American Rescue Plan

prepared for:

Board of Supervisors
May 17, 2022

Fesia A. Davenport
County of Los Angeles
Chief Executive Officer

Dr. D’Artagnan Scorza
Anti-Racism Diversity &
Inclusion Initiative

Dr. Christina Ghaly
Department of
Health Services
Presentation Highlights

I. ARP Global Program Overview (CEO)

II. Department Spotlight: Department of Health Services
**ARP Global Program Overview**
(Updated May 16, 2022)

<table>
<thead>
<tr>
<th>Progress</th>
<th>Equity-Focused Investments (Pillar 1 Projects)</th>
<th>Building Bridge to Equitable Recovery (Pillar 2 Projects)</th>
<th>Fiscal Stability and Social Safety Net (Pillar 3 Projects)</th>
<th>Project Amounts</th>
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<tr>
<td>Design/Development</td>
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<td>19</td>
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<td>$975,000,000</td>
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</tbody>
</table>

*Includes $89,220,000 in funding allocated for critical pandemic response services, DSWs and other County costs.
II. Department Spotlight:
Department of Health Services
Housing for Health
Homelessness Prevention Unit

Dr. Christina Ghaly
Director, Department of Health Services

Sarah Mahin
Director, Housing for Health

Dana Vanderford
Associate Director, Homelessness Prevention, Housing for Health
II. Department Spotlight: Health Services

ARP Funded DHS Programs

Spotlighted Today:
• Homelessness Prevention ($13.75M)

Other Programs:
• ICMS and Tenancy Support Services for Federal Voucher Holders ($16.7M)
• Interim Housing Operating Costs for Community-Based Sites ($6M)
• Interim Housing Operating Costs for Safe Landing Site ($4.25M)
• Rental Subsidies for Permanent Supportive Housing ($30M)
• Job Programs for Reentry Populations - SECTOR ($1M)
• ODR Interim Housing Beds ($5M)
II. Department Spotlight: Health Services

Homelessness Prevention Unit (HPU) Background

• Desire to deliver interventions earlier to prevent housing loss, associated traumas, and additional costs

• Opportunity to use data to proactively identify need and target prevention assistance through California Policy Lab and CIO

• Evidence shows relatively modest cash assistance and other temporary services can in fact prevent homelessness and reduce inflows by keeping individuals and families out of the emergency shelter system.

• Historically, efficient targeting of prevention programs has been challenging.
  - When a group of people all appear to be vulnerable, how do we know who is at highest risk of falling into homelessness?
II. Department Spotlight: Health Services

Timeline

• 2017
  • California Policy Lab publishes report on Predicting and Preventing Homelessness

• January 2021
  • HPU launches into Research / Program design phase

• July 2021
  • HPU begins outreaching to its first Single Adult clients

• December 2021
  • HPU begins to scale thanks to American Rescue Plan Act funding
II. Department Spotlight: Health Services

HPU Program Elements

- Proactive Outreach
- 4-6 month Case Management period
- Flexible Financial Assistance
- Linkages to Supportive Services
- Partnership with DMH and other County departments

HPU Program Goals

- **Bolster long-term housing retention**
  - Primary Indicator – no appearance in HMIS, no “homeless” flags in other data systems
- **Improve overall health**
  - Secondary Indicators – reduced interaction with DHS Emergency Rooms, fewer Crisis Stabilization Holds, fewer arrests
  - Secondary Indicators – increased outpatient visits in DHS/DMH data systems
  - Client “Lookback” Period
II. Department Spotlight: Health Services

Population Served

- Individuals and Families with **complex health and mental health needs** who interact frequently with the Department of Health Services, the Department of Mental Health, the Los Angeles County Sheriff’s Department and the Department of Social Services.

- The HPU’s High Risk List
  - The **top 3,000 individuals** at highest risk of first-time homelessness are **48 times** more likely to experience first time homelessness than average County clients
  - Those in the **top 1%** of the risk distribution are **34 times** more likely to experience homelessness in the **next 12 months** and more likely to be **intensive utilizers of services**:  
    - **Nine times** as many arrests and jail bookings
    - **12 times** as many interactions with substance abuse prevention and control

- Equity is being measured at every stage of the HPU process (data mining, outreach, enrollment) to align with PIT Count data
II. Department Spotlight: Health Services

Measurable Outcomes

• 92 Enrollments since July 2021 with 51 individuals actively enrolled
• $4,013.74/client in Financial Assistance
  • Rental Assistance is our biggest expenditure
• 5 Services/client (i.e. Financial Assistance) provided on average
• 2 Linkages/client (connections to supportive services) on average:
  • Mental Health Services
  • Employment Services
• 90% of HPU clients retain their permanent housing through the duration of program
Looking Forward

- HPU began its outreach to Families in **early May 2022**
- Thanks to influx of ARPA funding, HPU will be at full scale **by end of May 2022**
  - Data Team
  - 4 Case Management Teams
  - In-House Housing Navigator
- HPU will be able to serve **300 Individuals and Families** at any given time;
  - Roughly **1000 Individuals and Families** served annually
- Evaluation with UCLA’s California Policy Lab will begin in **Summer 2022**