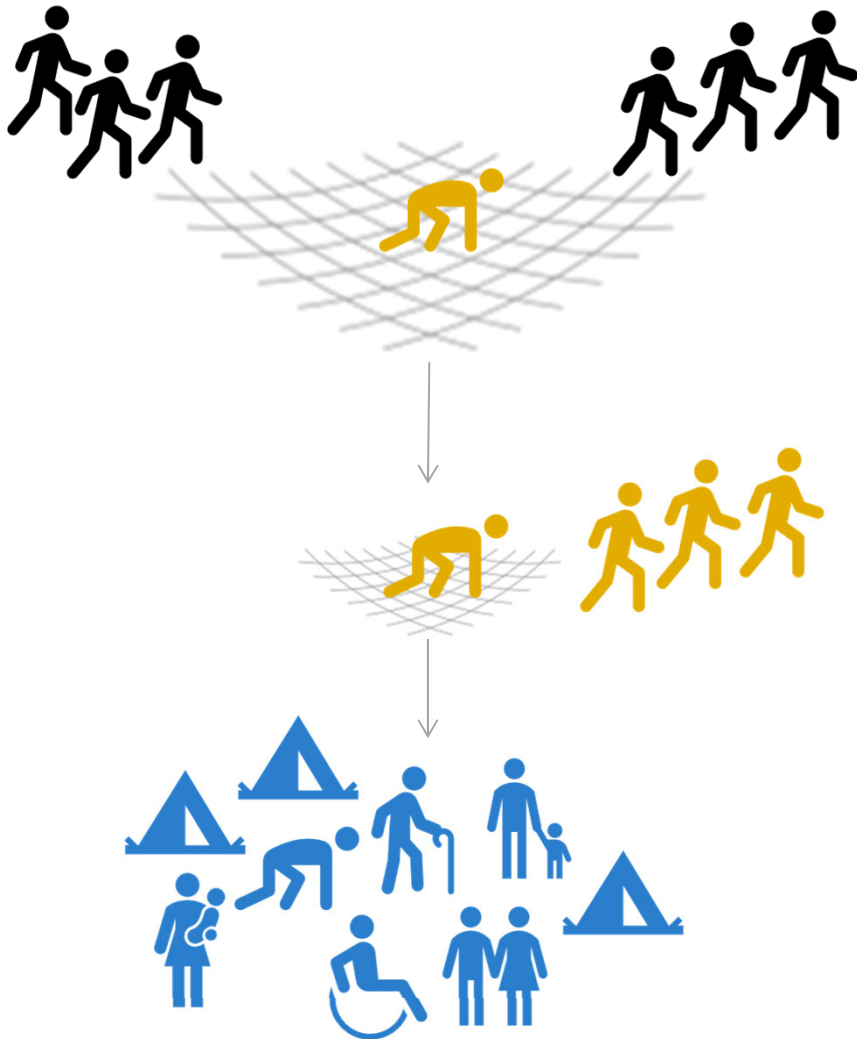


INSIGHTS GAINED: THE EXIT GAP

- Our system has an “**exit gap**” – a gap between the number of people who need permanent housing and those that receive it.
- Supply of interim housing: up **57%** in the past three years → **25,000 beds**.
- **A balanced system has 5 housing exits for every 1 shelter bed. Ours has only about one exit for every shelter bed.**
- Too many people are stuck in shelter or on the street – becoming persistently homeless.



NEW QUESTIONS WE MUST ANSWER



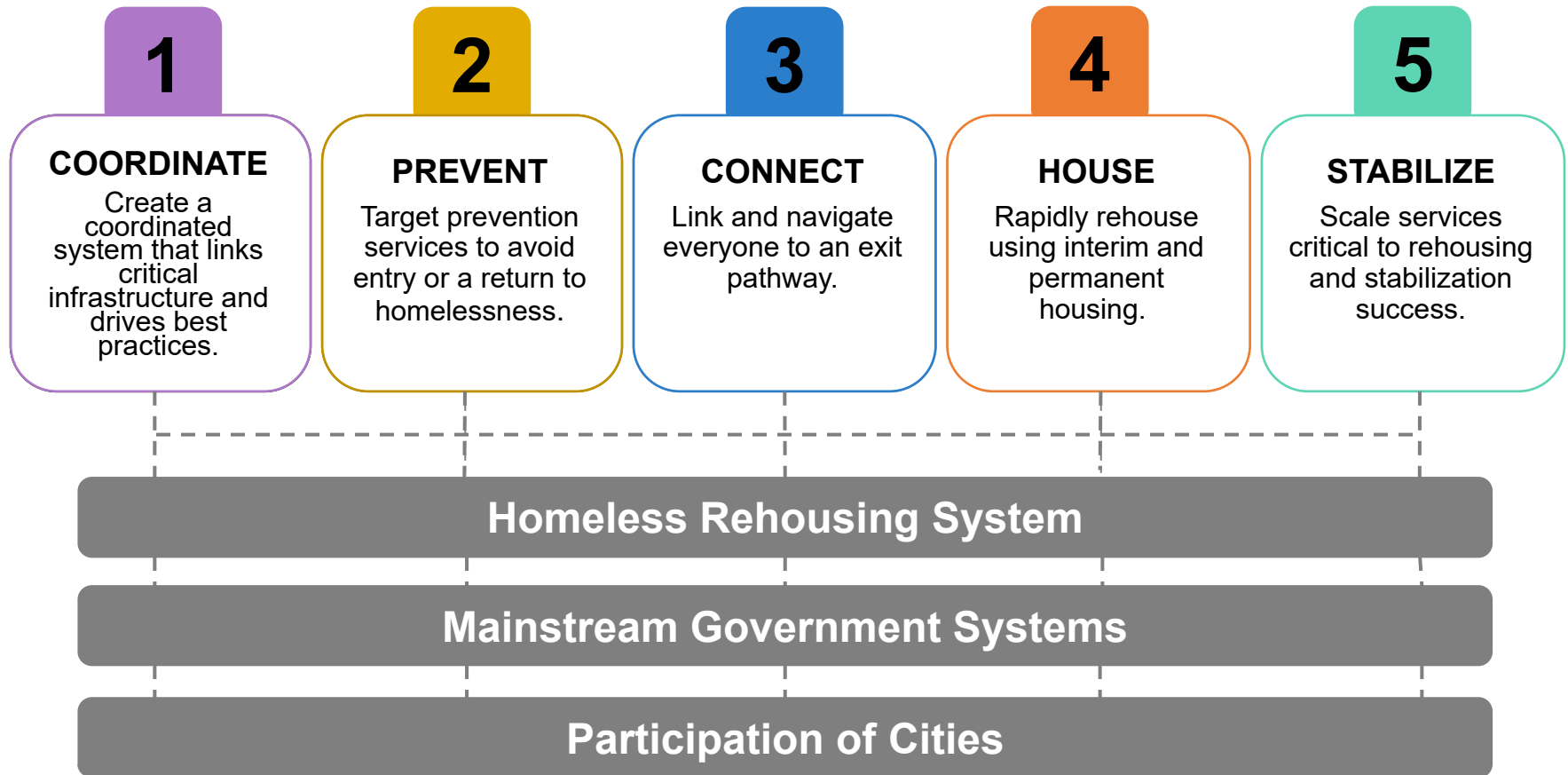
If we want to reduce the number of people experiencing homelessness in LA County, the HI framework and strategies must answer two questions:

1. **How do we ensure those at-risk of or newly homeless have their needs met?**
2. **How can we increase permanent housing exits and comprehensively meet the needs of persistently homeless people to end their homelessness?**



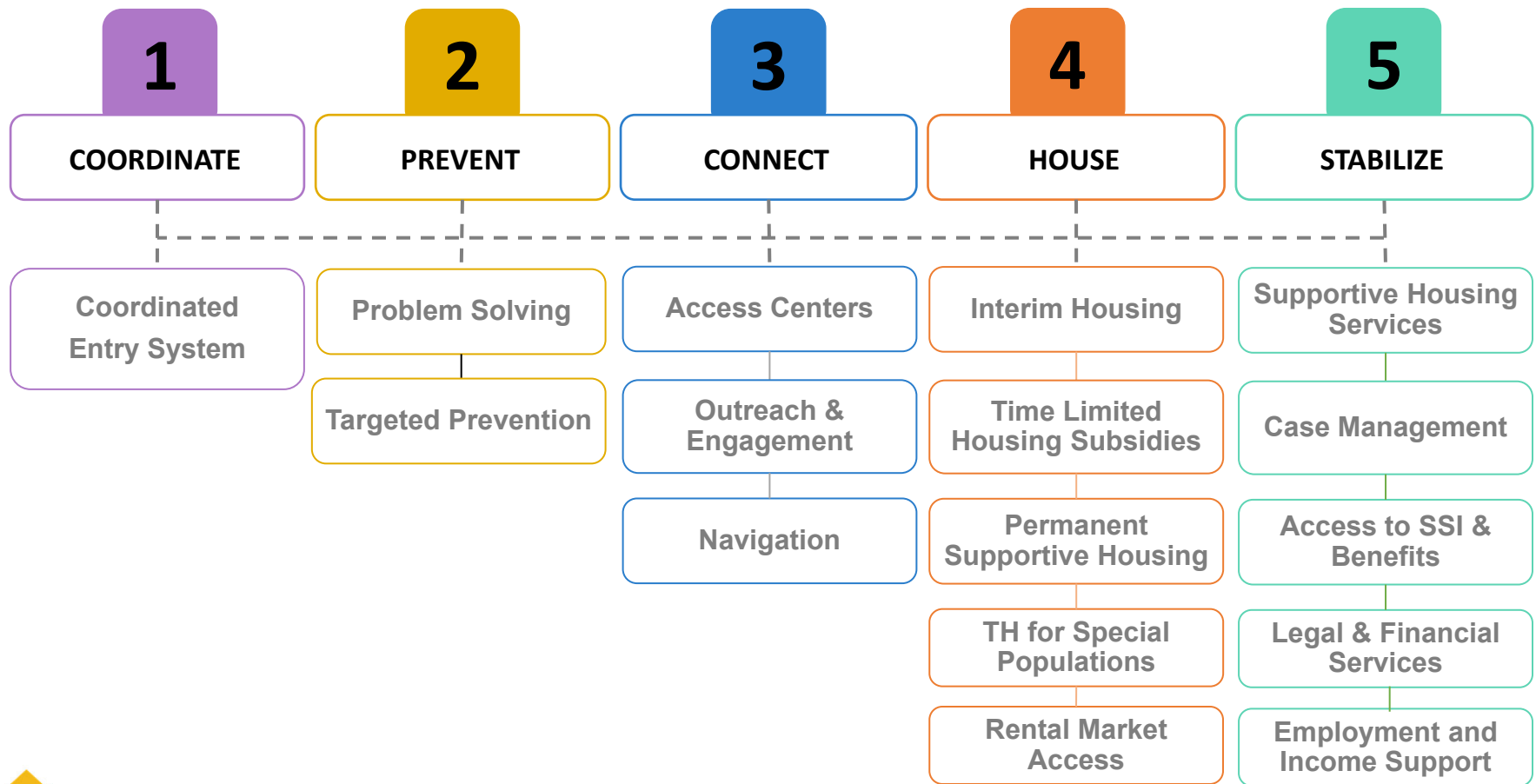
A NEW HI FRAMEWORK

All Hands on Deck Approach



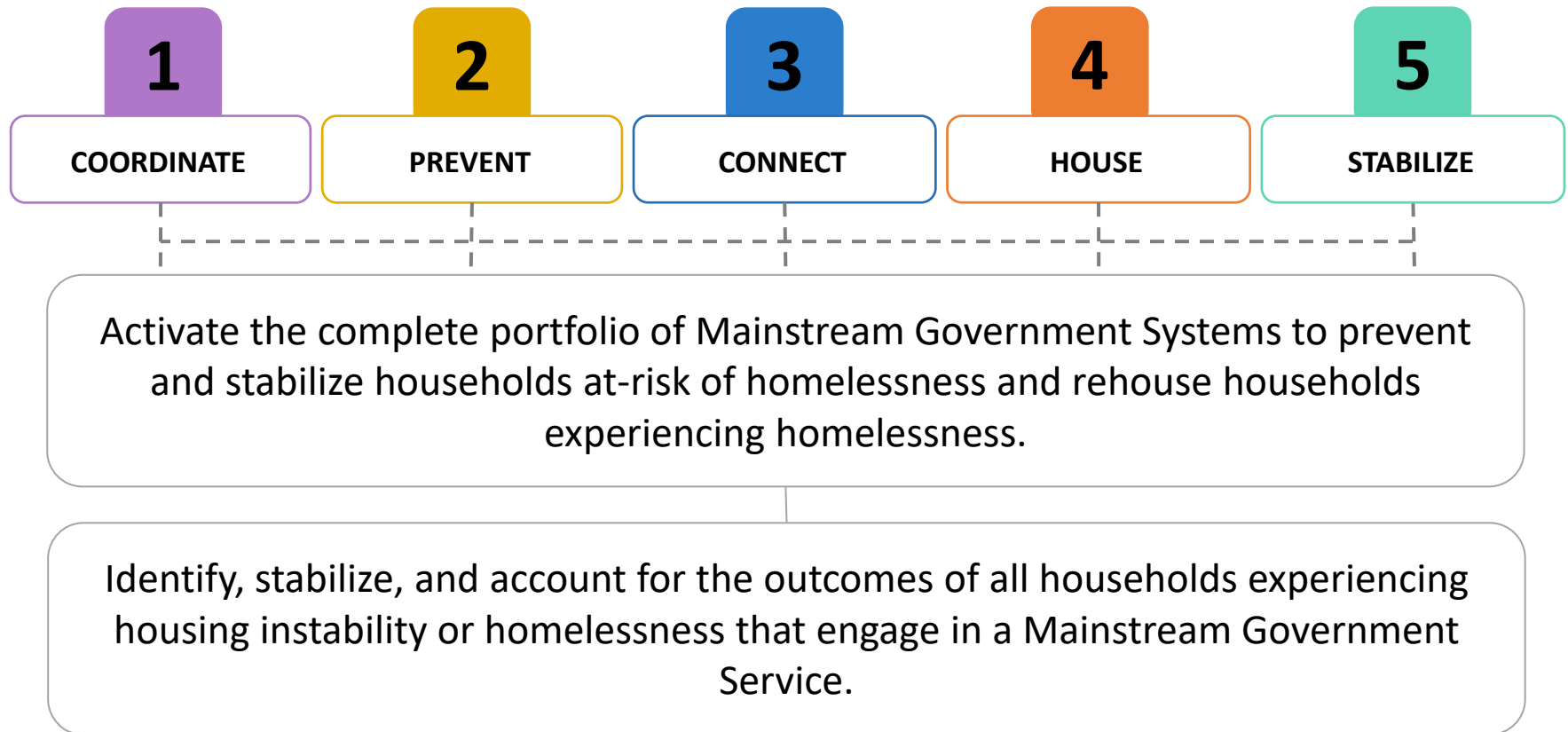
HOMELESS REHOUSING SYSTEM

16 Strategies to Increase Exits



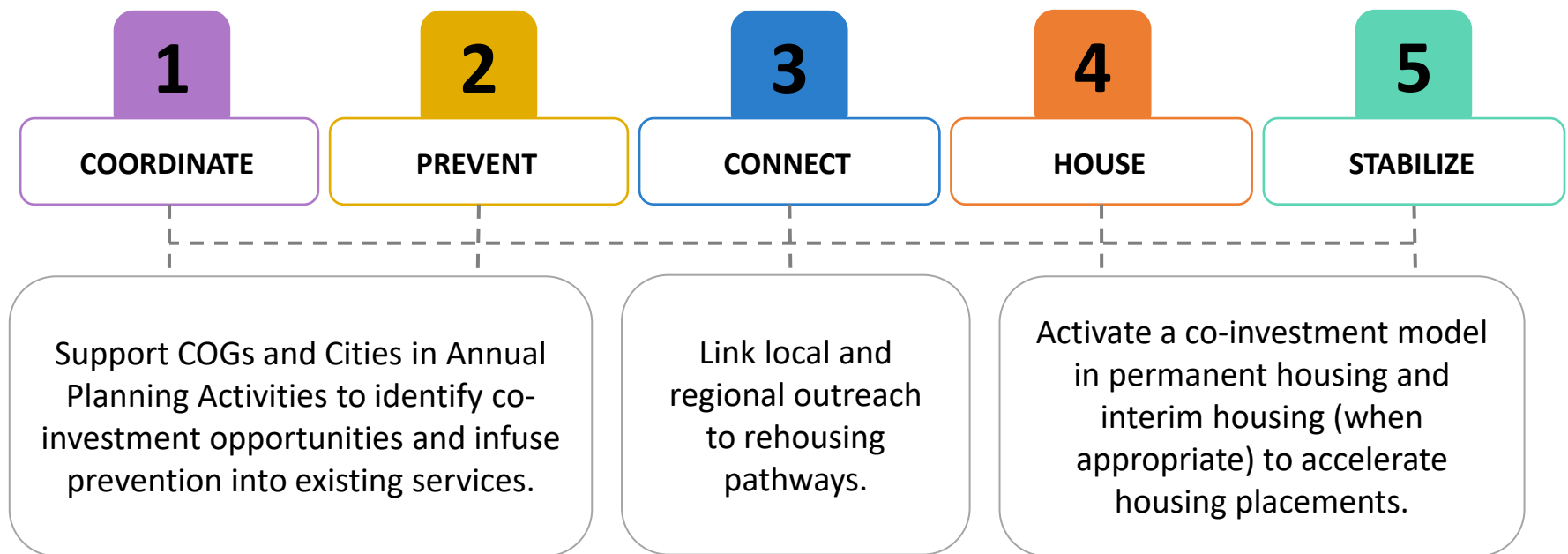
ROLE OF MAINSTREAM SYSTEMS

in Preventing and Resolving Homelessness



PARTICIPATION OF CITIES

A Focus on Shared Investment



SUPPORTING ACTIVITIES

to Effectively Administer and Evaluate



Regional planning
and
implementation
coordination



Enhanced data
sharing and
tracking



Inclusion of
individuals with
lived expertise at
all levels of system
decision-making



Training and
capacity building



Quality
improvement and
standardization of
practice



Advocacy in
policymaking and
funding



Research and
evaluation



Activities to
advance equity



STRATEGIES MUST BE BUILT ON PRACTICES TO ADVANCE RACIAL EQUITY

In 2020, the Board of Supervisors adopted a sweeping initiative that boldly articulates an anti-racist agenda that will guide, govern and increase the County's ongoing commitment to fighting racism in all its dimensions, especially racism that systemically affects Black residents.



- The Homeless Initiative and the County's Antiracist, Diversity and Inclusion Office (ARDI), as well as LAHSA, are working to operationalize the 67 recommendations produced by LAHSA's Ad Hoc Committee Report on Black People Experiencing Homelessness.
- The Homeless Initiative and ARDI are developing a Racial Equity Plan that aims to close racial disparity gaps through advocacy, strategic coordination, targeted policies and resource allocation.



OLD FRAMEWORK VS. NEW FRAMEWORK

Los Angeles County Strategies to Combat Homelessness

- 6 categories intended to activate a regional plan
- 51 strategies - a mix of homeless system infrastructure, mainstream system programs, and supporting activities
- Insufficient clarity on the role of mainstream systems and opportunities for cities to accelerate impact in their jurisdictions

New Los Angeles County Homeless Initiative Framework

- 5 linked categories reflecting the regional rehousing system plan
- Strategy sets for each system partner: Homeless System, Mainstream System, Cities
 - 16 strategies to sustain the homeless rehousing system
 - Developing strategies to activate mainstream systems and fully utilize their programming to prevent and address homelessness
 - Developing strategies to support shared investment in housing and regional coordination and accelerate impact in local jurisdictions with housing
 - Strategic effort to advance racial equity



A photograph of a park with large, mature trees. The sun is shining brightly from the right side, creating a strong lens flare and casting long shadows across a grassy area. The leaves on the trees are a mix of green and yellow, suggesting autumn. In the background, a white car is parked on a street.

QUESTIONS?

YOUR TURN!



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FOR UP TO DATE INFORMATION VISIT US AT:
[HTTP://HOMELESS.LACOUNTY.GOV](http://homeless.lacounty.gov)

AGN. NO. _____

MOTION BY SUPERVISORS HILDA L. SOLIS
AND JANICE HAHN

November 16, 2021

Amendment to Item 20 by Supervisor Kuehl

Allocate Homeless Housing and Prevention Program (HHAP) Funding to Support Cities Interested in Pursuing Homekey Funding from the State

In 2020, the State of California made \$800 million available to support the Homekey Program (Homekey), which provided funding to local jurisdictions to purchase hotels and other properties to be used as interim or permanent housing for people experiencing homelessness (PEH). The County was awarded a total of \$108 million in operating and capital funds through Homekey. The County used the capital funds to purchase 10 properties with a total of approximately 850 rooms. At present, nine of the properties are being operated as interim housing sites, utilizing the Homekey operating funds, and one property has commenced operation as a permanent supportive housing (PSH) site. The Chief Executive Office (CEO) and its partners plan to convert all Homekey properties to PSH during calendar year 2023.

In September 2021, the State of California Housing and Community Development Department (HCD) issued a Notice of Funding Availability (NOFA) for a Homekey Round 2. Homekey Round 2 makes \$1.4 billion available to local jurisdictions

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for the development of interim or permanent housing for PEH. Applications to HCD for these funds are due by May 2, 2022. To be eligible for “geographic pools” of funding (funding set aside for specific areas of the state) and bonus funding, jurisdictions must apply by January 31, 2022. In advance of submitting applications for Homekey Round 2 funds, in October 2021, the Chief Executive Office (CEO) released a Request for Statement of Interest (RFSI), seeking potential co-applicants with whom to apply to HCD.

Homekey Round 2 presents an exciting opportunity to increase the supply of interim and permanent housing for PEH in Los Angeles County – a key aspect of the County’s response to the homelessness crisis. A number of cities within the County are supportive of and eager to site housing for PEH within their jurisdictions. This interest on behalf of cities is extremely encouraging and should be fostered by the County to the extent possible.

Homekey Round 2 funding offers considerable capital funding for jurisdictions, including cities, to acquire properties. Through this program, HCD also offers limited operating funding to applicants that can demonstrate an ability to “match” these funds – specifically, applicants must provide at least 3 years of their own operating funding to draw down 2 years of state operating funding or 4 years of their own operating funding to draw down 3 years of state operating funding. For some cities, the ability to provide matching operating funds is a barrier to pursuing Homekey funds to develop housing for PEH in their jurisdictions.

On July 19, 2021, Governor Gavin Newsom signed the fiscal year 2021-22 State Budget Act which included Homeless Housing, Assistance and Prevention (HHAP) Rounds 3 and 4 formula grant funding as authorized by AB 140 (Committee on Budget,

Chapter 111, Statutes of 2021). \$1.0 billion in HHAP funding was approved statewide to be allocated each fiscal year (FY), FY 2021-22 for HHAP Round 3 and FY 2022-23 for HHAP Round 4, to counties, continuums of care (CoC), large cities with populations of 300,000 or more, and tribal applicants. In addition to the County of Los Angeles, the following six jurisdictions are also eligible to receive HHAP grants directly from the State: the cities of Los Angeles and Long Beach, the Los Angeles Homeless Services Authority, the Long Beach CoC, the Pasadena CoC, and the Glendale CoC.

Los Angeles County's total HHAP Round 3 grant will be \$82.33 million, 20% (\$16.46 million) of which the County will receive in early 2022 as an initial disbursement. The County will receive the \$65.87 million balance of its HHAP Round 3 grant in late Summer 2022 after completing the State's application process. The County is eligible to receive an additional \$82.33 million in HHAP Round 4 funds in FY 2022-23 after completing the State's application process. Among the allowable uses of the HHAP funds, are operating subsidies in new and existing affordable or supportive housing units, emergency shelters, and navigation centers.

WE, THEREFORE MOVE, that the Board of Supervisors:

1. Direct the Chief Executive Officer (CEO) to utilize up to \$2.5 million from the County's initial disbursement of HHAP Round 3 funds to commit operating funds to cities within the County that are not eligible to receive HHAP funding directly from the state as well as Tribal Entities within the County and that are pursuing funding through the State's Homekey Round 2 program to develop or acquire permanent housing for PEH.

2. Direct the CEO to identify up to \$7.5 million in additional funding, which may include but not be limited to HHAP Round 3 or HHAP Round 4 funds, to enable the County to fully commit to providing cities within the County that are not eligible to receive HHAP funding directly from the state as well as Tribal Entities within the County with the amount of local funding needed to draw down the State's Homekey Round 2 operating subsidy.
3. Direct the CEO to make the committed funding in Directives #1 and #2 available to the cities and Tribal Entities that are successful in their applications for State Homekey Round 2 funding once their state operating subsidies have been exhausted.
4. Direct the CEO to report back after the May 2, 2022 Homekey Round 2 deadline on the cities and Tribal Entities that received commitments of operating funding from the County to support their proposed Homekey operations, and of those, the cities that were successful in their applications to the Homekey Round 2 program.