



**CEO**

Chief Executive Office  
COUNTY OF LOS ANGELES

# American Rescue Plan

*prepared for:*

Board of Supervisors

May 17, 2022

**Fesia A. Davenport**  
County of Los Angeles  
Chief Executive Officer

**Dr. D'Artagnan Scorza**  
Anti-Racism Diversity &  
Inclusion Initiative

**Dr. Christina Ghaly**  
Department of  
Health Services

# Presentation Highlights

**I. ARP Global Program Overview (CEO)**

**II. Department Spotlight: Department of Health Services**

# ARP Global Program Overview

(Updated May 16, 2022)

<b>Progress</b>	<b><i>Equity-Focused Investments</i></b> <b>(Pillar 1 Projects)</b>	<b><i>Building Bridge to Equitable Recovery</i></b> <b>(Pillar 2 Projects)</b>	<b><i>Fiscal Stability and Social Safety Net</i></b> <b>(Pillar 3 Projects)</b>	<b>Project Amounts</b>
<i>Design/Development</i>	17	19	4	\$443,480,000
<i>ARDI/CoCo Review</i>	0	1	0	\$20,000,000
<i>Approved for Launch/Implementation*</i>	19	18	5	\$511,520,000
<b>TOTAL</b>	36	38	9	<b>\$975,000,000</b>

*\*Includes \$89,220,000 in funding allocated for critical pandemic response services, DSWs and other County costs.*

## **II. Department Spotlight:**

# **Department of Health Services Housing for Health Homelessness Prevention Unit**

**Dr. Christina Ghaly**  
Director, Department of  
Health Services

**Sarah Mahin**  
Director, Housing for Health

**Dana Vanderford**  
Associate Director,  
Homelessness Prevention,  
Housing for Health

# II. Department Spotlight: Health Services

## ARP Funded DHS Programs

### Spotlighted Today:

- Homelessness Prevention (\$13.75M)

### Other Programs:

- ICMS and Tenancy Support Services for Federal Voucher Holders (\$16.7M)
- Interim Housing Operating Costs for Community-Based Sites (\$6M)
- Interim Housing Operating Costs for Safe Landing Site (\$4.25M)
- Rental Subsidies for Permanent Supportive Housing (\$30M)
- Job Programs for Reentry Populations - SECTOR (\$1M)
- ODR Interim Housing Beds (\$5M)

# II. Department Spotlight: Health Services

## Homelessness Prevention Unit (HPU) Background

- Desire to deliver interventions earlier to **prevent housing loss, associated traumas, and additional costs**
- Opportunity to use data to **proactively identify need and target prevention assistance** through California Policy Lab and CIO
- Evidence shows **relatively modest cash assistance and other temporary services** can in fact prevent homelessness and reduce inflows by **keeping individuals and families out of the emergency shelter system.**
- Historically, efficient targeting of prevention programs has been challenging.
  - **When a group of people all appear to be vulnerable, how do we know who is at highest risk of falling into homelessness?**

# II. Department Spotlight: Health Services

## Timeline

- **2017**
  - California Policy Lab publishes report on Predicting and Preventing Homelessness
- **January 2021**
  - HPU launches into Research / Program design phase
- **July 2021**
  - HPU begins outreaching to its first Single Adult clients
- **December 2021**
  - HPU begins to scale thanks to American Rescue Plan Act funding

# II. Department Spotlight: Health Services

## HPU Program Elements

- Proactive Outreach
- 4-6 month Case Management period
- Flexible Financial Assistance
- Linkages to Supportive Services
- Partnership with DMH and other County departments

## HPU Program Goals

- **Bolster long-term housing retention**
  - Primary Indicator – no appearance in HMIS, no “homeless” flags in other data systems
- **Improve overall health**
  - Secondary Indicators – reduced interaction with DHS Emergency Rooms, fewer Crisis Stabilization Holds, fewer arrests
  - Secondary Indicators – increased outpatient visits in DHS/DMH data systems
  - Client “Lookback” Period



# II. Department Spotlight: Health Services

## Population Served

- Individuals and Families with **complex health and mental health needs** who interact frequently with the Department of Health Services, the Department of Mental Health, the Los Angeles County Sheriff's Department and the Department of Social Services.
- The HPU's High Risk List
  - The **top 3,000 individuals** at highest risk of first-time homelessness are **48 times** more likely to experience first time homelessness than average County clients
  - Those in the **top 1%** of the risk distribution are **34 times** more likely to experience homelessness in the **next 12 months** and more likely to be **intensive utilizers of services**:
    - **Nine times** as many arrests and jail bookings
    - **12 times** as many interactions with substance abuse prevention and control
- Equity is being measured at every stage of the HPU process (data mining, outreach, enrollment) to align with PIT Count data

# II. Department Spotlight: Health Services

## Measurable Outcomes

- **92 Enrollments** since July 2021 with **51 individuals actively enrolled**
- **\$4,013.74/client** in Financial Assistance
  - Rental Assistance is our biggest expenditure
- **5 Services/client** (i.e. Financial Assistance) provided on average
- **2 Linkages/client** (connections to supportive services) on average:
  - Mental Health Services
  - Employment Services
- **90% of HPU clients retain their permanent housing** through the duration of program

# II. Department Spotlight: Health Services

## Looking Forward

- HPU began its outreach to Families in **early May 2022**
- Thanks to influx of ARPA funding, HPU will be at full scale **by end of May 2022**
  - Data Team
  - 4 Case Management Teams
  - In-House Housing Navigator
- HPU will be able to serve **300 Individuals and Families** at any given time;
  - Roughly **1000 Individuals and Families** served annually
- Evaluation with UCLA's California Policy Lab will begin in **Summer 2022**



**CEO**

Chief Executive Office  
COUNTY OF LOS ANGELES

---